1 Honorable Whitman L. Holt Susan N. Goodman, RN JD Pivot Health Law, LLC 2 P.O. Box 69734 Oro Valley, AZ 85737 3 Ph: (520) 744-7061 Email: sgoodman@pivothealthaz.com 4 Patient Care Ombudsman 5 UNITED STATES BANKRUPTCY COURT 6 EASTERN DISTRICT OF WASHINGTON 7 8 In re: Chapter 11 9 10 ASTRIA HEALTH, et.al. 1 Lead Case No. 19-01189 WLH 11 Jointly Administered 12 No Hearing Required Pursuant to Debtors in Possession, L.B.R. 2002-1(c)(1)] 13 14 FIFTH AND FINAL FEE APPLICATION OF SUSAN N. GOODMAN 15 AS PATIENT CARE OMBUDSMAN FOR THE PERIOD FROM SEPTEMBER 1, 2020 THROUGH AND INCLUDING DECEMBER 23, 2020 16 Susan N. Goodman, as the duly appointed Patient Care Ombudsman ("PCO" or "Applicant") 17 submits this Fifth and Final Fee Application (the "Application") for Allowance and Payment of 18 Compensation and Reimbursement of Expenses for the Period 9/1/2020 – 12/23/2020 (the 19 "Application Period") for work performed as the PCO. The Applicant submits the PCO's Statement of 20 Certifying Professional, which is attached hereto as **Exhibit A** and incorporated by reference. In further 21 support of the Application, the PCO represents as follows: 22 **JURISDICTION AND VENUE** 23 24 The Debtors, along with their case numbers, are as follows: Astria Health (19-01189), Glacier Canyon, LLC (19-01193), Kitchen and Bath Furnishings, LLC (19-01149), Oxbow Summit, LLC (19-01195), SHC Holdco, LLC (19-01196), SHC 25 Medical Center-Toppenish (19-01190), SHC Medical Center-Yakima (19-01192), Sunnyside Community Hospital Association (19-01191), Sunnyside Community Hospital Home Medical Supply, LLC (19-01197), Sunnyside Home Health 26 (19-001198), Sunnyside Professional Services, LLC (19-01199), Yakima Home Care Holdings, LLC (19-01201), and Yakima HMA Home Health, LLC (19-01200).

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- 1. This Court has jurisdiction of this Chapter 11 proceeding pursuant to 28 U.S.C. §§ 157 and 1334. This matter constitutes a core proceeding pursuant to 28 U.S.C. § 157(b)(2).
 - 2. Venue is proper before this Court pursuant to 28 U.S.C. §§ 1408 and 1409.
- 3. The statutory predicates for the relief requested in this Application are Local Rule of Bankruptcy Procedure 2016, Federal Rules of Bankruptcy Procedure Rule 2016 and 2002(a)(6), and Bankruptcy Code §§ 105, 330, 331 and 333.

BACKGROUND

- 4. On May 6, 2019 (the "**Petition Date**"), the Debtors filed their voluntary petition for relief under Chapter 11 of the Bankruptcy Code.
- 5. Since the Petition Date, Debtors have continued to operate as a health care business and remained as debtors in possession in accordance with Bankruptcy Code §§ 1107 and 1108.
- 6. On June 10, 2019, the Court entered its Order Directing United States Trustee to Appoint Patient Care Ombudsman [Docket No. 239].
- 7. On June 13, 2019, the Court entered its Amended Order Directing United States Trustee to Appoint Patient Care Ombudsman [Docket No. 241].
- 8. On June 17, 2019, the United States Trustee filed its *Application for Approval of Appointment of Patient Care Ombudsman* [Docket No. 280] ("**Appointment Notice**") whereby it named the Applicant as its choice for the PCO role and asked for additional approval to facilitate record access to serve in the PCO role. Contemporaneously, PCO's *Verified Statement of Susan N. Goodman* [Docket No. 279] was submitted in support of the appointment, and, along with the Appointment Notice is attached herein as **Exhibit B.**
- 9. On August 6, 2019, the Court entered its Order on Debtors' Motion Establishing Procedures for Monthly and Interim Payment of Fees and Expense Reimbursement [Docket No. 453] (the "Interim Payment Order") directing professionals to submit Interim Fee Applications approximately every 120 days to seek approval for up to 100% of requested interim compensation and expense reimbursement, including the 20% of fees held back during the Monthly Fee Application process.

- 10. On November 25, 2019, PCO submitted a First Interim Fee Application for the period June 17, 2019 through October 31, 2019 [Docket No. 781]. The Order approving PCO's First Application was filed December 20, 2019 at Docket No. 840. Of the \$111,737.02 of approved fees and expenses from the First Interim Fee Application, PCO has received \$111,737.02 in payments.
- 11. On January 26, 2020, PCO submitted a Second Interim Fee Application for the period November 1, 2019 through December 31, 2019 to get on cycle with the rest of the professionals quarterly interim fee application timing [Docket No. 958]. Of the \$62,566.32 of approved fees and expenses from the Second Interim Fee Application, PCO has received \$62,566.32 in payments.
- 12. On May 15, 2020, PCO submitted a Third Interim Fee Application for the Period January 1, 2020 through April 30, 2020 [Docket No. 1282]. Of the \$50,815.31 of approved fees and expenses from the Third Interim Fee Application, PCO has received \$50,815.31 in payments.
- 13. On September 25, 2020, PCO submitted Fourth Interim Fee Application of Susan N. Goodman as Patient Care Ombudsman for the Period from May 1, 2020 through and Including August 31, 2020 [Docket No. 1833]. Of the \$60,300.00 of approved fees and \$3,456.90 in approved expenses, PCO has been paid \$60,300.00 in fees and \$3,456.90 in expenses.
- 14. On October 16, 2020, PCO submitted Monthly Fee Application of Susan N. Goodman, Ombudsman, for Allowance and Payment of Interim Compensation and Reimbursement of Expenses for the Period September 1 30, 2020 [Docket No. 1916], receiving no objections. PCO has been paid 100% fees and expenses, with the 20% holdback amount of \$3,195.00 held in trust.
- 15. On November 20, 2020, PCO submitted *Monthly Fee Application of Susan N. Goodman, Ombudsman, for Allowance and Payment of Interim Compensation and Reimbursement of Expenses for the Period October 1 31, 2020* [Docket No. 2017], receiving no objections. PCO has been paid 100% fees and expenses, with the 20% holdback amount of \$967.50 held in trust.
- 16. On December 8, 2020, PCO submitted Monthly Fee Application of Susan N. Goodman, Ombudsman, for Allowance and Payment of Interim Compensation and Reimbursement of Expenses for the Period

November 1 - 30, 2020 [Docket No. 2100], receiving no objections. PCO has been paid 100% fees and expenses, with the 20% holdback amount of \$2,917.50 held in trust.

17. PCO's final monthly fee statement for December 1 – 23, 2020 is included in this final application with fees totaling \$4,350 and expenses totaling \$30.70 for a total amount of \$4,380.70.

18. Pursuant to §§ 330, 331 of the United States Bankruptcy Code, 11 U.S.C. §§ 101, et seq. (the "Bankruptcy Code"), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules") and E.D. WA L.B.R. 2016-1(c), the PCO requests allowance and approval for professional fees and expenses related to service as the PCO. For the Application Period, PCO accrued professional fees for services rendered on behalf of the patients cared for by the Debtors in the amount of \$39,750.00 and incurred out-of-pocket expenses in the amount of \$2,799.10, collectively totaling \$42,549.10. A breakdown of PCO expenses by category was:

Expense Category	Total Amount
Airfare	\$1,032.96
Car Rental	\$377.87
Hotel	\$786.75
Meals	\$435.42
Parking Fees/Tolls	\$96.00
Postage	\$70.10
Total	\$2,799.10

19. For the post-petition period, PCO has billed as follows:

Period	Fees	Expenses	Total
June to July 2019	\$34,012.50	\$3,920.14	\$37,932.64
August 2019	\$16,200.00	\$0.00	\$16,200.00
September 2019	\$35,175.00	\$4,004.62	\$39,179.62
October 2019	\$17,437.50	\$987.26	\$18,424.76
November 2019	\$35,662.50	\$2.302.36	\$37,964.86
December 2019	\$21,525.00	\$3,076.46	\$24,601.46
January 2020	\$16,387.50	\$1,601.28	\$17,988.78
February 2020	\$16,987.50	\$2,073.23	\$19,060.73
March 2020	\$6,225.00	\$3.30	\$6,228.30
April 2020	\$7,537.50	\$0.00	\$7,537.50
May 2020	\$17,250.00	\$31.90	\$17,281.90
June 2020	\$34,500.00	\$2,433.74	\$36,933.74
July 2020	\$5,475.00	\$3.30	\$5,478.30

August 2020	\$3,075.00	\$987.96	\$4,062.96
September 2020	\$15,975.00	\$903.45	\$16,878.45
October 2020	\$4,837.50	\$1,011.26	\$5,848.76
November 2020	\$14,587.50	\$853.69	\$15,441.19
December 2020	\$4,350.00	\$30.70	\$4,380.70

20. For the post-petition period, PCO has been paid to date as follows:

Application Period	Amount	Description
June to July 2019	\$37,932.64	100% fees, 100% expenses
August 2019	\$16,200.00	100% fees (no expenses)
September 2019	\$39,179.62	100% fees, 100% expenses
October 2019	\$18,424.76	100% fees, 100% expenses
November 2019	\$37,964.86	100% fees, 100% expenses
December 2019	\$24,601.46	100% fees, 100% expenses
January 2020	\$17,988.78	100% fees, 100% expenses
February 2020	\$19,060.73	100% fees, 100% expenses
March 2020	\$6,228.30	100% fees, 100% expenses
April 2020	\$7,537.50	100% fees (no expenses)
May 2020	\$17,281.90	100% fees, 100% expenses
June 2020	\$36,933.74	100% fees, 100% expenses
July 2020	\$5,478.30	100% fees, 100% expenses
August 2020	\$4,062.96	100% fees, 100% expenses
September 2020	\$16,878.45	100% fees, 100% expenses
October 2020	\$5,848.76	100% fees, 100% expenses
November 2020	\$15,441.19	100% fees, 100% expenses

21. To date, the PCO is owed as follows:

Application Period	Amount	Description
December 2020	\$4,380.70	100% fees and expenses

SUMMARY OF SERVICES PROVIDED

- 22. PCO visited Debtors' locations twice over the course of this Application Period where she interviewed clinicians and patients, observed care, interacted with staff, and reviewed quality and process documentation, among other activities.
- 23. Further, PCO spent time fielding and responding to patient and physician concerns, engaged remotely with the UST, counsel, and the site location staff, and attended hearings telephonically. PCO authored *Patient Care Ombudsman's Seventh Interim Report* [September 14, 2020 at Docket No. 1793] and *Patient Care Ombudsman's Eighth Interim Report* [November 18, 2020 at Docket No.

2009]. Further, PCO interfaced with her bankruptcy counsel as they assisted with bankruptcy counsel discussions, negotiations, and preparation of court documents.

- 24. PCO monitored docket pleadings and calendared hearings consistent with the level of engagement appropriate to the PCO role to monitor for items having potential impact on patient care and staff dynamics.
- 25. In the interim periods between site visits, PCO regularly engaged with staff and clinicians, both proactively and responsive to those reaching out to PCO. PCO also interacted with patients who reached out with record concerns.
- 26. PCO attaches monthly summaries of PCO's hours and expenses as **Exhibit C** and detailed fee statements/invoices as **Exhibit D**.
- 27. PCO attaches LF 2016, Local Form 2016A, Local Form 2916B, Local Form 2016C collectively as **Exhibit E**.
- 28. PCO attaches LF 2016D, the proposed Order Awarding Compensation for Services Rendered and Reimbursement for Expenses Pursuant to 11 U.S.C. §330 and §331, and Approving the Payment of Bank Fees (the "Order") as Exhibit F.

EVALUATION STANDARDS

- 29. United States Bankruptcy Code § 330(a)(3)-(4)(A) provides an analytical framework to evaluate the reasonableness of professional fees and expenses. The court considers the nature, extent, and value of the services rendered relative to: (1) the time spent, (2) the rates charged, (3) whether the services were necessary or provided a benefit to the estate, (4) the time spent relative to the complexity and nature of the task addressed, (5) whether the professional demonstrated skill and expertise, (6) whether the professional fee is comparatively reasonable, and (7) whether the fee avoids unnecessary duplication and/or waste. If the professional fee requested fails this analysis, the court may reduce the amount of compensation awarded.
- 30. Bankruptcy Courts have employed the lodestar approach as the primary basis for determining the reasonableness of compensation under Bankruptcy Code § 330. Generally, this

approach begins with calculating the total number of hours expended by the professional multiplied by the prevailing rate for similar work. *See* Unsecured Creditors' Comm. v. Puget Sound Plywood, 924 F. 2d 955 (9th Cir. 1991).

- 31. PCO's activities all classify as general case administration. PCO spent 108.6 hours engaged in activities associated with her role, including but not limited to site visits, interviews with patients, staff, and clinicians, document review, remote monitoring, report and document preparation, court hearing attendance, and regular updates to the United States Trustee. PCO provided a vital and necessary service to patients cared for by Debtors. Accordingly, PCO requests that this Court enter a final order allowing full payment of PCO's fees and expenses in the total amount requested: \$42,549.10.
- 32. PCO's hourly rate of \$375.00 per hour compares favorably to hourly rates charged by other professionals in this field and is consistent with rates charged in PCO's health law practice. PCO has a clinical, health care operations, and health law compliance background that allowed for thorough PCO coverage.
- 33. Applicant has not shared or agreed to share compensation or reimbursement awarded in this case with any other person or entity. No agreement or understanding exists between Applicant and any other person for a division of compensation. Applicant has not entered into any agreement prohibited by U.S.C. Title 18 §155.

RELIEF REQUESTED

WHEREFORE, PCO respectfully requests that this Court enter an order substantially in the form attached herein as Exhibit F:

a. approving, on an interim final basis, the allowance of \$39,750.00 as reasonable compensation for actual and necessary professional services rendered by the PCO for the benefit of the Estate during the Application Period;

EXHIBIT A

STATEMENT OF CERTIFYING PROFESSIONAL

The undersigned hereby certifies that I have prepared and read the foregoing Fifth and Final Fee Application of Susan N. Goodman as Patient Care Ombudsman for the Period from September 1, 2020 through and including December 23, 2020, and to the best of my knowledge, information, and belief, formed after reasonable inquiry, the compensation and expense reimbursement requested (a) are in conformity with Local Bankruptcy Rule 2016-1; (b) are detailed accurately in this Application.

Further, to the extent the Department of Justice Appendix B Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed Under United States Code by Attorneys in Larger Chapter 11 Cases may apply to the PCO role, PCO answers as follows:

- a) Question: Did you agree to any variations from, or alternatives to, your standard customary billing rates, fees, or terms of services pertaining to this engagement that were provided during the application period? **Response.** No.
- b) Question: If the fees sought in this application as compared to the fees budgeted for the time period covered by this fee application are higher by 10% or more, did you discuss the reasons for the variation with the client? **Response.** N/A
- c) Question: Have any of the professionals included in this fee application varied their hourly rate based on the geographic location of the bankruptcy case? **Response.** No.
- Question: Does the fee application include time or fees related to reviewing or revising invoices? (This is limited to work involved in preparing and editing billing records that would not be compensable outside of bankruptcy and does not include reasonable fees for preparing a fee application.) Response. No.
- Question: Does the fee application include time or fees for reviewing time records to redact any privileged or other confidential information? **Response.** No.
- Question: Does the fee application include any rate increases since appointment? Response. No.

PCO certifies under penalty of perjury under the laws of the United States that, to the best of my knowledge and after reasonable inquiry, the foregoing is true and correct.

DATED: January 7, 2020 By: /s/Susan N. Goodman, RN JD (AZ Bar 091483) Susan N. Goodman Patient Care Ombudsman

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EXHIBIT B PCO Verified Statement and Appointment Notice

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1 2	GARY W. DYER, CSBA #10670 Assistant United States Trustee United States Dept. of Justice 920 West Riverside, Room 593 Spokane, WA 99201 Telephone (509) 353-2999 Fax (509) 353-3124	01 HON. FRANK L. KURTZ
3	920 West Riverside, Room 593 Spokane, WA 99201	
4	Telephone (509) 353-2999 Fax (509) 353-3124	
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7	UNITED STA	ATES BANKRUPTCY COURT DISTRICT OF WASHINGTON
8	EASTERN D	DISTRICT OF WASHINGTON
9		
10	In re:	Case No. 19-01189 FLK Chapter 11
11		Jointly Administered
12	ASTRIA HEALTH, et.al. 1	APPLICATION FOR APPROVAL OF
13		APPOINTMENT OF PATIENT CARE
14		OMBUDSMAN
15	Debtors in Possession,	
16 17	By this application, the Co	urt is requested to approve Susan Goodman as the
18	Patient Care Ombudsman (PCO)	in this case.
19 20	1. The case was filed on M	lay 6, 2019 and was designated as a health care
21		
222324	01193), Kitchen and Bath Furnishings, LLC (101196), SHC Medical Center-Toppenish (19-0 Community Hospital Association (19-01191),	, are as follows: Astria Health (19-01189), Glacier Canyon, LLC (19-01149), Oxbow Summit, LLC (19-01195), SHC Holdco, LLC (19-01190), SHC Medical Center-Yakima (19-01192), Sunnyside Sunnyside Community Hospital Home Medical Supply, LLC (19-Sunnyside Professional Services, LLC (19-01199), Yakima Home HMA Home Health, LLC (19-01200).
25	APPLICATION FOR APPROVAL OF UNITED STATES TRUSTEE'S APPOIN	JTMENT
	OF PATIENT CARE OMBUDSMAN	Page 1

case	
Cubc	•

- 2. On June 11, 2019, pursuant to section 333 of Title 11, the court directed the United States Trustee to appoint a Patient Care Ombudsman for this case. That order reserved the right to supplement its provisions.
- 3. The United States Trustee has selected and appointed Susan Goodman of of Mesch, Clark & Rothschild, 259 North Meyer Avenue, Tucson, AZ 85701 tel: (520) 624-8886 (Ext. 141) to serve as the Patient Care Ombudsman (PCO). Ms. Goodman's resume is attached and her verified statement is filed concurrently with this application. Based upon her prior experience and our interview of her, the United States Trustee believes she is well-suited to serve in this case.
- 4. As part of this approval, the United States Trustee requests the court to authorize the PCO's access to patient care records in order to perform her duties.
- 5. The language of the order in its second paragraph provides for the appropriate access to patients' medical records and the corresponding duty to maintain the patients' confidentiality under current law.

Wherefore, the court is respectfully requested to approve the appointment of Susan Goodman as the Patient Care Ombudsman, and approve the language

APPLICATION FOR APPROVAL OF UNITED STATES TRUSTEE'S APPOINTMENT OF PATIENT CARE OMBUDSMAN

1	providing access to the patients' re	cords.
2	Datada Juna 17, 2010	
3	Dated: June 17, 2019	
4		Respectfully submitted,
5		GREGORY M. GARVIN Acting United States Trustee
6		Termy office states Trustee
7		/s/ Gary W. Dyer Gary W. Dyer Assistant US Trustee
8		Assistant US Trustee
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25	APPLICATION FOR APPROVAL OF	

APPLICATION FOR APPROVAL OF UNITED STATES TRUSTEE'S APPOINTMENT OF PATIENT CARE OMBUDSMAN

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7	UNITED ST EASTERN D	ATES BANKRUPTCY COURT DISTRICT OF WASHINGTON
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9	In re:	Case No. 19-01189 FLK
10	III IC.	Chapter 11
11	ACTDIA HEAITH of al.	Jointly Administered
12	ASTRIA HEALTH, et.al. 1	
13		ORDER APPROVING
14		APPOINTMENT OF SUSAN GOODMAN AS PATIENT CARE
15	Debtors in Possession,	OMBUDSMAN
16		
17	Based upon the Applicatio	on for Approval of the Appointment of Susan
18	Goodman as the Patient Care Om	nbudsman in this case, the Court's Amended Order
19 20	of June 11, 2019 directing the ap	pointment of a Patient Care Ombudsman (PCO),
21	the verified statement of Ms. Goo	odman, and good cause appearing,
22		
23	01193), Kitchen and Bath Furnishings, LLC (2	s, are as follows: Astria Health (19-01189), Glacier Canyon, LLC (19-19-01149), Oxbow Summit, LLC (19-01195), SHC Holdco, LLC (19-01195), SHC (19-01195), SHC (19-01195), SHC (19-01195), SHC (19-0119
24	Community Hospital Association (19-01191),	O1190), SHC Medical Center-Yakima (19-01192), Sunnyside Sunnyside Community Hospital Home Medical Supply, LLC (19-
25	01197), Sunnyside Home Health (19-001198). Care Holdings, LLC (19-01201), and Yakima	, Sunnyside Professional Services, LLC (19-01199), Yakima Home HMA Home Health, LLC (19-01200).
	ORDER APPROVING UNITED STATE	S TRUSTEE'S APPOINTMENT

OF SUSAN GOODMAN AS PATIENT CARE OMBUDSMAN

Page 1

1	IT IS HEREBY ORDERED that the Court approves the appointment of
2	Susan Goodman, of Mesch, Clark & Rothschild, 259 North Meyer Avenue,
3	Tucson, AZ 85701 tel: (520) 624-8886 (Ext. 141) as the Patient Care
5	Ombudsman (PCO) in this case, and,
6	IT IS HEREBY ORDERED that Ms. Goodman as the PCO shall have access
7 8	to and may review confidential patient records as necessary and appropriate to
9	discharge her duties and responsibilities under this Order and appointment without
10	having to give a special notice to patients, provided however, that she must protect
11 12	the confidentiality of such records as required under non-bankruptcy law and
13	regulations, including but not limited to the Health Insurance Portability and
14	Accountability Act of 1996 (Pub. L. 104-191), and any amendments or
1516	implementing regulations ("HIPAA"), and the Health Information Technology for
17	Economic and Clinical Health Act, which was enacted as title XIII of division A
18	and title IV of division B of the American Recovery and Reinvestment Act of 2009
1920	(Pub. L.111-5), and any amendments or implementing regulations ("HITECH"),
21	including the Final Omnibus Privacy Regulations in 45 CFR Parts 160 and 164;
22	and,
2324	IT IS HEREBY ORDERED that on motion of the U.S. Trustee, a party in
25	interest or sua sponte by the Court, the PCO's appointment may be terminated if
	ORDER APPROVING UNITED STATES TRUSTEE'S APPOINTMENT OF SUSAN GOODMAN AS PATIENT CARE OMBUDSMAN Page 2

1	the Court finds that the appointment is not necessary for the protection of patients.
2	\\\\ End of Order\\\\
3	
4	
5	Presented by:
6	GREGORY M. GARVIN
7	Acting United States Trustee
8	<u>/s/Gary W. Dyer</u>
9	Gary W. Dyer Assistant U.S. Trustee
10	Assistant O.S. Trustee
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1	MESCH CLARK ROTHSCHILD	
2	259 North Meyer Avenue	
3	Tucson, Arizona 85701 Phone: (520) 624-8886	
4	Fax: (520) 798-1037 Email: sgoodman@mcrazlaw.com	
5	Proposed Patient Care Ombudsman	
6	IINITED S	TATES BANKDIIPTCV COIIPT
7	UNITED STATES BANKRUPTCY COURT EASTERN DISTRICT OF WASHINGTON	
8		
9	In re:	
10		Chapter 11
11	ASTRIA HEALTH, et.al. 1	Case No. 19-01189 FLK
12		Jointly Administered
13		VERIFIED STATEMENT OF
14	Debtors in Possession,	SUSAN N. GOODMAN
15		
16	STATE OF ARIZONA)	
17	COUNTY OF PIMA) ss.	
18	•	enalty of perjury, declare as follows:
19	1. I have personal knowledge of the facts stated herein, and if called as a witness, I	
20	could and would competent	ly testify thereto under oath in accordance with this
21	Verified Statement.	
22		
23		
24	1 The Debtors, along with their case number	rs, are as follows: Astria Health (19-01189), Glacier Canyon, LLC (19-01149), Oxbow Summit, LLC (19-01195), SHC Holdco, LLC (19-
25	01196), SHC Medical Center-Toppenish (19	-01190), SHC Medical Center-Yakima (19-01192), Sunnyside Community Community Hospital Home Medical Supply, LLC (19-01197), Sunnyside
26	Hospital Association (19-01191), Sunnyside Home Health (19-001198), Sunnyside Profes 01201), and Yakima HMA Home Health, LI	ssional Services, LLC (19-01199), Yakima Home Care Holdings, LLC (19

- 2. I am a duly licensed attorney and RN in the State of Arizona. My office is located at Mesch Clark Rothschild P.C., 259 N. Meyer Ave., Tucson, AZ, 85701. My telephone number is (800) 467-8886 x 141; fax number (520) 798-1037. My law practice focuses on health care compliance provider support.
- 3. I am a person eligible and competent to perform the duties as patient care ombudsman ("PCO") in the above-captioned case pursuant to 11 U.S.C. § 333. My qualifications to perform the required functions of a PCO in this case are evidenced by my Curriculum Vitae, attached hereto as Exhibit A.
- 4. My billing rate is \$375.00 per hour and paraprofessional rates are \$145.00 \$195.00 per hour. I will apply for payment of compensation and reimbursement of expenses from this Court pursuant to applicable provisions of the United States Bankruptcy Code, including but not limited to 11 U.S.C. § 330, the Bankruptcy Rules, the Local Rules, and pursuant to any orders of this Court establishing interim compensation and reimbursement of expenses for Chapter 11 professionals.
- 5. To the best of my knowledge, I am a disinterested person as defined in 11 U.S.C. § 101(14), and I do not hold, nor do I represent any material interest adverse to this bankruptcy estate.
- 6. I have no connection, nor any individual members of my firm, with the debtors, their creditors, the Chapter 11 Trustee, other parties in interest, their respective attorneys and accountants, the United States Trustee, or any person employed in the Office of the United States Trustee, except in the above-referenced Chapter 11 proceeding and as follows:
 - a. In the District of Arizona, I served as the PCO for a specialty surgical hospital under case no. 13-20029, with those duties now completed.

- b. In the Northern District of Texas, I served as the PCO for five long-term care facilities at a CCRC under consolidated case no. 14-32821, with those duties now completed.
- c. In the Northern District of Georgia, Rome Division, I served as the acute-care PCO in consolidated case no. 14-42863, with those duties now completed.
- d. In the Southern District of Texas, Houston Division, I served as the PCO for a hospital and outpatient department facilities under consolidated case no. 15-31086, with those duties now completed.
- e. In the District of New Mexico, I served as the PCO for outpatient primary and urgent care clinics throughout New Mexico under consolidated case no. 15-11247, with those duties now completed.
 - f. In the District of New Jersey, I served as the acute care PCO for one hospital under consolidated case no. 15-24999, with those duties now completed.
 - g. In the Eastern District of Texas, Sherman Division, I served as the PCO for a hospital in case no. 15-41684, with those duties now completed.
 - In the Southern District of Texas, Houston Division, I served as the PCO for a hospital in case no. 15-35370 until the case was converted to one under Chapter 7.
 - In the Southern District of Texas, Galveston Division, I served as the PCO for three senior living facilities under consolidated case no. 15-80399, with those duties now completed.
 - j. In the Northern District of Texas, Dallas Division, I served as the PCO for a hospital in case no. 16-40198, with those duties now completed.
 - k. In the Northern District of Texas, Dallas Division, I served as the PCO for a hospital in case no. 16-40273, with those duties now completed.

- 1. In the Western District of Texas, El Paso Division, I served as the PCO for an outpatient radiation oncology clinic, initially in a Chapter 11 proceeding in case no. 16-30078, until case dismissal; and, later during the Chapter 7 proceeding in a limited capacity while patient treatment completion was accomplished in case no. 16-31056, with those duties now completed.
- m. In the Southern District of Iowa, Des Moines Division, I served as the PCO for a hospital and its related outpatient facilities and clinics in case no. 16-02438, with those duties now completed.
- n. In the Eastern District of Louisiana, New Orleans, I served as the PCO for a hospital and its related outpatient facilities and clinics in consolidated case no. 17-10353, with those duties now completed.
- o. In the Eastern District of Texas, Sherman Division, I served as the PCO for a hospital district in Chapter 9 case no. 17-40101, with those duties now completed.
- p. In the Southern District of Texas, Houston Division, I served as the PCO for a hospital in case no. 17-31078, with those duties now completed.
- q. In the District of Arizona, I served as the PCO for a hospital case in case no.17-03351, with those duties now completed.
- r. In the Central District of California, Santa Ana Division, I served as the
 PCO for residential substance use disorder treatment facilities in case no. 17 12213, with those duties now completed.
- s. In the Western District of Louisiana, I served as the PCO for long-term acute-care hospitals ("LTACs") across seven different states under consolidated case no. 17-50799, with those duties now completed.
- t. In the Eastern District of Washington, I served as the PCO for a hospital district in Chapter 9 case no. 17-02025 that included two hospitals, an urgent

- care clinic, and various outpatient facilities, with those duties now completed.
- In the Western District of Texas, San Antonio Division, I am currently serving as the PCO for the skilled and long-term care residents of a CCRC under case number 18-50608.
- In the District of Arizona, I served as the PCO for a small inpatient v. substance use detox facility under case number 17-11494, with those duties now completed.
- In the Southern District of Texas, Houston Division, I served as the PCO for free-standing emergency centers under consolidated case number 18-33836, with those duties now completed.
- In the Western District of Texas, Waco Division, I served as the PCO for a X. healthcare system that included rural and critical access hospitals, rural health clinics, hospital outpatient departments, and medical clinics under consolidated case number 18-60526 with those duties completed upon conversion of the case to a Chapter 7 proceeding.
- In the Western District of Texas, Austin Division, I am currently serving as у. the PCO for a Debtor providing mobile x-ray and, initially, lab services under consolidated case number 18-11569.
- In the Northern District of Texas, Dallas Division, I am currently serving as Z. the PCO for a CCRC facility located in Carmel, Indiana under case number 19-30283.
- In the Northern District of Texas, Dallas Division, I am currently serving as the PCO for four, memory-care assisted living facilities in the Houston metropolitan area under consolidated case number 19-31484.

bb. In the District of Kansas, Wichita, I am currently serving as the PCO for a a

Sugan in Goodman Susan N. Goodman Arizona State Bar No. 019483 259 North Meyer Avenue Tucson, Arizona 85701 Phone: (800) 467-8886 x 141 Fax: (520) 798-1037 sgoodman@mcrazlaw.com Proposed Patient Care Ombudsman OFFICIAL SEAL PIMA COUNTY My Conim. Exp. Nov. 30, 2020 Entered 04/127/129 08:38:05 Pg & 201045

Filed 04/07/24

EXHIBIT A SUSAN NIELSEN GOODMAN



PROFESSIONAL SUMMARY

Healthcare attorney dedicated to patient-centered, collaborative, operational compliance.

SKILLS

- Regulatory Compliance Auditing Contracts Staff Education Process Improvement
- Process and Forms Development
 Bankruptcy Patient Care Ombudsman
 Medical Staff/Governance

WORK HISTORY

Mesch Clark Rothschild – Tucson, AZ

ATTORNEY

July 2013 – Present

- Established firm's regulatory compliance healthcare practice; including but not limited to, HIPAA/HITECH, Stark, AKS/FCA, PPACA, practice management, medical staff, contracts, and patient care/privacy ombudsman in bankruptcy reorganization.
- Ombudsman appointments include:
 - Surgical Specialty Hospital of Arizona; D AZ (Phoenix); 13-20029
 - Sears Methodist Retirement System; ND TX (Dallas); 14-32821
 - Hutcheson Medical Center; ND GA (Rome); 14-42863
 - University General Health System; SD TX (Houston); 15-31086
 - Santa Fe Medical Group; D NM; 15-11247
 - Saint Michael's Medical Center; D NJ; 15-24999
 - Forest Park Medical Center, Frisco; ED TX (Tyler); 15-41684
 - Spring Central Hospital; SD TX (Houston); 15-35370
 - UGHS Sr. Living; SD TX (Galveston); 15-80399
 - Border Medical Specialists Chapter 11; WD TX (El Paso); 16-30078
 - Forest Park Medical Center, Ft. Worth; ND TX (Ft. Worth); 16-40198
 - Forest Park Medical Center, Southlake; ND TX (Ft. Worth); 16-40273
 - Border Medical Specialists Chapter 7; WD TX (El Paso); 16-31056
 - Central Iowa Healthcare; SD IA (Des Moines); 16-02438
 - Louisiana Medical Center Heart Hospital; ED LA (New Orleans); 17-10353
 - North Texas Medical Center/ Gainesville Hospital District Chapter 9; ED TX (Sherman); 17-40101
 - Humble Surgical Hospital; SD TX (Houston); 17-31078
 - Green Valley Hospital; D AZ (Tucson); 17-03351
 - Solid Landings Behavioral Health, Inc; CD CA (Santa Ana); 17-12213
 - Acadiana Management Group, LLC, et al.; WD LA (Lafavette); 17-50799
 - Kennewick Public Hospital District Chapter 9; WD WA (Spokane); 17-02025
 - Eden Home, Inc.; WD TX (San Antonio); 18-50608
 - Scottsdale Detox Center of Arizona, LLC; D AZ (Phoenix); 17-11494
 - Neighbors Legacy Holdings, Inc.; SD TX (Houston); 18-33836
 - Little River Healthcare Holdings LLC, et al.; WD TX (Waco); 18-60526
 - Corridor Medical Services, Inc.; WD TX (Austin); 18-11569
 - Mayflower Communities, Inc.; ND TX (Dallas); 19-30283
 - The LaSalle Group, Inc.; ND TX (Dallas); 19-31484
 - CAH Acquisition Company #5, LLC; D KS (Wichita); 19-10359

Ascension Health/Carondelet St. Mary's Hospital – Tucson, AZ

January 2008 - June 2013

CRITICAL PRODUCTS MANAGER, THE RESOURCE GROUP

- Provided liaison support between consultant groups, service line leadership, physicians, and supply chain staff as part of readiness effort to move to PeopleSoft based national ordering system.
- Led national contract effort for supplies deemed critical by local clinician partners.

SENIOR ANALYST, RESOURCE & SUPPLY MANAGEMENT GROUP

- Supported Chief Resource Officer in policy development, presentation preparation, and business strategy development (spine cost-per-case, heart valves, quarterly updates).
- Developed a price over-ride process that maximized contract price compliance.
- Analyzed complex new device requests including presentations to senior leadership & clinician customers to gain buy-off on recommended direction (Aquamantys, Concentric Merci).
- Collaborated with service line leadership and consulting teams in data refinement and proofing for projects related to strategic business analysis.
- Collaborated with IT/IS to improve MediTech MM utilization, including three custom RSMG reports, scripting of item master additions/changes.

REVENUE LIAISON AUDITOR

- Provided critical liaison support between PFS, nurse auditing, contract management, and the service line
 with an emphasis on process/revenue improvement for the cardiac, neurological, and hospice service
 lines
- Analyzed new procedure requests with recommendations to senior leadership.
- Continued with emergency center billing training and auditing support.
- Collaborated with supply chain on cost-per-case analysis and procedural profitability.

CLINICAL DOCUMENTATION SPECIALIST

- Re-designed emergency center documentation using a bedside approach to ensure compliance, simplification, and communication of care across the care continuum.
- Collaborated with lab to improve the point-of-care lab process and led the team to reduce the order error rate from over 60% to less than 5%.
- Created and implemented a billing process that was later launched across the network as a best practice.
- Participated in the corporate responsibility committee as the unit-based representative.
- Collaborated with care management, admitting, and outside consultants on process improvements.

Boston Scientific Corporation – Maple Grove, MN

January 2007 – December 2007

CORONARY SALES REPRESENTATIVE

- Supported interventional, specialty, and diagnostic cath lab product lines with an emphasis on staff education, customer support, and service.
- Negotiated, closed, launched intra-vascular ultrasound at large, competitive hospital.
- Obtained contract compliance to market share agreement with largest customer

St. Jude Medical – Minnetonka, MN

May 2006 – January 2007

SALES REPRESENTATIVE

- Supported specialty product, closure device, and diagnostic product lines; ensured staff and physician certification supported patient outcomes; and grew sales to achieve top-10 national ranking by 2007.
- Provided nursing unit training to ensure competency with the closure system across the patient care continuum.

Guidant Corporation – Santa Clara, CA

April 2001 – May 2006

SENIOR, PRINCIPAL, AND TARGETED CLINICAL SALES SPECIALIST

- Specialized in simplifying technical concepts and training fellows and staff.
- Selected regional specialist for new concept product launches, i.e. brachytherapy.
- Obtained three promotions and two national awards providing interventional cardiology line support for Arizona and Southern New Mexico.

Chandler, Tullar, Udall & Redhair LLP – Tucson, AZ

May 2000 – April 2001

ASSOCIATE ATTORNEY

- Assisted in civil litigation insurance defense work including medical malpractice and personal injury.
- Recruited and prepared expert witnesses, including interaction with claims managers.

Court of Appeals, Division Two - Tucson, AZ

February 1999 – May 2000

LAW CLERK

- Drafted opinion and decision memoranda for Hon. J. Pelander and Hon. J. Howard.
- Proofed staff attorney decisions with administrative staff.

Hospice Family Care – Tucson, AZ

May 1994 – July 1995

DIRECTOR OF ADMISSIONS

- Managed admissions team of 8 10 staff.
- Negotiated payment for non-contracted hospice benefits with state indigent insurers.

Advanced Cardiovascular Systems, Inc. – Santa Clara, CA

July 1988 – May 1994

PERSONNEL REPRESENTATIVE, HUMAN RESOURCES DEPT.

- Selected as internal team-member for comprehensive field sales restructuring/redeployment project to work with external consulting firm.
- Provided field sales and engineering department human resource support, recruitment, and training.

ASSOCIATE PRODUCT MANAGER, MARKETING DEPT.

Supported product management for balloon dilatation segment comprising 50% of corporate sales revenues.

CLINICAL SPECIALIST, FIELD SALES DEPT.

- Selected Clinical specialist of the year first year in the position.
- Provided field sales support for angioplasty product line.

Other Employment – Legal and Clinical – Michigan and Arizona

Legal Project Work, various firms

1997 - 1998

Clinical Nursing Positions—critical care unit (CCU) and cardiac cath lab

1985 - 1988

EDUCATION

University of Arizona James E. Rogers College of Law - Tucson, AZ

1998

JURIS DOCTOR

- GPA 3.7/4.0 (11/149); Order of the Coif; Summa Cum Laude
- Arizona Law Review, Executive Note Editor: 1997 1998

University of Phoenix – San Jose, CA

1992

BACHELOR OF SCIENCE, BUSINESS ADMINISTRATION

Bronson Hospital School of Nursing - Kalamazoo, MI

1985

RN DIPLOMA

First Honors and Nursing Excellence Award

LICENSES / MEMBERSHIPS

Arizona State Bar #019483
 Arizona RN #059995

■American Health Lawyers Association Member ■ AZBIO (Arizona Bioindustry Association) Member

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EXHIBIT C

Fee Statement Summary

Case Name: Astria Health
Case No: ED WA Yakima 19-01189
12/01/2020 to 12/23/2020

Cumulative Totals to Date								
	FEES BILLED COSTS BILLE		HOLDBACK	FEES PAID	COSTS PAID			
	\$307,200.00	\$24,224.65	\$61,440.00	\$302,850.00	\$24,193.95			

Date: 7-Jan-20 Objection Deadline: 31-Jan-20
--

			HOURS			
MO/YR	PROFESSIONAL	RATE/HR	BILLED	TOTAL	HOLDBACK	AMT DUE
Sep-20	SUSAN N. GOODMAN	\$375.00	42.6	\$15,975.00	\$3,195.00	\$12,780.00
Oct-20	SUSAN N. GOODMAN	\$375.00	12.9	\$4,837.50	\$967.50	\$3,870.00
Nov-20	SUSAN N. GOODMAN	\$375.00	38.9	\$14,587.50	\$2,917.50	\$11,670.00
Dec-20	SUSAN N. GOODMAN	\$375.00	11.6	\$4,350.00	\$870.00	\$3,480.00
	TOTAL FEES			\$39,750.00	\$7,950.00	\$31,800.00
	TOTAL COSTS			\$2,799.10	N/A	\$2,799.10
	AMOUNT DUE			\$42,549.10		\$34,599.10



Pivot Health Law, LLC

P.O. Box 69734 Oro Valley, AZ 85737

Invoice

Invoice #: 1128 Invoice Date: 10/5/2020

Period: September 1 - 30, 2020

Bill To:

Astria Health ED WA Yakima Case No. 19-01189

Date	Description	Hours/Qty	Rate	Amount
9/1/2020	1/2 rate NW travel - TUS to PHX (2/1=1); PHX to PDX (2.5/2=1.2); PDS to Sunnyside (3/2=1.5) - bill 2.5 hr; Sunnyside site visit (4.8 hr) (1.5 of time various check in calls)	7.3	375.00	2,737.50
9/2/2020	Clinic phone follow up x3 (.5); Site visit MOB and HH (1.3); Ahtanum Clinic (1.6); Zillah Clinic (.5); follow up clinical calls (x5) (.9); travel Yakima to Ahtanum to Zillah to Yakima (1/2 rate = .4)	4.7	375.00	1,762.50
9/3/2020	Site visit 9 - GMC (1.2); Birch (.6); 4th St clinic (1.0); phone follow up quality (.3); dietary (.2); chemo and Lincoln calls (.2); hospital site visit (6.3); update UST and counsel (.6); 1/2 rate travel Toppenish to PDX (2.5/1=1.2)	11.6	375.00	4,350.00
9/4/2020	follow up lab (.2); follow up HVAC (.4); 1/2 rate travel PDX to PHX to TUS (4.5/2 = 2.2); docket management various stips; horizon settlement (.1);	2.9	375.00	1,087.50
9/7/2020	Review notes and emails and draft 7th interim report (3.7); EML exchanges counsel (.2); follow up ICU air (.2); EML exchanges w clinic ldrship re patient notice and doctor resignations (.4); declaration no objection (.1)	4.6	375.00	1,725.00
9/8/2020	Call with ombudsman counsel and EMLs re debtor counsel call with counsel (.3)	0.3	375.00	112.50
9/9/2020	Call with clinic leadership and counsel (.3); TXT follow up with DON (.1); Revisions to report and to counsel for review (.8)	1.2	375.00	450.00
9/11/2020	follow up call ICU manager re HVAC (.1); docket management re settlements/stips (.1); final report revisions to DONs and clinic manage for accuracy comments (.3);	0.5	375.00	187.50
9/12/2020	Exhibit B preparation for monthly fee stmt	0.3	375.00	112.50

Total
Payments/Credits
Balance Due

Pivot Health Law, LLC



P.O. Box 69734 Oro Valley, AZ 85737

Invoice

Invoice #: 1128 **Invoice Date:** 10/5/2020

Period: September 1 - 30, 2020

Bill To:

Astria Health ED WA Yakima Case No. 19-01189

Date	Description	Hours/Qty	Rate	Amount
9/14/2020	TXT follow up with nursing leadership re report (.3); lab and clinician follow up (.2); final revisions report (.4); docket management relative to role various stipulations (.1); update counsel for weekly call (.2)	1.2	375.00	450.00
9/15/2020 9/21/2020	clinic leadership and lab follow up (.2) docket management relative to role (notice update SEIU atty .1); continuance and cerner [DE 1801/1803](.1)	0.2 0.2	375.00 375.00	75.00 75.00
9/23/2020	review 10th status report; docket management other updates relative to level of PCO role; follow up re Birch APRN	0.3	375.00	112.50
9/24/2020	Prepare monthly fee app, notice of filing and obj deadline, and certificate of service, finalize, file, notice	1.4	375.00	525.00
9/24/2020	Initial drafting 4th interim fee app; local pdf forms, NOBD, and COS	3.1	375.00	1,162.50
9/25/2020	Finalize and file 4th interim fee app; NOBD, and COS	1.3	375.00	487.50
9/29/2020	Review and respond clinic leadership re APRN departure LTR (.1); Call with Lab Director (.5); update call with counsel (.4 NC); update call with UST (.4); call with UST/counsel together (.5);	1.5	375.00	562.50
	Professional Fee Subtotal			15,975.00
9/1/2020	Astria CAR RENTAL SV9 fuel		15.26	15.26
9/1/2020	Astria MEALS SV 9 Chevron		3.75	3.75
9/1/2020	Astria MEALS SV 9 PHX Airport		17.16	17.16
9/1/2020 9/2/2020	Astria MEALS SV 9 Starbucks The Dalles Astria MEALS SV 9		11.35 3.77	11.35 3.77
9/2/2020	Astria MEALS SV9		3.77 8.01	8.01
9/3/2020	Astria HOTEL SV 9		263.60	263.60
9/3/2020	Astria CAR RENTAL Fuel SV 9		24.67	24.67

Total

Payments/Credits

Balance Due

ivot HEALTH LAW

Pivot Health Law, LLC

P.O. Box 69734 Oro Valley, AZ 85737

Invoice

Invoice #: 1128
Invoice Date: 10/5/2020

Period: September 1 - 30, 2020

Bill To:

Astria Health ED WA Yakima Case No. 19-01189

Date	Description	Hours/Qty	Rate	Amount
9/3/2020	Astria MEALS SV 9		1.82	1.82
9/3/2020	Home2 Suites		4.75	4.75
9/4/2020	Astria HOTEL SV 9		167.92	167.92
9/4/2020	Astria CAR RENTAL SV 9		288.31	288.31
9/4/2020	Astria PARKING FEES/TOLLS SV 9		48.00	48.00
9/4/2020 9/4/2020	Astria MEALS SV 9 Astria MEALS SV 9 Cash Payment		3.00 9.28	3.00 9.28
9/24/2020	Astria Monthly Fee App Postage for 13th/14th		6.60	6.60
0/05/0000	Mo Apps		20.20	20.20
9/25/2020	Astria Postage 4th Int Fee App Total Reimbursable Expenses		26.20	26.20 903.45

Total	\$16,878.45
Payments/Credits	\$0.00
Balance Due	\$16,878.45

Pivot Health Law, LLC

Invoice

P.O. Box 69734 Oro Valley, AZ 85737

> **Invoice #:** 1135 **Invoice Date:** 11/8/2020

Period: October 1 - 31, 2020

Bill To:

Astria Health ED WA Yakima Case No. 19-01189

Date	Description	Hours/Qty	Rate	Amount
10/5/2020	docket management relative to PCO role	0.1	375.00	37.50
10/6/2020	Reach out scheduling and follow up calls for	0.8	375.00	300.00
	follow up (TXT, call, EMLs)			
10/6/2020	Preparation Exhibit B Sept 2020	0.2	375.00	75.00
10/7/2020	Update call with CNO (.7); docket management	0.8	375.00	300.00
10/9/2020	relative to role re stipulations (.1)	0.4	375.00	150.00
10/9/2020	Call with CNO Sunnyside docket management at a level consistent with	0.4	375.00 375.00	75.00
10/12/2020	role (DE 1900 stip); declaration no obj monthly	0.2	375.00	75.00
	fee stmt; review counsel fee invoice per			
	request			
10/13/2020	EML exchanges counsel and debtors re weekly	0.2	375.00	75.00
	call; docket management/review consistent			
	with role, schedule quality director call			
10/14/2020	Review website for provider associations at	1	375.00	375.00
	various clinics in preparation for clinic update			
	call (sunnyside, grandview, yakima, prosser			
40/4 <i>E</i> /2020	filters - approx 40 pages)	0.5	275.00	107.50
10/15/2020	staff call to PCO (.3); review prior e-mail and update requests in preparation for upcoming	0.5	375.00	187.50
	calls (.2)			
10/15/2020	Prepare Sept monthly fee application and bar	1.4	375.00	525.00
10/10/2020	date notice; EML exchanges to schedule follow		0,0.00	020.00
	up calls			
10/16/2020	Draft COS for monthly fee app (.2); finalize, file,	1.7	375.00	637.50
	serve app (.6); manage travel for SV 10 (.3);			
	call with quality team member (.6); share file			
	set up quality team member (.2 NC)			
10/19/2020	Preparation for clinic leadership calls (.3); call	1.7	375.00	637.50
	with SO/JP (.8); follow up re BH provider			
	change (.3); EML to inpt BH director in 2nd attempt for update call (.1); various docket			
	pleadings r/t cash collateral and hearing			
	changes [DE 1920 - 1923) (.2)			
	g [

Total Payments/Credits **Balance Due**

Pivot Health Law, LLC



P.O. Box 69734 Oro Valley, AZ 85737

Invoice

Invoice #: 1135 Invoice Date: 11/8/2020

Period: October 1 - 31, 2020

Bill To:

Astria Health ED WA Yakima Case No. 19-01189

Date	Description	Hours/Qty	Rate	Amount
10/20/2020	docket management consistent with role (DE 1923 revised and 1928); follow up re am call	0.1	375.00	37.50
10/20/2020	Review WA regs r/t PA signing MDs (.2); call notes review r/t site visit planning (.2); CONO 4th int fee and order upload (.1)	0.5	375.00	187.50
10/20/2020	docket management at level consistent with role (DE 1934 cash collateral order; DE 1936 PCO fee order) (.1); Call with BH CNS (.6)	0.7	375.00	262.50
10/21/2020	update notice documents relative to DE 1937 (.1); attend status hearing (.6); follow up EMLs re clinics with leadership).3)	1	375.00	375.00
10/21/2020	manage site visit travel adjustments post hearing information	0.2	375.00	75.00
10/26/2020	Begin review of quality data download from Toppenish (21 files in all - (review 6)	1.3	375.00	487.50
10/30/2020	Docket management at level consistent with role (DE 1958 and 1960) - updates notice lists and calendar	0.1	375.00	37.50
	Professional fee subtotal			4,837.50
10/16/2020 10/21/2020 10/21/2020	Postage for monthly fee app mailing Astria SV10 AIRFARE one way Astria SV10 AIRFARE one way Total Reimbursable Expenses		3.30 503.98 503.98	3.30 503.98 503.98 1,011.26

Total	\$5,848.76
Payments/Credits	\$0.00
Balance Due	\$5,848.76

ivot HEALTH

Pivot Health Law, LLC

P.O. Box 69734 Oro Valley, AZ 85737

Invoice

Invoice #: 1138
Invoice Date: 11/30/2020

Period: November 1 - 30, 2020

Bill To:

Astria Health ED WA Yakima Case No. 19-01189

Date	Description	Hours/Qty	Rate	Amount
11/1/2020	Assist PCO counsel with wording r/t reports for revised DS	0.2	375.00	75.00
11/1/2020	Draft 8th 2015.1 pleading (.2); review MOR level consistent with role (NC)	0.2	375.00	75.00
11/4/2020	article and follow up re leadership changes	0.1	375.00	37.50
11/5/2020	Begin review and analysis of quality data - 10/25 files;	2.4	375.00	900.00
11/6/2020	Attend DS Hearing Telephonically	1	375.00	375.00
11/8/2020	non working 1/2 rate travel TUS to PHX; PHX to PDX; to Hood River	2.5	375.00	937.50
11/8/2020	Additional quality file review and TXT follow up to BH APRN (.3); Exhibit B and Invoice for .3	0.6	375.00	225.00
11/9/2020	1/2 rate travel Hood River to Birch (1.4); call BH APRN (.6); Birch Clinic site visit (.7); 1/2 travel Lincoln (.1); Lincoln/WalMart site visit (1.5); Lincoln/Miller site visit and catch up notes (1.3); 1/2 drive Toppenish (.2); Toppenish site visit (3.8); 1/2 travel to Yakima (.3)	9.2	375.00	3,450.00
11/10/2020	Site visit cont'd: 1/2 travel Yak to Sunnyside (.4); clinical leadership (1.7); Dept Directors; Resp Tx; and Rad (2.2); travel Topp 1/2 rate (.3); Topp - lab, pharmacy, nursing education, patient interviews, ICU, new OR mgr, BH (phone w/ Ed) (2.9); 1/2 travel to Hood River 1.0	8.5	375.00	3,187.50
11/11/2020	1/2 rate non working travel Hood River to PDX; Flight to PHX; drive to TUS (2.7)	2.7	375.00	1,012.50
11/12/2020	Docket management at level consistent with role DEs 1987-1990	0.3	375.00	112.50
11/13/2020	Email follow up Birch clinic leadership and Ed re concerns	0.4	375.00	150.00
11/14/2020	clinic management follow up message response to chronic pain and BH questions with PCO response	0.3	375.00	112.50

Total
Payments/Credits
Balance Due

Pivot Health Law, LLC



P.O. Box 69734 Oro Valley, AZ 85737

Invoice

Invoice #: 1138
Invoice Date: 11/30/2020

Period: November 1 - 30, 2020

Bill To:

Astria Health ED WA Yakima Case No. 19-01189

Date	Description	Hours/Qty	Rate	Amount
11/16/2020	Draft 8th report; to counsel; revisions to final draft (3.4); follow-up EMLs re BH service line and one call (.5)	3.9	375.00	1,462.50
11/17/2020	call with service line director re outpt BH concerns (.6); updates with counsel and UST (.2)	0.8	375.00	300.00
11/18/2020	EML with counsel re hearing (.2); finalize, file 8th report, serve; CONO for 15th mo (.2)	0.4	375.00	150.00
11/20/2020	Prepare monthly fee application, notice bar date, and certificate service for Oct 2020	1.7	375.00	637.50
11/23/2020	Docket monitoring for items r/t PCO role - DE 34 - Motion to Sell for deadlines r/t role and visit scheduling	0.2	375.00	75.00
11/24/2020	Review and analyze draft motion for record destruction with EML to counsel (1.3); follow up COVID numbers at sites (.2 NC)	1.3	375.00	487.50
11/25/2020	Call with counsel re record destruction motion and msg AG (.4); docket monitoring at level consistent with role [DE 2043-2045] (.1)	0.5	375.00	187.50
11/30/2020	EML from patient regarding record release issue (medication delay) (.1); msg/EML follow up HIM and contact look ups (.3); 8 calls between patient, Toppenish HIM, CHCW HIM and staff (1.0); follow up EML exchg ML HIM (.1); counsel update (.2);	1.7	375.00	637.50
	Professional Fees Subtotal			14,587.50
11/8/2020 11/8/2020 11/8/2020 11/9/2020 11/9/2020	Astria SV10 AIRFARE (flight change) Astria SV1- MEALS Bridgeside Cascade Locks Astria SV10 MEALS Astria SV10 HOTEL - Hampton Inn Hood River Astria SV10 - CAR RENTAL Fuel Pilot Wasco OR		528.98 19.20 3.29 112.27 10.51	528.98 19.20 3.29 112.27 10.51

Total	
Payments/Credits	
Balance Due	

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Pivot Health Law, LLC

P.O. Box 69734 Oro Valley, AZ 85737

Invoice

Invoice #: 1138 Invoice Date: 11/30/2020

Period: November 1 - 30, 2020

Bill To:

Astria Health ED WA Yakima Case No. 19-01189

Date	Description	Hours/Qty	Rate	Amount
11/9/2020	Astria SV10 MEALS - Pilot Wasco OR (inc. Pistachios)		15.56	15.56
11/9/2020	Astria SV10 MEALS - Dad's Toppenish		9.37	9.37
11/10/2020	Astria SV10 AIRFARE Cancellation (from Oct bill)		-503.98	-503.98
11/10/2020	Astria SV10 HOTEL		137.51	137.51
11/10/2020	Astria SV10 CAR RENTAL Fuel Chevron		27.12	27.12
11/10/2020	Astria SV10 MEALS		3.00	3.00
11/10/2020	Astria SV10 MEALS Starbucks		8.23	8.23
11/10/2020	Astria SV10 - MEALS Modern Taco Hood River		36.85	36.85
11/11/2020	Astria SV10 HOTEL - Hampton Inn Hood River		105.45	105.45
11/11/2020	Astria SV10 CAR RENTAL		262.44	262.44
11/11/2020	Astria SV10 CAR RENTAL Fuel Troutdale OR		12.00	12.00
11/11/2020	Astria SV10 - PARKING FEES/TOLLS PHX Parking		48.00	48.00
11/11/2020	Astria SV10 MEALS - PDX Urban Brew		14.59	14.59
11/20/2020	POSTAGE FOR OCT 20 MO FEE APP		3.30	3.30
	Total Reimbursable Expenses			853.69

 Total
 \$15,441.19

 Payments/Credits
 \$0.00

 Balance Due
 \$15,441.19

Pivot Health Law, LLC



P.O. Box 69734 Oro Valley, AZ 85737

Invoice

Invoice #: 1143 Invoice Date: 1/4/2021

Period: December 1 - 23, 2020

Bill To:

Astria Health ED WA Yakima Case No. 19-01189

Date	Description	Hours/Qty	Rate	Amount
12/1/2020	Prepare Exhib B for November (.3); follow up DH re COVID numbers (.1)	0.4	375.00	150.00
12/2/2020	Remote check in call or text exchanges BH (.3); and clinical leaders (.2)	0.5	375.00	187.50
12/3/2020	docket monitoring consistent with role and update to notice lists per DE 2060	0.2	375.00	75.00
12/4/2020	docket monitoring and document review at level commensurate with case role [obj at DEs 2077 and 2079 (.4); MOR DE 2072 and DEs 2071, 2074-76 .2)]	0.6	375.00	225.00
12/7/2020	receive and review departing MD letter, EML follow up to clinic and BH leadership (multiple exhcanges) .6; review Cerner/Premier obj for potential patient record implications and follow up w system quality re same (.3); UST obj DE 2068 (.2); update notice documents with NOA (.2)	1.3	375.00	487.50
12/8/2020	Update call with counsel re docket monitoring and check ins (.3); follow up re fee information requested by debtor counsel (.3)	0.6	375.00	225.00
12/9/2020	update service notice documents with r/t counsel request cease notice	0.1	375.00	37.50
12/10/2020	docket monitoring and document review at level commensurate with role	0.1	375.00	37.50
12/14/2020 12/17/2020	Staff check in texts r/t ongoing monitoring Review counsel time relative to 2d fee application; discussions re hearing attendance (.2); review proposed confirmation order for PCO impacts/wording (.3); Preparation 5th fee application (4.4); follow up with UST (.2)	0.2 5.1	375.00 375.00	75.00 1,912.50

Total
Payments/Credits
Balance Due

Pivot Health Law, LLC

Pivot HEALTH LAW

P.O. Box 69734 Oro Valley, AZ 85737

Invoice

Invoice #: 1143 Invoice Date: 1/4/2021

Period: December 1 - 23, 2020

Bill To:

Astria Health ED WA Yakima Case No. 19-01189

Date	Description	Hours/Qty	Rate	Amount
12/17/2020	handoff calls (x2) to AG contacts re expected dismissal at confirmation and open item r/t anticipated record destruction motion after PCO dismissal (39 min) (.6); update call with PCO counsel (24 min4); update notice documents per DE 2171 (.1);NC review of hearing audio and summary to counsel of case status (1.4)	1.1	375.00	412.50
12/18/2020	Telephonic attendance status/part 1 confirmation hearing	1.5	0.00	0.00
12/18/2020	docket monitoring and document review at a level consistent with PCO case role DE 2173 through 2189 (.3)	0.2	375.00	75.00
12/21/2020	docket monitoring relative to PCO role (.1); call with counsel re confirmation hearing and need to attend part 2 due to conflict (.2); attend part 2 hearing (.4);	0.7	375.00	262.50
12/23/2020	docket monitoring of amended plan and DS consistent with role [DE 2196 - 2199]; follow up counsel re confirmation hearing time, and follow up regarding fees Subtotal Professional Fees	0.5	375.00	187.50 4,350.00
12/8/2020	Postage costs r/t 17th Mo Fee App for Nov 2020 Svcs		3.30	3.30
12/17/2020	Postage for 5th and Final Fee Application Total Reimbursable Expenses		27.40	27.40 30.70

Total	\$4,380.70
Payments/Credits	\$0.00
Balance Due	\$4,380.70

EXHIBIT E LF 2016; Local Form 2016A; Local Form 2016B; Local Form 2016C

Case Name: Astria Health, et al. Case N				Case Number: 19	9-01189
A	ND REIMBUR	SEMENT OF	OF COMPENSATION EXPENSES PURSU OF THE PAYMENT	ANT TO 11 US	C 330, AND FOR
Name of Applicant: Position of Applicant: Healthcare Ombudsman					
	• •				
Appli	cation Number:	Fifth		☐ Interim	Final
rende (or U	red and for reimb SC 331 if an internd 503(b). This a (If applicant is	ursement of experim application), pplication is sup employee of trus	e court for an award or a cases incurred in the abound for approval of the ported by the following stee, debtor in possessioning Employment: June 1	ve entitled case pu payment of bank fe information and at an or creditors com	rsuant to 11 USC 330 ses pursuant to sections tached documents.
II.			ion: September 1, 2020		mber 23, 2020
III.	services render	ed by each persons the FIRST App	, total time spent and am on covered by this application, include ALL to	ation, in connectio	n with this case, is as
	Name	Position	Hourly Rate	Total Time	Amount Requested
Sus	an N. Goodman	PCO	\$ 375.00	106.00	\$39,750.00
			\$		\$ 0.00
			\$		\$ 0.00
			\$		\$ 0.00
			\$		\$ 0.00
			\$		\$ 0.00
Tota	ls		Totalia en Granda (1946) de la casa de	106.00	\$39,750.00
IV.	in connection v	with this case [if	MENT of expenses requesthis is the <u>FIRST</u> Application of the pre- and post-petition	ation, include <u>ALI</u>	

LF 2016 (6/15)

VI.	(If applicant is a trustee) The maximum 326(a) is: \$	amount of compensation allowable under 11 USC
VII.	(If applicant is an employee of trustee, decompensation for services rendered and r	ebtor in possession or creditors committee). All reimbursement of expenses incurred for which award is ion of the case, beneficial to the estate, and does not ervices.
	Yes No No	(If answer is NO, attach an explanation.)
VIII.	reimbursement for expenses incurred for	r) All compensation for services rendered and which award is sought for representing the interests of ial to the debtor(s) in connection with the case.
	Yes No N/A	(If answer is NO, attach an explanation.)
IX.	agreement or understanding exists betwe	sly received has been shared with another entity, or an en the applicant and any other entity for sharing of for services rendered in or in connection with this case, of a firm of lawyers.
	Yes No (If answ	er is YES, attach an explanation.)
Х.	Attached to this application, and made padocuments:	art of this application are the following supporting
	a. Statement of Money or Property in all cases, LF 2016A);	Received or Promised Other than by Applicant (required
		n for Compensation for Services or Reimbursement of 2016B);
		d (required; itemization must be by project category if
	d. Itemization of Expenses (require	ed); and
		cumulative compensation exceeds \$10,000, LF 2016C).
Xl.	Bank Fees: \$\ 0.00	
The un applica	dersigned Applicant states under penalty of ation and attachments are true and correct to	of perjury that the representations contained in this to the best of the applicant's knowledge and belief.
DATE	D: 1/7/2021	Lutan in Goodman
Name:	Susan N. Goodman	(Signature of Applicant)
Position	n: Healthcare Ombudsman	
Address	s: P.O. Box 69734, Oro Valley, AZ 85737	
Phone:	520.744.7061	
Fax:	520.575.4075	
Email:	sgoodman@pivothealthaz.com	

APPLICATION FOR COMPENSATION AND REIMBURSEMENT - 2

Astria Health, et al.

Case 1	Case Name:			ase Number:	<u> </u>	
IN C			F MONEY OR PROPERT H THIS CASE OTHER T			
Name	of Ap	plicant:	Susan N. Goodman			
		Applicant:	Healthcare Ombudsman			
		Number:	Fifth		-	
~	No M Plan.	loney or propert	ry was received or promised ot	ther than by a	pplication as	a part of a Chapter 13
(a)	Mone	ey or things of v	alue received other than by ap	plication or a	s part of a Cl	napter 13 Plan:
	(1)	Amount rece	ived by attorney or firm for fil	ling fee	\$	
	(2)		ived before the order for relies	fby	\$	
	(3)		eived after the order for relief birm for services and costs	ру	\$	
	(4)		property or service given to a yment of fees and costs	ittorney	\$	
	(5)	Total of entr	ies 1, 2, 3 and 4			\$_0.00
	(6)	Amount rem	aining in client trust account		\$	
(b)			ling fee and services) from entry (a)(5))		\$_0.00	
(c)		ey promised: re of arrangeme	nt for promise of payment:			\$
(d)			lue of all money or property reation or a Chapter 13 Plan (ite			\$_0.00
(e)		•	and description of any liens, gr promissory notes):	uarantees,		
(f)			of Promise (If other than the delationship to the debtor):	ebtor,		
						_

STATEMENT OF MONEY OR PROPERTY RECEIVED

Asula nealul, et al.	
Case Name:	Case Number: 19-01189

SUMMARY SUPPORTING APPLICATION FOR COMPENSATION FOR SERVICES OR REIMBURSEMENT OF EXPENSES

Name of Applicant:	Susan N. Goodman		
Position of Applicant:	Healthcare Ombudsman		
Application Number:	Fifth		

Sequential #		Applied for	Awarded	Received
A Receipts other than by Application (Transfer from (b) of Application LF 2016A)	Date Compensation Expenses			NA \$ \$
Prior Application	Date Compensation Expenses	11/25/19: 1/26/20 \$ 160.012.50 \$ 14.290.84	12/20/19: 3/4/20 \$ 160.012.50 \$ 14,290.84	9/27/19 - 6/25/20 \$ 160.012.50 \$ 14.290.84
Prior Application	Date Compensation Expenses	5/15/2020 \$ 47.137.50 \$ 3.677.81	6/30/2020 \$ 47.137.50 \$ 3.677.81	5/12 - 7/23/20 \$ 47.137.50 \$ 3.677.81
Prior Application	Date Compensation Expenses	9/25/2020 \$ 60.300.00 \$ 3.456.90	\$\frac{10/20/2020}{\$60.300.00}\$\frac{3.456.90}{}	7/23 - 12/24/20 \$ 60.300.00 \$ 3.456.90
Present Application (Transfer totals from III & IV of Application) #5	Date Compensation Expenses	1/7/2021 \$ 39.750.00 \$ 2.799.10		
Totals B	Compensation Expenses Total Comp. + Exp.	\$ 0.00 \$ 0.00 \$ 0.00	\$\frac{0.00}{0.00}\$\$ \$\frac{0.00}{0.00}\$\$	\$ <u>0.00</u> \$ <u>0.00</u> \$ <u>0.00</u>

SUMMARY SUPPORTING APPLICATION FOR COMPENSATION AND REIMBURSEMENT OF EXPENSES

Case Name: Ast	ria Health, et al. Case Number: 19-01189
	NARRATIVE SUMMARY (Required by LBR 2016-1(b)(1)(A) where requested compensation exceeds \$10,000.00)
Name of Applic	ant: Susan N. Goodman
Position of App	
Application Nu	mber: <u>Fifth</u>
I. Backgro	und of the Case:
appointment occ hospitals and mo the hospitals. Us bankruptcy. In J ambulatory surg- clinics and one S	al. filed its Chapter 11 bankruptcy petition May 6, 2019. The Patient Care Ombudsman ("PCO") urred June 17, 2019. The Astria Health System patient care locations initially included three are than 40 associated clinics that were located in approximately 23 distinct physical locations from order 11 U.S.C. 333, the PCO was tasked with monitoring patient care services during the anuary 2020, the hospital located in Yakima, WA closed. Thereafter, all the clinics except the ery center located in the Yakima campus medical office building also closed as did 4 Yakima-area sunnyside affiliated clinic. Various clinician departures, both through contract resignations and occurred, as did staff reductions/consolidations.
II. Financia	Condition of the Estate:
A. I	Profit and Loss: defer to other professionals
В. А	Amount of Cash on Hand or on Deposit: defer to other professionals
C.	Amount of Accrued Unpaid Administrative Expenses: defer to other professionals
D.	Amount of Unencumbered Funds in the Estate: defer to other professionals
	f the Case: ggle" plan was confirmed on December 23, 2020. As part of that order, PCO was dismissed.

cou and dire	Description of Tasks or Projects for which Compensation is Sought: bugh plan confirmation, PCO remained engaged remotely and engaged in two site visits and reports to the rt. Remote interaction included review and analysis of quality data; engagement with staff, leadership, Debi PCO counsel, and the UST. Patient interaction occurred during site visits and when patients contacted PC ctly. PCO also engaged with state agency personnel to ensure they were aware of the timing of PCO's nissal from the case relative to later-anticipated medical record destruction motions.
V.	If a Chapter 11 Case:
	A. Status of the Plan and Disclosure Statement: Plan confirmation 12/23/2020
	B. Status of Submission of Monthly Operating Statements: Current
	C. Payment of Quarterly U.S. Trustee Fees: Current
esta	Other Information: to PCO's limited case focus on patient care and associated topic (i.e. record access), she deferred to othe ate professionals and her counsel on bankruptcy associated items such as the monthly operating statement dosure statement/plan documents, and topics associated with releases.

Exhibit F - Proposed Fee Order

UNITED STATES BANKRUPTCY COURT EASTERN DISTRICT OF WASHINGTON

In re:) Case No. 19-01189
ASTRIA HEALTH, et al.) Case No. 10 01103) ORDER AWARDING COMPENSATION) FOR SERVICES RENDERED AND) REIMBURSEMENT OF EXPENSES) PURSUANT TO 11 U.S.C. §330 or §331,) AND APPROVING THE PAYMENT OF) BANK FEES
Debtor(s)	
application of Susan N. Goodman docket # and certificate of service	dated 1/7/2021, docket #, notice docket #, for an order allowing compensation of expenses in the above entitled case; and the court
and reimbursement pursuant to 11 USC §3 §363 and §503(b), to the above-named app	ounts are hereby allowed and awarded as compensation 330 or §331, and approved as bank fees pursuant to plicant and are authorized to be disbursed or ed estate, subject to the availability of funds and the
Compensation in the amount Reimbursement in the amount of Bank fees TOTAL	\$ 39750.00 \$ 2799.10 \$ 42549.1

^{*} If for first application, includes compensation earned pre-petition and filing fees and other costs incurred pre-petition.

Summary of all prior awards and approvals on previous applications:

Compensation	\$ 267450.00
Reimbursement	\$ 21425.55
Bank fees	\$ 0.00
Total	\$ 288875.55

Disbursement information for this award:

///End of Order///

Presented by:

/s/ Susan N. Goodman Pivot Health Law, LLC P.O. Box 69734, Oro Valley, AZ 85737 520.744.7061

(Signature/address/phone)