20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 10:15:07 Main Document Pg ב טו 4ט ז Pg ב טו 4ט ז

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re:

AVIANCA HOLDINGS S.A., et al.,¹

Debtors.

Chapter 11

Case No. 20-11133 (MG)

(Jointly Administered)

COVER SHEET OF FOURTH INTERIM AND FINAL APPLICATION OF ALTON AVIATION CONSULTANCY LLC FOR ALLOWANCE OF COMPENSATION FOR SPECIALIZED AVIATION ADVISORY SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED AS PROFESSIONALS TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS, FOR (A) INTERIM ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED FROM JUNE 1, 2021 THROUGH NOVEMBER 30, 2021; AND (B) FINAL ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD FROM MAY 27, 2020 <u>THROUGH NOVEMBER 30, 2021</u>

<u>Summary Sheet</u>						
Name of Applicant:	Alton Aviation Consultancy LLC					
Authorized to Provide Professional Services to:	Official Committee of Unsecured Creditors					
Date of Retention:	July 14, 2020, nunc pro tunc to May 27, 2020					
First Interim Period for which Compensation and Reimbursement is Sought:	May 27, 2020 through September 30, 2020					
Amount of Compensation Requested for First Interim Period:	\$688,454.25					
Amount of Expense Reimbursement Requested for First Interim Period:	\$46,933.50					
Total Amount Requested for First Interim Period:	\$735,387.75					
Second Interim Period for which Compensation and Reimbursement is Sought:	October 1, 2020 through January 1, 2021					

¹ The Debtors in these chapter 11 cases, and each Debtor's federal tax identification number (to the extent applicable), are as follows: Avianca Holdings S.A. (N/A); Aero Transporte de Carga Union, S.A. de C.V. (N/A); Aeroinversiones de Honduras, S.A. (N/A); Aerovias del Continente Americano S.A. Avianca (N/A); Airlease Holdings One Ltd. (N/A); America Central (Canada) Corp. (00-1071563); America Central Corp. (65-0444665); AV International Holdco S.A. (N/A); AV International Holdings S.A. (N/A); AV International Investments S.A. (N/A); AV International Ventures S.A. (N/A); AV Investments One Colombia S.A.S. (N/A); AV Investments Two Colombia S.A.S. (N/A); AV Taca International Holdco S.A. (N/A); Avianca Costa Rica S.A. (N/A); Avianca Leasing, LLC (47-2628716); Avianca, Inc. (13-1868573); Avianca-Ecuador S.A. (N/A); Aviaservicios, S.A. (N/A); Aviateca, S.A. (N/A); Avifreight Holding Mexico, S.A.P.I. de C.V. (N/A); C.R. Int'l Enterprises, Inc. (59-2240957); Grupo Taca Holdings Limited (N/A); International Trade Marks Agency Inc. (N/A); Inversiones del Caribe, S.A. (N/A); Isle& de Inversiones, S.A. de C.V. (N/A); Latin Airways Corp. (N/A); Latin Logistics, LLC (41-2187926); Nicaraguense de Aviacion, Sociedad Anonima (Nica, S.A.) (N/A); Regional Express Americas S.A.S. (N/A); Ronair N.V. (N/A); Servicio Terrestre, Aereo y Rampa S.A. (N/A); Servicios Aeroportuarios Integrados SAI S.A.S. (92-4006439); Taca de Honduras, S.A. de C.V. (N/A); Taca de Mexico, S.A. (N/A); Taca International Airlines S.A. (N/A); Taca S.A. (N/A); Tampa Cargo S.A.S. (N/A); Technical and Training Services, S.A. de C.V. (N/A). The Debtors' principal offices are located at Avenida Calle 26 # 59 —15 Bogota, Colombia.



20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 2 of 407

Amount of Compensation Requested for Second Interim Period:	\$388,814.20
Amount of Expense Reimbursement Requested for Second Interim Period:	\$36,803.00
Total Amount Requested for Second Interim Period:	\$425,617.20
Third Interim Period for which Compensation and Reimbursement is Sought:	February 1, 2021 through May 31, 2021
Amount of Compensation Requested for Third Interim Period:	\$734,576.50
Amount of Expense Reimbursement Requested for Third Interim Period:	\$26,147.50
Total Amount Requested for Third Interim Period:	\$760,724.00
Fourth Interim Period for which Compensation and Reimbursement is Sought:	June 1, 2021 through November 30, 2021
Amount of Compensation Requested for Fourth Interim Period:	\$774,196.90
Amount of Expense Reimbursement Requested for Fourth Interim Period:	\$34,232.30
Total Amount Requested for Fourth Interim Period:	\$808,429.20
Final Period for which Compensation and Reimbursement is Sought:	May 27, 2020 through November 30, 2021
Amount of Compensation Requested for Final Period:	\$2,576,793.10 ²
Amount of Expense Reimbursement Requested for Final Period:	\$144,116.30
Total Final Amount of Fees and Expenses Sought as Actual, Reasonable and Necessary (100%):	\$2,720,909.40 ³

This is a(n) ____ monthly X interim X final application. No prior interim application has been filed with respect to the Fourth Interim Compensation Period. No prior final application has been filed with respect to the First Interim Compensation Period, the Second Interim Compensation Period or the Third Interim Compensation Period.

² This figure is reflective of voluntary fee reductions made by Alton, at the request of the United States Trustee, applicable to the First Interim Period and the Second Interim Period, in the amounts of \$9,248.75 and \$717.50 respectively, as more fully detailed below.

³ See supra n.2.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 3 of 407

FIRST INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC FEES AND EXPENSES <u>MAY 27, 2020 – SEPTEMBER 30, 2020</u>

	REQUESTED		PA	PAID		ANDING
APPLICATION	FEES	EXPENSES	FEES	EXPENSES	FEES	EXPENSES
First Consolidated Monthly [Docket No. 606] 5/27/20 – 6/30/20	\$198,969.00	\$28,698.00	\$159,175.20	\$28,698.00	\$39,793.80 ⁴	\$0.00
Second Monthly [Docket No. 729] 7/1/20 – 7/31/20	\$186,687.25	\$12,117.00	\$149,349.80	\$12,117.00	\$37,337.455	\$0.00
Third Monthly [Docket No. 962] 8/1/20 – 8/31/20	\$169,003.00	\$2,038.50	\$135,202.40	\$2,038.50	\$33,800.60 ⁶	\$0.00
Fourth Monthly [Docket No. 1106] 9/1/20 – 9/30/20	\$133,795.00	\$4,080.00	\$107,036.00	\$4,080.00	\$26,759.00 ⁷	\$0.00
Total	\$688,454.25	\$46,933.50	\$550,763.40	\$46,933.50	\$137,690.85 <u>-\$9,248.75⁸</u> \$128,442.10	\$0.00
Grand Total	\$735,387.75		\$597,696.90		\$137,690.85 <u>-\$9,248.75</u> \$128,442.10	

⁴ See infra n.8.

⁵ See infra n.8.

⁶ See infra n.8.

⁷ See infra n.8.

⁸ Alton provided detailed time entries for May 27, 2020 through October 31, 2020 to the United States Trustee. See Supplemental Declaration Of John Mowry In Support Of First Interim Application Of Alton Aviation Consultancy LLC For The Official Committee Of Unsecured Creditors For Compensation And Reimbursement Of Expenses Incurred For The Period May 27, 2020 Through September 30, 2020 [Docket No. 1257] (the "Supplemental Declaration"). After further discussions with the United States Trustee, Alton agreed to reduce its fees in the amount of \$9,966.25, \$9,248.75 of which relates to time entries from the First Interim Fee Application. See Supplemental Declaration (listing each time entry and agreed reduction). No objections were filed or otherwise expressed to any monthly fee statement covered by the First Monthly Fee Application. Pursuant to the Court's Order Establishing Procedures For Interim Compensation And Reimbursement Of Expenses Of Professionals, dated June 9, 2020 [Docket No. 256] (the "Compensation Order"), the Debtors have paid eighty percent (80%) of the fee amounts requested in Alton's First Interim Fee Application. The Total Outstanding Amount reflects this reduction.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 4 of 407

SECOND INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC FEES AND EXPENSES <u>OCTOBER 1, 2020 – JANUARY 31, 2021</u>

	REQUESTED		PA	PAID		OUTSTANDING	
APPLICATION	FEES	EXPENSES	FEES	EXPENSES	FEES	EXPENSES	
Fifth Monthly	\$98,062.50						
[Docket No. 1198] ⁹	- \$717.50 ¹⁰						
10/1/20 - 10/31/20	\$97,345.00	\$5,500.50	\$78,450.00	\$5,500.50	\$18,895.00 ¹¹	\$0.00	
Sixth Consolidated							
Monthly	\$163,527.50	\$26,304.00	\$130,822.00	\$26,304.00	\$32,705.50	\$0.00	
[Docket No. 1350] ¹² 11/1/20 - 12/31/20							
11/1/20 - 12/31/20							
Seventh Monthly [Docket No. 1406] ¹³ 1/1/21 – 1/31/21	\$127,941.70	\$4,998.50	\$102,353.36	\$4,998.50	\$25,588.34	\$0.00	

⁹ The deadline to object to Alton's *Fifth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period February 1, 2021 Through October 31, 2020* [Docket No. 1198] (the "<u>Fifth Monthly</u>") passed on December 9, 2020. Alton provided detailed time entries for this period to the United States Trustee, along with the time entries for the period from May 27, 2020 through September 30, 2020. *See Supplemental Declaration Of John Mowry In Support Of First Interim Application Of Alton Aviation Consultancy LLC For The Official Committee Of Unsecured Creditors For Compensation And Reimbursement Of Expenses Incurred For The Period May 27, 2020 Through September 30, 2020* [Docket No. 1257] (the "<u>Supplemental Declaration</u>"). After further discussions with the United States Trustee, Alton agreed to reduce its fees in the amount of \$9,966.25, \$717.50 of which relates to time entries from the Fifth Monthly, accounting for 1.4 hours. *See* Supplemental Declaration. No objections were filed or otherwise expressed. Pursuant to the Court's *Order Establishing Procedures For Interim Compensation And Reimbursement Of Expenses Of Professionals*, dated June 9, 2020 [Docket No. 256] (the "<u>Compensation Order</u>"), the Debtors have paid eighty percent (80%) of the fee amounts requested in the Fifth Monthly.

¹⁰ See supra n.9 (stating Alton later agreed to reduce fees in the amount of \$717.50 for the time entries from the Fifth Monthly).

¹¹ See supra n.9 (stating Alton agreed to reduce fees in the amount of \$717.50 for the time entries from the Fifth Monthly). This reduction is reflected here. Specifically, the "Outstanding" amount is \$18,895.00 instead of \$19,612.50.

¹² The deadline to object to Alton's Sixth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period November 1, 2020 Through December, 2020 [Docket No. 1350] (the "<u>Sixth Consolidated Monthly</u>") passed on February 8, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Sixth Consolidated Monthly.

¹³ The deadline to object to Alton's Seventh Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period January 1, 2021 Through May 31, 2021 [Docket No. 1406] (the "Seventh Monthly") passed on March 4, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Seventh Monthly.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 5 of 407

Total	\$388,814.20 ¹⁴	\$36,803.00	\$311,625.36	\$36,803.00	\$77,188.84 ¹⁵	\$0.00
Grand Total	\$425,617.20 ¹⁶		\$348,	428.36	\$77,18	8.84 ¹⁷

¹⁴ See supra n.9 (stating Alton agreed to reduce fees in the amount of \$717.50 for the time entries from the Fifth Monthly). This reduction is reflected here. Specifically, although Alton's monthly fee statements originally requested total compensation of \$389,531.70, the "Total" amount here only requests approval of \$388,814.20 based on the agreed-upon reduction amount.

¹⁵ See supra n.9 (stating Alton agreed to reduce fees in the amount of \$717.50 for the time entries from the Fifth Monthly). This reduction is reflected here. Specifically, the "Outstanding" amount is \$77,188.84 instead of \$77,906.34.

¹⁶ See supra n.9 (stating Alton agreed to reduce fees in the amount of \$717.50 for the time entries from the Fifth Monthly). This reduction is reflected here. Specifically, although Alton's monthly fee statements originally requested a total amount of \$426,334.70, the "Grand Total" amount here only requests approval of \$425,617.20 based on the agreed-upon reduction amount.

¹⁷ See supra n.9 (stating Alton agreed to reduce fees in the amount of \$717.50 for the time entries from the Fifth Monthly). This reduction is reflected here. Specifically, the "Grand Total" "Outstanding" amount is \$77,188.84 instead of \$77,906.34.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 6 of 407

THIRD INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC FEES AND EXPENSES <u>FEBRUARY 1, 2021 – MAY 31, 2021</u>

	REQU	REQUESTED		PAID		OUTSTANDING	
APPLICATION	FEES	EXPENSES	FEES	EXPENSES	FEES	EXPENSES	
Eighth Monthly [Docket No. 1455] ¹⁸ 2/1/21 – 2/28/21	\$147,250.60	\$9,225.00	\$117,800.48	\$9,225.00	\$29,450.12	\$0.00	
Ninth Monthly [Docket No. 1553] ¹⁹ 3/1/21 – 3/31/21	\$251,563.90	\$5,773.00	\$201,251.12	\$5,773.00	\$50,312.78	\$0.00	
Tenth Monthly [Docket No. 1745] ²⁰ 4/1/20 – 4/30/21	\$191,745.30	\$5,732.00	\$153,396.24	\$5,732.00	\$38,349.06	\$0.00	
Eleventh Monthly [Docket No. 1849] ²¹ 5/1/21 – 5/31/21	\$144,016.70	\$5,417.50	\$115,213.36	\$5,417.50	\$28,803.34	\$0.00	
Total	\$734,576.50	\$26,147.50	\$587,661.20	\$26,147.50	\$146,915.30	\$0.00	
Grand Total	al \$760,724.00		\$613,808.70		\$146,915.30		

¹⁸ The deadline to object to Alton's *Eighth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period February 1, 2021 Through February 28, 2021* [Docket No. 1455] (the "Eighth Monthly") passed on March 31, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's *Order Establishing Procedures For Interim Compensation And Reimbursement Of Expenses Of Professionals*, dated June 9, 2020 [Docket No. 256] (the "Compensation Order"), the Debtors have paid eighty percent (80%) of the fee amounts requested in the Eighth Monthly.

¹⁹ The deadline to object to Alton's Ninth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period March 1, 2021 Through March 31, 2021 [Docket No. 1553] (the "Ninth Monthly") passed on May 6, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Ninth Monthly.

²⁰ The deadline to object to Alton's *Tenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period April 1, 2021 Through April 30, 2020* [Docket No. 1745] (the "<u>Tenth Monthly</u>") passed on June 14, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Tenth Monthly.

²¹ The deadline to object to Alton's *Eleventh Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period May 1, 2021 Through May 31, 2021* [Docket No. 1849] (the "<u>Eleventh Monthly</u>") passed on July 15, 2021. No objections have been filed or otherwise expressed to date. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Eleventh Monthly.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 7 of 407

FOURTH INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC

FEES AND EXPENSES JUNE 1, 2021 – NOVEMBER 30, 2021

	REQU	ESTED	PA	AID	OUTSTANDING	
APPLICATION	FEES	EXPENSES	FEES	EXPENSES	FEES	EXPENSES
Twelfth Monthly [Docket No. 1956] ²² 6/1/21 - 6/30/21	\$195,810.40	\$2,932.50	\$156,648.32	\$2,932.50	\$39,162.08	\$0.00
Thirteenth Monthly [Docket No. 2062] ²³ 7/1/21 – 7/31/21	\$165,282.40	\$14,198.50	\$132,225.92	\$14,198.50	\$33,056.48	\$0.00
Fourteenth Monthly [Docket No. 2175] ²⁴ 8/1/20 - 8/31/21	\$107,120.80	\$5,944.00	\$85,696.64	\$5,944.00	\$21,424.16	\$0.00
Fifteenth Monthly [Docket No. 2297] ²⁵ 9/1/21 – 9/30/21	\$125,844.60	\$1,328.80	\$25,168.92	\$1,328.80	\$125,844.60	\$0.00
Sixteenth Monthly [Docket No. 2375] ²⁶ 10/1/21 – 10/31/21	\$138,159.40	\$2,188.50	\$110,527.52	\$2,188.50	\$27,631.88	\$0.00

²² The deadline to object to Alton's *Twelfth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period June 1, 2021 Through June 30, 2021* [Docket No. 1956] (the "<u>Twelfth Monthly</u>") passed on August 16, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's *Order Establishing Procedures For Interim Compensation And Reimbursement Of Expenses Of Professionals*, dated June 9, 2020 [Docket No. 256] (the "<u>Compensation Order</u>"), the Debtors have paid eighty percent (80%) of the fee amounts requested in the Twelfth Monthly.

²³ The deadline to object to Alton's *Thirteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period July 1, 2021 Through July 31, 2021* [Docket No. 2062] (the "<u>Thirteenth Monthly</u>") passed on September 14, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Thirteenth Monthly.

²⁴ The deadline to object to Alton's Fourteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period August 1, 2021 Through August 31, 2020 [Docket No. 2175] (the "<u>Fourteenth Monthly</u>") passed on October 15, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Fourteenth Monthly.

²⁵ The deadline to object to Alton's *Fifteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period September 1, 2021 Through September 30, 2021* [Docket No. 2297] (the "<u>Fifteenth Monthly</u>") passed on November 15, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Fifteenth Monthly.

²⁶ The deadline to object to Alton's Sixteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period October 1, 2021 Through October 31, 2021 [Docket No. 2375] (the "<u>Sixteenth Monthly</u>") passed on December 15, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Sixteenth Monthly.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 8 of 407

Grand Total	\$808,429.20		\$612,366.38		\$196,062.82	
Total	\$774,196.90	\$34,232.30	\$585,774.08	\$26,592.30	\$188,422.82	\$7,640.00
Seventeenth Monthly [Docket No. 2431] ²⁷ 11/1/21 - 11/30/2021	\$41,979.30	\$7,640.00	\$0.00	\$0.00	\$41,979.30	\$7,640.00

²⁷ The deadline to object to Alton's Seventeenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period November 1, 2021 Through November 30, 2021 [Docket No. 2431] (the "Seventeenth Monthly") is January 24, 2022. No objections have been filed or otherwise expressed to date.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 9 of 407

FOURTH INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC SUMMARY OF HOURS BY PROFESSIONAL JUNE 1, 2021 – NOVEMBER 30, 2021

Name of Professional	Title	Hours	Rate	Total Billed
Berger, Jonathan	Managing Director	67.8	\$1,076	\$72,952.80
Mowry, John	Managing Director	66.6	\$1,076	\$71,661.60
Ryan, Leah	Managing Director	223.4	\$1,076	\$240,378.40
Adriaenssens, Jason	Engagement Manager	173.2	\$709	\$122,798.80
Boursin, Marc	Associate	28.8	\$367	\$10,569.60
Fischer Linnett, Dalton	Associate	184.8	\$367	\$67,821.60
Puskarevic, Marko	Associate	2.9	\$367	\$1,064.30
Traianou, Declan	Associate	27.7	\$367	\$10,165.90
Thorn, John Sebastian	Associate	141.5	\$367	\$51,930.50
Qin, Yinan	Associate	340.2	\$367	\$124,853.40
Total		1,256.9		\$774,196.90

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 10 of 407

FOURTH INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC SUMMARY OF HOURS BY PROFESSIONAL JUNE 1, 2021 – NOVEMBER 30, 2021

	Project Category	Hours	Billed
1	Committee Communications and Discussions	566.1	\$478,867.50
2	Fee Application	14.2	\$10,067.80
3	Fleet Related Matters	354.5	\$161,638.30
4	Performance Monitoring (Internal, Market/Competitor)	322.1	\$123,623.30
	Grand Total:	1,256.9	\$774,196.90

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 11 of 407

FOURTH INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC SUMMARY OF HOURS BY PROFESSIONAL JUNE 1, 2021 – NOVEMBER 30, 2021

Name of Attorney	Position	Department	Bar Admission Date	Hours	Rate	Amount
Maxcy, Patrick	Partner	Restructuring, Insolvency & Bankruptcy	1999	2.8	\$970.00	\$2,716.00
Schrag, Sarah	Managing Associate	Restructuring, Insolvency & Bankruptcy	2016	4.9	\$575.00	\$2,817.50
Cook, David	Managing Associate	Restructuring, Insolvency & Bankruptcy	2017	49.9	\$575.00	\$28,692.50
Other Expenses: PACER Fees						\$6.30
Total				57.6		\$34,232.30

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 12 of 407

FINAL FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC SUMMARY OF HOURS BY PROFESSIONAL MAY 27, 2020 – NOVEMBER 30, 2021

Name of Professional	Title	Hours	Rate	Total Billed
Berger, Jonathan	Managing Director	2020: 152.4	2020 Rate: \$1,025	\$332,781.60
_		2021: 164.1	2021 Rate: \$1,076	
Cowburn, Adam	Managing Director	2020: 2.3	2020 Rate: \$1,025	\$2,357.50
		2021: N/A	2021 Rate: N/A	
Mowry, John	Managing Director	2020: 124.2	2020 Rate: \$1,025	\$314,851.80
		2021: 174.3	2021 Rate: \$1,076	
Ryan, Leah	Managing Director	2020: 208	2020 Rate: \$1,025	\$703,266.75
		2021: 455.5	2021 Rate:\$1,076	
Adriaenssens, Jason	Engagement Manager	2020: 66.3	2020 Rate: \$675	\$306,089.90
		2021: 368.6	2021 Rate: \$709	
Zhu, Jian	Engagement Manager	2020: 35	2020 Rate: \$675	\$23,625.00
		2021: N/A	2021 Rate: N/A	
Dailey, Bradley	Director	2020: 0.5	2020 Rate: \$800	\$15,100.00
		2021: 17.5	2021 Rate: \$840	
Bulatova, Katya	Director	2020: 109.1	2020 Rate: \$675	\$73,642.50
		2021: N/A	2021 Rate: N/A	
Deahl, Evan	Senior Associate	2020: N/A	2020 Rate: N/A	\$1,284.00
		2021: 2.4	2021 Rate: \$535	
Chan, Fred	Senior Associate	2020: N/A	2020 Rate: N/A	\$2,675.00
		2021: 5	2021 Rate: \$535	
Jiang, Shuai	Senior Associate	2020: 31.8	2020 Rate: \$510	\$16,218.00
		2021: N/A	2021 Rate: N/A	
Kotinis, Dimitrios	Senior Associate	2020: 201.8	2020 Rate: \$510	\$102,918.00
		2021: N/A	2021 Rate: N/A	
Miller, Isaac	Senior Associate	2020: 6.2	2020 Rate: \$510	\$3,162.00
		2021: N/A	2021 Rate: N/A	
Immel, Kyle	Associate	2020: N/A	2020 Rate: N/A	\$57,508.90
		2021: 156.7	2021 Rate: \$367	
Zhang, Kevin	Associate	2020: N/A	2020 Rate: N/A	\$1,761.60
		2021: 4.8	2021 Rate: \$367	
Arenas, Eduardo	Associate	2020: 23.1	2020 Rate: \$350	\$8,085.00
		2021: N/A	2021 Rate: N/A	
Ahluwalia, Rupinder	Associate	2020: 334	2020 Rate: \$350	\$164,889.50
		2021: 89.7	2021 Rate: \$535	
Boursin, Marc	Associate	2020: N/A	2020 Rate: N/A	\$10,569.60
		2021: 28.8	2021 Rate: \$367	
Fischer Linnett, Dalton	Associate	2020: N/A	2020 Rate: N/A	\$115,825.20
		2021: 315.6	2021 Rate: \$367	

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 13 of 407

Puskarevic, Marko	Associate	2020: 175.2	2020 Rate: \$350	\$137,472.50
		2021: 207.5	2021 Rate: \$367	
Traianou, Declan	Associate	2020: N/A	2020 Rate: N/A	\$10,165.90
		2021: 27.7	2021 Rate: \$367	
Thorn, John Sebastian	Associate	2020: N/A	2020 Rate: N/A	\$55,527.10
		2021: 151.3	2021 Rate: \$367	
Qin, Yinan	Associate	2020: N/A	2020 Rate: N/A	\$126,982.00
		2021: 346	2021 Rate: \$367	
Total		3,984.0 ²⁸		\$2,576,793.10 ²⁹

²⁸ This figure is reflective of a voluntary reduction in compensable hours made by Alton, at the request of the United States Trustee, applicable to the Second Interim Period, in the amount of 1.4 hours.

²⁹ This figure is reflective of voluntary fee reductions made by Alton, at the request of the United States Trustee, applicable to the First Interim Period and the Second Interim Period, in the amounts of \$9,248.75 and \$717.50 respectively, as more fully detailed above.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 14 of 407

FINAL FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC SUMMARY OF HOURS BY PROFESSIONAL <u>MAY 27, 2020 – NOVEMBER 30, 2021</u>

Name of Attorney	Position	Department	Bar Admission Date	Hours	Rate	Amount
Maxcy, Patrick	Partner	Restructuring, Insolvency & Bankruptcy	1999	2020: 46.8 2021: 5.6	2020 Rate: \$915.00 2021 Rate: \$970.00	\$48,254.00
Moe, John III	Partner	Restructuring, Insolvency & Bankruptcy	1975	2020: N/A 2021: .3	2020 Rate: N/A 2021 Rate: \$725.00	\$217.50
Schrag, Sarah	Managing Associate	Restructuring, Insolvency & Bankruptcy	2016	2020: 79.8 2021: 53.6	2020 Rate: \$450.00 2021 Rate: \$575.00	\$66,730.00
Cook, David	Managing Associate	Restructuring, Insolvency & Bankruptcy	2017	2020: N/A 2021: 49.9	2020 Rate: N/A 2021 Rate: \$575.00	\$28,692.50
Other Expenses:						PACER Fees: \$12.30
						Court Filing Fees: \$210.00
Total				236.0		\$144,116.30

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 15 of 407

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re:

AVIANCA HOLDINGS S.A., et al.,¹

Debtors.

Chapter 11

Case No. 20-11133 (MG)

(Jointly Administered)

FOURTH INTERIM AND FINAL APPLICATION OF ALTON AVIATION CONSULTANCY LLC FOR ALLOWANCE OF COMPENSATION FOR SPECIALIZED AVIATION ADVISORY SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED AS PROFESSIONALS TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS, FOR (A) INTERIM ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED FROM JUNE 1, 2021 THROUGH NOVEMBER 30, 2021; AND (B) FINAL ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD FROM MAY 27, 2020 <u>THROUGH NOVEMBER 30, 2021</u>

Alton Aviation Consultancy LLC ("Alton"), the Professionals for the Official Committee

of Unsecured Creditors (the "Committee") appointed in the chapter 11 cases (the "Chapter 11

Cases") of the above-captioned debtors and debtors in possession (collectively, the "Debtors"),

requests entry of an order granting this fourth interim fee and final application (this "Fee

Application"), pursuant to §§ 328, 330 and 331 of title 11 of the United States Code, §§ 101 et seq.

(the "Bankruptcy Code"), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the

¹ The Debtors in these chapter 11 cases, and each Debtor's federal tax identification number (to the extent applicable), are as follows: Avianca Holdings S.A. (N/A); Aero Transporte de Carga Union, S.A. de C.V. (N/A); Aeroinversiones de Honduras, S.A. (N/A); Aerovias del Continente Americano S.A. Avianca (N/A); Airlease Holdings One Ltd. (N/A); America Central (Canada) Corp. (00-1071563); America Central Corp. (65-0444665); AV International Holdco S.A. (N/A); AV International Holdings S.A. (N/A); AV International Investments S.A. (N/A); AV International Ventures S.A. (N/A); AV Investments One Colombia S.A.S. (N/A); AV Investments Two Colombia S.A.S. (N/A); AV Taca International Holdco S.A. (N/A); Avianca Costa Rica S.A. (N/A); Avianca Leasing, LLC (47-2628716); Avianca, Inc. (13-1868573); Avianca-Ecuador S.A. (N/A); Aviaservicios, S.A. (N/A); Aviateca, S.A. (N/A); Avifreight Holding Mexico, S.A.P.I. de C.V. (N/A); C.R. Int'l Enterprises, Inc. (59-2240957); Grupo Taca Holdings Limited (N/A); International Trade Marks Agency Inc. (N/A); Inversiones del Caribe, S.A. (N/A); Isle& de Inversiones, S.A. de C.V. (N/A); Latin Airways Corp. (N/A); Latin Logistics, LLC (41-2187926); Nicaraguense de Aviacion, Sociedad Anonima (Nica, S.A.) (N/A); Regional Express Americas S.A.S. (N/A); Ronair N.V. (N/A); Servicio Terrestre, Aereo y Rampa S.A. (N/A); Servicios Aeroportuarios Integrados SAI S.A.S. (92-4006439); Taca de Honduras, S.A. de C.V. (N/A); Taca de Mexico, S.A. (N/A); Taca International Airlines S.A. (N/A); Taca S.A. (N/A); Tampa Cargo S.A.S. (N/A); Technical and Training Services, S.A. de C.V. (N/A). The Debtors' principal offices are located at Avenida Calle 26 # 59 —15 Bogota, Colombia.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 16 of 407

"Bankruptcy Rules"), Rule 2016-1 of the Local Bankruptcy Rules of the United States Bankruptcy Court for the Southern District of New York (the "Local Rules"), the Order Establishing Procedures For Interim Compensation And Reimbursement Of Expenses Of Professionals, dated June 9, 2020 [Docket No. 256] (the "Compensation Order"), the Order (1) Confirming Further Modified Joint Chapter 11 Plan of Avianca Holdings S.A. and Its Affiliated Debtors and (II) Granting Related Relief [Docket No. 2300] ("Confirmation Order") and the Modified Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses of Professionals [Docket No. 2343] (the "Modified Compensation Order"), for (a) interim allowance and payment of compensation for professional services to the Committee during the period from June 1, 2021 through and including November 30, 2021 (the "Fourth Interim Compensation Period") in the amount of \$774,196.90, (b) interim allowance and reimbursement of actual and necessary expenses incurred by Alton during the Interim Compensation Period in connection with such services in the amount of \$34,232.30, (c) final allowance and payment of compensation for professional services to the Committee during the period from May 27, 2020 through and including November 30, 2021 (the "Final Compensation Period") in the amount of $$2,576,793.10^2$ and (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period in connection with such services in the amount of \$144,116.30.³ In support of this Fee Application, Alton respectfully represents as follows:

² This figure is reflective of voluntary fee reductions made by Alton, at the request of the United States Trustee, in the amounts of \$9,248.75 and \$717.50, as more fully set forth in the above charts corresponding to the First Interim Fee Application and the Second Interim Fee Application.

³ In accordance with the Plan (as defined herein), this Fee Application includes all expenses incurred by Alton through the Effective Date (as defined in the Plan). In accordance with the Plan, Alton will request reimbursement of expenses incurred from the Effective Date through and including the hearing to approve the Fee Application directly from the Reorganized Debtors (as defined in the Plan).

JURISDICTION AND VENUE

1. The United States Bankruptcy Court for the Southern District of New York (this "<u>Court</u>") has jurisdiction over this matter pursuant to 28 U.S.C. § 157 and 1334. This is a core proceeding within the meaning of 28 U.S.C. § 157(b)(2). Venue is proper in this District pursuant to 28 U.S.C. §§ 1408 and 1409.

2. The statutory and other legal bases for the relief requested herein are §§ 328(a), 330 and 331 of the Bankruptcy Code, Bankruptcy Rule 2016, Local Rule 2016-1, the Compensation Order, the Confirmation Order and the Modified Compensation Order.

BACKGROUND

3. On May 10, 2020 (the "<u>Petition Date</u>"), each of the Debtors filed with the Court their voluntary petitions for relief under chapter 11 of the Bankruptcy Code. These Chapter 11 Cases are jointly administered. The Debtors continue to operate their businesses and manage their properties as debtors in possession pursuant to §§ 1107 and 1108 of the Bankruptcy Code.

4. On May 22, 2020, the Office of the United States Trustee for the Southern District of New York appointed the Committee. [Docket No. 154]. Shortly afterward, the Committee selected Alton to provide specialized aviation advisory services to the Committee, subject to Court approval.

5. On May 19, 2020, the Committee filed an application to retain and employ Alton [Docket No. 372] (the "<u>Retention Application</u>"), effective May 27, 2020, pursuant to the terms of that certain engagement letter between Alton and the Committee, dated as of May 27, 2020 (the "<u>Engagement Letter</u>").⁴ A copy of the Engagement Letter was appended to the Retention Application as Exhibit C.

⁴ Unless otherwise stated, all capitalized terms used but not otherwise defined herein shall have the meanings ascribed to such terms in the Engagement Letter.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 18 of 407

6. On June 9, 2020, the Court entered the Compensation Order, which generally sets forth the procedures for interim compensation and expense reimbursement for retained professionals in the Debtors' Chapter 11 Cases. The Compensation Order provides, among other things, that, after the thirtieth (30th) day following service of a monthly fee application, if no objection has been filed with the Court and served on the Notice Parties (as defined in the Compensation Order) and the professional, the Debtors are authorized and directed to pay such professional 80% of the fees and 100% of the expenses requested in the monthly fee application that are not subject to an objection, with the remaining holdback of 20% of the fees to be paid upon entry of an interim order granting an interim fee application, subject to final approval. On November 15, 2021 the Court entered the Modified Compensation Order which, among other things, authorized the process for filing final fee applications, as set forth in the *Further Modified Joint Chapter 11 Plan of Avianca Holdings S.A. and its Affiliated Debtors* [Docket No. 2259] (the "Plan"), which was confirmed by this Court through the Confirmation Order on November 2, 2021.

7. On July 14, 2020, the Court entered its *Order Authorizing The Official Committee Of Unsecured Creditors' Employment And Retention Of Alton Aviation Consultancy LLC* Nunc Pro Tunc *to May 27, 2020* [Docket No. 461] (the "<u>Retention Order</u>"). The Retention Order, among other things, approved the Engagement Letter, as modified by the Retention Order, pursuant to § 328(a) of the Bankruptcy Code, and authorized the Debtors to pay, reimburse, and indemnify Alton in accordance with the terms and conditions of, and at the times specified in, the Engagement Letter.

8. Pursuant to the Compensation Order, on November 30, 2020, Alton filed its *First* Interim Application Of Alton Aviation Consultancy LLC For Allowance Of Compensation For Specialized Aviation Advisory Services Rendered And Reimbursement of Expenses Incurred As

4

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 19 of 407

Professionals To The Official Committee Of Unsecured Creditors For The Period May 27, 2020 Through And Including September 30, 2020 [Docket No. 1172] (the "<u>First Interim Fee</u> <u>Application</u>"). Therein, Alton sought payment of fees for services rendered and expenses incurred during the period of May 27, 2020 through and including September 30, 2020 (the "<u>First Interim</u> <u>Compensation Period</u>").

9. On December 17, 2020, the Court entered the *Omnibus Order Granting Fee Applications Of Professionals For Allowance And Payment Of Compensation For Professional Services Rendered And For Reimbursement Of Actual And Necessary Expenses* [Docket No. 1278] (the "<u>First Interim Compensation Order</u>"), whereby it granted Alton's First Interim Fee Application. As such, Alton has been paid (i) \$550,763.40 on account of 80% of fees for services rendered during the First Interim Compensation Period and (ii) \$46,933.50 on account of 100% of expenses incurred during the First Interim Compensation Period. While the Court approved the full amount of fees sought by Alton, only 80% of such fees have actually been paid to Alton to date. As such, Alton is still owed \$128,442.10,⁵ which constitutes the 20% holdback of fees for services rendered during the First Interim Compensation Period.

10. Pursuant to the Compensation Order, on March 16, 2021, Alton filed its Second Interim Application Of Alton Aviation Consultancy LLC For Allowance Of Compensation For Specialized Aviation Advisory Services Rendered And Reimbursement of Expenses Incurred As Professionals To The Official Committee Of Unsecured Creditors For The Period October 1, 2020 Through And Including January 31, 2021 [Docket No. 1458] (the "Second Interim Fee Application"). Therein, Alton sought payment of fees for services rendered and expenses incurred

⁵ Such figure is representative of a voluntary reduction in fees of \$9,248.75 by Alton at the request of the Office of the United States Trustee.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 20 of 407

during the period of October 1, 2020 through and including January 31, 2021 (the "Second Interim Compensation Period").

11. On April 29, 2021, the Court entered the Omnibus Order Granting Fee Applications Of Professionals For Allowance And Payment Of Compensation For Professional Services Rendered And For Reimbursement Of Actual And Necessary Expenses [Docket No. 1599] (the "Second Interim Compensation Order"), whereby it granted Alton's Second Interim Fee Application. As such, Alton has been paid (i) \$311,625.36 on account of 80% of fees for services rendered during the Second Interim Compensation Period and (ii) \$36,803.00 on account of 100% of expenses incurred during the Second Interim Compensation Period. While the Court approved the full amount of fees sought by Alton, only 80% of such fees have actually been paid to Alton to date. As such, Alton is still owed \$77,188.84,⁶ which constitutes the 20% holdback of fees for services rendered during the Second Interim Compensation Period.

12. Pursuant to the Compensation Order, on July 15, 2021, Alton filed its *Third Interim Application Of Alton Aviation Consultancy LLC For Allowance Of Compensation For Specialized Aviation Advisory Services Rendered And Reimbursement of Expenses Incurred As Professionals To The Official Committee Of Unsecured Creditors For The Period February 1, 2021 Through And Including May 31, 2021* [Docket No. 1902] (the "<u>Third Interim Fee Application</u>"). Therein, Alton sought payment of fees for services rendered and expenses incurred during the period of February 1, 2021 through and including May 31, 2021 (the "<u>Third Interim Compensation Period</u>").

13. On August 19, 2021, the Court entered the Omnibus Order Granting Fee Applications Of Professionals For Allowance And Payment Of Compensation For Professional Services Rendered And For Reimbursement Of Actual And Necessary Expenses [Docket No. 2038]

⁶ Such figure is representative of a voluntary reduction in fees of \$717.50 by Alton at the request of the Office of the United States Trustee.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 21 of 407

(the "<u>Third Interim Compensation Order</u>"), whereby it granted Alton's Third Interim Fee Application. As such, Alton has been paid (i) \$587,661.20 on account of 80% of fees for services rendered during the Third Interim Compensation Period and (ii) \$26,147.50 on account of 100% of expenses incurred during the Third Interim Compensation Period. While the Court approved the full amount of fees sought by Alton, only 80% of such fees have actually been paid to Alton to date. As such, Alton is still owed \$146,915.30, which constitutes the 20% holdback of fees for services rendered during the Third Interim Compensation Period.

14. Pursuant to the Compensation Order, on July 30, 2021, Alton filed its *Twelfth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period June 1, 2021 Through June 30, 2021* [Docket No. 1956] (the "<u>Twelfth Monthly</u>"). The deadline to object passed on August 16, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Twelfth Monthly.

15. Pursuant to the Compensation Order, on August 30, 2021, Alton filed its *Thirteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period July 1, 2021 Through July 31, 2021* [Docket No. 2062] (the "<u>Thirteenth Monthly</u>"). The deadline to object passed on September 14, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Thirteenth Monthly.

16. Pursuant to the Compensation Order, on September 30, 2021, Alton filed its Fourteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 22 of 407

Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period August 1, 2021 Through August 31, 2021 [Docket No. 2175] (the "Fourteenth Monthly"). The deadline to object passed on October 15, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Fourteenth Monthly.

17. Pursuant to the Compensation Order, on October 29, 2021, Alton filed its *Fifteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period September 1, 2021 Through September 30, 2021* [Docket No. 2297] (the "<u>Fifteenth Monthly</u>"). The deadline to object passed on November 15, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Fifteenth Monthly.

18. Pursuant to the Compensation Order, on November 30, 2021, Alton filed its Sixteenth Monthly Fee Statement of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement of Expenses Incurred As Professionals For the Official Committee Of Unsecured Creditors For the Period October 1, 2021 Through October 31, 2021 [Docket No. 2375] (the "Sixteenth Monthly"). The deadline to object passed on December 15, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Fourteenth Monthly.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 23 of 407

19. Pursuant to the Compensation Order, on January 7, 2022, Alton filed its Seventeenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period November 1, 2021 Through November 30, 2021 [Docket No. 2431] (the "Seventeenth Monthly"). The deadline to object is January 24, 2021. No objections have been filed or otherwise expressed to date. Pursuant to the Court's Compensation Order, Alton anticipates the Debtors will pay eighty percent (80%) of the fee amounts requested in Fifteenth Monthly shortly.

APPLICANT'S INTERIM AND FINAL COMPENSATION

20. For the convenience of this Court and all parties-in-interest, the following exhibits are attached hereto:

- (a) <u>Exhibit A</u> Detailed copies of the time entries for the First Interim Compensation Period, Second Interim Compensation Period, Third Interim Compensation Period and Fourth Interim Compensation Period;
- (b) <u>Exhibit B</u> Detailed copies of the expense entries for the First Interim Compensation Period, Second Interim Compensation Period, Third Interim Compensation Period and Fourth Interim Compensation Period.
- (c) <u>Exhibit C</u> Alton's Retention Order.

<u>RELIEF REQUESTED</u>

21. By this Fee Application, Alton requests entry of an order for (a) interim allowance and payment of compensation for professional services to the Committee during the Fourth Interim Compensation Period in the amount of \$774,196.90, (b) interim allowance and reimbursement of actual and necessary expenses incurred by Alton during the Interim Compensation Period in

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 24 of 407

connection with such services in the amount of \$34,232.30, (c) final allowance and payment of compensation for professional services to the Committee during the Final Compensation Period in the amount of \$2,576,793.10⁷ and (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period in connection with such services in the amount of \$144,116.30.

22. Since its retention, Alton rendered services to the Committee as requested and as appropriate in furtherance of the interests of unsecured creditors. The variety and complexity of the issues in these cases and the need to act or respond to issues on an expedited basis in furtherance of the Committee's needs have required the expenditure of time by Alton personnel on an as-needed basis. In providing these services, Alton represented the Committee professionally, diligently and efficiently, advising it on a wide variety of complex matters and issues and helping to ensure that recoveries to general unsecured creditors are maximized.

23. Alton requests entry of an order allowing compensation for professional services to the Committee during the Fourth Interim Compensation Period in the amount of \$774,196.90, representing (i) \$195,810.40 for the period from June 1, 2021 through June 30, 2021 (*see* Twelfth Monthly [Docket No. 1956]); (ii) \$165,282.40 for the period from July 1, 2021 through July 31, 2021 (*see* Thirteenth Monthly [Docket No. 2062]); (iii) \$107,120.80 for the period from August 1, 2021 through August 31, 2021 (*see* Fourteenth Monthly [Docket No. 2175]); (iv) \$125,844.60 for the period from September 1, 2021 through September 30, 2021 (*see* Fifteenth Monthly [Docket No. 2297]); (v) \$138,159.40 for the period from October 1, 2021 through October 31, 2021 (*see* Sixteenth Monthly [Docket No. 2375]; and (vi) \$41,979.30 for the period from November 1, 2021 through November 30, 2021 (*see* Seventeenth Monthly [Docket No. 2431]). A

⁷ See supra n.2.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 25 of 407

detailed copy of the time entries for the Fourth Interim Compensation Period is attached hereto in

Exhibit A. All services for which Alton requests compensation were performed on behalf of the

Committee.

24. During the Fourth Interim Compensation Period, Alton performed significant

services on behalf of the Committee, including but not limited to the following:

- (a) <u>Committee Meetings and Discussions (including Court hearings)</u>: Alton participated in numerous telephonic meetings with the Committee and its other advisors regarding issues relating to the Debtors' Chapter 11 Cases. During these meetings and through email correspondence, Alton professionals provided recommendations and advice with respect to a number of business and financial issues, as well as updates on the Chapter 11 process and ongoing discussions, activities, and negotiations with the Debtors and other parties-in-interest. Such meetings provided a forum for the Committee members to exchange ideas and raise questions to Alton and other professionals regarding matters of concern to unsecured creditors. The meetings also provided a forum for Alton to update the Committee on case developments and communicate the findings of its various due diligence activities and analyses, including regular reviews of the Debtors' operational performance and outlook. Alton professionals also participated in select bankruptcy Court hearings relating to this case.
- (b) *Fee Application*: Alton professionals provided substantive material related to monthly fee applications and coordinated with counsel in the drafting and revising of the same.
- (c) <u>Fleet Related Matters:</u> Alton performed analysis with regard to the Debtors' fleet and updated Committee members accordingly. Alton also performed detailed economic reviews for aircraft assumptions as proposed by the Debtors, including an estimated current aircraft status for high-level forecast of expected maintenance cash flows and modelling of lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions. Additionally, Alton leveraged a proprietary cash flow model to conduct a detailed analysis of potential claim amounts for impacted lessors and other parties. The claims analysis was conducted at the aircraft-level. Individual aircraft required model adjustments or manual entries to account for specific contractual terms and/or necessary adjustments.
- (d) <u>Performance Monitoring (Internal/Market/Competitor)</u>: In order to understand and evaluate the business, strategy, prospects, and assets of the Debtors, Alton professionals performed a significant amount of analysis, with the goal of enhancing recoveries to unsecured creditors. As part of its due diligence, Alton professionals held numerous telephonic meetings with the Debtors and advisors

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 26 of 407

to the Debtors, and other key stakeholders. In connection with its diligence, Alton professionals requested, reviewed, and analyzed materials provided by the Debtors and their professionals regarding their operations, fleet, business units, and other assets, its financial performance (including relative to the original DIP forecast and ongoing 13-week forecast information), and employees. Alton professionals focused review items on the ongoing operational performance (e.g., aircraft in service, ASKs - available seat kilometers, load factors) to seek clarity regarding the ongoing performance of the Debtors' operations and relevant adjustments. In addition to conducting due diligence, Alton professionals conducted thorough research and analyses on the industry and competitors of the Debtors, specifically in relation to other Chapter 11 competitors in South America, namely LATAM and Aeromexico. Alton professionals continually updated the Committee with various presentations regarding matters related to the Debtors' restructuring and developments in the relevant industries. Alton professionals also reviewed and analyzed the various motions filed by the Debtors and other parties-ininterest. Alton professionals' due diligence, the findings of which were communicated to the Committee, were essential to developing the Committee's understanding of the operations, assets, and liabilities of the Debtors.

25. Alton, in line with market convention, billed by the hour and kept track of its

postpetition time in tenths (1/10) of an hour increments in accordance with the Retention Order. Such time records are attached as Exhibit C to Alton's previously-filed monthly fee statements covering the Fourth Interim Compensation Period. [Docket Nos. 1956, 2062, 2175, 2297, 2375 and 2431]. During the Fourth Interim Compensation Period, Alton professionals spent 1,256.9 hours providing specialized aviation advisory services to the Committee.

26. The fees charged by Alton have been billed in accordance with the Engagement Letters and the Retention Order. Alton submits that such fees are reasonable based upon the customary compensation charged by similarly skilled practitioners in comparable bankruptcy cases and non-bankruptcy matters in the competitive national specialized aviation advisory services market.

27. There is no agreement or understanding between Alton and any other person, other than members of the firm, for the sharing of compensation to be received for its specialized aviation advisory services rendered in this Chapter 11 Cases.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 27 of 407

28. Alton also incurred certain necessary expenses during the Fourth Interim Compensation Period for which it is entitled to reimbursement under the Engagement Letter. As set forth in detail on Exhibits D and E to Alton's previously-filed monthly fee statements covering the Compensation Period [Docket Nos. 1956, 2062, 2175, 2297, 2375 and 2431], and in Exhibit B attached hereto, total expenses incurred during the Fourth Interim Compensation Period are \$34,232.30.

29. Alton respectfully submits that the professional services provided by Alton on behalf of the Committee during these Chapter 11 Cases were necessary and appropriate given the complexity of these Chapter 11 Cases, the time expended by Alton, the nature and extent of Alton's services provided, the value of Alton's services and the cost of comparable services outside of bankruptcy, all of which are relevant factors set forth in section 330 of the Bankruptcy Code that weigh in favor of granting the Fee Application. Accordingly, Alton respectfully submits that approval of the compensation and expenses sought herein is warranted and should be approved.

WHEREFORE, Alton requests entry of an order granting (a) interim allowance and payment of compensation for professional services to the Committee during the Fourth Interim Compensation Period in the amount of \$774,196.90, (b) interim allowance and reimbursement of actual and necessary expenses incurred by Alton during the Fourth Interim Compensation Period in connection with such services in the amount of \$34,232.30, (c) final allowance and payment of compensation for professional services to the Committee during the Final Compensation Period in the amount of \$2,576,793.10,⁸ (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period in the amount of \$2,576,793.10,⁸ (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period in connection with such services to the Final Compensation Period in connection with such services to the Final Compensation Period in the amount of \$2,576,793.10,⁸ (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period in connection with such services

⁸ *See, supra* n.2.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 28 of 407

in the amount of \$144,116.30 and (e) such other and further relief as the Court may deem just and proper.

Dated: January 14, 2022 New York, New York

ALTON AVIATION CONSULTANCY LLC

/s/ John Mowry John Mowry, Managing Director 110 West 40th Street, Suite 505 New York, New York 10018 Email: john.mowry@altonaviation.com 20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 29 of 407

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re:

AVIANCA HOLDINGS S.A., et al.,¹

Debtors.

Chapter 11

Case No. 20-11133 (MG)

(Jointly Administered)

CERTIFICATION OF FOURTH INTERIM AND FINAL APPLICATION OF ALTON AVIATION CONSULTANCY LLC FOR ALLOWANCE OF COMPENSATION FOR SPECIALIZED AVIATION ADVISORY SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED AS PROFESSIONALS TO THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS, FOR (A) INTERIM ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED FROM JUNE 1, 2021 THROUGH NOVEMBER 30, 2021; AND (B) FINAL ALLOWANCE OF COMPENSATION AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD FROM MAY 27, 2020 THROUGH NOVEMBER 30, 2021

I, John Mowry, hereby certify that:

1. I am a Managing Director at Alton Aviation Consultancy LLC ("Alton"), with the

responsibility of assisting and advising the Official Committee of Unsecured Creditors (the

"Committee") of the above-captioned debtors and debtors in possession (collectively, the

"Debtors") in these cases (the "Chapter 11 Cases"), and ensuring compliance with the Order

Establishing Procedures For Interim Compensation And Reimbursement Of Expenses Of

Professionals, dated June 9, 2020 [Docket No. 256] (the "Compensation Order"), the Order (I)

¹ The Debtors in these chapter 11 cases, and each Debtor's federal tax identification number (to the extent applicable), are as follows: Avianca Holdings S.A. (N/A); Aero Transporte de Carga Union, S.A. de C.V. (N/A); Aeroinversiones de Honduras, S.A. (N/A); Aerovias del Continente Americano S.A. Avianca (N/A); Airlease Holdings One Ltd. (N/A); America Central (Canada) Corp. (00-1071563); America Central Corp. (65-0444665); AV International Holdco S.A. (N/A); AV International Holdings S.A. (N/A); AV International Investments S.A. (N/A); AV International Ventures S.A. (N/A); AV Investments One Colombia S.A.S. (N/A); AV Investments Two Colombia S.A.S. (N/A); AV Taca International Holdco S.A. (N/A); Avianca Costa Rica S.A. (N/A); Avianca Leasing, LLC (47-2628716); Avianca, Inc. (13-1868573); Avianca-Ecuador S.A. (N/A); Aviaservicios, S.A. (N/A); Aviateca, S.A. (N/A); Avifreight Holding Mexico, S.A.P.I. de C.V. (N/A); C.R. Int'l Enterprises, Inc. (59-2240957); Grupo Taca Holdings Limited (N/A); International Trade Marks Agency Inc. (N/A); Inversiones del Caribe, S.A. (N/A); Isle& de Inversiones, S.A. de C.V. (N/A); Latin Airways Corp. (N/A); Latin Logistics, LLC (41-2187926); Nicaraguense de Aviacion, Sociedad Anonima (Nica, S.A.) (N/A); Regional Express Americas S.A.S. (N/A); Ronair N.V. (N/A); Servicio Terrestre, Aereo y Rampa S.A. (N/A); Servicios Aeroportuarios Integrados SAI S.A.S. (92-4006439); Taca de Honduras, S.A. de C.V. (N/A); Taca de Mexico, S.A. (N/A); Taca International Airlines S.A. (N/A); Taca S.A. (N/A); Tampa Cargo S.A.S. (N/A); Technical and Training Services, S.A. de C.V. (N/A). The Debtors' principal offices are located at Avenida Calle 26 # 59 —15 Bogota, Colombia.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 30 of 407

Confirming Further Modified Joint Chapter 11 Plan of Avianca Holdings S.A. and Its Affiliated Debtors and (II) Granting Related Relief [Docket No. 2300] ("Confirmation Order"), the Modified Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses of Professionals [Docket No. 2343] (the "Modified Compensation Order"), the Amended Guidelines for Fees and Disbursements for Professionals in Southern District of New York Bankruptcy cases pursuant to Local Rule 2016-1(a) (as updated June 17, 2013) (the "Local Guidelines") and the United States Trustee guidelines for reviewing applications for compensation and reimbursement of expenses (the "<u>UST Guidelines</u>" and, together with the Local Guidelines, the "<u>Fee Guidelines</u>").

2. This certification is made in conjunction with Alton's fourth interim and final fee application (the "<u>Fee Application</u>") for (a) interim allowance and payment of compensation for professional services to the Committee during the period from June 1, 2021 through and including November 30, 2021 (the "<u>Fourth Interim Compensation Period</u>"), (b) interim allowance and reimbursement of actual and necessary expenses incurred by Alton during the Fourth Interim Compensation Period in connection with such services, (c) final allowance and payment of compensation for professional services to the Committee during the period from May 27, 2020 through and including November 30, 2021 (the "<u>Final Compensation Period</u>") and (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period") and (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period") and (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period") and (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period") and (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period") and (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period in connection with such services—all in accordance with the Fee Guidelines.

- 3. Pursuant to section B(1) of the Local Guidelines, I certify that:
 - a. I have read the Fee Application and all statements therein are true and correct to the best of my knowledge, information, and belief formed after reasonable inquiry;
 - b. To the best of my knowledge, information, and belief formed after reasonable inquiry, the fees and expenses sought fall within the Local Guidelines;
 - c. The fees and expenses sought are billed at rates in accordance with those customarily charged by similarly skilled practitioners in comparable bankruptcy

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 31 of 407

cases and non-bankruptcy matters in the competitive national specialized aviation advisory services market; and

d. In providing a reimbursable service, Alton does not make a profit on that service, whether the service is performed by Alton in-house or through a third party.

4. Alton maintains detailed records of time billed, which comply with the format

required by the Fee Guidelines for the recording of time by professionals and paraprofessionals.

Time records are attached to the Fee Application.

5. Pursuant to section B(2) of the Local Guidelines, I certify that Alton has previously provided monthly statements of Alton's fees and expenses by filing and serving monthly statements in accordance with the Compensation Order.

6. No prior application has been made in this or in any other Court for the relief requested herein.

7. Pursuant to section B(3) of the Local Guidelines, I certify that: (a) the Debtors; (b) the chair of the Committee; and (c) the Office of the United States Trustee for the Southern District of New York will be provided with a copy of the Fee Application concurrently with the filing thereof and will have at least thirty (30) days to review such Fee Application prior to any objection deadline with respect thereto.

Dated: January 14, 2022 New York, New York

ALTON AVIATION CONSULTANCY LLC

/s/ John Mowry John Mowry, Managing Director 110 West 40th Street, Suite 505 New York, New York 10018 Email: john.mowry@altonaviation.com 20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 32 of 407

EXHIBIT A

TIME ENTRIES FOR MAY 27, 2020 – NOVEMBER 30, 2021, SEPARATED BY INTERIM COMPENSATION PERIOD

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 33 of 407

FIRST INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC

SUMMARY	OF HOURS BY PROFESSIONAL
MAY 27 .	<u>, 2020 – SEPTEMBER 30, 2020</u>

Name of Professional	Title	Hours	Rate	Total Billed
Berger, Jonathan	Managing Director	108.7	\$1,025	\$111,417.50
Cowburn, Adam	Managing Director	2.3	\$1,025	\$2,357.50
Mowry, John	Managing Director	92.3	\$1,025	\$94,607.50
Ryan, Leah	Managing Director	152.7	\$1,025	\$156,466.25
Dailey, Bradley	Director	0.5	\$800	\$400.00
Bulatova, Katya	Director	106.1	\$675	\$71,617.50
Zhu, Jian	Engagement Manager	35	\$675	\$23,625.00
Jiang, Shuai	Senior Associate	31.8	\$510	\$16,218.00
Kotinis, Dimitrios	Senior Associate	201.8	\$510	\$102,918.00
Miller, Isaac	Senior Associate	6.2	\$510	\$3,162.00
Arenas, Eduardo	Associate	23.1	\$350	\$8,085.00
Ahluwalia, Rupinder	Associate	231.7	\$350	\$81,095.00
Puskarevic, Marko	Associate	47.1	\$350	\$16,485.00
Total		1039.3		\$688,454.25

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 34 of 407

FIRST INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC

SUMMARY OF HOURS BY PROJECT CATEGORY MAY 27, 2020 – SEPTEMBER 30, 2020

	Project Category	Hours	Billed
1	Alton Retention	2.8	\$2,870.00
2	Business Plan and Forecast Diligence and Discussions	81.2	\$49,153.50
3	Committee Communications and Discussions	416.4	\$311,673.75
4	External Market Monitoring	107	\$37,970.00
5	Financing	125.5	\$86,743.00
6	Fleet Related Matters	19	\$14,778.50
7	General Case Administration	103	\$81,140.50
8	Internal Performance Monitoring	43.9	\$17,270.50
9	Labor Related Matters	14.2	\$6,570.00
10	Market and Competitor Performance Monitoring	67.1	\$32,380.00
11	Network Assessment & Flight Schedule	14.4	\$7,707.00
12	Operations	3.7	\$3,792.50
13	Other Debtor Motions	32	\$27,252.50
14	Reorganization and Claims Matters	4	\$4,030.00
15	Supply Chain	5.1	\$5,122.50
	Totals:	1039.3	\$688,454.25

20-11133-mg Doc 2472 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$350 00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team
Ahluwalia, Rupinder	Associate	\$350 00	6/3/2020	0.5	Committee Communications and Discussions	Internal discussion with Ryan and Bulatova on flash card strawman
Ahluwalia, Rupinder	Associate	\$350 00	6/3/2020	0.7	Committee Communications and Discussions	Weekly Professionals call
Ahluwalia, Rupinder	Associate	\$350 00	6/3/2020	4.0	Committee Communications and Discussions	Flashcard preparation wk1
Ahluwalia, Rupinder	Associate	\$350 00	6/4/2020	0.3	Committee Communications and Discussions	Flashcard preparation wk1
Ahluwalia, Rupinder	Associate	\$350 00	6/4/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350 00	6/8/2020	3.5	Committee Communications and Discussions	Flashcard preparation wk2
Ahluwalia, Rupinder	Associate	\$350 00	6/8/2020	0.6	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350 00	6/9/2020	4.3	Committee Communications and Discussions	Flashcard preparation wk2
Ahluwalia, Rupinder	Associate	\$350 00	6/9/2020		General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350 00	6/10/2020	5.7	Committee Communications and Discussions	Flashcard preparation wk2
Ahluwalia, Rupinder	Associate	\$350 00	6/10/2020	1.0	Committee Communications and Discussions	Weekly Professionals call
Ahluwalia, Rupinder	Associate	\$350 00	6/11/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350 00	6/11/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton only
Ahluwalia, Rupinder	Associate	\$350 00	6/11/2020	4.8	Committee Communications and Discussions	Flashcard preparation - Initial work on schedules
Ahluwalia, Rupinder	Associate	\$350 00	6/15/2020	0.6	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350 00	6/16/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350 00	6/17/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350 00	6/18/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350 00	6/18/2020	0.6	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ahluwalia, Rupinder	Associate	\$350 00	6/22/2020	0.8	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350 00	6/23/2020	3.2	Committee Communications and Discussions	Flashcard preparation wk4
Ahluwalia, Rupinder	Associate	\$350 00	6/23/2020	0.6	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350 00	6/24/2020	0.3	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350 00	6/25/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350 00	6/25/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ahluwalia, Rupinder	Associate	\$350 00	6/29/2020	0.5	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350 00	6/30/2020	4.2	Committee Communications and Discussions	Flashcard preparation wk5
Ahluwalia, Rupinder	Associate	\$350 00	6/30/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Bulatova

20-11133-mg Doc 2472 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document

Professional	Title	Ho Ra	ourly Billin	^g Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$	1,025.0	0 5/28/2020	0.7	Alton Retention and Billing	Initial review of Avianca conflicts list prepared by Milbank as provided by MoFo
Berger, Jonathan	Managing Director	\$	1,025.0	0 5/28/2020	0.3	Financing	Reviewed DIP indicative financing terms and prospective DIP lender presentation
Berger, Jonathan	Managing Director	\$	1,025.0	5/28/2020	0.5	General Case Administration	Initial professionals call with MoFo, Alton, Jefferies, A&M
Berger, Jonathan	Managing Director	\$	1,025.0	0 5/28/2020	0.5	General Case Administration	Internal Alton meeting with Mowry, Ryan re: case to prepare for call re: Second Day Hearing
Berger, Jonathan	Managing Director	\$	1,025.0	D 5/28/2020	0.6	Other Debtor Motions	Discussion with Milbank, Seabury, FTI, MoFo, A&M, Jefferies re: Second Day Hearing
Berger, Jonathan	Managing Director	\$	1,025.0	5/29/2020	0.9	Committee Communications and Discussions	Reviewed Debtors' draft OCP motion, final orders, Committee bylaws
Berger, Jonathan	Managing Director	\$	1,025.0	5/29/2020	0.3	General Case Administration	Discussion with Leon @ Jefferies, with Mowry, Ryan, re: division of labor
Berger, Jonathan	Managing Director	\$	1,025.0	0 5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team
Berger, Jonathan	Managing Director	\$	1,025.0	D 5/29/2020	0.2	Reorganization and Claims Matters	Reviewed first day motion re: vendor claims, and foreign vendor claims detail
Berger, Jonathan	Managing Director	\$	1.025.0	5/30/2020	1.5	General Case Administration	Preparation and review and internal project management tracking tools and processes
Berger, Jonathan	Managing Director	\$	1,025.0	5/31/2020	2.3	Business Plan and Forecast Diligence and Discussions	Initial analysis of network overlap between Avianca and LATAM (pre-Covid)
Berger, Jonathan	Managing Director		1,025.0			General Case Administration	Review Seabury retention application summary for accuracy and reasonableness
Berger, Jonathan	Managing Director	ŝ				General Case Administration	Review and edit working group list (WGL)
Berger, Jonathan	Managing Director	s				General Case Administration	Discussion with Leon, Nick, etc. @ Jefferies, with Mowry, Ryan, re: project plan, division of labor
Berger, Jonathan	Managing Director	Š				General Case Administration	Jefferies call debrief with Mowry, Ryan
Berger, Jonathan	Managing Director	ŝ				Committee Communications and Discussions	Weekly professionals call
Berger, Jonathan	Managing Director	ŝ				General Case Administration	Alton meeting with Mowry, Bulatova, Ryan to discuss planning and professionals call
Berger, Jonathan	Managing Director	ŝ				Other Debtor Motions	First day motion response review
						Committee Communications and Discussions	
Berger, Jonathan	Managing Director	\$				General Case Administration	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$					Review UCC committee by-laws
Berger, Jonathan	Managing Director	\$				General Case Administration	Review flash report for weekly UCC meeting
Berger, Jonathan	Managing Director	\$				Reorganization and Claims Matters	Review UST objections to first day motions
Berger, Jonathan	Managing Director	\$				Financing	DIP financing update call hosted by Seabury with Jefferies, Mowry and Ryan
Berger, Jonathan	Managing Director	\$				General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$				Committee Communications and Discussions	UCC flash report aggregated template format review and refinement
Berger, Jonathan	Managing Director	\$	1,025.0			General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Bulatova, Kotinis, Ahluwalia
Berger, Jonathan	Managing Director	\$	1,025.0			Committee Communications and Discussions	Weekly professionals call
Berger, Jonathan	Managing Director	\$	1,025.0	0 6/10/2020	0.4	Committee Communications and Discussions	Weekly UCC report review wk2
Berger, Jonathan	Managing Director	\$	1,025.0	0 6/10/2020	1.0	Committee Communications and Discussions	Standing weekly UCC Advisor call with Seabury, including Jefferies & A&M
Berger, Jonathan	Managing Director	\$	1,025.0	0 6/11/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$	1,025.0	0 6/11/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Berger, Jonathan	Managing Director	\$	1,025.0	0 6/11/2020	1.6	Reorganization and Claims Matters	Bankruptcy court hearing via zoom/telephonic
Berger, Jonathan	Managing Director	\$	1,025.0	0 6/15/2020	0.6	General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$	1,025.0	0 6/15/2020	0.4	General Case Administration	Call with Patrick Maxcy to discuss advisor application status with Mowry and Ryan
Berger, Jonathan	Managing Director	\$			0.9	General Case Administration	Review and comment on first draft of detailed project plan as prepared by Katya
Berger, Jonathan	Managing Director	\$	1,025.0	0 6/16/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	s			0.5	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	ŝ				Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis,
Berger, Jonathan	Managing Director	s				General Case Administration	Review and comment on 2nd draft of detailed project plan as prepared by Katya
Berger, Jonathan	Managing Director	ŝ				Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	ŝ				Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Berger, Jonathan	Managing Director	\$				General Case Administration	Alton internal weekly call
Berger, Jonathan Berger, Jonathan	Managing Director	> \$				General Case Administration General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan Berger, Jonathan	Managing Director	> \$				Committee Communications and Discussions	
						Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$					Weekly professionals call with Seabury with Ryan, Mowry, Kotinis,
Berger, Jonathan	Managing Director	\$				General Case Administration	Call with Patrick Maxcy to discuss advisor application status with Mowry and Ryan
Berger, Jonathan	Managing Director	\$				Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$				Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Berger, Jonathan	Managing Director		1,025.0			Financing	DIP financing update call hosted by Seabury with Jefferies, Mowry, Ryan, Bulatova, Kotinis
Berger, Jonathan	Managing Director	\$				Supply Chain	Review of first batch of executory contracts for rejection from Seabury
Berger, Jonathan	Managing Director		1,025.0			General Case Administration	Final review of advisor application documents
Berger, Jonathan	Managing Director		1,025.0			Supply Chain	Review GOL code share agreement provided by Seabury
Berger, Jonathan	Managing Director	\$	1,025.0	0 6/29/2020	0.5	General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$	1,025.0	0 6/29/2020	0.3	Other Debtor Motions	Review debtors gov't professionals fee motion
Berger, Jonathan	Managing Director	\$	1,025.0	0 6/29/2020	0.3	Other Debtor Motions	Review debtors retention application for Oliver Wyman airline advisor
Berger, Jonathan	Managing Director	\$	1,025.0	6/30/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova

Professional	Title		Hourly Billing Rate	Date	Hours	Project Category	Explanation
Bulatova, Katya	Engagement Manager	s		5/28/2020	0.5	General Case Administration	Initial professionals call with MoFo, Alton, Jefferies, A&M
Bulatova, Katya	Engagement Manager	s		5/29/2020	0.4	Committee Communications and Discussions	Reviewed Debtors' draft OCP motion, final orders, Committee bylaws
Bulatova, Katya	Engagement Manager	s		5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team
Bulatova, Katya	Engagement Manager	s		5/29/2020	0.5	General Case Administration	Alton case management: discuss timesheets, roles, meetings with Mowry, Berger, Ryan
Bulatova, Katya	Engagement Manager	s		5/31/2020		General Case Administration	Alton case management: set up and communicate timesheets, role allocations, meeting cadence
Bulatova, Katva	Engagement Manager	s		6/3/2020		Committee Communications and Discussions	Internal discussion with Rvan and Ahluwalia on flash card strawman
Bulatova, Katya	Engagement Manager	s		6/3/2020		Committee Communications and Discussions	Weekly Professionals call
Bulatova, Katya	Engagement Manager	ŝ		6/3/2020		Committee Communications and Discussions	Flashcard preparation wk1
Bulatova, Katya Bulatova, Katya	Engagement Manager	s		6/3/2020		Committee Communications and Discussions	Internal discussion with Ryan and Ahluwalia on flash card strawman
Bulatova, Katya	Engagement Manager	ŝ		6/3/2020		General Case Administration	Alton meeting with Mowry, Berger, Ryan to discuss planning and professionals call
Bulatova, Katya	Engagement Manager	ŝ		6/3/2020		Other Debtor Motions	Review of First Day Motions (redlined)
Bulatova, Katya Bulatova, Katya	Engagement Manager	ŝ		6/4/2020		Committee Communications and Discussions	Flashcard preparation wk1 - final review
				6/4/2020		Committee Communications and Discussions	
Bulatova, Katya	Engagement Manager	\$		6/5/2020			Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$				Reorganization and Claims Matters	Review UST Objections to First Day Relief
Bulatova, Katya	Engagement Manager	\$		6/8/2020		General Case Administration	Preparing Alton team workplan for the week
Bulatova, Katya	Engagement Manager	\$		6/8/2020		General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$		6/9/2020		Committee Communications and Discussions	Weekly UCC report preparation wk2
Bulatova, Katya	Engagement Manager	\$		6/9/2020		General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Ahluwalia
Bulatova, Katya	Engagement Manager	\$		6/9/2020		Other Debtor Motions	Review of draft UCC statement re First/Second day motions
Bulatova, Katya	Engagement Manager	\$		6/10/2020		Committee Communications and Discussions	Weekly UCC report preparation wk2
ulatova, Katya	Engagement Manager	\$	675.00	6/10/2020		Committee Communications and Discussions	Weekly Professionals call
ulatova, Katya	Engagement Manager	\$	675.00	6/11/2020	0.2	Committee Communications and Discussions	Weekly UCC report: consolidation of professionals' materials
Bulatova, Katya	Engagement Manager	\$	675.00	6/11/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$	675.00	6/11/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton only
Bulatova, Katya	Engagement Manager	\$	675.00	6/11/2020	1.5	Fleet Related Matters	Reconciliation of Debtors' fleet data and CAPA fleet database, development of fleet summary
Bulatova, Katya	Engagement Manager	5	675.00	6/11/2020	0.4	Network Assessment & Flight Schedule	Review of flight restrictions chart from MoFo and workplanning for Alton
Bulatova, Katya	Engagement Manager	S	675.00	6/15/2020	2.0	Committee Communications and Discussions	Weekly UCC report preparation wk3
Bulatova, Katya	Engagement Manager	s	675.00	6/15/2020	2.0	General Case Administration	Developing detailed project plan and workplan for the week
Bulatova, Katya	Engagement Manager	S	675.00	6/16/2020	2.0	Committee Communications and Discussions	Weekly UCC report preparation wk3
Bulatova, Katya	Engagement Manager	s		6/16/2020	0.6	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	s		6/16/2020		General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Ahluwalia
Bulatova, Katya	Engagement Manager	s		6/17/2020		Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Berger, Kotinis
Bulatova, Katya	Engagement Manager	ŝ		6/17/2020		General Case Administration	Develop 2nd draft of detailed project plan
Bulatova, Katya	Engagement Manager	s		6/18/2020		Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	ŝ		6/18/2020		Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
ulatova, Katya	Engagement Manager	ŝ		6/18/2020		General Case Administration	Develop 3rd draft of detailed project plan
	Engagement Manager	s		6/22/2020		Business Plan and Forecast Diligence and Discussions	Review fleet and network analysis prepared by D. Kotinis
ulatova, Katya		3		6/22/2020		General Case Administration	
ulatova, Katya	Engagement Manager	_					Alton internal weekly call
ulatova, Katya	Engagement Manager	\$		6/23/2020		Business Plan and Forecast Diligence and Discussions	Detailed review Aviance 2021 plan and 6-year forecast
ulatova, Katya	Engagement Manager	\$		6/24/2020		Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Berger, Kotinis, Ahluwalia
ulatova, Katya	Engagement Manager	\$		6/24/2020		Committee Communications and Discussions	Weekly UCC report preparation wk4
ulatova, Katya	Engagement Manager	\$		6/25/2020		Committee Communications and Discussions	Weekly UCC update meeting
ulatova, Katya	Engagement Manager	\$		6/25/2020		Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
ulatova, Katya	Engagement Manager	\$		6/25/2020		Financing	DIP financing update call hosted by Seabury with Jefferies, Mowry, Ryan, Berger, Kotinis
ulatova, Katya	Engagement Manager	\$		6/25/2020		Supply Chain	Review of first batch of executory contracts for rejection from Seabury
ulatova, Katya	Engagement Manager	\$		6/26/2020		Network Assessment & Flight Schedule	High-level review GOL code share and reciprocal FFP agreement provided by Seabury
ulatova, Katya	Engagement Manager	\$	675.00	6/29/2020	0.6	Business Plan and Forecast Diligence and Discussions	Prepare cost savings initiatives tracking file
Sulatova, Katya	Engagement Manager	\$	675.00	6/29/2020	1.2	Financing	Review 2023 notes collateral and prepare information request
Bulatova, Katya	Engagement Manager	\$	675.00	6/29/2020	0.5	General Case Administration	Alton internal weekly call
Bulatova, Katva	Engagement Manager	s	675.00	6/30/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Ahluwalia

20-11133-mg Doc 2472 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document Detailed Haup by Professional May 27:0020-91ne 30, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Cowburn, Adam	Managing Director	\$ 1,025.00	5/28/2020	0.5	General Case Administration	Initial professionals call with MoFo, Alton, Jefferies, A&M
Cowburn, Adam	Managing Director	\$ 1,025.00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team

20-11133-mg Doc 2472 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document Detailed Hours by Professional May 27;2020 - June 30, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Dailey, Bradley	Director	\$ 800.00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team

Professional	Title		lourly ng Rate	Date	Hours	Project Category	Explanation
Kotinis, Dimitrios	Senior Associate	\$	510.00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/3/2020	0.7	Committee Communications and Discussions	Weekly professionals call
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/3/2020	0.2	Committee Communications and Discussions	Drafting and posting of post-meeting notes
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/3/2020	4.4	Committee Communications and Discussions	Flashcard preparation wk1
Kotinis Dimitrios	Senior Associate	\$	510.00	6/4/2020		Committee Communications and Discussions	Weekly UCC update meeting
Kotinis Dimitrios	Senior Associate	\$	510.00	6/4/2020	0.4	Committee Communications and Discussions	Summary of Notes from virtual UCC meeting
Kotinis Dimitrios	Senior Associate	\$	510.00	6/6/2020	0.5	Financing	DIP financing update call hosted by Seabury with Jefferies Mowry Berger and Ryan
Kotinis Dimitrios	Senior Associate	\$	510.00	6/6/2020	0.4	Financing	Summary of Notes from D P financing update
Kotinis Dimitrios	Senior Associate	\$	510.00	6/8/2020	1.0	Fleet Related Matters	Discussion with H&K team about stipulations with Mowry and Ryan
Kotinis Dimitrios	Senior Associate	\$	510.00	6/8/2020	0.4	Fleet Related Matters	Debrief call with Ryan
Kotinis Dimitrios	Senior Associate	\$	510.00	6/8/2020	0.6	General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/8/2020	1.6	General Case Administration	Inventory of documentation shared by Debtor
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/8/2020	0.4	General Case Administration	Preparation of Avianca operator profile
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/9/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Mowry, Ryan, Berger, Bulatova, Ahluwalia
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/10/2020	0.7	Committee Communications and Discussions	Weekly Professionals call
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/10/2020	1.0	Committee Communications and Discussions	Standing weekly UCC Advisor call with Seabury, including Jefferies & A&M
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/11/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/11/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton only
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/15/2020	8.7	Committee Communications and Discussions	Flashcard preparation wk3
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/15/2020	0.4	Fleet Related Matters	Discussion with H&K team about stipulations with Ryan
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/15/2020	0.4	Fleet Related Matters	Debrief call with Ryan
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/16/2020	5.2	Committee Communications and Discussions	Flashcard preparation wk3
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/16/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Berger, Ryan, Ahluwalia, Mowry, Bulatova
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/16/2020	3.8	Network Assessment & Flight Schedule	Preliminary Network Assessment
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/17/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Berger, Ryan, Ahluwalia, Mowry, Bulatova
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/17/2020	4.6	Committee Communications and Discussions	Flashcard preparation wk3
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/17/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Ryan, Mowry,
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/17/2020	4.1	Network Assessment & Flight Schedule	Preliminary Network Assessment
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/18/2020		Committee Communications and Discussions	Weekly UCC update meeting
Kotinis Dimitrios	Senior Associate	\$	510.00	6/18/2020	0.6	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Kotinis Dimitrios	Senior Associate	\$	510.00	6/19/2020	3.2	Business Plan and Forecast Diligence and Discussions	Historical Financial & Credit analysis
Kotinis Dimitrios	Senior Associate	\$	510.00	6/19/2020	2.2	Fleet Related Matters	Fleet & Counterparty assessment
Kotinis Dimitrios	Senior Associate	\$	510.00	6/19/2020	4.3	Network Assessment & Flight Schedule	Network Assessment
Kotinis Dimitrios	Senior Associate	\$	510.00	6/22/2020		Committee Communications and Discussions	Flashcard preparation wk4
Kotinis Dimitrios	Senior Associate	\$	510.00	6/22/2020	0.2	Fleet Related Matters	Discussion with H&K team about stipulations with Ryan Mowry
Kotinis Dimitrios	Senior Associate	\$	510.00	6/22/2020	0.8	General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/23/2020	3.9	Committee Communications and Discussions	Flashcard preparation wk4
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/23/2020	0.6	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
	Senior Associate		510.00	6/24/2020	0.3	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Berger, Bulatova, Ahluwalia
Kotinis, Dimitrios	Senior Associate	\$	510.00	6/25/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
	Senior Associate		510.00	6/25/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
	Senior Associate		510.00	6/25/2020		Financing	DIP financing update call hosted by Seabury with Jefferies, Mowry, Ryan, Berger, Bulatova
	Senior Associate	-	510.00	6/29/2020		Financing	Pre-Filing credit analysis
	Senior Associate		510.00	6/29/2020		General Case Administration	Alton internal weekly call
	Senior Associate		510.00	6/30/2020		Business Plan and Forecast Diligence and Discussions	Avianca competitor benchmarking
	Senior Associate		510.00	6/30/2020		General Case Administration	Docket Document Review
		•	510.00	6/30/2020		General Case Administration	Flashcard Preparation wk 5
	Senior Associate		510.00	6/30/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Ahluwalia, Bulatova
risano, sanatos		*	210.00	310012020	5.5		

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Miller, Isaac	Senior Associate	\$ 510.00	5/29/2020	05	General Case Administration	Alton internal team kick-off with full project team
Miller, Isaac	Senior Associate	\$ 510.00	5/31/2020	32	Business Plan and Forecast Diligence and Discussions	Initial analysis of network overlap between Avianca and LATAM (pre-Covid)
Miller, Isaac	Senior Associate	\$ 510.00	6/4/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting
Miller, Isaac	Senior Associate	\$ 510.00	6/8/2020	06	General Case Administration	Alton internal weekly call

Professional	Title	Hourly ling Rate	Date	Hours	Project Category	Explanation
Mowry John	Managing Director		5/28/2020	0.7	Alton Retention and Billing	Initial review of Avianca conflicts list prepared by Milbank as provided by MoFo
Mowry John	Managing Director	\$ 1 025.00	5/28/2020	03	Financing	Reviewed D P indicative financing terms and prospective DIP lender presentation
Mowry, John	Managing Director		5/28/2020	05	General Case Administration	Initial professionals call with MoFo, Alton, Jefferies, A&M
Mowry, John	Managing Director		5/28/2020		General Case Administration	Internal Alton meeting with Berger, Ryan re: case to prepare for call re: Second Day Hearing
Mowry, John	Managing Director		5/28/2020	06	Other Debtor Motions	Discussion with Milbank, Seabury, FTI, MoFo, A&M, Jefferies re: Second Day Hearing
Mowry, John	Managing Director		5/29/2020	09	Committee Communications and Discussions	Reviewed Debtors' draft OCP motion, final orders, Committee bylaws
Mowry John	Managing Director		5/29/2020	0 5	General Case Administration	Alton internal team kick-off with full project team
Mowry John	Managing Director		5/29/2020	03	General Case Administration	Discussion with Leon @ Jefferies with Berger Ryan re: division of labor
Mowry, John	Managing Director	\$ 1.025.00	5/29/2020	0 2	Reorganization and Claims Matters	Reviewed first day motion re: vendor claims, and foreign vendor claims detail
Mowry, John	Managing Director		6/2/2020	08	General Case Administration	Discussion with Leon, Nick, etc. @ Jefferies, with Berger, Ryan, re: project plan, division of labor
Mowry, John	Managing Director	\$ 1,025.00	6/2/2020	1.4	Other Debtor Motions	Detailed review of fuel and foreign vendor motions, MoFo issues list, and Milbank proposed resolutions
Mowry, John	Managing Director	\$ 1,025.00	6/3/2020	0.7	Committee Communications and Discussions	Weekly professionals call
Mowry John	Managing Director	\$ 1 025.00	6/3/2020	12	Committee Communications and Discussions	Flashcard preparation wk1
Mowry John	Managing Director		6/3/2020	0.4	Financing	Reviewed D P financing marketing list and provided suggestions of several additional providers
Mowry, John	Managing Director		6/3/2020	03	General Case Administration	Jefferies call debrief with Berger, Ryan
Mowry, John	Managing Director	\$ 1.025.00	6/3/2020	0.4	General Case Administration	Alton meeting with Berger, Bulatova, Ryan to discuss planning and and professionals call
Mowry, John	Managing Director	\$ 1,025.00	6/3/2020	08	General Case Administration	Review UCC committee by-laws
Mowry, John	Managing Director	\$ 1.025.00	6/4/2020	03	Alton Retention and Billing	Discussion with Denton's re: retention
Mowry, John	Managing Director		6/4/2020	13	Committee Communications and Discussions	Weekly UCC update meeting
Mowry John	Managing Director		6/6/2020		Financing	D P financing update call hosted by Seabury with Jefferies Berger and Ryan
Mowry, John	Managing Director		6/8/2020		Fleet Related Matters	Discussion with H&K team about stipulations with Ryan and Kotinis
Mowry, John	Managing Director	\$ 1.025.00	6/8/2020		General Case Administration	Alton internal weekly call
Mowry, John	Managing Director		6/9/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Berger, Bulatova, Kotinis, Ahluwalia, Miller
Mowry, John	Managing Director		6/10/2020	0.7	Committee Communications and Discussions	Weekly Professionals call
Mowry, John	Managing Director		6/10/2020	10	Committee Communications and Discussions	Standing weekly UCC Advisor call with Seabury, including Jefferies & A&M
Mowry John	Managing Director		6/11/2020	10	Committee Communications and Discussions	Weekly UCC update meeting
Mowry John	Managing Director		6/11/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Mowry, John	Managing Director	\$ 1,025.00	6/15/2020	06	Fleet Related Matters	Discussion with H&K team about stipulations with Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	6/15/2020	06	General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	6/15/2020	0.4	General Case Administration	Call with Patrick Maxcy to discuss advisor application status with Ryan and Berger
Mowry, John	Managing Director	\$ 1,025.00	6/16/2020	05	General Case Administration	Weekly Jefferies / Alton call with Berger, Ryan, Ahluwalia, Kotinis, Bulatova
Mowry John	Managing Director	\$ 1 025.00	6/17/2020	0 5	Committee Communications and Discussions	Weekly professionals call with Berger Ryan Ahluwalia Kotinis Bulatova
Mowry John	Managing Director	\$ 1 025.00	6/17/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger Ryan Kotinis
Mowry, John	Managing Director	\$ 1,025.00	6/18/2020	08	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	6/18/2020	06	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Mowry, John	Managing Director	\$ 1,025.00	6/18/2020	06	General Case Administration	Review/comment on Alton client agreement incorporating legal comments
Mowry, John	Managing Director	\$ 1,025.00	6/21/2020	1.1	General Case Administration	Review/comment on Mowry declaration
Mowry John	Managing Director	\$ 1 025.00	6/22/2020	0 2	Fleet Related Matters	Discussion with H&K team about stipulations with Ryan Kotinis
Mowry John	Managing Director	\$ 1 025.00	6/22/2020	08	General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	6/23/2020	06	General Case Administration	Weekly Jefferies / Alton call with Ryan, Berger, Ahluwalia, Kotinis, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	6/24/2020	03	Committee Communications and Discussions	Weekly professionals call with Ryan, Berger, Ahluwalia, Kotinis, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	6/24/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Berger, Kotinis,
Mowry, John	Managing Director	\$ 1,025.00	6/24/2020	08	General Case Administration	Call with Patrick Maxcy to discuss advisor application status with Berger and Ryan
Mowry John	Managing Director	\$ 1 025.00	6/24/2020	0.4	General Case Administration	Additional preparation of retention application
Mowry John	Managing Director	\$ 1 025.00	6/25/2020	0 9	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	6/25/2020	0 5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Mowry, John	Managing Director	\$ 1,025.00	6/25/2020	0.7	Financing	D P financing update call hosted by Seabury with Jefferies, Berger, Ryan, Bulatova, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	6/25/2020	08	General Case Administration	Additional preparation of retention application
Mowry, John	Managing Director	\$ 1,025.00	6/29/2020	0.4	Fleet Related Matters	Discussion with H&K team about fleet, case
Mowry, John	Managing Director		6/29/2020		General Case Administration	Alton internal weekly call
Mowry John	Managing Director	\$ 1 025.00	6/30/2020	0 5	General Case Administration	Weekly Jefferies / Alton call with Ryan Berger Ahluwalia Kotinis Bulatova

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	5/27/2020	0.5	General Case Administration	Pitch debrief and confirmation of award with Jefferies and Alton team
Ryan, Leah	Managing Director	\$ 1,025.00	5/28/2020	0.7	Alton Retention and Billing	Initial review of Avianca conflicts list prepared by Milbank as provided by MoFo
Ryan, Leah	Managing Director	\$ 1,025.00	5/28/2020	0.5	General Case Administration	Initial professionals call with MoFo, Alton, Jefferies, A&M
Ryan, Leah	Managing Director	\$ 1,025.00	5/28/2020	0.5	General Case Administration	Internal Alton meeting with Berger and Mowry re: case to prepare for call re: Second Day Hearing
Ryan, Leah	Managing Director	\$ 1,025.00	5/28/2020	0.6	Other Debtor Motions	Discussion with Milbank, Seabury, FTI, MoFo, A&M, Jefferies re: Second Day Hearing
Ryan, Leah	Managing Director	\$ 1,025.00	5/29/2020	0.7	Committee Communications and Discussions	Reviewed Debtors' draft OCP motion, final orders, Committee bylaws
Ryan, Leah	Managing Director	\$ 1,025.00	5/29/2020	0.3	General Case Administration	Discussion with Leon @ Jefferies, with Berger, Mowry, re: division of labor
Ryan, Leah	Managing Director	\$ 1,025.00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team
Ryan, Leah	Managing Director	\$ 1,025.00	6/1/2020	0.2	General Case Administration	Review and edit working group list (WGL)
Ryan, Leah	Managing Director	\$ 1,025.00	6/2/2020	0.8	General Case Administration	Discussion with Leon, Nick, etc. @ Jefferies, with Berger, Mowry re: project plan, division of labor
Ryan, Leah	Managing Director	\$ 1,025.00	6/2/2020	0.3	General Case Administration	Jefferies call debrief with Mowry, Berger
Ryan, Leah	Managing Director	\$ 1,025.00	6/2/2020	5.7	Other Debtor Motions	Review of First Day Motions
Ryan, Leah	Managing Director	\$ 1,025.00	6/2/2020	0.6	Other Debtor Motions	Review of Proposed Resolution of FDM's provided by MOFO
Ryan, Leah	Managing Director	\$ 1,025.00	6/3/2020	0.5	Committee Communications and Discussions	Discussion with Bulatova and Ahluwalia on flash card strawman
Ryan, Leah	Managing Director	\$ 1,025.00	6/3/2020	0.7	Committee Communications and Discussions	Weekly Professionals call
Ryan, Leah	Managing Director	\$ 1,025.00	6/3/2020	0.4	General Case Administration	Alton meeting with Berger, Bulatova, Mowry to discuss planning and and professionals call
Ryan, Leah	Managing Director	\$ 1,025.00	6/3/2020	1.4	General Case Administration	Flashcard preparation wk1
Ryan, Leah	Managing Director	\$ 1,025.00	6/4/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	6/4/2020	0.5	Financing	Review of DIP Financing Solicitation Status Report for completeness regarding distribution list
Ryan, Leah	Managing Director	\$ 1,025.00	6/4/2020	0.5	Other Debtor Motions	Review of redlined Bylaws
Ryan, Leah	Managing Director	\$ 1,025.00	6/4/2020	0.4	Other Debtor Motions	Review of updated resolution of FDM provided by MOFO
Ryan, Leah	Managing Director	\$ 1,025.00	6/6/2020	0.5	Financing	DIP financing update call hosted by Seabury with Jefferies, Mowry and Berger
Ryan, Leah	Managing Director	\$ 1,025.00	6/8/2020		Financing	Review of meeting minutes following Seabury call
Ryan, Leah	Managing Director	\$ 1,025.00	6/8/2020	1.0	Fleet Related Matters	Discussion with H&K team about stipulations with Mowry and Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	6/8/2020	0.4	Fleet Related Matters	Debrief call with Kotinis
Ryan, Leah	Managing Director	\$ 1.025.00	6/8/2020	0.6	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	6/9/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Berger, Mowry, Bulatova, Kotinis, Ahluwalia
Ryan, Leah	Managing Director	\$ 1,025.00	6/10/2020	0.7	Committee Communications and Discussions	Weekly professionals call
Ryan, Leah	Managing Director	\$ 1,025.00	6/10/2020	1.0	Committee Communications and Discussions	Standing weekly UCC Advisor call with Seabury, including Jefferies & A&M
Ryan, Leah	Managing Director	\$ 1,025.00	6/11/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	6/11/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton only
Ryan, Leah	Managing Director	\$ 1,025.00	6/11/2020	1.6	Reorganization and Claims Matters	Bankruptcy court hearing via zoom/telephonic
Ryan, Leah	Managing Director	\$ 1,025.00	6/15/2020	0.6	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	6/15/2020	0.4	General Case Administration	Call with Patrick Maxcy to discuss advisor application status with Mowry and Berger
Ryan, Leah	Managing Director	\$ 1,025.00	6/16/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	6/17/2020		Committee Communications and Discussions	Weekly professionals call with Berger, Mowry, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	6/17/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis,
Ryan, Leah	Managing Director	\$ 1,025.00	6/18/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	6/18/2020	0.6	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ryan, Leah	Managing Director	\$ 1,025.00	6/22/2020		Fleet Related Matters	Discussion with H&K team about stipulations with Ryan, Mowry
Ryan, Leah	Managing Director	\$ 1,025.00	6/22/2020	0.8	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	6/23/2020	0.6	General Case Administration	Weekly Jefferies / Alton call with Mowry, Berger, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	6/24/2020		Committee Communications and Discussions	Weekly professionals call with Mowry, Berger, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	6/24/2020		Committee Communications and Discussions	Weekly professionals call with Seabury with Mowry, Berger, Kotinis,
Ryan, Leah	Managing Director	\$ 1,025.00	6/24/2020		General Case Administration	Call with Patrick Maxcy to discuss advisor application status with Berger and Mowry
Ryan, Leah	Managing Director	\$ 1,025.00	6/25/2020		Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	6/25/2020		Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ryan, Leah	Managing Director	\$ 1,025.00	6/25/2020		Financing	DIP financing update call hosted by Seabury with Jefferies, Berger, Mowry, Bulatova, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	6/29/2020		General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	6/30/2020		General Case Administration	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Kotinis, Bulatova

20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document Pro 428 of 14/07 Detailed Hours by Professional July 1, 2020 - July 31, 2020

Professional	Title	Hourly Billing Rate	Date	Hours Project Category	Explanation
Berger, Jonathan	Managing Director	\$ 1,025.00	7/1/2020	1.0 Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis,
Berger, Jonathan	Managing Director	\$ 1,025.00	7/1/2020	0.6 Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	7/1/2020	0.7 Operations	Review Roadshow deck, asset valuations, slot valuations provided by Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	7/1/2020	0.8 Operations	Review and comment on new Gol codeshare and FFP agreements
Berger, Jonathan	Managing Director	\$ 1,025.00	7/2/2020	0.8 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	7/2/2020	0.5 Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Berger, Jonathan	Managing Director	\$ 1,025.00	7/6/2020	0.5 General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	7/7/2020	0.7 General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	7/8/2020	1.1 Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis,
Berger, Jonathan	Managing Director	\$ 1,025.00	7/8/2020	0.8 Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	7/8/2020	0.8 Committee Communications and Discussions	Introductory call with Oliver Wyman with Ryan, Mowry, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	7/9/2020	2.2 Committee Communications and Discussions	Weekly UCC update meeting - Avianca CEO presentation to UCC
Berger, Jonathan	Managing Director	\$ 1,025.00	7/13/2020	0.5 General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	7/14/2020	0.4 General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	7/15/2020	1.1 Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis,
Berger, Jonathan	Managing Director	\$ 1,025.00	7/15/2020	0.7 Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	7/15/2020	0.8 Business Plan and Forecast Diligence and Discussions	Review first draft of high level 5 year business plan
Berger, Jonathan	Managing Director	\$ 1,025.00	7/16/2020	0.7 Supply Chain	Review rejected Lufthansa Technik 787 maintenance presentation from Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	7/16/2020	0.5 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	7/16/2020	0.4 Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Berger, Jonathan	Managing Director	\$ 1,025.00	7/16/2020	0.4 Fleet Related Matters	Mofo fleet tracker discussion with Ryan, Mowry, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	7/16/2020	0.8 Financing	DIP presentation and update by Seabury with Ryan, Mowry, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	7/20/2020	0.8 General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	7/21/2020	0.4 General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	7/22/2020	1.0 Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis,
Berger, Jonathan	Managing Director	\$ 1,025.00	7/22/2020	0.5 Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	7/22/2020	1.7 Supply Chain	Assess Lufthansa Technik 787 contract terms and conditions recently rejected by Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	7/23/2020	1.0 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	7/23/2020	0.5 Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Berger, Jonathan	Managing Director	\$ 1,025.00	7/27/2020	0.4 General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	7/27/2020	1.0 Business Plan and Forecast Diligence and Discussions	Conf call with Seabury for Q&A on 5 year financial plan
Berger, Jonathan	Managing Director	\$ 1,025.00	7/28/2020	0.5 General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	7/29/2020	1.0 Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis, Miller
Berger, Jonathan	Managing Director	\$ 1,025.00	7/29/2020	0.5 Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	7/30/2020	1.1 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	7/30/2020	0.4 Committee Communications and Discussions	Advisor call
Berger, Jonathan	Managing Director	\$ 1,025.00	7/30/2020	0.4 Committee Communications and Discussions	Alton internal debrief

20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document Pro 429 of 4707 Detailed Hours by Professional July 1, 2020 - July 31, 2020

Professional	Title	Hourly Billing Rate	Date	Hours Project Category	Explanation
Mowry, John	Managing Director	\$ 1,025.00	7/1/2020	1.0 Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Berger, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/1/2020	0.6 Committee Communications and Discussions	Weekly professionals call with Ryan, Berger, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/2/2020	0.8 Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	7/2/2020	0.5 Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Mowry, John	Managing Director	\$ 1,025.00	7/6/2020	0.5 General Case Administration	Alton internal weekly call
Mowry, John	Manag ng Director	\$ 1,025.00	7/6/2020	0.4 Alton Retention and Billing	Prepare response to inquiry of UST
Mowry, John	Managing Director	\$ 1,025.00	7/7/2020	0.7 General Case Administration	Weekly Jefferies / Alton call with Berger, Ryan, Ahluwalia, Kotinis, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	7/8/2020	1.1 Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/8/2020	0.8 Committee Communications and Discussions	Weekly professionals call with Berger, Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/8/2020	0.8 Committee Communications and Discussions	Introductory call with Oliver Wyman with Berger, Ryan, Kotinis to review SOW, timelines, expectatins, etc.
Mowry, John	Managing Director	\$ 1,025.00	7/9/2020	2.2 Committee Communications and Discussions	Weekly UCC update meeting - Avianca CEO presentation to UCC
Mowry, John	Managing Director	\$ 1,025.00	7/13/2020	0.5 General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	7/14/2020	0.4 General Case Administration	Weekly Jefferies / Alton call with Berger, Ryan, Ahluwalia, Kotinis, Bulatova
Mowry, John	Manag ng Director	\$ 1,025.00	7/15/2020	1.1 Committee Communications and Discussions	Weekly professionals call with Seabury w th Berger, Ryan, Kotinis,
Mowry, John	Managing Director	\$ 1,025.00	7/15/2020	0.7 Committee Communications and Discussions	Weekly professionals call with Berger, Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/15/2020	1.3 Business Plan and Forecast Diligence and Discussions	Review first draft of high level 5 year business plan
Mowry, John	Managing Director	\$ 1,025.00	7/16/2020	0.2 Supply Chain	Review rejected Lufthansa Technik 787 maintenance presentation from Seabury
Mowry, John	Managing Director	\$ 1,025.00	7/16/2020	0.5 Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	7/16/2020	0.4 Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Mowry, John	Managing Director	\$ 1,025.00	7/16/2020	0.4 Fleet Related Matters	Mofo fleet tracker discussion with Berger, Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/16/2020	0.8 Financing	DIP presentation and update by Seabury with Berger, Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/20/2020	0.8 General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	7/20/2020	0.5 Fleet Related Matters	Discussion with H&K team about case progress with Ryan and Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/21/2020	0.4 General Case Administration	Weekly Jefferies / Alton ca I with Berger, Ryan, Ahluwalia, Kotinis, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	7/22/2020	1.0 Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Ryan, Kotinis,
Mowry, John	Managing Director	\$ 1,025.00	7/22/2020	0.5 Committee Communications and Discussions	Weekly professionals call with Berger, Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/23/2020	1.0 Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	7/23/2020	0.5 Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Mowry, John	Managing Director	\$ 1,025.00	7/27/2020	0.4 General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	7/27/2020	1.0 Business Plan and Forecast Diligence and Discussions	Conf call with Seabury for Q&A on 5 year financial plan
Mowry, John	Managing Director	\$ 1,025.00	7/27/2020	0.4 Fleet Related Matters	Discussion with H&K team about case progress with Ryan and Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/28/2020	0.5 General Case Administration	Weekly Jefferies / Alton ca I with Berger, Ryan, Ahluwalia, Kotinis, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	7/29/2020	1.0 Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Ryan, Kotinis, Miler
Mowry, John	Managing Director	\$ 1,025.00	7/29/2020	0.5 Committee Communications and Discussions	Weekly professionals call with Berger, Ryan, Kotinis, Miller
Mowry, John	Managing Director	\$ 1,025.00	7/30/2020	1.1 Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	7/30/2020	0.4 Committee Communications and Discussions	Advisor call
Mowry, John	Managing Director	\$ 1,025.00	7/30/2020	0.4 Committee Communications and Discussions	Alton internal follow-up after Advisor call

20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document Pro 430 of 4707 Detailed Hours by Professional July 1, 2020 - July 31, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	7/1/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis,
Ryan, Leah	Managing Director	\$ 1,025.00	7/1/2020	0.6	Committee Communications and Discussions	Weekly professionals call with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/1/2020	1.1	Operations	Review Roadshow deck, asset valuations, slot valuations provided by Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	7/1/2020	0.7	Operations	Review and comment on new Gol codeshare and FFP agreements
Ryan, Leah	Managing Director	\$ 1,025.00	7/2/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Manag ng Director	\$ 1,025.00	7/2/2020		Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ryan, Leah	Managing Director	\$ 1,025.00	7/6/2020		General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	7/6/2020	0.6	Fleet Related Matters	Discussion with H&K team about case progress with Mowry and Ryan
Ryan, Leah	Managing Director	\$ 1,025.00	7/7/2020		General Case Administration	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	7/8/2020	1.1	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis,
Ryan, Leah	Managing Director	\$ 1,025.00	7/8/2020		Committee Communications and Discussions	Weekly professionals call with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/8/2020		Committee Communications and Discussions	Introductory call with Oliver Wyman with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/9/2020		Committee Communications and Discussions	Weekly UCC update meeting - Avianca CEO presentation to UCC
Ryan, Leah	Managing Director	\$ 1,025.00	7/13/2020		General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	7/14/2020		General Case Administration	Weekly Jefferies / Alton ca I with Berger, Mowry, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	7/15/2020		Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis,
Ryan, Leah	Managing Director	\$ 1,025.00	7/15/2020		Committee Communications and Discussions	Weekly professionals call with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/15/2020		Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	7/15/2020	1.0	Business Plan and Forecast Diligence and Discussions	High level review of business plan
Ryan, Leah	Managing Director	\$ 1,025.00	7/16/2020	0.5	Supply Chain	Review rejected Lufthansa Technik 787 maintenance presentation from Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	7/16/2020	0.7	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	7/16/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	7/16/2020	0.4	Committee Communications and Discussions	Weekly UCC update meet ng debrief - Alton internal
Ryan, Leah	Managing Director	\$ 1,025.00	7/16/2020	0.4	Fleet Related Matters	Mofo fleet tracker discussion with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/16/2020	0.8	Financing	DIP presentation and update by Seabury with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/20/2020	0.8	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	7/20/2020	0.5	Fleet Related Matters	Discussion with H&K team about case progress with Mowry and Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/21/2020	0.4	General Case Administration	Weekly Jefferies / Alton ca I with Berger, Mowry, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	7/22/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis,
Ryan, Leah	Managing Director	\$ 1,025.00	7/22/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/22/2020	0.8	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	7/22/2020	0.8	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	7/23/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	7/23/2020	0.5	Fleet Related Matters	Call with Mowry, Kotinis on fleet bible
Ryan, Leah	Managing Director	\$ 1,025.00	7/23/2020		Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ryan, Leah	Managing Director	\$ 1,025.00	7/23/2020		Fleet Related Matters	Review of fleet bible
Ryan, Leah	Managing Director	\$ 1,025.00	7/24/2020		Financing	Review of AHG DIP proposal materials
Ryan, Leah	Managing Director	\$ 1,025.00	7/24/2020		Financing	Conference call with Jefferies and Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	7/27/2020	0.4	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	7/27/2020		Business Plan and Forecast Diligence and Discussions	Conf call with Seabury for Q&A on 5 year financial plan (Long term forecast review)
Ryan, Leah	Managing Director	\$ 1,025.00	7/27/2020		Fleet Related Matters	Discussion with H&K team about case progress with Mowry and Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/28/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	7/29/2020		Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis, Mller
Ryan, Leah	Managing Director	\$ 1,025.00	7/29/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Berger, Mowry, Kotinis, Miller
Ryan, Leah	Managing Director	\$ 1,025.00	7/29/2020		Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	7/30/2020		Committee Communications and Discussions	Preparations for pitch out to UCC members (including Avianca plan)
Ryan, Leah	Managing Director	\$ 1,025.00	7/30/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Manag ng Director	\$ 1,025.00	7/30/2020		Committee Communications and Discussions	Advisor call
Ryan, Leah	Managing Director	\$ 1,025.00	7/30/2020	0.4	Committee Communications and Discussions	Alton internal debrief
Ryan, Leah	Managing Director	\$ 1,025.00	7/30/2020	1.1	Financing	Review of Bondholder (Tentative) settlement agreement
Ryan, Leah	Managing Director	\$ 1,025.00	7/31/2020	0.5	Financing	Call with Seabury re DIP process

Professional	Title	rly Billing Rate	Date	Hours	Project Category	Explanation
Bulatova, Katya	Engagement Manager	\$ 675.00	7/1/2020		.2 Network Assessment & Flight Schedule	Detailed review and comment on new Gol codeshare and FFP agreements
Bulatova, Katya	Engagement Manager	\$ 675.00	7/1/2020		.5 Internal Performance Monitoring	Weekly UCC report preparation wk5
Bulatova, Katya	Engagement Manager	\$ 675.00	7/1/2020	1.	.5 Market and Competitor Performance Monitoring	Weekly UCC report preparation wk5
Bulatova, Katya	Engagement Manager	\$ 675.00	7/2/2020	0	.8 Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	7/2/2020	0	.5 Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Bulatova, Katya	Engagement Manager	\$ 675.00	7/6/2020	0	.5 General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	7/7/2020	0	.5 Financing	Review and compare May 2020 original MOP and updated MOP
Bulatova, Katya	Engagement Manager	\$ 675.00	7/7/2020	0	.7 General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	7/8/2020	1.	.0 Market and Competitor Performance Monitoring	Performance Monitoring - wk6
Bulatova, Katya	Engagement Manager	\$ 675.00	7/9/2020	2	.2 Committee Communications and Discussions	Weekly UCC update meeting - Avianca CEO presentation to UCC
Bulatova, Katya	Engagement Manager	\$ 675.00	7/13/2020	0	.5 General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	7/14/2020		4 General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	7/20/2020	0	.8 Business Plan and Forecast Diligence and Discussions	5 year business plan- initial review and summary
Bulatova, Katya	Engagement Manager	\$ 675.00	7/20/2020	0	.8 General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	7/21/2020	3	.0 Business Plan and Forecast Diligence and Discussions	5 year business plan review, beenhmarking and preparation of summary for the UCC committee
Bulatova, Katya	Engagement Manager	\$ 675.00	7/21/2020	0	4 General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	7/22/2020	0	.5 Market and Competitor Performance Monitoring	Review of draft UCC materials - wk8
Bulatova, Katya	Engagement Manager	\$ 675.00	7/22/2020		.3 Internal Performance Monitoring	Review of draft UCC materials - wk8
Bulatova, Katya	Engagement Manager	\$ 675.00	7/23/2020	1	.0 Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	7/23/2020	0	.5 Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Bulatova, Katya	Engagement Manager	\$ 675.00	7/23/2020	0	.5 General Case Administration	Internal call with Ahluwalia, Arenas
Bulatova, Katya	Engagement Manager	\$ 675.00	7/27/2020	0	4 General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	7/27/2020	1	.0 Business Plan and Forecast Diligence and Discussions	Review of an updated/ deta led 5-year business plan
Bulatova, Katya	Engagement Manager	\$ 675.00	7/28/2020	0	.5 General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	7/28/2020	0	.3 Business Plan and Forecast Diligence and Discussions	Preparation of 5-year business plan assumptions summary for UCC
Bulatova, Katya	Engagement Manager	\$ 675.00	7/28/2020	0	4 Market and Competitor Performance Monitoring	Review of UCC flash cards wk 9
Bulatova, Katya	Engagement Manager	\$ 675.00	7/30/2020	1.	.1 Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	7/30/2020	0	4 Committee Communications and Discussions	Advisor call
Bulatova, Katya	Engagement Manager	\$ 675.00	7/30/2020	0	4 Committee Communications and Discussions	Alton internal debrief

		Hourly Billing			
Professional	Title	Rate	Date	Hours Project Category	Explanation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/1/2020	3.4 Committee Communications and Discussions	Weekly UCC report preparation wk5
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/1/2020	1.0 Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Berger, Mowry
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/1/2020	0.6 Committee Communications and Discussions	Weekly professionals call with Ryan, Berger, Mowry
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/2/2020	0.8 Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/2/2020	0.5 Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/2/2020	2.7 Financing	2023 Bond Collateral Review
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/6/2020	0.5 General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/6/2020	0.6 Fleet Related Matters	Discussion with H&K team about case progress with Mowry and Ryan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/6/2020	4.8 Internal Performance Monitoring	Flashcard Preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/6/2020	1.5 Fleet Related Matters	Fleet Collateral Analysis
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/7/2020	0.4 Committee Communications and Discussions	Advisor call with Jefferies
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/7/2020	5.0 Committee Communications and Discussions	Flashcard Preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/8/2020	3.5 Committee Communications and Discussions	Flashcard Preparation
		\$ 510.00	7/8/2020	2.3 Financing	Debt Document review
Kotinis, Dimitrios	Senior Associate Senior Associate	\$ 510.00	7/8/2020	1.0 Committee Communications and Discussions	Call with Seabury
Kotinis, Dimitrios		\$ 510.00	7/8/2020	1.0 Committee Communications and Discussions	
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/9/2020	2.2 Committee Communications and Discussions	Call with Oliver Wyman
Kotinis, Dimitrios	Senior Associate				Weekly UCC update meeting - Avianca CEO presentation to UCC
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/13/2020	0.5 General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/13/2020	6.0 Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/13/2020	3.0 Other Debtor Motions	Court Docket Review
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/14/2020	0.4 Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Ahluwa ia, Bulatova
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/14/2020	5.4 Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/15/2020	3.0 General Case Administration	Avianca Hearing - July 15th
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/15/2020	2.8 Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/16/2020	0.5 Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/16/2020	0.4 Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/16/2020	0.5 Fleet Related Matters	Call with MoFo team re. fleet status
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/16/2020	0.5 Committee Communications and Discussions	Call with Seabury regarding DIP status with Ryan and Mowry
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/16/2020	4.0 Business Plan and Forecast Diligence and Discussions	Initial Review of 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/17/2020	6.2 Business Plan and Forecast Diligence and Discussions	Initial Review of 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/20/2020	0.8 General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/20/2020	0.5 Fleet Related Matters	Discussion with H&K team about case progress with Mowry and Ryan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/20/2020	3.0 Business Plan and Forecast Diligence and Discussions	Initial Review of 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/20/2020	4.2 Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/21/2020	0.4 Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Ahluwalia, Bulatova
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/21/2020	6.2 Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/22/2020	4.9 Business Plan and Forecast Diligence and Discussions	Flashcard preparation - 5Y Financial Plan focus
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/22/2020	0.5 Committee Communications and Discussions	Call with Seabury
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/22/2020	0.5 Committee Communications and Discussions	Weekly Advisor's call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/23/2020	1.0 Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/23/2020	0.5 Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/23/2020	4.6 Business Plan and Forecast Diligence and Discussions	Initial Review of updated 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/27/2020	0.4 General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/27/2020	0.4 Fleet Related Matters	Discussion with H&K team about case progress with Mowry and Ryan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/27/2020	4.5 Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/27/2020	1.0 Business Plan and Forecast Diligence and Discussions	Call with Seabury on 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/27/2020	2.0 Business Plan and Forecast Diligence and Discussions	Review of 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/28/2020	3.5 Business Plan and Forecast Diligence and Discussions	Review of 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/28/2020	3.2 Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/28/2020	0.4 General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Ahluwalia, Bulatova
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/29/2020	3.5 Business Plan and Forecast Diligence and Discussions	Review of 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/29/2020	3.2 Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/29/2020	0.5 Committee Communications and Discussions	Call with Seabury
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/29/2020	0.4 Committee Communications and Discussions	Advisor call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/30/2020	1.1 Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/30/2020	0.4 Committee Communications and Discussions	Advisor call
rearing, Diritionos	55.101 A5500late	÷ 010.00	1100/2020	C. T Communications and Discussions	righter can

Prog 4338 off 4407 Detailed Hours by Professional July 1, 2020 - July 31, 2020

 Professional
 Title
 Hourly Billing Rate
 Date
 Hours
 Project Category
 Explanation

 Miler, Isaac
 Senior Associate
 \$ 510.00
 7/30/2020
 1.0
 Communications and Discussions
 Weekly professionals call with Seabury with Ryan, Mowry, Kotinis, Miller

 Miler, Isaac
 Senior Associate
 \$ 510.00
 7/30/2020
 0.5
 Communications and Discussions
 Weekly professionals call with Ryan, Mowry, Kotinis, Miller

20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document Proj 534 of f4/07 Detailed Hours by Professional July 1, 2020 - July 31, 2020

Professional	Title	Hourly Bil Rate	ing Date	Hours	Project Category	Explanation
Arenas, Eduardo	Associate	\$ 350	00 7/23/2020	0.5	General Case Administration	Internal call with Ahluwalia, Bulatova
Arenas, Eduardo	Associate	\$ 350	00 7/24/2020	1.6	Market and Competitor Performance Monitoring	Internal call with Ahluwalia
Arenas, Eduardo	Associate	\$ 350	00 7/27/2020	0.9	Internal Performance Monitoring	Weekly flashcards, capacity changes, seats ATK
Arenas, Eduardo	Associate	\$ 350	00 7/27/2020	1.0	External Market Monitoring	Market information, Industry Snapshots
Arenas, Eduardo	Associate	\$ 350	00 7/27/2020	2.8	B External Market Monitoring	Market information, Ecuadro Domestic Update, Covid Update
Arenas, Eduardo	Associate	\$ 350	00 7/28/2020	3.0	Internal Performance Monitoring	Internal call with Ahluwalia

20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document Proj 535 off 4707 Detailed Hours by Professional July 1, 2020 - July 31, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$350.00	7/6/2020	0.5	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	7/6/2020	3.6	Market and Competitor Performance Monitoring	Performance Monitoring - wk6
Ahluwalia, Rupinder	Associate	\$350.00	7/7/2020	3.9	Internal Performance Monitoring	Performance Monitoring - wk6
Ahluwalia, Rupinder	Associate	\$350.00	7/9/2020	2.2	Committee Communications and Discussions	Weekly UCC update meeting - Avianca CEO presentation to UCC
Ahluwalia, Rupinder	Associate	\$350.00	7/13/2020	0.5	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	7/13/2020	4.4	Market and Competitor Performance Monitoring	Flashcard preparation wk7
Ahluwalia, Rupinder	Associate	\$350.00	7/14/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350.00	7/14/2020	4.1	Market and Competitor Performance Monitoring	Flashcard preparation wk7
Ahluwalia, Rupinder	Associate	\$350.00	7/16/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350.00	7/16/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ahluwalia, Rupinder	Associate	\$350.00	7/17/2020	2.7	Business Plan and Forecast Diligence and Discussions	Initial Review of 5Y Financial Plan
Ahluwalia, Rupinder	Associate	\$350.00	7/20/2020	0.8	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	7/21/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350.00	7/21/2020	3.8	Market and Competitor Performance Monitoring	Flashcard preparation wk8
Ahluwalia, Rupinder	Associate	\$350.00	7/22/2020	6.5	Business Plan and Forecast Diligence and Discussions	Flashcard preparation wk8 - 5Y Financial Plan focus
Ahluwalia, Rupinder	Associate	\$350.00	7/23/2020	0.5	General Case Administration	Internal call with Bulatova, Arenas
Ahluwalia, Rupinder	Associate	\$350.00	7/23/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350.00	7/23/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ahluwalia, Rupinder	Associate	\$350.00	7/24/2020	1.6	Internal Performance Monitoring	Internal call with Arenas
Ahluwalia, Rupinder	Associate	\$350.00	7/27/2020	0.4	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	7/28/2020	0.6	Market and Competitor Performance Monitoring	Flashcard preparation wk 9
Ahluwalia, Rupinder	Associate	\$350.00	7/28/2020	0.2	Internal Performance Monitoring	Internal call with Arenas
Ahluwalia, Rupinder	Associate	\$350.00	7/29/2020	1.0	Market and Competitor Performance Monitoring	Flashcard preperation wk 9
Ahluwalia, Rupinder	Associate	\$350.00	7/29/2020	0.3	Internal Performance Monitoring	Flashcard preperation wk 9
Ahluwalia, Rupinder	Associate	\$350.00	7/30/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350.00	7/30/2020	0.4	Committee Communications and Discussions	Alton internal debrief

Professional	Title	Hourly Billing Rate	Date	Hours Project Category	Explanation
Berger, Jonathan	Managing Director	\$ 1,025.00	8/3/2020	0.4 Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	8/3/2020	0.6 Business Plan and Forecast Diligence and Discussions	Call with Jefferies, Mofo, and PWP - intro call and status update with new gov't advisor
Berger, Jonathan	Managing Director	\$ 1,025.00	8/4/2020	0.9 Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Miller, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	8/5/2020	1.6 Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Puskarevic
Berger, Jonathan	Managing Director	\$ 1,025.00	8/5/2020	0.3 Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	8/6/2020	1.2 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	8/6/2020	0.4 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	8/7/2020	0.7 Labor Related Matters	Review pilot productivity and cost benchmnarking analysis
Berger, Jonathan	Managing Director	\$ 1,025.00	8/10/2020	0.5 Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	8/10/2020	0.9 Market and Competitor Performance Monitoring	Review Compass Lexicon economic impact study
Berger, Jonathan	Managing Director	\$ 1,025.00	8/11/2020	0.4 Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	8/11/2020	0.8 Financing	Review of term sheet and bankers fees
Berger, Jonathan	Managing Director	\$ 1,025.00	8/12/2020	0.8 Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Puskarevic
Berger, Jonathan	Managing Director	\$ 1,025.00	8/12/2020	0.5 Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	8/13/2020	0.7 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	8/13/2020	0.5 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	8/17/2020	0.4 Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	8/18/2020	0.5 Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	8/19/2020	0.9 Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Puskarevic
Berger, Jonathan	Managing Director	\$ 1,025.00	8/19/2020	0.5 Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	8/20/2020	0.9 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	8/20/2020	0.4 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	8/24/2020	0.5 Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	8/25/2020	0.4 Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	8/26/2020	0.7 Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Puskarevic
Berger, Jonathan	Managing Director	\$ 1,025.00	8/26/2020	0.6 Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	8/26/2020	1.2 Business Plan and Forecast Diligence and Discussions	Conf call with OW and Seabury to review update on business plan development progress
Berger, Jonathan	Managing Director	\$ 1,025.00	8/27/2020	0.5 Business Plan and Forecast Diligence and Discussions	Alton internal call to debrief and review OW business plan update
Berger, Jonathan	Managing Director	\$ 1,025.00	8/27/2020	1.1 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	8/27/2020	0.4 Committee Communications and Discussions	Alton internal debrief and priorities for next week

Professional	Title	rly Billing Rate	Date	Hours	Project Category	Explanation
Cowburn, Adam	Managing Director	\$ 1,025.00	8/7/2020	0.3	Business Plan and Forecast Diligence and Discussions	Review of, and inputs to, trademark and IP related diligence request
Cowburn, Adam	Managing Director	\$ 1,025.00	8/10/2020	0.5	Fleet Related Matters	Alton internal discussion on methodology for valuation of freighter aircraft
Cowburn, Adam	Managing Director	\$ 1,025.00	8/11/2020	0.5	Fleet Related Matters	Telephone call to gather market intelligence on freighter aircraft values

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,025.00	8/3/2020		General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	8/3/2020	0.6	Business Plan and Forecast Diligence and Discussions	Call with Jefferies, Mofo, and PWP - intro call and status update with new gov't advisor
Mowry, John	Managing Director	\$ 1,025.00	8/4/2020		5 Financing	Call with gov't advisory PWP re: Avianca / market dynamics
Mowry, John	Managing Director	\$ 1,025.00	8/5/2020	1.2	Business Plan and Forecast Diligence and Discussions	Call with Seabury, Jefferies, and Mofo re: business plan, financing, etc.
Mowry, John	Managing Director	\$ 1,025.00	8/6/2020	0.3	B Market and Competitor Performance Monitoring	Internal Alton review with Bulatova, Ryan, Berger, Ahluwalia re: pilot cost benchmarking
Mowry, John	Manag ng Director	\$ 1,025.00	8/10/2020	0.5	5 Financing	Call with Ryan, Zhu, Cowburn regarding valuation of (5) 767F/A300-600F aircraft as collateral
Mowry, John	Managing Director	\$ 1,025.00	8/12/2020	0.4	Financing	Worked on Avianca freighter valuations
Mowry, John	Managing Director	\$ 1,025.00	8/11/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Berger, Ahluwalia, Puskarevic, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	8/12/2020	0.8	3 Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Berger, Puskarevic
Mowry, John	Managing Director	\$ 1,025.00	8/12/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Mowry, John	Managing Director	\$ 1,025.00	8/13/2020	0.7	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	8/13/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Mowry, John	Managing Director	\$ 1,025.00	8/14/2020	2.8	3 Financing	Worked on Avianca freighter valuations
Mowry, John	Manag ng Director	\$ 1,025.00	8/17/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	8/17/2020	0.3	Financing	Worked on Avianca freighter valuations
Mowry, John	Managing Director	\$ 1,025.00	8/18/2020	0.5	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Berger, Ahluwalia, Puskarevic, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	8/19/2020	0.9	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Berger, Puskarevic
Mowry, John	Managing Director	\$ 1,025.00	8/19/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Mowry, John	Managing Director	\$ 1,025.00	8/20/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	8/20/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week

Professional	Title	Hourly Billing	Date	Hours Project Category	Explanation
		Rate			
Ryan, Leah	Managing Director	\$ 1,025.00	8/3/2020	1.0 Financing	Call with Jefferies and PWP govt advisors
Ryan, Leah Ryan, Leah	Managing Director Managing Director	\$ 1,025.00 \$ 1,025.00	8/3/2020 8/3/2020	0.5 Committee Communications and Discussions 0.4 Committee Communications and Discussions	Weekly ca I with Barbra (H&K) Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	8/3/2020	0.6 Business Plan and Forecast Diligence and Discussions	Ca I with Jefferies, Mofo, and PWP - intro call and status update with new gov't advisor
Ryan, Leah	Managing Director	\$ 1,025.00	8/4/2020	0.5 Financing	Call with PWP govt advisors with Mowry, Berger and Puskarevic
Ryan, Leah	Managing Director	\$ 1,025.00	8/4/2020	0.9 Committee Communications and Discussions	Weekly Jefferies / Alton ca I with Ryan, Mowry, Ahluwalia, Miller, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	8/4/2020	0.5 Other Debtor Motions	Review of Avianca Secured Bonds Stipulation
Ryan, Leah	Managing Director	\$ 1,025.00	8/4/2020	1.5 Financing	Review of RSA and term sheet
Ryan, Leah	Managing Director	\$ 1,025.00	8/5/2020	0.5 Financing	Call with Leon, Mowry and Berger re facility agreements and prep for weekly Seabury call
Ryan, Leah	Managing Director	\$ 1,025.00	8/5/2020	1.6 Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Puskarevic
Ryan, Leah	Managing Director	\$ 1,025.00	8/5/2020	0.3 Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	8/5/2020	0.5 Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/5/2020	0.7 Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/6/2020	0.3 F nancing	Review of A&P fee letter
Ryan, Leah	Managing Director	\$ 1,025.00	8/6/2020	0.3 Committee Communications and Discussions	Update on Avianca benchmarking
Ryan, Leah	Managing Director	\$ 1,025.00 \$ 1.025.00	8/6/2020 8/6/2020	0.9 Committee Communications and Discussions 1.2 Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah Ryan, Leah	Managing Director Managing Director	\$ 1,025.00 \$ 1.025.00	8/6/2020	0.4 Committee Communications and Discussions	Weekly UCC update meeting Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	8/7/2020	0.9 Labor Related Matters	Review pilot productivity and cost benchmarking analysis
Ryan, Leah	Managing Director	\$ 1,025.00	8/7/2020	0.5 Financing	Review of BCG deck translation
Ryan, Leah	Managing Director	\$ 1.025.00	8/10/2020	1.0 Financing	Review of AVH Board meeting - Seabury DIP Presentation
Ryan, Leah	Managing Director	\$ 1,025.00	8/10/2020	0.5 Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1.025.00	8/10/2020	0.5 F nancing	Cal to kick off freighter valuations wth Mowry, Cowburn, Zhu, Shuai
Ryan, Leah	Managing Director	\$ 1,025.00	8/10/2020	1.0 Financing	Ca I with Seabury re Update of the Tranche B term sheet
Ryan, Leah	Managing Director	\$ 1,025.00	8/10/2020	1.0 Financing	Call with Jefferies and MOFO discussion of the Tranche B and proposed fee update
Ryan, Leah	Managing Director	\$ 1,025.00	8/11/2020	1.3 Financing	Review Compass Lexicon report and Avianca's capacity impact study
Ryan, Leah	Managing Director	\$ 1,025.00	8/11/2020	1.7 Financing	Review of term sheet and bankers fees
Ryan, Leah	Managing Director	\$ 1,025.00	8/11/2020	0.4 Committee Communications and Discussions	Weekly Jefferies / Alton call with Mowry, Berger, Ahluwalia, Puskarevic, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	8/11/2020	0.5 Financing	Call with Jefferies and MOFO regarding DIP update and fees
Ryan, Leah	Managing Director	\$ 1,025.00	8/12/2020	0.5 Financing	Ca I with Ginger and Seabury team re DIP with Leon, Brett and Todd
Ryan, Leah	Managing Director	\$ 1,025.00	8/12/2020	0.3 F nancing	Review of lifemiles analysis
Ryan, Leah Ryan, Leah	Managing Director Managing Director	\$ 1,025.00 \$ 1,025.00	8/12/2020 8/12/2020	1.1 Financing 0.8 Committee Communications and Discussions	Review of Avianca fee letters Weekly professionals call with Seabury with Berger, Mowry, Puskarevic
Ryan, Lean Ryan, Leah	Managing Director	\$ 1,025.00	8/12/2020	0.5 Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Puskarevic Weekly professionals call debrief and UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	8/12/2020	0.7 Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1.025.00	8/13/2020	0.6 Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/13/2020	0.6 Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/13/2020	0.7 Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	8/13/2020	0.5 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	8/17/2020	0.5 Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	8/17/2020	0.6 Committee Communications and Discussions	Weekly call with Barbra (H&K)
Ryan, Leah	Managing Director	\$ 1,025.00	8/18/2020	0.5 Committee Communications and Discussions	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Puskaerevic, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	8/19/2020	1.0 Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Puskarevic
Ryan, Leah	Managing Director	\$ 1,025.00	8/19/2020	0.9 Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	8/19/2020	0.5 Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah Ryan, Leah	Managing Director Manag ng Director	\$ 1,025.00 \$ 1,025.00	8/19/2020 8/19/2020	0.7 Committee Communications and Discussions 0.8 Financing	Review of Weekly Deck before sharing with UCC members Initial review of trademark and IP due diligence
Ryan, Lean Ryan, Leah	Managing Director	\$ 1,025.00	8/20/2020	0.8 Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Lean Ryan, Leah	Managing Director	\$ 1,025.00	8/20/2020	0.9 Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	8/20/2020	0.4 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	8/24/2020	0.5 Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	8/25/2020	0.5 Committee Communications and Discussions	Weekly Jefferies / Alton ca I with Berger, Mowry, Ahluwalia, Puskaerevic, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	8/25/2020	0.5 Committee Communications and Discussions	Weekly cal with Barbra (H&K)
Ryan, Leah	Managing Director	\$ 1,025.00	8/26/2020	0.7 Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis, Miller
Ryan, Leah	Managing Director	\$ 1,025.00	8/26/2020	0.6 Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	8/26/2020	0.5 Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/26/2020	0.5 Business Plan and Forecast Diligence and Discussions	Conf call with OW and Seabury to review update on business plan development progress
Ryan, Leah	Managing Director	\$ 1,025.00	8/26/2020	0.7 Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/27/2020	0.5 Business Plan and Forecast Diligence and Discussions	Alton internal call to debrief and review OW business plan
Ryan, Leah	Managing Director	\$ 1,025.00	8/27/2020	0.5 Financing	Call with Seabury re DIP update
Ryan, Leah	Managing Director	\$ 1,025.00 \$ 1.025.00	8/27/2020	0.7 Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah Ryan, Leah	Managing Director Managing Director	\$ 1,025.00 \$ 1,025.00	8/27/2020 8/27/2020	1.1 Committee Communications and Discussions 0.4 Committee Communications and Discussions	Weekly UCC update meeting Alton internal debrief and priorities for next week
ityail, Leall	wanaying Director	φ 1,020.00	0/21/2020	0.4 Communications and Discussions	Autor internal debrief and photities for flext week

Professional	Title	Hou	rly Billing Rate	Date	Hours	Project Category	Explanation
Bulatova, Katya	Engagement Manager	\$	675.00	8/3/2020	0.4	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$	675.00	8/3/2020	0.6	Market and Competitor Performance Monitoring	Flashcard preparation wk10 - travel restrictions, news
Bulatova, Katya	Engagement Manager	\$	675.00	8/3/2020	0.4	Market and Competitor Performance Monitoring	Review of flashcards wk10
Bulatova, Katya	Engagement Manager	\$	675.00	8/4/2020	0.9	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Miller, Ahluwalia
Bulatova, Katya	Engagement Manager	\$	675.00	8/6/2020	1.2	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$	675.00	8/6/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Bulatova, Katya	Engagement Manager	\$	675.00	8/6/2020	0.6	labor Related Matters	Pilot Benchmarking
Bulatova, Katya	Engagement Manager	\$	675.00	8/6/2020	0.4	Labor Related Matters	Pilot Benchmarking Alton Internal Call with Berger, Mowry, Ryan, Ahluwalia
Bulatova, Katya	Engagement Manager	\$	675.00	8/7/2020	0.4	Labor Related Matters	Pilot Benchmarking
Bulatova, Katya	Engagement Manager	\$	675.00	8/7/2020	2.0	Financing	Review, summary and translation of BCG report on aviation in Colombia (in support of GoC DIP funding)
Bulatova, Katya	Engagement Manager	\$	675.00	8/10/2020	0.4	Financing	IATA 2020 forecast (lifemiles valuation)
Bulatova, Katya	Engagement Manager	\$	675.00	8/10/2020		Financing	Review and summary of Compass Lexicon report (in support of GoC DIP funding)
Bulatova, Katya	Engagement Manager	\$	675.00	8/10/2020	0.5	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$	675.00	8/11/2020	0.7	7 Financing	Alton RPM/ASM forecast - scenarios definition and output review (lifemiles valuation)
Bulatova, Katya	Engagement Manager	\$	675.00	8/11/2020	0.5	5 External Market Monitoring	Flashcard preparation wk11 - travel restrictions, Covid, news
Bulatova, Katya	Engagement Manager	\$	675.00	8/11/2020	0.2	2 Labor Related Matters	Pilot Benchmarking
Bulatova, Katya	Engagement Manager	\$	675.00	8/11/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Berger
Bulatova, Katya	Engagement Manager	\$	675.00	8/12/2020		External Market Monitoring	Flashcard review wk11
Bulatova, Katya	Engagement Manager	\$	675.00	8/13/2020		Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$	675.00	8/13/2020		Committee Communications and Discussions	Alton internal debrief
Bulatova, Katya	Engagement Manager	\$	675.00	8/17/2020	0.4	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$	675.00	8/18/2020		General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Berger
Bulatova, Katya	Engagement Manager	\$	675.00	8/19/2020		Market and Competitor Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$	675.00	8/19/2020		Internal Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$	675.00	8/20/2020		Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$	675.00	8/20/2020		Committee Communications and Discussions	Alton internal debrief and priorities for next week
Bulatova, Katya	Engagement Manager	\$	675.00	8/24/2020	0.5	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$	675.00	8/25/2020		General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Bulatova, Katya	Engagement Manager	\$	675.00	8/26/2020		Market and Competitor Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$	675.00	8/26/2020		Internal Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$	675.00	8/27/2020		Business Plan and Forecast Diligence and Discussions	Alton internal call to debrief and review OW business plan update
Bulatova, Katya	Engagement Manager	\$	675.00	8/27/2020		Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$	675.00	8/27/2020		Committee Communications and Discussions	Alton internal debrief and priorities for next week
Bulatova, Katya	Engagement Manager	\$	675.00	8/28/2020		External Market Monitoring	Competitor and Avianca financials (Costs)
Bulatova, Katya	Engagement Manager	\$	675.00	8/31/2020	0.3	General Case Administration	Plan for the week (email)

Professional	Title	Hou	rly Billing Rate	Date	Hours	Project Category	Explanation
Zhu, Jian	Engagement Manager	\$	675.00	8/10/2020	0.9	5 Financing	Call with Jiang, Ryan, Mowry, Cowburn regarding valuation of (5) 767F/A300-600F aircraft as collateral
Zhu, Jian	Engagement Manager	\$	675.00	8/10/2020	0.6	5 Financing	Call with Jiang regarding maintenance adjustment methodology for (5) 767F/A300-600F aircraft as collat
Zhu, Jian	Engagement Manager	\$	675.00	8/10/2020	0.9	Financing	Review data, form methodology
Zhu, Jian	Engagement Manager	\$	675.00	8/11/2020	0.5	5 Financing	Alton internal team call with Cowburn and Jiang regarding current market value of subject asset
Zhu, Jian	Engagement Manager	\$	675.00	8/11/2020	1.0	Financing	Review model output, research market data, prepare for team call
Zhu, Jian	Engagement Manager	\$	675.00	8/12/2020	10.0	Financing	Asset valuation modelling
Zhu, Jian	Engagement Manager	\$	675.00	8/13/2020	8.0	Financing	Asset valuation modelling and report drafting
Zhu, Jian	Engagement Manager	\$	675.00	8/17/2020	2.0	Financing	Asset valuation modelling and report drafting
Zhu, Jian	Engagement Manager	\$	675.00	8/31/2020	4.0	Financing	Asset valuation review and modelling

Professional	Title	Hourly Billing Rate Date		Hours Project Category	Explanation
Jiang, Shuai	Senior Associate	\$ 510.00	8/10/2020	0.6 Financing	Call with Zhu regarding maintenance adjustment methodology for (5) 767F/A300-600F aircraft as collateral
Jiang, Shuai	Senior Associate	\$ 510.00	8/10/2020	0.5 Financing	Call with Zhu, Ryan, Mowry, Cowburn regarding valuation of (5) 767F/A300-600F aircraft as collateral
Jiang, Shuai	Senior Associate	\$ 510.00	8/10/2020	9.2 Financing	Review Tech Spec and set up maintenance adjustment model
Jiang, Shuai	Senior Associate	\$ 510.00	8/11/2020	0.5 Financing	Alton internal team call regarding current market value of subject asset
Jiang, Shuai	Senior Associate	\$ 510.00	8/11/2020	10.0 Financing	Asset valuation modelling and report drafting
Jiang, Shuai	Senior Associate	\$ 510.00	8/12/2020	6.5 Financing	Asset valuation modelling and report drafting
Jiang, Shuai	Senior Associate	\$ 510.00	8/13/2020	4.5 Financing	Asset valuation modelling and report drafting

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$350.00	8/3/2020	0.4	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	8/3/2020	3.0	Market and Competitor Performance Monitoring	Flashcard preparation wk10
Ahluwalia, Rupinder	Associate	\$350.00	8/3/2020	0.7	Internal Performance Monitoring	Flashcard preparation wk10
Ahluwalia, Rupinder	Associate	\$350.00	8/4/2020		General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Miller, Bulatova
Ahluwalia, Rupinder	Associate	\$350.00	8/5/2020	7.4	Labor Related Matters	Pilot Benchmarking
Ahluwalia, Rupinder	Associate	\$350.00	8/6/2020		Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350.00	8/6/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$350.00	8/6/2020	0.7	Labor Related Matters	Pilot Benchmarking
Ahluwalia, Rupinder	Associate	\$350.00	8/6/2020	0.4	Labor Related Matters	Pilot Benchmarking Alton Internal Call with Berger, Mowry, Ryan, Bulatova
Ahluwalia, Rupinder	Associate	\$350.00	8/7/2020	2.3	Labor Related Matters	Pilot Benchmarking
Ahluwalia, Rupinder	Associate	\$350.00	8/11/2020	5.1	Financing	RPM/ASM forecast (lifemiles comparison)
Ahluwalia, Rupinder	Associate	\$350.00	8/11/2020	0.8	External Market Monitoring	Flashcard preparation wk11
Ahluwalia, Rupinder	Associate	\$350.00	8/11/2020	0.2	Labor Related Matters	Pilot Benchmarking
Ahluwalia, Rupinder	Associate	\$350.00	8/11/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Puskarevic, Bulatova
Ahluwalia, Rupinder	Associate	\$350.00	8/12/2020	4.1	External Market Monitoring	Flashcard preparation wk11
Ahluwalia, Rupinder	Associate	\$350.00	8/13/2020	0.7	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350.00	8/13/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$350.00	8/14/2020	2.6	External Market Monitoring	Competitor and Avianca financials (Costs)
Ahluwalia, Rupinder	Associate	\$350.00	8/17/2020	0.4	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	8/17/2020	0.2	External Market Monitoring	Flashcard preparation wk12
Ahluwalia, Rupinder	Associate	\$350.00	8/17/2020	0.1	Internal Performance Monitoring	Flashcard preparation wk12
Ahluwalia, Rupinder	Associate	\$350.00	8/17/2020	4.6	External Market Monitoring	Competitor and Avianca financials (Costs)
Ahluwalia, Rupinder	Associate	\$350.00	8/18/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry
Ahluwalia, Rupinder	Associate	\$350.00	8/18/2020	6.0	External Market Monitoring	Competitor and Avianca financials (Costs)
Ahluwalia, Rupinder	Associate	\$350.00	8/19/2020	5.3	External Market Monitoring	Flashcard preparation wk12
Ahluwalia, Rupinder	Associate	\$350.00	8/21/2020	5.1	External Market Monitoring	Chp 11 Fleet Developments - AVH & LATAM
Ahluwalia, Rupinder	Associate	\$350.00	8/24/2020	0.4	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	8/24/2020		External Market Monitoring	Chp 11 Fleet Developments - AVH & LATAM
Ahluwalia, Rupinder	Associate	\$350.00	8/24/2020	0.2	External Market Monitoring	Flashcard preparation wk13
Ahluwalia, Rupinder	Associate	\$350.00	8/24/2020	0.1	Internal Performance Monitoring	Flashcard preparation wk13
Ahluwalia, Rupinder	Associate	\$350.00	8/24/2020		External Market Monitoring	Competitor and Avianca financials (Costs)
Ahluwalia, Rupinder	Associate	\$350.00	8/25/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Bulatova
Ahluwalia, Rupinder	Associate	\$350.00	8/26/2020	3.7	External Market Monitoring	Flashcard preparation wk13
Ahluwalia, Rupinder	Associate	\$350.00	8/26/2020	1.0	Internal Performance Monitoring	Flashcard preparation wk13
Ahluwalia, Rupinder	Associate	\$350.00	8/27/2020	0.5	Business Plan and Forecast Diligence and Discussions	Alton internal call to debrief and review OW business plan update
Ahluwalia, Rupinder	Associate	\$350.00	8/27/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350.00	8/27/2020		Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$350.00	8/28/2020	2.5	External Market Monitoring	Competitor and Avianca financials (Costs)
Ahluwalia, Rupinder	Associate	\$350.00	8/31/2020	3.9	External Market Monitoring	Flashcard preparation wk14
Ahluwalia, Rupinder	Associate	\$350.00	8/31/2020	1.7	Internal Performance Monitoring	Flashcard preparation wk14
Ahluwalia, Rupinder	Associate	\$350.00	8/31/2020	2.5	External Market Monitoring	Competitor and Avianca financials (Costs)

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Arenas, Eduardo	Associate	\$350.00	8/3/2020	1.0	Internal Performance Monitoring	Weekly flashcards, capacity changes, seats ATK
Arenas, Eduardo	Associate	\$350.00	8/3/2020	1.3	External Market Monitoring	Market information, Industry Snapshots
Arenas, Eduardo	Associate	\$350.00	8/4/2020	1.7	External Market Monitoring	Market information, Ecuador Domestic Update, Covid Update
Arenas, Eduardo	Associate	\$350.00	8/11/2020	1.5	Internal Performance Monitoring	Weekly flashcards, capacity changes, seats ATK
Arenas, Eduardo	Associate	\$350.00	8/11/2020	2.0	External Market Monitoring	Market information, Industry Snapshots
Arenas, Eduardo	Associate	\$350.00	8/17/2020	1.7	Internal Performance Monitoring	Weekly flashcards, capacity changes, seats ATK
Arenas, Eduardo	Associate	\$350.00	8/17/2020	2.0	External Market Monitoring	Market information, Industry Snapshots
Arenas, Eduardo	Associate	\$350.00	8/25/2020	2.0	Internal Performance Monitoring	Weekly flashcards, capacity changes, seats ATK
Arenas, Eduardo	Associate	\$350.00	8/25/2020	2.3	External Market Monitoring	Market information, Industry Snapshots

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$350.00	8/3/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$350.00	8/3/2020	0.6	Business Plan and Forecast Diligence and Discussions	Call with Jefferies, Mofo, and PWP - intro call and status update with new gov't advisor
Puskarevic, Marko	Associate	\$350.00	8/5/2020	1.6	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Berger
Puskarevic, Marko	Associate	\$350.00	8/5/2020	0.3	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Puskarevic, Marko	Associate	\$350.00	8/6/2020	1.2	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$350.00	8/10/2020	0.5	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$350.00	8/10/2020		Market and Competitor Performance Monitoring	Review Compass Lexicon economic impact study
Puskarevic, Marko	Associate	\$350.00	8/11/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Puskarevic, Marko	Associate	\$350.00	8/11/2020		Financing	Review of term sheet and bankers fees
Puskarevic, Marko	Associate	\$350.00	8/12/2020	0.8	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Berger
Puskarevic, Marko	Associate	\$350.00	8/12/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Puskarevic, Marko	Associate	\$350.00	8/13/2020	0.7	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$350.00	8/13/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Puskarevic, Marko	Associate	\$350.00	8/17/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$350.00	8/18/2020	0.5	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Puskarevic, Marko	Associate	\$350.00	8/19/2020	0.9	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Berger
Puskarevic, Marko	Associate	\$350.00	8/19/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Puskarevic, Marko	Associate	\$350.00	8/20/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$350.00	8/24/2020	0.5	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$350.00	8/25/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Puskarevic, Marko	Associate	\$350.00	8/26/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Berger
Puskarevic, Marko	Associate	\$350.00	8/26/2020	0.6	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Puskarevic, Marko	Associate	\$350.00	8/26/2020	1.2	Business Plan and Forecast Diligence and Discussions	Conf call with OW and Seabury to review update on business plan development progress
Puskarevic, Marko	Associate	\$350.00	8/27/2020	0.5	Business Plan and Forecast Diligence and Discussions	Alton internal call to debrief and review OW business plan update
Puskarevic, Marko	Associate	\$350.00	8/28/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$350.00	8/28/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week

-2	θ	-1	1	1	3:	3-	ff	ŋg			Ð	00	2	ł	17	72	-		Fi	ŀ€	d	-8)1	H	8	₩2 ₽2	26 m) 6⁄	76	E ന	ni ff/	e 47	re N	; 0
Explanation	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova	Weekly professionals call with Seabury with Ryan, Mowry, Puskarevic	Weekly professionals call debrief and UCC call prep - all advisors	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Review USAV rejection dispute ruling	Review Compass Lexicon economic impact study	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova	Alton internal weekly call	Call with Seabury to discuss UAL draft commercial agreement and analysis	Debrief call with Mofo and Jefferies to discuss UAL draft commercial agreement and analysis	Weekly professionals call with Seabury	Weekly professionals UCC call prep - all advisors	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Call with Seabury, Jefferies, Mofo, Millbank to discuss impact of LATAM DIP decision	Alton internal weekly call	Assess United proposal for reasonableness	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova	Weekly professionals call	Weekly professionals UCC call prep = all advisors	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Seabury presentation on new weekly cash and forecast to acount for DIP (Berger and Ryan)	Alton internal weekly call	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova	Weekly professionals call with Seabury	Weekly professionals UCC call prep – all advisors	Weekly UCC update meeting	iorities for next week	Weekly Jefferies / Alton call	Meekly professionals call with Seabury	Review rejected engine and IFE related contracts provided by Seabury	Weekly professionals UCC call prep - all advisors
Project Category	0.5 Committee Communications and Discussions	1.2 Committee Communications and Discussions	0.8 Committee Communications and Discussions	1.1 Committee Communications and Discussions	ations and Discussions	0.7 Other Debtor Motions	recast Diligence and Discussions	-	ations and Discussions				-	-	0.5 Committee Communications and Discussions	0.9 Committee Communications and Discussions	0.6 Committee Communications and Discussions		0.7 Committee Communications and Discussions	0.9 Committee Communications and Discussions		_	0.2 Committee Communications and Discussions	scussions		0.3 Committee Communications and Discussions	1.0 Committee Communications and Discussions	Communications and Discussions	Communications and Discussions	Communications and Discussions	0.4 Committee Communications and Discussions	Communications and Discussions	0.8 Supply Chain	Communications and Discussions
Hours																																		
Date	9/1/2020	9/2/2020	9/2/2020	9/3/2020	9/3/2020	9/4/2020	9/4/2020	9/8/2020	9/8/2020	9/8/2020	9/8/2020	9/9/2020	9/9/2020	9/10/2020	9/10/2020	9/11/2020	9/14/2020	9/14/2020	9/15/2020	9/16/2020	9/16/2020	9/17/2020	9/17/2020	9/17/2020	9/21/2020	9/22/2020	9/23/2020	9/23/2020	9/24/2020	9/24/2020	9/29/2020	9/30/2020	9/30/2020	9/30/2020
Hourly Billing Rate	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025,00	\$ 1,025,00	\$ 1,025,00	\$ 1,025,00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025,00	\$ 1,025.00	\$ 1,025,00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025,00	\$ 1,025,00	\$ 1,025,00	\$ 1,025,00
Tide	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director
Professional	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan	Berger, Jonathan

2	Ū	-1	1	1	3	3-	-n	າຕູ	J		D	Ο	С	2	4	72	3		F	ile	ec	d I	0:	17	17	37 FF	21 Pg
Explanation	Weekly Jefferies / Alton call with Ryan, Berger, Ahluwalia, Puskarevic, Bulatova	Reviewed A319 valuations / appraisals	Weekly professionals call with Seabury with Ryan, Mowry, Puskarevic	Weekly professionals call debrief and UCC call prep – all advisors	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Weekly Jefferies / Alton call with Ryan, Berger, Ahluwalia, Puskarevic, Bulatova	Weekly professionals call with Seabury	Weekly professionals UCC call prep - all advisors	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Call with Seabury, Jefferies, Mofo, Millbank to discuss impact of LATAM DIP decision	Atton internal weekby call	Weekly Jefferies / Alton call with Ryan, Berger, Ahluwalia, Puskarevic, Bulatova	Weekly professionals call	Weekly professionals UCC call prep - all advisors	Weekly UCC update meeting	Alton internal weekby call	Weekly Jefferies / Alton call with Ryan, Berger, Ahluwalia, Puskarevic, Bulatova	Weekly professionals call with Seabury	Weekly professionals UCC call prep - all advisors	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Weekly Jefferies / Alton call	Weekly professionals call with Seabury	Weekly professionals UCC call prep - all advisors	
Hours Project Category	0.5 Committee Communications and Discussions	1.8 Financing	1.2 Committee Communications and Discussions	0.8 Committee Communications and Discussions	1.1 Committee Communications and Discussions	0.3 Committee Communications and Discussions	0.4 Committee Communications and Discussions	0.8 Committee Communications and Discussions	0.9 Committee Communications and Discussions	0.9 Committee Communications and Discussions	0.4 Committee Communications and Discussions	0.9 Committee Communications and Discussions	0.6 Committee Communications and Discussions	0.7 Committee Communications and Discussions	0.9 Committee Communications and Discussions	0.8 Committee Communications and Discussions	1.6 Committee Communications and Discussions	0.4 Committee Communications and Discussions	0.3 Committee Communications and Discussions	1.0 Committee Communications and Discussions	0.8 Committee Communications and Discussions	1.3 Committee Communications and Discussions	0.3 Committee Communications and Discussions	0.4 Committee Communications and Discussions	1.0 Committee Communications and Discussions	0.4 Committee Communications and Discussions	
Date	9/1/2020	9/2/2020	9/2/2020	9/2/2020	9/3/2020	9/3/2020	9/8/2020	9/9/2020	9/9/2020	9/10/2020	9/10/2020	9/11/2020	9/14/2020	9/15/2020	9/16/2020	9/16/2020	9/17/2020	9/21/2020	9/22/2020	9/23/2020	9/23/2020	9/24/2020	9/24/2020	9/29/2020	9/30/2020	9/30/2020	
Hour I y Billing Rate	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025_00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025 <u>.</u> 00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025_00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	
Title	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	
Professional	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	Mowry, John	

	20	-1	1	1	3	3-	'n	າຍ	J		D	0	С	2	17	2			Fi	ite	d	đ	1	/1	.8, F			344						t (D1	/1	8	12	Ø	1	9	:3	19	: C	99		M	ain	C
Explanation	Weekly call with Barbra (H&K)	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Puskaerevic, Bulatova	Weekly professionals call with Seabury with Berger, Mowry, Pushaereviv,	Weekly professionals call debrief and UCC call prep - all advisors	Weekly Co-Chair call with Leon, Brett and UCC members	Review of Weekly Deck before sharing with UCC members	Preparations for pitch out to UCC members	Weekly UCC update meeting	Atton internal debrief and priorities for next week	Review of USAV rejection motion	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Puskaerevic, Bulatova	Alton internal weekly call	Call with Seabury to discuss UAL draft commercial agreement	Debrief call with Mofo and Jefferies re UAL commercial agreement	Review of Avianca stipulations	Review of Lufthansa Technic stay motion	Weekly professionals call with Seabury, Berger, Mowry	Weekly professionals UCC call prep - all advisors	Weekly Co-Chair call with Leon, Brett and UCC members	Review of Weekly Deck before sharing with UCC members	Preparations for pitch out to UCC members	weeky UCC update meeting Allow internal debrief and minimize for much	retroit internat vebriet and priorities for treat week. Call with Seabury Tefferiae: More, Millhank to discuss import of LATAM DID devision.	call with Seabury, Jerleties, Moro, Milibarity to discuss impact of LATAM DIF Decision Poview of DIP oninion (Latam)	neview of DTr Optimity Latanty Alton internal weekty call	Assess United proposal for reasonableness	Weekly call with Barbra (H&K)	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Puskarevic, Bulatova	Weekly professionals call	Weekly professionals UCC call prep - all advisors	Weekly Co-Chair call with Leon, Brett and UCC members	Review of Weekly Deck before sharing with UCC members	Preparations for pitch out to UCC members	Weekly UCC update meeting	Alion internal deputed and priorines for next week Seabirity presentation on new weekly rash and freedet to acquint for DID	deton internal weeker call	weekhy Jefferies / Alton call with Berger, Mowry, Ahluwalia, Puskaerevic, Bulatova	Weekly professionals call with Seabury	Weekly professionals UCC call prep – all advisors	Review of Weekly Deck before sharing with UCC members	Preparations for pitch out to UCC members	Weekly UCC update meeting	Alton internal debrief and priorities for next week	weekty call with Barbra (H&K)	Weekly Jefferies / Alton call	Weekly professionals call with Seabury	weekly co-chair call with Leon, Brett and UCC members		
Hours Project Category	0.5 Committee Communications and Discussions		1.2 Committee Communications and Discussions			0.7 Committee Communications and Discussions		1.1 Committee Communications and Discussions		1.2 Other Debtor Motions	0.4 Committee Communications and Discussions	0.4 Committee Communications and Discussions			or Motions							0.5 Committee Communications and Discussions					cations and Discussions		0.9 Committee Communications and Discussions		Committee Communications and Discussions				CONTINUES CONTINUTION and Discussions Business Plan and Enzonet Dilinence and Discussions	minuter to the second sec			Committee Communications and Discussions			Committee Communications and Discussions	Committee Communications and Discussions		Committee Communications and Discussions		U.o. Committee Communications and Discussions		
Date	9/1/2020	9/1/2020	9/2/2020	9/2/2020	9/2/2020	9/2/2020	9/3/2020	9/3/2020	9/3/2020	9/4/2020	9/8/2020	9/8/2020	9/8/2020	9/8/2020	9/8/2020	9/8/2020	9/9/2020	9/9/2020	9/9/2020	9/9/2020	0202/01/6	0202/01/6	0/11/2020	0/12/2020	9/14/2020	9/14/2020	9/14/2020	9/15/2020	9/16/2020	9/16/2020	9/16/2020	9/17/2020	9/17/2020	9/17/2020	9/17/2020	9/21/2020	9/22/2020	9/23/2020	9/23/2020	9/23/2020	9/24/2020	9/24/2020	9/24/2020	9/28/2020	9/29/2020	9/30/2020	9/30/2020		
Hourly Billing Rate	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025.00	\$ 1,025,00	\$ 1,025,00	\$ 1,025.00	-	\$ 1,025.00	\$ 1,025.00	-	\$ 1,025.00	-	\$ 1,025.00				\$ 1,025.00		-	1	00-520 L \$	- -	- -	\$ 1.025.00	1	1	1	\$ 1,025.00	\$ 1,025,00	-	\$ 1,025.00	-	\$ 1,025.00	-	-	1	\$ 1,025.00		\$ 1,025.00	-	-	-	-		\$ 1,025.00	00'020'1 \$		
Title	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Manading Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Manading Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director	Managing Director		
Professiona	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Lean	Kyan, Lean Dion Look	ryan, Lean Dvan Leah	Ryan, Lean Ryan Leah	Rvan, Leah	Ryan, Leah	Rvan. Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Lean Ryan Lean	Rvan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Ryan, Leah	Kyan, Lean		

y Professional	September 30, 2020
Detailed Hours t	eptember 1, 2020 = (

2	0	-1	1	1	3:	3-	ff	ŋg			Þ	0	2	24	17	2			Fi	ŀ€	d	-8)1	11	18		26		2	E
																										ŗŗį	y	64	3	u
Explanation	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Berger	Review of flashcards	Review of flashcards	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Review updated Compass Lexicon economic impact study	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Berger	Alton internal weekly call	Review of flashcards	Review of flashcards	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Atton internal weekly call	Review and evaluate proposed extension to United agreement	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Berger	Review of A&M IP valuation and prepare summary of advisors collateral valuation	Review of flashcards	Review of flashcards	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Alton internal weekly call	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Berger	Review of flashcards	Review of flashcards	Weekly UCC update meeting	Afton internal debrief and priorities for next week	Weekly Jefferies / Alton call	Review of flashcards	Review of flashcards	
Project Category	0.5 Committee Communications and Discussions	0.6 Market and Competitor Performance Monitoring	0.3 Internal Performance Monitoring	1.1 Committee Communications and Discussions	0.3 Committee Communications and Discussions	0.4 Business Plan and Forecast Diligence and Discussions	0.4 Committee Communications and Discussions	0.4 Committee Communications and Discussions	0.5 Market and Competitor Performance Monitoring	0.5 Internal Performance Monitoring	0.9 Committee Communications and Discussions	0.5 Committee Communications and Discussions	0.6 Committee Communications and Discussions	3.8 Other Debtor Motions	0.7 Committee Communications and Discussions	0.6 Financing	0.3 Market and Competitor Performance Monitoring	0.3 Internal Performance Monitoring	1.6 Committee Communications and Discussions	0.2 Committee Communications and Discussions	0.4 Committee Communications and Discussions	0.3 Committee Communications and Discussions	0.3 Market and Competitor Performance Monitoring	0.3 Internal Performance Monitoring	1.3 Committee Communications and Discussions	0.3 Committee Communications and Discussions	0.4 Committee Communications and Discussions	0.3 Market and Competitor Performance Monitoring	0.3 Internal Performance Monitoring	
Hours																														
Date	9/1/2020	9/2/2020	9/2/2020	9/3/2020	9/3/2020	9/4/2020	9/8/2020	9/8/2020	9/9/2020	9/9/2020	9/10/2020	9/10/2020	9/14/2020	9/14/2020	9/15/2020	9/15/2020	9/16/2020	9/16/2020	9/17/2020	9/17/2020	9/21/2020	9/22/2020	9/23/2020	9/23/2020	9/24/2020	9/24/2020	9/29/2020	9/30/2020	9/30/2020	
Hourly Billing Rate	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	675.00	
Ноил	¢	ŝ	¢	s	φ	¢	¢	s	s	Ф	s	¢	ŝ	ŝ	ŝ	¢	s	¢	ŝ	s	ŝ	¢	ŝ	ŝ	ŝ	ŝ	ŝ	θ	¢	
Title	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	Engagement Manager	
Professional	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bullatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	Bulatova, Katya	

rs by Professional) - September 30, 2020
면	2020
Detailed	September 1,

Ż	θ	-1	Ļ
Explanation	Asset valuation modelling and report drafting	Asset valuation modelling and report drafting	
Hours Project Category	2.5 Financing	5.0 Financing	
Date	9/1/2020	9/3/2020	
Hourly Billing Rate	\$ 675.00	\$ 675.00	
Tide	Engagement Manager	Engagement Manager	
Professional	Zhu, Jian	Zhu, Jian	

20-1 1133-mg	Doc 2472	Filed 01/18/20	Entered 01/18/20 19:39:09	Main Document
			30 aff 47007	

_2	θ	-1	1	1	3:	3-	m	ŋg		Н	Ð	0	e i	24	17	72	-		Fi	łe	d	-0)1	H	.8	H2	26			E	nter
																										₽₹	Ø	Œ	71	œ	ff 4700
Explanation	Weekly Jefferies / Alton call with Ryan, Berger, Bulatova	Flashcard preparation wk14	Flashcard preparation wk14	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Puskarevic, Bulatova	Alton internal weekly call	Flashcard preparation wk15	Flashcard preparation wk15	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Alton internal weekly call	Review and evaluate proposed extension to United agreement	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Puskarevic, Bulatova	Flashcard preparation wk16	Flashcard preparation wk16	Flashcard preparation wk16	Flashcard preparation wk16	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Alton internal weekly call	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Puskarevic, Bulatova	Flashcard preparation wk17	Flashcard preparation wk17	Flashcard preparation wk17	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Flashcard preparation wk18	Flashcard preparation wk18	Flashcard preparation wk18	
Project Category	0.5 Committee Communications and Discussions	3.2 External Market Monitoring	0.6 Internal Performance Monitoring	1.1 Committee Communications and Discussions	0.3 Committee Communications and Discussions	0.4 Committee Communications and Discussions	0.4 Committee Communications and Discussions	3.9 Internal Performance Monitoring	9.3 External Market Monitoring	0.9 Committee Communications and Discussions	0.5 Committee Communications and Discussions	0.6 Committee Communications and Discussions	2.6 Other Debtor Motions	0.7 Committee Communications and Discussions	1.1 Internal Performance Monitoring	5,9 External Market Monitoring	1.7 Internal Performance Monitoring	6.5 External Market Monitoring	1.6 Committee Communications and Discussions	0.2 Committee Communications and Discussions	0.4 Committee Communications and Discussions	0.3 Committee Communications and Discussions	1.8 Internal Performance Monitoring	4.3 External Market Monitoring	5.2 External Market Monitoring	1.3 Committee Communications and Discussions	0.3 Committee Communications and Discussions	1.4 Internal Performance Monitoring	4.0 External Market Monitoring	5.1 External Market Monitoring	
Date Hours	9/1/2020	9/2/2020	9/2/2020	9/3/2020	9/3/2020	9/8/2020	9/8/2020	9/8/2020	9/9/2020	9/10/2020	9/10/2020	9/14/2020	9/14/2020	9/15/2020	9/15/2020	9/15/2020	9/16/2020	9/16/2020	9/17/2020	9/17/2020	9/21/2020	9/22/2020	9/22/2020	9/22/2020	9/23/2020	9/24/2020	9/24/2020	9/29/2020	9/29/2020	9/30/2020	
Hour I y Billing Rate	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00	
Tide	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	
Professional	Ahluwalia, Rupinder A		Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A		Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A		Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	Ahluwalia, Rupinder A	

	2020
Professiona	ptember 30,
Hours by	2020 - Se
Detailed	September 1,

2	0	-1	1	1	3:	3-	n	ŋġ			P	0	C i	22	17	72	}		Fi	le	d	0	01	/1					_	E	n	te	re	ęd	0	01/
																										ľ	gg	¢	BZ	Œ	JT4	47	U			
Explanation	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova	Weekly professionals call with Seabury with Ryan, Mowry, Berger	Weekly professionals call debrief and UCC call prep - all advisors	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova	Alton internal weekly call	Call with Seabury to discuss UAL draft commercial agreement and analysis	Debrief call with Mofo and Jefferies to discuss UAL draft commercial agreement and analysis	Weekly professionals call with Seabury with Ryan, Mowry, Berger	Weekly professionals call debrief and UCC call prep – all advisors	Weekly UCC update meeting	Atton internal debrief and priorities for next week	Call with Seabury, Jefferies, Mofo, Millbank to discuss impact of LATAM DIP decision	Atton internal weekly call	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova	Flashcard preparation wk16	Weekly professionals call with Seabury with Ryan, Mowry, Berger	Weekly professionals call debrief and UCC call prep - all advisors	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Seabury presentation on new weekly cash and forecast to acount for DIP (Berger and Ryan)	Weekly call with Barbra (H&K)	Atton internal weekly call	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova	Flashcard preparation wk17	Weekly professionals call with Seabury with Ryan, Mowry, Berger	Weekly professionals call debrief and UCC call prep – all advisors	Weekly UCC update meeting	Alton internal debrief and priorities for next week	Weekly call with H&K	Weekly Jefferies / Alton call	Flashcard preparation wk18	Flashcard preparation wk18	Weekly professionals call with Seabury	Weekly professionals UCC call prep - all advisors
Hours Project Category	0.5 Committee Communications and Discussions	1.2 Committee Communications and Discussions	0.8 Committee Communications and Discussions	1.1 Committee Communications and Discussions	0.3 Committee Communications and Discussions	0.4 Committee Communications and Discussions	0.4 Committee Communications and Discussions	0.8 Other Debtor Motions	0.3 Other Debtor Motions	0.8 Committee Communications and Discussions	0.9 Committee Communications and Discussions	0.9 Committee Communications and Discussions	0.5 Committee Communications and Discussions	0.9 Committee Communications and Discussions	0.6 Committee Communications and Discussions	0.7 Committee Communications and Discussions	2.5 Internal Performance Monitoring	0.9 Committee Communications and Discussions	0.8 Committee Communications and Discussions	1.6 Committee Communications and Discussions	0.2 Committee Communications and Discussions	0.5 Business Plan and Forecast Diligence and Discussions	0.1 Committee Communications and Discussions	0.4 Committee Communications and Discussions	0.3 Committee Communications and Discussions	2.0 Internal Performance Monitoring	1.0 Committee Communications and Discussions	0.8 Committee Communications and Discussions	1.3 Committee Communications and Discussions	0.3 Committee Communications and Discussions	0.6 Committee Communications and Discussions	0.4 Committee Communications and Discussions	1.8 Internal Performance Monitoring	1.3 Internal Performance Monitoring	1.0 Committee Communications and Discussions	0.4 Committee Communications and Discussions
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Date	9/1/2020	9/2/2020	9/2/2020	9/3/2020	9/3/2020	9/8/2020	9/8/2020	9/8/2020	9/8/2020	9/9/2020	9/9/2020	9/10/2020	9/10/2020	9/11/2020	9/14/2020	9/15/2020	9/15/2020	9/16/2020	9/16/2020	9/17/2020	9/17/2020	9/17/2020	9/17/2020	9/21/2020	9/22/2020	9/22/2020	9/23/2020	9/23/2020	9/24/2020	9/24/2020	9/28/2020	9/29/2020	9/29/2020	9/29/2020	9/30/2020	9/30/2020
Hourly lling Rate	350.00	350.00	350.00	350.00	350.00	350,00	350,00	350,00	350.00	350,00	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350,00	350.00	350,00	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350.00	350,00	350,00	350,00	350.00	350,00	350.00
Hourly Billing Ra	е С	с С С	с С	с С	с 8	8 8	с 8	с 8	8 8	s S	е С	е С	з З	с С	е 8	с С	с С	с С	с С		s S	е С	е 8	е С	е С	с С С	е С	s S	с С С	с С	с С	s S	с С	s S	s S	8 8
Title	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate	Associate
Professional	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko	Puskarevic, Marko

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 69 of 407

SECOND INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC

SUMMARY OF HOURS BY PROFESSIONAL OCTOBER 1, 2020 – JANUARY 31, 2021

Name of Professional	Title	Hours	Rate	Total Billed
Berger, Jonathan	Managing Director	2020: 43.7	2020: \$1,025	\$63,945.30
		<u>2021: 17.8</u>	2021: \$1,076	
		Total: 61.5		
Mowry, John	Managing Director	2020: 31.9	2020: \$1,025	\$55,185.90
		<u>2021: 20.9</u>	2021: \$1,076	
		Total: 52.8		
Ryan, Leah	Managing Director	2020: 55.3	2020: \$1,025	\$89,070.10
		<u>2021: 30.1</u>	2021: \$1,076	
		Total: 85.4		
Dailey, Bradley	Director	2020: 0.0	2020: \$800	\$3,192.00
		<u>2021: 3.8</u>	2021: \$840	
		Total: 3.8		
Bulatova, Katya	Director	2020: 3.0	2020: \$675	\$2,025.00
		<u>2021: 0.0</u>	2021: N/A	
		Total: 3.0		
Adriaenssens, Jason	Engagement	2020: 66.3	2020: \$675	\$61,910.30
	Manager	<u>2021: 24.2</u>	2021: \$709	
		Total: 90.5		
Ahluwalia, Rupinder	Associate (2020)	2020: 102.3	2020: \$350	\$49,073.00
	Senior Associate	<u>2021: 24.8</u>	2021: \$535	
	(2021)	Total: 127.1		
Puskarevic, Marko	Associate	2020: 128.1	2020: \$350	\$65,130.10
		<u>2021: 55.3</u>	2021: \$367	
		Total: 183.4		
Total:		607.5		\$389,531.70
Less Reduction:		<u>-1.4</u>		<u>- \$717.50</u> 1
Grand Total:		606.1		\$388,814.20

¹ See supra n.1 on page ii (stating Alton agreed to reduce its fees in the amount of \$717.50 for the time entries from the Fifth Monthly).

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 70 of 407

SECOND INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC

SUMMARY OF HOURS BY PROJECT CATEGORY OCTOBER 1, 2020 – JANUARY 31, 2021

	Project Category	Hours	Billed
1	Committee Communications and Discussions	285.9	\$233,169.60
2	Fee Application	21.4	\$14,624.80
3	Financing	7.9	\$7,085.00
4	Fleet Related Matters	22.1	\$21,301.70
5	General Case Administration	2.9	\$2,797.50
6	Internal Performance Monitoring	5.6	\$1,960.00
7	Performance Monitoring (Internal, Market/Competitor)	257.9	\$104,747.00
8	Operations	1.6	\$1,640.00
9	Other Debtor Motions	2.2	\$2,206.10
	Total:	607.5	\$389,531.70
	Less Reduction:	<u>-1.4</u>	<u>- \$717.501</u>
	Grand Total:	606.1	\$388,814.20

¹ *See supra* n.1 on page ii (stating Alton agreed to reduce its fees in the amount of \$717.50 for the time entries from the Fifth Monthly).

AVIATION CONSULTANCY

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Ptg 720 off 4337

the Debtors c/o Avianca Holdings S.A. Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel Av. Calle 26 # 59-15, 6th Floor Bogotá 111321 Colombia

Account Number	
Invoice Number	434520788
Issue Date	10 November 2020
Due Date	10 December 2020

Engagement Name UCC Advisory Support

Name Title of Professional	Billable Period October 1, 2020 - October 31, 2020	*Total Hours	Bill Rate / Hour	Total Hours Billed
Berger, Jonathan: Managing Director		19.3	1,025.00	19,782.50
Mowry, John: Managing Director		12.9	1,025.00	13,222.50
Ryan, Leah: Managing Director		19.2	1,025.00	19,680.00
Adriaenssens, Jason: Engagement Manager		20.1	675.00	13,567.50
Bulatova, Katya: Engagement Manager		3.0	675.00	2,025.00
Ahluwalia, Rupinder: Associate		41.3	350.00	14,455.00
Puskarevic, Marko: Associate		43.8	350.00	15,330.00
			Sub-Total:	\$98,062.50

*Detailed statement of hours included as separate attachment

Balance Owing: US\$98,062.50

Total

US\$98,062.50

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS





Check

Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document Summary Hours by Project Category October 1, 2020 - October 31, 2020

Project Category	Total Hours	Total Hours Billed
Committee Communications and Discussions	81.1	\$61,547.50
Financing	7.9	\$7,085.00
Fleet Related Matters	3.6	\$3,690.00
Performance Monitoring (Internal, Market/Competitor)	67.0	\$25,740.00
	159.6	\$98,062.50

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document Summary Hours by Professional October 1, 2020 - October 31, 2020

Professional	Title	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	19.3	\$19,782.50
Mowry, John	Managing Director	12.9	\$13,222.50
Ryan, Leah	Managing Director	19.2	\$19,680.00
Adriaenssens, Jason	Engagement Manager	20.1	\$13,567.50
Bulatova, Katya	Engagement Manager	3.0	\$2,025.00
Ahluwalia, Rupinder	Associate	41.3	\$14,455.00
Puskarevic, Marko	Associate	43.8	\$15,330.00
		159.6	\$98,062.50

20-11133-mg Doc 2438 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours Project Category	Explanation
Berger, Jonathan	Managing Director	\$ 1,025.00	10/1/2020	1.8 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	10/1/2020	0.4 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	10/2/2020	0.7 Financing	Mofo call to review draft statement ISO DIP prior to hearing and editing discussions
Berger, Jonathan	Managing Director	\$ 1,025.00	10/4/2020	0.8 Financing	DIP hearing prep call with Seabury, Millbank, Jefferies, MoFo
Berger, Jonathan	Managing Director	\$ 1,025.00	10/5/2020	3.4 Financing	DIP hearing with Judge Glenn and Luth testimony
Berger, Jonathan	Managing Director	\$ 1,025.00	10/6/2020	0.3 Committee Communications and Discussions	Weekly Jefferies / Alton call
Berger, Jonathan	Managing Director	\$ 1,025.00	10/7/2020	0.7 Committee Communications and Discussions	Weekly professionals call with Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	10/7/2020	0.5 Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	10/8/2020	0.5 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	10/8/2020	0.5 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	10/13/2020	0.4 Committee Communications and Discussions	Weekly Jefferies / Alton call
Berger, Jonathan	Managing Director	\$ 1,025.00	10/14/2020	0.6 Committee Communications and Discussions	Weekly professionals call with Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	10/14/2020	0.5 Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	10/15/2020	1.0 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	10/15/2020	0.3 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	10/19/2020	0.4 Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	10/20/2020	0.3 Committee Communications and Discussions	Weekly Jefferies / Alton call
Berger, Jonathan	Managing Director	\$ 1,025.00	10/21/2020	0.7 Committee Communications and Discussions	Weekly professionals call with Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	10/21/2020	0.4 Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	10/22/2020	0.9 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	10/22/2020	0.3 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	10/26/2020	0.2 Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	10/27/2020	0.3 Committee Communications and Discussions	Weekly Jefferies / Alton call
Berger, Jonathan	Managing Director	\$ 1,025.00	10/28/2020	1.0 Committee Communications and Discussions	Weekly professionals call with Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	10/28/2020	0.5 Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	10/28/2020	0.6 Performance Monitoring (Internal, Market/Competito	
Berger, Jonathan	Managing Director	\$ 1,025.00	10/29/2020	0.8 Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	10/29/2020	0.5 Committee Communications and Discussions	Alton internal debrief and priorities for next week

20-11133-mg Doc 2438 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document

Professional	Title	rly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,025.00	10/1/2020	1.2	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	10/1/2020	1.1	Committee Communications and Discussions	Reviewed rejection notices / stipulations
Mowry, John	Managing Director	\$ 1,025.00	10/1/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Mowry, John	Managing Director	\$ 1,025.00	10/2/2020	1.3	Fleet Related Matters	Reviewed ECA-related aircraft stipulations (redacted)
Mowry, John	Managing Director	\$ 1,025.00	10/6/2020	2.3	Fleet Related Matters	Reviewed ECA-related aircraft stipulations (unredacted)
Mowry, John	Managing Director	\$ 1,025.00	10/6/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Mowry, John	Managing Director	\$ 1,025.00	10/7/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury
Mowry, John	Managing Director	\$ 1,025.00	10/8/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	10/13/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call
Mowry, John	Managing Director	\$ 1,025.00	10/14/2020	0.6	Committee Communications and Discussions	Weekly professionals call with Seabury
Mowry, John	Managing Director	\$ 1,025.00	10/14/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Mowry, John	Managing Director	\$ 1,025.00	10/15/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	10/15/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Mowry, John	Managing Director	\$ 1,025.00	10/19/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	10/20/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Mowry, John	Managing Director	\$ 1,025.00	10/21/2020	0.4	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Mowry, John	Managing Director	\$ 1,025.00	10/22/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	10/22/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	10/1/2020		Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	10/1/2020		Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	10/2/2020		Financing	Mofo call to review draft statement ISO DIP prior to hearing and editing discussions
Ryan, Leah	Managing Director	\$ 1,025.00	10/4/2020		Financing	DIP hearing prep call with Seabury, Millbank, Jefferies, MoFo
Ryan, Leah	Managing Director	\$ 1,025.00	10/13/2020		Committee Communications and Discussions	Weekly Jefferies / Alton call
Ryan, Leah	Managing Director	\$ 1,025.00	10/14/2020		Committee Communications and Discussions	Weekly professionals call with Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	10/14/2020		Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	10/14/2020		Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/14/2020		Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/15/2020		Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/15/2020		Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	10/15/2020		Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	10/19/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	10/19/2020		Committee Communications and Discussions	Weekly call with Barbra (H&K)
Ryan, Leah	Managing Director	\$ 1,025.00	10/20/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ryan, Leah	Managing Director	\$ 1,025.00	10/21/2020		Committee Communications and Discussions	Weekly professionals call with Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	10/21/2020	0.4	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	10/21/2020		Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/21/2020	0.7	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/22/2020	0.8	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/22/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	10/22/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	10/26/2020	0.2	Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	10/26/2020	0.8	Committee Communications and Discussions	weekly call with Barbra (H&K)
Ryan, Leah	Managing Director	\$ 1,025.00	10/27/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ryan, Leah	Managing Director	\$ 1,025.00	10/28/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	10/28/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	10/29/2020	1.0	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/29/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	10/29/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week

20-11133-mg Doc 2438 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/7/2020	0.7 Committee Communications and Discussions	Weekly professionals call with Seabury
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/7/2020	0.5 Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/8/2020	0.5 Committee Communications and Discussions	Weekly UCC update meeting
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/8/2020	0.5 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/13/2020	0.4 Committee Communications and Discussions	Weekly Jefferies / Alton call
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/13/2020	1.2 Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation/review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/14/2020	0.6 Committee Communications and Discussions	Weekly professionals call with Seabury
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/14/2020	0.5 Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/14/2020	1.2 Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation/review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/15/2020	1.0 Committee Communications and Discussions	Weekly UCC update meeting
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/15/2020	0.3 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/19/2020	0.4 Committee Communications and Discussions	Alton internal weekly call
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/19/2020	0.6 Committee Communications and Discussions	Weekly call with Barbra (H&K)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/19/2020	0.9 Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation/review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/20/2020	0.3 Committee Communications and Discussions	Weekly Jefferies / Alton call
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/21/2020	0.7 Committee Communications and Discussions	Weekly professionals call with Seabury
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/21/2020	0.4 Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/21/2020	0.4 Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation/review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/22/2020	0.9 Committee Communications and Discussions	Weekly UCC update meeting
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/22/2020	0.3 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/22/2020	1.6 Committee Communications and Discussions	Review of business case assumptions
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/26/2020	0.2 Committee Communications and Discussions	Alton internal weekly call
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/26/2020	1.9 Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation/review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/26/2020	0.8 Committee Communications and Discussions	Weekly call with Barbra (H&K)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/27/2020	0.3 Committee Communications and Discussions	Weekly Jefferies / Alton call
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/28/2020	1.0 Committee Communications and Discussions	Weekly professionals call with Seabury
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/28/2020	0.5 Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/28/2020	0.2 Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation/review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/29/2020	0.8 Committee Communications and Discussions	Weekly UCC update meeting
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/29/2020	0.5 Committee Communications and Discussions	Alton internal debrief and priorities for next week

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document

Professional	Title	rly Billing Rate	Date	Hours	Project Category	Explanation
Bulatova, Katya	Engagement Manager	\$ 675.00	10/1/2020	1.8	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	10/1/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Bulatova, Katya	Engagement Manager	\$ 675.00	10/5/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	10/6/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Mowry, Ahluwalia, Puskarevic, Berger

20-11133-mg Doc 2438 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document

Professional		ly Billing Rate		lours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$	0/1/2020		Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$	0/1/2020		Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$	0/5/2020		Committee Communications and Discussions	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$	0/6/2020		Committee Communications and Discussions	Weekly Jefferies / Alton call
Ahluwalia, Rupinder	Associate	\$	0/6/2020		Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk19
Ahluwalia, Rupinder	Associate	\$	0/6/2020		Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk19
Ahluwalia, Rupinder	Associate	\$	0/7/2020		Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk19
Ahluwalia, Rupinder	Associate	\$	0/8/2020		Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00 1	0/8/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/13/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/13/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk20
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/13/2020		Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk20
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/14/2020	5.2	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk20
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/15/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/15/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/20/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/20/2020	0.5	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk21
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/21/2020	5.7	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk21
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/22/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/22/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/26/2020	0.2	Committee Communications and Discussions	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/27/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/27/2020	2.1	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk22
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/28/2020	3.3	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk22
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/29/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00 10	/29/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week

20-11133-mg Doc 2438 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 350.00	10/1/2020		Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	10/1/2020		Committee Communications and Discussions	Alton internal debrief and priorities for next week
Puskarevic, Marko	Associate	\$ 350.00	10/2/2020	0.7	Financing	Mofo call to review draft statement ISO DIP prior to hearing and editing discussions
Puskarevic, Marko	Associate	\$ 350.00	10/4/2020		Financing	DIP hearing prep call with Seabury, Millbank, Jefferies, MoFo
Puskarevic, Marko	Associate	\$ 350.00	10/5/2020		Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$ 350.00	10/6/2020	2.0	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk19
Puskarevic, Marko	Associate	\$ 350.00	10/7/2020		Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk19
Puskarevic, Marko	Associate	\$ 350.00	10/7/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Puskarevic, Marko	Associate	\$ 350.00	10/7/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury
Puskarevic, Marko	Associate	\$ 350.00	10/8/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	10/13/2020	2.6	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk20
Puskarevic, Marko	Associate	\$ 350.00	10/13/2020	2.2	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk20
Puskarevic, Marko	Associate	\$ 350.00	10/14/2020	0.6	Committee Communications and Discussions	Weekly professionals call with Seabury
Puskarevic, Marko	Associate	\$ 350.00	10/14/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Puskarevic, Marko	Associate	\$ 350.00	10/15/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	10/15/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Puskarevic, Marko	Associate	\$ 350.00	10/19/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$ 350.00	10/19/2020	0.6	Committee Communications and Discussions	Weekly call with Barbra (H&K)
Puskarevic, Marko	Associate	\$ 350.00	10/20/2020	2.0	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk20
Puskarevic, Marko	Associate	\$ 350.00	10/20/2020		Committee Communications and Discussions	Weekly Jefferies / Alton call
Puskarevic, Marko	Associate	\$ 350.00	10/20/2020	4.5	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk21
Puskarevic, Marko	Associate	\$ 350.00	10/21/2020		Committee Communications and Discussions	Weekly professionals call with Seabury
Puskarevic, Marko	Associate	\$ 350.00	10/21/2020	0.4	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Puskarevic, Marko	Associate	\$ 350.00	10/21/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk21
Puskarevic, Marko	Associate	\$ 350.00	10/22/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	10/22/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Puskarevic, Marko	Associate	\$ 350.00	10/26/2020	0.2	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$ 350.00	10/26/2020	3.6	Performance Monitoring (Internal, Market/Competitor)	Operational cash flow analysis
Puskarevic, Marko	Associate	\$ 350.00	10/26/2020		Committee Communications and Discussions	Weekly call with Barbra (H&K)
Puskarevic, Marko	Associate	\$ 350.00	10/28/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Puskarevic, Marko	Associate	\$ 350.00	10/28/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Puskarevic, Marko	Associate	\$ 350.00	10/28/2020	5.3	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk22
Puskarevic, Marko	Associate	\$ 350.00	10/29/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	10/29/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week



20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Ptg83Dodf4337

Main Document Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

the Debtors c/o Avianca Holdings S A. Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel Av. Calle 26 # 59-15, 6th Floor Bogotá 111321, Colombia

Account Number	2
Invoice Number	434520860
Issue Date	14 January 2021
Due Date	13 February 2021

Engagement Name UCC Advisory Support

Name Title of Professional	Billable Period November 1, 2020 - December 31, 2020	*Total Hours	Bill Rate/ Hour	Total Hours Billed
Berger, Jonathan: Managing Director		24.4	1,025.00	25,010.00
Mowry, John: Managing Director		19	1,025.00	19,475.00
Ryan, Leah: Managing Director		36.1	1,025.00	37,002.50
Adriaenssens, Jason: Engagement Manage	r)	46.2	675.00	31,185.00
Ahluwalia, Rupinder: Associate		61	350.00	21,350.00
Puskarevic, Marko: Associate		84.3	350.00	29,505.00
			Sub-Total:	\$163,527.50
	*Detailed statement of hours included as separate attachment		Total	US\$163,527.50

Balance Owing: US\$163,527.50

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS





Check Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

20-11133-mg Doc 2458

Filed 03/18/22 Entered 03/16/22 19:35:05 Main Document Ν

November 1, 2020 -	December 31, 2020
--------------------	-------------------

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	110.2	\$91,710.00
Fee Application	19.2	\$13,065.00
Fleet Related Matters	0.6	\$615.00
General Case Administration	2.9	\$2,797.50
Internal Performance Monitoring	5.6	\$1,960.00
Operations	1.6	\$1,640.00
Other Debtor Motions	1.1	\$1,022.50
Performance Monitoring (Internal, Market/Competitor)	129.8	\$50,717.50
Total	271.0	\$163,527.50

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document Summary of the start of the second sec

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,025.00	24.4	\$25,010.00
Mowry, John	Managing Director	\$1,025.00	19.0	\$19,475.00
Ryan, Leah	Managing Director	\$1,025.00	36.1	\$37,002.50
Adriaenssens, Jason	Engagement Manager	\$675.00	46.2	\$31,185.00
Ahluwalia, Rupinder	Associate	\$350.00	61.0	\$21,350.00
Puskarevic, Marko	Associate	\$350.00	84.3	\$29,505.00
Tota	1		271.0	\$163,527.50

20-11133-mg Doc 2458 Filed 05/16/22^{urs} Entered 05/16/22 19:35:05 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,025.00	11/2/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call providing relevant Operational expertise and to iden including deep-dives on current COVID-19 situation and international competition
Berger, Jonathan	Managing Director	\$1,025.00	11/3/2020	0.4	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call, providing relevant Operations expertise and questions for review
Berger, Jonathan	Managing Director	\$1,025.00	11/4/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for preparation for UCC call on 11/05/20
Berger, Jonathan	Managing Director	\$1,025.00	11/4/2020	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC open dockets for review and other outstanding topics (e.g., consultant retention, mediation update) to prepare for the UC
Berger, Jonathan	Managing Director	\$1,025.00	11/5/2020	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 11/05/20, providing relevant Operations expertise; provide input as required for open
Berger, Jonathan	Managing Director	\$1,025.00	11/9/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluat and discussion on future management team update
Berger, Jonathan	Managing Director	\$1,025.00	11/10/2020	0.3	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., open advisor fee
Berger, Jonathan	Managing Director	\$1,025.00	11/11/2020	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for preparation for UCC call on 11/12/20
Berger, Jonathan	Managing Director	\$1,025.00	11/11/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC open dockets for review and other outstanding topics (e.g., mediation update, RFP status) to prepare for the UCC call or
Berger, Jonathan	Managing Director	\$1,025.00	11/12/2020	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 11/12/20, providing relevant Operations expertise; provide input as required for open status)
Berger, Jonathan	Managing Director	\$1,025.00	11/12/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/12/20 meeting to discuss open ite
Berger, Jonathan	Managing Director	\$1,025.00	11/16/2020	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluat
Berger, Jonathan	Managing Director	\$1,025.00	11/18/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for preparation for UCC call on 11/19/20
Berger, Jonathan	Managing Director	\$1,025.00	11/18/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC open dockets for review and other outstanding topics (e.g., advisor fee app status, local litigation update) to prepare for t
Berger, Jonathan	Managing Director	\$1,025.00	11/19/2020	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 11/19/20, providing relevant Operations expertise; provide input as required for open
Berger, Jonathan	Managing Director	\$1,025.00	11/19/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/19/20 meeting to discuss open its and local competitive environment
Berger, Jonathan	Managing Director	\$1,025.00	11/23/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., review of assurupcoming Avianca management presentation to the UCC committee on 12/3/20
Berger, Jonathan	Managing Director	\$1,025.00	11/24/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., advisor fee review UCC on 12/3/20
Berger, Jonathan	Managing Director	\$1,025.00	11/25/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC ongoing case situation and other outstanding topics (e.g., advisor fee review and discussion) to prepare for the following
Berger, Jonathan	Managing Director	\$1,025.00	11/30/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluat on 12/3/20 along with relevant deep-dives prepared for the regular weekly operational/competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive landscape deck distribution is the regular weekly operational competitive distribution is the regular wee
Berger, Jonathan	Managing Director	\$1,025.00	12/1/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items for the week's Avianca outstanding fee item
Berger, Jonathan	Managing Director	\$1,025.00	12/2/2020	1.6	Fee Application	Review US Trustee feedback to submitted timesheet entries and update as appropriate

dentify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/5/20,

nd to discuss open items for the UCC meeting on 11/5/20, including outstanding fees

rs for UCC), providing Operations expertise and to discuss update on operations in

JCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and reviewing UCC call on 11/05/20

en topics/discussion points (e.g., mediation update, codeshare follow-up request)

uate for deck for UCC meeting on 11/12/20, including deep-dives on competitive landscape

ee review) for the UCC meeting on 11/12/20, providing relevant Operations expertise

rs for UCC), providing Operations expertise and to discuss update on operations in

JCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and reviewing II on 11/12/20

en topics/discussion points, including update on open items (e.g., mediation update, RFP

items, including Load Factor review of competition, to be addressed during the follow week

uate for deck for UCC meeting on 11/19/20, including deep-dives on competitive landscape

rs for UCC), providing Operations expertise and to discuss update on operations in

JCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and reviewing or the UCC call on 11/19/20

en topics/discussion points

items to be addressed during the follow week, including deep-dives for European routes

sumption notice, competitive landscape review) and topics to evaluate in preparation for

view and discussion) for the following week's Avianca Management team presentation to the

JCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and reviewing ing week's presentation by Avianca senior management to the UCC on 12/3/20

uate in preparation for upcoming Avianca management presentation to the UCC committee stribution

ca Management team presentation to the UCC on 12/3/20, including resolution on

20-11133-mg Doc 2438 Filed 日的地方型 Entered 03/16/22 19:35:05 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,025.00	12/2/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for update for the UCC meeting on 12/2/20 and ensure agenda is aligned with request from the Committee
Berger, Jonathan	Managing Director	\$1,025.00	12/2/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC ongoing case situation and other outstanding topics (e.g., forecast update, fleet RFP update) to prepare for the week's p
Berger, Jonathan	Managing Director	\$1,025.00	12/3/2020	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 12/3/20, including an update from Debtor's senior management team and subsequent providing relevant Operations expertise as required
Berger, Jonathan	Managing Director	\$1,025.00	12/3/2020	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/3/20 Debtor presentation of opera deep-dives for routes
Berger, Jonathan	Managing Director	\$1,025.00	12/7/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate being prepared for the operational update (e.g., European competitors, local competition)
Berger, Jonathan	Managing Director	\$1,025.00	12/8/2020	0.8	Operations	Participate on conf call with J. Mowry, L. Ryan, Jefferies, Seabury, and Debtors (airline CFO) to understand OW busines
Berger, Jonathan	Managing Director	\$1,025.00	12/8/2020	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and outstan
Berger, Jonathan	Managing Director	\$1,025.00	12/9/2020	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for preparation for UCC call on 12/10/20
Berger, Jonathan	Managing Director	\$1,025.00	12/9/2020	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC open dockets for review and other outstanding topics (e.g., USAV, advisor engagement) to prepare for the UCC call on 1
Berger, Jonathan	Managing Director	\$1,025.00	12/9/2020	0.4	Performance Monitoring (Internal, Market/Competito	Review and edit weekly flashcard deck prior to UCC meeting on 12/10/20
Berger, Jonathan	Managing Director	\$1,025.00	12/14/2020	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., potential compe Avianca management presentation to the UCC committee on 12/17/20
Berger, Jonathan	Managing Director	\$1,025.00	12/15/2020	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and outstan
Berger, Jonathan	Managing Director	\$1,025.00	12/16/2020	1.4	General Case Administration	Participate on 12/16 Court hearing regarding the estate professionals' interim fee applications representing Alton to answ
Berger, Jonathan	Managing Director	\$1,025.00	12/16/2020	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for preparation for UCC call on 12/17/20
Berger, Jonathan	Managing Director	\$1,025.00	12/16/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC open dockets for review and other outstanding topics (e.g., fleet update, supplier negotiations) to prepare for the UCC ca
Berger, Jonathan	Managing Director	\$1,025.00	12/16/2020	0.6	Performance Monitoring (Internal, Market/Competito	Review and edit weekly flashcard deck prior to UCC meeting on 12/17/20
Berger, Jonathan	Managing Director	\$1,025.00	12/17/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/17/20, providing relevant Operations expertise; provide input as required for open
Berger, Jonathan	Managing Director	\$1,025.00	12/17/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/17/20 meeting to discuss open ite
	1	1			1	

s for UCC), providing Operations expertise and to discuss Avianca Management team

JCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise, reviewing 's presentation by Avianca senior management to the UCC on 12/3/20

ent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes,

perational update to discuss open items to be addressed during the follow week, including

uate in preparation for upcoming UCC meeting on 12/10/20, including relevant deep-dives

ness plan and economic impact I order to provide guidance to the UCC

standing questions

rs for UCC), providing Operations expertise and to discuss update on operations in

JCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and reviewing on 12/10/20

npetitor entry, load factor updates) and topics to evaluate in preparation for upcoming

standing questions

nswer any of the judges questions regarding Alton's fees and expenses

rs for UCC), providing Operations expertise and to discuss update on operations in

JCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and reviewing C call on 12/10/20

en topics/discussion points including update on competition and potential market entrant

items to be addressed during the follow week, including deep-dives for new competitors

20-11133-mg Doc 2438 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document Detailed Hours by Professional November 1, 2020 - December 31, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,025.00	11/2/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call providing relevant Aircraft Lease expertise and to ide 11/5/20, including deep-dives on current COVID-19 situation and international competition
Mowry, John	Managing Director	\$ 1,025.00	11/3/2020	0.4	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call, providing relevant Aircraft Lease expertise and questions for review
Mowry, John	Managing Director	\$ 1,025.00	11/4/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for preparation for UCC call on 11/05/20
Mowry, John	Managing Director	\$ 1,025.00	11/4/2020	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, reviewing open dockets for review and other outstanding topics (e.g., consultant retention, mediation update) to prepare for
Mowry, John	Managing Director	\$ 1,025.00	11/5/2020	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 11/05/20, providing relevant Aircraft Lease expertise; provide input as required for ope
Mowry, John	Managing Director	\$ 1,025.00	11/9/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate landscape and discussion on future management team update
Mowry, John	Managing Director	\$ 1,025.00	11/10/2020	0.3	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., open advisor fee re
Mowry, John	Managing Director	\$ 1,025.00	11/11/2020	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for preparation for UCC call on 11/12/20
Mowry, John	Managing Director	\$ 1,025.00	11/11/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, reviewing open dockets for review and other outstanding topics (e.g., mediation update, RFP status) to prepare for the UC
Mowry, John	Managing Director	\$ 1,025.00	11/12/2020	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 11/12/20, providing relevant Operations expertise; provide input as required for topics/ status)
Mowry, John	Managing Director	\$ 1,025.00	11/12/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/12/20 meeting to discuss open iter week
Mowry, John	Managing Director	\$ 1,025.00	11/16/2020	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate landscape
Mowry, John	Managing Director	\$ 1,025.00	11/18/2020	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for preparation for UCC call on 11/19/20
Mowry, John	Managing Director	\$ 1,025.00	11/18/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, reviewing open dockets for review and other outstanding topics (e.g., advisor fee app status, local litigation update) to pre-
Mowry, John	Managing Director	\$ 1,025.00	11/19/2020	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 11/19/20, providing relevant Operations expertise; provide input as required for open to
Mowry, John	Managing Director	\$ 1,025.00	11/19/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/19/20 meeting to discuss open iter routes and local competitive environment
Mowry, John	Managing Director	\$ 1,025.00	11/20/2020	0.6	Fleet Related Matters	Performed quality assurance review on updated fleet tracker and provided to R. Rodriguez @ MoFo
Mowry, John	Managing Director	\$ 1,025.00	11/23/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., review of assum upcoming Avianca management presentation to the UCC committee on 12/3/20
Mowry, John	Managing Director	\$ 1,025.00	11/24/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., advisor fee review the UCC on 12/3/20
Mowry, John	Managing Director	\$ 1,025.00	11/25/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, reviewing ongoing case situation and other outstanding topics (e.g., advisor fee review and discussion) to prepare for the 12/3/20
Mowry, John	Managing Director	\$ 1,025.00	11/29/2020	0.1	Other Debtor Motions	Reviewed Debtor's real estate motion and sent initial thoughts to L. Ryan, J. Berger, and J. Adriaenssens (Alton)
Mowry, John	Managing Director	\$ 1,025.00	11/30/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate committee on 12/3/20 along with relevant deep-dives prepared for the regular weekly operational/competitive landscape of

identify relevant deep-dives and topics to evaluate for deck for UCC meeting on

and to discuss open items for the UCC meeting on 11/5/20, including outstanding fees

for UCC), providing Aircraft Lease expertise and to discuss update on operations in

CC, MoFo - Legal Counsel for UCC), providing relevant Aircraft Lease expertise and re for the UCC call on 11/05/20

pen topics/discussion points (e.g., mediation update, codeshare follow-up request)

ate for deck for UCC meeting on 11/12/20, including deep-dives on competitive

e review) for the UCC meeting on 11/12/20, providing relevant Aircraft Lease expertise

for UCC), providing Aircraft Lease expertise and to discuss update on operations in

CC, MoFo - Legal Counsel for UCC), providing relevant Aircraft Lease expertise and UCC call on 11/12/20

cs/discussion points as well as update on open items (e.g., mediation update, RFP

items, including Load Factor review of competition, to be addressed during the follow

ate for deck for UCC meeting on 11/19/20, including deep-dives on competitive

for UCC), providing Aircraft Lease expertise and to discuss update on operations in

CC, MoFo - Legal Counsel for UCC), providing relevant Aircraft Lease expertise and prepare for the UCC call on 11/19/20

n topics/discussion points

tems to be addressed during the follow week, including deep-dives for European

umption notice, competitive landscape review) and topics to evaluate in preparation for

ew and discussion) for the following week's Avianca Management team presentation to

CC, MoFo - Legal Counsel for UCC), providing relevant Aircraft Lease expertise and he following week's presentation by Avianca senior management to the UCC on

ate in preparation for upcoming Avianca management presentation to the UCC be deck distribution

20-11133-mg Doc 2438 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document Nov

ovember	1,	2020	- 5	December	31,	2020	
---------	----	------	-----	----------	-----	------	--

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,025.00	12/1/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items for the week's Avianca M outstanding fee item
Mowry, John	Managing Director	\$ 1,025.00	12/2/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for team update for the UCC meeting on 12/2/20 and ensure agenda is aligned with request from the Committee
Mowry, John	Managing Director	\$ 1,025.00	12/2/2020	0.5	Fee Application	Prepared Alton's response and potential concessions to UST feedback regarding timesheet entries
Mowry, John	Managing Director	\$ 1,025.00	12/3/2020	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 12/3/20, including an update from Debtor's senior management team and subsequent providing relevant Aircraft Fleet expertise as required
Mowry, John	Managing Director	\$ 1,025.00	12/3/2020	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/3/20 Debtor presentation of operation including deep-dives for routes
Mowry, John	Managing Director	\$ 1,025.00	12/7/2020	0.4	Committee Communications and Discussions	Participated in weekly internal (i.e., Alton only) planning call to review 12/10/20 UCC meeting updates, including competitive
Mowry, John	Managing Director	\$ 1,025.00	12/7/2020	0.7	Fee Application	Discuss fee feedback regarding Alton interim fee application with US Trustee B. Masumoto (0.4) and MoFo team; identify (0.3)
Mowry, John	Managing Director	\$ 1,025.00	12/7/2020	0.3	Fee Application	Conduct call with Dentons (i.e., Alton Legal advisors) on Alton response to UST feedback regarding timesheet entry detail
Mowry, John	Managing Director	\$ 1,025.00	12/8/2020	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and outstan
Mowry, John	Managing Director	\$ 1,025.00	12/8/2020	0.4	Fee Application	Reviewed and approved Alton's response and potential concessions to UST feedback regarding timesheet entries
Mowry, John	Managing Director	\$ 1,025.00	12/9/2020	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for providing relevant Aircraft Lease expertise as required
Mowry, John	Managing Director	\$ 1,025.00	12/14/2020	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., potential compet Avianca management presentation to the UCC committee
Mowry, John	Managing Director	\$ 1,025.00	12/15/2020	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and outstan
Mowry, John	Managing Director	\$ 1,025.00	12/16/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for
						•

A Management team presentation to the UCC on 12/3/20, including resolution on

for UCC), providing Aircraft Lease expertise and to discuss Avianca Management

nt UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes,

rational update to discuss open items to be addressed during the follow week,

titive landscape update and potential entrant update

ify next steps to rectify Alton interim fee application per UST feedback with MoFo team

tails

anding questions

for UCC) to discuss update on operations in preparation for UCC call on 12/10/20,

petitor entry, load factor updates) and topics to evaluate in preparation for upcoming

anding questions

for UCC), providing fleet/commercial airline expertise

Detailed Hours by Professional 20-11133-mg Doc 2438 Filed/03/46/2020 - Entered 33/120/22 19:35:05 Main Document

1970 1987 off 4937

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	11/2/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call providing relevant Fleet expertise and to identify relevant fleet expertise and to ide
Ryan, Leah	Managing Director	\$ 1,025.00	11/3/2020	0.4	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call, providing relevant Fleet expertise and to disc questions for review
Ryan, Leah	Managing Director	\$ 1,025.00	11/4/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC call on 11/05/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/4/2020	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC open dockets for review and other outstanding topics (e.g., consultant retention, mediation update) to prepare for the UC
Ryan, Leah	Managing Director	\$ 1,025.00	11/4/2020	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed ke mediation update)
Ryan, Leah	Managing Director	\$ 1,025.00	11/4/2020	0.7	Committee Communications and Discussions	Review and edit weekly flashcards prior to UCC meeting on 11/5/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/5/2020	0.3	Committee Communications and Discussions	Correspondance with Jefferies and MOFO re Statement for DIP injunction
Ryan, Leah	Managing Director	\$ 1,025.00	11/5/2020	0.8	Committee Communications and Discussions	Preparations for pitch out to UCC members including operational stats update, competitive landscape update, and other
Ryan, Leah	Managing Director	\$ 1,025.00	11/5/2020	0.8	Committee Communications and Discussions	Lead presentation of prepared industry content for UCC meeting dated 11/05/20 as well as providing relevant Fleet expe
Ryan, Leah	Managing Director	\$ 1,025.00	11/9/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate landscape and discussion on future management team update
Ryan, Leah	Managing Director	\$ 1,025.00	11/9/2020	0.7	Committee Communications and Discussions	Lead weekly call with Barbra from H&K (i.e., Cousel of lessor representing a member of the UCC) in preparation for the supplier
Ryan, Leah	Managing Director	\$ 1,025.00	11/10/2020	0.3	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., open advisor fee
Ryan, Leah	Managing Director	\$ 1,025.00	11/11/2020	0.9	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), operations in preparation for UCC call on 11/12/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/11/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC open dockets for review and other outstanding topics (e.g., mediation update, RFP status) to prepare for the UCC call or
Ryan, Leah	Managing Director	\$ 1,025.00	11/11/2020	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed ke status)
Ryan, Leah	Managing Director	\$ 1,025.00	11/12/2020	0.7	Committee Communications and Discussions	Review and edit weekly flashcards prior to UCC meeting on 11/12/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/12/2020	0.8	Committee Communications and Discussions	Preparations for pitch out to UCC members including operational stats update, competitive landscape update, and other
Ryan, Leah	Managing Director	\$ 1,025.00	11/12/2020	0.6	Committee Communications and Discussions	Lead presentation of prepared industry content for UCC meeting dated 11/12/20 as well as providing relevant Fleet experimediation update, RFP status)
Ryan, Leah	Managing Director	\$ 1,025.00	11/12/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/12/20 meeting to discuss open ite week
Ryan, Leah	Managing Director	\$ 1,025.00	11/16/2020	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate landscape
Ryan, Leah	Managing Director	\$ 1,025.00	11/18/2020	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), operations in preparation for UCC call on 11/19/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/18/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC open dockets for review and other outstanding topics (e.g., advisor fee app status, local litigation update) to prepare for t

relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/5/20,

iscuss open items for the UCC meeting on 11/5/20, including outstanding fees

s for UCC), providing Fleet expertise and to discuss update on operations in preparation

JCC, MoFo - Legal Counsel for UCC), providing relevant Fleet expertise and reviewing UCC call on 11/05/20

key updates from Seabury weekly call and open items (e.g., consultant retention,

er relevant deep-dives

xpertise and answering questions, as required

uate for deck for UCC meeting on 11/12/20, including deep-dives on competitive

he UCC meeting on 11/12/20, including update regarding ongoing negotiations with key

ee review) for the UCC meeting on 11/12/20, providing relevant Fleet expertise

C), providing commercial, fleet and operations expertise and to discuss update on

JCC, MoFo - Legal Counsel for UCC), providing relevant Fleet expertise and reviewing l on 11/12/20

key updates from Seabury weekly call and open items (e.g., mediation update, RFP

her relevant deep-dives

xpertise and answering questions, as required, including update on open topics (e.g.,

items, including Load Factor review of competition, to be addressed during the follow

uate for deck for UCC meeting on 11/19/20, including deep-dives on competitive

C), providing commercial, fleet and operational expertise and to discuss update on

JCC, MoFo - Legal Counsel for UCC), providing relevant Fleet expertise and reviewing or the UCC call on 11/19/20

Detailed Hours by Professional 20-11133-mg Doc 2438 Filed/03/46/2020 - Entered 33/120/22 19:35:05 Main Document FPm 8398 off 4837

ounsel. Discussed key
ounsel. Discussed key
ig relevant Fleet expe
ng to discuss open ite
(e.g., review of assum
.g., advisor fee review
ncial Advisors to UCC sor fee review and dis
ounsel. Discussed key
and topics to evaluate ompetitive landscape
r the week's Avianca I
bers 1189-1191
al advisors for UCC),
ncial Advisors to UCC epare for the UCC ca
ounsel. Discussed key
team and subsequent
presentation of opera
and topics to evaluate
loFo team; identify ne:
derstand OW busines
esentation and outstar

key updates from Seabury weekly call and open items (e.g., advisor fee app status,

pertise and answering questions, as required

items to be addressed during the follow week, including deep-dives for European

umption notice, competitive landscape review) and topics to evaluate in preparation for

ew and discussion) for the following week's Avianca Management team presentation to

CC, MoFo - Legal Counsel for UCC), providing relevant commercial, fleet and discussion) to prepare for the following week's presentation by Avianca senior

key updates from Seabury weekly call and open items (e.g., advisor fee review and

ate in preparation for upcoming Avianca management presentation to the UCC pe deck distribution

a Management team presentation to the UCC on 12/3/20, including resolution on

C), providing commercial, fleet and operational expertise and to discuss update on

CC, MoFo - Legal Counsel for UCC), providing relevant Fleet expertise and reviewing call on 12/3/20

key updates (e.g., forecast update, fleet RFP update) from Seabury weekly call and

ent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes,

erational update to discuss open items to be addressed during the follow week,

ate in preparation for upcoming UCC meeting on 12/10/20, including relevant deep-

next steps to rectify Alton interim fee application per UST feedback regarding

ness plan and economic impact I order to provide guidance to the UCC

standing questions

Detailed Hours by Professional 20-11133-mg Doc 2458 Filed 03/4/2/2020 - Enterned 33/1/20/22 19:35:05 Main Document

₽₽ 00	GRD	aff/	ARR 7
- HH(L)	чли	(0) 2	n K

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	12/8/2020	0.3	Other Debtor Motions	Prepare response to Debtor motion reviewing SSUSA's response to the rejection of their contracts
Ryan, Leah	Managing Director	\$ 1,025.00	12/8/2020	0.4	Other Debtor Motions	Prepare response to Debtor motion to use the September PBH payment of \$744k (which was paid to the trustee) to go
Ryan, Leah	Managing Director	\$ 1,025.00	12/9/2020	0.6	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), operations in preparation for UCC call on 12/10/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/9/2020	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UC reviewing open dockets for review and other outstanding topics (e.g., USAV, advisor engagement) to prepare for the UC
Ryan, Leah	Managing Director	\$ 1,025.00	12/9/2020	0.3	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed ke engagement)
Ryan, Leah	Managing Director	\$ 1,025.00	12/9/2020	0.5	Performance Monitoring (Internal, Market/Competitor)	Review and edit weekly flashcard deck prior to UCC meeting on 12/10/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/10/2020	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 12/10/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/10/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/10/20, including an update from Debtor's senior management team and subseque leading relevant Fleet and Operations updates
Ryan, Leah	Managing Director	\$ 1,025.00	12/10/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/10/20 Debtor presentation of ope including deep-dives for routes
Ryan, Leah	Managing Director	\$ 1,025.00	12/14/2020	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., potential comp Avianca management presentation to the UCC committee on 12/3/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/15/2020	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and outsta
Ryan, Leah	Managing Director	\$ 1,025.00	12/16/2020	1.0	General Case Administration	Participate on 12/16 Court hearing regarding the estate professionals' interim fee applications representing Alton to ans
Ryan, Leah	Managing Director	\$ 1,025.00	12/16/2020	0.7	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), operations in preparation for UCC call on 12/10/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/16/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UC reviewing open dockets for review and other outstanding topics (e.g., fleet update, supplier negotiations) to prepare for
Ryan, Leah	Managing Director	\$ 1,025.00	12/16/2020	0.7	Performance Monitoring (Internal, Market/Competitor)	Review and edit weekly flashcard deck prior to UCC meeting on 12/17/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/17/2020	1.0	Committee Communications and Discussions	Preparations for pitch out to UCC members of relevant weekly materials dated 12/17/20 including competitor analysis
Ryan, Leah	Managing Director	\$ 1,025.00	12/17/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/172/0, including an update from Debtor's senior management team and subseque leading relevant Fleet and Operations updates
Ryan, Leah	Managing Director	\$ 1,025.00	12/17/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/17/20 meeting to discuss open it competitors

go first towards payment of outstanding fees and expenses

C), providing commercial, fleet and operational expertise and to discuss update on

JCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and UCC call on 12/10/20

key updates from Seabury weekly call and open items (e.g., USAV, advisor

quent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes,

operational update to discuss open items to be addressed during the follow week,

mpetitor entry, load factor updates) and topics to evaluate in preparation for upcoming

tstanding questions

nswer any of the judges questions regarding Alton's fees and expenses

C), providing commercial, fleet and operational expertise and to discuss update on

JCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and or the UCC call on 12/10/20

quent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes,

items to be addressed during the follow week, including deep-dives for new

20-11133-mg Doc 2458 Filed Detailed Hours by Professional 16/22 19:35:05 Main Document

1		Explanation		
20-11133-mg	DOC 2458	Hield Off Tel 55° Elitered Off Tel 37. Hold Angel 21. 19: 72.	Main Document	

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/2/2020	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for and international competition
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/3/2020	0.4	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items for the UCC meeting
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/4/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise providing input and updating notes as required, with updates on finances and operations
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/4/2020	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to outstanding topics (e.g., consultant retention, mediation update) to prepare for the UCC call on 11/05/20, providing i
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/4/2020	0.5	Performance Monitoring (Internal, Market/Competitor)	Update and review weekly flashcard deck prepared for the UCC meeting on 11/5/20, including operational stats upd
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/5/2020	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 11/05/20, including an update from the Fiancial Advisors; provide input as require request) and noting follow-up items
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/9/2020	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for discussion on future management team update
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/9/2020	0.7	Committee Communications and Discussions	Participate on weekly call with Barbra from H&K (i.e., Cousel of lessor representing a member of the UCC) in prepared negotiations with key supplier
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/10/2020	0.3	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., open advisor questions
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/12/2020	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 11/12/20, including an update from the Fiancial Advisors; provide input as require topics (e.g., mediation update, RFP status)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/12/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/12/20 meeting to discuss op week
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/16/2020	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/18/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advis call on 11/19/20, providing input and updating notes as required, with updates on finances and operations
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/18/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to outstanding topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, pro
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/18/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Update and review weekly flashcard deck prepared for the UCC meeting on 11/19/20, including operational stats up
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/19/2020	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 11/19/20, including an update from the Fiancial Advisors; provide input as require
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/19/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/19/20 meeting to discuss op routes and local competitive environment
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/19/2020	3.4	Performance Monitoring (Internal, Market/Competitor)	Prepare detailed cost analysis (i.e., CASK comparison) (2.1); benchmarking review across other relevant competito
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/23/2020	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., review of assumption upcoming Avianca management presentation to the UCC committee on 12/3/20
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/23/2020	0.5	Committee Communications and Discussions	Follow-up on key open items in advance of the internal Alton-only meeting and ensure all open topics are addressed
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/24/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., advisor fee reto to the UCC on 12/3/20
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/25/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to outstanding topics (e.g., advisor fee review and discussion) to prepare for the following week's presentation by Avia
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/30/2020	0.5	General Case Administration	Review monthly timesheet submission for completeness in preparation for monthly submission and filing

for deck for UCC meeting on 11/5/20, including deep-dives on current COVID-19 situation

eting on 11/5/20, including outstanding fees questions for review

visors for UCC) to discuss update on operations in preparation for UCC call on 11/05/20,

s to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other ng input and updating notes as required

update, competitive landscape update, and other relevant deep-dives

uired for open topics/discussion points (e.g., mediation update, codeshare follow-up

for deck for UCC meeting on 11/12/20, including deep-dives on competitive landscape and

paration for the UCC meeting on 11/12/20, including update regarding ongoing

sor fee review) for the UCC meeting on 11/12/20, including update on outstanding fees

uired for topics/discussion points and noting follow-up items as well as review of open

open items, including Load Factor review of competition, to be addressed during the follow

for deck for UCC meeting on 11/19/20, including deep-dives on competitive landscape

visors for UCC) to discuss update on operations and cash position in preparation for UCC

s to UCC, MoFo - Legal Counsel for UCC) reviewing ongoing case situation and other providing input and updating notes as required

update, competitive update, and other relevant deep-dives

uired for open topics/discussion points and noting follow-up items

open items to be addressed during the follow week, including deep-dives for European

titors (1.3)

ption notice, competitive landscape review) and topics to evaluate in preparation for

sed (e.g., competitive landscape)

e review and discussion) for the following week's Avianca Management team presentation

to UCC, MoFo - Legal Counsel for UCC) reviewing ongoing case situation and other vianca senior management to the UCC on 12/3/20

20-11133-mg Doc 2438 Filed Os/16/27 Entered 03/16/22 19:35:05 Main Document

	120	December	
D		001488 7	
πu	3HLL	UU1460.07	

						Prg 942. off 48.87
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/30/2020	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in 12/3/20 along with relevant deep-dives prepared for the regular weekly operational/competitive landscape deck distr
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/30/2020	0.9	Fee Application	Prepare file in response to US Trustee request for Excel file format for submitted fees, including Excel verison of pre
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/1/2020	0.4	Fee Application	Respond to request for Excel detail for submitted Expenses, clarifying variance between reviewed fee application ar
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/1/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items for the week's Avia outstanding fee item
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/2/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise 12/2/20 and ensure agenda is aligned with request from the Committee
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/2/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to outstanding topics (e.g., forecast update, fleet RFP update) to prepare for the week's presentation by Avianca senter the senter of th
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/2/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Update and review Flashcard in preparation for UCC deck submission on 12/3/20, identifying relevant changes that
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/2/2020	6.9	Fee Application	Prepare detailed responses to US Trustee feedback regarding timesheet detail related to submitted fees, including relevant activities conducted
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/3/2020	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 12/3/20, including an update from Debtor's senior management team and subsequence provide input as required for open topics/discussion points and noting follow-up items
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/3/2020	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/3/20 Debtor presentation of o including deep-dives for routes
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/7/2020	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in being prepared for the operational update (e.g., European competitors, local competition)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/7/2020	0.7	Fee Application	Discuss feedback regarding timesheet entries for Alton interim fee application with US Trustee B. Masumoto (0.4) a feedback for timesheet entries with MoFo team (0.3)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/7/2020	0.3	Fee Application	Conduct call with Dentons (i.e., Alton Legal advisors) on Alton response to UST feedback regarding fee application,
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/7/2020	4.8	Performance Monitoring (Internal, Market/Competitor)	Prepare and update flashcard for UCC meeting on 12/10/20, including updates to operational slides, competitive en
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/7/2020	0.3	Fee Application	Prepare communication update for Dentons (i.e., Alton Legal advisors) regarding UST feedback for timesheet entrie with UST
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/8/2020	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare and update flashcard for UCC meeting on 12/10/20, including updates to competitive landscape reviews
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/8/2020	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and or
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/8/2020	0.9	Fee Application	Prepare Alton's response and potential concessions to UST feedback regarding fee application
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/9/2020	1.0	Performance Monitoring (Internal, Market/Competitor)	Update flashcard voiceover notes and slide setup for Colombia deep-dive content for UCC meeting on 12/10/20
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/9/2020	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise providing input and updating notes as required
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/9/2020	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to outstanding topics (e.g., USAV, advisor engagement) to prepare for the UCC call on 12/10/20, providing input and u
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/10/2020	0.3	Other Debtor Motions	Draft summary of proposed implications of transactions based on review of two proposed intercompany transaction
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/10/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/10/20, including an update from the Fiancial Advisors; provide input as require

in preparation for upcoming Avianca management presentation to the UCC committee on listribution

previously submitted explanations

and submitted information

vianca Management team presentation to the UCC on 12/3/20, including resolution on

visors for UCC) to discuss Avianca Management team update for the UCC meeting on

to UCC, MoFo - Legal Counsel for UCC) reviewing ongoing case situation and other enior management to the UCC on 12/3/20

nat need to be made to deep-dive slides and standard operational reporting slides

ng review of all contemporaneous meeting notes to align UST fee objection response with

sequent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes;

of operational update to discuss open items to be addressed during the follow week,

in preparation for upcoming UCC meeting on 12/10/20, including relevant deep-dives

and MoFo team; identify next steps to rectify Alton interim fee application per UST

on, including process to respond to UST feedback

entrant analysis, slot restrictions overview, and European capacity

ries, including details regarding updates made to date and relevant documents shared

l outstanding questions

visors for UCC) to discuss update on operations in preparation for UCC call on 12/10/20,

to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other d updating notes as required

ions that will take place in December 2020

uired for open topics/discussion points and noting follow-up items

20-11133-mg Doc 2458 Filed US 16/2620 Enterned 03/16/22 19:35:05 Main Document

Professional	Title	Hou Billing	-	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 67	75.00	12/10/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/10/20 meeting to discuss of competitors
Adriaenssens, Jason	Engagement Manager	\$ 67	75.00	12/10/2020	0.4	Fee Application	Provide feedback to Alton Supplemental Declaration as prepared by Denton's related to UST feedback regarding
Adriaenssens, Jason	Engagement Manager	\$ 67	75.00	12/14/2020	0.4	Committee Communications and Discussions	Prepare agenda for weekly Alton internal (i.e., Alton participants only) planning call in preparation for the UCC me
Adriaenssens, Jason	Engagement Manager	\$ 67	75.00	12/14/2020	0.5	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., potential competimeeting on 12/17/20, including relevant deep-dives being prepared for the operational update (e.g., local competition).
Adriaenssens, Jason	Engagement Manager	\$ 67	75.00	12/15/2020	0.6	Committee Communications and Discussions	Update UCC deck in preparation for the UCC meeting on 12/17/20, including updates on local competition
Adriaenssens, Jason	Engagement Manager	\$ 67	75.00	12/16/2020	0.4	Committee Communications and Discussions	Update selected portions of the UCC deck in preparation for the UCC meeting on 12/17/20, including changes to
Adriaenssens, Jason	Engagement Manager	\$ 67	75.00	12/16/2020	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial ad providing input and updating notes as required
Adriaenssens, Jason	Engagement Manager	\$ 67	75.00	12/16/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors outstanding topics (e.g., fleet update, supplier negotiations) to prepare for the UCC call on 12/17/20, providing in
Adriaenssens, Jason	Engagement Manager	\$ 67	75.00	12/16/2020	0.2	Committee Communications and Discussions	Create agenda for weekly call with Seabury (i.e., representative for the Debtors) by reviewing open topics identified
Adriaenssens, Jason	Engagement Manager	\$ 67	75.00	12/17/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/17/20, including an update from the Fiancial Advisors; provide input as required competition and potential market entrant
Adriaenssens, Jason	Engagement Manager	\$ 67	75.00	12/17/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/17/20 meeting to discuss competitors
Adriaenssens, Jason	Engagement Manager	\$ 67	75.00	12/24/2020	0.8	Committee Communications and Discussions	Create agenda for planning call on Jan 4th based on review of meeting notes; agenda focuses on open topics to meeting pause; prepared for UCC meeting on Jan 7th, 2021

iss open items to be addressed during the follow week, including deep-dives for new

ing timesheet entries, including specific items to be updated

meeting on 12/17/20, identifying pending questions and other open items

petitor entry, load factor updates) and topics to evaluate in preparation for upcoming UCC petition, slot update)

to presentation notes and verbiage

advisors for UCC) to discuss update on operations in preparation for UCC call on 12/17/20,

ors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other g input and updating notes as required

tified during previous meetings

equired for open topics/discussion points and noting follow-up items including update on

ss open items to be addressed during the follow week, including deep-dives for new

to be addressed after the holiday period based on outstanding items identified before holiday

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document

November 1, 2020 - December 31, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$ 350.00	11/2/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluat situation and international competition
Ahluwalia, Rupinder	Associate	\$ 350.00	11/3/2020	0.4	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items for the UCC meeting o
Ahluwalia, Rupinder	Associate	\$ 350.00	11/3/2020	3.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 11/5/20 including extracting latest data and updating fleet information
Ahluwalia, Rupinder	Associate	\$ 350.00	11/4/2020	4.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 11/5/20 including updating slides for the week and compiling news upd
Ahluwalia, Rupinder	Associate	\$ 350.00	11/9/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluat landscape and discussion on future management team update
Ahluwalia, Rupinder	Associate	\$ 350.00	11/9/2020	4.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 11/12/20 including extracting latest data, updating fleet information
Ahluwalia, Rupinder	Associate	\$ 350.00	11/9/2020	2.7	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis on domestic operations outside of Colombia for UCC meeting on 11/12/20
Ahluwalia, Rupinder	Associate	\$ 350.00	11/10/2020	0.3	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items for the UCC meeting o
Ahluwalia, Rupinder	Associate	\$ 350.00	11/10/2020	2.7	Performance Monitoring (Internal, Market/Competitor)	Prepere flashcard materials for UCC meeting on 11/12/20 including updating slides for the week and compiling news up
Ahluwalia, Rupinder	Associate	\$ 350.00	11/16/2020	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluat landscape
Ahluwalia, Rupinder	Associate	\$ 350.00	11/17/2020	6.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 11/19/20 including extracting latest data, updating fleet information and
Ahluwalia, Rupinder	Associate	\$ 350.00	11/18/2020	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepere flashcard materials for UCC meeting on 11/19/20 including finalizing slides for the week and compiling news up
Ahluwalia, Rupinder	Associate	\$ 350.00	11/23/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., review of assu for upcoming Avianca management presentation to the UCC committee on 12/3/20
Ahluwalia, Rupinder	Associate	\$ 350.00	11/24/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., advisor fee revier to the UCC on 12/3/20
Ahluwalia, Rupinder	Associate	\$ 350.00	11/24/2020	5.7	Performance Monitoring (Internal, Market/Competitor)	Reserach and prepare update on Colombian macroeconomic environment
Ahluwalia, Rupinder	Associate	\$ 350.00	11/25/2020	2.4	Performance Monitoring (Internal, Market/Competitor)	Analyze Colombia's 2021 federal budget and transportation spending
Ahluwalia, Rupinder	Associate	\$ 350.00	11/30/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluat committee on 12/3/20 along with relevant deep-dives prepared for the regular weekly operational/competitive landscape
Ahluwalia, Rupinder	Associate	\$ 350.00	12/2/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/3/20 by extracting latest data from datasources
Ahluwalia, Rupinder	Associate	\$ 350.00	12/2/2020	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/3/20 by updating Avianca and competitors' parked fleet metrics and
Ahluwalia, Rupinder	Associate	\$ 350.00	12/2/2020	2.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/3/20 by updating regular COVID-19 dashboard and associated trave
Ahluwalia, Rupinder	Associate	\$ 350.00	12/2/2020	3.2	Performance Monitoring (Internal, Market/Competitor)	Prepere flashcard materials for UCC meeting on 12/17/20 including updating regular weekly operational analysis slides
L				1		

valuate for deck for UCC meeting on 11/5/20, including deep-dives on current COVID-19

ting on 11/5/20, including outstanding fees questions for review

s updates

valuate for deck for UCC meeting on 11/12/20, including deep-dives on competitive

ting on 11/12/20, including update on outstanding fees questions

ws updates

valuate for deck for UCC meeting on 11/19/20, including deep-dives on competitive

on and updating slides

ws updates

assumption notice, competitive landscape review) and topics to evaluate in preparation

review and discussion) for the following week's Avianca Management team presentation

valuate in preparation for upcoming Avianca management presentation to the UCC scape deck distribution

and lease rejection status

travel restrictions news

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document Detailed Detailed

Professional	Title	lourly ing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$ 350.00	12/2/2020	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepere flashcard materials for UCC meeting on 12/3/20 including compiling news updates
Ahluwalia, Rupinder	Associate	\$ 350.00	12/7/2020	0.4	Committee Communications and Discussions	Participated in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to eval dives being prepared for the operational update (e.g., European competitors, local competition)
Ahluwalia, Rupinder	Associate	\$ 350.00	12/8/2020	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/10/20 by extracting latest data from datasources
Ahluwalia, Rupinder	Associate	\$ 350.00	12/9/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/10/20 by updating Avianca and competitors' parked fleet metrics
Ahluwalia, Rupinder	Associate	\$ 350.00	12/9/2020	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/10/20 by updating regular COVID-19 dashboard and associated t
Ahluwalia, Rupinder	Associate	\$ 350.00	12/9/2020	2.7	Performance Monitoring (Internal, Market/Competitor)	Prepere flashcard materials for UCC meeting on 12/17/20 including updating regular weekly operational analysis slide
Ahluwalia, Rupinder	Associate	\$ 350.00	12/9/2020	2.1	Performance Monitoring (Internal, Market/Competitor)	Prepere flashcard materials for UCC meeting on 12/10/20 including compiling news updates
Ahluwalia, Rupinder	Associate	\$ 350.00	12/14/2020	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., potential cor Avianca management presentation to the UCC committee on 12/17/20
Ahluwalia, Rupinder	Associate	\$ 350.00	12/15/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/17/20 by extracting latest data from datasources
Ahluwalia, Rupinder	Associate	\$ 350.00	12/15/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/17/20 by updating Avianca and competitors' parked fleet metrics a
Ahluwalia, Rupinder	Associate	\$ 350.00	12/16/2020	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/17/20 by updating regular COVID-19 dashboard and associated t
Ahluwalia, Rupinder	Associate	\$ 350.00	12/16/2020	2.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/17/20 including updating regular weekly operational analysis slide
Ahluwalia, Rupinder	Associate	\$ 350.00	12/16/2020	2.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/17/20 including compiling news updates
Ahluwalia, Rupinder	Associate	\$ 350.00	12/17/2020	0.1	Performance Monitoring (Internal, Market/Competitor)	Compile Jefferies flashcard materials for UCC meeting on 12/17/20 with Alton materials and distr bute final version to

valuate in preparation for upcoming UCC meeting on 12/10/20, including relevant deep-
es and lease rejection status
d travel restrictions news
ides
competitor entry, load factor updates) and topics to evaluate in preparation for upcoming
es and lease rejection status
d travel restrictions news
ides
to MoFo

20-11133-mg Doc 2458 Filed 03/16/22^{urs} 医前语停着 03/16/22 19:35:05 Main Document November 研究 955 00 408^{er 31, 2020}

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Duekerevie Merke	Associate	¢ 250.00	11/2/2020	2.0	Defermence Manitoring (Internal Market/Competiton)	Dreners fleeboard meterial for LICC meeting on 11/5/20, including weekly extracts of glabel regional and petional and
Puskarevic, Marko	Associate	\$ 350.00	11/3/2020	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/5/20, including weekly extracts of global, regional, and national operational operations in the second seco
Puskarevic, Marko	Associate	\$ 350.00	11/4/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors providing input and updating notes as required, with updates on finances and operations
Puskarevic, Marko	Associate	\$ 350.00	11/4/2020	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UC outstanding topics (e.g., consultant retention, mediation update) to prepare for the UCC call on 11/05/20, providing input
Puskarevic, Marko	Associate	\$ 350.00	11/4/2020	3.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/5/20, including weekly airline-level and route-by-route operational an
Puskarevic, Marko	Associate	\$ 350.00	11/4/2020	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare a key market operational deep-dive slide for 11/5/20 UCC meeting flashcard per committee request.
Puskarevic, Marko	Associate	\$ 350.00	11/5/2020	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 11/05/20, including an update from the Fiancial Advisors; provide input as required for codeshare follow-up request)
Puskarevic, Marko	Associate	\$ 350.00	11/5/2020	0.8	Internal Performance Monitoring	Scrape and cross-verify data from new data source with existing data sources.
Puskarevic, Marko	Associate	\$ 350.00	11/5/2020	2.8	Internal Performance Monitoring	Integrate data from new data source to enhance fleet monitoring model used for weekly committee updates
Puskarevic, Marko	Associate	\$ 350.00	11/9/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evalua landscape and discussion on future management team update
Puskarevic, Marko	Associate	\$ 350.00	11/9/2020	0.7	Committee Communications and Discussions	Participate on weekly call with Barbra from H&K (i.e., Cousel of lessor representing a member of the UCC) in preparation with key supplier
Puskarevic, Marko	Associate	\$ 350.00	11/10/2020	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/12/20, including weekly extracts of global, regional, and national ope
Puskarevic, Marko	Associate	\$ 350.00	11/10/2020	4.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/12/20, including weekly airline-level and route-by-route operational a
Puskarevic, Marko	Associate	\$ 350.00	11/12/2020	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 11/12/20, including an update from the Fiancial Advisors; provide input as required for (e.g., mediation update, RFP status)
Puskarevic, Marko	Associate	\$ 350.00	11/12/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/12/20 meeting to discuss open it week
Puskarevic, Marko	Associate	\$ 350.00	11/16/2020	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evalua landscape
Puskarevic, Marko	Associate	\$ 350.00	11/17/2020	2.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/12/20, including weekly extracts of global, regional, and national ope
Puskarevic, Marko	Associate	\$ 350.00	11/17/2020	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/19/20, including a load-factor benchmarking deep-dive.
Puskarevic, Marko	Associate	\$ 350.00	11/18/2020	3.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/19/20, including regular weekly airline-level and route-by-route operation
Puskarevic, Marko	Associate	\$ 350.00	11/18/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors call on 11/19/20, providing input and updating notes as required, with updates on finances and operations
Puskarevic, Marko	Associate	\$ 350.00	11/18/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UC outstanding topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing topics (e.g., advisor fee app status, local litigation update) topics (e.g., advisor fee app status, local litigation update) topics (e.g., advisor fee app status, local litigation update) topics (e.g., advisor fee app status, local litigation update) topics (e.g., advisor fee app status, local litigation update) topics (e.g., advisor fee app status, local litigation update) topics (e.g., advisor fee app status, local litigation update) topics (e.g., advisor fee app status, local litigation update) topics (e.g., advisor fee app status, l
Puskarevic, Marko	Associate	\$ 350.00	11/19/2020	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 11/19/20, including an update from the Fiancial Advisors; provide input as required for
Puskarevic, Marko	Associate	\$ 350.00	11/19/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/19/20 meeting to discuss open it routes and local competitive environment

perational data.

ors for UCC) to discuss update on operations in preparation for UCC call on 11/05/20,

UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other nput and updating notes as required

analysis.

for open topics/discussion points and noting follow-up items (e.g., mediation update,

uate for deck for UCC meeting on 11/12/20, including deep-dives on competitive

ation for the UCC meeting on 11/12/20, including update regarding ongoing negotiations

perational data.

l analysis.

for topics/discussion points and noting follow-up items as well as update on open items

n items, including Load Factor review of competition, to be addressed during the follow

uate for deck for UCC meeting on 11/19/20, including deep-dives on competitive

perational data.

erational analysis.

ors for UCC) to discuss update on operations and cash position in preparation for UCC

UCC, MoFo - Legal Counsel for UCC) reviewing ongoing case situation and other riding input and updating notes as required

for open topics/discussion points and noting follow-up items

n items to be addressed during the follow week, including deep-dives for European

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 350.00	11/23/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., review of assu upcoming Avianca management presentation to the UCC committee on 12/3/20
Puskarevic, Marko	Associate	\$ 350.00	11/25/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UC outstanding topics (e.g., advisor fee review and discussion) to prepare for the following week's presentation by Avianca
Puskarevic, Marko	Associate	\$ 350.00	11/25/2020	2.0	Internal Performance Monitoring	Post-process and cross-verify operational data dump from national regulator, for internal monitoring and potential future
Puskarevic, Marko	Associate	\$ 350.00	12/1/2020	3.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material to be sent out to UCC prior to debtor presentation/UCC meeting on 12/3/20, including weekl
Puskarevic, Marko	Associate	\$ 350.00	12/1/2020	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material to be sent out to UCC prior to debtor presentation/UCC meeting on 12/3/20, including regul
Puskarevic, Marko	Associate	\$ 350.00	12/2/2020	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material to be sent out to UCC prior to debtor presentation/UCC meeting on 12/3/20, including regul
Puskarevic, Marko	Associate	\$ 350.00	12/2/2020	4.2	Fee Application	Prepare detailed responses to all US Trustee feedback regarding submitted fees, including review of contemporaneous
Puskarevic, Marko	Associate	\$ 350.00	12/3/2020	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 12/3/20, including an update from Debtor's senior management team and subseque
Puskarevic, Marko	Associate	\$ 350.00	12/3/2020	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/3/20 Debtor presentation of ope including deep-dives for routes
Puskarevic, Marko	Associate	\$ 350.00	12/7/2020	0.4	Committee Communications and Discussions	Participated in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evalu dives being prepared for the operational update (e.g., European competitors, local competition)
Puskarevic, Marko	Associate	\$ 350.00	12/7/2020	1.6	Performance Monitoring (Internal, Market/Competitor)	Analyze regulator data to develop analysis of competitor passenger numbers
Puskarevic, Marko	Associate	\$ 350.00	12/7/2020	4.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/10/20, including competitor analysis and European market deep dive
Puskarevic, Marko	Associate	\$ 350.00	12/7/2020	2.2	Performance Monitoring (Internal, Market/Competitor)	Research global and national slot restriction regulatory environment for UCC meeting on 12/17/2020
Puskarevic, Marko	Associate	\$ 350.00	12/8/2020	2.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/10/20, including weekly extracts of global, regional, and national operational operations and national operations are supported by the second
Puskarevic, Marko	Associate	\$ 350.00	12/8/2020	1.2	Performance Monitoring (Internal, Market/Competitor)	Research regulatory filings and news updates relating to competitors for competitor analysis for UCC meeting on 12/17
Puskarevic, Marko	Associate	\$ 350.00	12/8/2020	4.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for subsequent UCC meeting on 12/17/20, including slot restriction analysis and one additio
Puskarevic, Marko	Associate	\$ 350.00	12/8/2020	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material to be sent out to UCC prior to debtor presentation/UCC meeting on 12/10/20, including wee
Puskarevic, Marko	Associate	\$ 350.00	12/9/2020	3.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/10/20, including regular weekly airline-level and route-by-route oper
Puskarevic, Marko	Associate	\$ 350.00	12/9/2020	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors
Puskarevic, Marko	Associate	\$ 350.00	12/9/2020	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UC outstanding topics (e.g., USAV, advisor engagement) to prepare for the UCC call on 12/10/20
Puskarevic, Marko	Associate	\$ 350.00	12/10/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/10/20, including an update from the Fiancial Advisors
Puskarevic, Marko	Associate	\$ 350.00	12/10/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/10/20 meeting to discuss open i competitors

ssumption notice, competitive landscape review) and topics to evaluate in preparation for

UCC, MoFo - Legal Counsel for UCC) reviewing ongoing case situation and other aca senior management to the UCC on 12/3/20

ure committee presentation

ekly extracts of global, regional, and national operational data.

ular weekly airline-level and route-by-route operational analysis.

ular weekly airline-level and route-by-route operational analysis.

ous meeting notes to align UST feedback response with relevant activities conducted

uent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes

perational update to discuss open items to be addressed during the follow week,

luate in preparation for upcoming UCC meeting on 12/10/20, including relevant deep-

ives

perational data.

17/20

tional competitor analysis deep dive

eekly extracts of global, regional, and national operational data.

erational analysis.

ors for UCC) to discuss update on operations in preparation for UCC call on 12/10/20

UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other

n items to be addressed during the follow week, including deep-dives for new

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic. Marko	Associate	\$ 350.00	12/14/2020	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., potential comp UCC meeting on 12/17/20, including relevant deep-dives being prepared for the operational update (e.g., local competiti
Puskarevic, Marko	Associate	\$ 350.00	12/14/2020	0.5		OCC meeting on 12/17/20, including relevant deep-dives being prepared for the operational update (e.g., local competiti
Puskarevic, Marko	Associate	\$ 350.00	12/14/2020	2.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/17/20, including weekly extracts of global, regional, and national oper
Puskarevic, Marko	Associate	\$ 350.00	12/15/2020	3.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/17/20, including regular weekly airline-level and route-by-route opera
Puskarevic, Marko	Associate	\$ 350.00	12/15/2020	0.2	Performance Monitoring (Internal, Market/Competitor)	Update slot restriction analysis for UCC meeting on 12/17/20 based on new data
,						
Puskarevic, Marko	Associate	\$ 350.00	12/16/2020	2.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/17/20, including new potential market entrant deep-dive
Puskarevic, Marko	Associate	\$ 350.00	12/16/2020	2.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/17/20, including comprehensive load factor analysis from regulator da
Puskarevic, Marko	Associate	\$ 350.00	12/16/2020	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors f
Puskarevic, Marko	Associate	\$ 350.00	12/16/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC outstanding topics (e.g., fleet update, supplier negotiations) to prepare for the UCC call on 12/17/20
Puskarevic, Marko	Associate	\$ 350.00	12/17/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/17/20, including an update from the Fiancial Advisors including update on competition
Puskarevic, Marko	Associate	\$ 350.00	12/17/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/17/20 meeting to discuss open its competitors

npetitor entry, load factor updates) and topics to evaluate in preparation for upcoming stition, slot update)
perational data.
erational analysis.
data
rs for UCC) to discuss update on operations in preparation for UCC call on 12/17/20
JCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other
petition and potential market entrant

n items to be addressed during the follow week, including deep-dives for new

AVIATION CONSULTANCY

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Ptg 998 off 4327

Main Document Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

the Debtors c/o Avianca Holdings S.A. Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel Av. Calle 26 # 59-15, 6th Floor Bogotá 111321, Colombia

Account Number	
Invoice Number	434520882
Issue Date	12 February 2021
Due Date	13 March 2021

Engagement Name UCC Advisory Support

Name Title of Professional	Billable Period January 1, 2021 - January 31, 2021	*Total Hours	Bill Rate/ Hour	Total Hours Billed
Berger, Jonathan: Managing Director		17.8	1,076.00	19,152.80
Mowry, John: Managing Director		20.9	1,076.00	22,488.40
Ryan, Leah: Managing Director		30.1	1,076.00	32,387.60
Dailey, Bradley: Director		3.8	840.00	3,192.00
Adriaenssens, Jason: Engagement Manager		24.2	709.00	17,157.80
Ahluwalia, Rupinder: Senior Associate		24.8	535.00	13,268.00
Puskarevic, Marko: Associate		55.3	367.00	20,295.10
			Sub-Total:	\$127,941.70

*Detailed statement of hours included as separate attachment

Balance Owing: US\$127,941.70

Total

US\$127,941.70

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS



Check

Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document Summary Harrison Category January 1, 2021 - January 31, 2021 20-11133-mg Doc 2458

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	94.6	\$79,912.10
Fee Application	2.2	\$1,559.80
Fleet Related Matters	17.9	\$16,996.70
Other Debtor Motions	1.1	\$1,183.60
Performance Monitoring (Internal, Market/Competitor)	61.1	\$28,289.50
Total	176.9	\$127,941.70

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document Summarped 1905 Frygg ressional January 1, 2021 - January 31, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	17.8	\$19,152.80
Mowry, John	Managing Director	\$1,076.00	20.9	\$22,488.40
Ryan, Leah	Managing Director	\$1,076.00	30.1	\$32,387.60
Dailey, Bradley	Director	\$840.00	3.8	\$3,192.00
Adriaenssens, Jason	Engagement Manager	\$709.00	24.2	\$17,157.80
Ahluwalia, Rupinder	Senior Associate	\$535.00	24.8	\$13,268.00
Puskarevic, Marko	Associate	\$367.00	55.3	\$20,295.10
Total			176.9	\$127,941.70

20-11133-mg Doc 2438 Filed^D (19)/19/22^{urs} 医抗管管 1937/16/22 19:35:05 Main Document January 中國任 2³ 月1, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	1/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss post-bankruptcy business model deep- committee on 1/7/21
Berger, Jonathan	Managing Director	\$1,076.00	1/5/2021	0.5	Fleet Related Matters	Participate on call with Mofo (E. Richards, R. Rodriguez, J. Delgado) to discuss fleet tracker, fleet rejections, and revie
Berger, Jonathan	Managing Director	\$1,076.00	1/5/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing outstanding UCC member questions and rationale
Berger, Jonathan	Managing Director	\$1,076.00	1/6/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors preparation for UCC call on 1/7/21
Berger, Jonathan	Managing Director	\$1,076.00	1/6/2021	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to U airline management perspective to prepare for the UCC call on 1/7/21
Berger, Jonathan	Managing Director	\$1,076.00	1/6/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 1/14/21
Berger, Jonathan	Managing Director	\$1,076.00	1/7/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/7/21, providing relevant Operations expertise; provide input as required for post-
Berger, Jonathan	Managing Director	\$1,076.00	1/7/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/7/21 meeting to review UCC me deep-dives for new competitors
Berger, Jonathan	Managing Director	\$1,076.00	1/11/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss new market entry competitor deep-dive
Berger, Jonathan	Managing Director	\$1,076.00	1/12/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing outstanding UCC member questions focused on ca
Berger, Jonathan	Managing Director	\$1,076.00	1/13/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisor preparation for UCC call on 1/14/21
Berger, Jonathan	Managing Director	\$1,076.00	1/13/2021	1.0	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to U respond to slot restriction questions in preparation for the UCC call on 1/14/21
Berger, Jonathan	Managing Director	\$1,076.00	1/13/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 1/14/21
Berger, Jonathan	Managing Director	\$1,076.00	1/14/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 1/14/21, providing relevant Operations expertise; provide input on slot restrictuions
Berger, Jonathan	Managing Director	\$1,076.00	1/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/14/21 meeting to discuss open i entry competitors
Berger, Jonathan	Managing Director	\$1,076.00	1/15/2021	0.3	Other Debtor Motions	At request of Mofo (B. Butterfield) via email, review Debtors request to reject its contracts with duty-free services provi
Berger, Jonathan	Managing Director	\$1,076.00	1/18/2021	0.4	Other Debtor Motions	At request of Mofo (A. Sellick) via email, review Airbus densificaiton agreement and provide comments to Debtors
Berger, Jonathan	Managing Director	\$1,076.00	1/19/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to review turboprop market deep-dive and prioritiz
Berger, Jonathan	Managing Director	\$1,076.00	1/19/2021	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing outstanding UCC member questions providing airli
Berger, Jonathan	Managing Director	\$1,076.00	1/20/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 1/21/21
Berger, Jonathan	Managing Director	\$1,076.00	1/20/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisor preparation for UCC call on 1/21/21
Berger, Jonathan	Managing Director	\$1,076.00	1/20/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to U respond to Airborne contract questions in preparation for the UCC call on 1/14/21
Berger, Jonathan	Managing Director	\$1,076.00	1/21/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 1/21/21, providing relevant Operations expertise; provide input as required for Airbo

deep-dive in preparation for upcoming Avianca management presentation to the UCC

review/validate damages estimates

nale for Debtors hiring of additional fleet advisor (Airborne)

visors for UCC), providing Operations expertise and to discuss update on operations in

to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and

post-bankruptcy business model structures

C member questions, discuss open items to be addressed during the follow week, including

p-dive and team priorities for the week

on cash burn and DIP implications

visors for UCC), providing Operations expertise and to discuss update on operations in

to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and

uions and impact to Avianca turboprop fleet

pen items to be addressed during the follow week, including deep-dives for new market

provider DFASS and provide comments

rioritize team activities for the week

airline operational perspective for root cause of UCC member cash burn issue

visors for UCC), providing Operations expertise and to discuss airborne contract update in

to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and

Airborne contract and slot restrictions

20-11133-mg Doc 2438 Filed 印第世纪22^{urs} 医抗管管 1037/16/22 19:33:05 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	1/21/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/21/21 meeting to discuss oper alliance groups in Latin America
Berger, Jonathan	Managing Director	\$1,076.00	1/25/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to review international alliance group deep-dive
Berger, Jonathan	Managing Director	\$1,076.00	1/26/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/28/21, focusing on operat
Berger, Jonathan	Managing Director	\$1,076.00	1/27/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise negotiations in advance of UCC call on 1/28/21
Berger, Jonathan	Managing Director	\$1,076.00	1/27/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to respond to fleet damages questions in preparation for the UCC call on 1/28/21
Berger, Jonathan	Managing Director	\$1,076.00	1/27/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 1/28/21
Berger, Jonathan	Managing Director	\$1,076.00	1/28/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/28/21, providing relevant Operations expertise; provide input on operational im
Berger, Jonathan	Managing Director	\$1,076.00	1/28/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/28/21 meeting to prioritize operalliance group

pen items to be addressed during the follow week, including deep-dives for international

live and prioritize team activities for the week

erational impact of updated cash forecast and quesitons regarding cash burn

visors for UCC), providing Operations expertise for status of engine MRO contact

to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and

impact to cash of slot restrictions and latest Airborne contact offer

open items to be addressed during the follow week, including deep-dive on international

ρŧά	dfð	a ^J ê	n ug	ħ7	1

						Pigges or so ?
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	1/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to eval
Mowry, John	Managing Director	\$ 1,076.00	1/5/2021	0.5	Fleet Related Matters	Participated on call with MoFo (E. Richards, R. Rodriguez, J. Delgado) to discuss MoFo request for estimating fleet-re
Mowry, John	Managing Director	\$ 1,076.00	1/5/2021	0.6	Fleet Related Matters	Prepared information request that would be required to estimate damages claims, solicity internal Alton feedback, and
Mowry, John	Managing Director	\$ 1,076.00	1/5/2021	0.8	Fleet Related Matters	Participate on weekly call with Seabury (G. Hughes, J. Luth), Jefferies and Alton to discuss Debtors' rationale for pote
Mowry, John	Managing Director	\$ 1,076.00	1/5/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing outstanding UCC member questions and rationale
Mowry, John	Managing Director	\$ 1,076.00	1/6/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisor
Mowry, John	Managing Director	\$ 1,076.00	1/6/2021	0.8	Committee Communications and Discussions	Participate on weekly Professionals call to discuss WIP list, weekly agenda, and other outstanding topics (e.g., poss
Mowry, John	Managing Director	\$ 1,076.00	1/7/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/7/21, providing relevant fleet/commercial airline expertise
Mowry, John	Managing Director	\$ 1,076.00	1/11/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evalu
Mowry, John	Managing Director	\$ 1,076.00	1/12/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/14/21, focusing on cash rep
Mowry, John	Managing Director	\$ 1,076.00	1/13/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisor including update on fleet, operational update, management update
Mowry, John	Managing Director	\$ 1,076.00	1/13/2021	1.0	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to U outstanding topics (e.g., Airborne, foreign vendors, USAV) to prepare for the UCC call on 1/14/21, providing input and
Mowry, John	Managing Director	\$ 1,076.00	1/14/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 1/14/20, including an update from the Financial Advisors; provide input as required monitoring of capacity changes
Mowry, John	Managing Director	\$ 1,076.00	1/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/14/20 meeting to discuss open flow and capacity changes
Mowry, John	Managing Director	\$ 1,076.00	1/17/2021	0.5	Fleet Related Matters	Participated in discussion with J. Luth, G. Hughes, L. Ryan, L. Slezinger, N. Fazioli regarding fleet advisor
Mowry, John	Managing Director	\$ 1,076.00	1/17/2021	0.3	Fleet Related Matters	Participated in discussion with G. Hughes and L. Ryan regarding fleet densification project
Mowry, John	Managing Director	\$ 1,076.00	1/17/2021	0.5	Fleet Related Matters	Participated in discussion with L. Ryan, L. Slezinger regarding fleet advisor
Mowry, John	Managing Director	\$ 1,076.00	1/19/2021	0.4	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., lease rejection meeting on 1/21/21, including relevant deep-dives
Mowry, John	Managing Director	\$ 1,076.00	1/19/2021	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/21/21, focusing on fleet top
Mowry, John	Managing Director	\$ 1,076.00	1/20/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisor including discussion of open legal items and cash update
Mowry, John	Managing Director	\$ 1,076.00	1/20/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to L outstanding topics (e.g., debt structure, bank agreement) to prepare for the UCC call on 1/21/21, providing input and
Mowry, John	Managing Director	\$ 1,076.00	1/21/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 1/21/20, including an update from the Financial Advisors; provide input as required
Mowry, John	Managing Director	\$ 1,076.00	1/21/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/21/20 meeting to discuss open ongoing monitoring and future forecast updates along with slot update
	1	1			1	

valuate in preparation for upcoming UCC committee meeting

t-related claims, fleet tracker, etc.

and send to MoFo team (E. Richards, R. Rodriguez, J. Delgado)

ootentially engaging additional fleet advisor

nale for Debtors hiring of additional fleet advisor

isors for UCC), providing fleet/commercial airline expertise

ss ble fleet advisor retention)

valuate in preparation for upcoming UCC meeting on 1/14/21

reporting topic

isors for UCC) to discuss update on operations in preparation for UCC call on 1/14/21,

to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other and updating notes as required

ired for open topics/discussion points and noting follow-up items, including continued

en items to be addressed during the follow week, including continued monitoring of cash

ction damages, fleet RFP, slots) and topics to evaluate in preparation for upcoming UCC

topic

isors for UCC) to discuss update on operations in preparation for UCC call on 1/21/21,

to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other nd updating notes as required

ired for open topics/discussion points

en items to be addressed during the follow week, including continued monitoring of

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	1/25/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evalu committee
Mowry, John	Managing Director	\$ 1,076.00	1/26/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/28/21
Mowry, John	Managing Director	\$ 1,076.00	1/27/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors including deep-dive discussion regarding cash forecast, cash actuals, and future forecast changes
Mowry, John	Managing Director	\$ 1,076.00	1/27/2021	0.8	Fleet Related Matters	Discussion with B. Dailey (Alton) regarding anticipated fleet-related claims requirement
Mowry, John	Managing Director	\$ 1,076.00	1/27/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to U USAV, fleet review) to prepare for the UCC call on 1/28/21, providing input and updating notes as required
Mowry, John	Managing Director	\$ 1,076.00	1/28/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/28/20, including an update from the Financial Advisors; provide input as required items, including updated forecast to be provided during next week's management presentation to UCC
Mowry, John	Managing Director	\$ 1,076.00	1/28/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/28/20 meeting to discuss open i ongoing monitoring of cash flow and expectation for future forecast revision to be presented by Debtor Senior Manage
Mowry, John	Managing Director	\$ 1,076.00	1/28/2021	0.5	Fleet Related Matters	Participated in discussion with J. Luth, K. Raff, L. Ryan, T. Goren, regarding fleet advisor
Mowry, John	Managing Director	\$ 1,076.00	1/28/2021	0.5	Fleet Related Matters	Participated in discussion with L. Ryan re: discussion on waterfall
Mowry, John	Managing Director	\$ 1,076.00	1/28/2021	0.5	Fleet Related Matters	Participated in discussion with L. Ryan and re: discussion on waterfall
Mowry, John	Managing Director	\$ 1,076.00	1/28/2021	0.6	Fleet Related Matters	Additional discussion with B. Dailey (Alton) regarding anticipated fleet-related claims requirement

aluate in preparation for upcoming Avianca management presentation to the UCC

sors for UCC) to discuss update on operations in preparation for UCC call on 1/21/21,

DUCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., cash forecast,

red for open topics/discussion points (e.g., Airborne, cash update) and noting follow-up

en items to be addressed during the follow week, including continued monitoring of agement during next week's UCC meeting

20-11133-mg Doc 2458 Filed 03/16/22^{urs} 医内语序 03/16/22 19:35:05 Main Document

ρþβ	²⁰² 06	Jan	20	7

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	1/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to eval
Ryan, Leah	Managing Director	\$ 1,076.00	1/5/2021	0.5	Fleet Related Matters	Participated on call with J. Mowry and MoFo team (E. Richards, R. Rodriguez, J. Delgado) to discuss MoFo request f
Ryan, Leah	Managing Director	\$ 1,076.00	1/5/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing open (pre-Christmas) UCC member questions and matters
Ryan, Leah	Managing Director	\$ 1,076.00	1/5/2021	0.5	Committee Communications and Discussions	Lead discussion with Seabury (John Luth and Ginger Hughes) with Leon S. (Jefferies) and John M. (Alton) to underst
Ryan, Leah	Managing Director	\$ 1,076.00	1/5/2021	0.3	Fleet Related Matters	Review of information request for assessment and creation of damages claim file
Ryan, Leah	Managing Director	\$ 1,076.00	1/6/2021	0.3	Committee Communications and Discussions	Prepare and share agenda for call 1/6/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	1/6/2021	1.1	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UC operations in preparation for UCC call on 1/7/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/6/2021	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to U and strategic expertise (e.g., UCC meeting agenda) to prepare for the UCC call on 1/7/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/6/2021	0.3	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed call scheduled 1/7/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/6/2021	0.5	Committee Communications and Discussions	Review and edit weekly flashcard deck prior to UCC meeting on 1/7/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/7/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 1/7/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/7/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/7/21, (UCC members and Financial Advisors) discussion, leading relevant Fleet
Ryan, Leah	Managing Director	\$ 1,076.00	1/7/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/7/20 meeting to discuss open it
Ryan, Leah	Managing Director	\$ 1,076.00	1/8/2021	0.5	Committee Communications and Discussions	Call with D.Healy (SMBC, UCC Member) to discuss certain case sensitve matters
Ryan, Leah	Managing Director	\$ 1,076.00	1/11/2021	0.5	Committee Communications and Discussions	Participate on call with Seabury (G. Hughes) and FTI consultants and Financial Advisors (Alvarez & Marsal team, To
Ryan, Leah	Managing Director	\$ 1,076.00	1/11/2021	0.2	Committee Communications and Discussions	Prepare internal correspondance between Brett Miller, Todd Goren and Leon Szlezinger on issues pertaining to cash
Ryan, Leah	Managing Director	\$ 1,076.00	1/11/2021	0.1	Committee Communications and Discussions	Prepare correspondance to Seabury (debtors advisors); namely John Luth and Ginger Hughes regarding status upda
Ryan, Leah	Managing Director	\$ 1,076.00	1/12/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing open items raised at UCC meeting on 1/7/21 and
Ryan, Leah	Managing Director	\$ 1,076.00	1/13/2021	0.3	Committee Communications and Discussions	Prepare and share agenda for call 1/13/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	1/13/2021	0.7	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UC operations in preparation for UCC call on 1/14/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/13/2021	1.0	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to l fleet expertise and reviewing open dockets for review and other outstanding topics (e.g., forecast update, fleet RFP u
Ryan, Leah	Managing Director	\$ 1,076.00	1/13/2021	0.4	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed call scheduled 1/14/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/13/2021	0.5	Committee Communications and Discussions	Review and edit weekly flashcard deck prior to UCC meeting on 1/13/21
					•	

evaluate in preparation for upcoming UCC meeting on 1/7/21,

st for estimating fleet-related claim, fleet tracker, etc.

and discussion regarding upcoming retention request of a 3rd party advisor on fleet related

erstand rationale behind potential retention of Airborne Capital

UCC), providing commercial, fleet and operational expertise and to discuss update on

to UCC, MoFo - Legal Counsel for UCC), providing relevant Commerical, Fleet, Operations

sed key updates from Seabury weekly call and open items for discussion on broader UCC

eet operations and relevant strategic updates

en items to be addressed during the follow week, including deep-dive for cash flow update

Todd Goren - MOFO) regarding foreign vendor payments

ash burn

pdate on possible retention of Airborne Capital

nd focus on cash, next DIP drawdown

UCC), providing commercial, fleet and operational expertise and to discuss update on

to UCC, MoFo - Legal Counsel for UCC), providing relevant Commercial, operational and P update and slot restrictions)

sed key updates from Seabury weekly call and open items for discussion on broader UCC

Parte B	lanuary-31,	
---------	-------------	--

Professional	Title	Hourly Billing Rate	J Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00) 1/14/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 1/14/21
Ryan, Leah	Managing Director	\$ 1,076.00) 1/14/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 1/14/21, providing relevant Commercial, fleet and operational expertise; looking at
Ryan, Leah	Managing Director	\$ 1,076.00) 1/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/14/21 meeting to discuss open (competiive landscape)
Ryan, Leah	Managing Director	\$ 1,076.00) 1/15/2021	0.4	Other Debtor Motions	Review of Debtors request to reject its contracts with duty-free services provider DFASS and provide comments to M
Ryan, Leah	Managing Director	\$ 1,076.00) 1/17/2021	0.5	Fleet Related Matters	Participated in discussion with J. Luth, G. Hughes, J. Mowry, L. Slezinger, N. Fazioli regarding fleet advisor (retention
Ryan, Leah	Managing Director	\$ 1,076.00) 1/17/2021	1.1	Fleet Related Matters	Review of Airborne retention agreement, providing comments to the MOFO team
Ryan, Leah	Managing Director	\$ 1,076.00) 1/17/2021	0.3	Fleet Related Matters	Participated in discussion with G. Hughes and J. Mowry regarding the Airbus fleet densification project terms
Ryan, Leah	Managing Director	\$ 1,076.00) 1/17/2021	0.5	Fleet Related Matters	Participated in discussion with J. Mowry, L. Slezinger regarding retention of Airborne as fleet advisor
Ryan, Leah	Managing Director	\$ 1,076.00	1/18/2021	0.8	Fleet Related Matters	Review Airbus densification agreement as requested by MOFO providing commentary
Ryan, Leah	Managing Director	\$ 1,076.00	1/18/2021	0.5	Fleet Related Matters	Participate on call with J. Mowry (Alton), D. Healy (SMBC), MOFO (T. Goren and B. Miller) and L. Slezinger regarding
Ryan, Leah	Managing Director	\$ 1,076.00	1/19/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to eval
Ryan, Leah	Managing Director	\$ 1,076.00	1/19/2021	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing open items raised at UCC meeting on 1/21/21 and
Ryan, Leah	Managing Director	\$ 1,076.00	1/20/2021	0.3	Committee Communications and Discussions	Prepare and share agenda for call 1/20/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	1/20/2021	1.0	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UC operations and Airborne retention in preparation for UCC call on 1/14/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/20/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to U fleet expertise and reviewing open dockets for review and other outstanding topics (e.g. KPS, fleet RFP update and c
Ryan, Leah	Managing Director	\$ 1,076.00	1/20/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed call scheduled 1/21/21; namely capacity and Airborne retention
Ryan, Leah	Managing Director	\$ 1,076.00	1/20/2021	0.6	Committee Communications and Discussions	Review and edit weekly flashcard deck prior to UCC meeting on 1/21/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/21/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 1/21/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/21/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 1/21/21, (UCC members and Financial Advisors) discussion, leading relevant Con
Ryan, Leah	Managing Director	\$ 1,076.00	1/21/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/21/21 meeting to discuss open alliance groups in Latin America
Ryan, Leah	Managing Director	\$ 1,076.00	1/22/2021	0.5	Fleet Related Matters	Participate on call with Seabury (G. Hughes and D. Brand) and J. Mowry (Alton) on the rejections/damages claim file
Ryan, Leah	Managing Director	\$ 1,076.00	1/25/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to review international alliance group deep-dive
Ryan, Leah	Managing Director	\$ 1,076.00	1/25/2021	0.5	Committee Communications and Discussions	Participate on call with B. Partlin from Holland and Knight (counsel to SMBC) to discuss fleet related matter relevant

at demand recovery stats in domestic and intl markets

ben items to be addressed during the follow week, including a deep-dive of new entrants

MOFO as requested

tion of Airborne)

ling retention of Airborne

valuate in preparation for upcoming UCC meeting on 1/2121,

and focus on cash burn rate

UCC), providing commercial, fleet and operational expertise and to discuss update on

to UCC, MoFo - Legal Counsel for UCC), providing relevant Commercial, operational and nd capacity adjustments inc. slot restrictions)

sed key updates from Seabury weekly call and open items for discussion on broader UCC

Commercial, Fleet, Operations and relevant strategic updates and discussion on Airborne

ben items to be addressed during the follow week, including deep-dives for international

ve and prioritize team activities for the week

ant to SMBC

20-11133-mg Doc 2458 Filed 03/16/22^{urs} Entrefeed 03/16/22 19:35:05 Main Document

playly ar		20
-----------	--	----

Title	Hourly Bi Rate	ing C	Date	Hours	Project Category	Explanation
Managing Director	\$ 1,07	5.00 1/26	26/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/28/21, focusing on operation
Managing Director	\$ 1,07	5.00 1/27	27/2021	0.3	Committee Communications and Discussions	Prepare and share agenda for call 1/27/21 with Seabury (Debtors advisors)
Managing Director	\$ 1,07	5.00 1/27	27/2021	1.1	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC RFP, engine contract negotiations
Managing Director	\$ 1,07	5.00 1/27	27/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to L respond to fleet damages questions in preparation for the UCC call on 1/28/21
Managing Director	\$ 1,07	5.00 1/27	27/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed call scheduled 1/28/21; namely capacity and Airborne retention
Managing Director	\$ 1,07	5.00 1/27	27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Review and edit weekly flashcard deck prior to UCC meeting on 1/28/21
Managing Director	\$ 1,07	5.00 1/28	28/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 1/28/21
Managing Director	\$ 1,07	5.00 1/28	28/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/28/21, (UCC members and Financial Advisors) discussion, leading relevant Con
Managing Director	\$ 1,07	5.00 1/28	28/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/28/21 meeting to prioritize oper alliance group
	Managing Director Managing Director Managing Director Managing Director Managing Director Managing Director Managing Director Managing Director	TheRateManaging Director\$ 1,076Managing Director\$ 1,076	RateManaging Director\$ 1,076.001/2Managing Director\$ 1,076.001/2	InteRateDateManaging Director\$ 1,076.001/26/2021Managing Director\$ 1,076.001/27/2021Managing Director\$ 1,076.001/27/2021Managing Director\$ 1,076.001/27/2021Managing Director\$ 1,076.001/27/2021Managing Director\$ 1,076.001/27/2021Managing Director\$ 1,076.001/27/2021Managing Director\$ 1,076.001/28/2021Managing Director\$ 1,076.001/28/2021Managing Director\$ 1,076.001/28/2021	Inte Rate Date Hours Managing Director \$ 1,076.00 1/26/2021 0.5 Managing Director \$ 1,076.00 1/27/2021 0.3 Managing Director \$ 1,076.00 1/27/2021 1.1 Managing Director \$ 1,076.00 1/27/2021 0.5 Managing Director \$ 1,076.00 1/28/2021 0.6 Managing Director \$ 1,076.00 1/28/2021 0.9	InteRateDateHoursProject CategoryManaging Director\$ 1,076.001/26/20210.5Committee Communications and DiscussionsManaging Director\$ 1,076.001/27/20210.3Committee Communications and DiscussionsManaging Director\$ 1,076.001/27/20211.1Committee Communications and DiscussionsManaging Director\$ 1,076.001/27/20210.5Committee Communications and DiscussionsManaging Director\$ 1,076.001/27/20210.5Performance Monitoring (Internal, Market/Competitor)Managing Director\$ 1,076.001/28/20210.6Committee Communications and DiscussionsManaging Director\$ 1,076.001/28/20210.6Committee Communications and DiscussionsManaging Director\$ 1,076.001/28/20210.9Committee Communications and Discussions

ational impact of updated cash forecast and quesitons regarding cash burn

JCC), providing commercial, fleet and operational expertise and to discuss status of fleet

to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and

sed key updates from Seabury weekly call and open items for discussion on broader UCC

Commercial, Fleet, Operations and relevant strategic updates and discussion on Airborne

ben items to be addressed during the follow week, including deep-dive on international

20-11133-mg Doc 2438 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document Detaile De

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Dailey, Bradley	Director	\$ 840.00	1/27/2021	0.8	Fleet Related Matters	Discussion with J. Mowry (Alton) regarding anticip
Dailey, Bradley	Director	\$ 840.00	1/27/2021	1.5	Fleet Related Matters	Outlined strucutred claim analysis model (Rent, R
Dailey, Bradley	Director	\$ 840.00	1/28/2021	0.6	Fleet Related Matters	Additional discussion with J. Mowry (Alton) regard
Dailey, Bradley	Director	\$ 840.00	1/29/2021	0.9	Fleet Related Matters	Set-up PBH rental during bankruptcy period struct

cipated fleet-related claims requirement

Re-lease rent, etc.)

arding anticipated fleet-related claims requirement

rucutres in claim analysis model

20-11133-mg Doc 2438 Filed 039/16/22^{urs} Enterfections/16/22 19:35:05 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/7/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/7/20, including an update from the Fiancial Advisors; provide input as required follow-up items
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/7/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/7/20 meeting to discuss open
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/8/2021	0.6	Committee Communications and Discussions	Prepare agenda for weekly Alton internal meeting on 1/11/21, including open deep-dive items (e.g., lease rejection of and subsequent discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/11/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in prepared for the operational update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/12/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/14/21, focusing on cash re
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/12/2021	0.4	Fleet Related Matters	Review and prepare deep-dive analysis of selected fleet operations in preparation for UCC meeting on 1/14/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/13/2021	1.1	Committee Communications and Discussions	Revised UCC deck in preparation for the UCC meeting on 1/14/21, including updated verbiage and commentary
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/13/2021	0.5	Committee Communications and Discussions	Prepare draft agenda for the weekly update call with Seabury on 1/13/21; review and prepare follow-up email for Mo
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/13/2021	0.3	Committee Communications and Discussions	Prepare list of open items (e.g., lease rejection damages, fleet RFP, slots) for review during the UCC debrief call, s
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/13/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise including update on fleet, operational update, management update, cash forecast
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/13/2021	1.0	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to outstanding topics (e.g., Airborne, foreign vendors, USAV) to prepare for the UCC call on 1/14/21, providing input ar
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/14/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 1/14/20, including an update from the Fiancial Advisors; provide input as required monitoring of capacity changes
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/14/20 meeting to discuss oper flow and capacity changes
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/19/2021	0.2	Committee Communications and Discussions	Prepare agenda for weekly Alton internal meeting on 1/19/21, including open deep-dive items (e.g., lease rejection of meeting and subsequent discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/19/2021	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., lease rejection dam on 1/21/21, including relevant deep-dives
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/19/2021	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/21/21, focusing on fleet to
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/19/2021	0.2	Committee Communications and Discussions	Update flashcard verbiage and slide setup for operational and competitive landscape update in preparation for UCC
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/19/2021	1.9	Fee Application	Review and revise material related to fee applications
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/20/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise including discussion of open legal items and cash update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/20/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to outstanding topics (e.g., debt structure, bank agreement) to prepare for the UCC call on 1/14/21, providing input and
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/20/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Update flashcard slides, including commentary and operational stats information, in preparation for UCC meeting or
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/21/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 1/21/20, including an update from the Financial Advisors; provide input as require items, including continued monitoring of capacity and cash position
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/21/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/21/20 meeting to discuss open ongoing monitoring of cash flow and future forecast updates along with slot update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/21/2021	0.3	Fee Application	Create email response after reviewing November/December fee application document as prepared by S. Schrag wit

ed for open topics/discussion points (e.g., Airborn engagement, cash update) and noting

en items to be addressed during the follow week, including deep-dive for cash flow update

on damage analysis) as well as pending follow-up items identified during the UCC meeting

in preparation for upcoming UCC meeting on 1/14/21, including relevant deep-dives being

reporting topic

MoFo team regarding lobbying efforts

scheduled on 1/14/21 after the UCC weekly meeting

visors for UCC) to discuss update on operations in preparation for UCC call on 1/14/21,

s to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other t and updating notes as required

ired for open topics/discussion points and noting follow-up items, including continued

pen items to be addressed during the follow week, including continued monitoring of cash

on damages, fleet RFP, slots) as well as pending follow-up items identified during the UCC

amages, fleet RFP, slots) and topics to evaluate in preparation for upcoming UCC meeting

topic

CC meeting on 1/21/21

visors for UCC) to discuss update on operations in preparation for UCC call on 1/21/21,

s to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other and updating notes as required

g on 1/21/21

uired for open topics/discussion points (e.g., USAV, cash monitoring) and noting follow-up

pen items to be addressed during the follow week, including continued monitoring of

with Denton's

20-11133-mg Doc 2438 Filed 空部地名/艺程^{urs} 医航色管部间第/16/22 19:33:05 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/25/2021	0.2	Committee Communications and Discussions	Prepare agenda for weekly Alton internal meeting on 1/25/21, including open deep-dive items (e.g., alliance update, subsequent discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/25/2021	0.9	Committee Communications and Discussions	Prepare list of questions regarding cash forecast in advance of weekly call with Jefferies team based on review of re
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/25/2021	1.3	Committee Communications and Discussions	Create email regarding slot regulation topic to C. Gustavo Arrieta and R. Rodriguez to clarify local slot regulations be
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/25/2021	0.5	Committee Communications and Discussions	Update and review deep-dive analysis of regional alliances prepared for the upcoming UCC update to be reviewed o
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/28/21, focusing on update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	0.1	Committee Communications and Discussions	Prepare email regarding cash questions for Jefferies team, including items to review and prepare answers to in prep
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	0.4	Committee Communications and Discussions	Create detailed agenda list of items to review on Seabury call on 1/27/21, including open fleet and cash topics, in pr
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Provide feedback based on detailed review of new deep-dive slide showcasing impact of alliances in the region
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Provide feedback regarding changes for the weekly UCC meeting update on 1/28/21, including a deep-dive on alliar
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	0.8	Committee Communications and Discussions	Call with Jefferies team to conduct in-depth review of updated cash information, including 13w forecast, and align or
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Review of internal Colombia market dynamics to identify potential funding for less-dense routes and potential impac
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/27/2021	0.4	Committee Communications and Discussions	Update UCC meeting deck, including deep-dive on alliances and operational update content for UCC meeting on 1/2
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/27/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise including deep-dive discussion regarding cash forecast, cash actuals, and future forecast changes
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/27/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to USAV, fleet review) to prepare for the UCC call on 1/28/21, providing input and updating notes as required
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/28/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/28/20, including an update from the Financial Advisors; provide input as require items, including updated forecast to be provided during next week's management presentation to UCC
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/28/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/28/20 meeting to discuss open ongoing monitoring of cash flow and expectation for future forecast revision to be presented by Debtor Senior Mana

ate, slot update) as well as pending follow-up items identified during the UCC meeting and

recent cash forecast information as posted by Avianca team

s based on review of RAC 3 document (i.e., AeroCivil Slot Regulations)

ed on 1/28/21

dated cash forecast and quesitons regarding cash burn

preparation for the UCC meeting on 1/28/21

n preparation for UCC meeting on 1/28/21

lliances

n on questions to present to Seabury team during call on 1/27/21

pact on future Avianca network

1/28/21

lvisors for UCC) to discuss update on operations in preparation for UCC call on 1/21/21,

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., cash forecast,

uired for open topics/discussion points (e.g., Airborne, cash update) and noting follow-up

open items to be addressed during the follow week, including continued monitoring of anagement during next week's UCC meeting

20-11133-mg Doc 2438 Filed 03/16/27 Entered 03/16/22 19:35:05 Main Document January Pod 2 January Po

Professional	Title		ourly ng Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/4/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to eva being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitoring
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/5/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/7/21 by updating Avianca and competitors' parked fleet metrics a
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/6/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/7/21 by updating regular COVID-19 dashboard (including new da
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/6/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/7/21 including updating regular weekly operational analysis slide
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/6/2021	2.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/7/21 including compiling local reports and targeted analysis of the
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/11/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to eva dives being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation mon
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/14/21 by updating Avianca and competitors' parked fleet metrics
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/12/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/14/21 including updating regular weekly operational analysis slid
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/13/2021	2.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/14/21 including compiling local reports and targeted analysis of t
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/13/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/14/21 by updating regular COVID-19 dashboard (including new o
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/19/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/21/21 by updating Avianca and competitors' parked fleet metrics
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/19/2021	1.6	Fleet Related Matters	Evaluated management's fleet ramp up plan for 1Q21 against latest in service fleet data
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/19/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/21/21 including updating regular weekly operational analysis slid
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/19/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/21/21 by updating regular COVID-19 dashboard and associated
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/20/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/21/21 including compiling local reports and targeted analysis of the
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/25/2021	0.4	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to eva dives being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation mon
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/26/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/28/21 by updating Avianca and competitors' parked fleet metrics
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/26/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/28/21 including updating regular weekly operational analysis slid
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/27/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/28/21 by updating regular COVID-19 dashboard and associated
Ahluwalia, Rupinder	Senior Associate	\$	535.00	1/27/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/28/21 including compiling local reports and targeted analysis of the
I	1	1		l		1	1

evaluate in preparation for upcoming UCC meeting on 1/7/21, including relevant deep-dives ing)

cs and lease rejection status

data on vaccines) and associated travel restrictions news

des

the marketplace

evaluate in preparation for upcoming UCC meeting on 1/14/21, including relevant deepnonitoring)

rics and lease rejection status

slides

f the marketplace

w data on vaccines) and associated travel restrictions news

rics and lease rejection status

lides

ed travel restrictions news

f the marketplace

evaluate in preparation for upcoming UCC meeting on 1/28/21, including relevant deepnonitoring)

rics and lease rejection status

slides

ed travel restrictions news

f the marketplace

20-11133-mg Doc 2458 Filed 03/18/22 Fittered 03/18/22 19:35:05 Main Document Januar 79942 2 July 371, 2021

Professi	onal	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarev	/ic, Marko	Associate	\$ 367.00	1/4/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitoring)
Puskarev	vic, Marko	Associate	\$ 367.00	1/5/2021	2.2	Performance Monitoring (Internal, Market/Competitor)	Prepare UCC presentation for the committee meeting on 1/7/2021, including operational updates and reporting on global trends
Puskarev	vic, Marko	Associate	\$ 367.00	1/5/2021	0.5	Fleet Related Matters	Participate on call with Mofo (E. Richards, R. Rodriguez, J. Delgado) to discuss fleet tracker, fleet rejections, and review/validate of
Puskarev	vic, Marko	Associate	\$ 367.00	1/5/2021	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/7/21, including weekly extracts of global, regional, and national operational data
Puskarev	vic, Marko	Associate	\$ 367.00	1/6/2021	3.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/7/21, including regular weekly airline-level and route-by-route operational analys
Puskarev	vic, Marko	Associate	\$ 367.00	1/6/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare update to internal team members regarding data misalignment in airline vs. third-party data source operational reporting
Puskarev	vic, Marko	Associate	\$ 367.00	1/6/2021	0.1	Performance Monitoring (Internal, Market/Competitor)	Internal call regarding airline data discrepancy with L. Ryan
Puskarev	vic, Marko	Associate	\$ 367.00	1/6/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), p UCC call on 1/7/21
Puskarev	vic, Marko	Associate	\$ 367.00	1/6/2021	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - management perspective to prepare for the UCC call on 1/7/21
Puskarev	vic, Marko	Associate	\$ 367.00	1/6/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distr bute for UCC meeting on 1/7/21
Puskarev	vic, Marko	Associate	\$ 367.00	1/7/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/7/21, including an update from the Fiancial Advisors; provide input as required for open topic
Puskarev	vic, Marko	Associate	\$ 367.00	1/7/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/7/21 meeting to discuss open items to be ac
Puskarev	vic, Marko	Associate	\$ 367.00	1/11/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitoring)
Puskarev	vic, Marko	Associate	\$ 367.00	1/11/2021	3.6	Performance Monitoring (Internal, Market/Competitor)	Redevelopment of an internal model to aggregate third-party vendor fleet data in response to committee member request for enha
Puskarev	vic, Marko	Associate	\$ 367.00	1/12/2021	2.6	Performance Monitoring (Internal, Market/Competitor)	Develop a proprietary model to aggregate and compare route capacity by aircraft type to drive turboprop deep-dive analysis for UC
Puskarev	vic, Marko	Associate	\$ 367.00	1/12/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/14/21, including a deep-dive on turboprop fleet network and requirements
Puskarev	vic, Marko	Associate	\$ 367.00	1/12/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/14/21, including weekly extracts of global, regional, and national operational data
Puskarev	/ic, Marko	Associate	\$ 367.00	1/12/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/14/21, including regular weekly airline-level and route-by-route operational analy
Puskarev	vic, Marko	Associate	\$ 367.00	1/13/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/14/21, including analysis of Avianca operating statistics
Puskarev	vic, Marko	Associate	\$ 367.00	1/13/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on fleet, operational update, management update, cash forecast
Puskarev	vic, Marko	Associate	\$ 367.00	1/13/2021	1.0	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - topics (e.g., Airborne, foreign vendors, USAV) to prepare for the UCC call on 1/14/21, updating notes as required
Puskarev	vic, Marko	Associate	\$ 367.00	1/13/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distr bute for UCC meeting on 1/14/21

paration for upcoming UCC meeting on 1/7/21, including relevant deep-dives being

20-11133-mg Doc 2458 Filed 03/18/22 Fitered 03/16/22 19:35:05 Main Document Januar P99243 July 971, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	1/14/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 1/14/21, including an update from the Fiancial Advisors; noting follow-up items, including conti
Puskarevic, Marko	Associate	\$ 367.00		0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/14/21 meeting to discuss open items to be a capacity changes
	100001010	• • • • • • • • •	1/14/2021	0.0		
Puskarevic, Marko	Associate	\$ 367.00	1/19/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to review turboprop market deep-dive and prioritize team activ
Puskarevic, Marko	Associate	\$ 367.00	1/19/2021	2.0	Committee Communications and Discussions	Prepare flashcard material for UCC meeting on 1/21/21, including weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	1/19/2021	0.9	Committee Communications and Discussions	Prepare flashcard material for UCC meeting on 1/21/21, including regular weekly airline-level and route-by-route operational analy
Puskarevic, Marko	Associate	\$ 367.00	1/20/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/21/21, including analysis of Avianca operating statistics
Puskarevic, Marko	Associate	\$ 367.00	1/20/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Monitor slot regulation, COVID-19 lockdown and competitor updates to verify flashcard material
Puskarevic, Marko	Associate	\$ 367.00	1/20/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discussion of open legal items and cash update
Puskarevic, Marko	Associate	\$ 367.00	1/20/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - topics (e.g., debt structure, bank agreement) to prepare for the UCC call on 1/14/21, updating notes as required
Puskarevic, Marko	Associate	\$ 367.00	1/27/2021	0.1	Committee Communications and Discussions	Distribute flashcard material for UCC meeting on 1/28/21
Puskarevic, Marko	Associate	\$ 367.00	1/21/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 1/21/21, including an update from the Financial Advisors; provide input as required for open top including continued monitoring of capacity and cash position
Puskarevic, Marko	Associate	\$ 367.00	1/21/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/21/21 meeting to discuss open items to be a of cash flow and future forecast updates along with slot update
Puskarevic, Marko	Associate	\$ 367.00	1/25/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to review international alliance group deep-dive and prioritize
Puskarevic, Marko	Associate	\$ 367.00	1/25/2021	4.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of regional alliances prepared for the upcoming UCC update to be reviewed on 1/28/21, including reserve
Puskarevic, Marko	Associate	\$ 367.00	1/25/2021	2.9	Performance Monitoring (Internal, Market/Competitor)	Develop analysis on turboprop fleet/network in addition to previously prepared materials, for internal monitoring purposes
Puskarevic, Marko	Associate	\$ 367.00	1/26/2021	3.9	Performance Monitoring (Internal, Market/Competitor)	Analyze airport runway statistics and fleet landing requirements, for internal monitoring and to suppport turboprop deep-dive
Puskarevic, Marko	Associate	\$ 367.00	1/26/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Research global airline partnership structures to contextualize alliance deep-dive and incorporate feedback
Puskarevic, Marko	Associate	\$ 367.00	1/26/2021	1.9	Committee Communications and Discussions	Prepare flashcard material for UCC meeting on 1/28/21, including weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	1/26/2021	1.0	Committee Communications and Discussions	Prepare flashcard material for UCC meeting on 1/28/21, including regular weekly airline-level and route-by-route operational analy
Puskarevic, Marko	Associate	\$ 367.00	1/26/2021	2.9	Performance Monitoring (Internal, Market/Competitor)	Prepare additional contextual analysis to deep-dive analysis to frame Latin American-focused alliance overview
Puskarevic, Marko	Associate	\$ 367.00	1/27/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to dive discussion regarding cash forecast, cash actuals, and future forecast changes
Puskarevic, Marko	Associate	\$ 367.00	1/27/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - review) to prepare for the UCC call on 1/28/21

ntinued monitoring of capacity changes

e addressed during the follow week, including continued monitoring of cash flow and

ctivities for the week prior to the 1/21/21 UCC meeting

ata

alysis

) to discuss update on operations in preparation for UCC call on 1/21/21, including

- Legal Counsel for UCC) reviewing open dockets for review and other outstanding

topics/discussion points (e.g., USAV, cash monitoring) and noting follow-up items,

e addressed during the follow week, including continued monitoring of ongoing monitoring

ze team activities for the week prior to the 1/28/20 UCC meeting

esearch on competitor alliances and joint ventures relevant to Avianca

ata

alysis

) to discuss update on operations in preparation for UCC call on 1/28/21, including deep-

- Legal Counsel for UCC) reviewing outstanding topics (e.g., cash forecast, USAV, fleet

20-11133-mg Doc 2458 Filed 03/18/22 بلجة Entered 03/18/22 19:35:05 Main Document Januar P والمطلق المحقق ال

Professional	Title	Bil	ourly ling ate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 3	867.00	1/27/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/28/21, including analysis of Avianca operating statistics
Puskarevic, Marko	Associate	\$ 3	867.00	1/27/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distr bute for UCC meeting on 1/28/21
Puskarevic, Marko	Associate	\$ 3	367.00	1/28/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/28/21, including an update from the Financial Advisors; provide input as required for open top updated forecast to be provided during next week's management presentation to UCC
Puskarevic, Marko	Associate	\$ 3	367.00	1/28/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/28/21 meeting to discuss open items to be an of cash flow and expectation for future forecast revision to be presented by Debtor Senior Management during next week's UCC m

topics/discussion points (e.g., Airborne, cash update) and noting follow-up items, including

e addressed during the follow week, including continued monitoring of ongoing monitoring c meeting

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 116 of 407

THIRD INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC SUMMARY OF HOURS BY PROFESSIONAL FEBRUARY 1, 2021 – MAY 31, 2021

Name of Professional	Title	Hours	Rate	Total Billed
Berger, Jonathan	Managing Director	78.5	\$1,076	\$84,466.00
Mowry, John	Managing Director	86.8	\$1,076	\$93,396.80
Ryan, Leah	Managing Director	202.0	\$1,076	\$217,352.00
Dailey, Bradley	Director	13.7	\$840	\$11,508.00
Adriaenssens, Jason	Engagement Manager	171.2	\$709	\$121,380.80
Deahl, Evan	Senior Associate	2.4	\$535	\$1,284.00
Ahluwalia, Rupinder	Senior Associate	64.9	\$535	\$34,721.50
Chan, Fred	Senior Associate	5.0	\$535	\$2,675.00
Fischer Linnett, Dalton	Associate	130.8	\$367	\$48,003.60
Immel, Kyle	Associate	156.7	\$367	\$57,508.90
Puskarevic, Marko	Associate	149.3	\$367	\$54,793.10
Thorn, John Sebastian	Associate	9.8	\$367	\$3,596.60
Qin, Yinan	Associate	5.8	\$367	\$2,128.60
Zhang, Kevin	Associate	4.8	\$367	\$1,761.60
Total		1,081.7		\$734,576.50

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 117 of 407

THIRD INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC SUMMARY OF HOURS BY PROJECT CATEGORY <u>FEBRUARY 1, 2021 – MAY 31, 2021</u>

	Project Category	Hours	Billed
1	Committee Communications and Discussions	538.3	\$436,515.10
2	Fee Application	12.6	\$9,337.10
3	Fleet Related Matters	46.0	\$43,004.70
4	General Case Administration	3.0	\$2,127.00
5	Performance Monitoring (Internal, Market/Competitor)	337.3	\$143,212.40
6	Other Debtor Motions	21.8	\$22,818.70
7	Business Plan and Forecast Diligence and Discussions	122.1	\$76,915.90
8	Supply Chain	.6	\$645.60
	Grand Total:	1,081.7	\$734,576.50



20-11133-mg Doc 2908 Filed 03/16/22 Entered 03/16/22 10:22:02 FP3660219B coff 348027

the Debtors c/o Avianca Holdings S A. Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel Av. Calle 26 # 59-15, 6th Floor Bogotá 111321, Colombia

Account Number	
Invoice Number	434520899
Issue Date	15 March 2021
Due Date	14 March 2021

Engagement Name UCC Advisory Support

Name Title of Professional	Billable Period February 1, 2021 - February 28, 2021	*Total Hours	Bill Rate/ Hour	Total Hours Billed
Berger, Jonathan: Managing Director		19	1,076.00	20,444.00
Mowry, John: Managing Director		13.9	1,076.00	14,956.40
Ryan, Leah: Managing Director		40.7	1,076.00	43,793.20
Dailey, Bradley: Director		13.7	840.00	11,508.00
Adriaenssens, Jason: Engagement Manager		23	709.00	16,307.00
Ahluwalia, Rupinder: Senior Associate		27.2	535.00	14,552.00
Puskarevic, Marko: Associate		70	367.00	25,690.00
			Sub-Total:	\$147,250.60
	*Detailed statement of hours included as senarate attachment		Total	US\$147,250.60

*Detailed statement of hours included as separate attachment

Balance Owing: US\$147,250.60

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire

Check

Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

20-11133-mg Doc 2008 Filed 03/18/22 Entered 03/18/22 19:22:02 Main Document F

ebruary 1, 20	021 - Febru	ary 28,	2021
---------------	-------------	---------	------

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	19.0	\$20,444.00
Mowry, John	Managing Director	\$1,076.00	13.9	\$14,956.40
Ryan, Leah	Managing Director	\$1,076.00	40.7	\$43,793.20
Dailey, Bradley	Director	\$840.00	13.7	\$11,508.00
Adriaenssens, Jason	Engagement Manager	\$709.00	23.0	\$16,307.00
Ahluwalia, Rupinder	Senior Associate	\$535.00	27.2	\$14,552.00
Puskarevic, Marko	Associate	\$367.00	70.0	\$25,690.00
Total			207.5	\$147,250.60

Filed 03/18/22 Entered 03/18/22 19:22:02 Main Document Summary Harry Category February 1, 2021 - February 28, 2021 20-11133-mg Doc 2008

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	87.6	\$78,159.10
Fee Application	0.7	\$753.20
Fleet Related Matters	20.0	\$15,904.50
General Case Administration	3.0	\$2,127.00
Other Debtor Motions	12.5	\$13,450.00
Performance Monitoring (Internal, Market/Competitor)	83.7	\$36,856.80
Total	207.5	\$147,250.60

20-11133-mg Doc 2003 Filed 03/18/22 Entered 03/18/22 10:22:02 Main Document February 1, 2027 February 28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	2/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open deep-dive topics to pre the UCC committee on 2/4/21
Berger, Jonathan	Managing Director	\$1,076.00	2/1/2021	0.4	Committee Communications and Discussions	Review Bogota slot restrictions memo dated 01Feb2021 prepared by Carlos Gustavo Arrieta which attempts to defin
Berger, Jonathan	Managing Director	\$1,076.00	2/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/4/21, providing airline ope
Berger, Jonathan	Managing Director	\$1,076.00	2/2/2021	0.4	Other Debtor Motions	At request of Mofo (A. Sellick) via email, review spare engine stipulation for Debtors to allow Rolls Royce engine less
Berger, Jonathan	Managing Director	\$1,076.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial adviso
Berger, Jonathan	Managing Director	\$1,076.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to preparation for debtors presentation to the UCC on 2/4/21
Berger, Jonathan	Managing Director	\$1,076.00	2/3/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/4/21
Berger, Jonathan	Managing Director	\$1,076.00	2/4/2021	1.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/4/21, Debtors presentation by Avianca CEO and CFO, focus on cash burn and
Berger, Jonathan	Managing Director	\$1,076.00	2/4/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/4/21 meeting to prioritize open new Debtors cashburn forecast and impact to operations
Berger, Jonathan	Managing Director	\$1,076.00	2/8/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open questions from UCC m draft of international alliances deept dive deck.
Berger, Jonathan	Managing Director	\$1,076.00	2/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/11/21, focusing on sensitiv
Berger, Jonathan	Managing Director	\$1,076.00	2/9/2021	0.5	Other Debtor Motions	At request of Mofo (A. Sellick via email), review Lufthansa Technic A320 maintenance stipulation for Debtors to allow
Berger, Jonathan	Managing Director	\$1,076.00	2/10/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial adviso operational costs
Berger, Jonathan	Managing Director	\$1,076.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to preparation for debtors presentation to the UCC on 2/11/21
Berger, Jonathan	Managing Director	\$1,076.00	2/10/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/11/21
Berger, Jonathan	Managing Director	\$1,076.00	2/10/2021	0.7	Committee Communications and Discussions	Participate on call with Oliver Wyman and Seabury to probe justification for additional fee request for scope of work a
Berger, Jonathan	Managing Director	\$1,076.00	2/11/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 2/11/21, provide UCC members with overview and rationale of Oliver Wyman sco
Berger, Jonathan	Managing Director	\$1,076.00	2/11/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/11/21 meeting to prioritize ope alliances deck and impact to operations
Berger, Jonathan	Managing Director	\$1,076.00	2/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open questions from UCC m
Berger, Jonathan	Managing Director	\$1,076.00	2/16/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/18/21, focusing on impact
Berger, Jonathan	Managing Director	\$1,076.00	2/16/2021	0.4	Other Debtor Motions	At request of Mofo (A. Sellick) via email, review the Debtor's counsels (Millbank) draft of the status update to be pres comments/approval
Berger, Jonathan	Managing Director	\$1,076.00	2/17/2021	0.4	Committee Communications and Discussions	Participate on 2/17 February court hearing presided by Judge Glenn on behalf of UCC members providing airline op

prepare questions in advance of this weeks Debtors/Avianca management presentation to

efine AeroCivil's position on slot restrictions and potential impact to Avianca cashburn.

operational impact insight based on updated cash burn forecast

essor to claim approx \$45K from the security deposit and provide comments/approval

isors for UCC), providing Operations expertise for proposed flight network changes

to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

nd capacity reductions and impact to operations and staffing

pen items to be addressed during the follow week, including deep-dive sensitivity analysis to

C members after last week's Debtors/Avianca management presentation and review final

sitivity analysis for various demand scenarios as requested by UCC member

llow the MRO agreement to terminate and provide comments/approval

isors for UCC), discuss Oliver Wyman scope expansion with Avianca CFO and impact to

to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

ork additions in order to properly explain to the UCC on 2/11/21

scope and budget increase and provide operational perspective for UCC member questions

open items to be addressed during the follow week, including deep-dive international

C members after last week's Oliver Wyman extension request and presentation.

pact of just issued draft Term Sheet

resented to the court on 2/17/21 as requested by Judge Glenn and provide

operational guidance as appropriate

20-11133-mg Doc 2903 Filed 03/18/22 Entered 03/18/22 19:22:02 Main Document February 1, 2021 Pebruary 28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise member call.
Berger, Jonathan	Managing Director	\$1,076.00	2/17/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/18/21
Berger, Jonathan	Managing Director	\$1,076.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to preparation for debtors presentation to the UCC on 2/18/21
Berger, Jonathan	Managing Director	\$1,076.00	2/18/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 2/18/21, provide UCC members with an update on weekly operational statistics a
Berger, Jonathan	Managing Director	\$1,076.00	2/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/18/21 meeting to prioritize oper sensitivity analysis
Berger, Jonathan	Managing Director	\$1,076.00	2/18/2021	0.4	Other Debtor Motions	At request of Seabury (G. Hughs via email), review the amendments to the Airbus retrofit agreements and prepare
Berger, Jonathan	Managing Director	\$1,076.00	2/19/2021	0.3	Fee Application	Review and edit draft of Alton's Second Interim Fee Application for detailed description accuracy - edits provided
Berger, Jonathan	Managing Director	\$1,076.00	2/22/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status o weekend.
Berger, Jonathan	Managing Director	\$1,076.00	2/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/25/21, focusing on recent
Berger, Jonathan	Managing Director	\$1,076.00	2/24/2021	0.4	Other Debtor Motions	At request of Mofo (A. Sellick via email), review the Debtor's counsels (Millbank) notice to add additional scope to D
Berger, Jonathan	Managing Director	\$1,076.00	2/24/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/25/21
Berger, Jonathan	Managing Director	\$1,076.00	2/24/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise member call.
Berger, Jonathan	Managing Director	\$1,076.00	2/24/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to preparation for debtors presentation to the UCC on 2/25/21
Berger, Jonathan	Managing Director	\$1,076.00	2/25/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/25/21, including an update from the Alton team on the operational stats and co
Berger, Jonathan	Managing Director	\$1,076.00	2/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/25/21 meeting, including discu
Berger, Jonathan	Managing Director	\$1,076.00	2/26/2021	0.3	Other Debtor Motions	At the request of Mofo via email (T. Goren), Review Debtor's restructuring consultant Oliver Wyman's increase in sc comments to MOFO to discuss with UCC next week

visors for UCC), discuss latest operations and financial statistics in preparation for 2/18 UCC

to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

es and present the international alliances deep-dive slides

open items to be addressed during the follow week, including deep-dive into cash burn

re comments/approval as appropriate

us of deep-dive presentations, and cash burn updates as provided by Debtors over the

ent capacity reductions and impact to cash burn

Debtor's restructuring consultant Oliver Wyman and provide comments/approval

visors for UCC), discuss latest operations and financial statistics in preparation for 2/25 UCC

to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

competitive landscape; fleet topic and cash variances also discussed

scussion regarding the competitive market, such as new, planned entrants to the market

scope to rent or purchase project management software from Oliver Wyman - provided

20-11133-mg Doc 2903 Filed 03/18/27 Entered 03/18/22 10:22:02 Main Document February Hourd 23 auto 28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	2/1/2021	0.4	Committee Communications and Discussions	Contr bute to Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., alliance up presentation (e.g., updated business model) by the Debtors during this week's UCC meeting on 2/4/21
Mowry, John	Managing Director	\$ 1,076.00	2/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/4/21, discussing updated
Mowry, John	Managing Director	\$ 1,076.00	2/2/2021	0.2	Committee Communications and Discussions	Reviewed Debtors' proposed stipulation with RRPF and advised perspective internally to Alton team
Mowry, John	Managing Director	\$ 1,076.00	2/3/2021	0.6	Fleet Related Matters	Additional discussion with B. Dailey (Alton) regarding anticipated fleet-related claims requirement, maintenance adj
Mowry, John	Managing Director	\$ 1,076.00	2/4/2021	0.1	Fleet Related Matters	Reviewed updated maintenance-condition related status provided by Seabury (D. Brand).
Mowry, John	Managing Director	\$ 1,076.00	2/4/2021	1.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/4/21, Debtors presentation by Avianca CEO and CFO, focus on cash burn and
Mowry, John	Managing Director	\$ 1,076.00	2/4/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/4/21 meeting to prioritize oper to new Debtors cashburn forecast and impact to operations
Mowry, John	Managing Director	\$ 1,076.00	2/8/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open questions from UCC draft of international alliances deep dive deck.
Mowry, John	Managing Director	\$ 1,076.00	2/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/11/21, focusing on sensi
Mowry, John	Managing Director	\$ 1,076.00	2/10/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisoperational costs
Mowry, John	Managing Director	\$ 1,076.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to preparation for debtors presentation to the UCC on 2/11/21
Mowry, John	Managing Director	\$ 1,076.00	2/10/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/11/21
Mowry, John	Managing Director	\$ 1,076.00	2/10/2021	0.7	Committee Communications and Discussions	Participate on call with Oliver Wyman and Seabury to probe justification for additional fee request for scope of work
Mowry, John	Managing Director	\$ 1,076.00	2/11/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 2/11/21, provide UCC members with overview and rationale of Oliver Wyman so questions
Mowry, John	Managing Director	\$ 1,076.00	2/11/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/11/21 meeting to prioritize op alliances deck and impact to operations
Mowry, John	Managing Director	\$ 1,076.00	2/22/2021	0.4	Committee Communications and Discussions	Participate on weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in pre discussions
Mowry, John	Managing Director	\$ 1,076.00	2/22/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status weekend.
Mowry, John	Managing Director	\$ 1,076.00	2/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/25/21, focusing on recer
Mowry, John	Managing Director	\$ 1,076.00	2/24/2021	0.5	Fleet Related Matters	Evaluated fleet databases and participated in call with FlightAware to understand applicability of information for Avi
Mowry, John	Managing Director	\$ 1,076.00	2/24/2021	0.4	Other Debtor Motions	At request of Mofo (A. Sellick) via email, review the Debtor's counsels (Millbank) notice to add additional scope to E
Mowry, John	Managing Director	\$ 1,076.00	2/24/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisu UCC member call.
Mowry, John	Managing Director	\$ 1,076.00	2/24/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC on 2/25/21
-						

update) for future UCC meeting deck and topics to evaluate in preparation for upcoming

ted future forecast and debtor presentation

adjustments, etc. and drafted note to Seabury with inquiry

and capacity reductions and impact to operations and staffing

pen items to be addressed during the follow week, including deep-dive sensitivity analysis

CC members after last week's Debtors/Avianca management presentation and review final

nsitivity analysis for various demand scenarios as requested by UCC member

dvisors for UCC), discuss Oliver Wyman scope expansion with Avianca CFO and impact to

to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

ork additions in order to properly explain to the UCC on 2/11/21

scope and budget increase and provide operational perspective for UCC member

open items to be addressed during the follow week, including deep-dive international

reparation for the UCC meeting on 2/25/21, including update regarding status of fleet

tus of deep-dive presentations, and cash burn updates as provided by Debtors over the

cent capacity reductions and impact to cash burn

vianca fleet monitoring

Debtor's restructuring consultant Oliver Wyman and provide comments/approval

dvisors for UCC), discuss latest operations and financial statistics in preparation for 2/25

to UCC, MoFo - Legal Counsel for UCC), in preparation for debtors presentation to the

20-11133-mg Doc 2903 Filed 03/18/22 Entered 03/18/22 19:22:02 Main Document February H91/220 41 14:57 28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	2/25/2021	0.5	Fleet Related Matters	Reviewed Debtor's motions regarding A320 family leases
Mowry, John	Managing Director	\$ 1,076.00	2/25/2021	0.1	Fleet Related Matters	Drafted e-mail to Alton team to exchnage initial thoughts regarding A320 family leases
Mowry, John	Managing Director	\$ 1,076.00	2/25/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/25/21, including an update from the Alton team on the operational stats and co
Mowry, John	Managing Director	\$ 1,076.00	2/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/25/21 meeting, including disc
Mowry, John	Managing Director	\$ 1,076.00	2/26/2021	0.3	Other Debtor Motions	At the request of Mofo via email (T. Goren), Review Debtor's restructuring consultant Oliver Wyman's increase in so comments to MOFO to discuss with UCC next week

competitive landscape; fleet topic and cash variances also discussed

scussion regarding the competitive market, such as new, planned entrants to the market

scope to rent or purchase project management software from Oliver Wyman - provided

20-11133-mg Doc 2903 Filed 03/18/22 Entered 03/18/22 10:22:02 Main Document February 1991246 01:1337 28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	2/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open deep-dive topics and to 2/4/21; particular focus on cash and operational performance
Ryan, Leah	Managing Director	\$ 1,076.00	2/1/2021	0.4	Committee Communications and Discussions	Review memo dated 1st of Feb 2021 prepared by Carlos Gustavo Arrieta (legal counsel) which addresses Bogota slo
Ryan, Leah	Managing Director	\$ 1,076.00	2/1/2021	0.8	Committee Communications and Discussions	At request of R. Rodrigez (Alton), review of memo dated 1st of Feb 2021 prepared by Carlos G. Arrieta regarding hirin
Ryan, Leah	Managing Director	\$ 1,076.00	2/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/4/21, focusing on operation Management team regarding cash burn
Ryan, Leah	Managing Director	\$ 1,076.00	2/2/2021	0.9	Other Debtor Motions	At request of Mofo (A. Sellick) via email, review of a spare engine stipulation for Debtors regarding Rolls Royce engine correspondence with Ben Butterfield (MOFO) - ultimately providing sign off
Ryan, Leah	Managing Director	\$ 1,076.00	2/3/2021	0.4	committee Communications and Discussions	Prepare and share agenda for call 1/27/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	2/3/2021	0.6	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC RFP both op leases and debt financings
Ryan, Leah	Managing Director	\$ 1,076.00	2/3/2021	0.1	Committee Communications and Discussions	Call with J. Andriaenssens to discuss revisions to reporting methodology for UCC deck
Ryan, Leah	Managing Director	\$ 1,076.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to U respond to various questions in preparation for the UCC call on 2/4/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/3/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed call scheduled 2/4/21; namely Avianca Management Team meeting
Ryan, Leah	Managing Director	\$ 1,076.00	2/3/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/4/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/4/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 2/4/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/4/2021	1.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/4/21, Debtors presentation by Avianca CEO and CFO, which provided details on Debtors presentation
Ryan, Leah	Managing Director	\$ 1,076.00	2/4/2021	0.5	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/4/21 meeting to prioritize open to new Debtors cashburn forecast and impact to operations
Ryan, Leah	Managing Director	\$ 1,076.00	2/5/2021	0.5	Committee Communications and Discussions	Participated on call with M. Puskarevic and J. Andrienssens to discuss working draft of alliance deep-dive and addition
Ryan, Leah	Managing Director	\$ 1,076.00	2/8/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open questions from UCC me international alliances review.
Ryan, Leah	Managing Director	\$ 1,076.00	2/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/11/21, focusing on sensitivi
Ryan, Leah	Managing Director	\$ 1,076.00	2/9/2021	0.5	Other Debtor Motions	At request of Mofo (A. Sellick) via email, review of Lufthansa Technic's stipulation relating to A320 maintenance for De
Ryan, Leah	Managing Director	\$ 1,076.00	2/9/2021	0.5	Other Debtor Motions	Call with Benjamin Butterfield (MOFO) to discuss LHT stipulation and other case sensitive matters
Ryan, Leah	Managing Director	\$ 1,076.00	2/9/2021	0.2	Other Debtor Motions	Review of correspondence from MOFO and provided sign off on LHT stipulation
Ryan, Leah	Managing Director	\$ 1,076.00	2/9/2021	1.0	Committee Communications and Discussions	Review presentation relating to Oliver Wyman revised scope of work to assist transformation plan
Ryan, Leah	Managing Director	\$ 1,076.00	2/9/2021	0.5	Committee Communications and Discussions	Call with J. Andriaensens and P. Engel (Jefferies) regardings Debtors cash position including burn rate

to prepare questions in advance of this weeks Debtors presentation to the Committee on

slots and AeroCivil's position on slot restrictions.

ring of foreign pilots and use of foreign aircraft

ional impact of updated cash forecast and quesitons to be made to Avianca's

gine lessor claim. Prepared clarifications for Ben Schak (Mil bank Legal team) and

JCC), providing commercial, fleet and operational expertise and to discuss status of fleet

UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and

ed key updates from Seabury weekly call and open items for discussion on broader UCC

on operational and cash performance and providing insights to UCC members after

en items to be addressed during the follow week, including deep-dive sensitivity analysis

tional items to incorporate into content in advance of UCC presentation on 2/11/21

members after last week's Debtors/Avianca management presentation and review draft of

tivity analysis for various demand scenarios as requested by UCC member

Debtors

20-11133-mg Doc 2903 Filed 03/18/22 Entered 03/16/22 19:22:02 Main Document February 1992/24 90:14:17 28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.1	Committee Communications and Discussions	Review of correspondence from MOFO regarding tax payment notification
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.3	Committee Communications and Discussions	Review of correspondence from P. Engel and Debtors regarding DIP forecasting and covenant testing
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 2/11/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	1.0	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC changes to their terms. This call also included providing commercial, fleet and operational expertise and to discuss sta
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to U preparation for debtors presentation to the UCC on 2/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.7	Committee Communications and Discussions	Lead call with Oliver Wyman and Seabury to probe justification for additional fee request for scope of work additions in
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed call scheduled 2/11/21; namely revised scope of Oliver Wyman
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	1.0	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 2/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/11/2021	0.2	Other Debtor Motions	Review of Rejection of DFASS contract
Ryan, Leah	Managing Director	\$ 1,076.00	2/11/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 2/11/21, provide UCC members with overview and rationale of Oliver Wyman scop
Ryan, Leah	Managing Director	\$ 1,076.00	2/11/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/11/21 meeting to prioritize open alliances deck and impact to operations
Ryan, Leah	Managing Director	\$ 1,076.00	2/12/2021	1.1	Other Debtor Motions	Review of Avianca Status update to the court document
Ryan, Leah	Managing Director	\$ 1,076.00	2/12/2021	1.4	Committee Communications and Discussions	Review of Avianca Equity Term Sheet and correspondence from J. Luth (Debtors advisor) on such matter
Ryan, Leah	Managing Director	\$ 1,076.00	2/12/2021	0.9	Other Debtor Motions	Review of correspondence from Steve Walsh (Oliver Wyman) and updated presentation from Olvier Wyman
Ryan, Leah	Managing Director	\$ 1,076.00	2/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open questions from UCC me presentation.
Ryan, Leah	Managing Director	\$ 1,076.00	2/16/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/18/21; high level discussion
Ryan, Leah	Managing Director	\$ 1,076.00	2/16/2021	0.8	Other Debtor Motions	At request of Mofo (A. Sellick) via email, reviewed and provided sign off to the Millbanks draft of the status update to b
Ryan, Leah	Managing Director	\$ 1,076.00	2/17/2021	0.4	Committee Communications and Discussions	Participated on 2/17 February court hearing presided by Judge Glenn on behalf of UCC members. The purpose of this
Ryan, Leah	Managing Director	\$ 1,076.00	2/17/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 2/17/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	2/17/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC and to discuss status of fleet RFP
Ryan, Leah	Managing Director	\$ 1,076.00	2/17/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/18/21

CC) including a discussion with Avianca's CFO on the scope of OW and requested status of fleet RFP

DUCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

s in order to properly explain to the UCC on 2/11/21

ed key updates from Seabury weekly call and open items for discussion on broader UCC

ope and budget increase and provide operational perspective for UCC member questions

en items to be addressed during the follow week, including deep-dive international

members after last week's Oliver Wyman request to expand scope and updated

ion on the draft Equity Term Sheet

o be presented to the court on 2/17/21 as requested by Judge Glenn.

his hearing was to provide detail on the current status of airline operations to the Courts.

ICC) ahead of UCC 2/18 meeting providing commercial, fleet and operational expertise

20-11133-mg Doc 2903 Filed 03/18/22 Entered 03/18/22 10:22:02 Main Document February 199248 40, 28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to U preparation for debtors presentation to the UCC on 2/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed call scheduled 2/11/21; namely revised scope of Oliver Wyman
Ryan, Leah	Managing Director	\$ 1,076.00	2/18/2021	0.3	Other Debtor Motions	Review of AVH lease rejections - 2x A319s (docket 1403)
Ryan, Leah	Managing Director	\$ 1,076.00	2/18/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 2/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/18/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 2/18/21, leading relevant Commercial, Fleet, Operations and relevant strategic upo
Ryan, Leah	Managing Director	\$ 1,076.00	2/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/18/21 meeting to prioritize open sensitivity analysis
Ryan, Leah	Managing Director	\$ 1,076.00	2/19/2021	1.5	Other Debtor Motions	Review of final documentation relating to the amendment to the existing Airbus retrofit agreements and prepare comm
Ryan, Leah	Managing Director	\$ 1,076.00	2/19/2021	0.4	Fee Application	Review and edit draft of Alton's Second Interim Fee Application for detailed description accuracy
Ryan, Leah	Managing Director	\$ 1,076.00	2/22/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of the Airbus densification project
Ryan, Leah	Managing Director	\$ 1,076.00	2/22/2021	0.4	Committee Communications and Discussions	Lead weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in preparation for
Ryan, Leah	Managing Director	\$ 1,076.00	2/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/25/21, focusing on recent c
Ryan, Leah	Managing Director	\$ 1,076.00	2/23/2021	0.6	Committee Communications and Discussions	Review of claim analysis file
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	0.4	Other Debtor Motions	At request of Mofo (A. Sellick) via email, Millbank's notice regarding expanded workscope of OW and provided sign of
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	0.4	Committee Communications and Discussions	Call with P. Engel (Jefferies) regarding preparation for weekly UCC meeting, focusing on cash items - including discus payment)
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	0.3	Committee Communications and Discussions	Call with J. Andriaenssens regarding upcoming seabury call; operational impact and cash
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 2/17/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	1.0	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC call.
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to U preparation for debtors presentation to the UCC on 2/25/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed call scheduled 2/11/21; namely revised scope of Oliver Wyman
Ryan, Leah	Managing Director	\$ 1,076.00	2/25/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/25/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/25/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 2/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/25/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/25/21, including an update from the Alton team on the operational stats and com

DUCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

ed key updates from Seabury weekly call and open items for discussion on broader UCC

updates. This included a deep dive on international alliances

en items to be addressed during the follow week, including deep-dive into cash burn

mments/approval as appropriate

of deep-dive presentations, and cash burn updates as provided by the debtors and also

for the UCC meeting on 2/25/21, including update regarding status of fleet discussions

t capacity reductions and impact to cash burn

off

cussion of new cash forecast and outstanding questions (e.g., USAV, expense shifts, tax

JCC), discuss latest operations and financial statistics in preparation for 2/25 UCC member

UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

ed key updates from Seabury weekly call and open items for discussion on broader UCC

ompetitive landscape; fleet topic and cash variances also discussed

20-11133-mg Doc 2903 Filed 07/18/22 Entered 07/18/22 19:22:02 Main Document February 1991219 45, 437 28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	2/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/25/21 meeting, including discuss
Ryan, Leah	Managing Director	\$ 1,076.00	2/26/2021	0.3	Other Debtor Motions	At the request of Mofo via email (T. Goren), Review Debtor's restructuring consultant Oliver Wyman's increase in scope comments to MOFO to discuss with UCC next week
Ryan, Leah	Managing Director	\$ 1,076.00	2/26/2021	0.5	Other Debtor Motions	Review of docket 1427 - assumption of aircraft leases
Ryan, Leah	Managing Director	\$ 1,076.00	2/26/2021	1.3	Other Debtor Motions	Review of case sensitive Letters of Intent regarding certain aircraft leases

ussion regarding the competitive market, such as new, planned entrants to the market.

cope to rent or purchase project management software from Oliver Wyman - provided

20-11133-mg Doc 2903 Filed 03/18/22 Entered 03/18/22 10:22:02 Main Document February 7,90229 February 28, 2021

Professional	Title	ly Billing Rate	Date	Hours	Project Category	Explanation
Dailey, Bradley	Director	\$ 840.00	2/3/2021	1.3	Fleet Related Matters	Incorporated maintenance assumptions to make exposure adjustments based on whether aircraft is assumed to be each aircraft type, this will be used to determine lenders exposure
Dailey, Bradley	Director	\$ 840.00	2/3/2021	1.1	Fleet Related Matters	Incorporated maintenance assumptions to make exposure adjustments based on whether aircraft is assumed to be each aircraft type, this will be used to determine lenders exposure
Dailey, Bradley	Director	\$ 840.00	2/3/2021	0.5	Fleet Related Matters	Additional discussion with J. Mowry (Alton) regarding anticipated fleet-related claims requirement, maintenance adju
Dailey, Bradley	Director	\$ 840.00	2/4/2021	1.3	Fleet Related Matters	Set Model functionality for MX loss variability. Set up PBH functionality for post-bankruptcy.
Dailey, Bradley	Director	\$ 840.00	2/4/2021	1.2	Fleet Related Matters	Implemented and worked to validate model MX loss variability
Dailey, Bradley	Director	\$ 840.00	2/23/2021	2.5	Fleet Related Matters	Updated model to include Alton cost to FL for ATR aircraft, updated CMVs & LRs to reference AVAC numbers, buil
Dailey, Bradley	Director	\$ 840.00	2/23/2021	0.9	Fleet Related Matters	Set up model functionality to for financing loss claim estimates
Dailey, Bradley	Director	\$ 840.00	2/23/2021	1.1	Fleet Related Matters	Began building out estimated cash flows for each of the debt financed aircraft
Dailey, Bradley	Director	\$ 840.00	2/24/2021	0.5	Fleet Related Matters	Finalized estimated cash flows for each of the debt financed aircraft
Dailey, Bradley	Director	\$ 840.00	2/24/2021	0.5	Fleet Related Matters	Updated model logic to link to main input page
Dailey, Bradley	Director	\$ 840.00	2/25/2021	1.8	Fleet Related Matters	Reviewed and check all model formuals to check for errors and confirm functionality
Dailey, Bradley	Director	\$ 840.00	2/25/2021	0.5	Fleet Related Matters	Created output dash board for which illustrates potential losses for lessors and lenders
Dailey, Bradley	Director	\$ 840.00	2/25/2021	0.5	Fleet Related Matters	Updated output such that potential losses can be grouped by aircraft type

be in PBH with engine manufacturer. Pulled down Alton's full-life to half-life adjustment for be in PBH with engine manufacturer. Pulled down Alton's full-life to half-life adjustment for adjustments, etc. built in ability to haircut values & lease rents

20-11133-mg Doc 2903 Filed 03/18/22 Entered 03/18/22 19:22:02 Main Document February 1995 Pebraary 28, 2021

			_			
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/1/2021	0.3	Committee Communications and Discussions	Review AeroCivil documentation regarding slot regulations create summary email for Alton team regarding the upd
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/1/2021	0.3	Committee Communications and Discussions	Create draft timeline for deep-dive on alliances to be provided to UCC committee after update from the Debtors sch
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/1/2021	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., alliance update) fo (e.g., updated cash forecast, business model) by the Debtors during this week's UCC meeting on 2/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/1/2021	0.4	Committee Communications and Discussions	Prepare response to email from R. Rodriguez with MoFo team after reviewing memo regarding Foreign Pilots in Co
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/4/21, discussing updated
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/2/2021	0.2	Committee Communications and Discussions	Incorporate updates and review content for UCC weekly update to be sent out on 2/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advision including details regarding legal topics, future cash forecast timing, and fleet update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors t discussion, local legal update, USAV) to prepare for the UCC call on 2/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/3/2021	0.2	Committee Communications and Discussions	Update and review UCC Flash Card sent out in lieu of the presentation for this week due to Debtor presentation up updates
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/3/2021	0.2	Committee Communications and Discussions	Review and align on Jefferies team regarding open topics to discuss during Seabury call on 2/3/21 in preparation f
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/3/2021	0.2	General Case Administration	Prepare reply to email from S. Schrag with Denton's regarding upcoming interim fee application requirements and
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/4/2021	1.7	Committee Communications and Discussions	Participate on UCC meeting dated 1/28/20, including special update from Debtors, including information on current operational direction; subsequent discussion of UCC members regarding outstanding legal topic, including update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/4/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/4/21 meeting, including press as alliance deep-dive and continued update on slot protection flying
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/5/2021	0.5	Committee Communications and Discussions	Conduct internal call with M. Puskarevic and L. Ryan to discuss working draft of alliance deep-dive and additional i
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/8/2021	0.5	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., alliance deep-dive
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/11/21, focusing on scena
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/9/2021	0.2	Committee Communications and Discussions	Pull docket as requested and prepare summary of relevant docket as related to Professional engagement letter su
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/10/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Update and review UCC meeting deck, including standard operational update and regional performance, in prepara
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/10/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advision including presentation of Debtors regarding additional engagement fee for professionals as well as reviewing updated and the second sec
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors t payment for professional, USAV flow) to prepare for the UCC call on 2/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/11/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 2/11/21, including a discussion regarding additional professional fees proposed update prepared for the Committee and a review of the updated cash forecast information
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/11/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/11/21 meeting and discussic future scenarios regarding demand return
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/11/2021	0.2	General Case Administration	Prepare email for S. Schrag with Denton's regarding the interim fee app, including exhibits to be provided in filing

pdated regulations

scheduled for this week

for future UCC meeting deck and topics to evaluate in preparation for upcoming presentation

Colombia as prepared by local counsel

ted cash reporting schedule and expectations regarding revised forecast

visors for UCC) to discuss update on operations in preparation for UCC call on 2/4/21,

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., domiciling

update for the 2/4/21 meeting, including standard operational and competitive landscape

for weekly UCC meeting, including discussion of future forecast expectations and timing

nd narrative in support of compensation, including associated timeline and deadlines

ent cash position, near-term operational plans, indicative information regarding future ate from local counsel

esentaiton by Debtors, to discuss open items to be addressed during the follow week, such

I items to incorporate into content in advance of UCC presentation on 2/11/21

ve) and topics to evaluate in preparation for upcoming UCC meeting on 2/11/21

enario evaluation as requested by UCC member

supporting Avianca

aration for UCC meeting on 2/11/21

visors for UCC) to discuss update on operations in preparation for UCC call on 2/11/21, date on cash forecast and operational status

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., additional

ed by Debtors and input from Financial Advisors in addition to review of the operational

ion regarding alliance deep-dive, review of past operational performance, and estimate for

20-11133-mg Doc 2903 Filed 03/18/22 Entered 03/18/22 19:22:02 Main Document February 1995 Pebraary 28, 2021

ïtle	Hourly Billing Rate	Date	Hours	Project Category	Explanation
ngagement Manager	\$ 709.00	2/12/2021	0.3	Committee Communications and Discussions	Review of status update prepared by Debtors and to be filed with the court in response to request for update on cur
ngagement Manager	\$ 709.00	2/12/2021	0.3	General Case Administration	Review and revise material related to fee applications, including communication regarding invoice to Denton's (i.e.,
ngagement Manager	\$ 709.00	2/12/2021	0.5	General Case Administration	Compile all timesheet entries into single file (i.e., formatted and unformatted) for submission to UST for review of int
ngagement Manager	\$ 709.00	2/15/2021	0.2	General Case Administration	Review draft of January fee application filing; provide approval to S. Schrag to move forward with filing process
ngagement Manager	\$ 709.00	2/16/2021	0.1	Committee Communications and Discussions	Prepare agenda for weekly Alton internal meeting on 2/16/21, including open items (e.g., alliance update, forecast a
ngagement Manager	\$ 709.00	2/16/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., alliance deep-dive) upcoming UCC meeting on 2/18/21
ngagement Manager	\$ 709.00	2/16/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/18/21, focusing on updat
ngagement Manager	\$ 709.00	2/16/2021	0.4	Committee Communications and Discussions	Updated initial draft of report prepared for UCC Committee meeting on 2/18/21, including alliance deep-dive and op
ngagement Manager	\$ 709.00	2/16/2021	0.9	General Case Administration	Prepare updated draft of the Second Interim Fee Application detailed description to be provided regarding Alton act 1 October 2020 through 31 January 2021)
ngagement Manager	\$ 709.00	2/16/2021	0.1	General Case Administration	Prepare email to S. Schrag with Dentons (i.e., Alton legal counsel) regarding Second Interim Fee Application questi
ngagement Manager	\$ 709.00	2/17/2021	0.1	Committee Communications and Discussions	Review of dockets 1399 and 1400 as filed with the court regarding retention of Airborne as an advisor; subsequent
ngagement Manager	\$ 709.00	2/17/2021	0.2	Fleet Related Matters	Review of docket 1403 as filed with the court on 2/16/2021 regarding rejection of two A319 leases
ngagement Manager	\$ 709.00	2/17/2021	0.1	Fleet Related Matters	Prepare notice to internal team regarding docket to reject two A319 leases, as filed in docket 1403 including summa
ngagement Manager	\$ 709.00	2/17/2021	0.4	Committee Communications and Discussions	Participate on Omnibus court hearing presided by Judge Glenn on 2/17/21 to understand current status of USAV diperformance
ngagement Manager	\$ 709.00	2/17/2021	0.2	Committee Communications and Discussions	Review and align with Jefferies team regarding topics to discuss during Seabury call on 2/17/21 in preparation for w development
ngagement Manager	\$ 709.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advis including update fleet discussions, operational developments, and negotiations with selected providers
ngagement Manager	\$ 709.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to negotiations) to prepare for the UCC call on 2/18/21
ngagement Manager	\$ 709.00	2/18/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 2/18/21, including an update from the Alton team on the operational stats, competed topic also discussed
ngagement Manager	\$ 709.00	2/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/18/21 meeting, including disc
ngagement Manager	\$ 709.00	2/18/2021	0.5	General Case Administration	Finalized updated draft of the Second Interim Fee Application detailed description; sent out draft verison of docume
ngagement Manager	\$ 709.00	2/18/2021	0.1	General Case Administration	Prepared e-mail to update S. Schrag from Denton's on status of Fee Application detailed description and alignment
ngagement Manager	\$ 709.00	2/22/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., fleet update) in preparation
ngagement Manager		2/22/2021	0.4	Committee Communications and Discussions	Participate on weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in prep
	ingagement Manager ingagement Manager	deBilling Ratengagement Manager\$709.00ngagement	deBilling RateDatengagement Manager\$709.002/12/2021ngagement Manager\$709.002/12/2021ngagement Manager\$709.002/15/2021ngagement Manager\$709.002/16/2021ngagement Manager\$709.002/16/2021ngagement Manager\$709.002/16/2021ngagement Manager\$709.002/16/2021ngagement Manager\$709.002/16/2021ngagement Manager\$709.002/16/2021ngagement Manager\$709.002/16/2021ngagement Manager\$709.002/16/2021ngagement Manager\$709.002/17/2021ngagement Manager\$709.002/17/2021ngagement Manager\$709.002/17/2021ngagement Manager\$709.002/17/2021ngagement Manager\$709.002/17/2021ngagement Manager\$709.002/17/2021ngagement Manager\$709.002/17/2021ngagement Manager\$709.002/17/2021ngagement Manager\$709.002/18/2021ngagement Manager\$709.002/18/2021ngagement Manager\$709.002/18/2021ngagement Manager\$709.002/18/2021ngagement Manager\$709.002/18/2021ngagement Manager\$709.002/18/2021	Her Billing Rate Date Hours ngagement Manager \$ 709.00 2/12/2021 0.3 ngagement Manager \$ 709.00 2/12/2021 0.3 ngagement Manager \$ 709.00 2/12/2021 0.3 ngagement Manager \$ 709.00 2/12/2021 0.2 ngagement Manager \$ 709.00 2/16/2021 0.1 ngagement Manager \$ 709.00 2/16/2021 0.3 ngagement Manager \$ 709.00 2/16/2021 0.2 ngagement Manager \$ 709.00 2/16/2021 0.4 ngagement Manager \$ 709.00 2/16/2021 0.4 ngagement Manager \$ 709.00 2/16/2021 0.4 ngagement Manager \$ 709.00 2/17/2021 0.1 ngagement Manager \$ 709.00 2/17/2021 0.2 ngagement Manager \$ 709.00 2/17/2021 0.4 ngagement Manager \$ 709.00 2/17/2021 0.4 ngagement Manager \$ 709.00 2/17/2021 0.4 <	Builting Rate Date Project Calegory rgagement Manager \$ 709.00 2/12/2021 0.3 Committee Communications and Discussions rgagement Manager \$ 709.00 2/12/2021 0.3 General Case Administration rgagement Manager \$ 709.00 2/12/2021 0.2 General Case Administration rgagement Manager \$ 709.00 2/15/2021 0.2 General Case Administration rgagement Manager \$ 709.00 2/16/2021 0.1 Committee Communications and Discussions rgagement Manager \$ 709.00 2/16/2021 0.4 Committee Communications and Discussions rgagement Manager \$ 709.00 2/16/2021 0.4 Committee Communications and Discussions rgagement Manager \$ 709.00 2/16/2021 0.4 Committee Communications and Discussions rgagement Manager \$ 709.00 2/16/2021 0.4 Committee Communications and Discussions rgagement Manager \$ 709.00 2/17/2021 0.1 Committee Communications and Discussions rgagement Manager \$ 709.00 2/17/2021 0.1

current status of the business and path toward emergence from Chapter 11

.e., counsel assisting with fee application creation)

interim fee application

st analysis) to facilitate UCC meeting on 2/18/21

ve) and topics to evaluate (e.g., future forecast, Tranche B termsheet) in preparation for

dated term sheet and future process regarding Tranch B financing

operational status update

activities based on review of fee applications and timesheets from the relevant periods (i.e.,

estion related to detailed description to be provided regarding Alton activities

nt to previous discussions with UCC regarding engagement

mary of the lease rejections

discussions and review other items discussed regarding current and future operational

r weekly UCC meeting, including discussion of cash forecast timing and forecast scenario

visors for UCC) to discuss update on operations in preparation for UCC call on 2/18/21,

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet, supplier

npetitive landscape, and deep-dive discussion on alliance developments in the region; fleet

scussion regarding fleet

ment to internal Alton team for review and feedback

ent of potential deadlines

ation for upcoming UCC meeting on 2/25/21

reparation for the UCC meeting on 2/25/21, including update regarding status of fleet

20-11133-mg Doc 2903 Filed 03/18/22 Entered 03/18/22 19:22:02 Main Document February 1,00543 File 1414 28, 2021

Professional	Title	lourly ing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/25/21, focusing on currer
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/23/2021	0.1	Committee Communications and Discussions	Prepare response to question from J. Mowry with Alton team regarding OW SoW and relevant timing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/24/2021	0.4	Committee Communications and Discussions	Conduct review of the updated cash forecast to review potential operational implications and questions regarding so
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/24/2021	0.4	Committee Communications and Discussions	Update and review weekly UCC deck in preparation for UCC meeting on 2/25/21, including updated commentary in
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/24/2021	0.4	Committee Communications and Discussions	Review and align with Jefferies team regarding topics to discuss during Seabury call on 2/25/21 in preparation for w (e.g., USAV, expense shifts, tax payment)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/24/2021	0.3	Committee Communications and Discussions	Call with L. Ryan to discuss specific questions regaridng the opreational implications of the new 13-week forecast a
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/24/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisincluding update on fleet topic and discussion of cash variances and forecast changes
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/24/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to impact) to prepare for the UCC call on 2/25/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/25/2021	0.3	Committee Communications and Discussions	Review of newly filed dockets, including review of docket 1427 regarding motion to enter into new aircraft leases an
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/25/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/25/21, including an update from the Alton team on the operational stats and co
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/25/21 meeting, including disc

rent status of fleet discussion and cash forecast update

some timing impacts

in preparation for the presentation

r weekly UCC meeting, including discussion of new cash forecast and outstanding questions

at as prepared by the Debtors

visors for UCC) to discuss update on operations in preparation for UCC call on 2/25/21,

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet, cash/tax

and assume existing aircraft leases

competitive landscape; fleet topic and cash variances also discussed

iscussion regarding the competitive market, such as new, planned entrants to the market

20-11133-mg Doc 2903 Filed 03/18/22 Entered 03/18/22 10:22:02 Main Document February Hgg 333 04 1367/28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/1/2021	0.4	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to e being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitori
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/2/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/4/21 by updating Avianca and competitors' parked fleet metric
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/3/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/4/21 including updating regular weekly operational analysis sli
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/3/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/4/21 by updating regular COVID-19 dashboard and associated
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/4/21 including compiling local reports and targeted analysis of
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/8/2021	0.5	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to e being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitorion
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/9/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/11/21 by updating Avianca and competitors' parked fleet metri
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/9/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/11/21 including updating regular weekly operational analysis s
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/9/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/11/21 including compiling local reports and targeted analysis
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/10/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/11/21 by updating regular COVID-19 dashboard and associate
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/16/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to e being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitor
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/16/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/18/21 by updating Avianca and competitors' parked fleet metr
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/17/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/18/21 by updating regular COVID-19 dashboard and associat
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/17/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/18/21 including updating regular weekly operational analysis s
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/17/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/18/21 including compiling local reports and targeted analysis
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/23/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/25/21, including weekly extracts of global, regional, and nationa
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/23/2021	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/25/21 including updating regular weekly operational analysis s
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/23/2021	2.3	Fleet Related Matters	Update extraction method to enhance data quality and ease of use of fleet monitoring model used for weekly con
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/23/2021	1.9	Fleet Related Matters	Review and test outputs of updated extraction method against previous methodology to fix any errors
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/24/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/25/21 including compiling local reports and targeted analysis
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/24/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/25/21 by updating Avianca and competitors' parked fleet metr
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/24/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/25/21 by updating COVID-19 dashboard and associated trave

to evaluate in preparation for upcoming UCC meeting on 2/4/21, including relevant deep-dives itoring)

trics and lease rejection status

s slides

ated travel restrictions news

s of the Colombian marketplace

to evaluate in preparation for upcoming UCC meeting on 2/11/21, including relevant deep-dives itoring)

etrics and lease rejection status

is slides

sis of the Colombian marketplace

ciated travel restrictions news

to evaluate in preparation for upcoming UCC meeting on 2/18/21, including relevant deep-dives itoring)

etrics and lease rejection status

ciated travel restrictions news

is slides

sis of the Colombian marketplace

onal operational data

is slides (airline-level and route-by-route)

committee updates

sis of the Colombian marketplace

etrics and lease rejection status

avel restrictions news

20-11133-mg Doc 2903 Filed 03/18/27 Epitered 03/18/22 10:22:02 Main Document Februar 190323 001136228, 2021

Professional	Title	Hourly Billin Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.0	0 2/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) weekly call to identify relevant deep-dives (e.g., alliance presentation (e.g., updated cash forecast, business model) by the Debtors during his week's UCC meeting on 2/
Puskarevic, Marko	Associate	\$ 367.0	0 2/1/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, conducting general research on the history of airline
Puskarevic, Marko	Associate	\$ 367.0	0 2/1/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, examining schedule data to identify historical alliance
Puskarevic, Marko	Associate	\$ 367.0	0 2/1/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, aggrega ing Star Alliance, Oneworld, and SkyTeam
Puskarevic, Marko	Associate	\$ 367.0	0 2/1/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, visualizing point-in-time alliance membership
Puskarevic, Marko	Associate	\$ 367.0	0 2/2/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Analyze news articles and press releases regarding post-COVID Latin American codeshare developments and a
Puskarevic, Marko	Associate	\$ 367.0	0 2/2/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, focusing on codeshare/alliance-related reporting in A
Puskarevic, Marko	Associate	\$ 367.0	0 2/2/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review of materials shared by Debtors and relevant Docket filings incorporating assessments of alliance value to
Puskarevic, Marko	Associate	\$ 367.0	0 2/2/2021	2.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material as an update en lieu of a presentation, due to Debtors' presentation, prior to UCC mee data
Puskarevic, Marko	Associate	\$ 367.0	0 2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i e., representative for the Debtors), Jefferies and Alton (i.e., financial ad including details regarding legal topics, future cash forecast iming, and fleet update
Puskarevic, Marko	Associate	\$ 367.0	0 2/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including analysis of Avianca alliance and codeshare
Puskarevic, Marko	Associate	\$ 367.0	0 2/3/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including analysis of Avianca historical alliance/code
Puskarevic, Marko	Associate	\$ 367.0	0 2/3/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including analysis of Avianca codeshare network de
Puskarevic, Marko	Associate	\$ 367.0	0 2/3/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including development of visual map of Avianca glob
Puskarevic, Marko	Associate	\$ 367.0	0 2/3/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Conduct research on relevant airline bankruptcy outside of Latin America, including identifying affected subsidiar
Puskarevic, Marko	Associate	\$ 367.0	0 2/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Develop a fleet-based analysis to demonstrate lessor exposure to other airline bankruptcies, for discussion on ca
Puskarevic, Marko	Associate	\$ 367.0	0 2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors discussion, local legal update, USAV) to prepare for the UCC call on 2/4/21
Puskarevic, Marko	Associate	\$ 367.0	0 2/3/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material as an update en lieu of a presentation, due to Debtors' presenta ion, prior to UCC me
Puskarevic, Marko	Associate	\$ 367.0	0 2/3/2021	0.1	Committee Communications and Discussions	Distribute flashcard material prepared as an update en lieu of a presentation, due to Debtors' presentation, prior
Puskarevic, Marko	Associate	\$ 367.0	0 2/3/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Review Debtors' presenta ion materials in preparation for Debtors' presentation to UCC
Puskarevic, Marko	Associate	\$ 367.0	0 2/4/2021	1.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/4/21, Debtors presentation by Avianca CEO and CFO, focus on cash burn a
Puskarevic, Marko	Associate	\$ 367.0	0 2/4/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/4/21 meeting to priori ize on new Debtors cashburn forecast and impact to operations
Puskarevic, Marko	Associate	\$ 367.0	0 2/4/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Star Alliance history and evolution
Puskarevic, Marko	Associate	\$ 367.0	0 2/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Star Alliance airline membership develo
L	1	1	1	1	1	

nce update) for future UCC meeting deck and topics to evaluate in preparation for upcoming n 2/4/21

ne alliances and identifying relevant subject matter

nce market share

m annual factsheet data and third party sources to aggregate competitive metrics

announcements

in Avianca and partner financial reports

to Avianca

neeting on 2/4/21, including regular weekly extracts of global, regional, and national operational

advisors for UCC) to discuss update on operations in preparation for UCC call on 2/4/21,

nare-related docket filings

deshare agreements

development over time

global codeshare network with United

liaries, to understand implications on the leasing market

n calls with professionals

ors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., domiciling

neeting on 2/4/21, including regular weekly airline-level and route-by-route operational analysis

or to UCC meeting on 2/4/21

and capacity reductions and impact to operations and staffing

e open items to be addressed during the follow week, including deep-dive sensitivity analysis to

elopment, including entrances and exits over time

20-11133-mg Doc 2903 Filed 03/18/27 Exptered 03/18/22 10:22:02 Main Document Februar H30/335 001 1363/28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching SkyTeam history and evolution
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching SkyTeam airline membership developm
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Oneworld history and evolution
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Oneworld airline membership developm
Puskarevic, Marko	Associate	\$ 367.00	2/5/2021	0.5	Committee Communications and Discussions	Participate on internal call with J. Adriaenssens and L. Ryan to discuss working draft of alliance deep-dive and ad
Puskarevic, Marko	Associate	\$ 367.00	2/8/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton par icipants only) weekly call to identify relevant deep-dives (e.g., alliance
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/11/21, including weekly extracts of global, regional, and na iona
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/11/21, including regular weekly airline-level and route-by-route
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	0.1	Committee Communications and Discussions	Reworking flashcard material for UCC meeting on 2/11/21 in absence of regular company-provided data
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Identify approach to addressing committee member request for a future forecast model
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Review key hird-party data sources and forecasting to initiate forecast model development in alignment with con
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Extract data from relevant economic and aviation-related forecasts to initiate the development of a scenario evalu
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare Avianca historical cash data, aggregating successive forecasts
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare Avianca historical cash data, incorporating adjustments for changes in reporting methodology over time
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare Avianca historical cash data, linking relevant line items relevant to operational forecasting
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Extract airline and regional level historical schedule data relevant to forecas ing from third party sources
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Aggregate and post-process historical operational data from Avianca
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for he Debtors), Jefferies and Alton (i.e., financial ad operational costs
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.7	Committee Communications and Discussions	Participate on call with Oliver Wyman and Seabury to probe justification for additional fee request for scope of wo
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distribute for UCC meeting on 2/11/2021
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.1	Committee Communications and Discussions	Participate on UCC mee ing dated 2/11/21, provide UCC members with overview and rationale of Oliver Wyman
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/11/21 mee ing to priori ize of deck and impact to operations
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, examining historical statistical linkages betw data discrepancies
L	1	1	1	1	1	I

pment, including entrances and exits over time

oment, including entrances and exits over time

additional items to incorporate into content in advance of UCC presentation on 2/11/21

nce deep-dive) and topics to evaluate in preparation for upcoming UCC meeting on 2/11/21

onal operational data

ute operational analysis

committee member request

alua ion model/

advisors for UCC), discuss Oliver Wyman scope expansion with Avianca CFO and impact to

ors to UCC, MoFo - Legal Counsel for UCC)

work additions in order to properly explain to the UCC on 2/11/21

an scope and budget increase and provide operational perspective for UCC member questions

ze open items to be addressed during the follow week, including deep-dive international alliances

etween third party schedule data and Avianca proprietary operational data, including cleaning

20-11133-mg Doc 2908 Filed 03/18/27 Epitered 03/18/22 10:22:02 Main Document February Hgg 330 001 146/28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, examining historical statistical linkages betwe item basis
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, examining historical statistical linkages betwe item basis
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, identifying historical statistical relationships b
Puskarevic, Marko	Associate	\$ 367.00	2/12/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, building base scenario selection mechanism
Puskarevic, Marko	Associate	\$ 367.00	2/12/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, incorporating Debtors' operational forecasts
Puskarevic, Marko	Associate	\$ 367.00	2/12/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, linking historical schedule and operational da
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open questions from UC
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing custom cost escalation overlay fu
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing custom revenue escalation over
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, building custom ime-delay input forecasting
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, analyzing historical monthly timing of key cos
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/18/21, including weekly extracts of global, regional, and na iona
Puskarevic, Marko	Associate	\$ 367.00	2/17/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/18/21, including regular weekly airline-level and route-by-route
Puskarevic, Marko	Associate	\$ 367.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for he Debtors), Jefferies and Alton (i.e., financial adv member call.
Puskarevic, Marko	Associate	\$ 367.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 2/18/21
Puskarevic, Marko	Associate	\$ 367.00	2/17/2021	0.1	Committee Communications and Discussions	Distribute flashcard material for UCC meeting on 2/18/2021
Puskarevic, Marko	Associate	\$ 367.00	2/18/2021	0.6	Committee Communications and Discussions	Review international alliances deep-dive slides prior to UCC presentation
Puskarevic, Marko	Associate	\$ 367.00	2/18/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 2/18/21, provide UCC members with an update on weekly operational sta istic
Puskarevic, Marko	Associate	\$ 367.00	2/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/18/21 meeting to priori ize of sensitivity analysis
L	1	1	1	1	1	1

tween cash inflows and operational/schedule data from Avianca/third party providers, on a line-

tween cash outflows and operational/schedule data from Avianca/third party providers, on a line-

os between country/region level data and Avianca-specific trends

sms based on ICAO/IATA forecasts

sts as presented to he Committee on 2/4/2021

data into forecasts from ICAO/IATA and Debtors' materials

JCC members after last week's Oliver Wyman extension request and presentation.

y functionality

erlay functionality

ng functionality

cost and revenue items to improve future forecasts

nal operational data

ite operational analysis

advisors for UCC), discuss latest opera ions and financial statistics in preparation for 2/18 UCC

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

tics and present the international alliances deep-dive slides

e open items to be addressed during the follow week, including deep-dive into cash burn

Professional	Title	rly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	2/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e g., alliance presentation (e.g., updated cash forecast, business model) by the Debtors during this week's UCC meeting on 2/
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, conducting general research on the history of airline
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, examining schedule data to identify historical allianc
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, aggregating Star Alliance, Oneworld, and SkyTeam
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, visualizing point-in-time alliance membership
Puskarevic, Marko	Associate	\$ 367.00	2/2/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Analyze news articles and press releases regarding post-COVID Latin American codeshare developments and a
Puskarevic, Marko	Associate	\$ 367.00	2/2/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, focusing on codeshare/alliance-related reporting in /
Puskarevic, Marko	Associate	\$ 367.00	2/2/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review of materials shared by Debtors and relevant Docket filings incorporating assessments of alliance value to
Puskarevic, Marko	Associate	\$ 367.00	2/2/2021	2.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material as an update en lieu of a presentation, due to Debtors' presentation, prior to UCC me data
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial ac including details regarding legal topics, future cash forecast timing, and fleet update
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including analysis of Avianca alliance and codeshard
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including analysis of Avianca historical alliance/code
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including analysis of Avianca codeshare network de
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including development of visual map of Avianca glo
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Conduct research on relevant airline bankruptcy outside of Latin America, including identifying affected subsidiar
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Develop a fleet-based analysis to demonstrate lessor exposure to o her airline bankruptcies, for discussion on ca
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisor discussion, local legal update, USAV) to prepare for the UCC call on 2/4/21
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material as an update en lieu of a presentation, due to Debtors' presentation, prior to UCC me
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.1	Committee Communications and Discussions	Distribute flashcard material prepared as an update en lieu of a presentation, due to Debtors' presentation, prior
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Review Debtors' presentation materials in preparation for Debtors' presentation to UCC
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/4/21, Debtors presenta ion by Avianca CEO and CFO, focus on cash burn a
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/4/21 meeting to prioritize o new Debtors cashburn forecast and impact to operations
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Star Alliance history and evolution
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Star Alliance airline membership develo
L	1	 		1		1

nce update) for future UCC meeting deck and topics to evaluate in preparation for upcoming n 2/4/21

ne alliances and identifying relevant subject matter

ince market share

m annual factsheet data and third party sources to aggregate competitive metrics

announcements

n Avianca and partner financial reports

e to Avianca

meeting on 2/4/21, including regular weekly extracts of global, regional, and national operational

advisors for UCC) to discuss update on operations in preparation for UCC call on 2/4/21,

are-related docket filings

deshare agreements

development over time

lobal codeshare network with United

liaries, to understand implications on the leasing market

calls with professionals

ors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., domiciling

meeting on 2/4/21, including regular weekly airline-level and route-by-route operational analysis

or to UCC meeting on 2/4/21

n and capacity reductions and impact to operations and staffing

e open items to be addressed during the follow week, including deep-dive sensitivity analysis to

elopment, including entrances and exits over time

20-11133-mg Doc 2908 Filed 03/18/27 Urs Entered 03/18/22 10:22:02 Main Document February H30/1309061333228, 2021

Professional	Title	y Billing ate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching SkyTeam history and evolution
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching SkyTeam airline membership developmen
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Oneworld history and evolution
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Oneworld airline membership developmen
Puskarevic, Marko	Associate	\$ 367.00	2/5/2021	0.5	Committee Communications and Discussions	Participate on internal call with J. Adriaenssens and L. Ryan to discuss working draft of alliance deep-dive and addi
Puskarevic, Marko	Associate	\$ 367.00	2/8/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to iden ify relevant deep-dives (e.g., alliance de
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/11/21, including weekly extracts of global, regional, and national of
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/11/21, including regular weekly airline-level and route-by-route op
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	0.1	Committee Communications and Discussions	Reworking flashcard material for UCC meeting on 2/11/21 in absence of regular company-provided data
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Identify approach to addressing committee member request for a future forecast model
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Review key third-party data sources and forecasting to initiate forecast model development in alignment with comm
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Extract data from relevant economic and aviation-related forecasts to initiate the development of a scenario evaluat
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare Avianca historical cash data, aggregating successive forecasts
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare Avianca historical cash data, incorporating adjustments for changes in reporting methodology over time
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare Avianca historical cash data, linking relevant line items relevant to operational forecasting
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Extract airline and regional level historical schedule data relevant to forecasting from third party sources
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Aggregate and post-process historical operational data from Avianca
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisoperational costs
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.7	Committee Communications and Discussions	Participate on call with Oliver Wyman and Seabury to probe justification for additional fee request for scope of work
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.2	Committee Communications and Discussions	Collate flashcard material with o her Financial Advisors' updates and distribute for UCC meeting on 2/11/2021
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 2/11/21, provide UCC members with overview and rationale of Oliver Wyman sc
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/11/21 meeting to prioritize op deck and impact to operations
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, examining historical statistical linkages betwee data discrepancies

pment, including entrances and exits over time

pment, including entrances and exits over time

additional items to incorporate into content in advance of UCC presentation on 2/11/21

nce deep-dive) and topics to evaluate in prepara ion for upcoming UCC meeting on 2/11/21

onal operational data

ute operational analysis

committee member request

aluation model

advisors for UCC), discuss Oliver Wyman scope expansion with Avianca CFO and impact to

sors to UCC, MoFo - Legal Counsel for UCC)

work additions in order to properly explain to the UCC on 2/11/21

an scope and budget increase and provide operational perspective for UCC member questions

ze open items to be addressed during the follow week, including deep-dive interna ional alliances

etween third party schedule data and Avianca proprietary operational data, including cleaning

20-11133-mg Doc 2908 Filed 03/18/27 Entered 03/18/22 10:22:02 Main Document February 19991329 001146728, 2021

Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Associate	\$ 367.00	2/11/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, examining historical statistical linkages betwe item basis
Associate	\$ 367.00	2/11/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, examining historical statistical linkages betwe item basis
Associate	\$ 367.00	2/11/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, identifying historical statistical relationships b
Associate	\$ 367.00	2/12/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, building base scenario selection mechanisms
Associate	\$ 367.00	2/12/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, incorporating Debtors' operational forecasts a
Associate	\$ 367.00	2/12/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, linking historical schedule and operational da
Associate	\$ 367.00	2/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open ques ions from UCC
Associate	\$ 367.00	2/16/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing custom cost escalation overlay fu
Associate	\$ 367.00	2/16/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing custom revenue escalation overla
Associate	\$ 367.00	2/16/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, building custom time-delay input forecasting
Associate	\$ 367.00	2/16/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, analyzing historical monthly timing of key cos
Associate	\$ 367.00	2/16/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/18/21, including weekly extracts of global, regional, and nationa
Associate	\$ 367.00	2/17/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/18/21, including regular weekly airline-level and route-by-route of
Associate	\$ 367.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial adv member call.
Associate	\$ 367.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 2/18/21
Associate	\$ 367.00	2/17/2021	0.1	Committee Communications and Discussions	Distribute flashcard material for UCC meeting on 2/18/2021
Associate	\$ 367.00	2/18/2021	0.6	Committee Communications and Discussions	Review international alliances deep-dive slides prior to UCC presentation
Associate	\$ 367.00	2/18/2021	0.5	Committee Communications and Discussions	Participate on UCC mee ing dated 2/18/21, provide UCC members with an update on weekly operational statistic
Associate	\$ 367.00	2/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/18/21 meeting to prioritize of sensitivity analysis
	Associate	IttleRateAssociate\$367.00	Rate Date Associate \$ 367.00 2/11/2021 Associate \$ 367.00 2/11/2021 Associate \$ 367.00 2/11/2021 Associate \$ 367.00 2/12/2021 Associate \$ 367.00 2/12/2021 Associate \$ 367.00 2/12/2021 Associate \$ 367.00 2/12/2021 Associate \$ 367.00 2/16/2021 Associate \$ 367.00 2/17/2021 Associate \$ 367.00 2/17/2021 Associate \$ 367.00 2/17/2021 Associate \$ 367.00 2/17/2021 Associate \$ 367.00 2/18/2021	Inte Rate Date Hours Associate \$ 367.00 2/11/2021 1.8 Associate \$ 367.00 2/11/2021 1.7 Associate \$ 367.00 2/11/2021 1.5 Associate \$ 367.00 2/12/2021 1.8 Associate \$ 367.00 2/12/2021 1.8 Associate \$ 367.00 2/12/2021 1.3 Associate \$ 367.00 2/12/2021 1.9 Associate \$ 367.00 2/16/2021 0.3 Associate \$ 367.00 2/16/2021 1.9 Associate \$ 367.00 2/16/2021 1.4 Associate \$ 367.00 2/16/2021 1.6 Associate \$ 367.00 2/16/2021 1.6 Associate \$ 367.00 2/16/2021 1.6 Associate \$ 367.00 2/17/2021 1.6 Associate \$ 367.00 2/17/2021 0.5 Associate \$ 367.00 2/17/2021 0.5	Hile Rato Data Policit Policit Policit Category Associate \$ 367.00 2/11/2021 1.8 Performance Monitoring (Internal, Market/Competitor) Associate \$ 367.00 2/11/2021 1.7 Performance Monitoring (Internal, Market/Competitor) Associate \$ 367.00 2/11/2021 1.5 Performance Monitoring (Internal, Market/Competitor) Associate \$ 367.00 2/12/2021 1.8 Performance Monitoring (Internal, Market/Competitor) Associate \$ 367.00 2/12/2021 1.3 Performance Monitoring (Internal, Market/Competitor) Associate \$ 367.00 2/16/2021 1.9 Performance Monitoring (Internal, Market/Competitor) Associate \$ 367.00 2/16/2021 1.9 Performance Monitoring (Internal, Market/Competitor) Associate \$ 367.00 2/16/2021 1.9 Performance Monitoring (Internal, Market/Competitor) Associate \$ 367.00 2/16/2021 1.4 Performance Monitoring (Internal, Market/Competitor) Associate \$ 367.00 2/16/2021 1.6 Performance Monitoring (In

tween cash inflows and operational/schedule data from Avianca/third party providers, on a line-

tween cash outflows and operational/schedule data from Avianca/ hird party providers, on a line-

s between country/region level data and Avianca-specific trends

ms based on ICAO/IATA forecasts

sts as presented to the Committee on 2/4/2021

data into forecasts from ICAO/IATA and Debtors' materials

JCC members after last week's Oliver Wyman extension request and presentation.

functionality

erlay functionality

ng functionality

cost and revenue items to improve future forecasts

nal operational data

te operational analysis

advisors for UCC), discuss latest operations and financial statistics in preparation for 2/18 UCC

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

tics and present the international alliances deep-dive slides

e open items to be addressed during the follow week, including deep-dive into cash burn

AVIATION CONSULTANCY

20-11133-mg Doc 2903 Filed 04/28/22 Entered 04/28/22 10:35:07 Proj 490 off 44337

Main Document Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel the Debtors c/o Avianca Holdings S A. Av. Calle 26 # 59-15, 6th Floor Bogotá 111321. Colombia

Account Number	43452
Invoice Number	434520919
Issue Date	19 April 2021
Due Date	19 May 2021

Engagement Name UCC Advisory Support

Name Title of Professional	Billable Period March 1, 2021 - March 31, 2021	*Total Hours	Bill Rate/ Hour	Total Hours Billed
Berger, Jonathan: Managing Director		26.7	1,076.00	28,729.20
Mowry, John: Managing Director		30.6	1,076.00	32,925.60
Ryan, Leah: Managing Director		62.6	1,076.00	67,357.60
Adriaenssens, Jason: Engagement Manager		63.4	709.00	44,950.60
Ahluwalia, Rupinder: Senior Associate		37.7	535.00	20,169.50
Chan Fred: Senior Associate		5	535.00	2,675.00
Fischer Linnett, Dalton: Associate		9	367.00	3,303.00
Immel, Kyle: Associate		63.2	367.00	23,194.40
Puskarevic, Marko: Associate		66.4	367.00	24,368.80
Qin, Yinan: Associate		5.8	367.00	2,128.60
Zhang, Kevin: Associate		4.8	367.00	1,761.60
			Sub-Total:	\$251,563.90
			Total	US\$251,563.90

*Detailed statement of hours included as separate attachment

Balance Owing: US\$251,563.90

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Check Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

Filed 01/28/22 Entered 01/28/22 19:35:07 Main Document Summary Harry Project Category March 1, 2021 - March 31, 2021 20-11133-mg Doc 2903

Project Category	Total Hours	Total Billed
Business Plan and Forecast Diligence and Discussions	71.7	\$48,025.90
Committee Communications and Discussions	161.3	\$125,853.00
Fee Application	4.7	\$3,479.10
Fleet Related Matters	12.9	\$13,004.60
Other Debtor Motions	9.3	\$9,368.70
Performance Monitoring (Internal, Market/Competitor)	115.3	+ ,
Total	375.2	\$251,563.90

20-11133-mg Doc 2993 Filed 03/28/22 Entered 03/28/22 10:35:07 Main Document Summary 1997 Structure Science Sci

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	26.7	\$28,729.20
Mowry, John	Managing Director	\$1,076.00	30.6	\$32,925.60
Ryan, Leah	Managing Director	\$1,076.00	62.6	\$67,357.60
Adriaenssens, Jason	Engagement Manager	\$709.00	63.4	\$44,950.60
Ahluwalia, Rupinder	Senior Associate	\$535.00	37.7	\$20,169.50
Chan, Fred	Senior Associate	\$535.00	5.0	\$2,675.00
Fischer Linnett, Dalton	Associate	\$367.00	9.0	\$3,303.00
Immel, Kyle	Associate	\$367.00	63.2	\$23,194.40
Puskarevic, Marko	Associate	\$367.00	66.4	\$24,368.80
Qin, Yinan	Associate	\$367.00	5.8	\$2,128.60
Zhang, Kevin	Associate	\$367.00	4.8	\$1,761.60
Total			375.2	\$251,563.90

20-11133-mg Doc 2993 Filed 03/28/22 Entered 03/28/22 19:35:07 Main Document March Higg/413 001 4097, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	3/1/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review statu weekend.
Berger, Jonathan	Managing Director	\$1,076.00	3/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/4/21, focusing on new r
Berger, Jonathan	Managing Director	\$1,076.00	3/3/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial adv member call.
Berger, Jonathan	Managing Director	\$1,076.00	3/3/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/3/21
Berger, Jonathan	Managing Director	\$1,076.00	3/3/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/4/21
Berger, Jonathan	Managing Director	\$1,076.00	3/4/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 3/4/21, including an update from the Alton team on the operational stats and co
Berger, Jonathan	Managing Director	\$1,076.00	3/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/4/21 meeting, including disc
Berger, Jonathan	Managing Director	\$1,076.00	3/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review statu
Berger, Jonathan	Managing Director	\$1,076.00	3/8/2021	0.5	Other Debtor Motions	At request of Mofo (A. Sellick via email), review the Debtor's counsels (Millbank) notice to enter into new aircraft le
Berger, Jonathan	Managing Director	\$1,076.00	3/9/2021	0.4	Other Debtor Motions	At request of Seabury (G. Hughes via email), review the Debtor's intenal business case justifying the purchase of
Berger, Jonathan	Managing Director	\$1,076.00	3/9/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/11/21, focusing on fligh
Berger, Jonathan	Managing Director	\$1,076.00	3/10/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial adv member call.
Berger, Jonathan	Managing Director	\$1,076.00	3/10/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/11/21
Berger, Jonathan	Managing Director	\$1,076.00	3/10/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/11/21
Berger, Jonathan	Managing Director	\$1,076.00	3/11/2021	1.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/11/21, including a presentation by the Debtor's (Avianace CEO and CFO) on communication strategy timeline
Berger, Jonathan	Managing Director	\$1,076.00	3/11/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/11/21 meeting, including dis do deep dives into historical case studies
Berger, Jonathan	Managing Director	\$1,076.00	3/15/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status as provided by Debtors over the weekend.
Berger, Jonathan	Managing Director	\$1,076.00	3/16/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/18/21, focusing on later
Berger, Jonathan	Managing Director	\$1,076.00	3/17/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial adv statistics in preparation for 3/18 UCC member call.
Berger, Jonathan	Managing Director	\$1,076.00	3/17/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/18/21
Berger, Jonathan	Managing Director	\$1,076.00	3/17/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/17/21
Berger, Jonathan	Managing Director	\$1,076.00	3/18/2021	0.7	Other Debtor Motions	At request of Mofo (A. Sellick via email), review the Debtor's tranche B equity term sheet and provide approval/con
Berger, Jonathan	Managing Director	\$1,076.00	3/18/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 3/18/21, including an update from the Alton team on the operational stats and
					-	

tatus of deep-dive presentations, and latest fleet rejections s as provided by Debtors over the

ew market entrants (StarBlue and Ultra Air) and potential impact to Avianca

advisors for UCC), discuss latest operations and financial statistics in preparation for 3/4 UCC

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

I competitive landscape; Oliver Wyman IT product and cargo IT software also discussed

liscussion regarding the competitive market, such as new, planned entrants to the market

tatus of deep-dive presentations, and latest fleet announcements as provided by Debtors.

aft leases with GECAS for 10 A320 aircraft and provide approval/comments

e of cargo system software and provide approval/comments

light schedule changes and impact to cash burn

advisors for UCC), discuss latest operations and financial statistics in preparation for 3/11 UCC

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

) on latest operational, financial, and restructuring intiatives progress to date and initial

discussion to address UCC member questions on hybrid airline business model and need to

tatus of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections

atest cash burn and impact of vaccine announcements to Avianca

advisors for UCC), discuss status of 5 year business plan, latest operations and financial

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

/comments

and competitive landscape

20-11133-mg Doc 2993 Filed 03/28/22 Entered 03/28/22 19:35:07 Main Document March Higg 443 001 4097, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	3/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/18/21 meeting, including dis emergence timing
Berger, Jonathan	Managing Director	\$1,076.00	3/22/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review statu as provided by Debtors over the weekend.
Berger, Jonathan	Managing Director	\$1,076.00	3/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/25/21, focusing on late
Berger, Jonathan	Managing Director	\$1,076.00	3/23/2021	0.3	Other Debtor Motions	At request of Mofo (B. Butterfield via email), review the Debtor's motion for proposed aircraft lease assumption &
Berger, Jonathan	Managing Director	\$1,076.00	3/24/2021	1.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial adv statistics in preparation for 3/25 UCC member call.
Berger, Jonathan	Managing Director	\$1,076.00	3/24/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/25/21
Berger, Jonathan	Managing Director	\$1,076.00	3/24/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/25/21
Berger, Jonathan	Managing Director	\$1,076.00	3/25/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/25/21, including an update from the Alton team on the operational stats and
Berger, Jonathan	Managing Director	\$1,076.00	3/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/25/21 meeting, including dis
Berger, Jonathan	Managing Director	\$1,076.00	3/26/2021	0.9	Other Debtor Motions	At request of Seabury (G. Hughes), participate on a conference call to discuss initial position with regards to dama
Berger, Jonathan	Managing Director	\$1,076.00	3/27/2021	1.9	Business Plan and Forecast Diligence and Discussions	Initial review of 6-year business plan received from debtors highlighting any preliminary red flags and drafting pro
Berger, Jonathan	Managing Director	\$1,076.00	3/28/2021	1.6	Business Plan and Forecast Diligence and Discussions	More detailed review of debtor's 6-year business plan with special focus on identifying key cost reduction drivers
Berger, Jonathan	Managing Director	\$1,076.00	3/29/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor plan and internal resource allocation
Berger, Jonathan	Managing Director	\$1,076.00	3/30/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, including focused
Berger, Jonathan	Managing Director	\$1,076.00	3/30/2021	1.1	Business Plan and Forecast Diligence and Discussions	Alton internal full team meeting to review results of initial anlaysis of debtor's 6-year business plan with special for
Berger, Jonathan	Managing Director	\$1,076.00	3/31/2021	0.8	Business Plan and Forecast Diligence and Discussions	Review internal first draft of the Alton team's summary deck the debtor's 6-year business plan
Berger, Jonathan	Managing Director	\$1,076.00	3/31/2021	0.3	Business Plan and Forecast Diligence and Discussions	Prepare and compile questions to provide Seabury / Debtor's with regards to the 6-year business plan
Berger, Jonathan	Managing Director	\$1,076.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advorted operations and financial statistics in preparation for 4/1/21 UCC member call.
Berger, Jonathan	Managing Director	\$1,076.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 4/1/21
Berger, Jonathan	Managing Director	\$1,076.00	3/31/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/1/21
1	1	1			1	

discussion to address UCC member questions on new competitors enterng the market and

tatus of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections

atest cash burn and new draft Tranche B term sheet provided by Seabury

& amendment with AMCK and provide approval/comments

advisors for UCC), discuss status of 5 year business plan, latest operations and financial

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

nd competitive landscape

discussion of plan to perform red-flag review of pending debtor's 5 year business plan

amage claims by debtor entity

roposed project plan and resource allocations for operational reasonableness evaluation

ers and preparing detailed list of questions for Alton associate team to research and analyze

otor's 6-year business plan, provide input to internal plan for business plan assessment project

sed discussion on 6-year business plan review

focus on reasonableness of revenue projections, market share, and cost assumptions.

advisors for UCC), discuss initial observations with regards to 6-year business plan, latest

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

20-11133-mg Doc 2953 Filed 07/28/22 Entered 07/28/22 19:35:07 Main Document March 190/495 001 10:37:07 Main Document

Profe	essional Title	e Ho	urly Billin Rate	g Date	Hours	Project Category	Explanation
Mowr	ry, John Mar	naging Director \$	1,076.0	3/1/2021	0.6	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, with focus or
Mowr	y, John Mar	naging Director \$	1,076.0	3/2/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/4/21, focusing on new m
Mowr	y, John Mar	naging Director \$	1,076.0) 3/3/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advi member call.
Mowr	y, John Mar	naging Director \$	1,076.0) 3/3/2021	0.7	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors t preparation for debtors presentation to the UCC on 3/4/21
Mowr	y, John Mar	naging Director \$	1,076.0) 3/4/2021	0.9	Committee Communications and Discussions	Participate in UCC meeting dated 3/4/21, including an update from the Alton team on the performance KPIs, stats
Mowr	y, John Mar	naging Director \$	1,076.0) 3/4/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/4/21 meeting, including discu
Mowr	y, John Mar	naging Director \$	1,076.0) 3/8/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status
Mowr	y, John Mar	naging Director \$	1,076.0) 3/8/2021	0.9	Fleet Related Matters	At request of Mofo (A. Sellick via email), reviewed the Debtor's counsels (Millbank) notice to enter into GECAS air
Mowr	y, John Mar	naging Director \$	1,076.0	3/9/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/11/21, focusing on flight
Mowr	y, John Mar	naging Director \$	1,076.0) 3/9/2021	1.8	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for GECAS A320 airc
Mowr	y, John Mar	naging Director \$	1,076.0) 3/9/2021	0.5	Fleet Related Matters	Calculated future utilization estimates for high-level forecast of expected maintenance cash flows for GECAS A32
Mowr	y, John Mar	naging Director \$	1,076.0) 3/9/2021	1.9	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions
Mowr	y, John Mar	naging Director \$	1,076.0	3/10/2021	0.9	Committee Communications and Discussions	Participate in weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advi UCC member call.
Mowr	y, John Mar	naging Director \$	1,076.0	3/10/2021	0.4	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors t preparation for debtors presentation to the UCC on 3/11/21
Mowr	y, John Mar	naging Director \$	1,076.0	3/10/2021	1.2	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for GECAS A320 aircraft pursuar
Mowr	y, John Mar	naging Director \$	1,076.0	3/11/2021	1.6	Committee Communications and Discussions	Participate in UCC meeting dated 3/11/21, including a presentation by the Debtor's (Avianace CEO and CFO) on communication strategy timeline
Mowr	y, John Mar	naging Director \$	1,076.0	3/11/2021	0.5	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/11/21 meeting, including disc do deep dives into historical case studies
Mowr	y, John Mar	naging Director \$	1,076.0	3/11/2021	1.1	Fleet Related Matters	Prepared high-level forecast of expected fuel burn and other related cash flows for GECAS A320 aircraft being pu
Mowr	y, John Mar	naging Director \$	1,076.0	3/15/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status
Mowr	y, John Mar	naging Director \$	1,076.0	3/15/2021	0.7	Fleet Related Matters	Summarized findings of GECAS A320 deals with respect to gross monthly cash flows and NPV of monthly cash fl
Mowr	y, John Mar	naging Director \$	1,076.0	3/16/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/18/21, focusing on lates
Mowr	y, John Mar	naging Director \$	1,076.0	3/17/2021	1.0	Committee Communications and Discussions	Participate in weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advi statistics in preparation for 3/18 UCC member call.
Mowr	y, John Mar	naging Director \$	1,076.0	3/17/2021	0.4	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors t preparation for debtors presentation to the UCC on 3/18/21
	1	I		1		·	·

on Debtors fleet rejections

w market entrants (StarBlue and Ultra Air) and potential impact to Avianca

dvisors for UCC), discuss latest operations and financial statistics in preparation for 3/4 UCC

rs to UCC, MoFo - Legal Counsel for UCC), providing relevant strategic and fleet expertise in

ats, competitive landscape, Oliver Wyman, fleet

iscussion regarding the competitive market, such as new, planned entrants to the market

atus of deep-dive presentations, and latest fleet announcements as provided by Debtors.

aircraft leases

ght schedule changes and impact to cash burn

aircraft (restructured, used, and new)

A320 aircraft (restructured, used, and new)

ions from aircraft LOIs

dvisors for UCC), discuss latest operations and financial statistics in preparation for 3/11

rs to UCC, MoFo - Legal Counsel for UCC), providing relevant strategic and fleet expertise in

uant to LOI provisions

on latest operational, financial, and restructuring intiatives progress to date and initial

discussion to address UCC member questions on hybrid airline business model and need to

pursued with LOI

atus of deep-dive presentations

flows; provided summary to Alton team working on Avianca UCC engagement

test cash burn and impact of vaccine announcements to Avianca

dvisors for UCC), discuss status of 5 year business plan, latest operations and financial

rs to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

20-11133-mg Doc 2903 Filed 07/28/22 Entered 07/28/22 10:35:07 Main Document March 190/446 011 (1997), 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	3/18/2021	0.5	Other Debtor Motions	At request of Mofo (A. Sellick via email), review the Debtor's tranche B equity term sheet and provide approval/cor
Mowry, John	Managing Director	\$ 1,076.00	3/18/2021	0.7	Committee Communications and Discussions	Participate in UCC meeting dated 3/18/21, including an update from the Alton team on the operational stats and c
Mowry, John	Managing Director	\$ 1,076.00	3/18/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/18/21 meeting, including disc emergence timing
Mowry, John	Managing Director	\$ 1,076.00	3/22/2021	0.2	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status
Mowry, John	Managing Director	\$ 1,076.00	3/23/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/25/21, discussing cash b
Mowry, John	Managing Director	\$ 1,076.00	3/23/2021	0.3	Fleet Related Matters	At request of Mofo (B. Butterfield via email), review the Debtor's motion for proposed aircraft lease assumption & a
Mowry, John	Managing Director	\$ 1,076.00	3/24/2021	0.6	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for AMCK A320 aircra
Mowry, John	Managing Director	\$ 1,076.00	3/24/2021	0.6	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions
Mowry, John	Managing Director	\$ 1,076.00	3/24/2021	0.5	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for A320 aircraft pursuant to AMC
Mowry, John	Managing Director	\$ 1,076.00	3/24/2021	0.3	Fleet Related Matters	Summarized findings of AMCK A320 deals with respect to gross monthly cash flows and NPV of monthly cash flow
Mowry, John	Managing Director	\$ 1,076.00	3/24/2021	1.2	Committee Communications and Discussions	Participate in weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advis statistics in preparation for 3/25 UCC member call.
Mowry, John	Managing Director	\$ 1,076.00	3/24/2021	0.3	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to preparation for debtors presentation to the UCC on 3/25/21
Mowry, John	Managing Director	\$ 1,076.00	3/25/2021	0.6	Committee Communications and Discussions	Participate in UCC meeting dated 3/25/21, including an update from the Alton team on the operational stats and co
Mowry, John	Managing Director	\$ 1,076.00	3/25/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/25/21 meeting, including disc
Mowry, John	Managing Director	\$ 1,076.00	3/26/2021	0.9	Other Debtor Motions	At request of Seabury (G. Hughes), participate in a conference call to discuss initial position with regards to damage
Mowry, John	Managing Director	\$ 1,076.00	3/28/2021	1.5	Business Plan and Forecast Diligence and Discussions	Initial review of 6-year business plan received from debtors to identify any preliminary red flags
Mowry, John	Managing Director	\$ 1,076.00	3/29/2021	0.7	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor's plan and internal resource allocation
Mowry, John	Managing Director	\$ 1,076.00	3/30/2021	0.4	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, focusing on divisio
Mowry, John	Managing Director	\$ 1,076.00	3/30/2021	1.1	Business Plan and Forecast Diligence and Discussions	Alton internal full team meeting to review results of initial anlaysis of debtor's 6-year business plan with special foc
Mowry, John	Managing Director	\$ 1,076.00	3/31/2021	0.4	Business Plan and Forecast Diligence and Discussions	Review internal first draft of the Alton team's summary deck the debtor's 6-year business plan
Mowry, John	Managing Director	\$ 1,076.00	3/31/2021	0.9	Committee Communications and Discussions	Participate in weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisoperations and financial statistics in preparation for 4/1/21 UCC member call.
Mowry, John	Managing Director	\$ 1,076.00	3/31/2021	0.3	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to preparation for debtors presentation to the UCC on 4/1/21
Mowry, John	Managing Director	\$ 1,076.00	3/31/2021	0.2	Business Plan and Forecast Diligence and Discussions	Conduct call with J. Adriaenssens and L. Ryan to confirm communication for UCC meeting on 4/1/21 pertaining to

comments

nd competitive landscape

iscussion to address UCC member questions on new competitors enterng the market and

atus of deep-dive presentations (e.g. airline business model)

sh burn and new draft Tranche B term sheet provided by Seabury

& amendment with AMCK

craft

ons from AMCK aircraft LOI

MCK LOI provisions

flows; provided summary to Alton team working on Avianca UCC engagement

dvisors for UCC), discuss status of 5 year business plan, latest operations and financial

rs to UCC, MoFo - Legal Counsel for UCC), providing relevant strategy and fleet expertise in

l competitive landscape

liscussion of plan to perform red-flag review of pending debtor's 5 year business plan

mage claims by debtor entity

or's 6-year business plan, provide input to internal plan for business plan assessment project

sion of work for debtor's 6-year business plan review and highlighting any potential red flags

focus on reasonableness of revenue projections, market share, and cost assumptions.

dvisors for UCC), discuss initial observations with regards to 6-year business plan, latest

rs to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

to business plan review

20-11133-mg Doc 2903 Filed 03/28/27 Entered 03/28/22 10:35:07 Main Document March H90548 005 4997, 2021

Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Managing Director	\$ 1,076.00	3/1/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review statu
Managing Director	\$ 1,076.00	3/1/2021	0.3	Committee Communications and Discussions	Lead weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in preparation
Managing Director	\$ 1,076.00	3/1/2021	0.2	Committee Communications and Discussions	Review of email from Alton team to C. Arrieta regarding status of requests made to Aerocivil in Colombia
Managing Director	\$ 1,076.00	3/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/4/21 focusing on water AVH's new business plan and the potential impact on domestic ASKs and market share
Managing Director	\$ 1,076.00	3/2/2021	0.1	Committee Communications and Discussions	Review of WIP List as provided by A. Sellick (Mofo) prior to weekly professionals call dated 3/3/21
Managing Director	\$ 1,076.00	3/2/2021	0.3	Committee Communications and Discussions	Review of Avianca Flight restrictions provided by Luiz Fernando Lago (Mofo)
Managing Director	\$ 1,076.00	3/2/2021	0.1	Committee Communications and Discussions	Call with J. Adriaenssens to discuss revised methodology for operational metric comparisons going forward due to
Managing Director	\$ 1,076.00	3/3/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 3/4/21 with Seabury (Debtors advisors)
Managing Director	\$ 1,076.00	3/3/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for call.
Managing Director	\$ 1,076.00	3/3/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors expertise in preparation for UCC meeting on 4/3/21
Managing Director	\$ 1,076.00	3/3/2021	0.5	Committee Communications and Discussions	Review of updated documents posted to the Intralinks dataroom; AVH weekly operating statistic 03.02.21
Managing Director	\$ 1,076.00	3/3/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/4/21
Managing Director	\$ 1,076.00	3/3/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discus call scheduled 3/4/21
Managing Director	\$ 1,076.00	3/3/2021	0.2	Fee Application	Review of Second interim Fee app amendments
Managing Director	\$ 1,076.00	3/3/2021	0.2	Committee Communications and Discussions	Review of correspondence provided by G. Hughes (Seabury) on case sensitive material (cash and labor)
Managing Director	\$ 1,076.00	3/3/2021	0.4	Committee Communications and Discussions	Review of correspondence provided by M. Puskarevic relating to competitor landscape and focus on Viva Air Colo
Managing Director	\$ 1,076.00	3/4/2021	1.3	Committee Communications and Discussions	Review of documents provided by Ben Schak (Millbank, Debtors legal counsel), namely omnibus motion to seal a
Managing Director	\$ 1,076.00	3/4/2021	0.1	Committee Communications and Discussions	Prepare correspondence to G. Hughes (Seabury) regarding Cargo software
Managing Director	\$ 1,076.00	3/4/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 3/4/21
Managing Director	\$ 1,076.00	3/4/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 2/25/21, including an update from the Alton team on the operational stats and o
Managing Director	\$ 1,076.00	3/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/4/21 meeting, including disc
Managing Director	\$ 1,076.00	3/5/2021	0.1	Committee Communications and Discussions	Review of correspondence from G. Hughes regarding latest lease assumptions
Managing Director	\$ 1,076.00	3/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review statu
	Imaging DirectorManaging DirectorM	IttleBilling RateManaging Director\$ 1,076.00Managing Director\$ 1,076.00	HileBilling RateDateManaging Director\$ 1,076.003/1/2021Managing Director\$ 1,076.003/1/2021Managing Director\$ 1,076.003/2/2021Managing Director\$ 1,076.003/3/2021Managing Director\$ 1,076.003/4/2021Managing Director\$ 1,076.003/4/2021 <td>Hile Billing Rate Date Hours Managing Director \$ 1,076.00 3/1/2021 0.6 Managing Director \$ 1,076.00 3/1/2021 0.3 Managing Director \$ 1,076.00 3/1/2021 0.2 Managing Director \$ 1,076.00 3/2/2021 0.2 Managing Director \$ 1,076.00 3/2/2021 0.1 Managing Director \$ 1,076.00 3/2/2021 0.3 Managing Director \$ 1,076.00 3/2/2021 0.1 Managing Director \$ 1,076.00 3/2/2021 0.3 Managing Director \$ 1,076.00 3/3/2021 0.5 Managing Director \$ 1,076.00 3/3/2021 0.7 Managing Director \$ 1,076.00 3/3/2021 0.7 Managing Director \$ 1,076.00 3/3/2021 0.7 Managing Director \$ 1,076.00 3/3/2021 0.2 Managing Director \$ 1,076.00 3/3/2021 0.2 Managing Director \$ 1,076.00 3/3/2021 0.2</td> <td>Hor Billing Rato DBB POIDE Project Category Managing Director \$ 1.076.00 3/1/2021 0.6 Committee Communications and Discussions Managing Director \$ 1.076.00 3/1/2021 0.2 Committee Communications and Discussions Managing Director \$ 1.076.00 3/1/2021 0.2 Committee Communications and Discussions Managing Director \$ 1.076.00 3/2/2021 0.1 Committee Communications and Discussions Managing Director \$ 1.076.00 3/2/2021 0.1 Committee Communications and Discussions Managing Director \$ 1.076.00 3/2/2021 0.1 Committee Communications and Discussions Managing Director \$ 1.076.00 3/2/2021 0.5 Committee Communications and Discussions Managing Director \$ 1.076.00 3/3/2021 0.5 Committee Communications and Discussions Managing Director \$ 1.076.00 3/3/2021 0.7 Committee Communications and Discussions Managing Director \$ 1.076.00 3/3/2021 0.5 Committee Communications and Discussions Manag</td>	Hile Billing Rate Date Hours Managing Director \$ 1,076.00 3/1/2021 0.6 Managing Director \$ 1,076.00 3/1/2021 0.3 Managing Director \$ 1,076.00 3/1/2021 0.2 Managing Director \$ 1,076.00 3/2/2021 0.2 Managing Director \$ 1,076.00 3/2/2021 0.1 Managing Director \$ 1,076.00 3/2/2021 0.3 Managing Director \$ 1,076.00 3/2/2021 0.1 Managing Director \$ 1,076.00 3/2/2021 0.3 Managing Director \$ 1,076.00 3/3/2021 0.5 Managing Director \$ 1,076.00 3/3/2021 0.7 Managing Director \$ 1,076.00 3/3/2021 0.7 Managing Director \$ 1,076.00 3/3/2021 0.7 Managing Director \$ 1,076.00 3/3/2021 0.2 Managing Director \$ 1,076.00 3/3/2021 0.2 Managing Director \$ 1,076.00 3/3/2021 0.2	Hor Billing Rato DBB POIDE Project Category Managing Director \$ 1.076.00 3/1/2021 0.6 Committee Communications and Discussions Managing Director \$ 1.076.00 3/1/2021 0.2 Committee Communications and Discussions Managing Director \$ 1.076.00 3/1/2021 0.2 Committee Communications and Discussions Managing Director \$ 1.076.00 3/2/2021 0.1 Committee Communications and Discussions Managing Director \$ 1.076.00 3/2/2021 0.1 Committee Communications and Discussions Managing Director \$ 1.076.00 3/2/2021 0.1 Committee Communications and Discussions Managing Director \$ 1.076.00 3/2/2021 0.5 Committee Communications and Discussions Managing Director \$ 1.076.00 3/3/2021 0.5 Committee Communications and Discussions Managing Director \$ 1.076.00 3/3/2021 0.7 Committee Communications and Discussions Managing Director \$ 1.076.00 3/3/2021 0.5 Committee Communications and Discussions Manag

atus of deep-dive presentations for UCC meeting dated 03/04/21

tion for the UCC meeting on 2/25/21, including update regarding status of fleet discussions

terfall and impact of competitors especially new market entrants (StarBlue and Ultra Air) to

e to impact to COVID-19 going forward

for UCC), discuss latest operations and financial statistics in preparation for 3/4 UCC member

rs to UCC, MoFo - Legal Counsel for UCC), providing relevant strategic and operational

cussed key updates from Seabury weekly call and open items for discussion on broader UCC

olombia

I and amendments to the Scope of Work for IBS

nd competitive landscape; fleet topic, Oliver Wyman, IBS Cargo software was discussed

iscussion on follow up requests for further competitive analysis

atus of deep-dive presentations, and latest fleet assumption notices as provided by Debtors.

20-11133-mg Doc 2903 Filed 03/28/27 Entered 03/28/22 10:35:07 Main Document March H90548 001 4997, 2021

Fitle	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Managing Director	\$ 1,076.00	3/8/2021	1.1	Committee Communications and Discussions	Review of information provided by Seabury posted to the Intralinks dataroom, the updated cash forecasting and s
Managing Director	\$ 1,076.00	3/8/2021	1.2	Other Debtor Motions	At request of Mofo (A. Sellick via email), review the Debtor's counsels (Millbank) notice to enter into new aircraft le
Managing Director	\$ 1,076.00	3/9/2021	0.6	Other Debtor Motions	At request of Seabury (G. Hughes), review the Debtor's internal documentation regarding rationale and business
Managing Director	\$ 1,076.00	3/9/2021	1.3	Committee Communications and Discussions	Review of memo provided by Carlos Arrieta (Mofo) on local Colombian proceedings engaged at Aerocivil, local at
Managing Director	\$ 1,076.00	3/9/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/11/21 focusing on cash
Managing Director	\$ 1,076.00	3/10/2021	0.3	Committee Communications and Discussions	Review of updated flight restrictions information for the Debtors provided by Roberto Rodrigeuz (Mofo)
Managing Director	\$ 1,076.00	3/10/2021	0.2	Committee Communications and Discussions	Review of WIP List shared by A. Sellick (Mofo) ahead of weekly Professionals call
Managing Director	\$ 1,076.00	3/10/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 3/11/21 with Seabury (Debtors advisors)
Managing Director	\$ 1,076.00	3/10/2021	0.9	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for call.
Managing Director	\$ 1,076.00	3/10/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors expertise in preparation for UCC meeting on 4/11/21
Managing Director	\$ 1,076.00	3/10/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discu call scheduled 3/11/21
Managing Director	\$ 1,076.00	3/10/2021	0.4	Committee Communications and Discussions	Review of information provided by Seabury posted to the Intralinks dataroom, namely weekly operating stats
Managing Director	\$ 1,076.00	3/10/2021	0.5	Committee Communications and Discussions	Review of information provided by C. Arrieta (Mofo) on the status of revised slot restrictions in Colombia for NS21
Managing Director	\$ 1,076.00	3/10/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/11/21
Managing Director	\$ 1,076.00	3/11/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 3/11/21
Managing Director	\$ 1,076.00	3/11/2021	1.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/11/21, including a presentation by the Debtor's (Avianace CEO and CFO) or communication strategy timeline
Managing Director	\$ 1,076.00	3/11/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/11/21 meeting, including die do deep dives into historical case studies
Managing Director	\$ 1,076.00	3/15/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review stat s as provided by Debtors over the weekend.
Managing Director	\$ 1,076.00	3/15/2021	1.0	Committee Communications and Discussions	Review of future cash flow modelling for planned restructured and new to fleet lease assumptions
Managing Director	\$ 1,076.00	3/16/2021	0.2	Fee Application	Correspondence with J. Adriaenssens regarding February timesheets
Managing Director	\$ 1,076.00	3/16/2021	0.3	Committee Communications and Discussions	Review of updated flight restrictions information for the Debtors provided by Roberto Rodrigeuz (Mofo)
Managing Director	\$ 1,076.00	3/16/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/18/21, focusing on late
Managing Director	\$ 1,076.00	3/17/2021	1.0	Committee Communications and Discussions	Review of updated reports posted to the Intralinks data room by the Debtors advisors, namely Q420 variance rep
	Managing Director Managing Director <t< td=""><td>ItteBilling RateManaging Director\$ 1,076.00Managing Director\$ 1,076.00</td><td>HifeBilling RateDateManaging Director\$ 1,076.003/8/2021Managing Director\$ 1,076.003/9/2021Managing Director\$ 1,076.003/9/2021Managing Director\$ 1,076.003/9/2021Managing Director\$ 1,076.003/9/2021Managing Director\$ 1,076.003/10/2021Managing Director\$ 1,076.003/11/2021Managing Director\$ 1,076.003/11/2021Managing Director\$ 1,076.003/11/2021Managing Director\$ 1,076.003/11/2021Managing Director\$ 1,076.003/11/2021Managing Director\$ 1,076.003/15/2021Managing Director\$ 1,076.003/15/2021Managing Director\$ 1,076.003/15/2021Managing Director\$ 1,076.003/15/2021Managing Director\$ 1,076.003/15/2021Managing Director\$ 1,076.003/16/2021Managing Director\$ 1,076.003/16/2021Managing Director\$ 1,076.003/16/2021Managing Director\$ 1,076.0</td><td>HeBilling RateDateHoursAnaaging Director\$ 1,076.003/8/20211.1Anaging Director\$ 1,076.003/8/20211.2Anaging Director\$ 1,076.003/9/20210.6Anaging Director\$ 1,076.003/9/20210.3Anaging Director\$ 1,076.003/9/20210.3Anaging Director\$ 1,076.003/9/20210.3Anaging Director\$ 1,076.003/10/20210.3Anaging Director\$ 1,076.003/10/20210.2Anaging Director\$ 1,076.003/10/20210.5Anaging Director\$ 1,076.003/10/20210.4Anaging Director\$ 1,076.003/10/20210.4Anaging Director\$ 1,076.003/10/20210.4Anaging Director\$ 1,076.003/10/20210.5Anaging Director\$ 1,076.003/10/20210.5Anaging Director\$ 1,076.003/10/20210.5Anaging Director\$ 1,076.003/11/20210.5Anaging Director\$ 1,076.003/11/20210.6Anaging Director\$ 1,076.003/11/20210.5Anaging Director\$ 1,076.003/11/20210.5Anaging Director\$ 1,076.003/15/20210.3Anaging Director\$ 1,076.003/15/20210.3Anaging Director\$ 1,076.003/15/20210.3Anaging Director\$ 1,076.003/16/20210.3Anaging Director\$ 1,076.003/16/2021</td><td>Hills Billing Rate Date Holds Project Category tanaging Director \$ 1.076.00 3/8/2021 1.1 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/8/2021 1.2 Other Debtor Motions tanaging Director \$ 1.076.00 3/8/2021 0.8 Other Debtor Motions tanaging Director \$ 1.076.00 3/8/2021 0.3 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/9/2021 0.3 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/10/2021 0.3 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/10/2021 0.4 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/10/2021 0.4 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/10/2021 0.4 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/10/2021 0.4 Committee Communications and Discussions tanaging Director \$</td></t<>	ItteBilling RateManaging Director\$ 1,076.00Managing Director\$ 1,076.00	HifeBilling RateDateManaging Director\$ 1,076.003/8/2021Managing Director\$ 1,076.003/9/2021Managing Director\$ 1,076.003/9/2021Managing Director\$ 1,076.003/9/2021Managing Director\$ 1,076.003/9/2021Managing Director\$ 1,076.003/10/2021Managing Director\$ 1,076.003/11/2021Managing Director\$ 1,076.003/11/2021Managing Director\$ 1,076.003/11/2021Managing Director\$ 1,076.003/11/2021Managing Director\$ 1,076.003/11/2021Managing Director\$ 1,076.003/15/2021Managing Director\$ 1,076.003/15/2021Managing Director\$ 1,076.003/15/2021Managing Director\$ 1,076.003/15/2021Managing Director\$ 1,076.003/15/2021Managing Director\$ 1,076.003/16/2021Managing Director\$ 1,076.003/16/2021Managing Director\$ 1,076.003/16/2021Managing Director\$ 1,076.0	HeBilling RateDateHoursAnaaging Director\$ 1,076.003/8/20211.1Anaging Director\$ 1,076.003/8/20211.2Anaging Director\$ 1,076.003/9/20210.6Anaging Director\$ 1,076.003/9/20210.3Anaging Director\$ 1,076.003/9/20210.3Anaging Director\$ 1,076.003/9/20210.3Anaging Director\$ 1,076.003/10/20210.3Anaging Director\$ 1,076.003/10/20210.2Anaging Director\$ 1,076.003/10/20210.5Anaging Director\$ 1,076.003/10/20210.4Anaging Director\$ 1,076.003/10/20210.4Anaging Director\$ 1,076.003/10/20210.4Anaging Director\$ 1,076.003/10/20210.5Anaging Director\$ 1,076.003/10/20210.5Anaging Director\$ 1,076.003/10/20210.5Anaging Director\$ 1,076.003/11/20210.5Anaging Director\$ 1,076.003/11/20210.6Anaging Director\$ 1,076.003/11/20210.5Anaging Director\$ 1,076.003/11/20210.5Anaging Director\$ 1,076.003/15/20210.3Anaging Director\$ 1,076.003/15/20210.3Anaging Director\$ 1,076.003/15/20210.3Anaging Director\$ 1,076.003/16/20210.3Anaging Director\$ 1,076.003/16/2021	Hills Billing Rate Date Holds Project Category tanaging Director \$ 1.076.00 3/8/2021 1.1 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/8/2021 1.2 Other Debtor Motions tanaging Director \$ 1.076.00 3/8/2021 0.8 Other Debtor Motions tanaging Director \$ 1.076.00 3/8/2021 0.3 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/9/2021 0.3 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/10/2021 0.3 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/10/2021 0.4 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/10/2021 0.4 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/10/2021 0.4 Committee Communications and Discussions tanaging Director \$ 1.076.00 3/10/2021 0.4 Committee Communications and Discussions tanaging Director \$

d statistics

t leases with GECAS for 10 A320 aircraft and provide approval/comments

ss case justifying the procurement of certain cargo system software to provide approval

authorties and additional information collated by J. Adriaenssens on the matter.

ash burn and covenant tracking vis a vis covenants

for UCC), discuss latest operations and financial statistics in preparation for 3/11 UCC member

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant strategic and operational

cussed key updates from Seabury weekly call and open items for discussion on broader UCC

S21

on latest operational, financial, and restructuring intiatives progress to date and initial

discussion to address UCC member questions on hybrid airline business model and need to

atus of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections

atest operating cash flows and cash-burn situation

eporting

20-11133-mg Doc 2903 Filed 03/28/27 Surs Entered 03/28/22 10:35:07 Main Document March H30539 005 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.2	Committee Communications and Discussions	Participate on call with JEF team to review analysis on latest information posted by the Debtors
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.4	Committee Communications and Discussions	Review AVH operating stats Updated Document 2021.3.17 posted to the Intralinks dataroom
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.9	Committee Communications and Discussions	Listen to the Omnibus court hearing presided by Judge Glenn on 3/17/21, where debtors counsel provided an upd
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 3/17/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	1.0	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for business plan and equity term sheet in preparation for 3/17 UCC member call
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discus call scheduled 3/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	1.5	Committee Communications and Discussions	At request of Seabury (Jon Luth via email), review the Debtor's tranche B equity term sheet and provide comment
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.4	Committee Communications and Discussions	Correspondence with JEF (Leon Szlezinger) and Mofo (Todd Goren and Brett Millar) on response to Seabury reg
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.3	Committee Communications and Discussions	Review of WIP List shared by A. Sellick (Mofo) ahead of weekly Professionals call
Ryan, Leah	Managing Director	\$ 1,076.00	3/18/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 3/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/18/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 3/18/21, including an update from the Alton team on the operational stats and
Ryan, Leah	Managing Director	\$ 1,076.00	3/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/18/21 meeting, including dis exit plan timing
Ryan, Leah	Managing Director	\$ 1,076.00	3/22/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review statu as provided by Debtors over the weekend.
Ryan, Leah	Managing Director	\$ 1,076.00	3/22/2021	1.0	Committee Communications and Discussions	Review of updated document posted to the Intralinks dataroom, namely latest cash forecast
Ryan, Leah	Managing Director	\$ 1,076.00	3/22/2021	0.2	Committee Communications and Discussions	Review of correspondence from Seabury (D. Brand) regarding clarity on operational outflows
Ryan, Leah	Managing Director	\$ 1,076.00	3/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/25/21, focusing on later
Ryan, Leah	Managing Director	\$ 1,076.00	3/23/2021	0.4	Committee Communications and Discussions	Review of materials provided by M. Puskarevic regarding AVH competitor
Ryan, Leah	Managing Director	\$ 1,076.00	3/23/2021	0.4	Other Debtor Motions	At request of Mofo (B. Butterfield via email), review the Debtor's motion for proposed aircraft lease restructure and
Ryan, Leah	Managing Director	\$ 1,076.00	3/23/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 3/23/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	1.2	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for business plan and equity term sheet in preparation for 3/25 UCC member call
Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/25/21

update to the courts (USAV discussions, lease updates etc) to the court

for UCC), discuss latest operations and financial statistics along with update regarding

rs to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

cussed key updates from Seabury weekly call and open items for discussion on broader UCC

ents on the latest concepts and financing needs

egarding Equity Term sheet provisions

nd competitive landscape

discussion to address UCC member questions - main focus on competitive landscape and

atus of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections

atest cash burn and new draft Tranche B term sheet provided by Seabury

and assumption with AMCK

for UCC), discuss latest operations and financial statistics along with update regarding 6Y

rs to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

20-11133-mg Doc 2903 Filed 03/28/27 Entered 03/28/22 10:35:07 Main Document March Hgg 350 Mil 1497, 2021

NameNa	Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
NameNa	Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.3	Fleet Related Matters	Call with J. Adriaenssens regarding fleet update and business plan review status
NumberNumbe	Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.4	Committee Communications and Discussions	Review of updated flight restrictions information for the Debtors provided by Roberto Rodrigeuz (Mofo)
AnalogDescriptionDescriptionDescriptionDescriptionReview and sign of in Debtor InducesSyn. LashManaging Description1,187-00224/0010.09Ober Debtor MotorsReview and sign of in Debtor InducesReview and sign of in Debtor InducesNyn. LashManaging Description1,187-00224/0010.09Ober Debtor MotorsReview and Sign of in Debtor InducesReview and Sign of in Debtor InducesNyn. LashManaging Description1,187-00225/010.03Committee Communications and DiscussionsReview of updeted documents needed updeted induces on user last schedules (252/01Nyn. LashManaging Description1,187-00252/010.03Committee Communications and DiscussionsReview of updeted documents needed updeted induces on user last schedules (252/01, Including an update from the Alton each user) matchers at the Updet induces on user last schedules (252/01, Including an update from the Alton each user) matchers at the Updet induces on user last schedules (252/01, Including an update from the Alton each user) matchers at the Updet induces on user last schedules (252/01, Including an update from the Alton each user)Nyn. LashManaging Director1,187-00252/010.03Committee Communications and DiscussionsReview of Alton each user) matchers (200/02) and S. Patilin (Hick Haad Counce) in discuss at the each user) matchers at the each u	Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/25/21
NumberNumbe	Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.2	Committee Communications and Discussions	Review of WIP List shared by A. Sellick (Mofo) ahead of weekly Professionals call
Nymel, LeahNaraging UnderS 1,0000SAALUOraCommittee Communications and lacusationCalibration (2005)Nymel, LeahNaraging DirectorS 1,0700S24202D.8Committee Communications and DiscussionReview of updated documents posted to the Initialities detaroous covering AV-Hs weakly coreting a tableticationNymel, LeahMaraging DirectorS 1,0700S24202D.8Committee Communications and DiscussionPredictation Cover dividend documents posted to the Initialities detaroous covering AV-Hs weakly coreting a statisticationNymel, LeahMaraging DirectorS 1,0700S25201D.8Committee Communications and DiscussionCali with D Heah/(SMEC) and B Pertin (HKK logi coursed) to discuss case another nationsNymel, LeahMaraging DirectorS 1,0700S25201D.0Committee Communications and DiscussionParticipate on JUC meeting dated S2521, Including an update from the Allen team on the operational statisticationNymel, LeahMaraging DirectorS 1,0700S25201D.0Committee Communications and DiscussionParticipate on Allon Internal (i.e., Alon participation only) UCC meeting details S2521 meeting and S2521 m	Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.9	Other Debtor Motions	Review and sign off on Debtor motion - shortening time on new lease motion and review of unredacted LOI provid
Num. LeahNearging DirectorS10%Con	Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.5	Committee Communications and Discussions	
Nyme, LeahMenaging Director\$ 1,076.0202.000Committee Communications and DiscussionsParticipate on UCC meeting dated 325/21. Including an update from the Alton team on the operational states and Menaging DirectorRyan, LeahManaging Director\$ 1,076.00325/20210.01Committee Communications and DiscussionsCall Wilh D. Healy (SMBC) and B. Partlin, (H&K legal counsel) to discuss case sensitive mattersRyan, LeahManaging Director\$ 1,076.00325/20210.02Committee Communications and DiscussionsReview of AVH monthly reporting and tax notification payments by ASelfex (Mde)Ryan, LeahManaging Director\$ 1,076.00325/20210.04Business Pan and Forecast Dilgence and DiscussionsReview of AVH monthly reporting and tax notification payments by ASelfex (Mde)Ryan, LeahManaging Director\$ 1,076.00325/20210.04Business Pan and Forecast Dilgence and DiscussionsAt equent of Seatury (G. Hughes), participate on a conference call to discuss initial Hinking regarding subconvectoreRyan, LeahManaging Director\$ 1,076.00325/20210.01Other Debre MolorsReview of accord notice of additional services by Olive Wyman and supporting documentation provided by G. HRyan, LeahManaging Director\$ 1,076.00322.20212.05Business Pan and Forecast Dilgence and DiscussionsCorrespondence with T. Addrensie (Seatury) regarding taxAVH updated Fy planRyan, LeahManaging Director\$ 1,076.00322.20210.22Committee Communications and DiscussionsCorrespondence with T. Addrensie (Seatury) regarding taxAVH updated Fy plan	Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.3	Committee Communications and Discussions	Review of updated documents posted to the Intralinks dataroom covering AVH's weekly operating statistics
NumberNumbe	Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 3/25/21
Ryan, LeahManaging Director\$ 1,076.003225/20210.03Committee Communications and DiscussionsParticipate on Alton internal (i.e., Alton participantis only) UCC meeting debinet after 3/25/21 meeting, including disRyan, LeahManaging Director\$ 1,076.00325/20210.04committee Communications and DiscussionsReview of AVH monthly reporting and tax notification payments by A Selicix (Molo)Ryan, LeahManaging Director\$ 1,076.00325/20210.04susiness Plan and Forecast Dilgence and DiscussionsDiscuss with J. Adriaenssens specific staffing requirements and plan for business plan review timeline in anticipalRyan, LeahManaging Director\$ 1,076.00326/20210.04susiness Plan and Forecast Dilgence and DiscussionsCorrespondence with 7. Goren (Molo) and M. Greenberg (ABM) reparding subcontwaterfailRyan, LeahManaging Director\$ 1,076.00326/20210.10Other Debir MolonsCorrespondence with 7. Goren (Molo) and M. Greenberg (ABM) reparding subcontwaterfailRyan, LeahManaging Director\$ 1,076.00326/20210.11Other Debir MolonsCorrespondence with R. Molensie (Seabury) regarding the AVH updated CY planRyan, LeahManaging Director\$ 1,076.00327/20210.25Business Plan and Forecast Dilgence and DiscussionsCorrespondence with R. Molensie (Seabury) regarding the AVH updated CY planRyan, LeahManaging Director\$ 1,076.00327/20210.25Business Plan and Forecast Dilgence and DiscussionsCall with J. Adriaensens to discuss updated business plan provided by Seabury (debtors advisors) including demand recovery a	Ryan, Leah	Managing Director	\$ 1,076.00	3/25/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/25/21, including an update from the Alton team on the operational stats and
Fyan. LeahManaging Director\$ 1,076.02020.0Committee Communications and DiscussionsReview of AVH monthly reporting and tax notification payments by A Sellick (Mofo)Ryan. LeahManaging Director\$ 1,076.0032630210.4Business Plan and Forecast Dilgence and DiscussionsDiscuss with J. Adriaenssens specific staffing requirements and plan for business plan review timeline in anticipatRyan. LeahManaging Director\$ 1,076.0032820210.9Business Plan and Forecast Dilgence and DiscussionsAt request of Seabury (G. Hughes), participate on a conference call to discuss initial thinking regarding subcontwaterfailRyan. LeahManaging Director\$ 1,076.0032820210.9Ormittee Communications and DiscussionsCorrespondence with T. Coren (Mofo) and M. Greenberg (A&W) regarding subcontwaterfailRyan. LeahManaging Director\$ 1,076.0032820210.1Ohre Debtor MotionsReview of second notice of additional services by Oliver Wyman and supporting documentation provided by G. HRyan. LeahManaging Director\$ 1,076.0032720210.2Committee Communications and DiscussionsPart 1 review of second notice of additional services by Oliver Wyman and supporting documentation provided by Seabury (educated GY planRyan. LeahManaging Director\$ 1,076.0032720210.2Business Plan and Forecast Diligence and DiscussionsPart 1 review of 6 year business plan as submitted by Debtors and identify selectopen queRyan. LeahManaging Director\$ 1,076.0032720210.5Business Plan and Forecast Diligence and DiscussionsPart 1 review of 6 ye	Ryan, Leah	Managing Director	\$ 1,076.00	3/25/2021	1.0	Committee Communications and Discussions	Call with D. Healy (SMBC) and B. Partlin (H&K legal counsel) to discuss case senstive matters
NumberNumbe	Ryan, Leah	Managing Director	\$ 1,076.00	3/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/25/21 meeting, including dis
Act of the stateAct of the stateAct of the stateAct of the stateRyan, LeahManaging Director\$ 1,076.00326/20210.30Rumines Plan and Forecast Diligence and DiscussionsArequest of Seabury (G. Hughes), participate on a conference call to discuss initial thinking regarding subcon/waterfallRyan, LeahManaging Director\$ 1,076.00326/20210.30Committee Communications and DiscussionsCorrespondence with T. Goren (Mofo) and M. Greenberg (A&M) regarding subcon/waterfallRyan, LeahManaging Director\$ 1,076.00326/20210.20Committee Communications and DiscussionsCorrespondence with R. McKensie (Seabury) regarding the AVH updated 6Y planRyan, LeahManaging Director\$ 1,076.00327/20210.25Business Plan and Forecast Diligence and DiscussionsPart 1 review of 6-year business plan provided by Seabury (debtors advisors) including demand recovery and revRyan, LeahManaging Director\$ 1,076.00327/20210.55Business Plan and Forecast Diligence and DiscussionsCall with J. Adriaensens to discuss updated business plan as submitted by Debtors and identify select open queRyan, LeahManaging Director\$ 1,076.00329/20210.55Business Plan and Forecast Diligence and DiscussionsCall with J. Adriaensens to discuss updated business plan as submitted by Debtors and identify select open queRyan, LeahManaging Director\$ 1,076.00329/20210.55Business Plan and Forecast Diligence and DiscussionsPart 2 review of 6 year business plan provided by Seabury including CASK and peers comparisonsRyan, LeahManaging Dir	Ryan, Leah	Managing Director	\$ 1,076.00	3/25/2021	0.7	Committee Communications and Discussions	Review of AVH monthly reporting and tax notification payments by A.Sellick (Mofo)
NumberNumbe	Ryan, Leah	Managing Director	\$ 1,076.00	3/25/2021	0.4	Business Plan and Forecast Diligence and Discussions	Discuss with J. Adriaenssens specific staffing requirements and plan for business plan review timeline in anticipat
Ryan, LeahManaging Director\$ 1,076.003/26/20211.1Other Debtor MotionsReview of second notice of additional services by Oliver Wyman and supporting documentation provided by G. HRyan, LeahManaging Director\$ 1,076.003/26/20210.2Committee Communications and DiscussionsCorrespondence with R.McKensie (Seabury) regarding the AVH updated 6Y planRyan, LeahManaging Director\$ 1,076.003/27/20210.5Business Plan and Forecast Diligence and DiscussionsPart 1 review of 6-year business plan provided by Seabury (debtors advisors) including demand recovery and revRyan, LeahManaging Director\$ 1,076.003/27/20210.5Business Plan and Forecast Diligence and DiscussionsCall with J. Adriaenssens to discuss updated business plan as submitted by Debtors and identify select open queRyan, LeahManaging Director\$ 1,076.003/28/20210.2Business Plan and Forecast Diligence and DiscussionsCall with J. Adriaenssens to discuss updated business plan as submitted by Debtors and identify select open queRyan, LeahManaging Director\$ 1,076.003/28/20210.2Business Plan and Forecast Diligence and DiscussionsPart 2 review of 6 year business plan provided by Seabury including CASK and peers comparisonsRyan, LeahManaging Director\$ 1,076.003/29/20210.5Business Plan and Forecast Diligence and DiscussionsPart 3 review of 6 year business plan provided by Seabury including financial forecasting build up proformas, exitRyan, LeahManaging Director\$ 1,076.003/29/20210.7Committee Communications and Discussions <t< td=""><td>Ryan, Leah</td><td>Managing Director</td><td>\$ 1,076.00</td><td>3/26/2021</td><td>0.9</td><td>Business Plan and Forecast Diligence and Discussions</td><td>At request of Seabury (G. Hughes), participate on a conference call to discuss initial thinking regarding subcon</td></t<>	Ryan, Leah	Managing Director	\$ 1,076.00	3/26/2021	0.9	Business Plan and Forecast Diligence and Discussions	At request of Seabury (G. Hughes), participate on a conference call to discuss initial thinking regarding subcon
Ryan, LeahManaging Director\$ 1,076.003/26/20210.2Committee Communications and DiscussionsCorrespondence with R.McKensie (Seabury) regarding the AVH updated 6Y planRyan, LeahManaging Director\$ 1,076.003/27/20212.5Business Plan and Forecast Diligence and DiscussionsPart 1 review of 6-year business plan provided by Seabury (debtors advisors) including demand recovery and revRyan, LeahManaging Director\$ 1,076.003/27/20210.5Business Plan and Forecast Diligence and DiscussionsCall with J. Adriaenssens to discuss updated business plan as submitted by Debtors and identify select open queRyan, LeahManaging Director\$ 1,076.003/28/20212.2Business Plan and Forecast Diligence and DiscussionsPart 2 review of 6 year business plan provided by Seabury including CASK and peers comparisonsRyan, LeahManaging Director\$ 1,076.003/29/20212.2Business Plan and Forecast Diligence and DiscussionsPart 2 review of 6 year business plan provided by Seabury including financial forecasting build up proformas, exitRyan, LeahManaging Director\$ 1,076.003/29/20212.5Business Plan and Forecast Diligence and DiscussionsPart 3 review of 6 year business plan provided by Seabury including financial forecasting build up proformas, exitRyan, LeahManaging Director\$ 1,076.003/29/20210.7Committee Communications and DiscussionsPart 3 review of 6 year business plan provided by Seabury including financial forecasting build up proformas, exitRyan, LeahManaging Director\$ 1,076.003/29/20210.7Committee Communic	Ryan, Leah	Managing Director	\$ 1,076.00	3/26/2021	0.3	Committee Communications and Discussions	Correspondence with T. Goren (Mofo) and M. Greenberg (A&M) regarding subcon/waterfall
Ryan, LeahManaging Director\$ 1,076.003/27/20212.5Business Plan and Forecast Diligence and DiscussionsPart 1 review of 6-year business plan provided by Seabury (debtors advisors) including demand recovery and revRyan, LeahManaging Director\$ 1,076.003/27/20210.5Business Plan and Forecast Diligence and DiscussionsCall with J. Adriaenssens to discuss updated business plan as submitted by Debtors and identify select open queRyan, LeahManaging Director\$ 1,076.003/28/20212.2Business Plan and Forecast Diligence and DiscussionsPart 2 review of 6 year business plan provided by Seabury including CASK and peers comparisonsRyan, LeahManaging Director\$ 1,076.003/29/20212.5Business Plan and Forecast Diligence and DiscussionsPart 3 review of 6 year business plan provided by Seabury including financial forecasting build up proformas, exitRyan, LeahManaging Director\$ 1,076.003/29/20212.5Business Plan and Forecast Diligence and DiscussionsPart 3 review of 6 year business plan provided by Seabury including financial forecasting build up proformas, exitRyan, LeahManaging Director\$ 1,076.003/29/20210.7Committee Communications and DiscussionsPart 3 review of 6 year business plan provided by Seabury including financial forecasting build up proformas, exitRyan, LeahManaging Director\$ 1,076.003/29/20210.7Committee Communications and DiscussionsPart 3 review of 6 year business plan provided by Seabury including financial forecasting build up proformas, exitRyan, LeahManaging Director\$ 1,076.003/29/202	Ryan, Leah	Managing Director	\$ 1,076.00	3/26/2021	1.1	Other Debtor Motions	Review of second notice of additional services by Oliver Wyman and supporting documentation provided by G. H
Act of the stateAct of the stateAct of the stateAct of the stateAct of the stateRyan, LeahManaging Director\$ 1,076.003/27/20210.5Business Plan and Forecast Diligence and DiscussionsCall with J. Adriaenssens to discuss updated business plan as submitted by Debtors and identify select open queRyan, LeahManaging Director\$ 1,076.003/28/20212.2Business Plan and Forecast Diligence and DiscussionsPart 2 review of 6 year business plan provided by Seabury including CASK and peers comparisonsRyan, LeahManaging Director\$ 1,076.003/29/20212.5Business Plan and Forecast Diligence and DiscussionsPart 3 review of 6 year business plan provided by Seabury including financial forecasting build up proformas, exitRyan, LeahManaging Director\$ 1,076.003/29/20210.7Committee Communications and DiscussionsPart cipate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtorRyan, LeahManaging Director\$ 1,076.003/29/20210.7Committee Communications and DiscussionsParticipate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtorRyan, LeahManaging Director\$ 1,076.003/29/20210.7Committee Communications and DiscussionsParticipate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor	Ryan, Leah	Managing Director	\$ 1,076.00	3/26/2021	0.2	Committee Communications and Discussions	Correspondence with R.McKensie (Seabury) regarding the AVH updated 6Y plan
Ryan, Leah Managing Director \$ 1,076.00 3/28/2021 2.2 Business Plan and Forecast Diligence and Discussions Part 2 review of 6 year business plan provided by Seabury including CASK and peers comparisons Ryan, Leah Managing Director \$ 1,076.00 3/29/2021 2.5 Business Plan and Forecast Diligence and Discussions Part 3 review of 6 year business plan provided by Seabury including financial forecasting build up proformas, exit Ryan, Leah Managing Director \$ 1,076.00 3/29/2021 0.7 Committee Communications and Discussions Participate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor plan and internal resource allocation	Ryan, Leah	Managing Director	\$ 1,076.00	3/27/2021	2.5	Business Plan and Forecast Diligence and Discussions	Part 1 review of 6-year business plan provided by Seabury (debtors advisors) including demand recovery and rev
AdditionAdditio	Ryan, Leah	Managing Director	\$ 1,076.00	3/27/2021	0.5	Business Plan and Forecast Diligence and Discussions	Call with J. Adriaenssens to discuss updated business plan as submitted by Debtors and identify select open que
Ryan, Leah Managing Director \$ 1,076.00 3/29/2021 0.7 Committee Communications and Discussions Participate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor plan and internal resource allocation	Ryan, Leah	Managing Director	\$ 1,076.00	3/28/2021	2.2	Business Plan and Forecast Diligence and Discussions	Part 2 review of 6 year business plan provided by Seabury including CASK and peers comparisons
Ryan, Lean Imanaging Director \$ 1,076.00 3/29/2021 0.7 Commutee Communications and Discussions plan and internal resource allocation	Ryan, Leah	Managing Director	\$ 1,076.00	3/29/2021	2.5	Business Plan and Forecast Diligence and Discussions	Part 3 review of 6 year business plan provided by Seabury including financial forecasting build up proformas, exit
Ryan, Leah Managing Director \$ 1,076.00 3/30/2021 0.4 Committee Communications and Discussions Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, focusing on division	Ryan, Leah	Managing Director	\$ 1,076.00	3/29/2021	0.7	Committee Communications and Discussions	
	Ryan, Leah	Managing Director	\$ 1,076.00	3/30/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, focusing on divisi

vided	by	Seabury
-------	----	---------

cussed key updates from Seabury weekly call and open items for discussion on broader UCC

nd competitive landscape

discussion of plan to perform red-flag review of pending debtor's 5 year business plan

bation of receipt of documentation from Debtors and scheduled Board meeting in coming week

Hughes (Seabury)

revenue forecasting / build up assumptions

uestions (e.g., CASK comparison, historical fares)

exit financing

tor's 6-year business plan, provide input to internal plan for business plan assessment project

ision of work for debtor's 6-year business plan review and highlighting any potential red flags

20-11133-mg Doc 2903 Filed 03/28/27 Entered 03/28/22 10:35:07 Main Document March H90/39000134997, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	3/30/2021	1.1	Business Plan and Forecast Diligence and Discussions	Alton internal full team meeting to review results of initial anlaysis of debtor's 6-year business plan with special foc
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	1.4	Business Plan and Forecast Diligence and Discussions	Review internal first draft of the Alton team's summary deck the debtor's 6-year business plan
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 4/1/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.9	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for business plan and equity term sheet in preparation for 3/25 UCC member call
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to preparation for debtors presentation to the UCC on 4/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discuss call scheduled 4/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.2	Business Plan and Forecast Diligence and Discussions	Conduct call with J.Adriaenssens to coordinate on business plan review and communication process
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.2	Business Plan and Forecast Diligence and Discussions	Conduct call with J. Adriaenssens and J. Mowry to confirm communication for UCC meeting on 4/1/21 pertaining to

focus on reasonableness of revenue projections, market share, and cost assumptions.

for UCC), discuss latest operations and financial statistics along with update regarding 6Y

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

cussed key updates from Seabury weekly call and open items for discussion on broader UCC

ng to business plan review

20-11133-mg Doc 2903 Filed 07/28/22 Entered 07/28/22 10:35:07 Main Document March Higg 232 001/402/, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/1/2021	0.6	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., local competitive landso
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/1/2021	0.7	Committee Communications and Discussions	Prepare email to C. Arrieta based on review of recent updates to the local competitive landscape and filings with A
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/1/2021	0.1	Committee Communications and Discussions	airlines in question Prepare email response to A. Sellick with MoFo regarding lease assumption update for UCC
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/1/2021	0.6	Fleet Related Matters	Review of recent lease assumption document as filed by the Debtors to better understand agreement with Lessor
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/1/2021	0.3	Committee Communications and Discussions	Participate on portion of weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the I
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/2/2021	0.1	Committee Communications and Discussions	fleet discussions (Note: left call early due to conflict with another meeting) Call with L. Ryan to discuss revised methodology for operational metric comparisons going forward due to STLY i
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/2/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Review and analyze methodology for same-time comparison and different base year options, including review of
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/4/21, focusing on water
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/2/2021	0.9	Fee Application	Review of draft Second Interim Fee Application as prepared by S. Schrag with Denton's; provided comments to in
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/3/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Update and review deck in preparation for UCC meeting on 3/4/21, including update on local competition environment
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/3/2021	0.2	Committee Communications and Discussions	Pull Debtor cash forecast update in response to question from L. Ryan on timing of DIP draw for February; provid
	Engagement Manager	\$ 709.00	3/3/2021	0.2	Fee Application	Prepare email to S. Schrag with Dentons (i.e., Alton legal counsel) regarding feedback as related to the Second Ir
Adriaenssens, Jason						Prepare entail to 3. Schrag with Dentons (i.e., Alton legal course) regarding recuback as related to the Second in Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial adv
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/3/2021	0.8	Committee Communications and Discussions	including legal update and detailed discussion on fleet topic Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/3/2021	0.7	Committee Communications and Discussions	reporting) to prepare for the UCC call on 3/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/3/2021	0.2	Fee Application	Review of revised Second Interim Fee App, incorporating requested adjustments; correspond with S. Schrag rega
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/4/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 3/5/21, including an update from the Alton team on the operational stats and co during next week's meeting discussed
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/4/21 meeting, including disc coming days
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/5/2021	0.2	Fee Application	Prepare response to request from S. Schrag to prepare timesheet details to communicate to UST for review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/8/2021	0.1	Committee Communications and Discussions	Prepare agenda for Alton internal weekly call in advance of said call, including updated list of outstanding topics a
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/8/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., historical review, local o 3/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/8/2021	0.2	Fee Application	Review request from S. Schrag regarding September paid amount; prepare email regarding same to Alton Finance
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/8/2021	0.2	Fee Application	Review response from Alton Finance team regarding September invoice amount received from Debtor; prepare co
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.2	Fee Application	Review February timesheet entries as prepared by Alton team and start collation process in-line with request to p
L		1		1	1	

dscape, lease assumptions) in preparation for upcoming UCC meeting on 3/4/21

ith AeroCivil to request additional information and updates regarding the status of each of the

sor

he UCC) in preparation for the UCC meeting on 3/4/21, including update regarding status of

Y impact to COVID-19 going forward

of past performance data and seasonality changes

aterfall discussion

internal Alton team regarding potential edits

onment and fleet

vide list of open items in advance of Seabury call

d Interim Fee App, including potential adjustments to be made to the document

advisors for UCC) to discuss update on operations in preparation for UCC call on 3/4/21,

ors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet, cargo

egarding updated version

I competitive landscape; legal update was provided and plan for Debtors to present to UCC

liscussion ongoing fleet topic and potential additional motions to be filed by Debtors within

cs and questions for Debtors (e.g., historical review, competition update)

cal competition, updated questions for Debtors) in preparation for upcoming UCC meeting on

ance team with detailed request and attached docket

e correspondence with S. Schrag regarding same

provide invoice by end of week

20-11133-mg Doc 2903 Filed 03/28/27 Entered 03/28/22 10:35:07 Main Document March Higg 333 00 1499 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.1	Fee Application	Correspond with S. Schrag regarding timing of February invoice submission and information review process timel
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.1	Fee Application	Correspond with R. Ahluwali and M. Puskarevic with Alton regarding timesheets
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.1	Performance Monitoring (Internal, Market/Competitor)	Correspond with C. Arrieta to request update on local competitive environment and to confirm AeroCivil policy ch
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.2	Committee Communications and Discussions	Review data provided by C. Arrieta regarding local competition; correspond with C. Arrieta regarding same includ
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.2	Committee Communications and Discussions	Prepare summary of information provided by local counsel on the local competitive environment; correspond with
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.7	Fee Application	Prepare summary of February timesheet entries for review by legal counsel, including internal review; correspond
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/10/2021	0.2	Fee Application	Prepare timesheet entries for review by legal counsel; correspond with S. Schrag regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/10/2021	0.4	Committee Communications and Discussions	Review of updated cash forecast from 03 March as provided by Debtors to identify topics to address during week
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/10/2021	0.9	Committee Communications and Discussions	Update and review UCC flashcard material prepared for the upcoming UCC meeting scheduled for 3/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/10/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial ad including detailed discussion of updated cash forecast and operational updates
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/10/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors discussion) to prepare for the UCC call on 3/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/10/2021	1.0	Committee Communications and Discussions	Review updated resolution 00176 as published by AeroCivil regarding additional changes to slot regulations in C
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/11/2021	0.2	Fee Application	Correspond with S. Schrag regarding preparation of February fee application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/11/2021	0.3	Committee Communications and Discussions	Correspond with Alton team regarding Debtors' presentation as planned to occur during the UCC meeting timeslo
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/11/2021	1.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/11/21, including an update from the Debtors on recent operational performan
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/11/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/11/21 meeting, including di- updates
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/11/2021	1.8	Committee Communications and Discussions	Conduct research on hybrid airline carriers and relevant business model impacts
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/11/2021	1.7	Committee Communications and Discussions	Develop hybrid airline carrier presentation material to potentially be shared with UCC at a later date
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/12/2021	1.4	Committee Communications and Discussions	Develop hybrid airline timeline and business model evolution analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/12/2021	0.9	Committee Communications and Discussions	Research past airlines across different regions and relevant business models, focusing on product offering and n
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/12/2021	1.7	Committee Communications and Discussions	Develop hybrid airline material, including past case studies and examples of business model shifts over time
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/15/2021	0.9	Fleet Related Matters	Review of cash flow model as related to future aircraft leases
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/15/2021	0.2	Committee Communications and Discussions	Prepare agenda for Alton internal weekly call in advance of said call, including updated list of outstanding topics a
					1	

neline

change

luding follow-up clarification

vith Alton team regarding same

ond as required

eekly call with Debtors' representatives

advisors for UCC) to discuss update on operations in preparation for UCC call on 3/11/21,

ors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., cash, credit

Colombia for NS21; prepare summary and correspondence to internal team regarding same

slot on 3/11/21

nance and cash position as well as updates regarding ongoing business model improvements

discussion of Debtors presentation on operational update and review of local competition

network setup

cs and questions for Debtors (e.g., updated fleet status details)

20-11133-mg Doc 2903 Filed 03/28/22 Surs Entered 03/28/22 10:35:07 Main Document March H30/33/2001 1497, 2021

		Hourby				
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/15/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., local competition, pass
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/15/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Develop update on local competitor landscape based on updates as provided by C. Arrieta as well as other resea
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/15/2021	0.3	Fee Application	Review February invoice in preparation for fee application submission; correspond with S. Schrag with Denton's
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/15/2021	1.7	Committee Communications and Discussions	Research and prepare summary of additional hybrid airlines and business model details
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/16/2021	0.4	Fee Application	Review February fee statement in preparation for fee application submission; correspond with S. Schrag with De
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/16/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/18/21, focusing on rev
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/16/2021	0.7	Committee Communications and Discussions	Update and review of UCC flashcard material prepared for the upcoming UCC meeting scheduled on 3/18/21, in
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.1	Fee Application	Correspond with S. Schrag regarding question related to second interim fee application as filed with the court on
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.1	Fee Application	Correspond with Alton team regarding February fee statement, as filed with the court on 3/16/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.8	Committee Communications and Discussions	Update and review UCC flashcard material prepared for the upcoming UCC meeting scheduled for 3/18/21, inclu
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.9	Committee Communications and Discussions	Participate on Omnibus court hearing presided by Judge Glenn on 3/17/21 to understand current status of USAV assumptions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.2	Committee Communications and Discussions	Review and align with Jefferies team regarding topics to discuss during Seabury call on 3/17/21 in preparation fo
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.3	Committee Communications and Discussions	Review of Q4 financial statement document as posted by Debtors on 3/17/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial ac including detailed discussion of Tranch B funding
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisor- timeline) to prepare for the UCC call on 3/18/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/18/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 3/18/21, including update on the hearing from previous day (e.g., USAV settle operational stats and competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/18/21 meeting, including s
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/22/2021	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., fleet update) in prepar
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/25/21, including discu
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/23/2021	0.2	Fleet Related Matters	Review of additional lease document provided by counsel; correspond with M. Puskarevic regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/23/2021	0.8	Committee Communications and Discussions	Review and edit Avianca historical document, including review of operational details
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/24/2021	0.2	Committee Communications and Discussions	Update UCC flash card to be presented to UCC on 3/25/21 to incorporate additional lease assumption as filed for
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/24/2021	0.6	Committee Communications and Discussions	Review and edit UCC flash card to be presented to UCC on 3/25/21, including updates to operational stats
Ι	1	1		1	1	1

assenger trends in regional markets) in preparation for upcoming UCC meeting on 3/18/21

search; prepared for UCC meeting on 3/18/21

n's regarding same

Denton's regarding same

revised cash forecast discussion

including local competition update

on 3/16/21

cluding updates to the lease assumption tracking

AV discussions and updates on motions filed regarding aircraft lease amendments and

for weekly UCC meeting, including timing of receipt of updated cash forecast

advisors for UCC) to discuss update on operations in preparation for UCC call on 3/18/21,

ors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., business plan

ttlement, aircraft leases, sealing motion) as well as an update from the Alton team on the

status of historical review and bankruptcy update on LATAM/Aeromexico

paration for upcoming UCC meeting on 3/25/21

cussion on future business plan review

for review with the court in Docket 1490

20-11133-mg Doc 2903 Filed 03/28/22 Surs Entered 03/28/22 10:35:07 Main Document March H30/3497, 2021

		11 and 10				
Professional Ti	itle	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/24/2021	0.3	Committee Communications and Discussions	Review of operational details of revised cash forecast from 3/18/21 as provided by Debtors
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/24/2021	0.4	Committee Communications and Discussions	Review and align with Jefferies team regarding topics to discuss during Seabury call on 3/25/21 in preparation for
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/24/2021	0.3	Fleet Related Matters	Call with L. Ryan regarding fleet update and business plan review status
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/24/2021	1.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial ad including updated fleet discussions, Tranche B update, business plan timeline, and cash discussion
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/24/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors exclusivity update, operational update, term sheet discussion) to prepare for the UCC call on 3/25/21
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/25/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/25/21, including update on open topics (e.g., business plan, cash forecast a stats and competitive landscape
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/25/21 meeting, including pl
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/25/2021	0.4	Business Plan and Forecast Diligence and Discussions	Discuss with L. Ryan specific staffing requirements and plan for business plan review timeline in anticipation of re
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/26/2021	0.9	Business Plan and Forecast Diligence and Discussions	Participate on call with Seabury (i.e., representative for the Debtors), Jefferies Alton (i.e., financial advisors for U
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/26/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Internal on-board call with D. Fischer Linnett summarizing project objectives, reporting methodologies, stakehold
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/27/2021	1.4	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan as submitted by Debtors, including future fleet planning
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/27/2021	0.5	Business Plan and Forecast Diligence and Discussions	Call with L. Ryan to discuss updated business plan as submitted by Debtors and identify select open questions (
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/27/2021	0.3	Business Plan and Forecast Diligence and Discussions	Correspond with Alton senior team regarding planning for business plan review
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/28/2021	1.3	Business Plan and Forecast Diligence and Discussions	Prepare detailed list of questions and action items for team to review as related to the business plan [1.2]; corres
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/28/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct high level review of business plan Excel model, focusing on relevant assumptions and data sources
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/28/2021	0.3	Business Plan and Forecast Diligence and Discussions	Correspond with internal Alton team regarding plan for business analysis, including detailed outline of proposed a
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/28/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with R. Ahluwalia, K. Zhang, and F. Chan to align on approach for business plan review
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/29/2021	0.5	Business Plan and Forecast Diligence and Discussions	Participate weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in prep
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with R. Ahluwalia, K. Zhang, and F. Chan to review updated business plan review draft
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/29/2021	0.7	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan review)
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with M. Pukarevic and Y. Quin to review plan for business plan analysis, including anal
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/29/2021	0.3	Business Plan and Forecast Diligence and Discussions	Conduct call with M. Pukarevic to discuss market share growth question related to business plan review
Adriaenssens, Jason E	ngagement Manager	\$ 709.00	3/29/2021	1.5	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updates to dema

for weekly UCC meeting, including open cash forecast questions

advisors for UCC) to discuss update on operations in preparation for UCC call on 3/25/21,

ors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., USAV update,

t and position, equity discussion) as well as an update from the Alton team on the operational

planning for business plan review process and timeline

f receipt of documentation from Debtors and scheduled Board meeting in coming week

UCC) to review Subcon setup

olders, and timelines

s (e.g., CASK comparison, historical fares)

respond with L. Ryan regarding same [0.1]

ed approach

iew, including list of items to analyze

reparation for the UCC meeting on 4/1/21

raft deck

w) to provide feedback to Debtors on key assumptions

nalysis of revenue growth and Air Traffic Liability data

mand recovery analysis

20-11133-mg Doc 2903 Filed 03/28/22 protected 03/28/22 19:35:07 Main Document March 190525001 4097, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	1.2	Business Plan and Forecast Diligence and Discussions	Update material prepared for business plan review, including analysis of CASK data
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	0.3	Business Plan and Forecast Diligence and Discussions	Discuss CAPEX planning and financing analysis with Y. Qin
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	1.4	Business Plan and Forecast Diligence and Discussions	Identify list of key questions as related to the Debtor's business plan in preparation for joint review with Alton tean
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	0.9	Business Plan and Forecast Diligence and Discussions	Review available data on CAPEX, including comparison to previous plan as provided by Debtors and bridge to ne
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/30/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, including focused
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/30/2021	0.9	Business Plan and Forecast Diligence and Discussions	Lead detailed business plan review call with Alton team, focusing on review of comparison data and creation of lis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/30/2021	0.7	Business Plan and Forecast Diligence and Discussions	Prepare list of open questions to pose to Debtors regarding busines splan; correspond with internal team regardir
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/30/2021	0.5	Business Plan and Forecast Diligence and Discussions	Review response to selected questions as prepared by internal team; correspond with Senior Alton team regardir
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/31/2021	1.1	Committee Communications and Discussions	Review and update flash card as prepared for UCC meeting on 4/1/21, including updates to competitive landscap
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/31/2021	0.3	Business Plan and Forecast Diligence and Discussions	Coordinate business plan review approach with Jefferies and Alton teams, including discussion regarding what ca
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/31/2021	0.2	Business Plan and Forecast Diligence and Discussions	Conduct call with L. Ryan to coordinate on business plan review process
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/31/2021	0.2	Business Plan and Forecast Diligence and Discussions	Conduct call with L. Ryan and J. Mowry to confirm communication for UCC meeting on 4/1/21 pertaining to busing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advincluding exclusivity update, Tranche B discussions, and communication process regarding business plan with UC
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors update, waterfall discussion, business plan coordination) to prepare for the UCC call on 3/25/21

am on 3/30/31
new fleet
sed discussion on business plan review
f list of questions to pose to Debtors
ding same
ding same
cape and fleet status
can be shared with Committee during 4/1/21 UCC meeting
siness plan review
advisors for UCC) to discuss update on operations in preparation for UCC call on 4/1/21, UCC
ors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., exclusivity

20-11133-mg Doc 2903 Filed 03/28/27 Survey 03/28/22 10:35:07 Main Document March Higg 338 03 1497, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/1/2021	0.6	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., local competitiv
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/1/2021	1.5	Committee Communications and Discussions	Internal call with Immel for handover of UCC deck updates, including weekly extracts of operational data and par
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/2/2021	1.2	Committee Communications and Discussions	Internal call with Immel for handover of UCC deck updates, including targeted analysis of the Colombian, Ecuado
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/2/2021	2.6	Performance Monitoring (Internal, Market/Competitor)	Redevelop flashcard material for UCC meeting on 3/4/21, including redevelopment of year-over-year operational
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/3/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Review and edit draft of flashcard deck in preparation for the UCC meeting on 3/4/21
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/8/2021	4.8	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on Colombian airports. Compile data from sources such as A infrastructure spending [2.2]
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/9/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on AVH's historic acquisitions/divestments
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/10/2021	5.0	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on current shareholder structure (incl. 2017-2019 shareholde
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/11/2021	5.1	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on Avianca 2021 plan and its impact on cash and debt struct Analyse impact on cash balance and debt structure [2.3]
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/15/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on Revenue trends over past five years
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/15/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on network comparison between 2015 and 2019
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/15/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on Fleet Development
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/16/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on Wage expenses
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/17/2021	3.7	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on Fuel Costs and Hedging effectiveness. Compile data from hedging impact [2.6]
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/24/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Edit Pre-Petition Situational Report based on feedback
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/28/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with J. Adriaenssens, K. Zhang, and F. Chan to align on approach for business plan re-
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/29/2021	1.1	Business Plan and Forecast Diligence and Discussions	Prepare analysis for business plan review including benchmarking various target financial metrics against compe
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/29/2021	0.8	Business Plan and Forecast Diligence and Discussions	Prepare analysis for business plan review by analying historic, current and proposed fleet numbers
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/29/2021	1.3	Business Plan and Forecast Diligence and Discussions	Prepare analysis for business plan review by benchmarking target operating metrics against competitors
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/29/2021	1.2	Business Plan and Forecast Diligence and Discussions	Prepare analysis for business plan review by breaking down and comparing historic and future CASK buckets
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with J. Adriaenssens, K. Zhang, and F. Chan to review updated business plan review d
					·	·

titive landscape, lease assumptions) in preparation for upcoming UCC meeting on 3/4/21

parked fleet metrics

adorian, and El Salvadorean marketplaces

nal statistics presentation methodology to isolate COVID-19 impacts

s Aerocivil, OAG, Colombia MoF Budget 2021, [2.6]; Analyse key airports and assocaited

Ider conflicts). Compile court documents and press releases [2.9]; Synthesize findings [2.1]

ucture in 2019. Review Avianca 2021 financial reprofiling objectives and outcomes [2.8];

om various sources to benchmark post-hedge fuel prices [1.1]; Analyse fuel expenses and

review, including list of items to analyze

petitors

draft deck

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Chan, Fred	Senior Associate	\$ 535.00	3/28/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with J. Adriaenssens, R. Ahluwalia, K. Zhang, to align on approach for business plan rev
Chan, Fred	Senior Associate	\$ 535.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with J. Adriaenssens, R. Ahluwalia, K. Zhang, to review updated business plan review d
Chan, Fred	Senior Associate	\$ 535.00	3/29/2021	0.5	Committee Communications and Discussions	Participating in Alton internal communication on task assignments, and allocation of work to individuals
Chan, Fred	Senior Associate	\$ 535.00	3/29/2021	1.0	Business Plan and Forecast Diligence and Discussions	Gathering information and research on publications to assess business plan materials
Chan, Fred	Senior Associate	\$ 535.00	3/29/2021	1.2	Business Plan and Forecast Diligence and Discussions	Preparing and validating fleet data sets for benchmarking analysis
Chan, Fred	Senior Associate	\$ 535.00	3/29/2021	1.5	Business Plan and Forecast Diligence and Discussions	Setting up and preparing presentation materials for business plan review

review, including list of items to analyze

v draft deck

20-11133-mg Doc 2903 Filed 03/28/22 Entered 03/28/22 19:35:07 Main Document March H90/329 01 1497, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	3/26/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Internal on-board call with J. Adriaenssens summarizing project objectives, reporting methodologies, stakeholders
Fischer Linnett, Dalton	Associate	\$ 367.00	3/29/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor
Fischer Linnett, Dalton	Associate	\$ 367.00	3/30/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, including focused
Fischer Linnett, Dalton	Associate	\$ 367.00	3/30/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Internal call with M. Puskarevic, regarding handover of UCC deck updates and future reporting methodology
Fischer Linnett, Dalton	Associate	\$ 367.00	3/30/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Internal call with K. Immel and M. Puskarevic regarding handover and streamlining of UCC deck updates
Fischer Linnett, Dalton	Associate	\$ 367.00	3/30/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate on Alton internal full team meeting to review results of initial anlaysis of debtor's 6-year business plan assumptions.
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of domestic and international Colombian air traffic from previous week
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of Latin American domestic and international air traffic from previous week
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Review pending leases for AMCK and GECAS aircraft submitted to the court
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of top Latin American air routes
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advincluding exclusivity update, Tranche B discussions, and communication process regarding business plan with UC
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors update, waterfall discussion, business plan coordination) to prepare for the UCC call on 3/25/21
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick for personal introduction and distribution of FA materials for 1/4/21 UCC meeting/updat
					·	

ders, and timelines

otor's 6-year business plan

sed discussion on business plan review

an with special focus on reasonableness of revenue projections, market share, and cost

advisors for UCC) to discuss update on operations in preparation for UCC call on 4/1/21, UCC

ors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., exclusivity

date

20-11133-mg Doc 2903 Filed 03/28/27 Entered 03/28/22 10:35:07 Main Document March H90/03000114997, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	3/1/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review state weekend.
Immel, Kyle	Associate	\$ 367.00	3/1/2021	1.5	Committee Communications and Discussions	Internal call with R. Ahluwalia for handover of UCC deck updates, including weekly extracts of operational data ar
Immel, Kyle	Associate	\$ 367.00	3/1/2021	0.5	Committee Communications and Discussions	Participate weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in prepa
Immel, Kyle	Associate	\$ 367.00	3/1/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including weekly extracts of global, regional, and national
Immel, Kyle	Associate	\$ 367.00	3/1/2021	2.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 by updating Avianca and competitors' parked fleet metrics
Immel, Kyle	Associate	\$ 367.00	3/1/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 including compiling local reports and targeted analysis of
Immel, Kyle	Associate	\$ 367.00	3/2/2021	1.2	Committee Communications and Discussions	Internal call with R. Ahluwalia for handover of UCC deck updates, including targeted analysis of the Colombian, E
Immel, Kyle	Associate	\$ 367.00	3/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/4/21, focusing on new
Immel, Kyle	Associate	\$ 367.00	3/2/2021	0.2	Committee Communications and Discussions	Internal call with M. Puskarevic regarding UCC deck updates, specifically Avianca's parked fleet metrics
Immel, Kyle	Associate	\$ 367.00	3/2/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 by updating COVID-19 dashboard
Immel, Kyle	Associate	\$ 367.00	3/2/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 including compiling local reports and targeted analysis of
Immel, Kyle	Associate	\$ 367.00	3/2/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 including updating regular weekly operational analysis sli
Immel, Kyle	Associate	\$ 367.00	3/2/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including weekly extracts of global, regional, and national
Immel, Kyle	Associate	\$ 367.00	3/3/2021	0.2	Committee Communications and Discussions	Internal call with M. Puskarevic and J. Adriaenssens regarding UCC deck updates, specifically review and proofin
Immel, Kyle	Associate	\$ 367.00	3/3/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advincluding legal update and detailed discussion on fleet topic
Immel, Kyle	Associate	\$ 367.00	3/3/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors reporting) to prepare for the UCC call on 3/4/21
Immel, Kyle	Associate	\$ 367.00	3/3/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 by updating COVID-19 travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	3/3/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 by updating Avianca and competitors' parked fleet metrics
Immel, Kyle	Associate	\$ 367.00	3/3/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 including updating regular weekly operational analysis slic
Immel, Kyle	Associate	\$ 367.00	3/3/2021	2.2	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing additional forecast scenario input
Immel, Kyle	Associate	\$ 367.00	3/4/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 3/4/21, including an update from the Alton team on the operational stats and co during next week's meeting discussed
Immel, Kyle	Associate	\$ 367.00	3/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/4/21 meeting, including disc coming days
Immel, Kyle	Associate	\$ 367.00	3/4/2021	0.4	Committee Communications and Discussions	Internal call with M. Puskarevic regarding scenario evaluation model development

tatus of deep-dive presentations, and latest fleet rejections s as provided by Debtors over the

and parked fleet metrics

eparation for the UCC meeting on 3/4/21, including update regarding status of fleet discussions

nal operational data

trics and lease rejection status

of the Colombian marketplace

, Ecuadorian, and El Salvadorean marketplaces

ew market entrants (StarBlue and Ultra Air) and potential impact to Avianca

of the Colombian, Latin American, and Global marketplaces

slides (airline-level and route-by-route)

nal operational data

ofing of flash card materials for UCC meeting on 3/4/21

advisors for UCC) to discuss update on operations in preparation for UCC call on 3/4/21,

ors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet, cargo

trics and lease rejection status

slides (airline-level and route-by-route)

put functionality

competitive landscape; legal update was provided and plan for Debtors to present to UCC

liscussion ongoing fleet topic and potential additional motions to be filed by Debtors within

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	3/4/2021	2.2	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing additional input functionality
Immel, Kyle	Associate	\$ 367.00	3/4/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing additional forecast market recover
Immel, Kyle	Associate	\$ 367.00	3/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review state
Immel, Kyle	Associate	\$ 367.00	3/9/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/11/21, focusing on fligh
Immel, Kyle	Associate	\$ 367.00	3/9/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 by updating COVID-19 travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	3/9/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 by updating Avianca and competitors' parked fleet metric
Immel, Kyle	Associate	\$ 367.00	3/9/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 including updating regular weekly operational analysis s
Immel, Kyle	Associate	\$ 367.00	3/9/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 including compiling local reports and targeted analysis o
Immel, Kyle	Associate	\$ 367.00	3/10/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial adv member call.
Immel, Kyle	Associate	\$ 367.00	3/10/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/11/21
Immel, Kyle	Associate	\$ 367.00	3/10/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 by reviewing and updating slides for presentation to the
Immel, Kyle	Associate	\$ 367.00	3/10/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 by updating Avianca and competitors' operational statist
Immel, Kyle	Associate	\$ 367.00	3/10/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 including updating regular weekly operational analysis s
Immel, Kyle	Associate	\$ 367.00	3/10/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 including compiling local reports and targeted analysis o
Immel, Kyle	Associate	\$ 367.00	3/10/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 by compiling operational and market statistics related to
Immel, Kyle	Associate	\$ 367.00	3/11/2021	1.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/11/21, including a presentation by the Debtor's (Avianace CEO and CFO) on communication strategy timeline
Immel, Kyle	Associate	\$ 367.00	3/11/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/11/21 meeting, including dis do deep dives into historical case studies
Immel, Kyle	Associate	\$ 367.00	3/15/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review state s as provided by Debtors over the weekend.
Immel, Kyle	Associate	\$ 367.00	3/15/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by updating Avianca and competitors' parked fleet metric
Immel, Kyle	Associate	\$ 367.00	3/15/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 including updating regular weekly operational analysis s
Immel, Kyle	Associate	\$ 367.00	3/15/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by updating COVID-19 data and associated travel restrict
Immel, Kyle	Associate	\$ 367.00	3/15/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by updating Avianca and competitors' operational statist
Immel, Kyle	Associate	\$ 367.00	3/16/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/18/21, focusing on late

overy scenario functionality

tatus of deep-dive presentations, and latest fleet announcements as provided by Debtors.

light schedule changes and impact to cash burn

etrics and lease rejection status

s slides (airline-level and route-by-route)

s of the Colombian, Latin American, and Global marketplaces

advisors for UCC), discuss latest operations and financial statistics in preparation for 3/11 UCC

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

he UCC

istics in the Ecuardor and El Salvador markets

s slides (airline-level and route-by-route)

s of the Colombian, Latin American, and Global marketplaces

to the Brazilian market per committee request

) on latest operational, financial, and restructuring intiatives progress to date and initial

discussion to address UCC member questions on hybrid airline business model and need to

tatus of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections

etrics and lease rejection status

s slides (airline-level and route-by-route)

trictions dashboard

istics in the Ecuardor and El Salvador markets

atest cash burn and impact of vaccine announcements to Avianca

20-11133-mg Doc 2993 Filed 03/28/22 Entered 03/28/22 19:35:07 Main Document March H90/032 0111497, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	3/16/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 including compiling local reports and targeted analysis o
Immel, Kyle	Associate	\$ 367.00	3/16/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by compiling operational and market statistics related to
Immel, Kyle	Associate	\$ 367.00	3/16/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by updating Avianca and competitors' operational statist
Immel, Kyle	Associate	\$ 367.00	3/16/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by updating COVID-19 data and associated travel restrict
Immel, Kyle	Associate	\$ 367.00	3/17/2021	0.9	Committee Communications and Discussions	Participate on Omnibus court hearing presided by Judge Glenn on 3/17/21 to understand current status of USAV assumptions
Immel, Kyle	Associate	\$ 367.00	3/17/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advistatistics in preparation for 3/18 UCC member call.
Immel, Kyle	Associate	\$ 367.00	3/17/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/18/21
Immel, Kyle	Associate	\$ 367.00	3/17/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by reviewing and updating slides for presentation to the
Immel, Kyle	Associate	\$ 367.00	3/17/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 including updating regular weekly operational analysis s
Immel, Kyle	Associate	\$ 367.00	3/18/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 3/18/21, including an update from the Alton team on the operational stats and
Immel, Kyle	Associate	\$ 367.00	3/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/18/21 meeting, including dis emergence timing
Immel, Kyle	Associate	\$ 367.00	3/22/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review statu as provided by Debtors over the weekend.
Immel, Kyle	Associate	\$ 367.00	3/22/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 by updating Avianca and competitors' operational statist
Immel, Kyle	Associate	\$ 367.00	3/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/25/21, focusing on late
Immel, Kyle	Associate	\$ 367.00	3/23/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 including compiling local reports and targeted analysis o
Immel, Kyle	Associate	\$ 367.00	3/23/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 including updating regular weekly operational analysis sl
Immel, Kyle	Associate	\$ 367.00	3/23/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 by updating Avianca and competitors' parked fleet metric
Immel, Kyle	Associate	\$ 367.00	3/23/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 by updating COVID-19 data and associated travel restrict
Immel, Kyle	Associate	\$ 367.00	3/23/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 by updating Avianca and competitors' operational statisti
Immel, Kyle	Associate	\$ 367.00	3/24/2021	1.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial adv statistics in preparation for 3/25 UCC member call.
Immel, Kyle	Associate	\$ 367.00	3/24/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/25/21
Immel, Kyle	Associate	\$ 367.00	3/24/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 by reviewing and updating slides for presentation to the
Immel, Kyle	Associate	\$ 367.00	3/25/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/25/21, including an update from the Alton team on the operational stats and
1						

is of the Colombian, Latin American, and Global marketplaces

to the Brazilian market per committee request

tistics in the Colombia market

strictions dashboard

AV discussions and updates on motions filed regarding aircraft lease amendments and

advisors for UCC), discuss status of 5 year business plan, latest operations and financial

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

he UCC

s slides (airline-level and route-by-route)

and competitive landscape

discussion to address UCC member questions on new competitors enterng the market and

status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections

tistics in the Colombia market

atest cash burn and new draft Tranche B term sheet provided by Seabury

is of the Colombian, Latin American, and Global marketplaces

s slides (airline-level and route-by-route)

etrics and lease rejection status

strictions dashboard

atistics in the Ecuardor and El Salvador markets

advisors for UCC), discuss status of 5 year business plan, latest operations and financial

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

he UCC

nd competitive landscape

20-11133-mg Doc 2903 Filed 03/28/22 Entered 03/28/22 10:35:07 Main Document March 19001032 0011497, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	3/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/25/21 meeting, including dis
Immel, Kyle	Associate	\$ 367.00	3/26/2021	0.9	Other Debtor Motions	At request of Seabury (G. Hughes), participate on a conference call to discuss initial position with regards to dama
Immel, Kyle	Associate	\$ 367.00	3/29/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor plan and internal resource allocation
Immel, Kyle	Associate	\$ 367.00	3/29/2021	0.5	Committee Communications and Discussions	Participate weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in prepa
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, focusing on divisi
Immel, Kyle	Associate	\$ 367.00	3/30/2021	1.1	Business Plan and Forecast Diligence and Discussions	Alton internal full team meeting to review results of initial anlaysis of debtor's 6-year business plan with special for
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.5	Committee Communications and Discussions	Internal call with M. Puskarevic and D. Fischer Linnett regarding handover and streamlining of UCC deck updates
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/1/21 including compiling local reports and targeted analysis of
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/1/21 including updating regular weekly operational analysis slic
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/1/21 by updating Avianca and competitors' parked fleet metrics
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/1/21 by updating COVID-19 data and associated travel restrict
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/1/21 by updating Avianca and competitors' operational statistic
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.8	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updates to Avian
Immel, Kyle	Associate	\$ 367.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advocerations and financial statistics in preparation for 4/1/21 UCC member call.
Immel, Kyle	Associate	\$ 367.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 4/1/21

discussion of plan to perform red-flag review of pending debtor's 5 year business plan

amage claims by debtor entity

otor's 6-year business plan, provide input to internal plan for business plan assessment project

eparation for the UCC meeting on 4/1/21

vision of work for debtor's 6-year business plan review and highlighting any potential red flags

focus on reasonableness of revenue projections, market share, and cost assumptions.

ates

of the Colombian, Latin American, and Global marketplaces

slides (airline-level and route-by-route)

trics and lease rejection status

rictions dashboard

stics in the Ecuardor and El Salvador markets

ianca fleet composition over time

advisors for UCC), discuss initial observations with regards to 6-year business plan, latest

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

20-11133-mg Doc 2993 Filed 03/28/22 Entered 03/28/22 19:35:07 Main Document March 1993/03/01 1497, 2021

		1				
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	3/1/2021	0.6	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., local competitiv
Puskarevic, Marko	Associate	\$ 367.00	3/1/2021	0.5	Committee Communications and Discussions	Participate on weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in pr discussions
Puskarevic, Marko	Associate	\$ 367.00	3/2/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Redevelop flashcard material for UCC meeting on 3/4/21, including redevelopment of year-over-year operational
Puskarevic, Marko	Associate	\$ 367.00	3/2/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including a deep-dive of new airline startups within Colom
Puskarevic, Marko	Associate	\$ 367.00	3/2/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including a deep-dive of new LCC market entrants from or
Puskarevic, Marko	Associate	\$ 367.00	3/2/2021	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including weekly extracts of global, regional, and national
Puskarevic, Marko	Associate	\$ 367.00	3/3/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including a deep-dive of capacity cutbacks on internationa
Puskarevic, Marko	Associate	\$ 367.00	3/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including an analysis of pending lease assumptions and re
Puskarevic, Marko	Associate	\$ 367.00	3/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including regular weekly airline-level and route-by-route o
Puskarevic, Marko	Associate	\$ 367.00	3/3/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial admember call.
Puskarevic, Marko	Associate	\$ 367.00	3/3/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/3/21
Puskarevic, Marko	Associate	\$ 367.00	3/3/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distribute for UCC meeting on 3/4/21
Puskarevic, Marko	Associate	\$ 367.00	3/4/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 3/4/21, including an update from the Alton team on the operational stats and c
Puskarevic, Marko	Associate	\$ 367.00	3/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/4/21 meeting, including dis
Puskarevic, Marko	Associate	\$ 367.00	3/4/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Scrape and post-process utilization data for entire leased fleet from third party vendor as an input for claims analy
Puskarevic, Marko	Associate	\$ 367.00	3/4/2021	0.4	Committee Communications and Discussions	Internal call with K. Immel regarding scenario evaluation model development
Puskarevic, Marko	Associate	\$ 367.00	3/5/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Review K. Immel additions to scenario evaluation model
Puskarevic, Marko	Associate	\$ 367.00	3/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review stat
Puskarevic, Marko	Associate	\$ 367.00	3/9/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/11/21, including weekly extracts of global, regional, and nationa
Puskarevic, Marko	Associate	\$ 367.00	3/9/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/11/21, including regular weekly airline-level and route-by-route o
Puskarevic, Marko	Associate	\$ 367.00	3/10/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial admember call.
Puskarevic, Marko	Associate	\$ 367.00	3/10/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/11/21
Puskarevic, Marko	Associate	\$ 367.00	3/10/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Review pending leases for additional GECAS aircraft submitted to the court

titive landscape, lease assumptions) in preparation for upcoming UCC meeting on 3/4/21

n preparation for the UCC meeting on 3/4/21, including update regarding status of fleet

nal statistics presentation methodology to isolate COVID-19 impacts

ombia and proposed networks

n outside of Colombia and proposed schedules/overlap with Avianca

nal operational data

nal routes

l relevant aircraft

operational analysis

advisors for UCC), discuss latest operations and financial statistics in preparation for 3/4 UCC

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

competitive landscape; Oliver Wyman IT product and cargo IT software also discussed

liscussion regarding the competitive market, such as new, planned entrants to the market

nalysis

tatus of deep-dive presentations, and latest fleet announcements as provided by Debtors.

nal operational data

operational analysis

advisors for UCC), discuss latest operations and financial statistics in preparation for 3/11 UCC

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

20-11133-mg Doc 2903 Filed 03/28/27 Entered 03/28/22 10:35:07 Main Document March 1900139 00114997, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	3/10/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including an analysis of pending lease assumptions and re
Puskarevic, Marko	Associate	\$ 367.00	3/10/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distribute en lieu of presentation for 3/11/21
Puskarevic, Marko	Associate	\$ 367.00	3/11/2021	1.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/11/21, including an update from the Debtors on recent operational performan
Puskarevic, Marko	Associate	\$ 367.00	3/11/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/11/21 meeting, including di updates
Puskarevic, Marko	Associate	\$ 367.00	3/15/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review stat s as provided by Debtors over the weekend.
Puskarevic, Marko	Associate	\$ 367.00	3/16/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/18/21, including weekly extracts of global, regional, and national
Puskarevic, Marko	Associate	\$ 367.00	3/16/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/18/21, including regular weekly airline-level and route-by-route o
Puskarevic, Marko	Associate	\$ 367.00	3/16/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, including an analysis of US D.H.S. data
Puskarevic, Marko	Associate	\$ 367.00	3/16/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, including an analysis of booking curve trends
Puskarevic, Marko	Associate	\$ 367.00	3/16/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, including an analysis of European demand trends based
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial ad statistics in preparation for 3/18 UCC member call.
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/18/21
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, including an analysis of key Latin American markets bas
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, including an analysis of key Latin American markets bas
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, including a deep-dive slide to compare Avianca against
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, analyzing company press releases and financials from o
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	0.1	Committee Communications and Discussions	Distribute flashcard material for UCC meeting on 3/18/2021
Puskarevic, Marko	Associate	\$ 367.00	3/18/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 3/18/21, including an update from the Alton team on the operational stats and
Puskarevic, Marko	Associate	\$ 367.00	3/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/18/21 meeting, including di emergence timing
Puskarevic, Marko	Associate	\$ 367.00	3/22/2021	0.2	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., fleet update) in
Puskarevic, Marko	Associate	\$ 367.00	3/23/2021	0.2	Fleet Related Matters	Review of additional lease document provided by counsel; correspond with J. Adriaenssens regarding same
Puskarevic, Marko	Associate	\$ 367.00	3/23/2021	0.2	Committee Communications and Discussions	Review Avianca historical document, including review of operational details
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/25/21, including weekly extracts of global, regional, and national

d relevant aircraft

/21 UCC meeting/update from Debtors

nance and cash position as well as updates regarding ongoing business model improvements

discussion of Debtors presentation on operational update and review of local competition

status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections

nal operational data

operational analysis

sed on government-provided passenger data

advisors for UCC), discuss status of 5 year business plan, latest operations and financial

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

based on government-provided passenger data

based on government-provided passenger data

st other Latin American airline bankruptcies on key traffic recovery metrics

other Latin American airline bankruptcies

and competitive landscape

discussion to address UCC member questions on new competitors enterng the market and

) in preparation for upcoming UCC meeting on 3/25/21

nal operational data

20-11133-mg Doc 2903 Filed 03/28/22 Entered 03/28/22 10:35:07 Main Document March H90/0350011407, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/25/21, including regular weekly airline-level and route-by-route of
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/25/21, including a deep-dive slide to compare Avianca against o
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Review pending leases for AMCK aircraft submitted to the court
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distribute for 3/25/21 UCC meeting/update fi
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	1.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advistatistics in preparation for 3/25 UCC member call.
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 3/25/21
Puskarevic, Marko	Associate	\$ 367.00	3/25/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/25/21, including an update from the Alton team on the operational stats and
Puskarevic, Marko	Associate	\$ 367.00	3/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/25/21 meeting, including dis
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.5	Business Plan and Forecast Diligence and Discussions	Preliminary review of 6-year business plan received from debtors
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with Y. Qin and J. Adriaenssens to review plan for business plan analysis, including an
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with Y. Qin to discuss business plan analysis methodology regarding CapEx
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	1.7	Business Plan and Forecast Diligence and Discussions	Conduct analysis of revenue forecast buildup, including itinerary average revenue expectation analysis
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	1.3	Business Plan and Forecast Diligence and Discussions	Conduct analysis of revenue forecast buildup, including top itinerary competitor 2019 traffic analysis
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.9	Business Plan and Forecast Diligence and Discussions	Conduct analysis of revenue forecast buildup, including analysis of market share capture assumptions
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.7	Business Plan and Forecast Diligence and Discussions	Conduct analysis of revenue forecast buildup, visualizing and verifying buildup methodology
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.5	Committee Communications and Discussions	Participate weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in prepare
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	1.9	Business Plan and Forecast Diligence and Discussions	Benchmark previously identified cost initiative targets in materials shared with Committee against revised reduction
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	1.2	Business Plan and Forecast Diligence and Discussions	Conduct analysis of CASK assumptions, identifying points of clarification for discordant values based on varying
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	1.1	Business Plan and Forecast Diligence and Discussions	Identify competitor airline future CASK targets and cost reduction initiatives, based on public rep[orting and earnir
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.3	Business Plan and Forecast Diligence and Discussions	Conduct call with J. Adriaenssens to discuss market share growth question related to business plan review
Puskarevic, Marko	Associate	\$ 367.00	3/30/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Analysis of competitors' fleet utilization based on third-party data pull
Puskarevic, Marko	Associate	\$ 367.00	3/30/2021	1.1	Business Plan and Forecast Diligence and Discussions	Alton internal full team meeting to review results of initial anlaysis of debtor's 6-year business plan with special for

operational analysis

st other Latin American airline bankruptcies on key traffic recovery metrics

e from Debtors

advisors for UCC), discuss status of 5 year business plan, latest operations and financial

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

nd competitive landscape

discussion of plan to perform red-flag review of pending debtor's 5 year business plan

otor's 6-year business plann

analysis of revenue growth and Air Traffic Liability data

eparation for the UCC meeting on 4/1/21

ction targets in Business Plan

ing assumptions

rnings transcripts

focus on reasonableness of revenue projections, market share, and cost assumptions.

20-11133-mg Doc 2903 Filed 03/28/27 Entered 03/28/22 10:35:07 Main Document March H90/2001 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	3/30/2021	0.5	Committee Communications and Discussions	Internal call with K. Immel and D. Linnett regarding handover and streamlining of UCC deck updates
Puskarevic, Marko	Associate	\$ 367.00	3/30/2021	1.4	Committee Communications and Discussions	Internal call with D. Linnett, regarding handover of UCC deck updates and future reporting methodology
Puskarevic, Marko	Associate	\$ 367.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial adv operations and financial statistics in preparation for 4/1/21 UCC member call.
Puskarevic, Marko	Associate	\$ 367.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors preparation for debtors presentation to the UCC on 4/1/21
Puskarevic, Marko	Associate	\$ 367.00	3/31/2021	1.4	Committee Communications and Discussions	Internal call with D. Linnett, providing guidance on key data pulls for UCC reporting and FA Material distribution
Puskarevic, Marko	Associate	\$ 367.00	3/31/2021	0.1	Committee Communications and Discussions	Correspond with J. Gilbert to notify of handoff of FA Material collation responsibilities to D. Linnett
Puskarevic, Marko	Associate	\$ 367.00	3/31/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick to notify of handoff of FA Material distribution to D. Linnett
Puskarevic, Marko	Associate	\$ 367.00	3/31/2021	0.5	Business Plan and Forecast Diligence and Discussions	Internal meeting with D. Linnett regarding analysis of Avianca operational statistics for previous two weeks

advisors for UCC), discuss initial observations with regards to 6-year business plan, latest

ors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

20-11133-mg Doc 2903 Filed 03/28/27 Entered 03/28/22 10:35:07 Main Document March H90/2006 03 / 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with M. Puskarevic and J. Adriaenssens to review plan for business plan analysis, include
Qin, Yinan	Associate	\$ 367.00	3/29/2021	0.3	Business Plan and Forecast Diligence and Discussions	Discuss CAPEX planning and financing analysis with J. Adriaenssens
Qin, Yinan	Associate	\$ 367.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with M. Puskarevic to discuss business plan analysis methodology regarding CapEx
Qin, Yinan	Associate	\$ 367.00	3/29/2021	1.0	Business Plan and Forecast Diligence and Discussions	Research and preprocessing data for air traffic liability data analysis
Qin, Yinan	Associate	\$ 367.00	3/29/2021	1.0	Business Plan and Forecast Diligence and Discussions	Research and preprocessing data for revenue growth and CapEx (densification project Exp) analysis
Qin, Yinan	Associate	\$ 367.00	3/29/2021	1.0	Business Plan and Forecast Diligence and Discussions	Conduct CapEx (densification project Exp) analysis and prepared materials for business plan review
Qin, Yinan	Associate	\$ 367.00	3/29/2021	1.2	Business Plan and Forecast Diligence and Discussions	Research and data collection of competiters' financial information regarding peer comparison analysis
Qin, Yinan	Associate	\$ 367.00	3/29/2021	0.5	Business Plan and Forecast Diligence and Discussions	Identify questions regarding Air traffic liability data and CapEx information

cluding analysis of revenue growth and Air Traffic Liability data

20-11133-mg Doc 2903 Filed 03/28/22 Entered 03/28/22 19:35:07 Main Document March H90/29001 1499/ 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Zhang, Kevin	Associate	\$ 367.00	3/29/2021	2.0	Business Plan and Forecast Diligence and Discussions	Research on AVH and other competitors w.r.t densification seat totals to other LCCs, including regional competito
Zhang, Kevin	Associate	\$ 367.00	3/28/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with J. Adriaenssens, R. Ahluwalia, and F. Chan to align on approach for business plan
Zhang, Kevin	Associate	\$ 367.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with J. Adriaenssens, R. Ahluwalia, and F. Chan to review updated business plan review
Zhang, Kevin	Associate	\$ 367.00	3/29/2021	2.0	Business Plan and Forecast Diligence and Discussions	Research on CASK-ex fuel on competitors and plotting data collected

titors

an review, including list of items to analyze

iew draft deck

20-11133-mg AVIATION CONSULTANCY

Doc 2908 Filed 05/28/22 Entered 05/28/22 10:50:04 FP369 6979D coff 349027

Main Document Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel the Debtors c/o Avianca Holdings S.A. Av. Calle 26 # 59-15, 6th Floor Bogotá 111321, Colombia

Account Number	43452
Invoice Number	434520949
Issue Date	27 May 2021
Due Date	25 June 2021

Engagement Name UCC Advisory Support

Professional Title	Billable Period April 1, 2021 - April 30, 2021	Total Hours	Billing Rate	Total Billed
Berger, Jonathan: Managing Director		17.2	1,076.00	18,507.20
Mowry, John: Managing Director		29.5	1,076.00	31,742.00
Ryan, Leah: Managing Director		51.9	1,076.00	55,844.40
Adriaenssens, Jason: Engagement Manager		47.2	709.00	33,464.80
Deahl, Evan: Senior Associate		2.4	535.00	1,284.00
Fischer Linnett, Dalton: Associate		75.2	367.00	27,598.40
Immel, Kyle: Associate		50.6	367.00	18,570.20
Puskarevic, Marko: Associate		12.9	367.00	4,734.30
			Sub-Total:	\$191,745.30
	*Detailed statement of hours included as separate attachment		Total	US\$191,745.30

Balance Owing: US\$191,745.30

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire

Account Name: Alton Aviation Consultancy LLC Account Number: Bank Name: Bank of America, N A. Bank Natrie: Bank of Artierica, N.A. Bank Address: 222 Broadway, New York, NY 10038, USA Routing Number [for domestic US ACH transfers]: Routing Number [for domestic US wire transfers]: SW FT Code [for international wire transfers]:

Check Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

20-11133-mg Doc 2993 Filed 05/28/22 Entered 05/28/22 19:55:07 Main Document Summary Hange States Category April 1, 2021 - April 30, 2021

Project Category	Total Hours	Total Billed
Business Plan and Forecast Diligence and Discussions	38.4	\$22,369.80
Committee Communications and Discussions	147.7	\$119,634.00
Fee Application	4.7	\$3,332.30
Fleet Related Matters	13.1	\$14,095.60
Performance Monitoring (Internal, Market/Competitor)	83.0	\$32,313.60
Total	286.9	\$191,745.30

20-11133-mg Doc 2003 Filed 05/28/22 Entered 05/28/22 10:58:04 Main Document Summary 10:000 Support State Sta

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	17.2	\$18,507.20
Mowry, John	Managing Director	\$1,076.00	29.5	\$31,742.00
Ryan, Leah	Managing Director	\$1,076.00	51.9	\$55,844.40
Adriaenssens, Jason	Engagement Manager	\$709.00	47.2	\$33,464.80
Deahl, Evan	Senior Associate	\$535.00	2.4	\$1,284.00
Fischer Linnett, Dalton	Associate	\$367.00	75.2	\$27,598.40
Immel, Kyle	Associate	\$367.00	50.6	\$18,570.20
Puskarevic, Marko	Associate	\$367.00	12.9	\$4,734.30
Total			286.9	\$191,745.30

20-11133-mg Doc 2993 Filed 05/28/22 Eptered 05/28/22 10:58:04 Main Document

	Hourly Iling Rate	Date	Hours	Project Category	Explanation
iging Director \$	51,076.00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate on first Alton-Jefferies team 6-year business plan walk-thru and sharing of initial observations
iging Director \$	51,076.00	4/1/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 4/1/21, including an update from the Alton team on the operational stats and con
ging Director \$	1,076.00	4/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/1/21 meeting, including discu
iging Director \$1	51,076.00	4/6/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics to include business pl- 4/8/21
iging Director \$7	1,076.00	4/6/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/8/21, including discussion
iging Director \$7	51,076.00	4/7/2021	1.0	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise exclusivity USAV update, exclusivity extension, fleet update, and cash update
iging Director \$1	1,076.00	4/7/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to Subcon) to prepare for the UCC call on 4/8/21
iging Director \$1	1,076.00	4/7/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/8/21
iging Director \$	51,076.00	4/8/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/8/21, including an update from the Alton team on the operational stats and cor
iging Director \$1	1,076.00	4/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/8/21 meeting, including discu on 6-year business plan
iging Director \$1	1,076.00	4/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status provided by Debtors over the weekend.
iging Director \$1	1,076.00	4/13/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align quesitons to review with Seabury team in advance o
iging Director \$7	51,076.00	4/14/2021	0.7	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advis member call.
iging Director \$	51,076.00	4/14/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to preparation for debtors presentation to the UCC on 4/15/21
ging Director \$	51,076.00	4/15/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/15/21, including an update from the Alton team on the operational stats and co
iging Director \$	51,076.00	4/15/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/15/21 meeting, including disc
iging Director \$	51,076.00	4/19/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status as provided by Debtors over the weekend.
iging Director \$1	1,076.00	4/20/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/22/21, including discussion
iging Director \$1	51,076.00	4/21/2021	0.9	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advis preparation for 4/22/21 UCC member call.
ging Director \$1	51,076.00	4/21/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to for debtors presentation to the UCC on 4/22/21
iging Director \$1	51,076.00	4/21/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/22/21
iging Director \$1	51,076.00	4/22/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 4/22/21, including update on open topics (e.g., exit financing update, CFO chang landscape
iging Director \$1	51,076.00	4/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton par icipants only) weekly call to discuss priority topics to include business pl
ging Director \$	51,076.00	4/27/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/29/21, including discussi
	jing Director\$jing Director <td< td=""><td>jing Director\$1,076.00jing Director\$1,076.00</td><td>jing Director \$1,076.00 4/1/2021 jing Director \$1,076.00 4/1/2021 jing Director \$1,076.00 4/1/2021 jing Director \$1,076.00 4/6/2021 jing Director \$1,076.00 4/6/2021 jing Director \$1,076.00 4/6/2021 jing Director \$1,076.00 4/7/2021 jing Director \$1,076.00 4/7/2021 jing Director \$1,076.00 4/8/2021 jing Director \$1,076.00 4/12/2021 jing Director \$1,076.00 4/13/2021 jing Director \$1,076.00 4/14/2021 jing Director \$1,076.00 4/14/2021 jing Director \$1,076.00 4/15/2021 jing Director \$1,076.00 4/15/2021 jing Director \$1,076.00 4/12/2021 jing Director \$1,076.00 4/20/2021 jing Director \$1,076.00 4/21/2021 jing Director \$1,076.00 4/21/2021 jing Director \$1,076.00 <t< td=""><td>jing Director \$1,076.00 4/1/2021 1.1 jing Director \$1,076.00 4/1/2021 0.7 jing Director \$1,076.00 4/1/2021 0.4 jing Director \$1,076.00 4/1/2021 0.4 jing Director \$1,076.00 4/6/2021 0.2 jing Director \$1,076.00 4/7/2021 1.0 jing Director \$1,076.00 4/7/2021 0.6 jing Director \$1,076.00 4/7/2021 0.6 jing Director \$1,076.00 4/7/2021 0.4 jing Director \$1,076.00 4/12/2021 0.3 jing Director \$1,076.00 4/13/2021 0.3 jing Director \$1,076.00 4/14/2021 0.4 jing Director \$1,076.00 4/14/2021 0.4 jing Director \$</td><td>ing Director\$1,076.004/1/20211.1Business Plan and Forecast Diligence and Discussionsing Director\$1,076.004/1/20210.7Committee Communications and Discussionsaing Director\$1,076.004/1/20210.4Committee Communications and Discussionsaing Director\$1,076.004/6/20210.2Committee Communications and Discussionsaing Director\$1,076.004/6/20210.2Committee Communications and Discussionsaing Director\$1,076.004/7/20210.4Committee Communications and Discussionsaing Director\$1,076.004/7/20210.4Committee Communications and Discussionsaing Director\$1,076.004/7/20210.4Performance Monitoring (Internal, Market/Competitor)aing Director\$1,076.004/8/20210.3Committee Communications and Discussionsaing Director\$1,076.004/12/20210.3Committee Communications and Discussionsaing Director\$1,076.004/12/20210.3Committee Communications and Discussionsaing Director\$1,076.004/14/20210.3Committee Communications and Discussionsaing Director\$1,076.004/14/20210.4Committee Communications and Discussionsaing Director\$1,076.004/15/20210.4Committee Communications and Discussionsaing Director\$1,076.004/15/20210.4Committee Communications and Discussionsaing Director\$1,076.004/15/20210.4Committee Communications an</td></t<></td></td<>	jing Director\$1,076.00jing Director\$1,076.00	jing Director \$1,076.00 4/1/2021 jing Director \$1,076.00 4/1/2021 jing Director \$1,076.00 4/1/2021 jing Director \$1,076.00 4/6/2021 jing Director \$1,076.00 4/6/2021 jing Director \$1,076.00 4/6/2021 jing Director \$1,076.00 4/7/2021 jing Director \$1,076.00 4/7/2021 jing Director \$1,076.00 4/8/2021 jing Director \$1,076.00 4/12/2021 jing Director \$1,076.00 4/13/2021 jing Director \$1,076.00 4/14/2021 jing Director \$1,076.00 4/14/2021 jing Director \$1,076.00 4/15/2021 jing Director \$1,076.00 4/15/2021 jing Director \$1,076.00 4/12/2021 jing Director \$1,076.00 4/20/2021 jing Director \$1,076.00 4/21/2021 jing Director \$1,076.00 4/21/2021 jing Director \$1,076.00 <t< td=""><td>jing Director \$1,076.00 4/1/2021 1.1 jing Director \$1,076.00 4/1/2021 0.7 jing Director \$1,076.00 4/1/2021 0.4 jing Director \$1,076.00 4/1/2021 0.4 jing Director \$1,076.00 4/6/2021 0.2 jing Director \$1,076.00 4/7/2021 1.0 jing Director \$1,076.00 4/7/2021 0.6 jing Director \$1,076.00 4/7/2021 0.6 jing Director \$1,076.00 4/7/2021 0.4 jing Director \$1,076.00 4/12/2021 0.3 jing Director \$1,076.00 4/13/2021 0.3 jing Director \$1,076.00 4/14/2021 0.4 jing Director \$1,076.00 4/14/2021 0.4 jing Director \$</td><td>ing Director\$1,076.004/1/20211.1Business Plan and Forecast Diligence and Discussionsing Director\$1,076.004/1/20210.7Committee Communications and Discussionsaing Director\$1,076.004/1/20210.4Committee Communications and Discussionsaing Director\$1,076.004/6/20210.2Committee Communications and Discussionsaing Director\$1,076.004/6/20210.2Committee Communications and Discussionsaing Director\$1,076.004/7/20210.4Committee Communications and Discussionsaing Director\$1,076.004/7/20210.4Committee Communications and Discussionsaing Director\$1,076.004/7/20210.4Performance Monitoring (Internal, Market/Competitor)aing Director\$1,076.004/8/20210.3Committee Communications and Discussionsaing Director\$1,076.004/12/20210.3Committee Communications and Discussionsaing Director\$1,076.004/12/20210.3Committee Communications and Discussionsaing Director\$1,076.004/14/20210.3Committee Communications and Discussionsaing Director\$1,076.004/14/20210.4Committee Communications and Discussionsaing Director\$1,076.004/15/20210.4Committee Communications and Discussionsaing Director\$1,076.004/15/20210.4Committee Communications and Discussionsaing Director\$1,076.004/15/20210.4Committee Communications an</td></t<>	jing Director \$1,076.00 4/1/2021 1.1 jing Director \$1,076.00 4/1/2021 0.7 jing Director \$1,076.00 4/1/2021 0.4 jing Director \$1,076.00 4/1/2021 0.4 jing Director \$1,076.00 4/6/2021 0.2 jing Director \$1,076.00 4/7/2021 1.0 jing Director \$1,076.00 4/7/2021 0.6 jing Director \$1,076.00 4/7/2021 0.6 jing Director \$1,076.00 4/7/2021 0.4 jing Director \$1,076.00 4/12/2021 0.3 jing Director \$1,076.00 4/13/2021 0.3 jing Director \$1,076.00 4/14/2021 0.4 jing Director \$1,076.00 4/14/2021 0.4 jing Director \$	ing Director\$1,076.004/1/20211.1Business Plan and Forecast Diligence and Discussionsing Director\$1,076.004/1/20210.7Committee Communications and Discussionsaing Director\$1,076.004/1/20210.4Committee Communications and Discussionsaing Director\$1,076.004/6/20210.2Committee Communications and Discussionsaing Director\$1,076.004/6/20210.2Committee Communications and Discussionsaing Director\$1,076.004/7/20210.4Committee Communications and Discussionsaing Director\$1,076.004/7/20210.4Committee Communications and Discussionsaing Director\$1,076.004/7/20210.4Performance Monitoring (Internal, Market/Competitor)aing Director\$1,076.004/8/20210.3Committee Communications and Discussionsaing Director\$1,076.004/12/20210.3Committee Communications and Discussionsaing Director\$1,076.004/12/20210.3Committee Communications and Discussionsaing Director\$1,076.004/14/20210.3Committee Communications and Discussionsaing Director\$1,076.004/14/20210.4Committee Communications and Discussionsaing Director\$1,076.004/15/20210.4Committee Communications and Discussionsaing Director\$1,076.004/15/20210.4Committee Communications and Discussionsaing Director\$1,076.004/15/20210.4Committee Communications an

competitive landscape

scussion of priorities for deep-dive into debtor's 6-year business plan

plan review follow-ups and CASK confirmation in preparation for upcoming UCC meeting on

sion on equity question from previous UCC call and cash flow monthly tab discrepancy

dvisors for UCC) to discuss update on operations in preparation for UCC call on 4/8/21, including

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., USAV, Airborne,

competitive landscape

scussion of priorities for deep-dive into UCC member questions regarding new entrants impact

tus of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections as

e of weekly call

dvisors for UCC), discuss just issued exit financing collateral in preparation for 4/15/21 UCC

s to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

l competitive landscape

iscussion of exit financing and debtor's 6-year business plan

tus of deep-dive presentations (e.g. summary of 6-year business plan), and latest fleet rejections

ssion on valuation methodology and relavent comps

dvisors for UCC), discuss status of exit financing outreach, org changes, and other fleet issues in

s to UCC, MoFo - Legal Counsel for UCC), providing relevant operations expertise in preparation

ange) as well as an update from the Alton team on the operational stats and competitive

plan review and valuation comp analysis in preparation for upcoming UCC mee ing on 4/29/21

ssion on status of exit financing and update of valuation comps

20-11133-mg Doc 2993 Filed 05/28/27 Epitered 05/28/22 19:58:07 Main Document April 1997/2/3 optil 1992/021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	4/28/2021	1.0	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial adviso including detailed update on exit financing status and fleet negotiations
Berger, Jonathan	Managing Director	\$1,076.00	4/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to to exit) to prepare for the UCC call on 4/29/21
Berger, Jonathan	Managing Director	\$1,076.00	4/28/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/29/21
Berger, Jonathan	Managing Director	\$1,076.00	4/29/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 4/29/21, including update on open topics (e.g., CEO change, exit financing update competitive landscape
Berger, Jonathan	Managing Director	\$1,076.00	4/29/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) meeting debrief after 4/29/21 UCC meeting, including follow analysis

visors for UCC) to discuss update on operations in preparation for UCC call on 4/29/21,

to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path

date, fleet update) as well as an update from he Alton team on the operational stats and

low-up topic regarding open shareholder question for local competitor and review of comps

20-11133-mg Doc 2998 Filed 05/28/27 Urs Entered 05/28/22 10:58:07 Main Document April 1302/021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate in initial call with Jefferies regarding six-year business plan walk-thru and exchanging observations
Mowry, John	Managing Director	\$ 1,076.00	4/1/2021	0.7	Committee Communications and Discussions	Participate in UCC meeting dated 4/1/21, including an update from the Alton team on the operational stats and comp
Mowry, John	Managing Director	\$ 1,076.00	4/1/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 4/1/21 meeting, including discussion of priori ies for deep-dive
Mowry, John	Managing Director	\$ 1,076.00	4/6/2021	0.5	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics to include business plan review follow-ups and CAS
Mowry, John	Managing Director	\$ 1,076.00	4/6/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies to prepare for UCC meeting on 4/8/21, including discussion on equity raise
Mowry, John	Managing Director	\$ 1,076.00	4/7/2021	1.0	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss and preparation for UCC call on 4/8/21, includi
Mowry, John	Managing Director	\$ 1,076.00	4/7/2021	0.6	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., USAV, aircraft order negotiations, subcon
Mowry, John	Managing Director	\$ 1,076.00	4/7/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/8/21
Mowry, John	Managing Director	\$ 1,076.00	4/8/2021	0.8	Committee Communications and Discussions	Participate in UCC meeting dated 4/8/21, including an update from the Alton team on the operational stats and comp
Mowry, John	Managing Director	\$ 1,076.00	4/8/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 4/8/21 meeting, including discussion of priori ies for deep-dive
Mowry, John	Managing Director	\$ 1,076.00	4/12/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priorities for the week, review status of deep-dive presentations (e weekend.
Mowry, John	Managing Director	\$ 1,076.00	4/14/2021	0.7	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton, discuss just issued exit financing in prepara ion for 4/15/
Mowry, John	Managing Director	\$ 1,076.00	4/14/2021	0.9	Committee Communications and Discussions	Participate in weekly Professionals call providing relevant Operations expertise in preparation for debtors presentation
Mowry, John	Managing Director	\$ 1,076.00	4/14/2021	0.4	Fleet Related Matters	At request of Mofo (A. Selick via email), review the Debtor's motion for proposed 4X aircraft lease assumption & ame
Mowry, John	Managing Director	\$ 1,076.00	4/14/2021	0.5	Fleet Related Matters	At request of Mofo (A. Selick via email), review the Debtor's motion for proposed 13X aircraft lease assumption & an
Mowry, John	Managing Director	\$ 1,076.00	4/15/2021	0.9	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for 4X Orix A320 aircraft
Mowry, John	Managing Director	\$ 1,076.00	4/15/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/15/21, including an update from the Alton team on the business, operational sta
Mowry, John	Managing Director	\$ 1,076.00	4/15/2021	0.4	Committee Communications and Discussions	Participate on Alton internal UCC meeting debrief after 4/15/21 meeting, including discussion of exit financing and de
Mowry, John	Managing Director	\$ 1,076.00	4/15/2021	1.4	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for Avolon A320 aircraft
Mowry, John	Managing Director	\$ 1,076.00	4/15/2021	1.2	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for Avolon A320 aircraft
Mowry, John	Managing Director	\$ 1,076.00	4/15/2021	1.1	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for Avolon A320 aircraft
Mowry, John	Managing Director	\$ 1,076.00	4/16/2021	0.9	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions f
Mowry, John	Managing Director	\$ 1,076.00	4/16/2021	1.3	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions f
Mowry, John	Managing Director	\$ 1,076.00	4/16/2021	1.3	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions f

ompetitive landscape

dive re: Avianca's six-year business plan

ASK confirmation in preparation for upcoming UCC meeting on 4/8/21

luding fleet and cash update

con) to prepare for the UCC call on 4/8/21

ompetitive landscape

dive into UCC member questions regarding new entrants impact on 6-year business plan

s (e.g. hybrid airline business model), and latest fleet rejections as provided by Debtors over the

15/21 UCC member call.

tation to the UCC on 4/15/21

amendment with Orix

amendment with Avolon

craft

stats, competitive dynamics, etc.

d debtor's 6-year business plan

raft (MSN 3408, 3664, 4026, 4046)

raft (MSN 4051, 4763, 4789, 4821)

raft (MSN 4862, 4939, 5398, 5454, 5632)

ns from 4X Orix aircraft LOI

ns from Avolon aircraft LOI (MSN 3408, 3664, 4026, 4046)

ns from Avolon aircraft LOI (MSN 4051, 4763, 4789, 4821)

20-11133-mg Doc 2998 Filed 05/28/27 Entered 05/28/22 10:58:04 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	4/16/2021	1.3	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions fre
Mowry, John	Managing Director	\$ 1,076.00	4/17/2021	0.7	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for 4X A320 aircraft pursuant to Orix
Mowry, John	Managing Director	\$ 1,076.00	4/17/2021	1.4	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for A320 aircraft pursuant to Avolon
Mowry, John	Managing Director	\$ 1,076.00	4/17/2021	0.7	Fleet Related Matters	Summarized findings of 4X Orix + 13X Avolon A320 deals with respect to gross monthly cash flows and NPV of mon
Mowry, John	Managing Director	\$ 1,076.00	4/19/2021	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priorities for the week, review status of deep-dive presentations (e.
Mowry, John	Managing Director	\$ 1,076.00	4/20/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/22/21, including discussion
Mowry, John	Managing Director	\$ 1,076.00	4/21/2021	0.9	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton, discuss status of exit financing outreach, org changes, ar
Mowry, John	Managing Director	\$ 1,076.00	4/21/2021	0.4	Committee Communications and Discussions	Participate in weekly Professionals call, providing relevant operations expertise in preparation for debtors presenta in
Mowry, John	Managing Director	\$ 1,076.00	4/22/2021	1.0	Committee Communications and Discussions	Participate in UCC meeting dated 4/22/21, including update on open topics (e.g., exit financing update, CFO change) landscape
Mowry, John	Managing Director	\$ 1,076.00	4/26/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics to include business plan review and valuation comp a
Mowry, John	Managing Director	\$ 1,076.00	4/27/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/29/21, including discussion
Mowry, John	Managing Director	\$ 1,076.00	4/28/2021	1.0	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC ca
Mowry, John	Managing Director	\$ 1,076.00	4/28/2021	0.5	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for h
Mowry, John	Managing Director	\$ 1,076.00	4/29/2021	1.1	Committee Communications and Discussions	Participate in UCC meeting dated 4/29/21, including update on open topics (e.g., CEO change, exit financing update, competitive landscape
Mowry, John	Managing Director	\$ 1,076.00	4/29/2021	0.6	Committee Communications and Discussions	Participate in Alton internal meeting debrief after 4/29/21 UCC meeting, including follow-up topic regarding open share
Mowry, John	Managing Director	\$ 1,076.00	4/29/2021	0.4	Committee Communications and Discussions	Participate on meeting with select A&M and Alton team members regarding review of poten ial damages claim, include
l	1	1				

s from Avolon aircraft LOI (MSN 4862, 4939, 5398, 5454, 5632)

Drix LOI provisions

on LOI provisions

onthly cash flows; provided summary to Alton team working on Avianca UCC engagement

(e.g. summary of 6-year business plan), and latest fleet rejections as provided by Debtors

ion on valuation methodology and relevent comparables

, and other fleet issues in preparation for 4/22/21 UCC member call.

ta ion to the UCC on 4/22/21

ge) as well as an update from the Alton team on the operational stats and competitive

np analysis in preparation for upcoming UCC meeting on 4/29/21

ion on status of exit financing and update of valuation comps

call on 4/29/21, including detailed update on exit financing status and fleet negotiations

r he UCC call on 4/29/21

ate, fleet update) as well as an update from the Alton team on the operational stats and

hareholder question for local competitor and review of comps analysis

cluding additional research request regarding order history

20-11133-mg Doc 2998 Filed 05/28/27 Urs Entered 05/28/22 10:58:07 Main Document April 13022021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate on Alton-Jefferies group call to page flip the 6-year business plan
Ryan, Leah	Managing Director	\$ 1,076.00	4/1/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 4/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/1/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 4/1/21, including an update on he environment, the latest operational stats and o
Ryan, Leah	Managing Director	\$ 1,076.00	4/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/1/21 meeting, including discus
Ryan, Leah	Managing Director	\$ 1,076.00	4/2/2021	1.5	Business Plan and Forecast Diligence and Discussions	Review of AVH fcast summary (base & IFRS16) provided by Seabury team on 4/2/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/5/2021	2.2	Business Plan and Forecast Diligence and Discussions	Review of AVH Board Emergence Business plan overview
Ryan, Leah	Managing Director	\$ 1,076.00	4/5/2021	1.1	Committee Communications and Discussions	Review of GECAS and AMCK lease assumptions
Ryan, Leah	Managing Director	\$ 1,076.00	4/5/2021	0.2	Committee Communications and Discussions	Communication with Mofo, Jefferies and A&M in relation to sub con materials
Ryan, Leah	Managing Director	\$ 1,076.00	4/6/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics to include business pla meeting on 4/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/6/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/8/21, including focus on E tab discrepancy
Ryan, Leah	Managing Director	\$ 1,076.00	4/6/2021	1.7	Business Plan and Forecast Diligence and Discussions	Participate on business plan review call with Seabury to review overall plan and discuss specific outstanding question
Ryan, Leah	Managing Director	\$ 1,076.00	4/7/2021	0.9	Business Plan and Forecast Diligence and Discussions	Review of AVH Prospects list for Exit Financing shared by J. Luth (Seabury)
Ryan, Leah	Managing Director	\$ 1,076.00	4/7/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 4/8/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/7/2021	1.0	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for L exclusivity USAV update, exclusivity extension, fleet update, and cash update
Ryan, Leah	Managing Director	\$ 1,076.00	4/7/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to Subcon) to prepare for the UCC call on 4/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/7/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discusse scheduled 4/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/7/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/8/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 4/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/8/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/8/21, including an update from the Alton team on the progress of the narrowbo
Ryan, Leah	Managing Director	\$ 1,076.00	4/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/8/21 meeting, including discus on 6-year business plan
Ryan, Leah	Managing Director	\$ 1,076.00	4/9/2021	0.6	Committee Communications and Discussions	Participate on Subcon review with Seabury team to understand current draft setup
Ryan, Leah	Managing Director	\$ 1,076.00	4/9/2021	0.2	Committee Communications and Discussions	Conduct call with J. Adriaenssens to debrief the Subcon review call as conducted with Seabury team on 4/9/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priori ies for the week, review status provided by Debtors over the weekend.
Ryan, Leah	Managing Director	\$ 1,076.00	4/13/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align quesitons to review with Seabury team in advance of
Ryan, Leah	Managing Director	\$ 1,076.00	4/13/2021	0.9	Committee Communications and Discussions	Review of AVH Substantive consolidation preliminary considerations material produced by FA A&M (Seth Waschitz

nd competitive landscape

cussion of priorities for deep-dive into debtor's 6-year business plan

plan review follow-ups with considera ion for CASK analysis in preparation for upcoming UCC

on Exit financing and equity raise questions from prior week's UCC call and cash flow monthly

stions, including market share, cost benchmarking, fleet

r UCC) to discuss update on operations in preparation for UCC call on 4/8/21, including

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., USAV, Airborne,

ssed key updates from Seabury weekly call and open items for discussion on broader UCC call

body fleet selection process, widebody RFP, operational stats and competitive landscape

cussion of priorities for deep-dive into UCC member questions regarding new entrants impact

tus of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections as

e of weekly call

hitz)

20-11133-mg Doc 2993 Filed 05/28/27 Entered 05/28/22 10:58:07 Main Document April 1302/021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	4/13/2021	0.5	Committee Communications and Discussions	Discussion with B. Butterfield (Mofo) path to exit requirements for committee materials
Ryan, Leah	Managing Director	\$ 1,076.00	4/13/2021	0.2	Committee Communications and Discussions	Review of Flight restrictions materials from MOFO (R. Rodriguez)
Ryan, Leah	Managing Director	\$ 1,076.00	4/13/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 4/14/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/13/2021	0.3	Committee Communications and Discussions	Discuss with J. Adriaenssens path-to-exit checklist requirements and what to include in draft document to be shared
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align quesitons to review with Seabury team in advance of
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise member call.
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discusse scheduled 4/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.2	Committee Communications and Discussions	Review of AVH WIP list circulated from A. Sellick (MOFO) in advance of Profs call on 4/14/2
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 8/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.5	Committee Communications and Discussions	Review of press reports circulated from Caxdac legal team (J. Bonetque)
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to preparation for debtors presentation to the UCC on 4/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/15/2021	1.4	Committee Communications and Discussions	Complete due diligence review of mgt (R. Kriete) at the requeset of Committee members in advance of UCC meetin
Ryan, Leah	Managing Director	\$ 1,076.00	4/15/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/15/21, including an update from the Alton team on the operational stats and co
Ryan, Leah	Managing Director	\$ 1,076.00	4/15/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/15/21 meeting, including discu
Ryan, Leah	Managing Director	\$ 1,076.00	4/15/2021	2.1	Committee Communications and Discussions	Review of Investor Solicitation materials shared by John Luth (Seabury)
Ryan, Leah	Managing Director	\$ 1,076.00	4/15/2021	0.3	Committee Communications and Discussions	Review of Tranche B NDA shared by Millbank (Evan Fleck)
Ryan, Leah	Managing Director	\$ 1,076.00	4/15/2021	0.6	Committee Communications and Discussions	Review of AVH motions - ORIX lease assumption as circulated by Ben Schak - Millbank (legal advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/16/2021	0.2	Committee Communications and Discussions	Correspondence with J.Luth (Seabury, Debtors advisors) regarding hire of new CFO at Avianca
Ryan, Leah	Managing Director	\$ 1,076.00	4/16/2021	0.2	Committee Communications and Discussions	Review of correspondence from Ginger Hughes (Seabury) of latest org charts following CFO appointment
Ryan, Leah	Managing Director	\$ 1,076.00	4/16/2021	0.7	Committee Communications and Discussions	Review of AVH motions - Avolon lease assumption for 13x A320's as circulated by Ben Schak - Millbank (legal advis
Ryan, Leah	Managing Director	\$ 1,076.00	4/19/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priori ies for the week, review status as provided by Debtors over the weekend.
Ryan, Leah	Managing Director	\$ 1,076.00	4/19/2021	2.4	Committee Communications and Discussions	Review of AVH Roadshow deck and shared by R.McKensie (Seabury)
Ryan, Leah	Managing Director	\$ 1,076.00	4/20/2021	1.8	Committee Communications and Discussions	Review of AVH Bankers model shared by Ross McKensie (Seabury Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/20/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/22/21, including discussio

red with Jefferies and MoFo teams

e of weekly call

lvisors for UCC), discuss just issued exit financing collateral in preparation for 4/15/21 UCC

ssed key updates from Seabury weekly call and open items for discussion on broader UCC call

s to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

eting scheduled 4/15/21

competitive landscape

scussion of exit financing and debtor's 6-year business plan

lvisors)

tus of deep-dive presentations (e.g. summary of 6-year business plan), and latest fleet rejections

ssion on valuation methodology and relavent comps

20-11133-mg Doc 2003 Filed 05/28/27 Urs Entered 05/28/22 10:58:07 Main Document April 13022021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	4/20/2021	0.9	Committee Communications and Discussions	Review of AVH Potential jurisdictions - topco - circulated by B. Schak
Ryan, Leah	Managing Director	\$ 1,076.00	4/20/2021	0.2	Committee Communications and Discussions	Participate on call with Millbank on McDermott option
Ryan, Leah	Managing Director	\$ 1,076.00	4/20/2021	0.3	Committee Communications and Discussions	Correspond with J. Adriaenssens regarding draft corporate structure
Ryan, Leah	Managing Director	\$ 1,076.00	4/20/2021	0.2	Committee Communications and Discussions	Review of flight restrictions provided by MOFO (R. Rodriguez)
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	1.1	Committee Communications and Discussions	Review and response to N.Fazioli of the AVH Proposed Baseline Analysis for valuations
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.2	Committee Communications and Discussions	Review of WIP list circulated by MOFO (Miranda Russell)
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 4/21/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise preparation for 4/22/21 UCC member call.
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to for debtors presentation to the UCC on 4/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discusse scheduled 422/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 8/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/22/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 4/22/21, including update on open topics (e.g., exit financing update, CFO chang landscape
Ryan, Leah	Managing Director	\$ 1,076.00	4/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics to include business pla
Ryan, Leah	Managing Director	\$ 1,076.00	4/26/2021	0.6	Committee Communications and Discussions	Lead weekly call with B. Parlin from H&K (i.e., Cousel of lessor represen ing a member of the UCC) in preparation for
Ryan, Leah	Managing Director	\$ 1,076.00	4/26/2021	0.2	Committee Communications and Discussions	Conduct call with J. Adriaenssens regarding comparables information to pull for specific airlines
Ryan, Leah	Managing Director	\$ 1,076.00	4/27/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/29/21, including discussion
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 4/28/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise including detailed update on exit financing status and fleet negotiations
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to to exit) to prepare for the UCC call on 4/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discusse scheduled 4/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 4/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	0.2	Committee Communications and Discussions	Discuss with J. Adriaenssens request to review key shareholders of selected local competitor airlines
Ryan, Leah	Managing Director	\$ 1,076.00	4/29/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 4/29/21, including update on open topics (e.g., CEO change, exit financing updat compe itive landscape
						·

visors for UCC), discuss status of exit financing outreach, org changes, and other fleet issues in

s to UCC, MoFo - Legal Counsel for UCC), providing relevant operations expertise in preparation

ssed key updates from Seabury weekly call and open items for discussion on broader UCC call

ange) as well as an update from the Alton team on the operational stats and competitive

plan review and valuation comp analysis in preparation for upcoming UCC meeting on 4/29/21

n for the UCC meeting on 4/29/21, including discussion of Tranche B status

ssion on status of exit financing and update of valuation comps

visors for UCC) to discuss update on operations in preparation for UCC call on 4/29/21,

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path

ssed key updates from Seabury weekly call and open items for discussion on broader UCC call

date, fleet update) as well as an update from the Alton team on the operational stats and

20-11133-mg Doc 2903 Filed 05/28/27 Entered 05/28/22 19:58:07 Main Document April 1302/021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	4/29/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) meeting debrief after 4/29/21 UCC meeting, including follow- analysis
Ryan, Leah	Managing Director	\$ 1,076.00	4/29/2021	0.7	Committee Communications and Discussions	Participate on call with Seabury (i.e., representative for the Debtors), A&M, Jefferies, and Alton members to discuss u
Ryan, Leah	Managing Director	\$ 1,076.00	4/29/2021	0.4	Committee Communications and Discussions	Participate on meeting with select A&M and Alton team members regarding review of potential damages claim, include

low-up topic regarding open shareholder ques ion for local competitor and review of comps

ss update to SubCon topic, including review of potential silos and relevant reasoning

cluding additional research request regarding order history

20-11133-mg Doc 2998 Filed 05/28/27 Entered 05/28/22 10:58:07 Main Document April 1992/021

Professional	Title	lourly ling Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/1/2021	0.2	Committee Communications and Discussions	Review pre-Chapter 11 situa ional report draft; prepare and send draft version to Jefferies team
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/1/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick regarding scheduled hearing on 4/5/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Lead detailed business plan review call with Alton and Jefferies team, including page flip and discussion of plan ma
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/1/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 4/1/21, including update on open topics (e.g., business plan update, exclusivity e landscape
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/1/21 meeting, including updat
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/1/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct call with M. Puskarevic to discuss addi ional items to review from the business plan, including densification
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/2/2021	0.2	Committee Communications and Discussions	Correspond with A. Selick regarding potential cancellation of hearing on 4/5/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/2/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick regarding outstanding OW scope expansion status
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/2/2021	0.2	Committee Communications and Discussions	Discuss business plan review topic with P. Engel with Jefferies team
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/6/2021	0.5	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan review follo
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/6/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/8/21, including discussion
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/6/2021	1.7	Business Plan and Forecast Diligence and Discussions	Participate on business plan review call with Seabury to review overall plan and discuss specific outstanding ques
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/6/2021	0.1	Fee Application	Correspond with S. Schrag and Alton team regarding second interim fee app
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/6/2021	0.2	Committee Communications and Discussions	Prepare summary and correspond with internal Alton team regarding Subcon follow-up
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/7/2021	1.4	Committee Communications and Discussions	Update and review flash card in prepara ion for presentation to UCC on 4/8/21, including updates to competitive lar
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/7/2021	0.5	Committee Communications and Discussions	Review of updated cash forecast from 02 April focusing on relevant operational aspects
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/7/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align cash forecast review in prepration for weekly call wit
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/7/2021	1.0	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise exclusivity USAV update, exclusivity extension, fleet update, and cash update
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/7/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to Subcon) to prepare for the UCC call on 4/8/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/7/2021	0.1	Fee Application	Correspond with S. Schrag regarding fee application for March 2021 period
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/8/2021	0.4	Committee Communications and Discussions	Review past correspondence regarding question presented by Committee member related to stakeholders of local
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/8/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/8/21, including update on open topics (e.g., USAV extension, exclusivity exten competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/8/21 meeting, including follow networks
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/9/2021	0.6	Committee Communications and Discussions	Participate on Subcon review with Seabury team to understand current draft setup

material provided by Debtors

ty extension) as well as an update from the Alton team on the operational stats and competitive

dated plan status for business plan review and coordination with Jefferies team

tion comparison

follow-ups, CASK confirmation) in preparation for upcoming UCC meeting on 4/8/21

sion on equity question from previous UCC call and cash flow monthly tab discrepancy

es ions, including market share, cost benchmarking, fleet

landscape and fleet update

with Seabury team

lvisors for UCC) to discuss update on operations in preparation for UCC call on 4/8/21, including

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., USAV, Airborne,

cal competition; correspond with L. Ryan regarding same

tension, Domiciling setup) as well as an update from the Alton team on the operational stats and

low-up topic regarding local competitor stakeholders and additional review of competitive

20-11133-mg Doc 2998 Filed 05/28/27 Entered 05/28/22 10:58:07 Main Document April 1992/021

Professional	Title	lourly ling Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/9/2021	0.2	Committee Communications and Discussions	Conduct call with L. Ryan to debrief the Subcon review call as conducted with Seabury team on 4/9/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/9/2021	0.5	Committee Communications and Discussions	Prepare list of follow-up items along with CASK follow-up as related to business plan review discussion on 4/6/21; o
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/12/2021	0.2	Committee Communications and Discussions	Prepare agenda for Alton internal review call on 4/12/21, including follow-up items related to local competitive envir
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/12/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., local competitive environ
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/12/2021	1.2	Fee Application	Review and collate supporting material in preparation for fee application submission [1.1]; correspond with team re-
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/12/2021	0.7	Fee Application	Review and prepare supporting material for fee application [0.6]; correspond with S. Schrag regarding same [0.1]
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/13/2021	0.3	Committee Communications and Discussions	Discuss with L. Ryan path-to-exit checklist requirements and what to include in draft document to be shared with Je
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/13/2021	0.9	Committee Communications and Discussions	Prepare draft path-to-exit checklist, including placeholder content [0.8]; correspond with Jefferies, MoFo, and Alton
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick in response to question regarding new lease filings
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.1	Fee Application	Correspond with S. Schrag regarding status of timesheet review process for March efforts
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.8	Committee Communications and Discussions	Review and update flash card as prepared for UCC meeting on 4/15/21, including updates to lease assumption info
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align quesitons to review with Seabury team in advance o
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.4	Fee Application	Correspond with S. Schrag regarding status of monthly fee application submission and finalize March supporting m
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.1	Committee Communications and Discussions	Correspond with B. Rodriguez wi h MoFo regarding clarification to Chile flight restriction policy
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.7	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisincluding legal update and high-level valuation process update
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to discussion, Subcon update, agenda for UCC meeting) to prepare for the UCC call on 4/14/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.4	Committee Communications and Discussions	Review updated lease assumption dockets filed on 4/14/21; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/15/2021	0.3	Fee Application	Review and continue finalizing March supporting material for monthly fee application
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/15/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/15/21, including update on open topics (e.g., Legal update, draft SubCon, exit competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/15/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/15/21 meeting, including follo week's UCC meeting
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/15/2021	0.5	Fee Application	Correspond with S. Schrage regarding updated timeline expectations for prepara ion of March invoice; correspond
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/15/2021	0.2	Committee Communications and Discussions	Review of updated OW retention as filed under docket 1539
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/19/2021	0.2	Committee Communications and Discussions	Prepare agenda for upcoming Alton internal planning call on 4/19/21, including update on business plan materials a
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/19/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review AeroCivil site regarding updates to pending hearings regarding competi ion

1; correspond with Seabury team regarding same

nvironment

ronment) to provide insights to UCC on weekly call scheduled for 4/15/21

regarding outstanding questions regarding same [0.1]

Jefferies and MoFo teams

on team members regarding same [0.1]

information

e of weekly call

g material [0 3]; correspond wi h S. Schrag regarding same [0.1]

dvisors for UCC) to discuss update on operations in preparation for UCC call on 4/14/21,

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., valuation

xit financing update) as well as an update from the Alton team on the operational stats and

ollow-up topic regarding lease analysis for updated lease assumptions to be prepared for next

nd with Alton team regarding update to internal invoice system data

Is and new fleet economics analysis

20-11133-mg Doc 2998 Filed 05/28/27 Epitered 05/28/22 10:58:07 Main Document April 99983 001 1399 021

				1		
Professional	Title	Hourly ling Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/19/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Correspond with C. Arrieta to request update on local competitive environment and pending AeroCivil hearing dates
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/19/2021	0.2	Committee Communications and Discussions	Review at high-level of updated cash forecast for future performance expectations
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/19/2021	0.8	Business Plan and Forecast Diligence and Discussions	Edit and review business plan forecast document in preparation for sharing with financial advisors, as document rema
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/19/2021	0.1	Committee Communications and Discussions	Correspond with M. Russell regarding status of lease assumption economics review and summary for UCC on 4/22 ca
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/19/2021	0.3	Business Plan and Forecast Diligence and Discussions	Conduct mee ing with K. Immel regarding review of update to business plan forecast document in preparation for shar
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/19/2021	0.3	Fee Application	Prepare invoice document for March fee statement to be sent out to S. Schrag with Denton's; correspond regarding sa
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/20/2021	0.3	Fee Application	Review draft of March fee application, including updated verbiage regarding Monthly Cap; correspond with S. Schrag
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/20/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/22/21, including discussion
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/20/2021	0.6	Committee Communications and Discussions	Participate on call regarding draft corporate structure for post-emergence with MoFo and Millbank Legal teams
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/20/2021	0.3	Committee Communications and Discussions	Correspond with L. Ryan regarding draft corporate structure
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/20/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review and edit draft competitive environment content in preparation for UCC meeting on 4/22/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/20/2021	0.3	Committee Communications and Discussions	Correspond with R. Rodriguez from MoFo and C. Arrieta with local Counsel regarding competitive landscape request Rodriguez and correspond regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/21/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align on questions and topics for discussion during Seabury
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/21/2021	0.6	Committee Communications and Discussions	Review and edit weekly flash card in preparation for presentation to UCC during meeting on 4/22/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/21/2021	0.9	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisor including update on legal, fleet, and cash topics
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/21/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to U update, CFO change) to prepare for the UCC call on 4/22/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/21/2021	0.3	Fee Application	Correspond with M. Russell regarding status of second interim fee applica ion status; Correspond with S. Schrag with
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/21/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Review material provided by C. Arrieta regarding update on local competitive environment and AeroCivil status; corres
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/21/2021	0.1	Committee Communications and Discussions	Correspond with M. Russell in response to email on status of UCC material being prepared for meeting on 4/22/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/22/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 4/22/21, including update on open topics (e.g., exit financing update, CFO change) landscape
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/22/2021	0.3	Fee Application	Correspond with M. Russell and S. Schrag regarding second interim fee application
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/23/2021	0.1	Fee Application	Correspond with S. Schrag with Denton's regarding question related to upcoming hearing regarding second interim fee
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/26/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan review, comp
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/26/2021	0.6	Committee Communications and Discussions	Participate on weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in prepar
	+	 			· · · · · · · · · · · · · · · · · · ·	*

tes

remains restricted to professional eyes only (i.e., PEO)

/22 call

r sharing with FAs, as document remains PEO

ing same

chrag with Denton's regarding same

ssion on valuation topic

uest for AeroCivil update; review updated travel restrictions information as provided by R.

bury call on 4/21/21

lvisors for UCC) to discuss update on operations in preparation for UCC call on 4/22/21,

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., domiciliation, fleet

g with Denton's regarding same

correspond with C. Arrita regarding same

ange) as well as an update from the Alton team on the operational stats and competitive

im fee app

comp analysis) in preparation for upcoming UCC meeting on 4/29/21

reparation for he UCC meeting on 4/29/21, including discussion of Tranche B status

20-11133-mg Doc 2993 Filed 05/28/27 Epitered 05/28/22 10:58:07 Main Document April 1302/021

Professional	Title	lourly ling Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/26/2021	0.2	Committee Communications and Discussions	Conduct call with L. Ryan regarding comparables informa ion to pull for specific airlines
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/27/2021	0.2	Committee Communications and Discussions	Review of updated dockets filed, including Docket 1579 regarding no objections to second interim fee app for Alton
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/27/2021	1.6	Committee Communications and Discussions	Review and edit comp stats information for identified airlines
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/27/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/29/21, including discussion of
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Review and edit weekly flash card in preparation for presentation to UCC during meeting on 4/29/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	0.9	Committee Communications and Discussions	Review and edit draft version of business plan review document for potential external sharing, including content update
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	0.2	Committee Communications and Discussions	Discuss with L. Ryan request to review key shareholders of selected local competitor airlines
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	0.2	Committee Communications and Discussions	Correspond with Alton team regarding request to review key shareholders of selected local competitor airlines
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	0.4	Committee Communications and Discussions	Review draft version of ownership overview for selected competitor airlines; correspond with Alton team regarding san
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	1.0	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors including detailed update on exit financing status and fleet negotiations
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to Ut to exit) to prepare for the UCC call on 4/29/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/29/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 4/29/21, including update on open topics (e.g., CEO change, exit financing update, competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/29/2021	0.4	Committee Communications and Discussions	Participate on meeting with select A&M and Alton team members regarding review of potential damages claim, includin
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/29/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/29/21 meeting, including follow-u analysis
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/29/2021	0.7	Committee Communications and Discussions	Participate on call with Seabury (i.e., representative for the Debtors), A&M, Jefferies, and Alton members to discuss up
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/29/2021	0.2	Committee Communications and Discussions	Conduct call with K. Immel regarding updated business plan review content in preparation for sharing externally
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/30/2021	0.3	Committee Communications and Discussions	Review updated stakeholder research; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/30/2021	0.4	Committee Communications and Discussions	Prepare and format AVH historical financial statement data as part of claims review process
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/30/2021	1.8	Committee Communications and Discussions	Prepare AVH historical fleet information using source and spanning 10-year period, including fleet type and variant info
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/30/2021	1.9	Committee Communications and Discussions	Prepare detailed history summary as related to potential damages claim
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/30/2021	0.8	Committee Communications and Discussions	Prepare summary regarding potential damages claim as related to potential claim options for Debtor counterpar ies
		 	1	1	1	1

ton

ssion on status of exit financing

updates and data verification

ng same

dvisors for UCC) to discuss update on operations in preparation for UCC call on 4/29/21,

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path

odate, fleet update) as well as an update from he Alton team on the operational stats and

ncluding additional research request regarding order history

bllow-up topic regarding open shareholder question for local competitor and review of comps

uss update to SubCon topic, including review of potential silos and relevant reasoning

ant information; format and prepare information as part of claims review process

20-11133-mg Doc 2993 Filed 05/28/27 Entered 05/28/22 19:58:07 Main Document April 13:59:01

Professional	Title	lourly ing Rate	Date	Hours	Project Category	Explanation
Deahl, Evan	Senior Associate	\$ 535.00	4/28/2021	1.0	Committee Communications and Discussions	Prepare ownership overview for selected competitor airlines in preparation for UCC meeting on 4/29/21
Deahl, Evan	Senior Associate	\$ 535.00	4/30/2021	1.4	Committee Communications and Discussions	Conduct research of shareholders with >1% equity ownership of competitor airline, including identification of key lead group

eadership and boardmembers, in order to understand the composition of the airline's ownership

20-11133-mg Doc 2993 Filed 05/28/22 Epitered 05/28/22 19:58:07 Main Document

Professional	Title	lourly ng Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate on call for detailed business plan review with Alton and Jefferies team, including page flip and discussio
Fischer Linnett, Dalton	Associate	\$ 367.00	4/1/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 4/1/21, including update on open topics (e.g., business plan update, exclusivity e landscape
Fischer Linnett, Dalton	Associate	\$ 367.00	4/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/1/21 meeting, including updat
Fischer Linnett, Dalton	Associate	\$ 367.00	4/5/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Review UCC meeting materials from previous 3 weeks in order to train on updates, familiarize with weekly material America, news updates to Latin American airline industry, and review of note-taking and formatting practices for UC
Fischer Linnett, Dalton	Associate	\$ 367.00	4/6/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/8/21, including discussio
Fischer Linnett, Dalton	Associate	\$ 367.00	4/6/2021	0.5	Committee Communications and Discussions	Participate Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan revie
Fischer Linnett, Dalton	Associate	\$ 367.00	4/6/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/25/21, including weekly extracts of global, regional, and national of
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/8/21, including regular weekly airline-level and route-by-route oper
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Internal meeting wi h M. Puskarevic regarding analysis of Avianca operational sta istics for previous two weeks
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 including compiling local reports and targeted analysis of the
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare summary notes of information in flashcard deck for senior team's preparation for UCC meeting
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	1.0	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise exclusivity USAV update, exclusivity extension, fleet update, and cash update
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to Subcon) to prepare for the UCC call on 4/8/21
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	0.1	Committee Communications and Discussions	Correspond with T. DeGraw regarding provision of financial analysis from Jefferies team
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Collate flashcard material with other Financial Advisors' updates and distribute for 4/8/21 UCC meeting/update from
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Finalize flashchard, including proofing, final news updates, and continuity analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/8/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	4/8/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/8/21, including update on open topics (e.g., USAV extension, exclusivity exten competitive landscape
Fischer Linnett, Dalton	Associate	\$ 367.00	4/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/8/21 meeting, including follow networks
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status provided by Debtors over the weekend.
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Conduct research into the status of the proposed Ultra Air through its Aerocivil filings and local & industry news rep
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Conduct research into the status of Viva Aerobus and its proposed routes in Colombia through its Aerocivil filings a
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Conduct research into the status of Volaris and Volaris Costa Rica and their proposed routes in Colombia through t
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Conduct research into the status of the proposed Starblue Airlines through its Aerocivil filings and local & industry n

sion of plan material provided by Debtors

ty extension) as well as an update from the Alton team on the operational stats and competitive

dated plan status for business plan review and coordination wi h Jefferies team

rial, and understand recent updates to project, including current travel restrictions in Latin UCC materials presentation

sion on equity question from previous UCC call and cash flow monthly tab discrepancy

view follow-ups, CASK confirmation) in preparation for upcoming UCC meeting on 4/8/21

I operational data

perational analysis

f the Colombian, Latin American, and Global marketplaces

dvisors for UCC) to discuss update on operations in preparation for UCC call on 4/8/21, including

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., USAV, Airborne,

rom Debtors

tension, Domiciling setup) as well as an update from the Alton team on the operational stats and

low-up topic regarding local competitor stakeholders and additional review of competitive

tus of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections as

reports

and local & indsutry news reports

their Aerocivil filings and local & indsutry news reports

y news reports

20-11133-mg Doc 2993 Filed 05/28/27 Epitered 05/28/22 10:58:07 Main Document April 99998 00113322021

	1					
Professional	Title	Hourly ling Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate relevant competitor status updates into UCC flashcard materials
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Conduct research into ownership and board membership of select competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align quesitons to review with Seabury team in advance of
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/2021, including weekly extracts of global, regional, and nation
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/15/21, including regular weekly airline-level and route-by-route ope
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/15/2021, including survey of local and industry news, overviews of
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of JetSmart and Volaris schedules since 1/1/2021, monitoring for new route openings and route c
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of JetSmart schedule changes against company announcements, news reports, and airline sched
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of Volaris schedule changes against company announcements, news reports, and airline schedul
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Collate route information from JetSmart and Volaris for UCC presentation, including addi ional analyses of top route
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Review and update approved leases for AMCK and GECAS aircraft submitted to the court
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/15/2021, including narrative overview, notes for senior staff preser
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.7	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advis member call.
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to preparation for debtors presentation to the UCC on 4/15/21
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of Avianca weekly & monthly operating statis ics, including available seats, flights performed, load
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca operating sta istics into UCC flashcard
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Analyze previous Alton internal materials analyzing competitors to bolster Volaris and JetSmart analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Adapt aspects of JetSmart and Volaris route analysis to prepare for route mapping and historical overview
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Finalize flashchard, including proofing, final news updates, and continuity analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	4/15/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/15/21, including an update from the Alton team on the operational stats and co
Fischer Linnett, Dalton	Associate	\$ 367.00	4/15/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/15/21 meeting, including disc
Fischer Linnett, Dalton	Associate	\$ 367.00	4/19/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status as provided by Debtors over the weekend.
Fischer Linnett, Dalton	Associate	\$ 367.00	4/19/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Differentiate cancelled, planned, Aerocivil-approved, and Avianca-overlapping routes of Volaris and JetSmart
·		 		:	:	•

e of weekly call

tional operational data

operational analysis

s of travel restric ions and new fleet acquisitons and route openings by competitor airlines

closures

edule databases

dule databases

outes for each airline

sentation, quality control, spot checks, and final updates

lvisors for UCC), discuss just issued exit financing collateral in preparation for 4/15/21 UCC

s to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

oad factors, and freight operations

competi ive landscape

scussion of exit financing and debtor's 6-year business plan

tus of deep-dive presentations (e.g. summary of 6-year business plan), and latest fleet rejections

20-11133-mg Doc 2998 Filed 05/28/27 Epitered 05/28/22 10:58:07 Main Document April 9998 00113322021

Professional	Title		ourly ng Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$	367.00	4/19/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Map JetSmart and Volaris routes on Latin America according to differentiation
Fischer Linnett, Dalton	Associate	\$	367.00	4/19/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Research and produce historical overview of Volaris and JetSmart, including ownership, market positioning, and pla
Fischer Linnett, Dalton	Associate	\$	367.00	4/19/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Finalize and integrate Volaris and Jetsmart competitive overview in UCC flashcard for 4/22/2021
Fischer Linnett, Dalton	Associate	\$	367.00	4/20/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/22/21, including discussion
Fischer Linnett, Dalton	Associate	\$	367.00	4/20/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/2021, including weekly extracts of global, regional, and nation
Fischer Linnett, Dalton	Associate	\$	367.00	4/20/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/22/21, including regular weekly airline-level and route-by-route ope
Fischer Linnett, Dalton	Associate	\$	367.00	4/20/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/22/2021, including survey of local and industry news, overviews of
Fischer Linnett, Dalton	Associate	\$	367.00	4/21/2021	0.9	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advis preparation for 4/22/21 UCC member call.
Fischer Linnett, Dalton	Associate	\$	367.00	4/21/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to for debtors presentation to the UCC on 4/22/21
Fischer Linnett, Dalton	Associate	\$	367.00	4/21/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of Avianca weekly & monthly operating statis ics, including available seats, flights performed, load
Fischer Linnett, Dalton	Associate	\$	367.00	4/21/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca operating sta istics into UCC flashcard
Fischer Linnett, Dalton	Associate	\$	367.00	4/21/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Review documents from Aerocivil and CEPA to determine status of route applications for Ultra Air, Viva Aerobus, V
Fischer Linnett, Dalton	Associate	\$	367.00	4/21/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/22/2021, including narrative overview, notes for senior staff preser
Fischer Linnett, Dalton	Associate	\$	367.00	4/21/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies, Alvarez & Marsal) into UCC flashcard for 4
Fischer Linnett, Dalton	Associate	\$	367.00	4/21/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Finalize flashchard, including proofing, final news updates, and continuity analysis
Fischer Linnett, Dalton	Associate	\$	367.00	4/21/2021	0.1	Committee Communications and Discussions	Correspond with M. Russell to distribute FA materials
Fischer Linnett, Dalton	Associate	\$	367.00	4/22/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 4/23/21, including update on open topics (e.g., exit financing update, CFO chang landscape
Fischer Linnett, Dalton	Associate	\$	367.00	4/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan re
Fischer Linnett, Dalton	Associate	\$	367.00	4/26/2021	0.6	Committee Communications and Discussions	Participate weekly call with B. Parlin from H&K (i e., Cousel of lessor representing a member of he UCC) in prepar
Fischer Linnett, Dalton	Associate	\$	367.00	4/26/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Review previous internal analysis of historical financial performance of Latin American airlines including LATAM, A
Fischer Linnett, Dalton	Associate	\$	367.00	4/26/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Synthesize five-year financial history of Latin American airlines including LATAM, Aeromexico, Avianca, Copa, Azu
Fischer Linnett, Dalton	Associate	\$	367.00	4/26/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Review and model 2015-2019 financial statements from Alaska Airlines as part of competi ive benchmark of low-co
Fischer Linnett, Dalton	Associate	\$	367.00	4/26/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Review and model 2015-2019 financial statements from Pegasus Airlines as part of competitive benchmark of low-
Fischer Linnett, Dalton	Associate	\$	367.00	4/26/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Review and model 2015-2019 financial statements from Gol Airlines as part of competitive benchmark of low-cost,
	÷	•		ļ			•

I plans for Colombia operations, for UCC presentation on 4/22/2021

ssion on valuation methodology and relavent comps

tional operational data

operational analysis

s of travel restric ions and new fleet acquisitons and route openings by competitor airlines

dvisors for UCC), discuss status of exit financing outreach, org changes, and other fleet issues in

s to UCC, MoFo - Legal Counsel for UCC), providing relevant operations expertise in preparation

oad factors, and freight operations

, Volaris, and Starblue Airlines

sentation, quality control, spot checks, and final updates

or 4/22/2021

ange) as well as an update from the Alton team on the operational stats and competitive

n review, comp analysis) in preparation for upcoming UCC meeting on 4/29/21

paration for the UCC meeting on 4/29/21, including discussion of Tranche B status

, Aeromexico, Avianca, Copa, Azul and Volaris

zul and Volaris

-cost, hybrid, and La in American airlines

ow-cost, hybrid, and Latin American airlines

st, hybrid, and Latin American airlines

20-11133-mg Doc 2903 Filed 05/28/27 Epitered 05/28/22 19:58:07 Main Document April 9999 00113322021

Professional	Title	Hourly Billing Rat	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/26/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Review and model 2015-2019 financial statements from Azul Airlines as part of competitive benchmark of low-cost,
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/29/21, including discussion
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Review and model 2015-2019 financial statements from Aer Lingus as part of competitive benchmark of low-cost, h
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Review and model 2015-2019 financial statements from easyJet as part of competitive benchmark of low-cost, hybr
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Integrate LATAM narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Integrate Aeromexico narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Integrate Copa narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Alaska narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Gol narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Integrate Pegasus narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Integrate Azul narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Aer Lingus narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/2021, including weekly extracts of global, regional, and nation
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/29/21, including regular weekly airline-level and route-by-route ope
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/29/2021, including survey of local and industry news, overviews of
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/28/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review and update approved leases for Orix and Avolon aircraft submitted to he court
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/28/2021	1.0	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advis including detailed update on exit financing status and fleet negotiations
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to to exit) to prepare for the UCC call on 4/29/21
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/28/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of Avianca weekly & monthly operating statis ics, including available seats, flights performed, load
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/28/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca operating sta istics into UCC flashcard
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/28/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Review flashcard for con inuity and narrative notes for senior staff presentation
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/28/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies) into UCC flashcard for 4/22/2021
Fischer Linnett, Dalton	Associate	\$ 367.0	0 4/28/2021	0.1	Committee Communications and Discussions	Correspond with M. Russell to distribute FA materials
				+	+	+

st, hybrid, and Latin American airlines									
sion on status of exit financing									
hybrid, and Latin American airlines									
/brid, and Latin American airlines									
onal operational data									
perational analysis									
of travel restric ions and new fleet acquisitons and route openings by competitor airlines									
visors for UCC) to discuss update on operations in preparation for UCC call on 4/29/21,									
to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path									
ad factors, and freight operations									

20-11133-mg Doc 2993 Filed 05/28/22 Eptered 05/28/22 19:58:04 Main Document April 1999 00113822021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	4/29/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 4/29/21, including update on open topics (e.g., CEO change, exit financing update competitive landscape
Fischer Linnett, Dalton	Associate	\$ 367.00	4/29/2021	0.4	Committee Communications and Discussions	Participate on meeting with select A&M and Alton team members regarding review of potential damages claim, inclu
Fischer Linnett, Dalton	Associate	\$ 367.00	4/29/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/29/21 meeting, including follow analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/30/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Research and produce materials regarding Avianca fleet growth and market outlook in 2014 and 2015, related to or

date, fleet update) as well as an update from he Alton team on the operational stats and

cluding additional research request regarding order history

low-up topic regarding open shareholder question for local competitor and review of comps

orders for Airbus aircraft

20-11133-mg Doc 2993 Filed 05/28/27 Epitered 05/28/22 10:58:07 Main Document

Professional	Title	Hourly Billing Ra	e Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.	00 4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate on first Alton-Jefferies team 6-year business plan walk-thru and sharing of initial observations
Immel, Kyle	Associate	\$ 367.	00 4/1/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 4/1/21, including an update from the Alton team on the operational stats and con
Immel, Kyle	Associate	\$ 367.	00 4/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/1/21 meeting, including discu
Immel, Kyle	Associate	\$ 367.	00 4/5/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 including updating regular weekly operational analysis slide
Immel, Kyle	Associate	\$ 367.	00 4/5/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 by updating Avianca and competitors' parked fleet metrics a
Immel, Kyle	Associate	\$ 367.	00 4/5/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 by updating Avianca and competitors' opera ional statistics
Immel, Kyle	Associate	\$ 367.0	00 4/6/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan re
Immel, Kyle	Associate	\$ 367.	00 4/6/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/8/21, including discussio
Immel, Kyle	Associate	\$ 367.	00 4/6/2021	1.7	Business Plan and Forecast Diligence and Discussions	Participate on business plan review call with Seabury to review overall plan and discuss specific outstanding questi
Immel, Kyle	Associate	\$ 367.0	00 4/6/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 including compiling local reports and targeted analysis of th
Immel, Kyle	Associate	\$ 367.0	00 4/6/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 by updating Avianca and competitors' parked fleet metrics a
Immel, Kyle	Associate	\$ 367.0	00 4/6/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 by updating COVID-19 data and associated travel restrictio
Immel, Kyle	Associate	\$ 367.	00 4/7/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise exclusivity USAV update, exclusivity extension, fleet update, and cash update
Immel, Kyle	Associate	\$ 367.0	00 4/7/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to Subcon) to prepare for the UCC call on 4/8/21
Immel, Kyle	Associate	\$ 367.0	00 4/7/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 by reviewing and updating slides for presentation to the UC
Immel, Kyle	Associate	\$ 367.0	00 4/7/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 by updating COVID-19 data and associated travel restrictio
Immel, Kyle	Associate	\$ 367.0	00 4/7/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 including compiling local reports and targeted analysis of the
Immel, Kyle	Associate	\$ 367.0	00 4/8/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/8/21, including update on open topics (e.g., USAV extension, exclusivity exten compe itive landscape
Immel, Kyle	Associate	\$ 367.0	00 4/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/8/21 meeting, including follow networks
Immel, Kyle	Associate	\$ 367.	00 4/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priori ies for the week, review status provided by Debtors over the weekend.
Immel, Kyle	Associate	\$ 367.0	00 4/12/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 including updating regular weekly operational analysis slid
Immel, Kyle	Associate	\$ 367.0	00 4/12/2021	3.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 by updating Avianca and competitors' parked fleet metrics
Immel, Kyle	Associate	\$ 367.0	00 4/12/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 by updating Avianca and competitors' operational statistic
Immel, Kyle	Associate	\$ 367.0	00 4/13/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align quesitons to review with Seabury team in advance of

scussion of priorities for deep-dive into debtor's 6-year business plan

ides (airline-level and route-by-route)

cs and lease rejection status

ics in the Ecuardor and El Salvador markets

n review follow-ups, CASK confirmation) in preparation for upcoming UCC meeting on 4/8/21

sion on equity ques ion from previous UCC call and cash flow monthly tab discrepancy

estions, including market share, cost benchmarking, fleet

f the Colombian, Latin American, and Global marketplaces

cs and lease rejection status

tions dashboard

lvisors for UCC) to discuss update on operations in preparation for UCC call on 4/8/21, including

s to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., USAV, Airborne,

UCC

tions dashboard

f the Colombian, Latin American, and Global marketplaces

tension, Domiciling setup) as well as an update from the Alton team on the operational stats and

low-up topic regarding local competitor stakeholders and additional review of competitive

tus of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections as

slides (airline-level and route-by-route)

ics and lease rejection status

tics in the Ecuardor and El Salvador markets

e of weekly call

20-11133-mg Doc 2993 Filed 05/28/22 Entered 05/28/22 10:58:07 Main Document

Professional	Title	ourly ng Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	4/13/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 including compiling local reports and targeted analysis of t
Immel, Kyle	Associate	\$ 367.00	4/13/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 by updating Avianca and competitors' parked fleet metrics
Immel, Kyle	Associate	\$ 367.00	4/13/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 by updating COVID-19 data and associated travel restriction
Immel, Kyle	Associate	\$ 367.00	4/14/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advis member call.
Immel, Kyle	Associate	\$ 367.00	4/14/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to preparation for debtors presentation to the UCC on 4/15/21
Immel, Kyle	Associate	\$ 367.00	4/14/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 by reviewing and updating slides for presentation to the UC
Immel, Kyle	Associate	\$ 367.00	4/15/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/15/21, including an update from the Alton team on the operational stats and co
Immel, Kyle	Associate	\$ 367.00	4/15/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/15/21 meeting, including discu
Immel, Kyle	Associate	\$ 367.00	4/16/2021	2.6	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updates to prepare
Immel, Kyle	Associate	\$ 367.00	4/19/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priori ies for the week, review status as provided by Debtors over the weekend.
Immel, Kyle	Associate	\$ 367.00	4/19/2021	0.3	Business Plan and Forecast Diligence and Discussions	Conduct meeting with J. Adriaenssens regarding review of update to business plan forecast document in preparatio only (i.e., PEO)
Immel, Kyle	Associate	\$ 367.00	4/19/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/21 including updating regular weekly operational analysis slid
Immel, Kyle	Associate	\$ 367.00	4/19/2021	0.8	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data and competitor comparisons, members
Immel, Kyle	Associate	\$ 367.00	4/20/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/22/21, including discussion
Immel, Kyle	Associate	\$ 367.00	4/20/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/21 including compiling local reports and targeted analysis of t
Immel, Kyle	Associate	\$ 367.00	4/20/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/21 by updating Avianca and competitors' operational statistics
Immel, Kyle	Associate	\$ 367.00	4/20/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/21 by updating Avianca and competitors' parked fleet metrics
Immel, Kyle	Associate	\$ 367.00	4/21/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advis preparation for 4/22/21 UCC member call.
Immel, Kyle	Associate	\$ 367.00	4/21/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to for debtors presentation to the UCC on 4/22/21
Immel, Kyle	Associate	\$ 367.00	4/21/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/21 by reviewing and updating slides for presentation to the UC
Immel, Kyle	Associate	\$ 367.00	4/21/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/21 by updating Avianca and competitors' parked fleet metrics
Immel, Kyle	Associate	\$ 367.00	4/22/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 4/23/21, including update on open topics (e.g., exit financing update, CFO chang landscape
Immel, Kyle	Associate	\$ 367.00	4/23/2021	0.6	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including content and slide fo
Immel, Kyle	Associate	\$ 367.00	4/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan re

of the Colombian, Latin American, and Global marketplaces

ics and lease rejection status

ictions dashboard

lvisors for UCC), discuss just issued exit financing collateral in preparation for 4/15/21 UCC

s to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in

OOU e

l competitive landscape

iscussion of exit financing and debtor's 6-year business plan

are business plan overview slides for eventual distribution to UCC members

tus of deep-dive presentations (e.g. summary of 6-year business plan), and latest fleet rejections

ation for sharing with financial advisors, as document remains restricted to professional eyes

slides (airline-level and route-by-route)

ns, including revisions to prepare business plan overview slides for eventual distribution to UCC

ssion on valuation methodology and relavent comps

of the Colombian, Latin American, and Global marketplaces

tics in the Ecuardor and El Salvador markets

ics and lease rejection status

lvisors for UCC), discuss status of exit financing outreach, org changes, and other fleet issues in

s to UCC, MoFo - Legal Counsel for UCC), providing relevant operations expertise in preparation

UCC

ics and lease rejection status

ange) as well as an update from the Alton team on the operational stats and competitive

format ing to prepare business plan overview slides for eventual distribution to UCC members

review, comp analysis) in preparation for upcoming UCC meeting on 4/29/21

20-11133-mg Doc 2998 Filed 05/28/27 Urs Entered 05/28/22 10:58:07 Main Document April 99993 001 13092 021

Professional	Title	Hou Billing		Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 3	367.00	4/26/2021	0.6	Committee Communications and Discussions	Participate weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in prepara
Immel, Kyle	Associate	\$ 3	367.00	4/26/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/21 including updating regular weekly operational analysis slide
Immel, Kyle	Associate	\$ 3	367.00	4/26/2021	1.8	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including integrating data from
Immel, Kyle	Associate	\$ 3	367.00	4/26/2021	1.6	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updates to slides to
Immel, Kyle	Associate	\$ 3	367.00	4/27/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/29/21, including discussion
Immel, Kyle	Associate	\$ 3	367.00	4/27/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/21 by updating COVID-19 data and associated travel restriction
Immel, Kyle	Associate	\$ 3	367.00	4/27/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/21 by updating Avianca and competitors' operational statistics
Immel, Kyle	Associate	\$ 3	367.00	4/27/2021	1.3	Committee Communications and Discussions	Compile, review, and edit comp stats information for identified airlines
Immel, Kyle	Associate	\$ 3	367.00	4/28/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advise including detailed update on exit financing status and fleet negotiations
Immel, Kyle	Associate	\$ 3	367.00	4/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to to exit) to prepare for the UCC call on 4/29/21
Immel, Kyle	Associate	\$ 3	367.00	4/28/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/21 by updating Avianca and competitors' parked fleet metrics
Immel, Kyle	Associate	\$ 3	367.00	4/28/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/21 including updating regular weekly operational analysis slide
Immel, Kyle	Associate	\$ 3	367.00	4/28/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/21 including compiling local reports and targeted analysis of the
Immel, Kyle	Associate	\$ 3	367.00	4/29/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 4/29/21, including update on open topics (e.g., CEO change, exit financing updat compe itive landscape
Immel, Kyle	Associate	\$ 3	367.00	4/29/2021	0.4	Committee Communications and Discussions	Participate on meeting with select A&M and Alton team members regarding review of potential damages claim, inclu
Immel, Kyle	Associate	\$ 3	367.00	4/29/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/29/21 meeting, including follow analysis
Immel, Kyle	Associate	\$ 3	367.00	4/29/2021	0.2	Committee Communications and Discussions	Conduct call with J. Adriaenssens regarding updated business plan review content in preparation for sharing externation
Immel, Kyle	Associate	\$ 3	367.00	4/29/2021	0.9	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updates to prepare
Immel, Kyle	Associate	\$ 3	367.00	4/30/2021	1.9	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updating and verifyi members
L	1	1				1	

paration for the UCC meeting on 4/29/21, including discussion of Tranche B status slides (airline-level and route-by-route) a from the Debtors' latest forecast model into Alton's internal model as to reflect the latest update of Alton's internal model ussion on status of exit financing rictions dashboard stics in the Ecuardor and El Salvador markets dvisors for UCC) to discuss update on operations in preparation for UCC call on 4/29/21, rs to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path trics and lease rejection status slides (airline-level and route-by-route) of the Colombian, Latin American, and Global marketplaces pdate, fleet update) as well as an update from the Alton team on the operational stats and

cluding additional research request regarding order history

low-up topic regarding open shareholder ques ion for local competitor and review of comps

rnally

re business plan overview slides for eventual distribution to UCC members

ifying numbers to prepare business plan overview slides for eventual distribution to UCC

20-11133-mg Doc 2993 Filed 05/28/27 Entered 05/28/22 10:58:07 Main Document April 9993 001 13022021

Professional	Title	lourly ing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate in detailed business plan review call with Alton and Jefferies team, including page flip and discussion of p
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 4/1/21, including update on open topics (e.g., business plan update, exclusivity ex landscape
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/1/21 meeting, including update
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct call with J. Adriaenssens to discuss additional items to review from the business plan, including densification
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	1.9	Business Plan and Forecast Diligence and Discussions	Aggregate standard LOPA arrangements for competitor airlines as part of business plan review
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	0.8	Business Plan and Forecast Diligence and Discussions	Analyze future competitor/comparable airline densification efforts as part of business plan review
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	1.7	Business Plan and Forecast Diligence and Discussions	Analyze of compe itor LOPA vs. Avianca present and future seating arrangements, within fleet subtypes
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	1.4	Business Plan and Forecast Diligence and Discussions	Aggregate competitor and comparable airline average stage length using hird party data sources and public financi
Puskarevic, Marko	Associate	\$ 367.00	4/2/2021	1.8	Business Plan and Forecast Diligence and Discussions	Analyze competitor CASK, adjusting for irregular items, as part of business plan review
Puskarevic, Marko	Associate	\$ 367.00	4/2/2021	1.0	Business Plan and Forecast Diligence and Discussions	Analyze Avianca vs. competitor current and future CASK on a stage-leng h adjusted basis, as part of business plan
Puskarevic, Marko	Associate	\$ 367.00	4/2/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Aggregate competitor 2020 financial reporting vs. Avianca, breaking down profitability

of plan material provided by Debtors

v extension) as well as an update from the Alton team on the operational stats and compe itive

lated plan status for business plan review and coordination with Jefferies team

ation comparison

ncial reports, as part of business plan review

an review



Doc 2999 Filed 06/38/22 Entered 06/38/22 10:23:06

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel the Debtors c/o Avianca Holdings S.A. Av. Calle 26 # 59-15, 6th Floor Bogotá 111321, Colombia

Account Number	43452
Invoice Number	434520980
Issue Date	23 June 2021
Due Date	23 July 2021

Engagement Name UCC Advisory Support

Professional: Title	Billable Period: May 1, 2021 - May 31, 2021	Total Hours	Billing Rate	Total Billed
Berger, Jonathan: Managing Director		15.6	1,076.00	16,785.60
Mowry, John: Managing Director		12.8	1,076.00	13,772.80
Ryan, Leah: Managing Director		46.8	1,076.00	50,356.80
Adriaenssens, Jason: Engagement Manager		37.6	709.00	26,658.40
Fischer Linnett, Dalton: Associate		46.6	367.00	17,102.20
Immel, Kyle: Associate		42.9	367.00	15,744.30
Thorn, John Sebastian: Associate		9.8	367.00	3,596.60
			Sub-Total:	\$144,016.70

*Detailed statement of hours included as separate attachment

Balance Owing: US\$144,016.70

Total: US\$144,016.70

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire

Account Name: Alton Aviation Consultancy LLC Account Number: Bank Name: Bank of America, N.A. Bank Address: 222 Broadway, New York, NY 10038, USA Routing Number [for domestic US ACH transfers]: Routing Number [for domestic US wire transfers]: SWIFT Code [for international wire transfers]: Check

Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

20-11133-mg Doc 2009 Filed 08/38/22 Entered 08/38/22 10:25:06 Main Document Summary 49 1990 of bar Professional

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	15.6	\$16,785.60
Mowry, John	Managing Director	\$1,076.00	12.8	\$13,772.80
Ryan, Leah	Managing Director	\$1,076.00	46.8	\$50,356.80
Adriaenssens, Jason	Engagement Manager	\$709.00	37.6	\$26,658.40
Fischer Linnett, Dalton	Associate	\$367.00	46.6	\$17,102.20
Immel, Kyle	Associate	\$367.00	42.9	\$15,744.30
Thorn, John Sebastian	Associate	\$367.00	9.8	\$3,596.60
Total			212.1	\$144,016.70

20-11133-mg Doc 2999 Filed 06/38/22 Entered 06/38/22 10:25:06 Main Document Summary Hogogeology May 1, 2021 - May 31, 2021

Project Category	Total Hours	Total Billed
Business Plan and Forecast Diligence and Discussions	12.0	\$6,520.20
Committee Communications and Discussions	141.7	\$112,869.00
Fee Application	2.5	\$1,772.50
Performance Monitoring (Internal, Market/Competitor)	55.3	\$22,209.40
Supply Chain	0.6	~~
Total	212.1	\$144,016.70

20-11133-mg Doc 2909 Filed 06/38/27 urs Exptered 06/38/22 19:25:00 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	5/3/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., damages claim discussion, up
Berger, Jonathan	Managing Director	\$1,076.00	5/4/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/6/21, including update on ongoing exit
Berger, Jonathan	Managing Director	\$1,076.00	5/5/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) t on exit financing participants
Berger, Jonathan	Managing Director	\$1,076.00	5/5/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFoV prepare for the UCC call on 5/6/21
Berger, Jonathan	Managing Director	\$1,076.00	5/5/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/6/21
Berger, Jonathan	Managing Director	\$1,076.00	5/6/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 5/6/21, including update on open topics (e.g., Willkie involvement, exit financing update) as we
Berger, Jonathan	Managing Director	\$1,076.00	5/6/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/6/21 meeting, including follow-up topic rega
Berger, Jonathan	Managing Director	\$1,076.00	5/10/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., CARES Act update, Lufthansa meeting on 5/13/21
Berger, Jonathan	Managing Director	\$1,076.00	5/11/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/13/21, including update on ongoing exi
Berger, Jonathan	Managing Director	\$1,076.00	5/12/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing participants
Berger, Jonathan	Managing Director	\$1,076.00	5/12/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie for the UCC call on 5/13/21
Berger, Jonathan	Managing Director	\$1,076.00	5/12/2021	0.3	Committee Communications and Discussions	Discuss with J. Adriaenssens outstanding Lufthansa agreement review, including general discussion on claim amounts
Berger, Jonathan	Managing Director	\$1,076.00	5/12/2021	0.6	Supply Chain	Review Lufthansa component maintenance agreement for damage claim reasonableness and respond to Wilkie (Legal) request
Berger, Jonathan	Managing Director	\$1,076.00	5/12/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/13/21
Berger, Jonathan	Managing Director	\$1,076.00	5/13/2021	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 5/13/21, including debtor presentation to the UCC members (Adrian - new CEO and Rohit - ne
Berger, Jonathan	Managing Director	\$1,076.00	5/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/13/21 meeting, including follow-up topics re
Berger, Jonathan	Managing Director	\$1,076.00	5/17/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease review, claims analysis f
Berger, Jonathan	Managing Director	\$1,076.00	5/18/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/20/21, including update on ongoing exi
Berger, Jonathan	Managing Director	\$1,076.00	5/18/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/20/21
Berger, Jonathan	Managing Director	\$1,076.00	5/19/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing and fleet update
Berger, Jonathan	Managing Director	\$1,076.00	5/19/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie for the UCC call on 5/20/21
Berger, Jonathan	Managing Director	\$1,076.00	5/19/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/20/21
Berger, Jonathan	Managing Director	\$1,076.00	5/20/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 5/20/21, including update on open topics (e.g., fleet updates, exit financing update) as well as
Berger, Jonathan	Managing Director	\$1,076.00	5/20/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/20/21 meeting, including follow-up topic reg
Berger, Jonathan	Managing Director	\$1,076.00	5/24/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., biz plan summary, claims anal
Berger, Jonathan	Managing Director	\$1,076.00	5/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including update on ongoing exi
					!	

update on shareholder review) in preparation for upcoming UCC meeting on 5/6/21

exit financing discussions

C) to discuss update on operations in preparation for UCC call on 5/6/21, including detailed update

FoWilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to

well as an update from the Alton team on the operational stats and competitive landscape

egarding Lufthansa and Islena agreement reviews and potential damages claim assessment process

nsa Technik Component agreement, questions for Seabury) in preparation for upcoming UCC

exit financing discussions

C) to discuss update on operations in preparation for UCC call on 5/13/21, including detailed update

kie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare

est from comments

new CFO) on latest financial and operational performance

regarding the Debtors' UCC presentation

is follow-up) in preparation for upcoming UCC meeting on 5/20/21

exit financing discussions

C) to discuss update on operations in preparation for UCC call on 5/20/21, including detailed update

kie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare

as an update from the Alton team on the operational stats and competitive landscape

regarding business plan material review and preliminary claims

nalysis follow-up) in preparation for upcoming UCC meeting on 5/27/21

exit financing discussions

20-11133-mg Doc 2909 Filed 06/38/22 urs Eptersch 06/38/22 10:25:00 Main Document MaPgg19906 33:21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	5/26/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing and fleet update
Berger, Jonathan	Managing Director	\$1,076.00	5/26/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Airbus investigation) to prepare for the UCC call on 5/27/21
Berger, Jonathan	Managing Director	\$1,076.00	5/26/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/27/21
Berger, Jonathan	Managing Director	\$1,076.00	5/27/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 5/27/21, including update on open topics (e.g., fleet updates, exit financing update) as well as a
Berger, Jonathan	Managing Director	\$1,076.00	5/27/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/27/21 meeting, including follow-up topic rega

t) to discuss update on operations in preparation for UCC call on 5/27/21, including detailed update

ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing,

s an update from the Alton team on the operational stats and competitive landscape

egarding business plan material review and preliminary claims

20-11133-mg Doc 2009 Filed 06/38/22 Sptered 06/38/22 10:25:00 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	5/3/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., damages claim discussion, update on shareholder review) in pro
Mowry, John	Managing Director	\$ 1,076.00	5/4/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/6/21, including update on ongoing exit finan
Mowry, John	Managing Director	\$ 1,076.00	5/5/2021	1.0	Committee Communications and Discussions	Participate in weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to dis financing participants
Mowry, John	Managing Director	\$ 1,076.00	5/5/2021	0.5	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Leg UCC call on 5/6/21
Mowry, John	Managing Director	\$ 1,076.00	5/6/2021	0.6	Committee Communications and Discussions	Participate in UCC meeting dated 5/6/21, including update on open topics (e.g., Willkie involvement, exit financing update) as well as
Mowry, John	Managing Director	\$ 1,076.00	5/6/2021	0.4	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/6/21 meeting, including follow-up topic regarding
Mowry, John	Managing Director	\$ 1,076.00	5/10/2021	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., CARES Act update, Lufthansa Component agreement, question
Mowry, John	Managing Director	\$ 1,076.00	5/11/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for scheduled 5/13/21 UCC meeting, including update on ongoing
Mowry, John	Managing Director	\$ 1,076.00	5/12/2021	0.7	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 5/13/21, inc
Mowry, John	Managing Director	\$ 1,076.00	5/12/2021	0.5	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Leg UCC call on 5/6/21
Mowry, John	Managing Director	\$ 1,076.00	5/13/2021	1.8	Committee Communications and Discussions	Participate in UCC meeting dated 5/13/21, including debtor presentation to the UCC members (Adrian - new CEO and Rohit - new CF
Mowry, John	Managing Director	\$ 1,076.00	5/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/13/21 meeting, including follow-up topics regard
Mowry, John	Managing Director	\$ 1,076.00	5/17/2021	0.1	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., lease review, claims analysis follow-up) in preparation for upcon
Mowry, John	Managing Director	\$ 1,076.00	5/18/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/20/21, including update on ongoing exit fina
Mowry, John	Managing Director	\$ 1,076.00	5/19/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 5/20/21, inc
Mowry, John	Managing Director	\$ 1,076.00	5/19/2021	0.4	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Leg UCC call on 5/20/21
Mowry, John	Managing Director	\$ 1,076.00	5/20/2021	0.5	Committee Communications and Discussions	Participate in UCC meeting dated 5/20/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an up
Mowry, John	Managing Director	\$ 1,076.00	5/20/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 5/20/21 meeting, including follow-up topic regarding business plan material rev
Mowry, John	Managing Director	\$ 1,076.00	5/24/2021	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., biz plan summary, claims analysis follow-up) in preparation for u
Mowry, John	Managing Director	\$ 1,076.00	5/25/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including update on ongoing exit fina
Mowry, John	Managing Director	\$ 1,076.00	5/26/2021	0.7	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 5/27/21, inc
Mowry, John	Managing Director	\$ 1,076.00	5/26/2021	0.6	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Leg investigation) to prepare for the UCC call on 5/27/21
Mowry, John	Managing Director	\$ 1,076.00	5/26/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/27/21
Mowry, John	Managing Director	\$ 1,076.00	5/27/2021	0.7	Committee Communications and Discussions	Participate in UCC meeting dated 5/27/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an up
Mowry, John	Managing Director	\$ 1,076.00	5/27/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 5/27/21 meeting, including follow-up topic regarding business plan material rev

preparation for upcoming UCC meeting on 5/6/21

nancing discussions

discuss update on operations in preparation for UCC call on 5/6/21, including detailed update on exit

Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the

as an update from the Alton team on the operational stats and competitive landscape

ling Lufthansa and Islena agreement reviews and potential damages claim assessment process

tions for Seabury) in preparation for upcoming UCC meeting on 5/13/21

ing exit financing discussions

, including detailed update on exit financing participants

Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the

CFO) on latest financial and operational performance

garding the Debtors' UCC presentation

coming UCC meeting on 5/20/21

financing discussions

, including detailed update on exit financing and fleet update

Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the

n update from the Alton team on the operational stats and competitive landscape

review and preliminary claims

for upcoming UCC meeting on 5/27/21

financing discussions

, including detailed update on exit financing and fleet update

Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing, Airbus

update from the Alton team on the operational stats and competitive landscape

review and preliminary claims

20-11133-mg Doc 2909 Filed 06/28/27 urs Epters d 06/38/22 10:25:00 Main Document Mapg 2006 Not 80321

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	5/2/2021	1.2	Committee Communications and Discussions	Review of AVH exit financing solicitation summary shared by Seabury (Jack Joyce) on 5/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/3/2021	1.9	Committee Communications and Discussions	Review of Airbus (historical order) materials in advance of working session with legal
Ryan, Leah	Managing Director	\$ 1,076.00	5/3/2021	0.5	Committee Communications and Discussions	Participate on call with A&M and MoFo teams to review damages claim discussion, including review of prepared material (e.g., hist
Ryan, Leah	Managing Director	\$ 1,076.00	5/3/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities (e.g., claim for damages, discussion on ex
Ryan, Leah	Managing Director	\$ 1,076.00	5/3/2021	1.1	Committee Communications and Discussions	Review of the Investor Update Materials provided by Seabury Securities (Jack Joyce on 5/3/21)
Ryan, Leah	Managing Director	\$ 1,076.00	5/4/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/6/21, including update on ongoing exit fi
Ryan, Leah	Managing Director	\$ 1,076.00	5/4/2021	0.9	Committee Communications and Discussions	Review new lease assumptions for GECAS and Aercap leases (dockets filed 1608 and 1609)
Ryan, Leah	Managing Director	\$ 1,076.00	5/4/2021	1.2	Business Plan and Forecast Diligence and Discussions	Review updated business plan document as shared by Seabury (representative for Debtors)
Ryan, Leah	Managing Director	\$ 1,076.00	5/4/2021	0.5	Committee Communications and Discussions	Review of updated cash forecast for 4/30/21 shared by Seabury, including updated 13-week forecast and variance analysis
Ryan, Leah	Managing Director	\$ 1,076.00	5/4/2021	0.3	Committee Communications and Discussions	Participate on call with Jefferies team to align on topics and to discuss during the weekly call incl. questions on the exit financing a
Ryan, Leah	Managing Director	\$ 1,076.00	5/4/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 5/4/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	5/5/2021	0.6	Committee Communications and Discussions	Review of the non-responsive list to assist engagement provided by Seabury
Ryan, Leah	Managing Director	\$ 1,076.00	5/5/2021	1.0	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss financing participants
Ryan, Leah	Managing Director	\$ 1,076.00	5/5/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFoW prepare for the UCC call on 5/6/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/5/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates
Ryan, Leah	Managing Director	\$ 1,076.00	5/5/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/6/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/6/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 5/6/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/6/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 5/6/21, including update on open topics (e.g., Willkie involvement, exit financing update) as well
Ryan, Leah	Managing Director	\$ 1,076.00	5/6/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/6/21 meeting, including follow-up topic regard
Ryan, Leah	Managing Director	\$ 1,076.00	5/10/2021	0.9	Committee Communications and Discussions	Review of potential lease claims, lease assumptions and PBH (i.e., power-by-the-hour) agreements ref dockets 1427 and 394
Ryan, Leah	Managing Director	\$ 1,076.00	5/10/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., CARES Act update, Lufthansa meeting on 5/13/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/10/2021	1.4	Committee Communications and Discussions	Review summary document of CARES Act information as it pertains to Debtors; re United Airlines and other implcations for DIP lea
Ryan, Leah	Managing Director	\$ 1,076.00	5/11/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/13/21, including update on ongoing exit
Ryan, Leah	Managing Director	\$ 1,076.00	5/11/2021	1.4	Committee Communications and Discussions	Review Lufthansa Component and maintenance agreements
Ryan, Leah	Managing Director	\$ 1,076.00	5/12/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 5/12/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	5/12/2021	0.7	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss financing participants
I	1	1			I	

historical fleet, vintage review)

n exit financing and shareholder review) in preparation for upcoming UCC meeting on 5/6/21

tit financing discussions

g and status of those discussions

uss update on operations in preparation for UCC call on 5/6/21, including detailed update on exit

oWilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to

tes from Seabury weekly call and open items for discussion on broader UCC call scheduled 5/6/21

well as an update from the Alton team on the operational stats and competitive landscape

garding Lufthansa and Islena agreement reviews and potential damages claim assessment process

sa Technik Component agreement, questions for Seabury) in preparation for upcoming UCC

lenders

exit financing discussions

uss update on operations in preparation for UCC call on 5/13/21, including detailed update on exit

20-11133-mg Doc 2909 Filed 06/28/27 urs Epters d 06/38/22 10:25:00 Main Document Mapg 2020 6 4 30 3 21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	5/12/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - for the UCC call on 5/13/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/12/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates
Ryan, Leah	Managing Director	\$ 1,076.00	5/12/2021	0.8	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/13/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/12/2021	0.9	Committee Communications and Discussions	Review of exit financing solicitation efforts update materials provided by Seabury (Jack Joyce)
Ryan, Leah	Managing Director	\$ 1,076.00	5/13/2021	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 5/13/21, including debtor presentation to the UCC members (Adrian - new CEO and Rohit - new
Ryan, Leah	Managing Director	\$ 1,076.00	5/13/2021	0.6	Committee Communications and Discussions	Review of Oliver Wyman Scope of Work and services; docket filed 1539
Ryan, Leah	Managing Director	\$ 1,076.00	5/13/2021	0.6	Committee Communications and Discussions	Review A330 operational information; as follow up questions by UCC members v-a-v historical A330 operations of AVH from BOG
Ryan, Leah	Managing Director	\$ 1,076.00	5/14/2021	1.2	Committee Communications and Discussions	Review of Debtors aircraft lease motions (filed 05/6/21)
Ryan, Leah	Managing Director	\$ 1,076.00	5/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/13/21 meeting, including follow-up topics reg
Ryan, Leah	Managing Director	\$ 1,076.00	5/17/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease review, claims analysis fo
Ryan, Leah	Managing Director	\$ 1,076.00	5/18/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/20/21, including update on ongoing exit
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.4	Committee Communications and Discussions	Review of WIP and agenda for Profs call shared by Robert Engelke (Wilkie)
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.6	Committee Communications and Discussions	Review of Debtors aircraft lease motions, lease assumptions (Merx) dated 5/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 5/19/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss financing and fleet update
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - for the UCC call on 5/20/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/20/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.5	Committee Communications and Discussions	Review of Flight restrictions materials provided by Roberto Rodriguez (Mofo)
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 5/20/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/20/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 5/20/21, including update on open topics (e.g., fleet updates, exit financing update) as well as a
Ryan, Leah	Managing Director	\$ 1,076.00	5/20/2021	0.5	Committee Communications and Discussions	Call with Seabury (J.Luth, T.Goren, B. Miller, and Leon (Jef) on exit financing update
Ryan, Leah	Managing Director	\$ 1,076.00	5/20/2021	2.1	Committee Communications and Discussions	Review of AVH Exit financing Debt and equity
Ryan, Leah	Managing Director	\$ 1,076.00	5/20/2021	1.5	Committee Communications and Discussions	Review of updated material regarding AVH exit financing material shared by Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	5/20/2021	0.5	Committee Communications and Discussions	Review of correspondence and outstanding WIP (i.e., work in progress) material provided by Robert Engelke (Wilke); path to exit a
Ryan, Leah	Managing Director	\$ 1,076.00	5/20/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/20/21 meeting, including follow-up topic rega
· · ·	· ·					

e - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare

tes from Seabury weekly call and open items for discussion on broader UCC call scheduled 5/13/21

new CFO) on latest financial and operational performance

OG to Europe

regarding the Debtors' UCC presentation

s follow-up) in preparation for upcoming UCC meeting on 5/20/21

exit financing discussions

uss update on operations in preparation for UCC call on 5/20/21, including detailed update on exit

e - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare

tes from Seabury weekly call and open items for discussion on broader UCC call scheduled 5/20/21

an update from the Alton team on the operational stats and competitive landscape

xit and claims methodology

egarding business plan material review and preliminary claims

20-11133-mg Doc 2909 Filed 06/38/27 urs Epters dng 6/38/22 10:25:00 Main Document Map g 20 6 Not 36 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	5/24/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., biz plan summary, claims analys
Ryan, Leah	Managing Director	\$ 1,076.00	5/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including update on ongoing exit f
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.4	Committee Communications and Discussions	Review WIP (i.e., work in progress) and agenda in preparation for weekly Profs call as shared by R. Engelke (Wilkie)
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 5/25/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.4	Committee Communications and Discussions	Review flight restrictions for AVH shared by Robert Engelke (Wilkie)
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing and fleet update
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Airbus investigation) to prepare for the UCC call on 5/27/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/27/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 5/27/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/27/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 5/27/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an
Ryan, Leah	Managing Director	\$ 1,076.00	5/27/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/27/21 meeting, including follow-up topic regar
Ryan, Leah	Managing Director	\$ 1,076.00	5/27/2021	1.6	Committee Communications and Discussions	Review of A330 freighter teaser shared by Seabury (Layne Grindal)
Ryan, Leah	Managing Director	\$ 1,076.00	5/28/2021	2.1	Committee Communications and Discussions	Review of AVH motions shared by Millbank (Ben Schak); including certain fee motions and exit financing drafts

alysis follow-up) in preparation for upcoming UCC meeting on 5/27/21

kit financing discussions

to discuss update on operations in preparation for UCC call on 5/27/21, including detailed update

e - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing,

es from Seabury weekly call and open items for discussion on broader UCC call scheduled 5/27/21

an update from the Alton team on the operational stats and competitive landscape

garding business plan material review and preliminary claims

20-11133-mg Doc 2909 Filed 05/28/27 urs Extered 05/38/22 10:25:00 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/3/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., damages claim discussion, update on sh
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/3/2021	0.2	Committee Communications and Discussions	Prepare agenda items in advance of Alton internal call, including review of outstanding topics to discuss (e.g., damages claim disc
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/3/2021	0.5	Committee Communications and Discussions	Participate on call with A&M and MoFo teams to review damages claim discussion, including review of prepared material (e.g., his
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/3/2021	0.3	Committee Communications and Discussions	Prepare update regarding aircraft vintage as part of damage claim discussion; correspond with meeting participants regarding sam
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/4/2021	0.3	Committee Communications and Discussions	Review new lease assumptions for AerCap and GECAS as filed in dockets 1608/1609; correspond with A. Sellick regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/4/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/6/21, including update on ongoing exit for
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/4/2021	0.9	Committee Communications and Discussions	Update lease assumptions slide based on data pull regarding new AerCap and GECAS lease filings (i.e., dockets 1608/1609)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/4/2021	0.6	Business Plan and Forecast Diligence and Discussions	Review updated version of business plan review document, including discrepancies in reporting; requested updated documents fro
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/5/2021	0.3	Committee Communications and Discussions	Review of updated cash forecast for 4/30/21 as provided by Debtors, including updated 13-week forecast and variance to previous
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/5/2021	0.8	Committee Communications and Discussions	Edit and review weekly flash card in preparation for UCC meeting on 5/6/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/5/2021	0.2	Committee Communications and Discussions	Participate on call with select JEF team members to align on topics to discuss during the weekly call with the Debtors representation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/5/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing participants
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/5/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - for the UCC call on 5/6/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/5/2021	1.2	Business Plan and Forecast Diligence and Discussions	Review updated version of business plan as provided by Debtors; review updated summary analysis as prepared for potential sha
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/6/2021	0.8	Committee Communications and Discussions	Review of potential lease claim information as included in lease assumption and PBH (i.e., power-by-the-hour) agreement dockets
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/6/2021	0.2	Fee Application	Correspond with S. Schrag regarding updated involvement of Willkie team in addition to request for updated invoicing timeline for
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/6/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 5/6/21, including update on open topics (e.g., Willkie involvement, exit financing update) as wel
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/6/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/6/21 meeting, including follow-up topic regar
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/6/2021	1.3	Committee Communications and Discussions	Review information regarding CARES Act and relevant funding for airlines, identifying potential implications for United's investmen
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/7/2021	0.3	Committee Communications and Discussions	Review recently posted dockets regarding lease assumptions; correspond with D. Sinclair to request unredacted lease assumption
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/7/2021	1.1	Committee Communications and Discussions	Research CARES Act loan information as related to support provided to passenger airlines and relevant restrictions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/7/2021	1.9	Committee Communications and Discussions	Research CARES Act payroll support program as related to support provided to passenger airlines and relevant restrictions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/7/2021	0.7	Committee Communications and Discussions	Prepare summary document of CARES Act information, including information related to United Airlines and potential implications f
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/10/2021	0.2	Committee Communications and Discussions	Prepare agenda for Alton internal review call on 5/10/21, including outstanding Lufthansa agreement review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/10/2021	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., CARES Act update, questions for Seab
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/10/2021	0.4	Business Plan and Forecast Diligence and Discussions	Review updated summary of business plan document, including potential questions to address with Seabury regarding yield and re
					1	

n shareholder review) in preparation for upcoming UCC meeting on 5/6/21

liscussion, shareholder review)

historical fleet, vintage review)

same

financing discussions

from Seabury (i.e., representative for Debtors)

ous forecast

tative, Seabury, including open questions on the exit financing status

) to discuss update on operations in preparation for UCC call on 5/6/21, including detailed update

ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare

sharing with other Financial Advisors

ets (i.e., dockets 1427 and 394)

or April efforts

well as an update from the Alton team on the operational stats and competitive landscape

garding Lufthansa and Islena agreement reviews and potential damages claim assessment process

nent in AVH

tion documents

s for a Tranche A participant

abury) in preparation for upcoming UCC meeting on 5/13/21

I revenue numbers

20-11133-mg Doc 2909 Filed 06/38/27 urs Epters dng 6/38/22 10:25:00 Main Document Map g 20 9 Main Bocument

			1	1		
Professional	Title	Hourly ling Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/10/2021	0.3	Business Plan and Forecast Diligence and Discussions	Correspond with D. Brand with Seabury regarding two open questions as related to business plan, including 2019 variance for yield
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/11/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/13/21, including update on ongoing exit
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	0.3	Committee Communications and Discussions	Participate on call with select JEF team members to align on topics to discuss during the weekly call with the Debtors representative
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	0.4	Committee Communications and Discussions	Review Lufthansa agreement; summarize key items for Alton team and correspond with team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	1.3	Committee Communications and Discussions	Edit and review weekly flash card in preparation for UCC meeting on 5/13/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	0.3	Committee Communications and Discussions	Discuss with J. Berger outstanding Lufthansa agreement review, including general discussion on claim amounts
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	0.9	Committee Communications and Discussions	Review newly filed aircraft lease assumptions; prepare summary document for more detailed economics review; correspond with J
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing participants and update on fleet
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - for the UCC call on 5/13/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/13/2021	0.1	Committee Communications and Discussions	Correspond with Willkie team to request copy of sealed motion regarding Oliver Wyman services
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/13/2021	0.2	Committee Communications and Discussions	Review initial A330 analysis regarding past use of the type by AVH on routes to Europe
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/13/2021	0.1	Committee Communications and Discussions	Correspond with J. Brandt with Willkie team regarding Oliver Wyman docket update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/13/2021	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 5/13/21, including presentation by Debtors on updated operational performance and future busi
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/13/2021	0.4	Committee Communications and Discussions	Revivew A330 operational information; correspond with Alton team regarding additional questions as to historical A330 operations
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/14/2021	0.2	Committee Communications and Discussions	Review updated unredacted lease documents as received from J. Brandt; upload to internal lease tracking system
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/14/2021	0.1	Committee Communications and Discussions	Correspond with J. Brandt with Willkie team regarding outstanding question related to Oliver Wyman request
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/14/2021	0.1	Committee Communications and Discussions	Correspond with Alton team regarding additional questions as to historical A330 operations of AVH from BOG to Europe
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/14/2021	0.1	Fee Application	Correspond with S. Schrag regarding timeline for April fee application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/13/21 meeting, including follow-up topics reg
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/17/2021	0.1	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease review, claims analysis follow-up)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/17/2021	0.1	Committee Communications and Discussions	Review correspondence from R. Engelki with Willkie regarding open lease assumption question
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/18/2021	0.9	Business Plan and Forecast Diligence and Discussions	Review and edit updated business plan summary deck; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/18/2021	0.5	Committee Communications and Discussions	Edit and review flash card in preparation for UCC meeting presentation on May 20
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/18/2021	0.3	Business Plan and Forecast Diligence and Discussions	Analyze response from D. Brand with Seabury regarding clarifications to yield/revenue variances in business plan; correspond with
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/19/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing and fleet update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/19/2021	0.2	Committee Communications and Discussions	Edit and review flash card in preparation for UCC meeting presentation on May 20, including updates to operational stats

/ield and passenger fare data

exit financing discussions

tative, Seabury, including open questions on the exit financing status of specific parties

n J. Mowry regarding same

) to discuss update on operations in preparation for UCC call on 5/13/21, including detailed update

ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare

isiness plan highlights

ons of AVH from BOG to Europe

regarding the Debtors' UCC presentation

up) in preparation for upcoming UCC meeting on 5/20/21

with D. Brand regarding same

) to discuss update on operations in preparation for UCC call on 5/20/21, including detailed update

20-11133-mg Doc 2909 Filed 06/38/27 urs Epters dng 06/38/22 10:25:00 Main Document Map g 200 Not 36321

Professional	Title	lourly ing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/19/2021	0.1	Fee Application	Communicate with S. Schrag and J. Mowry regarding April fee application status
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/20/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 5/20/21, including update on open topics (e.g., exit financing update, fleet update) as well as an upd
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/20/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/20/21 meeting, including follow-up topic regarding
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/20/2021	0.2	Committee Communications and Discussions	Prepare agenda items in advance of Alton internal call, including review of outstanding topics to discuss such as damage claim discus
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/24/2021	0.3	Committee Communications and Discussions	Review updated filings and documentation regarding approval of lease assumptions after cancellation of hearing scheduled for 5/24/2
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/24/2021	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing update) in preparation for upc
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/24/2021	1.4	Fee Application	Review supporting material in preparation for April fee application submission; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/24/2021	0.3	Fee Application	Correspond with S. Schrag regarding review of supporting material for April fee application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/24/2021	0.7	Committee Communications and Discussions	Participate on AVH project intro session with J. Thorn, including review of flashcard document
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including claims discussion and update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/25/2021	1.1	Committee Communications and Discussions	Edit and review flash card in preparation for UCC meeting presentation on May 27, including updates to competitive environment
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/26/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to dis fleet update, and operational update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/26/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Leg Airbus investigation) to prepare for the UCC call on 5/27/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.2	Committee Communications and Discussions	Edit and review updated operational stats as posted by Debtors on morning of 5/27/21; update to be voiceover during UCC meeting of
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.2	Committee Communications and Discussions	Review freighter RFQ document as provided by Debtors on 5/26/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.5	Committee Communications and Discussions	Review draft Credit Suisse Fee Motion, draft Compensation Incentive Plans motion, as provided by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 5/27/21, including update regarding fleet negotiations as well as general claims discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/27/21 meeting, including follow-up topic regarding
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.3	Committee Communications and Discussions	Prepare and correspond with A&M and JEF teams regarding the updated business plan information, valuation scenarios, and exit fina
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.1	Committee Communications and Discussions	Correspond with Alton team regarding AVH Historical analysis; pending distribution upon review of document
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.1	Fee Application	Correspond with S. Schrag regarding preparation of supporting materails for fee application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.5	Committee Communications and Discussions	Correspond with R. Engelke regarding potential CARES Act restrictions; review provided US Treasury information regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/28/2021	0.3	Fee Application	Review supporting materials related to April fee application as prepared by S. Schrag; correspond with S. Schrag regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/28/2021	0.3	Committee Communications and Discussions	Review notice regarding exit equity financing process (i.e., Docket 1739); prepare summary for Alton team; correspond with Alton team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/28/2021	0.2	Committee Communications and Discussions	Review information provided regarding CARES Act restrictions as provided by R. Engelke
		 			•	·

an update from the Alton team on the operational stats and competitive landscape

egarding business plan material review and preliminary claims

discussion and A330 penalty

5/24/21

for upcoming UCC meeting on 5/27/21

nd update on exit financing

c) to discuss update on operations in preparation for UCC call on 5/27/21, including legal update,

ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing,

eting on 5/27/21

egarding CARES restrictions and discussion related to claims

xit financing files as available

on team regarding same

20-11133-mg Doc 2909 Filed 05/28/27 urs Extered 05/38/22 10:25:00 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	5/3/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., damages claim discussion, upda
Fischer Linnett, Dalton	Associate	\$ 367.00	5/3/2021	0.5	Committee Communications and Discussions	Participate on call with A&M and MoFo teams to review damages claim discussion, including review of prepared material (e.g., histo
Fischer Linnett, Dalton	Associate	\$ 367.00	5/3/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/2021, including weekly extracts of global, regional, and national operational da
Fischer Linnett, Dalton	Associate	\$ 367.00	5/4/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/6/2021, including regular weekly airline-level and route-by-route operational analys
Fischer Linnett, Dalton	Associate	\$ 367.00	5/4/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/6/2021, including survey of local and industry news, overviews of travel restrictions
Fischer Linnett, Dalton	Associate	\$ 367.00	5/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Communicate with K. Immel regarding methodology for comp stats information for identified airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	5/4/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Compile, review, and edit comp stats information for identified airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	5/4/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Revise UCC flash card content based on manager review and in preparation for UCC meeting on 5/6/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing participants
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - L for the UCC call on 5/6/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/6/2021 by reviewing court docket for details of lease assumptions and fleet acquisi
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/6/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies) into UCC flashcard for 4/22/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 5/6/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Research identified possible investor in debtor post-bankruptcy entity, including primary practice areas, historical involvement with a
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Compile summary notes for senior leadership regarding identified possible investor in post-bankruptcy entity
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	5/6/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 5/6/21, including update on open topics (e.g., Willkie involvement, exit financing update) as well
Fischer Linnett, Dalton	Associate	\$ 367.00	5/6/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/6/21 meeting, including follow-up topic regard
Fischer Linnett, Dalton	Associate	\$ 367.00	5/10/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., CARES Act update, Lufthansa C 5/13/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/10/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/2021, including weekly extracts of global, regional, and national operational d
Fischer Linnett, Dalton	Associate	\$ 367.00	5/11/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/13/21, including update on ongoing exit f
Fischer Linnett, Dalton	Associate	\$ 367.00	5/11/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/13/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	5/11/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/13/2021, including survey of local and industry news, overviews of travel restriction
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Revise UCC flash card content based on manager review and in preparation for UCC meeting on 5/13/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing participants
,					·	

UI.	ndate	on	shareholder	review) i	n pre	paration	for u	pcomina	UCC	meeting	on	5/6/21

nistorical fleet, vintage review)

I data

alysis

ons and new fleet acquisitons and route openings by competitor airlines

) to discuss update on operations in preparation for UCC call on 5/6/21, including detailed update

o - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare

uisitions

vith aviation industry, and size and composition of most recent aviation portfolios

vell as an update from the Alton team on the operational stats and competitive landscape

parding Lufthansa and Islena agreement reviews and potential damages claim assessment process

sa Component agreement, questions for Seabury) in preparation for upcoming UCC meeting on

nal data

exit financing discussions

ysis

tions and new fleet acquisitons and route openings by competitor airlines

) to discuss update on operations in preparation for UCC call on 5/13/21, including detailed update

20-11133-mg Doc 2909 Filed 06/28/22 urs Epters d 06/30/22 10:25:00 Main Document MaPg 2022

Professional	Title	Hourly ling Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - I for the UCC call on 5/13/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca operating statistics into UCC flashcard
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/13/2021 by reviewing court docket for details of lease assumptions and fleet acqui
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/13/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies) into UCC flashcard for 5/13/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 5/13/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	5/13/2021	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 5/13/21, including debtor presentation to the UCC members (Adrian - new CEO and Rohit - new
Fischer Linnett, Dalton	Associate	\$ 367.00	5/13/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Compile, review, and analyze data related to Avianca's routes from Bogota to Europe using the A330, per UCC member request
Fischer Linnett, Dalton	Associate	\$ 367.00	5/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/13/21 meeting, including follow-up topics reg
Fischer Linnett, Dalton	Associate	\$ 367.00	5/18/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/20/21, including update on ongoing exit
Fischer Linnett, Dalton	Associate	\$ 367.00	5/18/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/2021, including weekly extracts of global, regional, and national operational of
Fischer Linnett, Dalton	Associate	\$ 367.00	5/18/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/20/21, including regular weekly airline-level and route-by-route operational analysi
Fischer Linnett, Dalton	Associate	\$ 367.00	5/18/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/20/2021, including survey of local and industry news, overviews of travel restriction
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Revise UCC flash card content based on manager review and in preparation for UCC meeting on 5/20/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing and fleet update
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - for the UCC call on 5/20/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca operating statistics into UCC flashcard
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/20/2021 by reviewing court docket for details of lease assumptions and fleet acqui
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/20/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 5/20/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	5/20/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 5/20/21, including update on open topics (e.g., exit financing update, fleet update) as well as an
Fischer Linnett, Dalton	Associate	\$ 367.00	5/20/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/20/21 meeting, including follow-up topic rega
Fischer Linnett, Dalton	Associate	\$ 367.00	5/24/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., biz plan summary, claims analy
Fischer Linnett, Dalton	Associate	\$ 367.00	5/24/2021	1.1	Committee Communications and Discussions	Meet with J. Thorn and K. Immel to discuss handover of the weekly UCC deck updates, including parked fleet metrics and compilat

o - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare

equisitions
new CFO) on latest financial and operational performance
it
regarding the Debtors' UCC presentation
xit financing discussions
al data
lysis
ctions and new fleet acquisitons and route openings by competitor airlines
) to discuss update on operations in preparation for UCC call on 5/20/21, including detailed update
o - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare
equisitions
an update from the Alton team on the operational stats and competitive landscape
egarding business plan material review and preliminary claims
alysis follow-up) in preparation for upcoming UCC meeting on 5/27/21
pilation of local reports

20-11133-mg Doc 2909 Filed 06/38/27 urs Epters dng 6/38/22 10:25:00 Main Document Map g 20 9 00 5 30 321

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	5/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including update on ongoing exit
Fischer Linnett, Dalton	Associate	\$ 367.00	5/25/2021	1.1	Committee Communications and Discussions	Meet with J. Thorn and K. Immel to discuss handover of the weekly UCC deck updates, including competitor utilization updates and
Fischer Linnett, Dalton	Associate	\$ 367.00	5/25/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/2021, including weekly extracts of global, regional, and national operational of
Fischer Linnett, Dalton	Associate	\$ 367.00	5/25/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/27/21, including regular weekly airline-level and route-by-route operational analysi
Fischer Linnett, Dalton	Associate	\$ 367.00	5/25/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/27/2021, including survey of local and industry news, overviews of travel restriction
Fischer Linnett, Dalton	Associate	\$ 367.00	5/25/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Research financial and performance statistics of an identified competitor following competitor's public statement seeking M&A activ
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing and fleet update
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Airbus investigation) to prepare for the UCC call on 5/27/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.8	Committee Communications and Discussions	Meet with J. Thorn and K. Immel to discuss handover of the weekly UCC deck updates, including competitors' operational statistics
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Revise UCC flash card content based on manager review and in preparation for UCC meeting on 5/27/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca operating statistics into UCC flashcard in preparation for UCC meeting on 5/27/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/27/2021 by reviewing court docket for details of lease assumptions and fleet acqui
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/27/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 5/27/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	5/27/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 5/27/21, including update on open topics (e.g., fleet updates, exit financing update) as well as a
Fischer Linnett, Dalton	Associate	\$ 367.00	5/27/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/27/21 meeting, including follow-up topic rega

exit financing discussions

and COVID-19 dashboard updates

nal data

ysis

ctions and new fleet acquisitons and route openings by competitor airlines

activity in region

) to discuss update on operations in preparation for UCC call on 5/27/21, including detailed update

ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing,

stics in the Ecuador and El Salvador markets

quisitions

an update from the Alton team on the operational stats and competitive landscape

egarding business plan material review and preliminary claims

20-11133-mg Doc 2909 Filed 06/38/22 urs Exptored 06/38/22 10:25:00 Main Document

Professional	Title	lourly ing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	367.00	5/3/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., damages claim discussion, upda
Immel, Kyle	Associate	\$ 367.00	5/3/2021	0.5	Committee Communications and Discussions	Participate on call with A&M and MoFo teams to review damages claim discussion, including review of prepared material (e.g., histo
Immel, Kyle	Associate	\$ 367.00	5/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/21 including updating regular weekly operational analysis slides (airline-level a
Immel, Kyle	Associate	\$ 367.00	5/3/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/21 including compiling local reports and targeted analysis of the Colombian, La
Immel, Kyle	Associate	\$ 367.00	5/3/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/21 by updating Avianca and competitors' operational statistics in the Ecuardor
Immel, Kyle	Associate	\$ 367.00	5/4/2021	0.6	Committee Communications and Discussions	Communicate with D. Linnett regarding methodology for comp stats information for identified airlines
Immel, Kyle	Associate	\$ 367.00	5/5/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing participants
Immel, Kyle	Associate	\$ 367.00	5/5/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - L for the UCC call on 5/6/21
Immel, Kyle	Associate	\$ 367.00	5/5/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	5/5/2021	2.5	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including slide refinements and additional an
Immel, Kyle	Associate	\$ 367.00	5/5/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/21 by updating Avianca and competitors' parked fleet metrics and lease rejecti
Immel, Kyle	Associate	\$ 367.00	5/5/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/21 by reviewing and updating slides for presentation to the UCC
Immel, Kyle	Associate	\$ 367.00	5/6/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 5/6/21, including update on open topics (e.g., Willkie involvement, exit financing update) as well
Immel, Kyle	Associate	\$ 367.00	5/6/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/6/21 meeting, including follow-up topic regard
Immel, Kyle	Associate	\$ 367.00	5/6/2021	2.0	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including integrating data from the Debtors' la
Immel, Kyle	Associate	\$ 367.00	5/6/2021	1.4	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updates to slides to reflect the lates
Immel, Kyle	Associate	\$ 367.00	5/10/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., CARES Act update, Lufthansa C 5/13/21
Immel, Kyle	Associate	\$ 367.00	5/10/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/21 including updating regular weekly operational analysis slides (airline-level
Immel, Kyle	Associate	\$ 367.00	5/10/2021	2.2	Performance Monitoring (Internal, Market/Competitor)	Prepare updates to previous flashcard materials related to the status of Joint Venture Agreements in the Latin American region, per
Immel, Kyle	Associate	\$ 367.00	5/10/2021	0.3	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including revising business plan overview to
Immel, Kyle	Associate	\$ 367.00	5/10/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/21 by updating Avianca and competitors' operational statistics in the Ecuador
Immel, Kyle	Associate	\$ 367.00	5/11/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/13/21, including update on ongoing exit f
Immel, Kyle	Associate	\$ 367.00	5/11/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/21 including compiling local reports and targeted analysis of the Colombian, I
Immel, Kyle	Associate	\$ 367.00	5/11/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/21 by updating Avianca and competitors' parked fleet metrics and lease rejection of the second se
Immel, Kyle	Associate	\$ 367.00	5/12/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing participants
Immel, Kyle	Associate	\$ 367.00	5/12/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - L for the UCC call on 5/13/21

pdate on shareholder review) in preparation for upcoming UCC meeting on 5/6/21

istorical fleet, vintage review)

el and route-by-route)

, Latin American, and Global marketplaces

dor and El Salvador markets

) to discuss update on operations in preparation for UCC call on 5/6/21, including detailed update

o - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare

I analysis in preparation for eventual distribution to UCC members

ection status

vell as an update from the Alton team on the operational stats and competitive landscape

parding Lufthansa and Islena agreement reviews and potential damages claim assessment process

rs' latest May forecast model into Alton's internal model

atest May update of Alton's internal model

sa Component agreement, questions for Seabury) in preparation for upcoming UCC meeting on

vel and route-by-route)

per UCC member request

v to address data inconsistencies and address open questions

ador and El Salvador markets

exit financing discussions

an, Latin American, and Global marketplaces

jection status

) to discuss update on operations in preparation for UCC call on 5/13/21, including detailed update

o - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare

20-11133-mg Doc 2909 Filed 05/38/27 urs Exptored 06/38/22 10:25:00 Main Document Map g 22 8 vot 80 321

Professional	Title	Hourly ling Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	5/12/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/21 by updating Avianca and competitors' parked fleet metrics and lease rejectio
Immel, Kyle	Associate	\$ 367.00	5/12/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	5/13/2021	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 5/13/21, including debtor presentation to the UCC members (Adrian - new CEO and Rohit - new CI
Immel, Kyle	Associate	\$ 367.00	5/13/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Compile, review, and analyze data related to Avianca's routes from Bogota to Europe using the A330, per UCC member request
Immel, Kyle	Associate	\$ 367.00	5/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/13/21 meeting, including follow-up topics regard
Immel, Kyle	Associate	\$ 367.00	5/17/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease review, claims analysis follow
Immel, Kyle	Associate	\$ 367.00	5/17/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/21 including updating regular weekly operational analysis slides (airline-level an
Immel, Kyle	Associate	\$ 367.00	5/17/2021	0.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/21 by reviewing and updating slides for presentation to the UCC
Immel, Kyle	Associate	\$ 367.00	5/18/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/20/21, including update on ongoing exit fina
Immel, Kyle	Associate	\$ 367.00	5/18/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/21 including compiling local reports and targeted analysis of the Colombian, Lat
Immel, Kyle	Associate	\$ 367.00	5/18/2021	0.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/21 by updating Avianca and competitors' operational statistics in the Ecuardor a
Immel, Kyle	Associate	\$ 367.00	5/18/2021	0.9	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including finalizing business plan overview slide
Immel, Kyle	Associate	\$ 367.00	5/18/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	5/19/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to dis on exit financing and fleet update
Immel, Kyle	Associate	\$ 367.00	5/19/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Leg for the UCC call on 5/20/21
Immel, Kyle	Associate	\$ 367.00	5/19/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/21 by updating Avianca and competitors' parked fleet metrics and lease rejection
Immel, Kyle	Associate	\$ 367.00	5/20/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 5/20/21, including update on open topics (e.g., exit financing update, fleet update) as well as an up
Immel, Kyle	Associate	\$ 367.00	5/20/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/20/21 meeting, including follow-up topic regarding
Immel, Kyle	Associate	\$ 367.00	5/24/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., biz plan summary, claims analysis
Immel, Kyle	Associate	\$ 367.00	5/24/2021	1.1	Committee Communications and Discussions	Meet with J. Thorn to discuss handover of the weekly UCC deck updates, including parked fleet metrics and compilation of local report
Immel, Kyle	Associate	\$ 367.00	5/24/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 including updating regular weekly operational analysis slides (airline-level an
Immel, Kyle	Associate	\$ 367.00	5/24/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 by reviewing and updating slides for presentation to the UCC
Immel, Kyle	Associate	\$ 367.00	5/24/2021	2.4	Performance Monitoring (Internal, Market/Competitor)	Compile, review, and edit fleet utilization information for identified competitor airlines
Immel, Kyle	Associate	\$ 367.00	5/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including update on ongoing exit fina
Immel, Kyle	Associate	\$ 367.00	5/25/2021	1.1	Committee Communications and Discussions	Meet with J. Thorn to discuss handover of the weekly UCC deck updates, including competitor utilization updates and COVID-19 dash
Immel, Kyle	Associate	\$ 367.00	5/25/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 including compiling local reports and targeted analysis of the Colombian, Lat

jection status

new CFO) on latest financial and operational performance

regarding the Debtors' UCC presentation

s follow-up) in preparation for upcoming UCC meeting on 5/20/21

vel and route-by-route)

exit financing discussions

an, Latin American, and Global marketplaces

ardor and El Salvador markets

w slides for eventual distribution to UCC members

) to discuss update on operations in preparation for UCC call on 5/20/21, including detailed update

o - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare

jection status

an update from the Alton team on the operational stats and competitive landscape

egarding business plan material review and preliminary claims

alysis follow-up) in preparation for upcoming UCC meeting on 5/27/21

reports

vel and route-by-route)

exit financing discussions

dashboard updates

an, Latin American, and Global marketplaces

20-11133-mg Doc 2909 Filed 06/38/22 urs Epters dng 06/38/22 10:25:00 Main Document MaPg 22 20 321

Professional	Title	Hou Billing		Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 36	67.00	5/25/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 by updating Avianca and competitors' parked fleet metrics and lease rejection of the second seco
Immel, Kyle	Associate	\$ 36	67.00	5/26/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing and fleet update
Immel, Kyle	Associate	\$ 36	67.00	5/26/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Airbus investigation) to prepare for the UCC call on 5/27/21
Immel, Kyle	Associate	\$ 36	67.00	5/26/2021	0.8	Committee Communications and Discussions	Meet with J. Thorn to discuss handover of the weekly UCC deck updates, including competitors' operational statistics in the Ecuado
Immel, Kyle	Associate	\$ 36	67.00	5/26/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 36	67.00	5/26/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 by reviewing and updating slides for presentation to the UCC, including up
Immel, Kyle	Associate	\$ 36	67.00	5/27/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 5/27/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an
Immel, Kyle	Associate	\$ 36	67.00	5/27/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/27/21 meeting, including follow-up topic regar
Immel, Kyle	Associate	\$ 36	67.00	5/27/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Update Avianca Fleet Bible to reflect current status of aircrase rejections and new lease assumptions, per UCC member request
Immel, Kyle	Associate	\$ 36	67.00	5/28/2021	0.5	Committee Communications and Discussions	Meet with J. Thorn to discuss handover of the weekly UCC deck updates, including Avianca's fleet utilization metrics and lease ass

jection status

to discuss update on operations in preparation for UCC call on 5/27/21, including detailed update

e - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing,

ador and El Salvador markets

updates to fleet status slides

an update from the Alton team on the operational stats and competitive landscape

garding business plan material review and preliminary claims

ssumptions updates

20-11133-mg Doc 2909 Filed 06/28/22 urs Eptersch 06/30/22 10:25:00 Main Document MaPg 22 20 40 5 20 10:25:00 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	5/24/2021	0.7	Committee Communications and Discussions	Participate on AVH project intro session with J. Adriaenssens, including review of flashcard document
Thorn, John Sebastian	Associate	\$ 367.00	5/24/2021	1.1	Committee Communications and Discussions	Meet with K. Immel to discuss handover of the weekly UCC deck updates, including parked fleet metrics and compilation of local rep
Thorn, John Sebastian	Associate	\$ 367.00	5/24/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 including updating regular weekly operational analysis slides (airline-level a
Thorn, John Sebastian	Associate	\$ 367.00	5/25/2021	1.1	Committee Communications and Discussions	Meet with K. Immel to discuss handover of the weekly UCC deck updates, including competitor utilization updates and COVID-19 da
Thorn, John Sebastian	Associate	\$ 367.00	5/25/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 including compiling local reports and targeted analysis of the Colombian, La
Thorn, John Sebastian	Associate	\$ 367.00	5/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including update on ongoing exit fin
Thorn, John Sebastian	Associate	\$ 367.00	5/26/2021	0.8	Committee Communications and Discussions	Meet with K. Immel to discuss handover of the weekly UCC deck updates, including competitors' operational statistics in the Ecuado
Thorn, John Sebastian	Associate	\$ 367.00	5/26/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to c on exit financing and fleet update
Thorn, John Sebastian	Associate	\$ 367.00	5/26/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - L Airbus investigation) to prepare for the UCC call on 5/27/21
Thorn, John Sebastian	Associate	\$ 367.00	5/27/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 5/27/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an
Thorn, John Sebastian	Associate	\$ 367.00	5/27/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/27/21 meeting, including follow-up topic regard
Thorn, John Sebastian	Associate	\$ 367.00	5/28/2021	0.5	Committee Communications and Discussions	Meet with K. Immel to discuss handover of the weekly UCC deck updates, including Avianca's fleet utilization metrics and lease assi
Thorn, John Sebastian	Associate	\$ 367.00	5/28/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Conducted research into aircraft that Avianca is looking to assume leases over, and looked into current status of where those aircraft

reports

el and route-by-route)

dashboard updates

, Latin American, and Global marketplaces

t financing discussions

ador and El Salvador markets

to discuss update on operations in preparation for UCC call on 5/27/21, including detailed update

e - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing,

an update from the Alton team on the operational stats and competitive landscape

arding business plan material review and preliminary claims

ssumptions updates

craft are.

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 214 of 407

FOURTH INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC SUMMARY OF HOURS BY PROFESSIONAL JUNE 1, 2021 – NOVEMBER 30, 2021

Name of Professional	Title	Hours	Rate	Total Billed
Berger, Jonathan	Managing Director	67.8	\$1,076	\$72,952.80
Mowry, John	Managing Director	66.6	\$1,076	\$71,661.60
Ryan, Leah	Managing Director	223.4	\$1,076	\$240,378.40
Adriaenssens, Jason	Engagement Manager	173.2	\$709	\$122,798.80
Boursin, Marc	Associate	28.8	\$367	\$10,569.60
Fischer Linnett, Dalton	Associate	184.8	\$367	\$67,821.60
Puskarevic, Marko	Associate	2.9	\$367	\$1,064.30
Traianou, Declan	Associate	27.7	\$367	\$10,165.90
Thorn, John Sebastian	Associate	141.5	\$367	\$51,930.50
Qin, Yinan	Associate	340.2	\$367	\$124,853.40
Total		1,256.9		\$774,196.90

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 215 of 407

FOURTH INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC SUMMARY OF HOURS BY PROFESSIONAL JUNE 1, 2021 – SEPTEMBER 30, 2021

	Project Category	Hours	Billed
1	Committee Communications and Discussions	566.1	\$478,867.50
2	Fee Application	14.2	\$10,067.80
3	Fleet Related Matters	354.5	\$161,638.30
4	Performance Monitoring (Internal, Market/Competitor)	322.1	\$123,623.30
	Grand Total:	1,256.9	\$774,196.90

AVIATION CONSULTANCY

20-11133-mg Doc 2956 Filed 01/38/22 Entered 01/38/22 19:46:65 P@P@19600ff34807

Main Document Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel the Debtors c/o Avianca Holdings S A. Av. Calle 26 # 59-15, 6th Floor Bogotá 111321 Colombia

Account Number	43452
Invoice Number	434521020
Issue Date	27 July 2021
Due Date	26 August 2021

Engagement Name UCC Advisory Support

Professional Title	Billable Period June 1, 2021 - June 30, 2021	Hours Billed	Billing Rate	Total Billed
Berger, Jonathan: Managing Director		15	1,076.00	16,140.00
Mowry, John: Managing Director		31.1	1,076.00	33,463.60
Ryan, Leah: Managing Director		62.4	1,076.00	67,142.40
Adriaenssens, Jason: Engagement Man	nager	40.6	709.00	28,785.40
Fischer Linnett, Dalton: Associate		68	367.00	24,956.00
Thorn, John Sebastian: Associate		69	367.00	25,323.00
			Sub-Total:	\$195,810.40
*Detailed statement of hours included as	separate attachment		Total	US\$195,810.40

*Detailed statement of hours included as separate attachment

Balance Owing: US\$195,810.40

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS





Check Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

20-11133-mg Doc 2956 Filed 01/38/22 Entered 01/38/22 19:48:05 Main Document Summary Hogges1byoff 2007 ct Category June 1, 2021 - June 30, 2021

Project Category	Total Hours	Total Hours Billed
Committee Communications and Discussions	141.0	\$123,233.70
Fee Application	2.8	\$1,985.20
Fleet Related Matters	45.6	\$33,582.00
Performance Monitoring (Internal, Market/Competitor)	96.7	\$37,009.50
Grand Total	286.1	\$195,810.40

20-11133-mg Doc 2956 Filed 01/30/22 Entered 01/30/22 19:40:05 Main Document Summa projecting by Berressional June 1, 2021 - June 30, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	15.0	\$16,140.00
Mowry, John	Managing Director	\$1,076.00	31.1	\$33,463.60
Ryan, Leah	Managing Director	\$1,076.00	62.4	\$67,142.40
Adriaenssens, Jason	Engagement Manager	\$709.00	40.6	\$28,785.40
Fischer Linnett, Dalton	Associate	\$367.00	68.0	\$24,956.00
Thorn, John Sebastian	Associate	\$367.00	69.0	\$25,323.00
Grand Total			286.1	\$195,810.40

20-11133-mg Doc 2956 Filed 07/39/27 urs Eptersch 07/30/22 19:40:05 Main Document Jun Pgg219.06 307021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	6/1/2021	0.2	Committee Communica ions and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/3/21, including discussions regarding e
Berger, Jonathan	Managing Director	\$1,076.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease assumption and rejection
Berger, Jonathan	Managing Director	\$1,076.00	6/2/2021	0.8	Committee Communica ions and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to update, cash forecast review, and fleet update
Berger, Jonathan	Managing Director	\$1,076.00	6/2/2021	0.4	Committee Communica ions and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie update) to prepare for the UCC call on 6/3/21
Berger, Jonathan	Managing Director	\$1,076.00	6/2/2021	0.7	Committee Communications and Discussions	At he request of D. Sinclaire (Wilkie), review the rejection of the SAI (Ground Ops subsidiary) and proposed sale of SAI to Talma
Berger, Jonathan	Managing Director	\$1,076.00	6/2/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 6/3/21
Berger, Jonathan	Managing Director	\$1,076.00	6/3/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/3/21, including update regarding exit financing and update on recent filings
Berger, Jonathan	Managing Director	\$1,076.00	6/3/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/3/21 meeting, including follow-up topic regar
Berger, Jonathan	Managing Director	\$1,076.00	6/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease assumption and rejection
Berger, Jonathan	Managing Director	\$1,076.00	6/8/2021	0.3	Committee Communica ions and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/10/21, including exit financing update
Berger, Jonathan	Managing Director	\$1,076.00	6/9/2021	0.8	Committee Communica ions and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) t update, cash forecast review, and fleet update
Berger, Jonathan	Managing Director	\$1,076.00	6/9/2021	0.7	Committee Communica ions and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie update) to prepare for the UCC call on 6/10/21
Berger, Jonathan	Managing Director	\$1,076.00	6/9/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 6/10/21
Berger, Jonathan	Managing Director	\$1,076.00	6/10/2021	1.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/10/21, including update regarding exit financing bids, potential impact to UCC recovery, and
Berger, Jonathan	Managing Director	\$1,076.00	6/10/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/10/21 meeting, including follow-up topic reg
Berger, Jonathan	Managing Director	\$1,076.00	6/14/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., recarro seat contract, weekend
Berger, Jonathan	Managing Director	\$1,076.00	6/15/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC mee ing on 6/17/21, including exit financing update a
Berger, Jonathan	Managing Director	\$1,076.00	6/16/2021	0.8	Committee Communica ions and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) tupdate, cash forecast review, and fleet update
Berger, Jonathan	Managing Director	\$1,076.00	6/16/2021	0.7	Committee Communica ions and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie update) to prepare for the UCC call on 6/17/21
Berger, Jonathan	Managing Director	\$1,076.00	6/16/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 6/17/21
Berger, Jonathan	Managing Director	\$1,076.00	6/17/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/17/21, including update regarding exit financing bids, potential impact to UCC recovery, and
Berger, Jonathan	Managing Director	\$1,076.00	6/22/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/24/21, including exit financing update
Berger, Jonathan	Managing Director	\$1,076.00	6/23/2021	0.5	Committee Communica ions and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to update and ongoing fleet developments
Berger, Jonathan	Managing Director	\$1,076.00	6/23/2021	0.2	Committee Communica ions and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie prepare for the UCC call on 6/24/21
Berger, Jonathan	Managing Director	\$1,076.00	6/23/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 6/24/21
Berger, Jonathan	Managing Director	\$1,076.00	6/24/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/24/21, including updates to fleet negotiations, hotel contract, and overview of cashburn, rece
-						

g exit financing timeline

tion review) in preparation for upcoming UCC meeting on 6/3/21

C) to discuss update on operations in preparation for UCC call on 6/3/21, including exit financing

kie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet

na and provide comments to Wilkie

garding aircraft economics review for new lease assumptions

tion review) in preparation for upcoming UCC meeting on 6/10/21

C) to discuss update on operations in preparation for UCC call on 6/10/21, including exit financing

xie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet

nd update on recent fleet filings

egarding Recarro seat contract, claims status, and potential exit financing alternatives

end fleet rejections) in preparation for upcoming UCC meeting on 6/17/21

e and potential way forward

C) to discuss update on operations in preparation for UCC call on 6/17/21, including exit financing

xie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet

nd overview of cashburn, recent fleet filings, and operational statistics

C) to discuss update on operations in preparation for UCC call on 6/24/21, including exit financing

xie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to

cent fleet filings, and operational statistics

20-11133-mg Doc 2936 Filed 07/39/22 urs Eptersch of 7/39/22 19:40:05 Main Document Jun Pg g22016 307/021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	6/24/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/24/21 meeting, including follow-up topic rega
Berger, Jonathan	Managing Director	\$1,076.00	6/28/2021	0.3	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton par icipants only) weekly call to discuss priority topics (e.g., claims analysis review, Recar
Berger, Jonathan	Managing Director	\$1,076.00	6/29/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC mee ing on 7/1/21, including exit financing update and
Berger, Jonathan	Managing Director	\$1,076.00	6/30/2021	0.5	Committee Communica ions and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to update, ongoing fleet developments, and status of business plan revision process
Berger, Jonathan	Managing Director	\$1,076.00	6/30/2021	0.2	Committee Communica ions and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie prepare for the UCC call on 7/1/21
Berger, Jonathan	Managing Director	\$1,076.00	6/30/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/1/21

egarding contract assumption for review as well as contract rejection for a hotel contract

caro contract review) in preparation for upcoming UCC meeting on 7/1/21

and fleet rejection update

t) to discuss update on operations in preparation for UCC call on 7/1/21, including exit financing

kie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to

20-11133-mg Doc 2936 Filed 07/38/22 Juns Epitored 07/38/22 19:40:05 Main Document Jun Pgg224 Jots 307021

				1		
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076 00	6/1/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/3/21, including discussions regarding exit fir
Mowry, John	Managing Director	\$ 1,076 00	6/1/2021	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., lease assumption and rejection review) in preparation for upcom
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 6/3/21, inclu
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.4	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the U
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.2	Committee Communications and Discussions	Discuss exit financing status with J. Adriaenssens, including timeline for LOI receipt
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.3	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from ICBC (1X)
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.9	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from ICBC (1X)
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from ICBC (1X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.7	Committee Communications and Discussions	Participate in UCC meeting dated 6/3/21, including update regarding exit financing and update on recent filings
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.2	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 6/3/21 meeting, including follow-up topic regarding aircraft economics review fo
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.5	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from AerCap (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.5	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from GECAS (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.9	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from ACG (4X)
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	1.1	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from SMBC (1+7)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	1.2	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from AerCap (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.9	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from GECAS (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	1.3	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from ACG (4X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.9	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from SMBC (1+7)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from AerCap (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from GECAS (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from ACG (4X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.5	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from SMBC (1+7)
Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.8	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from Arena (3X)
Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.6	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from Aircas le (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.8	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from CDB (5X)
	1					·

it financing timeline
coming UCC mee ing on 6/3/21
including exit financing update, cash forecast review, and fleet update
e UCC call on 6/3/21
w for new lease assumptions

20-11133-mg Doc 2936 Filed 03/38/22 June Eptors of a 20/38/22 19:40:05 Main Document June Oge 29:06 30 7021

	Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
	Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	1.1	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from Arena (3X)
	Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	1.2	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from Aircastle (2X)
	Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.8	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from CDB (5X)
	Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from Arena (3X)
	Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from Aircastle (2X)
	Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from CDB (5X)
	Mowry, John	Managing Director	\$ 1,076 00	6/7/2021	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., lease assumption and rejection review) in preparation for upcom
	Mowry, John	Managing Director	\$ 1,076 00	6/7/2021	0.3	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from Goshawk (1X)
	Mowry, John	Managing Director	\$ 1,076 00	6/7/2021	0.9	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from Goshawk (1X)
	Mowry, John	Managing Director	\$ 1,076 00	6/7/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from Goshawk (1X)
	Mowry, John	Managing Director	\$ 1,076 00	6/8/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/10/21, including exit financing update
	Mowry, John	Managing Director	\$ 1,076 00	6/8/2021	0.7	Fleet Related Matters	Summarized findings of AerCap, GECAS, ACG, SMBC, Arena, Aircastle, CDBA, and Goshawk deals with respect to gross monthly ca UCC engagement
	Mowry, John	Managing Director	\$ 1,076 00	6/9/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 6/10/21, inc
	Mowry, John	Managing Director	\$ 1,076 00	6/9/2021	0.7	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the UC
	Mowry, John	Managing Director	\$ 1,076 00	6/10/2021	1.5	Committee Communications and Discussions	Participate in UCC meeting dated 6/10/21, including update regarding exit financing bids, potential impact to UCC recovery, and upda
	Mowry, John	Managing Director	\$ 1,076 00	6/10/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 6/10/21 meeting, including follow-up topic regarding RECARO seat contract, cla
	Mowry, John	Managing Director	\$ 1,076 00	6/14/2021	0.4	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., RECARO seat contract, weekend fleet rejections) in preparation
	Mowry, John	Managing Director	\$ 1,076 00	6/15/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/17/21, including exit financing update and fo
	Mowry, John	Managing Director	\$ 1,076 00	6/16/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss business update in preparation for UCC call on 6/17/21, includin
	Mowry, John	Managing Director	\$ 1,076 00	6/16/2021	0.7	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the UC
	Mowry, John	Managing Director	\$ 1,076 00	6/17/2021	0.7	Committee Communications and Discussions	Participate in UCC meeting dated 6/17/21, including update regarding exit financing bids, potential impact to UCC recovery, and overv
	Mowry, John	Managing Director	\$ 1,076 00	6/22/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/24/21, including exit financing update
	Mowry, John	Managing Director	\$ 1,076 00	6/23/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss business update in preparation for UCC call on 6/24/21, includin
	Mowry, John	Managing Director	\$ 1,076 00	6/23/2021	0.2	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for the UCC call on 6
	Mowry, John	Managing Director	\$ 1,076 00	6/24/2021	0.5	Committee Communications and Discussions	Participate in UCC meeting dated 6/24/21, including updates to fleet negotiations, hotel contract, and overview of cashburn, recent fleet
1							

coming UCC mee ing on 6/10/21

y cash flows and NPV of monthly cash flows; provided summary to Alton team working on Avianca

, including exit financing update, cash forecast review, and fleet update

e UCC call on 6/3/21

pdate on recent fleet filings

t, claims status, and potential exit financing alternatives

tion for upcoming UCC meeting on 6/17/21

I forward path

uding exit financing update, cash forecast review, and fleet update

e UCC call on 6/17/21

verview of cashburn, recent fleet filings, and operational statistics

uding exit financing update and ongoing fleet developments

on 6/24/21

t fleet filings, and operational statistics

20-11133-mg Doc 2936 Filed 07/30/22 Lurs Exptored 01/30/22 19:40:05 Main Document Jun Pgg 22016 307021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076 00	6/24/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 6/24/21 meeting, including follow-up topic regarding contract assumption for rev
Mowry, John	Managing Director	\$ 1,076 00	6/28/2021	0.3	Committee Communications and Discussions	Participated on Alton internal weekly call to discuss priority topics (e.g., claims analysis review, Recaro contract review) in preparation
Mowry, John	Managing Director	\$ 1,076 00	6/29/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/1/21, including exit financing update and flee
Mowry, John	Managing Director	\$ 1,076 00	6/30/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss business update in preparation for UCC call on 7/1/21, including
Mowry, John	Managing Director	\$ 1,076 00	6/30/2021	0.2	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for the UCC call on 7/

review as well as contract rejection for a hotel contract

ion for upcoming UCC meeting on 7/1/21

fleet rejection update

ing exit financing update, ongoing fleet developments, and status of business plan revision process

on 7/1/21

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptered 07/39/22 19:40:05 Main Document Jun Pg 22 24 Joie 30 7021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/3/21. Discussions focused on exit financi
Ryan, Leah	Managing Director	\$ 1,076.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., aircraft lease assumptions and r
Ryan, Leah	Managing Director	\$ 1,076.00	6/1/2021	1.4	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of notice of Rejection of Certain Executory contracts - various leases with UMB
Ryan, Leah	Managing Director	\$ 1,076.00	6/1/2021	1.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of AVH Motion to enter into a new Letter of Intent (LOI) with CDBA for 5x new A3
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	0.6	Committee Communications and Discussions	Prepare and share agenda for weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representa ive for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss financing participants
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - update) to prepare for the UCC call on 6/3/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call wih Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	0.2	Committee Communications and Discussions	Discuss exit financing status with J. Adriaenssens, including timeline for LOI (i.e., letter of intent) receipt
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for he UCC meeting on 6/3/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	1.2	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of materials provided by Benjamin Schak (Milbank) regarding AVH's Sale and Re
Ryan, Leah	Managing Director	\$ 1,076.00	6/3/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 6/3/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/3/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/3/21, including update regarding exit financing and update on recent filings
Ryan, Leah	Managing Director	\$ 1,076.00	6/3/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/3/21 mee ing, including follow-up topic regard
Ryan, Leah	Managing Director	\$ 1,076.00	6/4/2021	1.6	Committee Communications and Discussions	At the request of Wilkie (Rob Engelke), review materials provided by Benjamin Schak (Milbank) in relation to the Debtors' rejec ion
Ryan, Leah	Managing Director	\$ 1,076.00	6/4/2021	2.1	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of unredacted lease motions filed that same day provided by Yuliya Zahorada (Mi
Ryan, Leah	Managing Director	\$ 1,076.00	6/4/2021	1.2	Committee Communications and Discussions	Review of correpondance and case sensitive materials prepared by Todd Goren (Wilkie) regarding the Capital Raise and Exit finan
Ryan, Leah	Managing Director	\$ 1,076.00	6/5/2021	1.4	Committee Communications and Discussions	Review of Equity Funding IOI shared by John Luth (Seabury - advisor to the Debtors)
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.7	Committee Communications and Discussions	Review of correpondance with L. Szlezinger regarding the IOI
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.5	Committee Communications and Discussions	Participate on call with Financial Advisors (L. Szlezinger, T. Goren, B. Miller) to discuss IOI terms shared by Seabury on 6/5/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review PoC filed by CIT Aerospace on 06/07/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.8	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of PoC AVSA Leasing 3
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	1.1	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of unredacted lease motions filed that same day provided by Yuliya Zahorada (Mi
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., aircraft lease assumptions and r
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.5	Committee Communications and Discussions	Review of material collated by John Sebastian Thorn (Alton) regarding AVH competitive landscape, mainly focused on domes ic co
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.4	Committee Communications and Discussions	Participate on weekly call with B. Parlin from H&K (i.e., Counsel of SMBC representing a member of the UCC) in preparation for the

ncing timeline

nd rejections process review) in preparation for upcoming UCC meeting on 6/3/21

A320's

uss update on opera ions in preparation for UCC call on 6/3/21, including detailed update on exit

e - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet

es from Seabury weekly call and open items for discussion on broader UCC call scheduled 6/3/21

Rejection of SAI (subsidiary)

parding aircraft economics review for new lease assumptions

on of the Unisys contracts

(Milbank) for SMBC and Goshawk

ancing proces

(Milbank) on 6/4/21 for ACG (4x A320N)

nd rejections process review) in preparation for upcoming UCC meeting on 6/10/21

competition and latest changes to fleet

the UCC meeting on 6/10/21, including update regarding claims

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptors dna 07/39/22 19:40:05 Main Document Jun Pg 22 20 16 30 7021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.6	Committee Communications and Discussions	Review of claims analysis file prepared by John Sebastian Thorn (Alton)
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.3	Committee Communications and Discussions	Discuss with J. Adriaenssens request for review of claims informa ion as sent over from R. Engelke and Alton way forward
Ryan, Leah	Managing Director	\$ 1,076.00	6/8/2021	0.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of unredacted lease motions provided by Yuliya Zahorada (Milbank) on 6/4/21 for
Ryan, Leah	Managing Director	\$ 1,076.00	6/8/2021	0.7	Committee Communications and Discussions	Review of correspondence and case sensitive materials shared by B Parlin (H&K, counsel to SMBC)
Ryan, Leah	Managing Director	\$ 1,076.00	6/8/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/10/21, including exit financing update
Ryan, Leah	Managing Director	\$ 1,076.00	6/8/2021	0.2	Committee Communications and Discussions	Discuss aircraft claims and review process going forward with J. Adriaenssens
Ryan, Leah	Managing Director	\$ 1,076.00	6/8/2021	0.4	Committee Communications and Discussions	Review of materials shared by Roberto Rodriguez updating the Flight Restrictions Chart
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	2.1	Committee Communications and Discussions	Review of updated materials shared by J.Luth to FA's (B.Miller, T.Goren, L.Ryan and L.Szlezinger) pertaining to the DIP refinancin
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.4	Committee Communications and Discussions	Review of correspondence shared by Wilkie (Robert Engelke) regarding WIP and agenda ahead of weekly Profs call
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.5	Committee Communications and Discussions	Participate on concall wi h FA advisors (T. Goren, B. Miller, L.Szlezinger, P.Engel) with John Luth and his Seabury team (Debtors a Comm Letters and Term sheets
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representa ive for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss financing term sheets (debt and equity) and participants
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - update) to prepare for the UCC call on 6/10/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call wi h Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for he UCC meeting on 6/10/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/10/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 6/10/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/10/2021	1.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/10/21, including update regarding exit financing bids, potential impact to UCC recovery, and u
Ryan, Leah	Managing Director	\$ 1,076.00	6/10/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/10/21 meeting, including follow-up topic rega
Ryan, Leah	Managing Director	\$ 1,076.00	6/10/2021	1.3	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of unredacted lease motions provided by Yuliya Zahorada (Milbank) on 6/4/21 for
Ryan, Leah	Managing Director	\$ 1,076.00	6/10/2021	0.5	Committee Communications and Discussions	Participate on call with Financial Advisors (B. Miller, T.Goren, L.Szlezinger) with ADAC (Jaime Sierra and Carlos Arrieta) to discuss
Ryan, Leah	Managing Director	\$ 1,076.00	6/10/2021	0.5	Committee Communications and Discussions	Review of material shared by Se h Waschitz (Alvarez and Marsal) regarding prepeti ion payment activity
Ryan, Leah	Managing Director	\$ 1,076.00	6/11/2021	2.1	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of unredacted materials provided by Ben Schak (Milbank) regarding a motion to e
Ryan, Leah	Managing Director	\$ 1,076.00	6/11/2021	0.6	Committee Communications and Discussions	Review of material prepared by Jason Adriaenssens regarding aircraft related matters, namely densification cost estimates for assu
Ryan, Leah	Managing Director	\$ 1,076.00	6/14/2021	0.7	Committee Communications and Discussions	Review at the request of Wilkie (Joseph Brandt) aircraft lease rejection notice for 8x A321's (JSA) , docket no. 1785
Ryan, Leah	Managing Director	\$ 1,076.00	6/14/2021	0.2	Committee Communications and Discussions	Correspondence with B. Parlin (H&K, counsel for UCC member SMBC) regarding weekly updates
Ryan, Leah	Managing Director	\$ 1,076.00	6/14/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., recarro seat contract, weekend

for Aerna Capital (3x A320's)

cing Committment Letter and Terms Sheets

ors advisors) and also Evan Flecl from Milbank (legal counsel for Debtors) regarding the latest

uss update on opera ions in preparation for UCC call on 6/10/21, including detailed update on exit

ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet

tes from Seabury weekly call and open items for discussion on broader UCC call scheduled 6/10/21

l update on recent fleet filings namely email from Milbank on recent filings

egarding Recarro seat contract, claims status, and potential exit financing alternatives

for Aercap MSNs 4304, 4411

uss latest re the case

to enter into a new Recaro contract

assump ion of new Recaro contract

and fleet rejections) in preparation for upcoming UCC meeting on 6/17/21

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptors dna 07/39/22 19:40:05 Main Document Jun Pg 22 20 16:30 7021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	6/15/2021	1.1	Committee Communications and Discussions	Review of unredacted version of the Debtors mo ion to assume existing lease agreements, as amended with JSA.
Ryan, Leah	Managing Director	\$ 1,076.00	6/15/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/17/21, including exit financing update an
Ryan, Leah	Managing Director	\$ 1,076.00	6/15/2021	0.5	Committee Communications and Discussions	Review of correspondence from Robert Engelke regarding weekly agenda for Professionals call and outstanding WIP report
Ryan, Leah	Managing Director	\$ 1,076.00	6/15/2021	0.9	Committee Communications and Discussions	Review of correspondence and materials provided by Seth Waschitz (Alvarez and Marsal) regarding pre-petition payment activity
Ryan, Leah	Managing Director	\$ 1,076.00	6/15/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representa ive for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss cash forecast review, and fleet update
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - update) to prepare for the UCC call on 6/17/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call wi h Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of the Debtors Monthly Operating report
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for he UCC meeting on 6/17/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.4	Committee Communications and Discussions	Review of correspondence from Roberto Rodriguez (MOFO) regarding update of Flight restrictions
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.2	Committee Communications and Discussions	Discuss with J. Adriaenssens cash forecast as of 6/11/21 regarding follow-up topics to address with Debtor's representatives
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for he UCC meeting on 6/17/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/17/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 6/17/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/17/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/17/21, including update regarding exit financing bids, potential impact to UCC recovery, and o
Ryan, Leah	Managing Director	\$ 1,076.00	6/17/2021	1.2	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), Avianca Lease proof of claims for certain aircraft operating leases
Ryan, Leah	Managing Director	\$ 1,076.00	6/17/2021	0.3	Committee Communications and Discussions	Review of correspondence provided by P.Engel (Jefferies) regarding USAV and cashflow impact
Ryan, Leah	Managing Director	\$ 1,076.00	6/17/2021	0.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke) review materials relating to the assump ion and amendment of certain SMBC leased airc
Ryan, Leah	Managing Director	\$ 1,076.00	6/18/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/17/21 meeting, including follow-up topic rega
Ryan, Leah	Managing Director	\$ 1,076.00	6/18/2021	0.2	Committee Communications and Discussions	Initial review of material shared by Wilkie (Robert Engelke) in connection with the Debtors request regarding a HP contract assumption of the state
Ryan, Leah	Managing Director	\$ 1,076.00	6/18/2021	0.2	Committee Communications and Discussions	Review of correspondence from Jason Adriaessens (Alton) to the Derek Brandt, regarding two specific A319s
Ryan, Leah	Managing Director	\$ 1,076.00	6/21/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/24/21, including exit financing update
Ryan, Leah	Managing Director	\$ 1,076.00	6/21/2021	0.3	Committee Communications and Discussions	Correspondence with B Parlin (H&K, counsel to UCC member SMBC) regarding update on he case
Ryan, Leah	Managing Director	\$ 1,076.00	6/21/2021	0.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review draft s ipulation and order modifying automatic stay with Wells Fargo and BNP as
Ryan, Leah	Managing Director	\$ 1,076.00	6/21/2021	0.8	Committee Communications and Discussions	Correspondence and review of materials and calculations shared by Ginger Hughes (Seabury, advisors to the debtors) in relation to sipulation
Ryan, Leah	Managing Director	\$ 1,076.00	6/22/2021	0.4	Committee Communications and Discussions	Review of materials shared by B. Parlin (H&K) regarding client claim

and potential way forward

uss update on opera ions in preparation for UCC call on 6/17/21, including exit financing update,

ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet

tes from Seabury weekly call and open items for discussion on broader UCC call scheduled 6/17/21

overview of cashburn, recent fleet filings, and operational statistics

aircraft (MSN 6862, 7120)

egarding Recaro contract review and claims analysis

Imp ion and pruchase order

as shared by Steve Goff (Milbank)

on to 4x ATRs rejected from the AVH fleet debt financed by BNP and subject to the aforementioned

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptors dna 07/39/22 19:40:05 Main Document Jun Pg 22 0 Join 30 7021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.7	Committee Communications and Discussions	At the request of Wilkie, (Robert Engelke), review rejection motion for lodging contract at the Holiday Inn Orlando International Airp
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representa ive for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss cash forecast review, and fleet update
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - prepare for he UCC call on 6/24/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call wi h Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for he UCC meeting on 6/24/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 6/24/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.5	Committee Communications and Discussions	Correspondence with Wilke (Robert Engelke) regarding motions for SMBC, Recaro and JSA
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.3	Committee Communications and Discussions	Review of AVH Profs call weekly agenda and WIP materials shared by Wilkie (Robert Engelke)
Ryan, Leah	Managing Director	\$ 1,076.00	6/24/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/24/21, including updates to fleet negotiations, hotel contract, and overview of cashburn, recer
Ryan, Leah	Managing Director	\$ 1,076.00	6/24/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/24/21 meeting, including follow-up topic rega
Ryan, Leah	Managing Director	\$ 1,076.00	6/28/2021	0.3	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis review, Recard
Ryan, Leah	Managing Director	\$ 1,076.00	6/29/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/1/21, including exit financing update and
Ryan, Leah	Managing Director	\$ 1,076.00	6/29/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	6/30/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representa ive for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss ongoing fleet developments, and status of business plan revision process
Ryan, Leah	Managing Director	\$ 1,076.00	6/30/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - prepare for he UCC call on 7/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/30/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call wi h Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates
Ryan, Leah	Managing Director	\$ 1,076.00	6/30/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for he UCC meeting on 7/1/21

uss update on opera ions in preparation for UCC call on 6/24/21, including exit financing update,

ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to

tes from Seabury weekly call and open items for discussion on broader UCC call scheduled 6/24/21

cent fleet filings, and operational sta istics

egarding contract assumption for review as well as contract rejection for a hotel contract

caro contract review) in preparation for upcoming UCC mee ing on 7/1/21

and fleet rejection update

uss update on opera ions in preparation for UCC call on 7/1/21, including exit financing update,

ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to

tes from Seabury weekly call and open items for discussion on broader UCC call scheduled 6/30/21

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptors dna 07/39/22 19:40:05 Main Document Jun Pg 22 8 Jofe 30 7021

		1				
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/1/2021	0.3	Committee Communications and Discussions	Prepare agenda based on review of material for Alton internal weekly planning call, including outstanding items related to lease ass
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/3/21, including discussions regarding exit
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/1/2021	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease assump ion and rejection review) in
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/1/2021	0.9	Committee Communications and Discussions	Prepare summary of open aircraft lease assumptions, including relevant objection deadlines, for detailed review of economics by A
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/1/2021	0.8	Committee Communications and Discussions	Review and edit weekly flashcard content, including updates to local competition slides, in preparation for UCC meeting on 6/3/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/2/2021	0.9	Committee Communications and Discussions	Review and edit weekly flashcard content, including updates to capacity information, in prepara ion for UCC meeting on 6/3/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/2/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to update, cash forecast review, and fleet update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/2/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - update) to prepare for the UCC call on 6/3/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/2/2021	0.2	Committee Communications and Discussions	Discuss exit financing status with L. Ryan, including timeline for LOI receipt
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/2/2021	0.2	Committee Communications and Discussions	Discuss exit financing status with J. Mowry, including timeline for LOI receipt
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/3/2021	0.2	Committee Communications and Discussions	Correspond with R. Engelke regarding new lease assumptions as filed, confirming deadline and reviewing unredacted version
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/3/2021	0.2	Committee Communications and Discussions	Prepare updated summary of outstanding lease assumptions for review, including newly filed assump ions with Goshawk and SMB
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/3/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/3/21, including update regarding exit financing and update on recent filings
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/3/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/3/21 mee ing, including follow-up topic regard
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.3	Fee Application	Correspond with S. Schrag regarding imeline for May fee application submission
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.2	Committee Communications and Discussions	Prepare agenda for Alton internal planning call, including updates for the lease assumption information and economics review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease assump ion updates, economics re
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Discuss detailed fleet review and questions regarding selected aircraft (e.g., A319, ATR72) and current status with D. Fischer Linne
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.3	Committee Communications and Discussions	Discuss with L. Ryan request for review of claims information as sent over from R. Engelke and Alton way forward
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.2	Committee Communications and Discussions	Correspond with R. Engelke regarding request to review claims information and fleet economics
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.4	Committee Communications and Discussions	Review claims informa ion per note from R. Engelke and identify way forward for review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.3	Committee Communications and Discussions	Correspond with R. Engelke with update on fleet summary information, as requested
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.4	Committee Communications and Discussions	Participate on weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of he UCC) in preparation for he l
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	0.2	Fleet Related Matters	Review updated lease assumption economics as prepared by Alton team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	0.1	Fleet Related Matters	Correspond with R. Engelke regarding lease assumption economics review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	0.2	Committee Communications and Discussions	Discuss open topics (e.g., fleet review, claims analysis) with R. Engelke

assumptions and lease rejections as filed exit financing timeline w) in preparation for upcoming UCC meeting on 6/3/21 Alton team members 21) to discuss update on operations in preparation for UCC call on 6/3/21, including exit financing e - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet ИВС arding aircraft economics review for new lease assumptions s review) in preparation for upcoming UCC meeting on 6/10/21 nnett and J.S. Thorn he UCC meeting on 6/10/21, including update regarding claims

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptors dna 07/39/22 19:40:05 Main Document Jun Pg 22 20 fe 30 7021

		Hourly				
Professional	Title	Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	1.2	Committee Communications and Discussions	Edit and review flash card in preparation for UCC meeting on 6/10/21, including updates to lease assumption summary
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/10/21, including exit financing update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	0.2	Committee Communications and Discussions	Discuss aircraft claims and review process going forward with L. Ryan
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	0.2	Committee Communications and Discussions	Discuss updates regarding aircraft lease assumptions and claims analysis with R. Engelke
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/9/2021	0.5	Committee Communications and Discussions	Edit and review flash card in preparation for UCC meeting on 6/10/21, including updates to revised lease assumption formatting
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/9/2021	0.3	Committee Communications and Discussions	Discuss with D. Fischer Linnett updated format ing for lease assump ion slide in preparation for UCC meeting on 6/10/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/9/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to update, fleet update, and ini ial claims estimate
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/9/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - review) to prepare for the UCC call on 6/10/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	0.7	Committee Communications and Discussions	Prepare for presentation of operational update during the UCC meeting on 6/10/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	1.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/10/21, including update regarding exit financing and presentation of weekly flash card content
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/10/21 meeting, including follow-up topic rega
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	1.6	Fleet Related Matters	Review contractual terms for Recaro seats contract and identify questions regarding specific stipulations
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	0.2	Fleet Related Matters	Correspond with R. Engelke regarding open s ipulation questions as related to he Recaro seats contract
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	2.1	Fleet Related Matters	Review detailed financials of the Recaro seats contract, including comparison to densification estimate and detailed review of relev
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	1.2	Fleet Related Matters	Prepare summary document for internal Alton team for discussion of Recaro seats contract economic terms and project setup/time
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/14/2021	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Recaro contract, claims review) in prepa
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/14/2021	0.3	Committee Communications and Discussions	Conduct call with Willkie team to discuss WIP items, including Recaro review and claims discussion
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/14/2021	2.2	Fleet Related Matters	Review outstanding dockets and items regarding fleet tracking file, including tracking of claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/14/2021	0.5	Committee Communications and Discussions	Review Recaro contract regarding feedback from R. Engelke as to payment offset amounts; correspond with R. Engelke regarding
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/14/2021	0.3	Fleet Related Matters	Discuss update to detailed fleet tracking file formatting to track ongoing AVH fleet status with D. Fischer Linnett and J.S. Thorn
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/15/2021	0.1	Committee Communications and Discussions	Discuss hearing procedure with Committee with R. Engelke
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/15/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/17/21, including exit financing update an
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.2	Committee Communications and Discussions	Correspond with R. Engelke regarding open question as related to the weekly travel restrictions chart; requested similar cadence for
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.1	Committee Communications and Discussions	Correspond with S. Waschitz regarding addi ional slide to incorporate into UCC update for 6/17/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.9	Committee Communications and Discussions	Edit and review weekly flash card in preparation for UCC meeting on 6/17/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.3	Committee Communications and Discussions	Review updated cash forecast, focusing on operational aspects, as posted by Debtors wi h forecast as of 6/11/21
L	1	1	1		<u> </u>	1

c) to discuss update on operations in preparation for UCC call on 6/10/21, including exit financing

ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet update, Recaro contract

ent

egarding Recaro contract review and fleet follow-up items

elevant credits

meline; correspond with Alton team regarding same

eparation for upcoming UCC meeting on 6/17/21

ing same

and potential way forward

e for updates

20-11133-mg Doc 2936 Filed 07/39/27 Urs Exptored 07/30/22 19:40:05 Main Document Jun Pg 22 9 of 30 7021

Professional	Title	lourly ing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.3	Committee Communications and Discussions	Discuss updated cash forecast with select members of the JEF Team, coordinating open questions (e.g., updated August cash fore
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.2	Committee Communications and Discussions	Discuss with L. Ryan cash forecast as of 6/11/21 regarding follow-up topics to address with Debtor's representatives
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	1.0	Fleet Related Matters	Discuss with D. Fischer Linnett and J.S. Thorn updated fleet informa ion and tracking data, including updates to lease assumption
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to update, update regarding fleet, operations update, and cash forecast review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - dockets posted and pending review) to prepare for he UCC call on 6/17/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.2	Fleet Related Matters	Correspond with D. Brand with Seabury regarding open question regarding two A319 aircraft
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	1.1	Committee Communications and Discussions	Listen in to Avianca Omnibus hearing on 6/16/21 as overseen by Judge Glenn, including updates regarding Chap 11 timeline, fleet
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/17/2021	0.4	Committee Communications and Discussions	Prepare for presentation of operational update material during UCC meeting on 6/17/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/17/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/170/21, including update regarding exit financing, fleet update, and presentation of weekly flat
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/17/2021	0.6	Fleet Related Matters	Prepare summary of outstanding lease assumptions, including unredacted documents, for full economics review by Alton team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/18/2021	0.2	Fleet Related Matters	Correspond with R. Engelke regarding request for addi ional aircraft leases; discuss via phone regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/18/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/17/21 meeting, including follow-up topic rega
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/21/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis review, Recaro contract
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/21/2021	0.4	Committee Communications and Discussions	Prepare agenda for internal discussion, including review of outstanding items and relevant docket filings to confirm objection items
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/21/2021	0.4	Fleet Related Matters	Review lease documents as provided by Willkie team; upload documents to Alton system for future reference
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/21/2021	1.3	Fee Application	Review supporting material in preparation for May fee application submission; correspond wi h S. Schrag regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/22/2021	0.6	Fee Application	Update May fee application draft supporting materials based on feedback from S. Schrag; correspond with S. Schrage regarding s
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/23/2021	0.8	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC Meeting on 6/24/21, including updates to competi ive landscape slides
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/23/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to update and ongoing fleet developments
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/23/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - prepare for he UCC call on 6/24/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/23/2021	0.1	Committee Communications and Discussions	Correspond with J. Brandt regarding cash forecast status in preparation for UCC meeting on 6/24/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/23/2021	0.4	Fleet Related Matters	Review updated claims analysis as prepared by team; review detailed claim documents in question
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/24/2021	0.2	Committee Communications and Discussions	Review of hotel contract as provided by R. Engelke along with summary provided by Debtor's counsel
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/24/2021	0.2	Fee Application	Review updated May fee application supporting materials; correspond with S. Schrag regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/24/2021	0.1	Committee Communications and Discussions	Correspond with R. Englke regarding request for additional documents for a docket review; selected files not available via link prov
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/24/2021	0.2	Committee Communications and Discussions	Download relevant files as provided by R. Englke for review of a new mo ion; correspond with Alton team regarding same

on status and other changes as recen ly filed and approved via the court docket
) to discuss update on operations in preparation for UCC call on 6/17/21, including exit financing
ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, hearing update,
eet size update, and aircraft lease assumptions
flash card content
egarding Recaro contract review and claims analysis
act review) in preparation for upcoming UCC meeting on 6/24/21
ms for Recaro Seat contract and lease assumptions
g same
3
) to discuss update on operations in preparation for UCC call on 6/24/21, including exit financing
ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to
rovided

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptors dna 07/30/22 19:40:05 Main Document Jun Pg 2824 Jofe 30 7021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/24/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/24/21 meeting, including follow-up topic regard
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/25/2021	0.4	Fee Application	Review draft May fee application supporting materials and provide feedback regarding required changes; correspond with S. Schrag
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/28/2021	0.2	Committee Communications and Discussions	Prepare weekly update in lieu of weekly call for Willkie team; correspond with R. Engelke regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/28/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exist financing update, updated business
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/30/2021	0.4	Committee Communications and Discussions	Review and edit flash card for UCC meeting scheduled for 7/1/21, including updates to capacity information

garding contract assumption for review as well as contract rejection for a hotel contract

hrag regarding same

ess plan) in preparation for upcoming UCC meeting on 7/1/21

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptors dna 07/39/22 19:40:05 Main Document Jun Pg 2829 Of 30 7021

Professional	Title	Hourly ing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/3/21, including discussions regarding ex
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) weekly call to discuss priority topics (e g., lease assumption and rejection
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/3/2021, including weekly extracts of global, regional, and national operational da
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/2021, including survey of local and industry news, overviews of travel restrictions
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	0.1	Performance Monitoring (Internal, Market/Competitor)	Communicate with C. Arrieta regarding updates to the Colombia Aerocivil hearing schedule
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/2021 by reviewing court docket for details of lease assumptions and fleet acquis
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Review documents received from C. Arrieta regarding updates to the Colombia Aerocivil hearing schedule
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/2021 by integrating updated information from Aerocivil
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review, including minor modifica ions to fleet assumption statuses
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to on exit financing and fleet update
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Airbus investigation) to prepare for the UCC call on 6/3/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies) into UCC flashcard for 6/3/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 6/3/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials for UCC meeting dated 6/3/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/3/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/3/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an
Fischer Linnett, Dalton	Associate	\$ 367.00	6/3/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/3/21 mee ing, including follow-up topic regard
Fischer Linnett, Dalton	Associate	\$ 367.00	6/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Update Avianca fleet tracking file to represent current Avianca fleet, including fleet from related cargo carriers
Fischer Linnett, Dalton	Associate	\$ 367.00	6/4/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Research and investigate certain aircraft, listed by databases as part of the Avianca fleet but whose whereabouts were unclear
Fischer Linnett, Dalton	Associate	\$ 367.00	6/4/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Compile list of above-mentioned aircraft and prepare notes on topic for team leaders
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) weekly call to discuss priority topics in preparation for upcoming UCC me
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Discuss detailed fleet review and questions regarding selected aircraft (e.g., A319, ATR72) and current status with J. Adriaenssens
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare updates to UCC deck for 6/10/21 (and going forward), including reformatting and updating of certain appendix visuals
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare updates to UCC deck for 6/10/21 (and going forward), including creation of two draft templates for visual aircraft assumption
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Reformat fleet assumptions tables in UCC deck to fit new system

exit financing timeline

ion review) in preparation for upcoming UCC meeting on 6/3/21

I data

ions and new fleet acquisitons and route openings by competitor airlines

uisitions

c) to discuss update on operations in preparation for UCC call on 6/3/21, including detailed update

ie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotia ions, exit financing,

an update from the Alton team on he operational stats and competitive landscape

garding business plan material review and preliminary claims

neeting on 6/10/21

ens and J.S. Thorn

ptions tracker

20-11133-mg Doc 2936 Filed 07/39/27 Urs Epitored 07/39/22 19:40:05 Main Document Jun Pg 22 0 16:30 7021

Professional	Title	Hourly ling Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Compilie numerical tracking of Avianca fleet based on various status items (i.e. approved/rejected/pending; in-fleet/new to fleet; A3
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	0.4	Committee Communications and Discussions	Participate weekly call with B. Parlin from H&K (i e., Cousel of lessor representing a member of the UCC) in preparation for the UC
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/10/2021, including weekly extracts of global, regional, and na ional operational of
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/10/21, including regular weekly airline-level and route-by-route operational analysi
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/10/2021, including survey of local and industry news, overviews of travel restriction
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Revise visual dashboard of aircraft assumptions tracker per manager review
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Revise numerical tracking of fleet per various status items (i.e. approved/rejected/pending; in fleet/new to fleet; A320ceo/A320neo
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/10/2021 by reviewing court docket for details of lease assumptions and fleet acqui
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/10/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Revise deck per manager review for UCC flash card for meeting on 6/10/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.3	Committee Communications and Discussions	Discuss with J. Adriaenssens updated formatting for lease assumption slide in preparation for UCC meeting on 6/10/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Revise visual dashboard of aircraft assumptions tracker per manager review
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Conduct updates on Avianca Fleet Bible and track special aircraft (PR-AVD and N827AV)
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to update, fleet update, and ini ial claims estimate
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - review) to prepare for the UCC call on 6/10/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies) into UCC flashcard for 6/10/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 6/10/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials for UCC meeting dated 6/10/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/10/2021	1.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/10/21, including update regarding exit financing and presentation of weekly flash card content
Fischer Linnett, Dalton	Associate	\$ 367.00	6/10/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/10/21 meeting, including follow-up topic rega
Fischer Linnett, Dalton	Associate	\$ 367.00	6/10/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Review necessary aircraft after internal call with Alton Avianca team; researching dockets to see if any first-day orders on aircraft P
Fischer Linnett, Dalton	Associate	\$ 367.00	6/14/2021	1.2	Fleet Related Matters	Correspond with J.S. Thorn to streamline and compare in-process fleet tracking file with tracking calculations from UCC materials of
Fischer Linnett, Dalton	Associate	\$ 367.00	6/14/2021	1.1	Fleet Related Matters	Review dockets for information on certain aircraft identified as potentially updated since last fleet-tracking file review
Fischer Linnett, Dalton	Associate	\$ 367.00	6/14/2021	1.4	Fleet Related Matters	Integrate docket information accordingly into fleet tracking and UCC materials for 6/17/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	6/14/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/17/2021, including weekly extracts of global, regional, and na ional operational of
Fischer Linnett, Dalton	Associate	\$ 367.00	6/14/2021	0.3	Fleet Related Matters	Discuss update to detailed fleet tracking file formatting to track ongoing AVH fleet status with J. Adriaenssens and J.S. Thorn

A320ceo/A320neo family) for integration into visual dashboard
JCC mee ing on 6/10/21
al data
ysis
tions and new fleet acquisitons and route openings by competitor airlines
eo family)
quisitions
to discuss update on operations in preparation for UCC call on 6/10/21, including exit financing
e - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet update, Recaro contract
ent
garding Recaro contract review and fleet follow-up items
t PR-AVC and PR-AVD
s distributed on 6/10/2021
al data

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptered 07/39/22 19:40:05 Main Document Jun Pg 2824 Jole 30 7021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	6/15/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/17/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	6/15/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/17/2021, including survey of local and industry news, overviews of travel restriction
Fischer Linnett, Dalton	Associate	\$ 367.00	6/15/2021	1.5	Fleet Related Matters	Review and discuss new fleet tracking file, identifying areas in need of update and overall reorganization
Fischer Linnett, Dalton	Associate	\$ 367.00	6/15/2021	1.2	Fleet Related Matters	Compare pre-bankruptcy Avianca fleet with current fleet based on dockets; identify aircraft expelled from fleet and their current loca
Fischer Linnett, Dalton	Associate	\$ 367.00	6/15/2021	1.2	Fleet Related Matters	Analyze current status of fleet (including new-to-fleet and unbuilt aircraft assumptions), including creation of new statuses to sort air
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	1.0	Fleet Related Matters	Discuss with J. Adriaenssens and J.S. Thorn updated fleet information and tracking data, including updates to lease assumption sta
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to update, update regarding fleet, operations update, and cash forecast review
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - dockets posted and pending review) to prepare for he UCC call on 6/17/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Revise flashcard per J. Adriaenssens comments, including language harmonization between deck and talking points and minor mo
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/17/2021 by reviewing court docket for details of lease assumptions and fleet acqui
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/17/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies) into UCC flashcard for 6/17/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 6/10/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials for UCC meeting scheduled for 6/17/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/17/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/17/21, including update regarding exit financing, fleet update, and presentation of weekly flash
Fischer Linnett, Dalton	Associate	\$ 367.00	6/18/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/17/2021 meeting, including follow-up topic re
Fischer Linnett, Dalton	Associate	\$ 367.00	6/21/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) weekly call to discuss priority topics (e g., claims analysis review, Recaro
Fischer Linnett, Dalton	Associate	\$ 367.00	6/21/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Lead call with J. Thorn discussing to coordinate temporary hadover of certain responsbilities, including operation statis ics updates
Fischer Linnett, Dalton	Associate	\$ 367.00	6/21/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Integrate previous week's (late posted) operational data into UCC deck for 6/22/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	6/22/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/24/2021, including weekly extracts of global, regional, and na ional operational of
Fischer Linnett, Dalton	Associate	\$ 367.00	6/22/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/24/2021, including regular weekly airline-level and route-by-route operational analy
Fischer Linnett, Dalton	Associate	\$ 367.00	6/22/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/24/2021, including survey of local and industry news, overviews of travel restriction
Fischer Linnett, Dalton	Associate	\$ 367.00	6/23/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to update and ongoing fleet developments
Fischer Linnett, Dalton	Associate	\$ 367.00	6/23/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - prepare for he UCC call on 6/24/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/23/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Revise flashcard material for UCC update on 6/24/2021 per J. Adriaenssens update, including revision of competitor seat capacity
Fischer Linnett, Dalton	Associate	\$ 367.00	6/24/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/24/21, including updates to fleet negotiations, claims being filed, and a hotel contract

/sis

tions and new fleet acquisitons and route openings by competitor airlines

ocation and operators

aircraft by their relation to the fleet before bankruptcy and currently

status and other changes as recently filed and approved via the court docket

) to discuss update on operations in preparation for UCC call on 6/17/21, including exit financing

e - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, hearing update,

modifications to traffic calculations

quisitions

ash card content

regarding recent assumptions and claims.

aro contract review) in preparation for upcoming UCC meeting on 6/24/21

tes and materials integration and distribution, while D. Fischer is on business abroad

al data

alysis

tions and new fleet acquisitons and route openings by competitor airlines

) to discuss update on operations in preparation for UCC call on 6/24/21, including exit financing

e - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to

ity analysis

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptors dna 07/39/22 19:40:05 Main Document Jun Pg 2828 Jofe 30 7021

Professional	Title	Hourly ing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	6/24/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/24/21 meeting, including follow-up topic regard
Fischer Linnett, Dalton	Associate	\$ 367.00	6/28/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) weekly call to discuss priority topics (e g., claims analysis review, Recaro o
Fischer Linnett, Dalton	Associate	\$ 367.00	6/28/2021	0.3	Committee Communications and Discussions	Participate on call with Willkie team to discuss WIP items, including business plan and exit financing updates
Fischer Linnett, Dalton	Associate	\$ 367.00	6/29/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC mee ing on 7/1/2021, including weekly extracts of global, regional, and national operational dat
Fischer Linnett, Dalton	Associate	\$ 367.00	6/29/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/1/2021, including regular weekly airline-level and route-by-route operational analys
Fischer Linnett, Dalton	Associate	\$ 367.00	6/29/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/1/2021, including survey of local and industry news, overviews of travel restrictions
Fischer Linnett, Dalton	Associate	\$ 367.00	6/30/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to update and ongoing fleet developments
Fischer Linnett, Dalton	Associate	\$ 367.00	6/30/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - I prepare for he UCC call on 7/1/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/30/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Revise flashcard per J. Adriaenssens comments, including language harmonization between deck and talking points and minor mod

garding contract assumption for review as well as contract rejection for a hotel contract

ro contract review) in preparation for upcoming UCC meeting on 7/1/21

data

lysis

ons and new fleet acquisitons and route openings by competitor airlines

to discuss update on operations in preparation for UCC call on 7/1/21, including exit financing

e - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to

modifications to chart formatting

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptors dna 07/39/22 19:40:05 Main Document Jun Pg 2829.06 30 7021

Professional	Title	lourly ng Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics in preparation for upcoming UCC mee ing
Thorn, John Sebastian	Associate	\$ 367.00	6/1/2021	0.2	Committee Communications and Discussions	Participated in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics in preparation for upcoming UCC meeting
Thorn, John Sebastian	Associate	\$ 367.00	6/1/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/3/2021, including weekly extracts of global, regional, and na ional operational data
Thorn, John Sebastian	Associate	\$ 367.00	6/1/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/21, including regular weekly airline-level and route-by-route operational analysis
Thorn, John Sebastian	Associate	\$ 367.00	6/1/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/2021, including survey of local and industry news, overviews of travel restrictions and
Thorn, John Sebastian	Associate	\$ 367.00	6/1/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepared Appendix of flashcard material for UCC meeting on 6/3/21, including updating map and travel restrictions
Thorn, John Sebastian	Associate	\$ 367.00	6/2/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Revise deck per manager review and make necessary adjustments
Thorn, John Sebastian	Associate	\$ 367.00	6/2/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Analyzed current Avianca fleet and updated files accordingly, including looking through flight history of older aircraft
Thorn, John Sebastian	Associate	\$ 367.00	6/2/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Excel files that are used for weekly analysis for UCC mee ings, and made appropriate changes regarding fleet changes includ
Thorn, John Sebastian	Associate	\$ 367.00	6/2/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to disc on exit financing and fleet update
Thorn, John Sebastian	Associate	\$ 367.00	6/2/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Lega Airbus investigation) to prepare for the UCC call on 6/3/21
Thorn, John Sebastian	Associate	\$ 367.00	6/3/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/3/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an update
Thorn, John Sebastian	Associate	\$ 367.00	6/3/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/3/21 meeting, including follow-up topic regarding
Thorn, John Sebastian	Associate	\$ 367.00	6/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Fleet Bible file to represent current Avianca fleet, including fleet from related cargo carriers
Thorn, John Sebastian	Associate	\$ 367.00	6/4/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Went through AeroUnion freight carrier and analyzed Avianca aircraft, helping build understanding of what their cargo fleet is.
Thorn, John Sebastian	Associate	\$ 367.00	6/4/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Analyzed and researched recent SEC filing to understand case, SEC has concluded investigation of Avianca.
Thorn, John Sebastian	Associate	\$ 367.00	6/4/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Tracked multiple aircraft that were formerly in fleet of now defunct Avianca subsidiaries, understanding if they are part of current fleet or
Thorn, John Sebastian	Associate	\$ 367.00	6/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics in preparation for upcoming UCC mee ing
Thorn, John Sebastian	Associate	\$ 367.00	6/7/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/10/2021, including weekly extracts of global, regional, and national operational data
Thorn, John Sebastian	Associate	\$ 367.00	6/7/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/10/21, including regular weekly airline-level and route-by-route operational analysis
Thorn, John Sebastian	Associate	\$ 367.00	6/7/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Discuss detailed fleet review and questions regarding selected aircraft (e.g., A319, ATR72) and current status wi h J. Adriaenssens and
Thorn, John Sebastian	Associate	\$ 367.00	6/7/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Avianca Fleet Bible and conducted further analysis on previously discussed aircraft (A319, ATR72)
Thorn, John Sebastian	Associate	\$ 367.00	6/7/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Analyzed and calculated total claims for recent filings made on dockets, including claims 3827-3874
Thorn, John Sebastian	Associate	\$ 367.00	6/8/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated Viva Fleet Bible and analyzed new aircraft (HK-5367) in their fleet, and provided to rest of team at Alton
Thorn, John Sebastian	Associate	\$ 367.00	6/8/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/10/21, including exit financing update

е	ina	on	6/3/21
-	mg	011	0/0/21

eting on 6/3/21

ns and new fleet acquisitons and route openings by competitor airlines

ncluding rejections

discuss update on operations in preparation for UCC call on 6/3/21, including detailed update

- Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing,

update from the Alton team on the operational stats and competitive landscape

rding business plan material review and preliminary claims

eet or not.

e ing on 6/10/21

s and D. Fischer Linnett

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptors dna 07/39/22 19:40:05 Main Document Jun Pg g 30 Joine 30 7021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	6/8/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/10/2021, including survey of local and industry news, overviews of travel restrictions
Thorn, John Sebastian	Associate	\$ 367.00	6/8/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Finished preparing UCC flash card for update on 6/10/2021, including updating current COVID travel restrictions and border openings
Thorn, John Sebastian	Associate	\$ 367.00	6/8/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Made corrections and revisions to UCC flash card regarding comments from J. Adriaenssens
Thorn, John Sebastian	Associate	\$ 367.00	6/9/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Conduct final revisions on UCC flash card for meeting on 6/10/2021, based on comments from J. Adriaenssens
Thorn, John Sebastian	Associate	\$ 367.00	6/9/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Conduct updates on Avianca Fleet Bible and track special aircraft (PR-AVD and N827AV)
Thorn, John Sebastian	Associate	\$ 367.00	6/9/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to di update, fleet update, and initial claims estimate
Thorn, John Sebastian	Associate	\$ 367.00	6/9/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Le review) to prepare for the UCC call on 6/10/21
Thorn, John Sebastian	Associate	\$ 367.00	6/10/2021	1.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/10/21, including update regarding exit financing and presentation of weekly flash card content
Thorn, John Sebastian	Associate	\$ 367.00	6/10/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/10/21 meeting, including follow-up topic regard
Thorn, John Sebastian	Associate	\$ 367.00	6/10/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Review necessary aircraft after internal call with Alton Avianca team; researching dockets to see if any first-day orders on aircraft PR
Thorn, John Sebastian	Associate	\$ 367.00	6/11/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Review and analysis of dockets for Avianca, LATAM, and Aeromexico; regarding recent filings by Avianca and LATAM in terms of he
Thorn, John Sebastian	Associate	\$ 367.00	6/14/2021	0.4	Committee Communications and Discussions	Participated in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Recaro contract, claims review) in
Thorn, John Sebastian	Associate	\$ 367.00	6/14/2021	0.3	Committee Communications and Discussions	Participated on call with Willkie team to discuss WIP items, including Recaro review and claims discussion
Thorn, John Sebastian	Associate	\$ 367.00	6/14/2021	0.3	Fleet Related Matters	Discuss update to detailed fleet tracking file formatting to track ongoing AVH fleet status with J. Adriaenssens and D. Fischer Linnett
Thorn, John Sebastian	Associate	\$ 367.00	6/14/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/17/2021, including weekly extracts of global, regional, and national operational dat
Thorn, John Sebastian	Associate	\$ 367.00	6/14/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/17/21, including regular weekly airline-level and route-by-route operational analysis
Thorn, John Sebastian	Associate	\$ 367.00	6/14/2021	1.0	Fleet Related Matters	Updated Avianca Fleet Bible and conducted further analysis on previously discussed aircraft
Thorn, John Sebastian	Associate	\$ 367.00	6/15/2021	1.5	Fleet Related Matters	Updated the Fleet Bible to cover current and recent docket filings for every aircraft
Thorn, John Sebastian	Associate	\$ 367.00	6/15/2021	1.2	Fleet Related Matters	Updated the Fleet Bible to cover aircraft that were part of Avianca fleet at time of filing Chapter 11, including researching current whe
Thorn, John Sebastian	Associate	\$ 367.00	6/15/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Read through recent filings to understand assumptions of leases, and to match the filings wi h recent updates in he Flash Cards
Thorn, John Sebastian	Associate	\$ 367.00	6/15/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/17/21, including exit financing update and
Thorn, John Sebastian	Associate	\$ 367.00	6/15/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation
Thorn, John Sebastian	Associate	\$ 367.00	6/16/2021	1.0	Fleet Related Matters	Discuss with J. Adriaenssens and D. Fischer Linnett updated fleet informa ion and tracking data, including updates to lease assumpti
Thorn, John Sebastian	Associate	\$ 367.00	6/16/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to diupdate, update regarding fleet, opera ions update, and cash forecast review
Thorn, John Sebastian	Associate	\$ 367.00	6/16/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Le dockets posted and pending review) to prepare for the UCC call on 6/17/21

ons and new fleet acquisitons and route openings by competitor airlines

ings

discuss update on operations in preparation for UCC call on 6/10/21, including exit financing

- Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet update, Recaro contract

arding Recaro contract review and fleet follow-up items

PR-AVC and PR-AVD

heir fleet

w) in preparation for upcoming UCC meeting on 6/17/21

ett

data

hereabouts of those aircraft

nd potential way forward

nption status and other changes as recen ly filed and approved via the court docket

discuss update on operations in preparation for UCC call on 6/17/21, including exit financing

- Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, hearing update,

20-11133-mg Doc 2936 Filed 07/39/27 urs Eptors dna 07/39/22 19:40:05 Main Document Jun Pg 238 Jofe 30 7021

	1					
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	6/16/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Revised and updates Flash Card per J. Adriaenssens comments
Thorn, John Sebastian	Associate	\$ 367.00	6/17/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/17/21, including update regarding exit financing, fleet update, and presentation of weekly flash care
Thorn, John Sebastian	Associate	\$ 367.00	6/17/2021	0.4	Fleet Related Matters	Read through filings made on the docket to assume new leases, and updated accordingly in the fleet
Thorn, John Sebastian	Associate	\$ 367.00	6/18/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/17/2021 meeting, including follow-up topic regard
Thorn, John Sebastian	Associate	\$ 367.00	6/21/2021	0.3	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis review, Recaro cor
Thorn, John Sebastian	Associate	\$ 367.00	6/21/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/24/2021, including weekly extracts of global, regional, and national operational data
Thorn, John Sebastian	Associate	\$ 367.00	6/21/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/24/21, including regular weekly airline-level and route-by-route operational analysis
Thorn, John Sebastian	Associate	\$ 367.00	6/21/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Participated in call with D. Fischer Linnett discussing responsibilities over the time when he will be out of office, mainly regarding week!
Thorn, John Sebastian	Associate	\$ 367.00	6/21/2021	0.3	Fleet Related Matters	Began reading through recent claims filings in order to calculate total values for the aircraft filed.
Thorn, John Sebastian	Associate	\$ 367.00	6/22/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation
Thorn, John Sebastian	Associate	\$ 367.00	6/22/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to Sou h American COVID rules over the past week.
Thorn, John Sebastian	Associate	\$ 367.00	6/22/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/24/21, including exit financing update
Thorn, John Sebastian	Associate	\$ 367.00	6/22/2021	1.2	Fleet Related Matters	Conducted analysis of Claims Register and calculated total claims filing for claims 3901-3944.
Thorn, John Sebastian	Associate	\$ 367.00	6/23/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discupdate and ongoing fleet developments
Thorn, John Sebastian	Associate	\$ 367.00	6/23/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legare for the UCC call on 6/24/21
Thorn, John Sebastian	Associate	\$ 367.00	6/23/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Revised and updates Flash Card per J. Adriaenssens comments
Thorn, John Sebastian	Associate	\$ 367.00	6/23/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Reviewed and sent out Flash Card to legal team and other advisors; inlcuding making final revisions and communicating with rest of All
Thorn, John Sebastian	Associate	\$ 367.00	6/24/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/24/21, including updates to fleet negotiations, claims being filed, and a hotel contract
Thorn, John Sebastian	Associate	\$ 367.00	6/24/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/24/21 meeting, including follow-up topic regarding
Thorn, John Sebastian	Associate	\$ 367.00	6/25/2021	0.5	Fleet Related Matters	Reviewed through Viva Fleet to see if any changes, and corroborate with CAPA data.
Thorn, John Sebastian	Associate	\$ 367.00	6/28/2021	0.3	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis review, Recaro cor
Thorn, John Sebastian	Associate	\$ 367.00	6/28/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/1/2021, including weekly extracts of global, regional, and na ional operational data
Thorn, John Sebastian	Associate	\$ 367.00	6/28/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/1/21, including regular weekly airline-level and route-by-route operational analysis
Thorn, John Sebastian	Associate	\$ 367.00	6/28/2021	0.3	Committee Communications and Discussions	Participated on call with Willkie team to discuss WIP items, including business plan and exit financing updates
Thorn, John Sebastian	Associate	\$ 367.00	6/29/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC on 7/1/21

h	card	content

regarding recent assumptions and claims.

ro contract review) in preparation for upcoming UCC meeting on 6/24/21

weekly Flash Card updates and meeting notes.

to discuss update on operations in preparation for UCC call on 6/24/21, including exit financing

- Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to

t of Alton Avianca team

arding contract assumption for review as well as contract rejection for a hotel contract

ro contract review) in preparation for upcoming UCC meeting on 7/1/21

20-11133-mg Doc 2936 Filed 07/28/22 Jurs Epters do al 1/38/22 19:48:05 Main Document June 199839 June

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	6/29/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to Sou h American COVID rules over the past week in preparation for UCC on 7/1/21
Thorn, John Sebastian	Associate	\$ 367.00	6/29/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/1/21, including exit financing update
Thorn, John Sebastian	Associate	\$ 367.00	6/30/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to di update and ongoing fleet developments
Thorn, John Sebastian	Associate	\$ 367.00	6/30/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Le prepare for the UCC call on 7/1/21
Thorn, John Sebastian	Associate	\$ 367.00	6/30/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Revised and updates Flash Card per J. Adriaenssens comments
Thorn, John Sebastian	Associate	\$ 367.00	6/30/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Reviewed final UCC Flash Card and prepared for distribution to Willkie in advance of UCC meeting on 7/1/21

o discuss update on operations in preparation for UCC call on 7/1/21, including exit financing

Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to

ALTON CONSULTANCY

20-11133-mg Doc 2063 Filed 08/30/22 Entered 08/30/22 20:55:09 P@2400off3307

Main Document Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel the Debtors c/o Avianca Holdings S.A. Av. Calle 26 # 59-15, 6th Floor Bogota, 111321 Colombia

Account Number	
Invoice Number	434521033
Issue Date	26 August 2021
Due Date	25 September 2021

Engagement Name UCC Advisory Support

Professional: Title	Billable Period: July 1, 2021 - July 31, 2021	Hours Billed	Billing Rate	Total Billed
Berger, Jonathan: Managing Director		14.6	1,076.00	15,709.60
Mowry, John: Managing Director		13.2	1,076.00	14,203.20
Ryan, Leah: Managing Director		70	1,076.00	75,320.00
Adriaenssens, Jason: Engagement Manager		39.3	709.00	27,863.70
Fischer Linnett, Dalton: Associate		32.8	367.00	12,037.60
Thorn, John Sebastian: Associate		54.9	367.00	20,148.30
			Sub-Total:	\$165,282.40

*Detailed statement of hours included as separate attachment

Balance Owing: US\$165,282.40

Total:

US\$165,282.40

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS



Check

Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

20-11133-mg Doc 2003 Filed 08/30/22 Entered 08/30/22 20:56:09 Main Document Summary Hoggestay of soje ct Category July 1, 2021 - July 31, 2021

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	155.9	\$135,819.60
Fee Application	3.2	\$2,268.80
Fleet Related Matters	3.5	\$2,665.00
Performance Monitoring (Internal, Market/Competitor)		\$24,529.00
Total	224.8	\$165,282.40

20-11133-mg Doc 2002 Filed 08/30/22 Entered 08/30/22 20:56:09 Main Document Summary Of 2011 Solog Professional July 1, 2021 - July 31, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	14.6	\$15,709.60
Mowry, John	Managing Director	\$1,076.00	13.2	\$14,203.20
Ryan, Leah	Managing Director	\$1,076.00	70	\$75,320.00
Adriaenssens, Jason	Engagement Manager	\$709.00	39.3	\$27,863.70
Fischer Linnett, Dalton	Associate	\$367.00	32.8	\$12,037.60
Thorn, John Sebastian	Associate	\$367.00	54.9	\$20,148.30
Total			224.8	\$165,282.40

20-11133-mg Doc 2062 Filed 08/39/27 urs Eptersch 08/30/22 20:56:09 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	7/1/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 7/1/21, including update regarding outstanding claims and potential unsecured recovery
Berger, Jonathan	Managing Director	\$1,076.00	7/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/1/21 meeting, including follow-up topic LifeMiles value
Berger, Jonathan	Managing Director	\$1,076.00	7/6/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business pla
Berger, Jonathan	Managing Director	\$1,076.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss
Berger, Jonathan	Managing Director	\$1,076.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal 0 7/8/21
Berger, Jonathan	Managing Director	\$1,076.00	7/7/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/8/21
Berger, Jonathan	Managing Director	\$1,076.00	7/8/2021	1.4	Committee Communications and Discussions	Participate on UCC meeting dated 7/8/21, including update regarding Tranche B counter offer and negotiating strategy to maximize unsecu
Berger, Jonathan	Managing Director	\$1,076.00	7/8/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/8/21 meeting, including review of revised business plants on the second s
Berger, Jonathan	Managing Director	\$1,076.00	7/13/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/15/21, including claims analysis
Berger, Jonathan	Managing Director	\$1,076.00	7/13/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business pla
Berger, Jonathan	Managing Director	\$1,076.00	7/14/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss
Berger, Jonathan	Managing Director	\$1,076.00	7/14/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal C 7/15/21
Berger, Jonathan	Managing Director	\$1,076.00	7/14/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/15/21
Berger, Jonathan	Managing Director	\$1,076.00	7/15/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 7/15/21, including update regarding Tranche B counter offer and negotiating strategy to maximize unsec
Berger, Jonathan	Managing Director	\$1,076.00	7/15/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/15/21 meeting, including exit financing Tranche B con
Berger, Jonathan	Managing Director	\$1,076.00	7/19/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandir
Berger, Jonathan	Managing Director	\$1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on ad hoc conf call organized by T. Goren (Wilkie) with UCC members to discuss latest Tranche B counter proposal received a
Berger, Jonathan	Managing Director	\$1,076.00	7/21/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss
Berger, Jonathan	Managing Director	\$1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal C 7/22/21
Berger, Jonathan	Managing Director	\$1,076.00	7/21/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/22/21
Berger, Jonathan	Managing Director	\$1,076.00	7/22/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 7/22/21, including update regarding unsecured recovery and exit financing
Berger, Jonathan	Managing Director	\$1,076.00	7/22/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/22/21 meeting, including follow-up topic regarding cla
Berger, Jonathan	Managing Director	\$1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandir
Berger, Jonathan	Managing Director	\$1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Participate on UCC sub-committee call, organized by Wilkie, to discuss death trap and counter-proposal
Berger, Jonathan	Managing Director	\$1,076.00	7/27/2021	0.1	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/29/21, share debrief from yesterday's hearing, st
Berger, Jonathan	Managing Director	\$1,076.00	7/28/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss

valuation review and claims review process

s plan review) in preparation for upcoming UCC meeting on 7/8/21

cuss update on operations in preparation for UCC call on 7/8/21, including legal and fleet updates

al Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on

ecured recovery

s plan and claims review process

plan review) in preparation for upcoming UCC meeting on 7/15/21

uss update on operations in preparation for UCC call on 7/15/21, including legal and fleet updates

al Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on

secured recovery

counter offer and claims review process

nding motions) in preparation for upcoming UCC meeting on 7/22/21

d and options going forward with

cuss update on operations in preparation for UCC call on 7/22/21, including legal and fleet updates

Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on

g claims analysis and discussion regarding way forward and next steps

nding motions) in preparation for upcoming UCC meeting on 7/29/21

status update of death trap and claims analysis

uss update on operations in preparation for UCC call on 7/29/21, including legal and fleet updates

20-11133-mg Doc 2062 Filed 08/39/27 ours Epters d 08/30/22 29:56:09 Main Document Jup 9 24 3 Jof 3 9 721

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	7/28/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Co 7/29/21
Berger, Jonathan	Managing Director	\$1,076.00	7/28/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/29/21
Berger, Jonathan	Managing Director	\$1,076.00	7/29/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 7/29/21, including update regarding operational and financial performance, unsecured recovery dynamics
Berger, Jonathan	Managing Director	\$1,076.00	7/29/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/29/21 meeting, including follow-up topic regarding clai

Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on

nics/deathtrap issue, and exit financing status

claims analysis and fleet dynamics

20-11133-mg Doc 2063 Filed 08/<u>39/27 Jurs Eptersod</u> 08/38/22 29:56:09 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	7/1/2021	1.0	Committee Communications and Discussions	Participate in UCC meeting dated 7/1/21, including update regarding outstanding claims and potential unsecured recovery
Mowry, John	Managing Director	\$ 1,076.00	7/1/2021	0.4	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 7/1/21 meeting, including follow-up topic LifeMiles valuation review and claims review
Mowry, John	Managing Director	\$ 1,076.00	7/8/2021	1.4	Committee Communications and Discussions	Participate in UCC meeting dated 7/8/21, including update regarding Tranche B counter offer and negotiating strategy to maximize unsecure
Mowry, John	Managing Director	\$ 1,076.00	7/8/2021	0.2	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 7/8/21 meeting, including review of revised business plan and claims review process
Mowry, John	Managing Director	\$ 1,076.00	7/13/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/15/21, including claims analysis
Mowry, John	Managing Director	\$ 1,076.00	7/13/2021	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., Aerocivil document review, business plan review) in preparation for u
Mowry, John	Managing Director	\$ 1,076.00	7/14/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss business update in preparation for UCC call on 7/15/21, including leg
Mowry, John	Managing Director	\$ 1,076.00	7/14/2021	0.5	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/15/21
Mowry, John	Managing Director	\$ 1,076.00	7/15/2021	1.0	Committee Communications and Discussions	Participate in UCC meeting dated 7/15/21, including update regarding Tranche B counter offer and negotiating strategy to maximize unsecu
Mowry, John	Managing Director	\$ 1,076.00	7/15/2021	0.2	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 7/15/21 meeting, including exit financing Tranche B counter offer and claims review p
Mowry, John	Managing Director	\$ 1,076.00	7/19/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for t
Mowry, John	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate in ad hoc conf call organized by T. Goren (Wilkie) with UCC members to discuss latest Tranche B counter proposal received an
Mowry, John	Managing Director	\$ 1,076.00	7/21/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss business update in preparation for UCC call on 7/22/21, including leg
Mowry, John	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate in weekly Professionals callreviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/22/21
Mowry, John	Managing Director	\$ 1,076.00	7/21/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/22/21
Mowry, John	Managing Director	\$ 1,076.00	7/22/2021	0.8	Committee Communications and Discussions	Participate in UCC meeting dated 7/22/21, including update regarding unsecured recovery and exit financing
Mowry, John	Managing Director	\$ 1,076.00	7/22/2021	0.6	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 7/22/21 meeting, including follow-up topic regarding claims analysis and discussion in
Mowry, John	Managing Director	\$ 1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for
Mowry, John	Managing Director	\$ 1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Participate in UCC sub-committee call, organized by Wilkie, to discuss death trap and counter-proposal
Mowry, John	Managing Director	\$ 1,076.00	7/27/2021	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/29/21, share debrief from yesterday's hearing, sta
Mowry, John	Managing Director	\$ 1,076.00	7/28/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 7/29/21, including
Mowry, John	Managing Director	\$ 1,076.00	7/28/2021	0.3	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/29/21
Mowry, John	Managing Director	\$ 1,076.00	7/28/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/29/21
Mowry, John	Managing Director	\$ 1,076.00	7/29/2021	0.9	Committee Communications and Discussions	Participate in UCC meeting dated 7/29/21, including update regarding operational and financial performance, unsecured recovery dynamics
Mowry, John	Managing Director	\$ 1,076.00	7/29/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 7/29/21 meeting, including follow-up topic regarding claims analysis and fleet dynam
Mowry, John	Managing Director	\$ 1,076.00	7/30/2021	0.2	Committee Communications and Discussions	Discuss new lease assumption motions and potential implications with J. Adriaenssens

view process
cured recovery
955
r upcoming UCC meeting on 7/15/21
egal and fleet updates
ecured recovery
w process
or upcoming UCC meeting on 7/22/21
and options going forward with
egal and fleet updates
on regarding way forward and next steps
or upcoming UCC meeting on 7/29/21
status update of death trap and claims analysis
ding legal and fleet updates
nics/deathtrap issue, and exit financing status
amics

20-11133-mg Doc 2063 Filed 08<u>/39/27 urs Eptersod 08/30/22</u> 29:56:09 Main Document المركية 14969246:00 30721

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	7/1/2021	1.0	Committee Communications and Discussions	Lead on UCC meeting dated 7/1/21, including update regarding outstanding claims and potential unsecured recovery, fleet and operational
Ryan, Leah	Managing Director	\$ 1,076.00	7/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/1/21 meeting, including follow-up topic LifeMiles value
Ryan, Leah	Managing Director	\$ 1,076.00	7/1/2021	1.5	Committee Communications and Discussions	Review of correspondence from J Luth and the Tranche B equity term sheet
Ryan, Leah	Managing Director	\$ 1,076.00	7/1/2021	0.5	Committee Communications and Discussions	Participate on conference call with other FAs to provide input on counter of TbL equity term sheet
Ryan, Leah	Managing Director	\$ 1,076.00	7/1/2021	1.0	Committee Communications and Discussions	Participate on conference call with Seabury and Millbank and FA's (Todd Goren, Brett Miller, Leon Szlezinger) to discuss term sheet
Ryan, Leah	Managing Director	\$ 1,076.00	7/1/2021	0.5	Committee Communications and Discussions	Participate on conference call with FA's (Todd Goren, Brett Miller and Leon Szlezinger) to debrief on the issues raised during call with Millba
Ryan, Leah	Managing Director	\$ 1,076.00	7/2/2021	0.6	Committee Communications and Discussions	Correspond with J. Adriaenssens regarding exit financing valuation document as provided by Debtors
Ryan, Leah	Managing Director	\$ 1,076.00	7/2/2021	1.4	Committee Communications and Discussions	Review of exit financing related documentation - final brand IP (AVH)
Ryan, Leah	Managing Director	\$ 1,076.00	7/2/2021	1.7	Committee Communications and Discussions	Review of exit financing related documentation - final cargo report
Ryan, Leah	Managing Director	\$ 1,076.00	7/2/2021	0.5	Committee Communications and Discussions	Initial Review of correspondence from Wilkie (Robert Engelke) regarding Aviateca closure
Ryan, Leah	Managing Director	\$ 1,076.00	7/5/2021	2.3	Committee Communications and Discussions	Review of parts 1 and 2 of AVH Emergence Plan Presentation - 8 yr financial forecast (dated July 4), namely exec summary and detailed re
Ryan, Leah	Managing Director	\$ 1,076.00	7/5/2021	0.6	Committee Communications and Discussions	Review of 12 month cash forecast posted (7/6/21) ahead of weekly call with Seabury
Ryan, Leah	Managing Director	\$ 1,076.00	7/5/2021	0.8	Committee Communications and Discussions	Review correspondence and input for UCC's counter proposal to TbL group
Ryan, Leah	Managing Director	\$ 1,076.00	7/6/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business pla
Ryan, Leah	Managing Director	\$ 1,076.00	7/6/2021	2.1	Committee Communications and Discussions	Review of part 3 of AVH Emergence Plan Presentation - 8 yr financial forecast (dated July 4), performing anyalsis and review of projected re
Ryan, Leah	Managing Director	\$ 1,076.00	7/6/2021	0.5	Committee Communications and Discussions	Participate on concall with FA's (Todd Goren, Brett Miller from Wilkie and Leon Szlezinger JEF) reviewing the draft counter proposal slides
Ryan, Leah	Managing Director	\$ 1,076.00	7/6/2021	1.9	Committee Communications and Discussions	Review of part 4 of AVH Emergence Plan Presentation (dated July 4), performing anyalsis and review of information relating to debt and liqued a
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.2	Committee Communications and Discussions	Review of agenda and WIP shared by Robert Engelke (Wilkie) in advance of the weekly Profs call
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.6	Committee Communications and Discussions	Participate on call with FA's (Leon Szlezinger, Todd Goren, Brett Miller) with Millbank and Seabury discussing AVH likely recoveries
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.6	Committee Communications and Discussions	Participate on call with Leon Szlezinger and UCC member Diarmuid Healy (SMBC) to discuss AVH recovery rate and likely distribution to the
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.5	Committee Communications and Discussions	Review of AVH weekly operating stats
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update of
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal C 7/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.6	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Se
-						

nal updates
aluation review and discussion regarding the aircraft claims review process
illbank and Seabury on the term sheet
I review of the revised fleet plan
plan review) in preparation for upcoming UCC meeting on 7/8/21
d revenue and profitability forecasts
es for UCC to TBL
liquidity
o the UCC and also discuss sub committee for settlement discussions
te on operations in preparation for UCC call on 7/8/21, including legal and fleet updates
al Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on
Seabury weekly call and open items for discussion on broader UCC call scheduled 7/8/21

20-11133-mg Doc 2062 Filed 08/39/22 ars Eptered 08/38/22 29:56:09 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	1.9	Committee Communications and Discussions	Review of part 5 of AVH Emergence Plan Presentation (dated July 4), performing anyalsis and review of information relating to financial f ca
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 7/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	0.3	Committee Communications and Discussions	Correspond with Seth Waschitz (Alvarez and Marsal) regarding a schedule of aircraft acquisitions
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	1.4	Committee Communications and Discussions	Participate on UCC meeting dated 7/8/21, including update regarding Tranche B counter offer and negotiating strategy to maximize unsecur
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/8/21 meeting, including review of revised business pla
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	0.6	Committee Communications and Discussions	Participate on concall with Seabury (J Luth), Milbank (Evan Fleck) and FA's (Leon Szlezinger, Brett Miller and Todd Goren) to further discus
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	0.3	Committee Communications and Discussions	Correspond with Andrea Gonzalez (Alvarez and Marsal) on the AVH schedule of acquisitions
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	0.6	Committee Communications and Discussions	Review of materials prepared by JEF team on the counter proposal term sheet shared by Phil Engel
Ryan, Leah	Managing Director	\$ 1,076.00	7/9/2021	1.8	Committee Communications and Discussions	Review of AVH Forecast 2.0 Summary output posted to Intralinks detailing financial model
Ryan, Leah	Managing Director	\$ 1,076.00	7/9/2021	0.9	Committee Communications and Discussions	Review of AVH Collateral slide provided by Seabury reflecting updated position on collateral coverage for exit debt financing
Ryan, Leah	Managing Director	\$ 1,076.00	7/9/2021	1.5	Committee Communications and Discussions	Review of Avianca motions to reject and enter into leases for MSNs 7887 and 7928
Ryan, Leah	Managing Director	\$ 1,076.00	7/12/2021	0.6	Committee Communications and Discussions	Review of AVH cash covenants and DIP cash reporting reports posted into the data-room
Ryan, Leah	Managing Director	\$ 1,076.00	7/12/2021	0.9	Committee Communications and Discussions	Review of correspondence from Yuliya Zahoroda (Milbank) regarding stilulation order to apply cash collateral with BNP
Ryan, Leah	Managing Director	\$ 1,076.00	7/12/2021	0.5	Committee Communications and Discussions	Weekly call with B Parlin (H&K, counsel to UCC member SMBC)
Ryan, Leah	Managing Director	\$ 1,076.00	7/12/2021	0.7	Committee Communications and Discussions	Correspondence and review of material shared by John Luth (Seabury) namely a review of AVH cash flow DIP forecast versus 2.0 emerger
Ryan, Leah	Managing Director	\$ 1,076.00	7/13/2021	2.2	Committee Communications and Discussions	Review of material shared by Ross McKensie (Seabury) including analysis of the debt reconciliation and cashflow forecast
Ryan, Leah	Managing Director	\$ 1,076.00	7/13/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/15/21, including claims analysis
Ryan, Leah	Managing Director	\$ 1,076.00	7/13/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business pla
Ryan, Leah	Managing Director	\$ 1,076.00	7/13/2021	0.3	Committee Communications and Discussions	Discuss with J. Adriaenssens outstanding questions as related to variance to DIP plan and additional review required
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.3	Committee Communications and Discussions	Discuss updated performance relative to DIP document as provided by Debtors with J. Adriaenssens
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.1	Committee Communications and Discussions	Discuss updated cash forecast with select members of the JEF Team, including follow-up items with representatives of the Debtors as relat
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	1.1	Committee Communications and Discussions	Review of updated AVH cash forecast including final USAV settlement shared by Seabury
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.4	Committee Communications and Discussions	Review of agenda and WIP list shared by Wilkie team (Robert Engelke) in advance of the profs call
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal C 7/15/21
	1	1	1	1	1	1

^r cast summaries
cured recovery
plan and claims review process
cuss likely recovery distribution
jence plan
plan review) in preparation for upcoming UCC meeting on 7/15/21
lated to extended cash forecast period
te on operations in preparation for UCC call on 7/15/21, including legal and fleet updates
I Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on

20-11133-mg Doc 2063 Filed 08<u>/39/27 urs Eptersod 0</u>8/30/22 20:56:09 Main Document اسمال المحقق ا

		1	1			
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	1.1	Committee Communications and Discussions	Review of TrbL counter offer shared by John Luth (Seabury) to the FA's
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Se
Ryan, Leah	Managing Director	\$ 1,076.00	7/15/2021	0.5	Committee Communications and Discussions	Participate on call with UCC sub-committee members and FA's (Todd Goren, Brett Miller, Leon Szlezinger) regarding counter off to the TbL
Ryan, Leah	Managing Director	\$ 1,076.00	7/15/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 7/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/15/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 7/15/21, including update regarding Tranche B counter offer and negotiating strategy to maximize unsec
Ryan, Leah	Managing Director	\$ 1,076.00	7/15/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/15/21 meeting, including exit financing Tranche B con
Ryan, Leah	Managing Director	\$ 1,076.00	7/16/2021	0.5	Fleet Related Matters	Particpate on a call to discuss with S. Wachitz and A. Gonzalez from A&M along with J. Adriaessens regarding request for fleet information
Ryan, Leah	Managing Director	\$ 1,076.00	7/16/2021	0.5	Committee Communications and Discussions	Review of update to the financial forecast shared by Seabury focusing on revisions made to the proforma debt structure included in the emotion
Ryan, Leah	Managing Director	\$ 1,076.00	7/16/2021	0.6	Committee Communications and Discussions	Review of the cumulative cash burn covenant file and updated financial forecast posted to the dataroom
Ryan, Leah	Managing Director	\$ 1,076.00	7/19/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandir
Ryan, Leah	Managing Director	\$ 1,076.00	7/19/2021	0.3	Committee Communications and Discussions	Correspondence with B. Parlin (H&K, counsel to UCC member SMBC) regarding latest position on the exit financing and TbLs counter offe
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.6	Committee Communications and Discussions	Review of material shared by J.Luth (Seabury) regarding TbLs counter offer
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.6	Committee Communications and Discussions	Review of 13 week cash forecast and operational results for latest period provided by Seabury
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.5	Committee Communications and Discussions	Particpate on call with FA (Todd Goren, Brett Miller, Leon Szlezinger) and John Luth (Seabury) and Evan Fleck (Milbank) regarding the Avi
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.5	Committee Communications and Discussions	Participate on a call with Todd Goren (Wilkie) to discuss the latest turn of the TbLs counter offer to the UCC
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.4	Committee Communications and Discussions	Correspondence with Andrea Gonzalez (A&M) regarding fleet as part of a fleet lien investigation
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.3	Committee Communications and Discussions	Review and correspondence with FA's (Todd Goren, Leon Szleninger) regarding latest turn of counter offer and review of material itself
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.5	Committee Communications and Discussions	Review and commentary for preparation of materials to present counter offer to the sub-committee
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on call with FA's and UCC sub-committee to discuss key issues of the TbLs counter offer
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	1.3	Committee Communications and Discussions	Review of AVH Committment letter and term sheets provided by J Luth (Seabury) to the FA's for review of the latest turns of the documentation of the second
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Review of 13 week cash forecast and operational results for latest period provided by Seabury
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.7	Committee Communications and Discussions	Participate on conf call organized by T. Goren (Wilkie) with UCC members to discuss latest Tranche B counter proposal received and option
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.9	Committee Communications and Discussions	Review of request by Milbank (Aaron Metviner) regarding retention of Deloitte FAS
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update
•					·	·

Seabury weekly call and open items for discussion on broader UCC call scheduled 7/15/21
TbLs
secured recovery
counter offer and claims review process
ion for ongoing research by A&M
emergence plan
iding motions) in preparation for upcoming UCC meeting on 7/22/21
ffer
Avianca's TbLs Counter offer
entation
ptions going forward with
te on operations in preparation for UCC call on 7/22/21, including legal and fleet updates

20-11133-mg Doc 2063 Filed 08/39/27 urs Eptersed 08/30/22 20:56:09 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.4	Committee Communications and Discussions	Review of agenda and WIP list shared by Wilkie team (Robert Engelke) in advance of the profs call
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal C 7/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Se
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.3	Committee Communications and Discussions	Correspondence with Ginger Hughes (Seabury) regardings claims analysis
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/22/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 7/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/22/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 7/22/21, including update regarding unsecured recovery and exit financing
Ryan, Leah	Managing Director	\$ 1,076.00	7/22/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/22/21 meeting, including follow-up topic regarding cla
Ryan, Leah	Managing Director	\$ 1,076.00	7/23/2021	0.5	Committee Communications and Discussions	Participate on call with FA's (Todd Goren, Leon Szleninger and Brett Miller) with Puma energy to discuss counter offer and likely distribution
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandin
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Participate on UCC sub-committee call, organized by Wilkie, to discuss death trap and counter-proposal
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.5	Committee Communications and Discussions	Participate on call with FA's (Todd Goren, Leon Szlezinger and Brett Millar) regarding to discuss latest on the issue of the death trap
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Correspondence with Augustino Berro (Wilkie) regarding follow ups on lien investigation
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.2	Committee Communications and Discussions	Correspondence with Andrea Gonzalez (A&M) regarding the schedule of aircraft acquisitions
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	1.2	Committee Communications and Discussions	Review of assumption of sabre contract and rejection of Sheraton LAX contract
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.6	Committee Communications and Discussions	Review of material prepared by J. Adriaessens regarding equity value in owned aircraft in AVH fleet for consideration in claims analysis
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.4	Committee Communications and Discussions	Correspondence with Brett Miller (Wilkie) and UCC members regarding death trap
Ryan, Leah	Managing Director	\$ 1,076.00	7/27/2021	0.1	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/29/21, share debrief from yesterday's hearing, s
Ryan, Leah	Managing Director	\$ 1,076.00	7/27/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	7/28/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update
Ryan, Leah	Managing Director	\$ 1,076.00	7/28/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal C 7/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Se
Ryan, Leah	Managing Director	\$ 1,076.00	7/28/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/29/2021	0.5	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 7/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/29/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 7/29/21, including update regarding operational and financial performance, unsecured recovery dynamic
Ryan, Leah	Managing Director	\$ 1,076.00	7/29/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/29/21 meeting, including follow-up topic regarding cla
					·	

Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on

Seabury weekly call and open items for discussion on broader UCC call scheduled 7/22/21

claims analysis and discussion regarding way forward and next steps

ution to unsecured

nding motions) in preparation for upcoming UCC meeting on 7/29/21

, status update of death trap and claims analysis

ate on operations in preparation for UCC call on 7/29/21, including legal and fleet updates

I Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on

Seabury weekly call and open items for discussion on broader UCC call scheduled 7/29/21

mics/deathtrap issue, and exit financing status

g claims analysis and fleet dynamics

20-11133-mg Doc 2063 Filed 08/39/27 urs Eptersch 08/30/22 20:56:09 Main Document

Professional	Title	ourly ng Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	1.6	Committee Communications and Discussions	Review of Lifemiles valuation document and calculation methodology as provided by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	0.4	Committee Communications and Discussions	Review updated cash forecast, focusing on operational aspects, as posted by Debtors with forecast as of 6/25/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	0.3	Committee Communications and Discussions	Review proposed incentive plan for select airport staff members
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	0.2	Fee Application	Correspond with D. Cook regarding Interim Fee Application and preparation of supporting materials
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	0.5	Committee Communications and Discussions	Review of new plan documents as provided by Debtors in advance of filing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	0.7	Committee Communications and Discussions	Prepare summary of LifeMiles valuation document for Alton team review; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 7/1/21, including update regarding outstanding claims and potential unsecured recovery
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/1/21 meeting, including follow-up topic LifeMiles value
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/2/2021	0.6	Committee Communications and Discussions	Correspond with L. Ryan regarding exit financing valuation document as provided by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/6/2021	0.3	Committee Communications and Discussions	Review source documentation from Aerocivil regarding passenger information
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/6/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business plan review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/6/2021	1.8	Committee Communications and Discussions	Review updated business plan PDF document as prepared by Debtors (i.e., Revised Plan 2.0)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/7/2021	1.1	Committee Communications and Discussions	Review and edit flash card for UCC meeting scheduled for 7/8/21, including updates to capacity information
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal C 7/8/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/7/2021	0.2	Committee Communications and Discussions	Download relevant files as posted by Debtors regarding aircraft leases and other relevant documentation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/8/2021	0.2	Committee Communications and Discussions	Review AVH Collateral Slide as prepared by the Debtors; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/8/2021	0.2	Committee Communications and Discussions	Correspond with S. Waschitz regarding request for summary list of aircraft order details
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/8/2021	0.2	Committee Communications and Discussions	Speak with S. Waschitz and A. Gonzalez regarding fleet questions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/8/2021	1.4	Committee Communications and Discussions	Participate on UCC meeting dated 7/8/21, including update regarding claims and unsecured recovery discussion
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/8/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/8/21 meeting, including follow-up topic regarding vlua
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/13/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/15/21, including claims analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/13/2021	0.3	Committee Communications and Discussions	Discuss with L. Ryan outstanding questions as related to variance to DIP plan and additional review required
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/13/2021	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, Cash Flow historical analysis) ir
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/13/2021	1.7	Committee Communications and Discussions	Review of cash flow performance and variance to DIP plan as provided by R. McKenzie with Seabury as representative for Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/13/2021	1.1	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 7/15/21, including updates to the regional news content
	1				1	·

aluation review and claims review process ew) in preparation for upcoming UCC meeting on 7/8/21 uss update on operations in preparation for UCC call on 7/8/21, including legal and fleet updates I Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on luation and claims review approach) in preparation for upcoming UCC meeting on 7/15/21

20-11133-mg Doc 2063 Filed 08/39/27 urs Eptersch 08/30/22 20:56:09 Main Document

Professional	Title	Hourl Billing F	- Dan	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/13/2	121 1.5	Fee Application	Review and propose updates to supporting documentation for the third interim fee application as prepared by D. Cook with Denton's; corres
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/14/2	21 0.1	Fee Application	Correspond with D. Cook regarding additional footnote in third interim fee application
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/14/2	21 0.2	Committee Communications and Discussions	Correspond with P. Engel regarding cash flow review question based on updated information provided by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/14/2	0.1	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 7/15/21, including updates to the news focus content
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/14/2	21 0.3	Committee Communications and Discussions	Participate on court hearing that took place on 7/14/21, including objections to selected claims
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/14/2	21 0.2	Committee Communications and Discussions	Review of ATR motion as proposed by Debtors and provided by R. Engelke; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/14/2	21 0.3	Committee Communications and Discussions	Discuss updated performance relative to DIP document as provided by Debtors with L. Ryan
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/14/2	0.1	Committee Communications and Discussions	Discuss updated cash forecast with select members of the JEF Team, including follow-up items with representatives of the Debtors as related
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/14/2	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss negotiations, fleet, and cash
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/14/2	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal C UCC call on 7/15/21
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/15/2	0.5	Committee Communications and Discussions	Participate on call with UCC sub-committee regarding updated Tranche B financial offer
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/15/2	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 7/15/21, including update regarding unsecured recovery and way forward
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/15/2	0.2	Committee Communications and Discussions	Correspond with A. Gonzalez regarding open questions regarding lease summary document
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/15/2	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/15/21 meeting, including follow-up topic unsecured re
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/16/2	21 0.5	Fleet Related Matters	Discuss with S. Wachitz and A. Gonzalez from A&M along with L. Ryan regarding request for fleet information for ongoing research by A&M
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/16/2	21 0.3	Committee Communications and Discussions	Discuss with D. Fischer Linnett request for ad-hoc analysis of revenue performance to determine indicative trends of recent performance
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/16/2	0.4	Committee Communications and Discussions	Review and edit load factor information based on May Aerocivil data to identify relative performance
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/19/2	21 0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims review, load factor discussion) in preparat
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/19/2	21 0.1	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., claims review) in advance of the UCC meeti
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/19/2	0.2	Fleet Related Matters	Correspond with R. Englke in response to request for aircraft summary information
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/20/2	0.1	Committee Communications and Discussions	Connect with select Willkie team members in advance of UCC meeting scheduled for 7/22/21
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/21/2	0.7	Committee Communications and Discussions	Edit and review flash card in preparation for UCC meeting scheduled for 7/22/21, including updates to the news section
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/21/2	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss financing and operations
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/21/2	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal C call on 7/22/21
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/22/2	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 7/22/21, including update regarding unsecured recovery and exit financing
Adriaenssens, Jason	Engagement Manager	\$ 70	9.00 7/22/2	21 0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/22/21 meeting, including follow-up topic regarding cla
	1	1	1	1		1

espond	with	D.	Cook	regarding	same
--------	------	----	------	-----------	------

elated to extended cash forecast period

uss update on operations in preparation for UCC call on 7/15/21, including updates regarding Airborne

I Counsel for UCC) reviewing outstanding topics (e.g., counter-proposal for exit terms) to prepare for the

revoery and potential way forward

&M

aration for upcoming UCC meeting on 7/22/21

eeting scheduled for 7/22/21

uss update on operations in preparation for UCC call on 7/22/21, including updates regarding exit

I Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion) to prepare for the UCC

claims analysis and discussion regarding way forward and next steps

20-11133-mg Doc 2063 Filed 08/39/27 urs Eptersch 08/30/22 20:56:09 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/22/2021	0.2	Committee Communications and Discussions	Correspond with R. Englke regarding shift of responsibility for deck presentation to Alton from Willkie team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/23/2021	0.5	Committee Communications and Discussions	Participate on discussion with UCC Puma representatives regarding detailed questions related to exit financing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	0.1	Committee Communications and Discussions	Correspond with A. Alvarez regarding aircraft data request discussion scheduled for 7/26/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims review status and potential resource requ
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	0.3	Committee Communications and Discussions	Participate on sub-committee meeting regarding updated exit financing negotiations and potential counterproposal to updated Debtor respo
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	0.9	Committee Communications and Discussions	Participate on hearing with Judge Glenn regarding exit financing topic and docket numbers 1919 and 1920 with hearing date of 7/26/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	2.3	Fleet Related Matters	Review current aircraft fleet in response to question from A. Berro with Willkie; create summary of current aircraft information for internal tea
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Willkie team to discuss pending review items in anticipation of UCC meeting scheduled for 7/29/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	0.9	Fee Application	Compile draft support materials for June monthly fee application; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	0.1	Fee Application	Correspond with D. Cook regarding June monthly fee application supporting materials
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	0.2	Committee Communications and Discussions	Correspond with A. Berro regarding request for equity information as related to Avianca aircraft
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	0.1	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/29/21, including claims analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	1.9	Committee Communications and Discussions	Review available documents on the Virtual Data Room for selected aircraft in response to request from A. Berro; correspond with Alton team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	0.4	Committee Communications and Discussions	Prepare sumamry document regarding equity request from A. Berro; correspond with A. Berro regarding same, including provision of summ
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	0.2	Committee Communications and Discussions	Correspond with R. Engelke regarding open domiciliation question, including recommended way forward
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	0.3	Committee Communications and Discussions	Review draft invoice document; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/28/2021	0.4	Fee Application	Review draft version of the June monthly fee statement as prepared by D. Cook; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/28/2021	0.5	Committee Communications and Discussions	Review and edit weekly flash card, including update to regional capacity information in preparation for UCC meeting on 7/29/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/28/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss financing, ECA discussions, and upcoming lease filings
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/28/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal C prepare for the UCC call on 7/29/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/29/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 7/29/21, including update regarding ongoing negotiations related to exit financing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/29/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/29/21 meeting, including follow-up topic regarding cla
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/30/2021	0.3	Committee Communications and Discussions	Review new lease assumption motions as provided by Willkie team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/30/2021	0.2	Committee Communications and Discussions	Discuss new lease assumption motions and potential implications with J. Mowry

quirements) in preparation for upcoming UCC meeting on 7/29/21

ponse

team for additional discussion

eam regarding same and next steps in analysis

nmary file with high-level aircraft information

uss update on operations in preparation for UCC call on 7/29/21, including updates regarding exit

I Counsel for UCC) reviewing outstanding topics (e.g., ongoing exit financing discussions with lenders) to

claims analysis and pending maintenance file to be sent by Debtors

20-11133-mg Doc 2063 Filed 08/39/27 urs Eptersch 08/30/22 20:56:09 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	7/1/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials on 7/1/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/1/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 7/1/21, including update regarding outstanding claims and potential unsecured recovery
Fischer Linnett, Dalton	Associate	\$ 367.00	7/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/1/21 meeting, including follow-up topic LifeMiles value
Fischer Linnett, Dalton	Associate	\$ 367.00	7/2/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Meet with J. Thorn to collect and analyze passenger data sourced from Colombia Aerocivil
Fischer Linnett, Dalton	Associate	\$ 367.00	7/2/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Begin creating file showing data from OAG and Aerocivil that can display an accurate load factor for passengers arriving and departing Col
Fischer Linnett, Dalton	Associate	\$ 367.00	7/2/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Search for data from source other than OAG for available seats due to data mismatch between OAG and Aerocivil
Fischer Linnett, Dalton	Associate	\$ 367.00	7/6/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business pla
Fischer Linnett, Dalton	Associate	\$ 367.00	7/6/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/8/2021, including weekly extracts of global, regional, and national operational data for C
Fischer Linnett, Dalton	Associate	\$ 367.00	7/6/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Met with JS Thorn to analayze load factor data for flights in and out of Colombia during May 2021
Fischer Linnett, Dalton	Associate	\$ 367.00	7/6/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/8/2021, including regular weekly airline-level and capacity operational analysis and details
Fischer Linnett, Dalton	Associate	\$ 367.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss
Fischer Linnett, Dalton	Associate	\$ 367.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal (7/8/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/7/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials on 7/7/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/8/2021	1.4	Committee Communications and Discussions	Participate on UCC meeting dated 7/8/21, including updating proposals and counterproposals regarding exit financing
Fischer Linnett, Dalton	Associate	\$ 367.00	7/8/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/8/21 meeting, including follow up to lease document
Fischer Linnett, Dalton	Associate	\$ 367.00	7/9/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Meet with J. Thorn to prepare data on load factor for distribution to other members of project
Fischer Linnett, Dalton	Associate	\$ 367.00	7/9/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Rework passenger/load factor data and charts to exclude all data except May 2021
Fischer Linnett, Dalton	Associate	\$ 367.00	7/12/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/15/2021, including weekly extracts of global, regional, and national operational data for
Fischer Linnett, Dalton	Associate	\$ 367.00	7/12/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/15/2021, including regular weekly airline-level and capacity operational analysis and detail
Fischer Linnett, Dalton	Associate	\$ 367.00	7/12/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/15/2021, including survey of news on regional competitors, travel restrictions in Latin Ame
Fischer Linnett, Dalton	Associate	\$ 367.00	7/13/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Review and modify deliverables prepared by J. Thorn on passenger and load factor analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	7/13/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Meet with J. Thorn to finalize passenger and load factor analysis deliverables
Fischer Linnett, Dalton	Associate	\$ 367.00	7/13/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/15/21, including claims analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	7/13/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, Cash Flow historical a
Fischer Linnett, Dalton	Associate	\$ 367.00	7/14/2021	0.3	Committee Communications and Discussions	Participate on court omnibus hearing, including objections to selected claims
Fischer Linnett, Dalton	Associate	\$ 367.00	7/14/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Revise deck per manager review, including talking points focus rework
L	1	1	1	1	1	1

valuation review and claims review process

Colombia during May 2021.

plan review) in preparation for upcoming UCC meeting on 7/8/21

r Colombia, Latin America, and the global marketplace

ails on aircraft assumptions filed by debtors

cuss update on operations in preparation for UCC call on 7/8/21, including legal and fleet updates

al Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on

ent discussions and exit financing

for Colombia, Latin America, and the global marketplace

etails on aircraft assumptions filed by debtors

merica, and approval status of fleets and routes of competitor airlines both extant and planned

I analysis) in preparation for upcoming UCC meeting on 7/15/21

20-11133-mg Doc 2062 Filed 08/39/27 urs Eptered 08/30/22 29:56:09 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/14/2021	0.1	Committee Communications and Discussions	Communicate with Jefferies regarding provision of additional materials
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/14/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials on 7/14/21
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/15/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 7/15/21, including update regarding outstanding claims and potential unsecured recovery
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/15/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/15/21 meeting, including discussion of debtor yield rates
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/16/2021	0.3	Committee Communications and Discussions	Discuss with J. Adriaenssens request for ad-hoc analysis of revenue performance to determine indicative trends of recent performance
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/16/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Meet with J. Thorn to work and discuss the load factor analysis before distribution, including revising based off of J. Adriaenssens' comments
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/19/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Avianca yield analysis, claims analysis, discu
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/20/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/22/2021, including weekly extracts of global, regional, and national operational data for Colon
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/20/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/22/2021, including regular weekly airline-level and capacity operational analysis and details on
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/20/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/22/2021, including survey of news on regional competitors, travel restrictions in Latin America, a
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Couns call on 7/22/21
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/21/2021	0.4	Committee Communications and Discussions	Participate on call reviewing new updates on exit financing, with discussions from the Jefferies team
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/21/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials on 7/21/21
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/22/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 7/22/21, including update regarding unsecured recovery and exit financing
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/22/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/22/21 meeting, including follow-up topic regarding claims a
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims review status and potential resource r
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/26/2021	0.3	Committee Communications and Discussions	Participate on sub-committee meeting regarding updated exit financing negotiations and potential counterproposal to updated Debtor response
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/26/2021	0.9	Committee Communications and Discussions	Participate on hearing with Hon. Judge Glenn regarding exit financing topic and docket numbers 1919 and 1920 with hearing date of 7/26/21
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/26/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Willkie team to discuss pending review items in anticipation of UCC meeting scheduled for 7/29/21
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/27/2021	0.1	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/29/21, including claims analysis
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/27/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/29/2021, including weekly extracts of global, regional, and national operational data for Colon
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/27/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/29/2021, including regular weekly airline-level and capacity operational analysis and details on
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/27/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/29/2021, including survey of news on regional competitors, travel restrictions in Latin America, a
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/28/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss updation financing and operations
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/28/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Couns call on 7/29/21
Fischer Linnett, Dalton	Associate	\$ 367.0	0 7/29/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 7/29/21, including update regarding ongoing negotiations related to exit financing

rates

ents

s, discussion of load factor analysis findings) in preparation for UCC meeting on 7/22/21

or Colombia, Latin America, and the global marketplace

ails on aircraft assumptions filed by debtors

nerica, and approval status of fleets and routes of competitor airlines both extant and planned

I Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion) to prepare for the UCC

claims analysis and discussion regarding way forward and next steps

source requirements) in preparation for upcoming UCC meeting on 7/29/21

or Colombia, Latin America, and the global marketplace

ails on aircraft assumptions filed by debtors

nerica, and approval status of fleets and routes of competitor airlines both extant and planned

uss update on operations in preparation for UCC call on 7/29/21, including updates regarding exit

I Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion) to prepare for the UCC

20-11133-mg Doc 2063 Filed 08<u>/39/27 urs Eptersod 08/30/22</u> 29:56:09 Main Document المركة 30721

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	7/29/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/29/21 meeting, including follow-up topic regarding clair

claims analysis and pending maintenance file to be sent by Debtors

20-11133-mg Doc 2062 Filed 08/39/27 urs Eptered 08/30/22 29:56:09 Main Document

Professional	Title	Bi	Hourly illing Rate	Date	e	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$	367.00	7/1/20	21	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 7/1/21, including update regarding outstanding claims and potential unsecured recovery
Thorn, John Sebastian	Associate	\$	367.00	7/1/20	21	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/1/21 meeting, including follow-up topic LifeMiles valuat
Thorn, John Sebastian	Associate	\$	367.00	7/1/20	21	0.5	Performance Monitoring (Internal, Market/Competitor)	Conducted research into monthly passenger data for travel in and out of Colombia, sourced from Colombia Aerocivil
Thorn, John Sebastian	Associate	\$	367.00	7/2/20	21	0.6	Performance Monitoring (Internal, Market/Competitor)	Met with D. Fischer Linnett to collect and analyze passenger data sourced from Colombia Aerocivil
Thorn, John Sebastian	Associate	\$	367.00	7/2/20	21	0.7	Performance Monitoring (Internal, Market/Competitor)	Worked on creating a file that shows data from OAG and Aerocivil that can display an accurate load factor for passengers arriving and depar
Thorn, John Sebastian	Associate	\$	367.00	7/6/20	21	0.3	Committee Communications and Discussions	Participated in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business plan
Thorn, John Sebastian	Associate	\$	367.00	7/6/20	21	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/8/2021, including weekly extracts of operational data from El Salvador and Ecuador, and o
Thorn, John Sebastian	Associate	\$	367.00	7/6/20	21	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/8/21, including regular weekly airline-level and route-by-route operational analysis for comp
Thorn, John Sebastian	Associate	\$	367.00	7/6/20	21	1.4	Performance Monitoring (Internal, Market/Competitor)	Met with D. Fischer Linnett to analayze load factor data for flights in and out of Colombia during May 2021
Thorn, John Sebastian	Associate	\$	367.00	7/7/20	121	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss u
Thorn, John Sebastian	Associate	\$	367.00	7/7/20	21	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Cc 7/8/21
Thorn, John Sebastian	Associate	\$	367.00	7/7/20	21	1.0	Performance Monitoring (Internal, Market/Competitor)	Edited and prepared tables displaying load factor data for Colombia during May 2021
Thorn, John Sebastian	Associate	\$	367.00	7/7/20	21	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation
Thorn, John Sebastian	Associate	\$	367.00	7/7/20	21	1.4	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week.
Thorn, John Sebastian	Associate	\$	367.00	7/7/20	21	1.3	Performance Monitoring (Internal, Market/Competitor)	Revised and updates Flash Card per J. Adriaenssens comments
Thorn, John Sebastian	Associate	\$	367.00	7/8/20	21	1.4	Committee Communications and Discussions	Participate on UCC meeting dated 7/8/21, including updating proposals and counterproposals regarding exit financing
Thorn, John Sebastian	Associate	\$	367.00	7/8/20	21	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/8/21 meeting, including follow up to lease document di
Thorn, John Sebastian	Associate	\$	367.00	7/8/20	21	0.8	Performance Monitoring (Internal, Market/Competitor)	Worked on creating graphs and visuals of the Load Factor data from May 2021
Thorn, John Sebastian	Associate	\$	367.00	7/9/20	21	1.0	Performance Monitoring (Internal, Market/Competitor)	Met with D. Fischer Linnett to prepare data on load factor for distribution to other members of project
Thorn, John Sebastian	Associate	\$	367.00	7/12/20	021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/15/2021, including weekly extracts of operational data from El Salvador and Ecuador, and
Thorn, John Sebastian	Associate	\$	367.00	7/12/20	021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/15/21, including regular weekly airline-level and route-by-route operational analysis for com
Thorn, John Sebastian	Associate	\$	367.00	7/12/20	021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/15/2021, including survey of local and industry news, overviews of travel restrictions and new
Thorn, John Sebastian	Associate	\$	367.00	7/12/20	021	1.2	Performance Monitoring (Internal, Market/Competitor)	Analyzed load factor analysis and prepared a slide for senior team for review/
Thorn, John Sebastian	Associate	\$	367.00	7/13/20	021	1.0	Performance Monitoring (Internal, Market/Competitor)	Meet with D. Fischer Linnett to finalize passenger and load factor analysis deliverables
Thorn, John Sebastian	Associate	\$	367.00	7/13/20	021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/15/21, including claims analysis
Thorn, John Sebastian	Associate	\$	367.00	7/13/20	021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, Cash Flow historical ana

luation review and claims review process

eparting Colombia during May 2021.

plan review) in preparation for upcoming UCC meeting on 7/8/21

and overview of COVID-19 cases and vaccinations in Latin American and global markets

mpetitors in the Colombian and Latin American markets

iss update on operations in preparation for UCC call on 7/8/21, including legal and fleet updates

al Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on

t discussions and exit financing

and overview of COVID-19 cases and vaccinations in Latin American and global markets

ompetitors in the Colombian and Latin American markets

new fleet acquisitons and route openings by competitor airlines

analysis) in preparation for upcoming UCC meeting on 7/15/21

20-11133-mg Doc 2063 Filed 08/39/27 urs Eptersch 08/30/22 20:56:09 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	7/13/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation for UCC update on 7/15/21
Thorn, John Sebastian	Associate	\$ 367.00	7/13/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week for UCC update on 7/15/21
Thorn, John Sebastian	Associate	\$ 367.00	7/14/2021	0.3	Committee Communications and Discussions	Participate on court omnibus hearing, including objections to selected claims
Thorn, John Sebastian	Associate	\$ 367.00	7/14/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review, including talking points focus rework
Thorn, John Sebastian	Associate	\$ 367.00	7/15/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 7/15/21, including update regarding outstanding claims and potential unsecured recovery
Thorn, John Sebastian	Associate	\$ 367.00	7/15/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/15/21 meeting, including discussion of debtor yield rate
Thorn, John Sebastian	Associate	\$ 367.00	7/15/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	At the request of J. Adriaenssens, analyzed and prepared data on activity of certain aircraft to determine length of storage for Avianca aircraft
Thorn, John Sebastian	Associate	\$ 367.00	7/16/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Met with D. Fischer Linnett to work and discuss the load factor analysis before distribution, including revising based off of J. Adriaenssens' co
Thorn, John Sebastian	Associate	\$ 367.00	7/16/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated and reviewed Fleet Bible for distribution to Alvarez & Marsal team
Thorn, John Sebastian	Associate	\$ 367.00	7/19/2021	0.3	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims review, load factor discussion) in
Thorn, John Sebastian	Associate	\$ 367.00	7/19/2021	0.1	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., claims review) in advance of the UCC meeting
Thorn, John Sebastian	Associate	\$ 367.00	7/19/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/22/2021, including weekly extracts of operational data from El Salvador and Ecuador, and
Thorn, John Sebastian	Associate	\$ 367.00	7/19/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/22/21, including regular weekly airline-level and route-by-route operational analysis for com
Thorn, John Sebastian	Associate	\$ 367.00	7/19/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/22/2021, including survey of local and industry news, overviews of travel restrictions and ne
Thorn, John Sebastian	Associate	\$ 367.00	7/20/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC update on 7/22/21
Thorn, John Sebastian	Associate	\$ 367.00	7/20/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week in preparation for UCC update on 7/22/21
Thorn, John Sebastian	Associate	\$ 367.00	7/21/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss a financing and operations
Thorn, John Sebastian	Associate	\$ 367.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Co call on 7/22/21
Thorn, John Sebastian	Associate	\$ 367.00	7/21/2021	0.4	Committee Communications and Discussions	Participated on call reviewing new updates on exit financing, with discussions from the Jefferies team.
Thorn, John Sebastian	Associate	\$ 367.00	7/21/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Conducted initial research and data collection for parked and active Avianca aircraft, for further UCC analysis
Thorn, John Sebastian	Associate	\$ 367.00	7/22/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 7/22/21, including update regarding unsecured recovery and exit financing
Thorn, John Sebastian	Associate	\$ 367.00	7/22/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/22/21 meeting, including follow-up topic regarding clair
Thorn, John Sebastian	Associate	\$ 367.00	7/22/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Performed analysis on the status and length of parked vs active aircraft for Avianca, with the intention of looking for any patterns that may be
Thorn, John Sebastian	Associate	\$ 367.00	7/23/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Conducted further research into Wingo and LATAM for competitor analysis
Thorn, John Sebastian	Associate	\$ 367.00	7/26/2021	0.3	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims review status and potential resource)
Thorn, John Sebastian	Associate	\$ 367.00	7/26/2021	0.3	Committee Communications and Discussions	Participated on sub-committee meeting regarding updated exit financing negotiations and potential counterproposal to updated Debtor response
						·

l rates

rcraft

is' comments

n) in preparation for upcoming UCC meeting on 7/22/21

eeting scheduled for 7/22/21

and overview of COVID-19 cases and vaccinations in Latin American and global markets

competitors in the Colombian and Latin American markets

d new fleet acquisitons and route openings by competitor airlines

2/21

uss update on operations in preparation for UCC call on 7/22/21, including updates regarding exit

al Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion) to prepare for the UCC

claims analysis and discussion regarding way forward and next steps

y be of interest to the UCC

esource requirements) in preparation for upcoming UCC meeting on 7/29/21

esponse

20-11133-mg Doc 2063 Filed 08/39/27 urs Eptersch 08/30/22 20:56:09 Main Document

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.0	0 7/26/2021	0.9	Committee Communications and Discussions	Participated on hearing with Judge Glenn regarding exit financing topic and docket numbers 1919 and 1920 with hearing date of 7/26/21
Thorn, John Sebastian	Associate	\$ 367.0	0 7/26/2021	0.2	Committee Communications and Discussions	Participated on weekly call with Willkie team to discuss pending review items in anticipation of UCC meeting scheduled for 7/29/21
Thorn, John Sebastian	Associate	\$ 367.0	0 7/26/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/29/2021, including weekly extracts of operational data from El Salvador and Ecuador, and ov
Thorn, John Sebastian	Associate	\$ 367.0	0 7/26/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/29/21, including regular weekly airline-level and route-by-route operational analysis for compet
Thorn, John Sebastian	Associate	\$ 367.0	0 7/26/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/29/2021, including survey of local and industry news, overviews of travel restrictions and new fl
Thorn, John Sebastian	Associate	\$ 367.0	0 7/27/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 7/29/21
Thorn, John Sebastian	Associate	\$ 367.0	0 7/27/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week in preparation for UCC Meeting on 7/29/21
Thorn, John Sebastian	Associate	\$ 367.0	0 7/27/2021	0.1	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/29/21, including claims analysis
Thorn, John Sebastian	Associate	\$ 367.0	0 7/28/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss upd financing and operations
Thorn, John Sebastian	Associate	\$ 367.0	0 7/28/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Councell on 7/29/21
Thorn, John Sebastian	Associate	\$ 367.0	0 7/28/2021	0.4	Committee Communications and Discussions	Participated on call reviewing new updates on exit financing, with discussions from the Jefferies team.
Thorn, John Sebastian	Associate	\$ 367.0	0 7/29/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 7/29/21, including update regarding ongoing negotiations related to exit financing
Thorn, John Sebastian	Associate	\$ 367.0	0 7/29/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/29/21 meeting, including follow-up topic regarding claims
Thorn, John Sebastian	Associate	\$ 367.0	0 7/30/2021	1.4	Committee Communications and Discussions	Prepare and write analysis guide for other conducting weekly flash card updates.

and overview of COVID-19 cases and vaccinations in Latin American and global markets

ompetitors in the Colombian and Latin American markets

new fleet acquisitons and route openings by competitor airlines

uss update on operations in preparation for UCC call on 7/29/21, including updates regarding exit

I Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion) to prepare for the UCC

claims analysis and pending maintenance file to be sent by Debtors

AVIATION CONSULTANCY

20-11133-mg Doc 2475 Filed 09/30/22 Entered 09/30/22 19:55:07 P@359.0ff3007

Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel the Debtors c/o Avianca Holdings S.A. Av. Calle 26 # 59-15, 6th Floor Bogota, 111321 Colombia

Account Number	
Invoice Number	434521057
Issue Date	29 September 2021
Due Date	29 October 2021

Engagement Name UCC Advisory Support

Professional: Title	Billable Period: August 1, 2021 - August 31, 2021	Hours Billed	Billing Rate	Total Billed
Berger, Jonathan: Managing Director		9.6	1,076.00	10,329.60
Mowry, John: Managing Director		7	1,076.00	7,532.00
Ryan, Leah: Managing Director		35.3	1,076.00	37,982.80
Adriaenssens, Jason: Engagement Manager		29.1	709.00	20,631.90
Fischer Linnett, Dalton: Associate		26.7	367.00	9,798.90
Puskarevic, Marko: Associate		2.3	367.00	844.10
Thorn, John Sebastian: Associate		17.6	367.00	6,459.20
Qin, Yinan: Associate		36.9	367.00	13,542.30
			Sub-Total:	\$107,120.80

*Detailed statement of hours included as separate attachment

Balance Owing: US\$107,120.80

US\$107,120.80

Total:

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS



Check

Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

20-11133-mg Doc 2475 Filed 09/30/22 Entered 09/30/22 19:55:07 Main Document Summary of Page Oby Booject Category August 1, 2021 - August 31, 2021

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	96.0	\$76,874.70
Fee Application	2.8	\$1,985.20
Fleet Related Matters	9.2	\$6,185.80
Performance Monitoring (Internal, Market/Competitor)		\$22,075.10
Total	164.5	\$107,120.80

20-11133-mg Doc 2475 Filed 09/30/22 Entered 09/30/22 19:55:07 Main Document Summary product so by 07 rofessional August 1, 2021 - August 31, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	9.6	\$10,329.60
Mowry, John	Managing Director	\$1,076.00	7.0	\$7,532.00
Ryan, Leah	Managing Director	\$1,076.00	35.3	\$37,982.80
Adriaenssens, Jason	Engagement Manager	\$709.00	29.1	\$20,631.90
Fischer Linnett, Dalton	Associate	\$367.00	26.7	\$9,798.90
Puskarevic, Marko	Associate	\$367.00	2.3	\$844.10
Thorn, John Sebastian	Associate	\$367.00	17.6	\$6,459.20
Qin, Yinan	Associate	\$367.00	36.9	\$13,542.30
Total			164.5	\$107,120.80

20-11133-mg Doc 2475 Filed 09/39/22 Lurs Eptersch 09/30/22 19:55:07 Main Document Augu Pg 26:1201

		1				
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	8/2/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandin
Berger, Jonathan	Managing Director	\$1,076.00	8/3/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including status update of death trap and cl
Berger, Jonathan	Managing Director	\$1,076.00	8/4/2021	0.5	Committee Communications and Discussions	Partipate on ad hoc call organized by Wilkie (T. Goren and D. Sinclaire) and UCC sub-committee to discuss latest proposal from lenders or
Berger, Jonathan	Managing Director	\$1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss
Berger, Jonathan	Managing Director	\$1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal C prepare for the UCC call on 8/5/21
Berger, Jonathan	Managing Director	\$1,076.00	8/4/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/5/21
Berger, Jonathan	Managing Director	\$1,076.00	8/5/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/5/21, including update regarding current version of exit financing proposal, exclusivity filing update
Berger, Jonathan	Managing Director	\$1,076.00	8/5/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding clair
Berger, Jonathan	Managing Director	\$1,076.00	8/9/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandin
Berger, Jonathan	Managing Director	\$1,076.00	8/10/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis
Berger, Jonathan	Managing Director	\$1,076.00	8/11/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss
Berger, Jonathan	Managing Director	\$1,076.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal C prepare for the UCC call on 8/12/21
Berger, Jonathan	Managing Director	\$1,076.00	8/11/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/12/21
Berger, Jonathan	Managing Director	\$1,076.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update
Berger, Jonathan	Managing Director	\$1,076.00	8/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding cla
Berger, Jonathan	Managing Director	\$1,076.00	8/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandin
Berger, Jonathan	Managing Director	\$1,076.00	8/18/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss
Berger, Jonathan	Managing Director	\$1,076.00	8/18/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal C hearing, and prepare for the UCC call on 8/19/21
Berger, Jonathan	Managing Director	\$1,076.00	8/18/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/19/21
Berger, Jonathan	Managing Director	\$1,076.00	8/19/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/19/21, including update on fleet and operational performance
Berger, Jonathan	Managing Director	\$1,076.00	8/23/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandin
Berger, Jonathan	Managing Director	\$1,076.00	8/24/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/26/21, including discussion of Banco de Bogota
Berger, Jonathan	Managing Director	\$1,076.00	8/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss refinancing, fleet, and cash reporting
Berger, Jonathan	Managing Director	\$1,076.00	8/25/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal C email) to prepare for the UCC call on 8/26/21
Berger, Jonathan	Managing Director	\$1,076.00	8/25/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/26/21
Berger, Jonathan	Managing Director	\$1,076.00	8/30/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandin
					•	

iding motions) in preparation for upcoming UCC meeting on 8/5/21

l claims analysis

on recovery terms and warrant values

uss update on operations in preparation for UCC call on 8/5/21, including legal and fleet updates

Counsel for UCC) reviewing outstanding topics (e.g., claims analysis), newly received motions, and

laims analysis and maintenance file review as well as updated lease assumption review requirements

nding motions) in preparation for upcoming UCC meeting on 8/12/21

sis

uss update on operations in preparation for UCC call on 8/12/21, including legal and fleet updates

Counsel for UCC) reviewing outstanding topics (e.g., claims analysis), newly received motions, and

claims analysis and maintenance file review as well as updated lease assumption review requirements

ding motions) and this week's omnibus hearing in preparation for upcoming UCC meeting on 8/19/21

uss update on operations in preparation for UCC call on 8/19/21, including legal and fleet updates

Counsel for UCC) reviewing outstanding topics (e.g., claims analysis), update from today's Ombibus

iding motions) in preparation for upcoming UCC meeting on 8/26/21

ota agreement and internal Jefferies team review

suss update on operations in preparation for UCC call on 8/26/21, including updates regarding DIP

I Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via

nding motions) in preparation for upcoming UCC meeting on 9/2/21

20-11133-mg Doc 2475 Filed 09/39/27 urs Eptersed 09/30/22 19:55:01 Main Document Augu Pg 263 Augu 20172021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	8/2/2021	0.2	Fleet Related Matters	Discuss estimated equity methodology with J. Adriaenssens in response to request from A. Berro
Mowry, John	Managing Director	\$ 1,076.00	8/2/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for u
Mowry, John	Managing Director	\$ 1,076.00	8/3/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including status update of death trap and cla
Mowry, John	Managing Director	\$ 1,076.00	8/4/2021	0.5	Committee Communications and Discussions	Partipate on ad hoc call organized by Wilkie (T. Goren and D. Sinclaire) and UCC sub-committee to discuss latest proposal from lenders on
Mowry, John	Managing Director	\$ 1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Altonto discuss update on operations in preparation for UCC call on 8/5/21, including l
Mowry, John	Managing Director	\$ 1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Participate in weekly Professionals callreviewing outstanding topics (e.g., claims analysis), newly received motions, and prepare for the UC
Mowry, John	Managing Director	\$ 1,076.00	8/5/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/5/21, including update regarding current version of exit financing proposal, exclusivity filing update
Mowry, John	Managing Director	\$ 1,076.00	8/5/2021	0.5	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding claims analysis and maintenance
Mowry, John	Managing Director	\$ 1,076.00	8/9/2021	0.1	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for u
Mowry, John	Managing Director	\$ 1,076.00	8/10/2021	0.4	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis
Mowry, John	Managing Director	\$ 1,076.00	8/11/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Altonto discuss update on operations in preparation for UCC call on 8/12/21, including
Mowry, John	Managing Director	\$ 1,076.00	8/11/2021	0.3	Committee Communications and Discussions	Participate in weekly Professionals callreviewing outstanding topics (e.g., claims analysis), newly received motions, and prepare for the UC
Mowry, John	Managing Director	\$ 1,076.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update
Mowry, John	Managing Director	\$ 1,076.00	8/12/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding claims analysis and maintenance
Mowry, John	Managing Director	\$ 1,076.00	8/23/2021	0.4	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for u
Mowry, John	Managing Director	\$ 1,076.00	8/24/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/26/21, including discussion of Banco de Bogota ag
Mowry, John	Managing Director	\$ 1,076.00	8/25/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Altonto discuss update on operations in preparation for UCC call on 8/26/21, including
Mowry, John	Managing Director	\$ 1,076.00	8/25/2021	0.2	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Co email) to prepare for the UCC call on 8/26/21
Mowry, John	Managing Director	\$ 1,076.00	8/30/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for u

for upcoming UCC meeting on 8/5/21 d claims analysis rs on recovery terms and warrant values ing legal and fleet updates e UCC call on 8/5/21 ince file review as well as updated lease assumption review requirements for upcoming UCC meeting on 8/12/21 rsis ding legal and fleet updates e UCC call on 8/12/21 e anace file review as well as updated lease assumption review requirements

for upcoming UCC meeting on 8/26/21

ta agreement and internal Jefferies team review

ding updates regarding DIP refinancing, fleet, and cash reporting

I Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via

for upcoming UCC meeting on 9/2/21

20-11133-mg Doc 2475 Filed 09/39/27 urs Eptersch 09/30/22 19:55:01 Main Document Augu Pg 2644 Of 3072021

Nymetry <t< th=""><th>Professional</th><th>Title</th><th>Hourly Billing Rate</th><th>Date</th><th>Hours</th><th>Project Category</th><th>Explanation</th></t<>	Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Process Process <t< td=""><td>Ryan, Leah</td><td>Managing Director</td><td></td><td>8/2/2021</td><td>0.5</td><td>Committee Communications and Discussions</td><td>Review claims file prepared by Seabury and shared by D. Brand</td></t<>	Ryan, Leah	Managing Director		8/2/2021	0.5	Committee Communications and Discussions	Review claims file prepared by Seabury and shared by D. Brand
Number Name Ferritaria Contract Contructions of Closed State Prin Leh Nampa Direct F State Contract Contructions of Closed State State <td>Ryan, Leah</td> <td>Managing Director</td> <td>\$ 1,076.00</td> <td>8/2/2021</td> <td>1.2</td> <td>Committee Communications and Discussions</td> <td>Review of AVH related party matters provided by James Dugan (Wilkie) and Andrea Gonzalez (A&M)</td>	Ryan, Leah	Managing Director	\$ 1,076.00	8/2/2021	1.2	Committee Communications and Discussions	Review of AVH related party matters provided by James Dugan (Wilkie) and Andrea Gonzalez (A&M)
NameNa	Ryan, Leah	Managing Director	\$ 1,076.00	8/2/2021	0.4	Committee Communications and Discussions	Correspondence with Agustino Berro (Wilkie) on aircraft liens investigation
NameNa	Ryan, Leah	Managing Director	\$ 1,076.00	8/2/2021	0.1	Committee Communications and Discussions	Discuss follow-up request regarding equity estimate from A. Berro with J. Adriaenssens
Market Market of a body Standard Standard Reserved '1 a ky 10000 pecked to intraining centre in low cy 10 keb ky westig call. Syn, Looh Market of a kyr Standard Standard Performant of a kyr Performant of a	Ryan, Leah	Managing Director	\$ 1,076.00	8/2/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandin
NumberNumbe	Ryan, Leah	Managing Director	\$ 1,076.00	8/3/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including status update of death trap and cl
CharlenDefaultDefaultDefaultDefaultDefaultDefaultDefaultSynt. LashManaging Director510%10M420220.03Committee Communications and DiscussionsCommutation with AAM (dein Wachthr) ingedraft states in the PORApal. LashManaging Director510%10M400270.04Committee Communications and DiscussionsCommutation with AAM (dein Wachthr) ingedraft states in the PORApal. LashManaging Director510%10M400270.04Committee Communications and DiscussionsCad weekly call with Scalbary (e., spretamine to the DORS), defines Additional Additions in UCC, Wilke - LaginApal. LashManaging Director510%10M400270.04Committee Communications and DiscussionsRefere, edit, edit genome weekly CoChile of Wilke Mathematication in Hand CollApal. LashManaging Director510%10M400270.04Committee Communications and DiscussionsPalification on weekly CoChile of Wilke Mathematication in Hand CollApal. LashManaging Director510%10M400270.04Committee Communications and DiscussionsPalification on weekly CoChile of Wilke Mathematication in Hand CollApal. LashManaging Director510%10M500270.04Committee Communications and DiscussionsPalification on Wilke Mathematication in Hand MalerApal. LashManaging Director510%10M500270.04Committee Communications and DiscussionsPalification on Wilke Mathematication in Hand MalerApal. LashManaging D	Ryan, Leah	Managing Director	\$ 1,076.00	8/3/2021	0.5	Committee Communications and Discussions	Review of 13 wk (21.08.03 posted to intralinks) cashflow in advance of Seabury weekly call.
Part Lash Massage Director 9 Lask Part Lash	Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.5	Committee Communications and Discussions	Partipate on call arranged by Wilkie (T. Goren and D. Sinclair) and UCC sub-committee to discuss latest proposal from lenders on recovery
NameN	Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Number Numer Numer Numer <td>Ryan, Leah</td> <td>Managing Director</td> <td>\$ 1,076.00</td> <td>8/4/2021</td> <td>0.2</td> <td>Committee Communications and Discussions</td> <td>Communication with A&M (Seth Waschitz) regarding subcon in the POR</td>	Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.2	Committee Communications and Discussions	Communication with A&M (Seth Waschitz) regarding subcon in the POR
With Lish Nameging Unstand S 1.0% 00 0=40.00 0.0% Destination communications and Discussions prepare for the LCC call on 8.021 Communications and Discussions Rpain, Leah Managing Director S 1.0% 00 0.442021 0.6 Communications and Discussions Paticipate on weekly Do Chain call with Breit Miller, Todd Goren, Lean Scieninger and UCC greeting on 85/21 Ryan, Leah Managing Director S 1.0% 00 98/2021 0.4 Communications and Discussions Preparations for pitch out of relevant weekly matchaids to UCC meeting dated 95/21 Ryan, Leah Managing Director S 1.0% 00 98/2022 0.4 Communications and Discussions Participate on UCC meeting dated 95/21, including update regarding oursert version of exit financing proposal, enclusivity filling update Ryan, Leah Managing Director S 1.0% 00 98/2022 0.4 Communications and Discussions Participate on UCC meeting dated 95/21, including update regarding oursert version of exit financing proposal, enclusivity filling update Ryan, Leah Managing Director S 1.0% 00 98/2022 0.1 Communications and Discussions Participate on Altor intemain (i.e. Altor participants only) weekly call to	Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update of
Process Process <t< td=""><td>Ryan, Leah</td><td>Managing Director</td><td>\$ 1,076.00</td><td>8/4/2021</td><td>0.6</td><td>Committee Communications and Discussions</td><td>Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal C prepare for the UCC call on 8/5/21</td></t<>	Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal C prepare for the UCC call on 8/5/21
A controlA control	Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/5/21
ProcessProcessProcessProcessProcessProcessProcessRyan, LeahManaging Director\$ 1.076.008/520210.4Committee Communications and DiscussionsParticipate on Alton internal (i.e., Alton participants only) UCC meeting dethef after 8/5/21 meeting, including follow-up topic regarding ofRyan, LeahManaging Director\$ 1.076.008/920210.4Committee Communications and DiscussionsParticipate on Alton internal (i.e., Alton participants only) UCC meeting dethef after 8/5/21 meeting, including follow-up topic regarding ofRyan, LeahManaging Director\$ 1.076.008/920210.5Committee Communications and DiscussionsPrepare and share agenda for recurring weekly call with Seabury and MilbankRyan, LeahManaging Director\$ 1.076.008/1020210.4Committee Communications and DiscussionsParticipate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analyRyan, LeahManaging Director\$ 1.076.008/11/20210.4Committee Communications and DiscussionsParticipate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analyRyan, LeahManaging Director\$ 1.076.008/11/20210.4Committee Communications and DiscussionsParticipate on weekly call with Seabury (i.e., representative for the Debtors). Jefferies and Alton (i.e., financial advisors for UCC) to discuss updatRyan, LeahManaging Director\$ 1.076.008/11/20210.4Committee Communications and DiscussionsParticipate on weekly cal	Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Se
Procession Procession <td>Ryan, Leah</td> <td>Managing Director</td> <td>\$ 1,076.00</td> <td>8/5/2021</td> <td>0.7</td> <td>Committee Communications and Discussions</td> <td>Preparations for pitch out of relevant weekly materials to UCC members dated 8/5/21</td>	Ryan, Leah	Managing Director	\$ 1,076.00	8/5/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 8/5/21
Act	Ryan, Leah	Managing Director	\$ 1,076.00	8/5/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/5/21, including update regarding current version of exit financing proposal, exclusivity filing update
Ryan, Leah Managing Director \$ 1,076.00 8/9/2021 0.5 Committee Communications and Discussions Prepare and share agenda for recurring weekly call with Seabury and Milbank Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 0.4 Committee Communications and Discussions Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analy Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 0.4 Committee Communications and Discussions Part 1 - Review of AVH Plan Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 0.5 Committee Communications and Discussions Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss updal Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 0.5 Committee Communications and Discussions Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors to UCC, Wilkie - Lega Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 0.3 Committee Communications and Discussions Participate on weekly fashcard deck in preparation for the UCC meeting on 8/12/21 Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 <td>Ryan, Leah</td> <td>Managing Director</td> <td>\$ 1,076.00</td> <td>8/5/2021</td> <td>0.5</td> <td>Committee Communications and Discussions</td> <td>Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding clai</td>	Ryan, Leah	Managing Director	\$ 1,076.00	8/5/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding clai
RCC	Ryan, Leah	Managing Director	\$ 1,076.00	8/9/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandin
Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 3.1 Committee Communications and Discussions Part 1 - Review of AVH Plan Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 0.5 Committee Communications and Discussions Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss updal Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 0.3 Committee Communications and Discussions Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss updal Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 0.3 Committee Communications and Discussions Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Lega Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 0.6 Committee Communications and Discussions Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/12/21 Ryan, Leah Managing Director \$ 1,076.00 8/12/2021 2.9 Committee Communications and Discussions Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/12/21 Ryan, Leah Managing Director \$ 1	Ryan, Leah	Managing Director	\$ 1,076.00	8/9/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Number of the state Number of the state<	Ryan, Leah	Managing Director	\$ 1,076.00	8/10/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis
Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 0.3 Committee Communications and Discussions Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Lega Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 0.6 Committee Communications and Discussions Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/12/21 Ryan, Leah Managing Director \$ 1,076.00 8/12/2021 2.9 Committee Communications and Discussions Part 2 - Review of AVH Plan of Disclosure	Ryan, Leah	Managing Director	\$ 1,076.00	8/11/2021	3.1	Committee Communications and Discussions	Part 1 - Review of AVH Plan
Ryan, Lean Managing Director \$ 1,076.00 8/11/2021 0.3 Committee Communications and Discussions prepare for the UCC call on 8/12/21 Ryan, Leah Managing Director \$ 1,076.00 8/11/2021 0.6 Committee Communications and Discussions Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/12/21 Ryan, Leah Managing Director \$ 1,076.00 8/12/2021 2.9 Committee Communications and Discussions Part 2 - Review of AVH Plan of Disclosure	Ryan, Leah	Managing Director	\$ 1,076.00	8/11/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update of
Ryan, Leah Managing Director \$ 1,076.00 \$/12/2021 2.9 Committee Communications and Discussions Part 2 - Review of AVH Plan of Disclosure	Ryan, Leah	Managing Director	\$ 1,076.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal C prepare for the UCC call on 8/12/21
	Ryan, Leah	Managing Director	\$ 1,076.00	8/11/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/12/21
	Ryan, Leah	Managing Director	\$ 1,076.00	8/12/2021	2.9	Committee Communications and Discussions	Part 2 - Review of AVH Plan of Disclosure
Ryan, Leah Managing Director \$ 1,076.00 8/12/2021 0.5 Committee Communications and Discussions Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update	Ryan, Leah	Managing Director	\$ 1,076.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update

nding motions) in preparation for upcoming UCC meeting on 8/5/21

l claims analysis

very terms and warrant values

ate on operations in preparation for UCC call on 8/5/21, including legal and fleet updates

I Counsel for UCC) reviewing outstanding topics (e.g., claims analysis), newly received motions, and

Seabury weekly call and open items for discussion on broader UCC call scheduled 8/5/21

claims analysis and maintenance file review as well as updated lease assumption review requirements

nding motions) in preparation for upcoming UCC meeting on 8/12/21

/sis

ate on operations in preparation for UCC call on 8/12/21, including legal and fleet updates

Counsel for UCC) reviewing outstanding topics (e.g., claims analysis), newly received motions, and

20-11133-mg Doc 2475 Filed 09/39/27 urs Eptersch 09/30/22 19:55:01 Main Document Augu Pg 265-Augu 3072021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	8/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding cla
Ryan, Leah	Managing Director	\$ 1,076.00	8/13/2021	3.2	Committee Communications and Discussions	Part 3 - Review of AVH Disclosure statement motion
Ryan, Leah	Managing Director	\$ 1,076.00	8/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandin
Ryan, Leah	Managing Director	\$ 1,076.00	8/16/2021	3.1	Committee Communications and Discussions	Review of AVH Equity Conversion and Commitment Agreement shared by Wilkie (Robert Engelke)
Ryan, Leah	Managing Director	\$ 1,076.00	8/17/2021	2.6	Committee Communications and Discussions	Review of AVH - United Airlines Contribution Agreement
Ryan, Leah	Managing Director	\$ 1,076.00	8/18/2021	0.4	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update of
Ryan, Leah	Managing Director	\$ 1,076.00	8/18/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal C hearing, and prepare for the UCC call on 8/19/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/18/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/19/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/19/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/19/21, including update on fleet and operational performance
Ryan, Leah	Managing Director	\$ 1,076.00	8/19/2021	1.4	Committee Communications and Discussions	Review of AVH's motion to reject Upsky SF Airport Hotel
Ryan, Leah	Managing Director	\$ 1,076.00	8/23/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandin
Ryan, Leah	Managing Director	\$ 1,076.00	8/24/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/26/21, including discussion of Banco de Bogota
Ryan, Leah	Managing Director	\$ 1,076.00	8/24/2021	3.6	Committee Communications and Discussions	At the request of Wilkie, review of Banco de Bogota settlement termsheet
Ryan, Leah	Managing Director	\$ 1,076.00	8/25/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update of and cash reporting
Ryan, Leah	Managing Director	\$ 1,076.00	8/25/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal C email) to prepare for the UCC call on 8/26/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/25/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/26/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/30/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstandin

claims analysis and maintenance file review as well as updated lease assumption review requirements

nding motions) and this week's omnibus hearing in preparation for upcoming UCC meeting on 8/19/21

ate on operations in preparation for UCC call on 8/19/21, including legal and fleet updates

I Counsel for UCC) reviewing outstanding topics (e.g., claims analysis), update from today's Ombibus

nding motions) in preparation for upcoming UCC meeting on 8/26/21

ota agreement and internal Jefferies team review

ate on operations in preparation for UCC call on 8/26/21, including updates regarding DIP refinancing, fleet,

al Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via

nding motions) in preparation for upcoming UCC meeting on 9/2/21

20-11133-mg Doc 2475 Filed 09/39/27 urs Eptersed 09/30/22 19:55:01 Main Document Augu Pg 20:60-00:30/72021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/1/2021	0.3	Committee Communications and Discussions	Review claims files as provided by D. Brand related to claims analysis; download relevant files for team review; corresond with Alton team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/1/2021	0.1	Committee Communications and Discussions	Correspond with D. Cook regarding filed fee statement for June; save version of docket to local folder
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/1/2021	0.2	Committee Communications and Discussions	Review updated Tranche B counter proposal as provided by T. Gorren
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/2/2021	0.2	Fleet Related Matters	Discuss estimated equity methodology with J. Mowry in response to request from A. Berro
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/2/2021	0.3	Fleet Related Matters	Review equity estimate file in response to request from A. Berro; prepare summary and correspond with A. Berro regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/2/2021	0.1	Fleet Related Matters	Discuss follow-up request regarding equity estimate from A. Berro with L. Ryan
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/2/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., review of new aircraft lease assumptions and po
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/2/2021	0.1	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., claims review, Deloitte filing review) in adva
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/3/2021	0.8	Fleet Related Matters	Review equity question as provided by A. Berro; analyze additional fleet information as select MSNs provided are not part of the AVH fleet;
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/3/2021	0.3	Fleet Related Matters	Prepare requested information for corrected aircraft MSNs as provided by A. Berro; correspond with A. Berro regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/3/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including update on potential exit financing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss fleet update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal C for the UCC call on 8/5/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/4/2021	0.4	Committee Communications and Discussions	Review and edit weekly flash card in preparation for UCC meeting on 8/5/21, including updates to competitive landscape information
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/4/2021	0.3	Fleet Related Matters	Prepare updated information for A. Berro regarding aircraft equity; correspond with A. Berro regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/5/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/5/21, including update regarding current version of exit financing proposal, exclusivity filing update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/5/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding claim
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/9/2021	0.4	Fleet Related Matters	Prepare updated information for A. Berro regarding aircraft equity as requested on 8/4/21; correspond with A. Berro regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/9/2021	0.6	Committee Communications and Discussions	Conduct project introduction session with Y. Qin, including review of flash card update process, relevant meetings, and key stakeholders
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/9/2021	1.8	Committee Communications and Discussions	Conduct high-level review of the Debtors' Chapter 11 Plan document, focusing review efforts on the claims analysis and lease assumption of
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/9/2021	0.1	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Debtors' Chapter 11 Plan, aircraft lease assumption of the second s
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., aircraft lease review, CS retention app) in a
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/10/2021	0.3	Fleet Related Matters	Respond to multiple questions from A. Berro regarding aircraft equity value and follow-up items (e.g., value of spares); correspond with A. E
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/10/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/11/2021	0.4	Committee Communications and Discussions	Review updated Plan and Disclosure Statement as filed by Debtors on 8/10/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/11/2021	0.7	Committee Communications and Discussions	Edit and review weekly flashcard in preparation for UCC meeting on 8/11/21, including updates to COVID status update
					•	·

am regarding same

potential claims impact) in preparation for upcoming UCC meeting on 8/5/21

dvance of the UCC meeting scheduled for 8/5/21

eet; correspond with A. Berro regarding same

ng deal

uss update on operations in preparation for UCC call on 8/5/21, including updates regarding exit financing,

I Counsel for UCC) reviewing outstanding topics (e.g., exit financing update, fleet discussion) to prepare

laims analysis and maintenance file review as well as updated lease assumption review requirements

on details

nption reviews) in preparation for upcoming UCC meeting on 8/12/21

advance of the UCC meeting scheduled for 8/12/21

. Berro regarding same

sis

20-11133-mg Doc 2475 Filed 09/30/27 urs Eptersch 09/30/22 19:55:01 Main Document Augu P0/2017 2013

Title			Date	Hours	Project Category	Explanation
Engagement Manager	\$	709.00	8/11/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss up negotiations, operations, and cash
Engagement Manager	\$	709.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Cou for the UCC call on 8/12/21
Engagement Manager	\$	709.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly UCC co-chairs call, standing in for L. Ryan, discussing plan and disclosure statement filing and providing update on flee
Engagement Manager	\$	709.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding filing of plan and disclosure statement
Engagement Manager	\$	709.00	8/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding claim
Engagement Manager	\$	709.00	8/13/2021	0.7	Committee Communications and Discussions	Participate on Alton internal meeting to discuss the claims analysis process, including a review of the unsecured debt topic, modeling way for
Engagement Manager	\$	709.00	8/16/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, unsecured debt topic) in preparati
Engagement Manager	\$	709.00	8/18/2021	2.4	Committee Communications and Discussions	Participate on Omnibus hearing on 8/18/21, including review of Alton's third interim fee application and other case-related matters
Engagement Manager	\$	709.00	8/18/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss u current operational environment
Engagement Manager	\$	709.00	8/18/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Cou UCC call on 8/19/21
Engagement Manager	\$	709.00	8/18/2021	0.2	Committee Communications and Discussions	Review document regarding United equity agreement as provided by D. Sinclair on 08/17/21
Engagement Manager	\$	709.00	8/18/2021	0.4	Fleet Related Matters	Review Intralinks site for available lease documents for WB aircraft; download and collate relevant content
Engagement Manager	\$	709.00	8/18/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Review and edit weekly flash card material in prepartion for UCC Meeting on 8/19/21, including update to local Colombian aviation sector
Engagement Manager	\$	709.00	8/19/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/19/21, including update regarding omnibus hearing outcomes
Engagement Manager	\$	709.00	8/19/2021	0.7	Fleet Related Matters	Review claims filings for MSN 3664
Engagement Manager	\$	709.00	8/19/2021	1.6	Fleet Related Matters	Review lease documents for MSN 3664, focusing on implications for claim amounts
Engagement Manager	\$	709.00	8/19/2021	1.5	Fleet Related Matters	Revise claim model file for MSN 3664
Engagement Manager	\$	709.00	8/23/2021	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, unsecured debt topic) in preparation
Engagement Manager	\$	709.00	8/23/2021	0.1	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., Banco de Bogota Agreement review) in advan
Engagement Manager	\$	709.00	8/23/2021	1.7	Committee Communications and Discussions	Review of Banco de Bogota Agreement as provided by Debtors including review of LifeMiles aspect
Engagement Manager	\$	709.00	8/24/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/26/21, including discussion of Banco de Bogota ag
Engagement Manager	\$	709.00	8/25/2021	1.9	Fee Application	Prepare draft materials in support of Alton's thirteenth monthly fee application (i.e., related to July efforts)
Engagement Manager	\$	709.00	8/25/2021	0.7	Fee Application	Review draft materials in support of Alton's thirteenth monthly fee application; correspond with D. Cook with Denton's regarding same
Engagement Manager	\$	709.00	8/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss up refinancing, fleet, and cash reporting
Engagement Manager	\$	709.00	8/25/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Cou email) to prepare for the UCC call on 8/26/21
Engagement Manager	\$	709.00	8/27/2021	0.2	Fee Application	Correspond with D. Cook regarding Alton's thirteenth monthly fee application
	Engagement Manager	InteBillitEngagement Manager\$Engagement Mana	Billing RateEngagement Manager\$ 709.00Engagement Manager\$ 709.00 <td>ItteBilling RateDateEngagement Manager\$709.008/11/2021Engagement Manager\$709.008/11/2021Engagement Manager\$709.008/12/2021Engagement Manager\$709.008/12/2021Engagement Manager\$709.008/13/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/19/2021Engagement Manager\$709.008/19/2021Engagement Manager\$709.008/19/2021Engagement Manager\$709.008/19/2021Engagement Manager\$709.008/23/2021Engagement Manager\$709.008/23/2021Engagement Manager\$709.008/23/2021Engagement Manager\$709.008/23/2021Engagement Manager\$709.008/23/2021Engagement Manager\$709.008/23/2021Engagement Manager\$709.008/23/2021<td< td=""><td>HeBilling RateDateHoursEngagement Manager\$709.008/11/20210.5Engagement Manager\$709.008/11/20210.3Engagement Manager\$709.008/12/20210.3Engagement Manager\$709.008/12/20210.3Engagement Manager\$709.008/13/20210.7Engagement Manager\$709.008/16/20210.3Engagement Manager\$709.008/18/20210.3Engagement Manager\$709.008/18/20210.3Engagement Manager\$709.008/18/20210.3Engagement Manager\$709.008/18/20210.2Engagement Manager\$709.008/18/20210.2Engagement Manager\$709.008/18/20210.4Engagement Manager\$709.008/18/20210.4Engagement Manager\$709.008/19/20210.4Engagement Manager\$709.008/19/20210.4Engagement Manager\$709.008/19/20211.5Engagement Manager\$709.008/19/20211.6Engagement Manager\$709.008/23/20210.4Engagement Manager\$709.008/23/20210.4Engagement Manager\$709.008/23/20210.4Engagement Manager\$709.008/23/20210.4Engagement Manager\$709.00<td< td=""><td>math Data Parties Data Parties Data Parties ingagement Manager 5 709.00 8/11/2021 0.5 committee Communications and Discussions ingagement Manager 5 709.00 8/11/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/12/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/12/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/12/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.4 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.4 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.4 Peetomance Monitoring (Internal, Market/Compettor)</td></td<></td></td<></td>	ItteBilling RateDateEngagement Manager\$709.008/11/2021Engagement Manager\$709.008/11/2021Engagement Manager\$709.008/12/2021Engagement Manager\$709.008/12/2021Engagement Manager\$709.008/13/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/18/2021Engagement Manager\$709.008/19/2021Engagement Manager\$709.008/19/2021Engagement Manager\$709.008/19/2021Engagement Manager\$709.008/19/2021Engagement Manager\$709.008/23/2021Engagement Manager\$709.008/23/2021Engagement Manager\$709.008/23/2021Engagement Manager\$709.008/23/2021Engagement Manager\$709.008/23/2021Engagement Manager\$709.008/23/2021Engagement Manager\$709.008/23/2021 <td< td=""><td>HeBilling RateDateHoursEngagement Manager\$709.008/11/20210.5Engagement Manager\$709.008/11/20210.3Engagement Manager\$709.008/12/20210.3Engagement Manager\$709.008/12/20210.3Engagement Manager\$709.008/13/20210.7Engagement Manager\$709.008/16/20210.3Engagement Manager\$709.008/18/20210.3Engagement Manager\$709.008/18/20210.3Engagement Manager\$709.008/18/20210.3Engagement Manager\$709.008/18/20210.2Engagement Manager\$709.008/18/20210.2Engagement Manager\$709.008/18/20210.4Engagement Manager\$709.008/18/20210.4Engagement Manager\$709.008/19/20210.4Engagement Manager\$709.008/19/20210.4Engagement Manager\$709.008/19/20211.5Engagement Manager\$709.008/19/20211.6Engagement Manager\$709.008/23/20210.4Engagement Manager\$709.008/23/20210.4Engagement Manager\$709.008/23/20210.4Engagement Manager\$709.008/23/20210.4Engagement Manager\$709.00<td< td=""><td>math Data Parties Data Parties Data Parties ingagement Manager 5 709.00 8/11/2021 0.5 committee Communications and Discussions ingagement Manager 5 709.00 8/11/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/12/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/12/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/12/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.4 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.4 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.4 Peetomance Monitoring (Internal, Market/Compettor)</td></td<></td></td<>	HeBilling RateDateHoursEngagement Manager\$709.008/11/20210.5Engagement Manager\$709.008/11/20210.3Engagement Manager\$709.008/12/20210.3Engagement Manager\$709.008/12/20210.3Engagement Manager\$709.008/13/20210.7Engagement Manager\$709.008/16/20210.3Engagement Manager\$709.008/18/20210.3Engagement Manager\$709.008/18/20210.3Engagement Manager\$709.008/18/20210.3Engagement Manager\$709.008/18/20210.2Engagement Manager\$709.008/18/20210.2Engagement Manager\$709.008/18/20210.4Engagement Manager\$709.008/18/20210.4Engagement Manager\$709.008/19/20210.4Engagement Manager\$709.008/19/20210.4Engagement Manager\$709.008/19/20211.5Engagement Manager\$709.008/19/20211.6Engagement Manager\$709.008/23/20210.4Engagement Manager\$709.008/23/20210.4Engagement Manager\$709.008/23/20210.4Engagement Manager\$709.008/23/20210.4Engagement Manager\$709.00 <td< td=""><td>math Data Parties Data Parties Data Parties ingagement Manager 5 709.00 8/11/2021 0.5 committee Communications and Discussions ingagement Manager 5 709.00 8/11/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/12/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/12/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/12/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.4 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.4 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.4 Peetomance Monitoring (Internal, Market/Compettor)</td></td<>	math Data Parties Data Parties Data Parties ingagement Manager 5 709.00 8/11/2021 0.5 committee Communications and Discussions ingagement Manager 5 709.00 8/11/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/12/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/12/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/12/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.3 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.4 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.4 Committee Communications and Discussions ingagement Manager 5 709.00 8/18/2021 0.4 Peetomance Monitoring (Internal, Market/Compettor)

uss update on operations in preparation for UCC call on 8/12/21, including updates regarding ongoing fleet

al Counsel for UCC) reviewing outstanding topics (e.g., fleet discussion, investigation update) to prepare

on fleet and operations in preparation for UCC call on 8/12/21

claims review

ay forward, and review of lease documents

paration for upcoming UCC meeting on 8/19/21

uss update on operations in preparation for UCC call on 8/19/21, including updates regarding fleet and

al Counsel for UCC) reviewing outstanding topics (e.g., ongoing investigation status) to prepare for the

paration for upcoming UCC meeting on 8/26/21

advance of the UCC meeting scheduled for 8/26/21

ota agreement and internal Jefferies team review

uss update on operations in preparation for UCC call on 8/26/21, including updates regarding DIP

al Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via

20-11133-mg Doc 2475 Filed 09/39/27 ours Exptored 09/30/22 19:55:01 Main Document Augu Pg 268 Augu 30/72021

Professional	Title	ourly ig Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/30/2021	0.3	Fleet Related Matters	Review bankruptcy dockets to find sample stipulation to provide to R. Engelke for request for unredacted versions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/30/2021	0.2	Fleet Related Matters	Correspond with R. Engelke to provide sample stipulation docket and supporting material regarding request for unredacted materials
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/30/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., unredacted document request for Willkie team) in
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/30/2021	0.2	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., unredacted versions of selected documents
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/31/2021	0.4	Fleet Related Matters	Communicate with R. Engelke regarding unredacted documents for stipulations; correspond with internal Alton team regarding reply from R.

) in preparation for upcoming UCC meeting on 9/2/21

ents to support claims analysis) in advance of the UCC meeting scheduled for 9/2/21

n R. Engelke; correspond with R. Engelke regarding sample request

20-11133-mg Doc 2475 Filed 09/39/22 Lurs Eptersch 09/30/22 19:55:07 Main Document Augu Pg 26:59:401 30:72021

Land LobbAnswinSJint ADistance (minimization and line stream)Description that stream (i.e., Alter parkage (i.e.), and stream)Description (i.e., and iteration and iteratio	Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Randor Lunc, SolarNormalityNorm	Fischer Linnett, Dalton	Associate	\$ 367.00	8/2/2021	0.3	Committee Communications and Discussions	Particiapte in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., review of new aircraft lease assumptions
Rece Urang, Data Social So	Fischer Linnett, Dalton	Associate	\$ 367.00	8/2/2021	0.1	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., claims review, Deloitte filing review) in adva
Report Lance, Lance Automa Baseline Baseline <td>Fischer Linnett, Dalton</td> <td>Associate</td> <td>\$ 367.00</td> <td>8/3/2021</td> <td>0.2</td> <td>Committee Communications and Discussions</td> <td>Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including update on potential exit financing</td>	Fischer Linnett, Dalton	Associate	\$ 367.00	8/3/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including update on potential exit financing
AnsatzAuszalz <t< td=""><td>Fischer Linnett, Dalton</td><td>Associate</td><td>\$ 367.00</td><td>8/3/2021</td><td>1.0</td><td>Performance Monitoring (Internal, Market/Competitor)</td><td>Prepare flashcard materials for UCC meeting on 8/5/2021, including weekly extracts of global, regional, and national operational data for Co</td></t<>	Fischer Linnett, Dalton	Associate	\$ 367.00	8/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/5/2021, including weekly extracts of global, regional, and national operational data for Co
Instrument Normality <	Fischer Linnett, Dalton	Associate	\$ 367.00	8/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/5/2021, including regular weekly airline-level and capacity operational analysis and details
Part Lines Accord 3 3730 6100 10000 100000 $1000000000000000000000000000000000000$	Fischer Linnett, Dalton	Associate	\$ 367.00	8/3/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/5/2021, including survey of news on regional competitors, travel restrictions in Latin Americ
The first trunc, tank when k_{1} when k_{2} when $k_$	Fischer Linnett, Dalton	Associate	\$ 367.00	8/3/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials for UCC Meeting on 8/5/21
Hereit Humit Lation Naccode I and biol Control Contro Control Control </td <td>Fischer Linnett, Dalton</td> <td>Associate</td> <td>\$ 367.00</td> <td>8/4/2021</td> <td>0.6</td> <td>Committee Communications and Discussions</td> <td></td>	Fischer Linnett, Dalton	Associate	\$ 367.00	8/4/2021	0.6	Committee Communications and Discussions	
Fielder Linnet, DationAssociateFieldFieldFielder Linnet, DationAssociateFielder Linnet, DationAssociateS. 357.00S. 552.01O. 60Committee Communications and DiscussionsParticipate on LCC meeting dated 552.11. Including update regarding courter version of exit financing proposed, exclusivity filling updateFielder Linnet, DationAssociateS. 357.00S. 552.01O. 60Committee Communications and DiscussionsParticipate on LCC meeting dated 552.11. Including update regarding courter version of exit financing proposed, exclusivity filling updateFielder Linnet, DationAssociateS. 357.00S. 552.01O. 60000000Committee Communications and DiscussionsParticipate on LCC meeting dated 552.11. Including update regarding courter version of exit financing proposed, exclusivity fulling updateFielder Linnet, DationAssociateS. 357.00S. 552.00O. 60000000Committee Communications and DiscussionsParticipate on version call, including update regarding on spon interns (e.g., alternet) has analysisFielder Linnet, DationAssociateS. 357.00S. 557.00S. 552.00O. 600000000Participate Communications and DiscussionsFielder Linnet, DationAssociateS. 357.00S. 557.00S. 557.00S. 557.00S. 557.00Fielder Linnet, DationAssociateS. 357.00S. 557.00S. 557.00S. 557.00S. 557.00Fielder Linnet, DationAssociateS. 357.00S. 557.00S. 557.00S. 557.00S. 557.00Fielder Linnet, DationAssociateS. 357.00S. 557.0	Fischer Linnett, Dalton	Associate	\$ 367.00	8/4/2021	0.6	Committee Communications and Discussions	
Factor Linear, Dation Associate S 307.00 S02.02 One Committee Communications and Discussions Pertopate on Alter Internal (a., Alter participants only) UCC meeting debrid after B52.21 meeting, including Statuses to pic regarding data Fischer Linnert, Dation Associate 9 307.00 S02.02 0.01 Committee Communications and Discussions Participate on Alter Internal (a., Alter participants only) UCC meeting debrid after B52.21 meeting, including Statuses to pic regarding data Fischer Linnert, Dation Associate 9 307.00 S02.02 0.01 Committee Communications and Discussions Participate on veeting call with select members of the Wilkle team to align on open items (e.g., alteral fease review, CS referring participate Fischer Linnert, Dation Associate 9 307.00 S10.002 0.01 Committee Communications and Discussions Participate on veeting call with select members of the Wilkle team to align on open items (e.g., alteral fease and plain for Alter internal, Nater Computing (internal, Mater Computing (internal, Materet Computing	Fischer Linnett, Dalton	Associate	\$ 367.00	8/4/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review, including modification of commentary on comeptitor airlines' capacity in preparation for UCC meet
Firscher Linnett, Dalton Associate S 367.00 Sel2222 0.1 Committee Communications and Dascuasions Participate on Alton internal (i.a., Aton participants ontry) weekly call to discuse priority topics (e.g., Debtord' Chapter 11 Plan, alcoraft lease Fischer Linnett, Dalton Associate S 987.00 98102021 0.4 Committee Communications and Dascuasions Participate on weekly call with weekly call with weekly call with select membran of the Willice team to align on open items (e.g., altoratif lease review. CS retention app) in a Fischer Linnett, Dalton Associate S 987.00 9102021 0.4 Committee Communications and Dascuasions Participate on weekly call with weikler membran of the Willice team to align on open items (e.g., autoraft lease review. CS retention app) in a Fischer Linnett, Dalton Associate S 987.00 9102021 1.1 Performance Monitoring (internal, Market/Competitor) Prepare flashcard meterial for UCC meeting on 81122221, including weekly aritina-level and capacity operational analysis and deality Fischer Linnett, Dalton Associate S 987.00 91102021 0.5 Committee Communications and Dascuasions Pridicipate on Weekly call with: Selazy (u.g., representative for the Debtors). Jeffririe and Alton (u.g., franticial adbrisons for UCC) to discus affririer, afford weekly alitina-level	Fischer Linnett, Dalton	Associate	\$ 367.00	8/5/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/5/21, including update regarding current version of exit financing proposal, exclusivity filing update
Field Field <th< td=""><td>Fischer Linnett, Dalton</td><td>Associate</td><td>\$ 367.00</td><td>8/5/2021</td><td>0.5</td><td>Committee Communications and Discussions</td><td>Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding clair</td></th<>	Fischer Linnett, Dalton	Associate	\$ 367.00	8/5/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding clair
Include	Fischer Linnett, Dalton	Associate	\$ 367.00	8/9/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Debtors' Chapter 11 Plan, aircraft lease
Fielder Linnet, DatonAssociateS367.008/10/20211.1Performance Monitoring (internal, Market/Compettor)Prepare flashcard materials for UCC meeting on 8/12/2021, including veekly extracts of global, regional, and national operational data for UCFischer Linnet, DatonAssociateS367.008/10/20211.2Performance Monitoring (internal, Market/Compettor)Prepare flashcard materials for UCC update on 8/12/2021, including veekly extracts of global, regional, and national operational analysis and detailFischer Linnet, DatonAssociateS367.008/11/20210.55Performance Monitoring (internal, Market/Compettor)Prepare flashcard material for UCC update on 8/12/2021, including veekly article set on set of the Debtors). Jefferies and Alon (i.e., financial advisors for UCC) to discussFischer Linnet, DatonAssociateS367.008/11/20210.35committee Communications and DiscussionsParticipate on weekly call with Seabury (i.e., representative for the Debtors). Jefferies/Alon/A&M teams - Financial Advisors to UCC. Wilkie - Legal Communications and DiscussionsFischer Linnet, DatonAssociateS367.008/12/20210.35committee Communications and DiscussionsParticipate on weekly Professionals call (i.e., Participate on yeekly and the dation of the table of the Debtors). Jefferies/Alon/A&M teams - Financial Advisors to UCC. Wilkie - Legal Communications and DiscussionsFischer Linnet, DatonAssociateS367.008/12/2020.33committee Communications and DiscussionsParticipate on Alon internal (i.e., Alton participants only) UCC meeting date for 4/12/21, including review of Alton: the internet execu	Fischer Linnett, Dalton	Associate	\$ 367.00	8/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., aircraft lease review, CS retention app) in a
Field Field <th< td=""><td>Fischer Linnett, Dalton</td><td>Associate</td><td>\$ 367.00</td><td>8/10/2021</td><td>0.4</td><td>Committee Communications and Discussions</td><td>Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis</td></th<>	Fischer Linnett, Dalton	Associate	\$ 367.00	8/10/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis
FieldFieldFieldFieldFieldFieldFieldField 1	Fischer Linnett, Dalton	Associate	\$ 367.00	8/10/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/12/2021, including weekly extracts of global, regional, and national operational data for C
Internet Dalton Associate \$ 367.00 8/11/2021 0.5 Committee Communications and Discussions Participate on weekly professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors for UCC, Wilkie - Legal Committee Communications and Discussions Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Committee Communications and Discussions Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Communications and Discussions Fischer Linnett, Dalton Associate \$ 367.00 8/12/2021 0.5 Committee Communications and Discussions Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update Fischer Linnett, Dalton Associate \$ 367.00 8/12/2021 0.3 Committee Communications and Discussions Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding clare Fischer Linnett, Dalton Associate \$ 367.00 8/18/2021 0.3 Committee Communications and Discussions Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic (e.g., claims analysis, unsecured debt topic) in Fischer Linnett, Dalton Associate \$ 367.00 8/	Fischer Linnett, Dalton	Associate	\$ 367.00	8/10/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/12/2021, including regular weekly airline-level and capacity operational analysis and details
Fielder Linnett, Dalton Associate \$ 367.00 8/11/2021 0.5 Committee Communications and Discussions Financing, fleet update Fischer Linnett, Dalton Associate \$ 367.00 8/11/2021 0.3 Committee Communications and Discussions Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal C for the UCC call on 8/12/21 Fischer Linnett, Dalton Associate \$ 367.00 8/12/2021 0.5 Committee Communications and Discussions Participate on Weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal C for the UCC call on 8/12/21 Fischer Linnett, Dalton Associate \$ 367.00 8/12/2021 0.5 Committee Communications and Discussions Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update Fischer Linnett, Dalton Associate \$ 367.00 8/16/2021 0.3 Committee Communications and Discussions Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding class Fischer Linnett, Dalton Associate \$ 367.00 8/18/2021 0.3 Committee Communications and Discussions Participate on Alton internal (i.e., Alton participants only) weekl	Fischer Linnett, Dalton	Associate	\$ 367.00	8/10/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/12/2021, including survey of news on regional competitors, travel restrictions in Latin Amer
Fischer Linnett, Dalton Associate \$ 367.00 8/12/2021 0.3 Committee Communications and Discussions participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update Fischer Linnett, Dalton Associate \$ 367.00 8/12/2021 0.3 Committee Communications and Discussions Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update Fischer Linnett, Dalton Associate \$ 367.00 8/12/2021 0.3 Committee Communications and Discussions Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding classions Fischer Linnett, Dalton Associate \$ 367.00 8/18/2021 0.3 Committee Communications and Discussions Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding classions Fischer Linnett, Dalton Associate \$ 367.00 8/18/2021 0.3 Committee Communications and Discussions Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, unsecured debt topic) in Fischer Linnett, Dalton Associate \$ 367.00 8/18/2021 2.4 Committee Communications and Discussions <td>Fischer Linnett, Dalton</td> <td>Associate</td> <td>\$ 367.00</td> <td>8/11/2021</td> <td>0.5</td> <td>Committee Communications and Discussions</td> <td></td>	Fischer Linnett, Dalton	Associate	\$ 367.00	8/11/2021	0.5	Committee Communications and Discussions	
Fischer Linnett, Dalton Associate \$ 367.00 8/12/2021 0.3 Committee Communications and Discussions Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding cla Fischer Linnett, Dalton Associate \$ 367.00 8/16/2021 0.3 Committee Communications and Discussions Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding cla Fischer Linnett, Dalton Associate \$ 367.00 8/18/2021 0.3 Committee Communications and Discussions Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, unsecured debt topic) in Fischer Linnett, Dalton Associate \$ 367.00 8/18/2021 2.4 Committee Communications and Discussions Participate on Omnibus hearing on 8/18/21, including review of Alton's third interim fee application and other case-related matters Fischer Linnett, Dalton Associate \$ 367.00 8/18/2021 1.0 Performance Monitoring (Internal, Market/Competitor) Prepare flashcard materials for UCC meeting on 8/19/2021, including weekly extracts of global, regional, and national operational data for Communicational	Fischer Linnett, Dalton	Associate	\$ 367.00	8/11/2021	0.3	Committee Communications and Discussions	
Image: And the state Image: And the state <th< td=""><td>Fischer Linnett, Dalton</td><td>Associate</td><td>\$ 367.00</td><td>8/12/2021</td><td>0.5</td><td>Committee Communications and Discussions</td><td>Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update</td></th<>	Fischer Linnett, Dalton	Associate	\$ 367.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update
Fischer Linnett, Dalton Associate \$ 367.00 8/18/2021 2.4 Committee Communications and Discussions Participate on Omnibus hearing on 8/18/21, including review of Alton's third interim fee application and other case-related matters Fischer Linnett, Dalton Associate \$ 367.00 8/18/2021 1.0 Performance Monitoring (Internal, Market/Competitor) Prepare flashcard materials for UCC meeting on 8/19/2021, including weekly extracts of global, regional, and national operational data for Communications	Fischer Linnett, Dalton	Associate	\$ 367.00	8/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding cla
Fischer Linnett, Dalton Associate \$ 367.00 8/18/2021 1.0 Performance Monitoring (Internal, Market/Competitor) Prepare flashcard materials for UCC meeting on 8/19/2021, including weekly extracts of global, regional, and national operational data for C	Fischer Linnett, Dalton	Associate	\$ 367.00	8/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, unsecured debt topic) in
	Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	2.4	Committee Communications and Discussions	Participate on Omnibus hearing on 8/18/21, including review of Alton's third interim fee application and other case-related matters
Fischer Linnett, Dalton Associate \$ 367.00 8/18/2021 0.9 Performance Monitoring (Internal, Market/Competitor) Prepare flashcard material for UCC update on 8/19/2021, including regular weekly airline-level and capacity operational analysis and details	Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/19/2021, including weekly extracts of global, regional, and national operational data for C
	Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/19/2021, including regular weekly airline-level and capacity operational analysis and details

ons and potential claims impact) in preparation for upcoming UCC meeting on 8/5/21

dvance of the UCC meeting scheduled for 8/5/21

ng deal

Colombia, Latin America, and the global marketplace

ails on aircraft assumptions filed by debtors

erica, and approval status of fleets and routes of competitor airlines both extant and planned

uss update on operations in preparation for UCC call on 8/5/21, including updates regarding exit financing,

I Counsel for UCC) reviewing outstanding topics (e.g., exit financing update, fleet discussion) to prepare

eeting on 8/5/21

laims analysis and maintenance file review as well as updated lease assumption review requirements

se assumption reviews) in preparation for upcoming UCC meeting on 8/12/21

advance of the UCC meeting scheduled for 8/12/21

sis

or Colombia, Latin America, and the global marketplace

ails on aircraft assumptions filed by debtors

nerica, and approval status of fleets and routes of competitor airlines both extant and planned

uss update on operations in preparation for UCC call on 8/12/21, including updates regarding exit

I Counsel for UCC) reviewing outstanding topics (e.g., exit financing update, fleet discussion) to prepare

claims analysis and discussing slide on Avianca parking activity

c) in preparation for upcoming UCC meeting on 8/19/21

or Colombia, Latin America, and the global marketplace

ails on aircraft assumptions filed by debtors

20-11133-mg Doc 2475 Filed 09/39/27 urs Eptersed 09/30/22 19:55:01 Main Document Augu Pg 22 04 06 30 72021

Professional	Title	ourly g Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/19/2021, including survey of news on regional competitors, travel restrictions in Latin Amer
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss current operational environment
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal C UCC call on 8/19/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review including update regarding omnibus hearing outcomes in preparation for UCC Meeting on 8/19/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	0.1	Performance Monitoring (Internal, Market/Competitor)	Correspond with D. Sinclair to distribute FA materials in preparation for UCC Meeting on 8/19/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/19/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/19/21, including update regarding omnibus hearing outcomes
Fischer Linnett, Dalton	Associate	\$ 367.00	8/23/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, unsecured debt topic) in
Fischer Linnett, Dalton	Associate	\$ 367.00	8/24/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/26/21, including discussion of Banco de Bogota a
Fischer Linnett, Dalton	Associate	\$ 367.00	8/24/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/26/2021, including weekly extracts of global, regional, and national operational data for 0
Fischer Linnett, Dalton	Associate	\$ 367.00	8/24/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/26/2021, including regular weekly airline-level and capacity operational analysis and detail
Fischer Linnett, Dalton	Associate	\$ 367.00	8/24/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/26/2021, including survey of news on regional competitors, travel restrictions in Latin Amer
Fischer Linnett, Dalton	Associate	\$ 367.00	8/25/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Analyze week-over-week reduction of American Airlines routes into Latin America
Fischer Linnett, Dalton	Associate	\$ 367.00	8/25/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Analyze operational data provided by debtors and integrate into weeekly flashcard for 8/26/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	8/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss refinancing, fleet, and cash reporting
Fischer Linnett, Dalton	Associate	\$ 367.00	8/25/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal C email) to prepare for the UCC call on 8/26/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/27/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare transition document for temporary handoff of flashcard update responsibilities

nerica, and approval status of fleets and routes of competitor airlines both extant and planned

uss update on operations in preparation for UCC call on 8/19/21, including updates regarding fleet and

I Counsel for UCC) reviewing outstanding topics (e.g., ongoing investigation status) to prepare for the

21

ic) in preparation for upcoming UCC meeting on 8/26/21

ota agreement and internal Jefferies team review

or Colombia, Latin America, and the global marketplace

tails on aircraft assumptions filed by debtors

nerica, and approval status of fleets and routes of competitor airlines both extant and planned

uss update on operations in preparation for UCC call on 8/26/21, including updates regarding DIP

I Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via

20-11133-mg Doc 2475 Filed 09/38/27 Exptored 09/38/22 19:55:07 Main Document Augus P6:02 1.405 30:7, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	8/31/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 09/02/2021, including weekly extracts of global, regional, and nation
Puskarevic, Marko	Associate	\$ 367.00	8/31/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 09/02/2021, including regular weekly airline-level and capacity operat
Puskarevic, Marko	Associate	\$ 367.00	8/31/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 09/02/2021, including survey of news on regional competitors, travel both extant and planned

tional operational data for Colombia, Latin America, and the global marketplace

erational analysis and details on aircraft assumptions filed by debtors

vel restrictions in Latin America, and approval status of fleets and routes of competitor airlines

20-11133-mg Doc 2475 Filed 09/30/27 urs Eptersch 09/30/22 19:55:01 Main Document Augu Pg 222401 30:72021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	8/2/2021	0.3	Committee Communications and Discussions	Particiapted in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., review of new aircraft lease assumptions
Thorn, John Sebastian	Associate	\$ 367.00	8/2/2021	0.1	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., claims review, Deloitte filing review) in advan
Thorn, John Sebastian	Associate	\$ 367.00	8/2/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/5/2021, including weekly extracts of operational data from El Salvador and Ecuador, and
Thorn, John Sebastian	Associate	\$ 367.00	8/2/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/5/21, including regular weekly airline-level and route-by-route operational analysis for comp
Thorn, John Sebastian	Associate	\$ 367.00	8/2/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/5/2021, including survey of local and industry news, overviews of travel restrictions and new
Thorn, John Sebastian	Associate	\$ 367.00	8/3/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including update on potential exit financing of
Thorn, John Sebastian	Associate	\$ 367.00	8/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC meeting on 8/5/21
Thorn, John Sebastian	Associate	\$ 367.00	8/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week 'in preparation for UCC meeting on 8/5/21
Thorn, John Sebastian	Associate	\$ 367.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss fleet update
Thorn, John Sebastian	Associate	\$ 367.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Co for the UCC call on 8/5/21
Thorn, John Sebastian	Associate	\$ 367.00	8/4/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review, including talking points focus rework in preparation for UCC Meeting on 8/5/21
Thorn, John Sebastian	Associate	\$ 367.00	8/5/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/5/21, including update regarding current version of exit financing proposal, exclusivity filing update
Thorn, John Sebastian	Associate	\$ 367.00	8/5/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding clain
Thorn, John Sebastian	Associate	\$ 367.00	8/5/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Conducted further analysis into the activity of Avianca aircraft and the breakdown of parked versus active aircraft since April
Thorn, John Sebastian	Associate	\$ 367.00	8/6/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepared process notes and general information regarding action items for weekly updates in preparation of flash card
Thorn, John Sebastian	Associate	\$ 367.00	8/9/2021	0.1	Committee Communications and Discussions	Participated in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Debtors' Chapter 11 Plan, aircraft lease
Thorn, John Sebastian	Associate	\$ 367.00	8/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., aircraft lease review, CS retention app) in ac
Thorn, John Sebastian	Associate	\$ 367.00	8/9/2021	1.1	Committee Communications and Discussions	Met with Y. Qin to discuss handover of flash card updates, including data collection and analysis
Thorn, John Sebastian	Associate	\$ 367.00	8/9/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 8/12/21
Thorn, John Sebastian	Associate	\$ 367.00	8/10/2021	1.0	Committee Communications and Discussions	Met with Y. Qin to discuss COVID data analysis and deck preparation
Thorn, John Sebastian	Associate	\$ 367.00	8/10/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis
Thorn, John Sebastian	Associate	\$ 367.00	8/11/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss financing, fleet update
Thorn, John Sebastian	Associate	\$ 367.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Co for the UCC call on 8/12/21
Thorn, John Sebastian	Associate	\$ 367.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update
Thorn, John Sebastian	Associate	\$ 367.00	8/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding clai
Thorn, John Sebastian	Associate	\$ 367.00	8/13/2021	0.5	Committee Communications and Discussions	Met with Y. Qin to discuss Viva Air Analysis and to discuss more instructions for Avianca project updates.

ions and potential claims impact) in preparation for upcoming UCC meeting on 8/5/21

Ivance of the UCC meeting scheduled for 8/5/21

and overview of COVID-19 cases and vaccinations in Latin American and global markets

mpetitors in the Colombian and Latin American markets

new fleet acquisitons and route openings by competitor airlines

ng deal

5/21

uss update on operations in preparation for UCC call on 8/5/21, including updates regarding exit financing,

I Counsel for UCC) reviewing outstanding topics (e.g., exit financing update, fleet discussion) to prepare

aims analysis and maintenance file review as well as updated lease assumption review requirements

ase assumption reviews) in preparation for upcoming UCC meeting on 8/12/21

advance of the UCC meeting scheduled for 8/12/21

uss update on operations in preparation for UCC call on 8/12/21, including updates regarding exit

I Counsel for UCC) reviewing outstanding topics (e.g., exit financing update, fleet discussion) to prepare

laims analysis and discussing slide on Avianca parking activity

20-11133-mg Doc 2475 Filed 09/38/278 Entered 09/38/22 19:55:01 Main Document August PB9223A05 3057, 2021

Professional	Title	Hourly	Date	Hours	Project Category	Explanation
		Billing Rate				
Qin, Yinan	Associate	\$ 367.00	8/9/2021	0.6	Committee Communications and Discussions	Participate in project introduction session with J. Adriaenssens, including review of flash card update process, rele
Qin, Yinan	Associate	\$ 367.00	8/9/2021	1.1	Committee Communications and Discussions	Met with J. Thorn to discuss handover of flash card updates, including data collection and analysis
Qin, Yinan	Associate	\$ 367.00	8/9/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 8/12/2
Qin, Yinan	Associate	\$ 367.00	8/9/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/12/2021, including weekly extracts of global, regional, and nation
Qin, Yinan	Associate	\$ 367.00	8/9/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/12/2021, including regular weekly airline-level and route-by-route
Qin, Yinan	Associate	\$ 367.00	8/9/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/12/2021, including survey of local and industry news, overviews o
Qin, Yinan	Associate	\$ 367.00	8/10/2021	1.0	Committee Communications and Discussions	Met with J.Thorn to discuss COVID data analysis and deck preparation
Qin, Yinan	Associate	\$ 367.00	8/10/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including update
Qin, Yinan	Associate	\$ 367.00	8/10/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for
Qin, Yinan	Associate	\$ 367.00	8/11/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes over the past week in preparation for UCC meeting on 8/12/21
Qin, Yinan	Associate	\$ 367.00	8/11/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advincluding updates regarding exit financing, fleet update
Qin, Yinan	Associate	\$ 367.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors update, fleet discussion) to prepare for the UCC call on 8/5/21
Qin, Yinan	Associate	\$ 367.00	8/11/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review, including talking points focus rework in preparation for UCC Meeting on
Qin, Yinan	Associate	\$ 367.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal,
Qin, Yinan	Associate	\$ 367.00	8/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including fol
Qin, Yinan	Associate	\$ 367.00	8/13/2021	0.5	Committee Communications and Discussions	Met with J. Thorn to discuss Viva Air Analysis and to discuss more instructions for Avianca project updates.
Qin, Yinan	Associate	\$ 367.00	8/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis
Qin, Yinan	Associate	\$ 367.00	8/16/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/19/2021, including weekly extracts of global, regional, and nation
Qin, Yinan	Associate	\$ 367.00	8/16/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/19/2021, including regular weekly airline-level and route-by-route
Qin, Yinan	Associate	\$ 367.00	8/16/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/19/2021, including survey of local and industry news, overviews o
Qin, Yinan	Associate	\$ 367.00	8/17/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for
Qin, Yinan	Associate	\$ 367.00	8/18/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week in preparation f
Qin, Yinan	Associate	\$ 367.00	8/18/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 8/19/2

relevant meetings, and key stakeholders

12/21

ational operational data

ute operational analysis

ws of travel restrictions and new fleet acquisitons and route openings by competitor airlines

ate on potential exit financing deal

for UCC meeting on 8/12/21

advisors for UCC) to discuss update on operations in preparation for UCC call on 8/5/21,

ors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing

on 8/12/21

al, exclusivity filing update

follow-up topic regarding claims analysis and discussing slide on Avianca parking activity

ysis, unsecured debt topic) in preparation for upcoming UCC meeting on 8/19/21

ational operational data

ute operational analysis

ws of travel restrictions and new fleet acquisitons and route openings by competitor airlines

for UCC Meeting on 8/19/21

on for UCC Meeting on 8/19/21

19/21

20-11133-mg Doc 2475 Filed 09/38/22 Entered 09/38/22 19:55:01 Main Document August PB9244 A05 30:7, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	8/18/2021	2.4	Committee Communications and Discussions	Participate on Omnibus hearing on 8/18/21, including review of Alton's third interim fee application and other case
Qin, Yinan	Associate	\$ 367.00	8/18/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial ad including updates regarding fleet and current operational environment
Qin, Yinan	Associate	\$ 367.00	8/18/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors investigation status) to prepare for the UCC call on 8/19/21
Qin, Yinan	Associate	\$ 367.00	8/19/2021	1.2	Fleet Related Matters	Review claims filings model for ongoing claim analysis
Qin, Yinan	Associate	\$ 367.00	8/19/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/19/21, including update regarding omnibus hearing outcomes
Qin, Yinan	Associate	\$ 367.00	8/23/2021	0.4	Committee Communications and Discussions	Participate Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, u
Qin, Yinan	Associate	\$ 367.00	8/23/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/26/2021, including weekly extracts of global, regional, and nat
Qin, Yinan	Associate	\$ 367.00	8/23/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/26/2021, including regular weekly airline-level and route-by-route
Qin, Yinan	Associate	\$ 367.00	8/23/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/26/2021, including survey of local and industry news, overviews
Qin, Yinan	Associate	\$ 367.00	8/24/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation fo
Qin, Yinan	Associate	\$ 367.00	8/24/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week in preparation
Qin, Yinan	Associate	\$ 367.00	8/25/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 8/26/
Qin, Yinan	Associate	\$ 367.00	8/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial ad including updates regarding DIP refinancing, fleet, and cash reporting
Qin, Yinan	Associate	\$ 367.00	8/25/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors weekly summary to be provided via email) to prepare for the UCC call on 8/26/21
Qin, Yinan	Associate	\$ 367.00	8/30/2021	0.3	Committee Communications and Discussions	Participate Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., unredacted docu
Qin, Yinan	Associate	\$ 367.00	8/30/2021	0.2	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., unredacted versic scheduled for 9/2/21
Qin, Yinan	Associate	\$ 367.00	8/31/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 9/2/2021, including weekly extracts of global, regional, and natio
Qin, Yinan	Associate	\$ 367.00	8/31/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/2/2021, including regular weekly airline-level and route-by-route
Qin, Yinan	Associate	\$ 367.00	8/31/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/2/2021, including survey of local and industry news, overviews o
Qin, Yinan	Associate	\$ 367.00	8/31/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation fo
				-		· · · · · · · · · · · · · · · · · · ·

case-related matters

advisors for UCC) to discuss update on operations in preparation for UCC call on 8/19/21,

sors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., ongoing

s, unsecured debt topic) in preparation for upcoming UCC meeting on 8/26/21

national operational data

oute operational analysis

ws of travel restrictions and new fleet acquisitons and route openings by competitor airlines

n for UCC Meeting on 8/26/21

on for UCC Meeting on 8/26/21

26/21

advisors for UCC) to discuss update on operations in preparation for UCC call on 8/26/21,

sors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., preparation of

ocument request for Willkie team) in preparation for upcoming UCC meeting on 9/2/21

rsions of selected documents to support claims analysis) in advance of the UCC meeting

ational operational data

ute operational analysis

s of travel restrictions and new fleet acquisitons and route openings by competitor airlines

n for UCC Meeting on 9/2/21



20-11133-mg Doc 2293 Filed 00/29/22 Entered 00/29/22 19:39:02 P@ g75 off 3007

Main Document Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel the Debtors c/o Avianca Holdings S.A. Av. Calle 26 # 59-15, 6th Floor Bogota, 111321 Colombia

Account Number	
Invoice Number	434521088
Issue Date	26 October 2021
Due Date	25 November 2021

Engagement Name UCC Advisory Support

Professional: Title	Billable Period: September 1, 2021 - September 30, 2021	Hours Billed	Billing Rate	Total Billed
Berger, Jonathan: Managing Director		11.1	1,076.00	11,943.60
Mowry, John: Managing Director		9.1	1,076.00	9,791.60
Ryan, Leah: Managing Director		35.8	1,076.00	38,520.80
Adriaenssens, Jason: Engagement Manager		30.6	709.00	21,695.40
Boursin, Marc: Associate		8.3	367.00	3,046.10
Fischer Linnett, Dalton: Associate		18.8	367.00	6,899.60
Puskarevic, Marko: Associate		0.6	367.00	220.20
Traianou, Declan: Associate		27.7	367.00	10,165.90
Qin, Yinan: Associate		64.2	367.00	23,561.40
			Sub-Total:	\$125,844.60

*Detailed statement of hours included as separate attachment

Balance Owing: US\$125,844.60

Total:

US\$125,844.60

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS



Check

Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

20-11133-mg Doc 2293 Filed 00/29/22 Entered 00/29/22 19:39:02 Main Document Summary of Page 2007 Booject Category September 1, 2021 - September 30, 2021

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	86.4	\$75,475.20
Fee Application	2.0	\$1,418.00
Fleet Related Matters	86.5	\$36,613.50
Performance Monitoring (Internal, Market/Competitor)		\$12,337.90
Total	206.2	\$125,844.60

20-11133-mg Doc 2293 Filed 00/29/22 Entered 00/29/22 19:39:02 Main Document Summary Official Solor of essional September 1, 2021 - September 30, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	11.1	\$11,943.60
Mowry, John	Managing Director	\$1,076.00	9.1	\$9,791.60
Ryan, Leah	Managing Director	\$1,076.00	35.8	\$38,520.80
Adriaenssens, Jason	Engagement Manager	\$709.00	30.6	\$21,695.40
Boursin, Marc	Associate	\$367.00	8.3	\$3,046.10
Fischer Linnett, Dalton	Associate	\$367.00	18.8	\$6,899.60
Puskarevic, Marko	Associate	\$367.00	0.6	\$220.20
Traianou, Declan	Associate	\$367.00	27.7	\$10,165.90
Qin, Yinan	Associate	\$367.00	64.2	\$23,561.40
Total			206.2	\$125,844.60

20-11133-mg Doc 2493 Filed 00/29/27 Sptered 00/29/22 19:39:02 Main Document Septemb P8 2218 Soft 30, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	01-09-21	0.4	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtor motion to reject Exxon fuel agreeements) and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	02-09-21	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 9/2/21, including update on fleet and operational performance
Berger, Jonathan	Managing Director	\$1,076.00	02-09-21	0.3	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtor motion to reject Carey Limousine agreeement and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	02-09-21	0.3	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtor motion to reject software provider PRISM agreeement and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	02-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 9/2/21 meeting, including follow-up topic regarding open debtor motions
Berger, Jonathan	Managing Director	\$1,076.00	03-09-21	0.4	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtor motion to enter into an agreement with ATM, a wheelchair service vendor at LAX and provide co
Berger, Jonathan	Managing Director	\$1,076.00	07-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in pre
Berger, Jonathan	Managing Director	\$1,076.00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operative of the Debtors of th
Berger, Jonathan	Managing Director	\$1,076.00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) member call on 9/9/21
Berger, Jonathan	Managing Director	\$1,076.00	09-09-21	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 9/9/21, including update on fleet and exit timing
Berger, Jonathan	Managing Director	\$1,076.00	09-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 9/9/21 meeting, including follow-up topic regarding claims analysis and n
Berger, Jonathan	Managing Director	\$1,076.00	13-09-21	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions filed ov
Berger, Jonathan	Managing Director	\$1,076.00	15-09-21	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC me
Berger, Jonathan	Managing Director	\$1,076.00	20-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation of the second se
Berger, Jonathan	Managing Director	\$1,076.00	21-09-21	0.6	Committee Communications and Discussions	Participate on ad hoc conf call organized by Wilkie at the request of UCC member Puma to provide status update on exit plan
Berger, Jonathan	Managing Director	\$1,076.00	21-09-21	0.4	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtor motion to exercise their call option on the remaining 10.1% of the LifeMiles equity
Berger, Jonathan	Managing Director	\$1,076.00	21-09-21	0.9	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew the Debtor's summary documents of a new long term agreement with Amadeus for its IT services which
Berger, Jonathan	Managing Director	\$1,076.00	21-09-21	0.7	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtors plans to reject two agreements regarding the provision of ground handling service contracts in
Berger, Jonathan	Managing Director	\$1,076.00	22-09-21	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operative of the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) (i.e., f
Berger, Jonathan	Managing Director	\$1,076.00	22-09-21	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 9/23/21
Berger, Jonathan	Managing Director	\$1,076.00	23-09-21	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 9/23/21, including update on fleet and exit timing
Berger, Jonathan	Managing Director	\$1,076.00	27-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in pre
Berger, Jonathan	Managing Director	\$1,076.00	29-09-21	0.2	Committee Communications and Discussions	At request of Seabury (email from G. Hughs), reivew Debtor motion to reject a spare Rolls Royce engine and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	29-09-21	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC me

ons and fleet claims analysis

e concurrence

preparation for upcoming UCC meeting on 9/9/21

perations in preparation for UCC call on 9/9/21, including updates on exit timing, fleet, and cash reporting

CC) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC

and maintenance file review as well as updated lease assumption review requirements

l over the weekend) in preparation for upcoming UCC meeting on 9/16/21

members via email

preparation for upcoming UCC meeting on 9/9/21

hich includes a settlement of Amadeus' claims and provide concurrence

ts in Dallas by mutual agreement with the vendor and provide concurrence

perations in preparation for UCC call on 9/23/21, including updates on exit timing, fleet, and cash reporting

preparation for upcoming UCC meeting on 9/30/21

members via email

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	02-09-21	0.6	Committee Communications and Discussions	Participate in UCC meeting dated 9/2/21, including updates on fleet and operational performance
Mowry, John	Managing Director	\$ 1,076.00	02-09-21	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 9/2/21 meeting, including follow-up topic regarding open debtor motions and fleet claims analysis
Mowry, John	Managing Director	\$ 1,076.00	07-09-21	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC m
Mowry, John	Managing Director	\$ 1,076.00	08-09-21	0.6	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update in operations in preparation for UCC call on 9/9/21, including updates on exit tir
Mowry, John	Managing Director	\$ 1,076.00	08-09-21	0.6	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call
Mowry, John	Managing Director	\$ 1,076.00	09-09-21	1.0	Committee Communications and Discussions	Participate in UCC meeting dated 9/9/21, including update in fleet and exit timing
Mowry, John	Managing Director	\$ 1,076.00	09-09-21	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 9/9/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as we
Mowry, John	Managing Director	\$ 1,076.00	13-09-21	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions filed over the weekend) in preparation
Mowry, John	Managing Director	\$ 1,076.00	20-09-21	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC m
Mowry, John	Managing Director	\$ 1,076.00	22-09-21	0.5	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update in operations in preparation for UCC call on 9/23/21, including updates on exit to
Mowry, John	Managing Director	\$ 1,076.00	23-09-21	0.7	Committee Communications and Discussions	Participate in UCC meeting dated 9/23/21, including update in fleet and exit timing
Mowry, John	Managing Director	\$ 1,076.00	23-09-21	1.4	Fleet Related Matters	Discuss with Y. Qin about the claim analysis model methodology in general
Mowry, John	Managing Director	\$ 1,076.00	23-09-21	0.6	Fleet Related Matters	Discuss with Y. Qin about the maintenance cashflow model methodology in general
Mowry, John	Managing Director	\$ 1,076.00	27-09-21	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC m
Mowry, John	Managing Director	\$ 1,076.00	27-09-21	0.7	Fleet Related Matters	Discuss review process for claims analysis with J. Adriaenssens and Y. Qin, including discussion on maintenance modeling methodology
Mowry, John	Managing Director	\$ 1,076.00	29-09-21	0.2	Committee Communications and Discussions	At request of Seabury (email from G. Hughes), review Debtor motion regarding Rolls Royce spare engine rejection
Mowry, John	Managing Director	\$ 1,076.00	29-09-21	0.5	Fleet Related Matters	Discuss with Y. Qin about the maintenance cashflow modeling methodology on some special case

C meeting on 9/9/21								
it timing, fleet, and cash reporting								
all on 9/9/21								
well as updated lease assumption review requirements								
ation for upcoming UCC meeting on 9/16/21								
C meeting on 9/9/21								
xit timing, fleet, and cash reporting								
C meeting on 9/30/21								

20-11133-mg Doc 2293 Filed 00/229/27ours Entered 00/29/22 19:39:02 Main Document Septemb PB 2280 Soft 30, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.6	Committee Communications and Discussions	Review of lease assumption motion for MSN 4944 with Stratos
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	1.4	Committee Communications and Discussions	Review of AVH's - Luth Declaration supporting equity conversion and committment agreement
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.2	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in reporting
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) for the UCC call on 9/2/21
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 9/2/21
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly cal
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	2.8	Committee Communications and Discussions	At the request of Wilkie, review changes to the plan of disclosure statement including updates for the Joint Chapter 11 Plan.
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.4	Committee Communications and Discussions	Review of WIP material ahead of the weekly advisors professional call
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.6	Committee Communications and Discussions	Review of motion to reject various Exxon fuel agreements (Tampa-Exxon, Avianca Canada-Exxon)
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	2.2	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of notice of filing exhibit C - liquiidation analysis
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	0.5	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 9/2/21
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 9/2/21, including update regarding recently filed motions and other filings by Debtors
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	1.7	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review materials prepared in relation to the Banco de Bogota settlement, including a summary of the transaction
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	0.5	Committee Communications and Discussions	Review of AVH's weekly operating stats uploaded to intralinks (2021.9.01)
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	1.1	Committee Communications and Discussions	At the request of Wilkie, (Debra Sinclair), review exhibits in the motion for approving the discloure statement, namely allowable claims for voting purposes
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	0.6	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of rejection notice of Ground handling Carey International agreement
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	0.5	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of Prism market data agreement
Ryan, Leah	Managing Director	\$ 1,076.00	03-09-21	2.4	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of notice of filing exhibit D - Financial projections and additional financial materials
Ryan, Leah	Managing Director	\$ 1,076.00	03-09-21	1.6	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of AVH Governance Term sheet
Ryan, Leah	Managing Director	\$ 1,076.00	07-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in pre
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.6	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.4	Committee Communications and Discussions	Review of WIP material ahead of the weekly advisors professional call
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) member call on 9/9/21
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly cal
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 9/9/21
•						

s in preparation for UCC call on 9/2/21, including updates regarding DIP refinancing, fleet, and cash

CC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via email) to prepare

call and open items for discussion on broader UCC call scheduled 9/2/21

ion and the committee recommendation letter.

preparation for upcoming UCC meeting on 9/9/21

in preparation for UCC call on 9/9/21, including updates on exit timing, fleet, and cash reporting

CC) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC

call and open items for discussion on broader UCC call scheduled 9/9/21

20-11133-mg Doc 2493 Filed 00/29/27 September 5 Ptraced 00/29/22 19:39:02 Main Document September 2023 5 September 2023 September 30, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of Venezuela Overflight fees
Ryan, Leah	Managing Director	\$ 1,076.00	09-09-21	0.5	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 9/9/21
Ryan, Leah	Managing Director	\$ 1,076.00	09-09-21	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 9/9/21, including update on fleet and exit timing
Ryan, Leah	Managing Director	\$ 1,076.00	09-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 9/9/21 meeting, including follow-up topic regarding claims analysis and r
Ryan, Leah	Managing Director	\$ 1,076.00	13-09-21	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions filed or
Ryan, Leah	Managing Director	\$ 1,076.00	13-09-21	1.2	Committee Communications and Discussions	Review at the request of Wilkie (Robert Engelke) the Debtors updated plan and disclosure statement setting out a new class
Ryan, Leah	Managing Director	\$ 1,076.00	15-09-21	0.4	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in p
Ryan, Leah	Managing Director	\$ 1,076.00	15-09-21	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) the UCC call on 9/16/21
Ryan, Leah	Managing Director	\$ 1,076.00	15-09-21	0.5	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC
Ryan, Leah	Managing Director	\$ 1,076.00	20-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in pre
Ryan, Leah	Managing Director	\$ 1,076.00	21-09-21	0.6	Committee Communications and Discussions	Participate on conference call organized by Wilkie at the request of UCC member Puma to provide status update on exit plan and status of bankruptcy proc
Ryan, Leah	Managing Director	\$ 1,076.00	21-09-21	0.9	Committee Communications and Discussions	At request of Wilkie (Robert Engelke), review motion to exercise their call option on the remaining 10.1% of the LifeMiles equity
Ryan, Leah	Managing Director	\$ 1,076.00	21-09-21	1.2	Committee Communications and Discussions	At request of Wilkie (Robert Engelke), review documents in relation to a new long term agreement for IT services with Amadeus and settlement agreement
Ryan, Leah	Managing Director	\$ 1,076.00	21-09-21	0.7	Committee Communications and Discussions	At request of Wilkie (Robert Engelke), review rejection of ground handling contracts in Dallas.
Ryan, Leah	Managing Director	\$ 1,076.00	21-09-21	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	22-09-21	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in p
Ryan, Leah	Managing Director	\$ 1,076.00	9-22-2021	0.5	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 9/23/21
Ryan, Leah	Managing Director	\$ 1,076.00	9-23-2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 9/23/21
Ryan, Leah	Managing Director	\$ 1,076.00	9-23-2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 9/23/21, including update on fleet and exit timing
Ryan, Leah	Managing Director	\$ 1,076.00	9-27-2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in prej
Ryan, Leah	Managing Director	\$ 1,076.00	9-29-2021	0.2	Committee Communications and Discussions	At request of Seabury (Ginger Hughes), reivew Debtor motion with Rolls Royce
Ryan, Leah	Managing Director	\$ 1,076.00	9-29-2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC members

nd maintenance file review as well as updated lease assumption review requirements

d over the weekend) in preparation for upcoming UCC meeting on 9/16/21

in preparation for UCC call on 9/16/21, including updates on continuing fleet negotiations

CC) reviewing outstanding topics (e.g., ongoing fleet negotiations, update to potential claims) to prepare for

preparation for upcoming UCC meeting on 9/9/21

rocess

ent

s in preparation for UCC call on 9/23/21, including updates on exit timing, fleet, and cash reporting

preparation for upcoming UCC meeting on 9/30/21

20-11133-mg Doc 2493 Filed 00/28/27ours Eptersed 00/29/22 19:39:02 Main Document Septemb PB 2280 Soft 30, 2021

Professional	Title	ourly ng Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	01-09-21	0.7	Committee Communications and Discussions	Edit and review weekly flash card in preparation for UCC meeting scheduled for 9/2/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	01-09-21	0.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on open
Adriaenssens, Jason	Engagement Manager	\$ 709.00	01-09-21	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) on 9/2/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	01-09-21	0.9	Fleet Related Matters	Review unredacted documents as provided by R. Engelke; prepare comparative analysis to rates provided to ensure alignment; correspond with Alton tean
Adriaenssens, Jason	Engagement Manager	\$ 709.00	02-09-21	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 9/2/21, including update regarding recently filed motions and other filings by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	02-09-21	0.6	Committee Communications and Discussions	Review of Docket 2067, Exhibit C regarding hypothetical evaluation of Chapter 7 liquidation of AVH
Adriaenssens, Jason	Engagement Manager	\$ 709.00	02-09-21	2.1	Committee Communications and Discussions	Review of Docket 2067, Exhibit D regarding additional financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financial materials and detailed review of key operational aspects (e.g., fleet plan, fleet plan
Adriaenssens, Jason	Engagement Manager	\$ 709.00	02-09-21	0.5	Committee Communications and Discussions	Prepare summary of Docket 2067, Exhibit D for Alton internal team; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	03-09-21	0.5	Committee Communications and Discussions	Review of Docket 1983 for the Claims Voting Procedures, including a focus on the allowance of one claimant for each aircraft
Adriaenssens, Jason	Engagement Manager	\$ 709.00	03-09-21	2.1	Committee Communications and Discussions	Conduct cross-check review of Docket 1983, Annex 1 to Solicitation Procedures, to compare against tracked aircraft list by MSN
Adriaenssens, Jason	Engagement Manager	\$ 709.00	03-09-21	0.3	Committee Communications and Discussions	Correspond with D. Sinclair and R. Englke regarding outstanding question related to aircraft listed in Docket 1983, Annex 1 to Solicitation Procedures
Adriaenssens, Jason	Engagement Manager	\$ 709.00	07-09-21	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan summary document) in preparation for upcoming L
Adriaenssens, Jason	Engagement Manager	\$ 709.00	08-09-21	0.9	Fleet Related Matters	Discuss with D. Traianou review process for original lease documents as uploaded to Intralinks by the Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on open
Adriaenssens, Jason	Engagement Manager	\$ 709.00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) to prepare for the UCC call on 9/9/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	08-09-21	0.4	Committee Communications and Discussions	Review AVH historical use of Venezuelan airspace since 2018
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	0.2	Fleet Related Matters	Communicate with T. Gorren to confirm status of request for Airbus documentation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	0.2	Fleet Related Matters	Communicate with D. Sinclair regarding status of the aircraft claims allowable for voting purposes
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 9/9/21, including update regarding UST objection to filing and aircraft claims voting topic
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 9/9/21 meeting, including follow-up topic regarding Airbus documentation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	0.6	Fleet Related Matters	Review of claims file as provided by Debtors regarding specific aircraft financing structures; correspond with internal Alton team regarding summary of same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	0.1	Fleet Related Matters	Correspond with J. Brandt regarding request for Airbus documentation, including clarification regarding request
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	1.7	Committee Communications and Discussions	Conduct cross-check review of Docket 2084, Annex 1 to Solicitation Procedures, to compare against tracked aircraft list by MSN
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	0.2	Committee Communications and Discussions	Correspond with D. Sinclair regarding open question related to Claim 2406 as included in Docket 2084
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10-09-21	0.4	Committee Communications and Discussions	Correspond with D. Sinclair regarding clarification related to Claim 2406 as included on Docket 2084, including sample exhibits
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10-09-21	0.4	Committee Communications and Discussions	Correspond with D. Sinclair regarding clarification related to Claim 2406 as included on Docket 2084, including question regarding process for other review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	13-09-21	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., new recharacterization claims class) in preparation for upcoming

perations in preparation for UCC call on 9/2/21, including updates regarding ongoing fleet negotiations

CC) reviewing outstanding topics (e.g., updated plan and disclosure statement) to prepare for the UCC call

eam regarding same

inancing, updated business model)

ng UCC meeting on 9/9/21

perations in preparation for UCC call on 9/9/21, including fleet negotiations update and cash update

CC) reviewing outstanding topics (e.g., discussion regarding claims questions, update on fleet negotiations)

tation request and aircraft claim voting question

same

iewed claims

ing UCC meeting on 9/16/21

20-11133-mg Doc 2493 Filed 00/29/27_{ours} Entered 00/29/22 19:39:02 Main Document Septemb Pg 283 Soft 30.730, 2021

Professional	Title	ourly ng Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	13-09-21	0.4	Committee Communications and Discussions	Listen in to Avianca Omnibus hearing on 9/19/21 as overseen by Judge Glenn, including discussion of Omnibus objections replies, redline of Disclosure Sta
Adriaenssens, Jason	Engagement Manager	\$ 709.00	15-09-21	0.4	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on oper
Adriaenssens, Jason	Engagement Manager	\$ 709.00	15-09-21	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) the UCC call on 9/16/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	15-09-21	0.3	Fleet Related Matters	Review status of lease document verification and discuss priority for future efforts with D. Traianou
Adriaenssens, Jason	Engagement Manager	\$ 709.00	15-09-21	0.5	Committee Communications and Discussions	Edit and review weekly flashcard in preparation for UCC meeting on 9/16/21, including updates to news section
Adriaenssens, Jason	Engagement Manager	\$ 709.00	20-09-21	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis) in preparation for upcoming UCC meeting on 9/2
Adriaenssens, Jason	Engagement Manager	\$ 709.00	21-09-21	0.3	Fleet Related Matters	Review documentation provided by J. Brandt regarding aircraft order
Adriaenssens, Jason	Engagement Manager	\$ 709.00	21-09-21	0.6	Committee Communications and Discussions	Participate on call with Puma energy as requested for update on status of bankruptcy process
Adriaenssens, Jason	Engagement Manager	\$ 709.00	22-09-21	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on open updates
Adriaenssens, Jason	Engagement Manager	\$ 709.00	22-09-21	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	27-09-21	0.9	Fleet Related Matters	Discuss review process for claims analysis with M. Boursin, including short-term review for relevant documentation and claims calculation methodology
Adriaenssens, Jason	Engagement Manager	\$ 709.00	27-09-21	0.7	Fleet Related Matters	Discuss review process for claims analysis with J. Mowry and Y. Qin, including discussion on maintenance modeling methodology
Adriaenssens, Jason	Engagement Manager	\$ 709.00	27-09-21	1.5	Fee Application	Prepare draft materials in support of Alton's fourteenth monthly fee application (i.e., related to August efforts)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	28-09-21	0.8	Committee Communications and Discussions	Review email from R. Engelke regarding open items, including draft contracts and planned contract rejections; review relevant open item documentation as
Adriaenssens, Jason	Engagement Manager	\$ 709.00	28-09-21	0.9	Fleet Related Matters	Review draft version of MSNs to be followed-up with Debtors regarding original lease documentation; correspond with R. Engelke regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	29-09-21	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operanegotiations, and claims update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	29-09-21	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	29-09-21	0.5	Fleet Related Matters	Review draft analysis regarding aircraft lease review, including comparison to rental amounts prepared by AVH
Adriaenssens, Jason	Engagement Manager	\$ 709.00	30-09-21	0.2	Fee Application	Communicate with D. Cook with Denton's regarding draft materials in preparation for monthly fee statement for August efforts
Adriaenssens, Jason	Engagement Manager	\$ 709.00	30-09-21	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) call to discuss priority topics (e.g., open docket reviews, claims analysis)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	30-09-21	0.3	Fee Application	Review draft monthly fee statement for August efforts; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	30-09-21	1.1	Fleet Related Matters	Review deposit amount for aircraft claims review with Y. Qin
Adriaenssens, Jason	Engagement Manager	\$ 709.00	30-09-21	1.8	Committee Communications and Discussions	Review plan and disclosure statement for relevant claims information

Statement,	and	approval	of	Stratos	Lease
------------	-----	----------	----	---------	-------

perations in preparation for UCC call on 9/16/21, including updates on continuing fleet negotiations

CC) reviewing outstanding topics (e.g., ongoing fleet negotiations, update to potential claims) to prepare for

9/23/21

perations in preparation for UCC call on 9/23/21, including update on ongoing negotiations and other fleet

CC) reviewing outstanding topics (e.g., claims review process) to prepare for the UCC call on 9/23/21

as available

perations in preparation for UCC call on 9/30/21, including updates on board interviews, ongoing

CC) reviewing outstanding topics (e.g., Tranche B follow-up items) to prepare for the UCC call on 9/30/21

20-11133-mg Doc 2293 Filed 00/29/27 Urs Entered 00/29/22 19:39:02 Main Document Septemb P02883 aft 30-7 30, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Boursin, Marc	Associate	\$ 367.00	27-09-21	0.9	Fleet Related Matters	Discuss review process for claims analysis with J. Adriaenssens, including short-term review for relevant documentation and claims calculation methodolog
Boursin, Marc	Associate	\$ 367.00	27-09-21	0.8	Fleet Related Matters	Discussed claims analysis checking and tracing process with D. Traianou, including file checking process and solutions to common occurences
Boursin, Marc	Associate	\$ 367.00	27-09-21	0.8	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 1092, 1142, 1160
Boursin, Marc	Associate	\$ 367.00	27-09-21	2.8	Fleet Related Matters	Searched and verified loans and lease documents from Intralinks and internal records for the whole fleet under ECA contracts calculating the difference each
Boursin, Marc	Associate	\$ 367.00	28-09-21	1.1	Fleet Related Matters	Produced a deck of slides to display the results of the ECA contracts analysis. Aim was to explain the difference between the plane price, the leasing amou
Boursin, Marc	Associate	\$ 367.00	30-09-21	1.9	Fleet Related Matters	Looked into the missing leasing documents and assessed the relevance of data for items MSN no 2467, 1342, 1882, 3408, 3518, 1073, 6002

ology

each time between the loan amount and lease equivalent

mount, and the loan amount.

20-11133-mg Doc 2493 Filed 00/29/27 Sptesed 00/29/22 19:39:02 Main Document Septemb Pg 289 Soft 30, 2021

	-						
Professional	Title	Hourly Billing R		Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367	.00 00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operative of the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) to discuss update on operative for the Debtors advisors for UCC (i.e., financial advisors for UCC) to
Fischer Linnett, Dalton	Associate	\$ 367	.00 08)8-09-21	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) to prepare for the UCC call on 9/9/21
Fischer Linnett, Dalton	Associate	\$ 367	.00 09	9-09-21	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 9/9/21, including update regarding UST objection to filing and aircraft claims voting topic
Fischer Linnett, Dalton	Associate	\$ 367	.00 09	9-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 9/9/21 meeting, including follow-up topic regarding Airbus documentation
Fischer Linnett, Dalton	Associate	\$ 367	.00 13	3-09-21	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., new recharacterization claims class) in preparation for up
Fischer Linnett, Dalton	Associate	\$ 367	.00 13	3-09-21	0.1	Committee Communications and Discussions	Lead weekly call with members of the Willkie team to align on open items (incl. ATM, Prism, and Carey contracts, and further discussion and clarification of
Fischer Linnett, Dalton	Associate	\$ 367	.00 14	4-09-21	0.4	Committee Communications and Discussions	Prepare for disclosure statement hearing dated 9/14/2021 by reviewing relevant documentation, including debtors' dislcosure statement, filed plan, and hear
Fischer Linnett, Dalton	Associate	\$ 367	.00 14	4-09-21	2.4	Committee Communications and Discussions	Participate on diclosure statement hearing dated 9/14/2021 to understand further the discussions and decisions regarding opt-in/opt-out provisions debate a
Fischer Linnett, Dalton	Associate	\$ 367	.00 14	4-09-21	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 9/16/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin A
Fischer Linnett, Dalton	Associate	\$ 367	.00 14	4-09-21	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/16/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assu
Fischer Linnett, Dalton	Associate	\$ 367	.00 15	5-09-21	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/16/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approva
Fischer Linnett, Dalton	Associate	\$ 367	.00 15	5-09-21	0.2	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 9/16/21
Fischer Linnett, Dalton	Associate	\$ 367	.00 20	20-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis) in preparation for upcoming UCC meeting
Fischer Linnett, Dalton	Associate	\$ 367	.00 22	22-09-21	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 9/23/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin Ar
Fischer Linnett, Dalton	Associate	\$ 367	.00 22	22-09-21	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/23/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assu
Fischer Linnett, Dalton	Associate	\$ 367	.00 22	22-09-21	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/23/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approva
Fischer Linnett, Dalton	Associate	\$ 367	.00 22	22-09-21	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flaschard material for UCC update on 9/23/2021 by updating activity statuses of aircraft assumed in spring, some of which have been reactivated
Fischer Linnett, Dalton	Associate	\$ 367	.00 22	22-09-21	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on opera updates
Fischer Linnett, Dalton	Associate	\$ 367	.00 22	22-09-21	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC)
Fischer Linnett, Dalton	Associate	\$ 367	.00 22	22-09-21	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 9/23/21
Fischer Linnett, Dalton	Associate	\$ 367	.00 23	23-09-21	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 9/23/21, including update on fleet and exit timing
Fischer Linnett, Dalton	Associate	\$ 367	.00 29	29-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 9/30/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin Ar
Fischer Linnett, Dalton	Associate	\$ 367	.00 29	29-09-21	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/30/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assu
Fischer Linnett, Dalton	Associate	\$ 367	.00 29	29-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/30/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approva
Fischer Linnett, Dalton	Associate	\$ 367	.00 29	29-09-21	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 9/30/21
Fischer Linnett, Dalton	Associate	\$ 367	.00 30	80-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) call to discuss priority topics (e.g., open docket reviews, claims analysis)
Fischer Linnett, Dalton	Associate	\$ 367	.00 30	80-09-21	0.3	Performance Monitoring (Internal, Market/Competitor)	Review omnibus duplicate claims list for omnibus hearings 6-9 as they relate to any UCC members

operations in preparation for UCC call on 9/9/21, including fleet negotiations update and cash update
CC) reviewing outstanding topics (e.g., discussion regarding claims questions, update on fleet negotiations)
tation request and aircraft claim voting question
or upcoming UCC meeting on 9/16/21
n of recharacterization (2B) claims
hearing agenda
ate and debtors' disclosure statement & plan
tin America, and the global marketplace
assumptions filed by debtors
proval status of fleets and routes of competitor airlines both extant and planned
eeting on 9/23/21
in America, and the global marketplace
assumptions filed by debtors
proval status of fleets and routes of competitor airlines both extant and planned
ed
operations in preparation for UCC call on 9/23/21, including update on ongoing negotiations and other fleet
CC) reviewing outstanding topics (e.g., claims review process) to prepare for the UCC call on 9/23/21

n America, and the global marketplace

ssumptions filed by debtors

roval status of fleets and routes of competitor airlines both extant and planned

20-11133-mg Doc 2293 Filed 00/29/27 Urs Entered 00/29/22 19:39:02 Main Document Septemb Pg 22 0:30, 2021

Professional	Title	Hourly Iling Rate	•	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.0	0	01-09-21	0.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on oper
Puskarevic, Marko	Associate	\$ 367.0	0 0	01-09-21	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC for the UCC call on 9/2/21
Puskarevic, Marko	Associate	\$ 367.0	0 0	01-09-21	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials for UCC meeting on 9/2/21

operations in preparation for UCC call on 9/2/21, including updates regarding ongoing fleet negotiations

JCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via email) to prepare

20-11133-mg Doc 2493 Filed 00/29/27 burs Exptored 00/29/22 19:39:02 Main Document Septemb Pg 282 Isoft 30, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Traianou, Declan	Associate	\$ 367.00	08-09-21	0.9	Fleet Related Matters	Discuss with J. Adriaenssens review process for original lease documents as uploaded to Intralinks by the Debtors
Traianou, Declan	Associate	\$ 367.00	08-09-21	1.7	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 2687, 1073, 3961, 3980, 3408, 3664, 4026, 4046, 40
Traianou, Declan	Associate	\$ 367.00	08-09-21	1.2	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 1342, 1208, 1279, 4001, 4011, 4487, 4599, 5243, 58
Traianou, Declan	Associate	\$ 367.00	08-09-21	1.4	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 6411, 6138, 6002, 6190, 6153, 6209, 6219, 39407, 4
Traianou, Declan	Associate	\$ 367.00	09-09-21	1.5	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 4284, 3988, 3992
Traianou, Declan	Associate	\$ 367.00	09-09-21	0.3	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 4567
Traianou, Declan	Associate	\$ 367.00	09-09-21	0.2	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 1224
Traianou, Declan	Associate	\$ 367.00	09-09-21	1.1	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 13057, 3248, 8300, 3992, 7887, 7928, 65315, 5632
Traianou, Declan	Associate	\$ 367.00	09-09-21	1.3	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 3276, 4100, 4167, 4381, 3042, 3103, 3113, 37510
Traianou, Declan	Associate	\$ 367.00	09-09-21	0.6	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 2444, 2282, 2301, 5360
Traianou, Declan	Associate	\$ 367.00	09-09-21	1.5	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 5477, 7284, 7318, 6132, 6399, 37503, 6617, 6739, 6
Traianou, Declan	Associate	\$ 367.00	10-09-21	1.7	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 39407, 37511, 37504
Traianou, Declan	Associate	\$ 367.00	10-09-21	1.5	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 3507, 5622, 4906, 5622, 37509, 6746, 6511, 6767, 3
Traianou, Declan	Associate	\$ 367.00	10-09-21	1.0	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 5195, 2917, 4547, 6862, 7120, 7437, 8170
Traianou, Declan	Associate	\$ 367.00	10-09-21	1.3	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 8938, 39406, 9041, 8889
Traianou, Declan	Associate	\$ 367.00	10-09-21	1.5	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 7770, 6861, 8240, 8280
Traianou, Declan	Associate	\$ 367.00	13-09-21	1.0	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 37504
Traianou, Declan	Associate	\$ 367.00	13-09-21	1.0	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 39407
Traianou, Declan	Associate	\$ 367.00	13-09-21	1.7	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 4281
Traianou, Declan	Associate	\$ 367.00	13-09-21	0.9	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 4281
Traianou, Declan	Associate	\$ 367.00	13-09-21	1.2	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 4567
Traianou, Declan	Associate	\$ 367.00	13-09-21	1.0	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 3057
Traianou, Declan	Associate	\$ 367.00	15-09-21	0.3	Fleet Related Matters	Review status of lease document verification and discuss priority for future efforts with J. Adriaenssens
Traianou, Declan	Associate	\$ 367.00	16-09-21	1.1	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 7847, 39406, 43983, 37511, 4944, 37505, 23802, 23
Traianou, Declan	Associate	\$ 367.00	27-09-21	0.8	Fleet Related Matters	Discussed claims analysis checking and tracing process with M. Boursin, including file checking process and solutions to common occurences

)51,	4763,	4789,	4821,	4862,	4939,	5398,	5454,	5632

40,	37502	

4281

6746, 37507

37508

3804, 755, 626, 643, 4287, 4336, 1882, 2078, 3467, 3518, 3510, 3538, 6009, 6294, 1357, 1378

20-11133-mg Doc 2493 Filed 00/29/27 Urs Epters d 00/29/22 19:39:02 Main Document Septemb Pg 282 Seft 30-7 30, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	01-09-21	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week.
Qin, Yinan	Associate	\$ 367.00	01-09-21	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 9/2/21
Qin, Yinan	Associate	\$ 367.00	02-09-21	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 9/2/21, including update regarding recently filed motions and other filings by Debtors
Qin, Yinan	Associate	\$ 367.00	13-09-21	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 9/16/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	13-09-21	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/16/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	13-09-21	0.2	Committee Communications and Discussions	Participate Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., new recharacterization claims class) in preparation for upco
Qin, Yinan	Associate	\$ 367.00	14-09-21	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/16/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisite
Qin, Yinan	Associate	\$ 367.00	14-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 9/16/21
Qin, Yinan	Associate	\$ 367.00	15-09-21	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week.
Qin, Yinan	Associate	\$ 367.00	15-09-21	0.4	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on operative for the Debtors (i.e., financial advisors for UCC) to discuss update on oper
Qin, Yinan	Associate	\$ 367.00	15-09-21	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) the UCC call on 9/16/21
Qin, Yinan	Associate	\$ 367.00	15-09-21	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 9/16/21
Qin, Yinan	Associate	\$ 367.00	20-09-21	0.3	Committee Communications and Discussions	Participate Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis) in preparation for upcoming UCC meeting
Qin, Yinan	Associate	\$ 367.00	20-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 9/23/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	21-09-21	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/23/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	21-09-21	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/23/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisit
Qin, Yinan	Associate	\$ 367.00	21-09-21	0.6	Committee Communications and Discussions	Participate on call with Puma energy as requested for update on status of bankruptcy process
Qin, Yinan	Associate	\$ 367.00	21-09-21	1.6	Fleet Related Matters	Reviewed the fleet claims file provided by Seabury regarding specific aircraft financing structures
Qin, Yinan	Associate	\$ 367.00	21-09-21	1.6	Fleet Related Matters	Examined and analyzed fleet claims file provided by Seabury regarding specific aircraft maintenance event status
Qin, Yinan	Associate	\$ 367.00	21-09-21	1.2	Fleet Related Matters	Reviewed the LOI before bankruptcy regarding specific aircraft to understand aircraft leasing matters
Qin, Yinan	Associate	\$ 367.00	22-09-21	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operaupdates
Qin, Yinan	Associate	\$ 367.00	22-09-21	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC)
Qin, Yinan	Associate	\$ 367.00	22-09-21	1.6	Fleet Related Matters	Reviewed the Avolon post bankruptcy LOI regarding specific aircraft to understand restructure aircraft leasing matters
Qin, Yinan	Associate	\$ 367.00	22-09-21	1.6	Fleet Related Matters	Created claim analysis model template regarding the specific aircraft
Qin, Yinan	Associate	\$ 367.00	22-09-21	1.2	Fleet Related Matters	Modeled the maintenance cashflow for specific aircraft as the part of the claim analysis
Qin, Yinan	Associate	\$ 367.00	23-09-21	1.2	Fleet Related Matters	Modeled the different scenario maintenance cashflow for specific aircraft as the part of the claim analysis

pcoming UCC meeting on 9/16/21

isitons and route openings by competitor airlines

perations in preparation for UCC call on 9/16/21, including updates on continuing fleet negotiations

CC) reviewing outstanding topics (e.g., ongoing fleet negotiations, update to potential claims) to prepare for

ng on 9/23/21

isitons and route openings by competitor airlines

perations in preparation for UCC call on 9/23/21, including update on ongoing negotiations and other fleet

CC) reviewing outstanding topics (e.g., claims review process) to prepare for the UCC call on 9/23/21

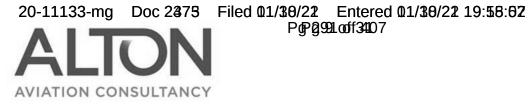
20-11133-mg Doc 2493 Filed 00/29/27 burs Exptored 00/29/22 19:39:02 Main Document Septemb Pg 28 9 Soft 30, 2021

numbernumbernumbernumbernumbernumbernumberGroupAuton120200 <th></th> <th></th> <th></th> <th></th> <th>1</th> <th></th> <th></th>					1		
Name Assert Source Source <th>Professional</th> <th>Title</th> <th></th> <th>Date</th> <th>Hours</th> <th>Project Category</th> <th>Explanation</th>	Professional	Title		Date	Hours	Project Category	Explanation
Norm Norm <th< td=""><td>Qin, Yinan</td><td>Associate</td><td>\$ 367.00</td><td>23-09-21</td><td>0.7</td><td>Committee Communications and Discussions</td><td>Participate on UCC meeting dated 9/23/21, including update regarding recently filed motions and other filings by Debtors</td></th<>	Qin, Yinan	Associate	\$ 367.00	23-09-21	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 9/23/21, including update regarding recently filed motions and other filings by Debtors
Network Note of the second secon	Qin, Yinan	Associate	\$ 367.00	23-09-21	1.4	Fleet Related Matters	Discuss with J.Mowry about the claim analysis model methodology in general
Arrow Arrow <th< td=""><td>Qin, Yinan</td><td>Associate</td><td>\$ 367.00</td><td>23-09-21</td><td>0.6</td><td>Fleet Related Matters</td><td>Discuss with J.Mowry about the maintenance cashflow model methodology in general</td></th<>	Qin, Yinan	Associate	\$ 367.00	23-09-21	0.6	Fleet Related Matters	Discuss with J.Mowry about the maintenance cashflow model methodology in general
Number Numer Numer Numer <td>Qin, Yinan</td> <td>Associate</td> <td>\$ 367.00</td> <td>23-09-21</td> <td>1.2</td> <td>Fleet Related Matters</td> <td>Reviewed the second stipulation documents regarding the specific aircraft</td>	Qin, Yinan	Associate	\$ 367.00	23-09-21	1.2	Fleet Related Matters	Reviewed the second stipulation documents regarding the specific aircraft
Number Number Number Number Number Or, Wann Aussie 1 30 1	Qin, Yinan	Associate	\$ 367.00	24-09-21	1.2	Fleet Related Matters	Created claim analysis model regarding the PBH section
Name Association Note of the Section of the Sectin of the Sectin and the Sectin of the Section of the Sectin of th	Qin, Yinan	Associate	\$ 367.00	24-09-21	1.6	Fleet Related Matters	Created claim analysis model regarding the rent section
Answir Answir Source Answir Source Advance Advance Gir, Yran Answir Source Source<	Qin, Yinan	Associate	\$ 367.00	24-09-21	1.6	Fleet Related Matters	Created claim analysis model regarding the original lease section
Answer Answer<	Qin, Yinan	Associate	\$ 367.00	24-09-21	1.6	Fleet Related Matters	Created claim analysis model regarding the restructed lease section
Interfact On MaxInterfact ParaInterfact ParaInterfact ParaInterfact ParaOn, ManAexolate 3 37.69 20.7Pere Related MalersDecises review process for dains analysis with J. Alaberssens and J. Mowy, inducing decision on maintenance modeling methodologyOn, ManAexolate 3 37.69 21.0Pere Related MalersDecises review process for dains analysis with J. Alaberssens and J. Mowy, inducing decision on maintenance modeling methodologyOn, ManAexolate 3 37.69 21.0Pere Related MalersDidated dam analysis model for relative less scenario cashflow analysis on the specific arcsaftOn, ManAexolate 3 37.69 21.0Pere Related MalersUpdated dam analysis model for relative less scenario cashflow analysis on the specific arcsaftOn, ManAexolate 3 37.69 21.0Peremace Mentioning (internal, Market/Competitor)Pereme Related materials for UCC update on St02021, including analysis on the specific arcsaftOn, ManAexolate 3 37.69 22.64 21.0Peremace Mentioning (internal, Market/Competitor)Pereme Related materials for UCC update on St02021, including multiple vesity attractive and numbers/order of standOn, ManAexolate 3 37.69 22.64 21.0Peremace Mentioning (internal, Market/Competitor)Opdated Hank Cash in specific arcsaft for UCC update on St02021, including survey of local and includity meas, owniese of three data materials for UCC update on St02021, including survey of local and includity meas, owniese of three data materials for UCC update on St020221, including survey	Qin, Yinan	Associate	\$ 367.00	24-09-21	1.6	Fleet Related Matters	Adjust claim analysis model regarding the restructed lease section
Incl	Qin, Yinan	Associate	\$ 367.00	24-09-21	0.4	Fleet Related Matters	Review claim analysis model regarding the restructed lease section
Amount	Qin, Yinan	Associate	\$ 367.00	27-09-21	0.7	Fleet Related Matters	Discuss review process for claims analysis with J. Adriaenssens and J. Mowry, including discussion on maintenance modeling methodology
According Normal According Solution Accordin	Qin, Yinan	Associate	\$ 367.00	27-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 9/30/2021, including weekly extracts of global, regional, and national operational data
Action Action<	Qin, Yinan	Associate	\$ 367.00	27-09-21	1.6	Fleet Related Matters	Updated claim analysis model for base case scenario cashflow analysis on the specific aircraft
Including	Qin, Yinan	Associate	\$ 367.00	27-09-21	1.2	Fleet Related Matters	Updated claim analysis model for restructure lease scenario cashflow analysis on the specific aircraft
Credit	Qin, Yinan	Associate	\$ 367.00	27-09-21	1.6	Fleet Related Matters	Updated claim analysis model for rejected lease scenario cashflow analysis on the specific aircraft
Crick Crick <th< td=""><td>Qin, Yinan</td><td>Associate</td><td>\$ 367.00</td><td>28-09-21</td><td>1.2</td><td>Performance Monitoring (Internal, Market/Competitor)</td><td>Prepare flashcard material for UCC update on 9/30/2021, including regular weekly airline-level and route-by-route operational analysis</td></th<>	Qin, Yinan	Associate	\$ 367.00	28-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/30/2021, including regular weekly airline-level and route-by-route operational analysis
Circle	Qin, Yinan	Associate	\$ 367.00	28-09-21	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/30/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisit
Current	Qin, Yinan	Associate	\$ 367.00	28-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 9/30/21
Circle	Qin, Yinan	Associate	\$ 367.00	29-09-21	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week.
Action	Qin, Yinan	Associate	\$ 367.00	29-09-21	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed and revised in order to be displayed in Alton meeting on 9/30/21
And the second of the secon	Qin, Yinan	Associate	\$ 367.00	29-09-21	0.5	Fleet Related Matters	Discuss with J.Mowry about the maintenance cashflow modeling methodology on some special case
Qin, Yinan Associate \$ 367.00 29-09-21 0.5 Committee Communications and Discussions updates Qin, Yinan Associate \$ 367.00 29-09-21 0.2 Committee Communications and Discussions Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC Qin, Yinan Associate \$ 367.00 30-09-21 1.6 Fleet Related Matters Created claim analysis model regarding the restructed lease section for specific narrowbody aircraft	Qin, Yinan	Associate	\$ 367.00	29-09-21	1.4	Fleet Related Matters	Modify the maintenance cashflow model based on the the latest methodology
Qin, Yinan Associate \$ 367.00 30-09-21 1.6 Fleet Related Matters Created claim analysis model regarding the restructed lease section for specific narrowbody aircraft	Qin, Yinan	Associate	\$ 367.00	29-09-21	0.5	Committee Communications and Discussions	
	Qin, Yinan	Associate	\$ 367.00	29-09-21	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC
Oin Yinan Associate \$ 367.00 30-09-21 1.4 Elect Related Matters Analysis maintenance cashflow regarding the restructed lease scenario for specific narrowbody aircraft	Qin, Yinan	Associate	\$ 367.00	30-09-21	1.6	Fleet Related Matters	Created claim analysis model regarding the restructed lease section for specific narrowbody aircraft
	Qin, Yinan	Associate	\$ 367.00	30-09-21	1.4	Fleet Related Matters	Analysis maintenance cashflow regarding the restructed lease scenario for specific narrowbody aircraft

isitons and route openings by competitor airlines perations in preparation for UCC call on 9/29/21, including update on ongoing negotiations and other fleet CC) reviewing outstanding topics (e.g., claims review process) to prepare for the UCC call on 9/29/21

20-11133-mg Doc 2293 Filed 00/29/27 Sphered 00/29/22 19:39:02 Main Document Septemb P0/29/29 Safe 30:730, 2021

Pr	ofessional	Title	Hou Billing	rly Rate	Date	Hours	Project Category	Explanation
Qi	n, Yinan	Associate	\$ 3	67.00	30-09-21	1.6	Fleet Related Matters	Updated claim analysis model regarding the rejected lease section for specific narrowbody aircraft
Qi	n, Yinan	Associate	\$ 3	67.00	30-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief
Qi	n, Yinan	Associate	\$ 3	67.00	30-09-21	1.1	Fleet Related Matters	Review deposit amount for aircraft claims review with J. Adriaenssens
Qi	n, Yinan	Associate	\$ 3	67.00	30-09-21	1.6	Fleet Related Matters	Created claim analysis model regarding the restructed lease section
Qi	n, Yinan	Associate	\$ 3	67.00	30-09-21	1.4	Fleet Related Matters	Updated MCF model regarding the restructed lease section for Avolon widebody aircraft
Qi	n, Yinan	Associate	\$ 3	67.00	30-09-21	1.6	Fleet Related Matters	Created claim analysis model regarding the restructed lease section for Avolon narrowbody aircraft
Qi	n, Yinan	Associate	\$ 3	67.00	30-09-21	1.2	Fleet Related Matters	Updated MCF model regarding the restructed lease section for Avolon narrowbody aircraft



Main Document Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel to the Debtors c/o Avianca Holdings S.A. Av. Calle 26 # 59-15, 6th Floor Bogota, 111321 Colombia

Account Number	
Invoice Number	434521121
Issue Date	29 November 2021
Due Date	29 December 2021

Engagement Name UCC Advisory Support

Project/Item	Quantity	Unit Price	Total
Berger, Jonathan: Managing Director	15	1,076.00	16,140.00
Mowry, John: Managing Director	4.4	1,076.00	4,734.40
Ryan, Leah: Managing Director	16.2	1,076.00	17,431.20
Adriaenssens, Jason: Engagement Manager	26.7	709.00	18,930.30
Fischer Linnett, Dalton: Associate	26.6	367.00	9,762.20
Boursin, Marc: Associate	15.7	367.00	5,761.90
Qin, Yinan: Associate	178.2	367.00	65,399.40
		Sub-Total:	\$138,159.40
		Total:	US\$138,159.40

Balance Owing: US\$138,159.40

* Detailed statement of hours included as separate attachment.

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS



Check Alton Aviation Consultancy LLC 110 West 40th Street, Suite 505 New York, NY 10018, USA

20-11133-mg Doc 2375 Filed 01/30/22 Entered 01/30/22 19:58:62 Main Document Summarper 2005 Hyprofessional October 1, 2021 - October 31, 2021

Professional	Title	Hourly Billing Rate	Total Hours		Total	Fees Billed
Adriaenssens, Jason	Engagement Manager	709		26.7	\$	18,930.30
Berger, Jonathan	Managing Director	1076		15.0	\$	16,140.00
Boursin, Marc	Associate	367		15.7	\$	5,761.90
Fischer Linnett, Dalton	Associate	367		26.6	\$	9,762.20
Mowry, John	Managing Director	1076		4.4	\$	4,734.40
Qin, Yinan	Associate	367		178.2	\$	65,399.40
Ryan, Leah	Managing Director	1076		16.2	\$	17,431.20
Total				282.8	\$	138,159.40

20-11133-mg Doc 2375 Filed 01/30/22 Entered 01/30/22 19:58:02 Main Document

October 1	, 2021 -	October	31,	2021
-----------	----------	---------	-----	------

Project Category	Total Hours	Total E	Billed
Committee Communications and Discussions		74.8 \$	56,677.60
Fee Application		1.5 \$	1,063.50
Fleet Related Matters		158.4 \$	62,765.60
Performance Monitoring (Internal, Market/Competitor)		48.1 \$	17,652.70
Total	2	282.8 \$	138,159.40

20-11133-mg Doc 2375 Filed Big 19/19/12/2017 Enterfeet 19/13/80/22 19:58:62 Main Document October page 92 Off 20:731, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	10/4/2021	0.4	Committee Communications and Discussion	s At request of Wilkie (email from R. Engelke), reivew the Debtor's plan to assume a sales contract with Accenture and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	10/4/2021	0.3	Committee Communications and Discussion	s Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in pre
Berger, Jonathan	Managing Director	\$1,076.00	10/6/2021	0.6	Committee Communications and Discussion	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operators reporting
Berger, Jonathan	Managing Director	\$1,076.00	10/6/2021	0.3	Committee Communications and Discussion	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) r UCC member call on 10/7/21
Berger, Jonathan	Managing Director	\$1,076.00	10/6/2021	0.4	Committee Communications and Discussion	s Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC me
Berger, Jonathan	Managing Director	\$1,076.00	10/6/2021	0.3	Committee Communications and Discussion	s At request of Wilkie (email from R. Engelke), review the Debtor's motion to approve an engine loan agreement and the Serranos Settlement Agreement and
Berger, Jonathan	Managing Director	\$1,076.00	10/7/2021	0.7	Committee Communications and Discussion	s Participate on UCC meeting dated 10/7/21, including update on fleet, claims status, merger rumors, and exit timing
Berger, Jonathan	Managing Director	\$1,076.00	10/7/2021	0.2	Committee Communications and Discussion	s Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/7/21 meeting, including follow-up topic regarding claims analysis mod
Berger, Jonathan	Managing Director	\$1,076.00	10/12/2021	0.4	Committee Communications and Discussion	s Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in pre
Berger, Jonathan	Managing Director	\$1,076.00	10/13/2021	0.6	Committee Communications and Discussion	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operative reporting
Berger, Jonathan	Managing Director	\$1,076.00	10/13/2021	0.4	Committee Communications and Discussion	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) uUCC member call on 10/14/21
Berger, Jonathan	Managing Director	\$1,076.00	10/13/2021	0.4	Committee Communications and Discussion	s Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC me
Berger, Jonathan	Managing Director	\$1,076.00	10/14/2021	0.4	Committee Communications and Discussion	Participate on UCC meeting dated 10/14/21, including update on objections filed, review of Directors chosen, and update on negotiations with fleet stakehold
Berger, Jonathan	Managing Director	\$1,076.00	10/14/2021	0.3	Committee Communications and Discussion	s Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/14/21 meeting, including follow-up topic regarding ongoing claims and
Berger, Jonathan	Managing Director	\$1,076.00	10/20/2021	0.4	Committee Communications and Discussion	s Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC me
Berger, Jonathan	Managing Director	\$1,076.00	10/21/2021	1.2	Committee Communications and Discussion	Participate on UCC meeting dated 10/21/21, including updated presentation by Debtor's on current state of the business and plan going forward
Berger, Jonathan	Managing Director	\$1,076.00	10/21/2021	0.2	Committee Communications and Discussion	s Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/21/21 meeting, including follow-up topic regarding gate gourmet agre
Berger, Jonathan	Managing Director	\$1,076.00	10/25/2021	0.4	Committee Communications and Discussion	s Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in pre
Berger, Jonathan	Managing Director	\$1,076.00	10/26/2021	5.6	Committee Communications and Discussion	Participate on Avianca confirmation hearing with Judge Glenn in NYC to discuss emergence plan
Berger, Jonathan	Managing Director	\$1,076.00	10/27/2021	0.2	Committee Communications and Discussion	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operatore reporting
Berger, Jonathan	Managing Director	\$1,076.00	10/27/2021	0.3	Committee Communications and Discussion	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) uUCC member call on 10/7/21
Berger, Jonathan	Managing Director	\$1,076.00	10/27/2021	0.4	Committee Communications and Discussion	s At request of Wilkie (email from R. Engelke), reivew Debtor motion to enter into the Umbrella Agreements and Assume Amended Aircraft Lease Agreements
Berger, Jonathan	Managing Director	\$1,076.00	10/28/2021	0.6	Committee Communications and Discussion	s Participate on UCC meeting dated 10/28/21, including summary discussion of the confirmation hearing results and next steps

reparation for upcoming UCC meeting on 10/7/21

erations in preparation for UCC call on 10/7/21, including updates on exit timing, fleet, and cash

C) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly

members via email for update provided on 10/7/21

nd provide concurrence

nodeling

reparation for upcoming UCC meeting on 10/14/21

erations in preparation for UCC call on 10/14/21, including updates on exit timing, fleet, and cash

C) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly

members via email on 10/14/21

olders

analysis process

members via email for distribution on 10/21/21

greement review and claims analysis

reparation for upcoming UCC meeting on 10/7/21

erations in preparation for UCC call on 10/7/21, including updates on exit timing, fleet, and cash

C) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly

ents and provide concurrence

20-11133-mg Doc 2375 Filed Part 19/159/12 2urs Enflecters 1917/138/22 19:58:62 Main Document October 1989 295 Off 2007^{31, 2021}

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$1,076.00	10/12/2021	0.4	ommittee Communications and Discussion	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming 10/14/21 U
Mowry, John	Managing Director	\$1,076.00	10/13/2021	0.6	ommittee Communications and Discussion	Participate in weekly call with Seabury, Jefferies and Alton to discuss update in operations in preparation for UCC call on 10/14/21, including updates on exit tin
Mowry, John	Managing Director	\$1,076.00	10/13/2021	0.4	ommittee Communications and Discussion	Participate in weekly Professionals call reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call on 1
Mowry, John	Managing Director	\$1,076.00	10/14/2021	0.4	ommittee Communications and Discussion	Participate in UCC meeting dated 10/14/21, including update in objections filed, review of Directors chosen, and update in negotiations with fleet stakeholders
Mowry, John	Managing Director	\$1,076.00	10/14/2021	0.3	committee Communications and Discussion	Participate in Alton internal UCC meeting debrief after 10/14/21 meeting, including follow-up topic regarding ongoing claims analysis process
Mowry, John	Managing Director	\$1,076.00	10/18/2021	0.2	Fleet Related Matters	Discussed the SMBC 787-8 maintenance burn calculation with Y. Qin
Mowry, John	Managing Director	\$1,076.00	10/25/2021	0.4	ommittee Communications and Discussion	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC mee
Mowry, John	Managing Director	\$1,076.00	10/27/2021	0.7	ommittee Communications and Discussion	At request of Wilkie (email from R. Engelke), review Debtor motion to enter into the Umbrella Agreements and Assume Amended Aircraft Lease Agreements ar
Mowry, John	Managing Director	\$1,076.00	10/28/2021	0.6	ommittee Communications and Discussion	Participate in UCC meeting dated 10/28/21, including summary discussion of the confirmation hearing results and next steps
Mowry, John	Managing Director	\$1,076.00	10/29/2021	0.2	Fleet Related Matters	Discuss question regarding engine swap for claims modeling with J. Adriaenssens and Y. Qin
Mowry, John	Managing Director	\$1,076.00	10/29/2021	0.2	Fleet Related Matters	Discuss umbrella agreements regarding leases as filed in Docket 2288 with J. Adriaenssens

21 UCC meeting
t timing, fleet, and cash reporting
n 10/14/21
rs
leeting on 10/28/21
s and provide concurrence

20-11133-mg Doc 2375 Filed Bile 19/159/29 Enterfeet 19/158/22 19:58:62 Main Document October 19/3996 Off 2007^{31, 2021}

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$1,076.00	10/4/2021	0.9	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew the Debtor's plan to assume a sales contract with Accenture
Ryan, Leah	Managing Director	\$1,076.00	10/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in prep
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	0.6	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in pr
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) re UCC member call on 10/7/21
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC men
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	1.3	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), review the Debtor's motion to approve an engine loan agreement and the Serranos Settlement Agreement
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	0.5	Committee Communications and Discussions	Review updated AVH cash forecast posted and as of 10.01.21
Ryan, Leah	Managing Director	\$1,076.00	10/7/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 10/7/21, including update on fleet, claims status, merger rumors, and exit timing
Ryan, Leah	Managing Director	\$1,076.00	10/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/7/21 meeting, including follow-up topic regarding claims analysis mode
Ryan, Leah	Managing Director	\$1,076.00	10/8/2021	0.9	Committee Communications and Discussions	Participate in claims update call to review current status of claims pool as prepared by Seabury along with other Financial Professional participants
Ryan, Leah	Managing Director	\$1,076.00	10/12/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in prep
Ryan, Leah	Managing Director	\$1,076.00	10/12/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$1,076.00	10/13/2021	0.6	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in pr
Ryan, Leah	Managing Director	\$1,076.00	10/13/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) re UCC member call on 10/14/21
Ryan, Leah	Managing Director	\$1,076.00	10/13/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call
Ryan, Leah	Managing Director	\$1,076.00	10/13/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC mer
Ryan, Leah	Managing Director	\$1,076.00	10/14/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 10/14/21, including update on objections filed, review of Directors chosen, and update on negotiations with fleet stakehold
Ryan, Leah	Managing Director	\$1,076.00	10/14/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/14/21 meeting, including follow-up topic regarding ongoing claims ana
Ryan, Leah	Managing Director	\$1,076.00	10/18/2021	0.6	Fleet Related Matters	Discussed the SMBC 787-8 maintenance burn calculation with Y. Qin and reviewed some specific questions
Ryan, Leah	Managing Director	\$1,076.00	10/20/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC mer
Ryan, Leah	Managing Director	\$1,076.00	10/21/2021	1.2	Committee Communications and Discussions	Participate on UCC meeting dated 10/21/21, including updated presentation by Debtor's on current state of the business and plan going forward
Ryan, Leah	Managing Director	\$1,076.00	10/21/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/21/21 meeting, including follow-up topic regarding gate gourmet agree
Ryan, Leah	Managing Director	\$1,076.00	10/25/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in prep
Ryan, Leah	Managing Director	\$1,076.00	10/27/2021	0.2	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in pr

reparation for upcoming UCC meeting on 10/7/21

preparation for UCC call on 10/7/21, including updates on exit timing, fleet, and cash reporting

C) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly

call and open items for discussion on broader UCC call scheduled 10/7/21

nembers via email

odeling

reparation for upcoming UCC meeting on 10/14/21

preparation for UCC call on 10/14/21, including updates on exit timing, fleet, and cash reporting

C) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly

call and open items for discussion on broader UCC call scheduled 10/14/21

nembers via email distribution on 10/14/21

olders

analysis process

nembers via email for distribution on 10/21/21

reement review and claims analysis

preparation for upcoming UCC meeting on 10/7/21

preparation for UCC call on 10/28/21, including updates on exit timing, fleet, and cash reporting

20-11133-mg Doc 2375 Filed Big 19/159/129urs Enterfeet 1919/138/22 19:58:62 Main Document October 1989 95 Off 3007^{31, 2021}

Ryan, Leah	Managing Director	\$1,076.00	10/27/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) re UCC member call on 10/7/21
Ryan, Leah	Managing Director	\$1,076.00	10/27/2021	0.4	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtor motion to enter into the Umbrella Agreements and Assume Amended Aircraft Lease Agreements
Ryan, Leah	Managing Director	\$1,076.00	10/27/2021	0.2	Committee Communications and Discussions	Discuss request from R. Engleke regarding re-domiciliation topic with J. Adriaenssens
Ryan, Leah	Managing Director	\$1,076.00	10/28/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 10/28/21, including summary discussion of the confirmation hearing results and next steps
Ryan, Leah	Managing Director	\$1,076.00	10/28/2021	0.5	Fleet Related Matters	Participate on call with SMBC and select members of Jason Adriaenssens and John Mowry regarding claim for 787 aircraft
Ryan, Leah	Managing Director	\$1,076.00	10/28/2021	0.3	Fleet Related Matters	Participate on call with Seabury and select members of Alton team regarding claim for 787 aircraft
	Ryan, Leah Ryan, Leah Ryan, Leah Ryan, Leah	Ryan, LeahManaging DirectorRyan, LeahManaging DirectorRyan, LeahManaging DirectorRyan, LeahManaging Director	Ryan, LeahManaging Director\$1,076.00Ryan, LeahManaging Director\$1,076.00Ryan, LeahManaging Director\$1,076.00Ryan, LeahManaging Director\$1,076.00	Ryan, LeahManaging Director\$1,076.0010/27/2021Ryan, LeahManaging Director\$1,076.0010/27/2021Ryan, LeahManaging Director\$1,076.0010/28/2021Ryan, LeahManaging Director\$1,076.0010/28/2021	Ryan, Leah Managing Director \$1,076.00 10/27/2021 0.4 Ryan, Leah Managing Director \$1,076.00 10/27/2021 0.2 Ryan, Leah Managing Director \$1,076.00 10/28/2021 0.6 Ryan, Leah Managing Director \$1,076.00 10/28/2021 0.6 Ryan, Leah Managing Director \$1,076.00 10/28/2021 0.5	Ryan, LeanManaging Director\$1,076.0010/27/20210.3Committee Communications and DiscussionsRyan, LeahManaging Director\$1,076.0010/27/20210.4Committee Communications and DiscussionsRyan, LeahManaging Director\$1,076.0010/27/20210.2Committee Communications and DiscussionsRyan, LeahManaging Director\$1,076.0010/28/20210.6Committee Communications and DiscussionsRyan, LeahManaging Director\$1,076.0010/28/20210.6Committee Communications and DiscussionsRyan, LeahManaging Director\$1,076.0010/28/20210.6Fleet Related Matters

) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly

ents and provide concurrence

20-11133-mg Doc 2375 Filed^D的999/29^{urs} Enterfeet 91738/22 19:58:62 Main Document October 户身受到6 Oft 30:7^{31, 2021}

		-				
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/1/2021	0.4	Committee Communications and Discussions	Review omnibus files as provided by R. Engelke for potential claims implications; correspond with R. Engelke regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/1/2021	0.2	Committee Communications and Discussions	Correspond with D. Sinclair and R. Engleke regarding open question on discount rate filing for a claim
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/1/2021	0.3	Committee Communications and Discussions	Review open items (e.g., review of new docket filings, claims review) in preparation for weekly Alton meeting on 10/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/4/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, review of new lease assumptions) in preparation f
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/4/2021	0.8	Fleet Related Matters	Review working model for claims analysis with Y. Qin and M. Boursin and assign next steps to continue review process
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/4/2021	1.3	Fleet Related Matters	Edit model for claims analysis; review existing documentation for pending items for specific MSNs
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/5/2021	1.1	Fleet Related Matters	Continue entering edits for claims analysis model, including review of PBH start-date based on new lease assumption orders
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/6/2021	0.3	Committee Communications and Discussions	Review updated AVH cash forecast posted and as of 10.01.21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/6/2021	0.6	Fleet Related Matters	Discuss open questions regarding the claims analysis, including review of the recently provided utilization data and claims formatting with Y. Qin and M. Bou
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/6/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard, including updates on competitive capacity information in preparation for UCC Meeting on 10/7/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/7/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 10/7/21, including update on upcoming hearing and review of weekly flashcard material
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/7/21 meeting, including follow-up topic regarding claims analysis mod
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/7/2021	0.3	Fleet Related Matters	Discuss with Y. Qin claims analysis and information related to rejected aircraft claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/8/2021	0.9	Committee Communications and Discussions	Participate in claims update call to review current status of claims pool as prepared by Seabury along with other Financial Professional participants
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/8/2021	0.6	Fleet Related Matters	Review and edit ongoing claims analysis model, including updates to methodology regarding rejected aircraft and review of claims categorization
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/12/2021	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis process and request for updated claims summary)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/12/2021	0.3	Committee Communications and Discussions	Correspond with D. Sinclair regarding effective date question and request for claims process; correspond with D. Sinclair on follow-up topics to original email
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/13/2021	0.3	Committee Communications and Discussions	Participate on Court hearing that took place on 10/13/21, including an update on the Credit Suisse application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/13/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operation on going negotiations for fleet as well as claims analysis update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/13/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) r the UCC call on 10/14/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/13/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 10/14/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/13/2021	0.7	Fleet Related Matters	Review estimated utilization numbers for claims analysis; summarize past plan documents for internal Alton team with relevant reference values
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/14/2021	1.4	Fleet Related Matters	Analyze claims modeling file, including detailed review of selected claims and specific itemizations
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/14/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 10/14/21, including update on objections filed, review of Directors chosen, and update on negotiations with fleet stakehold
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/14/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/14/21 meeting, including follow-up topic regarding ongoing claims and
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/20/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 10/21/21

n for upcoming UCC meeting on 10/7/21
loursin
odeling
ry) in preparation for upcoming UCC meeting on 10/14/21
nail
prations in preparation for UCC call on 10/14/21, including update on filed plan supplement and
c) reviewing outstanding topics (e.g., new board member selection, claims discussion) to prepare for
olders
analysis process

Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/21/2021	1.2	Committee Communications and Discussions	Participate on UCC meeting dated 10/21/21, including updated presentation by Debtor's on current state of the business and plan going forward
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/21/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/21/21 meeting, including follow-up topic regarding gate gourmet agree
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/21/2021	0.2	Committee Communications and Discussions	Correspond with R. Engelke regarding open Gate Gourmet agreement request
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/21/2021	0.2	Fleet Related Matters	Review current status of claims analysis with Y. Qin and discussed open request related to Docket 1537
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/21/2021	0.2	Fleet Related Matters	Review emails relating to Docket 1537 to provide unredacted LOI information to Y. Qin
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/25/2021	0.1	Committee Communications and Discussions	Participate on call with R. Engelke to review status of claims analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/25/2021	1.1	Fee Application	Prepare draft materials in support of Alton's fifteenth monthly fee application (i.e., related to September efforts)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/25/2021	0.1	Fee Application	Correspond with D. Cook regarding draft materials in support of Alton's fifteenth monthly fee application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/25/2021	0.4	Committee Communications and Discussions	Discuss with Y. Qin claims analysis and information related to particular aircraft claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/26/2021	2.9	Committee Communications and Discussions	Participate on Confirmation Hearing on 10/26/21 - Part 1 until recess period
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/26/2021	1.6	Committee Communications and Discussions	Participate on Confirmation Hearing on 10/26/21 - Part 2 delayed rejoin due to conflict after recess period
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.3	Fee Application	Review draft materials in support of Alton's fifteenth monthly fee application; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.2	Committee Communications and Discussions	Discuss request from R. Engleke regarding re-domiciliation topic with L. Ryan
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.2	Committee Communications and Discussions	Review summary material as prepared by J. Brandt related to key outcomes from Confirmation Hearing on 10/26/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.5	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 10/27/21, including updates to competitive landscape content
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.4	Fleet Related Matters	Review of interim agreement with Rolls Royce regarding Boeing 789 aircraft
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operation discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) r prepare for the UCC call on 10/28/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/28/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 10/28/21, including discussion regarding confirmation hearing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/28/2021	0.5	Fleet Related Matters	Participate on call with SMBC and select members of Alton team regarding claim for 787 aircraft
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/28/2021	0.3	Fleet Related Matters	Participate on call with Seabury and select members of Alton team regarding claim for 787 aircraft
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/29/2021	0.6	Fleet Related Matters	Review umbrella agreements as filed in Docket 2288, including unredacted version as provided by R. Engelke
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/29/2021	0.2	Fleet Related Matters	Discuss umbrella agreements regarding leases as filed in Docket 2288 with J. Mowry
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/29/2021	0.2	Fleet Related Matters	Discuss question regarding engine swap for claims modeling with Y. Qin and J. Mowry

reement review and claims analysis
rations in preparation for UCC call on 10/28/21, including update on confirmation hearing and ECA
) reviewing outstanding topics (e.g., interim agreement for 789 aircraft, Airbus negotiations) to

20-11133-mg Doc 2375 Filed Parts 1999/22^{urs} Entrefeet 1019/38/22 19:58:62 Main Document October Page 10 Of 1910 7^{31, 2021}

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Boursin, Marc	Associate	\$ 367.00	10/1/2021	1.6	Fleet Related Matters	Searched into the newly provided documentation to verify the exhaustivity and compare the amount of the latest leasing rent amount to the ones provided for
Boursin, Marc	Associate	\$ 367.00	10/4/2021	2.1	Fleet Related Matters	Completed the search into the newly provided documentation for all planes under ECA leasing and built the table comparing leasing amounts for every MSN.
Boursin, Marc	Associate	\$ 367.00	10/4/2021	0.8	Fleet Related Matters	Review working model for claims analysis with J. Adriaenssens and Y. Qin and assign next steps to continue review process
Boursin, Marc	Associate	\$ 367.00	10/5/2021	1.6	Fleet Related Matters	Review working model for claims analysis with Y. Qin and assign next steps to continue review process
Boursin, Marc	Associate	\$ 367.00	10/5/2021	1.4	Fleet Related Matters	Built the excel reference data for the claim model forecast (taking into account the different legal status of aircrafts)
Boursin, Marc	Associate	\$ 367.00	10/5/2021	0.2	Fleet Related Matters	Looked for the effective dates of restructuration for concerned aircrafts
Boursin, Marc	Associate	\$ 367.00	10/5/2021	0.9	Fleet Related Matters	Extracted the effective hours cycle values for the given months in the bankruptcy
Boursin, Marc	Associate	\$ 367.00	10/6/2021	0.6	Fleet Related Matters	Discuss open questions regarding the claims analysis, including review of the recently provided utilization data and claims formatting with J. Adriaenssens and
Boursin, Marc	Associate	\$ 367.00	10/6/2021	2.2	Fleet Related Matters	Extracted manually from pdf to excel all the Claim amounts and details for the 170 different MSNs
Boursin, Marc	Associate	\$ 367.00	10/6/2021	0.4	Fleet Related Matters	Extracted the cash security deposits for the restructured planes under operational lease
Boursin, Marc	Associate	\$ 367.00	10/8/2021	0.9	Fleet Related Matters	Extracted manually from pdf to excel and built detailed categories for claim amounts for the 50 first MSNs
Boursin, Marc	Associate	\$ 367.00	10/8/2021	1.4	Fleet Related Matters	Extracted manually from pdf to excel and built detailed categories for claim amounts the 70 following different MSNs
Boursin, Marc	Associate	\$ 367.00	10/8/2021	1.1	Fleet Related Matters	Extracted manually from pdf to excel and built detailed categories for claim amounts the last 50 MSNs
Boursin, Marc	Associate	\$ 367.00	10/8/2021	0.5	Fleet Related Matters	Checked if leasing and other supporting documents were present and downloaded them for 64 MSNs ahead of the modelling.

for various plane MSN.
SN.
and Y. Qin

20-11133-mg Doc 2375 Filed 791999/22^{urs} Enterfeet 1019/38/22 19:58:62 Main Document October Person Of 3907^{31, 2021}

Pro	fessional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Q	lin, Yinan	Associate	\$ 367.00	10/1/2021	1.4	Fleet Related Matters	Created claim analysis model regarding the rejected lease section for Avolon widebody aircraft
Q	lin, Yinan	Associate	\$ 367.00	10/1/2021	1.4	Fleet Related Matters	Analysis fleet utilization and merge into maintenance cashflow model for the claim analysis
Q	in, Yinan	Associate	\$ 367.00	10/1/2021	0.8	Fleet Related Matters	Modify the maintenance cashflow model based on the the latest methodology
Q	lin, Yinan	Associate	\$ 367.00	10/1/2021	1.6	Fleet Related Matters	Revised claim analysis model regarding the rent section for particular aircraft
Q	lin, Yinan	Associate	\$ 367.00	10/1/2021	1.2	Fleet Related Matters	Revised claim analysis model regarding the PBH section for particular aircraft
Q	lin, Yinan	Associate	\$ 367.00	10/1/2021	1.6	Fleet Related Matters	Created claim analysis model regarding the original lease section particular aircraft
Q	in, Yinan	Associate	\$ 367.00	10/4/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 10/7/2021, including weekly extracts of global, regional, and national operational data
Q	lin, Yinan	Associate	\$ 367.00	10/4/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/7/2021, including regular weekly airline-level and route-by-route operational analysis
Q	lin, Yinan	Associate	\$ 367.00	10/4/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/7/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisiton
Q	lin, Yinan	Associate	\$ 367.00	10/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 10/7/21
Q	lin, Yinan	Associate	\$ 367.00	10/4/2021	0.8	Fleet Related Matters	Review working model for claims analysis with J. Adriaenssens and M. Boursin and assign next steps to continue review process
Q	lin, Yinan	Associate	\$ 367.00	10/4/2021	1.6	Fleet Related Matters	Adjusted claim analysis model based on the new incoming data
Q	lin, Yinan	Associate	\$ 367.00	10/4/2021	1.2	Fleet Related Matters	Review claim dockets to check claim amount for some particular aircraft
Q	lin, Yinan	Associate	\$ 367.00	10/5/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 10/7/21
Q	lin, Yinan	Associate	\$ 367.00	10/5/2021	1.6	Fleet Related Matters	Review working model for claims analysis with M. Boursin and assign next steps to continue review process
Q	lin, Yinan	Associate	\$ 367.00	10/5/2021	1.2	Fleet Related Matters	Review and examine Avianca fleet's actual operating data during the bankruptcy period for the claim analysis
Q	lin, Yinan	Associate	\$ 367.00	10/5/2021	1.6	Fleet Related Matters	Clean and pre-processing the fleet utilization data to merge into the claim analysis model
Q	lin, Yinan	Associate	\$ 367.00	10/5/2021	1.6	Fleet Related Matters	Revise the claim analysis model PBH section to reflect the true utilization expense during the bankruptcy period
Q	lin, Yinan	Associate	\$ 367.00	10/6/2021	0.6	Fleet Related Matters	Discuss open questions regarding the claims analysis, including review of the recently provided utilization data and claims formatting with J. Adriaenssens an
Q	lin, Yinan	Associate	\$ 367.00	10/6/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers for the presentation in preparation for UCC Meeting on 10/7/21
Q	lin, Yinan	Associate	\$ 367.00	10/6/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to news updates to the presentation in preparation for UCC Meeting on 10/7/21
Q	lin, Yinan	Associate	\$ 367.00	10/6/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week for UCC update on 10/7/21
Q	lin, Yinan	Associate	\$ 367.00	10/6/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review, including talking points focus rework in preparation for UCC Meeting on 10/7/21
Q	lin, Yinan	Associate	\$ 367.00	10/6/2021	1.2	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x aircraft base case scenario (MSN 4547/6862)
Q	lin, Yinan	Associate	\$ 367.00	10/6/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x aircraft restructured case scenario (MSN 4547/6862)
Q	lin, Yinan	Associate	\$ 367.00	10/6/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x aircraft rejected case scenario (MSN 6861/7700)
Q	lin, Yinan	Associate	\$ 367.00	10/6/2021	1.2	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x aircraft base case scenario (MSN 6861/7700)
Q	lin, Yinan	Associate	\$ 367.00	10/7/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 10/7/21, including update on upcoming hearing and review of weekly flashcard material
-							

itons and route openings by competitor airlines and M. Boursin

20-11133-mg Doc 2375 Filed 印护那/22^{urs} Enterfereⁱ 如时38/22 19:58:62 Main Document ^{October} 印度资源 Of 31, 2021

Qin, Yinan	Associate	\$ 367.00	10/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/7/21 meeting, including follow-up topic regarding claims analysis mode
Qin, Yinan	Associate	\$ 367.00	10/7/2021	0.3	Fleet Related Matters	Discuss with J. Adriaenssens claims analysis and information related to rejected aircraft claims
Qin, Yinan	Associate	\$ 367.00	10/7/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320 aircraft base case scenario (MSN 7120/7437)
Qin, Yinan	Associate	\$ 367.00	10/7/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320 aircraft restructured case scenario (MSN 7120/7437)
Qin, Yinan	Associate	\$ 367.00	10/7/2021	0.8	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 1x aircraft rejected case scenario (msn 7847)
Qin, Yinan	Associate	\$ 367.00	10/7/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 1x aircraft base case scenario (msn 7847)
Qin, Yinan	Associate	\$ 367.00	10/7/2021	1.2	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft base case scenario (MSN 8095/8170)
Qin, Yinan	Associate	\$ 367.00	10/7/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft restructured case scenario (MSN 8095/8170)
Qin, Yinan	Associate	\$ 367.00	10/8/2021	0.9	Committee Communications and Discussions	Participate in claims update call to review current status of claims pool as prepared by Seabury along with other Financial Professional participants
Qin, Yinan	Associate	\$ 367.00	10/8/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft base case scenario (MSN 8240/8280)
Qin, Yinan	Associate	\$ 367.00	10/8/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft restructured case scenario (MSN 8240/8280)
Qin, Yinan	Associate	\$ 367.00	10/8/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft base case scenario (MSN 9041/9041)
Qin, Yinan	Associate	\$ 367.00	10/8/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft retructured case scenario (MSN 9041/9041)
Qin, Yinan	Associate	\$ 367.00	10/8/2021	1.2	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft base case scenario (MSN 8889/8938)
Qin, Yinan	Associate	\$ 367.00	10/8/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft restructured case scenario (MSN 8889/8938)
Qin, Yinan	Associate	\$ 367.00	10/12/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 10/14/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	10/12/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/14/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	10/12/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/14/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisite
Qin, Yinan	Associate	\$ 367.00	10/12/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 10/14/21
Qin, Yinan	Associate	\$ 367.00	10/12/2021	0.4	Committee Communications and Discussions	Participate Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis process and request for updated claims summ
Qin, Yinan	Associate	\$ 367.00	10/12/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 787-8 aircraft base case scenario
Qin, Yinan	Associate	\$ 367.00	10/12/2021	0.8	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 787-8 aircraft assumed restructured case scenario
Qin, Yinan	Associate	\$ 367.00	10/12/2021	0.8	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 787-8 aircraft assumed rejected case scenario
Qin, Yinan	Associate	\$ 367.00	10/13/2021	0.3	Committee Communications and Discussions	Participate on Court hearing that took place on 10/13/21, including an update on the Credit Suisse application
Qin, Yinan	Associate	\$ 367.00	10/13/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operation negotiations for fleet as well as claims analysis update
Qin, Yinan	Associate	\$ 367.00	10/13/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) re UCC call on 10/14/21
Qin, Yinan	Associate	\$ 367.00	10/13/2021	0.2	Committee Communications and Discussions	Revise deck per J. Adriaenssens review, including talking points focus rework in preparation for UCC Meeting on 10/14/21
Qin, Yinan	Associate	\$ 367.00	10/13/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 787-8 aircraft base case scenario (MSN 43983)
Qin, Yinan	Associate	\$ 367.00	10/13/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 787-8 aircraft rejected case scenario (MSN 43983)

odeling
sitons and route openings by competitor airlines
Immary) in preparation for upcoming UCC meeting on 10/14/21
rations in preparation for UCC call on 10/14/21, including update on filed plan supplement and ongoing
) reviewing outstanding topics (e.g., new board member selection, claims discussion) to prepare for the

20-11133-mg Doc 2375 Filed 印护那 22^{urs} Enterfere¹ 1919/38/22 19:58:62 Main Document ^{October} 印度资格3 Of 31, 2021

Qin, Yinan	Associate	\$ 367.00	10/13/2021	1.2	Fleet Related Matters	Reviewed estimated utilization numbers for claims analysis and examined projected utilization from avh business plan into the claim analysis model
Qin, Yinan	Associate	\$ 367.00	10/13/2021	0.8	Fleet Related Matters	Pre-processed the projected AVH utilization and merged into claim analysis model
Qin, Yinan	Associate	\$ 367.00	10/13/2021	1.6	Fleet Related Matters	Reviewed the claim file for the SMBC 787-9 to compare cashflow with Alton's initial cashflow value
Qin, Yinan	Associate	\$ 367.00	10/14/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 10/14/21, including update on objections filed, review of Directors chosen, and update on negotiations with fleet stakehold
Qin, Yinan	Associate	\$ 367.00	10/14/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/14/21 meeting, including follow-up topic regarding ongoing claims and
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.6	Fleet Related Matters	Examine the court docket during stipulation period for specific aircraft to address some specific cashflow questions
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.4	Fleet Related Matters	Revised the maintenance cashflow input during the stipulation period to reflect the accurate PBH cashflow during the stipulation period for some specific airc
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.2	Fleet Related Matters	Analyzed claims modeling file, including detailed review of selected claims and specific itemizations
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.6	Fleet Related Matters	Examined SMBC 787-9 claim amount and created internal summary file for that specific aircraft
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 3980)
Qin, Yinan	Associate	\$ 367.00	10/14/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft restructured case scenario (MSN 3980)
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 4567)
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft restructured case scenario (MSN 4567)
Qin, Yinan	Associate	\$ 367.00	10/15/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 5195)
Qin, Yinan	Associate	\$ 367.00	10/15/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft restructured case scenario (MSN 5195)
Qin, Yinan	Associate	\$ 367.00	10/15/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 5360)
Qin, Yinan	Associate	\$ 367.00	10/15/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft restructured case scenario (MSN 5360)
Qin, Yinan	Associate	\$ 367.00	10/15/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 5477)
Qin, Yinan	Associate	\$ 367.00	10/15/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft restructured case scenario (MSN 5477)
Qin, Yinan	Associate	\$ 367.00	10/18/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 10/21/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	10/18/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/21/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	10/18/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/21/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisit
Qin, Yinan	Associate	\$ 367.00	10/18/2021	1.2	Fleet Related Matters	Reviewed Seabury's file claim model for SMBC 787-8 and compare the cashflow difference
Qin, Yinan	Associate	\$ 367.00	10/18/2021	0.6	Fleet Related Matters	Discussed the SMBC 787-8 maintenance burn calculation with L. Ryan and reviewed some specific questions
Qin, Yinan	Associate	\$ 367.00	10/18/2021	0.2	Fleet Related Matters	Discussed the SMBC 787-8 maintenance burn calculation with J. Mowry
Qin, Yinan	Associate	\$ 367.00	10/18/2021	1.6	Fleet Related Matters	Revised SMBC 787-8 maintenance burn calculation according to the previous discussion
Qin, Yinan	Associate	\$ 367.00	10/19/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 10/21/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	10/19/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/21/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	10/19/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/21/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisit
		-		-		

olders
analysis process
aircraft
isitons and route openings by competitor airlines
sitons and route openings by competitor airlines

20-11133-mg Doc 2375 Filed 印护那/22^{urs} Enterfereⁱ 如19/38/22 19:58:62 Main Document ^{October} 印度资源2 여响如7^{31, 2021}

Qin, Yinan	Associate	\$ 367.00	10/19/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 10/21/21
Qin, Yinan	Associate	\$ 367.00	10/19/2021	1.2	Fleet Related Matters	Reviewed interim arrangements documents for SMBC 787-9
Qin, Yinan	Associate	\$ 367.00	10/19/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 5622)
Qin, Yinan	Associate	\$ 367.00	10/19/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft restructured case scenario (MSN 5622)
Qin, Yinan	Associate	\$ 367.00	10/20/2021	0.4	Committee Communications and Discussions	Revise deck per J. Adriaenssens review, including talking points focus rework in preparation for UCC Meeting on 10/21/21
Qin, Yinan	Associate	\$ 367.00	10/20/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 1224)
Qin, Yinan	Associate	\$ 367.00	10/20/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft rejected case scenario (MSN 1224)
Qin, Yinan	Associate	\$ 367.00	10/20/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft base case scenario (MSN 6411)
Qin, Yinan	Associate	\$ 367.00	10/20/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft restructured case scenario (MSN 6411)
Qin, Yinan	Associate	\$ 367.00	10/20/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft base case scenario (MSN 6138)
Qin, Yinan	Associate	\$ 367.00	10/20/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft rejected case scenario (MSN 6138)
Qin, Yinan	Associate	\$ 367.00	10/21/2021	1.2	Committee Communications and Discussions	Participate on UCC meeting dated 10/21/21, including updated presentation by Debtor's on current state of the business and plan going forward
Qin, Yinan	Associate	\$ 367.00	10/21/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/21/21 meeting, including follow-up topic regarding gate gourmet agree
Qin, Yinan	Associate	\$ 367.00	10/21/2021	0.2	Fleet Related Matters	Review current status of claims analysis with J. Adriaenssens and discussed open request related to Docket 1537
Qin, Yinan	Associate	\$ 367.00	10/21/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft base case scenario (MSN 6002)
Qin, Yinan	Associate	\$ 367.00	10/21/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft rejected case scenario (MSN 6002)
Qin, Yinan	Associate	\$ 367.00	10/21/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft base case scenario (MSN 6190)
Qin, Yinan	Associate	\$ 367.00	10/21/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft rejected case scenario (MSN 6190)
Qin, Yinan	Associate	\$ 367.00	10/21/2021	1.2	Fleet Related Matters	Reviewed and revised cashflow out for some ICBC aircraft and adjusted some specific items
Qin, Yinan	Associate	\$ 367.00	10/22/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft base case scenario (MSN 5243)
Qin, Yinan	Associate	\$ 367.00	10/22/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft restructured case scenario (MSN 5243)
Qin, Yinan	Associate	\$ 367.00	10/22/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft base case scenario (MSN 5840)
Qin, Yinan	Associate	\$ 367.00	10/22/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft assumed restructured case scenario (MSN 5840)
Qin, Yinan	Associate	\$ 367.00	10/22/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft assumed rejected case scenario (MSN 5840)
Qin, Yinan	Associate	\$ 367.00	10/22/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft assumed rejected case scenario (MSN 37502)
Qin, Yinan	Associate	\$ 367.00	10/22/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft assumed rejected case scenario (MSN 37502)
Qin, Yinan	Associate	\$ 367.00	10/25/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 10/28/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	10/25/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/28/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	10/25/2021	0.4	Committee Communications and Discussions	Discuss with J. Adriaenssens claims analysis and information related to particular aircraft claims

	_
	_
	_
reement review and claims analysis	
	_
	_

20-11133-mg Doc 2375 Filed 印护那/22^{urs} Enterfereⁱ 如19/38/22 19:58:62 Main Document ^{October} 户身份包含 (中國的7^{31, 2021}

Qin, Yinan	Associate	\$ 367.00	10/25/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/28/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisito
Qin, Yinan	Associate	\$ 367.00	10/25/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific JSA aircraft assumed base case scenario (MSN 6153)
Qin, Yinan	Associate	\$ 367.00	10/25/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific JSA aircraft assumed restructured case scenario (MSN 6153)
Qin, Yinan	Associate	\$ 367.00	10/25/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific JSA aircraft assumed base case scenario (MSN 6209)
Qin, Yinan	Associate	\$ 367.00	10/25/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific JSA aircraft assumed restructured case scenario (MSN 6209)
Qin, Yinan	Associate	\$ 367.00	10/26/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 10/28/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	10/26/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/28/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	10/26/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/28/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisito
Qin, Yinan	Associate	\$ 367.00	10/26/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 10/28/21
Qin, Yinan	Associate	\$ 367.00	10/26/2021	2.9	Committee Communications and Discussions	Participate on Confirmation Hearing on 10/26/21 - Part 1 until recess period
Qin, Yinan	Associate	\$ 367.00	10/26/2021	1.6	Committee Communications and Discussions	Participate on Confirmation Hearing on 10/26/21 - Part 2 delayed rejoin due to conflict after recess period
Qin, Yinan	Associate	\$ 367.00	10/27/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operation discussions
Qin, Yinan	Associate	\$ 367.00	10/27/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) re the UCC call on 10/28/21
Qin, Yinan	Associate	\$ 367.00	10/27/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review
Qin, Yinan	Associate	\$ 367.00	10/27/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific JSA aircraft assumed base case scenario (MSN 6219)
Qin, Yinan	Associate	\$ 367.00	10/27/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific JSA aircraft assumed rejected base case scenario (MSN 6219)
Qin, Yinan	Associate	\$ 367.00	10/27/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific GECAS aircraft assumed base case scenario (MSN 4487)
Qin, Yinan	Associate	\$ 367.00	10/27/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific GECAS aircraft assumed restructured case scenario (MSN 4487)
Qin, Yinan	Associate	\$ 367.00	10/27/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific GECAS aircraft assumed base case scenario (MSN 4599)
Qin, Yinan	Associate	\$ 367.00	10/27/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific GECAS aircraft assumed restructured case scenario (MSN 4599)
Qin, Yinan	Associate	\$ 367.00	10/28/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 10/28/21, including discussion regarding confirmation hearing
Qin, Yinan	Associate	\$ 367.00	10/28/2021	0.5	Fleet Related Matters	Participate on call with SMBC and select members of Alton team regarding claim for 787 aircraft
Qin, Yinan	Associate	\$ 367.00	10/28/2021	0.3	Fleet Related Matters	Participate on call with Seabury and select members of Alton team regarding claim for 787 aircraft
Qin, Yinan	Associate	\$ 367.00	10/28/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific FGL aircraft assumed base case scenario (MSN 4001)
Qin, Yinan	Associate	\$ 367.00	10/28/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific FGL aircraft assumed restructured case scenario (MSN 4001)
Qin, Yinan	Associate	\$ 367.00	10/28/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific FGL aircraft assumed base case scenario (MSN 4011)
Qin, Yinan	Associate	\$ 367.00	10/28/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific FGL aircraft assumed restructured case scenario (MSN 4011)
Qin, Yinan	Associate	\$ 367.00	10/28/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific FGL aircraft assumed rejected case scenario (MSN 4011)
Qin, Yinan	Associate	\$ 367.00	10/28/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific FGL aircraft assumed rejected case scenario (MSN 4001)

isitons and route openings by competitor airlines
isitons and route openings by competitor airlines
erations in preparation for UCC call on 10/28/21, including update on confirmation hearing and ECA
C) reviewing outstanding topics (e.g., interim agreement for 789 aircraft, Airbus negotiations) to prepare for

20-11133-mg Doc 2375 Filed 印护那 / 22^{urs} Enterfeet 的 19/38/22 19:58:82 Main Document ^{October} 印度 206 여 3월 7^{31, 2021}

Associate	\$ 367.00 10/29/2021	0.2	Fleet Related Matters	Discuss question regarding engine swap for claims modeling with J. Adriaenssens and J. Mowry
Associate	\$ 367.00 10/29/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Seraph aircraft assumed base case scenario (MSN 4906)
Associate	\$ 367.00 10/29/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Seraph aircraft restructured case scenario (MSN 4906)
Associate	\$ 367.00 10/29/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific Aircastle aircraft assumed base case scenario (MSN 2687)
Associate	\$ 367.00 10/29/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Aircastle aircraft rejected case scenario (MSN 2687)
Associate	\$ 367.00 10/29/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific Aircastle aircraft assumed base case scenario (MSN 1073)
Associate	\$ 367.00 10/29/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Aircastle aircraft rejected case scenario (MSN 1083)
	Associate Associate Associate Associate Associate	Associate \$ 367.00 10/29/2021 Associate \$ 367.00 10/29/2021	Associate \$ 367.00 10/29/2021 1.4 Associate \$ 367.00 10/29/2021 1.6 Associate \$ 367.00 10/29/2021 1.6 Associate \$ 367.00 10/29/2021 1.6 Associate \$ 367.00 10/29/2021 1.2 Associate \$ 367.00 10/29/2021 1.6	Associate\$ 367.0010/29/20211.4Fleet Related MattersAssociate\$ 367.0010/29/20211.6Fleet Related MattersAssociate\$ 367.0010/29/20211.6Fleet Related MattersAssociate\$ 367.0010/29/20211.6Fleet Related MattersAssociate\$ 367.0010/29/20211.2Fleet Related MattersAssociate\$ 367.0010/29/20211.2Fleet Related Matters

20-11133-mg Doc 2375 Filed 7月1999/22^{urs} 医抗管管 1919/30/22 19:58:02 Main Document October 户房货的50+6997^{31, 2021}

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	10/1/2021	1.0	Committee Communications and Discussions	Review omnibus files as provided by R. Engelke for potential claims implications
Fischer Linnett, Dalton	Associate	\$ 367.00	10/4/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Update Avianca fleet tracking file to represent current Avianca fleet, in particular with respect to aircraft leases assumed since July 2021
Fischer Linnett, Dalton	Associate	\$ 367.00	10/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, review of new lease assumptions) in prepare
Fischer Linnett, Dalton	Associate	\$ 367.00	10/5/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 10/7/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin Ame
Fischer Linnett, Dalton	Associate	\$ 367.00	10/5/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/7/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumed as a second
Fischer Linnett, Dalton	Associate	\$ 367.00	10/6/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/7/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval
Fischer Linnett, Dalton	Associate	\$ 367.00	10/6/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operation
Fischer Linnett, Dalton	Associate	\$ 367.00	10/6/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) re member call on 10/7/21
Fischer Linnett, Dalton	Associate	\$ 367.00	10/6/2021	0.2	Committee Communications and Discussions	Edit weekly flashcard per manager review, including updates on competitive capacity information in preparation for UCC Meeting on 10/7/21
Fischer Linnett, Dalton	Associate	\$ 367.00	10/6/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Update weekly flashcard to include most recent operational data provided by Avianca for update to 10/7/21 flashcard
Fischer Linnett, Dalton	Associate	\$ 367.00	10/6/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 10/7/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	10/7/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 10/7/21, including update on upcoming hearing and review of weekly flashcard material
Fischer Linnett, Dalton	Associate	\$ 367.00	10/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/7/21 meeting, including follow-up topic regarding claims analysis mode
Fischer Linnett, Dalton	Associate	\$ 367.00	10/12/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis process and request for updated claims su
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	0.3	Committee Communications and Discussions	Participate on Court hearing that took place on 10/13/21, including an update on the Credit Suisse application
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 10/14/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin An
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/14/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assu
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/14/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approva
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operation negotiations for fleet as well as claims analysis update
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) re UCC call on 10/14/21
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	0.1	Committee Communications and Discussions	Edit weekly flashcard per manager review
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 10/14/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	10/14/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 10/14/21, including update on objections filed, review of Directors chosen, and update on negotiations with fleet stakehold
Fischer Linnett, Dalton	Associate	\$ 367.00	10/14/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/14/21 meeting, including follow-up topic regarding ongoing claims anal
Fischer Linnett, Dalton	Associate	\$ 367.00	10/20/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 10/21/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin An
Fischer Linnett, Dalton	Associate	\$ 367.00	10/20/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/21/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assu
Fischer Linnett, Dalton	Associate	\$ 367.00	10/20/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/21/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approva
Fischer Linnett, Dalton	Associate	\$ 367.00	10/20/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 10/21/2021

reparation for upcoming UCC meeting on 10/7/21

America, and the global marketplace

sumptions filed by debtors

val status of fleets and routes of competitor airlines both extant and planned

rations in preparation for UCC call on 10/7/21, including updates on exit timing, fleet, and cash reporting

) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC

odeling

summary) in preparation for upcoming UCC meeting on 10/14/21

America, and the global marketplace

ssumptions filed by debtors

oval status of fleets and routes of competitor airlines both extant and planned

rations in preparation for UCC call on 10/14/21, including update on filed plan supplement and ongoing

) reviewing outstanding topics (e.g., new board member selection, claims discussion) to prepare for the

olders

nalysis process

n America, and the global marketplace

ssumptions filed by debtors

oval status of fleets and routes of competitor airlines both extant and planned

20-11133-mg Doc 2375 Filed 印印第9/22^{urs} 医帕德特德特 如19/38/22 19:58:62 Main Document ^{October} 印度资源60代 如17^{31, 2021}

Fischer Linnett, Dalton	Associate	\$ 367.00	10/21/2021	1.2	Committee Communications and Discussions	Participate on UCC meeting dated 10/21/21, including updated presentation by Debtor's on current state of the business and plan going forward
Fischer Linnett, Dalton	Associate	\$ 367.00	10/21/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/21/21 meeting, including follow-up topic regarding gate gourmet agree
Fischer Linnett, Dalton	Associate	\$ 367.00	10/26/2021	2.9	Committee Communications and Discussions	Participate on Confirmation Hearing on 10/26/21 - Part 1 until recess period
Fischer Linnett, Dalton	Associate	\$ 367.00	10/26/2021	1.6	Committee Communications and Discussions	Participate on Confirmation Hearing on 10/26/21 - Part 2 delayed rejoin due to conflict after recess period
Fischer Linnett, Dalton	Associate	\$ 367.00	10/26/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 10/28/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin An
Fischer Linnett, Dalton	Associate	\$ 367.00	10/27/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/28/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assu
Fischer Linnett, Dalton	Associate	\$ 367.00	10/27/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/28/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approva
Fischer Linnett, Dalton	Associate	\$ 367.00	10/27/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operation discussions
Fischer Linnett, Dalton	Associate	\$ 367.00	10/27/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) re the UCC call on 10/28/21
Fischer Linnett, Dalton	Associate	\$ 367.00	10/27/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 10/21/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	10/28/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 10/28/21, including discussion regarding confirmation hearing

reement review and claims analysis

America, and the global marketplace

ssumptions filed by debtors

oval status of fleets and routes of competitor airlines both extant and planned

rations in preparation for UCC call on 10/28/21, including update on confirmation hearing and ECA

) reviewing outstanding topics (e.g., interim agreement for 789 aircraft, Airbus negotiations) to prepare for

AVIATION CONSULTANCY

20-11133-mg Doc 2433 Filed 01/08/22 Entered 01/08/22 19:38:04 P@P@09900ff24607

Main Document Alton Aviation Consultancy LLC 1700 Broadway, Suite 2202 New York, NY 10019, USA

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel to the Debtors c/o Avianca Holdings S.A. Av. Calle 26 # 59-15, 6th Floor Bogota, 111321 Colombia

Account Number	
Invoice Number	434521121
Issue Date	6 January 2022
Due Date	5 February 2022

Engagement Name UCC Advisory Support

Professional: Title	Billing Period: November 1, 2021 - November 30, 2021	Hours Billed	Billing Rate	Total
Berger, Jonathan: Managing Director		2.5	1,076.00	2,690.00
Mowry, John: Managing Director		1.8	1,076.00	1,936.80
Ryan, Leah: Managing Director		3.7	1,076.00	3,981.20
Adriaenssens, Jason: Engagement Manager		6.9	709.00	4,892.10
Boursin, Marc: Associate		4.8	367.00	1,761.60
Fischer Linnett, Dalton: Associate		11.9	367.00	4,367.30
Qin, Yinan: Associate		60.9	367.00	22,350.30
			Sub-Total:	\$41,979.30
	* Detailed statement of hours included as separate attachment.		Total:	US\$41,979.30

* Detailed statement of hours included as separate attachment.

Balance Owing: US\$41,979.30

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS



Check

Alton Aviation Consultancy LLC 1700 Broadway, Suite 2202 New York, NY 10019, USA

20-11133-mg Doc 2433 Filed 01/08/22 Entered 01/08/22 19:38:07 Main Document Summary of Plays Dov 2007 2007 Category November 1, 2021 - November 30, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	2.5	\$2,690.00
Mowry, John	Managing Director	\$1,076.00	1.8	\$1,936.80
Ryan, Leah	Managing Director	\$1,076.00	3.7	\$3,981.20
Adriaenssens, Jason	Engagement Manager	\$709.00	6.9	\$4,892.10
Boursin, Marc	Associate	\$367.00	4.8	\$1,761.60
Fischer Linnett, Dalton	Associate	\$367.00	11.9	\$4,367.30
Qin, Yinan	Associate	\$367.00	60.9	\$22,350.30
Tota			92.5	\$41,979.30

20-11133-mg Doc 2433 Filed 01/08/22 Entered 01/08/22 19:38:04 Main Document Summary of Pagers1byf 2007ject Category November 1, 2021 - November 30, 2021

Project CategoryTotal HoursTotal BilledCommittee Communications and Discussions12.0\$10,786.70Fee Application1.9\$1,347.10Fleet Related Matters51.3\$19,826.40Performance Monitoring (Internal, Market/Competitor)27.3\$10,019.10Total92.5\$41,979.30

20-11133-mg Doc 2433 Filed 01/08/22 5 Epters d 01/08/22 19:38:04 Main Document Novemb P0 2312 Note 20730, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	11/01/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims review, 10/28 UCC call debrief, emergence date) in
Berger, Jonathan	Managing Director	\$1,076.00	11/03/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) re 11/4/21
Berger, Jonathan	Managing Director	\$1,076.00	11/03/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 11/4/21, including updates to regional news section
Berger, Jonathan	Managing Director	\$1,076.00	11/04/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 11/04/21, including discussion regarding confirmation and next steps for UCC
Berger, Jonathan	Managing Director	\$1,076.00	11/04/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/4/21 meeting, including follow-up topic regarding claims analysis and p
Berger, Jonathan	Managing Director	\$1,076.00	11/10/2021	0.3	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC, including updates to regional news section
Berger, Jonathan	Managing Director	\$1,076.00	11/17/2021	0.3	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC, including updates to regional news section

e) in preparation for upcoming UCC meeting on 11/4/21

C) reviewing outstanding topics (e.g., antitrust approval, claims discussion) to prepare for the UCC call on

and pending antitrust discussions

20-11133-mg Doc 2433 Filed 01/08/22 5 Fitered 01/08/22 19:38:04 Main Document Novemb P0313 Note 20730, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	11/01/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., claims review, 10/28 UCC call debrief, emergence date) in preparation for upcoming l
Mowry, John	Managing Director	\$ 1,076.00	11/03/2021	0.3	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., antitrust approval, claims discussion) to prepare for the UCC call on 11/4/21
Mowry, John	Managing Director	\$ 1,076.00	11/04/2021	0.5	Committee Communications and Discussions	Participate in UCC meeting dated 11/04/21, including discussion regarding confirmation and next steps for UCC
Mowry, John	Managing Director	\$ 1,076.00	11/04/2021	0.4	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 11/4/21 meeting, including follow-up topic regarding claims analysis and pending antitrust discussions
Mowry, John	Managing Director	\$ 1,076.00	11/30/2021	0.3	Fleet Related Matters	Review updated claims analysis for overall fleet as prepared by Team and discuss with select Alton team members

ing UCC meeting on 11/4/21

ons

20-11133-mg Doc 2433 Filed 01/08/22 5 Epters d 01/08/22 19:38:04 Main Document Novemb P0 23:14 Note 20:730, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	11/01/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis process, umbrella agreement review) in p
Ryan, Leah	Managing Director	\$ 1,076.00	11/03/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) 11/4/21
Ryan, Leah	Managing Director	\$ 1,076.00	11/03/2021	0.5	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 11/4/21, including updates to regional news section
Ryan, Leah	Managing Director	\$ 1,076.00	11/04/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 11/04/21, including discussion regarding confirmation and next steps for UCC
Ryan, Leah	Managing Director	\$ 1,076.00	11/04/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/4/21 meeting, including follow-up topic regarding claims analysis and
Ryan, Leah	Managing Director	\$ 1,076.00	11/10/2021	0.6	Committee Communications and Discussions	Review updated claims documents as provided by D. Brand; correspond regarding same
Ryan, Leah	Managing Director	\$ 1,076.00	11/17/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for distribution for UCC members on 11/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	11/18/2021	0.2	Committee Communications and Discussions	Prepare and distribute weekly flashcard update to UCC members on 11/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	11/30/2021	0.5	Committee Communications and Discussions	Review updated claims analysis for overall fleet as prepared by Team and discuss with select Alton team members

) in preparation for upcoming UCC meeting on 11/4/21

CC) reviewing outstanding topics (e.g., antitrust approval, claims discussion) to prepare for the UCC call on

and pending antitrust discussions

20-11133-mg Doc 2433 Filed 01/08/22 Files Galon 5 Sptessed 01/08/22 19:38:04 Main Document Novemb Pg 315 Note 2007 30, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/01/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis process, umbrella agreement review) in prepar
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/01/2021	0.1	Fee Application	Correspond with D. Cook regarding open questions related to upcoming fee applications
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/03/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UC 11/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/03/2021	0.6	Fleet Related Matters	Discuss updated claims analysis results with Y. Qin and M. Boursin, including review of initial claim calculations compared to filed claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/03/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 11/4/21, including updates to regional news section
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/04/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 11/04/21, including discussion regarding confirmation and next steps for UCC
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/04/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/4/21 meeting, including follow-up topic regarding claims analysis a
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/04/2021	0.2	Fleet Related Matters	Correspond with D. Brand regarding update of aircraft lease claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/09/2021	0.2	Fee Application	Correspond with D. Cook regarding interim and final fee application update timeline
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/10/2021	0.4	Fleet Related Matters	Review updated claims documents as provided by D. Brand; correspond regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/10/2021	0.2	Committee Communications and Discussions	Correspond with UCC members to provide weekly update material in lieu of UCC Meeting on 11/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/17/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for distribution for UCC members on 11/18/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/18/2021	0.2	Committee Communications and Discussions	Prepare and distribute weekly flashcard update to UCC members on 11/18/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/22/2021	0.5	Fee Application	Correspond with P. Engel regarding request from Seabury related to fee estimate
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/24/2021	0.4	Fleet Related Matters	Meeting with Y. Qin to address some specific claim analysis matters
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/29/2021	0.7	Fee Application	Prepare draft supporting materials in support of the Fee Application for October efforts
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/29/2021	0.4	Fee Application	Review draft Fee Application for October efforts; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/29/2021	0.2	Fleet Related Matters	Meeting with Y. Qin to address some specific claim analysis matters
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/30/2021	0.3	Fleet Related Matters	Review updated claims analysis for overall fleet as prepared by Team and discuss with select Alton team members
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/30/2021	0.2	Fleet Related Matters	Correspond with D. Brand regarding aircraft claims review, including request for updated summary documentation

eparation for upcoming UCC meeting on 11/4/21

UCC) reviewing outstanding topics (e.g., antitrust approval, claims discussion) to prepare for the UCC call on

sis and pending antitrust discussions

20-11133-mg Doc 2433 Filed 01/08/22 5 Eptered 01/08/22 19:38:04 Main Document Novemb P8 216 Ofe 20 730, 2021

Prot	fessional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Bou	rsin, Marc	Associate	\$ 367.0	11/02/2021	0.4	Fleet Related Matters	Discuss about lease assumption under restructured scnenario with Y. Qin
Bou	rsin, Marc	Associate	\$ 367.0	0 11/02/2021	1.7	Fleet Related Matters	Reviewed the model assumptions for all ACs leased by SMBC (11 restructured ACs)
Bou	rsin, Marc	Associate	\$ 367.0	0 11/02/2021	0.3	Fleet Related Matters	Reviewed the model assumptions for all ACs leased by ICBC (1 restructured ACs)
Bou	rsin, Marc	Associate	\$ 367.0	0 11/02/2021	0.9	Fleet Related Matters	Reviewed the model assumptions for all ACs leased by Orix (3 restructured ACs)
Bou	rsin, Marc	Associate	\$ 367.0	11/02/2021	0.9	Fleet Related Matters	Reviewed the model assumptions for all ACs leased by Merx (2 restructured ACs)
Bou	rsin, Marc	Associate	\$ 367.0	11/03/2021	0.6	Fleet Related Matters	Discuss updated claims analysis results with J. Adriaenssens and Y. Qin, including review of initial claim calculations compared to filed claims

20-11133-mg Doc 2433 Filed 01/08/22 5 Epters Ap1/08/22 19:38:04 Main Document Novemb P93217 Note 20730, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	11/01/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis process, umbrella agreement review) in
Fischer Linnett, Dalton	Associate	\$ 367.00	11/03/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC, 11/4/21
Fischer Linnett, Dalton	Associate	\$ 367.00	11/03/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 11/4/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin A
Fischer Linnett, Dalton	Associate	\$ 367.00	11/03/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/4/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft ass
Fischer Linnett, Dalton	Associate	\$ 367.00	11/03/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/4/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approva
Fischer Linnett, Dalton	Associate	\$ 367.00	11/03/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 11/4/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	11/04/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 11/04/21, including discussion regarding confirmation and next steps for UCC
Fischer Linnett, Dalton	Associate	\$ 367.00	11/04/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/4/21 meeting, including follow-up topic regarding claims analysis and
Fischer Linnett, Dalton	Associate	\$ 367.00	11/10/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 11/11/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin /
Fischer Linnett, Dalton	Associate	\$ 367.00	11/10/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/11/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft as
Fischer Linnett, Dalton	Associate	\$ 367.00	11/10/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/11/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approv
Fischer Linnett, Dalton	Associate	\$ 367.00	11/17/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 11/18/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin /
Fischer Linnett, Dalton	Associate	\$ 367.00	11/17/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/18/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft as
Fischer Linnett, Dalton	Associate	\$ 367.00	11/17/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/18/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approv

) in preparation for upcoming UCC meeting on 11/4/21

CC) reviewing outstanding topics (e.g., antitrust approval, claims discussion) to prepare for the UCC call on

n America, and the global marketplace

assumptions filed by debtors

roval status of fleets and routes of competitor airlines both extant and planned

and pending antitrust discussions

atin America, and the global marketplace

t assumptions filed by debtors

proval status of fleets and routes of competitor airlines both extant and planned

atin America, and the global marketplace

t assumptions filed by debtors

proval status of fleets and routes of competitor airlines both extant and planned

20-11133-mg Doc 2433 Filed 01/08/22 Entered 01/08/22 19:38:04 Main Document November P0:0218 Not 40 7 30, 2021

Professional	Title	lourly ing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	11/01/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard materials, including weekly extracts of global, regional, and national operational data for UCC update on 11/4/2
Qin, Yinan	Associate	\$ 367.00	11/01/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/04/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367 <u>.</u> 00	11/01/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/04/2021, including survey of local and industry news, overviews of travel restrictions an
Qin, Yinan	Associate	\$ 367.00	11/01/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific AMCK aircraft assumed base case scenario (MSN3961)
Qin, Yinan	Associate	\$ 367.00	11/01/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific AMCK aircraft restructured case scenario (MSN3961)
Qin, Yinan	Associate	\$ 367.00	11/01/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Stratos aircraft base case scenario (MSN4944)
Qin, Yinan	Associate	\$ 367.00	11/01/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Stratos aircraft rejected case scenario (MSN4944)
Qin, Yinan	Associate	\$ 367.00	11/01/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Wings aircraft base case scenario (MSN1400)
Qin, Yinan	Associate	\$ 367.00	11/01/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Wings aircraft rejected case scenario (MSN1400)
Qin, Yinan	Associate	\$ 367.00	11/02/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 11/04
Qin, Yinan	Associate	\$ 367 <u>.</u> 00	11/02/2021	0.4	Fleet Related Matters	Discuss about lease assumption under restructured scnenario with M. Boursin
Qin, Yinan	Associate	\$ 367.00	11/02/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific CDB aircraft base case scenario (MSN1208)
Qin, Yinan	Associate	\$ 367.00	11/02/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific CDB aircraft rejected case scenario (MSN1208)
Qin, Yinan	Associate	\$ 367.00	11/02/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific CDB aircraft base case scenario (MSN1279)
Qin, Yinan	Associate	\$ 367.00	11/02/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific CDB aircraft rejected case scenario (MSN1279)
Qin, Yinan	Associate	\$ 367.00	11/02/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MUFG aircraft base case scenario (MS37510)
Qin, Yinan	Associate	\$ 367.00	11/03/2021	0.6	Fleet Related Matters	Discuss updated claims analysis results with J. Adriaenssens and M. Boursin, including review of initial claim calculations compared to fil
Qin, Yinan	Associate	\$ 367.00	11/03/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week for update on 11/4/21
Qin, Yinan	Associate	\$ 367.00	11/03/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 11/04/21
Qin, Yinan	Associate	\$ 367.00	11/03/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Revised deck per J. Adriaenssens review
Qin, Yinan	Associate	\$ 367.00	11/03/2021	1.0	Fleet Related Matters	Revised and run the maintenance cashflow model to generate base scenario results
Qin, Yinan	Associate	\$ 367.00	11/03/2021	1.2	Fleet Related Matters	Revised and run the maintenance cashflow model to generate restructured case scenario results
Qin, Yinan	Associate	\$ 367.00	11/03/2021	1.4	Fleet Related Matters	Revised and run the maintenance cashflow model to generate rejected case scenario results

1
d new fleet acquisitons and route openings by competitor airlines
4/21
ed claims

20-11133-mg Doc 2433 Filed 01/08/22 Entered 01/08/22 19:38:04 Main Document November P0:0219 Not 40 2r 30, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	11/03/2021	1.2	Fleet Related Matters	Pre-processing MCF results and merged into the claim analysis model
Qin, Yinan	Associate	\$ 367.00	11/04/2021	1.2	Fleet Related Matters	Reviewed several maintenance cashflow for certain aircraft to address some specific issues
Qin, Yinan	Associate	\$ 367.00	11/04/2021	1.6	Fleet Related Matters	Reviewed several court documents for certain aircraft to address some specific issues
Qin, Yinan	Associate	\$ 367.00	11/04/2021	1.4	Fleet Related Matters	Reviewed several claim analysis files from counter parties to cross check the final amount
Qin, Yinan	Associate	\$ 367.00	11/04/2021	1.6	Fleet Related Matters	Revised claim analysis details for certain aircraft
Qin, Yinan	Associate	\$ 367.00	11/04/2021	1.6	Fleet Related Matters	Revised calculation methodologies to update the final output
Qin, Yinan	Associate	\$ 367.00	11/04/2021	1.4	Fleet Related Matters	Revised some items for certain aircraft to address some issues
Qin, Yinan	Associate	\$ 367.00	11/05/2021	1.2	Fleet Related Matters	Examined and revised some items for certain Orix aircraft to address some issues
Qin, Yinan	Associate	\$ 367.00	11/05/2021	1.6	Fleet Related Matters	Examined and revised some items for certain SMBC aircraft to address some issues
Qin, Yinan	Associate	\$ 367.00	11/05/2021	1.2	Fleet Related Matters	Examined and revised some items for certain Avolon aircraft to address some issues
Qin, Yinan	Associate	\$ 367.00	11/05/2021	1.4	Fleet Related Matters	Examined and revised some items for certain JSA aircraft to address some issues
Qin, Yinan	Associate	\$ 367.00	11/05/2021	1.2	Fleet Related Matters	Modeled Aercap aircraft for claim amount analysis
Qin, Yinan	Associate	\$ 367.00	11/05/2021	1.4	Fleet Related Matters	Modeled CDB aircraft for claim amount analysis
Qin, Yinan	Associate	\$ 367.00	11/08/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard materials for UCC, including weekly extracts of global, regional, and national operational data for update on 11/
Qin, Yinan	Associate	\$ 367.00	11/08/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard material for UCC, including regular weekly airline-level and route-by-route operational analysis for update on 1
Qin, Yinan	Associate	\$ 367.00	11/08/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard material for UCC, including survey of local and industry news, overviews of travel restrictions and new fleet acq
Qin, Yinan	Associate	\$ 367.00	11/09/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC for update on 11
Qin, Yinan	Associate	\$ 367.00	11/15/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard materials for UCC, including weekly extracts of global, regional, and national operational data for update on 11/
Qin, Yinan	Associate	\$ 367.00	11/15/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard material for UCC, including regular weekly airline-level and route-by-route operational analysis for update on 1
Qin, Yinan	Associate	\$ 367.00	11/15/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard material for UCC, including survey of local and industry news, overviews of travel restrictions and new fleet acq
Qin, Yinan	Associate	\$ 367.00	11/16/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC for update on 11
Qin, Yinan	Associate	\$ 367.00	11/24/2021	1.4	Fleet Related Matters	Review Seabury's claim file of AVH fleet
Qin, Yinan	Associate	\$ 367.00	11/24/2021	1.2	Fleet Related Matters	Review FTI's claim file of AVH fleet

11/21
1/11/21
uisitons and route openings by competitor airlines for update on 11/11/21
/11/21
18/21
1/18/21
uisitons and route openings by competitor airlines for update on 11/18/21
/18/21

20-11133-mg Doc 2433 Filed 01/08/22 purs Entered 01/08/22 19:38:04 Main Document November 19:320 Not 2021

Professional	Title	Hourly Billing Rate	Date	Hours Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	11/24/2021	1.2 Fleet Related Matters	Create Alton's claim analysis output file
Qin, Yinan	Associate	\$ 367.00	11/24/2021	1.2 Fleet Related Matters	Review and compare Alton's result toward Seabury's and FTI's for certain orix aircraft to understand the difference
Qin, Yinan	Associate	\$ 367.00	11/24/2021	1.4 Fleet Related Matters	Review and compare Alton's result toward Seabury's and FTI's for certain SMBC aircraft to understand the difference
Qin, Yinan	Associate	\$ 367.00	11/24/2021	1.2 Fleet Related Matters	Review and compare Alton's result toward Seabury's for FTI's certain Avolon aircraft to understand the difference
Qin, Yinan	Associate	\$ 367.00	11/24/2021	0.4 Fleet Related Matters	Meeting with J.Adriaenssens to address some specific claim analysis matters
Qin, Yinan	Associate	\$ 367.00	11/29/2021	0.2 Fleet Related Matters	Meeting with J.Adriaenssens to review and discuss some specific claim amount
Qin, Yinan	Associate	\$ 367.00	11/30/2021	0.3 Fleet Related Matters	Review updated claims analysis for overall fleet as prepared by Team and discuss with select Alton team members

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 321 of 407

EXHIBIT B

ATTORNEYS' FEES AND EXPENSE ENTRIES FOR MAY 27, 2020 – NOVEMBER 30, 2021, SEPARATED BY INTERIM COMPENSATION PERIOD

FIRST INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC

Name of Attorney	Position	Department	Bar Admission Date	Hours	Rate	Amount
Maxcy, Patrick	Partner	Restructuring, Insolvency &	1999	32.9	\$915.00	\$30,103.50
		Bankruptcy				
Schrag, Sarah	Managing Associate	Restructuring, Insolvency & Bankruptcy	2016	37.4	\$450.00	\$16,830.00
Total				70.3		\$46,933.50

SUMMARY OF EXPENSES MAY 27, 2020 – SEPTEMBER 30, 2020

20-11133-mg Doc 2473 DENTONS	Filed 01/18/20 P9g828	Entered 91/18/20 19:39:09 013400th Wacker Drive Suite 5900 Chicago, Illinois 60606-6361	Alson Hundroy & Ing is now Dentons Continuing services throughout Hawai'i dentons.com
Alton Aviation Consultancy LL 110 West 40th Suite 505	с		July 15, 2020
New York NY 10018 United States			Invoice No. 2305928
Client/Matter: 15805368-00000	1		
Avianca Bankruptcy		I	Payment Due Upon Receipt

\$

28,698.00

Total This Invoice

Please return this page with your payment

Payments by check should be sent to: Dentons US LLP Dept. 3078 OR Carol Stream, IL 60132-3078

Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 36-1796730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000



20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09

PBGB25 of 407 Dentons US LLP 233 South Wacker Drive Suite 5900 Chicago, Illinois 60606-6361

Main Document

Alston Hunt Floyd & Ing is now Dentons -- Continuing services throughout Hawai`i dentons.com

July 15, 2020

Invoice No. 2305928

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 **United States**

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through June 30, 2020:

<u>Date</u>	Timekeeper	<u>Hours</u>	Narrative
5/29/20	P. Maxcy	0.70	Gather information for retention application and discuss same with Alton.
6/4/20	P. Maxcy	0.10	Conferences with Jefferies counsel and client re schedule for retention.
6/8/20	P. Maxcy	0.80	Work on engagement letter (.5); email J. Mowry re application process (.3).
6/9/20	P. Maxcy	0.20	Conference with Morrison Foerster re preparation and timing of application.
6/9/20	P. Maxcy	0.50	Work on retention papers and discuss same with J. Mowry.
6/12/20	P. Maxcy	0.40	Work on draft retention documents.
6/15/20	P. Maxcy	0.50	Conference with Alton team re retention issues and expectations.
6/15/20	P. Maxcy	0.90	Gather retention samples for sharing w/ Alton team and discuss terms of same.
6/15/20	P. Maxcy	0.40	Review proposed fee cap and discuss with Alton team.
6/15/20	P. Maxcy	0.70	Work on retention documents.
6/16/20	P. Maxcy	2.40	Work on retention documents and forward draft to client for review.
6/17/20	S. Schrag	0.10	Review material related to Avianca retention documents.
6/17/20	P. Maxcy	0.20	Emails with Jefferies counsel re status of retention papers.
6/17/20	P. Maxcy	0.20	Coordinate filing and preparation of retention documents with S. Schrag.
6/18/20	P. Maxcy	1.50	Respond to questions re: retention issues and review edits on retention documents.
6/19/20	S. Schrag	4.80	Review material related to Avianca retention documents (2.3); draft retention documents (2.5).

20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document PBg826 of 407

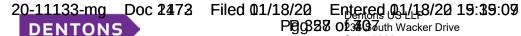
Avianca Bankruptcy

Matter: 15805368-000001 Invoice No.: 2305928

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
6/20/20	S. Schrag	5.30	Continue drafting retention documents, including proposed order and declarations (2.1); conduct research regarding the same (3.2).
6/21/20	P. Maxcy	1.10	Edit and revise Mowry affidavit.
6/22/20	S. Schrag	0.50	Review correspondence and revisions to declaration and retention application from P. Maxcy and J. Mowry.
6/22/20	P. Maxcy	4.10	Work on draft retention documents and analysis of conflict results.
6/23/20	S. Schrag	4.30	Incorporate client comments into Schedule 2 (3.4); confer with P. Maxcy regarding phone call with the client (.2); review other documents (.7).
6/23/20	P. Maxcy	2.40	Work on various revisions to Alton application materials.
6/23/20	P. Maxcy	0.50	Review draft Jefferies and other professional retention materials.
6/23/20	P. Maxcy	0.30	Various emails with Morrison Foerster re status of application papers.
6/24/20	P. Maxcy	0.40	Conference call with Alton re conflict check for retention application.
6/24/20	P. Maxcy	0.50	Work on changes to retention documents.
6/24/20	S. Schrag	2.60	Confer with P. Maxcy regarding phone call with the client (.2); review correspondence with Committee counsel (.1); review and revise Schedule 2 (1.7); confer with J. Mowry regarding Schedule 2 disclosures (.2); confer with Alton team regarding the same (.4).
6/25/20	P. Maxcy	0.40	Various emails re edits to retention documents.
6/25/20	P. Maxcy	0.30	Review Morrison Foerster comments on retention documents.
6/25/20	S. Schrag	2.60	Confer with P. Maxcy regarding retention materials (.2); review and revise retention material (2.1); confer with client regarding the same (.2); confer with counsel regarding the same (.1).
6/26/20	S. Schrag	1.70	Review comments from J. Mowry regarding retention application (.3); revise the same (.9); conduct research regarding affiliate (.2); confer with J. Mowry (.1); confer with counsel regarding the same (.2).
6/26/20	P. Maxcy	0.50	Final edits to schedules to retention documents and emails with J. Mowry re same.
6/29/20	P. Maxcy	0.20	Check status of retention application.

20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document PBg826 of 407

Avianca Bankr	uptcy				hub 45 0000
Matter: 158053 Invoice No.: 23					July 15, 2020
<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>		
6/30/20	S. Schrag	0.80		1); confer with P. Maxo J. Mowry (.1); review a	y regarding the
Total Hours		42.90			
Fee Amount					\$28,698.00
		TIME AND	D FEE SUMMARY		
Timek	keeper		Rate	Hours	Fees
P. Ma	іхсу		\$915.00	20.20	\$18,483.00
S. Scl	hrag		\$450.00	<u>22.70</u>	<u>\$10,215.00</u>
Totals	3			42.90	\$28,698.00
	Fee Total		\$	28,698.00	
	Invoice Total		<u>\$</u>	28,698.00	



PBCB28 O23403 Oth Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Alstein Hunt Froyd & Fing is now Dentons -- Continuing services throughout Hawai`i dentons.com

For your Information - Open Invoices

July 15, 2020

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 **United States** Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of July 15, 2020, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

			Payments/	
<u>Date</u>	Invoice No.	Invoice Amount	Adjustments	Invoice Total
07/15/20	2305928	28,698.00	0.00	<u>28,698.00</u>
		Total Outstanding Inv	/oices	<u>28,698.00</u>

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number 36-1796730

20-11133-mg Doc DENTONS	:24473 F	Filed 01/18/20 ମନ୍ତ୍ରିଔଷ	Entered 01/18/20 19:39:0 9 013400th Wacker Drive Suite 5900 Chicago, Illinois 60606-6361	now Der	un Pacumangts ntons Continuing throughout Hawai'i .com
Alton Aviation Consu 110 West 40th Suite 505	Itancy LLC				August 12, 2020
New York NY 10018 United States				Invo	bice No. 2313989
Client/Matter: 1580536	68-000001				
Avianca Bankruptcy				Payment	Due Upon Receipt
Total This Invoice				\$	12,117.00

Please return this page with your payment

Payments by check should be sent to: Dentons US LLP Dept. 3078 OR Carol Stream, IL 60132-3078

Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 36-1796730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000 20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09



PBG809 of 407 Dentons US LLP 233 South Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Main Document

Alston Hunt Floyd & Ing is now Dentons -- Continuing services throughout Hawai`i dentons.com

August 12, 2020

Invoice No. 2313989

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 **United States**

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through July 31, 2020:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	Narrative
7/1/20	P. Maxcy	0.20	Emails with J. Mowry re: retention issues.
7/6/20	P. Maxcy	1.40	Review US Trustee questions re Alton application and work on responses with Alton.
7/7/20	P. Maxcy	1.20	Prepare responses to US Trustee questions for review by Alton and forward same to US Trustee.
7/8/20	P. Maxcy	0.30	Conference US Trustee re retention application issues.
7/9/20	P. Maxcy	0.20	Various emails with Morrison Foerster re status of order.
7/9/20	P. Maxcy	0.30	Work on edits to retention order.
7/10/20	P. Maxcy	0.60	Finalize order on Alton retention and distribute same to US Trustee and Morrison Foerster.
7/10/20	P. Maxcy	0.20	Emails with J. Mowry re status.
7/10/20	S. Schrag	0.50	Review correspondence from A. Selick and P. Maxcy regarding revised language for Alton retention order (.1); revise the same (.3); confer with P. Maxcy regarding the same (.1).
7/14/20	S. Schrag	2.10	Review materials from Committee counsel regarding hearing (.1); review procedures for compensation (.3); confer with J. Mowry regarding the same (.2); draft first monthly fee statement (1.5).
7/14/20	P. Maxcy	0.30	Various emails with Morrison Foerster re participation in hearing to approve retention.
7/14/20	P. Maxcy	0.20	Review entered order and share same with Alton.
7/14/20	P. Maxcy	0.40	Work with J. Mowry on monthly fee statement and respond to questions re preparation of same.
7/15/20	P. Maxcy	2.90	Attend hearing re retention issues.
7/15/20	P. Maxcy	0.30	Review draft fee statement.
7/15/20	S. Schrag	0.80	Review and revise draft first monthly fee statement (.7); confer with P. Maxcy regarding the same (.1).
7/16/20	P. Maxcy	0.60	Review draft fee statement and edit same.

20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document PBg80 of 407

Avianca Bankruptcy

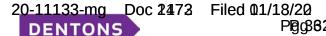
Matter: 15805368-000001 Invoice No.: 2313989

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	Narrative
7/16/20	P. Maxcy	0.40	Conference S. Schrag re preparation of fee statement.
7/16/20	S. Schrag	2.80	Confer with P. Maxcy regarding fee statement (.1); revise fee application (2.6); confer with J. Mowry regarding fee statement (.1).
7/17/20	S. Schrag	0.80	Confer with client regarding status of fee statement (.2); confer with P. Maxcy (.1); review and revise fee statement (.4); confer with counsel Morrison Foerster regarding the same (.1).
7/17/20	P. Maxcy	0.20	Review final draft of fee statement.
7/21/20	P. Maxcy	0.10	Review notice re filed fee statement.
Total Hours		16.80	
Fee Amount			\$12,117.00

TIME AND FEE SUMMARY

Timekeeper	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$915.00	9.80	\$8,967.00
S. Schrag	\$450.00	<u>7.00</u>	<u>\$3,150.00</u>
Totals		16.80	\$12,117.00
Fee Total	\$	12,117.00	
Invoice Total	\$	12,117.00	

August 12, 2020



Enterred 01/18/20 19:39:09

PBB2 02365/uth Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Aston Huntroyd & Inglis now Dentons -- Continuing services throughout Hawai'i dentons.com

For your Information - Open Invoices

August 12, 2020

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of August 12, 2020, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

Payments/

<u>Date</u>	Invoice No.	Invoice Amount	<u>Adjustments</u>	<u>Total</u>
07/15/20	2305928	28,698.00	0.00	28,698.00
08/12/20	2313989	12,117.00	0.00	12,117.00

Total Outstanding Invoices

<u>\$40,815.00</u>

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number 36-1796730

20-11133-mg Doc 2473 DENTONS	Filed 01/18/20 P0362	Entered 01/18/20 19:39:09 2 013400th Wacker Drive Suite 5900 Chicago, Illinois 60606-6361	Also Dentons Continuing services throughout Hawai`i dentons.com
Alton Aviation Consultancy LL 110 West 40th Suite 505	C		September 14, 2020
New York NY 10018 United States			Invoice No. 2324377
Client/Matter: 15805368-00000	1		
Avianca Bankruptcy			Payment Due Upon Receipt

\$

2,038.50

Total This Invoice

Please return this page with your payment

Payments by check should be sent to: Dentons US LLP Dept. 3078 OR Carol Stream, IL 60132-3078 OR

Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 36-1796730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000

20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09

PBGBB of 407 Dentons US LLP 233 South Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Main Document

Alston Hunt Floyd & Ing is now Dentons -- Continuing services throughout Hawai'i dentons.com

September 14, 2020

Invoice No. 2324377

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 **United States**

Client/Matter: 15805368-000001

Avianca Bankruptcy

DENTONS

For Professional Services Rendered through August 31, 2020:

Date	<u>Timekeeper</u>	<u>Hours</u>	Narrative
8/6/20	S. Schrag	0.20	Confer with P. Maxcy regarding request for information (.1); A. Rueda regarding the same (.1).
8/10/20	S. Schrag	0.10	Confer with J. Mowry regarding fee statement.
8/10/20	P. Maxcy	0.10	Receive emails form committee counsel re fee application.
8/14/20	S. Schrag	0.10	Confer with P. Maxcy and J. Mowry regarding Debtors' requirements.
8/17/20	S. Schrag	1.90	Draft fee statement (1.2); confer with J. Mowry regarding the same (.1); confer with A. Selick regarding the same (.1); confer with A. Selick regarding information requested by Debtors (.1); prepare information requested by Debtors (.3); confer with P. Maxcy regarding requested information (.1).
8/17/20	P. Maxcy	0.30	Review fee statements for edits.
8/18/20	P. Maxcy	0.30	Review Fee Statement draft and information.
8/19/20	P. Maxcy	0.20	Conference with S. Schragg re: fee statement and payment.
8/19/20	S. Schrag	0.10	Confer with P. Maxcy regarding request from Debtor.
8/28/20	S. Schrag	0.30	Review correspondence from Avianca and related material (.2); confer with J. Mowry regarding the same (.1).
Total Hours		3.60	
Fee Amount			\$2,038.50

TIME AND FEE SUMMARY

Timekeeper	Rate	<u>Hours</u>	Fees
P. Maxcy	\$915.00	0.90	\$823.50
S. Schrag	\$450.00	<u>2.70</u>	<u>\$1,215.00</u>
Totals		3.60	\$2,038.50

20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document PBg88 of 407

Avianca Bankruptcy

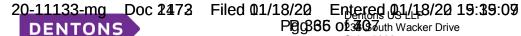
Matter: 15805368-000001 Invoice No.: 2324377 September 14, 2020

Fee Total

\$ 2,038.50

Invoice Total

<u>\$ 2,038.50</u>



PBCB66 O236 Oto Macker Drive Suite 5900 Chicago, Illinois 60606-6361 Astain Hunt Coveraging is now Dentons -- Continuing services throughout Hawai`i dentons.com

For your Information - Open Invoices

Payments/

September 14, 2020

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of September 14, 2020, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

			r ayments/	
<u>Date</u>	Invoice No.	Invoice Amount	<u>Adjustments</u>	<u>Total</u>
07/15/20	2305928	28,698.00	0.00	28,698.00
08/12/20	2313989	12,117.00	0.00	12,117.00
09/14/20	2324377	2,038.50	0.00	2,038.50
		Total Outstanding Invo	vices	<u>\$42,853.50</u>

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number 36-1796730

2 <mark>0-11133-mg</mark>	Doc 2472
DENTONS	2

8/20 Entered 01/18/20 19:39:09 Altered 01/18/20 19:39:09 Altered 01/16/20 19:39:09 Altered 01:34007 Market Drive now Dentons -- Continuing

Suite 5900 Chicago, Illinois 60606-6361 Alstoff Hult Floyd & This is now Dentons -- Continuing services throughout Hawai`i dentons.com

Alton Aviation Consultancy LLC 110 West 40th	October 15, 2020
Suite 505 New York NY 10018 United States	Invoice No. 2335319
Client/Matter: 15805368-000001	
Avianca Bankruptcy	Payment Due Upon Receipt

Filed 01/18/20

Total This Invoice

4,080.00

\$

Please return this page with your payment

Payments by check should be sent to: Dentons US LLP Dept. 3078 Carol Stream, IL 60132-3078

Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 36-1796730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000

For Professional Services Rendered through September 30, 2020:



20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09 PBG88 of 407 Dentons US LLP

233 South Wacker Drive Suite 5900 Chicago, Illinois 60606-6361

Main Document

Alston Hunt Floyd & Ing is now Dentons -- Continuing services throughout Hawai'i dentons.com

October 15, 2020

Invoice No. 2335319

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States

Client/Matter: 15805368-000001

Avianca Bankruptcy

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	Narrative
9/2/20	S. Schrag	0.10	Confer with J. Mowry regarding supplemental declaration.
9/3/20	S. Schrag	0.20	Confer with Debtors regarding Alton's fees.
9/11/20	S. Schrag	0.80	Draft supplemental disclosure affidavit (.5); conduct research regarding notice parties and service (.2); confer with P. Maxcy regarding the same (.1).
9/11/20	P. Maxcy	0.30	Review emails re August fee statement, communicate with J. Mowry, S. Schrag re same.
9/12/20	S. Schrag	0.10	Continue drafting supplemental declaration.
9/18/20	S. Schrag	3.40	Draft monthly fee statement and prepare exhibits (1.4); confer with client re the same (.2); revise supplemental disclosure declaration (1.7); confer with P. Maxcy regarding the same (.1).
9/21/20	S. Schrag	0.40	Review and revise Alton's Supplemental Declaration regarding supplemental disclosures (.3); confer with client regarding the same (.1); confer with Committee counsel regarding the same (.1).
9/21/20	P. Maxcy	1.10	Review and edit supplemental declaration.
9/21/20	P. Maxcy	0.60	Review results of supplemental search and various emails re same.
Total Hours		7.00	
Fee Amount			\$4,080.00

TIME AND FEE SUMMARY

Timekeeper	Rate	<u>Hours</u>	Fees
P. Maxcy	\$915.00	2.00	\$1,830.00
S. Schrag	\$450.00	<u>5.00</u>	<u>\$2,250.00</u>
Totals		7.00	\$4,080.00

20-11133-mg Doc 2473 Filed 01/18/20 Entered 01/18/20 19:39:09 Main Document PBg889 of 407

Avianca Bankruptcy

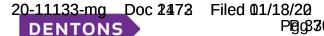
Matter: 15805368-000001 Invoice No.: 2335319 October 15, 2020

Fee Total

\$ 4,080.00

Invoice Total

<u>\$ 4,080.00</u>



Entered 01/18/20 19:39:09

Suite 5900 Chicago, Illinois 60606-6361 Alstan Hunt Hory and is now Dentons -- Continuing services throughout Hawai`i dentons.com

For your Information - Open Invoices

October 15, 2020

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of October 15, 2020, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

Payments/ Date Invoice No. **Invoice Amount** Adjustments <u>Total</u> 09/14/20 2324377 2,038.50 0.00 2,038.50 10/15/20 2335319 4,080.00 0.00 4,080.00 <u>\$6,118.50</u>

Total Outstanding Invoices

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number 36-1796730

SECOND INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC

SUMMARY OF EXPENSES OCTOBER 1, 2020 – JANUARY 31, 2021

Name of Attorney	Position	Department	Bar Admission Date	Hours	Rate	Amount
Maxcy, Patrick	Partner	Restructuring,	1999	2020: 13.9	2020: \$915.00	\$13,979.50
		Insolvency &		<u>2021: 1.3</u>	2021: \$970.00	
		Bankruptcy		Total: 15.2		
Schrag, Sarah	Managing	Restructuring,	2016	2020: 42.4	2020: \$450.00	\$22,817.50
	Associate	Insolvency &		<u>2021: 6.5</u>	2021: \$575.00	
		Bankruptcy		Total: 48.9		
Expenses:						\$6.00
Total				64.1		\$36,803.00

20-11133-mg	Doc 2458
DENTON	S

Entered 03/16/22 19:35:05 AMAin PACH Ment

PBB66 013807/h Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Alston Hunt Floyd & Ing is now Dentons -- Continuing services throughout Hawai`i dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States	November 12, 2020 Invoice No. 2345198
Client/Matter: 15805368-000001	
Avianca Bankruptcy	Payment Due Upon Receipt

Filed 03/16/22

Total This Invoice

5,500.50

\$

Please return this page with your payment

Payments by check should be sent to: Dentons US LLP Dept. 3078 Carol Stream, IL 60132-3078



Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 6730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05

PBGB42 of 807 Dentons US LLP 233 South Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Main Document

Alston Hunt Floyd & Ing is now Dentons -- Continuing services throughout Hawai'i dentons.com

Alton Aviation Consultancy LLC New York NY 10018

November 12, 2020

Invoice No. 2345198

Client/Matter: 15805368-000001

Avianca Bankruptcy

110 West 40th Suite 505

United States

DENTONS

For Professional Services Rendered through October 31, 2020:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	Narrative
10/5/20	S. Schrag	0.20	Review correspondence from counsel regarding fee statements and fee app (.1); confer with client regarding the same (.1).
10/6/20	P. Maxcy	0.30	Review emails re request for payment and upcoming deadlines for filing fee applications.
10/7/20	S. Schrag	0.30	Confer with Debtors' professionals and counsel regarding fee statements and invoices.
10/9/20	P. Maxcy	0.20	Check status of fee application and fee statements,
10/15/20	S. Schrag	0.50	Draft fee statement (.3); confer with J. Mowry regarding interim fee application (.1); confer with P. Maxcy regarding fee statement and interim fee application (.1).
10/16/20	P. Maxcy	0.20	Emails re: fee application and description of services for same.
10/19/20	S. Schrag	1.50	Draft fee statement (1.3); confer with client regarding the same and interim fee application (.1); confer with Committee counsel regarding the same (.1).
10/26/20	S. Schrag	0.10	Review material for interim fee application and correspond with J. Mowry regarding the same.
10/30/20	S. Schrag	2.60	Draft interim fee statement.
10/31/20	S. Schrag	5.60	Draft interim fee statement (4.9); draft declaration (.4); confer with Alton team regarding the same (.3).
Total Hours		11.50	
Fee Amount			\$5,500.50

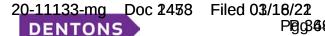
20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document PBg868 of 807

Avianca Bankruptcy

Matter: 15805368-000001 Invoice No.: 2345198 November 12, 2020

TIME AND FEE SUMMARY

Timekeeper	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$915.00	0.70	\$640.50
S. Schrag	\$450.00	<u>10.80</u>	<u>\$4,860.00</u>
Totals		11.50	\$5,500.50
Fee Total	\$	5,500.50	
Invoice Total	<u>\$</u>	5,500.50	



Entered 03/18/22 19:35:05

PBB 01:365 outh Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Atain Unocument Dentons -- Continuing services throughout Hawai`i dentons.com

For your Information - Open Invoices

November 12, 2020

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of November 12, 2020, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

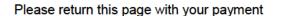
			Payments/	
<u>Date</u>	Invoice No.	Invoice Amount	<u>Adjustments</u>	Invoice Total
11/12/20	2345198	5,500.50	0.00	<u>5,500.50</u>
		Total Outstanding In	voices	<u>5,500.50</u>

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number 6730

003139/065

20-11133-mg DENTONS		Filed 03/16/22 P834	Entered 03/16/22 19:35:0 9 033800th Wacker Drive Suite 5900 Chicago, Illinois 60606-6361	now Den	un Acy and the second s
Alton Aviation C 110 West 40th Suite 505 New York NY 10 United States		с			ecember 14, 2020 Dice No. 2356427
Client/Matter: 158	805368-00000	1			
Avianca Bankrup	tcy			Payment	Due Upon Receipt
Total This Invoice	•			\$	3,216.00



Payments by check should be sent to: Dentons US LLP Dept. 3078 OR Carol Stream, IL 60132-3078



Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 6730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000 20-11133-mg Doc 2458 Filed 03/18/22

L6/22 Entered 03/16/22 19:35:05 P6 9346 of 897

Dentons US LLP 233 South Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Main Document

Alston Hunt Floyd & Ing is now Dentons -- Continuing services throughout Hawai'i dentons.com

December 14, 2020

Invoice No. 2356427

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States

Client/Matter: 15805368-000001

For Professional Services Rendered through November 30, 2020:

Avianca Bankruptcy

DENTONS

Date Timekeeper **Hours Narrative** 11/2/20 0.60 Confer with J. Mowry regarding interim fee application (.1); S. Schrag confer with Committee counsel regarding the same (.1); confer with client regarding the same (.2); confer with P. Maxcy regarding the same (.2). 11/2/20 0.20 Conf. w/ S. Schrag re: interim fee application. P. Maxcy 11/3/20 P. Maxcy 0.50 Review and edit interim fee application. 11/3/20 0.60 Confer with P. Maxcy regarding interim fee statement (.1); S. Schrag review Retention Order (.1); revise interim fee statement (.3); confer with client regarding the same (.1). 11/4/20 S. Schrag 2.40 Review correspondence from J. Mowry regarding first interim fee application (.1): confer with A. Selick regarding the same (.2); confer with P. Maxcy regarding the same (.1); revise first interim fee application (1.2); draft exhibits (.6); confer with client regarding the same (.2). 11/5/20 S. Schrag 0.20 Confer with A. Selick regarding First Interim Fee Application. 0.10 Review emails re: status of fee applications. 11/10/20 P. Maxcy 11/12/20 S. Schrag 0.10 Confer with J. Mowry regarding fee statement. 11/13/20 S. Schrag 0.10 Confer with Committee counsel regarding monthly fee statement. 11/22/20 S. Schrag 0.80 Draft October fee statement (.7); confer with client regarding the same (.1). 11/23/20 S. Schrag 0.30 Confer with Committee counsel regarding Fifth Monthly Fee Statement (October) (.2); confer with client regarding the same (.1). 11/23/20 P. Maxcy 0.20 Review fee statements. **Total Hours** 6.10 Fee Amount \$3,210.00

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document PBg342 of 807

Avianca Bankruptcy

Matter: 15805368-000001 Invoice No.: 2356427

TIME AND FEE SUMMARY

Time	keeper	Rate	Hours	<u>8</u>	Fees
P. Ma	axcy	\$915.00	1.00)	\$915.00
S. So	chrag	\$450.00	<u>5.10</u>	<u>)</u>	<u>\$2,295.00</u>
Total	s		6.10)	\$3,210.00
	DISBURS	SEMENT DETAIL			
Date	Description				<u>Amount</u>
7/14/2020	LITIGATION SUPPORT VENDORS INVO FEES	ICE 2637538-Q32020/	A PACER		6.00
				SUBTOTAL	6.00
	Total Disbursements				\$6.00
	Fee Total	\$	3,210.00		
	Disbursement Total	\$	6.00		
	Invoice Total	<u>\$</u>	3,216.00		

December 14, 2020



20-11133-mg_Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05

PB 348 O 33 Country of the State of the Stat

Astain Hundroument is now Dentons -- Continuing services throughout Hawai'i dentons.com

For your Information - Open Invoices

December 14, 2020

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of December 14, 2020, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

			Payments/	
Date	Invoice No.	Invoice Amount	Adjustments	Invoice Total
12/14/20	2356427	3,216.00	0.00	<u>3,216.00</u>
		Total Outstanding Inv	voices	<u>3,216.00</u>

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number 6730

003139/065

20-11133-mg Doc 2458 DENTONS	Filed 03/16/22 PBg844	Eptered 92/16/22 19:35:0 933807h Wacker Drive Suite 5900 Chicago, Illinois 60606-6361	Alston Humpecuments now Dentons Continuing services throughout Hawai'i dentons.com
Alton Aviation Consultancy LL 110 West 40th Suite 505 New York NY 10018	с		January 15, 2021 Invoice No. 2364667
United States Client/Matter: 15805368-00000	11		
Avianca Bankruptcy			Payment Due Upon Receipt

\$

23,088.00

Please return this page with your payment

Payments by check should be sent to: Dentons US LLP Dept. 3078 OR Carol Stream, IL 60132-3078

Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 6730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000

Total This Invoice

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05

PBG376 of 807 Dentons US LLP 233 South Wacker Drive Suite 5900 Chicago, Illinois 60606-6361

Main Document

Alston Hunt Floyd & Ing is now Dentons -- Continuing services throughout Hawai'i dentons.com

January 15, 2021

Invoice No. 2364667

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 **United States**

Client/Matter: 15805368-000001

Avianca Bankruptcy

DENTONS

<u>Date</u>	Timekeeper	Hours	Narrative
12/1/20	S. Schrag	0.30	Confer with W. Johnson and P. Maxcy regarding Dentons fee materials for UST.
12/2/20	S. Schrag	1.10	Review and revise excel spreadsheet for UST regarding fee statement data (.3); confer with P. Maxcy and J. Mowry regarding the same (.1); confer with Dentons team to update excel spreadsheet (.3); review and revise the same (.3); confer with client regarding the same (.1).
12/2/20	P. Maxcy	1.00	Work on submissions to UST for fee application.
12/7/20	P. Maxcy	1.70	Conference w/ Alton re: fee application and review comments and questions re: First Interim Fee application (1.2); review fee application in advance of call w/ Alton (.5).
12/7/20	S. Schrag	3.10	Review and correspond with A. Selick regarding First Interim Fee applications(.1); attend conference call with Committee counsel re Fee applications (.3); confer with P. Maxcy regarding the same and comments of UST of fee applications (.3); leave voicemail with A. Selick regarding follow-up (.1); confer with J. Adriaessens regarding emergency call and follow-up (.2); review correspondence from J. Adriaessens regarding UST response to fee applications(.8); draft correspondence to A. Selick regarding follow-up to address UST response to fee applications (.4); confer with L. Ryan, J. Mowry, J. Adriaessens, and P. Maxcy regarding conference call to discuss fee application data (.1); conference with the same regarding strategy for addressing comments of UST on fee application (.4); call with P. Maxcy regarding the same (.1); review correspondence with B. Masumoto of UST office regarding the UST comments on fee application (.1); review further correspondence from client regarding UST comments on fee application(.1).
12/8/20	P. Maxcy	2.70	Review fee application entries and discuss same w/ UST (1.5); gather information on time entries to advise Alton on time entries (.8); prepare summary of fee application issues for Alton (.4).

For Professional Services Rendered through December 31, 2020:

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document PBg556 of 807

Avianca Bankruptcy

Matter: 15805368-000001 Invoice No.: 2364667 January 15, 2021

<u>Date</u>	Timekeeper	<u>Hours</u>	Narrative
12/8/20	S. Schrag	4.60	Review correspondence from UST and P. Maxcy (.2); attend conference call with UST (.7); review SDNY billing guidelines (.3); confer with client regarding call with UST (.3); review entries and draft proposal for time entries (2.2); confer with P. Maxcy regarding the same (.2); review email from client and material regarding proposal (.4); confer with J. Adriaenssens regarding entries (.2); confer with P. Maxcy regarding debrief (.1).
12/9/20	S. Schrag	3.80	Review correspondence from client regarding fee applications (.1); confer with A. Selick regarding supplemental declaration (.1); review guidelines with client (.4); confer with P. Maxcy regarding response to UST comments on fee application (.1); draft proposed resolution to UST response (.5); review correspondence to and from the UST (.1); confer with client regarding the same (.2); confer with Committee counsel regarding the supplemental declaration (.1); review sample declaration (.3); draft supplemental declaration (1.2); confer with client regarding the same (.2); conduct research related to notice regarding increase in annual fee rates (.4); confer with P. Maxcy and A. Selick regarding procedures for the same (.1).
12/9/20	Р. Махсу	2.10	Various calls, emails w/ Alton re: fee application preparation issues (.4); review and respond to draft fee application preparation guidelines prepared by Alton (1.0); emails/to from UST re: first interim fee application (.2); review and comment on summary of proposed fee application reductions (.5).
12/10/20	P. Maxcy	1.50	Revise supplemental declaration re: first interim fee application (.7); review requirements and discuss fee increase requirements w/ Alton (.8).
12/10/20	S. Schrag	1.50	Review correspondence regarding supplemental declaration (.1); review and revise the same (.3); review correspondence regarding rates (.2); confer with P. Maxcy regarding supplemental declaration and rates (.3); confer with client regarding supplemental declaration (.3); revise the same and recirculate (.3).
12/11/20	S. Schrag	2.00	Confer with A. Selick regarding supplemental declaration and fees (.1); confer with P. Maxcy regarding the same (.2); revise supplemental declaration (.6); revise exhibit (.4); confer with P. Maxcy regarding the same (.2); confer with J. Adriaenssens regarding the same (.1); confer with client regarding supplemental declaration (.2); confer with client regarding fee declaration (.2).

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document PBg552 of 807

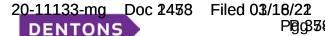
Avianca Bankruptcy

Matter: 15805368-000001 Invoice No.: 2364667 January 15, 2021

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	Narrative
12/14/20	S. Schrag	3.60	Correspond with A. Selick regarding supplemental declaration (.2); confer with P. Milender regarding discussions with UST (.1); confer with FTI and P. Milender regarding invoices (.1); draft notice of fee increase (1.4); review filings related thereto (.4); confer with P. Maxcy regarding draft (.2); revise draft (.3); confer with client regarding the same (.3); revise draft (.3); confer with A. Selick regarding the same (.1); review correspondence between Committee and Debtors regarding fees (.2).
12/14/20	P. Maxcy	0.40	Review and comment on Alton declaration re: fee increase and various discussions re: same
12/14/20	P. Maxcy	0.40	Review order and requirements for annual fee increases
12/15/20	P. Maxcy	0.50	Review docket re: status of fee applications and discuss hearing with S. Schrag.
12/15/20	S. Schrag	1.10	Review correspondence and filings forwarded from J. Mowry regarding fee rates and hearing on First Interim Fee Application (.3); confer with A. Selick regarding hearing (.1); confer with P. Maxcy regarding the same (.1); confer with I. Ortiz regarding hearing (.2); prepare J. Berger for hearing (.4).
12/16/20	S. Schrag	2.20	Prepare for hearing on First Interim Fee Application (.3); participate in hearing on First Interim Fee Application (1.4); draft summary of hearing for client (.2); confer with J. Berger regarding hearing (.1); confer with P. Maxcy regarding the same (.2).
12/16/20	P. Maxcy	1.10	Discussions w/ S.Schrag to prepare for hearing on fee applications and presentation of issues on same (.6); emails w/ Alton re: outcome of fee application hearing and next steps (.2); review docket re: agenda and proposed fee orders (.1); conf. s/ S. Schrag re: outcome of hearing (.2).
12/18/20	S. Schrag	0.20	Review correspondence from A. Selick regarding drafting supplemental declaration in support of retention application (.1); confer with client regarding the same (.1).
12/21/20	P. Maxcy	0.80	Revise and prepare supplemental declaration.
12/21/20	S. Schrag	2.70	Draft supplemental declaration in support of retention (2.1); review filings by other professionals (.4); confer with client regarding the same (.2).
12/22/20	S. Schrag	0.30	Confer with Committee counsel regarding fee statement and supplemental declaration (.1); review supplemental declaration and revise the same (.1); confer with client regarding the same (.1).

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document PBg558 of 807

Avianca Bankruptcy				January 15, 2021
Matter: 15805368-000001 Invoice No.: 2364667				January 13, 2021
Total Hours	38.7	70		
Fee Amount				\$23,088.00
	<u>TIME A</u>	ND FEE SUMMARY		
<u>Timekeeper</u>		Rate	<u>Hours</u>	Fees
P. Maxcy		\$915.00	12.20	\$11,163.00
S. Schrag		\$450.00	<u>26.50</u>	\$11,925.00
Totals		• • • • • • •	38.70	\$23,088.00
Fee T	otal	\$	23,088.00	
Invoic	e Total	<u>\$</u>	23,088.00	



Entered 03/16/22 19:35:05

PBB39 02387uth Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Aston Hunt Foyd & Inglis now Dentons -- Continuing services throughout Hawai'i dentons.com

For your Information - Open Invoices

January 15, 2021

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of January 15, 2021, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

			Payments/	
<u>Date</u>	Invoice No.	Invoice Amount	<u>Adjustments</u>	Invoice Total
01/15/21	2364667	23,088.00	0.00	<u>23,088.00</u>
		Total Outstanding Inv	voices	<u>23,088.00</u>

Questions should be directed to: P. Maxcy at 1 312 876 8000

6730

Federal Tax I.D. Number

003139/065 US_Active\116452439\V-1

20-11133-mg Do DENTONS	oc 2438 File	d 03/16/22 P@G88	Entered 03/18/22 1 0138007th Wacker Drive Suite 5900 Chicago, Illinois 60606-636		Alston Hunt Acy Ming is now Dentons Continuing services throughout Hawai'i dentons.com
Alton Aviation Cons 110 West 40th Suite 505	-				February 11, 2021
New York NY 1001 United States	8				Invoice No. 2373809
Client/Matter: 15805	368-000001				
Avianca Bankruptcy				Р	ayment Due Upon Receipt

Total This Invoice

\$

4,998.50

Please return this page with your payment

Payments by check should be sent to: Dentons US LLP Dept. 3078 OR Carol Stream, IL 60132-3078

Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 6730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000 20-11133-mg Doc 2458 Filed 03/18/22

For Professional Services Rendered through January 31, 2021:

L8/22 Entered 03/16/22 19:35:05 PB 986 of 807 Dentons US LLP

Dentons US LLP 233 South Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Main Document

Alston Hunt Floyd & Ing is now Dentons -- Continuing services throughout Hawai'i dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States February 11, 2021

Invoice No. 2373809

Client/Matter: 15805368-000001

Avianca Bankruptcy

DENTONS

Date Timekeeper **Hours Narrative** 1/7/21 S. Schrag 0.20 Confer with A. Selick regarding supplemental declaration. 1/11/21 0.10 Confer with Committee counsel regarding fee statement (.1); S. Schrag confer with client regarding the same (.1). 1.00 Review and comment on Alton fee statement and discuss edits 1/19/21 P. Maxcy w/S. Schrag. 1/19/21 5.10 Draft fee statement (.9); review and revise exhibits (3.6); confer S. Schrag with P. Maxcy regarding the same (.3); confer with client regarding the same (.2); confer with Committee counsel regarding fee statement (.1). 1/20/21 S. Schrag 0.20 Confer with Committee counsel regarding status of filing (.1); confer with client regarding the same (.1). 1/20/21 P. Maxcy 0.30 Review changes to fee statement. 1/21/21 0.80 Confer with J. Adriaenssens regarding fee statement (.2); S. Schrag review the same (.5); confer with Committee counsel regarding the same (.1). 1/25/21 S. Schrag 0.10 Confer with client regarding fee statement. **Total Hours** 7.80 Fee Amount \$4,998.50

TIME AND FEE SUMMARY

Timekeeper	Rate	<u>Hours</u>	Fees
P. Maxcy	\$970.00	1.30	\$1,261.00
S. Schrag	\$575.00	<u>6.50</u>	<u>\$3,737.50</u>
Totals		7.80	\$4,998.50

20-11133-mg Doc 2458 Filed 03/16/22 Entered 03/16/22 19:35:05 Main Document Pgg8Z of 807

Avianca Bankruptcy

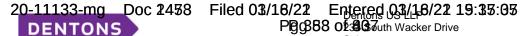
Matter: 15805368-000001 Invoice No.: 2373809 February 11, 2021

Fee Total

\$ 4,998.50

Invoice Total

<u>\$ 4,998.50</u>



PBCB88 OI 3 Couth Wacker Drive Suite 5900

Chicago, Illinois 60606-6361

Alstein Hunt Floyd & Fing is now Dentons -- Continuing services throughout Hawai`i dentons.com

For your Information - Open Invoices

February 11, 2021

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 **United States** Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of February 11, 2021, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

Payments/

Date	Invoice No.	Invoice Amount	Adjustments	<u>Total</u>
01/15/21	2364667	23,088.00	0.00	23,088.00
02/11/21	2373809	4,998.50	0.00	4,998.50

Total Outstanding Invoices

\$28,086.50

Questions should be directed to: P. Maxcy at 1 312 876 8000

6730

Federal Tax I.D. Number

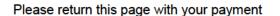
003139/065

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 359 of 407

THIRD INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC SUMMARY OF EXPENSES FEBRUARY 1, 2021 – MAY 31, 2021

Name of Attorney	Position	Department	Bar Admission Date	Hours	Rate	Amount
Maxcy, Patrick	Partner	Restructuring, Insolvency & Bankruptcy	1999	1.5	\$970.00	\$1,455.00
Moe, John A. III	Partner	Restructuring, Insolvency & Bankruptcy	1975	.3	\$725.00	\$217.50
Schrag, Sarah	Managing Associate	Restructuring, Insolvency & Bankruptcy	2016	42.2	\$575.00	\$24,265.00
Expenses:						\$210.00
Total				44.0		\$26,147.50

20-11133-mg Doc 2 DENTONS	2903 Filed	03/18/22 Pgg866	Entered Q3/18/22 19:23:2 9 Øf3 363 h Wacker Drive Suite 5900 Chicago, Illinois 60606-6361	now De	าม การรูป การรู ntons Continuing s throughout Hawai`i .com
Alton Aviation Consulta 110 West 40th Suite 505 New York NY 10018 United States	ancy LLC			Inve	March 16, 2021 Dice No. 2385257
Client/Matter: 15805368	3-000001				
Avianca Bankruptcy				Payment	t Due Upon Receipt
Total This Invoice				\$	9,225.00



Payments by check should be sent to: Dentons US LLP Dept. 3078 Carol Stream, IL 60132-3078

Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 6730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000

20-11133-mg Doc 2903 Filed 03/16/22 Entered 03/16/22 10:22:02

PBGBB9 0 403 Dentons US LLP 233 South Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Main Document

Alston Hunt Floyd & Ing is now Dentons -- Continuing services throughout Hawai`i dentons.com

March 16, 2021

Invoice No. 2385257

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 **United States**

Client/Matter: 15805368-000001

Avianca Bankruptcy

DENTONS

For Professional Services Rendered through February 28, 2021:

Date	Timekeeper	<u>Hours</u>	Narrative
2/1/21	S. Schrag	0.20	Confer with Committee counsel regarding upcoming fee statements (.1); confer with client regarding the same (.1).
2/3/21	S. Schrag	0.60	Draft correspondence to J. Adriaenssens regarding interim fee application components (.3); conduct research related thereto (.3).
2/11/21	S. Schrag	1.80	Review and revise material related to fee application (1.7); confer with client regarding the same (.1).
2/12/21	S. Schrag	0.20	Review correspondence from J. Adriaenssens regarding fee statement (.2).
2/13/21	S. Schrag	1.30	Draft monthly fee statement (1.0); confer with client regarding the same (.1); confer with debtors' team regarding invoices (.2).
2/16/21	S. Schrag	1.10	Confer with client regarding fee statement (.1); conduct final review of the same (.1); confer with Committee counsel regarding the same (.1); correspond with J. Adriaenssens regarding interim fee application (.8).
2/17/21	S. Schrag	0.10	Confer with Committee counsel and client regarding fee statement.
2/18/21	S. Schrag	0.20	Confer with J. Adriaenssens regarding Second Interim Fee Application.
2/22/21	S. Schrag	0.10	Confer with client regarding Second Interim Fee Application.
2/24/21	S. Schrag	2.30	Review and revise Second Interim Fee Application.
2/25/21	S. Schrag	3.30	Continue drafting Second Interim Fee Application.
2/26/21	S. Schrag	4.60	Continue drafting Second Interim Fee Application (4.3); confer with client regarding the same (.3).
Total Hours		15.80	
Fee Amount			\$9,085.00

20-11133-mg Doc 2903 Filed 03/16/22 Entered 03/16/22 10:22:02 Main Document P0380 of 303

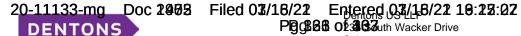
Avianca Bankruptcy

Matter: 15805368-000001 Invoice No.: 2385257

TIME AND FEE SUMMARY

Timek	eeper	Rate	Hours		Fees
S. Sch	nrag	\$575.00	<u>15.80</u>		<u>\$9,085.00</u>
Totals			15.80		\$9,085.00
	DISBURSEMEN	NT DETAIL			
Date	Description				<u>Amount</u>
12/16/2020	Filing Fees Iris A. Ortiz, Participate in hearing on First Interim Fee Application - S. Schrag			70.00	
12/16/2020	Filing Fees Iris A. Ortiz, Participate in hearing on - Jonathan Berger	First Interim Fee	Application		70.00
			S	SUBTOTAL	140.00
	Total Disbursements				\$140.00
	Fee Total	\$	9,085.00		
	Disbursement Total	\$	140.00		
	Invoice Total	<u>\$</u>	9,225.00		

March 16, 2021



PBCBBB OI 3 Cath Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Alstein Hunt Floyd & Fing is now Dentons -- Continuing services throughout Hawai`i dentons.com

For your Information - Open Invoices

Pavments/

March 16, 2021

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 **United States** Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of March 16, 2021, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	Invoice No.	Invoice Amount	Adjustments	<u>Total</u>
02/11/21	2373809	4,998.50	0.00	4,998.50
03/16/21	2385257	9,225.00	0.00	9,225.00

Total Outstanding Invoices

\$14,223.50

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number 6730

003139/065

20-11133-mg	Doc 2903
DENTON	S

Entered 04/28/22 10:35:07 AMain PACY ment

PBCB22 Of32504h Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Alston Hult Alston and a services throughout Hawai'i dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505	April 13, 2021
New York NY 10018 United States	Invoice No. 2394077
Client/Matter: 15805368-000001	
Avianca Bankruptcy	Payment Due Upon Receipt

Filed 04/28/22

Total This Invoice

5,773.00

\$

Please return this page with your payment

Payments by check should be sent to: Dentons US LLP Dept. 3078 Carol Stream, IL 60132-3078



Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 6730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000

20-11133-mg Doc 2903 Filed 04/28/22 Entered 04/28/22 10:35:07

PBCBAB of 403 Dentons US LLP 233 South Wacker Drive Suite 5900 Chicago, Illinois 60606-6361

Main Document

Alston Hunt Floyd & Ing is now Dentons -- Continuing services throughout Hawai'i dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States

April 13, 2021

Invoice No. 2394077

Client/Matter: 15805368-000001

For Professional Services Rendered through March 31, 2021:

Avianca Bankruptcy

DENTONS

<u>Date</u>	Timekeeper	<u>Hours</u>	Narrative
3/3/21	S. Schrag	0.50	Confer with Committee counsel regarding Second Interim Fee Application (.1); review and revise the same (.3); confer with client regarding the same (.1).
3/4/21	S. Schrag	0.70	Confer wtih P. Maxcy regarding Second Interim Fee Application (.1); finalize Second Interim Fee Application (.5); confer with Committee counsel regarding Second Interim Fee Application (.1).
3/4/21	P. Maxcy	0.50	Review draft fee application and discuss same w/ S. Schrag.
3/5/21	P. Maxcy	0.30	Review suggested edits to fee application and confer w/ S. Schrag re: same.
3/5/21	S. Schrag	1.10	Confer with A. Selick regarding Second Interim Fee Application (.1); incorporate Committee's feedback into the same (.8); confer with P. Maxcy regarding the same (.1); confer with Debtors' professionals regarding Seventh Monthly fees (.1).
3/8/21	S. Schrag	2.30	Revise Second Interim Fee Application (1.6); confer with Committee counsel regarding the same (.1); confer with K. Williams regarding excel spreadsheets in support of time entries (.1) confer with Alton team regarding fee entries (.1); confer with J. Moe regarding LEDES data (.1); confer with A. Selick regarding the same (.1); confer with P. Maxcy regarding the same (.1); confer with client regarding February fee statement (.1).
3/8/21	J.A. Moe, II	0.30	Review E-Mail from and telephone call with Sarah Schrag on creating Statements for the U.S. Trustee in LEDES format (.10); E-Mail to and confer with Kendra Williams on LEDES Statements (.10); exchange E-Mails with Sarah Schrag and Kendra Williams on LEDES Statements and forward Statements to Ms. Schrag (on March 9th) (.10).
3/9/21	S. Schrag	0.10	Confer with Committee counsel regarding LEDES data and February fee statment.
3/9/21	Р. Махсу	0.30	Review and comment on proposed submissions for interim fee application.

20-11133-mg Doc 2903 Filed 01/28/22 Entered 01/28/22 10:35:07 Main Document Pig 380 of 103

Avianca Bankruptcy

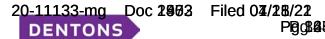
Matter: 15805368-000001 Invoice No.: 2394077

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	Narrative
3/10/21	P. Maxcy	0.30	Review materials in support of fee application.
3/10/21	S. Schrag	0.90	Confer with J. Adriaenssens regarding February Fee Statement (.1); review supporting documentation (.8).
3/12/21	S. Schrag	0.20	Confer with FTI regarding invoices.
3/15/21	S. Schrag	0.90	Confer with J. Adriaenssens regarding monthly fee statement (.1); draft monthly fee statement (.7); confer with Committee counsel regarding the same (.1).
3/16/21	S. Schrag	0.40	Revise February monthly fee statement (.2); confer with Alton team regarding the same (.1); confer with Committee counsel regarding the same (.1).
3/17/21	S. Schrag	0.20	Confer with J. Adriaenssens regarding Second Interim Fee Application status.
Total Hours		9.00	
Fee Amount			\$5,773.00

TIME AND FEE SUMMARY

<u>Timekeeper</u>	Rate	<u>Hours</u>	Fees
P. Maxcy	\$970.00	1.40	\$1,358.00
J.A. Moe, II	\$725.00	0.30	\$217.50
S. Schrag	\$575.00	7.30	<u>\$4,197.50</u>
Totals		9.00	\$5,773.00
Fee Total	\$	5,773.00	
Invoice Total	<u>\$</u>	5,773.00	

April 13, 2021



2 Entered 04/28/22 10:35:07

PBCB28 OF 3433 of Vacker Drive Suite 5900 Chicago, Illinois 60606-6361 Again Uncounternation of the services throughout Hawai`i dentons.com

For your Information - Open Invoices

April 13, 2021

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of April 13, 2021, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

			Payments/	
<u>Date</u>	Invoice No.	Invoice Amount	<u>Adjustments</u>	Invoice Total
04/13/21	2394077	5,773.00	0.00	<u>5,773.00</u>
		Total Outstanding Inv	voices	<u>5,773.00</u>

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number 6730

003139/065

2 <mark>0-11133-mg</mark>	Doc 2903
DENTONS	5

Entered 03/28/22 10:58:04 AMain Pocument

PBCB86 253303h Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 now Dentons -- Continuing services throughout Hawai`i dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505	May 18, 2021	
New York NY 10018 United States	Invoice No. 2407303	
Client/Matter: 15805368-000001		
Avianca Bankruptcy	Payment Due Upon Receipt	

Filed 05/28/22

Total This Invoice

5,732.00

\$

Please return this page with your payment

Payments by check should be sent to: Payment by wire transfer/ACH should be sent to: Dentons US LLP Citi Private Bank Dept. 3078 OR 227 West Monroe, Chicago, IL 60606 Carol Stream, IL 60132-3078 ABA Transit #

Account #: Account Name: Dentons US LLP Swift Code: Reference: Invoice # and/or client matter #

Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 36-1796730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000

20-11133-mg Doc 2908 Filed 05/28/22 Entered 05/28/22 10:58:04

PBGB89 of **393** Dentons US LLP 233 South Wacker Drive Suite 5900 Chicago, Illinois 60606-6361

Main Document

Alston Hunt Floyd & Ing is now Dentons -- Continuing services throughout Hawai`i dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States

May 18, 2021

Invoice No. 2407303

Client/Matter: 15805368-000001

Avianca Bankruptcy

DENTONS

For Professional Services Rendered through April 30, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	Narrative
4/6/21	S. Schrag	0.70	Review correspondence from A. Sellick regarding supplemental declaration in support of retention (.1); confer with client regarding the same (.2); confer with Committee counsel re Second Interim Fee Application (.1); confer with client regarding the same (.3).
4/7/21	S. Schrag	0.40	Confer with Debtors' financial advisors regarding fee applications (.1); confer with Committee counsel regarding Ninth Monthly Fee Statement (.1); confer with client regarding Ninth Monthly Fee Statement (1.); confer with W. Johnson regarding the same (.1).
4/9/21	S. Schrag	1.10	Draft supplemental declaration in support of retention application (.9); confer with J. Mowry regarding the same (.1); confer with Committee counsel regarding the same (.1).
4/14/21	S. Schrag	1.00	Review material in support of fee application (.9); confer with client regarding the same (.1).
4/15/21	S. Schrag	0.20	Confer with A. Selick regarding March fee statement (.1); confer with client regarding the same (.1).
4/20/21	S. Schrag	1.60	Draft monthly fee application (1.5); confer with client regarding the same (.1).
4/21/21	S. Schrag	0.80	Confer with A. Selick regarding Ninth Monthly (.1); confer with J. Adrianenssens regarding Second Interim Fee Application and Ninth Monthly Fee Statement (.2); confer with client regarding upcoming hearing on the same (.1); review filings regarding the same (.2); confer with Committee counsel regarding the same (.1); confer with P. Maxcy regarding status of Second Interim Fee Application (.1).
4/22/21	S. Schrag	0.10	Confer with M. Russell of MoFo regarding proposed order granting Second Interim Fee Application.
4/23/21	S. Schrag	0.30	Confer with P. Maxcy regarding hearing on Second Interim Fee Application (.1); confer with J. Adriaenssens regarding the same (.1); confer with I. Ortiz regarding the same (.1).
4/23/21	P. Maxcy	0.10	Confer w/ S. Schrag re: appearance at fee hearing.

20-11133-mg Doc 2993 Filed 05/28/22 Entered 05/28/22 10:58:07 Main Document PB 320 of 303

Avianca Bankruptcy

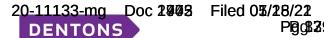
Matter: 15805368-000001 Invoice No.: 2407303

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	Narrative
4/26/21	S. Schrag	1.00	Review proposed order re Second Interim Fee Application (.1); review Second Interim Fee Application (.2); confer with M. Russell and A. Selick regarding the same (.3); draft proposed language for order regarding the same (.2); confer with P. Maxcy regarding the same (.2).
4/27/21	S. Schrag	0.10	Confer with M. Russell of MoFo regarding relief requested in Second Interim Fee Application.
4/28/21	S. Schrag	2.50	Prepare for hearing on Second Interim Fee Application (.3); attend hearing on the same (1.9); confer with M. Russell of MoFo regarding final order (.1); confer with J. Adriaenssens regarding the same (.2).
Total Hours		9.90	
Fee Amount			\$5,732.00

TIME AND FEE SUMMARY

<u>Timekeeper</u>	Rate	<u>Hours</u>	Fees
P. Maxcy	\$970.00	0.10	\$97.00
S. Schrag	\$575.00	<u>9.80</u>	<u>\$5,635.00</u>
Totals		9.90	\$5,732.00
Fee Total	\$	5,732.00	
Invoice Tota	<u>\$</u>	5,732.00	

May 18, 2021



Entered 03/28/22 10:58:04

PBCB29 OF3BC3uth Wacker Drive Suite 5900 Chicago, Illinois 60606-6361 Asin Horry Mengis now Dentons -- Continuing services throughout Hawai`i dentons.com

For your Information - Open Invoices

May 18, 2021

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of May 18, 2021, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

Payments/ Date Invoice No. Invoice Amount Adjustments <u>Total</u> 04/13/21 2394077 5,773.00 0.00 5,773.00 05/18/21 2407303 5,732.00 0.00 5,732.00

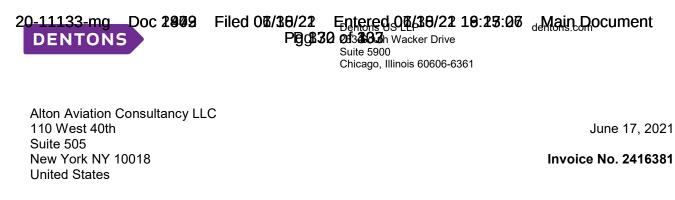
Total Outstanding Invoices

<u>\$11,505.00</u>

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number

003139/065



Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice

5.417.50

\$

Please return this page with your payment

Payments by check should be sent to: Payment by wire transfer/ACH should be sent to: Dentons US LLP Citi Private Bank Dept. 3078 OR 227 West Monroe, Chicago, IL 60606 Carol Stream, IL 60132-3078 ABA Transit #

Account #: Account Name: Dentons US LLP Swift Code: Reference: Invoice # and/or client matter #

Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000

20-11133-mg Doc 2909 Filed 06/38/22 Entered 06/38/22 10:25:06



EB/22 Entered U6/36/22 1 PBCB33 of 303 Dentons US LLP 233 South Wacker Drive Suite 5900

Chicago, Illinois 60606-6361

Main Document

dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States June 17, 2021

Invoice No. 2416381

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through May 31, 2021:

<u>Date</u>	Timekeeper	<u>Hours</u>	Narrative
5/6/21	S. Schrag	0.50	Confer with J. Adriaenssens regarding fee statement (.1); confer with A. Selick regarding the same (.2); review material related to the same (.1); confer with Debtors regarding monthly fee statement (.1).
5/14/21	S. Schrag	0.20	Confer with J. Adriaenssens regarding monthly fee statement.
5/17/21	S. Schrag	0.60	Draft monthly fee application.
5/24/21	S. Schrag	2.20	Review correspondence from Committee counsel regarding monthly fee statement (.1); review material in support of monthly fee statement (1.8); confer with J. Adriaenssens regarding the same (.1); draft correspondence to P. Maxcy regarding the same (.2).
5/25/21	S. Schrag	4.60	Revise monthly fee statements (.5); confer with Committee counsel regarding the same (.1); review order related to interim fee applications (.3); begin drafting the interim fee applications (3.4); draft correspondence to D. Cook regarding the same (.3).
5/27/21	S. Schrag	0.80	Review material from J. Adriaennssens (.2); revise monthly fee statement (.5); confer with Alton team regarding the same (.1).
5/28/21	S. Schrag	0.40	Review correspondence from J. Adriaenssens regarding monthly fee statement (.1); review and finalize the same (.1); confer with Committee counsel regarding the same (.2).
Total Hours		9.30	
Fee Amount			\$5,347.50

20-11133-mg Doc 2999 Filed 08/38/22 Entered 08/38/22 10:23:00 Main Document PB 32 of 303

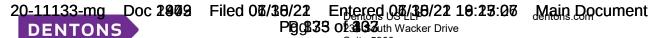
Avianca Bankruptcy

Matter: 15805368-000001 Invoice No.: 2416381

TIME AND FEE SUMMARY

Time	keeper	Rate	<u>Hours</u>		<u>Fees</u>
S. Sc	chrag	\$575.00	<u>9.30</u>		<u>\$5,347.50</u>
Total	s		9.30		\$5,347.50
	DISBURSEME	ENT DETAIL			
<u>Date</u>	Description				<u>Amount</u>
4/28/2021	Filing Fees Sarah M. Schrag, Participate in 4/2 hearing.	8 Avianca Holdings	s telephonic		70.00
			S	SUBTOTAL	70.00
	Total Disbursements				\$70.00
	Fee Total	\$	5,347.50		
	Disbursement Total	\$	70.00		
	Invoice Total	<u>\$</u>	5,417.50		

June 17, 2021



PBCB35 OI 3 Cath Wacker Drive Suite 5900

Chicago, Illinois 60606-6361

For your Information - Open Invoices

June 17, 2021

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of June 17, 2021, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

			Payments/	
<u>Date</u>	Invoice No.	Invoice Amount	<u>Adjustments</u>	<u>Total</u>
05/18/21	2407303	5,732.00	0.00	5,732.00
06/17/21	2416381	5,417.50	0.00	5,417.50

Total Outstanding Invoices

<u>\$11,149.50</u>

Questions should be directed to: P. Maxcy at 1 312 876 8000

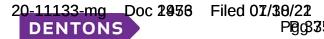
Federal Tax I.D. Number

003139/065

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 376 of 407

FOURTH INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC SUMMARY OF HOURS BY PROFESSIONAL JUNE 1, 2021 – SEPTEMBER 30, 2021

Name of Attorney	Position	Department	Bar Admission Date	Hours	Rate	Amount
Maxcy, Patrick	Partner	Restructuring,	1999	2.8	\$970.00	\$2,716.00
		Insolvency &				
		Bankruptcy				
Schrag, Sarah	Managing	Restructuring,	2016	4.9	\$575.00	\$2,817.50
	Associate	Insolvency &				
		Bankruptcy				
Cook, David	Managing	Restructuring,	2017	49.9	\$575.00	\$28,692.50
	Associate	Insolvency &				
		Bankruptcy				
Other Expenses:						\$6.30
PACER Fees						
Total				57.6		\$34,232.30



Total This Invoice

Entered 07/38/22 19:46:65 deMain Document

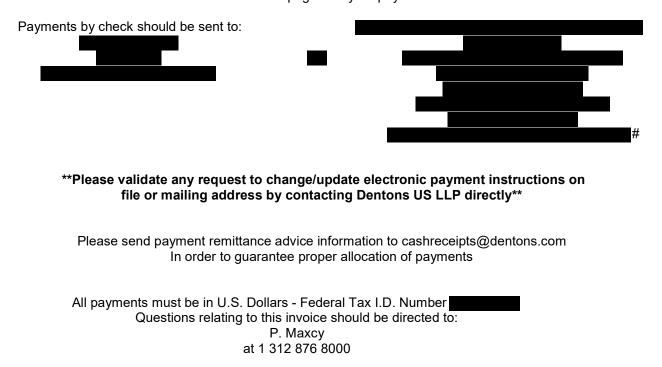
\$

2,932.50

PBB35 0133807th Wacker Drive Suite 5900 Chicago, Illinois 60606-6361

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter: 15805368-000001 Avianca Bankruptcy Payment Due Upon Receipt

Please return this page with your payment



20-11133-mg Doc 2956 Filed 01/38/22 Entered 01/38/22 19:46:65

DENTONS

E8/22 Entered 01/38/22 19 PB 38 of 387 Dentons US LLP 233 South Wacker Drive Suite 5900

Chicago, Illinois 60606-6361

Main Document

dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States July 13, 2021

Invoice No. 2423527

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through June 30, 2021:

Date	Timekeeper	<u>Hours</u>	Narrative
6/7/21	S. Schrag	0.30	Confer with J. Adriaennsens regarding upcoming monthly fee statement and Third Interim Fee Application.
6/21/21	S. Schrag	1.70	Confer with J. Adriaenssens regarding monthly fee statement (.1); confer with P. Maxcy regarding the same and interim fee application (.2); review documents in support of fee statement (1.4).
6/22/21	S. Schrag	0.20	Confer with J. Adriaenssens regarding monthly fee statement (.1); confer with Committee counsel regarding the same (.1).
6/24/21	S. Schrag	0.90	Review material from J. Adriaenssens (.1); revise monthly fee statement (.8).
6/25/21	S. Schrag	0.70	Confer with Alton regarding monthly fee statement (.2); revise the same (.3); confer with Committee counsel regarding the same (.2).
6/29/21	S. Schrag	0.90	Revise Interim Fee Application and supporting material (.8); confer with Committee counsel regarding monthly fee statement (.1).
6/29/21	D. Cook	0.40	Email communications with S Schrag regarding interim fee application (.2); analysis in connection with same (.2).
Total Hours		5.10	
Fee Amount			\$2,932.50

TIME AND FEE SUMMARY

Timekeeper	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
D. Cook	\$575.00	0.40	\$230.00
S. Schrag	\$575.00	<u>4.70</u>	<u>\$2,702.50</u>
Totals		5.10	\$2,932.50

20-11133-mg Doc 2956 Filed 01/30/22 Entered 01/30/22 19:40:05 Main Document PB 39 of 307

Avianca Bankruptcy July 13, 2021 Matter: 15805368-000001 Invoice No.: 2423527

Fee Total \$ 2,932.50

Invoice Total

<u>\$2,932.50</u>



20-11133-mg Doc 2936 Filed 01/30/22 Entered 01/30/22 19:40:03 Main Document

Pavments/

PBCB88 013 Bouth Wacker Drive Suite 5900 Chicago, Illinois 60606-6361

For your Information - Open Invoices

July 13, 2021

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of July 13, 2021, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

			,	
<u>Date</u>	Invoice No.	Invoice Amount	<u>Adjustments</u>	<u>Total</u>
06/17/21	2416381	5,417.50	0.00	5,417.50
07/13/21	2423527	2,932.50	0.00	2,932.50

Total Outstanding Invoices

\$8,350.00

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number

	PEGSU 203300/h Wacker Drive Suite 5900 Chicago, Illinois 60606-6361	DENTONS
August 17, 2021		Alton Aviation Consultancy LLC 110 West 40th Suite 505
Invoice No. 2434741		New York NY 10018 United States
		Client/Matter: 15805368-000001
Payment Due Upon Receipt		Avianca Bankruptcy

Doc 2063 Filed 08/38/22 Entered 08/38/22 29:56:09 de Main Document

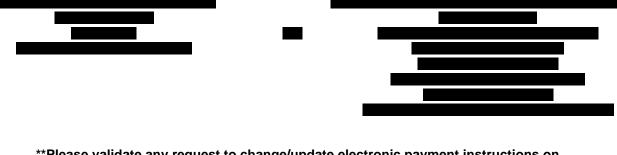
Total This Invoice

11133-mg

14,198.50

\$

Please return this page with your payment



Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000 DENTONS

PBG82 of 307 233 South Wacker Drive Suite 5900

Chicago, Illinois 60606-6361

Main Document

dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States August 17, 2021

Invoice No. 2434741

Client/Matter: 15805368-000001

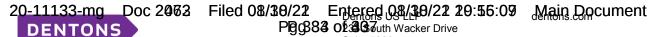
Avianca Bankruptcy

For Professional Services Rendered through July 31, 2021:

Date	<u>Timekeeper</u>	<u>Hours</u>	Narrative
7/1/21	D. Cook	1.20	Telephone conference with S. Schrag regarding interim fee application (.3); email communications with S. Schrag regarding same (.2); analysis regarding materials in connection with same (.7).
7/6/21	D. Cook	8.10	Draft third interim fee application (4.2); review and analysis of records and pleadings in support thereof (3.9).
7/7/21	P. Maxcy	0.50	Review and comment on draft interim fee application.
7/7/21	D. Cook	2.40	Revise third interim fee application.
7/12/21	D. Cook	0.70	Analysis of interim compensation order in connection with interim fee application deadline (.4); communications with Committee counsel regarding same (.2); communications with P. Maxcy regarding same (.1).
7/13/21	D. Cook	3.80	Revise third interim fee application (2.4); communications with Alton regarding filing (.2); communications with Committee counsel regarding same (.1); prepare same for filing (.9); analyze issues pertaining to holdback brought up in Committee counsel email (.2).
7/13/21	P. Maxcy	0.80	Review and comment on final draft of fee application and compare with prior applications.
7/14/21	D. Cook	2.20	Incorporate changes from Alton to interim fee application (.7); analyze and revise same in preparation for filing (1.1); communications with Committee counsel regarding same (.2); communications with Alton regarding same (.2).
7/15/21	D. Cook	0.40	Follow up with Committee counsel and client regarding filing of third interim fee application (.2); analyze docket for filing of same (.2);
7/20/21	S. Schrag	0.20	Confer with debtors' professionals regarding time.
7/27/21	D. Cook	1.30	Prepare twelfth monthly fee statement.
7/28/21	D. Cook	1.60	Draft twelfth monthly fee statement (.9); communications with Alton concerning same (.2); finalize same (.3); communications with Committee counsel regarding filing of same (.2).

20-11133-mg Doc 2003 Filed 08/30/22 Entered 08/30/22 20:56:09 Main Document P0 382 of 307

Avianca Bankruptcy August 17, 2021						
	Matter: 15805368-000001 Invoice No.: 2434741					
<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>			
7/30/21	D. Cook	0.60			sel and client regarding docket in connection with	
Total Hours		23.80				
Fee Amount					\$14,198.50	
		TIME AND	D FEE SUMMARY			
Timek	eeper		Rate	<u>Hours</u>	<u>Fees</u>	
P. Ma	хсу		\$970.00	1.30	\$1,261.00	
D. Co	ok		\$575.00	22.30	\$12,822.50	
S. Sch	nrag		\$575.00	<u>0.20</u>	<u>\$115.00</u>	
Totals				23.80	\$14,198.50	
	Fee Total		\$	14,198.50		
	Invoice Total		<u>\$</u>	14,198.50		



PBCB83 OI3 Gruth Wacker Drive Suite 5900

Chicago, Illinois 60606-6361

For your Information - Open Invoices

August 17, 2021

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of August 17, 2021, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

	Payments/					
<u>Date</u>	Invoice No.	Invoice Amount	<u>Adjustments</u>	<u>Total</u>		
07/13/21	2423527	2,932.50	0.00	2,932.50		
08/17/21	2434741	14,198.50	0.00	14,198.50		
		Total Outstanding Invo	bices	<u>\$17,131.00</u>		

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number

20-11133-mg Doc 2475 DENTONS	Filed 09/38/22 PBg88	Entered 02/38/22 19:55:07 5 293 3007h Wacker Drive Suite 5900 Chicago, Illinois 60606-6361	demonstration Document
Alton Aviation Consultancy LL 110 West 40th Suite 505 New York NY 10018	с		September 22, 2021 Invoice No. 2446900
United States Client/Matter: 15805368-00000 Avianca Bankruptcy	1		

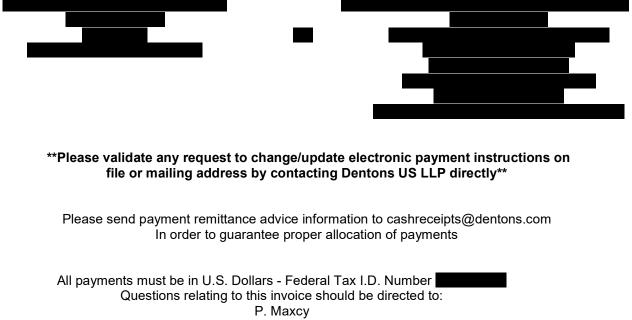
Total This Invoice

5,944.00

\$

Payment Due Upon Receipt

Please return this page with your payment



at 1 312 876 8000

20-11133-mg Doc 2475 Filed 09/38/22 Entered 09/38/22 19:55:01 Main Document



PBG886 of 307 Dentons US LLP 233 South Wacker Drive Suite 5900

Chicago, Illinois 60606-6361

dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States

September 22, 2021

Invoice No. 2446900

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through August 31, 2021: _ ----.

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	Narrative
8/16/21	P. Maxcy	0.20	Confer w/ D. Cook re: approval of Alton fee application and participation in hearing.
8/16/21	D. Cook	0.70	Communications with Alton regarding approaching hearing on interim fee applications (.2); communications with P. Maxcy regarding same (.2); analyze filed materials in connection with same (.3).
8/17/21	D. Cook	1.10	Analyze filed materials including supporting documents in preparation for interim fee application hearing (.9); communications with FTI regarding June monthly fee statement (.2).
8/18/21	D. Cook	3.40	Analyze interim fee application as well as other fee and retention materials in preparation of interim fee application hearing (.7); attend interim fee application hearing (2.7).
8/23/21	D. Cook	1.30	Analyze previous monthly fee statements in connection with drafting thirteenth monthly fee statement (.4); draft thirteenth monthly fee statement (.9).
8/24/21	D. Cook	0.30	Communications with Alton regarding approaching monthly fee statement deadline (.1); analysis regarding oustanding information in connection with same (.2).
8/26/21	D. Cook	1.40	Revise thirteenth monthly fee statement based on client contributions (1.1); communications with client in connection with same (.3).
8/27/21	D. Cook	1.60	Revise thirteenth monthly fee statement (1.4); communicate with Committee counsel regarding same (.2).
8/30/21	D. Cook	0.20	Communications with Committee counsel and client regarding filing of thirteenth monthly fee statement.
Total Hours		10.20	
Fee Amount			\$5,944.00

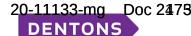
20-11133-mg Doc 2475 Filed 09/30/22 Entered 09/30/22 19:55:01 Main Document PB 389 of 307

Avianca Bankruptcy

Matter: 15805368-000001 Invoice No.: 2446900 September 22, 2021

TIME AND FEE SUMMARY

Timekeeper	Rate	<u>Hours</u>	Fees
P. Maxcy	\$970.00	0.20	\$194.00
D. Cook	\$575.00	<u>10.00</u>	<u>\$5,750.00</u>
Totals		10.20	\$5,944.00
Fee Total	\$	5,944.00	
Invoice Total	<u>\$</u>	5,944.00	



20-11133-mg Doc 2475 Filed 09/38/22 Entered 09/38/22 19:55:01 Main Document

PBCB80 013307 uth Wacker Drive Suite 5900 Chicago, Illinois 60606-6361

For your Information - Open Invoices

September 22, 2021

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of September 22, 2021, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

			Payments/	
<u>Date</u>	Invoice No.	Invoice Amount	<u>Adjustments</u>	<u>Total</u>
08/17/21	2434741	14,198.50	0.00	14,198.50
09/22/21	2446900	5,944.00	0.00	5,944.00

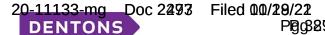
Total Outstanding Invoices

\$20,142.50

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number

003139/065



2 Entered 00/28/22 19:39:02 demain Document

PBCB89 013360th Wacker Drive Suite 5900 Chicago, Illinois 60606-6361

Alton Aviation Consultancy LLC 110 West 40th October 22, 2021 Suite 505 New York NY 10018 Invoice No. 2456278 United States Client/Matter: 15805368-000001 Avianca Bankruptcy Payment Due Upon Receipt

Total This Invoice

1,328.80

\$

Please return this page with your payment



Please validate any request to change/update electronic payment instructions on file or mailing address by contacting Dentons US LLP directly

Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 36-1796730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000 20-11133-mg Doc 2493 Filed 00/29/22 Entered 00/29/22 19:39:02



29/22 Entered 000/29/22 19 PB 0328 of 307 Dentons US LLP

Suite 5900

233 South Wacker Drive

Chicago, Illinois 60606-6361

Main Document

dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States October 22, 2021

Invoice No. 2456278

Client/Matter: 15805368-000001

Avianca Bankruptcy

Date **Timekeeper** Hours Narrative 9/27/21 D. Cook 0.90 Draft fourteenth monthly fee application (.6); analysis of previous filings including compensation order in furtherance of same (.3). 9/29/21 D. Cook 1.10 Draft exhibits to fourteenth monthly fee statement (.7); revise fourteenth monthly fee application (.2); email communications with client regarding fourteenth monthly fee statement (.2). 9/30/21 D. Cook 0.30 Communications with Committee counsel regarding filing fourteenth monthly fee application (.1); finalize same (.2). **Total Hours** 2.30 Fee Amount \$1,322.50

For Professional Services Rendered through September 30, 2021:

20-11133-mg Doc 2293 Filed 00/29/22 Entered 00/29/22 19:39:02 Main Document PBg399 of 307

Avianca Bankruptcy

Matter: 15805368-000001 Invoice No.: 2456278

TIME AND FEE SUMMARY

Timel	keeper	Rate	Hour	<u>s</u>	<u>Fees</u>
D. Co	ook	\$575.00	<u>2.3</u>	<u>0</u>	<u>\$1,322.50</u>
Totals	s		2.3	0	\$1,322.50
	DISBURSEME	ENT DETAIL			
<u>Date</u>	Description				<u>Amount</u>
7/14/2021	LITIGATION SUPPORT VENDORS 2637538-0	Q32021/ PACER F	EES		4.70
7/14/2021	LITIGATION SUPPORT VENDORS 2637538-0	Q32021/ PACER F	EES		1.00
8/30/2021	LITIGATION SUPPORT VENDORS 2637538-Q32021/ PACER FEES				0.10
8/30/2021	LITIGATION SUPPORT VENDORS 2637538-0	Q32021/ PACER F	EES		0.50
				SUBTOTAL	6.30
	Total Disbursements				\$6.30
	Fee Total	\$	1,322.50		
	Disbursement Total	\$	6.30		
	Invoice Total	\$	1,328.80		

October 22, 2021



20-11133-mg Doc 2493 Filed 00/29/22 Entered 00/29/22 19:39:02 Main Document

Payments/

PBB90 OE3GZuth Wacker Drive Suite 5900

Chicago, Illinois 60606-6361

For your Information - Open Invoices

October 22, 2021

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of October 22, 2021, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

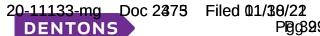
			r ayments/	
<u>Date</u>	Invoice No.	Invoice Amount	<u>Adjustments</u>	<u>Total</u>
09/22/21	2446900	5,944.00	0.00	5,944.00
10/22/21	2456278	1,328.80	0.00	1,328.80

Total Outstanding Invoices

<u>\$7,272.80</u>

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number



18/22 Entered 11/180/22 19:58:62 de Main Document PG 329 20:340 Wacker Drive

Suite 5900 Chicago, Illinois 60606-6361

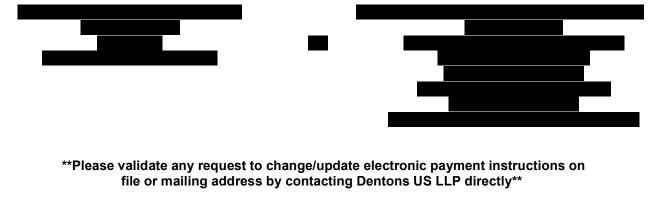
Alton Aviation Consultancy LLC 110 West 40th Suite 505	November 11, 2021
New York NY 10018 United States	Invoice No. 2463155
Client/Matter: 15805368-000001	
Avianca Bankruptcy	Payment Due Upon Receipt

Total This Invoice

2,188.50

\$

Please return this page with your payment



Please send payment remittance advice information to cashreceipts@dentons.com In order to guarantee proper allocation of payments

All payments must be in U.S. Dollars - Federal Tax I.D. Number 36-1796730 Questions relating to this invoice should be directed to: P. Maxcy at 1 312 876 8000 20-11133-mg Doc 2375 Filed 01/30/22 Entered 01/30/22 19:58:02



EB/22 Entered @1/38/22 1 PBG990 of 307 Dentons US LLP 233 South Wacker Drive Suite 5900

Chicago, Illinois 60606-6361

Main Document

dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States November 11, 2021

Invoice No. 2463155

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through October 31, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	Narrative
10/25/21	D. Cook	0.20	Email communications with Alton regarding approaching monthly fee statement.
10/27/21	D. Cook	3.10	Draft fifteenth monthly fee statement (.9); analysis of documentation in support thereof (.3); prepare exhibits in support thereof (.8); revise fee statement (.6); email correspondence with Alton regarding same (.3); email correspondence with Committee counsel regarding same (.2).
10/27/21	P. Maxcy	0.30	Review monthly fee statement.
Total Hours		3.60	
Fee Amount			\$2,188.50

TIME AND FEE SUMMARY

Timekeeper		<u>Rate</u>	<u>Hours</u>	Fees
P. Maxcy		\$970.00	0.30	\$291.00
D. Cook		\$575.00	<u>3.30</u>	<u>\$1,897.50</u>
Totals			3.60	\$2,188.50
Fe	ee Total	\$	2,188.50	
Inv	voice Total	<u>\$</u>	2,188.50	



20-11133-mg Doc 2375 Filed 01/30/22 Entered 01/30/22 19:58:02 Main Document

PBCB95 OI 30 Tuth Wacker Drive Suite 5900 Chicago, Illinois 60606-6361

For your Information - Open Invoices

November 11, 2021

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of November 11, 2021, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

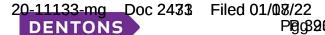
			Payments/	
<u>Date</u>	Invoice No.	Invoice Amount	<u>Adjustments</u>	<u>Total</u>
10/22/21	2456278	1,328.80	0.00	1,328.80
11/11/21	2463155	2,188.50	0.00	2,188.50

Total Outstanding Invoices

<u>\$3,517.30</u>

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number



Entered 01/08/22 19:38:04 de Main Document

PBG826 Ø13260th Wacker Drive Suite 5900 Chicago, Illinois 60606-6361

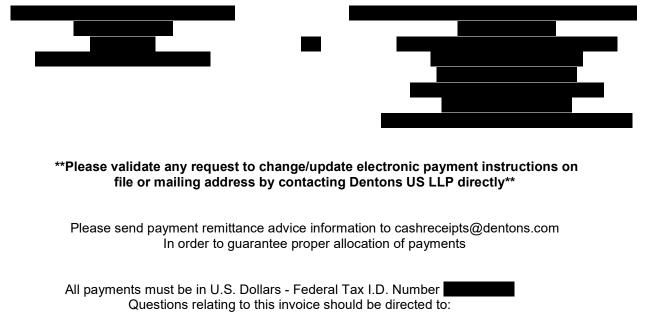
Alton Aviation Consultancy LLC 110 West 40th Suite 505	December 31, 2021
New York NY 10018 United States	Invoice No. 2479042
Client/Matter: 15805368-000001	
Avianca Bankruptcy	Payment Due Upon Receipt

Total This Invoice

7,640.00

\$

Please return this page with your payment



P. Maxcy

at 1 312 876 8000

20-11133-mg Doc 2433 Filed 01/08/22 Entered 01/08/22 19:38:04

For Professional Services Rendered through November 30, 2021:

DENTONS

PBG824 of 267 Dentons US LLP 233 South Wacker Drive

Chicago, Illinois 60606-6361

Suite 5900

Main Document

dentons.com

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 United States December 31, 2021

Invoice No. 2479042

Client/Matter: 15805368-000001

Avianca Bankruptcy

Date Timekeeper Hours Narrative 0.30 Review proposed responses re: final fee application questions 11/1/21 P. Maxcy and advise on same. 0.70 Draft responsive email to Alton regarding AVH emergence on 11/1/21 D. Cook compensation procedures. 11/7/21 D. Cook 6.60 Draft Alton fourth interim fee application (4.9); analysis of underlying materials in connection with same (1.7); 11/9/21 0.60 Review fee instructions and draft final fee application (.5); P. Maxcy discuss final fee application w/ D. Cook (.1). 0.20 Email communications with client regarding October monthly 11/23/21 D. Cook fee statement. 11/23/21 0.10 Review correspondence re: monthly fee statements. P. Maxcy 3.60 Draft sixteenth monthly fee statement (3.4); email 11/29/21 D. Cook communications with client regarding same (.2). 11/30/21 D. Cook 0.50 Finalize sixteenth monthly fee statement (.4); email communication with Committee counsel regarding same (.1). **Total Hours** 12.60 Fee Amount \$7,640.00

TIME AND FEE SUMMARY

Timekeeper	Rate	<u>Hours</u>	Fees
P. Maxcy	\$970.00	1.00	\$970.00
D. Cook	\$575.00	<u>11.60</u>	<u>\$6,670.00</u>
Totals		12.60	\$7,640.00

20-11133-mg Doc 2433 Filed 01/08/22 Entered 01/08/22 19:38:04 Main Document PBg828 of 207

Avianca Bankruptcy

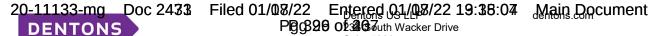
Matter: 15805368-000001 Invoice No.: 2479042 December 31, 2021

Fee Total

\$ 7,640.00

Invoice Total

<u>\$7,640.00</u>



PBCB20 01330 Juth Wacker Drive Suite 5900 Chicago, Illinois 60606-6361

For your Information - Open Invoices

December 31, 2021

Alton Aviation Consultancy LLC 110 West 40th Suite 505 New York NY 10018 **United States** Client/Matter #: 15805368-000001 Avianca Bankruptcy

Statement of Account

According to our records, as of December 31, 2021, the amounts shown below are outstanding on this matter. If your records are not in agreement with ours, please call us. Thank you.

			Payments/	
<u>Date</u>	Invoice No.	Invoice Amount	<u>Adjustments</u>	Invoice Total
12/31/21	2479042	7,640.00	0.00	7,640.00
Total Outstanding Invoices				<u>7,640.00</u>

Questions should be directed to: P. Maxcy at 1 312 876 8000

Federal Tax I.D. Number

003139/065

20-11133-mg Doc 2473 Filed 01/18/22 Entered 01/18/22 19:15:07 Main Document Pg 400 of 407

EXHIBIT C

RETENTION ORDER

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re:

AVIANCA HOLDINGS S.A., et al.,¹

Chapter 11

Case No. 20-11133 (MG)

Debtors.

(Jointly Administered)

ORDER AUTHORIZING THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS' EMPLOYMENT AND RETENTION OF ALTON AVIATION CONSULTANCY LLC NUNC PRO TUNC TO MAY 27, 2020

Upon the application (the "<u>Application</u>")² of the Official Committee of Unsecured Creditors of Avianca Holdings S.A. (the "<u>Committee</u>") for entry of an order, pursuant to sections 328(a) and 1103 of title 11 of the United States Code, 11 U.S.C. §§ 101 *et. seq.* (the "<u>Bankruptcy Code</u>"), Rules 2014(a) and 2016 of the Federal Rules of Bankruptcy Procedure (the "<u>Bankruptcy Rules</u>"), and Rules 2014-1 and 2016-1 of the Local Bankruptcy Rules for the Southern District of New York (the "<u>Local Bankruptcy Rules</u>"), authorizing the employment and Retention of Alton Aviation Consultancy LLC and its wholly owned subsidiaries ("Alton")³, *nunc*

³ The retention under this order shall include Alton Aviation Consultancy LLC and each of the following wholly owned subsidiaries: Alton Aviation Consultancy (Hong Kong) Limited; Alton Aviation Consultancy Japan Kabushiki Gaisha; Alton Aviation Consultancy Singapore Private Limited, De Shi International Aviation Consulting (Beijing) Limited Company; and Alton Aviation Consultancy Ireland Limited.



¹ The Debtors in these chapter 11 cases, and each Debtor's federal tax identification number (to the extent applicable), are as follows: Avianca Holdings S.A. (N/A); Aero Transporte de Carga Union, S.A. de C.V. (N/A); Aeroinversiones de Honduras, S.A. (N/A); Aerovias del Continente Americano S.A. Avianca (N/A); Airlease Holdings One Ltd. (N/A); America Central (Canada) Corp. (00-1071563); America Central Corp. (65-0444665); AV International Holdco S.A. (N/A); AV International Holdings S.A. (N/A); AV International Investments S.A. (N/A); AV International Ventures S.A. (N/A); AV Investments One Colombia S.A.S. (N/A); AV Investments Two Colombia S.A.S. (N/A); AV Taca International Holdco S.A. (N/A); Avianca Costa Rica S.A. (N/A); Avianca Leasing, LLC (47-2628716); Avianca, Inc. (13-1868573); Avianca-Ecuador S.A. (N/A); Aviaservicios, S.A. (N/A); Aviateca, S.A. (N/A); Avifreight Holding Mexico, S.A.P.I. de C.V. (N/A); C.R. Int'l Enterprises, Inc. (59-2240957); Grupo Taca Holdings Limited (N/A); International Trade Marks Agency Inc. (N/A); Inversiones del Caribe, S.A. (N/A); Isle& de Inversiones, S.A. de C.V. (N/A); Latin Airways Corp. (N/A); Latin Logistics, LLC (41-2187926); Nicaraguense de Aviacion, Sociedad Anonima (Nica, S.A.) (N/A); Regional Express Americas S.A.S. (N/A); Ronair N.V. (N/A); Servicio Terrestre, Aereo y Rampa S.A. (N/A); Servicios Aeroportuarios Integrados SAI S.A.S. (92-4006439); Taca de Honduras, S.A. de C.V. (N/A); Taca de Mexico, S.A. (N/A); Taca International Airlines S.A. (N/A); Taca S.A. (N/A); Tampa Cargo S.A.S. (N/A); Technical and Training Services, S.A. de C.V. (N/A). The Debtors' principal offices are located at Avenida Calle 26 # 59 —15 Bogota, Colombia.

² Capitalized terms not otherwise defined herein shall have the meaning ascribed to them.

2209-1111113333+mgg Doorc 246713 FFileed 007/1146/222 Einterreed 007/1146/222 1149 3195 1047 Waaim Doorcumeentt PgP4gD2 of 4707

pro tunc to May 27, 2020 in the above-captioned chapter 11 cases (the "Chapter 11 Cases") of Avianca Holdings S.A. and its above-captioned affiliates, as debtors and debtors in possession (collectively, the "Debtors"), and the Court having jurisdiction over this matter pursuant to 28 U.S.C. § 1334; and this proceeding being a core proceeding pursuant to 28 U.S.C. § 157(b)(2); and venue of this proceeding and the Application in this Court being proper pursuant to 28 U.S.C. §§ 1408 and 1409; and due and proper notice of the Application having been given; and the Court having found that no other or further notice is needed or necessary; and the Court having found, based on the representations made in the Mowry Declaration, that Alton (i) does not hold or represent any interest adverse to the Debtors' estates, and (ii) is a "disinterested person" as defined in section 101(14) of the Bankruptcy Code and as required by section 327(a) of the Bankruptcy Code; and the Court having reviewed the Application and the Declarations and having heard statements in support of the Application at a hearing held before the Court (the "Hearing"); and the Court having determined that the legal and factual bases set forth in the Application and at the Hearing establish good cause for the relief granted herein; and the relief requested in the Application being in the best interests of the Debtors' estates, their creditors, and other parties in interest; and any objections to the relief requested in the Application having been withdrawn or overruled on the merits; and after due deliberation and sufficient cause appearing therefor,

It is hereby **ORDERED** that:

The Application is granted and approved as modified herein *nunc pro tunc* to May 27, 2020.

2. Pursuant to sections 328(a) and 1103 of the Bankruptcy Code, Bankruptcy Rules 2014(a) and 2016, and Local Bankruptcy Rules 2014-1 and 2016-1, the Committee is hereby

2209-1111113333+mgg Doorc 246713 FFileed 007/1146/222 Einterreed 007/1146/222 1149 395 1047 Waaim Doorcumeentt PgP4g03 of 407

authorized to employ and retain Alton in these Chapter 11 Cases, as contemplated by the Application.

3. Alton shall be compensated and reimbursed subject to sections 330 and 331 of the Bankruptcy Code in accordance with the terms of the Application and the Engagement Letter, and will file, interim and final fee applications for allowance of its compensation and expenses and shall be subject to sections 330 and 331 of the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, and any further order of the Court.

4. Prior to any increases in Alton's hourly rates, Alton shall file a supplemental affidavit with the Court and provide ten (10) business days' notice to the Debtors, the United States Trustee, and the Committee, which supplemental affidavit shall explain the basis for the requested rate increases in accordance with section 330(a)(3)(F) of the Bankruptcy Code and state whether the Debtors and Committee have consented to such rate increases. The United States Trustee retains all rights to object to any rate increase on all grounds, including, but not limited to, the reasonableness standard provided for in section 330 of the Bankruptcy Code, and all rates and rate increases are subject to review by the Court.

5. Alton's fees shall not exceed \$200,000 per month (the "<u>Monthly Cap</u>"), effective as of May 27, 2020; provided however, that the Monthly Cap shall not apply to fees incurred in the preparation of a report for which expert testimony is offered by Alton or for related testimony by Alton; provided, further, that Alton may carry forward any monthly variance—whether positive or negative—between the Monthly Cap and its actual fees for such month and apply such variance to later month(s). Further, should circumstances change during the pendency of the chapter 11 such that Alton and the Committee deem the Monthly Cap to be inadequate, they shall negotiate an appropriate increase for submission to the Bankruptcy Court.

2209-1111113333+mgg Doorc 246713 FFileed 007/1146/222 Einterreed 007/1146/222 1149 3195 1047 Waaim Doorcumeentt PgP4g04 of 4707

6. Notwithstanding anything in the Application to the contrary, to the extent that Alton uses the services of independent contractors, subcontractors or employees of affiliates or subsidiaries (other than the wholly owned subsidiaries identified herein) (collectively, the "Contractors") in these cases, Alton shall (i) pass-through the cost of such Contractors to the Debtors at the same rate that Alton pays the Contractors; (ii) seek reimbursement for actual costs only; and (iii) ensure that the Contractors are subject to the same conflict checks as required for Alton and (iv) shall file with the Court such disclosures required by Bankruptcy Rule 2014

7. Alton shall use its best efforts to avoid any duplication of services provided by any of the Committee's other retained professionals in these Chapter 11 Cases.

8. The indemnification terms set forth more fully in the Application and the Engagement Letter are hereby approved, subject to the following:

- i. subject to the provisions of subparagraphs (ii) and (iv) below, the Debtors are authorized to indemnify the Indemnified Persons in accordance with the Engagement Letter for any claim arising from, related to, or in connection with their performance of the services described in the Engagement Letter; provided, however, that the Indemnified Persons shall not be indemnified for any claim arising from services other than the services provided under the Engagement Letter, unless such services and the indemnification, contribution, or reimbursement therefor are approved by this Court;
- ii. notwithstanding anything to the contrary in the Engagement Letter, the Debtors shall have no obligation to indemnify any person or entity or provide contribution or reimbursement to any person or entity for any claim or expense to the extent it is either (i) judicially determined (the

2200-1111113333+mgg Donc 246713 FFileed 0071/146/222 Eintereed 0071/146/222 149 395 1047 Waaim Doncumeentt PgP4005 of 4707

determination having become final) to have arisen primarily from that person's or entity's gross negligence, willful misconduct or bad faith, or (ii) for a contractual dispute in which the Committee or the Debtors allege breach of the obligations of Alton or another Indemnified Person under the Engagement Letter unless this Court determines that indemnification, contribution or reimbursement would be permissible pursuant to In re United Artists Theatre Co., 315 F.3d 217 (3d Cir. 2003) or (iii) settled prior to a judicial determination as to the exclusions set forth in sub-clauses (i) or (ii) above, but determined by this Court, after notice and a hearing, to be a claim or expense for which that person should not receive indemnity, contribution, or reimbursement under the terms of the Engagement Letter as modified by this Order;

- iii. if, during the pendency of these cases, the indemnification provided in Schedule A to the Engagement Letter is held to be unenforceable by reason of the exclusions set forth in subparagraph (b) above, and Alton or another Indemnified Person makes a claim for the payment of any amounts by the Debtors on account of the Debtors' contribution obligations, then the limitations on Alton's contribution obligations set forth in the second sentence of the fifth paragraph of Schedule A to the Engagement Letter shall not apply; and
- iv. if, before the earlier of (i) the entry of an order confirming a chapter 11 plan in these cases (that order having become a final order no longer subject to appeal) and (ii) the entry of an order closing these cases, Alton or another

2210-1111113333+mgg Doorc 246713 FFileed 007/1146/222 Einterreed 007/1146/222 1149 3195 1047 Waaim Doorcumeentt PgP4g06 of 4707

Indemnified Person believes that it is entitled to the payment of any amounts by the Debtors on account of the Debtors' indemnification, contribution or reimbursement obligations under the Engagement Letter (as modified by this Order), including, without limitation, the advancement of defense costs, Alton must file an application before this Court and the Debtors may not pay any such amounts before the entry of an order by this Court approving the payment; provided, however, that for the avoidance of doubt, this subparagraph (d) is intended only to specify the period of time under which this Court shall have jurisdiction over any request for fees and expenses for indemnification, contribution, or reimbursement and not a provision limiting the duration of the Debtors' obligation to indemnify Alton or the other Indemnified Persons. The U.S. Trustee shall retain the right to object to any request for indemnification by Alton or any other Indemnified Person.

9. Notwithstanding paragraph 7 of the Engagement Letter, termination of Alton's services under the Engagement Letter, as modified by this Order, shall be subject to the approval of this Court.

10. In the event that, during the pendency of these Chapter 11 Cases, Alton requests reimbursement for any attorneys' fees and/or expenses, the invoices and supporting time records from such attorneys shall be included in Alton's fee applications, and such invoices and time records shall be in compliance with Local Bankruptcy Rule 2016-1 and the U.S. Trustee Guidelines and approval of the Court under the standards of section 330 and 331 of the Bankruptcy Code, without regard to whether such attorney has been retained under section 1103 of the

220-111113333-mg Donc 246713 FFileed 007/1148/222 Entereed 007/1149/222 1149 395 1047 Waaim Doocumeentt PgP4007 of 4707

Bankruptcy Code and without regard to whether such attorney's services satisfy section 330(a)(3)(C) of the Bankruptcy Code.

11. Notwithstanding Bankruptcy Rule 6004(h), the terms and conditions of this Order are immediately effective and enforceable upon its entry

12. The Committee and the Debtors are authorized to take all actions necessary to effectuate the relief granted pursuant to this Order in accordance with the Application.

13. The requirements set forth in Local Rule 9013-1(a) are satisfied.

14. The Court retains jurisdiction with respect to all matters arising from or related to the implementation and interpretation of this Order.

IT IS SO ORDERED.

Dated: July 14, 2020 New York, New York

__/s/ Martin Glenn__

MARTIN GLENN United States Bankruptcy Judge