

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re:

AVIANCA HOLDINGS S.A., *et al.*,¹

Debtors.

Chapter 11

Case No. 20-11133 (MG)

(Jointly Administered)

**COVER SHEET OF FOURTH INTERIM AND FINAL APPLICATION OF
ALTON AVIATION CONSULTANCY LLC FOR ALLOWANCE OF COMPENSATION FOR
SPECIALIZED AVIATION ADVISORY SERVICES RENDERED AND REIMBURSEMENT OF
EXPENSES INCURRED AS PROFESSIONALS TO THE OFFICIAL COMMITTEE OF
UNSECURED CREDITORS, FOR (A) INTERIM ALLOWANCE OF COMPENSATION FOR
SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED FROM JUNE 1,
2021 THROUGH NOVEMBER 30, 2021; AND (B) FINAL ALLOWANCE OF COMPENSATION
AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD FROM MAY 27, 2020
THROUGH NOVEMBER 30, 2021**

Summary Sheet

Name of Applicant:	Alton Aviation Consultancy LLC
Authorized to Provide Professional Services to:	Official Committee of Unsecured Creditors
Date of Retention:	July 14, 2020, <i>nunc pro tunc</i> to May 27, 2020
First Interim Period for which Compensation and Reimbursement is Sought:	May 27, 2020 through September 30, 2020
Amount of Compensation Requested for First Interim Period:	\$688,454.25
Amount of Expense Reimbursement Requested for First Interim Period:	\$46,933.50
Total Amount Requested for First Interim Period:	\$735,387.75
Second Interim Period for which Compensation and Reimbursement is Sought:	October 1, 2020 through January 1, 2021

¹ The Debtors in these chapter 11 cases, and each Debtor's federal tax identification number (to the extent applicable), are as follows: Avianca Holdings S.A. (N/A); Aero Transporte de Carga Union, S.A. de C.V. (N/A); Aeroinversiones de Honduras, S.A. (N/A); Aerovias del Continente Americano S.A. Avianca (N/A); Airlease Holdings One Ltd. (N/A); America Central (Canada) Corp. (00-1071563); America Central Corp. (65-0444665); AV International Holdco S.A. (N/A); AV International Holdings S.A. (N/A); AV International Investments S.A. (N/A); AV International Ventures S.A. (N/A); AV Investments One Colombia S.A.S. (N/A); AV Investments Two Colombia S.A.S. (N/A); AV Taca International Holdco S.A. (N/A); Avianca Costa Rica S.A. (N/A); Avianca Leasing, LLC (47-2628716); Avianca, Inc. (13-1868573); Avianca-Ecuador S.A. (N/A); Aviaservicios, S.A. (N/A); Aviateca, S.A. (N/A); Avifreight Holding Mexico, S.A.P.I. de C.V. (N/A); C.R. Int'l Enterprises, Inc. (59-2240957); Grupo Taca Holdings Limited (N/A); International Trade Marks Agency Inc. (N/A); Inversiones del Caribe, S.A. (N/A); Isle& de Inversiones, S.A. de C.V. (N/A); Latin Airways Corp. (N/A); Latin Logistics, LLC (41-2187926); Nicaraguense de Aviacion, Sociedad Anonima (Nica, S.A.) (N/A); Regional Express Americas S.A.S. (N/A); Ronair N.V. (N/A); Servicio Terrestre, Aereo y Rampa S.A. (N/A); Servicios Aeroportuarios Integrados SAI S.A.S. (92-4006439); Taca de Honduras, S.A. de C.V. (N/A); Taca de Mexico, S.A. (N/A); Taca International Airlines S.A. (N/A); Taca S.A. (N/A); Tampa Cargo S.A.S. (N/A); Technical and Training Services, S.A. de C.V. (N/A). The Debtors' principal offices are located at Avenida Calle 26 # 59 —15 Bogota, Colombia.



Amount of Compensation Requested for Second Interim Period:	\$388,814.20
Amount of Expense Reimbursement Requested for Second Interim Period:	\$36,803.00
Total Amount Requested for Second Interim Period:	\$425,617.20
Third Interim Period for which Compensation and Reimbursement is Sought:	February 1, 2021 through May 31, 2021
Amount of Compensation Requested for Third Interim Period:	\$734,576.50
Amount of Expense Reimbursement Requested for Third Interim Period:	\$26,147.50
Total Amount Requested for Third Interim Period:	\$760,724.00
Fourth Interim Period for which Compensation and Reimbursement is Sought:	June 1, 2021 through November 30, 2021
Amount of Compensation Requested for Fourth Interim Period:	\$774,196.90
Amount of Expense Reimbursement Requested for Fourth Interim Period:	\$34,232.30
Total Amount Requested for Fourth Interim Period:	\$808,429.20
Final Period for which Compensation and Reimbursement is Sought:	May 27, 2020 through November 30, 2021
Amount of Compensation Requested for Final Period:	\$2,576,793.10 ²
Amount of Expense Reimbursement Requested for Final Period:	\$144,116.30
Total Final Amount of Fees and Expenses Sought as Actual, Reasonable and Necessary (100%):	\$2,720,909.40 ³

This is a(n) monthly X interim X final application. No prior interim application has been filed with respect to the Fourth Interim Compensation Period. No prior final application has been filed with respect to the First Interim Compensation Period, the Second Interim Compensation Period or the Third Interim Compensation Period.

² This figure is reflective of voluntary fee reductions made by Alton, at the request of the United States Trustee, applicable to the First Interim Period and the Second Interim Period, in the amounts of \$9,248.75 and \$717.50 respectively, as more fully detailed below.

³ See *supra* n.2.

**FIRST INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC**

**FEEES AND EXPENSES
MAY 27, 2020 – SEPTEMBER 30, 2020**

APPLICATION	REQUESTED		PAID		OUTSTANDING	
	FEES	EXPENSES	FEES	EXPENSES	FEES	EXPENSES
First Consolidated Monthly [Docket No. 606] 5/27/20 – 6/30/20	\$198,969.00	\$28,698.00	\$159,175.20	\$28,698.00	\$39,793.80 ⁴	\$0.00
Second Monthly [Docket No. 729] 7/1/20 – 7/31/20	\$186,687.25	\$12,117.00	\$149,349.80	\$12,117.00	\$37,337.45 ⁵	\$0.00
Third Monthly [Docket No. 962] 8/1/20 – 8/31/20	\$169,003.00	\$2,038.50	\$135,202.40	\$2,038.50	\$33,800.60 ⁶	\$0.00
Fourth Monthly [Docket No. 1106] 9/1/20 – 9/30/20	\$133,795.00	\$4,080.00	\$107,036.00	\$4,080.00	\$26,759.00 ⁷	\$0.00
Total	\$688,454.25	\$46,933.50	\$550,763.40	\$46,933.50	\$137,690.85 <u>-\$9,248.75</u>⁸ \$128,442.10	\$0.00
Grand Total	\$735,387.75		\$597,696.90		\$137,690.85 <u>-\$9,248.75</u> \$128,442.10	

⁴ See *infra* n.8.

⁵ See *infra* n.8.

⁶ See *infra* n.8.

⁷ See *infra* n.8.

⁸ Alton provided detailed time entries for May 27, 2020 through October 31, 2020 to the United States Trustee. See *Supplemental Declaration Of John Mowry In Support Of First Interim Application Of Alton Aviation Consultancy LLC For The Official Committee Of Unsecured Creditors For Compensation And Reimbursement Of Expenses Incurred For The Period May 27, 2020 Through September 30, 2020* [Docket No. 1257] (the "Supplemental Declaration"). After further discussions with the United States Trustee, Alton agreed to reduce its fees in the amount of \$9,966.25, \$9,248.75 of which relates to time entries from the First Interim Fee Application. See *Supplemental Declaration* (listing each time entry and agreed reduction). No objections were filed or otherwise expressed to any monthly fee statement covered by the First Monthly Fee Application. Pursuant to the Court's *Order Establishing Procedures For Interim Compensation And Reimbursement Of Expenses Of Professionals*, dated June 9, 2020 [Docket No. 256] (the "Compensation Order"), the Debtors have paid eighty percent (80%) of the fee amounts requested in Alton's First Interim Fee Application. The Total Outstanding Amount reflects this reduction.

**SECOND INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
FEES AND EXPENSES
OCTOBER 1, 2020 – JANUARY 31, 2021**

APPLICATION	REQUESTED		PAID		OUTSTANDING	
	FEES	EXPENSES	FEES	EXPENSES	FEES	EXPENSES
Fifth Monthly [Docket No. 1198] ⁹ 10/1/20 – 10/31/20	\$98,062.50 - \$717.50 ¹⁰ \$97,345.00	\$5,500.50	\$78,450.00	\$5,500.50	\$18,895.00 ¹¹	\$0.00
Sixth Consolidated Monthly [Docket No. 1350] ¹² 11/1/20 – 12/31/20	\$163,527.50	\$26,304.00	\$130,822.00	\$26,304.00	\$32,705.50	\$0.00
Seventh Monthly [Docket No. 1406] ¹³ 1/1/21 – 1/31/21	\$127,941.70	\$4,998.50	\$102,353.36	\$4,998.50	\$25,588.34	\$0.00

⁹ The deadline to object to Alton's *Fifth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period February 1, 2021 Through October 31, 2020* [Docket No. 1198] (the "Fifth Monthly") passed on December 9, 2020. Alton provided detailed time entries for this period to the United States Trustee, along with the time entries for the period from May 27, 2020 through September 30, 2020. See *Supplemental Declaration Of John Mowry In Support Of First Interim Application Of Alton Aviation Consultancy LLC For The Official Committee Of Unsecured Creditors For Compensation And Reimbursement Of Expenses Incurred For The Period May 27, 2020 Through September 30, 2020* [Docket No. 1257] (the "Supplemental Declaration"). After further discussions with the United States Trustee, Alton agreed to reduce its fees in the amount of \$9,966.25, \$717.50 of which relates to time entries from the Fifth Monthly, accounting for 1.4 hours. See *Supplemental Declaration*. No objections were filed or otherwise expressed. Pursuant to the Court's *Order Establishing Procedures For Interim Compensation And Reimbursement Of Expenses Of Professionals*, dated June 9, 2020 [Docket No. 256] (the "Compensation Order"), the Debtors have paid eighty percent (80%) of the fee amounts requested in the Fifth Monthly.

¹⁰ See *supra* n.9 (stating Alton later agreed to reduce fees in the amount of \$717.50 for the time entries from the Fifth Monthly).

¹¹ See *supra* n.9 (stating Alton agreed to reduce fees in the amount of \$717.50 for the time entries from the Fifth Monthly). This reduction is reflected here. Specifically, the "Outstanding" amount is \$18,895.00 instead of \$19,612.50.

¹² The deadline to object to Alton's *Sixth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period November 1, 2020 Through December, 2020* [Docket No. 1350] (the "Sixth Consolidated Monthly") passed on February 8, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's *Compensation Order*, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Sixth Consolidated Monthly.

¹³ The deadline to object to Alton's *Seventh Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period January 1, 2021 Through May 31, 2021* [Docket No. 1406] (the "Seventh Monthly") passed on March 4, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's *Compensation Order*, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Seventh Monthly.

Total	\$388,814.20¹⁴	\$36,803.00	\$311,625.36	\$36,803.00	\$77,188.84¹⁵	\$0.00
Grand Total	\$425,617.20¹⁶		\$348,428.36		\$77,188.84¹⁷	

¹⁴ See *supra* n.9 (stating Alton agreed to reduce fees in the amount of \$717.50 for the time entries from the Fifth Monthly). This reduction is reflected here. Specifically, although Alton's monthly fee statements originally requested total compensation of \$389,531.70, the "Total" amount here only requests approval of \$388,814.20 based on the agreed-upon reduction amount.

¹⁵ See *supra* n.9 (stating Alton agreed to reduce fees in the amount of \$717.50 for the time entries from the Fifth Monthly). This reduction is reflected here. Specifically, the "Outstanding" amount is \$77,188.84 instead of \$77,906.34.

¹⁶ See *supra* n.9 (stating Alton agreed to reduce fees in the amount of \$717.50 for the time entries from the Fifth Monthly). This reduction is reflected here. Specifically, although Alton's monthly fee statements originally requested a total amount of \$426,334.70, the "Grand Total" amount here only requests approval of \$425,617.20 based on the agreed-upon reduction amount.

¹⁷ See *supra* n.9 (stating Alton agreed to reduce fees in the amount of \$717.50 for the time entries from the Fifth Monthly). This reduction is reflected here. Specifically, the "Grand Total" "Outstanding" amount is \$77,188.84 instead of \$77,906.34.

**THIRD INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
FEES AND EXPENSES
FEBRUARY 1, 2021 – MAY 31, 2021**

APPLICATION	REQUESTED		PAID		OUTSTANDING	
	FEES	EXPENSES	FEES	EXPENSES	FEES	EXPENSES
Eighth Monthly [Docket No. 1455] ¹⁸ 2/1/21 – 2/28/21	\$147,250.60	\$9,225.00	\$117,800.48	\$9,225.00	\$29,450.12	\$0.00
Ninth Monthly [Docket No. 1553] ¹⁹ 3/1/21 – 3/31/21	\$251,563.90	\$5,773.00	\$201,251.12	\$5,773.00	\$50,312.78	\$0.00
Tenth Monthly [Docket No. 1745] ²⁰ 4/1/20 – 4/30/21	\$191,745.30	\$5,732.00	\$153,396.24	\$5,732.00	\$38,349.06	\$0.00
Eleventh Monthly [Docket No. 1849] ²¹ 5/1/21 – 5/31/21	\$144,016.70	\$5,417.50	\$115,213.36	\$5,417.50	\$28,803.34	\$0.00
Total	\$734,576.50	\$26,147.50	\$587,661.20	\$26,147.50	\$146,915.30	\$0.00
Grand Total	\$760,724.00		\$613,808.70		\$146,915.30	

¹⁸ The deadline to object to Alton’s *Eighth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period February 1, 2021 Through February 28, 2021* [Docket No. 1455] (the “Eighth Monthly”) passed on March 31, 2021. No objections were filed or otherwise expressed. Pursuant to the Court’s *Order Establishing Procedures For Interim Compensation And Reimbursement Of Expenses Of Professionals*, dated June 9, 2020 [Docket No. 256] (the “Compensation Order”), the Debtors have paid eighty percent (80%) of the fee amounts requested in the Eighth Monthly.

¹⁹ The deadline to object to Alton’s *Ninth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period March 1, 2021 Through March 31, 2021* [Docket No. 1553] (the “Ninth Monthly”) passed on May 6, 2021. No objections were filed or otherwise expressed. Pursuant to the Court’s Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Ninth Monthly.

²⁰ The deadline to object to Alton’s *Tenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period April 1, 2021 Through April 30, 2020* [Docket No. 1745] (the “Tenth Monthly”) passed on June 14, 2021. No objections were filed or otherwise expressed. Pursuant to the Court’s Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Tenth Monthly.

²¹ The deadline to object to Alton’s *Eleventh Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period May 1, 2021 Through May 31, 2021* [Docket No. 1849] (the “Eleventh Monthly”) passed on July 15, 2021. No objections have been filed or otherwise expressed to date. No objections were filed or otherwise expressed. Pursuant to the Court’s Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Eleventh Monthly.

**FOURTH INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
FEES AND EXPENSES
JUNE 1, 2021 – NOVEMBER 30, 2021**

APPLICATION	REQUESTED		PAID		OUTSTANDING	
	FEES	EXPENSES	FEES	EXPENSES	FEES	EXPENSES
Twelfth Monthly [Docket No. 1956] ²² 6/1/21 – 6/30/21	\$195,810.40	\$2,932.50	\$156,648.32	\$2,932.50	\$39,162.08	\$0.00
Thirteenth Monthly [Docket No. 2062] ²³ 7/1/21 – 7/31/21	\$165,282.40	\$14,198.50	\$132,225.92	\$14,198.50	\$33,056.48	\$0.00
Fourteenth Monthly [Docket No. 2175] ²⁴ 8/1/20 – 8/31/21	\$107,120.80	\$5,944.00	\$85,696.64	\$5,944.00	\$21,424.16	\$0.00
Fifteenth Monthly [Docket No. 2297] ²⁵ 9/1/21 – 9/30/21	\$125,844.60	\$1,328.80	\$25,168.92	\$1,328.80	\$125,844.60	\$0.00
Sixteenth Monthly [Docket No. 2375] ²⁶ 10/1/21 – 10/31/21	\$138,159.40	\$2,188.50	\$110,527.52	\$2,188.50	\$27,631.88	\$0.00

²² The deadline to object to Alton's *Twelfth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period June 1, 2021 Through June 30, 2021* [Docket No. 1956] (the "Twelfth Monthly") passed on August 16, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's *Order Establishing Procedures For Interim Compensation And Reimbursement Of Expenses Of Professionals*, dated June 9, 2020 [Docket No. 256] (the "Compensation Order"), the Debtors have paid eighty percent (80%) of the fee amounts requested in the Twelfth Monthly.

²³ The deadline to object to Alton's *Thirteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period July 1, 2021 Through July 31, 2021* [Docket No. 2062] (the "Thirteenth Monthly") passed on September 14, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Thirteenth Monthly.

²⁴ The deadline to object to Alton's *Fourteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period August 1, 2021 Through August 31, 2021* [Docket No. 2175] (the "Fourteenth Monthly") passed on October 15, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Fourteenth Monthly.

²⁵ The deadline to object to Alton's *Fifteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period September 1, 2021 Through September 30, 2021* [Docket No. 2297] (the "Fifteenth Monthly") passed on November 15, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Fifteenth Monthly.

²⁶ The deadline to object to Alton's *Sixteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period October 1, 2021 Through October 31, 2021* [Docket No. 2375] (the "Sixteenth Monthly") passed on December 15, 2021. No objections were filed or otherwise expressed. Pursuant to the Court's Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Sixteenth Monthly.

Seventeenth Monthly [Docket No. 2431] ²⁷ 11/1/21 – 11/30/2021	\$41,979.30	\$7,640.00	\$0.00	\$0.00	\$41,979.30	\$7,640.00
Total	\$774,196.90	\$34,232.30	\$585,774.08	\$26,592.30	\$188,422.82	\$7,640.00
Grand Total	\$808,429.20		\$612,366.38		\$196,062.82	

²⁷ The deadline to object to Alton’s *Seventeenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period November 1, 2021 Through November 30, 2021* [Docket No. 2431] (the “Seventeenth Monthly”) is January 24, 2022. No objections have been filed or otherwise expressed to date.

**FOURTH INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
SUMMARY OF HOURS BY PROFESSIONAL
JUNE 1, 2021 – NOVEMBER 30, 2021**

Name of Professional	Title	Hours	Rate	Total Billed
Berger, Jonathan	Managing Director	67.8	\$1,076	\$72,952.80
Mowry, John	Managing Director	66.6	\$1,076	\$71,661.60
Ryan, Leah	Managing Director	223.4	\$1,076	\$240,378.40
Adriaenssens, Jason	Engagement Manager	173.2	\$709	\$122,798.80
Boursin, Marc	Associate	28.8	\$367	\$10,569.60
Fischer Linnett, Dalton	Associate	184.8	\$367	\$67,821.60
Puskarevic, Marko	Associate	2.9	\$367	\$1,064.30
Traianou, Declan	Associate	27.7	\$367	\$10,165.90
Thorn, John Sebastian	Associate	141.5	\$367	\$51,930.50
Qin, Yinan	Associate	340.2	\$367	\$124,853.40
Total		1,256.9		\$774,196.90

**FOURTH INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
SUMMARY OF HOURS BY PROFESSIONAL
JUNE 1, 2021 – NOVEMBER 30, 2021**

	Project Category	Hours	Billed
1	Committee Communications and Discussions	566.1	\$478,867.50
2	Fee Application	14.2	\$10,067.80
3	Fleet Related Matters	354.5	\$161,638.30
4	Performance Monitoring (Internal, Market/Competitor)	322.1	\$123,623.30
	Grand Total:	1,256.9	\$774,196.90

**FOURTH INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
SUMMARY OF HOURS BY PROFESSIONAL
JUNE 1, 2021 – NOVEMBER 30, 2021**

Name of Attorney	Position	Department	Bar Admission Date	Hours	Rate	Amount
Maxcy, Patrick	Partner	Restructuring, Insolvency & Bankruptcy	1999	2.8	\$970.00	\$2,716.00
Schrag, Sarah	Managing Associate	Restructuring, Insolvency & Bankruptcy	2016	4.9	\$575.00	\$2,817.50
Cook, David	Managing Associate	Restructuring, Insolvency & Bankruptcy	2017	49.9	\$575.00	\$28,692.50
Other Expenses: PACER Fees						\$6.30
Total				57.6		\$34,232.30

**FINAL FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
SUMMARY OF HOURS BY PROFESSIONAL
MAY 27, 2020 – NOVEMBER 30, 2021**

Name of Professional	Title	Hours	Rate	Total Billed
Berger, Jonathan	Managing Director	2020: 152.4 2021: 164.1	2020 Rate: \$1,025 2021 Rate: \$1,076	\$332,781.60
Cowburn, Adam	Managing Director	2020: 2.3 2021: N/A	2020 Rate: \$1,025 2021 Rate: N/A	\$2,357.50
Mowry, John	Managing Director	2020: 124.2 2021: 174.3	2020 Rate: \$1,025 2021 Rate: \$1,076	\$314,851.80
Ryan, Leah	Managing Director	2020: 208 2021: 455.5	2020 Rate: \$1,025 2021 Rate: \$1,076	\$703,266.75
Adriaenssens, Jason	Engagement Manager	2020: 66.3 2021: 368.6	2020 Rate: \$675 2021 Rate: \$709	\$306,089.90
Zhu, Jian	Engagement Manager	2020: 35 2021: N/A	2020 Rate: \$675 2021 Rate: N/A	\$23,625.00
Dailey, Bradley	Director	2020: 0.5 2021: 17.5	2020 Rate: \$800 2021 Rate: \$840	\$15,100.00
Bulatova, Katya	Director	2020: 109.1 2021: N/A	2020 Rate: \$675 2021 Rate: N/A	\$73,642.50
Deahl, Evan	Senior Associate	2020: N/A 2021: 2.4	2020 Rate: N/A 2021 Rate: \$535	\$1,284.00
Chan, Fred	Senior Associate	2020: N/A 2021: 5	2020 Rate: N/A 2021 Rate: \$535	\$2,675.00
Jiang, Shuai	Senior Associate	2020: 31.8 2021: N/A	2020 Rate: \$510 2021 Rate: N/A	\$16,218.00
Kotinis, Dimitrios	Senior Associate	2020: 201.8 2021: N/A	2020 Rate: \$510 2021 Rate: N/A	\$102,918.00
Miller, Isaac	Senior Associate	2020: 6.2 2021: N/A	2020 Rate: \$510 2021 Rate: N/A	\$3,162.00
Immel, Kyle	Associate	2020: N/A 2021: 156.7	2020 Rate: N/A 2021 Rate: \$367	\$57,508.90
Zhang, Kevin	Associate	2020: N/A 2021: 4.8	2020 Rate: N/A 2021 Rate: \$367	\$1,761.60
Arenas, Eduardo	Associate	2020: 23.1 2021: N/A	2020 Rate: \$350 2021 Rate: N/A	\$8,085.00
Ahluwalia, Rupinder	Associate	2020: 334 2021: 89.7	2020 Rate: \$350 2021 Rate: \$535	\$164,889.50
Boursin, Marc	Associate	2020: N/A 2021: 28.8	2020 Rate: N/A 2021 Rate: \$367	\$10,569.60
Fischer Linnett, Dalton	Associate	2020: N/A 2021: 315.6	2020 Rate: N/A 2021 Rate: \$367	\$115,825.20

Puskarevic, Marko	Associate	2020: 175.2 2021: 207.5	2020 Rate: \$350 2021 Rate: \$367	\$137,472.50
Traianou, Declan	Associate	2020: N/A 2021: 27.7	2020 Rate: N/A 2021 Rate: \$367	\$10,165.90
Thorn, John Sebastian	Associate	2020: N/A 2021: 151.3	2020 Rate: N/A 2021 Rate: \$367	\$55,527.10
Qin, Yinan	Associate	2020: N/A 2021: 346	2020 Rate: N/A 2021 Rate: \$367	\$126,982.00
Total		3,984.0²⁸		\$2,576,793.10²⁹

²⁸ This figure is reflective of a voluntary reduction in compensable hours made by Alton, at the request of the United States Trustee, applicable to the Second Interim Period, in the amount of 1.4 hours.

²⁹ This figure is reflective of voluntary fee reductions made by Alton, at the request of the United States Trustee, applicable to the First Interim Period and the Second Interim Period, in the amounts of \$9,248.75 and \$717.50 respectively, as more fully detailed above.

**FINAL FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
SUMMARY OF HOURS BY PROFESSIONAL
MAY 27, 2020 – NOVEMBER 30, 2021**

Name of Attorney	Position	Department	Bar Admission Date	Hours	Rate	Amount
Maxcy, Patrick	Partner	Restructuring, Insolvency & Bankruptcy	1999	2020: 46.8 2021: 5.6	2020 Rate: \$915.00 2021 Rate: \$970.00	\$48,254.00
Moe, John III	Partner	Restructuring, Insolvency & Bankruptcy	1975	2020: N/A 2021: .3	2020 Rate: N/A 2021 Rate: \$725.00	\$217.50
Schrag, Sarah	Managing Associate	Restructuring, Insolvency & Bankruptcy	2016	2020: 79.8 2021: 53.6	2020 Rate: \$450.00 2021 Rate: \$575.00	\$66,730.00
Cook, David	Managing Associate	Restructuring, Insolvency & Bankruptcy	2017	2020: N/A 2021: 49.9	2020 Rate: N/A 2021 Rate: \$575.00	\$28,692.50
Other Expenses:						PACER Fees: \$12.30 Court Filing Fees: \$210.00
Total				236.0		\$144,116.30

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re:

AVIANCA HOLDINGS S.A., *et al.*,¹

Debtors.

Chapter 11

Case No. 20-11133 (MG)

(Jointly Administered)

**FOURTH INTERIM AND FINAL APPLICATION OF
ALTON AVIATION CONSULTANCY LLC FOR ALLOWANCE OF COMPENSATION FOR
SPECIALIZED AVIATION ADVISORY SERVICES RENDERED AND REIMBURSEMENT OF
EXPENSES INCURRED AS PROFESSIONALS TO THE OFFICIAL COMMITTEE OF
UNSECURED CREDITORS, FOR (A) INTERIM ALLOWANCE OF COMPENSATION FOR
SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED FROM JUNE 1,
2021 THROUGH NOVEMBER 30, 2021; AND (B) FINAL ALLOWANCE OF COMPENSATION
AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD FROM MAY 27, 2020
THROUGH NOVEMBER 30, 2021**

Alton Aviation Consultancy LLC (“Alton”), the Professionals for the Official Committee of Unsecured Creditors (the “Committee”) appointed in the chapter 11 cases (the “Chapter 11 Cases”) of the above-captioned debtors and debtors in possession (collectively, the “Debtors”), requests entry of an order granting this fourth interim fee and final application (this “Fee Application”), pursuant to §§ 328, 330 and 331 of title 11 of the United States Code, §§ 101 *et seq.* (the “Bankruptcy Code”), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the

¹ The Debtors in these chapter 11 cases, and each Debtor’s federal tax identification number (to the extent applicable), are as follows: Avianca Holdings S.A. (N/A); Aero Transporte de Carga Union, S.A. de C.V. (N/A); Aeroinversiones de Honduras, S.A. (N/A); Aerovias del Continente Americano S.A. Avianca (N/A); Airlease Holdings One Ltd. (N/A); America Central (Canada) Corp. (00-1071563); America Central Corp. (65-0444665); AV International Holdco S.A. (N/A); AV International Holdings S.A. (N/A); AV International Investments S.A. (N/A); AV International Ventures S.A. (N/A); AV Investments One Colombia S.A.S. (N/A); AV Investments Two Colombia S.A.S. (N/A); AV Taca International Holdco S.A. (N/A); Avianca Costa Rica S.A. (N/A); Avianca Leasing, LLC (47-2628716); Avianca, Inc. (13-1868573); Avianca-Ecuador S.A. (N/A); Aviaservicios, S.A. (N/A); Aviateca, S.A. (N/A); Avifreight Holding Mexico, S.A.P.I. de C.V. (N/A); C.R. Int’l Enterprises, Inc. (59-2240957); Grupo Taca Holdings Limited (N/A); International Trade Marks Agency Inc. (N/A); Inversiones del Caribe, S.A. (N/A); Isle& de Inversiones, S.A. de C.V. (N/A); Latin Airways Corp. (N/A); Latin Logistics, LLC (41-2187926); Nicaraguense de Aviacion, Sociedad Anonima (Nica, S.A.) (N/A); Regional Express Americas S.A.S. (N/A); Ronair N.V. (N/A); Servicio Terrestre, Aereo y Rampa S.A. (N/A); Servicios Aeroportuarios Integrados SAI S.A.S. (92-4006439); Taca de Honduras, S.A. de C.V. (N/A); Taca de Mexico, S.A. (N/A); Taca International Airlines S.A. (N/A); Taca S.A. (N/A); Tampa Cargo S.A.S. (N/A); Technical and Training Services, S.A. de C.V. (N/A). The Debtors’ principal offices are located at Avenida Calle 26 # 59 —15 Bogota, Colombia.

“Bankruptcy Rules”), Rule 2016-1 of the Local Bankruptcy Rules of the United States Bankruptcy Court for the Southern District of New York (the “Local Rules”), the *Order Establishing Procedures For Interim Compensation And Reimbursement Of Expenses Of Professionals*, dated June 9, 2020 [Docket No. 256] (the “Compensation Order”), the *Order (I) Confirming Further Modified Joint Chapter 11 Plan of Avianca Holdings S.A. and Its Affiliated Debtors and (II) Granting Related Relief* [Docket No. 2300] (“Confirmation Order”) and the *Modified Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 2343] (the “Modified Compensation Order”), for (a) interim allowance and payment of compensation for professional services to the Committee during the period from June 1, 2021 through and including November 30, 2021 (the “Fourth Interim Compensation Period”) in the amount of \$774,196.90, (b) interim allowance and reimbursement of actual and necessary expenses incurred by Alton during the Interim Compensation Period in connection with such services in the amount of \$34,232.30, (c) final allowance and payment of compensation for professional services to the Committee during the period from May 27, 2020 through and including November 30, 2021 (the “Final Compensation Period”) in the amount of \$2,576,793.10² and (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period in connection with such services in the amount of \$144,116.30.³ In support of this Fee Application, Alton respectfully represents as follows:

² This figure is reflective of voluntary fee reductions made by Alton, at the request of the United States Trustee, in the amounts of \$9,248.75 and \$717.50, as more fully set forth in the above charts corresponding to the First Interim Fee Application and the Second Interim Fee Application.

³ In accordance with the Plan (as defined herein), this Fee Application includes all expenses incurred by Alton through the Effective Date (as defined in the Plan). In accordance with the Plan, Alton will request reimbursement of expenses incurred from the Effective Date through and including the hearing to approve the Fee Application directly from the Reorganized Debtors (as defined in the Plan).

JURISDICTION AND VENUE

1. The United States Bankruptcy Court for the Southern District of New York (this “Court”) has jurisdiction over this matter pursuant to 28 U.S.C. § 157 and 1334. This is a core proceeding within the meaning of 28 U.S.C. § 157(b)(2). Venue is proper in this District pursuant to 28 U.S.C. §§ 1408 and 1409.

2. The statutory and other legal bases for the relief requested herein are §§ 328(a), 330 and 331 of the Bankruptcy Code, Bankruptcy Rule 2016, Local Rule 2016-1, the Compensation Order, the Confirmation Order and the Modified Compensation Order.

BACKGROUND

3. On May 10, 2020 (the “Petition Date”), each of the Debtors filed with the Court their voluntary petitions for relief under chapter 11 of the Bankruptcy Code. These Chapter 11 Cases are jointly administered. The Debtors continue to operate their businesses and manage their properties as debtors in possession pursuant to §§ 1107 and 1108 of the Bankruptcy Code.

4. On May 22, 2020, the Office of the United States Trustee for the Southern District of New York appointed the Committee. [Docket No. 154]. Shortly afterward, the Committee selected Alton to provide specialized aviation advisory services to the Committee, subject to Court approval.

5. On May 19, 2020, the Committee filed an application to retain and employ Alton [Docket No. 372] (the “Retention Application”), effective May 27, 2020, pursuant to the terms of that certain engagement letter between Alton and the Committee, dated as of May 27, 2020 (the “Engagement Letter”).⁴ A copy of the Engagement Letter was appended to the Retention Application as Exhibit C.

⁴ Unless otherwise stated, all capitalized terms used but not otherwise defined herein shall have the meanings ascribed to such terms in the Engagement Letter.

6. On June 9, 2020, the Court entered the Compensation Order, which generally sets forth the procedures for interim compensation and expense reimbursement for retained professionals in the Debtors' Chapter 11 Cases. The Compensation Order provides, among other things, that, after the thirtieth (30th) day following service of a monthly fee application, if no objection has been filed with the Court and served on the Notice Parties (as defined in the Compensation Order) and the professional, the Debtors are authorized and directed to pay such professional 80% of the fees and 100% of the expenses requested in the monthly fee application that are not subject to an objection, with the remaining holdback of 20% of the fees to be paid upon entry of an interim order granting an interim fee application, subject to final approval. On November 15, 2021 the Court entered the Modified Compensation Order which, among other things, authorized the process for filing final fee applications, as set forth in the *Further Modified Joint Chapter 11 Plan of Avianca Holdings S.A. and its Affiliated Debtors* [Docket No. 2259] (the "Plan"), which was confirmed by this Court through the Confirmation Order on November 2, 2021.

7. On July 14, 2020, the Court entered its *Order Authorizing The Official Committee Of Unsecured Creditors' Employment And Retention Of Alton Aviation Consultancy LLC Nunc Pro Tunc to May 27, 2020* [Docket No. 461] (the "Retention Order"). The Retention Order, among other things, approved the Engagement Letter, as modified by the Retention Order, pursuant to § 328(a) of the Bankruptcy Code, and authorized the Debtors to pay, reimburse, and indemnify Alton in accordance with the terms and conditions of, and at the times specified in, the Engagement Letter.

8. Pursuant to the Compensation Order, on November 30, 2020, Alton filed its *First Interim Application Of Alton Aviation Consultancy LLC For Allowance Of Compensation For Specialized Aviation Advisory Services Rendered And Reimbursement of Expenses Incurred As*

Professionals To The Official Committee Of Unsecured Creditors For The Period May 27, 2020 Through And Including September 30, 2020 [Docket No. 1172] (the “First Interim Fee Application”). Therein, Alton sought payment of fees for services rendered and expenses incurred during the period of May 27, 2020 through and including September 30, 2020 (the “First Interim Compensation Period”).

9. On December 17, 2020, the Court entered the *Omnibus Order Granting Fee Applications Of Professionals For Allowance And Payment Of Compensation For Professional Services Rendered And For Reimbursement Of Actual And Necessary Expenses* [Docket No. 1278] (the “First Interim Compensation Order”), whereby it granted Alton’s First Interim Fee Application. As such, Alton has been paid (i) \$550,763.40 on account of 80% of fees for services rendered during the First Interim Compensation Period and (ii) \$46,933.50 on account of 100% of expenses incurred during the First Interim Compensation Period. While the Court approved the full amount of fees sought by Alton, only 80% of such fees have actually been paid to Alton to date. As such, Alton is still owed \$128,442.10,⁵ which constitutes the 20% holdback of fees for services rendered during the First Interim Compensation Period.

10. Pursuant to the Compensation Order, on March 16, 2021, Alton filed its *Second Interim Application Of Alton Aviation Consultancy LLC For Allowance Of Compensation For Specialized Aviation Advisory Services Rendered And Reimbursement of Expenses Incurred As Professionals To The Official Committee Of Unsecured Creditors For The Period October 1, 2020 Through And Including January 31, 2021* [Docket No. 1458] (the “Second Interim Fee Application”). Therein, Alton sought payment of fees for services rendered and expenses incurred

⁵ Such figure is representative of a voluntary reduction in fees of \$9,248.75 by Alton at the request of the Office of the United States Trustee.

during the period of October 1, 2020 through and including January 31, 2021 (the “Second Interim Compensation Period”).

11. On April 29, 2021, the Court entered the *Omnibus Order Granting Fee Applications Of Professionals For Allowance And Payment Of Compensation For Professional Services Rendered And For Reimbursement Of Actual And Necessary Expenses* [Docket No. 1599] (the “Second Interim Compensation Order”), whereby it granted Alton’s Second Interim Fee Application. As such, Alton has been paid (i) \$311,625.36 on account of 80% of fees for services rendered during the Second Interim Compensation Period and (ii) \$36,803.00 on account of 100% of expenses incurred during the Second Interim Compensation Period. While the Court approved the full amount of fees sought by Alton, only 80% of such fees have actually been paid to Alton to date. As such, Alton is still owed \$77,188.84,⁶ which constitutes the 20% holdback of fees for services rendered during the Second Interim Compensation Period.

12. Pursuant to the Compensation Order, on July 15, 2021, Alton filed its *Third Interim Application Of Alton Aviation Consultancy LLC For Allowance Of Compensation For Specialized Aviation Advisory Services Rendered And Reimbursement of Expenses Incurred As Professionals To The Official Committee Of Unsecured Creditors For The Period February 1, 2021 Through And Including May 31, 2021* [Docket No. 1902] (the “Third Interim Fee Application”). Therein, Alton sought payment of fees for services rendered and expenses incurred during the period of February 1, 2021 through and including May 31, 2021 (the “Third Interim Compensation Period”).

13. On August 19, 2021, the Court entered the *Omnibus Order Granting Fee Applications Of Professionals For Allowance And Payment Of Compensation For Professional Services Rendered And For Reimbursement Of Actual And Necessary Expenses* [Docket No. 2038]

⁶ Such figure is representative of a voluntary reduction in fees of \$717.50 by Alton at the request of the Office of the United States Trustee.

(the “Third Interim Compensation Order”), whereby it granted Alton’s Third Interim Fee Application. As such, Alton has been paid (i) \$587,661.20 on account of 80% of fees for services rendered during the Third Interim Compensation Period and (ii) \$26,147.50 on account of 100% of expenses incurred during the Third Interim Compensation Period. While the Court approved the full amount of fees sought by Alton, only 80% of such fees have actually been paid to Alton to date. As such, Alton is still owed \$146,915.30, which constitutes the 20% holdback of fees for services rendered during the Third Interim Compensation Period.

14. Pursuant to the Compensation Order, on July 30, 2021, Alton filed its *Twelfth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period June 1, 2021 Through June 30, 2021* [Docket No. 1956] (the “Twelfth Monthly”). The deadline to object passed on August 16, 2021. No objections were filed or otherwise expressed. Pursuant to the Court’s Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Twelfth Monthly.

15. Pursuant to the Compensation Order, on August 30, 2021, Alton filed its *Thirteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period July 1, 2021 Through July 31, 2021* [Docket No. 2062] (the “Thirteenth Monthly”). The deadline to object passed on September 14, 2021. No objections were filed or otherwise expressed. Pursuant to the Court’s Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Thirteenth Monthly.

16. Pursuant to the Compensation Order, on September 30, 2021, Alton filed its *Fourteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation*

Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period August 1, 2021 Through August 31, 2021 [Docket No. 2175] (the “Fourteenth Monthly”). The deadline to object passed on October 15, 2021. No objections were filed or otherwise expressed. Pursuant to the Court’s Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Fourteenth Monthly.

17. Pursuant to the Compensation Order, on October 29, 2021, Alton filed its *Fifteenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period September 1, 2021 Through September 30, 2021* [Docket No. 2297] (the “Fifteenth Monthly”). The deadline to object passed on November 15, 2021. No objections were filed or otherwise expressed. Pursuant to the Court’s Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Fifteenth Monthly.

18. Pursuant to the Compensation Order, on November 30, 2021, Alton filed its *Sixteenth Monthly Fee Statement of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement of Expenses Incurred As Professionals For the Official Committee Of Unsecured Creditors For the Period October 1, 2021 Through October 31, 2021* [Docket No. 2375] (the “Sixteenth Monthly”). The deadline to object passed on December 15, 2021. No objections were filed or otherwise expressed. Pursuant to the Court’s Compensation Order, the Debtors have paid eighty percent (80%) of the fee amounts requested in the Fourteenth Monthly.

19. Pursuant to the Compensation Order, on January 7, 2022, Alton filed its *Seventeenth Monthly Fee Statement Of Alton Aviation Consultancy LLC For Specialized Aviation Advisory Services Rendered And Reimbursement Of Expenses Incurred As Professionals For The Official Committee Of Unsecured Creditors For The Period November 1, 2021 Through November 30, 2021* [Docket No. 2431] (the “Seventeenth Monthly”). The deadline to object is January 24, 2021. No objections have been filed or otherwise expressed to date. Pursuant to the Court’s Compensation Order, Alton anticipates the Debtors will pay eighty percent (80%) of the fee amounts requested in Fifteenth Monthly shortly.

APPLICANT’S INTERIM AND FINAL COMPENSATION

20. For the convenience of this Court and all parties-in-interest, the following exhibits are attached hereto:

- (a) **Exhibit A** – Detailed copies of the time entries for the First Interim Compensation Period, Second Interim Compensation Period, Third Interim Compensation Period and Fourth Interim Compensation Period;
- (b) **Exhibit B** – Detailed copies of the expense entries for the First Interim Compensation Period, Second Interim Compensation Period, Third Interim Compensation Period and Fourth Interim Compensation Period.
- (c) **Exhibit C** – Alton’s Retention Order.

RELIEF REQUESTED

21. By this Fee Application, Alton requests entry of an order for (a) interim allowance and payment of compensation for professional services to the Committee during the Fourth Interim Compensation Period in the amount of \$774,196.90, (b) interim allowance and reimbursement of actual and necessary expenses incurred by Alton during the Interim Compensation Period in

connection with such services in the amount of \$34,232.30, (c) final allowance and payment of compensation for professional services to the Committee during the Final Compensation Period in the amount of \$2,576,793.10⁷ and (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period in connection with such services in the amount of \$144,116.30.

22. Since its retention, Alton rendered services to the Committee as requested and as appropriate in furtherance of the interests of unsecured creditors. The variety and complexity of the issues in these cases and the need to act or respond to issues on an expedited basis in furtherance of the Committee's needs have required the expenditure of time by Alton personnel on an as-needed basis. In providing these services, Alton represented the Committee professionally, diligently and efficiently, advising it on a wide variety of complex matters and issues and helping to ensure that recoveries to general unsecured creditors are maximized.

23. Alton requests entry of an order allowing compensation for professional services to the Committee during the Fourth Interim Compensation Period in the amount of \$774,196.90, representing (i) \$195,810.40 for the period from June 1, 2021 through June 30, 2021 (*see* Twelfth Monthly [Docket No. 1956]); (ii) \$165,282.40 for the period from July 1, 2021 through July 31, 2021 (*see* Thirteenth Monthly [Docket No. 2062]); (iii) \$107,120.80 for the period from August 1, 2021 through August 31, 2021 (*see* Fourteenth Monthly [Docket No. 2175]); (iv) \$125,844.60 for the period from September 1, 2021 through September 30, 2021 (*see* Fifteenth Monthly [Docket No. 2297]); (v) \$138,159.40 for the period from October 1, 2021 through October 31, 2021 (*see* Sixteenth Monthly [Docket No. 2375]; and (vi) \$41,979.30 for the period from November 1, 2021 through November 30, 2021 (*see* Seventeenth Monthly [Docket No. 2431]). A

⁷ *See supra* n.2.

detailed copy of the time entries for the Fourth Interim Compensation Period is attached hereto in Exhibit A. All services for which Alton requests compensation were performed on behalf of the Committee.

24. During the Fourth Interim Compensation Period, Alton performed significant services on behalf of the Committee, including but not limited to the following:

- (a) Committee Meetings and Discussions (including Court hearings): Alton participated in numerous telephonic meetings with the Committee and its other advisors regarding issues relating to the Debtors' Chapter 11 Cases. During these meetings and through email correspondence, Alton professionals provided recommendations and advice with respect to a number of business and financial issues, as well as updates on the Chapter 11 process and ongoing discussions, activities, and negotiations with the Debtors and other parties-in-interest. Such meetings provided a forum for the Committee members to exchange ideas and raise questions to Alton and other professionals regarding matters of concern to unsecured creditors. The meetings also provided a forum for Alton to update the Committee on case developments and communicate the findings of its various due diligence activities and analyses, including regular reviews of the Debtors' operational performance and outlook. Alton professionals also participated in select bankruptcy Court hearings relating to this case.
- (b) Fee Application: Alton professionals provided substantive material related to monthly fee applications and coordinated with counsel in the drafting and revising of the same.
- (c) Fleet Related Matters: Alton performed analysis with regard to the Debtors' fleet and updated Committee members accordingly. Alton also performed detailed economic reviews for aircraft assumptions as proposed by the Debtors, including an estimated current aircraft status for high-level forecast of expected maintenance cash flows and modelling of lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions. Additionally, Alton leveraged a proprietary cash flow model to conduct a detailed analysis of potential claim amounts for impacted lessors and other parties. The claims analysis was conducted at the aircraft-level. Individual aircraft required model adjustments or manual entries to account for specific contractual terms and/or necessary adjustments.
- (d) Performance Monitoring (Internal/Market/Competitor): In order to understand and evaluate the business, strategy, prospects, and assets of the Debtors, Alton professionals performed a significant amount of analysis, with the goal of enhancing recoveries to unsecured creditors. As part of its due diligence, Alton professionals held numerous telephonic meetings with the Debtors and advisors

to the Debtors, and other key stakeholders. In connection with its diligence, Alton professionals requested, reviewed, and analyzed materials provided by the Debtors and their professionals regarding their operations, fleet, business units, and other assets, its financial performance (including relative to the original DIP forecast and ongoing 13-week forecast information), and employees. Alton professionals focused review items on the ongoing operational performance (*e.g.*, aircraft in service, ASKs – available seat kilometers, load factors) to seek clarity regarding the ongoing performance of the Debtors’ operations and relevant adjustments. In addition to conducting due diligence, Alton professionals conducted thorough research and analyses on the industry and competitors of the Debtors, specifically in relation to other Chapter 11 competitors in South America, namely LATAM and Aeromexico. Alton professionals continually updated the Committee with various presentations regarding matters related to the Debtors’ restructuring and developments in the relevant industries. Alton professionals also reviewed and analyzed the various motions filed by the Debtors and other parties-in-interest. Alton professionals’ due diligence, the findings of which were communicated to the Committee, were essential to developing the Committee’s understanding of the operations, assets, and liabilities of the Debtors.

25. Alton, in line with market convention, billed by the hour and kept track of its postpetition time in tenths (1/10) of an hour increments in accordance with the Retention Order. Such time records are attached as Exhibit C to Alton’s previously-filed monthly fee statements covering the Fourth Interim Compensation Period. [Docket Nos. 1956, 2062, 2175, 2297, 2375 and 2431]. During the Fourth Interim Compensation Period, Alton professionals spent 1,256.9 hours providing specialized aviation advisory services to the Committee.

26. The fees charged by Alton have been billed in accordance with the Engagement Letters and the Retention Order. Alton submits that such fees are reasonable based upon the customary compensation charged by similarly skilled practitioners in comparable bankruptcy cases and non-bankruptcy matters in the competitive national specialized aviation advisory services market.

27. There is no agreement or understanding between Alton and any other person, other than members of the firm, for the sharing of compensation to be received for its specialized aviation advisory services rendered in this Chapter 11 Cases.

28. Alton also incurred certain necessary expenses during the Fourth Interim Compensation Period for which it is entitled to reimbursement under the Engagement Letter. As set forth in detail on Exhibits D and E to Alton's previously-filed monthly fee statements covering the Compensation Period [Docket Nos. 1956, 2062, 2175, 2297, 2375 and 2431], and in Exhibit B attached hereto, total expenses incurred during the Fourth Interim Compensation Period are \$34,232.30.

29. Alton respectfully submits that the professional services provided by Alton on behalf of the Committee during these Chapter 11 Cases were necessary and appropriate given the complexity of these Chapter 11 Cases, the time expended by Alton, the nature and extent of Alton's services provided, the value of Alton's services and the cost of comparable services outside of bankruptcy, all of which are relevant factors set forth in section 330 of the Bankruptcy Code that weigh in favor of granting the Fee Application. Accordingly, Alton respectfully submits that approval of the compensation and expenses sought herein is warranted and should be approved.

WHEREFORE, Alton requests entry of an order granting (a) interim allowance and payment of compensation for professional services to the Committee during the Fourth Interim Compensation Period in the amount of \$774,196.90, (b) interim allowance and reimbursement of actual and necessary expenses incurred by Alton during the Fourth Interim Compensation Period in connection with such services in the amount of \$34,232.30, (c) final allowance and payment of compensation for professional services to the Committee during the Final Compensation Period in the amount of \$2,576,793.10,⁸ (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period in connection with such services

⁸ See, *supra* n.2.

in the amount of \$144,116.30 and (e) such other and further relief as the Court may deem just and proper.

Dated: January 14, 2022
New York, New York

ALTON AVIATION CONSULTANCY LLC

/s/ John Mowry

John Mowry, Managing Director
110 West 40th Street, Suite 505
New York, New York 10018
Email: john.mowry@altonaviation.com

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re:

AVIANCA HOLDINGS S.A., *et al.*,¹

Debtors.

Chapter 11

Case No. 20-11133 (MG)

(Jointly Administered)

**CERTIFICATION OF FOURTH INTERIM AND FINAL APPLICATION OF
ALTON AVIATION CONSULTANCY LLC FOR ALLOWANCE OF COMPENSATION FOR
SPECIALIZED AVIATION ADVISORY SERVICES RENDERED AND REIMBURSEMENT OF
EXPENSES INCURRED AS PROFESSIONALS TO THE OFFICIAL COMMITTEE OF
UNSECURED CREDITORS, FOR (A) INTERIM ALLOWANCE OF COMPENSATION FOR
SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED FROM JUNE 1,
2021 THROUGH NOVEMBER 30, 2021; AND (B) FINAL ALLOWANCE OF COMPENSATION
AND REIMBURSEMENT OF EXPENSES FOR THE PERIOD FROM MAY 27, 2020
THROUGH NOVEMBER 30, 2021**

I, John Mowry, hereby certify that:

1. I am a Managing Director at Alton Aviation Consultancy LLC (“Alton”), with the responsibility of assisting and advising the Official Committee of Unsecured Creditors (the “Committee”) of the above-captioned debtors and debtors in possession (collectively, the “Debtors”) in these cases (the “Chapter 11 Cases”), and ensuring compliance with the *Order Establishing Procedures For Interim Compensation And Reimbursement Of Expenses Of Professionals*, dated June 9, 2020 [Docket No. 256] (the “Compensation Order”), the *Order (I)*

¹ The Debtors in these chapter 11 cases, and each Debtor’s federal tax identification number (to the extent applicable), are as follows: Avianca Holdings S.A. (N/A); Aero Transporte de Carga Union, S.A. de C.V. (N/A); AeroInversiones de Honduras, S.A. (N/A); Aerovias del Continente Americano S.A. Avianca (N/A); Airlease Holdings One Ltd. (N/A); America Central (Canada) Corp. (00-1071563); America Central Corp. (65-0444665); AV International Holdco S.A. (N/A); AV International Holdings S.A. (N/A); AV International Investments S.A. (N/A); AV International Ventures S.A. (N/A); AV Investments One Colombia S.A.S. (N/A); AV Investments Two Colombia S.A.S. (N/A); AV Taca International Holdco S.A. (N/A); Avianca Costa Rica S.A. (N/A); Avianca Leasing, LLC (47-2628716); Avianca, Inc. (13-1868573); Avianca-Ecuador S.A. (N/A); Aviaservicios, S.A. (N/A); Aviateca, S.A. (N/A); Avifreight Holding Mexico, S.A.P.I. de C.V. (N/A); C.R. Int’l Enterprises, Inc. (59-2240957); Grupo Taca Holdings Limited (N/A); International Trade Marks Agency Inc. (N/A); Inversiones del Caribe, S.A. (N/A); Isle& de Inversiones, S.A. de C.V. (N/A); Latin Airways Corp. (N/A); Latin Logistics, LLC (41-2187926); Nicaraguense de Aviacion, Sociedad Anonima (Nica, S.A.) (N/A); Regional Express Americas S.A.S. (N/A); Ronair N.V. (N/A); Servicio Terrestre, Aereo y Rampa S.A. (N/A); Servicios Aeroportuarios Integrados SAI S.A.S. (92-4006439); Taca de Honduras, S.A. de C.V. (N/A); Taca de Mexico, S.A. (N/A); Taca International Airlines S.A. (N/A); Taca S.A. (N/A); Tampa Cargo S.A.S. (N/A); Technical and Training Services, S.A. de C.V. (N/A). The Debtors’ principal offices are located at Avenida Calle 26 # 59 — 15 Bogota, Colombia.

Confirming Further Modified Joint Chapter 11 Plan of Avianca Holdings S.A. and Its Affiliated Debtors and (II) Granting Related Relief [Docket No. 2300] (“Confirmation Order”), the *Modified Order Establishing Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 2343] (the “Modified Compensation Order”), the Amended Guidelines for Fees and Disbursements for Professionals in Southern District of New York Bankruptcy cases pursuant to Local Rule 2016-1(a) (as updated June 17, 2013) (the “Local Guidelines”) and the United States Trustee guidelines for reviewing applications for compensation and reimbursement of expenses (the “UST Guidelines” and, together with the Local Guidelines, the “Fee Guidelines”).

2. This certification is made in conjunction with Alton’s fourth interim and final fee application (the “Fee Application”) for (a) interim allowance and payment of compensation for professional services to the Committee during the period from June 1, 2021 through and including November 30, 2021 (the “Fourth Interim Compensation Period”), (b) interim allowance and reimbursement of actual and necessary expenses incurred by Alton during the Fourth Interim Compensation Period in connection with such services, (c) final allowance and payment of compensation for professional services to the Committee during the period from May 27, 2020 through and including November 30, 2021 (the “Final Compensation Period”) and (d) final allowance and reimbursement of actual and necessary expenses incurred by Alton during the Final Compensation Period in connection with such services—all in accordance with the Fee Guidelines.

3. Pursuant to section B(1) of the Local Guidelines, I certify that:
- a. I have read the Fee Application and all statements therein are true and correct to the best of my knowledge, information, and belief formed after reasonable inquiry;
 - b. To the best of my knowledge, information, and belief formed after reasonable inquiry, the fees and expenses sought fall within the Local Guidelines;
 - c. The fees and expenses sought are billed at rates in accordance with those customarily charged by similarly skilled practitioners in comparable bankruptcy

cases and non-bankruptcy matters in the competitive national specialized aviation advisory services market; and

- d. In providing a reimbursable service, Alton does not make a profit on that service, whether the service is performed by Alton in-house or through a third party.

4. Alton maintains detailed records of time billed, which comply with the format required by the Fee Guidelines for the recording of time by professionals and paraprofessionals. Time records are attached to the Fee Application.

5. Pursuant to section B(2) of the Local Guidelines, I certify that Alton has previously provided monthly statements of Alton's fees and expenses by filing and serving monthly statements in accordance with the Compensation Order.

6. No prior application has been made in this or in any other Court for the relief requested herein.

7. Pursuant to section B(3) of the Local Guidelines, I certify that: (a) the Debtors; (b) the chair of the Committee; and (c) the Office of the United States Trustee for the Southern District of New York will be provided with a copy of the Fee Application concurrently with the filing thereof and will have at least thirty (30) days to review such Fee Application prior to any objection deadline with respect thereto.

Dated: January 14, 2022
New York, New York

ALTON AVIATION CONSULTANCY LLC

/s/ John Mowry

John Mowry, Managing Director
110 West 40th Street, Suite 505
New York, New York 10018

Email: john.mowry@altonaviation.com

EXHIBIT A

**TIME ENTRIES FOR MAY 27, 2020 – NOVEMBER 30, 2021, SEPARATED BY
INTERIM COMPENSATION PERIOD**

FIRST INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC

**SUMMARY OF HOURS BY PROFESSIONAL
MAY 27, 2020 – SEPTEMBER 30, 2020**

Name of Professional	Title	Hours	Rate	Total Billed
Berger, Jonathan	Managing Director	108.7	\$1,025	\$111,417.50
Cowburn, Adam	Managing Director	2.3	\$1,025	\$2,357.50
Mowry, John	Managing Director	92.3	\$1,025	\$94,607.50
Ryan, Leah	Managing Director	152.7	\$1,025	\$156,466.25
Dailey, Bradley	Director	0.5	\$800	\$400.00
Bulatova, Katya	Director	106.1	\$675	\$71,617.50
Zhu, Jian	Engagement Manager	35	\$675	\$23,625.00
Jiang, Shuai	Senior Associate	31.8	\$510	\$16,218.00
Kotinis, Dimitrios	Senior Associate	201.8	\$510	\$102,918.00
Miller, Isaac	Senior Associate	6.2	\$510	\$3,162.00
Arenas, Eduardo	Associate	23.1	\$350	\$8,085.00
Ahluwalia, Rupinder	Associate	231.7	\$350	\$81,095.00
Puskarevic, Marko	Associate	47.1	\$350	\$16,485.00
Total		1039.3		\$688,454.25

FIRST INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC

SUMMARY OF HOURS BY PROJECT CATEGORY
MAY 27, 2020 – SEPTEMBER 30, 2020

	Project Category	Hours	Billed
1	Alton Retention	2.8	\$2,870.00
2	Business Plan and Forecast Diligence and Discussions	81.2	\$49,153.50
3	Committee Communications and Discussions	416.4	\$311,673.75
4	External Market Monitoring	107	\$37,970.00
5	Financing	125.5	\$86,743.00
6	Fleet Related Matters	19	\$14,778.50
7	General Case Administration	103	\$81,140.50
8	Internal Performance Monitoring	43.9	\$17,270.50
9	Labor Related Matters	14.2	\$6,570.00
10	Market and Competitor Performance Monitoring	67.1	\$32,380.00
11	Network Assessment & Flight Schedule	14.4	\$7,707.00
12	Operations	3.7	\$3,792.50
13	Other Debtor Motions	32	\$27,252.50
14	Reorganization and Claims Matters	4	\$4,030.00
15	Supply Chain	5.1	\$5,122.50
	Totals:	1039.3	\$688,454.25

Detailed Hours by Professional
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May 22, 2020 - June 30, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$350 00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team
Ahluwalia, Rupinder	Associate	\$350 00	6/3/2020	0.5	Committee Communications and Discussions	Internal discussion with Ryan and Bulatova on flash card strawman
Ahluwalia, Rupinder	Associate	\$350 00	6/3/2020	0.7	Committee Communications and Discussions	Weekly Professionals call
Ahluwalia, Rupinder	Associate	\$350 00	6/3/2020	4.0	Committee Communications and Discussions	Flashcard preparation wk1
Ahluwalia, Rupinder	Associate	\$350 00	6/4/2020	0.3	Committee Communications and Discussions	Flashcard preparation wk1
Ahluwalia, Rupinder	Associate	\$350 00	6/4/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350 00	6/8/2020	3.5	Committee Communications and Discussions	Flashcard preparation wk2
Ahluwalia, Rupinder	Associate	\$350 00	6/8/2020	0.6	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350 00	6/9/2020	4.3	Committee Communications and Discussions	Flashcard preparation wk2
Ahluwalia, Rupinder	Associate	\$350 00	6/9/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350 00	6/10/2020	5.7	Committee Communications and Discussions	Flashcard preparation wk2
Ahluwalia, Rupinder	Associate	\$350 00	6/10/2020	1.0	Committee Communications and Discussions	Weekly Professionals call
Ahluwalia, Rupinder	Associate	\$350 00	6/11/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350 00	6/11/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton only
Ahluwalia, Rupinder	Associate	\$350 00	6/11/2020	4.8	Committee Communications and Discussions	Flashcard preparation - Initial work on schedules
Ahluwalia, Rupinder	Associate	\$350 00	6/15/2020	0.6	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350 00	6/16/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350 00	6/17/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350 00	6/18/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350 00	6/18/2020	0.6	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ahluwalia, Rupinder	Associate	\$350 00	6/22/2020	0.8	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350 00	6/23/2020	3.2	Committee Communications and Discussions	Flashcard preparation wk4
Ahluwalia, Rupinder	Associate	\$350 00	6/23/2020	0.6	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350 00	6/24/2020	0.3	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350 00	6/25/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350 00	6/25/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ahluwalia, Rupinder	Associate	\$350 00	6/29/2020	0.5	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350 00	6/30/2020	4.2	Committee Communications and Discussions	Flashcard preparation wk5
Ahluwalia, Rupinder	Associate	\$350 00	6/30/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Bulatova

Detailed Hours by Professional
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$ 1,025.00	5/28/2020	0.7	Alton Retention and Billing	Initial review of Avianca conflicts list prepared by Milbank as provided by MoFo
Berger, Jonathan	Managing Director	\$ 1,025.00	5/28/2020	0.3	Financing	Reviewed DIP indicative financing terms and prospective DIP lender presentation
Berger, Jonathan	Managing Director	\$ 1,025.00	5/28/2020	0.5	General Case Administration	Initial professionals call with MoFo, Alton, Jefferies, A&M
Berger, Jonathan	Managing Director	\$ 1,025.00	5/28/2020	0.5	General Case Administration	Internal Alton meeting with Mowry, Ryan re: case to prepare for call re: Second Day Hearing
Berger, Jonathan	Managing Director	\$ 1,025.00	5/28/2020	0.8	Other Debtor Motions	Discussion with Milbank, Seabury, FTI, MoFo, A&M, Jefferies re: Second Day Hearing
Berger, Jonathan	Managing Director	\$ 1,025.00	5/29/2020	0.9	Committee Communications and Discussions	Reviewed Debtors' draft OCP motion, final orders, Committee bylaws
Berger, Jonathan	Managing Director	\$ 1,025.00	5/29/2020	0.3	General Case Administration	Discussion with Leon @ Jefferies, with Mowry, Ryan, re: division of labor
Berger, Jonathan	Managing Director	\$ 1,025.00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team
Berger, Jonathan	Managing Director	\$ 1,025.00	5/29/2020	0.2	Reorganization and Claims Matters	Reviewed first day motion re: vendor claims, and foreign vendor claims detail
Berger, Jonathan	Managing Director	\$ 1,025.00	5/30/2020	1.5	General Case Administration	Preparation and review and internal project management tracking tools and processes
Berger, Jonathan	Managing Director	\$ 1,025.00	5/31/2020	2.3	Business Plan and Forecast Diligence and Discussions	Initial analysis of network overlap between Avianca and LATAM (pre-Covid)
Berger, Jonathan	Managing Director	\$ 1,025.00	6/1/2020	0.3	General Case Administration	Review Seabury retention application summary for accuracy and reasonableness
Berger, Jonathan	Managing Director	\$ 1,025.00	6/1/2020	0.2	General Case Administration	Review and edit working group list (WGL)
Berger, Jonathan	Managing Director	\$ 1,025.00	6/2/2020	0.8	General Case Administration	Discussion with Leon, Nick, etc. @ Jefferies, with Mowry, Ryan, re: project plan, division of labor
Berger, Jonathan	Managing Director	\$ 1,025.00	6/2/2020	0.3	General Case Administration	Jefferies call debrief with Mowry, Ryan
Berger, Jonathan	Managing Director	\$ 1,025.00	6/3/2020	0.7	Committee Communications and Discussions	Weekly professionals call
Berger, Jonathan	Managing Director	\$ 1,025.00	6/3/2020	0.4	General Case Administration	Alton meeting with Mowry, Bulatova, Ryan to discuss planning and professionals call
Berger, Jonathan	Managing Director	\$ 1,025.00	6/3/2020	0.4	Other Debtor Motions	First day motion response review
Berger, Jonathan	Managing Director	\$ 1,025.00	6/4/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	6/4/2020	0.8	General Case Administration	Review UCC committee by-laws
Berger, Jonathan	Managing Director	\$ 1,025.00	6/4/2020	0.3	General Case Administration	Review flash report for weekly UCC meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	6/5/2020	0.2	Reorganization and Claims Matters	Review UST objections to first day motions
Berger, Jonathan	Managing Director	\$ 1,025.00	6/8/2020	0.5	Financing	DIP financing update call hosted by Seabury with Jefferies, Mowry and Ryan
Berger, Jonathan	Managing Director	\$ 1,025.00	6/8/2020	0.6	General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	6/9/2020	0.9	Committee Communications and Discussions	UCC flash report aggregated template format review and refinement
Berger, Jonathan	Managing Director	\$ 1,025.00	6/9/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Bulatova, Kotinis, Ahluwalia
Berger, Jonathan	Managing Director	\$ 1,025.00	6/10/2020	0.7	Committee Communications and Discussions	Weekly professionals call
Berger, Jonathan	Managing Director	\$ 1,025.00	6/10/2020	0.4	Committee Communications and Discussions	Weekly UCC report review wk2
Berger, Jonathan	Managing Director	\$ 1,025.00	6/10/2020	1.0	Committee Communications and Discussions	Standing weekly UCC Advisor call with Seabury, including Jefferies & A&M
Berger, Jonathan	Managing Director	\$ 1,025.00	6/11/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	6/11/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Berger, Jonathan	Managing Director	\$ 1,025.00	6/11/2020	1.6	Reorganization and Claims Matters	Bankruptcy court hearing via zoom/telephonic
Berger, Jonathan	Managing Director	\$ 1,025.00	6/15/2020	0.6	General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	6/15/2020	0.4	General Case Administration	Call with Patrick Maxcy to discuss advisor application status with Mowry and Ryan
Berger, Jonathan	Managing Director	\$ 1,025.00	6/15/2020	0.9	General Case Administration	Review and comment on first draft of detailed project plan as prepared by Katya
Berger, Jonathan	Managing Director	\$ 1,025.00	6/16/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	6/17/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	6/17/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis,
Berger, Jonathan	Managing Director	\$ 1,025.00	6/17/2020	0.6	General Case Administration	Review and comment on 2nd draft of detailed project plan as prepared by Katya
Berger, Jonathan	Managing Director	\$ 1,025.00	6/18/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	6/18/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Berger, Jonathan	Managing Director	\$ 1,025.00	6/22/2020	0.8	General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	6/23/2020	0.6	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	6/24/2020	0.3	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	6/24/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis,
Berger, Jonathan	Managing Director	\$ 1,025.00	6/24/2020	0.8	General Case Administration	Call with Patrick Maxcy to discuss advisor application status with Mowry and Ryan
Berger, Jonathan	Managing Director	\$ 1,025.00	6/25/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	6/25/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Berger, Jonathan	Managing Director	\$ 1,025.00	6/25/2020	0.7	Financing	DIP financing update call hosted by Seabury with Jefferies, Mowry, Ryan, Bulatova, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	6/25/2020	0.3	Supply Chain	Review of first batch of executory contracts for rejection from Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	6/26/2020	0.9	General Case Administration	Final review of advisor application documents
Berger, Jonathan	Managing Director	\$ 1,025.00	6/26/2020	0.6	Supply Chain	Review GOL code share agreement provided by Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	6/29/2020	0.5	General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	6/29/2020	0.3	Other Debtor Motions	Review debtors gov't professionals fee motion
Berger, Jonathan	Managing Director	\$ 1,025.00	6/29/2020	0.3	Other Debtor Motions	Review debtors retention application for Oliver Wyman airline advisor
Berger, Jonathan	Managing Director	\$ 1,025.00	6/30/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova

Detailed Hours by Professional
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 1/14/20

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Bulatova, Katya	Engagement Manager	\$ 675.00	5/28/2020	0.5	General Case Administration	Initial professionals call with MoFo, Alton, Jefferies, A&M
Bulatova, Katya	Engagement Manager	\$ 675.00	5/29/2020	0.4	Committee Communications and Discussions	Reviewed Debtors' draft OCP motion, final orders, Committee bylaws
Bulatova, Katya	Engagement Manager	\$ 675.00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team
Bulatova, Katya	Engagement Manager	\$ 675.00	5/29/2020	0.5	General Case Administration	Alton case management: discuss timesheets, roles, meetings with Mowry, Berger, Ryan
Bulatova, Katya	Engagement Manager	\$ 675.00	5/31/2020	1.6	General Case Administration	Alton case management: set up and communicate timesheets, role allocations, meeting cadence
Bulatova, Katya	Engagement Manager	\$ 675.00	6/3/2020	0.5	Committee Communications and Discussions	Internal discussion with Ryan and Ahluwalia on flash card strawman
Bulatova, Katya	Engagement Manager	\$ 675.00	6/3/2020	0.7	Committee Communications and Discussions	Weekly Professionals call
Bulatova, Katya	Engagement Manager	\$ 675.00	6/3/2020	4.3	Committee Communications and Discussions	Flashcard preparation wk1
Bulatova, Katya	Engagement Manager	\$ 675.00	6/3/2020	0.5	Committee Communications and Discussions	Internal discussion with Ryan and Ahluwalia on flash card strawman
Bulatova, Katya	Engagement Manager	\$ 675.00	6/3/2020	0.4	General Case Administration	Alton meeting with Mowry, Berger, Ryan to discuss planning and professionals call
Bulatova, Katya	Engagement Manager	\$ 675.00	6/3/2020	0.4	Other Debtor Motions	Review of First Day Motions (redlined)
Bulatova, Katya	Engagement Manager	\$ 675.00	6/4/2020	0.3	Committee Communications and Discussions	Flashcard preparation wk1 - final review
Bulatova, Katya	Engagement Manager	\$ 675.00	6/4/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	6/5/2020	0.2	Reorganization and Claims Matters	Review UST Objections to First Day Relief
Bulatova, Katya	Engagement Manager	\$ 675.00	6/8/2020	0.5	General Case Administration	Preparing Alton team workplan for the week
Bulatova, Katya	Engagement Manager	\$ 675.00	6/8/2020	0.6	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	6/9/2020	2.0	Committee Communications and Discussions	Weekly UCC report preparation wk2
Bulatova, Katya	Engagement Manager	\$ 675.00	6/9/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Ahluwalia
Bulatova, Katya	Engagement Manager	\$ 675.00	6/9/2020	0.1	Other Debtor Motions	Review of draft UCC statement re First/Second day motions
Bulatova, Katya	Engagement Manager	\$ 675.00	6/10/2020	1.0	Committee Communications and Discussions	Weekly UCC report preparation wk2
Bulatova, Katya	Engagement Manager	\$ 675.00	6/10/2020	1.0	Committee Communications and Discussions	Weekly Professionals call
Bulatova, Katya	Engagement Manager	\$ 675.00	6/11/2020	0.2	Committee Communications and Discussions	Weekly UCC report: consolidation of professionals' materials
Bulatova, Katya	Engagement Manager	\$ 675.00	6/11/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	6/11/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton only
Bulatova, Katya	Engagement Manager	\$ 675.00	6/11/2020	1.5	Fleet Related Matters	Reconciliation of Debtors' fleet data and CAPA fleet database, development of fleet summary
Bulatova, Katya	Engagement Manager	\$ 675.00	6/11/2020	0.4	Network Assessment & Flight Schedule	Review of flight restrictions chart from MoFo and workplanning for Alton
Bulatova, Katya	Engagement Manager	\$ 675.00	6/15/2020	2.0	Committee Communications and Discussions	Weekly UCC report preparation wk3
Bulatova, Katya	Engagement Manager	\$ 675.00	6/15/2020	2.0	General Case Administration	Developing detailed project plan and workplan for the week
Bulatova, Katya	Engagement Manager	\$ 675.00	6/16/2020	2.0	Committee Communications and Discussions	Weekly UCC report preparation wk3
Bulatova, Katya	Engagement Manager	\$ 675.00	6/16/2020	0.6	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	6/16/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Ahluwalia
Bulatova, Katya	Engagement Manager	\$ 675.00	6/17/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Berger, Kotinis
Bulatova, Katya	Engagement Manager	\$ 675.00	6/17/2020	0.5	General Case Administration	Develop 2nd draft of detailed project plan
Bulatova, Katya	Engagement Manager	\$ 675.00	6/18/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	6/18/2020	0.6	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Bulatova, Katya	Engagement Manager	\$ 675.00	6/18/2020	2.0	General Case Administration	Develop 3rd draft of detailed project plan
Bulatova, Katya	Engagement Manager	\$ 675.00	6/22/2020	0.5	Business Plan and Forecast Diligence and Discussions	Review fleet and network analysis prepared by D. Kotinis
Bulatova, Katya	Engagement Manager	\$ 675.00	6/22/2020	0.8	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	6/23/2020	2.0	Business Plan and Forecast Diligence and Discussions	Detailed review Avianca 2021 plan and 8-year forecast
Bulatova, Katya	Engagement Manager	\$ 675.00	6/24/2020	0.3	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Berger, Kotinis, Ahluwalia
Bulatova, Katya	Engagement Manager	\$ 675.00	6/24/2020	2.0	Committee Communications and Discussions	Weekly UCC report preparation wk4
Bulatova, Katya	Engagement Manager	\$ 675.00	6/25/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	6/25/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Bulatova, Katya	Engagement Manager	\$ 675.00	6/25/2020	0.7	Financing	DIP financing update call hosted by Seabury with Jefferies, Mowry, Ryan, Berger, Kotinis
Bulatova, Katya	Engagement Manager	\$ 675.00	6/25/2020	0.3	Supply Chain	Review of first batch of executory contracts for rejection from Seabury
Bulatova, Katya	Engagement Manager	\$ 675.00	6/26/2020	0.6	Network Assessment & Flight Schedule	High-level review GOL code share and reciprocal FFP agreement provided by Seabury
Bulatova, Katya	Engagement Manager	\$ 675.00	6/29/2020	0.6	Business Plan and Forecast Diligence and Discussions	Prepare cost savings initiatives tracking file
Bulatova, Katya	Engagement Manager	\$ 675.00	6/29/2020	1.2	Financing	Review 2023 notes collateral and prepare information request
Bulatova, Katya	Engagement Manager	\$ 675.00	6/29/2020	0.5	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	6/30/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Ahluwalia

Detailed Hours by Professional
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May 27, 2020 - June 30, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Cowburn, Adam	Managing Director	\$ 1,025.00	5/28/2020	0.5	General Case Administration	Initial professionals call with MoFo, Alton, Jefferies, A&M
Cowburn, Adam	Managing Director	\$ 1,025.00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team

Detailed Hours by Professional
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May 27, 2020 - June 30, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Dailey, Bradley	Director	\$ 800.00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team

Detailed Hours by Professional
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/3/2020	0.7	Committee Communications and Discussions	Weekly professionals call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/3/2020	0.2	Committee Communications and Discussions	Drafting and posting of post-meeting notes
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/3/2020	4.4	Committee Communications and Discussions	Flashcard preparation wk1
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/4/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/4/2020	0.4	Committee Communications and Discussions	Summary of Notes from virtual UCC meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/6/2020	0.5	Financing	DIP financing update call hosted by Seabury with Jefferies Mowry Berger and Ryan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/6/2020	0.4	Financing	Summary of Notes from D P financing update
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/8/2020	1.0	Fleet Related Matters	Discussion with H&K team about stipulations with Mowry and Ryan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/8/2020	0.4	Fleet Related Matters	Debrief call with Ryan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/8/2020	0.6	General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/8/2020	1.6	General Case Administration	Inventory of documentation shared by Debtor
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/8/2020	0.4	General Case Administration	Preparation of Avianca operator profile
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/9/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Mowry, Ryan, Berger, Bulatova, Ahluwalia
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/10/2020	0.7	Committee Communications and Discussions	Weekly Professionals call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/10/2020	1.0	Committee Communications and Discussions	Standing weekly UCC Advisor call with Seabury, including Jefferies & A&M
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/11/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/11/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton only
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/15/2020	8.7	Committee Communications and Discussions	Flashcard preparation wk3
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/15/2020	0.4	Fleet Related Matters	Discussion with H&K team about stipulations with Ryan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/15/2020	0.4	Fleet Related Matters	Debrief call with Ryan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/16/2020	5.2	Committee Communications and Discussions	Flashcard preparation wk3
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/16/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Berger, Ryan, Ahluwalia, Mowry, Bulatova
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/16/2020	3.8	Network Assessment & Flight Schedule	Preliminary Network Assessment
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/17/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Berger, Ryan, Ahluwalia, Mowry, Bulatova
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/17/2020	4.6	Committee Communications and Discussions	Flashcard preparation wk3
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/17/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Ryan, Mowry,
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/17/2020	4.1	Network Assessment & Flight Schedule	Preliminary Network Assessment
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/18/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/18/2020	0.6	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/19/2020	3.2	Business Plan and Forecast Diligence and Discussions	Historical Financial & Credit analysis
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/19/2020	2.2	Fleet Related Matters	Fleet & Counterparty assessment
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/19/2020	4.3	Network Assessment & Flight Schedule	Network Assessment
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/22/2020	6.3	Committee Communications and Discussions	Flashcard preparation wk4
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/22/2020	0.2	Fleet Related Matters	Discussion with H&K team about stipulations with Ryan Mowry
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/22/2020	0.8	General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/23/2020	3.9	Committee Communications and Discussions	Flashcard preparation wk4
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/23/2020	0.6	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/24/2020	0.3	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Berger, Bulatova, Ahluwalia
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/25/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/25/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/25/2020	0.7	Financing	DIP financing update call hosted by Seabury with Jefferies, Mowry, Ryan, Berger, Bulatova
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/29/2020	6.4	Financing	Pre-Filing credit analysis
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/29/2020	0.5	General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/30/2020	4.5	Business Plan and Forecast Diligence and Discussions	Avianca competitor benchmarking
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/30/2020	2.2	General Case Administration	Docket Document Review
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/30/2020	1.0	General Case Administration	Flashcard Preparation wk 5
Kotinis, Dimitrios	Senior Associate	\$ 510.00	6/30/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Ahluwalia, Bulatova

Detailed Hours by Professional
May 29, 2020 to June 4, 2020
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Miller, Isaac	Senior Associate	\$ 510.00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team
Miller, Isaac	Senior Associate	\$ 510.00	5/31/2020	3.2	Business Plan and Forecast Diligence and Discussions	Initial analysis of network overlap between Avianca and LATAM (pre-Covid)
Miller, Isaac	Senior Associate	\$ 510.00	6/4/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting
Miller, Isaac	Senior Associate	\$ 510.00	6/8/2020	0.6	General Case Administration	Alton internal weekly call

Detailed Hours by Professional
MoFo 42601401

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,025.00	5/28/2020	0.7	Alton Retention and Billing	Initial review of Avianca conflicts list prepared by Milbank as provided by MoFo
Mowry, John	Managing Director	\$ 1,025.00	5/28/2020	0.3	Financing	Reviewed D P indicative financing terms and prospective DIP lender presentation
Mowry, John	Managing Director	\$ 1,025.00	5/28/2020	0.5	General Case Administration	Initial professionals call with MoFo, Alton, Jefferies, A&M
Mowry, John	Managing Director	\$ 1,025.00	5/28/2020	0.5	General Case Administration	Internal Alton meeting with Berger, Ryan re: case to prepare for call re: Second Day Hearing
Mowry, John	Managing Director	\$ 1,025.00	5/28/2020	0.6	Other Debtor Motions	Discussion with Milbank, Seabury, FTI, MoFo, A&M, Jefferies re: Second Day Hearing
Mowry, John	Managing Director	\$ 1,025.00	5/29/2020	0.9	Committee Communications and Discussions	Reviewed Debtors' draft OCP motion, final orders, Committee bylaws
Mowry, John	Managing Director	\$ 1,025.00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team
Mowry, John	Managing Director	\$ 1,025.00	5/29/2020	0.3	General Case Administration	Discussion with Leon @ Jefferies with Berger Ryan re: division of labor
Mowry, John	Managing Director	\$ 1,025.00	5/29/2020	0.2	Reorganization and Claims Matters	Reviewed first day motion re: vendor claims, and foreign vendor claims detail
Mowry, John	Managing Director	\$ 1,025.00	6/2/2020	0.8	General Case Administration	Discussion with Leon, Nick, etc. @ Jefferies, with Berger, Ryan, re: project plan, division of labor
Mowry, John	Managing Director	\$ 1,025.00	6/2/2020	1.4	Other Debtor Motions	Detailed review of fuel and foreign vendor motions, MoFo issues list, and Milbank proposed resolutions
Mowry, John	Managing Director	\$ 1,025.00	6/3/2020	0.7	Committee Communications and Discussions	Weekly professionals call
Mowry, John	Managing Director	\$ 1,025.00	6/3/2020	1.2	Committee Communications and Discussions	Flashcard preparation wk1
Mowry, John	Managing Director	\$ 1,025.00	6/3/2020	0.4	Financing	Reviewed D P financing marketing list and provided suggestions of several additional providers
Mowry, John	Managing Director	\$ 1,025.00	6/3/2020	0.3	General Case Administration	Jefferies call debrief with Berger, Ryan
Mowry, John	Managing Director	\$ 1,025.00	6/3/2020	0.4	General Case Administration	Alton meeting with Berger, Bulatova, Ryan to discuss planning and and professionals call
Mowry, John	Managing Director	\$ 1,025.00	6/3/2020	0.8	General Case Administration	Review UCC committee by-laws
Mowry, John	Managing Director	\$ 1,025.00	6/4/2020	0.3	Alton Retention and Billing	Discussion with Denton's re: retention
Mowry, John	Managing Director	\$ 1,025.00	6/4/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	6/6/2020	0.5	Financing	D P financing update call hosted by Seabury with Jefferies Berger and Ryan
Mowry, John	Managing Director	\$ 1,025.00	6/8/2020	1.0	Fleet Related Matters	Discussion with H&K team about stipulations with Ryan and Kotinis
Mowry, John	Managing Director	\$ 1,025.00	6/8/2020	0.6	General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	6/9/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Berger, Bulatova, Kotinis, Ahluwalia, Miller
Mowry, John	Managing Director	\$ 1,025.00	6/10/2020	0.7	Committee Communications and Discussions	Weekly Professionals call
Mowry, John	Managing Director	\$ 1,025.00	6/10/2020	1.0	Committee Communications and Discussions	Standing weekly UCC Advisor call with Seabury, including Jefferies & A&M
Mowry, John	Managing Director	\$ 1,025.00	6/11/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	6/11/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Mowry, John	Managing Director	\$ 1,025.00	6/15/2020	0.6	Fleet Related Matters	Discussion with H&K team about stipulations with Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	6/15/2020	0.6	General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	6/15/2020	0.4	General Case Administration	Call with Patrick Maxcy to discuss advisor application status with Ryan and Berger
Mowry, John	Managing Director	\$ 1,025.00	6/16/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Berger, Ryan, Ahluwalia, Kotinis, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	6/17/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Berger Ryan Ahluwalia Kotinis Bulatova
Mowry, John	Managing Director	\$ 1,025.00	6/17/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger Ryan Kotinis
Mowry, John	Managing Director	\$ 1,025.00	6/18/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	6/18/2020	0.6	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Mowry, John	Managing Director	\$ 1,025.00	6/18/2020	0.6	General Case Administration	Review/comment on Alton client agreement incorporating legal comments
Mowry, John	Managing Director	\$ 1,025.00	6/21/2020	1.1	General Case Administration	Review/comment on Mowry declaration
Mowry, John	Managing Director	\$ 1,025.00	6/22/2020	0.2	Fleet Related Matters	Discussion with H&K team about stipulations with Ryan Kotinis
Mowry, John	Managing Director	\$ 1,025.00	6/22/2020	0.8	General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	6/23/2020	0.6	General Case Administration	Weekly Jefferies / Alton call with Ryan, Berger, Ahluwalia, Kotinis, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	6/24/2020	0.3	Committee Communications and Discussions	Weekly professionals call with Ryan, Berger, Ahluwalia, Kotinis, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	6/24/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Berger, Kotinis,
Mowry, John	Managing Director	\$ 1,025.00	6/24/2020	0.8	General Case Administration	Call with Patrick Maxcy to discuss advisor application status with Berger and Ryan
Mowry, John	Managing Director	\$ 1,025.00	6/24/2020	0.4	General Case Administration	Additional preparation of retention application
Mowry, John	Managing Director	\$ 1,025.00	6/25/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	6/25/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Mowry, John	Managing Director	\$ 1,025.00	6/25/2020	0.7	Financing	D P financing update call hosted by Seabury with Jefferies, Berger, Ryan, Bulatova, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	6/25/2020	0.8	General Case Administration	Additional preparation of retention application
Mowry, John	Managing Director	\$ 1,025.00	6/29/2020	0.4	Fleet Related Matters	Discussion with H&K team about fleet, case
Mowry, John	Managing Director	\$ 1,025.00	6/29/2020	0.5	General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	6/30/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan Berger Ahluwalia Kotinis Bulatova

Detailed Hours by Professional
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	5/27/2020	0.5	General Case Administration	Pitch debrief and confirmation of award with Jefferies and Alton team
Ryan, Leah	Managing Director	\$ 1,025.00	5/28/2020	0.7	Alton Retention and Billing	Initial review of Avianca conflicts list prepared by Milbank as provided by MoFo
Ryan, Leah	Managing Director	\$ 1,025.00	5/28/2020	0.5	General Case Administration	Initial professionals call with MoFo, Alton, Jefferies, A&M
Ryan, Leah	Managing Director	\$ 1,025.00	5/28/2020	0.5	General Case Administration	Internal Alton meeting with Berger and Mowry re: case to prepare for call re: Second Day Hearing
Ryan, Leah	Managing Director	\$ 1,025.00	5/28/2020	0.6	Other Debtor Motions	Discussion with Milbank, Seabury, FTI, MoFo, A&M, Jefferies re: Second Day Hearing
Ryan, Leah	Managing Director	\$ 1,025.00	5/29/2020	0.7	Committee Communications and Discussions	Reviewed Debtors' draft OCP motion, final orders, Committee bylaws
Ryan, Leah	Managing Director	\$ 1,025.00	5/29/2020	0.3	General Case Administration	Discussion with Leon @ Jefferies, with Berger, Mowry, re: division of labor
Ryan, Leah	Managing Director	\$ 1,025.00	5/29/2020	0.5	General Case Administration	Alton internal team kick-off with full project team
Ryan, Leah	Managing Director	\$ 1,025.00	6/1/2020	0.2	General Case Administration	Review and edit working group list (WGL)
Ryan, Leah	Managing Director	\$ 1,025.00	6/2/2020	0.8	General Case Administration	Discussion with Leon, Nick, etc. @ Jefferies, with Berger, Mowry re: project plan, division of labor
Ryan, Leah	Managing Director	\$ 1,025.00	6/2/2020	0.3	General Case Administration	Jefferies call debrief with Mowry, Berger
Ryan, Leah	Managing Director	\$ 1,025.00	6/2/2020	5.7	Other Debtor Motions	Review of First Day Motions
Ryan, Leah	Managing Director	\$ 1,025.00	6/2/2020	0.6	Other Debtor Motions	Review of Proposed Resolution of FDM's provided by MOFO
Ryan, Leah	Managing Director	\$ 1,025.00	6/3/2020	0.5	Committee Communications and Discussions	Discussion with Bulatova and Ahluwalia on flash card strawman
Ryan, Leah	Managing Director	\$ 1,025.00	6/3/2020	0.7	Committee Communications and Discussions	Weekly Professionals call
Ryan, Leah	Managing Director	\$ 1,025.00	6/3/2020	0.4	General Case Administration	Alton meeting with Berger, Bulatova, Mowry to discuss planning and and professionals call
Ryan, Leah	Managing Director	\$ 1,025.00	6/3/2020	1.4	General Case Administration	Flashcard preparation wk1
Ryan, Leah	Managing Director	\$ 1,025.00	6/4/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	6/4/2020	0.5	Financing	Review of DIP Financing Solicitation Status Report for completeness regarding distribution list
Ryan, Leah	Managing Director	\$ 1,025.00	6/4/2020	0.5	Other Debtor Motions	Review of redlined Bylaws
Ryan, Leah	Managing Director	\$ 1,025.00	6/4/2020	0.4	Other Debtor Motions	Review of updated resolution of FDM provided by MOFO
Ryan, Leah	Managing Director	\$ 1,025.00	6/6/2020	0.5	Financing	DIP financing update call hosted by Seabury with Jefferies, Mowry and Berger
Ryan, Leah	Managing Director	\$ 1,025.00	6/8/2020	0.3	Financing	Review of meeting minutes following Seabury call
Ryan, Leah	Managing Director	\$ 1,025.00	6/8/2020	1.0	Fleet Related Matters	Discussion with H&K team about stipulations with Mowry and Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	6/8/2020	0.4	Fleet Related Matters	Debrief call with Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	6/8/2020	0.6	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	6/9/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Berger, Mowry, Bulatova, Kotinis, Ahluwalia
Ryan, Leah	Managing Director	\$ 1,025.00	6/10/2020	0.7	Committee Communications and Discussions	Weekly professionals call
Ryan, Leah	Managing Director	\$ 1,025.00	6/10/2020	1.0	Committee Communications and Discussions	Standing weekly UCC Advisor call with Seabury, including Jefferies & A&M
Ryan, Leah	Managing Director	\$ 1,025.00	6/11/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	6/11/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton only
Ryan, Leah	Managing Director	\$ 1,025.00	6/11/2020	1.6	Reorganization and Claims Matters	Bankruptcy court hearing via zoom/telephonic
Ryan, Leah	Managing Director	\$ 1,025.00	6/15/2020	0.6	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	6/15/2020	0.4	General Case Administration	Call with Patrick Maxcy to discuss advisor application status with Mowry and Berger
Ryan, Leah	Managing Director	\$ 1,025.00	6/16/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	6/17/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Berger, Mowry, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	6/17/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis,
Ryan, Leah	Managing Director	\$ 1,025.00	6/18/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	6/18/2020	0.6	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ryan, Leah	Managing Director	\$ 1,025.00	6/22/2020	0.2	Fleet Related Matters	Discussion with H&K team about stipulations with Ryan, Mowry
Ryan, Leah	Managing Director	\$ 1,025.00	6/22/2020	0.8	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	6/23/2020	0.6	General Case Administration	Weekly Jefferies / Alton call with Mowry, Berger, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	6/24/2020	0.3	Committee Communications and Discussions	Weekly professionals call with Mowry, Berger, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	6/24/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Mowry, Berger, Kotinis,
Ryan, Leah	Managing Director	\$ 1,025.00	6/24/2020	0.8	General Case Administration	Call with Patrick Maxcy to discuss advisor application status with Berger and Mowry
Ryan, Leah	Managing Director	\$ 1,025.00	6/25/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	6/25/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ryan, Leah	Managing Director	\$ 1,025.00	6/25/2020	0.7	Financing	DIP financing update call hosted by Seabury with Jefferies, Berger, Mowry, Bulatova, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	6/29/2020	0.5	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	6/30/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Kotinis, Bulatova



 Detailed Hours by Professional

 July 1, 2020 - July 31, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$ 1,025.00	7/1/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis,
Berger, Jonathan	Managing Director	\$ 1,025.00	7/1/2020	0.6	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	7/1/2020	0.7	Operations	Review Roadshow deck, asset valuations, slot valuations provided by Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	7/1/2020	0.8	Operations	Review and comment on new Gol codeshare and FFP agreements
Berger, Jonathan	Managing Director	\$ 1,025.00	7/2/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	7/2/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Berger, Jonathan	Managing Director	\$ 1,025.00	7/6/2020	0.5	General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	7/7/2020	0.7	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	7/8/2020	1.1	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis,
Berger, Jonathan	Managing Director	\$ 1,025.00	7/8/2020	0.8	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	7/8/2020	0.8	Committee Communications and Discussions	Introductory call with Oliver Wyman with Ryan, Mowry, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	7/9/2020	2.2	Committee Communications and Discussions	Weekly UCC update meeting - Avianca CEO presentation to UCC
Berger, Jonathan	Managing Director	\$ 1,025.00	7/13/2020	0.5	General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	7/14/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	7/15/2020	1.1	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis,
Berger, Jonathan	Managing Director	\$ 1,025.00	7/15/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	7/15/2020	0.8	Business Plan and Forecast Diligence and Discussions	Review first draft of high level 5 year business plan
Berger, Jonathan	Managing Director	\$ 1,025.00	7/16/2020	0.7	Supply Chain	Review rejected Lufthansa Technik 787 maintenance presentation from Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	7/16/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	7/16/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Berger, Jonathan	Managing Director	\$ 1,025.00	7/16/2020	0.4	Fleet Related Matters	Mofa fleet tracker discussion with Ryan, Mowry, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	7/16/2020	0.8	Financing	DIP presentation and update by Seabury with Ryan, Mowry, Kotinis
Berger, Jonathan	Managing Director	\$ 1,025.00	7/20/2020	0.8	General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	7/21/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	7/22/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis,
Berger, Jonathan	Managing Director	\$ 1,025.00	7/22/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	7/22/2020	1.7	Supply Chain	Assess Lufthansa Technik 787 contract terms and conditions recently rejected by Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	7/23/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	7/23/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Berger, Jonathan	Managing Director	\$ 1,025.00	7/27/2020	0.4	General Case Administration	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	7/27/2020	1.0	Business Plan and Forecast Diligence and Discussions	Conf call with Seabury for Q&A on 5 year financial plan
Berger, Jonathan	Managing Director	\$ 1,025.00	7/28/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	7/29/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis, Miller
Berger, Jonathan	Managing Director	\$ 1,025.00	7/29/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	7/30/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	7/30/2020	0.4	Committee Communications and Discussions	Advisor call
Berger, Jonathan	Managing Director	\$ 1,025.00	7/30/2020	0.4	Committee Communications and Discussions	Alton internal debrief

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,025.00	7/1/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Berger, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/1/2020	0.6	Committee Communications and Discussions	Weekly professionals call with Ryan, Berger, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/2/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	7/2/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Mowry, John	Managing Director	\$ 1,025.00	7/6/2020	0.5	General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	7/6/2020	0.4	Alton Retention and Billing	Prepare response to inquiry of UST
Mowry, John	Managing Director	\$ 1,025.00	7/7/2020	0.7	General Case Administration	Weekly Jefferies / Alton call with Berger, Ryan, Ahluwalia, Kotinis, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	7/8/2020	1.1	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/8/2020	0.8	Committee Communications and Discussions	Weekly professionals call with Berger, Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/8/2020	0.8	Committee Communications and Discussions	Introductory call with Oliver Wyman with Berger, Ryan, Kotinis to review SOW, timelines, expectatins, etc.
Mowry, John	Managing Director	\$ 1,025.00	7/9/2020	2.2	Committee Communications and Discussions	Weekly UCC update meeting - Avianca CEO presentation to UCC
Mowry, John	Managing Director	\$ 1,025.00	7/13/2020	0.5	General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	7/14/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Berger, Ryan, Ahluwalia, Kotinis, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	7/15/2020	1.1	Committee Communications and Discussions	Weekly professionals call with Seabury w th Berger, Ryan, Kotinis,
Mowry, John	Managing Director	\$ 1,025.00	7/15/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Berger, Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/15/2020	1.3	Business Plan and Forecast Diligence and Discussions	Review first draft of high level 5 year business plan
Mowry, John	Managing Director	\$ 1,025.00	7/16/2020	0.2	Supply Chain	Review rejected Lufthansa Technik 787 maintenance presentation from Seabury
Mowry, John	Managing Director	\$ 1,025.00	7/16/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	7/16/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Mowry, John	Managing Director	\$ 1,025.00	7/16/2020	0.4	Fleet Related Matters	Mofo fleet tracker discussion with Berger, Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/16/2020	0.8	Financing	DIP presentation and update by Seabury with Berger, Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/20/2020	0.8	General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	7/20/2020	0.5	Fleet Related Matters	Discussion with H&K team about case progress with Ryan and Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/21/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Berger, Ryan, Ahluwalia, Kotinis, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	7/22/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Ryan, Kotinis,
Mowry, John	Managing Director	\$ 1,025.00	7/22/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Berger, Ryan, Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/23/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	7/23/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Mowry, John	Managing Director	\$ 1,025.00	7/27/2020	0.4	General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	7/27/2020	1.0	Business Plan and Forecast Diligence and Discussions	Conf call with Seabury for Q&A on 5 year financial plan
Mowry, John	Managing Director	\$ 1,025.00	7/27/2020	0.4	Fleet Related Matters	Discussion with H&K team about case progress with Ryan and Kotinis
Mowry, John	Managing Director	\$ 1,025.00	7/28/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Berger, Ryan, Ahluwalia, Kotinis, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	7/29/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Ryan, Kotinis, Miller
Mowry, John	Managing Director	\$ 1,025.00	7/29/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Berger, Ryan, Kotinis, Miller
Mowry, John	Managing Director	\$ 1,025.00	7/30/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	7/30/2020	0.4	Committee Communications and Discussions	Advisor call
Mowry, John	Managing Director	\$ 1,025.00	7/30/2020	0.4	Committee Communications and Discussions	Alton internal follow-up after Advisor call

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Detailed Hours by Professional
July 1, 2020 - July 31, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	7/1/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis,
Ryan, Leah	Managing Director	\$ 1,025.00	7/1/2020	0.6	Committee Communications and Discussions	Weekly professionals call with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/1/2020	1.1	Operations	Review Roadshow deck, asset valuations, slot valuations provided by Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	7/1/2020	0.7	Operations	Review and comment on new Gol codeshare and FFP agreements
Ryan, Leah	Managing Director	\$ 1,025.00	7/2/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	7/2/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ryan, Leah	Managing Director	\$ 1,025.00	7/6/2020	0.5	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	7/6/2020	0.6	Fleet Related Matters	Discussion with H&K team about case progress with Mowry and Ryan
Ryan, Leah	Managing Director	\$ 1,025.00	7/7/2020	0.7	General Case Administration	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	7/8/2020	1.1	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis,
Ryan, Leah	Managing Director	\$ 1,025.00	7/8/2020	0.8	Committee Communications and Discussions	Weekly professionals call with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/8/2020	0.8	Committee Communications and Discussions	Introductory call with Oliver Wyman with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/9/2020	2.2	Committee Communications and Discussions	Weekly UCC update meeting - Avianca CEO presentation to UCC
Ryan, Leah	Managing Director	\$ 1,025.00	7/13/2020	0.5	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	7/14/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	7/15/2020	1.1	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis,
Ryan, Leah	Managing Director	\$ 1,025.00	7/15/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/15/2020	0.7	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	7/15/2020	1.0	Business Plan and Forecast Diligence and Discussions	High level review of business plan
Ryan, Leah	Managing Director	\$ 1,025.00	7/16/2020	0.5	Supply Chain	Review rejected Lufthansa Technik 787 maintenance presentation from Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	7/16/2020	0.7	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	7/16/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	7/16/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ryan, Leah	Managing Director	\$ 1,025.00	7/16/2020	0.4	Fleet Related Matters	Mofo fleet tracker discussion with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/16/2020	0.8	Financing	DIP presentation and update by Seabury with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/20/2020	0.8	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	7/20/2020	0.5	Fleet Related Matters	Discussion with H&K team about case progress with Mowry and Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/21/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	7/22/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis,
Ryan, Leah	Managing Director	\$ 1,025.00	7/22/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Berger, Mowry, Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/22/2020	0.8	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	7/22/2020	0.8	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	7/23/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	7/23/2020	0.5	Fleet Related Matters	Call with Mowry, Kotinis on fleet bible
Ryan, Leah	Managing Director	\$ 1,025.00	7/23/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ryan, Leah	Managing Director	\$ 1,025.00	7/23/2020	0.5	Fleet Related Matters	Review of fleet bible
Ryan, Leah	Managing Director	\$ 1,025.00	7/24/2020	0.9	Financing	Review of AHG DIP proposal materials
Ryan, Leah	Managing Director	\$ 1,025.00	7/24/2020	0.5	Financing	Conference call with Jefferies and Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	7/27/2020	0.4	General Case Administration	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	7/27/2020	1.0	Business Plan and Forecast Diligence and Discussions	Conf call with Seabury for Q&A on 5 year financial plan (Long term forecast review)
Ryan, Leah	Managing Director	\$ 1,025.00	7/27/2020	0.4	Fleet Related Matters	Discussion with H&K team about case progress with Mowry and Kotinis
Ryan, Leah	Managing Director	\$ 1,025.00	7/28/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Kotinis, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	7/29/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis, Miller
Ryan, Leah	Managing Director	\$ 1,025.00	7/29/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Berger, Mowry, Kotinis, Miller
Ryan, Leah	Managing Director	\$ 1,025.00	7/29/2020	1.1	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	7/30/2020	1.2	Committee Communications and Discussions	Preparations for pitch out to UCC members (including Avianca plan)
Ryan, Leah	Managing Director	\$ 1,025.00	7/30/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	7/30/2020	0.4	Committee Communications and Discussions	Advisor call
Ryan, Leah	Managing Director	\$ 1,025.00	7/30/2020	0.4	Committee Communications and Discussions	Alton internal debrief
Ryan, Leah	Managing Director	\$ 1,025.00	7/30/2020	1.1	Financing	Review of Bondholder (Tentative) settlement agreement
Ryan, Leah	Managing Director	\$ 1,025.00	7/31/2020	0.5	Financing	Call with Seabury re DIP process

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Bulatova, Katya	Engagement Manager	\$ 675.00	7/1/2020	1.2	Network Assessment & Flight Schedule	Detailed review and comment on new Gol codeshare and FFP agreements
Bulatova, Katya	Engagement Manager	\$ 675.00	7/1/2020	0.5	Internal Performance Monitoring	Weekly UCC report preparation wk5
Bulatova, Katya	Engagement Manager	\$ 675.00	7/1/2020	1.5	Market and Competitor Performance Monitoring	Weekly UCC report preparation wk5
Bulatova, Katya	Engagement Manager	\$ 675.00	7/2/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	7/2/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Bulatova, Katya	Engagement Manager	\$ 675.00	7/6/2020	0.5	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	7/7/2020	0.5	Financing	Review and compare May 2020 original MOP and updated MOP
Bulatova, Katya	Engagement Manager	\$ 675.00	7/7/2020	0.7	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	7/8/2020	1.0	Market and Competitor Performance Monitoring	Performance Monitoring - wk6
Bulatova, Katya	Engagement Manager	\$ 675.00	7/9/2020	2.2	Committee Communications and Discussions	Weekly UCC update meeting - Avianca CEO presentation to UCC
Bulatova, Katya	Engagement Manager	\$ 675.00	7/13/2020	0.5	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	7/14/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	7/20/2020	0.8	Business Plan and Forecast Diligence and Discussions	5 year business plan- initial review and summary
Bulatova, Katya	Engagement Manager	\$ 675.00	7/20/2020	0.8	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	7/21/2020	3.0	Business Plan and Forecast Diligence and Discussions	5 year business plan review, becnhmarking and preparation of summary for the UCC committee
Bulatova, Katya	Engagement Manager	\$ 675.00	7/21/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	7/22/2020	0.5	Market and Competitor Performance Monitoring	Review of draft UCC materials - wk8
Bulatova, Katya	Engagement Manager	\$ 675.00	7/22/2020	0.3	Internal Performance Monitoring	Review of draft UCC materials - wk8
Bulatova, Katya	Engagement Manager	\$ 675.00	7/23/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	7/23/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Bulatova, Katya	Engagement Manager	\$ 675.00	7/23/2020	0.5	General Case Administration	Internal call with Ahluwalia, Arenas
Bulatova, Katya	Engagement Manager	\$ 675.00	7/27/2020	0.4	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	7/27/2020	1.0	Business Plan and Forecast Diligence and Discussions	Review of an updated/ deta led 5-year business plan
Bulatova, Katya	Engagement Manager	\$ 675.00	7/28/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Kotinis, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	7/28/2020	0.3	Business Plan and Forecast Diligence and Discussions	Preparation of 5-year business plan assumptions summary for UCC
Bulatova, Katya	Engagement Manager	\$ 675.00	7/28/2020	0.4	Market and Competitor Performance Monitoring	Review of UCC flash cards wk 9
Bulatova, Katya	Engagement Manager	\$ 675.00	7/30/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	7/30/2020	0.4	Committee Communications and Discussions	Advisor call
Bulatova, Katya	Engagement Manager	\$ 675.00	7/30/2020	0.4	Committee Communications and Discussions	Alton internal debrief

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Detailed Hours by Professional
July 1, 2020 - July 31, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/1/2020	3.4	Committee Communications and Discussions	Weekly UCC report preparation wk5
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/1/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Berger, Mowry
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/1/2020	0.6	Committee Communications and Discussions	Weekly professionals call with Ryan, Berger, Mowry
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/2/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/2/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/2/2020	2.7	Financing	2023 Bond Collateral Review
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/6/2020	0.5	General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/6/2020	0.6	Fleet Related Matters	Discussion with H&K team about case progress with Mowry and Ryan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/6/2020	4.8	Internal Performance Monitoring	Flashcard Preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/6/2020	1.5	Fleet Related Matters	Fleet Collateral Analysis
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/7/2020	0.4	Committee Communications and Discussions	Advisor call with Jefferies
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/7/2020	5.0	Committee Communications and Discussions	Flashcard Preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/8/2020	3.5	Committee Communications and Discussions	Flashcard Preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/8/2020	2.3	Financing	Debt Document review
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/8/2020	1.0	Committee Communications and Discussions	Call with Seabury
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/8/2020	1.0	Committee Communications and Discussions	Call with Oliver Wyman
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/9/2020	2.2	Committee Communications and Discussions	Weekly UCC update meeting - Avianca CEO presentation to UCC
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/13/2020	0.5	General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/13/2020	6.0	Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/13/2020	3.0	Other Debtor Motions	Court Docket Review
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/14/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Ahluwalia, Bulatova
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/14/2020	5.4	Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/15/2020	3.0	General Case Administration	Avianca Hearing - July 15th
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/15/2020	2.8	Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/16/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/16/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/16/2020	0.5	Fleet Related Matters	Call with MoFo team re. fleet status
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/16/2020	0.5	Committee Communications and Discussions	Call with Seabury regarding DIP status with Ryan and Mowry
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/16/2020	4.0	Business Plan and Forecast Diligence and Discussions	Initial Review of 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/17/2020	6.2	Business Plan and Forecast Diligence and Discussions	Initial Review of 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/20/2020	0.8	General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/20/2020	0.5	Fleet Related Matters	Discussion with H&K team about case progress with Mowry and Ryan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/20/2020	3.0	Business Plan and Forecast Diligence and Discussions	Initial Review of 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/20/2020	4.2	Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/21/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Ahluwalia, Bulatova
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/21/2020	6.2	Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/22/2020	4.9	Business Plan and Forecast Diligence and Discussions	Flashcard preparation - 5Y Financial Plan focus
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/22/2020	0.5	Committee Communications and Discussions	Call with Seabury
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/22/2020	0.5	Committee Communications and Discussions	Weekly Advisor's call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/23/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/23/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/23/2020	4.6	Business Plan and Forecast Diligence and Discussions	Initial Review of updated 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/27/2020	0.4	General Case Administration	Alton internal weekly call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/27/2020	0.4	Fleet Related Matters	Discussion with H&K team about case progress with Mowry and Ryan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/27/2020	4.5	Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/27/2020	1.0	Business Plan and Forecast Diligence and Discussions	Call with Seabury on 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/27/2020	2.0	Business Plan and Forecast Diligence and Discussions	Review of 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/28/2020	3.5	Business Plan and Forecast Diligence and Discussions	Review of 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/28/2020	3.2	Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/28/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Ahluwalia, Bulatova
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/29/2020	3.5	Business Plan and Forecast Diligence and Discussions	Review of 5Y Financial Plan
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/29/2020	3.2	Market and Competitor Performance Monitoring	Flashcard preparation
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/29/2020	0.5	Committee Communications and Discussions	Call with Seabury
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/29/2020	0.4	Committee Communications and Discussions	Advisor call
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/30/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Kotinis, Dimitrios	Senior Associate	\$ 510.00	7/30/2020	0.4	Committee Communications and Discussions	Advisor call

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Miler, Isaac	Senior Associate	\$ 510.00	7/30/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Kotinis, Miller
Miler, Isaac	Senior Associate	\$ 510.00	7/30/2020	0.5	Committee Communications and Discussions	Weekly professionals call with Ryan, Mowry, Kotinis, Miller

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Detailed Hours by Professional
July 1, 2020 - July 31, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Arenas, Eduardo	Associate	\$ 350.00	7/23/2020	0.5	General Case Administration	Internal call with Ahluwalia, Bulatova
Arenas, Eduardo	Associate	\$ 350.00	7/24/2020	1.6	Market and Competitor Performance Monitoring	Internal call with Ahluwalia
Arenas, Eduardo	Associate	\$ 350.00	7/27/2020	0.9	Internal Performance Monitoring	Weekly flashcards, capacity changes, seats ATK
Arenas, Eduardo	Associate	\$ 350.00	7/27/2020	1.0	External Market Monitoring	Market information, Industry Snapshots
Arenas, Eduardo	Associate	\$ 350.00	7/27/2020	2.8	External Market Monitoring	Market information, Ecuador Domestic Update, Covid Update
Arenas, Eduardo	Associate	\$ 350.00	7/28/2020	0.8	Internal Performance Monitoring	Internal call with Ahluwalia

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Detailed Hours by Professional
July 1, 2020 - July 31, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$350.00	7/6/2020	0.5	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	7/6/2020	3.6	Market and Competitor Performance Monitoring	Performance Monitoring - wk6
Ahluwalia, Rupinder	Associate	\$350.00	7/7/2020	3.9	Internal Performance Monitoring	Performance Monitoring - wk6
Ahluwalia, Rupinder	Associate	\$350.00	7/9/2020	2.2	Committee Communications and Discussions	Weekly UCC update meeting - Avianca CEO presentation to UCC
Ahluwalia, Rupinder	Associate	\$350.00	7/13/2020	0.5	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	7/13/2020	4.4	Market and Competitor Performance Monitoring	Flashcard preparation wk7
Ahluwalia, Rupinder	Associate	\$350.00	7/14/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350.00	7/14/2020	4.1	Market and Competitor Performance Monitoring	Flashcard preparation wk7
Ahluwalia, Rupinder	Associate	\$350.00	7/16/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350.00	7/16/2020	0.4	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ahluwalia, Rupinder	Associate	\$350.00	7/17/2020	2.7	Business Plan and Forecast Diligence and Discussions	Initial Review of 5Y Financial Plan
Ahluwalia, Rupinder	Associate	\$350.00	7/20/2020	0.8	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	7/21/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Kotinis, Bulatova
Ahluwalia, Rupinder	Associate	\$350.00	7/21/2020	3.8	Market and Competitor Performance Monitoring	Flashcard preparation wk8
Ahluwalia, Rupinder	Associate	\$350.00	7/22/2020	6.5	Business Plan and Forecast Diligence and Discussions	Flashcard preparation wk8 - 5Y Financial Plan focus
Ahluwalia, Rupinder	Associate	\$350.00	7/23/2020	0.5	General Case Administration	Internal call with Bulatova, Arenas
Ahluwalia, Rupinder	Associate	\$350.00	7/23/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350.00	7/23/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting debrief - Alton internal
Ahluwalia, Rupinder	Associate	\$350.00	7/24/2020	1.6	Internal Performance Monitoring	Internal call with Arenas
Ahluwalia, Rupinder	Associate	\$350.00	7/27/2020	0.4	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	7/28/2020	0.6	Market and Competitor Performance Monitoring	Flashcard preparation wk 9
Ahluwalia, Rupinder	Associate	\$350.00	7/28/2020	0.2	Internal Performance Monitoring	Internal call with Arenas
Ahluwalia, Rupinder	Associate	\$350.00	7/29/2020	1.0	Market and Competitor Performance Monitoring	Flashcard preparation wk 9
Ahluwalia, Rupinder	Associate	\$350.00	7/29/2020	0.3	Internal Performance Monitoring	Flashcard preparation wk 9
Ahluwalia, Rupinder	Associate	\$350.00	7/30/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350.00	7/30/2020	0.4	Committee Communications and Discussions	Alton internal debrief

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$ 1,025.00	8/3/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	8/3/2020	0.6	Business Plan and Forecast Diligence and Discussions	Call with Jefferies, Mofo, and PWP - intro call and status update with new gov't advisor
Berger, Jonathan	Managing Director	\$ 1,025.00	8/4/2020	0.9	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Miller, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	8/5/2020	1.6	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Puskarevic
Berger, Jonathan	Managing Director	\$ 1,025.00	8/5/2020	0.3	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	8/6/2020	1.2	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	8/6/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	8/7/2020	0.7	Labor Related Matters	Review pilot productivity and cost benchmarking analysis
Berger, Jonathan	Managing Director	\$ 1,025.00	8/10/2020	0.5	Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	8/10/2020	0.9	Market and Competitor Performance Monitoring	Review Compass Lexicon economic impact study
Berger, Jonathan	Managing Director	\$ 1,025.00	8/11/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	8/11/2020	0.8	Financing	Review of term sheet and bankers fees
Berger, Jonathan	Managing Director	\$ 1,025.00	8/12/2020	0.8	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Puskarevic
Berger, Jonathan	Managing Director	\$ 1,025.00	8/12/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	8/13/2020	0.7	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	8/13/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	8/17/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	8/18/2020	0.5	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	8/19/2020	0.9	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Puskarevic
Berger, Jonathan	Managing Director	\$ 1,025.00	8/19/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	8/20/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	8/20/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	8/24/2020	0.5	Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	8/25/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	8/26/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Puskarevic
Berger, Jonathan	Managing Director	\$ 1,025.00	8/26/2020	0.6	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	8/26/2020	1.2	Business Plan and Forecast Diligence and Discussions	Conf call with OW and Seabury to review update on business plan development progress
Berger, Jonathan	Managing Director	\$ 1,025.00	8/27/2020	0.5	Business Plan and Forecast Diligence and Discussions	Alton internal call to debrief and review OW business plan update
Berger, Jonathan	Managing Director	\$ 1,025.00	8/27/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	8/27/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week

Detailed Hours by Professional
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Cowburn, Adam	Managing Director	\$ 1,025.00	8/7/2020	0.3	Business Plan and Forecast Diligence and Discussions	Review of, and inputs to, trademark and IP related diligence request
Cowburn, Adam	Managing Director	\$ 1,025.00	8/10/2020	0.5	Fleet Related Matters	Alton internal discussion on methodology for valuation of freighter aircraft
Cowburn, Adam	Managing Director	\$ 1,025.00	8/11/2020	0.5	Fleet Related Matters	Telephone call to gather market intelligence on freighter aircraft values

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,025.00	8/3/2020	0.4	General Case Administration	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	8/3/2020	0.6	Business Plan and Forecast Diligence and Discussions	Call with Jefferies, Mofo, and PWP - intro call and status update with new gov't advisor
Mowry, John	Managing Director	\$ 1,025.00	8/4/2020	0.5	Financing	Call with gov't advisory PWP re: Avianca / market dynamics
Mowry, John	Managing Director	\$ 1,025.00	8/5/2020	1.2	Business Plan and Forecast Diligence and Discussions	Call with Seabury, Jefferies, and Mofo re: business plan, financing, etc.
Mowry, John	Managing Director	\$ 1,025.00	8/6/2020	0.3	Market and Competitor Performance Monitoring	Internal Alton review with Bulatova, Ryan, Berger, Ahluwalia re: pilot cost benchmarking
Mowry, John	Managing Director	\$ 1,025.00	8/10/2020	0.5	Financing	Call with Ryan, Zhu, Cowburn regarding valuation of (5) 767F/A300-600F aircraft as collateral
Mowry, John	Managing Director	\$ 1,025.00	8/12/2020	0.4	Financing	Worked on Avianca freighter valuations
Mowry, John	Managing Director	\$ 1,025.00	8/11/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Berger, Ahluwalia, Puskarevic, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	8/12/2020	0.8	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Berger, Puskarevic
Mowry, John	Managing Director	\$ 1,025.00	8/12/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Mowry, John	Managing Director	\$ 1,025.00	8/13/2020	0.7	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	8/13/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Mowry, John	Managing Director	\$ 1,025.00	8/14/2020	2.8	Financing	Worked on Avianca freighter valuations
Mowry, John	Managing Director	\$ 1,025.00	8/17/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	8/17/2020	0.3	Financing	Worked on Avianca freighter valuations
Mowry, John	Managing Director	\$ 1,025.00	8/18/2020	0.5	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Berger, Ahluwalia, Puskarevic, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	8/19/2020	0.9	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Berger, Puskarevic
Mowry, John	Managing Director	\$ 1,025.00	8/19/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Mowry, John	Managing Director	\$ 1,025.00	8/20/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	8/20/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week

Detailed Hours by Professional
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	8/3/2020	1.0	Financing	Call with Jefferies and PWP govt advisors
Ryan, Leah	Managing Director	\$ 1,025.00	8/3/2020	0.5	Committee Communications and Discussions	Weekly call with Barbra (H&K)
Ryan, Leah	Managing Director	\$ 1,025.00	8/3/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	8/3/2020	0.6	Business Plan and Forecast Diligence and Discussions	Call with Jefferies, Mofo, and PWP - intro call and status update with new govt advisor
Ryan, Leah	Managing Director	\$ 1,025.00	8/4/2020	0.5	Financing	Call with PWP govt advisors with Mowry, Berger and Puskarevic
Ryan, Leah	Managing Director	\$ 1,025.00	8/4/2020	0.9	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Miller, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	8/4/2020	0.5	Other Debtor Motions	Review of Avianca Secured Bonds Stipulation
Ryan, Leah	Managing Director	\$ 1,025.00	8/4/2020	1.5	Financing	Review of RSA and term sheet
Ryan, Leah	Managing Director	\$ 1,025.00	8/5/2020	0.5	Financing	Call with Leon, Mowry and Berger re facility agreements and prep for weekly Seabury call
Ryan, Leah	Managing Director	\$ 1,025.00	8/5/2020	1.6	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Puskarevic
Ryan, Leah	Managing Director	\$ 1,025.00	8/5/2020	0.3	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	8/5/2020	0.5	Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/5/2020	0.7	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/6/2020	0.3	Financing	Review of A&P fee letter
Ryan, Leah	Managing Director	\$ 1,025.00	8/6/2020	0.3	Committee Communications and Discussions	Update on Avianca benchmarking
Ryan, Leah	Managing Director	\$ 1,025.00	8/6/2020	0.9	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/6/2020	1.2	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	8/6/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	8/7/2020	0.9	Labor Related Matters	Review pilot productivity and cost benchmarking analysis
Ryan, Leah	Managing Director	\$ 1,025.00	8/7/2020	0.5	Financing	Review of BCG deck translation
Ryan, Leah	Managing Director	\$ 1,025.00	8/10/2020	1.0	Financing	Review of AVH Board meeting - Seabury DIP Presentation
Ryan, Leah	Managing Director	\$ 1,025.00	8/10/2020	0.5	Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	8/10/2020	0.5	Financing	Call to kick off freighter valuations with Mowry, Cowburn, Zhu, Shuai
Ryan, Leah	Managing Director	\$ 1,025.00	8/10/2020	1.0	Financing	Call with Seabury re Update of the Tranche B term sheet
Ryan, Leah	Managing Director	\$ 1,025.00	8/10/2020	1.0	Financing	Call with Jefferies and MOFO discussion of the Tranche B and proposed fee update
Ryan, Leah	Managing Director	\$ 1,025.00	8/11/2020	1.3	Financing	Review Compass Lexicon report and Avianca's capacity impact study
Ryan, Leah	Managing Director	\$ 1,025.00	8/11/2020	1.7	Financing	Review of term sheet and bankers fees
Ryan, Leah	Managing Director	\$ 1,025.00	8/11/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Mowry, Berger, Ahluwalia, Puskarevic, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	8/11/2020	0.5	Financing	Call with Jefferies and MOFO regarding DIP update and fees
Ryan, Leah	Managing Director	\$ 1,025.00	8/12/2020	0.5	Financing	Call with Ginger and Seabury team re DIP with Leon, Brett and Todd
Ryan, Leah	Managing Director	\$ 1,025.00	8/12/2020	0.3	Financing	Review of lifemiles analysis
Ryan, Leah	Managing Director	\$ 1,025.00	8/12/2020	1.1	Financing	Review of Avianca fee letters
Ryan, Leah	Managing Director	\$ 1,025.00	8/12/2020	0.8	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Puskarevic
Ryan, Leah	Managing Director	\$ 1,025.00	8/12/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	8/12/2020	0.7	Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/13/2020	0.6	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/13/2020	0.6	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/13/2020	0.7	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	8/13/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	8/17/2020	0.5	Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	8/17/2020	0.6	Committee Communications and Discussions	Weekly call with Barbra (H&K)
Ryan, Leah	Managing Director	\$ 1,025.00	8/18/2020	0.5	Committee Communications and Discussions	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Puskarevic, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	8/19/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Puskarevic
Ryan, Leah	Managing Director	\$ 1,025.00	8/19/2020	0.9	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	8/19/2020	0.5	Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/19/2020	0.7	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/19/2020	0.8	Financing	Initial review of trademark and IP due diligence
Ryan, Leah	Managing Director	\$ 1,025.00	8/20/2020	0.8	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/20/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	8/20/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	8/24/2020	0.5	Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	8/25/2020	0.5	Committee Communications and Discussions	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Puskarevic, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	8/25/2020	0.5	Committee Communications and Discussions	Weekly call with Barbra (H&K)
Ryan, Leah	Managing Director	\$ 1,025.00	8/26/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Kotinis, Miller
Ryan, Leah	Managing Director	\$ 1,025.00	8/26/2020	0.6	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	8/26/2020	0.5	Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/26/2020	0.5	Business Plan and Forecast Diligence and Discussions	Conf call with OW and Seabury to review update on business plan development progress
Ryan, Leah	Managing Director	\$ 1,025.00	8/26/2020	0.7	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/27/2020	0.5	Business Plan and Forecast Diligence and Discussions	Alton internal call to debrief and review OW business plan
Ryan, Leah	Managing Director	\$ 1,025.00	8/27/2020	0.5	Financing	Call with Seabury re DIP update
Ryan, Leah	Managing Director	\$ 1,025.00	8/27/2020	0.7	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	8/27/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	8/27/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Bulatova, Katya	Engagement Manager	\$ 675.00	8/3/2020	0.4	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	8/3/2020	0.6	Market and Competitor Performance Monitoring	Flashcard preparation wk10 - travel restrictions, news
Bulatova, Katya	Engagement Manager	\$ 675.00	8/3/2020	0.4	Market and Competitor Performance Monitoring	Review of flashcards wk10
Bulatova, Katya	Engagement Manager	\$ 675.00	8/4/2020	0.9	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Miller, Ahluwalia
Bulatova, Katya	Engagement Manager	\$ 675.00	8/6/2020	1.2	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	8/6/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Bulatova, Katya	Engagement Manager	\$ 675.00	8/6/2020	0.6	Labor Related Matters	Pilot Benchmarking
Bulatova, Katya	Engagement Manager	\$ 675.00	8/6/2020	0.4	Labor Related Matters	Pilot Benchmarking Alton Internal Call with Berger, Mowry, Ryan, Ahluwalia
Bulatova, Katya	Engagement Manager	\$ 675.00	8/7/2020	0.4	Labor Related Matters	Pilot Benchmarking
Bulatova, Katya	Engagement Manager	\$ 675.00	8/7/2020	2.0	Financing	Review, summary and translation of BCG report on aviation in Colombia (in support of GoC DIP funding)
Bulatova, Katya	Engagement Manager	\$ 675.00	8/10/2020	0.4	Financing	IATA 2020 forecast (lifemiles valuation)
Bulatova, Katya	Engagement Manager	\$ 675.00	8/10/2020	1.3	Financing	Review and summary of Compass Lexicon report (in support of GoC DIP funding)
Bulatova, Katya	Engagement Manager	\$ 675.00	8/10/2020	0.5	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	8/11/2020	0.7	Financing	Alton RPM/ASM forecast - scenarios definition and output review (lifemiles valuation)
Bulatova, Katya	Engagement Manager	\$ 675.00	8/11/2020	0.5	External Market Monitoring	Flashcard preparation wk11 - travel restrictions, Covid, news
Bulatova, Katya	Engagement Manager	\$ 675.00	8/11/2020	0.2	Labor Related Matters	Pilot Benchmarking
Bulatova, Katya	Engagement Manager	\$ 675.00	8/11/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	8/12/2020	0.6	External Market Monitoring	Flashcard review wk11
Bulatova, Katya	Engagement Manager	\$ 675.00	8/13/2020	0.7	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	8/13/2020	0.5	Committee Communications and Discussions	Alton internal debrief
Bulatova, Katya	Engagement Manager	\$ 675.00	8/17/2020	0.4	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	8/18/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	8/19/2020	0.5	Market and Competitor Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	8/19/2020	0.5	Internal Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	8/20/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	8/20/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Bulatova, Katya	Engagement Manager	\$ 675.00	8/24/2020	0.5	General Case Administration	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	8/25/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Bulatova, Katya	Engagement Manager	\$ 675.00	8/26/2020	0.5	Market and Competitor Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	8/26/2020	0.5	Internal Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	8/27/2020	0.5	Business Plan and Forecast Diligence and Discussions	Alton internal call to debrief and review OW business plan update
Bulatova, Katya	Engagement Manager	\$ 675.00	8/27/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	8/27/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Bulatova, Katya	Engagement Manager	\$ 675.00	8/28/2020	0.5	External Market Monitoring	Competitor and Avianca financials (Costs)
Bulatova, Katya	Engagement Manager	\$ 675.00	8/31/2020	0.3	General Case Administration	Plan for the week (email)

Detailed Hours by Professional
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Zhu, Jian	Engagement Manager	\$ 675.00	8/10/2020	0.5	Financing	Call with Jiang, Ryan, Mowry, Cowburn regarding valuation of (5) 767F/A300-600F aircraft as collateral
Zhu, Jian	Engagement Manager	\$ 675.00	8/10/2020	0.6	Financing	Call with Jiang regarding maintenance adjustment methodology for (5) 767F/A300-600F aircraft as collateral
Zhu, Jian	Engagement Manager	\$ 675.00	8/10/2020	0.9	Financing	Review data, form methodology
Zhu, Jian	Engagement Manager	\$ 675.00	8/11/2020	0.5	Financing	Alton internal team call with Cowburn and Jiang regarding current market value of subject asset
Zhu, Jian	Engagement Manager	\$ 675.00	8/11/2020	1.0	Financing	Review model output, research market data, prepare for team call
Zhu, Jian	Engagement Manager	\$ 675.00	8/12/2020	10.0	Financing	Asset valuation modelling
Zhu, Jian	Engagement Manager	\$ 675.00	8/13/2020	8.0	Financing	Asset valuation modelling and report drafting
Zhu, Jian	Engagement Manager	\$ 675.00	8/17/2020	2.0	Financing	Asset valuation modelling and report drafting
Zhu, Jian	Engagement Manager	\$ 675.00	8/31/2020	4.0	Financing	Asset valuation review and modelling

Detailed Hours by Professional
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Jiang, Shuai	Senior Associate	\$ 510.00	8/10/2020	0.6	Financing	Call with Zhu regarding maintenance adjustment methodology for (5) 767F/A300-600F aircraft as collateral
Jiang, Shuai	Senior Associate	\$ 510.00	8/10/2020	0.5	Financing	Call with Zhu, Ryan, Mowry, Cowburn regarding valuation of (5) 767F/A300-600F aircraft as collateral
Jiang, Shuai	Senior Associate	\$ 510.00	8/10/2020	9.2	Financing	Review Tech Spec and set up maintenance adjustment model
Jiang, Shuai	Senior Associate	\$ 510.00	8/11/2020	0.5	Financing	Alton internal team call regarding current market value of subject asset
Jiang, Shuai	Senior Associate	\$ 510.00	8/11/2020	10.0	Financing	Asset valuation modelling and report drafting
Jiang, Shuai	Senior Associate	\$ 510.00	8/12/2020	6.5	Financing	Asset valuation modelling and report drafting
Jiang, Shuai	Senior Associate	\$ 510.00	8/13/2020	4.5	Financing	Asset valuation modelling and report drafting

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$350.00	8/3/2020	0.4	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	8/3/2020	3.0	Market and Competitor Performance Monitoring	Flashcard preparation wk10
Ahluwalia, Rupinder	Associate	\$350.00	8/3/2020	0.7	Internal Performance Monitoring	Flashcard preparation wk10
Ahluwalia, Rupinder	Associate	\$350.00	8/4/2020	0.9	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Miller, Bulatova
Ahluwalia, Rupinder	Associate	\$350.00	8/5/2020	7.4	Labor Related Matters	Pilot Benchmarking
Ahluwalia, Rupinder	Associate	\$350.00	8/6/2020	1.2	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350.00	8/6/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$350.00	8/6/2020	0.7	Labor Related Matters	Pilot Benchmarking
Ahluwalia, Rupinder	Associate	\$350.00	8/6/2020	0.4	Labor Related Matters	Pilot Benchmarking Alton Internal Call with Berger, Mowry, Ryan, Bulatova
Ahluwalia, Rupinder	Associate	\$350.00	8/7/2020	2.3	Labor Related Matters	Pilot Benchmarking
Ahluwalia, Rupinder	Associate	\$350.00	8/11/2020	5.1	Financing	RPM/ASM forecast (lifemiles comparison)
Ahluwalia, Rupinder	Associate	\$350.00	8/11/2020	0.8	External Market Monitoring	Flashcard preparation wk11
Ahluwalia, Rupinder	Associate	\$350.00	8/11/2020	0.2	Labor Related Matters	Pilot Benchmarking
Ahluwalia, Rupinder	Associate	\$350.00	8/11/2020	0.4	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Puskarevic, Bulatova
Ahluwalia, Rupinder	Associate	\$350.00	8/12/2020	4.1	External Market Monitoring	Flashcard preparation wk11
Ahluwalia, Rupinder	Associate	\$350.00	8/13/2020	0.7	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350.00	8/13/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$350.00	8/14/2020	2.6	External Market Monitoring	Competitor and Avianca financials (Costs)
Ahluwalia, Rupinder	Associate	\$350.00	8/17/2020	0.4	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	8/17/2020	0.2	External Market Monitoring	Flashcard preparation wk12
Ahluwalia, Rupinder	Associate	\$350.00	8/17/2020	0.1	Internal Performance Monitoring	Flashcard preparation wk12
Ahluwalia, Rupinder	Associate	\$350.00	8/17/2020	4.6	External Market Monitoring	Competitor and Avianca financials (Costs)
Ahluwalia, Rupinder	Associate	\$350.00	8/18/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry
Ahluwalia, Rupinder	Associate	\$350.00	8/18/2020	6.0	External Market Monitoring	Competitor and Avianca financials (Costs)
Ahluwalia, Rupinder	Associate	\$350.00	8/19/2020	5.3	External Market Monitoring	Flashcard preparation wk12
Ahluwalia, Rupinder	Associate	\$350.00	8/21/2020	5.1	External Market Monitoring	Chp 11 Fleet Developments - AVH & LATAM
Ahluwalia, Rupinder	Associate	\$350.00	8/24/2020	0.4	General Case Administration	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$350.00	8/24/2020	2.9	External Market Monitoring	Chp 11 Fleet Developments - AVH & LATAM
Ahluwalia, Rupinder	Associate	\$350.00	8/24/2020	0.2	External Market Monitoring	Flashcard preparation wk13
Ahluwalia, Rupinder	Associate	\$350.00	8/24/2020	0.1	Internal Performance Monitoring	Flashcard preparation wk13
Ahluwalia, Rupinder	Associate	\$350.00	8/24/2020	4.4	External Market Monitoring	Competitor and Avianca financials (Costs)
Ahluwalia, Rupinder	Associate	\$350.00	8/25/2020	0.5	General Case Administration	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Bulatova
Ahluwalia, Rupinder	Associate	\$350.00	8/26/2020	3.7	External Market Monitoring	Flashcard preparation wk13
Ahluwalia, Rupinder	Associate	\$350.00	8/26/2020	1.0	Internal Performance Monitoring	Flashcard preparation wk13
Ahluwalia, Rupinder	Associate	\$350.00	8/27/2020	0.5	Business Plan and Forecast Diligence and Discussions	Alton internal call to debrief and review OW business plan update
Ahluwalia, Rupinder	Associate	\$350.00	8/27/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$350.00	8/27/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$350.00	8/28/2020	2.5	External Market Monitoring	Competitor and Avianca financials (Costs)
Ahluwalia, Rupinder	Associate	\$350.00	8/31/2020	3.9	External Market Monitoring	Flashcard preparation wk14
Ahluwalia, Rupinder	Associate	\$350.00	8/31/2020	1.7	Internal Performance Monitoring	Flashcard preparation wk14
Ahluwalia, Rupinder	Associate	\$350.00	8/31/2020	2.5	External Market Monitoring	Competitor and Avianca financials (Costs)

Detailed Hours by Professional
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Arenas, Eduardo	Associate	\$350.00	8/3/2020	1.0	Internal Performance Monitoring	Weekly flashcards, capacity changes, seats ATK
Arenas, Eduardo	Associate	\$350.00	8/3/2020	1.3	External Market Monitoring	Market information, Industry Snapshots
Arenas, Eduardo	Associate	\$350.00	8/4/2020	1.7	External Market Monitoring	Market information, Ecuador Domestic Update, Covid Update
Arenas, Eduardo	Associate	\$350.00	8/11/2020	1.5	Internal Performance Monitoring	Weekly flashcards, capacity changes, seats ATK
Arenas, Eduardo	Associate	\$350.00	8/11/2020	2.0	External Market Monitoring	Market information, Industry Snapshots
Arenas, Eduardo	Associate	\$350.00	8/17/2020	1.7	Internal Performance Monitoring	Weekly flashcards, capacity changes, seats ATK
Arenas, Eduardo	Associate	\$350.00	8/17/2020	2.0	External Market Monitoring	Market information, Industry Snapshots
Arenas, Eduardo	Associate	\$350.00	8/25/2020	2.0	Internal Performance Monitoring	Weekly flashcards, capacity changes, seats ATK
Arenas, Eduardo	Associate	\$350.00	8/25/2020	2.3	External Market Monitoring	Market information, Industry Snapshots

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$350.00	8/3/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$350.00	8/3/2020	0.6	Business Plan and Forecast Diligence and Discussions	Call with Jefferies, Mofo, and PWP - intro call and status update with new gov't advisor
Puskarevic, Marko	Associate	\$350.00	8/5/2020	1.6	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Berger
Puskarevic, Marko	Associate	\$350.00	8/5/2020	0.3	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Puskarevic, Marko	Associate	\$350.00	8/6/2020	1.2	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$350.00	8/10/2020	0.5	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$350.00	8/10/2020	0.9	Market and Competitor Performance Monitoring	Review Compass Lexicon economic impact study
Puskarevic, Marko	Associate	\$350.00	8/11/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Puskarevic, Marko	Associate	\$350.00	8/11/2020	0.8	Financing	Review of term sheet and bankers fees
Puskarevic, Marko	Associate	\$350.00	8/12/2020	0.8	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Berger
Puskarevic, Marko	Associate	\$350.00	8/12/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Puskarevic, Marko	Associate	\$350.00	8/13/2020	0.7	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$350.00	8/13/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Puskarevic, Marko	Associate	\$350.00	8/17/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$350.00	8/18/2020	0.5	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Puskarevic, Marko	Associate	\$350.00	8/19/2020	0.9	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Berger
Puskarevic, Marko	Associate	\$350.00	8/19/2020	0.5	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Puskarevic, Marko	Associate	\$350.00	8/20/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$350.00	8/24/2020	0.5	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$350.00	8/25/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Puskarevic, Marko	Associate	\$350.00	8/26/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Berger
Puskarevic, Marko	Associate	\$350.00	8/26/2020	0.6	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Puskarevic, Marko	Associate	\$350.00	8/26/2020	1.2	Business Plan and Forecast Diligence and Discussions	Conf call with OW and Seabury to review update on business plan development progress
Puskarevic, Marko	Associate	\$350.00	8/27/2020	0.5	Business Plan and Forecast Diligence and Discussions	Alton internal call to debrief and review OW business plan update
Puskarevic, Marko	Associate	\$350.00	8/28/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$350.00	8/28/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$ 1,025.00	9/1/2020	0.5	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	9/2/2020	1.2	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Puskarevic
Berger, Jonathan	Managing Director	\$ 1,025.00	9/2/2020	0.8	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	9/3/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	9/3/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	9/4/2020	0.7	Other Debtor Motions	Review USAV rejection dispute ruling
Berger, Jonathan	Managing Director	\$ 1,025.00	9/4/2020	0.6	Business Plan and Forecast Diligence and Discussions	Review Compass Lexicon economic impact study
Berger, Jonathan	Managing Director	\$ 1,025.00	9/8/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	9/8/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	9/8/2020	0.8	Other Debtor Motions	Call with Seabury to discuss UAL draft commercial agreement and analysis
Berger, Jonathan	Managing Director	\$ 1,025.00	9/8/2020	0.3	Other Debtor Motions	Debrief call with Mofo and Jefferies to discuss UAL draft commercial agreement and analysis
Berger, Jonathan	Managing Director	\$ 1,025.00	9/9/2020	0.8	Committee Communications and Discussions	Weekly professionals call with Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	9/9/2020	0.9	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	9/10/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	9/10/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	9/11/2020	0.9	Committee Communications and Discussions	Call with Seabury, Jefferies, Mofo, Millbank to discuss impact of LATAM DIP decision
Berger, Jonathan	Managing Director	\$ 1,025.00	9/14/2020	0.6	Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	9/14/2020	1.6	Other Debtor Motions	Assess United proposal for reasonableness
Berger, Jonathan	Managing Director	\$ 1,025.00	9/15/2020	0.7	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	9/16/2020	0.9	Committee Communications and Discussions	Weekly professionals call
Berger, Jonathan	Managing Director	\$ 1,025.00	9/16/2020	0.8	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	9/17/2020	1.6	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	9/17/2020	0.2	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	9/17/2020	0.5	Business Plan and Forecast Diligence and Discussions	Seabury presentation on new weekly cash and forecast to account for DIP (Berger and Ryan)
Berger, Jonathan	Managing Director	\$ 1,025.00	9/21/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	9/22/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Bulatova
Berger, Jonathan	Managing Director	\$ 1,025.00	9/23/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	9/23/2020	0.8	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	9/24/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	9/24/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	9/29/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call
Berger, Jonathan	Managing Director	\$ 1,025.00	9/30/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	9/30/2020	0.8	Supply Chain	Review rejected engine and IFE related contracts provided by Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	9/30/2020	0.4	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,025.00	9/1/2020	0.5	Committee Communications and Discussions	Weekly Jefferies / Allion call with Ryan, Berger, Ahluwalia, Puskarevic, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	9/2/2020	1.8	Financing	Reviewed A319 valuations / appraisals
Mowry, John	Managing Director	\$ 1,025.00	9/2/2020	1.2	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Puskarevic
Mowry, John	Managing Director	\$ 1,025.00	9/2/2020	0.8	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Mowry, John	Managing Director	\$ 1,025.00	9/3/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	9/3/2020	0.3	Committee Communications and Discussions	Allion internal debrief and priorities for next week
Mowry, John	Managing Director	\$ 1,025.00	9/8/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Allion call with Ryan, Berger, Ahluwalia, Puskarevic, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	9/9/2020	0.8	Committee Communications and Discussions	Weekly professionals call with Seabury
Mowry, John	Managing Director	\$ 1,025.00	9/9/2020	0.9	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Mowry, John	Managing Director	\$ 1,025.00	9/10/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	9/10/2020	0.4	Committee Communications and Discussions	Allion internal debrief and priorities for next week
Mowry, John	Managing Director	\$ 1,025.00	9/11/2020	0.9	Committee Communications and Discussions	Call with Seabury, Jefferies, Moto, Milbank to discuss impact of LATAM DIP decision
Mowry, John	Managing Director	\$ 1,025.00	9/14/2020	0.6	Committee Communications and Discussions	Allion internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	9/15/2020	0.7	Committee Communications and Discussions	Weekly Jefferies / Allion call with Ryan, Berger, Ahluwalia, Puskarevic, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	9/16/2020	0.9	Committee Communications and Discussions	Weekly professionals call
Mowry, John	Managing Director	\$ 1,025.00	9/16/2020	0.8	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Mowry, John	Managing Director	\$ 1,025.00	9/17/2020	1.6	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	9/21/2020	0.4	Committee Communications and Discussions	Allion internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	9/22/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Allion call with Ryan, Berger, Ahluwalia, Puskarevic, Bulatova
Mowry, John	Managing Director	\$ 1,025.00	9/23/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Mowry, John	Managing Director	\$ 1,025.00	9/23/2020	0.8	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Mowry, John	Managing Director	\$ 1,025.00	9/24/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	9/24/2020	0.3	Committee Communications and Discussions	Allion internal debrief and priorities for next week
Mowry, John	Managing Director	\$ 1,025.00	9/29/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Allion call
Mowry, John	Managing Director	\$ 1,025.00	9/30/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Mowry, John	Managing Director	\$ 1,025.00	9/30/2020	0.4	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	9/1/2020	0.5	Committee Communications and Discussions	Weekly call with Barbra (H&K)
Ryan, Leah	Managing Director	\$ 1,025.00	9/1/2020	0.5	Committee Communications and Discussions	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Puskaerevic, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	9/2/2020	1.2	Committee Communications and Discussions	Weekly professionals call with Seabury with Berger, Mowry, Pushaerevic,
Ryan, Leah	Managing Director	\$ 1,025.00	9/2/2020	0.8	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	9/2/2020	0.5	Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	9/2/2020	0.7	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	9/3/2020	0.6	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	9/3/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	9/3/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	9/4/2020	1.2	Other Debtor Motions	Review of USAV rejection motion
Ryan, Leah	Managing Director	\$ 1,025.00	9/8/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Puskaerevic, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	9/8/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	9/8/2020	0.8	Other Debtor Motions	Call with Seabury to discuss UAL draft commercial agreement
Ryan, Leah	Managing Director	\$ 1,025.00	9/8/2020	0.3	Other Debtor Motions	Debrief call with Mofo and Jefferies re UAL commercial agreement
Ryan, Leah	Managing Director	\$ 1,025.00	9/8/2020	1.8	Other Debtor Motions	Review of Avianca stipulations
Ryan, Leah	Managing Director	\$ 1,025.00	9/8/2020	0.4	Operations	Review of Lufthansa Technic stay motion
Ryan, Leah	Managing Director	\$ 1,025.00	9/9/2020	0.8	Committee Communications and Discussions	Weekly professionals call with Seabury, Berger, Mowry
Ryan, Leah	Managing Director	\$ 1,025.00	9/9/2020	0.9	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	9/9/2020	0.5	Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	9/9/2020	0.7	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	9/10/2020	0.7	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	9/10/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	9/10/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	9/11/2020	0.9	Committee Communications and Discussions	Call with Seabury, Jefferies, Mofo, Milbank to discuss impact of LATAM DIP decision
Ryan, Leah	Managing Director	\$ 1,025.00	9/12/2020	1.0	Committee Communications and Discussions	Review of DIP opinion (Latam)
Ryan, Leah	Managing Director	\$ 1,025.00	9/14/2020	0.6	Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	9/14/2020	1.6	Other Debtor Motions	Assess United proposal for reasonableness
Ryan, Leah	Managing Director	\$ 1,025.00	9/14/2020	0.5	Committee Communications and Discussions	Weekly call with Barbra (H&K)
Ryan, Leah	Managing Director	\$ 1,025.00	9/15/2020	0.7	Committee Communications and Discussions	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Puskaerevic, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	9/16/2020	0.9	Committee Communications and Discussions	Weekly professionals call
Ryan, Leah	Managing Director	\$ 1,025.00	9/16/2020	0.8	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	9/16/2020	0.5	Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	9/17/2020	0.7	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	9/17/2020	0.6	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	9/17/2020	1.6	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	9/17/2020	0.2	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	9/17/2020	0.5	Business Plan and Forecast Diligence and Discussions	Seabury presentation on new weekly cash and forecast to account for DIP
Ryan, Leah	Managing Director	\$ 1,025.00	9/21/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	9/22/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call with Berger, Mowry, Ahluwalia, Puskaerevic, Bulatova
Ryan, Leah	Managing Director	\$ 1,025.00	9/23/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	9/23/2020	0.8	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	9/23/2020	0.8	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	9/24/2020	0.7	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	9/24/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	9/24/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	9/28/2020	0.6	Committee Communications and Discussions	weekly call with Barbra (H&K)
Ryan, Leah	Managing Director	\$ 1,025.00	9/29/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ryan, Leah	Managing Director	\$ 1,025.00	9/30/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	9/30/2020	0.5	Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Bulatova, Katya	Engagement Manager	\$ 675.00	9/1/2020	0.5	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	9/2/2020	0.6	Market and Competitor Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	9/2/2020	0.3	Internal Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	9/3/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	9/3/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Bulatova, Katya	Engagement Manager	\$ 675.00	9/4/2020	0.4	Business Plan and Forecast Diligence and Discussions	Review updated Compass Lexicon economic impact study
Bulatova, Katya	Engagement Manager	\$ 675.00	9/8/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	9/8/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	9/9/2020	0.5	Market and Competitor Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	9/9/2020	0.5	Internal Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	9/10/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	9/10/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Bulatova, Katya	Engagement Manager	\$ 675.00	9/14/2020	0.6	Committee Communications and Discussions	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	9/14/2020	3.8	Other Debtor Motions	Review and evaluate proposed extension to United agreement
Bulatova, Katya	Engagement Manager	\$ 675.00	9/15/2020	0.7	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	9/15/2020	0.6	Financing	Review of A&M IP valuation and prepare summary of advisors collateral valuation
Bulatova, Katya	Engagement Manager	\$ 675.00	9/16/2020	0.3	Market and Competitor Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	9/16/2020	0.3	Internal Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	9/17/2020	1.6	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	9/17/2020	0.2	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Bulatova, Katya	Engagement Manager	\$ 675.00	9/21/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	9/22/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Puskarevic, Berger
Bulatova, Katya	Engagement Manager	\$ 675.00	9/23/2020	0.3	Market and Competitor Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	9/23/2020	0.3	Internal Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	9/24/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	9/24/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Bulatova, Katya	Engagement Manager	\$ 675.00	9/29/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call
Bulatova, Katya	Engagement Manager	\$ 675.00	9/30/2020	0.3	Market and Competitor Performance Monitoring	Review of flashcards
Bulatova, Katya	Engagement Manager	\$ 675.00	9/30/2020	0.3	Internal Performance Monitoring	Review of flashcards

Detailed Hours by Professional
September 1, 2020 - September 30, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Zhu, Jian	Engagement Manager	\$ 675.00	9/1/2020	2.5	Financing	Asset valuation modelling and report drafting
Zhu, Jian	Engagement Manager	\$ 675.00	9/3/2020	5.0	Financing	Asset valuation modelling and report drafting

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$ 350.00	9/1/2020		0.5 Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Berger, Bulatova
Ahluwalia, Rupinder	Associate	\$ 350.00	9/2/2020		3.2 External Market Monitoring	Flashcard preparation wk14
Ahluwalia, Rupinder	Associate	\$ 350.00	9/2/2020		0.6 Internal Performance Monitoring	Flashcard preparation wk14
Ahluwalia, Rupinder	Associate	\$ 350.00	9/3/2020		1.1 Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00	9/3/2020		0.3 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$ 350.00	9/8/2020		0.4 Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Puskarevic, Bulatova
Ahluwalia, Rupinder	Associate	\$ 350.00	9/8/2020		0.4 Committee Communications and Discussions	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$ 350.00	9/8/2020		3.9 Internal Performance Monitoring	Flashcard preparation wk15
Ahluwalia, Rupinder	Associate	\$ 350.00	9/9/2020		9.3 External Market Monitoring	Flashcard preparation wk15
Ahluwalia, Rupinder	Associate	\$ 350.00	9/10/2020		0.9 Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00	9/10/2020		0.5 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$ 350.00	9/14/2020		0.6 Committee Communications and Discussions	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$ 350.00	9/14/2020		2.6 Other Debtor Motions	Review and evaluate proposed extension to United agreement
Ahluwalia, Rupinder	Associate	\$ 350.00	9/15/2020		0.7 Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Puskarevic, Bulatova
Ahluwalia, Rupinder	Associate	\$ 350.00	9/15/2020		1.1 Internal Performance Monitoring	Flashcard preparation wk16
Ahluwalia, Rupinder	Associate	\$ 350.00	9/15/2020		5.9 External Market Monitoring	Flashcard preparation wk16
Ahluwalia, Rupinder	Associate	\$ 350.00	9/16/2020		1.7 Internal Performance Monitoring	Flashcard preparation wk16
Ahluwalia, Rupinder	Associate	\$ 350.00	9/16/2020		6.5 External Market Monitoring	Flashcard preparation wk16
Ahluwalia, Rupinder	Associate	\$ 350.00	9/17/2020		1.6 Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00	9/17/2020		0.2 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$ 350.00	9/21/2020		0.4 Committee Communications and Discussions	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$ 350.00	9/22/2020		0.3 Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Berger, Puskarevic, Bulatova
Ahluwalia, Rupinder	Associate	\$ 350.00	9/22/2020		1.8 Internal Performance Monitoring	Flashcard preparation wk17
Ahluwalia, Rupinder	Associate	\$ 350.00	9/23/2020		4.3 External Market Monitoring	Flashcard preparation wk17
Ahluwalia, Rupinder	Associate	\$ 350.00	9/24/2020		5.2 External Market Monitoring	Flashcard preparation wk17
Ahluwalia, Rupinder	Associate	\$ 350.00	9/24/2020		1.3 Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00	9/24/2020		0.3 Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$ 350.00	9/29/2020		1.4 Internal Performance Monitoring	Flashcard preparation wk18
Ahluwalia, Rupinder	Associate	\$ 350.00	9/29/2020		4.0 External Market Monitoring	Flashcard preparation wk18
Ahluwalia, Rupinder	Associate	\$ 350.00	9/30/2020		5.1 External Market Monitoring	Flashcard preparation wk18

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 350.00	9/1/2020	0.5	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Puskarevic, Marko	Associate	\$ 350.00	9/2/2020	1.2	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Berger
Puskarevic, Marko	Associate	\$ 350.00	9/2/2020	0.8	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Puskarevic, Marko	Associate	\$ 350.00	9/3/2020	1.1	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	9/3/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Puskarevic, Marko	Associate	\$ 350.00	9/8/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Puskarevic, Marko	Associate	\$ 350.00	9/8/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$ 350.00	9/8/2020	0.3	Other Debtor Motions	Call with Seabury to discuss UAL draft commercial agreement and analysis
Puskarevic, Marko	Associate	\$ 350.00	9/8/2020	0.8	Committee Communications and Discussions	Debrief call with Mofa and Jefferies to discuss UAL draft commercial agreement and analysis
Puskarevic, Marko	Associate	\$ 350.00	9/9/2020	0.9	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Berger
Puskarevic, Marko	Associate	\$ 350.00	9/9/2020	0.9	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Puskarevic, Marko	Associate	\$ 350.00	9/10/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	9/10/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Puskarevic, Marko	Associate	\$ 350.00	9/11/2020	0.9	Committee Communications and Discussions	Call with Seabury, Jefferies, Mofa, Millbank to discuss Impact of LATAM DIP decision
Puskarevic, Marko	Associate	\$ 350.00	9/14/2020	0.6	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$ 350.00	9/15/2020	0.7	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Puskarevic, Marko	Associate	\$ 350.00	9/15/2020	2.5	Internal Performance Monitoring	Flashcard preparation wk16
Puskarevic, Marko	Associate	\$ 350.00	9/16/2020	0.9	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Berger
Puskarevic, Marko	Associate	\$ 350.00	9/16/2020	0.8	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Puskarevic, Marko	Associate	\$ 350.00	9/17/2020	1.6	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	9/17/2020	0.2	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Puskarevic, Marko	Associate	\$ 350.00	9/17/2020	0.5	Business Plan and Forecast Diligence and Discussions	Seabury presentation on new weekly cash and forecast to account for DIP (Berger and Ryan)
Puskarevic, Marko	Associate	\$ 350.00	9/17/2020	0.1	Committee Communications and Discussions	Weekly call with Barbra (H&K)
Puskarevic, Marko	Associate	\$ 350.00	9/21/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$ 350.00	9/22/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call with Ryan, Mowry, Ahluwalia, Berger, Bulatova
Puskarevic, Marko	Associate	\$ 350.00	9/22/2020	2.0	Internal Performance Monitoring	Flashcard preparation wk17
Puskarevic, Marko	Associate	\$ 350.00	9/23/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury with Ryan, Mowry, Berger
Puskarevic, Marko	Associate	\$ 350.00	9/23/2020	0.8	Committee Communications and Discussions	Weekly professionals call debrief and UCC call prep - all advisors
Puskarevic, Marko	Associate	\$ 350.00	9/24/2020	1.3	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	9/24/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Puskarevic, Marko	Associate	\$ 350.00	9/28/2020	0.6	Committee Communications and Discussions	Weekly call with H&K
Puskarevic, Marko	Associate	\$ 350.00	9/29/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call
Puskarevic, Marko	Associate	\$ 350.00	9/29/2020	1.8	Internal Performance Monitoring	Flashcard preparation wk18
Puskarevic, Marko	Associate	\$ 350.00	9/29/2020	1.3	Internal Performance Monitoring	Flashcard preparation wk18
Puskarevic, Marko	Associate	\$ 350.00	9/30/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Puskarevic, Marko	Associate	\$ 350.00	9/30/2020	0.4	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors

**SECOND INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC**

**SUMMARY OF HOURS BY PROFESSIONAL
OCTOBER 1, 2020 – JANUARY 31, 2021**

Name of Professional	Title	Hours	Rate	Total Billed
Berger, Jonathan	Managing Director	2020: 43.7 2021: 17.8 Total: 61.5	2020: \$1,025 2021: \$1,076	\$63,945.30
Mowry, John	Managing Director	2020: 31.9 2021: 20.9 Total: 52.8	2020: \$1,025 2021: \$1,076	\$55,185.90
Ryan, Leah	Managing Director	2020: 55.3 2021: 30.1 Total: 85.4	2020: \$1,025 2021: \$1,076	\$89,070.10
Dailey, Bradley	Director	2020: 0.0 2021: 3.8 Total: 3.8	2020: \$800 2021: \$840	\$3,192.00
Bulatova, Katya	Director	2020: 3.0 2021: 0.0 Total: 3.0	2020: \$675 2021: N/A	\$2,025.00
Adriaenssens, Jason	Engagement Manager	2020: 66.3 2021: 24.2 Total: 90.5	2020: \$675 2021: \$709	\$61,910.30
Ahluwalia, Rupinder	Associate (2020) Senior Associate (2021)	2020: 102.3 2021: 24.8 Total: 127.1	2020: \$350 2021: \$535	\$49,073.00
Puskarevic, Marko	Associate	2020: 128.1 2021: 55.3 Total: 183.4	2020: \$350 2021: \$367	\$65,130.10
Total:		607.5		\$389,531.70
Less Reduction:		<u>-1.4</u>		<u>- \$717.50¹</u>
Grand Total:		606.1		\$388,814.20

¹ See *supra* n.1 on page ii (stating Alton agreed to reduce its fees in the amount of \$717.50 for the time entries from the Fifth Monthly).

**SECOND INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC**

**SUMMARY OF HOURS BY PROJECT CATEGORY
OCTOBER 1, 2020 – JANUARY 31, 2021**

	Project Category	Hours	Billed
1	Committee Communications and Discussions	285.9	\$233,169.60
2	Fee Application	21.4	\$14,624.80
3	Financing	7.9	\$7,085.00
4	Fleet Related Matters	22.1	\$21,301.70
5	General Case Administration	2.9	\$2,797.50
6	Internal Performance Monitoring	5.6	\$1,960.00
7	Performance Monitoring (Internal, Market/Competitor)	257.9	\$104,747.00
8	Operations	1.6	\$1,640.00
9	Other Debtor Motions	2.2	\$2,206.10
	Total:	607.5	\$389,531.70
	Less Reduction:	<u>-1.4</u>	<u>- \$717.50¹</u>
	Grand Total:	606.1	\$388,814.20

¹ See *supra* n.1 on page ii (stating Alton agreed to reduce its fees in the amount of \$717.50 for the time entries from the Fifth Monthly).



the Debtors c/o Avianca Holdings S.A.
 Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel
 Av. Calle 26 # 59-15, 6th Floor
 Bogotá 111321 Colombia

Account Number [REDACTED]
Invoice Number 434520788
Issue Date 10 November 2020
Due Date 10 December 2020

Engagement Name UCC Advisory Support

Name	Title of Professional	Billable Period	October 1, 2020 - October 31, 2020	*Total Hours	Bill Rate / Hour	Total Hours Billed
Berger, Jonathan:	Managing Director			19.3	1,025.00	19,782.50
Mowry, John:	Managing Director			12.9	1,025.00	13,222.50
Ryan, Leah:	Managing Director			19.2	1,025.00	19,680.00
Adriaenssens, Jason:	Engagement Manager			20.1	675.00	13,567.50
Bulatova, Katya:	Engagement Manager			3.0	675.00	2,025.00
Ahluwalia, Rupinder:	Associate			41.3	350.00	14,455.00
Puskarevic, Marko:	Associate			43.8	350.00	15,330.00

Sub-Total: \$98,062.50

**Detailed statement of hours included as separate attachment*

Total **US\$98,062.50**

Balance Owing: US\$98,062.50

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

WIRE



Check

Alton Aviation Consultancy LLC
 110 West 40th Street, Suite 505
 New York, NY 10018, USA

Summary Hours by Project Category
October 1, 2020 - October 31, 2020

Project Category	Total Hours	Total Hours Billed
Committee Communications and Discussions	81.1	\$61,547.50
Financing	7.9	\$7,085.00
Fleet Related Matters	3.6	\$3,690.00
Performance Monitoring (Internal, Market/Competitor)	67.0	\$25,740.00
	159.6	\$98,062.50

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Summary Hours by Professional
October 1, 2020 - October 31, 2020

Professional	Title	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	19.3	\$19,782.50
Mowry, John	Managing Director	12.9	\$13,222.50
Ryan, Leah	Managing Director	19.2	\$19,680.00
Adriaenssens, Jason	Engagement Manager	20.1	\$13,567.50
Bulatova, Katya	Engagement Manager	3.0	\$2,025.00
Ahluwalia, Rupinder	Associate	41.3	\$14,455.00
Puskarevic, Marko	Associate	43.8	\$15,330.00
		159.6	\$98,062.50

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$ 1,025.00	10/1/2020	1.8	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	10/1/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	10/2/2020	0.7	Financing	Mofo call to review draft statement ISO DIP prior to hearing and editing discussions
Berger, Jonathan	Managing Director	\$ 1,025.00	10/4/2020	0.8	Financing	DIP hearing prep call with Seabury, Milbank, Jefferies, MoFo
Berger, Jonathan	Managing Director	\$ 1,025.00	10/5/2020	3.4	Financing	DIP hearing with Judge Glenn and Luth testimony
Berger, Jonathan	Managing Director	\$ 1,025.00	10/6/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Berger, Jonathan	Managing Director	\$ 1,025.00	10/7/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	10/7/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	10/8/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	10/8/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	10/13/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call
Berger, Jonathan	Managing Director	\$ 1,025.00	10/14/2020	0.6	Committee Communications and Discussions	Weekly professionals call with Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	10/14/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	10/15/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	10/15/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	10/19/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	10/20/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Berger, Jonathan	Managing Director	\$ 1,025.00	10/21/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	10/21/2020	0.4	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	10/22/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	10/22/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Berger, Jonathan	Managing Director	\$ 1,025.00	10/26/2020	0.2	Committee Communications and Discussions	Alton internal weekly call
Berger, Jonathan	Managing Director	\$ 1,025.00	10/27/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Berger, Jonathan	Managing Director	\$ 1,025.00	10/28/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Berger, Jonathan	Managing Director	\$ 1,025.00	10/28/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Berger, Jonathan	Managing Director	\$ 1,025.00	10/28/2020	0.6	Performance Monitoring (Internal, Market/Competitor)	Review of Weekly Deck before sharing with UCC members
Berger, Jonathan	Managing Director	\$ 1,025.00	10/29/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Berger, Jonathan	Managing Director	\$ 1,025.00	10/29/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week

Detailed Hours by Professional
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 Oct 7, 2020 - Oct 22, 2020

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,025.00	10/1/2020	1.2	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	10/1/2020	1.1	Committee Communications and Discussions	Reviewed rejection notices / stipulations
Mowry, John	Managing Director	\$ 1,025.00	10/1/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Mowry, John	Managing Director	\$ 1,025.00	10/2/2020	1.3	Fleet Related Matters	Reviewed ECA-related aircraft stipulations (redacted)
Mowry, John	Managing Director	\$ 1,025.00	10/6/2020	2.3	Fleet Related Matters	Reviewed ECA-related aircraft stipulations (unredacted)
Mowry, John	Managing Director	\$ 1,025.00	10/6/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Mowry, John	Managing Director	\$ 1,025.00	10/7/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury
Mowry, John	Managing Director	\$ 1,025.00	10/8/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	10/13/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call
Mowry, John	Managing Director	\$ 1,025.00	10/14/2020	0.6	Committee Communications and Discussions	Weekly professionals call with Seabury
Mowry, John	Managing Director	\$ 1,025.00	10/14/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Mowry, John	Managing Director	\$ 1,025.00	10/15/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	10/15/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Mowry, John	Managing Director	\$ 1,025.00	10/19/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Mowry, John	Managing Director	\$ 1,025.00	10/20/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Mowry, John	Managing Director	\$ 1,025.00	10/21/2020	0.4	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Mowry, John	Managing Director	\$ 1,025.00	10/22/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Mowry, John	Managing Director	\$ 1,025.00	10/22/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	10/1/2020	1.8	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	10/1/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	10/2/2020	0.7	Financing	Mofo call to review draft statement ISO DIP prior to hearing and editing discussions
Ryan, Leah	Managing Director	\$ 1,025.00	10/4/2020	0.8	Financing	DIP hearing prep call with Seabury, Milbank, Jefferies, MoFo
Ryan, Leah	Managing Director	\$ 1,025.00	10/13/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ryan, Leah	Managing Director	\$ 1,025.00	10/14/2020	0.6	Committee Communications and Discussions	Weekly professionals call with Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	10/14/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	10/14/2020	0.5	Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/14/2020	0.8	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/15/2020	0.7	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/15/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	10/15/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	10/19/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	10/19/2020	0.6	Committee Communications and Discussions	Weekly call with Barbra (H&K)
Ryan, Leah	Managing Director	\$ 1,025.00	10/20/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ryan, Leah	Managing Director	\$ 1,025.00	10/21/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	10/21/2020	0.4	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	10/21/2020	0.5	Committee Communications and Discussions	Weekly Co-Chair call with Leon, Brett and UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/21/2020	0.7	Committee Communications and Discussions	Review of Weekly Deck before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/22/2020	0.8	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/22/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	10/22/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ryan, Leah	Managing Director	\$ 1,025.00	10/26/2020	0.2	Committee Communications and Discussions	Alton internal weekly call
Ryan, Leah	Managing Director	\$ 1,025.00	10/26/2020	0.8	Committee Communications and Discussions	weekly call with Barbra (H&K)
Ryan, Leah	Managing Director	\$ 1,025.00	10/27/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ryan, Leah	Managing Director	\$ 1,025.00	10/28/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Ryan, Leah	Managing Director	\$ 1,025.00	10/28/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Ryan, Leah	Managing Director	\$ 1,025.00	10/29/2020	1.0	Committee Communications and Discussions	Preparations for pitch out to UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	10/29/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Ryan, Leah	Managing Director	\$ 1,025.00	10/29/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/7/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/7/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/8/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/8/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/13/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/13/2020	1.2	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation/review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/14/2020	0.6	Committee Communications and Discussions	Weekly professionals call with Seabury
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/14/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/14/2020	1.2	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation/review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/15/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/15/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/19/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/19/2020	0.6	Committee Communications and Discussions	Weekly call with Barbra (H&K)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/19/2020	0.9	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation/review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/20/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/21/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/21/2020	0.4	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/21/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation/review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/22/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/22/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/22/2020	1.6	Committee Communications and Discussions	Review of business case assumptions
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/26/2020	0.2	Committee Communications and Discussions	Alton internal weekly call
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/26/2020	1.9	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation/review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/26/2020	0.8	Committee Communications and Discussions	Weekly call with Barbra (H&K)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/27/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/28/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/28/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/28/2020	0.2	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation/review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/29/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Adriaenssens, Jason	Engagement Manager	\$ 675.00	10/29/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week

Detailed Hours by Professional
Oct 12/2020 - Oct 14/2020
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Bulatova, Katya	Engagement Manager	\$ 675.00	10/1/2020	1.8	Committee Communications and Discussions	Weekly UCC update meeting
Bulatova, Katya	Engagement Manager	\$ 675.00	10/1/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Bulatova, Katya	Engagement Manager	\$ 675.00	10/5/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Bulatova, Katya	Engagement Manager	\$ 675.00	10/6/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call with Mowry, Ahluwalia, Puskarevic, Berger

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$ 350.00	10/1/2020	1.8	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00	10/1/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$ 350.00	10/5/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$ 350.00	10/6/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ahluwalia, Rupinder	Associate	\$ 350.00	10/6/2020	1.0	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk19
Ahluwalia, Rupinder	Associate	\$ 350.00	10/6/2020	3.4	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk19
Ahluwalia, Rupinder	Associate	\$ 350.00	10/7/2020	6.9	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk19
Ahluwalia, Rupinder	Associate	\$ 350.00	10/8/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00	10/8/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$ 350.00	10/13/2020	0.4	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ahluwalia, Rupinder	Associate	\$ 350.00	10/13/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk20
Ahluwalia, Rupinder	Associate	\$ 350.00	10/13/2020	3.9	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk20
Ahluwalia, Rupinder	Associate	\$ 350.00	10/14/2020	5.2	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk20
Ahluwalia, Rupinder	Associate	\$ 350.00	10/15/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00	10/15/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$ 350.00	10/20/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ahluwalia, Rupinder	Associate	\$ 350.00	10/20/2020	0.5	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk21
Ahluwalia, Rupinder	Associate	\$ 350.00	10/21/2020	5.7	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk21
Ahluwalia, Rupinder	Associate	\$ 350.00	10/22/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00	10/22/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Ahluwalia, Rupinder	Associate	\$ 350.00	10/26/2020	0.2	Committee Communications and Discussions	Alton internal weekly call
Ahluwalia, Rupinder	Associate	\$ 350.00	10/27/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Ahluwalia, Rupinder	Associate	\$ 350.00	10/27/2020	2.1	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk22
Ahluwalia, Rupinder	Associate	\$ 350.00	10/28/2020	3.3	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk22
Ahluwalia, Rupinder	Associate	\$ 350.00	10/29/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Ahluwalia, Rupinder	Associate	\$ 350.00	10/29/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 350.00	10/1/2020	1.8	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	10/1/2020	0.4	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Puskarevic, Marko	Associate	\$ 350.00	10/2/2020	0.7	Financing	Mofo call to review draft statement ISO DIP prior to hearing and editing discussions
Puskarevic, Marko	Associate	\$ 350.00	10/4/2020	0.8	Financing	DIP hearing prep call with Seabury, Milbank, Jefferies, MoFo
Puskarevic, Marko	Associate	\$ 350.00	10/5/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$ 350.00	10/6/2020	2.0	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk19
Puskarevic, Marko	Associate	\$ 350.00	10/7/2020	5.6	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk19
Puskarevic, Marko	Associate	\$ 350.00	10/7/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Puskarevic, Marko	Associate	\$ 350.00	10/7/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury
Puskarevic, Marko	Associate	\$ 350.00	10/8/2020	0.5	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	10/13/2020	2.6	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk20
Puskarevic, Marko	Associate	\$ 350.00	10/13/2020	2.2	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk20
Puskarevic, Marko	Associate	\$ 350.00	10/14/2020	0.6	Committee Communications and Discussions	Weekly professionals call with Seabury
Puskarevic, Marko	Associate	\$ 350.00	10/14/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Puskarevic, Marko	Associate	\$ 350.00	10/15/2020	1.0	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	10/15/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Puskarevic, Marko	Associate	\$ 350.00	10/19/2020	0.4	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$ 350.00	10/19/2020	0.6	Committee Communications and Discussions	Weekly call with Barbra (H&K)
Puskarevic, Marko	Associate	\$ 350.00	10/20/2020	2.0	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk20
Puskarevic, Marko	Associate	\$ 350.00	10/20/2020	0.3	Committee Communications and Discussions	Weekly Jefferies / Alton call
Puskarevic, Marko	Associate	\$ 350.00	10/20/2020	4.5	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk21
Puskarevic, Marko	Associate	\$ 350.00	10/21/2020	0.7	Committee Communications and Discussions	Weekly professionals call with Seabury
Puskarevic, Marko	Associate	\$ 350.00	10/21/2020	0.4	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Puskarevic, Marko	Associate	\$ 350.00	10/21/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk21
Puskarevic, Marko	Associate	\$ 350.00	10/22/2020	0.9	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	10/22/2020	0.3	Committee Communications and Discussions	Alton internal debrief and priorities for next week
Puskarevic, Marko	Associate	\$ 350.00	10/26/2020	0.2	Committee Communications and Discussions	Alton internal weekly call
Puskarevic, Marko	Associate	\$ 350.00	10/26/2020	3.6	Performance Monitoring (Internal, Market/Competitor)	Operational cash flow analysis
Puskarevic, Marko	Associate	\$ 350.00	10/26/2020	0.8	Committee Communications and Discussions	Weekly call with Barbra (H&K)
Puskarevic, Marko	Associate	\$ 350.00	10/28/2020	1.0	Committee Communications and Discussions	Weekly professionals call with Seabury
Puskarevic, Marko	Associate	\$ 350.00	10/28/2020	0.5	Committee Communications and Discussions	Weekly professionals UCC call prep - all advisors
Puskarevic, Marko	Associate	\$ 350.00	10/28/2020	5.3	Performance Monitoring (Internal, Market/Competitor)	Flashcard preparation wk22
Puskarevic, Marko	Associate	\$ 350.00	10/29/2020	0.8	Committee Communications and Discussions	Weekly UCC update meeting
Puskarevic, Marko	Associate	\$ 350.00	10/29/2020	0.5	Committee Communications and Discussions	Alton internal debrief and priorities for next week



the Debtors c/o Avianca Holdings S.A.
 Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel
 Av. Calle 26 # 59-15, 6th Floor
 Bogotá 111321, Colombia

Account Number [REDACTED]
 Invoice Number 434520860
 Issue Date 14 January 2021
 Due Date 13 February 2021

Engagement Name UCC Advisory Support

Name	Title of Professional	Billable Period	November 1, 2020 - December 31, 2020	*Total Hours	Bill Rate/ Hour	Total Hours Billed
Berger, Jonathan:	Managing Director			24.4	1,025.00	25,010.00
Mowry, John:	Managing Director			19	1,025.00	19,475.00
Ryan, Leah:	Managing Director			36.1	1,025.00	37,002.50
Adriaenssens, Jason:	Engagement Manager			46.2	675.00	31,185.00
Ahluwalia, Rupinder:	Associate			61	350.00	21,350.00
Puskarevic, Marko:	Associate			84.3	350.00	29,505.00
Sub-Total:						\$163,527.50
Total						US\$163,527.50

**Detailed statement of hours included as separate attachment*

Balance Owing: US\$163,527.50

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire



Check

Alton Aviation Consultancy LLC
 110 West 40th Street, Suite 505
 New York, NY 10018, USA

Summary Hours by Project Category
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November 1, 2020 - December 31, 2020

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	110.2	\$91,710.00
Fee Application	19.2	\$13,065.00
Fleet Related Matters	0.6	\$615.00
General Case Administration	2.9	\$2,797.50
Internal Performance Monitoring	5.6	\$1,960.00
Operations	1.6	\$1,640.00
Other Debtor Motions	1.1	\$1,022.50
Performance Monitoring (Internal, Market/Competitor)	129.8	\$50,717.50
Total	271.0	\$163,527.50

Summary of Hours by Professional
November 1, 2020 - December 31, 2020

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,025.00	24.4	\$25,010.00
Mowry, John	Managing Director	\$1,025.00	19.0	\$19,475.00
Ryan, Leah	Managing Director	\$1,025.00	36.1	\$37,002.50
Adriaenssens, Jason	Engagement Manager	\$675.00	46.2	\$31,185.00
Ahluwalia, Rupinder	Associate	\$350.00	61.0	\$21,350.00
Puskarevic, Marko	Associate	\$350.00	84.3	\$29,505.00
Total			271.0	\$163,527.50

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Detailed Hours by Professional November 1, 2020 - December 31, 2020 Page 1 of 15						
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,025.00	12/2/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Operations expertise and to discuss Avianca Management team update for the UCC meeting on 12/2/20 and ensure agenda is aligned with request from the Committee
Berger, Jonathan	Managing Director	\$1,025.00	12/2/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise, reviewing ongoing case situation and other outstanding topics (e.g., forecast update, fleet RFP update) to prepare for the week's presentation by Avianca senior management to the UCC on 12/3/20
Berger, Jonathan	Managing Director	\$1,025.00	12/3/2020	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 12/3/20, including an update from Debtor's senior management team and subsequent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes, providing relevant Operations expertise as required
Berger, Jonathan	Managing Director	\$1,025.00	12/3/2020	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/3/20 Debtor presentation of operational update to discuss open items to be addressed during the follow week, including deep-dives for routes
Berger, Jonathan	Managing Director	\$1,025.00	12/7/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 12/10/20, including relevant deep-dives being prepared for the operational update (e.g., European competitors, local competition)
Berger, Jonathan	Managing Director	\$1,025.00	12/8/2020	0.8	Operations	Participate on conf call with J. Mowry, L. Ryan, Jefferies, Seabury, and Debtors (airline CFO) to understand OW business plan and economic impact I order to provide guidance to the UCC
Berger, Jonathan	Managing Director	\$1,025.00	12/8/2020	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and outstanding questions
Berger, Jonathan	Managing Director	\$1,025.00	12/9/2020	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Operations expertise and to discuss update on operations in preparation for UCC call on 12/10/20
Berger, Jonathan	Managing Director	\$1,025.00	12/9/2020	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and reviewing open dockets for review and other outstanding topics (e.g., USAV, advisor engagement) to prepare for the UCC call on 12/10/20
Berger, Jonathan	Managing Director	\$1,025.00	12/9/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Review and edit weekly flashcard deck prior to UCC meeting on 12/10/20
Berger, Jonathan	Managing Director	\$1,025.00	12/14/2020	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., potential competitor entry, load factor updates) and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee on 12/17/20
Berger, Jonathan	Managing Director	\$1,025.00	12/15/2020	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and outstanding questions
Berger, Jonathan	Managing Director	\$1,025.00	12/16/2020	1.4	General Case Administration	Participate on 12/16 Court hearing regarding the estate professionals' interim fee applications representing Alton to answer any of the judges questions regarding Alton's fees and expenses
Berger, Jonathan	Managing Director	\$1,025.00	12/16/2020	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Operations expertise and to discuss update on operations in preparation for UCC call on 12/17/20
Berger, Jonathan	Managing Director	\$1,025.00	12/16/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and reviewing open dockets for review and other outstanding topics (e.g., fleet update, supplier negotiations) to prepare for the UCC call on 12/10/20
Berger, Jonathan	Managing Director	\$1,025.00	12/16/2020	0.6	Performance Monitoring (Internal, Market/Competitor)	Review and edit weekly flashcard deck prior to UCC meeting on 12/17/20
Berger, Jonathan	Managing Director	\$1,025.00	12/17/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/17/20, providing relevant Operations expertise; provide input as required for open topics/discussion points including update on competition and potential market entrant
Berger, Jonathan	Managing Director	\$1,025.00	12/17/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/17/20 meeting to discuss open items to be addressed during the follow week, including deep-dives for new competitors

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,025.00	11/2/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call providing relevant Aircraft Lease expertise and to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/5/20, including deep-dives on current COVID-19 situation and international competition
Mowry, John	Managing Director	\$ 1,025.00	11/3/2020	0.4	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call, providing relevant Aircraft Lease expertise and to discuss open items for the UCC meeting on 11/5/20, including outstanding fees questions for review
Mowry, John	Managing Director	\$ 1,025.00	11/4/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Aircraft Lease expertise and to discuss update on operations in preparation for UCC call on 11/05/20
Mowry, John	Managing Director	\$ 1,025.00	11/4/2020	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Aircraft Lease expertise and reviewing open dockets for review and other outstanding topics (e.g., consultant retention, mediation update) to prepare for the UCC call on 11/05/20
Mowry, John	Managing Director	\$ 1,025.00	11/5/2020	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 11/05/20, providing relevant Aircraft Lease expertise; provide input as required for open topics/discussion points (e.g., mediation update, codeshare follow-up request)
Mowry, John	Managing Director	\$ 1,025.00	11/9/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/12/20, including deep-dives on competitive landscape and discussion on future management team update
Mowry, John	Managing Director	\$ 1,025.00	11/10/2020	0.3	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., open advisor fee review) for the UCC meeting on 11/12/20, providing relevant Aircraft Lease expertise
Mowry, John	Managing Director	\$ 1,025.00	11/11/2020	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Aircraft Lease expertise and to discuss update on operations in preparation for UCC call on 11/12/20
Mowry, John	Managing Director	\$ 1,025.00	11/11/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Aircraft Lease expertise and reviewing open dockets for review and other outstanding topics (e.g., mediation update, RFP status) to prepare for the UCC call on 11/12/20
Mowry, John	Managing Director	\$ 1,025.00	11/12/2020	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 11/12/20, providing relevant Operations expertise; provide input as required for topics/discussion points as well as update on open items (e.g., mediation update, RFP status)
Mowry, John	Managing Director	\$ 1,025.00	11/12/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/12/20 meeting to discuss open items, including Load Factor review of competition, to be addressed during the follow week
Mowry, John	Managing Director	\$ 1,025.00	11/16/2020	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/19/20, including deep-dives on competitive landscape
Mowry, John	Managing Director	\$ 1,025.00	11/18/2020	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Aircraft Lease expertise and to discuss update on operations in preparation for UCC call on 11/19/20
Mowry, John	Managing Director	\$ 1,025.00	11/18/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Aircraft Lease expertise and reviewing open dockets for review and other outstanding topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20
Mowry, John	Managing Director	\$ 1,025.00	11/19/2020	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 11/19/20, providing relevant Operations expertise; provide input as required for open topics/discussion points
Mowry, John	Managing Director	\$ 1,025.00	11/19/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/19/20 meeting to discuss open items to be addressed during the follow week, including deep-dives for European routes and local competitive environment
Mowry, John	Managing Director	\$ 1,025.00	11/20/2020	0.6	Fleet Related Matters	Performed quality assurance review on updated fleet tracker and provided to R. Rodriguez @ MoFo
Mowry, John	Managing Director	\$ 1,025.00	11/23/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., review of assumption notice, competitive landscape review) and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee on 12/3/20
Mowry, John	Managing Director	\$ 1,025.00	11/24/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., advisor fee review and discussion) for the following week's Avianca Management team presentation to the UCC on 12/3/20
Mowry, John	Managing Director	\$ 1,025.00	11/25/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Aircraft Lease expertise and reviewing ongoing case situation and other outstanding topics (e.g., advisor fee review and discussion) to prepare for the following week's presentation by Avianca senior management to the UCC on 12/3/20
Mowry, John	Managing Director	\$ 1,025.00	11/29/2020	0.1	Other Debtor Motions	Reviewed Debtor's real estate motion and sent initial thoughts to L. Ryan, J. Berger, and J. Adriaenssens (Alton)
Mowry, John	Managing Director	\$ 1,025.00	11/30/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee on 12/3/20 along with relevant deep-dives prepared for the regular weekly operational/competitive landscape deck distribution

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,025.00	12/1/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items for the week's Avianca Management team presentation to the UCC on 12/3/20, including resolution on outstanding fee item
Mowry, John	Managing Director	\$ 1,025.00	12/2/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Aircraft Lease expertise and to discuss Avianca Management team update for the UCC meeting on 12/2/20 and ensure agenda is aligned with request from the Committee
Mowry, John	Managing Director	\$ 1,025.00	12/2/2020	0.5	Fee Application	Prepared Alton's response and potential concessions to UST feedback regarding timesheet entries
Mowry, John	Managing Director	\$ 1,025.00	12/3/2020	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 12/3/20, including an update from Debtor's senior management team and subsequent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes, providing relevant Aircraft Fleet expertise as required
Mowry, John	Managing Director	\$ 1,025.00	12/3/2020	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/3/20 Debtor presentation of operational update to discuss open items to be addressed during the follow week, including deep-dives for routes
Mowry, John	Managing Director	\$ 1,025.00	12/7/2020	0.4	Committee Communications and Discussions	Participated in weekly internal (i.e., Alton only) planning call to review 12/10/20 UCC meeting updates, including competitive landscape update and potential entrant update
Mowry, John	Managing Director	\$ 1,025.00	12/7/2020	0.7	Fee Application	Discuss fee feedback regarding Alton interim fee application with US Trustee B. Masumoto (0.4) and MoFo team; identify next steps to rectify Alton interim fee application per UST feedback with MoFo team (0.3)
Mowry, John	Managing Director	\$ 1,025.00	12/7/2020	0.3	Fee Application	Conduct call with Dentons (i.e., Alton Legal advisors) on Alton response to UST feedback regarding timesheet entry details
Mowry, John	Managing Director	\$ 1,025.00	12/8/2020	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and outstanding questions
Mowry, John	Managing Director	\$ 1,025.00	12/8/2020	0.4	Fee Application	Reviewed and approved Alton's response and potential concessions to UST feedback regarding timesheet entries
Mowry, John	Managing Director	\$ 1,025.00	12/9/2020	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 12/10/20, providing relevant Aircraft Lease expertise as required
Mowry, John	Managing Director	\$ 1,025.00	12/14/2020	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., potential competitor entry, load factor updates) and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee
Mowry, John	Managing Director	\$ 1,025.00	12/15/2020	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and outstanding questions
Mowry, John	Managing Director	\$ 1,025.00	12/16/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing fleet/commercial airline expertise

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	11/2/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call providing relevant Fleet expertise and to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/5/20, including deep-dives on current COVID-19 situation and international competition
Ryan, Leah	Managing Director	\$ 1,025.00	11/3/2020	0.4	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call, providing relevant Fleet expertise and to discuss open items for the UCC meeting on 11/5/20, including outstanding fees questions for review
Ryan, Leah	Managing Director	\$ 1,025.00	11/4/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Fleet expertise and to discuss update on operations in preparation for UCC call on 11/05/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/4/2020	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Fleet expertise and reviewing open dockets for review and other outstanding topics (e.g., consultant retention, mediation update) to prepare for the UCC call on 11/05/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/4/2020	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items (e.g., consultant retention, mediation update)
Ryan, Leah	Managing Director	\$ 1,025.00	11/4/2020	0.7	Committee Communications and Discussions	Review and edit weekly flashcards prior to UCC meeting on 11/5/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/5/2020	0.3	Committee Communications and Discussions	Correspondance with Jefferies and MOFO re Statement for DIP injunction
Ryan, Leah	Managing Director	\$ 1,025.00	11/5/2020	0.8	Committee Communications and Discussions	Preparations for pitch out to UCC members including operational stats update, competitive landscape update, and other relevant deep-dives
Ryan, Leah	Managing Director	\$ 1,025.00	11/5/2020	0.8	Committee Communications and Discussions	Lead presentation of prepared industry content for UCC meeting dated 11/05/20 as well as providing relevant Fleet expertise and answering questions, as required
Ryan, Leah	Managing Director	\$ 1,025.00	11/9/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/12/20, including deep-dives on competitive landscape and discussion on future management team update
Ryan, Leah	Managing Director	\$ 1,025.00	11/9/2020	0.7	Committee Communications and Discussions	Lead weekly call with Barbra from H&K (i.e., Cousel of lessor representing a member of the UCC) in preparation for the UCC meeting on 11/12/20, including update regarding ongoing negotiations with key supplier
Ryan, Leah	Managing Director	\$ 1,025.00	11/10/2020	0.3	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., open advisor fee review) for the UCC meeting on 11/12/20, providing relevant Fleet expertise
Ryan, Leah	Managing Director	\$ 1,025.00	11/11/2020	0.9	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing commercial, fleet and operations expertise and to discuss update on operations in preparation for UCC call on 11/12/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/11/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Fleet expertise and reviewing open dockets for review and other outstanding topics (e.g., mediation update, RFP status) to prepare for the UCC call on 11/12/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/11/2020	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items (e.g., mediation update, RFP status)
Ryan, Leah	Managing Director	\$ 1,025.00	11/12/2020	0.7	Committee Communications and Discussions	Review and edit weekly flashcards prior to UCC meeting on 11/12/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/12/2020	0.8	Committee Communications and Discussions	Preparations for pitch out to UCC members including operational stats update, competitive landscape update, and other relevant deep-dives
Ryan, Leah	Managing Director	\$ 1,025.00	11/12/2020	0.6	Committee Communications and Discussions	Lead presentation of prepared industry content for UCC meeting dated 11/12/20 as well as providing relevant Fleet expertise and answering questions, as required, including update on open topics (e.g., mediation update, RFP status)
Ryan, Leah	Managing Director	\$ 1,025.00	11/12/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/12/20 meeting to discuss open items, including Load Factor review of competition, to be addressed during the follow week
Ryan, Leah	Managing Director	\$ 1,025.00	11/16/2020	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/19/20, including deep-dives on competitive landscape
Ryan, Leah	Managing Director	\$ 1,025.00	11/18/2020	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing commercial, fleet and operational expertise and to discuss update on operations in preparation for UCC call on 11/19/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/18/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Fleet expertise and reviewing open dockets for review and other outstanding topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	11/18/2020	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items (e.g., advisor fee app status, local litigation update)
Ryan, Leah	Managing Director	\$ 1,025.00	11/18/2020	0.7	Committee Communications and Discussions	Review of Weekly flash cards dated 12/18/20 before sharing with UCC members
Ryan, Leah	Managing Director	\$ 1,025.00	11/18/2020	0.8	Committee Communications and Discussions	Preparations for pitch out to UCC members of relevant weekly materials dated 12/19/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/19/2020	1.0	Committee Communications and Discussions	Lead presentation of prepared industry content for UCC meeting dated 11/19/20 as well as providing relevant Fleet expertise and answering questions, as required
Ryan, Leah	Managing Director	\$ 1,025.00	11/19/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/19/20 meeting to discuss open items to be addressed during the follow week, including deep-dives for European routes and local competitive environment
Ryan, Leah	Managing Director	\$ 1,025.00	11/23/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., review of assumption notice, competitive landscape review) and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee on 12/3/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/24/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., advisor fee review and discussion) for the following week's Avianca Management team presentation to the UCC on 12/3/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/25/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant commercial, fleet and operational expertise and reviewing ongoing case situation and other outstanding topics (e.g., advisor fee review and discussion) to prepare for the following week's presentation by Avianca senior management to the UCC on 12/3/20
Ryan, Leah	Managing Director	\$ 1,025.00	11/25/2029	0.3	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items (e.g., advisor fee review and discussion)
Ryan, Leah	Managing Director	\$ 1,025.00	11/30/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee on 12/3/20 along with relevant deep-dives prepared for the regular weekly operational/competitive landscape deck distribution
Ryan, Leah	Managing Director	\$ 1,025.00	12/1/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items for the week's Avianca Management team presentation to the UCC on 12/3/20, including resolution on outstanding fee item
Ryan, Leah	Managing Director	\$ 1,025.00	12/1/2020	0.2	Committee Communications and Discussions	Call with Mofo regarding Real Estate rejections and assumption of leases pertaining to docket numbers 1189-1191
Ryan, Leah	Managing Director	\$ 1,025.00	12/1/2020	1.2	Committee Communications and Discussions	Review of real estate / property lease assumption notices (Docket Nos. 1189-1191).
Ryan, Leah	Managing Director	\$ 1,025.00	12/2/2020	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing commercial, fleet and operational expertise and to discuss update on operations in preparation for UCC call on 12/3/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/2/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Fleet expertise and reviewing open dockets for review and other outstanding topics (e.g., forecast update, fleet RFP update) to prepare for the UCC call on 12/3/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/2/2020	0.3	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates (e.g., forecast update, fleet RFP update) from Seabury weekly call and open items (e.g., forecast update, fleet RFP update)
Ryan, Leah	Managing Director	\$ 1,025.00	12/3/2020	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 12/3/20, including an update from Debtor's senior management team and subsequent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes, leading relevant Fleet and Operations updates
Ryan, Leah	Managing Director	\$ 1,025.00	12/3/2020	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/3/20 Debtor presentation of operational update to discuss open items to be addressed during the follow week, including deep-dives for routes
Ryan, Leah	Managing Director	\$ 1,025.00	12/7/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 12/10/20, including relevant deep-dives being prepared for the operational update (e.g., European competitors, local competition)
Ryan, Leah	Managing Director	\$ 1,025.00	12/7/2020	0.7	Fee Application	Discuss feedback regarding Alton interim fee application with US Trustee B. Masumoto (0.4) and MoFo team; identify next steps to rectify Alton interim fee application per UST feedback regarding timesheet entries with MoFo team (0.3)
Ryan, Leah	Managing Director	\$ 1,025.00	12/8/2020	0.8	Operations	Participate on conf call with J. Mowry, J.Berger, Jefferies, Seabury, and Debtors (airline CFO) to understand OW business plan and economic impact I order to provide guidance to the UCC
Ryan, Leah	Managing Director	\$ 1,025.00	12/8/2020	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and outstanding questions

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,025.00	12/8/2020	0.3	Other Debtor Motions	Prepare response to Debtor motion reviewing SSUSA's response to the rejection of their contracts
Ryan, Leah	Managing Director	\$ 1,025.00	12/8/2020	0.4	Other Debtor Motions	Prepare response to Debtor motion to use the September PBH payment of \$744k (which was paid to the trustee) to go first towards payment of outstanding fees and expenses
Ryan, Leah	Managing Director	\$ 1,025.00	12/9/2020	0.6	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing commercial, fleet and operational expertise and to discuss update on operations in preparation for UCC call on 12/10/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/9/2020	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and reviewing open dockets for review and other outstanding topics (e.g., USAV, advisor engagement) to prepare for the UCC call on 12/10/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/9/2020	0.3	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items (e.g., USAV, advisor engagement)
Ryan, Leah	Managing Director	\$ 1,025.00	12/9/2020	0.5	Performance Monitoring (Internal, Market/Competitor)	Review and edit weekly flashcard deck prior to UCC meeting on 12/10/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/10/2020	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 12/10/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/10/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/10/20, including an update from Debtor's senior management team and subsequent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes, leading relevant Fleet and Operations updates
Ryan, Leah	Managing Director	\$ 1,025.00	12/10/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/10/20 Debtor presentation of operational update to discuss open items to be addressed during the follow week, including deep-dives for routes
Ryan, Leah	Managing Director	\$ 1,025.00	12/14/2020	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., potential competitor entry, load factor updates) and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee on 12/3/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/15/2020	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and outstanding questions
Ryan, Leah	Managing Director	\$ 1,025.00	12/16/2020	1.0	General Case Administration	Participate on 12/16 Court hearing regarding the estate professionals' interim fee applications representing Alton to answer any of the judges questions regarding Alton's fees and expenses
Ryan, Leah	Managing Director	\$ 1,025.00	12/16/2020	0.7	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing commercial, fleet and operational expertise and to discuss update on operations in preparation for UCC call on 12/10/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/16/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and reviewing open dockets for review and other outstanding topics (e.g., fleet update, supplier negotiations) to prepare for the UCC call on 12/10/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/16/2020	0.7	Performance Monitoring (Internal, Market/Competitor)	Review and edit weekly flashcard deck prior to UCC meeting on 12/17/20
Ryan, Leah	Managing Director	\$ 1,025.00	12/17/2020	1.0	Committee Communications and Discussions	Preparations for pitch out to UCC members of relevant weekly materials dated 12/17/20 including competitor analysis
Ryan, Leah	Managing Director	\$ 1,025.00	12/17/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/172/0, including an update from Debtor's senior management team and subsequent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes, leading relevant Fleet and Operations updates
Ryan, Leah	Managing Director	\$ 1,025.00	12/17/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/17/20 meeting to discuss open items to be addressed during the follow week, including deep-dives for new competitors

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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/2/2020	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/5/20, including deep-dives on current COVID-19 situation and international competition
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/3/2020	0.4	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items for the UCC meeting on 11/5/20, including outstanding fees questions for review
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/4/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 11/05/20, providing input and updating notes as required, with updates on finances and operations
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/4/2020	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other outstanding topics (e.g., consultant retention, mediation update) to prepare for the UCC call on 11/05/20, providing input and updating notes as required
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/4/2020	0.5	Performance Monitoring (Internal, Market/Competitor)	Update and review weekly flashcard deck prepared for the UCC meeting on 11/5/20, including operational stats update, competitive landscape update, and other relevant deep-dives
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/5/2020	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 11/05/20, including an update from the Fiancial Advisors; provide input as required for open topics/discussion points (e.g., mediation update, codeshare follow-up request) and noting follow-up items
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/9/2020	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/12/20, including deep-dives on competitive landscape and discussion on future management team update
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/9/2020	0.7	Committee Communications and Discussions	Participate on weekly call with Barbra from H&K (i.e., Cousel of lessor representing a member of the UCC) in preparation for the UCC meeting on 11/12/20, including update regarding ongoing negotiations with key supplier
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/10/2020	0.3	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., open advisor fee review) for the UCC meeting on 11/12/20, including update on outstanding fees questions
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/12/2020	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 11/12/20, including an update from the Fiancial Advisors; provide input as required for topics/discussion points and noting follow-up items as well as review of open topics (e.g., mediation update, RFP status)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/12/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/12/20 meeting to discuss open items, including Load Factor review of competition, to be addressed during the follow week
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/16/2020	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/19/20, including deep-dives on competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/18/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations and cash position in preparation for UCC call on 11/19/20, providing input and updating notes as required, with updates on finances and operations
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/18/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing ongoing case situation and other outstanding topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing input and updating notes as required
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/18/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Update and review weekly flashcard deck prepared for the UCC meeting on 11/19/20, including operational stats update, competitive update, and other relevant deep-dives
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/19/2020	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 11/19/20, including an update from the Fiancial Advisors; provide input as required for open topics/discussion points and noting follow-up items
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/19/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/19/20 meeting to discuss open items to be addressed during the follow week, including deep-dives for European routes and local competitive environment
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/19/2020	3.4	Performance Monitoring (Internal, Market/Competitor)	Prepare detailed cost analysis (i.e., CASK comparison) (2.1); benchmarking review across other relevant competitors (1.3)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/23/2020	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., review of assumption notice, competitive landscape review) and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee on 12/3/20
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/23/2020	0.5	Committee Communications and Discussions	Follow-up on key open items in advance of the internal Alton-only meeting and ensure all open topics are addressed (e.g., competitive landscape)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/24/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., advisor fee review and discussion) for the following week's Avianca Management team presentation to the UCC on 12/3/20
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/25/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing ongoing case situation and other outstanding topics (e.g., advisor fee review and discussion) to prepare for the following week's presentation by Avianca senior management to the UCC on 12/3/20
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/30/2020	0.5	General Case Administration	Review monthly timesheet submission for completeness in preparation for monthly submission and filing

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/30/2020	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee on 12/3/20 along with relevant deep-dives prepared for the regular weekly operational/competitive landscape deck distribution
Adriaenssens, Jason	Engagement Manager	\$ 675.00	11/30/2020	0.9	Fee Application	Prepare file in response to US Trustee request for Excel file format for submitted fees, including Excel verison of previously submitted explanations
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/1/2020	0.4	Fee Application	Respond to request for Excel detail for submitted Expenses, clarifying variance between reviewed fee application and submitted information
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/1/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items for the week's Avianca Management team presentation to the UCC on 12/3/20, including resolution on outstanding fee item
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/2/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss Avianca Management team update for the UCC meeting on 12/2/20 and ensure agenda is aligned with request from the Committee
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/2/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing ongoing case situation and other outstanding topics (e.g., forecast update, fleet RFP update) to prepare for the week's presentation by Avianca senior management to the UCC on 12/3/20
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/2/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Update and review Flashcard in preparation for UCC deck submission on 12/3/20, identifying relevant changes that need to be made to deep-dive slides and standard operational reporting slides
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/2/2020	6.9	Fee Application	Prepare detailed responses to US Trustee feedback regarding timesheet detail related to submitted fees, including review of all contemporaneous meeting notes to align UST fee objection response with relevant activities conducted
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/3/2020	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 12/3/20, including an update from Debtor's senior management team and subsequent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes; provide input as required for open topics/discussion points and noting follow-up items
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/3/2020	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/3/20 Debtor presentation of operational update to discuss open items to be addressed during the follow week, including deep-dives for routes
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/7/2020	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 12/10/20, including relevant deep-dives being prepared for the operational update (e.g., European competitors, local competition)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/7/2020	0.7	Fee Application	Discuss feedback regarding timesheet entries for Alton interim fee application with US Trustee B. Masumoto (0.4) and MoFo team; identify next steps to rectify Alton interim fee application per UST feedback for timesheet entries with MoFo team (0.3)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/7/2020	0.3	Fee Application	Conduct call with Dentons (i.e., Alton Legal advisors) on Alton response to UST feedback regarding fee application, including process to respond to UST feedback
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/7/2020	4.8	Performance Monitoring (Internal, Market/Competitor)	Prepare and update flashcard for UCC meeting on 12/10/20, including updates to operational slides, competitive entrant analysis, slot restrictions overview, and European capacity
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/7/2020	0.3	Fee Application	Prepare communication update for Dentons (i.e., Alton Legal advisors) regarding UST feedback for timesheet entries, including details regarding updates made to date and relevant documents shared with UST
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/8/2020	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare and update flashcard for UCC meeting on 12/10/20, including updates to competitive landscape reviews
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/8/2020	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing recent Avianca management presentation and outstanding questions
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/8/2020	0.9	Fee Application	Prepare Alton's response and potential concessions to UST feedback regarding fee application
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/9/2020	1.0	Performance Monitoring (Internal, Market/Competitor)	Update flashcard voiceover notes and slide setup for Colombia deep-dive content for UCC meeting on 12/10/20
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/9/2020	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 12/10/20, providing input and updating notes as required
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/9/2020	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other outstanding topics (e.g., USAV, advisor engagement) to prepare for the UCC call on 12/10/20, providing input and updating notes as required
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/10/2020	0.3	Other Debtor Motions	Draft summary of proposed implications of transactions based on review of two proposed intercompany transactions that will take place in December 2020
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/10/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/10/20, including an update from the Fiancial Advisors; provide input as required for open topics/discussion points and noting follow-up items

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/10/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/10/20 meeting to discuss open items to be addressed during the follow week, including deep-dives for new competitors
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/10/2020	0.4	Fee Application	Provide feedback to Alton Supplemental Declaration as prepared by Denton's related to UST feedback regarding timesheet entries, including specific items to be updated
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/14/2020	0.4	Committee Communications and Discussions	Prepare agenda for weekly Alton internal (i.e., Alton participants only) planning call in preparation for the UCC meeting on 12/17/20, identifying pending questions and other open items
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/14/2020	0.5	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., potential competitor entry, load factor updates) and topics to evaluate in preparation for upcoming UCC meeting on 12/17/20, including relevant deep-dives being prepared for the operational update (e.g., local competition, slot update)
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/15/2020	0.6	Committee Communications and Discussions	Update UCC deck in preparation for the UCC meeting on 12/17/20, including updates on local competition
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/16/2020	0.4	Committee Communications and Discussions	Update selected portions of the UCC deck in preparation for the UCC meeting on 12/17/20, including changes to presentation notes and verbiage
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/16/2020	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 12/17/20, providing input and updating notes as required
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/16/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other outstanding topics (e.g., fleet update, supplier negotiations) to prepare for the UCC call on 12/17/20, providing input and updating notes as required
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/16/2020	0.2	Committee Communications and Discussions	Create agenda for weekly call with Seabury (i.e., representative for the Debtors) by reviewing open topics identified during previous meetings
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/17/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/17/20, including an update from the Fiancial Advisors; provide input as required for open topics/discussion points and noting follow-up items including update on competition and potential market entrant
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/17/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/17/20 meeting to discuss open items to be addressed during the follow week, including deep-dives for new competitors
Adriaenssens, Jason	Engagement Manager	\$ 675.00	12/24/2020	0.8	Committee Communications and Discussions	Create agenda for planning call on Jan 4th based on review of meeting notes; agenda focuses on open topics to be addressed after the holiday period based on outstanding items identified before holiday meeting pause; prepared for UCC meeting on Jan 7th, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$ 350.00	11/2/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/5/20, including deep-dives on current COVID-19 situation and international competition
Ahluwalia, Rupinder	Associate	\$ 350.00	11/3/2020	0.4	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items for the UCC meeting on 11/5/20, including outstanding fees questions for review
Ahluwalia, Rupinder	Associate	\$ 350.00	11/3/2020	3.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 11/5/20 including extracting latest data and updating fleet information
Ahluwalia, Rupinder	Associate	\$ 350.00	11/4/2020	4.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 11/5/20 including updating slides for the week and compiling news updates
Ahluwalia, Rupinder	Associate	\$ 350.00	11/9/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/12/20, including deep-dives on competitive landscape and discussion on future management team update
Ahluwalia, Rupinder	Associate	\$ 350.00	11/9/2020	4.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 11/12/20 including extracting latest data, updating fleet information
Ahluwalia, Rupinder	Associate	\$ 350.00	11/9/2020	2.7	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis on domestic operations outside of Colombia for UCC meeting on 11/12/20
Ahluwalia, Rupinder	Associate	\$ 350.00	11/10/2020	0.3	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items for the UCC meeting on 11/12/20, including update on outstanding fees questions
Ahluwalia, Rupinder	Associate	\$ 350.00	11/10/2020	2.7	Performance Monitoring (Internal, Market/Competitor)	Prepere flashcard materials for UCC meeting on 11/12/20 including updating slides for the week and compiling news updates
Ahluwalia, Rupinder	Associate	\$ 350.00	11/16/2020	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/19/20, including deep-dives on competitive landscape
Ahluwalia, Rupinder	Associate	\$ 350.00	11/17/2020	6.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 11/19/20 including extracting latest data, updating fleet information and updating slides
Ahluwalia, Rupinder	Associate	\$ 350.00	11/18/2020	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepere flashcard materials for UCC meeting on 11/19/20 including finalizing slides for the week and compiling news updates
Ahluwalia, Rupinder	Associate	\$ 350.00	11/23/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., review of assumption notice, competitive landscape review) and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee on 12/3/20
Ahluwalia, Rupinder	Associate	\$ 350.00	11/24/2020	0.5	Committee Communications and Discussions	Participate on weekly Jefferies/Alton (i.e., Financial Advisors for UCC) call to discuss open items (e.g., advisor fee review and discussion) for the following week's Avianca Management team presentation to the UCC on 12/3/20
Ahluwalia, Rupinder	Associate	\$ 350.00	11/24/2020	5.7	Performance Monitoring (Internal, Market/Competitor)	Reserach and prepare update on Colombian macroeconomic environment
Ahluwalia, Rupinder	Associate	\$ 350.00	11/25/2020	2.4	Performance Monitoring (Internal, Market/Competitor)	Analyze Colombia's 2021 federal budget and transportation spending
Ahluwalia, Rupinder	Associate	\$ 350.00	11/30/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee on 12/3/20 along with relevant deep-dives prepared for the regular weekly operational/competitive landscape deck distribution
Ahluwalia, Rupinder	Associate	\$ 350.00	12/2/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/3/20 by extracting latest data from datasources
Ahluwalia, Rupinder	Associate	\$ 350.00	12/2/2020	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/3/20 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Ahluwalia, Rupinder	Associate	\$ 350.00	12/2/2020	2.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/3/20 by updating regular COVID-19 dashboard and associated travel restrictions news
Ahluwalia, Rupinder	Associate	\$ 350.00	12/2/2020	3.2	Performance Monitoring (Internal, Market/Competitor)	Prepere flashcard materials for UCC meeting on 12/17/20 including updating regular weekly operational analysis slides

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Associate	\$ 350.00	12/2/2020	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepere flashcard materials for UCC meeting on 12/3/20 including compiling news updates
Ahluwalia, Rupinder	Associate	\$ 350.00	12/7/2020	0.4	Committee Communications and Discussions	Participated in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 12/10/20, including relevant deep-dives being prepared for the operational update (e.g., European competitors, local competition)
Ahluwalia, Rupinder	Associate	\$ 350.00	12/8/2020	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/10/20 by extracting latest data from datasources
Ahluwalia, Rupinder	Associate	\$ 350.00	12/9/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/10/20 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Ahluwalia, Rupinder	Associate	\$ 350.00	12/9/2020	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/10/20 by updating regular COVID-19 dashboard and associated travel restrictions news
Ahluwalia, Rupinder	Associate	\$ 350.00	12/9/2020	2.7	Performance Monitoring (Internal, Market/Competitor)	Prepere flashcard materials for UCC meeting on 12/17/20 including updating regular weekly operational analysis slides
Ahluwalia, Rupinder	Associate	\$ 350.00	12/9/2020	2.1	Performance Monitoring (Internal, Market/Competitor)	Prepere flashcard materials for UCC meeting on 12/10/20 including compiling news updates
Ahluwalia, Rupinder	Associate	\$ 350.00	12/14/2020	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., potential competitor entry, load factor updates) and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee on 12/17/20
Ahluwalia, Rupinder	Associate	\$ 350.00	12/15/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/17/20 by extracting latest data from datasources
Ahluwalia, Rupinder	Associate	\$ 350.00	12/15/2020	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/17/20 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Ahluwalia, Rupinder	Associate	\$ 350.00	12/16/2020	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/17/20 by updating regular COVID-19 dashboard and associated travel restrictions news
Ahluwalia, Rupinder	Associate	\$ 350.00	12/16/2020	2.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/17/20 including updating regular weekly operational analysis slides
Ahluwalia, Rupinder	Associate	\$ 350.00	12/16/2020	2.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 12/17/20 including compiling news updates
Ahluwalia, Rupinder	Associate	\$ 350.00	12/17/2020	0.1	Performance Monitoring (Internal, Market/Competitor)	Compile Jefferies flashcard materials for UCC meeting on 12/17/20 with Alton materials and distr bute final version to MoFo

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 350.00	11/3/2020	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/5/20, including weekly extracts of global, regional, and national operational data.
Puskarevic, Marko	Associate	\$ 350.00	11/4/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 11/05/20, providing input and updating notes as required, with updates on finances and operations
Puskarevic, Marko	Associate	\$ 350.00	11/4/2020	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other outstanding topics (e.g., consultant retention, mediation update) to prepare for the UCC call on 11/05/20, providing input and updating notes as required
Puskarevic, Marko	Associate	\$ 350.00	11/4/2020	3.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/5/20, including weekly airline-level and route-by-route operational analysis.
Puskarevic, Marko	Associate	\$ 350.00	11/4/2020	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare a key market operational deep-dive slide for 11/5/20 UCC meeting flashcard per committee request.
Puskarevic, Marko	Associate	\$ 350.00	11/5/2020	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 11/05/20, including an update from the Fiancial Advisors; provide input as required for open topics/discussion points and noting follow-up items (e.g., mediation update, codeshare follow-up request)
Puskarevic, Marko	Associate	\$ 350.00	11/5/2020	0.8	Internal Performance Monitoring	Scrape and cross-verify data from new data source with existing data sources.
Puskarevic, Marko	Associate	\$ 350.00	11/5/2020	2.8	Internal Performance Monitoring	Integrate data from new data source to enhance fleet monitoring model used for weekly committee updates
Puskarevic, Marko	Associate	\$ 350.00	11/9/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/12/20, including deep-dives on competitive landscape and discussion on future management team update
Puskarevic, Marko	Associate	\$ 350.00	11/9/2020	0.7	Committee Communications and Discussions	Participate on weekly call with Barbra from H&K (i.e., Cousel of lessor representing a member of the UCC) in preparation for the UCC meeting on 11/12/20, including update regarding ongoing negotiations with key supplier
Puskarevic, Marko	Associate	\$ 350.00	11/10/2020	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/12/20, including weekly extracts of global, regional, and national operational data.
Puskarevic, Marko	Associate	\$ 350.00	11/10/2020	4.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/12/20, including weekly airline-level and route-by-route operational analysis.
Puskarevic, Marko	Associate	\$ 350.00	11/12/2020	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 11/12/20, including an update from the Fiancial Advisors; provide input as required for topics/discussion points and noting follow-up items as well as update on open items (e.g., mediation update, RFP status)
Puskarevic, Marko	Associate	\$ 350.00	11/12/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/12/20 meeting to discuss open items, including Load Factor review of competition, to be addressed during the follow week
Puskarevic, Marko	Associate	\$ 350.00	11/16/2020	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate for deck for UCC meeting on 11/19/20, including deep-dives on competitive landscape
Puskarevic, Marko	Associate	\$ 350.00	11/17/2020	2.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/12/20, including weekly extracts of global, regional, and national operational data.
Puskarevic, Marko	Associate	\$ 350.00	11/17/2020	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/19/20, including a load-factor benchmarking deep-dive.
Puskarevic, Marko	Associate	\$ 350.00	11/18/2020	3.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 11/19/20, including regular weekly airline-level and route-by-route operational analysis.
Puskarevic, Marko	Associate	\$ 350.00	11/18/2020	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations and cash position in preparation for UCC call on 11/19/20, providing input and updating notes as required, with updates on finances and operations
Puskarevic, Marko	Associate	\$ 350.00	11/18/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing ongoing case situation and other outstanding topics (e.g., advisor fee app status, local litigation update) to prepare for the UCC call on 11/19/20, providing input and updating notes as required
Puskarevic, Marko	Associate	\$ 350.00	11/19/2020	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 11/19/20, including an update from the Fiancial Advisors; provide input as required for open topics/discussion points and noting follow-up items
Puskarevic, Marko	Associate	\$ 350.00	11/19/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/19/20 meeting to discuss open items to be addressed during the follow week, including deep-dives for European routes and local competitive environment

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 350.00	11/23/2020	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., review of assumption notice, competitive landscape review) and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee on 12/3/20
Puskarevic, Marko	Associate	\$ 350.00	11/25/2020	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing ongoing case situation and other outstanding topics (e.g., advisor fee review and discussion) to prepare for the following week's presentation by Avianca senior management to the UCC on 12/3/20
Puskarevic, Marko	Associate	\$ 350.00	11/25/2020	2.0	Internal Performance Monitoring	Post-process and cross-verify operational data dump from national regulator, for internal monitoring and potential future committee presentation
Puskarevic, Marko	Associate	\$ 350.00	12/1/2020	3.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material to be sent out to UCC prior to debtor presentation/UCC meeting on 12/3/20, including weekly extracts of global, regional, and national operational data.
Puskarevic, Marko	Associate	\$ 350.00	12/1/2020	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material to be sent out to UCC prior to debtor presentation/UCC meeting on 12/3/20, including regular weekly airline-level and route-by-route operational analysis.
Puskarevic, Marko	Associate	\$ 350.00	12/2/2020	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material to be sent out to UCC prior to debtor presentation/UCC meeting on 12/3/20, including regular weekly airline-level and route-by-route operational analysis.
Puskarevic, Marko	Associate	\$ 350.00	12/2/2020	4.2	Fee Application	Prepare detailed responses to all US Trustee feedback regarding submitted fees, including review of contemporaneous meeting notes to align UST feedback response with relevant activities conducted
Puskarevic, Marko	Associate	\$ 350.00	12/3/2020	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 12/3/20, including an update from Debtor's senior management team and subsequent UCC-only (i.e., UCC members and Advisors) discussion of meeting outcomes
Puskarevic, Marko	Associate	\$ 350.00	12/3/2020	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/3/20 Debtor presentation of operational update to discuss open items to be addressed during the follow week, including deep-dives for routes
Puskarevic, Marko	Associate	\$ 350.00	12/7/2020	0.4	Committee Communications and Discussions	Participated in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 12/10/20, including relevant deep-dives being prepared for the operational update (e.g., European competitors, local competition)
Puskarevic, Marko	Associate	\$ 350.00	12/7/2020	1.6	Performance Monitoring (Internal, Market/Competitor)	Analyze regulator data to develop analysis of competitor passenger numbers
Puskarevic, Marko	Associate	\$ 350.00	12/7/2020	4.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/10/20, including competitor analysis and European market deep dives
Puskarevic, Marko	Associate	\$ 350.00	12/7/2020	2.2	Performance Monitoring (Internal, Market/Competitor)	Research global and national slot restriction regulatory environment for UCC meeting on 12/17/2020
Puskarevic, Marko	Associate	\$ 350.00	12/8/2020	2.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/10/20, including weekly extracts of global, regional, and national operational data.
Puskarevic, Marko	Associate	\$ 350.00	12/8/2020	1.2	Performance Monitoring (Internal, Market/Competitor)	Research regulatory filings and news updates relating to competitors for competitor analysis for UCC meeting on 12/17/20
Puskarevic, Marko	Associate	\$ 350.00	12/8/2020	4.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for subsequent UCC meeting on 12/17/20, including slot restriction analysis and one additional competitor analysis deep dive
Puskarevic, Marko	Associate	\$ 350.00	12/8/2020	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material to be sent out to UCC prior to debtor presentation/UCC meeting on 12/10/20, including weekly extracts of global, regional, and national operational data.
Puskarevic, Marko	Associate	\$ 350.00	12/9/2020	3.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/10/20, including regular weekly airline-level and route-by-route operational analysis.
Puskarevic, Marko	Associate	\$ 350.00	12/9/2020	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 12/10/20
Puskarevic, Marko	Associate	\$ 350.00	12/9/2020	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other outstanding topics (e.g., USAV, advisor engagement) to prepare for the UCC call on 12/10/20
Puskarevic, Marko	Associate	\$ 350.00	12/10/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/10/20, including an update from the Fiancial Advisors
Puskarevic, Marko	Associate	\$ 350.00	12/10/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/10/20 meeting to discuss open items to be addressed during the follow week, including deep-dives for new competitors

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 350.00	12/14/2020	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., potential competitor entry, load factor updates) and topics to evaluate in preparation for upcoming UCC meeting on 12/17/20, including relevant deep-dives being prepared for the operational update (e.g., local competition, slot update)
Puskarevic, Marko	Associate	\$ 350.00	12/14/2020	2.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/17/20, including weekly extracts of global, regional, and national operational data.
Puskarevic, Marko	Associate	\$ 350.00	12/15/2020	3.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/17/20, including regular weekly airline-level and route-by-route operational analysis.
Puskarevic, Marko	Associate	\$ 350.00	12/15/2020	0.2	Performance Monitoring (Internal, Market/Competitor)	Update slot restriction analysis for UCC meeting on 12/17/20 based on new data
Puskarevic, Marko	Associate	\$ 350.00	12/16/2020	2.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/17/20, including new potential market entrant deep-dive
Puskarevic, Marko	Associate	\$ 350.00	12/16/2020	2.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 12/17/20, including comprehensive load factor analysis from regulator data
Puskarevic, Marko	Associate	\$ 350.00	12/16/2020	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 12/17/20
Puskarevic, Marko	Associate	\$ 350.00	12/16/2020	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other outstanding topics (e.g., fleet update, supplier negotiations) to prepare for the UCC call on 12/17/20
Puskarevic, Marko	Associate	\$ 350.00	12/17/2020	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 12/17/20, including an update from the Fiancial Advisors including update on competition and potential market entrant
Puskarevic, Marko	Associate	\$ 350.00	12/17/2020	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 12/17/20 meeting to discuss open items to be addressed during the follow week, including deep-dives for new competitors



the Debtors c/o Avianca Holdings S.A.
Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel
Av. Calle 26 # 59-15, 6th Floor
Bogotá 111321, Colombia

Account Number [REDACTED]
Invoice Number 434520882
Issue Date 12 February 2021
Due Date 13 March 2021

Engagement Name UCC Advisory Support

Name	Title of Professional	Billable Period January 1, 2021 - January 31, 2021	*Total Hours	Bill Rate/ Hour	Total Hours Billed
Berger, Jonathan:	Managing Director		17.8	1,076.00	19,152.80
Mowry, John:	Managing Director		20.9	1,076.00	22,488.40
Ryan, Leah:	Managing Director		30.1	1,076.00	32,387.60
Dailey, Bradley:	Director		3.8	840.00	3,192.00
Adriaenssens, Jason:	Engagement Manager		24.2	709.00	17,157.80
Ahluwalia, Rupinder:	Senior Associate		24.8	535.00	13,268.00
Puskarevic, Marko:	Associate		55.3	367.00	20,295.10
Sub-Total:					\$127,941.70
Total					US\$127,941.70

**Detailed statement of hours included as separate attachment*

Balance Owing: US\$127,941.70

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire



Check

Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Summary Hours by Project Category
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January 1, 2021 - January 31, 2021

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	94.6	\$79,912.10
Fee Application	2.2	\$1,559.80
Fleet Related Matters	17.9	\$16,996.70
Other Debtor Motions	1.1	\$1,183.60
Performance Monitoring (Internal, Market/Competitor)	61.1	\$28,289.50
Total	176.9	\$127,941.70

Summary of Hours by Professional
Page 10 of 897
January 1, 2021 - January 31, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	17.8	\$19,152.80
Mowry, John	Managing Director	\$1,076.00	20.9	\$22,488.40
Ryan, Leah	Managing Director	\$1,076.00	30.1	\$32,387.60
Dailey, Bradley	Director	\$840.00	3.8	\$3,192.00
Adriaenssens, Jason	Engagement Manager	\$709.00	24.2	\$17,157.80
Ahluwalia, Rupinder	Senior Associate	\$535.00	24.8	\$13,268.00
Puskarevic, Marko	Associate	\$367.00	55.3	\$20,295.10
Total			176.9	\$127,941.70

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	1/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss post-bankruptcy business model deep-dive in preparation for upcoming Avianca management presentation to the UCC committee on 1/7/21
Berger, Jonathan	Managing Director	\$1,076.00	1/5/2021	0.5	Fleet Related Matters	Participate on call with Mofo (E. Richards, R. Rodriguez, J. Delgado) to discuss fleet tracker, fleet rejections, and review/validate damages estimates
Berger, Jonathan	Managing Director	\$1,076.00	1/5/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing outstanding UCC member questions and rationale for Debtors hiring of additional fleet advisor (Airborne)
Berger, Jonathan	Managing Director	\$1,076.00	1/6/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Operations expertise and to discuss update on operations in preparation for UCC call on 1/7/21
Berger, Jonathan	Managing Director	\$1,076.00	1/6/2021	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and airline management perspective to prepare for the UCC call on 1/7/21
Berger, Jonathan	Managing Director	\$1,076.00	1/6/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 1/14/21
Berger, Jonathan	Managing Director	\$1,076.00	1/7/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/7/21, providing relevant Operations expertise; provide input as required for post-bankruptcy business model structures
Berger, Jonathan	Managing Director	\$1,076.00	1/7/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/7/21 meeting to review UCC member questions, discuss open items to be addressed during the follow week, including deep-dives for new competitors
Berger, Jonathan	Managing Director	\$1,076.00	1/11/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss new market entry competitor deep-dive and team priorities for the week
Berger, Jonathan	Managing Director	\$1,076.00	1/12/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing outstanding UCC member questions focused on cash burn and DIP implications
Berger, Jonathan	Managing Director	\$1,076.00	1/13/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Operations expertise and to discuss update on operations in preparation for UCC call on 1/14/21
Berger, Jonathan	Managing Director	\$1,076.00	1/13/2021	1.0	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and respond to slot restriction questions in preparation for the UCC call on 1/14/21
Berger, Jonathan	Managing Director	\$1,076.00	1/13/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 1/14/21
Berger, Jonathan	Managing Director	\$1,076.00	1/14/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 1/14/21, providing relevant Operations expertise; provide input on slot restrictuions and impact to Avianca turboprop fleet
Berger, Jonathan	Managing Director	\$1,076.00	1/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/14/21 meeting to discuss open items to be addressed during the follow week, including deep-dives for new market entry competitors
Berger, Jonathan	Managing Director	\$1,076.00	1/15/2021	0.3	Other Debtor Motions	At request of Mofo (B. Butterfield) via email, review Debtors request to reject its contracts with duty-free services provider DFASS and provide comments
Berger, Jonathan	Managing Director	\$1,076.00	1/18/2021	0.4	Other Debtor Motions	At request of Mofo (A. Sellick) via email, review Airbus densificaiton agreement and provide comments to Debtors
Berger, Jonathan	Managing Director	\$1,076.00	1/19/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to review turboprop market deep-dive and prioritize team activities for the week
Berger, Jonathan	Managing Director	\$1,076.00	1/19/2021	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing outstanding UCC member questions providing airline operational perspective for root cause of UCC member cash burn issue
Berger, Jonathan	Managing Director	\$1,076.00	1/20/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 1/21/21
Berger, Jonathan	Managing Director	\$1,076.00	1/20/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Operations expertise and to discuss airborne contract update in preparation for UCC call on 1/21/21
Berger, Jonathan	Managing Director	\$1,076.00	1/20/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and respond to Airborne contract questions in preparation for the UCC call on 1/14/21
Berger, Jonathan	Managing Director	\$1,076.00	1/21/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 1/21/21, providing relevant Operations expertise; provide input as required for Airborne contract and slot restrictions

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	1/21/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/21/21 meeting to discuss open items to be addressed during the follow week, including deep-dives for international alliance groups in Latin America
Berger, Jonathan	Managing Director	\$1,076.00	1/25/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to review international alliance group deep-dive and prioritize team activities for the week
Berger, Jonathan	Managing Director	\$1,076.00	1/26/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/28/21, focusing on operational impact of updated cash forecast and quesitons regarding cash burn
Berger, Jonathan	Managing Director	\$1,076.00	1/27/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Operations expertise for status of engine MRO contact negotiations in advance of UCC call on 1/28/21
Berger, Jonathan	Managing Director	\$1,076.00	1/27/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and respond to fleet damages questions in preparation for the UCC call on 1/28/21
Berger, Jonathan	Managing Director	\$1,076.00	1/27/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 1/28/21
Berger, Jonathan	Managing Director	\$1,076.00	1/28/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/28/21, providing relevant Operations expertise; provide input on operational impact to cash of slot restrictions and latest Airborne contact offer
Berger, Jonathan	Managing Director	\$1,076.00	1/28/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/28/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive on international alliance group

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	1/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC committee meeting
Mowry, John	Managing Director	\$ 1,076.00	1/5/2021	0.5	Fleet Related Matters	Participated on call with MoFo (E. Richards, R. Rodriguez, J. Delgado) to discuss MoFo request for estimating fleet-related claims, fleet tracker, etc.
Mowry, John	Managing Director	\$ 1,076.00	1/5/2021	0.6	Fleet Related Matters	Prepared information request that would be required to estimate damages claims, solicity internal Alton feedback, and send to MoFo team (E. Richards, R. Rodriguez, J. Delgado)
Mowry, John	Managing Director	\$ 1,076.00	1/5/2021	0.8	Fleet Related Matters	Participate on weekly call with Seabury (G. Hughes, J. Luth), Jefferies and Alton to discuss Debtors' rationale for potentially engaging additional fleet advisor
Mowry, John	Managing Director	\$ 1,076.00	1/5/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing outstanding UCC member questions and rationale for Debtors hiring of additional fleet advisor
Mowry, John	Managing Director	\$ 1,076.00	1/6/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing fleet/commercial airline expertise
Mowry, John	Managing Director	\$ 1,076.00	1/6/2021	0.8	Committee Communications and Discussions	Participate on weekly Professionals call to discuss WIP list, weekly agenda, and other outstanding topics (e.g., poss ble fleet advisor retention)
Mowry, John	Managing Director	\$ 1,076.00	1/7/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/7/21, providing relevant fleet/commercial airline expertise
Mowry, John	Managing Director	\$ 1,076.00	1/11/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 1/14/21
Mowry, John	Managing Director	\$ 1,076.00	1/12/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/14/21, focusing on cash reporting topic
Mowry, John	Managing Director	\$ 1,076.00	1/13/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 1/14/21, including update on fleet, operational update, management update
Mowry, John	Managing Director	\$ 1,076.00	1/13/2021	1.0	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other outstanding topics (e.g., Airborne, foreign vendors, USAV) to prepare for the UCC call on 1/14/21, providing input and updating notes as required
Mowry, John	Managing Director	\$ 1,076.00	1/14/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 1/14/20, including an update from the Financial Advisors; provide input as required for open topics/discussion points and noting follow-up items, including continued monitoring of capacity changes
Mowry, John	Managing Director	\$ 1,076.00	1/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/14/20 meeting to discuss open items to be addressed during the follow week, including continued monitoring of cash flow and capacity changes
Mowry, John	Managing Director	\$ 1,076.00	1/17/2021	0.5	Fleet Related Matters	Participated in discussion with J. Luth, G. Hughes, L. Ryan, L. Slezinger, N. Fazioli regarding fleet advisor
Mowry, John	Managing Director	\$ 1,076.00	1/17/2021	0.3	Fleet Related Matters	Participated in discussion with G. Hughes and L. Ryan regarding fleet densification project
Mowry, John	Managing Director	\$ 1,076.00	1/17/2021	0.5	Fleet Related Matters	Participated in discussion with L. Ryan, L. Slezinger regarding fleet advisor
Mowry, John	Managing Director	\$ 1,076.00	1/19/2021	0.4	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., lease rejection damages, fleet RFP, slots) and topics to evaluate in preparation for upcoming UCC meeting on 1/21/21, including relevant deep-dives
Mowry, John	Managing Director	\$ 1,076.00	1/19/2021	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/21/21, focusing on fleet topic
Mowry, John	Managing Director	\$ 1,076.00	1/20/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 1/21/21, including discussion of open legal items and cash update
Mowry, John	Managing Director	\$ 1,076.00	1/20/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other outstanding topics (e.g., debt structure, bank agreement) to prepare for the UCC call on 1/21/21, providing input and updating notes as required
Mowry, John	Managing Director	\$ 1,076.00	1/21/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 1/21/20, including an update from the Financial Advisors; provide input as required for open topics/discussion points
Mowry, John	Managing Director	\$ 1,076.00	1/21/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/21/20 meeting to discuss open items to be addressed during the follow week, including continued monitoring of ongoing monitoring and future forecast updates along with slot update

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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	1/25/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming Avianca management presentation to the UCC committee
Mowry, John	Managing Director	\$ 1,076.00	1/26/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/28/21
Mowry, John	Managing Director	\$ 1,076.00	1/27/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 1/21/21, including deep-dive discussion regarding cash forecast, cash actuals, and future forecast changes
Mowry, John	Managing Director	\$ 1,076.00	1/27/2021	0.8	Fleet Related Matters	Discussion with B. Dailey (Alton) regarding anticipated fleet-related claims requirement
Mowry, John	Managing Director	\$ 1,076.00	1/27/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., cash forecast, USAV, fleet review) to prepare for the UCC call on 1/28/21, providing input and updating notes as required
Mowry, John	Managing Director	\$ 1,076.00	1/28/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/28/20, including an update from the Financial Advisors; provide input as required for open topics/discussion points (e.g., Airborne, cash update) and noting follow-up items, including updated forecast to be provided during next week's management presentation to UCC
Mowry, John	Managing Director	\$ 1,076.00	1/28/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/28/20 meeting to discuss open items to be addressed during the follow week, including continued monitoring of ongoing monitoring of cash flow and expectation for future forecast revision to be presented by Debtor Senior Management during next week's UCC meeting
Mowry, John	Managing Director	\$ 1,076.00	1/28/2021	0.5	Fleet Related Matters	Participated in discussion with J. Luth, K. Raff, L. Ryan, T. Goren, regarding fleet advisor
Mowry, John	Managing Director	\$ 1,076.00	1/28/2021	0.5	Fleet Related Matters	Participated in discussion with L. Ryan re: discussion on waterfall
Mowry, John	Managing Director	\$ 1,076.00	1/28/2021	0.5	Fleet Related Matters	Participated in discussion with L. Ryan and re: discussion on waterfall
Mowry, John	Managing Director	\$ 1,076.00	1/28/2021	0.6	Fleet Related Matters	Additional discussion with B. Dailey (Alton) regarding anticipated fleet-related claims requirement

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	1/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 1/7/21,
Ryan, Leah	Managing Director	\$ 1,076.00	1/5/2021	0.5	Fleet Related Matters	Participated on call with J. Mowry and MoFo team (E. Richards, R. Rodriguez, J. Delgado) to discuss MoFo request for estimating fleet-related claim, fleet tracker, etc.
Ryan, Leah	Managing Director	\$ 1,076.00	1/5/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing open (pre-Christmas) UCC member questions and discussion regarding upcoming retention request of a 3rd party advisor on fleet related matters
Ryan, Leah	Managing Director	\$ 1,076.00	1/5/2021	0.5	Committee Communications and Discussions	Lead discussion with Seabury (John Luth and Ginger Hughes) with Leon S. (Jefferies) and John M. (Alton) to understand rationale behind potential retention of Airborne Capital
Ryan, Leah	Managing Director	\$ 1,076.00	1/5/2021	0.3	Fleet Related Matters	Review of information request for assessment and creation of damages claim file
Ryan, Leah	Managing Director	\$ 1,076.00	1/6/2021	0.3	Committee Communications and Discussions	Prepare and share agenda for call 1/6/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	1/6/2021	1.1	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing commercial, fleet and operational expertise and to discuss update on operations in preparation for UCC call on 1/7/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/6/2021	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Commerical, Fleet, Operations and strategic expertise (e.g., UCC meeting agenda) to prepare for the UCC call on 1/7/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/6/2021	0.3	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 1/7/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/6/2021	0.5	Committee Communications and Discussions	Review and edit weekly flashcard deck prior to UCC meeting on 1/7/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/7/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 1/7/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/7/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/7/21, (UCC members and Financial Advisors) discussion, leading relevant Fleet operations and relevant strategic updates
Ryan, Leah	Managing Director	\$ 1,076.00	1/7/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/7/20 meeting to discuss open items to be addressed during the follow week, including deep-dive for cash flow update
Ryan, Leah	Managing Director	\$ 1,076.00	1/8/2021	0.5	Committee Communications and Discussions	Call with D.Healy (SMBC, UCC Member) to discuss certain case sensitive matters
Ryan, Leah	Managing Director	\$ 1,076.00	1/11/2021	0.5	Committee Communications and Discussions	Participate on call with Seabury (G. Hughes) and FTI consultants and Financial Advisors (Alvarez & Marsal team, Todd Goren - MOFO) regarding foreign vendor payments
Ryan, Leah	Managing Director	\$ 1,076.00	1/11/2021	0.2	Committee Communications and Discussions	Prepare internal correspondance between Brett Miller, Todd Goren and Leon Szlezinger on issues pertaining to cash burn
Ryan, Leah	Managing Director	\$ 1,076.00	1/11/2021	0.1	Committee Communications and Discussions	Prepare correspondance to Seabury (debtors advisors); namely John Luth and Ginger Hughes regarding status update on possible retention of Airborne Capital
Ryan, Leah	Managing Director	\$ 1,076.00	1/12/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing open items raised at UCC meeting on 1/7/21 and focus on cash, next DIP drawdown
Ryan, Leah	Managing Director	\$ 1,076.00	1/13/2021	0.3	Committee Communications and Discussions	Prepare and share agenda for call 1/13/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	1/13/2021	0.7	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing commercial, fleet and operational expertise and to discuss update on operations in preparation for UCC call on 1/14/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/13/2021	1.0	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Commercial, operational and fleet expertise and reviewing open dockets for review and other outstanding topics (e.g., forecast update, fleet RFP update and slot restrictions)
Ryan, Leah	Managing Director	\$ 1,076.00	1/13/2021	0.4	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 1/14/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/13/2021	0.5	Committee Communications and Discussions	Review and edit weekly flashcard deck prior to UCC meeting on 1/13/21

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Professional Hours by Professional January 1, 2021 - January 31, 2021 Page 16 of 87						
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	1/14/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 1/14/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/14/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 1/14/21, providing relevant Commercial, fleet and operational expertise; looking at demand recovery stats in domestic and intl markets
Ryan, Leah	Managing Director	\$ 1,076.00	1/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/14/21 meeting to discuss open items to be addressed during the follow week, including a deep-dive of new entrants (competiive landscape)
Ryan, Leah	Managing Director	\$ 1,076.00	1/15/2021	0.4	Other Debtor Motions	Review of Debtors request to reject its contracts with duty-free services provider DFASS and provide comments to MOFO as requested
Ryan, Leah	Managing Director	\$ 1,076.00	1/17/2021	0.5	Fleet Related Matters	Participated in discussion with J. Luth, G. Hughes, J. Mowry, L. Slezinger, N. Fazioli regarding fleet advisor (retention of Airborne)
Ryan, Leah	Managing Director	\$ 1,076.00	1/17/2021	1.1	Fleet Related Matters	Review of Airborne retention agreement, providing comments to the MOFO team
Ryan, Leah	Managing Director	\$ 1,076.00	1/17/2021	0.3	Fleet Related Matters	Participated in discussion with G. Hughes and J. Mowry regarding the Airbus fleet densification project terms
Ryan, Leah	Managing Director	\$ 1,076.00	1/17/2021	0.5	Fleet Related Matters	Participated in discussion with J. Mowry, L. Slezinger regarding retention of Airborne as fleet advisor
Ryan, Leah	Managing Director	\$ 1,076.00	1/18/2021	0.8	Fleet Related Matters	Review Airbus densification agreement as requested by MOFO providing commentary
Ryan, Leah	Managing Director	\$ 1,076.00	1/18/2021	0.5	Fleet Related Matters	Participate on call with J. Mowry (Alton), D. Healy (SMBC), MOFO (T. Goren and B. Miller) and L. Slezinger regarding retention of Airborne
Ryan, Leah	Managing Director	\$ 1,076.00	1/19/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 1/2121,
Ryan, Leah	Managing Director	\$ 1,076.00	1/19/2021	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams, reviewing open items raised at UCC meeting on 1/21/21 and focus on cash burn rate
Ryan, Leah	Managing Director	\$ 1,076.00	1/20/2021	0.3	Committee Communications and Discussions	Prepare and share agenda for call 1/20/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	1/20/2021	1.0	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing commercial, fleet and operational expertise and to discuss update on operations and Airborne retention in preparation for UCC call on 1/14/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/20/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Commercial, operational and fleet expertise and reviewing open dockets for review and other outstanding topics (e.g. KPS, fleet RFP update and capacity adjustments inc. slot restrictions)
Ryan, Leah	Managing Director	\$ 1,076.00	1/20/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 1/21/21; namely capacity and Airborne retention
Ryan, Leah	Managing Director	\$ 1,076.00	1/20/2021	0.6	Committee Communications and Discussions	Review and edit weekly flashcard deck prior to UCC meeting on 1/21/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/21/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 1/21/21
Ryan, Leah	Managing Director	\$ 1,076.00	1/21/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 1/21/21, (UCC members and Financial Advisors) discussion, leading relevant Commercial, Fleet, Operations and relevant strategic updates and discussion on Airborne
Ryan, Leah	Managing Director	\$ 1,076.00	1/21/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/21/21 meeting to discuss open items to be addressed during the follow week, including deep-dives for international alliance groups in Latin America
Ryan, Leah	Managing Director	\$ 1,076.00	1/22/2021	0.5	Fleet Related Matters	Participate on call with Seabury (G. Hughes and D. Brand) and J. Mowry (Alton) on the rejections/damages claim file
Ryan, Leah	Managing Director	\$ 1,076.00	1/25/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to review international alliance group deep-dive and prioritize team activities for the week
Ryan, Leah	Managing Director	\$ 1,076.00	1/25/2021	0.5	Committee Communications and Discussions	Participate on call with B. Partlin from Holland and Knight (counsel to SMBC) to discuss fleet related matter relevant to SMBC

Detailed Hours by Professional
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Dailey, Bradley	Director	\$ 840.00	1/27/2021	0.8	Fleet Related Matters	Discussion with J. Mowry (Alton) regarding anticipated fleet-related claims requirement
Dailey, Bradley	Director	\$ 840.00	1/27/2021	1.5	Fleet Related Matters	Outlined strucutred claim analysis model (Rent, Re-lease rent, etc.)
Dailey, Bradley	Director	\$ 840.00	1/28/2021	0.6	Fleet Related Matters	Additional discussion with J. Mowry (Alton) regarding anticipated fleet-related claims requirement
Dailey, Bradley	Director	\$ 840.00	1/29/2021	0.9	Fleet Related Matters	Set-up PBH rental during bankruptcy period strucutres in claim analysis model

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/7/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/7/20, including an update from the Fiancial Advisors; provide input as required for open topics/discussion points (e.g., Airborn engagement, cash update) and noting follow-up items
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/7/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/7/20 meeting to discuss open items to be addressed during the follow week, including deep-dive for cash flow update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/8/2021	0.6	Committee Communications and Discussions	Prepare agenda for weekly Alton internal meeting on 1/11/21, including open deep-dive items (e.g., lease rejection damage analysis) as well as pending follow-up items identified during the UCC meeting and subsequent discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/11/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 1/14/21, including relevant deep-dives being prepared for the operational update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/12/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/14/21, focusing on cash reporting topic
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/12/2021	0.4	Fleet Related Matters	Review and prepare deep-dive analysis of selected fleet operations in preparation for UCC meeting on 1/14/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/13/2021	1.1	Committee Communications and Discussions	Revised UCC deck in preparation for the UCC meeting on 1/14/21, including updated verbiage and commentary
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/13/2021	0.5	Committee Communications and Discussions	Prepare draft agenda for the weekly update call with Seabury on 1/13/21; review and prepare follow-up email for MoFo team regarding lobbying efforts
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/13/2021	0.3	Committee Communications and Discussions	Prepare list of open items (e.g., lease rejection damages, fleet RFP, slots) for review during the UCC debrief call, scheduled on 1/14/21 after the UCC weekly meeting
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/13/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 1/14/21, including update on fleet, operational update, management update, cash forecast
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/13/2021	1.0	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other outstanding topics (e.g., Airborne, foreign vendors, USAV) to prepare for the UCC call on 1/14/21, providing input and updating notes as required
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/14/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 1/14/20, including an update from the Fiancial Advisors; provide input as required for open topics/discussion points and noting follow-up items, including continued monitoring of capacity changes
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/14/20 meeting to discuss open items to be addressed during the follow week, including continued monitoring of cash flow and capacity changes
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/19/2021	0.2	Committee Communications and Discussions	Prepare agenda for weekly Alton internal meeting on 1/19/21, including open deep-dive items (e.g., lease rejection damages, fleet RFP, slots) as well as pending follow-up items identified during the UCC meeting and subsequent discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/19/2021	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., lease rejection damages, fleet RFP, slots) and topics to evaluate in preparation for upcoming UCC meeting on 1/21/21, including relevant deep-dives
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/19/2021	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/21/21, focusing on fleet topic
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/19/2021	0.2	Committee Communications and Discussions	Update flashcard verbiage and slide setup for operational and competitive landscape update in preparation for UCC meeting on 1/21/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/19/2021	1.9	Fee Application	Review and revise material related to fee applications
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/20/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 1/21/21, including discussion of open legal items and cash update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/20/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other outstanding topics (e.g., debt structure, bank agreement) to prepare for the UCC call on 1/14/21, providing input and updating notes as required
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/20/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Update flashcard slides, including commentary and operational stats information, in preparation for UCC meeting on 1/21/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/21/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 1/21/20, including an update from the Financial Advisors; provide input as required for open topics/discussion points (e.g., USAV, cash monitoring) and noting follow-up items, including continued monitoring of capacity and cash position
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/21/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/21/20 meeting to discuss open items to be addressed during the follow week, including continued monitoring of ongoing monitoring of cash flow and future forecast updates along with slot update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/21/2021	0.3	Fee Application	Create email response after reviewing November/December fee application document as prepared by S. Schrag with Denton's

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/25/2021	0.2	Committee Communications and Discussions	Prepare agenda for weekly Alton internal meeting on 1/25/21, including open deep-dive items (e.g., alliance update, slot update) as well as pending follow-up items identified during the UCC meeting and subsequent discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/25/2021	0.9	Committee Communications and Discussions	Prepare list of questions regarding cash forecast in advance of weekly call with Jefferies team based on review of recent cash forecast information as posted by Avianca team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/25/2021	1.3	Committee Communications and Discussions	Create email regarding slot regulation topic to C. Gustavo Arrieta and R. Rodriguez to clarify local slot regulations based on review of RAC 3 document (i.e., AeroCivil Slot Regulations)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/25/2021	0.5	Committee Communications and Discussions	Update and review deep-dive analysis of regional alliances prepared for the upcoming UCC update to be reviewed on 1/28/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 1/28/21, focusing on updated cash forecast and quesitons regarding cash burn
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	0.1	Committee Communications and Discussions	Prepare email regarding cash questions for Jefferies team, including items to review and prepare answers to in preparation for the UCC meeting on 1/28/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	0.4	Committee Communications and Discussions	Create detailed agenda list of items to review on Seabury call on 1/27/21, including open fleet and cash topics, in preparation for UCC meeting on 1/28/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Provide feedback based on detailed review of new deep-dive slide showcasing impact of alliances in the region
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Provide feedback regarding changes for the weekly UCC meeting update on 1/28/21, including a deep-dive on alliances
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	0.8	Committee Communications and Discussions	Call with Jefferies team to conduct in-depth review of updated cash information, including 13w forecast, and align on questions to present to Seabury team during call on 1/27/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/26/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Review of internal Colombia market dynamics to identify potential funding for less-dense routes and potential impact on future Avianca network
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/27/2021	0.4	Committee Communications and Discussions	Update UCC meeting deck, including deep-dive on alliances and operational update content for UCC meeting on 1/28/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/27/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 1/21/21, including deep-dive discussion regarding cash forecast, cash actuals, and future forecast changes
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/27/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., cash forecast, USAV, fleet review) to prepare for the UCC call on 1/28/21, providing input and updating notes as required
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/28/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/28/20, including an update from the Financial Advisors; provide input as required for open topics/discussion points (e.g., Airborne, cash update) and noting follow-up items, including updated forecast to be provided during next week's management presentation to UCC
Adriaenssens, Jason	Engagement Manager	\$ 709.00	1/28/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/28/20 meeting to discuss open items to be addressed during the follow week, including continued monitoring of ongoing monitoring of cash flow and expectation for future forecast revision to be presented by Debtor Senior Management during next week's UCC meeting

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/4/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 1/7/21, including relevant deep-dives being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitoring)
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/5/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/7/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/6/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/7/21 by updating regular COVID-19 dashboard (including new data on vaccines) and associated travel restrictions news
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/6/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/7/21 including updating regular weekly operational analysis slides
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/6/2021	2.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/7/21 including compiling local reports and targeted analysis of the marketplace
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/11/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 1/14/21, including relevant deep-dives being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitoring)
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/14/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/12/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/14/21 including updating regular weekly operational analysis slides
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/13/2021	2.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/14/21 including compiling local reports and targeted analysis of the marketplace
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/13/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/14/21 by updating regular COVID-19 dashboard (including new data on vaccines) and associated travel restrictions news
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/19/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/21/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/19/2021	1.6	Fleet Related Matters	Evaluated management's fleet ramp up plan for 1Q21 against latest in service fleet data
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/19/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/21/21 including updating regular weekly operational analysis slides
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/19/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/21/21 by updating regular COVID-19 dashboard and associated travel restrictions news
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/20/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/21/21 including compiling local reports and targeted analysis of the marketplace
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/25/2021	0.4	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 1/28/21, including relevant deep-dives being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitoring)
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/26/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/28/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/26/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/28/21 including updating regular weekly operational analysis slides
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/27/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/28/21 by updating regular COVID-19 dashboard and associated travel restrictions news
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	1/27/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 1/28/21 including compiling local reports and targeted analysis of the marketplace

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	1/4/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 1/7/21, including relevant deep-dives being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitoring)
Puskarevic, Marko	Associate	\$ 367.00	1/5/2021	2.2	Performance Monitoring (Internal, Market/Competitor)	Prepare UCC presentation for the committee meeting on 1/7/2021, including operational updates and reporting on global trends
Puskarevic, Marko	Associate	\$ 367.00	1/5/2021	0.5	Fleet Related Matters	Participate on call with Mofo (E. Richards, R. Rodriguez, J. Delgado) to discuss fleet tracker, fleet rejections, and review/validate damages estimates, noting updates
Puskarevic, Marko	Associate	\$ 367.00	1/5/2021	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/7/21, including weekly extracts of global, regional, and national operational data.
Puskarevic, Marko	Associate	\$ 367.00	1/6/2021	3.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/7/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	1/6/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare update to internal team members regarding data misalignment in airline vs. third-party data source operational reporting
Puskarevic, Marko	Associate	\$ 367.00	1/6/2021	0.1	Performance Monitoring (Internal, Market/Competitor)	Internal call regarding airline data discrepancy with L. Ryan
Puskarevic, Marko	Associate	\$ 367.00	1/6/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Operations expertise and to discuss update on operations in preparation for UCC call on 1/7/21
Puskarevic, Marko	Associate	\$ 367.00	1/6/2021	0.8	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and airline management perspective to prepare for the UCC call on 1/7/21
Puskarevic, Marko	Associate	\$ 367.00	1/6/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distr bute for UCC meeting on 1/7/21
Puskarevic, Marko	Associate	\$ 367.00	1/7/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/7/21, including an update from the Fiancial Advisors; provide input as required for open topics/discussion points (e.g., Airborn engagement, cash update) and noting follow-up items
Puskarevic, Marko	Associate	\$ 367.00	1/7/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/7/21 meeting to discuss open items to be addressed during the follow week, including deep-dive for cash flow update
Puskarevic, Marko	Associate	\$ 367.00	1/11/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 1/14/21, including relevant deep-dives being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitoring)
Puskarevic, Marko	Associate	\$ 367.00	1/11/2021	3.6	Performance Monitoring (Internal, Market/Competitor)	Redevelopment of an internal model to aggregate third-party vendor fleet data in response to committee member request for enhanced fleet data
Puskarevic, Marko	Associate	\$ 367.00	1/12/2021	2.6	Performance Monitoring (Internal, Market/Competitor)	Develop a proprietary model to aggregate and compare route capacity by aircraft type to drive turboprop deep-dive analysis for UCC flashcard
Puskarevic, Marko	Associate	\$ 367.00	1/12/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/14/21, including a deep-dive on turboprop fleet network and requirements
Puskarevic, Marko	Associate	\$ 367.00	1/12/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/14/21, including weekly extracts of global, regional, and national operational data.
Puskarevic, Marko	Associate	\$ 367.00	1/12/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/14/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	1/13/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/14/21, including analysis of Avianca operating statistics
Puskarevic, Marko	Associate	\$ 367.00	1/13/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 1/14/21, including update on fleet, operational update, management update, cash forecast
Puskarevic, Marko	Associate	\$ 367.00	1/13/2021	1.0	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other outstanding topics (e.g., Airborne, foreign vendors, USAV) to prepare for the UCC call on 1/14/21, updating notes as required
Puskarevic, Marko	Associate	\$ 367.00	1/13/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distr bute for UCC meeting on 1/14/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	1/14/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 1/14/21, including an update from the Fiancial Advisors; noting follow-up items, including continued monitoring of capacity changes
Puskarevic, Marko	Associate	\$ 367.00	1/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/14/21 meeting to discuss open items to be addressed during the follow week, including continued monitoring of cash flow and capacity changes
Puskarevic, Marko	Associate	\$ 367.00	1/19/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to review turboprop market deep-dive and prioritize team activities for the week prior to the 1/21/21 UCC meeting
Puskarevic, Marko	Associate	\$ 367.00	1/19/2021	2.0	Committee Communications and Discussions	Prepare flashcard material for UCC meeting on 1/21/21, including weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	1/19/2021	0.9	Committee Communications and Discussions	Prepare flashcard material for UCC meeting on 1/21/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	1/20/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/21/21, including analysis of Avianca operating statistics
Puskarevic, Marko	Associate	\$ 367.00	1/20/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Monitor slot regulation, COVID-19 lockdown and competitor updates to verify flashcard material
Puskarevic, Marko	Associate	\$ 367.00	1/20/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 1/21/21, including discussion of open legal items and cash update
Puskarevic, Marko	Associate	\$ 367.00	1/20/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing open dockets for review and other outstanding topics (e.g., debt structure, bank agreement) to prepare for the UCC call on 1/14/21, updating notes as required
Puskarevic, Marko	Associate	\$ 367.00	1/27/2021	0.1	Committee Communications and Discussions	Distribute flashcard material for UCC meeting on 1/28/21
Puskarevic, Marko	Associate	\$ 367.00	1/21/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 1/21/21, including an update from the Financial Advisors; provide input as required for open topics/discussion points (e.g., USAV, cash monitoring) and noting follow-up items, including continued monitoring of capacity and cash position
Puskarevic, Marko	Associate	\$ 367.00	1/21/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/21/21 meeting to discuss open items to be addressed during the follow week, including continued monitoring of ongoing monitoring of cash flow and future forecast updates along with slot update
Puskarevic, Marko	Associate	\$ 367.00	1/25/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to review international alliance group deep-dive and prioritize team activities for the week prior to the 1/28/20 UCC meeting
Puskarevic, Marko	Associate	\$ 367.00	1/25/2021	4.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of regional alliances prepared for the upcoming UCC update to be reviewed on 1/28/21, including research on competitor alliances and joint ventures relevant to Avianca
Puskarevic, Marko	Associate	\$ 367.00	1/25/2021	2.9	Performance Monitoring (Internal, Market/Competitor)	Develop analysis on turboprop fleet/network in addition to previously prepared materials, for internal monitoring purposes
Puskarevic, Marko	Associate	\$ 367.00	1/26/2021	3.9	Performance Monitoring (Internal, Market/Competitor)	Analyze airport runway statistics and fleet landing requirements, for internal monitoring and to support turboprop deep-dive
Puskarevic, Marko	Associate	\$ 367.00	1/26/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Research global airline partnership structures to contextualize alliance deep-dive and incorporate feedback
Puskarevic, Marko	Associate	\$ 367.00	1/26/2021	1.9	Committee Communications and Discussions	Prepare flashcard material for UCC meeting on 1/28/21, including weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	1/26/2021	1.0	Committee Communications and Discussions	Prepare flashcard material for UCC meeting on 1/28/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	1/26/2021	2.9	Performance Monitoring (Internal, Market/Competitor)	Prepare additional contextual analysis to deep-dive analysis to frame Latin American-focused alliance overview
Puskarevic, Marko	Associate	\$ 367.00	1/27/2021	1.1	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 1/28/21, including deep-dive discussion regarding cash forecast, cash actuals, and future forecast changes
Puskarevic, Marko	Associate	\$ 367.00	1/27/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., cash forecast, USAV, fleet review) to prepare for the UCC call on 1/28/21

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Detailed Hours by Professional
January 1, 2021 to January 31, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	1/27/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 1/28/21, including analysis of Avianca operating statistics
Puskarevic, Marko	Associate	\$ 367.00	1/27/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distr bute for UCC meeting on 1/28/21
Puskarevic, Marko	Associate	\$ 367.00	1/28/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 1/28/21, including an update from the Financial Advisors; provide input as required for open topics/discussion points (e.g., Airborne, cash update) and noting follow-up items, including updated forecast to be provided during next week's management presentation to UCC
Puskarevic, Marko	Associate	\$ 367.00	1/28/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 1/28/21 meeting to discuss open items to be addressed during the follow week, including continued monitoring of ongoing monitoring of cash flow and expectation for future forecast revision to be presented by Debtor Senior Management during next week's UCC meeting

**THIRD INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
SUMMARY OF HOURS BY PROFESSIONAL
FEBRUARY 1, 2021 – MAY 31, 2021**

Name of Professional	Title	Hours	Rate	Total Billed
Berger, Jonathan	Managing Director	78.5	\$1,076	\$84,466.00
Mowry, John	Managing Director	86.8	\$1,076	\$93,396.80
Ryan, Leah	Managing Director	202.0	\$1,076	\$217,352.00
Dailey, Bradley	Director	13.7	\$840	\$11,508.00
Adriaenssens, Jason	Engagement Manager	171.2	\$709	\$121,380.80
Deahl, Evan	Senior Associate	2.4	\$535	\$1,284.00
Ahluwalia, Rupinder	Senior Associate	64.9	\$535	\$34,721.50
Chan, Fred	Senior Associate	5.0	\$535	\$2,675.00
Fischer Linnett, Dalton	Associate	130.8	\$367	\$48,003.60
Immel, Kyle	Associate	156.7	\$367	\$57,508.90
Puskarevic, Marko	Associate	149.3	\$367	\$54,793.10
Thorn, John Sebastian	Associate	9.8	\$367	\$3,596.60
Qin, Yinan	Associate	5.8	\$367	\$2,128.60
Zhang, Kevin	Associate	4.8	\$367	\$1,761.60
Total		1,081.7		\$734,576.50

**THIRD INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
SUMMARY OF HOURS BY PROJECT CATEGORY
FEBRUARY 1, 2021 – MAY 31, 2021**

	Project Category	Hours	Billed
1	Committee Communications and Discussions	538.3	\$436,515.10
2	Fee Application	12.6	\$9,337.10
3	Fleet Related Matters	46.0	\$43,004.70
4	General Case Administration	3.0	\$2,127.00
5	Performance Monitoring (Internal, Market/Competitor)	337.3	\$143,212.40
6	Other Debtor Motions	21.8	\$22,818.70
7	Business Plan and Forecast Diligence and Discussions	122.1	\$76,915.90
8	Supply Chain	.6	\$645.60
	Grand Total:	1,081.7	\$734,576.50



Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

the Debtors c/o Avianca Holdings S A.
Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel
Av. Calle 26 # 59-15, 6th Floor
Bogotá 111321, Colombia

Account Number [REDACTED]
Invoice Number 434520899
Issue Date 15 March 2021
Due Date 14 March 2021

Engagement Name UCC Advisory Support

Name	Title of Professional	Billable Period	February 1, 2021 - February 28, 2021	*Total Hours	Bill Rate/ Hour	Total Hours Billed
Berger, Jonathan:	Managing Director			19	1,076.00	20,444.00
Mowry, John:	Managing Director			13.9	1,076.00	14,956.40
Ryan, Leah:	Managing Director			40.7	1,076.00	43,793.20
Dailey, Bradley:	Director			13.7	840.00	11,508.00
Adriaenssens, Jason:	Engagement Manager			23	709.00	16,307.00
Ahluwalia, Rupinder:	Senior Associate			27.2	535.00	14,552.00
Puskarevic, Marko:	Associate			70	367.00	25,690.00

Sub-Total: \$147,250.60

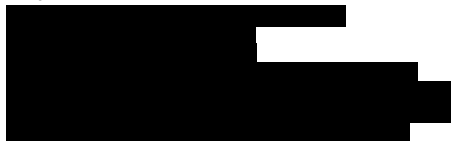
Total **US\$147,250.60**

**Detailed statement of hours included as separate attachment*

Balance Owing: US\$147,250.60

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire



Check

Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Summary of Hours by Professional
 February 1, 2021 - February 28, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	19.0	\$20,444.00
Mowry, John	Managing Director	\$1,076.00	13.9	\$14,956.40
Ryan, Leah	Managing Director	\$1,076.00	40.7	\$43,793.20
Dailey, Bradley	Director	\$840.00	13.7	\$11,508.00
Adriaenssens, Jason	Engagement Manager	\$709.00	23.0	\$16,307.00
Ahluwalia, Rupinder	Senior Associate	\$535.00	27.2	\$14,552.00
Puskarevic, Marko	Associate	\$367.00	70.0	\$25,690.00
Total			207.5	\$147,250.60

Summary Hourly by Project Category
February 1, 2021 - February 28, 2021

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	87.6	\$78,159.10
Fee Application	0.7	\$753.20
Fleet Related Matters	20.0	\$15,904.50
General Case Administration	3.0	\$2,127.00
Other Debtor Motions	12.5	\$13,450.00
Performance Monitoring (Internal, Market/Competitor)	83.7	\$36,856.80
Total	207.5	\$147,250.60

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	2/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open deep-dive topics to prepare questions in advance of this weeks Debtors/Avianca management presentation to the UCC committee on 2/4/21
Berger, Jonathan	Managing Director	\$1,076.00	2/1/2021	0.4	Committee Communications and Discussions	Review Bogota slot restrictions memo dated 01Feb2021 prepared by Carlos Gustavo Arrieta which attempts to define AeroCivil's position on slot restrictions and potential impact to Avianca cashburn.
Berger, Jonathan	Managing Director	\$1,076.00	2/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/4/21, providing airline operational impact insight based on updated cash burn forecast
Berger, Jonathan	Managing Director	\$1,076.00	2/2/2021	0.4	Other Debtor Motions	At request of Mofo (A. Sellick) via email, review spare engine stipulation for Debtors to allow Rolls Royce engine lessor to claim approx \$45K from the security deposit and provide comments/approval
Berger, Jonathan	Managing Director	\$1,076.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing Operations expertise for proposed flight network changes
Berger, Jonathan	Managing Director	\$1,076.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 2/4/21
Berger, Jonathan	Managing Director	\$1,076.00	2/3/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/4/21
Berger, Jonathan	Managing Director	\$1,076.00	2/4/2021	1.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/4/21, Debtors presentation by Avianca CEO and CFO, focus on cash burn and capacity reductions and impact to operations and staffing
Berger, Jonathan	Managing Director	\$1,076.00	2/4/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/4/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive sensitivity analysis to new Debtors cashburn forecast and impact to operations
Berger, Jonathan	Managing Director	\$1,076.00	2/8/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open questions from UCC members after last week's Debtors/Avianca management presentation and review final draft of international alliances deept dive deck.
Berger, Jonathan	Managing Director	\$1,076.00	2/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/11/21, focusing on sensitivity analysis for various demand scenarios as requested by UCC member
Berger, Jonathan	Managing Director	\$1,076.00	2/9/2021	0.5	Other Debtor Motions	At request of Mofo (A. Sellick via email), review Lufthansa Technic A320 maintenance stipulation for Debtors to allow the MRO agreement to terminate and provide comments/approval
Berger, Jonathan	Managing Director	\$1,076.00	2/10/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss Oliver Wyman scope expansion with Avianca CFO and impact to operational costs
Berger, Jonathan	Managing Director	\$1,076.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 2/11/21
Berger, Jonathan	Managing Director	\$1,076.00	2/10/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/11/21
Berger, Jonathan	Managing Director	\$1,076.00	2/10/2021	0.7	Committee Communications and Discussions	Participate on call with Oliver Wyman and Seabury to probe justification for additional fee request for scope of work additions in order to properly explain to the UCC on 2/11/21
Berger, Jonathan	Managing Director	\$1,076.00	2/11/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 2/11/21, provide UCC members with overview and rationale of Oliver Wyman scope and budget increase and provide operational perspective for UCC member questions
Berger, Jonathan	Managing Director	\$1,076.00	2/11/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/11/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive international alliances deck and impact to operations
Berger, Jonathan	Managing Director	\$1,076.00	2/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open questions from UCC members after last week's Oliver Wyman extension request and presentation.
Berger, Jonathan	Managing Director	\$1,076.00	2/16/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/18/21, focusing on impact of just issued draft Term Sheet
Berger, Jonathan	Managing Director	\$1,076.00	2/16/2021	0.4	Other Debtor Motions	At request of Mofo (A. Sellick) via email, review the Debtor's counsels (Millbank) draft of the status update to be presented to the court on 2/17/21 as requested by Judge Glenn and provide comments/approval
Berger, Jonathan	Managing Director	\$1,076.00	2/17/2021	0.4	Committee Communications and Discussions	Participate on 2/17 February court hearing presided by Judge Glenn on behalf of UCC members providing airline operational guidance as appropriate

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 2/18 UCC member call.
Berger, Jonathan	Managing Director	\$1,076.00	2/17/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/18/21
Berger, Jonathan	Managing Director	\$1,076.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 2/18/21
Berger, Jonathan	Managing Director	\$1,076.00	2/18/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 2/18/21, provide UCC members with an update on weekly operational statistics and present the international alliances deep-dive slides
Berger, Jonathan	Managing Director	\$1,076.00	2/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/18/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive into cash burn sensitivity analysis
Berger, Jonathan	Managing Director	\$1,076.00	2/18/2021	0.4	Other Debtor Motions	At request of Seabury (G. Hughs via email), review the amendments to the Airbus retrofit agreements and prepare comments/approval as appropriate
Berger, Jonathan	Managing Director	\$1,076.00	2/19/2021	0.3	Fee Application	Review and edit draft of Alton's Second Interim Fee Application for detailed description accuracy - edits provided
Berger, Jonathan	Managing Director	\$1,076.00	2/22/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week,review status of deep-dive presentations, and cash burn updates as provided by Debtors over the weekend.
Berger, Jonathan	Managing Director	\$1,076.00	2/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/25/21, focusing on recent capacity reductions and impact to cash burn
Berger, Jonathan	Managing Director	\$1,076.00	2/24/2021	0.4	Other Debtor Motions	At request of Mofo (A. Sellick via email), review the Debtor's counsels (Millbank) notice to add additional scope to Debtor's restructuring consultant Oliver Wyman and provide comments/approval
Berger, Jonathan	Managing Director	\$1,076.00	2/24/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/25/21
Berger, Jonathan	Managing Director	\$1,076.00	2/24/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 2/25 UCC member call.
Berger, Jonathan	Managing Director	\$1,076.00	2/24/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 2/25/21
Berger, Jonathan	Managing Director	\$1,076.00	2/25/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/25/21, including an update from the Alton team on the operational stats and competitive landscape; fleet topic and cash variances also discussed
Berger, Jonathan	Managing Director	\$1,076.00	2/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/25/21 meeting, including discussion regarding the competitive market, such as new, planned entrants to the market
Berger, Jonathan	Managing Director	\$1,076.00	2/26/2021	0.3	Other Debtor Motions	At the request of Mofo via email (T. Goren), Review Debtor's restructuring consultant Oliver Wyman's increase in scope to rent or purchase project management software from Oliver Wyman - provided comments to MOFO to discuss with UCC next week

February 11, 2021 to February 28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	2/1/2021	0.4	Committee Communications and Discussions	Contr bute to Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., alliance update) for future UCC meeting deck and topics to evaluate in preparation for upcoming presentation (e.g., updated business model) by the Debtors during this week's UCC meeting on 2/4/21
Mowry, John	Managing Director	\$ 1,076.00	2/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/4/21, discussing updated future forecast and debtor presentation
Mowry, John	Managing Director	\$ 1,076.00	2/2/2021	0.2	Committee Communications and Discussions	Reviewed Debtors' proposed stipulation with RRPf and advised perspective internally to Alton team
Mowry, John	Managing Director	\$ 1,076.00	2/3/2021	0.6	Fleet Related Matters	Additional discussion with B. Dailey (Alton) regarding anticipated fleet-related claims requirement, maintenance adjustments, etc. and drafted note to Seabury with inquiry
Mowry, John	Managing Director	\$ 1,076.00	2/4/2021	0.1	Fleet Related Matters	Reviewed updated maintenance-condition related status provided by Seabury (D. Brand).
Mowry, John	Managing Director	\$ 1,076.00	2/4/2021	1.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/4/21, Debtors presentation by Avianca CEO and CFO, focus on cash burn and capacity reductions and impact to operations and staffing
Mowry, John	Managing Director	\$ 1,076.00	2/4/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/4/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive sensitivity analysis to new Debtors cashburn forecast and impact to operations
Mowry, John	Managing Director	\$ 1,076.00	2/8/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open questions from UCC members after last week's Debtors/Avianca management presentation and review final draft of international alliances deep dive deck.
Mowry, John	Managing Director	\$ 1,076.00	2/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/11/21, focusing on sensitivity analysis for various demand scenarios as requested by UCC member
Mowry, John	Managing Director	\$ 1,076.00	2/10/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss Oliver Wyman scope expansion with Avianca CFO and impact to operational costs
Mowry, John	Managing Director	\$ 1,076.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 2/11/21
Mowry, John	Managing Director	\$ 1,076.00	2/10/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/11/21
Mowry, John	Managing Director	\$ 1,076.00	2/10/2021	0.7	Committee Communications and Discussions	Participate on call with Oliver Wyman and Seabury to probe justification for additional fee request for scope of work additions in order to properly explain to the UCC on 2/11/21
Mowry, John	Managing Director	\$ 1,076.00	2/11/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 2/11/21, provide UCC members with overview and rationale of Oliver Wyman scope and budget increase and provide operational perspective for UCC member questions
Mowry, John	Managing Director	\$ 1,076.00	2/11/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/11/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive international alliances deck and impact to operations
Mowry, John	Managing Director	\$ 1,076.00	2/22/2021	0.4	Committee Communications and Discussions	Participate on weekly call with B. Parlin from H&K (i.e., Counsel of lessor representing a member of the UCC) in preparation for the UCC meeting on 2/25/21, including update regarding status of fleet discussions
Mowry, John	Managing Director	\$ 1,076.00	2/22/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week,review status of deep-dive presentations, and cash burn updates as provided by Debtors over the weekend.
Mowry, John	Managing Director	\$ 1,076.00	2/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/25/21, focusing on recent capacity reductions and impact to cash burn
Mowry, John	Managing Director	\$ 1,076.00	2/24/2021	0.5	Fleet Related Matters	Evaluated fleet databases and participated in call with FlightAware to understand applicability of information for Avianca fleet monitoring
Mowry, John	Managing Director	\$ 1,076.00	2/24/2021	0.4	Other Debtor Motions	At request of Mofo (A. Sellick) via email, review the Debtor's counsels (Millbank) notice to add additional scope to Debtor's restructuring consultant Oliver Wyman and provide comments/approval
Mowry, John	Managing Director	\$ 1,076.00	2/24/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 2/25 UCC member call.
Mowry, John	Managing Director	\$ 1,076.00	2/24/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), in preparation for debtors presentation to the UCC on 2/25/21

Debited Hours by Professional
February 1, 2021 - February 28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	2/25/2021	0.5	Fleet Related Matters	Reviewed Debtor's motions regarding A320 family leases
Mowry, John	Managing Director	\$ 1,076.00	2/25/2021	0.1	Fleet Related Matters	Drafted e-mail to Alton team to exchnage initial thoughts regarding A320 family leases
Mowry, John	Managing Director	\$ 1,076.00	2/25/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/25/21, including an update from the Alton team on the operational stats and competitive landscape; fleet topic and cash variances also discussed
Mowry, John	Managing Director	\$ 1,076.00	2/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/25/21 meeting, including discussion regarding the competitive market, such as new, planned entrants to the market
Mowry, John	Managing Director	\$ 1,076.00	2/26/2021	0.3	Other Debtor Motions	At the request of Mofo via email (T. Goren), Review Debtor's restructuring consultant Oliver Wyman's increase in scope to rent or purchase project management software from Oliver Wyman - provided comments to MOFO to discuss with UCC next week

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	2/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open deep-dive topics and to prepare questions in advance of this weeks Debtors presentation to the Committee on 2/4/21; particular focus on cash and operational performance
Ryan, Leah	Managing Director	\$ 1,076.00	2/1/2021	0.4	Committee Communications and Discussions	Review memo dated 1st of Feb 2021 prepared by Carlos Gustavo Arrieta (legal counsel) which addresses Bogota slots and AeroCivil's position on slot restrictions.
Ryan, Leah	Managing Director	\$ 1,076.00	2/1/2021	0.8	Committee Communications and Discussions	At request of R. Rodriguez (Alton), review of memo dated 1st of Feb 2021 prepared by Carlos G. Arrieta regarding hiring of foreign pilots and use of foreign aircraft
Ryan, Leah	Managing Director	\$ 1,076.00	2/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/4/21, focusing on operational impact of updated cash forecast and quesitons to be made to Avianca's Management team regarding cash burn
Ryan, Leah	Managing Director	\$ 1,076.00	2/2/2021	0.9	Other Debtor Motions	At request of Mofo (A. Sellick) via email, review of a spare engine stipulation for Debtors regarding Rolls Royce engine lessor claim. Prepared clarifications for Ben Schak (Mil bank Legal team) and correspondence with Ben Butterfield (MOFO) - ultimately providing sign off
Ryan, Leah	Managing Director	\$ 1,076.00	2/3/2021	0.4	committee Communications and Discussions	Prepare and share agenda for call 1/27/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	2/3/2021	0.6	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), providing commercial, fleet and operational expertise and to discuss status of fleet RFP both op leases and debt financings
Ryan, Leah	Managing Director	\$ 1,076.00	2/3/2021	0.1	Committee Communications and Discussions	Call with J. Andriaenssens to discuss revisions to reporting methodology for UCC deck
Ryan, Leah	Managing Director	\$ 1,076.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise and respond to various questions in preparation for the UCC call on 2/4/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/3/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 2/4/21; namely Avianca Management Team meeting
Ryan, Leah	Managing Director	\$ 1,076.00	2/3/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/4/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/4/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 2/4/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/4/2021	1.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/4/21, Debtors presentation by Avianca CEO and CFO, which provided details on operational and cash performance and providing insights to UCC members after Debtors presentation
Ryan, Leah	Managing Director	\$ 1,076.00	2/4/2021	0.5	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/4/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive sensitivity analysis to new Debtors cashburn forecast and impact to operations
Ryan, Leah	Managing Director	\$ 1,076.00	2/5/2021	0.5	Committee Communications and Discussions	Participated on call with M. Puskarevic and J. Andrienssens to discuss working draft of alliance deep-dive and additional items to incorporate into content in advance of UCC presentation on 2/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/8/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open questions from UCC members after last week's Debtors/Avianca management presentation and review draft of international alliances review.
Ryan, Leah	Managing Director	\$ 1,076.00	2/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/11/21, focusing on sensitivity analysis for various demand scenarios as requested by UCC member
Ryan, Leah	Managing Director	\$ 1,076.00	2/9/2021	0.5	Other Debtor Motions	At request of Mofo (A. Sellick) via email, review of Lufthansa Technik's stipulation relating to A320 maintenance for Debtors
Ryan, Leah	Managing Director	\$ 1,076.00	2/9/2021	0.5	Other Debtor Motions	Call with Benjamin Butterfield (MOFO) to discuss LHT stipulation and other case sensitive matters
Ryan, Leah	Managing Director	\$ 1,076.00	2/9/2021	0.2	Other Debtor Motions	Review of correspondence from MOFO and provided sign off on LHT stipulation
Ryan, Leah	Managing Director	\$ 1,076.00	2/9/2021	1.0	Committee Communications and Discussions	Review presentation relating to Oliver Wyman revised scope of work to assist transformation plan
Ryan, Leah	Managing Director	\$ 1,076.00	2/9/2021	0.5	Committee Communications and Discussions	Call with J. Andriaenssens and P. Engel (Jefferies) regardings Debtors cash position including burn rate

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.1	Committee Communications and Discussions	Review of correspondence from MOFO regarding tax payment notification
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.3	Committee Communications and Discussions	Review of correspondence from P. Engel and Debtors regarding DIP forecasting and covenant testing
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 2/11/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	1.0	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) including a discussion with Avianca's CFO on the scope of OW and requested changes to their terms. This call also included providing commercial, fleet and operational expertise and to discuss status of fleet RFP
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 2/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.7	Committee Communications and Discussions	Lead call with Oliver Wyman and Seabury to probe justification for additional fee request for scope of work additions in order to properly explain to the UCC on 2/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Slezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 2/11/21; namely revised scope of Oliver Wyman
Ryan, Leah	Managing Director	\$ 1,076.00	2/10/2021	1.0	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 2/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/11/2021	0.2	Other Debtor Motions	Review of Rejection of DFASS contract
Ryan, Leah	Managing Director	\$ 1,076.00	2/11/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 2/11/21, provide UCC members with overview and rationale of Oliver Wyman scope and budget increase and provide operational perspective for UCC member questions
Ryan, Leah	Managing Director	\$ 1,076.00	2/11/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/11/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive international alliances deck and impact to operations
Ryan, Leah	Managing Director	\$ 1,076.00	2/12/2021	1.1	Other Debtor Motions	Review of Avianca Status update to the court document
Ryan, Leah	Managing Director	\$ 1,076.00	2/12/2021	1.4	Committee Communications and Discussions	Review of Avianca Equity Term Sheet and correspondence from J. Luth (Debtors advisor) on such matter
Ryan, Leah	Managing Director	\$ 1,076.00	2/12/2021	0.9	Other Debtor Motions	Review of correspondence from Steve Walsh (Oliver Wyman) and updated presentation from Olivier Wyman
Ryan, Leah	Managing Director	\$ 1,076.00	2/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open questions from UCC members after last week's Oliver Wyman request to expand scope and updated presentation.
Ryan, Leah	Managing Director	\$ 1,076.00	2/16/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/18/21; high level discussion on the draft Equity Term Sheet
Ryan, Leah	Managing Director	\$ 1,076.00	2/16/2021	0.8	Other Debtor Motions	At request of Mofo (A. Sellick) via email, reviewed and provided sign off to the Millbanks draft of the status update to be presented to the court on 2/17/21 as requested by Judge Glenn.
Ryan, Leah	Managing Director	\$ 1,076.00	2/17/2021	0.4	Committee Communications and Discussions	Participated on 2/17 February court hearing presided by Judge Glenn on behalf of UCC members. The purpose of this hearing was to provide detail on the current status of airline operations to the Courts.
Ryan, Leah	Managing Director	\$ 1,076.00	2/17/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 2/17/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	2/17/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) ahead of UCC 2/18 meeting providing commercial, fleet and operational expertise and to discuss status of fleet RFP
Ryan, Leah	Managing Director	\$ 1,076.00	2/17/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/18/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 2/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 2/11/21; namely revised scope of Oliver Wyman
Ryan, Leah	Managing Director	\$ 1,076.00	2/18/2021	0.3	Other Debtor Motions	Review of AVH lease rejections - 2x A319s (docket 1403)
Ryan, Leah	Managing Director	\$ 1,076.00	2/18/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 2/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/18/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 2/18/21, leading relevant Commercial, Fleet, Operations and relevant strategic updates. This included a deep dive on international alliances
Ryan, Leah	Managing Director	\$ 1,076.00	2/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/18/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive into cash burn sensitivity analysis
Ryan, Leah	Managing Director	\$ 1,076.00	2/19/2021	1.5	Other Debtor Motions	Review of final documentation relating to the amendment to the existing Airbus retrofit agreements and prepare comments/approval as appropriate
Ryan, Leah	Managing Director	\$ 1,076.00	2/19/2021	0.4	Fee Application	Review and edit draft of Alton's Second Interim Fee Application for detailed description accuracy
Ryan, Leah	Managing Director	\$ 1,076.00	2/22/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week,review status of deep-dive presentations, and cash burn updates as provided by the debtors and also the Airbus densification project
Ryan, Leah	Managing Director	\$ 1,076.00	2/22/2021	0.4	Committee Communications and Discussions	Lead weekly call with B. Parlin from H&K (i.e., Counsel of lessor representing a member of the UCC) in preparation for the UCC meeting on 2/25/21, including update regarding status of fleet discussions
Ryan, Leah	Managing Director	\$ 1,076.00	2/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/25/21, focusing on recent capacity reductions and impact to cash burn
Ryan, Leah	Managing Director	\$ 1,076.00	2/23/2021	0.6	Committee Communications and Discussions	Review of claim analysis file
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	0.4	Other Debtor Motions	At request of Mofo (A. Sellick) via email, Millbank's notice regarding expanded workscope of OW and provided sign off
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	0.4	Committee Communications and Discussions	Call with P. Engel (Jefferies) regarding preparation for weekly UCC meeting, focusing on cash items - including discussion of new cash forecast and outstanding questions (e.g., USAV, expense shifts, tax payment)
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	0.3	Committee Communications and Discussions	Call with J. Andriaenssens regarding upcoming seabury call; operational impact and cash
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 2/17/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	1.0	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 2/25 UCC member call.
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 2/25/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/24/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 2/11/21; namely revised scope of Oliver Wyman
Ryan, Leah	Managing Director	\$ 1,076.00	2/25/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 2/25/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/25/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 2/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	2/25/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/25/21, including an update from the Alton team on the operational stats and competitive landscape; fleet topic and cash variances also discussed

Debated Hours by Professional
February 1, 2021 - February 28, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	2/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/25/21 meeting, including discussion regarding the competitive market, such as new, planned entrants to the market.
Ryan, Leah	Managing Director	\$ 1,076.00	2/26/2021	0.3	Other Debtor Motions	At the request of Mofo via email (T. Goren), Review Debtor's restructuring consultant Oliver Wyman's increase in scope to rent or purchase project management software from Oliver Wyman - provided comments to MOFO to discuss with UCC next week
Ryan, Leah	Managing Director	\$ 1,076.00	2/26/2021	0.5	Other Debtor Motions	Review of docket 1427 - assumption of aircraft leases
Ryan, Leah	Managing Director	\$ 1,076.00	2/26/2021	1.3	Other Debtor Motions	Review of case sensitive Letters of Intent regarding certain aircraft leases

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Dailey, Bradley	Director	\$ 840.00	2/3/2021	1.3	Fleet Related Matters	Incorporated maintenance assumptions to make exposure adjustments based on whether aircraft is assumed to be in PBH with engine manufacturer. Pulled down Alton's full-life to half-life adjustment for each aircraft type, this will be used to determine lenders exposure
Dailey, Bradley	Director	\$ 840.00	2/3/2021	1.1	Fleet Related Matters	Incorporated maintenance assumptions to make exposure adjustments based on whether aircraft is assumed to be in PBH with engine manufacturer. Pulled down Alton's full-life to half-life adjustment for each aircraft type, this will be used to determine lenders exposure
Dailey, Bradley	Director	\$ 840.00	2/3/2021	0.5	Fleet Related Matters	Additional discussion with J. Mowry (Alton) regarding anticipated fleet-related claims requirement, maintenance adjustments, etc.
Dailey, Bradley	Director	\$ 840.00	2/4/2021	1.3	Fleet Related Matters	Set Model functionality for MX loss variability. Set up PBH functionality for post-bankruptcy.
Dailey, Bradley	Director	\$ 840.00	2/4/2021	1.2	Fleet Related Matters	Implemented and worked to validate model MX loss variability
Dailey, Bradley	Director	\$ 840.00	2/23/2021	2.5	Fleet Related Matters	Updated model to include Alton cost to FL for ATR aircraft, updated CMVs & LRs to reference AVAC numbers, built in ability to haircut values & lease rents
Dailey, Bradley	Director	\$ 840.00	2/23/2021	0.9	Fleet Related Matters	Set up model functionality to for financing loss claim estimates
Dailey, Bradley	Director	\$ 840.00	2/23/2021	1.1	Fleet Related Matters	Began building out estimated cash flows for each of the debt financed aircraft
Dailey, Bradley	Director	\$ 840.00	2/24/2021	0.5	Fleet Related Matters	Finalized estimated cash flows for each of the debt financed aircraft
Dailey, Bradley	Director	\$ 840.00	2/24/2021	0.5	Fleet Related Matters	Updated model logic to link to main input page
Dailey, Bradley	Director	\$ 840.00	2/25/2021	1.8	Fleet Related Matters	Reviewed and check all model formuals to check for errors and confirm functionality
Dailey, Bradley	Director	\$ 840.00	2/25/2021	0.5	Fleet Related Matters	Created output dash board for which illustrates potential losses for lessors and lenders
Dailey, Bradley	Director	\$ 840.00	2/25/2021	0.5	Fleet Related Matters	Updated output such that potential losses can be grouped by aircraft type

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/1/2021	0.3	Committee Communications and Discussions	Review AeroCivil documentation regarding slot regulations create summary email for Alton team regarding the updated regulations
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/1/2021	0.3	Committee Communications and Discussions	Create draft timeline for deep-dive on alliances to be provided to UCC committee after update from the Debtors scheduled for this week
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/1/2021	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., alliance update) for future UCC meeting deck and topics to evaluate in preparation for upcoming presentation (e.g., updated cash forecast, business model) by the Debtors during this week's UCC meeting on 2/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/1/2021	0.4	Committee Communications and Discussions	Prepare response to email from R. Rodriguez with MoFo team after reviewing memo regarding Foreign Pilots in Colombia as prepared by local counsel
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/4/21, discussing updated cash reporting schedule and expectations regarding revised forecast
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/2/2021	0.2	Committee Communications and Discussions	Incorporate updates and review content for UCC weekly update to be sent out on 2/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 2/4/21, including details regarding legal topics, future cash forecast timing, and fleet update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., domiciling discussion, local legal update, USAV) to prepare for the UCC call on 2/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/3/2021	0.2	Committee Communications and Discussions	Update and review UCC Flash Card sent out in lieu of the presentation for this week due to Debtor presentation update for the 2/4/21 meeting, including standard operational and competitive landscape updates
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/3/2021	0.2	Committee Communications and Discussions	Review and align on Jefferies team regarding open topics to discuss during Seabury call on 2/3/21 in preparation for weekly UCC meeting, including discussion of future forecast expectations and timing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/3/2021	0.2	General Case Administration	Prepare reply to email from S. Schrag with Denton's regarding upcoming interim fee application requirements and narrative in support of compensation, including associated timeline and deadlines
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/4/2021	1.7	Committee Communications and Discussions	Participate on UCC meeting dated 1/28/20, including special update from Debtors, including information on current cash position, near-term operational plans, indicative information regarding future operational direction; subsequent discussion of UCC members regarding outstanding legal topic, including update from local counsel
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/4/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/4/21 meeting, including presentaiton by Debtors, to discuss open items to be addressed during the follow week, such as alliance deep-dive and continued update on slot protection flying
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/5/2021	0.5	Committee Communications and Discussions	Conduct internal call with M. Puskarevic and L. Ryan to discuss working draft of alliance deep-dive and additional items to incorporate into content in advance of UCC presentation on 2/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/8/2021	0.5	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., alliance deep-dive) and topics to evaluate in preparation for upcoming UCC meeting on 2/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/11/21, focusing on scenario evaluation as requested by UCC member
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/9/2021	0.2	Committee Communications and Discussions	Pull docket as requested and prepare summary of relevant docket as related to Professional engagement letter supporting Avianca
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/10/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Update and review UCC meeting deck, including standard operational update and regional performance, in preparation for UCC meeting on 2/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/10/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 2/11/21, including presentation of Debtors regarding additional engagement fee for professionals as well as reviewing update on cash forecast and operational status
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., additional payment for professional, USAV flow) to prepare for the UCC call on 2/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/11/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 2/11/21, including a discussion regarding additional professional fees proposed by Debtors and input from Financial Advisors in addition to review of the operational update prepared for the Committee and a review of the updated cash forecast information
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/11/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/11/21 meeting and discussion regarding alliance deep-dive, review of past operational performance, and estimate for future scenarios regarding demand return
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/11/2021	0.2	General Case Administration	Prepare email for S. Schrag with Denton's regarding the interim fee app, including exhibits to be provided in filing

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/12/2021	0.3	Committee Communications and Discussions	Review of status update prepared by Debtors and to be filed with the court in response to request for update on current status of the business and path toward emergence from Chapter 11
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/12/2021	0.3	General Case Administration	Review and revise material related to fee applications, including communication regarding invoice to Denton's (i.e., counsel assisting with fee application creation)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/12/2021	0.5	General Case Administration	Compile all timesheet entries into single file (i.e., formatted and unformatted) for submission to UST for review of interim fee application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/15/2021	0.2	General Case Administration	Review draft of January fee application filing; provide approval to S. Schrag to move forward with filing process
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/16/2021	0.1	Committee Communications and Discussions	Prepare agenda for weekly Alton internal meeting on 2/16/21, including open items (e.g., alliance update, forecast analysis) to facilitate UCC meeting on 2/18/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/16/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., alliance deep-dive) and topics to evaluate (e.g., future forecast, Tranche B termsheet) in preparation for upcoming UCC meeting on 2/18/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/16/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/18/21, focusing on updated term sheet and future process regarding Tranch B financing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/16/2021	0.4	Committee Communications and Discussions	Updated initial draft of report prepared for UCC Committee meeting on 2/18/21, including alliance deep-dive and operational status update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/16/2021	0.9	General Case Administration	Prepare updated draft of the Second Interim Fee Application detailed description to be provided regarding Alton activities based on review of fee applications and timesheets from the relevant periods (i.e., 1 October 2020 through 31 January 2021)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/16/2021	0.1	General Case Administration	Prepare email to S. Schrag with Dentons (i.e., Alton legal counsel) regarding Second Interim Fee Application question related to detailed description to be provided regarding Alton activities
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/17/2021	0.1	Committee Communications and Discussions	Review of dockets 1399 and 1400 as filed with the court regarding retention of Airborne as an advisor; subsequent to previous discussions with UCC regarding engagement
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/17/2021	0.2	Fleet Related Matters	Review of docket 1403 as filed with the court on 2/16/2021 regarding rejection of two A319 leases
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/17/2021	0.1	Fleet Related Matters	Prepare notice to internal team regarding docket to reject two A319 leases, as filed in docket 1403 including summary of the lease rejections
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/17/2021	0.4	Committee Communications and Discussions	Participate on Omnibus court hearing presided by Judge Glenn on 2/17/21 to understand current status of USAV discussions and review other items discussed regarding current and future operational performance
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/17/2021	0.2	Committee Communications and Discussions	Review and align with Jefferies team regarding topics to discuss during Seabury call on 2/17/21 in preparation for weekly UCC meeting, including discussion of cash forecast timing and forecast scenario development
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 2/18/21, including update fleet discussions, operational developments, and negotiations with selected providers
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet, supplier negotiations) to prepare for the UCC call on 2/18/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/18/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 2/18/21, including an update from the Alton team on the operational stats, competitive landscape, and deep-dive discussion on alliance developments in the region; fleet topic also discussed
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/18/21 meeting, including discussion regarding fleet
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/18/2021	0.5	General Case Administration	Finalized updated draft of the Second Interim Fee Application detailed description; sent out draft verison of document to internal Alton team for review and feedback
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/18/2021	0.1	General Case Administration	Prepared e-mail to update S. Schrag from Denton's on status of Fee Application detailed description and alignment of potential deadlines
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/22/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., fleet update) in preparation for upcoming UCC meeting on 2/25/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/22/2021	0.4	Committee Communications and Discussions	Participate on weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in preparation for the UCC meeting on 2/25/21, including update regarding status of fleet discussions

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 2/25/21, focusing on current status of fleet discussion and cash forecast update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/23/2021	0.1	Committee Communications and Discussions	Prepare response to question from J. Mowry with Alton team regarding OW SoW and relevant timing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/24/2021	0.4	Committee Communications and Discussions	Conduct review of the updated cash forecast to review potential operational implications and questions regarding some timing impacts
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/24/2021	0.4	Committee Communications and Discussions	Update and review weekly UCC deck in preparation for UCC meeting on 2/25/21, including updated commentary in preparation for the presentation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/24/2021	0.4	Committee Communications and Discussions	Review and align with Jefferies team regarding topics to discuss during Seabury call on 2/25/21 in preparation for weekly UCC meeting, including discussion of new cash forecast and outstanding questions (e.g., USAV, expense shifts, tax payment)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/24/2021	0.3	Committee Communications and Discussions	Call with L. Ryan to discuss specific questions regarding the operational implications of the new 13-week forecast as prepared by the Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/24/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 2/25/21, including update on fleet topic and discussion of cash variances and forecast changes
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/24/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet, cash/tax impact) to prepare for the UCC call on 2/25/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/25/2021	0.3	Committee Communications and Discussions	Review of newly filed dockets, including review of docket 1427 regarding motion to enter into new aircraft leases and assume existing aircraft leases
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/25/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/25/21, including an update from the Alton team on the operational stats and competitive landscape; fleet topic and cash variances also discussed
Adriaenssens, Jason	Engagement Manager	\$ 709.00	2/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/25/21 meeting, including discussion regarding the competitive market, such as new, planned entrants to the market

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/1/2021	0.4	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 2/4/21, including relevant deep-dives being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitoring)
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/2/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/4/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/3/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/4/21 including updating regular weekly operational analysis slides
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/3/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/4/21 by updating regular COVID-19 dashboard and associated travel restrictions news
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/4/21 including compiling local reports and targeted analysis of the Colombian marketplace
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/8/2021	0.5	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 2/11/21, including relevant deep-dives being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitoring)
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/9/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/11/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/9/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/11/21 including updating regular weekly operational analysis slides
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/9/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/11/21 including compiling local reports and targeted analysis of the Colombian marketplace
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/10/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/11/21 by updating regular COVID-19 dashboard and associated travel restrictions news
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/16/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives and topics to evaluate in preparation for upcoming UCC meeting on 2/18/21, including relevant deep-dives being prepared for the operational update (e.g., turboprop operations, competitor funding, slot regulation monitoring)
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/16/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/18/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/17/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/18/21 by updating regular COVID-19 dashboard and associated travel restrictions news
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/17/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/18/21 including updating regular weekly operational analysis slides
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/17/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/18/21 including compiling local reports and targeted analysis of the Colombian marketplace
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/23/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/25/21, including weekly extracts of global, regional, and national operational data
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/23/2021	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/25/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/23/2021	2.3	Fleet Related Matters	Update extraction method to enhance data quality and ease of use of fleet monitoring model used for weekly committee updates
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/23/2021	1.9	Fleet Related Matters	Review and test outputs of updated extraction method against previous methodology to fix any errors
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/24/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/25/21 including compiling local reports and targeted analysis of the Colombian marketplace
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/24/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/25/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	2/24/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 2/25/21 by updating COVID-19 dashboard and associated travel restrictions news

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., alliance update) for future UCC meeting deck and topics to evaluate in preparation for upcoming presentation (e.g., updated cash forecast, business model) by the Debtors during his week's UCC meeting on 2/4/21
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, conducting general research on the history of airline alliances and identifying relevant subject matter
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, examining schedule data to identify historical alliance market share
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, aggrega ing Star Alliance, Oneworld, and SkyTeam annual factsheet data and third party sources to aggregate competitive metrics
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, visualizing point-in-time alliance membership
Puskarevic, Marko	Associate	\$ 367.00	2/2/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Analyze news articles and press releases regarding post-COVID Latin American codeshare developments and announcements
Puskarevic, Marko	Associate	\$ 367.00	2/2/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, focusing on codeshare/alliance-related reporting in Avianca and partner financial reports
Puskarevic, Marko	Associate	\$ 367.00	2/2/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review of materials shared by Debtors and relevant Docket filings incorporating assessments of alliance value to Avianca
Puskarevic, Marko	Associate	\$ 367.00	2/2/2021	2.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material as an update en lieu of a presentation, due to Debtors' presentation, prior to UCC meeting on 2/4/21, including regular weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 2/4/21, including details regarding legal topics, future cash forecast iming, and fleet update
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including analysis of Avianca alliance and codeshare-related docket filings
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including analysis of Avianca historical alliance/codeshare agreements
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including analysis of Avianca codeshare network development over time
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including development of visual map of Avianca global codeshare network with United
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Conduct research on relevant airline bankruptcy outside of Latin America, including identifying affected subsidiaries, to understand implications on the leasing market
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Develop a fleet-based analysis to demonstrate lessor exposure to other airline bankruptcies, for discussion on calls with professionals
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., domiciling discussion, local legal update, USAV) to prepare for the UCC call on 2/4/21
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material as an update en lieu of a presentation, due to Debtors' presenta ion, prior to UCC meeting on 2/4/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.1	Committee Communications and Discussions	Distribute flashcard material prepared as an update en lieu of a presentation, due to Debtors' presentation, prior to UCC meeting on 2/4/21
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Review Debtors' presenta ion materials in preparation for Debtors' presentation to UCC
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/4/21, Debtors presentation by Avianca CEO and CFO, focus on cash burn and capacity reductions and impact to operations and staffing
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/4/21 meeting to priori ze open items to be addressed during the follow week, including deep-dive sensitivity analysis to new Debtors cashburn forecast and impact to operations
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Star Alliance history and evolution
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Star Alliance airline membership development, including entrances and exits over time

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching SkyTeam history and evolution
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching SkyTeam airline membership development, including entrances and exits over time
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Oneworld history and evolution
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Oneworld airline membership development, including entrances and exits over time
Puskarevic, Marko	Associate	\$ 367.00	2/5/2021	0.5	Committee Communications and Discussions	Participate on internal call with J. Adriaenssens and L. Ryan to discuss working draft of alliance deep-dive and additional items to incorporate into content in advance of UCC presentation on 2/11/21
Puskarevic, Marko	Associate	\$ 367.00	2/8/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., alliance deep-dive) and topics to evaluate in preparation for upcoming UCC meeting on 2/11/21
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/11/21, including weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/11/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	0.1	Committee Communications and Discussions	Reworking flashcard material for UCC meeting on 2/11/21 in absence of regular company-provided data
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Identify approach to addressing committee member request for a future forecast model
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Review key third-party data sources and forecasting to initiate forecast model development in alignment with committee member request
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Extract data from relevant economic and aviation-related forecasts to initiate the development of a scenario evaluation model
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare Avianca historical cash data, aggregating successive forecasts
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare Avianca historical cash data, incorporating adjustments for changes in reporting methodology over time
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare Avianca historical cash data, linking relevant line items relevant to operational forecasting
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Extract airline and regional level historical schedule data relevant to forecasting from third party sources
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Aggregate and post-process historical operational data from Avianca
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss Oliver Wyman scope expansion with Avianca CFO and impact to operational costs
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC)
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.7	Committee Communications and Discussions	Participate on call with Oliver Wyman and Seabury to probe justification for additional fee request for scope of work additions in order to properly explain to the UCC on 2/11/21
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distribute for UCC meeting on 2/11/2021
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 2/11/21, provide UCC members with overview and rationale of Oliver Wyman scope and budget increase and provide operational perspective for UCC member questions
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/11/21 meeting to prioritize open items to be addressed during the following week, including deep-dive international alliances deck and impact to operations
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, examining historical statistical linkages between third party schedule data and Avianca proprietary operational data, including cleaning data discrepancies

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, examining historical statistical linkages between cash inflows and operational/schedule data from Avianca/third party providers, on a line-item basis
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, examining historical statistical linkages between cash outflows and operational/schedule data from Avianca/third party providers, on a line-item basis
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, identifying historical statistical relationships between country/region level data and Avianca-specific trends
Puskarevic, Marko	Associate	\$ 367.00	2/12/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, building base scenario selection mechanisms based on ICAO/IATA forecasts
Puskarevic, Marko	Associate	\$ 367.00	2/12/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, incorporating Debtors' operational forecasts as presented to the Committee on 2/4/2021
Puskarevic, Marko	Associate	\$ 367.00	2/12/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, linking historical schedule and operational data into forecasts from ICAO/IATA and Debtors' materials
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open questions from UCC members after last week's Oliver Wyman extension request and presentation.
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing custom cost escalation overlay functionality
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing custom revenue escalation overlay functionality
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, building custom time-delay input forecasting functionality
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, analyzing historical monthly timing of key cost and revenue items to improve future forecasts
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/18/21, including weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	2/17/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/18/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 2/18 UCC member call.
Puskarevic, Marko	Associate	\$ 367.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 2/18/21
Puskarevic, Marko	Associate	\$ 367.00	2/17/2021	0.1	Committee Communications and Discussions	Distribute flashcard material for UCC meeting on 2/18/2021
Puskarevic, Marko	Associate	\$ 367.00	2/18/2021	0.6	Committee Communications and Discussions	Review international alliances deep-dive slides prior to UCC presentation
Puskarevic, Marko	Associate	\$ 367.00	2/18/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 2/18/21, provide UCC members with an update on weekly operational statistics and present the international alliances deep-dive slides
Puskarevic, Marko	Associate	\$ 367.00	2/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/18/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive into cash burn sensitivity analysis

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	2/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to identify relevant deep-dives (e.g., alliance update) for future UCC meeting deck and topics to evaluate in preparation for upcoming presentation (e.g., updated cash forecast, business model) by the Debtors during this week's UCC meeting on 2/4/21
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, conducting general research on the history of airline alliances and identifying relevant subject matter
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, examining schedule data to identify historical alliance market share
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, aggregating Star Alliance, Oneworld, and SkyTeam annual factsheet data and third party sources to aggregate competitive metrics
Puskarevic, Marko	Associate	\$ 367.00	2/1/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, visualizing point-in-time alliance membership
Puskarevic, Marko	Associate	\$ 367.00	2/2/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Analyze news articles and press releases regarding post-COVID Latin American codeshare developments and announcements
Puskarevic, Marko	Associate	\$ 367.00	2/2/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, focusing on codeshare/alliance-related reporting in Avianca and partner financial reports
Puskarevic, Marko	Associate	\$ 367.00	2/2/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review of materials shared by Debtors and relevant Docket filings incorporating assessments of alliance value to Avianca
Puskarevic, Marko	Associate	\$ 367.00	2/2/2021	2.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material as an update en lieu of a presentation, due to Debtors' presentation, prior to UCC meeting on 2/4/21, including regular weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 2/4/21, including details regarding legal topics, future cash forecast timing, and fleet update
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including analysis of Avianca alliance and codeshare-related docket filings
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including analysis of Avianca historical alliance/codeshare agreements
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including analysis of Avianca codeshare network development over time
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, including development of visual map of Avianca global codeshare network with United
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Conduct research on relevant airline bankruptcy outside of Latin America, including identifying affected subsidiaries, to understand implications on the leasing market
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Develop a fleet-based analysis to demonstrate lessor exposure to o her airline bankruptcies, for discussion on calls with professionals
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., domiciling discussion, local legal update, USAV) to prepare for the UCC call on 2/4/21
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material as an update en lieu of a presentation, due to Debtors' presentation, prior to UCC meeting on 2/4/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.1	Committee Communications and Discussions	Distribute flashcard material prepared as an update en lieu of a presentation, due to Debtors' presentation, prior to UCC meeting on 2/4/21
Puskarevic, Marko	Associate	\$ 367.00	2/3/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Review Debtors' presentation materials in preparation for Debtors' presentation to UCC
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.7	Committee Communications and Discussions	Participate on UCC meeting dated 2/4/21, Debtors presenta ion by Avianca CEO and CFO, focus on cash burn and capacity reductions and impact to operations and staffing
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/4/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive sensitivity analysis to new Debtors cashburn forecast and impact to operations
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Star Alliance history and evolution
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Star Alliance airline membership development, including entrances and exits over time

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching SkyTeam history and evolution
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching SkyTeam airline membership development, including entrances and exits over time
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Oneworld history and evolution
Puskarevic, Marko	Associate	\$ 367.00	2/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare deep-dive analysis of major global airline alliances, researching Oneworld airline membership development, including entrances and exits over time
Puskarevic, Marko	Associate	\$ 367.00	2/5/2021	0.5	Committee Communications and Discussions	Participate on internal call with J. Adriaenssens and L. Ryan to discuss working draft of alliance deep-dive and additional items to incorporate into content in advance of UCC presentation on 2/11/21
Puskarevic, Marko	Associate	\$ 367.00	2/8/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to iden ify relevant deep-dives (e.g., alliance deep-dive) and topics to evaluate in prepara ion for upcoming UCC meeting on 2/11/21
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/11/21, including weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/11/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	0.1	Committee Communications and Discussions	Reworking flashcard material for UCC meeting on 2/11/21 in absence of regular company-provided data
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Identify approach to addressing committee member request for a future forecast model
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Review key third-party data sources and forecasting to initiate forecast model development in alignment with committee member request
Puskarevic, Marko	Associate	\$ 367.00	2/9/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Extract data from relevant economic and aviation-related forecasts to initiate the development of a scenario evaluation model
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare Avianca historical cash data, aggregating successive forecasts
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare Avianca historical cash data, incorporating adjustments for changes in reporting methodology over time
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare Avianca historical cash data, linking relevant line items relevant to operational forecasting
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Extract airline and regional level historical schedule data relevant to forecasting from third party sources
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Aggregate and post-process historical operational data from Avianca
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss Oliver Wyman scope expansion with Avianca CFO and impact to operational costs
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC)
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.7	Committee Communications and Discussions	Participate on call with Oliver Wyman and Seabury to probe justification for additional fee request for scope of work additions in order to properly explain to the UCC on 2/11/21
Puskarevic, Marko	Associate	\$ 367.00	2/10/2021	0.2	Committee Communications and Discussions	Collate flashcard material with o her Financial Advisors' updates and distribute for UCC meeting on 2/11/2021
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 2/11/21, provide UCC members with overview and rationale of Oliver Wyman scope and budget increase and provide operational perspective for UCC member questions
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/11/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive interna ional alliances deck and impact to operations
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, examining historical statistical linkages between third party schedule data and Avianca proprietary operational data, including cleaning data discrepancies

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, examining historical statistical linkages between cash inflows and operational/schedule data from Avianca/third party providers, on a line-item basis
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, examining historical statistical linkages between cash outflows and operational/schedule data from Avianca/ hird party providers, on a line-item basis
Puskarevic, Marko	Associate	\$ 367.00	2/11/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, identifying historical statistical relationships between country/region level data and Avianca-specific trends
Puskarevic, Marko	Associate	\$ 367.00	2/12/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, building base scenario selection mechanisms based on ICAO/IATA forecasts
Puskarevic, Marko	Associate	\$ 367.00	2/12/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, incorporating Debtors' operational forecasts as presented to the Committee on 2/4/2021
Puskarevic, Marko	Associate	\$ 367.00	2/12/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, linking historical schedule and operational data into forecasts from ICAO/IATA and Debtors' materials
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss status of open ques ions from UCC members after last week's Oliver Wyman extension request and presentation.
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing custom cost escalation overlay functionality
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing custom revenue escalation overlay functionality
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, building custom time-delay input forecasting functionality
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, analyzing historical monthly timing of key cost and revenue items to improve future forecasts
Puskarevic, Marko	Associate	\$ 367.00	2/16/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/18/21, including weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	2/17/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 2/18/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 2/18 UCC member call.
Puskarevic, Marko	Associate	\$ 367.00	2/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 2/18/21
Puskarevic, Marko	Associate	\$ 367.00	2/17/2021	0.1	Committee Communications and Discussions	Distribute flashcard material for UCC meeting on 2/18/2021
Puskarevic, Marko	Associate	\$ 367.00	2/18/2021	0.6	Committee Communications and Discussions	Review international alliances deep-dive slides prior to UCC presentation
Puskarevic, Marko	Associate	\$ 367.00	2/18/2021	0.5	Committee Communications and Discussions	Participate on UCC mee ing dated 2/18/21, provide UCC members with an update on weekly operational statistics and present the international alliances deep-dive slides
Puskarevic, Marko	Associate	\$ 367.00	2/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 2/18/21 meeting to prioritize open items to be addressed during the follow week, including deep-dive into cash burn sensitivity analysis



Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel
the Debtors c/o Avianca Holdings S.A.
Av. Calle 26 # 59-15, 6th Floor
Bogotá 111321. Colombia

Account Number 43452
Invoice Number 434520919
Issue Date 19 April 2021
Due Date 19 May 2021

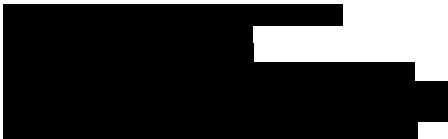
Engagement Name UCC Advisory Support

Name	Title of Professional	Billable Period	March 1, 2021 - March 31, 2021	*Total Hours	Bill Rate/ Hour	Total Hours Billed
Berger, Jonathan:	Managing Director			26.7	1,076.00	28,729.20
Mowry, John:	Managing Director			30.6	1,076.00	32,925.60
Ryan, Leah:	Managing Director			62.6	1,076.00	67,357.60
Adriaenssens, Jason:	Engagement Manager			63.4	709.00	44,950.60
Ahluwalia, Rupinder:	Senior Associate			37.7	535.00	20,169.50
Chan Fred:	Senior Associate			5	535.00	2,675.00
Fischer Linnett, Dalton:	Associate			9	367.00	3,303.00
Immel, Kyle:	Associate			63.2	367.00	23,194.40
Puskarevic, Marko:	Associate			66.4	367.00	24,368.80
Qin, Yinan:	Associate			5.8	367.00	2,128.60
Zhang, Kevin:	Associate			4.8	367.00	1,761.60
Sub-Total:						\$251,563.90
Total						US\$251,563.90

**Detailed statement of hours included as separate attachment*

Balance Owing: US\$251,563.90

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS



Check

Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Summary Hours by Project Category
March 1, 2021 - March 31, 2021

Project Category	Total Hours	Total Billed
Business Plan and Forecast Diligence and Discussions	71.7	\$48,025.90
Committee Communications and Discussions	161.3	\$125,853.00
Fee Application	4.7	\$3,479.10
Fleet Related Matters	12.9	\$13,004.60
Other Debtor Motions	9.3	\$9,368.70
Performance Monitoring (Internal, Market/Competitor)	115.3	\$51,832.60
Total	375.2	\$251,563.90

Summary of Hours by Professional
 April 1, 2021 - April 30, 2021
 March 1, 2021 - March 31, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	26.7	\$28,729.20
Mowry, John	Managing Director	\$1,076.00	30.6	\$32,925.60
Ryan, Leah	Managing Director	\$1,076.00	62.6	\$67,357.60
Adriaenssens, Jason	Engagement Manager	\$709.00	63.4	\$44,950.60
Ahluwalia, Rupinder	Senior Associate	\$535.00	37.7	\$20,169.50
Chan, Fred	Senior Associate	\$535.00	5.0	\$2,675.00
Fischer Linnett, Dalton	Associate	\$367.00	9.0	\$3,303.00
Immel, Kyle	Associate	\$367.00	63.2	\$23,194.40
Puskarevic, Marko	Associate	\$367.00	66.4	\$24,368.80
Qin, Yinan	Associate	\$367.00	5.8	\$2,128.60
Zhang, Kevin	Associate	\$367.00	4.8	\$1,761.60
Total			375.2	\$251,563.90

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	3/1/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations, and latest fleet rejections s as provided by Debtors over the weekend.
Berger, Jonathan	Managing Director	\$1,076.00	3/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/4/21, focusing on new market entrants (StarBlue and Ultra Air) and potential impact to Avianca
Berger, Jonathan	Managing Director	\$1,076.00	3/3/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 3/4 UCC member call.
Berger, Jonathan	Managing Director	\$1,076.00	3/3/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/3/21
Berger, Jonathan	Managing Director	\$1,076.00	3/3/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/4/21
Berger, Jonathan	Managing Director	\$1,076.00	3/4/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 3/4/21, including an update from the Alton team on the operational stats and competitive landscape; Oliver Wyman IT product and cargo IT software also discussed
Berger, Jonathan	Managing Director	\$1,076.00	3/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/4/21 meeting, including discussion regarding the competitive market, such as new, planned entrants to the market
Berger, Jonathan	Managing Director	\$1,076.00	3/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations, and latest fleet announcements as provided by Debtors.
Berger, Jonathan	Managing Director	\$1,076.00	3/8/2021	0.5	Other Debtor Motions	At request of Mofo (A. Sellick via email), review the Debtor's counsels (Millbank) notice to enter into new aircraft leases with GECAS for 10 A320 aircraft and provide approval/comments
Berger, Jonathan	Managing Director	\$1,076.00	3/9/2021	0.4	Other Debtor Motions	At request of Seabury (G. Hughes via email), review the Debtor's intenal business case justifying the purchase of cargo system software and provide approval/comments
Berger, Jonathan	Managing Director	\$1,076.00	3/9/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/11/21, focusing on flight schedule changes and impact to cash burn
Berger, Jonathan	Managing Director	\$1,076.00	3/10/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 3/11 UCC member call.
Berger, Jonathan	Managing Director	\$1,076.00	3/10/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/11/21
Berger, Jonathan	Managing Director	\$1,076.00	3/10/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/11/21
Berger, Jonathan	Managing Director	\$1,076.00	3/11/2021	1.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/11/21, including a presentation by the Debtor's (Avianace CEO and CFO) on latest operational, financial, and restructuring initiatives progress to date and initial communication strategy timeline
Berger, Jonathan	Managing Director	\$1,076.00	3/11/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/11/21 meeting, including discussion to address UCC member questions on hybrid airline business model and need to do deep dives into historical case studies
Berger, Jonathan	Managing Director	\$1,076.00	3/15/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections s as provided by Debtors over the weekend.
Berger, Jonathan	Managing Director	\$1,076.00	3/16/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/18/21, focusing on latest cash burn and impact of vaccine announcements to Avianca
Berger, Jonathan	Managing Director	\$1,076.00	3/17/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss status of 5 year business plan, latest operations and financial statistics in preparation for 3/18 UCC member call.
Berger, Jonathan	Managing Director	\$1,076.00	3/17/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/18/21
Berger, Jonathan	Managing Director	\$1,076.00	3/17/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/17/21
Berger, Jonathan	Managing Director	\$1,076.00	3/18/2021	0.7	Other Debtor Motions	At request of Mofo (A. Sellick via email), review the Debtor's tranche B equity term sheet and provide approval/comments
Berger, Jonathan	Managing Director	\$1,076.00	3/18/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 3/18/21, including an update from the Alton team on the operational stats and competitive landscape

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	3/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/18/21 meeting, including discussion to address UCC member questions on new competitors enterng the market and emergence timing
Berger, Jonathan	Managing Director	\$1,076.00	3/22/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections as provided by Debtors over the weekend.
Berger, Jonathan	Managing Director	\$1,076.00	3/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/25/21, focusing on latest cash burn and new draft Tranche B term sheet provided by Seabury
Berger, Jonathan	Managing Director	\$1,076.00	3/23/2021	0.3	Other Debtor Motions	At request of Mofo (B. Butterfield via email), review the Debtor's motion for proposed aircraft lease assumption & amendment with AMCK and provide approval/comments
Berger, Jonathan	Managing Director	\$1,076.00	3/24/2021	1.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss status of 5 year business plan, latest operations and financial statistics in preparation for 3/25 UCC member call.
Berger, Jonathan	Managing Director	\$1,076.00	3/24/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/25/21
Berger, Jonathan	Managing Director	\$1,076.00	3/24/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/25/21
Berger, Jonathan	Managing Director	\$1,076.00	3/25/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/25/21, including an update from the Alton team on the operational stats and competitive landscape
Berger, Jonathan	Managing Director	\$1,076.00	3/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/25/21 meeting, including discussion of plan to perform red-flag review of pending debtor's 5 year business plan
Berger, Jonathan	Managing Director	\$1,076.00	3/26/2021	0.9	Other Debtor Motions	At request of Seabury (G. Hughes), participate on a conference call to discuss initial position with regards to damage claims by debtor entity
Berger, Jonathan	Managing Director	\$1,076.00	3/27/2021	1.9	Business Plan and Forecast Diligence and Discussions	Initial review of 6-year business plan received from debtors highlighting any preliminary red flags and drafting proposed project plan and resource allocations for operational reasonableness evaluation
Berger, Jonathan	Managing Director	\$1,076.00	3/28/2021	1.6	Business Plan and Forecast Diligence and Discussions	More detailed review of debtor's 6-year business plan with special focus on identifying key cost reduction drivers and preparing detailed list of questions for Alton associate team to research and analyze
Berger, Jonathan	Managing Director	\$1,076.00	3/29/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor's 6-year business plan, provide input to internal plan for business plan assessment project plan and internal resource allocation
Berger, Jonathan	Managing Director	\$1,076.00	3/30/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, including focused discussion on 6-year business plan review
Berger, Jonathan	Managing Director	\$1,076.00	3/30/2021	1.1	Business Plan and Forecast Diligence and Discussions	Alton internal full team meeting to review results of initial anlaysis of debtor's 6-year business plan with special focus on reasonableness of revenue projections, market share, and cost assumptions.
Berger, Jonathan	Managing Director	\$1,076.00	3/31/2021	0.8	Business Plan and Forecast Diligence and Discussions	Review internal first draft of the Alton team's summary deck the debtor's 6-year business plan
Berger, Jonathan	Managing Director	\$1,076.00	3/31/2021	0.3	Business Plan and Forecast Diligence and Discussions	Prepare and compile questions to provide Seabury / Debtor's with regards to the 6-year business plan
Berger, Jonathan	Managing Director	\$1,076.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss initial observations with regards to 6-year business plan, latest operations and financial statistics in preparation for 4/1/21 UCC member call.
Berger, Jonathan	Managing Director	\$1,076.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 4/1/21
Berger, Jonathan	Managing Director	\$1,076.00	3/31/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/1/21

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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	3/1/2021	0.6	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, with focus on Debtors fleet rejections
Mowry, John	Managing Director	\$ 1,076.00	3/2/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/4/21, focusing on new market entrants (StarBlue and Ultra Air) and potential impact to Avianca
Mowry, John	Managing Director	\$ 1,076.00	3/3/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 3/4 UCC member call.
Mowry, John	Managing Director	\$ 1,076.00	3/3/2021	0.7	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant strategic and fleet expertise in preparation for debtors presentation to the UCC on 3/4/21
Mowry, John	Managing Director	\$ 1,076.00	3/4/2021	0.9	Committee Communications and Discussions	Participate in UCC meeting dated 3/4/21, including an update from the Alton team on the performance KPIs, stats, competitive landscape, Oliver Wyman, fleet
Mowry, John	Managing Director	\$ 1,076.00	3/4/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/4/21 meeting, including discussion regarding the competitive market, such as new, planned entrants to the market
Mowry, John	Managing Director	\$ 1,076.00	3/8/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations, and latest fleet announcements as provided by Debtors.
Mowry, John	Managing Director	\$ 1,076.00	3/8/2021	0.9	Fleet Related Matters	At request of Mofo (A. Sellick via email), reviewed the Debtor's counsels (Millbank) notice to enter into GECAS aircraft leases
Mowry, John	Managing Director	\$ 1,076.00	3/9/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/11/21, focusing on flight schedule changes and impact to cash burn
Mowry, John	Managing Director	\$ 1,076.00	3/9/2021	1.8	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for GECAS A320 aircraft (restructured, used, and new)
Mowry, John	Managing Director	\$ 1,076.00	3/9/2021	0.5	Fleet Related Matters	Calculated future utilization estimates for high-level forecast of expected maintenance cash flows for GECAS A320 aircraft (restructured, used, and new)
Mowry, John	Managing Director	\$ 1,076.00	3/9/2021	1.9	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions from aircraft LOIs
Mowry, John	Managing Director	\$ 1,076.00	3/10/2021	0.9	Committee Communications and Discussions	Participate in weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 3/11 UCC member call.
Mowry, John	Managing Director	\$ 1,076.00	3/10/2021	0.4	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant strategic and fleet expertise in preparation for debtors presentation to the UCC on 3/11/21
Mowry, John	Managing Director	\$ 1,076.00	3/10/2021	1.2	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for GECAS A320 aircraft pursuant to LOI provisions
Mowry, John	Managing Director	\$ 1,076.00	3/11/2021	1.6	Committee Communications and Discussions	Participate in UCC meeting dated 3/11/21, including a presentation by the Debtor's (Avianace CEO and CFO) on latest operational, financial, and restructuring initiatives progress to date and initial communication strategy timeline
Mowry, John	Managing Director	\$ 1,076.00	3/11/2021	0.5	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/11/21 meeting, including discussion to address UCC member questions on hybrid airline business model and need to do deep dives into historical case studies
Mowry, John	Managing Director	\$ 1,076.00	3/11/2021	1.1	Fleet Related Matters	Prepared high-level forecast of expected fuel burn and other related cash flows for GECAS A320 aircraft being pursued with LOI
Mowry, John	Managing Director	\$ 1,076.00	3/15/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations
Mowry, John	Managing Director	\$ 1,076.00	3/15/2021	0.7	Fleet Related Matters	Summarized findings of GECAS A320 deals with respect to gross monthly cash flows and NPV of monthly cash flows; provided summary to Alton team working on Avianca UCC engagement
Mowry, John	Managing Director	\$ 1,076.00	3/16/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/18/21, focusing on latest cash burn and impact of vaccine announcements to Avianca
Mowry, John	Managing Director	\$ 1,076.00	3/17/2021	1.0	Committee Communications and Discussions	Participate in weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss status of 5 year business plan, latest operations and financial statistics in preparation for 3/18 UCC member call.
Mowry, John	Managing Director	\$ 1,076.00	3/17/2021	0.4	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/18/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	3/18/2021	0.5	Other Debtor Motions	At request of Mofo (A. Sellick via email), review the Debtor's tranche B equity term sheet and provide approval/comments
Mowry, John	Managing Director	\$ 1,076.00	3/18/2021	0.7	Committee Communications and Discussions	Participate in UCC meeting dated 3/18/21, including an update from the Alton team on the operational stats and competitive landscape
Mowry, John	Managing Director	\$ 1,076.00	3/18/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/18/21 meeting, including discussion to address UCC member questions on new competitors enterng the market and emergence timing
Mowry, John	Managing Director	\$ 1,076.00	3/22/2021	0.2	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. airline business model)
Mowry, John	Managing Director	\$ 1,076.00	3/23/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/25/21, discussing cash burn and new draft Tranche B term sheet provided by Seabury
Mowry, John	Managing Director	\$ 1,076.00	3/23/2021	0.3	Fleet Related Matters	At request of Mofo (B. Butterfield via email), review the Debtor's motion for proposed aircraft lease assumption & amendment with AMCK
Mowry, John	Managing Director	\$ 1,076.00	3/24/2021	0.6	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for AMCK A320 aircraft
Mowry, John	Managing Director	\$ 1,076.00	3/24/2021	0.6	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions from AMCK aircraft LOI
Mowry, John	Managing Director	\$ 1,076.00	3/24/2021	0.5	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for A320 aircraft pursuant to AMCK LOI provisions
Mowry, John	Managing Director	\$ 1,076.00	3/24/2021	0.3	Fleet Related Matters	Summarized findings of AMCK A320 deals with respect to gross monthly cash flows and NPV of monthly cash flows; provided summary to Alton team working on Avianca UCC engagement
Mowry, John	Managing Director	\$ 1,076.00	3/24/2021	1.2	Committee Communications and Discussions	Participate in weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss status of 5 year business plan, latest operations and financial statistics in preparation for 3/25 UCC member call.
Mowry, John	Managing Director	\$ 1,076.00	3/24/2021	0.3	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant strategy and fleet expertise in preparation for debtors presentation to the UCC on 3/25/21
Mowry, John	Managing Director	\$ 1,076.00	3/25/2021	0.6	Committee Communications and Discussions	Participate in UCC meeting dated 3/25/21, including an update from the Alton team on the operational stats and competitive landscape
Mowry, John	Managing Director	\$ 1,076.00	3/25/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/25/21 meeting, including discussion of plan to perform red-flag review of pending debtor's 5 year business plan
Mowry, John	Managing Director	\$ 1,076.00	3/26/2021	0.9	Other Debtor Motions	At request of Seabury (G. Hughes), participate in a conference call to discuss initial position with regards to damage claims by debtor entity
Mowry, John	Managing Director	\$ 1,076.00	3/28/2021	1.5	Business Plan and Forecast Diligence and Discussions	Initial review of 6-year business plan received from debtors to identify any preliminary red flags
Mowry, John	Managing Director	\$ 1,076.00	3/29/2021	0.7	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor's 6-year business plan, provide input to internal plan for business plan assessment project plan and internal resource allocation
Mowry, John	Managing Director	\$ 1,076.00	3/30/2021	0.4	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, focusing on division of work for debtor's 6-year business plan review and highlighting any potential red flags
Mowry, John	Managing Director	\$ 1,076.00	3/30/2021	1.1	Business Plan and Forecast Diligence and Discussions	Alton internal full team meeting to review results of initial anlaysis of debtor's 6-year business plan with special focus on reasonableness of revenue projections, market share, and cost assumptions.
Mowry, John	Managing Director	\$ 1,076.00	3/31/2021	0.4	Business Plan and Forecast Diligence and Discussions	Review internal first draft of the Alton team's summary deck the debtor's 6-year business plan
Mowry, John	Managing Director	\$ 1,076.00	3/31/2021	0.9	Committee Communications and Discussions	Participate in weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss initial observations with regards to 6-year business plan, latest operations and financial statistics in preparation for 4/1/21 UCC member call.
Mowry, John	Managing Director	\$ 1,076.00	3/31/2021	0.3	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 4/1/21
Mowry, John	Managing Director	\$ 1,076.00	3/31/2021	0.2	Business Plan and Forecast Diligence and Discussions	Conduct call with J. Adriaenssens and L. Ryan to confirm communication for UCC meeting on 4/1/21 pertaining to business plan review

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	3/1/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations for UCC meeting dated 03/04/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/1/2021	0.3	Committee Communications and Discussions	Lead weekly call with B. Parlin from H&K (i.e., Counsel of lessor representing a member of the UCC) in preparation for the UCC meeting on 2/25/21, including update regarding status of fleet discussions
Ryan, Leah	Managing Director	\$ 1,076.00	3/1/2021	0.2	Committee Communications and Discussions	Review of email from Alton team to C. Arrieta regarding status of requests made to Aerocivil in Colombia
Ryan, Leah	Managing Director	\$ 1,076.00	3/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/4/21 focusing on waterfall and impact of competitors especially new market entrants (StarBlue and Ultra Air) to AVH's new business plan and the potential impact on domestic ASKs and market share
Ryan, Leah	Managing Director	\$ 1,076.00	3/2/2021	0.1	Committee Communications and Discussions	Review of WIP List as provided by A. Sellick (Mofo) prior to weekly professionals call dated 3/3/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/2/2021	0.3	Committee Communications and Discussions	Review of Avianca Flight restrictions provided by Luiz Fernando Lago (Mofo)
Ryan, Leah	Managing Director	\$ 1,076.00	3/2/2021	0.1	Committee Communications and Discussions	Call with J. Adriaenssens to discuss revised methodology for operational metric comparisons going forward due to impact to COVID-19 going forward
Ryan, Leah	Managing Director	\$ 1,076.00	3/3/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 3/4/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	3/3/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 3/4 UCC member call.
Ryan, Leah	Managing Director	\$ 1,076.00	3/3/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant strategic and operational expertise in preparation for UCC meeting on 4/3/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/3/2021	0.5	Committee Communications and Discussions	Review of updated documents posted to the Intralinks dataroom; AVH weekly operating statistic 03.02.21
Ryan, Leah	Managing Director	\$ 1,076.00	3/3/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/4/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/3/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 3/4/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/3/2021	0.2	Fee Application	Review of Second interim Fee app amendments
Ryan, Leah	Managing Director	\$ 1,076.00	3/3/2021	0.2	Committee Communications and Discussions	Review of correspondence provided by G. Hughes (Seabury) on case sensitive material (cash and labor)
Ryan, Leah	Managing Director	\$ 1,076.00	3/3/2021	0.4	Committee Communications and Discussions	Review of correspondence provided by M. Puskarevic relating to competitor landscape and focus on Viva Air Colombia
Ryan, Leah	Managing Director	\$ 1,076.00	3/4/2021	1.3	Committee Communications and Discussions	Review of documents provided by Ben Schak (Millbank, Debtors legal counsel), namely omnibus motion to seal and amendments to the Scope of Work for IBS
Ryan, Leah	Managing Director	\$ 1,076.00	3/4/2021	0.1	Committee Communications and Discussions	Prepare correspondence to G. Hughes (Seabury) regarding Cargo software
Ryan, Leah	Managing Director	\$ 1,076.00	3/4/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 3/4/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/4/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 2/25/21, including an update from the Alton team on the operational stats and competitive landscape; fleet topic, Oliver Wyman, IBS Cargo software was discussed
Ryan, Leah	Managing Director	\$ 1,076.00	3/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/4/21 meeting, including discussion on follow up requests for further competitive analysis
Ryan, Leah	Managing Director	\$ 1,076.00	3/5/2021	0.1	Committee Communications and Discussions	Review of correspondence from G. Hughes regarding latest lease assumptions
Ryan, Leah	Managing Director	\$ 1,076.00	3/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations, and latest fleet assumption notices as provided by Debtors.

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	3/8/2021	1.1	Committee Communications and Discussions	Review of information provided by Seabury posted to the Intralinks dataroom, the updated cash forecasting and statistics
Ryan, Leah	Managing Director	\$ 1,076.00	3/8/2021	1.2	Other Debtor Motions	At request of Mofo (A. Sellick via email), review the Debtor's counsels (Millbank) notice to enter into new aircraft leases with GECAS for 10 A320 aircraft and provide approval/comments
Ryan, Leah	Managing Director	\$ 1,076.00	3/9/2021	0.6	Other Debtor Motions	At request of Seabury (G. Hughes), review the Debtor's internal documentation regarding rationale and business case justifying the procurement of certain cargo system software to provide approval
Ryan, Leah	Managing Director	\$ 1,076.00	3/9/2021	1.3	Committee Communications and Discussions	Review of memo provided by Carlos Arrieta (Mofo) on local Colombian proceedings engaged at Aerocivil, local authorities and additional information collated by J. Adriaenssens on the matter.
Ryan, Leah	Managing Director	\$ 1,076.00	3/9/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/11/21 focusing on cash burn and covenant tracking vis a vis covenants
Ryan, Leah	Managing Director	\$ 1,076.00	3/10/2021	0.3	Committee Communications and Discussions	Review of updated flight restrictions information for the Debtors provided by Roberto Rodriguez (Mofo)
Ryan, Leah	Managing Director	\$ 1,076.00	3/10/2021	0.2	Committee Communications and Discussions	Review of WIP List shared by A. Sellick (Mofo) ahead of weekly Professionals call
Ryan, Leah	Managing Director	\$ 1,076.00	3/10/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 3/11/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	3/10/2021	0.9	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 3/11 UCC member call.
Ryan, Leah	Managing Director	\$ 1,076.00	3/10/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant strategic and operational expertise in preparation for UCC meeting on 4/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/10/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 3/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/10/2021	0.4	Committee Communications and Discussions	Review of information provided by Seabury posted to the Intralinks dataroom, namely weekly operating stats
Ryan, Leah	Managing Director	\$ 1,076.00	3/10/2021	0.5	Committee Communications and Discussions	Review of information provided by C. Arrieta (Mofo) on the status of revised slot restrictions in Colombia for NS21
Ryan, Leah	Managing Director	\$ 1,076.00	3/10/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/11/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 3/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/11/2021	1.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/11/21, including a presentation by the Debtor's (Avianace CEO and CFO) on latest operational, financial, and restructuring initiatives progress to date and initial communication strategy timeline
Ryan, Leah	Managing Director	\$ 1,076.00	3/11/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/11/21 meeting, including discussion to address UCC member questions on hybrid airline business model and need to do deep dives into historical case studies
Ryan, Leah	Managing Director	\$ 1,076.00	3/15/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections s as provided by Debtors over the weekend.
Ryan, Leah	Managing Director	\$ 1,076.00	3/15/2021	1.0	Committee Communications and Discussions	Review of future cash flow modelling for planned restructured and new to fleet lease assumptions
Ryan, Leah	Managing Director	\$ 1,076.00	3/16/2021	0.2	Fee Application	Correspondence with J. Adriaenssens regarding February timesheets
Ryan, Leah	Managing Director	\$ 1,076.00	3/16/2021	0.3	Committee Communications and Discussions	Review of updated flight restrictions information for the Debtors provided by Roberto Rodriguez (Mofo)
Ryan, Leah	Managing Director	\$ 1,076.00	3/16/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/18/21, focusing on latest operating cash flows and cash-burn situation
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	1.0	Committee Communications and Discussions	Review of updated reports posted to the Intralinks data room by the Debtors advisors, namely Q420 variance reporting

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.2	Committee Communications and Discussions	Participate on call with JEF team to review analysis on latest information posted by the Debtors
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.4	Committee Communications and Discussions	Review AVH operating stats Updated Document 2021.3.17 posted to the Intralinks dataroom
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.9	Committee Communications and Discussions	Listen to the Omnibus court hearing presided by Judge Glenn on 3/17/21, where debtors counsel provided an update to the courts (USAV discussions, lease updates etc) to the court
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 3/17/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	1.0	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics along with update regarding business plan and equity term sheet in preparation for 3/17 UCC member call
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 3/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	1.5	Committee Communications and Discussions	At request of Seabury (Jon Luth via email), review the Debtor's tranche B equity term sheet and provide comments on the latest concepts and financing needs
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.4	Committee Communications and Discussions	Correspondence with JEF (Leon Szlezinger) and Mofo (Todd Goren and Brett Millar) on response to Seabury regarding Equity Term sheet provisions
Ryan, Leah	Managing Director	\$ 1,076.00	3/17/2021	0.3	Committee Communications and Discussions	Review of WIP List shared by A. Sellick (Mofo) ahead of weekly Professionals call
Ryan, Leah	Managing Director	\$ 1,076.00	3/18/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 3/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/18/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 3/18/21, including an update from the Alton team on the operational stats and competitive landscape
Ryan, Leah	Managing Director	\$ 1,076.00	3/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/18/21 meeting, including discussion to address UCC member questions - main focus on competitive landscape and exit plan timing
Ryan, Leah	Managing Director	\$ 1,076.00	3/22/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections as provided by Debtors over the weekend.
Ryan, Leah	Managing Director	\$ 1,076.00	3/22/2021	1.0	Committee Communications and Discussions	Review of updated document posted to the Intralinks dataroom, namely latest cash forecast
Ryan, Leah	Managing Director	\$ 1,076.00	3/22/2021	0.2	Committee Communications and Discussions	Review of correspondence from Seabury (D. Brand) regarding clarity on operational outflows
Ryan, Leah	Managing Director	\$ 1,076.00	3/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/25/21, focusing on latest cash burn and new draft Tranche B term sheet provided by Seabury
Ryan, Leah	Managing Director	\$ 1,076.00	3/23/2021	0.4	Committee Communications and Discussions	Review of materials provided by M. Puskarevic regarding AVH competitor
Ryan, Leah	Managing Director	\$ 1,076.00	3/23/2021	0.4	Other Debtor Motions	At request of Mofo (B. Butterfield via email), review the Debtor's motion for proposed aircraft lease restructure and assumption with AMCK
Ryan, Leah	Managing Director	\$ 1,076.00	3/23/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 3/23/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	1.2	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics along with update regarding 6Y business plan and equity term sheet in preparation for 3/25 UCC member call
Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/25/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.3	Fleet Related Matters	Call with J. Adriaenssens regarding fleet update and business plan review status
Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.4	Committee Communications and Discussions	Review of updated flight restrictions information for the Debtors provided by Roberto Rodriguez (Mofo)
Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 3/25/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.2	Committee Communications and Discussions	Review of WIP List shared by A. Sellick (Mofo) ahead of weekly Professionals call
Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.9	Other Debtor Motions	Review and sign off on Debtor motion - shortening time on new lease motion and review of unredacted LOI provided by Seabury
Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 3/25/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.3	Committee Communications and Discussions	Review of updated documents posted to the Intralinks dataroom covering AVH's weekly operating statistics
Ryan, Leah	Managing Director	\$ 1,076.00	3/24/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 3/25/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/25/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/25/21, including an update from the Alton team on the operational stats and competitive landscape
Ryan, Leah	Managing Director	\$ 1,076.00	3/25/2021	1.0	Committee Communications and Discussions	Call with D. Healy (SMBC) and B. Partlin (H&K legal counsel) to discuss case sensitive matters
Ryan, Leah	Managing Director	\$ 1,076.00	3/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/25/21 meeting, including discussion of plan to perform red-flag review of pending debtor's 5 year business plan
Ryan, Leah	Managing Director	\$ 1,076.00	3/25/2021	0.7	Committee Communications and Discussions	Review of AVH monthly reporting and tax notification payments by A.Sellick (Mofo)
Ryan, Leah	Managing Director	\$ 1,076.00	3/25/2021	0.4	Business Plan and Forecast Diligence and Discussions	Discuss with J. Adriaenssens specific staffing requirements and plan for business plan review timeline in anticipation of receipt of documentation from Debtors and scheduled Board meeting in coming week
Ryan, Leah	Managing Director	\$ 1,076.00	3/26/2021	0.9	Business Plan and Forecast Diligence and Discussions	At request of Seabury (G. Hughes), participate on a conference call to discuss initial thinking regarding subcon
Ryan, Leah	Managing Director	\$ 1,076.00	3/26/2021	0.3	Committee Communications and Discussions	Correspondence with T. Goren (Mofo) and M. Greenberg (A&M) regarding subcon/waterfall
Ryan, Leah	Managing Director	\$ 1,076.00	3/26/2021	1.1	Other Debtor Motions	Review of second notice of additional services by Oliver Wyman and supporting documentation provided by G. Hughes (Seabury)
Ryan, Leah	Managing Director	\$ 1,076.00	3/26/2021	0.2	Committee Communications and Discussions	Correspondence with R.McKensie (Seabury) regarding the AVH updated 6Y plan
Ryan, Leah	Managing Director	\$ 1,076.00	3/27/2021	2.5	Business Plan and Forecast Diligence and Discussions	Part 1 review of 6-year business plan provided by Seabury (debtors advisors) including demand recovery and revenue forecasting / build up assumptions
Ryan, Leah	Managing Director	\$ 1,076.00	3/27/2021	0.5	Business Plan and Forecast Diligence and Discussions	Call with J. Adriaenssens to discuss updated business plan as submitted by Debtors and identify select open questions (e.g., CASK comparison, historical fares)
Ryan, Leah	Managing Director	\$ 1,076.00	3/28/2021	2.2	Business Plan and Forecast Diligence and Discussions	Part 2 review of 6 year business plan provided by Seabury including CASK and peers comparisons
Ryan, Leah	Managing Director	\$ 1,076.00	3/29/2021	2.5	Business Plan and Forecast Diligence and Discussions	Part 3 review of 6 year business plan provided by Seabury including financial forecasting build up proformas, exit financing
Ryan, Leah	Managing Director	\$ 1,076.00	3/29/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor's 6-year business plan, provide input to internal plan for business plan assessment project plan and internal resource allocation
Ryan, Leah	Managing Director	\$ 1,076.00	3/30/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, focusing on division of work for debtor's 6-year business plan review and highlighting any potential red flags

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	3/30/2021	1.1	Business Plan and Forecast Diligence and Discussions	Alton internal full team meeting to review results of initial anlysis of debtor's 6-year business plan with special focus on reasonableness of revenue projections, market share, and cost assumptions.
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	1.4	Business Plan and Forecast Diligence and Discussions	Review internal first draft of the Alton team's summary deck the debtor's 6-year business plan
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 4/1/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.9	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics along with update regarding 6Y business plan and equity term sheet in preparation for 3/25 UCC member call
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 4/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 4/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.2	Business Plan and Forecast Diligence and Discussions	Conduct call with J.Adriaenssens to coordinate on business plan review and communication process
Ryan, Leah	Managing Director	\$ 1,076.00	3/31/2021	0.2	Business Plan and Forecast Diligence and Discussions	Conduct call with J. Adriaenssens and J. Mowry to confirm communication for UCC meeting on 4/1/21 pertaining to business plan review

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/1/2021	0.6	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., local competitive landscape, lease assumptions) in preparation for upcoming UCC meeting on 3/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/1/2021	0.7	Committee Communications and Discussions	Prepare email to C. Arrieta based on review of recent updates to the local competitive landscape and filings with AeroCivil to request additional information and updates regarding the status of each of the airlines in question
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/1/2021	0.1	Committee Communications and Discussions	Prepare email response to A. Sellick with MoFo regarding lease assumption update for UCC
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/1/2021	0.6	Fleet Related Matters	Review of recent lease assumption document as filed by the Debtors to better understand agreement with Lessor
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/1/2021	0.3	Committee Communications and Discussions	Participate on portion of weekly call with B. Parlin from H&K (i.e., Counsel of lessor representing a member of the UCC) in preparation for the UCC meeting on 3/4/21, including update regarding status of fleet discussions (Note: left call early due to conflict with another meeting)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/2/2021	0.1	Committee Communications and Discussions	Call with L. Ryan to discuss revised methodology for operational metric comparisons going forward due to STLY impact to COVID-19 going forward
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/2/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Review and analyze methodology for same-time comparison and different base year options, including review of past performance data and seasonality changes
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/4/21, focusing on waterfall discussion
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/2/2021	0.9	Fee Application	Review of draft Second Interim Fee Application as prepared by S. Schrag with Denton's; provided comments to internal Alton team regarding potential edits
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/3/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Update and review deck in preparation for UCC meeting on 3/4/21, including update on local competition environment and fleet
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/3/2021	0.2	Committee Communications and Discussions	Pull Debtor cash forecast update in response to question from L. Ryan on timing of DIP draw for February; provide list of open items in advance of Seabury call
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/3/2021	0.2	Fee Application	Prepare email to S. Schrag with Dentons (i.e., Alton legal counsel) regarding feedback as related to the Second Interim Fee App, including potential adjustments to be made to the document
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/3/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 3/4/21, including legal update and detailed discussion on fleet topic
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/3/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet, cargo reporting) to prepare for the UCC call on 3/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/3/2021	0.2	Fee Application	Review of revised Second Interim Fee App, incorporating requested adjustments; correspond with S. Schrag regarding updated version
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/4/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 3/5/21, including an update from the Alton team on the operational stats and competitive landscape; legal update was provided and plan for Debtors to present to UCC during next week's meeting discussed
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/4/21 meeting, including discussion ongoing fleet topic and potential additional motions to be filed by Debtors within coming days
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/5/2021	0.2	Fee Application	Prepare response to request from S. Schrag to prepare timesheet details to communicate to UST for review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/8/2021	0.1	Committee Communications and Discussions	Prepare agenda for Alton internal weekly call in advance of said call, including updated list of outstanding topics and questions for Debtors (e.g., historical review, competition update)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/8/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., historical review, local competition, updated questions for Debtors) in preparation for upcoming UCC meeting on 3/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/8/2021	0.2	Fee Application	Review request from S. Schrag regarding September paid amount; prepare email regarding same to Alton Finance team with detailed request and attached docket
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/8/2021	0.2	Fee Application	Review response from Alton Finance team regarding September invoice amount received from Debtor; prepare correspondence with S. Schrag regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.2	Fee Application	Review February timesheet entries as prepared by Alton team and start collation process in-line with request to provide invoice by end of week

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.1	Fee Application	Correspond with S. Schrag regarding timing of February invoice submission and information review process timeline
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.1	Fee Application	Correspond with R. Ahluwali and M. Puskarevic with Alton regarding timesheets
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.1	Performance Monitoring (Internal, Market/Competitor)	Correspond with C. Arrieta to request update on local competitive environment and to confirm AeroCivil policy change
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.2	Committee Communications and Discussions	Review data provided by C. Arrieta regarding local competition; correspond with C. Arrieta regarding same including follow-up clarification
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.2	Committee Communications and Discussions	Prepare summary of information provided by local counsel on the local competitive environment; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/9/2021	0.7	Fee Application	Prepare summary of February timesheet entries for review by legal counsel, including internal review; correspond as required
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/10/2021	0.2	Fee Application	Prepare timesheet entries for review by legal counsel; correspond with S. Schrag regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/10/2021	0.4	Committee Communications and Discussions	Review of updated cash forecast from 03 March as provided by Debtors to identify topics to address during weekly call with Debtors' representatives
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/10/2021	0.9	Committee Communications and Discussions	Update and review UCC flashcard material prepared for the upcoming UCC meeting scheduled for 3/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/10/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 3/11/21, including detailed discussion of updated cash forecast and operational updates
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/10/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., cash, credit discussion) to prepare for the UCC call on 3/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/10/2021	1.0	Committee Communications and Discussions	Review updated resolution 00176 as published by AeroCivil regarding additional changes to slot regulations in Colombia for NS21; prepare summary and correspondence to internal team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/11/2021	0.2	Fee Application	Correspond with S. Schrag regarding preparation of February fee application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/11/2021	0.3	Committee Communications and Discussions	Correspond with Alton team regarding Debtors' presentation as planned to occur during the UCC meeting timeslot on 3/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/11/2021	1.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/11/21, including an update from the Debtors on recent operational performance and cash position as well as updates regarding ongoing business model improvements
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/11/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/11/21 meeting, including discussion of Debtors presentation on operational update and review of local competition updates
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/11/2021	1.8	Committee Communications and Discussions	Conduct research on hybrid airline carriers and relevant business model impacts
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/11/2021	1.7	Committee Communications and Discussions	Develop hybrid airline carrier presentation material to potentially be shared with UCC at a later date
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/12/2021	1.4	Committee Communications and Discussions	Develop hybrid airline timeline and business model evolution analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/12/2021	0.9	Committee Communications and Discussions	Research past airlines across different regions and relevant business models, focusing on product offering and network setup
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/12/2021	1.7	Committee Communications and Discussions	Develop hybrid airline material, including past case studies and examples of business model shifts over time
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/15/2021	0.9	Fleet Related Matters	Review of cash flow model as related to future aircraft leases
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/15/2021	0.2	Committee Communications and Discussions	Prepare agenda for Alton internal weekly call in advance of said call, including updated list of outstanding topics and questions for Debtors (e.g., updated fleet status details)

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/15/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., local competition, passenger trends in regional markets) in preparation for upcoming UCC meeting on 3/18/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/15/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Develop update on local competitor landscape based on updates as provided by C. Arrieta as well as other research; prepared for UCC meeting on 3/18/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/15/2021	0.3	Fee Application	Review February invoice in preparation for fee application submission; correspond with S. Schrag with Denton's regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/15/2021	1.7	Committee Communications and Discussions	Research and prepare summary of additional hybrid airlines and business model details
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/16/2021	0.4	Fee Application	Review February fee statement in preparation for fee application submission; correspond with S. Schrag with Denton's regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/16/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/18/21, focusing on revised cash forecast discussion
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/16/2021	0.7	Committee Communications and Discussions	Update and review of UCC flashcard material prepared for the upcoming UCC meeting scheduled on 3/18/21, including local competition update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.1	Fee Application	Correspond with S. Schrag regarding question related to second interim fee application as filed with the court on 3/16/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.1	Fee Application	Correspond with Alton team regarding February fee statement, as filed with the court on 3/16/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.8	Committee Communications and Discussions	Update and review UCC flashcard material prepared for the upcoming UCC meeting scheduled for 3/18/21, including updates to the lease assumption tracking
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.9	Committee Communications and Discussions	Participate on Omnibus court hearing presided by Judge Glenn on 3/17/21 to understand current status of USAV discussions and updates on motions filed regarding aircraft lease amendments and assumptions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.2	Committee Communications and Discussions	Review and align with Jefferies team regarding topics to discuss during Seabury call on 3/17/21 in preparation for weekly UCC meeting, including timing of receipt of updated cash forecast
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.3	Committee Communications and Discussions	Review of Q4 financial statement document as posted by Debtors on 3/17/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 3/18/21, including detailed discussion of Tranch B funding
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/17/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., business plan timeline) to prepare for the UCC call on 3/18/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/18/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 3/18/21, including update on the hearing from previous day (e.g., USAV settlement, aircraft leases, sealing motion) as well as an update from the Alton team on the operational stats and competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/18/21 meeting, including status of historical review and bankruptcy update on LATAM/Aeromexico
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/22/2021	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., fleet update) in preparation for upcoming UCC meeting on 3/25/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/25/21, including discussion on future business plan review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/23/2021	0.2	Fleet Related Matters	Review of additional lease document provided by counsel; correspond with M. Puskarevic regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/23/2021	0.8	Committee Communications and Discussions	Review and edit Avianca historical document, including review of operational details
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/24/2021	0.2	Committee Communications and Discussions	Update UCC flash card to be presented to UCC on 3/25/21 to incorporate additional lease assumption as filed for review with the court in Docket 1490
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/24/2021	0.6	Committee Communications and Discussions	Review and edit UCC flash card to be presented to UCC on 3/25/21, including updates to operational stats

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/24/2021	0.3	Committee Communications and Discussions	Review of operational details of revised cash forecast from 3/18/21 as provided by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/24/2021	0.4	Committee Communications and Discussions	Review and align with Jefferies team regarding topics to discuss during Seabury call on 3/25/21 in preparation for weekly UCC meeting, including open cash forecast questions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/24/2021	0.3	Fleet Related Matters	Call with L. Ryan regarding fleet update and business plan review status
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/24/2021	1.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 3/25/21, including updated fleet discussions, Tranche B update, business plan timeline, and cash discussion
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/24/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., USAV update, exclusivity update, operational update, term sheet discussion) to prepare for the UCC call on 3/25/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/25/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/25/21, including update on open topics (e.g., business plan, cash forecast and position, equity discussion) as well as an update from the Alton team on the operational stats and competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/25/21 meeting, including planning for business plan review process and timeline
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/25/2021	0.4	Business Plan and Forecast Diligence and Discussions	Discuss with L. Ryan specific staffing requirements and plan for business plan review timeline in anticipation of receipt of documentation from Debtors and scheduled Board meeting in coming week
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/26/2021	0.9	Business Plan and Forecast Diligence and Discussions	Participate on call with Seabury (i.e., representative for the Debtors), Jefferies Alton (i.e., financial advisors for UCC) to review Subcon setup
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/26/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Internal on-board call with D. Fischer Linnett summarizing project objectives, reporting methodologies, stakeholders, and timelines
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/27/2021	1.4	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan as submitted by Debtors, including future fleet planning
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/27/2021	0.5	Business Plan and Forecast Diligence and Discussions	Call with L. Ryan to discuss updated business plan as submitted by Debtors and identify select open questions (e.g., CASK comparison, historical fares)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/27/2021	0.3	Business Plan and Forecast Diligence and Discussions	Correspond with Alton senior team regarding planning for business plan review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/28/2021	1.3	Business Plan and Forecast Diligence and Discussions	Prepare detailed list of questions and action items for team to review as related to the business plan [1.2]; correspond with L. Ryan regarding same [0.1]
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/28/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct high level review of business plan Excel model, focusing on relevant assumptions and data sources
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/28/2021	0.3	Business Plan and Forecast Diligence and Discussions	Correspond with internal Alton team regarding plan for business analysis, including detailed outline of proposed approach
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/28/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with R. Ahluwalia, K. Zhang, and F. Chan to align on approach for business plan review, including list of items to analyze
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	0.5	Business Plan and Forecast Diligence and Discussions	Participate weekly call with B. Parlin from H&K (i.e., Counsel of lessor representing a member of the UCC) in preparation for the UCC meeting on 4/1/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with R. Ahluwalia, K. Zhang, and F. Chan to review updated business plan review draft deck
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	0.7	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan review) to provide feedback to Debtors on key assumptions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with M. Pukarevic and Y. Quin to review plan for business plan analysis, including analysis of revenue growth and Air Traffic Liability data
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	0.3	Business Plan and Forecast Diligence and Discussions	Conduct call with M. Pukarevic to discuss market share growth question related to business plan review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	1.5	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updates to demand recovery analysis

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	1.2	Business Plan and Forecast Diligence and Discussions	Update material prepared for business plan review, including analysis of CASK data
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	0.3	Business Plan and Forecast Diligence and Discussions	Discuss CAPEX planning and financing analysis with Y. Qin
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	1.4	Business Plan and Forecast Diligence and Discussions	Identify list of key questions as related to the Debtor's business plan in preparation for joint review with Alton team on 3/30/31
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/29/2021	0.9	Business Plan and Forecast Diligence and Discussions	Review available data on CAPEX, including comparison to previous plan as provided by Debtors and bridge to new fleet
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/30/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, including focused discussion on business plan review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/30/2021	0.9	Business Plan and Forecast Diligence and Discussions	Lead detailed business plan review call with Alton team, focusing on review of comparison data and creation of list of questions to pose to Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/30/2021	0.7	Business Plan and Forecast Diligence and Discussions	Prepare list of open questions to pose to Debtors regarding busines splan; correspond with internal team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/30/2021	0.5	Business Plan and Forecast Diligence and Discussions	Review response to selected questions as prepared by internal team; correspond with Senior Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/31/2021	1.1	Committee Communications and Discussions	Review and update flash card as prepared for UCC meeting on 4/1/21, including updates to competitive landscape and fleet status
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/31/2021	0.3	Business Plan and Forecast Diligence and Discussions	Coordinate business plan review approach with Jefferies and Alton teams, including discussion regarding what can be shared with Committee during 4/1/21 UCC meeting
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/31/2021	0.2	Business Plan and Forecast Diligence and Discussions	Conduct call with L. Ryan to coordinate on business plan review process
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/31/2021	0.2	Business Plan and Forecast Diligence and Discussions	Conduct call with L. Ryan and J. Mowry to confirm communication for UCC meeting on 4/1/21 pertaining to business plan review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/1/21, including exclusivity update, Tranche B discussions, and communication process regarding business plan with UCC
Adriaenssens, Jason	Engagement Manager	\$ 709.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., exclusivity update, waterfall discussion, business plan coordination) to prepare for the UCC call on 3/25/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/1/2021	0.6	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., local competitive landscape, lease assumptions) in preparation for upcoming UCC meeting on 3/4/21
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/1/2021	1.5	Committee Communications and Discussions	Internal call with Immel for handover of UCC deck updates, including weekly extracts of operational data and parked fleet metrics
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/2/2021	1.2	Committee Communications and Discussions	Internal call with Immel for handover of UCC deck updates, including targeted analysis of the Colombian, Ecuadorian, and El Salvadorean marketplaces
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/2/2021	2.6	Performance Monitoring (Internal, Market/Competitor)	Redevelop flashcard material for UCC meeting on 3/4/21, including redevelopment of year-over-year operational statistics presentation methodology to isolate COVID-19 impacts
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/3/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Review and edit draft of flashcard deck in preparation for the UCC meeting on 3/4/21
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/8/2021	4.8	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on Colombian airports. Compile data from sources such as Aerocivil, OAG, Colombia MoF Budget 2021, [2.6]; Analyse key airports and assocaited infrastructure spending [2.2]
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/9/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on AVH's historic acquisitions/divestments
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/10/2021	5.0	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on current shareholder structure (incl. 2017-2019 shareholder conflicts). Compile court documents and press releases [2.9]; Synthesize findings [2.1]
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/11/2021	5.1	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on Avianca 2021 plan and its impact on cash and debt structure in 2019. Review Avianca 2021 financial reprofiling objectives and outcomes [2.8]; Analyse impact on cash balance and debt structure [2.3]
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/15/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on Revenue trends over past five years
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/15/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on network comparison between 2015 and 2019
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/15/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on Fleet Development
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/16/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on Wage expenses
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/17/2021	3.7	Performance Monitoring (Internal, Market/Competitor)	Prepare analysis for Pre-Petition Situational Report on Fuel Costs and Hedging effectiveness. Compile data from various sources to benchmark post-hedge fuel prices [1.1]; Analyse fuel expenses and hedging impact [2.6]
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/24/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Edit Pre-Petition Situational Report based on feedback
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/28/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with J. Adriaenssens, K. Zhang, and F. Chan to align on approach for business plan review, including list of items to analyze
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/29/2021	1.1	Business Plan and Forecast Diligence and Discussions	Prepare analysis for business plan review including benchmarking various target financial metrics against competitors
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/29/2021	0.8	Business Plan and Forecast Diligence and Discussions	Prepare analysis for business plan review by analyzing historic, current and proposed fleet numbers
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/29/2021	1.3	Business Plan and Forecast Diligence and Discussions	Prepare analysis for business plan review by benchmarking target operating metrics against competitors
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/29/2021	1.2	Business Plan and Forecast Diligence and Discussions	Prepare analysis for business plan review by breaking down and comparing historic and future CASK buckets
Ahluwalia, Rupinder	Senior Associate	\$ 535.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with J. Adriaenssens, K. Zhang, and F. Chan to review updated business plan review draft deck

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Detailed Hours by Professional
March 1, 2021 to March 31, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Chan, Fred	Senior Associate	\$ 535.00	3/28/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with J. Adriaenssens, R. Ahluwalia, K. Zhang, to align on approach for business plan review, including list of items to analyze
Chan, Fred	Senior Associate	\$ 535.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with J. Adriaenssens, R. Ahluwalia, K. Zhang, to review updated business plan review draft deck
Chan, Fred	Senior Associate	\$ 535.00	3/29/2021	0.5	Committee Communications and Discussions	Participating in Alton internal communication on task assignments, and allocation of work to individuals
Chan, Fred	Senior Associate	\$ 535.00	3/29/2021	1.0	Business Plan and Forecast Diligence and Discussions	Gathering information and research on publications to assess business plan materials
Chan, Fred	Senior Associate	\$ 535.00	3/29/2021	1.2	Business Plan and Forecast Diligence and Discussions	Preparing and validating fleet data sets for benchmarking analysis
Chan, Fred	Senior Associate	\$ 535.00	3/29/2021	1.5	Business Plan and Forecast Diligence and Discussions	Setting up and preparing presentation materials for business plan review

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Detailed Hours by Professional
March 1, 2021 - March 4, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	3/26/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Internal on-board call with J. Adriaenssens summarizing project objectives, reporting methodologies, stakeholders, and timelines
Fischer Linnett, Dalton	Associate	\$ 367.00	3/29/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor's 6-year business plan
Fischer Linnett, Dalton	Associate	\$ 367.00	3/30/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, including focused discussion on business plan review
Fischer Linnett, Dalton	Associate	\$ 367.00	3/30/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Internal call with M. Puskarevic, regarding handover of UCC deck updates and future reporting methodology
Fischer Linnett, Dalton	Associate	\$ 367.00	3/30/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Internal call with K. Immel and M. Puskarevic regarding handover and streamlining of UCC deck updates
Fischer Linnett, Dalton	Associate	\$ 367.00	3/30/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate on Alton internal full team meeting to review results of initial anlysis of debtor's 6-year business plan with special focus on reasonableness of revenue projections, market share, and cost assumptions.
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of domestic and international Colombian air traffic from previous week
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of Latin American domestic and international air traffic from previous week
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Review pending leases for AMCK and GECAS aircraft submitted to the court
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of top Latin American air routes
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/1/21, including exclusivity update, Tranche B discussions, and communication process regarding business plan with UCC
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., exclusivity update, waterfall discussion, business plan coordination) to prepare for the UCC call on 3/25/21
Fischer Linnett, Dalton	Associate	\$ 367.00	3/31/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick for personal introduction and distribution of FA materials for 1/4/21 UCC meeting/update

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	3/1/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations, and latest fleet rejections s as provided by Debtors over the weekend.
Immel, Kyle	Associate	\$ 367.00	3/1/2021	1.5	Committee Communications and Discussions	Internal call with R. Ahluwalia for handover of UCC deck updates, including weekly extracts of operational data and parked fleet metrics
Immel, Kyle	Associate	\$ 367.00	3/1/2021	0.5	Committee Communications and Discussions	Participate weekly call with B. Parlin from H&K (i.e., Counsel of lessor representing a member of the UCC) in preparation for the UCC meeting on 3/4/21, including update regarding status of fleet discussions
Immel, Kyle	Associate	\$ 367.00	3/1/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including weekly extracts of global, regional, and national operational data
Immel, Kyle	Associate	\$ 367.00	3/1/2021	2.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	3/1/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 including compiling local reports and targeted analysis of the Colombian marketplace
Immel, Kyle	Associate	\$ 367.00	3/2/2021	1.2	Committee Communications and Discussions	Internal call with R. Ahluwalia for handover of UCC deck updates, including targeted analysis of the Colombian, Ecuadorian, and El Salvadorean marketplaces
Immel, Kyle	Associate	\$ 367.00	3/2/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/4/21, focusing on new market entrants (StarBlue and Ultra Air) and potential impact to Avianca
Immel, Kyle	Associate	\$ 367.00	3/2/2021	0.2	Committee Communications and Discussions	Internal call with M. Puskarevic regarding UCC deck updates, specifically Avianca's parked fleet metrics
Immel, Kyle	Associate	\$ 367.00	3/2/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 by updating COVID-19 dashboard
Immel, Kyle	Associate	\$ 367.00	3/2/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	3/2/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	3/2/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including weekly extracts of global, regional, and national operational data
Immel, Kyle	Associate	\$ 367.00	3/3/2021	0.2	Committee Communications and Discussions	Internal call with M. Puskarevic and J. Adriaenssens regarding UCC deck updates, specifically review and proofing of flash card materials for UCC meeting on 3/4/21
Immel, Kyle	Associate	\$ 367.00	3/3/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 3/4/21, including legal update and detailed discussion on fleet topic
Immel, Kyle	Associate	\$ 367.00	3/3/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet, cargo reporting) to prepare for the UCC call on 3/4/21
Immel, Kyle	Associate	\$ 367.00	3/3/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 by updating COVID-19 travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	3/3/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	3/3/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/4/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	3/3/2021	2.2	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing additional forecast scenario input functionality
Immel, Kyle	Associate	\$ 367.00	3/4/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 3/4/21, including an update from the Alton team on the operational stats and competitive landscape; legal update was provided and plan for Debtors to present to UCC during next week's meeting discussed
Immel, Kyle	Associate	\$ 367.00	3/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/4/21 meeting, including discussion ongoing fleet topic and potential additional motions to be filed by Debtors within coming days
Immel, Kyle	Associate	\$ 367.00	3/4/2021	0.4	Committee Communications and Discussions	Internal call with M. Puskarevic regarding scenario evaluation model development

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	3/4/2021	2.2	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing additional input functionality
Immel, Kyle	Associate	\$ 367.00	3/4/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Develop scenario evaluation model per committee member request, developing additional forecast market recovery scenario functionality
Immel, Kyle	Associate	\$ 367.00	3/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations, and latest fleet announcements as provided by Debtors.
Immel, Kyle	Associate	\$ 367.00	3/9/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/11/21, focusing on flight schedule changes and impact to cash burn
Immel, Kyle	Associate	\$ 367.00	3/9/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 by updating COVID-19 travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	3/9/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	3/9/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	3/9/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	3/10/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 3/11 UCC member call.
Immel, Kyle	Associate	\$ 367.00	3/10/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/11/21
Immel, Kyle	Associate	\$ 367.00	3/10/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 by reviewing and updating slides for presentation to the UCC
Immel, Kyle	Associate	\$ 367.00	3/10/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 by updating Avianca and competitors' operational statistics in the Ecuador and El Salvador markets
Immel, Kyle	Associate	\$ 367.00	3/10/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	3/10/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	3/10/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/11/21 by compiling operational and market statistics related to the Brazilian market per committee request
Immel, Kyle	Associate	\$ 367.00	3/11/2021	1.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/11/21, including a presentation by the Debtor's (Avianace CEO and CFO) on latest operational, financial, and restructuring initiatives progress to date and initial communication strategy timeline
Immel, Kyle	Associate	\$ 367.00	3/11/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/11/21 meeting, including discussion to address UCC member questions on hybrid airline business model and need to do deep dives into historical case studies
Immel, Kyle	Associate	\$ 367.00	3/15/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections s as provided by Debtors over the weekend.
Immel, Kyle	Associate	\$ 367.00	3/15/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	3/15/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	3/15/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	3/15/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by updating Avianca and competitors' operational statistics in the Ecuador and El Salvador markets
Immel, Kyle	Associate	\$ 367.00	3/16/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/18/21, focusing on latest cash burn and impact of vaccine announcements to Avianca

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	3/16/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	3/16/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by compiling operational and market statistics related to the Brazilian market per committee request
Immel, Kyle	Associate	\$ 367.00	3/16/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by updating Avianca and competitors' operational statistics in the Colombia market
Immel, Kyle	Associate	\$ 367.00	3/16/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	3/17/2021	0.9	Committee Communications and Discussions	Participate on Omnibus court hearing presided by Judge Glenn on 3/17/21 to understand current status of USAV discussions and updates on motions filed regarding aircraft lease amendments and assumptions
Immel, Kyle	Associate	\$ 367.00	3/17/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss status of 5 year business plan, latest operations and financial statistics in preparation for 3/18 UCC member call.
Immel, Kyle	Associate	\$ 367.00	3/17/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/18/21
Immel, Kyle	Associate	\$ 367.00	3/17/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 by reviewing and updating slides for presentation to the UCC
Immel, Kyle	Associate	\$ 367.00	3/17/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/18/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	3/18/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 3/18/21, including an update from the Alton team on the operational stats and competitive landscape
Immel, Kyle	Associate	\$ 367.00	3/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/18/21 meeting, including discussion to address UCC member questions on new competitors entering the market and emergence timing
Immel, Kyle	Associate	\$ 367.00	3/22/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections as provided by Debtors over the weekend.
Immel, Kyle	Associate	\$ 367.00	3/22/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 by updating Avianca and competitors' operational statistics in the Colombia market
Immel, Kyle	Associate	\$ 367.00	3/23/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 3/25/21, focusing on latest cash burn and new draft Tranche B term sheet provided by Seabury
Immel, Kyle	Associate	\$ 367.00	3/23/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	3/23/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	3/23/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	3/23/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	3/23/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 by updating Avianca and competitors' operational statistics in the Ecuador and El Salvador markets
Immel, Kyle	Associate	\$ 367.00	3/24/2021	1.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss status of 5 year business plan, latest operations and financial statistics in preparation for 3/25 UCC member call.
Immel, Kyle	Associate	\$ 367.00	3/24/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/25/21
Immel, Kyle	Associate	\$ 367.00	3/24/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 3/25/21 by reviewing and updating slides for presentation to the UCC
Immel, Kyle	Associate	\$ 367.00	3/25/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/25/21, including an update from the Alton team on the operational stats and competitive landscape

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	3/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/25/21 meeting, including discussion of plan to perform red-flag review of pending debtor's 5 year business plan
Immel, Kyle	Associate	\$ 367.00	3/26/2021	0.9	Other Debtor Motions	At request of Seabury (G. Hughes), participate on a conference call to discuss initial position with regards to damage claims by debtor entity
Immel, Kyle	Associate	\$ 367.00	3/29/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor's 6-year business plan, provide input to internal plan for business plan assessment project plan and internal resource allocation
Immel, Kyle	Associate	\$ 367.00	3/29/2021	0.5	Committee Communications and Discussions	Participate weekly call with B. Parlin from H&K (i.e., Counsel of lessor representing a member of the UCC) in preparation for the UCC meeting on 4/1/21
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/1/21, focusing on division of work for debtor's 6-year business plan review and highlighting any potential red flags
Immel, Kyle	Associate	\$ 367.00	3/30/2021	1.1	Business Plan and Forecast Diligence and Discussions	Alton internal full team meeting to review results of initial anlysis of debtor's 6-year business plan with special focus on reasonableness of revenue projections, market share, and cost assumptions.
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.5	Committee Communications and Discussions	Internal call with M. Puskarevic and D. Fischer Linnett regarding handover and streamlining of UCC deck updates
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/1/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/1/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/1/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/1/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/1/21 by updating Avianca and competitors' operational statistics in the Ecuador and El Salvador markets
Immel, Kyle	Associate	\$ 367.00	3/30/2021	0.8	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updates to Avianca fleet composition over time
Immel, Kyle	Associate	\$ 367.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss initial observations with regards to 6-year business plan, latest operations and financial statistics in preparation for 4/1/21 UCC member call.
Immel, Kyle	Associate	\$ 367.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 4/1/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	3/1/2021	0.6	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., local competitive landscape, lease assumptions) in preparation for upcoming UCC meeting on 3/4/21
Puskarevic, Marko	Associate	\$ 367.00	3/1/2021	0.5	Committee Communications and Discussions	Participate on weekly call with B. Parlin from H&K (i.e., Counsel of lessor representing a member of the UCC) in preparation for the UCC meeting on 3/4/21, including update regarding status of fleet discussions
Puskarevic, Marko	Associate	\$ 367.00	3/2/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Redevelop flashcard material for UCC meeting on 3/4/21, including redevelopment of year-over-year operational statistics presentation methodology to isolate COVID-19 impacts
Puskarevic, Marko	Associate	\$ 367.00	3/2/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including a deep-dive of new airline startups within Colombia and proposed networks
Puskarevic, Marko	Associate	\$ 367.00	3/2/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including a deep-dive of new LCC market entrants from outside of Colombia and proposed schedules/overlap with Avianca
Puskarevic, Marko	Associate	\$ 367.00	3/2/2021	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	3/3/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including a deep-dive of capacity cutbacks on international routes
Puskarevic, Marko	Associate	\$ 367.00	3/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including an analysis of pending lease assumptions and relevant aircraft
Puskarevic, Marko	Associate	\$ 367.00	3/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	3/3/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 3/4 UCC member call.
Puskarevic, Marko	Associate	\$ 367.00	3/3/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/3/21
Puskarevic, Marko	Associate	\$ 367.00	3/3/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distribute for UCC meeting on 3/4/21
Puskarevic, Marko	Associate	\$ 367.00	3/4/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 3/4/21, including an update from the Alton team on the operational stats and competitive landscape; Oliver Wyman IT product and cargo IT software also discussed
Puskarevic, Marko	Associate	\$ 367.00	3/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/4/21 meeting, including discussion regarding the competitive market, such as new, planned entrants to the market
Puskarevic, Marko	Associate	\$ 367.00	3/4/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Scrape and post-process utilization data for entire leased fleet from third party vendor as an input for claims analysis
Puskarevic, Marko	Associate	\$ 367.00	3/4/2021	0.4	Committee Communications and Discussions	Internal call with K. Immel regarding scenario evaluation model development
Puskarevic, Marko	Associate	\$ 367.00	3/5/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Review K. Immel additions to scenario evaluation model
Puskarevic, Marko	Associate	\$ 367.00	3/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations, and latest fleet announcements as provided by Debtors.
Puskarevic, Marko	Associate	\$ 367.00	3/9/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/11/21, including weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	3/9/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/11/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	3/10/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss latest operations and financial statistics in preparation for 3/11 UCC member call.
Puskarevic, Marko	Associate	\$ 367.00	3/10/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/11/21
Puskarevic, Marko	Associate	\$ 367.00	3/10/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Review pending leases for additional GECAS aircraft submitted to the court

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	3/10/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/4/21, including an analysis of pending lease assumptions and relevant aircraft
Puskarevic, Marko	Associate	\$ 367.00	3/10/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distribute en lieu of presentation for 3/11/21 UCC meeting/update from Debtors
Puskarevic, Marko	Associate	\$ 367.00	3/11/2021	1.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/11/21, including an update from the Debtors on recent operational performance and cash position as well as updates regarding ongoing business model improvements
Puskarevic, Marko	Associate	\$ 367.00	3/11/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/11/21 meeting, including discussion of Debtors presentation on operational update and review of local competition updates
Puskarevic, Marko	Associate	\$ 367.00	3/15/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections s as provided by Debtors over the weekend.
Puskarevic, Marko	Associate	\$ 367.00	3/16/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/18/21, including weekly extracts of global, regional, and national operational data
Puskarevic, Marko	Associate	\$ 367.00	3/16/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/18/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	3/16/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, including an analysis of US D.H.S. data
Puskarevic, Marko	Associate	\$ 367.00	3/16/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, including an analysis of booking curve trends
Puskarevic, Marko	Associate	\$ 367.00	3/16/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, including an analysis of European demand trends based on government-provided passenger data
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss status of 5 year business plan, latest operations and financial statistics in preparation for 3/18 UCC member call.
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/18/21
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, including an analysis of key Latin American markets based on government-provided passenger data
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, including an analysis of key Latin American markets based on government-provided passenger data
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, including a deep-dive slide to compare Avianca against other Latin American airline bankruptcies on key traffic recovery metrics
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/18/21, analyzing company press releases and financials from other Latin American airline bankruptcies
Puskarevic, Marko	Associate	\$ 367.00	3/17/2021	0.1	Committee Communications and Discussions	Distribute flashcard material for UCC meeting on 3/18/2021
Puskarevic, Marko	Associate	\$ 367.00	3/18/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 3/18/21, including an update from the Alton team on the operational stats and competitive landscape
Puskarevic, Marko	Associate	\$ 367.00	3/18/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/18/21 meeting, including discussion to address UCC member questions on new competitors entering the market and emergence timing
Puskarevic, Marko	Associate	\$ 367.00	3/22/2021	0.2	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., fleet update) in preparation for upcoming UCC meeting on 3/25/21
Puskarevic, Marko	Associate	\$ 367.00	3/23/2021	0.2	Fleet Related Matters	Review of additional lease document provided by counsel; correspond with J. Adriaenssens regarding same
Puskarevic, Marko	Associate	\$ 367.00	3/23/2021	0.2	Committee Communications and Discussions	Review Avianca historical document, including review of operational details
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/25/21, including weekly extracts of global, regional, and national operational data

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/25/21, including regular weekly airline-level and route-by-route operational analysis
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC meeting on 3/25/21, including a deep-dive slide to compare Avianca against other Latin American airline bankruptcies on key traffic recovery metrics
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Review pending leases for AMCK aircraft submitted to the court
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	0.2	Committee Communications and Discussions	Collate flashcard material with other Financial Advisors' updates and distribute for 3/25/21 UCC meeting/update from Debtors
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	1.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss status of 5 year business plan, latest operations and financial statistics in preparation for 3/25 UCC member call.
Puskarevic, Marko	Associate	\$ 367.00	3/24/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 3/25/21
Puskarevic, Marko	Associate	\$ 367.00	3/25/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 3/25/21, including an update from the Alton team on the operational stats and competitive landscape
Puskarevic, Marko	Associate	\$ 367.00	3/25/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 3/25/21 meeting, including discussion of plan to perform red-flag review of pending debtor's 5 year business plan
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.5	Business Plan and Forecast Diligence and Discussions	Preliminary review of 6-year business plan received from debtors
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.7	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss preliminary perspectives of debtor's 6-year business plann
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with Y. Qin and J. Adriaenssens to review plan for business plan analysis, including analysis of revenue growth and Air Traffic Liability data
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with Y. Qin to discuss business plan analysis methodology regarding CapEx
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	1.7	Business Plan and Forecast Diligence and Discussions	Conduct analysis of revenue forecast buildup, including itinerary average revenue expectation analysis
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	1.3	Business Plan and Forecast Diligence and Discussions	Conduct analysis of revenue forecast buildup, including top itinerary competitor 2019 traffic analysis
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.9	Business Plan and Forecast Diligence and Discussions	Conduct analysis of revenue forecast buildup, including analysis of market share capture assumptions
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.7	Business Plan and Forecast Diligence and Discussions	Conduct analysis of revenue forecast buildup, visualizing and verifying buildup methodology
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.5	Committee Communications and Discussions	Participate weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in preparation for the UCC meeting on 4/1/21
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	1.9	Business Plan and Forecast Diligence and Discussions	Benchmark previously identified cost initiative targets in materials shared with Committee against revised reduction targets in Business Plan
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	1.2	Business Plan and Forecast Diligence and Discussions	Conduct analysis of CASK assumptions, identifying points of clarification for discordant values based on varying assumptions
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	1.1	Business Plan and Forecast Diligence and Discussions	Identify competitor airline future CASK targets and cost reduction initiatives, based on public rep[orting and earnings transcripts
Puskarevic, Marko	Associate	\$ 367.00	3/29/2021	0.3	Business Plan and Forecast Diligence and Discussions	Conduct call with J. Adriaenssens to discuss market share growth question related to business plan review
Puskarevic, Marko	Associate	\$ 367.00	3/30/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Analysis of competitors' fleet utilization based on third-party data pull
Puskarevic, Marko	Associate	\$ 367.00	3/30/2021	1.1	Business Plan and Forecast Diligence and Discussions	Alton internal full team meeting to review results of initial anlysis of debtor's 6-year business plan with special focus on reasonableness of revenue projections, market share, and cost assumptions.

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	3/30/2021	0.5	Committee Communications and Discussions	Internal call with K. Immel and D. Linnett regarding handover and streamlining of UCC deck updates
Puskarevic, Marko	Associate	\$ 367.00	3/30/2021	1.4	Committee Communications and Discussions	Internal call with D. Linnett, regarding handover of UCC deck updates and future reporting methodology
Puskarevic, Marko	Associate	\$ 367.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss initial observations with regards to 6-year business plan, latest operations and financial statistics in preparation for 4/1/21 UCC member call.
Puskarevic, Marko	Associate	\$ 367.00	3/31/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 4/1/21
Puskarevic, Marko	Associate	\$ 367.00	3/31/2021	1.4	Committee Communications and Discussions	Internal call with D. Linnett, providing guidance on key data pulls for UCC reporting and FA Material distribution
Puskarevic, Marko	Associate	\$ 367.00	3/31/2021	0.1	Committee Communications and Discussions	Correspond with J. Gilbert to notify of handoff of FA Material collation responsibilities to D. Linnett
Puskarevic, Marko	Associate	\$ 367.00	3/31/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick to notify of handoff of FA Material distribution to D. Linnett
Puskarevic, Marko	Associate	\$ 367.00	3/31/2021	0.5	Business Plan and Forecast Diligence and Discussions	Internal meeting with D. Linnett regarding analysis of Avianca operational statistics for previous two weeks

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Detailed Hours by Professional
March 1, 2020 to March 31, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with M. Puskarevic and J. Adriaenssens to review plan for business plan analysis, including analysis of revenue growth and Air Traffic Liability data
Qin, Yinan	Associate	\$ 367.00	3/29/2021	0.3	Business Plan and Forecast Diligence and Discussions	Discuss CAPEX planning and financing analysis with J. Adriaenssens
Qin, Yinan	Associate	\$ 367.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with M. Puskarevic to discuss business plan analysis methodology regarding CapEx
Qin, Yinan	Associate	\$ 367.00	3/29/2021	1.0	Business Plan and Forecast Diligence and Discussions	Research and preprocessing data for air traffic liability data analysis
Qin, Yinan	Associate	\$ 367.00	3/29/2021	1.0	Business Plan and Forecast Diligence and Discussions	Research and preprocessing data for revenue growth and CapEx (densification project Exp) analysis
Qin, Yinan	Associate	\$ 367.00	3/29/2021	1.0	Business Plan and Forecast Diligence and Discussions	Conduct CapEx (densification project Exp) analysis and prepared materials for business plan review
Qin, Yinan	Associate	\$ 367.00	3/29/2021	1.2	Business Plan and Forecast Diligence and Discussions	Research and data collection of competitors' financial information regarding peer comparison analysis
Qin, Yinan	Associate	\$ 367.00	3/29/2021	0.5	Business Plan and Forecast Diligence and Discussions	Identify questions regarding Air traffic liability data and CapEx information

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Detailed Hours by Professional
March 1, 2021 to March 31, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Zhang, Kevin	Associate	\$ 367.00	3/29/2021	2.0	Business Plan and Forecast Diligence and Discussions	Research on AVH and other competitors w.r.t densification seat totals to other LCCs, including regional competitors
Zhang, Kevin	Associate	\$ 367.00	3/28/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with J. Adriaenssens, R. Ahluwalia, and F. Chan to align on approach for business plan review, including list of items to analyze
Zhang, Kevin	Associate	\$ 367.00	3/29/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct internal meeting with J. Adriaenssens, R. Ahluwalia, and F. Chan to review updated business plan review draft deck
Zhang, Kevin	Associate	\$ 367.00	3/29/2021	2.0	Business Plan and Forecast Diligence and Discussions	Research on CASK-ex fuel on competitors and plotting data collected



Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel
the Debtors c/o Avianca Holdings S.A.
Av. Calle 26 # 59-15, 6th Floor
Bogotá 111321, Colombia

Account Number 43452
Invoice Number 434520949
Issue Date 27 May 2021
Due Date 25 June 2021

Engagement Name UCC Advisory Support

Professional Title	Billable Period	April 1, 2021 - April 30, 2021	Total Hours	Billing Rate	Total Billed
Berger, Jonathan: Managing Director			17.2	1,076.00	18,507.20
Mowry, John: Managing Director			29.5	1,076.00	31,742.00
Ryan, Leah: Managing Director			51.9	1,076.00	55,844.40
Adriaenssens, Jason: Engagement Manager			47.2	709.00	33,464.80
Deahl, Evan: Senior Associate			2.4	535.00	1,284.00
Fischer Linnett, Dalton: Associate			75.2	367.00	27,598.40
Immel, Kyle: Associate			50.6	367.00	18,570.20
Puskarevic, Marko: Associate			12.9	367.00	4,734.30
Sub-Total:					\$191,745.30
<i>*Detailed statement of hours included as separate attachment</i>					Total <u>US\$191,745.30</u>

Balance Owing: US\$191,745.30

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire

Account Name: Alton Aviation Consultancy LLC
Account Number: [REDACTED]
Bank Name: Bank of America, N.A.
Bank Address: 222 Broadway, New York, NY 10038, USA
Routing Number [for domestic US ACH transfers]: [REDACTED]
Routing Number [for domestic US wire transfers]: [REDACTED]
SW FT Code [for international wire transfers]: [REDACTED]

Check

Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Summary Hours by Project Category

April 1, 2021 - April 30, 2021

Project Category	Total Hours	Total Billed
Business Plan and Forecast Diligence and Discussions	38.4	\$22,369.80
Committee Communications and Discussions	147.7	\$119,634.00
Fee Application	4.7	\$3,332.30
Fleet Related Matters	13.1	\$14,095.60
Performance Monitoring (Internal, Market/Competitor)	83.0	\$32,313.60
Total	286.9	\$191,745.30

Summary of Hours by Professional
 April 1, 2021 - April 30, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	17.2	\$18,507.20
Mowry, John	Managing Director	\$1,076.00	29.5	\$31,742.00
Ryan, Leah	Managing Director	\$1,076.00	51.9	\$55,844.40
Adriaenssens, Jason	Engagement Manager	\$709.00	47.2	\$33,464.80
Deahl, Evan	Senior Associate	\$535.00	2.4	\$1,284.00
Fischer Linnett, Dalton	Associate	\$367.00	75.2	\$27,598.40
Immel, Kyle	Associate	\$367.00	50.6	\$18,570.20
Puskarevic, Marko	Associate	\$367.00	12.9	\$4,734.30
Total			286.9	\$191,745.30

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate on first Alton-Jefferies team 6-year business plan walk-thru and sharing of initial observations
Berger, Jonathan	Managing Director	\$1,076.00	4/1/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 4/1/21, including an update from the Alton team on the operational stats and competitive landscape
Berger, Jonathan	Managing Director	\$1,076.00	4/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/1/21 meeting, including discussion of priorities for deep-dive into debtor's 6-year business plan
Berger, Jonathan	Managing Director	\$1,076.00	4/6/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics to include business plan review follow-ups and CASK confirmation in preparation for upcoming UCC meeting on 4/8/21
Berger, Jonathan	Managing Director	\$1,076.00	4/6/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/8/21, including discussion on equity question from previous UCC call and cash flow monthly tab discrepancy
Berger, Jonathan	Managing Director	\$1,076.00	4/7/2021	1.0	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/8/21, including exclusivity USAV update, exclusivity extension, fleet update, and cash update
Berger, Jonathan	Managing Director	\$1,076.00	4/7/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., USAV, Airborne, Subcon) to prepare for the UCC call on 4/8/21
Berger, Jonathan	Managing Director	\$1,076.00	4/7/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/8/21
Berger, Jonathan	Managing Director	\$1,076.00	4/8/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/8/21, including an update from the Alton team on the operational stats and competitive landscape
Berger, Jonathan	Managing Director	\$1,076.00	4/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/8/21 meeting, including discussion of priorities for deep-dive into UCC member questions regarding new entrants impact on 6-year business plan
Berger, Jonathan	Managing Director	\$1,076.00	4/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections as provided by Debtors over the weekend.
Berger, Jonathan	Managing Director	\$1,076.00	4/13/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align quesitons to review with Seabury team in advance of weekly call
Berger, Jonathan	Managing Director	\$1,076.00	4/14/2021	0.7	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss just issued exit financing collateral in preparation for 4/15/21 UCC member call.
Berger, Jonathan	Managing Director	\$1,076.00	4/14/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 4/15/21
Berger, Jonathan	Managing Director	\$1,076.00	4/15/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/15/21, including an update from the Alton team on the operational stats and competitive landscape
Berger, Jonathan	Managing Director	\$1,076.00	4/15/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/15/21 meeting, including discussion of exit financing and debtor's 6-year business plan
Berger, Jonathan	Managing Director	\$1,076.00	4/19/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. summary of 6-year business plan), and latest fleet rejections as provided by Debtors over the weekend.
Berger, Jonathan	Managing Director	\$1,076.00	4/20/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/22/21, including discussion on valuation methodology and relavent comps
Berger, Jonathan	Managing Director	\$1,076.00	4/21/2021	0.9	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss status of exit financing outreach, org changes, and other fleet issues in preparation for 4/22/21 UCC member call.
Berger, Jonathan	Managing Director	\$1,076.00	4/21/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant operations expertise in preparation for debtors presentation to the UCC on 4/22/21
Berger, Jonathan	Managing Director	\$1,076.00	4/21/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/22/21
Berger, Jonathan	Managing Director	\$1,076.00	4/22/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 4/22/21, including update on open topics (e.g., exit financing update, CFO change) as well as an update from the Alton team on the operational stats and competitive landscape
Berger, Jonathan	Managing Director	\$1,076.00	4/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton par icipants only) weekly call to discuss priority topics to include business plan review and valuation comp analysis in preparation for upcoming UCC mee ing on 4/29/21
Berger, Jonathan	Managing Director	\$1,076.00	4/27/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/29/21, including discussion on status of exit financing and update of valuation comps

Detailed Hours by Professional
April 28 to April 30, 2021
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	4/28/2021	1.0	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/29/21, including detailed update on exit financing status and fleet negotiations
Berger, Jonathan	Managing Director	\$1,076.00	4/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 4/29/21
Berger, Jonathan	Managing Director	\$1,076.00	4/28/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/29/21
Berger, Jonathan	Managing Director	\$1,076.00	4/29/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 4/29/21, including update on open topics (e.g., CEO change, exit financing update, fleet update) as well as an update from he Alton team on the operational stats and competitive landscape
Berger, Jonathan	Managing Director	\$1,076.00	4/29/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) meeting debrief after 4/29/21 UCC meeting, including follow-up topic regarding open shareholder question for local competitor and review of comps analysis

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate in initial call with Jefferies regarding six-year business plan walk-thru and exchanging observations
Mowry, John	Managing Director	\$ 1,076.00	4/1/2021	0.7	Committee Communications and Discussions	Participate in UCC meeting dated 4/1/21, including an update from the Alton team on the operational stats and competitive landscape
Mowry, John	Managing Director	\$ 1,076.00	4/1/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 4/1/21 meeting, including discussion of priorities for deep-dive re: Avianca's six-year business plan
Mowry, John	Managing Director	\$ 1,076.00	4/6/2021	0.5	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics to include business plan review follow-ups and CASK confirmation in preparation for upcoming UCC meeting on 4/8/21
Mowry, John	Managing Director	\$ 1,076.00	4/6/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies to prepare for UCC meeting on 4/8/21, including discussion on equity raise
Mowry, John	Managing Director	\$ 1,076.00	4/7/2021	1.0	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss and preparation for UCC call on 4/8/21, including fleet and cash update
Mowry, John	Managing Director	\$ 1,076.00	4/7/2021	0.6	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., USAV, aircraft order negotiations, subcon) to prepare for the UCC call on 4/8/21
Mowry, John	Managing Director	\$ 1,076.00	4/7/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/8/21
Mowry, John	Managing Director	\$ 1,076.00	4/8/2021	0.8	Committee Communications and Discussions	Participate in UCC meeting dated 4/8/21, including an update from the Alton team on the operational stats and competitive landscape
Mowry, John	Managing Director	\$ 1,076.00	4/8/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 4/8/21 meeting, including discussion of priorities for deep-dive into UCC member questions regarding new entrants impact on 6-year business plan
Mowry, John	Managing Director	\$ 1,076.00	4/12/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections as provided by Debtors over the weekend.
Mowry, John	Managing Director	\$ 1,076.00	4/14/2021	0.7	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton, discuss just issued exit financing in preparation for 4/15/21 UCC member call.
Mowry, John	Managing Director	\$ 1,076.00	4/14/2021	0.9	Committee Communications and Discussions	Participate in weekly Professionals call providing relevant Operations expertise in preparation for debtors presentation to the UCC on 4/15/21
Mowry, John	Managing Director	\$ 1,076.00	4/14/2021	0.4	Fleet Related Matters	At request of Mofo (A. Selick via email), review the Debtor's motion for proposed 4X aircraft lease assumption & amendment with Orix
Mowry, John	Managing Director	\$ 1,076.00	4/14/2021	0.5	Fleet Related Matters	At request of Mofo (A. Selick via email), review the Debtor's motion for proposed 13X aircraft lease assumption & amendment with Avolon
Mowry, John	Managing Director	\$ 1,076.00	4/15/2021	0.9	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for 4X Orix A320 aircraft
Mowry, John	Managing Director	\$ 1,076.00	4/15/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/15/21, including an update from the Alton team on the business, operational stats, competitive dynamics, etc.
Mowry, John	Managing Director	\$ 1,076.00	4/15/2021	0.4	Committee Communications and Discussions	Participate on Alton internal UCC meeting debrief after 4/15/21 meeting, including discussion of exit financing and debtor's 6-year business plan
Mowry, John	Managing Director	\$ 1,076.00	4/15/2021	1.4	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for Avolon A320 aircraft (MSN 3408, 3664, 4026, 4046)
Mowry, John	Managing Director	\$ 1,076.00	4/15/2021	1.2	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for Avolon A320 aircraft (MSN 4051, 4763, 4789, 4821)
Mowry, John	Managing Director	\$ 1,076.00	4/15/2021	1.1	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for Avolon A320 aircraft (MSN 4862, 4939, 5398, 5454, 5632)
Mowry, John	Managing Director	\$ 1,076.00	4/16/2021	0.9	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions from 4X Orix aircraft LOI
Mowry, John	Managing Director	\$ 1,076.00	4/16/2021	1.3	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions from Avolon aircraft LOI (MSN 3408, 3664, 4026, 4046)
Mowry, John	Managing Director	\$ 1,076.00	4/16/2021	1.3	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions from Avolon aircraft LOI (MSN 4051, 4763, 4789, 4821)

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Detailed Hours by Professional
April 15 to April 22, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	4/16/2021	1.3	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments and minimum return conditions from Avolon aircraft LOI (MSN 4862, 4939, 5398, 5454, 5632)
Mowry, John	Managing Director	\$ 1,076.00	4/17/2021	0.7	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for 4X A320 aircraft pursuant to Orix LOI provisions
Mowry, John	Managing Director	\$ 1,076.00	4/17/2021	1.4	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for A320 aircraft pursuant to Avolon LOI provisions
Mowry, John	Managing Director	\$ 1,076.00	4/17/2021	0.7	Fleet Related Matters	Summarized findings of 4X Orix + 13X Avolon A320 deals with respect to gross monthly cash flows and NPV of monthly cash flows; provided summary to Alton team working on Avianca UCC engagement
Mowry, John	Managing Director	\$ 1,076.00	4/19/2021	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. summary of 6-year business plan), and latest fleet rejections as provided by Debtors
Mowry, John	Managing Director	\$ 1,076.00	4/20/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/22/21, including discussion on valuation methodology and relevant comparables
Mowry, John	Managing Director	\$ 1,076.00	4/21/2021	0.9	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton, discuss status of exit financing outreach, org changes, and other fleet issues in preparation for 4/22/21 UCC member call.
Mowry, John	Managing Director	\$ 1,076.00	4/21/2021	0.4	Committee Communications and Discussions	Participate in weekly Professionals call , providing relevant operations expertise in preparation for debtors presenta ion to the UCC on 4/22/21
Mowry, John	Managing Director	\$ 1,076.00	4/22/2021	1.0	Committee Communications and Discussions	Participate in UCC meeting dated 4/22/21, including update on open topics (e.g., exit financing update, CFO change) as well as an update from the Alton team on the operational stats and competitive landscape
Mowry, John	Managing Director	\$ 1,076.00	4/26/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics to include business plan review and valuation comp analysis in preparation for upcoming UCC meeting on 4/29/21
Mowry, John	Managing Director	\$ 1,076.00	4/27/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/29/21, including discussion on status of exit financing and update of valuation comps
Mowry, John	Managing Director	\$ 1,076.00	4/28/2021	1.0	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 4/29/21, including detailed update on exit financing status and fleet negotiations
Mowry, John	Managing Director	\$ 1,076.00	4/28/2021	0.5	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for he UCC call on 4/29/21
Mowry, John	Managing Director	\$ 1,076.00	4/29/2021	1.1	Committee Communications and Discussions	Participate in UCC meeting dated 4/29/21, including update on open topics (e.g., CEO change, exit financing update, fleet update) as well as an update from the Alton team on the operational stats and competitive landscape
Mowry, John	Managing Director	\$ 1,076.00	4/29/2021	0.6	Committee Communications and Discussions	Participate in Alton internal meeting debrief after 4/29/21 UCC meeting, including follow-up topic regarding open shareholder question for local competitor and review of comps analysis
Mowry, John	Managing Director	\$ 1,076.00	4/29/2021	0.4	Committee Communications and Discussions	Participate on meeting with select A&M and Alton team members regarding review of poten ial damages claim, including additional research request regarding order history

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate on Alton-Jefferies group call to page flip the 6-year business plan
Ryan, Leah	Managing Director	\$ 1,076.00	4/1/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 4/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/1/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 4/1/21, including an update on the environment, the latest operational stats and competitive landscape
Ryan, Leah	Managing Director	\$ 1,076.00	4/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/1/21 meeting, including discussion of priorities for deep-dive into debtor's 6-year business plan
Ryan, Leah	Managing Director	\$ 1,076.00	4/2/2021	1.5	Business Plan and Forecast Diligence and Discussions	Review of AVH f'cast summary (base & IFRS16) provided by Seabury team on 4/2/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/5/2021	2.2	Business Plan and Forecast Diligence and Discussions	Review of AVH Board Emergence Business plan overview
Ryan, Leah	Managing Director	\$ 1,076.00	4/5/2021	1.1	Committee Communications and Discussions	Review of GECAS and AMCK lease assumptions
Ryan, Leah	Managing Director	\$ 1,076.00	4/5/2021	0.2	Committee Communications and Discussions	Communication with Mofo, Jefferies and A&M in relation to sub con materials
Ryan, Leah	Managing Director	\$ 1,076.00	4/6/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics to include business plan review follow-ups with consideration for CASK analysis in preparation for upcoming UCC meeting on 4/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/6/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/8/21, including focus on Exit financing and equity raise questions from prior week's UCC call and cash flow monthly tab discrepancy
Ryan, Leah	Managing Director	\$ 1,076.00	4/6/2021	1.7	Business Plan and Forecast Diligence and Discussions	Participate on business plan review call with Seabury to review overall plan and discuss specific outstanding questions, including market share, cost benchmarking, fleet
Ryan, Leah	Managing Director	\$ 1,076.00	4/7/2021	0.9	Business Plan and Forecast Diligence and Discussions	Review of AVH Prospects list for Exit Financing shared by J. Luth (Seabury)
Ryan, Leah	Managing Director	\$ 1,076.00	4/7/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 4/8/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/7/2021	1.0	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/8/21, including exclusivity USAV update, exclusivity extension, fleet update, and cash update
Ryan, Leah	Managing Director	\$ 1,076.00	4/7/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., USAV, Airborne, Subcon) to prepare for the UCC call on 4/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/7/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 4/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/7/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/8/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 4/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/8/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/8/21, including an update from the Alton team on the progress of the narrowbody fleet selection process, widebody RFP, operational stats and competitive landscape
Ryan, Leah	Managing Director	\$ 1,076.00	4/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/8/21 meeting, including discussion of priorities for deep-dive into UCC member questions regarding new entrants impact on 6-year business plan
Ryan, Leah	Managing Director	\$ 1,076.00	4/9/2021	0.6	Committee Communications and Discussions	Participate on Subcon review with Seabury team to understand current draft setup
Ryan, Leah	Managing Director	\$ 1,076.00	4/9/2021	0.2	Committee Communications and Discussions	Conduct call with J. Adriaenssens to debrief the Subcon review call as conducted with Seabury team on 4/9/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections as provided by Debtors over the weekend.
Ryan, Leah	Managing Director	\$ 1,076.00	4/13/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align questions to review with Seabury team in advance of weekly call
Ryan, Leah	Managing Director	\$ 1,076.00	4/13/2021	0.9	Committee Communications and Discussions	Review of AVH Substantive consolidation preliminary considerations material produced by FA A&M (Seth Waschitz)

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	4/13/2021	0.5	Committee Communications and Discussions	Discussion with B. Butterfield (Mofo) path to exit requirements for committee materials
Ryan, Leah	Managing Director	\$ 1,076.00	4/13/2021	0.2	Committee Communications and Discussions	Review of Flight restrictions materials from MOFO (R. Rodriguez)
Ryan, Leah	Managing Director	\$ 1,076.00	4/13/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 4/14/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/13/2021	0.3	Committee Communications and Discussions	Discuss with J. Adriaenssens path-to-exit checklist requirements and what to include in draft document to be shared with Jefferies and MoFo teams
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align quesitons to review with Seabury team in advance of weekly call
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss just issued exit financing collateral in preparation for 4/15/21 UCC member call.
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Slezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 4/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.2	Committee Communications and Discussions	Review of AVH WIP list circulated from A. Sellick (MOFO) in advance of Profs call on 4/14/2
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 8/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.5	Committee Communications and Discussions	Review of press reports circulated from Caxdac legal team (J. Bonetque)
Ryan, Leah	Managing Director	\$ 1,076.00	4/14/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 4/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/15/2021	1.4	Committee Communications and Discussions	Complete due diligence review of mgt (R. Kriete) at the request of Committee members in advance of UCC meeting scheduled 4/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/15/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/15/21, including an update from the Alton team on the operational stats and competitive landscape
Ryan, Leah	Managing Director	\$ 1,076.00	4/15/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/15/21 meeting, including discussion of exit financing and debtor's 6-year business plan
Ryan, Leah	Managing Director	\$ 1,076.00	4/15/2021	2.1	Committee Communications and Discussions	Review of Investor Solicitation materials shared by John Luth (Seabury)
Ryan, Leah	Managing Director	\$ 1,076.00	4/15/2021	0.3	Committee Communications and Discussions	Review of Tranche B NDA shared by Millbank (Evan Fleck)
Ryan, Leah	Managing Director	\$ 1,076.00	4/15/2021	0.6	Committee Communications and Discussions	Review of AVH motions - ORIX lease assumption as circulated by Ben Schak - Millbank (legal advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/16/2021	0.2	Committee Communications and Discussions	Correspondence with J.Luth (Seabury, Debtors advisors) regarding hire of new CFO at Avianca
Ryan, Leah	Managing Director	\$ 1,076.00	4/16/2021	0.2	Committee Communications and Discussions	Review of correspondence from Ginger Hughes (Seabury) of latest org charts following CFO appointment
Ryan, Leah	Managing Director	\$ 1,076.00	4/16/2021	0.7	Committee Communications and Discussions	Review of AVH motions - Avolon lease assumption for 13x A320's as circulated by Ben Schak - Millbank (legal advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/19/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. summary of 6-year business plan), and latest fleet rejections as provided by Debtors over the weekend.
Ryan, Leah	Managing Director	\$ 1,076.00	4/19/2021	2.4	Committee Communications and Discussions	Review of AVH Roadshow deck and shared by R.McKensie (Seabury)
Ryan, Leah	Managing Director	\$ 1,076.00	4/20/2021	1.8	Committee Communications and Discussions	Review of AVH Bankers model shared by Ross McKensie (Seabury Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/20/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/22/21, including discussion on valuation methodology and relevant comps

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	4/20/2021	0.9	Committee Communications and Discussions	Review of AVH Potential jurisdictions - topco - circulated by B. Schak
Ryan, Leah	Managing Director	\$ 1,076.00	4/20/2021	0.2	Committee Communications and Discussions	Participate on call with Millbank on McDermott option
Ryan, Leah	Managing Director	\$ 1,076.00	4/20/2021	0.3	Committee Communications and Discussions	Correspond with J. Adriaenssens regarding draft corporate structure
Ryan, Leah	Managing Director	\$ 1,076.00	4/20/2021	0.2	Committee Communications and Discussions	Review of flight restrictions provided by MOFO (R. Rodriguez)
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	1.1	Committee Communications and Discussions	Review and response to N.Fazioli of the AVH Proposed Baseline Analysis for valuations
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.2	Committee Communications and Discussions	Review of WIP list circulated by MOFO (Miranda Russell)
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 4/21/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss status of exit financing outreach, org changes, and other fleet issues in preparation for 4/22/21 UCC member call.
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant operations expertise in preparation for debtors presentation to the UCC on 4/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 4/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/21/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 4/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/22/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 4/22/21, including update on open topics (e.g., exit financing update, CFO change) as well as an update from the Alton team on the operational stats and competitive landscape
Ryan, Leah	Managing Director	\$ 1,076.00	4/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics to include business plan review and valuation comp analysis in preparation for upcoming UCC meeting on 4/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/26/2021	0.6	Committee Communications and Discussions	Lead weekly call with B. Parlin from H&K (i.e., Counsel of lessor represen ing a member of the UCC) in preparation for the UCC meeting on 4/29/21, including discussion of Tranche B status
Ryan, Leah	Managing Director	\$ 1,076.00	4/26/2021	0.2	Committee Communications and Discussions	Conduct call with J. Adriaenssens regarding comparables information to pull for specific airlines
Ryan, Leah	Managing Director	\$ 1,076.00	4/27/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/29/21, including discussion on status of exit financing and update of valuation comps
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 4/28/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/29/21, including detailed update on exit financing status and fleet negotiations
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 4/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 4/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 4/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 4/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	4/28/2021	0.2	Committee Communications and Discussions	Discuss with J. Adriaenssens request to review key shareholders of selected local competitor airlines
Ryan, Leah	Managing Director	\$ 1,076.00	4/29/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 4/29/21, including update on open topics (e.g., CEO change, exit financing update, fleet update) as well as an update from the Alton team on the operational stats and compe itive landscape

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Detailed Hours by Professional
April 19, 2021 to April 27, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	4/29/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) meeting debrief after 4/29/21 UCC meeting, including follow-up topic regarding open shareholder ques ion for local competitor and review of comps analysis
Ryan, Leah	Managing Director	\$ 1,076.00	4/29/2021	0.7	Committee Communications and Discussions	Participate on call with Seabury (i.e., representative for the Debtors), A&M, Jefferies, and Alton members to discuss update to SubCon topic, including review of potential silos and relevant reasoning
Ryan, Leah	Managing Director	\$ 1,076.00	4/29/2021	0.4	Committee Communications and Discussions	Participate on meeting with select A&M and Alton team members regarding review of potential damages claim, including additional research request regarding order history

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/1/2021	0.2	Committee Communications and Discussions	Review pre-Chapter 11 situa ional report draft; prepare and send draft version to Jefferies team
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/1/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick regarding scheduled hearing on 4/5/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Lead detailed business plan review call with Alton and Jefferies team, including page flip and discussion of plan material provided by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/1/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 4/1/21, including update on open topics (e.g., business plan update, exclusivity extension) as well as an update from the Alton team on the operational stats and competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/1/21 meeting, including updated plan status for business plan review and coordination with Jefferies team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/1/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct call with M. Puskarevic to discuss addi ional items to review from the business plan, including densification comparison
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/2/2021	0.2	Committee Communications and Discussions	Correspond with A. Selick regarding potential cancellation of hearing on 4/5/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/2/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick regarding outstanding OW scope expansion status
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/2/2021	0.2	Committee Communications and Discussions	Discuss business plan review topic with P. Engel with Jefferies team
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/6/2021	0.5	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan review follow-ups, CASK confirmation) in preparation for upcoming UCC meeting on 4/8/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/6/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/8/21, including discussion on equity question from previous UCC call and cash flow monthly tab discrepancy
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/6/2021	1.7	Business Plan and Forecast Diligence and Discussions	Participate on business plan review call with Seabury to review overall plan and discuss specific outstanding ques ions, including market share, cost benchmarking, fleet
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/6/2021	0.1	Fee Application	Correspond with S. Schrag and Alton team regarding second interim fee app
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/6/2021	0.2	Committee Communications and Discussions	Prepare summary and correspond with internal Alton team regarding Subcon follow-up
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/7/2021	1.4	Committee Communications and Discussions	Update and review flash card in prepara ion for presentation to UCC on 4/8/21, including updates to competitive landscape and fleet update
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/7/2021	0.5	Committee Communications and Discussions	Review of updated cash forecast from 02 April focusing on relevant operational aspects
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/7/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align cash forecast review in prepration for weekly call with Seabury team
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/7/2021	1.0	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/8/21, including exclusivity USAV update, exclusivity extension, fleet update, and cash update
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/7/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., USAV, Airborne, Subcon) to prepare for the UCC call on 4/8/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/7/2021	0.1	Fee Application	Correspond with S. Schrag regarding fee application for March 2021 period
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/8/2021	0.4	Committee Communications and Discussions	Review past correspondence regarding question presented by Committee member related to stakeholders of local competition; correspond with L. Ryan regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/8/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/8/21, including update on open topics (e.g., USAV extension, exclusivity extension, Domiciling setup) as well as an update from the Alton team on the operational stats and competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/8/21 meeting, including follow-up topic regarding local competitor stakeholders and additional review of competitive networks
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/9/2021	0.6	Committee Communications and Discussions	Participate on Subcon review with Seabury team to understand current draft setup

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/9/2021	0.2	Committee Communications and Discussions	Conduct call with L. Ryan to debrief the Subcon review call as conducted with Seabury team on 4/9/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/9/2021	0.5	Committee Communications and Discussions	Prepare list of follow-up items along with CASK follow-up as related to business plan review discussion on 4/6/21; correspond with Seabury team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/12/2021	0.2	Committee Communications and Discussions	Prepare agenda for Alton internal review call on 4/12/21, including follow-up items related to local competitive environment
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/12/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., local competitive environment) to provide insights to UCC on weekly call scheduled for 4/15/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/12/2021	1.2	Fee Application	Review and collate supporting material in preparation for fee application submission [1.1]; correspond with team regarding outstanding questions regarding same [0.1]
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/12/2021	0.7	Fee Application	Review and prepare supporting material for fee application [0.6]; correspond with S. Schrag regarding same [0.1]
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/13/2021	0.3	Committee Communications and Discussions	Discuss with L. Ryan path-to-exit checklist requirements and what to include in draft document to be shared with Jefferies and MoFo teams
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/13/2021	0.9	Committee Communications and Discussions	Prepare draft path-to-exit checklist, including placeholder content [0.8]; correspond with Jefferies, MoFo, and Alton team members regarding same [0.1]
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick in response to question regarding new lease filings
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.1	Fee Application	Correspond with S. Schrag regarding status of timesheet review process for March efforts
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.8	Committee Communications and Discussions	Review and update flash card as prepared for UCC meeting on 4/15/21, including updates to lease assumption information
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align quesitons to review with Seabury team in advance of weekly call
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.4	Fee Application	Correspond with S. Schrag regarding status of monthly fee application submission and finalize March supporting material [0 3]; correspond wi h S. Schrag regarding same [0.1]
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.1	Committee Communications and Discussions	Correspond with B. Rodriguez wi h MoFo regarding clarification to Chile flight restriction policy
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.7	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/14/21, including legal update and high-level valuation process update
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., valuation discussion, Subcon update, agenda for UCC meeting) to prepare for the UCC call on 4/14/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/14/2021	0.4	Committee Communications and Discussions	Review updated lease assumption dockets filed on 4/14/21; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/15/2021	0.3	Fee Application	Review and continue finalizing March supporting material for monthly fee application
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/15/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/15/21, including update on open topics (e.g., Legal update, draft SubCon, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/15/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/15/21 meeting, including follow-up topic regarding lease analysis for updated lease assumptions to be prepared for next week's UCC meeting
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/15/2021	0.5	Fee Application	Correspond with S. Schrage regarding updated timeline expectations for prepara ion of March invoice; correspond with Alton team regarding update to internal invoice system data
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/15/2021	0.2	Committee Communications and Discussions	Review of updated OW retention as filed under docket 1539
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/19/2021	0.2	Committee Communications and Discussions	Prepare agenda for upcoming Alton internal planning call on 4/19/21, including update on business plan materials and new fleet economics analysis
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/19/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review AeroCivil site regarding updates to pending hearings regarding competi ion

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/19/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Correspond with C. Arrieta to request update on local competitive environment and pending AeroCivil hearing dates
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/19/2021	0.2	Committee Communications and Discussions	Review at high-level of updated cash forecast for future performance expectations
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/19/2021	0.8	Business Plan and Forecast Diligence and Discussions	Edit and review business plan forecast document in preparation for sharing with financial advisors, as document remains restricted to professional eyes only (i.e., PEO)
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/19/2021	0.1	Committee Communications and Discussions	Correspond with M. Russell regarding status of lease assumption economics review and summary for UCC on 4/22 call
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/19/2021	0.3	Business Plan and Forecast Diligence and Discussions	Conduct mee ing with K. Immel regarding review of update to business plan forecast document in preparation for sharing with FAs, as document remains PEO
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/19/2021	0.3	Fee Application	Prepare invoice document for March fee statement to be sent out to S. Schrag with Denton's; correspond regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/20/2021	0.3	Fee Application	Review draft of March fee application, including updated verbiage regarding Monthly Cap; correspond with S. Schrag with Denton's regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/20/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/22/21, including discussion on valuation topic
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/20/2021	0.6	Committee Communications and Discussions	Participate on call regarding draft corporate structure for post-emergence with MoFo and Millbank Legal teams
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/20/2021	0.3	Committee Communications and Discussions	Correspond with L. Ryan regarding draft corporate structure
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/20/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review and edit draft competitive environment content in preparation for UCC meeting on 4/22/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/20/2021	0.3	Committee Communications and Discussions	Correspond with R. Rodriguez from MoFo and C. Arrieta with local Counsel regarding competitive landscape request for AeroCivil update; review updated travel restrictions information as provided by R. Rodriguez and correspond regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/21/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align on questions and topics for discussion during Seabury call on 4/21/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/21/2021	0.6	Committee Communications and Discussions	Review and edit weekly flash card in preparation for presentation to UCC during meeting on 4/22/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/21/2021	0.9	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/22/21, including update on legal, fleet, and cash topics
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/21/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., domiciliation, fleet update, CFO change) to prepare for the UCC call on 4/22/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/21/2021	0.3	Fee Application	Correspond with M. Russell regarding status of second interim fee applica ion status; Correspond with S. Schrag with Denton's regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/21/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Review material provided by C. Arrieta regarding update on local competitive environment and AeroCivil status; correspond with C. Arrita regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/21/2021	0.1	Committee Communications and Discussions	Correspond with M. Russell in response to email on status of UCC material being prepared for meeting on 4/22/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/22/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 4/22/21, including update on open topics (e.g., exit financing update, CFO change) as well as an update from the Alton team on the operational stats and competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709.00	4/22/2021	0.3	Fee Application	Correspond with M. Russell and S. Schrag regarding second interim fee application
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/23/2021	0.1	Fee Application	Correspond with S. Schrag with Denton's regarding question related to upcoming hearing regarding second interim fee app
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/26/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan review, comp analysis) in preparation for upcoming UCC meeting on 4/29/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/26/2021	0.6	Committee Communications and Discussions	Participate on weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of the UCC) in preparation for he UCC meeting on 4/29/21, including discussion of Tranche B status

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/26/2021	0.2	Committee Communications and Discussions	Conduct call with L. Ryan regarding comparables informa ion to pull for specific airlines
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/27/2021	0.2	Committee Communications and Discussions	Review of updated dockets filed, including Docket 1579 regarding no objections to second interim fee app for Alton
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/27/2021	1.6	Committee Communications and Discussions	Review and edit comp stats information for identified airlines
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/27/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/29/21, including discussion on status of exit financing
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Review and edit weekly flash card in preparation for presentation to UCC during meeting on 4/29/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	0.9	Committee Communications and Discussions	Review and edit draft version of business plan review document for potential external sharing, including content updates and data verification
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	0.2	Committee Communications and Discussions	Discuss with L. Ryan request to review key shareholders of selected local competitor airlines
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	0.2	Committee Communications and Discussions	Correspond with Alton team regarding request to review key shareholders of selected local competitor airlines
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	0.4	Committee Communications and Discussions	Review draft version of ownership overview for selected competitor airlines; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	1.0	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/29/21, including detailed update on exit financing status and fleet negotiations
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 4/29/21
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/29/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 4/29/21, including update on open topics (e.g., CEO change, exit financing update, fleet update) as well as an update from he Alton team on the operational stats and competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/29/2021	0.4	Committee Communications and Discussions	Participate on meeting with select A&M and Alton team members regarding review of potential damages claim, including additional research request regarding order history
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/29/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/29/21 meeting, including follow-up topic regarding open shareholder question for local competitor and review of comps analysis
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/29/2021	0.7	Committee Communications and Discussions	Participate on call with Seabury (i.e., representative for the Debtors), A&M, Jefferies, and Alton members to discuss update to SubCon topic, including review of potential silos and relevant reasoning
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/29/2021	0.2	Committee Communications and Discussions	Conduct call with K. Immel regarding updated business plan review content in preparation for sharing externally
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/30/2021	0.3	Committee Communications and Discussions	Review updated stakeholder research; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/30/2021	0.4	Committee Communications and Discussions	Prepare and format AVH historical financial statement data as part of claims review process
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/30/2021	1.8	Committee Communications and Discussions	Prepare AVH historical fleet information using source and spanning 10-year period, including fleet type and variant information; format and prepare information as part of claims review process
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/30/2021	1.9	Committee Communications and Discussions	Prepare detailed history summary as related to potential damages claim
Adriaenssens, Jason	Engagement Manager	\$ 709 00	4/30/2021	0.8	Committee Communications and Discussions	Prepare summary regarding potential damages claim as related to potential claim options for Debtor counterpar ies

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Deahl, Evan	Senior Associate	\$ 535.00	4/28/2021	1.0	Committee Communications and Discussions	Prepare ownership overview for selected competitor airlines in preparation for UCC meeting on 4/29/21
Deahl, Evan	Senior Associate	\$ 535.00	4/30/2021	1.4	Committee Communications and Discussions	Conduct research of shareholders with >1% equity ownership of competitor airline, including identification of key leadership and boardmembers, in order to understand the composition of the airline's ownership group

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate on call for detailed business plan review with Alton and Jefferies team, including page flip and discussion of plan material provided by Debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	4/1/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 4/1/21, including update on open topics (e.g., business plan update, exclusivity extension) as well as an update from the Alton team on the operational stats and competitive landscape
Fischer Linnett, Dalton	Associate	\$ 367.00	4/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/1/21 meeting, including updated plan status for business plan review and coordination wi h Jefferies team
Fischer Linnett, Dalton	Associate	\$ 367.00	4/5/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Review UCC meeting materials from previous 3 weeks in order to train on updates, familiarize with weekly material, and understand recent updates to project, including current travel restrictions in Latin America, news updates to Latin American airline industry, and review of note-taking and formatting practices for UCC materials presentation
Fischer Linnett, Dalton	Associate	\$ 367.00	4/6/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/8/21, including discussion on equity question from previous UCC call and cash flow monthly tab discrepancy
Fischer Linnett, Dalton	Associate	\$ 367.00	4/6/2021	0.5	Committee Communications and Discussions	Participate Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan review follow-ups, CASK confirmation) in preparation for upcoming UCC meeting on 4/8/21
Fischer Linnett, Dalton	Associate	\$ 367.00	4/6/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 3/25/21, including weekly extracts of global, regional, and national operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/8/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Internal meeting wi h M. Puskarevic regarding analysis of Avianca operational sta istics for previous two weeks
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare summary notes of information in flashcard deck for senior team's preparation for UCC meeting
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	1.0	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/8/21, including exclusivity USAV update, exclusivity extension, fleet update, and cash update
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., USAV, Airborne, Subcon) to prepare for the UCC call on 4/8/21
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	0.1	Committee Communications and Discussions	Correspond with T. DeGraw regarding provision of financial analysis from Jefferies team
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Collate flashcard material with other Financial Advisors' updates and distribute for 4/8/21 UCC meeting/update from Debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	4/7/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Finalize flashchard, including proofing, final news updates, and continuity analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/8/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	4/8/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/8/21, including update on open topics (e.g., USAV extension, exclusivity extension, Domiciling setup) as well as an update from the Alton team on the operational stats and competitive landscape
Fischer Linnett, Dalton	Associate	\$ 367.00	4/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/8/21 meeting, including follow-up topic regarding local competitor stakeholders and additional review of competitive networks
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections as provided by Debtors over the weekend.
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Conduct research into the status of the proposed Ultra Air through its Aerocivil filings and local & industry news reports
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Conduct research into the status of Viva Aerobus and its proposed routes in Colombia through its Aerocivil filings and local & indsutry news reports
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Conduct research into the status of Volaris and Volaris Costa Rica and their proposed routes in Colombia through their Aerocivil filings and local & indsutry news reports
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Conduct research into the status of the proposed Starblue Airlines through its Aerocivil filings and local & industry news reports

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate relevant competitor status updates into UCC flashcard materials
Fischer Linnett, Dalton	Associate	\$ 367.00	4/12/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Conduct research into ownership and board membership of select competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align quesitons to review with Seabury team in advance of weekly call
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/2021, including weekly extracts of global, regional, and national operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/15/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/15/2021, including survey of local and industry news, overviews of travel restric ions and new fleet aquisitons and route openings by competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of JetSmart and Volaris schedules since 1/1/2021, monitoring for new route openings and route closures
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of JetSmart schedule changes against company announcements, news reports, and airline schedule databases
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of Volaris schedule changes against company announcements, news reports, and airline schedule databases
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Collate route information from JetSmart and Volaris for UCC presentation, including addi ional analyses of top routes for each airline
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Review and update approved leases for AMCK and GECAS aircraft submitted to the court
Fischer Linnett, Dalton	Associate	\$ 367.00	4/13/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/15/2021, including narrative overview, notes for senior staff presentation, quality control, spot checks, and final updates
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.7	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss just issued exit financing collateral in preparation for 4/15/21 UCC member call.
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 4/15/21
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of Avianca weekly & monthly operating statis ics, including available seats, flights performed, load factors, and freight operations
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca operating sta istics into UCC flashcard
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Analyze previous Alton internal materials analyzing competitors to bolster Volaris and JetSmart analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Adapt aspects of JetSmart and Volaris route analysis to prepare for route mapping and historical overview
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Finalize flashchard, including proofing, final news updates, and continuity analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/14/2021	0.1	Committee Communications and Discussions	Correspond with A. Selick to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	4/15/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/15/21, including an update from the Alton team on the operational stats and competi ive landscape
Fischer Linnett, Dalton	Associate	\$ 367.00	4/15/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/15/21 meeting, including discussion of exit financing and debtor's 6-year business plan
Fischer Linnett, Dalton	Associate	\$ 367.00	4/19/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. summary of 6-year business plan), and latest fleet rejections as provided by Debtors over the weekend.
Fischer Linnett, Dalton	Associate	\$ 367.00	4/19/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Differentiate cancelled, planned, Aerocivil-approved, and Avianca-overlapping routes of Volaris and JetSmart

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	4/19/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Map JetSmart and Volaris routes on Latin America according to differentiation
Fischer Linnett, Dalton	Associate	\$ 367.00	4/19/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Research and produce historical overview of Volaris and JetSmart, including ownership, market positioning, and plans for Colombia operations, for UCC presentation on 4/22/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	4/19/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Finalize and integrate Volaris and Jetsmart competitive overview in UCC flashcard for 4/22/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	4/20/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/22/21, including discussion on valuation methodology and relavent comps
Fischer Linnett, Dalton	Associate	\$ 367.00	4/20/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/2021, including weekly extracts of global, regional, and national operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	4/20/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/22/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/20/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/22/2021, including survey of local and industry news, overviews of travel restric ions and new fleet aquisitons and route openings by competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	4/21/2021	0.9	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss status of exit financing outreach, org changes, and other fleet issues in preparation for 4/22/21 UCC member call.
Fischer Linnett, Dalton	Associate	\$ 367.00	4/21/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant operations expertise in preparation for debtors presentation to the UCC on 4/22/21
Fischer Linnett, Dalton	Associate	\$ 367.00	4/21/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of Avianca weekly & monthly operating statis ics, including available seats, flights performed, load factors, and freight operations
Fischer Linnett, Dalton	Associate	\$ 367.00	4/21/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca operating sta istics into UCC flashcard
Fischer Linnett, Dalton	Associate	\$ 367.00	4/21/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Review documents from Aerocivil and CEPA to determine status of route applications for Ultra Air, Viva Aerobus, Volaris, and Starblue Airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	4/21/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/22/2021, including narrative overview, notes for senior staff presentation, quality control, spot checks, and final updates
Fischer Linnett, Dalton	Associate	\$ 367.00	4/21/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies, Alvarez & Marsal) into UCC flashcard for 4/22/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	4/21/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Finalize flashchard, including proofing, final news updates, and continuity analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/21/2021	0.1	Committee Communications and Discussions	Correspond with M. Russell to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	4/22/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 4/23/21, including update on open topics (e.g., exit financing update, CFO change) as well as an update from the Alton team on the operational stats and competitive landscape
Fischer Linnett, Dalton	Associate	\$ 367.00	4/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan review, comp analysis) in preparation for upcoming UCC meeting on 4/29/21
Fischer Linnett, Dalton	Associate	\$ 367.00	4/26/2021	0.6	Committee Communications and Discussions	Participate weekly call with B. Parlin from H&K (i e., Cousel of lessor representing a member of he UCC) in preparation for the UCC meeting on 4/29/21, including discussion of Tranche B status
Fischer Linnett, Dalton	Associate	\$ 367.00	4/26/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Review previous internal analysis of historical financial performance of Latin American airlines including LATAM, Aeromexico, Avianca, Copa, Azul and Volaris
Fischer Linnett, Dalton	Associate	\$ 367.00	4/26/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Synthesize five-year financial history of Latin American airlines including LATAM, Aeromexico, Avianca, Copa, Azul and Volaris
Fischer Linnett, Dalton	Associate	\$ 367.00	4/26/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Review and model 2015-2019 financial statements from Alaska Airlines as part of competi ive benchmark of low-cost, hybrid, and La in American airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	4/26/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Review and model 2015-2019 financial statements from Pegasus Airlines as part of competitive benchmark of low-cost, hybrid, and Latin American airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	4/26/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Review and model 2015-2019 financial statements from Gol Airlines as part of competitive benchmark of low-cost, hybrid, and Latin American airlines

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	4/26/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Review and model 2015-2019 financial statements from Azul Airlines as part of competitive benchmark of low-cost, hybrid, and Latin American airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/29/21, including discussion on status of exit financing
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Review and model 2015-2019 financial statements from Aer Lingus as part of competitive benchmark of low-cost, hybrid, and Latin American airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Review and model 2015-2019 financial statements from easyJet as part of competitive benchmark of low-cost, hybrid, and Latin American airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Integrate LATAM narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Integrate Aeromexico narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Integrate Copa narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Alaska narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Gol narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Integrate Pegasus narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Integrate Azul narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Aer Lingus narrowbody and widebody fleet from 2015-2019 into benchmark model
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/2021, including weekly extracts of global, regional, and national operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/29/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/27/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 4/29/2021, including survey of local and industry news, overviews of travel restric tions and new fleet acquisitons and route openings by competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	4/28/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review and update approved leases for Orix and Avolon aircraft submitted to he court
Fischer Linnett, Dalton	Associate	\$ 367.00	4/28/2021	1.0	Committee Communications and Discussions	Participate on weekly call wi h Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/29/21, including detailed update on exit financing status and fleet negotiations
Fischer Linnett, Dalton	Associate	\$ 367.00	4/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 4/29/21
Fischer Linnett, Dalton	Associate	\$ 367.00	4/28/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Conduct analysis of Avianca weekly & monthly operating statis ics, including available seats, flights performed, load factors, and freight operations
Fischer Linnett, Dalton	Associate	\$ 367.00	4/28/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca operating sta istics into UCC flashcard
Fischer Linnett, Dalton	Associate	\$ 367.00	4/28/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Review flashcard for con inuity and narrative notes for senior staff presentation
Fischer Linnett, Dalton	Associate	\$ 367.00	4/28/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies) into UCC flashcard for 4/22/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	4/28/2021	0.1	Committee Communications and Discussions	Correspond with M. Russell to distribute FA materials

Detained Hours by Professional
April 29 to April 30, 2021
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	4/29/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 4/29/21, including update on open topics (e.g., CEO change, exit financing update, fleet update) as well as an update from he Alton team on the operational stats and competitive landscape
Fischer Linnett, Dalton	Associate	\$ 367.00	4/29/2021	0.4	Committee Communications and Discussions	Participate on meeting with select A&M and Alton team members regarding review of potential damages claim, including additional research request regarding order history
Fischer Linnett, Dalton	Associate	\$ 367.00	4/29/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/29/21 meeting, including follow-up topic regarding open shareholder question for local competitor and review of comps analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	4/30/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Research and produce materials regarding Avianca fleet growth and market outlook in 2014 and 2015, related to orders for Airbus aircraft

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate on first Alton-Jefferies team 6-year business plan walk-thru and sharing of initial observations
Immel, Kyle	Associate	\$ 367.00	4/1/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 4/1/21, including an update from the Alton team on the operational stats and competitive landscape
Immel, Kyle	Associate	\$ 367.00	4/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/1/21 meeting, including discussion of priorities for deep-dive into debtor's 6-year business plan
Immel, Kyle	Associate	\$ 367.00	4/5/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	4/5/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	4/5/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 by updating Avianca and competitors' operational statistics in the Ecuador and El Salvador markets
Immel, Kyle	Associate	\$ 367.00	4/6/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan review follow-ups, CASK confirmation) in preparation for upcoming UCC meeting on 4/8/21
Immel, Kyle	Associate	\$ 367.00	4/6/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/8/21, including discussion on equity question from previous UCC call and cash flow monthly tab discrepancy
Immel, Kyle	Associate	\$ 367.00	4/6/2021	1.7	Business Plan and Forecast Diligence and Discussions	Participate on business plan review call with Seabury to review overall plan and discuss specific outstanding questions, including market share, cost benchmarking, fleet
Immel, Kyle	Associate	\$ 367.00	4/6/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	4/6/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	4/6/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	4/7/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/8/21, including exclusivity USAV update, exclusivity extension, fleet update, and cash update
Immel, Kyle	Associate	\$ 367.00	4/7/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., USAV, Airborne, Subcon) to prepare for the UCC call on 4/8/21
Immel, Kyle	Associate	\$ 367.00	4/7/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 by reviewing and updating slides for presentation to the UCC
Immel, Kyle	Associate	\$ 367.00	4/7/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	4/7/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/8/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	4/8/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/8/21, including update on open topics (e.g., USAV extension, exclusivity extension, Domiciling setup) as well as an update from the Alton team on the operational stats and competitive landscape
Immel, Kyle	Associate	\$ 367.00	4/8/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/8/21 meeting, including follow-up topic regarding local competitor stakeholders and additional review of competitive networks
Immel, Kyle	Associate	\$ 367.00	4/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities for the week, review status of deep-dive presentations (e.g. hybrid airline business model), and latest fleet rejections as provided by Debtors over the weekend.
Immel, Kyle	Associate	\$ 367.00	4/12/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	4/12/2021	3.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	4/12/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 by updating Avianca and competitors' operational statistics in the Ecuador and El Salvador markets
Immel, Kyle	Associate	\$ 367.00	4/13/2021	0.3	Committee Communications and Discussions	Participate on call with select Jefferies team members to align questions to review with Seabury team in advance of weekly call

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	4/13/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	4/13/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	4/13/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	4/14/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss just issued exit financing collateral in preparation for 4/15/21 UCC member call.
Immel, Kyle	Associate	\$ 367.00	4/14/2021	0.9	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant Operations expertise in preparation for debtors presentation to the UCC on 4/15/21
Immel, Kyle	Associate	\$ 367.00	4/14/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/15/21 by reviewing and updating slides for presentation to the UCC
Immel, Kyle	Associate	\$ 367.00	4/15/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 4/15/21, including an update from the Alton team on the operational stats and competitive landscape
Immel, Kyle	Associate	\$ 367.00	4/15/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/15/21 meeting, including discussion of exit financing and debtor's 6-year business plan
Immel, Kyle	Associate	\$ 367.00	4/16/2021	2.6	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updates to prepare business plan overview slides for eventual distribution to UCC members
Immel, Kyle	Associate	\$ 367.00	4/19/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priori ies for the week, review status of deep-dive presentations (e.g. summary of 6-year business plan), and latest fleet rejections as provided by Debtors over the weekend.
Immel, Kyle	Associate	\$ 367.00	4/19/2021	0.3	Business Plan and Forecast Diligence and Discussions	Conduct meeting with J. Adriaenssens regarding review of update to business plan forecast document in preparation for sharing with financial advisors, as document remains restricted to professional eyes only (i.e., PEO)
Immel, Kyle	Associate	\$ 367.00	4/19/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	4/19/2021	0.8	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data and competitor comparisons, including revisions to prepare business plan overview slides for eventual distribution to UCC members
Immel, Kyle	Associate	\$ 367.00	4/20/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/22/21, including discussion on valuation methodology and relavent comps
Immel, Kyle	Associate	\$ 367.00	4/20/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	4/20/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/21 by updating Avianca and competitors' operational statistics in the Ecuador and El Salvador markets
Immel, Kyle	Associate	\$ 367.00	4/20/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	4/21/2021	0.9	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC), discuss status of exit financing outreach, org changes, and other fleet issues in preparation for 4/22/21 UCC member call.
Immel, Kyle	Associate	\$ 367.00	4/21/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC), providing relevant operations expertise in preparation for debtors presentation to the UCC on 4/22/21
Immel, Kyle	Associate	\$ 367.00	4/21/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/21 by reviewing and updating slides for presentation to the UCC
Immel, Kyle	Associate	\$ 367.00	4/21/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/22/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	4/22/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 4/23/21, including update on open topics (e.g., exit financing update, CFO change) as well as an update from the Alton team on the operational stats and competitive landscape
Immel, Kyle	Associate	\$ 367.00	4/23/2021	0.6	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including content and slide format ing to prepare business plan overview slides for eventual distribution to UCC members
Immel, Kyle	Associate	\$ 367.00	4/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan review, comp analysis) in preparation for upcoming UCC meeting on 4/29/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	4/26/2021	0.6	Committee Communications and Discussions	Participate weekly call with B. Parlin from H&K (i.e., Counsel of lessor representing a member of the UCC) in preparation for the UCC meeting on 4/29/21, including discussion of Tranche B status
Immel, Kyle	Associate	\$ 367.00	4/26/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	4/26/2021	1.8	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including integrating data from the Debtors' latest forecast model into Alton's internal model
Immel, Kyle	Associate	\$ 367.00	4/26/2021	1.6	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updates to slides to reflect the latest update of Alton's internal model
Immel, Kyle	Associate	\$ 367.00	4/27/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 4/29/21, including discussion on status of exit financing
Immel, Kyle	Associate	\$ 367.00	4/27/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	4/27/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/21 by updating Avianca and competitors' operational statistics in the Ecuadoror and El Salvador markets
Immel, Kyle	Associate	\$ 367.00	4/27/2021	1.3	Committee Communications and Discussions	Compile, review, and edit comp stats information for identified airlines
Immel, Kyle	Associate	\$ 367.00	4/28/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 4/29/21, including detailed update on exit financing status and fleet negotiations
Immel, Kyle	Associate	\$ 367.00	4/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 4/29/21
Immel, Kyle	Associate	\$ 367.00	4/28/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	4/28/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	4/28/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 4/29/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	4/29/2021	1.1	Committee Communications and Discussions	Participate on UCC meeting dated 4/29/21, including update on open topics (e.g., CEO change, exit financing update, fleet update) as well as an update from the Alton team on the operational stats and compe itive landscape
Immel, Kyle	Associate	\$ 367.00	4/29/2021	0.4	Committee Communications and Discussions	Participate on meeting with select A&M and Alton team members regarding review of potential damages claim, including additional research request regarding order history
Immel, Kyle	Associate	\$ 367.00	4/29/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/29/21 meeting, including follow-up topic regarding open shareholder ques ion for local competitor and review of comps analysis
Immel, Kyle	Associate	\$ 367.00	4/29/2021	0.2	Committee Communications and Discussions	Conduct call with J. Adriaenssens regarding updated business plan review content in preparation for sharing externally
Immel, Kyle	Associate	\$ 367.00	4/29/2021	0.9	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updates to prepare business plan overview slides for eventual distribution to UCC members
Immel, Kyle	Associate	\$ 367.00	4/30/2021	1.9	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updating and verifying numbers to prepare business plan overview slides for eventual distribution to UCC members

Detailed Hours by Professional
April 2021 - April 2021
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Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	1.1	Business Plan and Forecast Diligence and Discussions	Participate in detailed business plan review call with Alton and Jefferies team, including page flip and discussion of plan material provided by Debtors
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 4/1/21, including update on open topics (e.g., business plan update, exclusivity extension) as well as an update from the Alton team on the operational stats and competitive landscape
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 4/1/21 meeting, including updated plan status for business plan review and coordination with Jefferies team
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	0.4	Business Plan and Forecast Diligence and Discussions	Conduct call with J. Adriaenssens to discuss additional items to review from the business plan, including densification comparison
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	1.9	Business Plan and Forecast Diligence and Discussions	Aggregate standard LOPA arrangements for competitor airlines as part of business plan review
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	0.8	Business Plan and Forecast Diligence and Discussions	Analyze future competitor/comparable airline densification efforts as part of business plan review
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	1.7	Business Plan and Forecast Diligence and Discussions	Analyze of competitor LOPA vs. Avianca present and future seating arrangements, within fleet subtypes
Puskarevic, Marko	Associate	\$ 367.00	4/1/2021	1.4	Business Plan and Forecast Diligence and Discussions	Aggregate competitor and comparable airline average stage length using third party data sources and public financial reports, as part of business plan review
Puskarevic, Marko	Associate	\$ 367.00	4/2/2021	1.8	Business Plan and Forecast Diligence and Discussions	Analyze competitor CASK, adjusting for irregular items, as part of business plan review
Puskarevic, Marko	Associate	\$ 367.00	4/2/2021	1.0	Business Plan and Forecast Diligence and Discussions	Analyze Avianca vs. competitor current and future CASK on a stage-length adjusted basis, as part of business plan review
Puskarevic, Marko	Associate	\$ 367.00	4/2/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Aggregate competitor 2020 financial reporting vs. Avianca, breaking down profitability



Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel
the Debtors c/o Avianca Holdings S.A.
Av. Calle 26 # 59-15, 6th Floor
Bogotá 111321, Colombia

Account Number 43452
Invoice Number 434520980
Issue Date 23 June 2021
Due Date 23 July 2021

Engagement Name UCC Advisory Support

Professional: Title	Billable Period: May 1, 2021 - May 31, 2021	Total Hours	Billing Rate	Total Billed
Berger, Jonathan: Managing Director		15.6	1,076.00	16,785.60
Mowry, John: Managing Director		12.8	1,076.00	13,772.80
Ryan, Leah: Managing Director		46.8	1,076.00	50,356.80
Adriaenssens, Jason: Engagement Manager		37.6	709.00	26,658.40
Fischer Linnett, Dalton: Associate		46.6	367.00	17,102.20
Immel, Kyle: Associate		42.9	367.00	15,744.30
Thorn, John Sebastian: Associate		9.8	367.00	3,596.60

Sub-Total: \$144,016.70

**Detailed statement of hours included as separate attachment*

Total: US\$144,016.70

Balance Owing: US\$144,016.70

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire

Account Name: Alton Aviation Consultancy LLC
Account Number: [REDACTED]
Bank Name: Bank of America, N.A.
Bank Address: 222 Broadway, New York, NY 10038, USA
Routing Number [for domestic US ACH transfers]: [REDACTED]
Routing Number [for domestic US wire transfers]: [REDACTED]
SWIFT Code [for international wire transfers]: [REDACTED]

Check

Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Summary of Professional

May 1, 2021 - May 31, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	15.6	\$16,785.60
Mowry, John	Managing Director	\$1,076.00	12.8	\$13,772.80
Ryan, Leah	Managing Director	\$1,076.00	46.8	\$50,356.80
Adriaenssens, Jason	Engagement Manager	\$709.00	37.6	\$26,658.40
Fischer Linnett, Dalton	Associate	\$367.00	46.6	\$17,102.20
Immel, Kyle	Associate	\$367.00	42.9	\$15,744.30
Thorn, John Sebastian	Associate	\$367.00	9.8	\$3,596.60
Total			212.1	\$144,016.70

Summary Hours by Project Category

May 1, 2021 - May 31, 2021

Project Category	Total Hours	Total Billed
Business Plan and Forecast Diligence and Discussions	12.0	\$6,520.20
Committee Communications and Discussions	141.7	\$112,869.00
Fee Application	2.5	\$1,772.50
Performance Monitoring (Internal, Market/Competitor)	55.3	\$22,209.40
Supply Chain	0.6	\$645.60
Total	212.1	\$144,016.70

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	5/3/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., damages claim discussion, update on shareholder review) in preparation for upcoming UCC meeting on 5/6/21
Berger, Jonathan	Managing Director	\$1,076.00	5/4/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/6/21, including update on ongoing exit financing discussions
Berger, Jonathan	Managing Director	\$1,076.00	5/5/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/6/21, including detailed update on exit financing participants
Berger, Jonathan	Managing Director	\$1,076.00	5/5/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFoWilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/6/21
Berger, Jonathan	Managing Director	\$1,076.00	5/5/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/6/21
Berger, Jonathan	Managing Director	\$1,076.00	5/6/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 5/6/21, including update on open topics (e.g., Willkie involvement, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Berger, Jonathan	Managing Director	\$1,076.00	5/6/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/6/21 meeting, including follow-up topic regarding Lufthansa and Islena agreement reviews and potential damages claim assessment process
Berger, Jonathan	Managing Director	\$1,076.00	5/10/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., CARES Act update, Lufthansa Technik Component agreement, questions for Seabury) in preparation for upcoming UCC meeting on 5/13/21
Berger, Jonathan	Managing Director	\$1,076.00	5/11/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/13/21, including update on ongoing exit financing discussions
Berger, Jonathan	Managing Director	\$1,076.00	5/12/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/13/21, including detailed update on exit financing participants
Berger, Jonathan	Managing Director	\$1,076.00	5/12/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/13/21
Berger, Jonathan	Managing Director	\$1,076.00	5/12/2021	0.3	Committee Communications and Discussions	Discuss with J. Adriaenssens outstanding Lufthansa agreement review, including general discussion on claim amounts
Berger, Jonathan	Managing Director	\$1,076.00	5/12/2021	0.6	Supply Chain	Review Lufthansa component maintenance agreement for damage claim reasonableness and respond to Wilkie (Legal) request from comments
Berger, Jonathan	Managing Director	\$1,076.00	5/12/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/13/21
Berger, Jonathan	Managing Director	\$1,076.00	5/13/2021	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 5/13/21, including debtor presentation to the UCC members (Adrian - new CEO and Rohit - new CFO) on latest financial and operational performance
Berger, Jonathan	Managing Director	\$1,076.00	5/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/13/21 meeting, including follow-up topics regarding the Debtors' UCC presentation
Berger, Jonathan	Managing Director	\$1,076.00	5/17/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease review, claims analysis follow-up) in preparation for upcoming UCC meeting on 5/20/21
Berger, Jonathan	Managing Director	\$1,076.00	5/18/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/20/21, including update on ongoing exit financing discussions
Berger, Jonathan	Managing Director	\$1,076.00	5/18/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/20/21
Berger, Jonathan	Managing Director	\$1,076.00	5/19/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/20/21, including detailed update on exit financing and fleet update
Berger, Jonathan	Managing Director	\$1,076.00	5/19/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/20/21
Berger, Jonathan	Managing Director	\$1,076.00	5/19/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/20/21
Berger, Jonathan	Managing Director	\$1,076.00	5/20/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 5/20/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Berger, Jonathan	Managing Director	\$1,076.00	5/20/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/20/21 meeting, including follow-up topic regarding business plan material review and preliminary claims
Berger, Jonathan	Managing Director	\$1,076.00	5/24/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., biz plan summary, claims analysis follow-up) in preparation for upcoming UCC meeting on 5/27/21
Berger, Jonathan	Managing Director	\$1,076.00	5/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including update on ongoing exit financing discussions

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	5/26/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/27/21, including detailed update on exit financing and fleet update
Berger, Jonathan	Managing Director	\$1,076.00	5/26/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing, Airbus investigation) to prepare for the UCC call on 5/27/21
Berger, Jonathan	Managing Director	\$1,076.00	5/26/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/27/21
Berger, Jonathan	Managing Director	\$1,076.00	5/27/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 5/27/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Berger, Jonathan	Managing Director	\$1,076.00	5/27/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/27/21 meeting, including follow-up topic regarding business plan material review and preliminary claims

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	5/3/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., damages claim discussion, update on shareholder review) in preparation for upcoming UCC meeting on 5/6/21
Mowry, John	Managing Director	\$ 1,076.00	5/4/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/6/21, including update on ongoing exit financing discussions
Mowry, John	Managing Director	\$ 1,076.00	5/5/2021	1.0	Committee Communications and Discussions	Participate in weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/6/21, including detailed update on exit financing participants
Mowry, John	Managing Director	\$ 1,076.00	5/5/2021	0.5	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/6/21
Mowry, John	Managing Director	\$ 1,076.00	5/6/2021	0.6	Committee Communications and Discussions	Participate in UCC meeting dated 5/6/21, including update on open topics (e.g., Willkie involvement, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Mowry, John	Managing Director	\$ 1,076.00	5/6/2021	0.4	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/6/21 meeting, including follow-up topic regarding Lufthansa and Islena agreement reviews and potential damages claim assessment process
Mowry, John	Managing Director	\$ 1,076.00	5/10/2021	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., CARES Act update, Lufthansa Component agreement, questions for Seabury) in preparation for upcoming UCC meeting on 5/13/21
Mowry, John	Managing Director	\$ 1,076.00	5/11/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for scheduled 5/13/21 UCC meeting, including update on ongoing exit financing discussions
Mowry, John	Managing Director	\$ 1,076.00	5/12/2021	0.7	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 5/13/21, including detailed update on exit financing participants
Mowry, John	Managing Director	\$ 1,076.00	5/12/2021	0.5	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/6/21
Mowry, John	Managing Director	\$ 1,076.00	5/13/2021	1.8	Committee Communications and Discussions	Participate in UCC meeting dated 5/13/21, including debtor presentation to the UCC members (Adrian - new CEO and Rohit - new CFO) on latest financial and operational performance
Mowry, John	Managing Director	\$ 1,076.00	5/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/13/21 meeting, including follow-up topics regarding the Debtors' UCC presentation
Mowry, John	Managing Director	\$ 1,076.00	5/17/2021	0.1	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., lease review, claims analysis follow-up) in preparation for upcoming UCC meeting on 5/20/21
Mowry, John	Managing Director	\$ 1,076.00	5/18/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/20/21, including update on ongoing exit financing discussions
Mowry, John	Managing Director	\$ 1,076.00	5/19/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 5/20/21, including detailed update on exit financing and fleet update
Mowry, John	Managing Director	\$ 1,076.00	5/19/2021	0.4	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/20/21
Mowry, John	Managing Director	\$ 1,076.00	5/20/2021	0.5	Committee Communications and Discussions	Participate in UCC meeting dated 5/20/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Mowry, John	Managing Director	\$ 1,076.00	5/20/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 5/20/21 meeting, including follow-up topic regarding business plan material review and preliminary claims
Mowry, John	Managing Director	\$ 1,076.00	5/24/2021	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., biz plan summary, claims analysis follow-up) in preparation for upcoming UCC meeting on 5/27/21
Mowry, John	Managing Director	\$ 1,076.00	5/25/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including update on ongoing exit financing discussions
Mowry, John	Managing Director	\$ 1,076.00	5/26/2021	0.7	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 5/27/21, including detailed update on exit financing and fleet update
Mowry, John	Managing Director	\$ 1,076.00	5/26/2021	0.6	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing, Airbus investigation) to prepare for the UCC call on 5/27/21
Mowry, John	Managing Director	\$ 1,076.00	5/26/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/27/21
Mowry, John	Managing Director	\$ 1,076.00	5/27/2021	0.7	Committee Communications and Discussions	Participate in UCC meeting dated 5/27/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Mowry, John	Managing Director	\$ 1,076.00	5/27/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 5/27/21 meeting, including follow-up topic regarding business plan material review and preliminary claims

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	5/2/2021	1.2	Committee Communications and Discussions	Review of AVH exit financing solicitation summary shared by Seabury (Jack Joyce) on 5/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/3/2021	1.9	Committee Communications and Discussions	Review of Airbus (historical order) materials in advance of working session with legal
Ryan, Leah	Managing Director	\$ 1,076.00	5/3/2021	0.5	Committee Communications and Discussions	Participate on call with A&M and MoFo teams to review damages claim discussion, including review of prepared material (e.g., historical fleet, vintage review)
Ryan, Leah	Managing Director	\$ 1,076.00	5/3/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priorities (e.g., claim for damages, discussion on exit financing and shareholder review) in preparation for upcoming UCC meeting on 5/6/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/3/2021	1.1	Committee Communications and Discussions	Review of the Investor Update Materials provided by Seabury Securities (Jack Joyce on 5/3/21)
Ryan, Leah	Managing Director	\$ 1,076.00	5/4/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/6/21, including update on ongoing exit financing discussions
Ryan, Leah	Managing Director	\$ 1,076.00	5/4/2021	0.9	Committee Communications and Discussions	Review new lease assumptions for GECAS and Aercap leases (dockets filed 1608 and 1609)
Ryan, Leah	Managing Director	\$ 1,076.00	5/4/2021	1.2	Business Plan and Forecast Diligence and Discussions	Review updated business plan document as shared by Seabury (representative for Debtors)
Ryan, Leah	Managing Director	\$ 1,076.00	5/4/2021	0.5	Committee Communications and Discussions	Review of updated cash forecast for 4/30/21 shared by Seabury, including updated 13-week forecast and variance analysis
Ryan, Leah	Managing Director	\$ 1,076.00	5/4/2021	0.3	Committee Communications and Discussions	Participate on call with Jefferies team to align on topics and to discuss during the weekly call incl. questions on the exit financing and status of those discussions
Ryan, Leah	Managing Director	\$ 1,076.00	5/4/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 5/4/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	5/5/2021	0.6	Committee Communications and Discussions	Review of the non-responsive list to assist engagement provided by Seabury
Ryan, Leah	Managing Director	\$ 1,076.00	5/5/2021	1.0	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/6/21, including detailed update on exit financing participants
Ryan, Leah	Managing Director	\$ 1,076.00	5/5/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFoWilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/6/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/5/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 5/6/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/5/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/6/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/6/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 5/6/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/6/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 5/6/21, including update on open topics (e.g., Willkie involvement, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Ryan, Leah	Managing Director	\$ 1,076.00	5/6/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/6/21 meeting, including follow-up topic regarding Lufthansa and Islena agreement reviews and potential damages claim assessment process
Ryan, Leah	Managing Director	\$ 1,076.00	5/10/2021	0.9	Committee Communications and Discussions	Review of potential lease claims, lease assumptions and PBH (i.e., power-by-the-hour) agreements ref dockets 1427 and 394
Ryan, Leah	Managing Director	\$ 1,076.00	5/10/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., CARES Act update, Lufthansa Technik Component agreement, questions for Seabury) in preparation for upcoming UCC meeting on 5/13/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/10/2021	1.4	Committee Communications and Discussions	Review summary document of CARES Act information as it pertains to Debtors; re United Airlines and other implications for DIP lenders
Ryan, Leah	Managing Director	\$ 1,076.00	5/11/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/13/21, including update on ongoing exit financing discussions
Ryan, Leah	Managing Director	\$ 1,076.00	5/11/2021	1.4	Committee Communications and Discussions	Review Lufthansa Component and maintenance agreements
Ryan, Leah	Managing Director	\$ 1,076.00	5/12/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 5/12/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	5/12/2021	0.7	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/13/21, including detailed update on exit financing participants

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	5/12/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/13/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/12/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 5/13/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/12/2021	0.8	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/13/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/12/2021	0.9	Committee Communications and Discussions	Review of exit financing solicitation efforts update materials provided by Seabury (Jack Joyce)
Ryan, Leah	Managing Director	\$ 1,076.00	5/13/2021	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 5/13/21, including debtor presentation to the UCC members (Adrian - new CEO and Rohit - new CFO) on latest financial and operational performance
Ryan, Leah	Managing Director	\$ 1,076.00	5/13/2021	0.6	Committee Communications and Discussions	Review of Oliver Wyman Scope of Work and services; docket filed 1539
Ryan, Leah	Managing Director	\$ 1,076.00	5/13/2021	0.6	Committee Communications and Discussions	Review A330 operational information; as follow up questions by UCC members v-a-v historical A330 operations of AVH from BOG to Europe
Ryan, Leah	Managing Director	\$ 1,076.00	5/14/2021	1.2	Committee Communications and Discussions	Review of Debtors aircraft lease motions (filed 05/6/21)
Ryan, Leah	Managing Director	\$ 1,076.00	5/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/13/21 meeting, including follow-up topics regarding the Debtors' UCC presentation
Ryan, Leah	Managing Director	\$ 1,076.00	5/17/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease review, claims analysis follow-up) in preparation for upcoming UCC meeting on 5/20/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/18/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/20/21, including update on ongoing exit financing discussions
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.4	Committee Communications and Discussions	Review of WIP and agenda for Profs call shared by Robert Engelke (Wilkie)
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.6	Committee Communications and Discussions	Review of Debtors aircraft lease motions, lease assumptions (Merx) dated 5/11/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 5/19/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/20/21, including detailed update on exit financing and fleet update
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/20/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/20/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.5	Committee Communications and Discussions	Review of Flight restrictions materials provided by Roberto Rodriguez (Mofo)
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 5/20/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/19/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 5/20/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/20/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 5/20/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Ryan, Leah	Managing Director	\$ 1,076.00	5/20/2021	0.5	Committee Communications and Discussions	Call with Seabury (J.Luth, T.Goren, B. Miller, and Leon (Jef) on exit financing update
Ryan, Leah	Managing Director	\$ 1,076.00	5/20/2021	2.1	Committee Communications and Discussions	Review of AVH Exit financing Debt and equity
Ryan, Leah	Managing Director	\$ 1,076.00	5/20/2021	1.5	Committee Communications and Discussions	Review of updated material regarding AVH exit financing material shared by Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	5/20/2021	0.5	Committee Communications and Discussions	Review of correspondence and outstanding WIP (i.e., work in progress) material provided by Robert Engelke (Wilke); path to exit and claims methodology
Ryan, Leah	Managing Director	\$ 1,076.00	5/20/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/20/21 meeting, including follow-up topic regarding business plan material review and preliminary claims

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	5/24/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., biz plan summary, claims analysis follow-up) in preparation for upcoming UCC meeting on 5/27/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including update on ongoing exit financing discussions
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.4	Committee Communications and Discussions	Review WIP (i.e., work in progress) and agenda in preparation for weekly Profs call as shared by R. Engelke (Wilkie)
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for call 5/25/21 with Seabury (Debtors advisors)
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.4	Committee Communications and Discussions	Review flight restrictions for AVH shared by Robert Engelke (Wilkie)
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/27/21, including detailed update on exit financing and fleet update
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing, Airbus investigation) to prepare for the UCC call on 5/27/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 5/27/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 5/27/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/26/2021	0.8	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 5/27/21
Ryan, Leah	Managing Director	\$ 1,076.00	5/27/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 5/27/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Ryan, Leah	Managing Director	\$ 1,076.00	5/27/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/27/21 meeting, including follow-up topic regarding business plan material review and preliminary claims
Ryan, Leah	Managing Director	\$ 1,076.00	5/27/2021	1.6	Committee Communications and Discussions	Review of A330 freighter teaser shared by Seabury (Layne Grindal)
Ryan, Leah	Managing Director	\$ 1,076.00	5/28/2021	2.1	Committee Communications and Discussions	Review of AVH motions shared by Millbank (Ben Schak); including certain fee motions and exit financing drafts

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/3/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., damages claim discussion, update on shareholder review) in preparation for upcoming UCC meeting on 5/6/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/3/2021	0.2	Committee Communications and Discussions	Prepare agenda items in advance of Alton internal call, including review of outstanding topics to discuss (e.g., damages claim discussion, shareholder review)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/3/2021	0.5	Committee Communications and Discussions	Participate on call with A&M and MoFo teams to review damages claim discussion, including review of prepared material (e.g., historical fleet, vintage review)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/3/2021	0.3	Committee Communications and Discussions	Prepare update regarding aircraft vintage as part of damage claim discussion; correspond with meeting participants regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/4/2021	0.3	Committee Communications and Discussions	Review new lease assumptions for AerCap and GECAS as filed in dockets 1608/1609; correspond with A. Sellick regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/4/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/6/21, including update on ongoing exit financing discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/4/2021	0.9	Committee Communications and Discussions	Update lease assumptions slide based on data pull regarding new AerCap and GECAS lease filings (i.e., dockets 1608/1609)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/4/2021	0.6	Business Plan and Forecast Diligence and Discussions	Review updated version of business plan review document, including discrepancies in reporting; requested updated documents from Seabury (i.e., representative for Debtors)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/5/2021	0.3	Committee Communications and Discussions	Review of updated cash forecast for 4/30/21 as provided by Debtors, including updated 13-week forecast and variance to previous forecast
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/5/2021	0.8	Committee Communications and Discussions	Edit and review weekly flash card in preparation for UCC meeting on 5/6/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/5/2021	0.2	Committee Communications and Discussions	Participate on call with select JEF team members to align on topics to discuss during the weekly call with the Debtors representative, Seabury, including open questions on the exit financing status
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/5/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/6/21, including detailed update on exit financing participants
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/5/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/6/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/5/2021	1.2	Business Plan and Forecast Diligence and Discussions	Review updated version of business plan as provided by Debtors; review updated summary analysis as prepared for potential sharing with other Financial Advisors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/6/2021	0.8	Committee Communications and Discussions	Review of potential lease claim information as included in lease assumption and PBH (i.e., power-by-the-hour) agreement dockets (i.e., dockets 1427 and 394)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/6/2021	0.2	Fee Application	Correspond with S. Schrag regarding updated involvement of Willkie team in addition to request for updated invoicing timeline for April efforts
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/6/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 5/6/21, including update on open topics (e.g., Willkie involvement, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/6/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/6/21 meeting, including follow-up topic regarding Lufthansa and Islena agreement reviews and potential damages claim assessment process
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/6/2021	1.3	Committee Communications and Discussions	Review information regarding CARES Act and relevant funding for airlines, identifying potential implications for United's investment in AVH
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/7/2021	0.3	Committee Communications and Discussions	Review recently posted dockets regarding lease assumptions; correspond with D. Sinclair to request unredacted lease assumption documents
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/7/2021	1.1	Committee Communications and Discussions	Research CARES Act loan information as related to support provided to passenger airlines and relevant restrictions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/7/2021	1.9	Committee Communications and Discussions	Research CARES Act payroll support program as related to support provided to passenger airlines and relevant restrictions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/7/2021	0.7	Committee Communications and Discussions	Prepare summary document of CARES Act information, including information related to United Airlines and potential implications for a Tranche A participant
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/10/2021	0.2	Committee Communications and Discussions	Prepare agenda for Alton internal review call on 5/10/21, including outstanding Lufthansa agreement review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/10/2021	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., CARES Act update, questions for Seabury) in preparation for upcoming UCC meeting on 5/13/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/10/2021	0.4	Business Plan and Forecast Diligence and Discussions	Review updated summary of business plan document, including potential questions to address with Seabury regarding yield and revenue numbers

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/10/2021	0.3	Business Plan and Forecast Diligence and Discussions	Correspond with D. Brand with Seabury regarding two open questions as related to business plan, including 2019 variance for yield and passenger fare data
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/11/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/13/21, including update on ongoing exit financing discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	0.3	Committee Communications and Discussions	Participate on call with select JEF team members to align on topics to discuss during the weekly call with the Debtors representative, Seabury, including open questions on the exit financing status of specific parties
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	0.4	Committee Communications and Discussions	Review Lufthansa agreement; summarize key items for Alton team and correspond with team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	1.3	Committee Communications and Discussions	Edit and review weekly flash card in preparation for UCC meeting on 5/13/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	0.3	Committee Communications and Discussions	Discuss with J. Berger outstanding Lufthansa agreement review, including general discussion on claim amounts
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	0.9	Committee Communications and Discussions	Review newly filed aircraft lease assumptions; prepare summary document for more detailed economics review; correspond with J. Mowry regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/13/21, including detailed update on exit financing participants and update on fleet
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/12/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/13/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/13/2021	0.1	Committee Communications and Discussions	Correspond with Willkie team to request copy of sealed motion regarding Oliver Wyman services
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/13/2021	0.2	Committee Communications and Discussions	Review initial A330 analysis regarding past use of the type by AVH on routes to Europe
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/13/2021	0.1	Committee Communications and Discussions	Correspond with J. Brandt with Willkie team regarding Oliver Wyman docket update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/13/2021	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 5/13/21, including presentation by Debtors on updated operational performance and future business plan highlights
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/13/2021	0.4	Committee Communications and Discussions	Revivew A330 operational information; correspond with Alton team regarding additional questions as to historical A330 operations of AVH from BOG to Europe
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/14/2021	0.2	Committee Communications and Discussions	Review updated unredacted lease documents as received from J. Brandt; upload to internal lease tracking system
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/14/2021	0.1	Committee Communications and Discussions	Correspond with J. Brandt with Willkie team regarding outstanding question related to Oliver Wyman request
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/14/2021	0.1	Committee Communications and Discussions	Correspond with Alton team regarding additional questions as to historical A330 operations of AVH from BOG to Europe
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/14/2021	0.1	Fee Application	Correspond with S. Schrag regarding timeline for April fee application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/13/21 meeting, including follow-up topics regarding the Debtors' UCC presentation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/17/2021	0.1	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease review, claims analysis follow-up) in preparation for upcoming UCC meeting on 5/20/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/17/2021	0.1	Committee Communications and Discussions	Review correspondence from R. Engelki with Willkie regarding open lease assumption question
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/18/2021	0.9	Business Plan and Forecast Diligence and Discussions	Review and edit updated business plan summary deck; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/18/2021	0.5	Committee Communications and Discussions	Edit and review flash card in preparation for UCC meeting presentation on May 20
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/18/2021	0.3	Business Plan and Forecast Diligence and Discussions	Analyze response from D. Brand with Seabury regarding clarifications to yield/revenue variances in business plan; correspond with D. Brand regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/19/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/20/21, including detailed update on exit financing and fleet update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/19/2021	0.2	Committee Communications and Discussions	Edit and review flash card in preparation for UCC meeting presentation on May 20, including updates to operational stats

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/19/2021	0.1	Fee Application	Communicate with S. Schrag and J. Mowry regarding April fee application status
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/20/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 5/20/21, including update on open topics (e.g., exit financing update, fleet update) as well as an update from the Alton team on the operational stats and competitive landscape
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/20/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/20/21 meeting, including follow-up topic regarding business plan material review and preliminary claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/20/2021	0.2	Committee Communications and Discussions	Prepare agenda items in advance of Alton internal call, including review of outstanding topics to discuss such as damage claim discussion and A330 penalty
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/24/2021	0.3	Committee Communications and Discussions	Review updated filings and documentation regarding approval of lease assumptions after cancellation of hearing scheduled for 5/24/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/24/2021	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing update) in preparation for upcoming UCC meeting on 5/27/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/24/2021	1.4	Fee Application	Review supporting material in preparation for April fee application submission; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/24/2021	0.3	Fee Application	Correspond with S. Schrag regarding review of supporting material for April fee application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/24/2021	0.7	Committee Communications and Discussions	Participate on AVH project intro session with J. Thorn, including review of flashcard document
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including claims discussion and update on exit financing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/25/2021	1.1	Committee Communications and Discussions	Edit and review flash card in preparation for UCC meeting presentation on May 27, including updates to competitive environment
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/26/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/27/21, including legal update, fleet update, and operational update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/26/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing, Airbus investigation) to prepare for the UCC call on 5/27/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.2	Committee Communications and Discussions	Edit and review updated operational stats as posted by Debtors on morning of 5/27/21; update to be voiceover during UCC meeting on 5/27/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.2	Committee Communications and Discussions	Review freighter RFQ document as provided by Debtors on 5/26/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.5	Committee Communications and Discussions	Review draft Credit Suisse Fee Motion, draft Compensation Incentive Plans motion, as provided by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 5/27/21, including update regarding fleet negotiations as well as general claims discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/27/21 meeting, including follow-up topic regarding CARES restrictions and discussion related to claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.3	Committee Communications and Discussions	Prepare and correspond with A&M and JEF teams regarding the updated business plan information, valuation scenarios, and exit financing files as available
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.1	Committee Communications and Discussions	Correspond with Alton team regarding AVH Historical analysis; pending distribution upon review of document
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.1	Fee Application	Correspond with S. Schrag regarding preparation of supporting materails for fee application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/27/2021	0.5	Committee Communications and Discussions	Correspond with R. Engelke regarding potential CARES Act restrictions; review provided US Treasury information regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/28/2021	0.3	Fee Application	Review supporting materials related to April fee application as prepared by S. Schrag; correspond with S. Schrag regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/28/2021	0.3	Committee Communications and Discussions	Review notice regarding exit equity financing process (i.e., Docket 1739); prepare summary for Alton team; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	5/28/2021	0.2	Committee Communications and Discussions	Review information provided regarding CARES Act restrictions as provided by R. Engelke

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	5/3/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., damages claim discussion, update on shareholder review) in preparation for upcoming UCC meeting on 5/6/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/3/2021	0.5	Committee Communications and Discussions	Participate on call with A&M and MoFo teams to review damages claim discussion, including review of prepared material (e.g., historical fleet, vintage review)
Fischer Linnett, Dalton	Associate	\$ 367.00	5/3/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/2021, including weekly extracts of global, regional, and national operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	5/4/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/6/2021, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	5/4/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/6/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisitions and route openings by competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	5/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Communicate with K. Immel regarding methodology for comp stats information for identified airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	5/4/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Compile, review, and edit comp stats information for identified airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	5/4/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Revise UCC flash card content based on manager review and in preparation for UCC meeting on 5/6/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/6/21, including detailed update on exit financing participants
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/6/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/6/2021 by reviewing court docket for details of lease assumptions and fleet acquisitions
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/6/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies) into UCC flashcard for 4/22/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 5/6/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Research identified possible investor in debtor post-bankruptcy entity, including primary practice areas, historical involvement with aviation industry, and size and composition of most recent aviation portfolios
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Compile summary notes for senior leadership regarding identified possible investor in post-bankruptcy entity
Fischer Linnett, Dalton	Associate	\$ 367.00	5/5/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	5/6/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 5/6/21, including update on open topics (e.g., Willkie involvement, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Fischer Linnett, Dalton	Associate	\$ 367.00	5/6/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/6/21 meeting, including follow-up topic regarding Lufthansa and Islena agreement reviews and potential damages claim assessment process
Fischer Linnett, Dalton	Associate	\$ 367.00	5/10/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., CARES Act update, Lufthansa Component agreement, questions for Seabury) in preparation for upcoming UCC meeting on 5/13/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/10/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/2021, including weekly extracts of global, regional, and national operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	5/11/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/13/21, including update on ongoing exit financing discussions
Fischer Linnett, Dalton	Associate	\$ 367.00	5/11/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/13/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	5/11/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/13/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisitions and route openings by competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Revise UCC flash card content based on manager review and in preparation for UCC meeting on 5/13/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/13/21, including detailed update on exit financing participants

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/13/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca operating statistics into UCC flashcard
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/13/2021 by reviewing court docket for details of lease assumptions and fleet acquisitions
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/13/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies) into UCC flashcard for 5/13/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 5/13/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	5/12/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	5/13/2021	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 5/13/21, including debtor presentation to the UCC members (Adrian - new CEO and Rohit - new CFO) on latest financial and operational performance
Fischer Linnett, Dalton	Associate	\$ 367.00	5/13/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Compile, review, and analyze data related to Avianca's routes from Bogota to Europe using the A330, per UCC member request
Fischer Linnett, Dalton	Associate	\$ 367.00	5/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/13/21 meeting, including follow-up topics regarding the Debtors' UCC presentation
Fischer Linnett, Dalton	Associate	\$ 367.00	5/18/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/20/21, including update on ongoing exit financing discussions
Fischer Linnett, Dalton	Associate	\$ 367.00	5/18/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/2021, including weekly extracts of global, regional, and national operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	5/18/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/20/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	5/18/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/20/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Revise UCC flash card content based on manager review and in preparation for UCC meeting on 5/20/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/20/21, including detailed update on exit financing and fleet update
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/20/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca operating statistics into UCC flashcard
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/20/2021 by reviewing court docket for details of lease assumptions and fleet acquisitions
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/20/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 5/20/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	5/19/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	5/20/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 5/20/21, including update on open topics (e.g., exit financing update, fleet update) as well as an update from the Alton team on the operational stats and competitive landscape
Fischer Linnett, Dalton	Associate	\$ 367.00	5/20/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/20/21 meeting, including follow-up topic regarding business plan material review and preliminary claims
Fischer Linnett, Dalton	Associate	\$ 367.00	5/24/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., biz plan summary, claims analysis follow-up) in preparation for upcoming UCC meeting on 5/27/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/24/2021	1.1	Committee Communications and Discussions	Meet with J. Thorn and K. Immel to discuss handover of the weekly UCC deck updates, including parked fleet metrics and compilation of local reports

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	5/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including update on ongoing exit financing discussions
Fischer Linnett, Dalton	Associate	\$ 367.00	5/25/2021	1.1	Committee Communications and Discussions	Meet with J. Thorn and K. Immel to discuss handover of the weekly UCC deck updates, including competitor utilization updates and COVID-19 dashboard updates
Fischer Linnett, Dalton	Associate	\$ 367.00	5/25/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/2021, including weekly extracts of global, regional, and national operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	5/25/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/27/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	5/25/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/27/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisitons and route openings by competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	5/25/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Research financial and performance statistics of an identified competitor following competitor's public statement seeking M&A activity in region
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/27/21, including detailed update on exit financing and fleet update
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing, Airbus investigation) to prepare for the UCC call on 5/27/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.8	Committee Communications and Discussions	Meet with J. Thorn and K. Immel to discuss handover of the weekly UCC deck updates, including competitors' operational statistics in the Ecuador and El Salvador markets
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Revise UCC flash card content based on manager review and in preparation for UCC meeting on 5/27/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Integrate Avianca operating statistics into UCC flashcard in preparation for UCC meeting on 5/27/21
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/27/2021 by reviewing court docket for details of lease assumptions and fleet acquisitions
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 5/27/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 5/27/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	5/26/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials
Fischer Linnett, Dalton	Associate	\$ 367.00	5/27/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 5/27/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Fischer Linnett, Dalton	Associate	\$ 367.00	5/27/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/27/21 meeting, including follow-up topic regarding business plan material review and preliminary claims

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	5/3/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., damages claim discussion, update on shareholder review) in preparation for upcoming UCC meeting on 5/6/21
Immel, Kyle	Associate	\$ 367.00	5/3/2021	0.5	Committee Communications and Discussions	Participate on call with A&M and MoFo teams to review damages claim discussion, including review of prepared material (e.g., historical fleet, vintage review)
Immel, Kyle	Associate	\$ 367.00	5/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	5/3/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	5/3/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/21 by updating Avianca and competitors' operational statistics in the Ecuador and El Salvador markets
Immel, Kyle	Associate	\$ 367.00	5/4/2021	0.6	Committee Communications and Discussions	Communicate with D. Linnett regarding methodology for comp stats information for identified airlines
Immel, Kyle	Associate	\$ 367.00	5/5/2021	1.0	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/6/21, including detailed update on exit financing participants
Immel, Kyle	Associate	\$ 367.00	5/5/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/6/21
Immel, Kyle	Associate	\$ 367.00	5/5/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	5/5/2021	2.5	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including slide refinements and additional analysis in preparation for eventual distribution to UCC members
Immel, Kyle	Associate	\$ 367.00	5/5/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	5/5/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/6/21 by reviewing and updating slides for presentation to the UCC
Immel, Kyle	Associate	\$ 367.00	5/6/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 5/6/21, including update on open topics (e.g., Willkie involvement, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Immel, Kyle	Associate	\$ 367.00	5/6/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/6/21 meeting, including follow-up topic regarding Lufthansa and Islena agreement reviews and potential damages claim assessment process
Immel, Kyle	Associate	\$ 367.00	5/6/2021	2.0	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including integrating data from the Debtors' latest May forecast model into Alton's internal model
Immel, Kyle	Associate	\$ 367.00	5/6/2021	1.4	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including updates to slides to reflect the latest May update of Alton's internal model
Immel, Kyle	Associate	\$ 367.00	5/10/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., CARES Act update, Lufthansa Component agreement, questions for Seabury) in preparation for upcoming UCC meeting on 5/13/21
Immel, Kyle	Associate	\$ 367.00	5/10/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	5/10/2021	2.2	Performance Monitoring (Internal, Market/Competitor)	Prepare updates to previous flashcard materials related to the status of Joint Venture Agreements in the Latin American region, per UCC member request
Immel, Kyle	Associate	\$ 367.00	5/10/2021	0.3	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including revising business plan overview to address data inconsistencies and address open questions
Immel, Kyle	Associate	\$ 367.00	5/10/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/21 by updating Avianca and competitors' operational statistics in the Ecuador and El Salvador markets
Immel, Kyle	Associate	\$ 367.00	5/11/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/13/21, including update on ongoing exit financing discussions
Immel, Kyle	Associate	\$ 367.00	5/11/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	5/11/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	5/12/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/13/21, including detailed update on exit financing participants
Immel, Kyle	Associate	\$ 367.00	5/12/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/13/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	5/12/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	5/12/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/13/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	5/13/2021	1.8	Committee Communications and Discussions	Participate on UCC meeting dated 5/13/21, including debtor presentation to the UCC members (Adrian - new CEO and Rohit - new CFO) on latest financial and operational performance
Immel, Kyle	Associate	\$ 367.00	5/13/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Compile, review, and analyze data related to Avianca's routes from Bogota to Europe using the A330, per UCC member request
Immel, Kyle	Associate	\$ 367.00	5/14/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/13/21 meeting, including follow-up topics regarding the Debtors' UCC presentation
Immel, Kyle	Associate	\$ 367.00	5/17/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease review, claims analysis follow-up) in preparation for upcoming UCC meeting on 5/20/21
Immel, Kyle	Associate	\$ 367.00	5/17/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	5/17/2021	0.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/21 by reviewing and updating slides for presentation to the UCC
Immel, Kyle	Associate	\$ 367.00	5/18/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/20/21, including update on ongoing exit financing discussions
Immel, Kyle	Associate	\$ 367.00	5/18/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Immel, Kyle	Associate	\$ 367.00	5/18/2021	0.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/21 by updating Avianca and competitors' operational statistics in the Ecuador and El Salvador markets
Immel, Kyle	Associate	\$ 367.00	5/18/2021	0.9	Business Plan and Forecast Diligence and Discussions	Review and analyze business plan of Debtors along with updated benchmarking data, including finalizing business plan overview slides for eventual distribution to UCC members
Immel, Kyle	Associate	\$ 367.00	5/18/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	5/19/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/20/21, including detailed update on exit financing and fleet update
Immel, Kyle	Associate	\$ 367.00	5/19/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, MoFo - Legal Counsel for UCC) reviewing outstanding topics (e.g., capital raise, path to exit) to prepare for the UCC call on 5/20/21
Immel, Kyle	Associate	\$ 367.00	5/19/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/20/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	5/20/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 5/20/21, including update on open topics (e.g., exit financing update, fleet update) as well as an update from the Alton team on the operational stats and competitive landscape
Immel, Kyle	Associate	\$ 367.00	5/20/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/20/21 meeting, including follow-up topic regarding business plan material review and preliminary claims
Immel, Kyle	Associate	\$ 367.00	5/24/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., biz plan summary, claims analysis follow-up) in preparation for upcoming UCC meeting on 5/27/21
Immel, Kyle	Associate	\$ 367.00	5/24/2021	1.1	Committee Communications and Discussions	Meet with J. Thorn to discuss handover of the weekly UCC deck updates, including parked fleet metrics and compilation of local reports
Immel, Kyle	Associate	\$ 367.00	5/24/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Immel, Kyle	Associate	\$ 367.00	5/24/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 by reviewing and updating slides for presentation to the UCC
Immel, Kyle	Associate	\$ 367.00	5/24/2021	2.4	Performance Monitoring (Internal, Market/Competitor)	Compile, review, and edit fleet utilization information for identified competitor airlines
Immel, Kyle	Associate	\$ 367.00	5/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including update on ongoing exit financing discussions
Immel, Kyle	Associate	\$ 367.00	5/25/2021	1.1	Committee Communications and Discussions	Meet with J. Thorn to discuss handover of the weekly UCC deck updates, including competitor utilization updates and COVID-19 dashboard updates
Immel, Kyle	Associate	\$ 367.00	5/25/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Immel, Kyle	Associate	\$ 367.00	5/25/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 by updating Avianca and competitors' parked fleet metrics and lease rejection status
Immel, Kyle	Associate	\$ 367.00	5/26/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/27/21, including detailed update on exit financing and fleet update
Immel, Kyle	Associate	\$ 367.00	5/26/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing, Airbus investigation) to prepare for the UCC call on 5/27/21
Immel, Kyle	Associate	\$ 367.00	5/26/2021	0.8	Committee Communications and Discussions	Meet with J. Thorn to discuss handover of the weekly UCC deck updates, including competitors' operational statistics in the Ecuador and El Salvador markets
Immel, Kyle	Associate	\$ 367.00	5/26/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 by updating COVID-19 data and associated travel restrictions dashboard
Immel, Kyle	Associate	\$ 367.00	5/26/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 by reviewing and updating slides for presentation to the UCC, including updates to fleet status slides
Immel, Kyle	Associate	\$ 367.00	5/27/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 5/27/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Immel, Kyle	Associate	\$ 367.00	5/27/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/27/21 meeting, including follow-up topic regarding business plan material review and preliminary claims
Immel, Kyle	Associate	\$ 367.00	5/27/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Update Avianca Fleet Bible to reflect current status of aircrase rejections and new lease assumptions, per UCC member request
Immel, Kyle	Associate	\$ 367.00	5/28/2021	0.5	Committee Communications and Discussions	Meet with J. Thorn to discuss handover of the weekly UCC deck updates, including Avianca's fleet utilization metrics and lease assumptions updates

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	5/24/2021	0.7	Committee Communications and Discussions	Participate on AVH project intro session with J. Adriaenssens, including review of flashcard document
Thorn, John Sebastian	Associate	\$ 367.00	5/24/2021	1.1	Committee Communications and Discussions	Meet with K. Immel to discuss handover of the weekly UCC deck updates, including parked fleet metrics and compilation of local reports
Thorn, John Sebastian	Associate	\$ 367.00	5/24/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 including updating regular weekly operational analysis slides (airline-level and route-by-route)
Thorn, John Sebastian	Associate	\$ 367.00	5/25/2021	1.1	Committee Communications and Discussions	Meet with K. Immel to discuss handover of the weekly UCC deck updates, including competitor utilization updates and COVID-19 dashboard updates
Thorn, John Sebastian	Associate	\$ 367.00	5/25/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 5/27/21 including compiling local reports and targeted analysis of the Colombian, Latin American, and Global marketplaces
Thorn, John Sebastian	Associate	\$ 367.00	5/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 5/27/21, including update on ongoing exit financing discussions
Thorn, John Sebastian	Associate	\$ 367.00	5/26/2021	0.8	Committee Communications and Discussions	Meet with K. Immel to discuss handover of the weekly UCC deck updates, including competitors' operational statistics in the Ecuador and El Salvador markets
Thorn, John Sebastian	Associate	\$ 367.00	5/26/2021	0.7	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 5/27/21, including detailed update on exit financing and fleet update
Thorn, John Sebastian	Associate	\$ 367.00	5/26/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing, Airbus investigation) to prepare for the UCC call on 5/27/21
Thorn, John Sebastian	Associate	\$ 367.00	5/27/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 5/27/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Thorn, John Sebastian	Associate	\$ 367.00	5/27/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 5/27/21 meeting, including follow-up topic regarding business plan material review and preliminary claims
Thorn, John Sebastian	Associate	\$ 367.00	5/28/2021	0.5	Committee Communications and Discussions	Meet with K. Immel to discuss handover of the weekly UCC deck updates, including Avianca's fleet utilization metrics and lease assumptions updates
Thorn, John Sebastian	Associate	\$ 367.00	5/28/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Conducted research into aircraft that Avianca is looking to assume leases over, and looked into current status of where those aircraft are.

**FOURTH INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
SUMMARY OF HOURS BY PROFESSIONAL
JUNE 1, 2021 – NOVEMBER 30, 2021**

Name of Professional	Title	Hours	Rate	Total Billed
Berger, Jonathan	Managing Director	67.8	\$1,076	\$72,952.80
Mowry, John	Managing Director	66.6	\$1,076	\$71,661.60
Ryan, Leah	Managing Director	223.4	\$1,076	\$240,378.40
Adriaenssens, Jason	Engagement Manager	173.2	\$709	\$122,798.80
Boursin, Marc	Associate	28.8	\$367	\$10,569.60
Fischer Linnett, Dalton	Associate	184.8	\$367	\$67,821.60
Puskarevic, Marko	Associate	2.9	\$367	\$1,064.30
Traianou, Declan	Associate	27.7	\$367	\$10,165.90
Thorn, John Sebastian	Associate	141.5	\$367	\$51,930.50
Qin, Yinan	Associate	340.2	\$367	\$124,853.40
Total		1,256.9		\$774,196.90

**FOURTH INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
SUMMARY OF HOURS BY PROFESSIONAL
JUNE 1, 2021 – SEPTEMBER 30, 2021**

	Project Category	Hours	Billed
1	Committee Communications and Discussions	566.1	\$478,867.50
2	Fee Application	14.2	\$10,067.80
3	Fleet Related Matters	354.5	\$161,638.30
4	Performance Monitoring (Internal, Market/Competitor)	322.1	\$123,623.30
	Grand Total:	1,256.9	\$774,196.90



Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel
the Debtors c/o Avianca Holdings S.A.
Av. Calle 26 # 59-15, 6th Floor
Bogotá 111321 Colombia

Account Number 43452
Invoice Number 434521020
Issue Date 27 July 2021
Due Date 26 August 2021

Engagement Name UCC Advisory Support

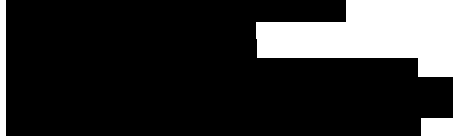
Professional Title	Billable Period June 1, 2021 - June 30, 2021	Hours Billed	Billing Rate	Total Billed
Berger, Jonathan: Managing Director		15	1,076.00	16,140.00
Mowry, John: Managing Director		31.1	1,076.00	33,463.60
Ryan, Leah: Managing Director		62.4	1,076.00	67,142.40
Adriaenssens, Jason: Engagement Manager		40.6	709.00	28,785.40
Fischer Linnett, Dalton: Associate		68	367.00	24,956.00
Thorn, John Sebastian: Associate		69	367.00	25,323.00
Sub-Total:				\$195,810.40
Total				US\$195,810.40

*Detailed statement of hours included as separate attachment

Balance Owing: US\$195,810.40

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire



Check

Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Summary Hours by Project Category

June 1, 2021 - June 30, 2021

Project Category	Total Hours	Total Hours Billed
Committee Communications and Discussions	141.0	\$123,233.70
Fee Application	2.8	\$1,985.20
Fleet Related Matters	45.6	\$33,582.00
Performance Monitoring (Internal, Market/Competitor)	96.7	\$37,009.50
Grand Total	286.1	\$195,810.40

Summary of Professional
Hours by Professional
June 1, 2021 - June 30, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	15.0	\$16,140.00
Mowry, John	Managing Director	\$1,076.00	31.1	\$33,463.60
Ryan, Leah	Managing Director	\$1,076.00	62.4	\$67,142.40
Adriaenssens, Jason	Engagement Manager	\$709.00	40.6	\$28,785.40
Fischer Linnett, Dalton	Associate	\$367.00	68.0	\$24,956.00
Thorn, John Sebastian	Associate	\$367.00	69.0	\$25,323.00
Grand Total			286.1	\$195,810.40

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	6/1/2021	0.2	Committee Communica ions and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/3/21, including discussions regarding exit financing timeline
Berger, Jonathan	Managing Director	\$1,076.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease assumption and rejection review) in preparation for upcoming UCC meeting on 6/3/21
Berger, Jonathan	Managing Director	\$1,076.00	6/2/2021	0.8	Committee Communica ions and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/3/21, including exit financing update, cash forecast review, and fleet update
Berger, Jonathan	Managing Director	\$1,076.00	6/2/2021	0.4	Committee Communica ions and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the UCC call on 6/3/21
Berger, Jonathan	Managing Director	\$1,076.00	6/2/2021	0.7	Committee Communications and Discussions	At he request of D. Sinclair (Wilkie), review the rejection of the SAI (Ground Ops subsidiary) and proposed sale of SAI to Talma and provide comments to Wilkie
Berger, Jonathan	Managing Director	\$1,076.00	6/2/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 6/3/21
Berger, Jonathan	Managing Director	\$1,076.00	6/3/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/3/21, including update regarding exit financing and update on recent filings
Berger, Jonathan	Managing Director	\$1,076.00	6/3/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/3/21 meeting, including follow-up topic regarding aircraft economics review for new lease assumptions
Berger, Jonathan	Managing Director	\$1,076.00	6/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease assumption and rejection review) in preparation for upcoming UCC meeting on 6/10/21
Berger, Jonathan	Managing Director	\$1,076.00	6/8/2021	0.3	Committee Communica ions and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/10/21, including exit financing update
Berger, Jonathan	Managing Director	\$1,076.00	6/9/2021	0.8	Committee Communica ions and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/10/21, including exit financing update, cash forecast review, and fleet update
Berger, Jonathan	Managing Director	\$1,076.00	6/9/2021	0.7	Committee Communica ions and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the UCC call on 6/10/21
Berger, Jonathan	Managing Director	\$1,076.00	6/9/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 6/10/21
Berger, Jonathan	Managing Director	\$1,076.00	6/10/2021	1.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/10/21, including update regarding exit financing bids, potential impact to UCC recovery, and update on recent fleet filings
Berger, Jonathan	Managing Director	\$1,076.00	6/10/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/10/21 meeting, including follow-up topic regarding Recarro seat contract, claims status, and potential exit financing alternatives
Berger, Jonathan	Managing Director	\$1,076.00	6/14/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., recarro seat contract, weekend fleet rejections) in preparation for upcoming UCC meeting on 6/17/21
Berger, Jonathan	Managing Director	\$1,076.00	6/15/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC mee ing on 6/17/21, including exit financing update and potential way forward
Berger, Jonathan	Managing Director	\$1,076.00	6/16/2021	0.8	Committee Communica ions and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/17/21, including exit financing update, cash forecast review, and fleet update
Berger, Jonathan	Managing Director	\$1,076.00	6/16/2021	0.7	Committee Communica ions and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the UCC call on 6/17/21
Berger, Jonathan	Managing Director	\$1,076.00	6/16/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 6/17/21
Berger, Jonathan	Managing Director	\$1,076.00	6/17/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/17/21, including update regarding exit financing bids, potential impact to UCC recovery, and overview of cashburn, recent fleet filings, and operational statistics
Berger, Jonathan	Managing Director	\$1,076.00	6/22/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/24/21, including exit financing update
Berger, Jonathan	Managing Director	\$1,076.00	6/23/2021	0.5	Committee Communica ions and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/24/21, including exit financing update and ongoing fleet developments
Berger, Jonathan	Managing Director	\$1,076.00	6/23/2021	0.2	Committee Communica ions and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for the UCC call on 6/24/21
Berger, Jonathan	Managing Director	\$1,076.00	6/23/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 6/24/21
Berger, Jonathan	Managing Director	\$1,076.00	6/24/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/24/21, including updates to fleet negotiations, hotel contract, and overview of cashburn, recent fleet filings, and operational statistics

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	6/24/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/24/21 meeting, including follow-up topic regarding contract assumption for review as well as contract rejection for a hotel contract
Berger, Jonathan	Managing Director	\$1,076.00	6/28/2021	0.3	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton par icipants only) weekly call to discuss priority topics (e.g., claims analysis review, Recaro contract review) in preparation for upcoming UCC meeting on 7/1/21
Berger, Jonathan	Managing Director	\$1,076.00	6/29/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC mee ing on 7/1/21, including exit financing update and fleet rejection update
Berger, Jonathan	Managing Director	\$1,076.00	6/30/2021	0.5	Committee Communica ions and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/1/21, including exit financing update, ongoing fleet developments, and status of business plan revision process
Berger, Jonathan	Managing Director	\$1,076.00	6/30/2021	0.2	Committee Communica ions and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for the UCC call on 7/1/21
Berger, Jonathan	Managing Director	\$1,076.00	6/30/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/1/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076 00	6/1/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/3/21, including discussions regarding exit financing timeline
Mowry, John	Managing Director	\$ 1,076 00	6/1/2021	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., lease assumption and rejection review) in preparation for upcoming UCC mee ing on 6/3/21
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 6/3/21, including exit financing update, cash forecast review, and fleet update
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.4	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the UCC call on 6/3/21
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.2	Committee Communications and Discussions	Discuss exit financing status with J. Adriaenssens, including timeline for LOI receipt
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.3	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from ICBC (1X)
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.9	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from ICBC (1X)
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from ICBC (1X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.7	Committee Communications and Discussions	Participate in UCC meeting dated 6/3/21, including update regarding exit financing and update on recent filings
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.2	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 6/3/21 meeting, including follow-up topic regarding aircraft economics review for new lease assumptions
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.5	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from AerCap (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.5	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from GECAS (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	0.9	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from ACG (4X)
Mowry, John	Managing Director	\$ 1,076 00	6/2/2021	1.1	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from SMBC (1+7)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	1.2	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from AerCap (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.9	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from GECAS (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	1.3	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from ACG (4X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.9	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from SMBC (1+7)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from AerCap (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from GECAS (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from ACG (4X)
Mowry, John	Managing Director	\$ 1,076 00	6/3/2021	0.5	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from SMBC (1+7)
Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.8	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from Arena (3X)
Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.6	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from Aircas le (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.8	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from CDB (5X)

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	1.1	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from Arena (3X)
Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	1.2	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from Aircastle (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.8	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from CDB (5X)
Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from Arena (3X)
Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from Aircastle (2X)
Mowry, John	Managing Director	\$ 1,076 00	6/4/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from CDB (5X)
Mowry, John	Managing Director	\$ 1,076 00	6/7/2021	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., lease assumption and rejection review) in preparation for upcoming UCC mee ing on 6/10/21
Mowry, John	Managing Director	\$ 1,076 00	6/7/2021	0.3	Fleet Related Matters	Estimated current aircraft status for high-level forecast of expected maintenance cash flows for LOI aircraft from Goshawk (1X)
Mowry, John	Managing Director	\$ 1,076 00	6/7/2021	0.9	Fleet Related Matters	Modeled lease-related provisions such as reserves/top-ups/end-of-lease payments, etc. from LOI from Goshawk (1X)
Mowry, John	Managing Director	\$ 1,076 00	6/7/2021	0.3	Fleet Related Matters	Prepared cash flow forecast of expected rent (including PBH) related cash flows for aircraft pursuant to LOI from Goshawk (1X)
Mowry, John	Managing Director	\$ 1,076 00	6/8/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/10/21, including exit financing update
Mowry, John	Managing Director	\$ 1,076 00	6/8/2021	0.7	Fleet Related Matters	Summarized findings of AerCap, GECAS, ACG, SMBC, Arena, Aircastle, CDBA, and Goshawk deals with respect to gross monthly cash flows and NPV of monthly cash flows; provided summary to Alton team working on Avianca UCC engagement
Mowry, John	Managing Director	\$ 1,076 00	6/9/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 6/10/21, including exit financing update, cash forecast review, and fleet update
Mowry, John	Managing Director	\$ 1,076 00	6/9/2021	0.7	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the UCC call on 6/3/21
Mowry, John	Managing Director	\$ 1,076 00	6/10/2021	1.5	Committee Communications and Discussions	Participate in UCC meeting dated 6/10/21, including update regarding exit financing bids, potential impact to UCC recovery, and update on recent fleet filings
Mowry, John	Managing Director	\$ 1,076 00	6/10/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 6/10/21 meeting, including follow-up topic regarding RECARO seat contract, claims status, and potential exit financing alternatives
Mowry, John	Managing Director	\$ 1,076 00	6/14/2021	0.4	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., RECARO seat contract, weekend fleet rejections) in preparation for upcoming UCC meeting on 6/17/21
Mowry, John	Managing Director	\$ 1,076 00	6/15/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/17/21, including exit financing update and forward path
Mowry, John	Managing Director	\$ 1,076 00	6/16/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss business update in preparation for UCC call on 6/17/21, including exit financing update, cash forecast review, and fleet update
Mowry, John	Managing Director	\$ 1,076 00	6/16/2021	0.7	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the UCC call on 6/17/21
Mowry, John	Managing Director	\$ 1,076 00	6/17/2021	0.7	Committee Communications and Discussions	Participate in UCC meeting dated 6/17/21, including update regarding exit financing bids, potential impact to UCC recovery, and overview of cashburn, recent fleet filings, and operational statistics
Mowry, John	Managing Director	\$ 1,076 00	6/22/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/24/21, including exit financing update
Mowry, John	Managing Director	\$ 1,076 00	6/23/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss business update in preparation for UCC call on 6/24/21, including exit financing update and ongoing fleet developments
Mowry, John	Managing Director	\$ 1,076 00	6/23/2021	0.2	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for the UCC call on 6/24/21
Mowry, John	Managing Director	\$ 1,076 00	6/24/2021	0.5	Committee Communications and Discussions	Participate in UCC meeting dated 6/24/21, including updates to fleet negotiations, hotel contract, and overview of cashburn, recent fleet filings, and operational statistics

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076 00	6/24/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 6/24/21 meeting, including follow-up topic regarding contract assumption for review as well as contract rejection for a hotel contract
Mowry, John	Managing Director	\$ 1,076 00	6/28/2021	0.3	Committee Communications and Discussions	Participated on Alton internal weekly call to discuss priority topics (e.g., claims analysis review, Recaro contract review) in preparation for upcoming UCC meeting on 7/1/21
Mowry, John	Managing Director	\$ 1,076 00	6/29/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/1/21, including exit financing update and fleet rejection update
Mowry, John	Managing Director	\$ 1,076 00	6/30/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss business update in preparation for UCC call on 7/1/21, including exit financing update, ongoing fleet developments, and status of business plan revision process
Mowry, John	Managing Director	\$ 1,076 00	6/30/2021	0.2	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for the UCC call on 7/1/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/3/21. Discussions focused on exit financing timeline
Ryan, Leah	Managing Director	\$ 1,076.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e g., aircraft lease assumptions and rejections process review) in preparation for upcoming UCC meeting on 6/3/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/1/2021	1.4	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of notice of Rejection of Certain Executory contracts - various leases with UMB
Ryan, Leah	Managing Director	\$ 1,076.00	6/1/2021	1.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of AVH Motion to enter into a new Letter of Intent (LOI) with CDBA for 5x new A320's
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	0.6	Committee Communications and Discussions	Prepare and share agenda for weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representa ive for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on opera ions in preparation for UCC call on 6/3/21, including detailed update on exit financing participants
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the UCC call on 6/3/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call wi h Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 6/3/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	0.2	Committee Communications and Discussions	Discuss exit financing status with J. Adriaenssens, including timeline for LOI (i.e., letter of intent) receipt
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for he UCC meeting on 6/3/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/2/2021	1.2	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of materials provided by Benjamin Schak (Milbank) regarding AVH's Sale and Rejection of SAI (subsidiary)
Ryan, Leah	Managing Director	\$ 1,076.00	6/3/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 6/3/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/3/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/3/21, including update regarding exit financing and update on recent filings
Ryan, Leah	Managing Director	\$ 1,076.00	6/3/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/3/21 mee ing, including follow-up topic regarding aircraft economics review for new lease assumptions
Ryan, Leah	Managing Director	\$ 1,076.00	6/4/2021	1.6	Committee Communications and Discussions	At the request of Wilkie (Rob Engelke), review materials provided by Benjamin Schak (Milbank) in relation to the Debtors' rejec ion of the Unisys contracts
Ryan, Leah	Managing Director	\$ 1,076.00	6/4/2021	2.1	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of unredacted lease motions filed that same day provided by Yuliya Zahorada (Milbank) for SMBC and Goshawk
Ryan, Leah	Managing Director	\$ 1,076.00	6/4/2021	1.2	Committee Communications and Discussions	Review of correpondance and case sensitive materials prepared by Todd Goren (Wilkie) regarding the Capital Raise and Exit financing proces
Ryan, Leah	Managing Director	\$ 1,076.00	6/5/2021	1.4	Committee Communications and Discussions	Review of Equity Funding IOI shared by John Luth (Seabury - advisor to the Debtors)
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.7	Committee Communications and Discussions	Review of correpondance with L. Szlezinger regarding the IOI
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.5	Committee Communications and Discussions	Participate on call with Financial Advisors (L. Szlezinger, T. Goren, B. Miller) to discuss IOI terms shared by Seabury on 6/5/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review PoC filed by CIT Aerospace on 06/07/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.8	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of PoC AVSA Leasing 3
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	1.1	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of unredacted lease motions filed that same day provided by Yuliya Zahorada (Milbank) on 6/4/21 for ACG (4x A320N)
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e g., aircraft lease assumptions and rejections process review) in preparation for upcoming UCC meeting on 6/10/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.5	Committee Communications and Discussions	Review of material collated by John Sebastian Thorn (Alton) regarding AVH competitive landscape, mainly focused on domes ic competition and latest changes to fleet
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.4	Committee Communications and Discussions	Participate on weekly call with B. Parlin from H&K (i.e., Counsel of SMBC representing a member of the UCC) in preparation for the UCC meeting on 6/10/21, including update regarding claims

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.6	Committee Communications and Discussions	Review of claims analysis file prepared by John Sebastian Thorn (Alton)
Ryan, Leah	Managing Director	\$ 1,076.00	6/7/2021	0.3	Committee Communications and Discussions	Discuss with J. Adriaenssens request for review of claims informa ion as sent over from R. Engelke and Alton way forward
Ryan, Leah	Managing Director	\$ 1,076.00	6/8/2021	0.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of unredacted lease motions provided by Yuliya Zahorada (Milbank) on 6/4/21 for Aerna Capital (3x A320's)
Ryan, Leah	Managing Director	\$ 1,076.00	6/8/2021	0.7	Committee Communications and Discussions	Review of correspondence and case sensitive materials shared by B Parlin (H&K, counsel to SMBC)
Ryan, Leah	Managing Director	\$ 1,076.00	6/8/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/10/21, including exit financing update
Ryan, Leah	Managing Director	\$ 1,076.00	6/8/2021	0.2	Committee Communications and Discussions	Discuss aircraft claims and review process going forward with J. Adriaenssens
Ryan, Leah	Managing Director	\$ 1,076.00	6/8/2021	0.4	Committee Communications and Discussions	Review of materials shared by Roberto Rodriguez updating the Flight Restrictions Chart
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	2.1	Committee Communications and Discussions	Review of updated materials shared by J.Luth to FA's (B.Miller, T.Goren, L.Ryan and L.Szlezinger) pertaining to the DIP refinancing Committment Letter and Terms Sheets
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.4	Committee Communications and Discussions	Review of correspondence shared by Wilkie (Robert Engelke) regarding WIP and agenda ahead of weekly Profs call
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.5	Committee Communications and Discussions	Participate on concall wi h FA advisors (T. Goren, B. Miller, L.Szlezinger, P.Engel) with John Luth and his Seabury team (Debtors advisors) and also Evan Flecl from Milbank (legal counsel for Debtors) regarding the latest Comm Letters and Term sheets
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representa ive for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on opera ions in preparation for UCC call on 6/10/21, including detailed update on exit financing term sheets (debt and equity) and participants
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the UCC call on 6/10/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call wi h Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 6/10/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/9/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for he UCC meeting on 6/10/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/10/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 6/10/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/10/2021	1.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/10/21, including update regarding exit financing bids, potential impact to UCC recovery, and update on recent fleet filings namely email from Milbank on recent filings
Ryan, Leah	Managing Director	\$ 1,076.00	6/10/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/10/21 meeting, including follow-up topic regarding Recarro seat contract, claims status, and potential exit financing alternatives
Ryan, Leah	Managing Director	\$ 1,076.00	6/10/2021	1.3	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of unredacted lease motions provided by Yuliya Zahorada (Milbank) on 6/4/21 for Aercap MSNs 4304, 4411
Ryan, Leah	Managing Director	\$ 1,076.00	6/10/2021	0.5	Committee Communications and Discussions	Participate on call with Financial Advisors (B. Miller, T.Goren, L.Szlezinger) with ADAC (Jaime Sierra and Carlos Arrieta) to discuss latest re the case
Ryan, Leah	Managing Director	\$ 1,076.00	6/10/2021	0.5	Committee Communications and Discussions	Review of material shared by Se h Waschitz (Alvarez and Marsal) regarding prepeti ion payment activity
Ryan, Leah	Managing Director	\$ 1,076.00	6/11/2021	2.1	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of unredacted materials provided by Ben Schak (Milbank) regarding a motion to enter into a new Recaro contract
Ryan, Leah	Managing Director	\$ 1,076.00	6/11/2021	0.6	Committee Communications and Discussions	Review of material prepared by Jason Adriaenssens regarding aircraft related matters, namely densification cost estimates for assump ion of new Recaro contract
Ryan, Leah	Managing Director	\$ 1,076.00	6/14/2021	0.7	Committee Communications and Discussions	Review at the request of Wilkie (Joseph Brandt) aircraft lease rejection notice for 8x A321's (JSA) , docket no. 1785
Ryan, Leah	Managing Director	\$ 1,076.00	6/14/2021	0.2	Committee Communications and Discussions	Correspondence with B. Parlin (H&K, counsel for UCC member SMBC) regarding weekly updates
Ryan, Leah	Managing Director	\$ 1,076.00	6/14/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e g., recarro seat contract, weekend fleet rejections) in preparation for upcoming UCC meeting on 6/17/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	6/15/2021	1.1	Committee Communications and Discussions	Review of unredacted version of the Debtors motion to assume existing lease agreements, as amended with JSA.
Ryan, Leah	Managing Director	\$ 1,076.00	6/15/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/17/21, including exit financing update and potential way forward
Ryan, Leah	Managing Director	\$ 1,076.00	6/15/2021	0.5	Committee Communications and Discussions	Review of correspondence from Robert Engelke regarding weekly agenda for Professionals call and outstanding WIP report
Ryan, Leah	Managing Director	\$ 1,076.00	6/15/2021	0.9	Committee Communications and Discussions	Review of correspondence and materials provided by Seth Waschitz (Alvarez and Marsal) regarding pre-petition payment activity
Ryan, Leah	Managing Director	\$ 1,076.00	6/15/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/17/21, including exit financing update, cash forecast review, and fleet update
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the UCC call on 6/17/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 6/17/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of the Debtors Monthly Operating report
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 6/17/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.4	Committee Communications and Discussions	Review of correspondence from Roberto Rodriguez (MOFO) regarding update of Flight restrictions
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.2	Committee Communications and Discussions	Discuss with J. Adriaenssens cash forecast as of 6/11/21 regarding follow-up topics to address with Debtor's representatives
Ryan, Leah	Managing Director	\$ 1,076.00	6/16/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 6/17/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/17/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 6/17/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/17/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/17/21, including update regarding exit financing bids, potential impact to UCC recovery, and overview of cashburn, recent fleet filings, and operational statistics
Ryan, Leah	Managing Director	\$ 1,076.00	6/17/2021	1.2	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), Avianca Lease proof of claims for certain aircraft operating leases
Ryan, Leah	Managing Director	\$ 1,076.00	6/17/2021	0.3	Committee Communications and Discussions	Review of correspondence provided by P.Engel (Jefferies) regarding USAV and cashflow impact
Ryan, Leah	Managing Director	\$ 1,076.00	6/17/2021	0.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke) review materials relating to the assumption and amendment of certain SMBC leased aircraft (MSN 6862, 7120)
Ryan, Leah	Managing Director	\$ 1,076.00	6/18/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/17/21 meeting, including follow-up topic regarding Recaro contract review and claims analysis
Ryan, Leah	Managing Director	\$ 1,076.00	6/18/2021	0.2	Committee Communications and Discussions	Initial review of material shared by Wilkie (Robert Engelke) in connection with the Debtors request regarding a HP contract assumption and purchase order
Ryan, Leah	Managing Director	\$ 1,076.00	6/18/2021	0.2	Committee Communications and Discussions	Review of correspondence from Jason Adriaenssens (Alton) to the Derek Brandt, regarding two specific A319s
Ryan, Leah	Managing Director	\$ 1,076.00	6/21/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/24/21, including exit financing update
Ryan, Leah	Managing Director	\$ 1,076.00	6/21/2021	0.3	Committee Communications and Discussions	Correspondence with B Parlin (H&K, counsel to UCC member SMBC) regarding update on the case
Ryan, Leah	Managing Director	\$ 1,076.00	6/21/2021	0.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review draft stipulation and order modifying automatic stay with Wells Fargo and BNP as shared by Steve Goff (Milbank)
Ryan, Leah	Managing Director	\$ 1,076.00	6/21/2021	0.8	Committee Communications and Discussions	Correspondence and review of materials and calculations shared by Ginger Hughes (Seabury, advisors to the debtors) in relation to 4x ATRs rejected from the AVH fleet debt financed by BNP and subject to the aforementioned stipulation
Ryan, Leah	Managing Director	\$ 1,076.00	6/22/2021	0.4	Committee Communications and Discussions	Review of materials shared by B. Parlin (H&K) regarding client claim

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.7	Committee Communications and Discussions	At the request of Wilkie, (Robert Engelke), review rejection motion for lodging contract at the Holiday Inn Orlando International Airport
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representa ive for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on opera ions in preparation for UCC call on 6/24/21, including exit financing update, cash forecast review, and fleet update
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for he UCC call on 6/24/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call wi h Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 6/24/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for he UCC meeting on 6/24/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 6/24/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.5	Committee Communications and Discussions	Correspondence with Wilke (Robert Engelke) regarding motions for SMBC, Recaro and JSA
Ryan, Leah	Managing Director	\$ 1,076.00	6/23/2021	0.3	Committee Communications and Discussions	Review of AVH Profs call weekly agenda and WIP materials shared by Wilkie (Robert Engelke)
Ryan, Leah	Managing Director	\$ 1,076.00	6/24/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/24/21, including updates to fleet negotiations, hotel contract, and overview of cashburn, recent fleet filings, and operational sta istics
Ryan, Leah	Managing Director	\$ 1,076.00	6/24/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/24/21 meeting, including follow-up topic regarding contract assumption for review as well as contract rejection for a hotel contract
Ryan, Leah	Managing Director	\$ 1,076.00	6/28/2021	0.3	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis review, Recaro contract review) in preparation for upcoming UCC mee ing on 7/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/29/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/1/21, including exit financing update and fleet rejection update
Ryan, Leah	Managing Director	\$ 1,076.00	6/29/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	6/30/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representa ive for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on opera ions in preparation for UCC call on 7/1/21, including exit financing update, ongoing fleet developments, and status of business plan revision process
Ryan, Leah	Managing Director	\$ 1,076.00	6/30/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for he UCC call on 7/1/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/30/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call wi h Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 6/30/21
Ryan, Leah	Managing Director	\$ 1,076.00	6/30/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for he UCC meeting on 7/1/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/1/2021	0.3	Committee Communications and Discussions	Prepare agenda based on review of material for Alton internal weekly planning call, including outstanding items related to lease assumptions and lease rejections as filed
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/3/21, including discussions regarding exit financing timeline
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/1/2021	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease assump ion and rejection review) in preparation for upcoming UCC meeting on 6/3/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/1/2021	0.9	Committee Communications and Discussions	Prepare summary of open aircraft lease assumptions, including relevant objection deadlines, for detailed review of economics by Alton team members
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/1/2021	0.8	Committee Communications and Discussions	Review and edit weekly flashcard content, including updates to local competition slides, in preparation for UCC meeting on 6/3/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/2/2021	0.9	Committee Communications and Discussions	Review and edit weekly flashcard content, including updates to capacity information, in prepara ion for UCC meeting on 6/3/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/2/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/3/21, including exit financing update, cash forecast review, and fleet update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/2/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion, fleet update) to prepare for the UCC call on 6/3/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/2/2021	0.2	Committee Communications and Discussions	Discuss exit financing status with L. Ryan, including timeline for LOI receipt
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/2/2021	0.2	Committee Communications and Discussions	Discuss exit financing status with J. Mowry, including timeline for LOI receipt
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/3/2021	0.2	Committee Communications and Discussions	Correspond with R. Engelke regarding new lease assumptions as filed, confirming deadline and reviewing unredacted version
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/3/2021	0.2	Committee Communications and Discussions	Prepare updated summary of outstanding lease assumptions for review, including newly filed assump ions with Goshawk and SMBC
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/3/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/3/21, including update regarding exit financing and update on recent filings
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/3/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/3/21 mee ing, including follow-up topic regarding aircraft economics review for new lease assumptions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.3	Fee Application	Correspond with S. Schrag regarding imeline for May fee application submission
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.2	Committee Communications and Discussions	Prepare agenda for Alton internal planning call, including updates for the lease assumption information and economics review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., lease assump ion updates, economics review) in preparation for upcoming UCC meeting on 6/10/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Discuss detailed fleet review and questions regarding selected aircraft (e.g., A319, ATR72) and current status with D. Fischer Linnett and J.S. Thorn
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.3	Committee Communications and Discussions	Discuss with L. Ryan request for review of claims information as sent over from R. Engelke and Alton way forward
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.2	Committee Communications and Discussions	Correspond with R. Engelke regarding request to review claims information and fleet economics
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.4	Committee Communications and Discussions	Review claims informa ion per note from R. Engelke and identify way forward for review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.3	Committee Communications and Discussions	Correspond with R. Engelke with update on fleet summary information, as requested
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/7/2021	0.4	Committee Communications and Discussions	Participate on weekly call with B. Parlin from H&K (i.e., Cousel of lessor representing a member of he UCC) in preparation for he UCC meeting on 6/10/21, including update regarding claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	0.2	Fleet Related Matters	Review updated lease assumption economics as prepared by Alton team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	0.1	Fleet Related Matters	Correspond with R. Engelke regarding lease assumption economics review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	0.2	Committee Communications and Discussions	Discuss open topics (e.g., fleet review, claims analysis) with R. Engelke

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	1.2	Committee Communications and Discussions	Edit and review flash card in preparation for UCC meeting on 6/10/21, including updates to lease assumption summary
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/10/21, including exit financing update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	0.2	Committee Communications and Discussions	Discuss aircraft claims and review process going forward with L. Ryan
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/8/2021	0.2	Committee Communications and Discussions	Discuss updates regarding aircraft lease assumptions and claims analysis with R. Engelke
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/9/2021	0.5	Committee Communications and Discussions	Edit and review flash card in preparation for UCC meeting on 6/10/21, including updates to revised lease assumption formatting
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/9/2021	0.3	Committee Communications and Discussions	Discuss with D. Fischer Linnett updated format ing for lease assump ion slide in preparation for UCC meeting on 6/10/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/9/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/10/21, including exit financing update, fleet update, and ini ial claims estimate
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/9/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet update, Recaro contract review) to prepare for the UCC call on 6/10/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	0.7	Committee Communications and Discussions	Prepare for presentation of operational update during the UCC meeting on 6/10/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	1.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/10/21, including update regarding exit financing and presentation of weekly flash card content
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/10/21 meeting, including follow-up topic regarding Recaro contract review and fleet follow-up items
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	1.6	Fleet Related Matters	Review contractual terms for Recaro seats contract and identify questions regarding specific stipulations
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	0.2	Fleet Related Matters	Correspond with R. Engelke regarding open s ipulation questions as related to he Recaro seats contract
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	2.1	Fleet Related Matters	Review detailed financials of the Recaro seats contract, including comparison to densification estimate and detailed review of relevant credits
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/10/2021	1.2	Fleet Related Matters	Prepare summary document for internal Alton team for discussion of Recaro seats contract economic terms and project setup/timeline; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/14/2021	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Recaro contract, claims review) in preparation for upcoming UCC meeting on 6/17/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/14/2021	0.3	Committee Communications and Discussions	Conduct call with Willkie team to discuss WIP items, including Recaro review and claims discussion
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/14/2021	2.2	Fleet Related Matters	Review outstanding dockets and items regarding fleet tracking file, including tracking of claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/14/2021	0.5	Committee Communications and Discussions	Review Recaro contract regarding feedback from R. Engelke as to payment offset amounts; correspond with R. Engelke regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/14/2021	0.3	Fleet Related Matters	Discuss update to detailed fleet tracking file formatting to track ongoing AVH fleet status with D. Fischer Linnett and J.S. Thorn
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/15/2021	0.1	Committee Communications and Discussions	Discuss hearing procedure with Committee with R. Engelke
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/15/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/17/21, including exit financing update and potential way forward
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.2	Committee Communications and Discussions	Correspond with R. Engelke regarding open question as related to the weekly travel restrictions chart; requested similar cadence for updates
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.1	Committee Communications and Discussions	Correspond with S. Waschitz regarding addi ional slide to incorporate into UCC update for 6/17/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.9	Committee Communications and Discussions	Edit and review weekly flash card in preparation for UCC meeting on 6/17/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.3	Committee Communications and Discussions	Review updated cash forecast, focusing on operational aspects, as posted by Debtors wi h forecast as of 6/11/21

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Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.3	Committee Communications and Discussions	Discuss updated cash forecast with select members of the JEF Team, coordinating open questions (e.g., updated August cash forecast, fleet deposits)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.2	Committee Communications and Discussions	Discuss with L. Ryan cash forecast as of 6/11/21 regarding follow-up topics to address with Debtor's representatives
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	1.0	Fleet Related Matters	Discuss with D. Fischer Linnett and J.S. Thorn updated fleet informa ion and tracking data, including updates to lease assumption status and other changes as recen ly filed and approved via the court docket
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/17/21, including exit financing update, update regarding fleet, operations update, and cash forecast review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, hearing update, dockets posted and pending review) to prepare for he UCC call on 6/17/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	0.2	Fleet Related Matters	Correspond with D. Brand with Seabury regarding open question regarding two A319 aircraft
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/16/2021	1.1	Committee Communications and Discussions	Listen in to Avianca Omnibus hearing on 6/16/21 as overseen by Judge Glenn, including updates regarding Chap 11 timeline, fleet size update, and aircraft lease assumptions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/17/2021	0.4	Committee Communications and Discussions	Prepare for presentation of operational update material during UCC meeting on 6/17/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/17/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/170/21, including update regarding exit financing, fleet update, and presentation of weekly flash card content
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/17/2021	0.6	Fleet Related Matters	Prepare summary of outstanding lease assumptions, including unredacted documents, for full economics review by Alton team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/18/2021	0.2	Fleet Related Matters	Correspond with R. Engelke regarding request for addi ional aircraft leases; discuss via phone regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/18/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/17/21 meeting, including follow-up topic regarding Recaro contract review and claims analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/21/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis review, Recaro contract review) in preparation for upcoming UCC meeting on 6/24/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/21/2021	0.4	Committee Communications and Discussions	Prepare agenda for internal discussion, including review of outstanding items and relevant docket filings to confirm objection items for Recaro Seat contract and lease assumptions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/21/2021	0.4	Fleet Related Matters	Review lease documents as provided by Willkie team; upload documents to Alton system for future reference
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/21/2021	1.3	Fee Application	Review supporting material in preparation for May fee application submission; correspond wi h S. Schrag regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/22/2021	0.6	Fee Application	Update May fee application draft supporting materials based on feedback from S. Schrag; correspond with S. Schrage regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/23/2021	0.8	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC Meeting on 6/24/21, including updates to competi ive landscape slides
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/23/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/24/21, including exit financing update and ongoing fleet developments
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/23/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for he UCC call on 6/24/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/23/2021	0.1	Committee Communications and Discussions	Correspond with J. Brandt regarding cash forecast status in preparation for UCC meeting on 6/24/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/23/2021	0.4	Fleet Related Matters	Review updated claims analysis as prepared by team; review detailed claim documents in question
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/24/2021	0.2	Committee Communications and Discussions	Review of hotel contract as provided by R. Engelke along with summary provided by Debtor's counsel
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/24/2021	0.2	Fee Application	Review updated May fee application supporting materials; correspond with S. Schrag regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/24/2021	0.1	Committee Communications and Discussions	Correspond with R. Englke regarding request for additional documents for a docket review; selected files not available via link provided
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/24/2021	0.2	Committee Communications and Discussions	Download relevant files as provided by R. Englke for review of a new mo ion; correspond with Alton team regarding same

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/24/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/24/21 meeting, including follow-up topic regarding contract assumption for review as well as contract rejection for a hotel contract
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/25/2021	0.4	Fee Application	Review draft May fee application supporting materials and provide feedback regarding required changes; correspond with S. Schrag regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/28/2021	0.2	Committee Communications and Discussions	Prepare weekly update in lieu of weekly call for Willkie team; correspond with R. Engelke regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/28/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exist financing update, updated business plan) in preparation for upcoming UCC meeting on 7/1/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	6/30/2021	0.4	Committee Communications and Discussions	Review and edit flash card for UCC meeting scheduled for 7/1/21, including updates to capacity information

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/3/21, including discussions regarding exit financing timeline
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) weekly call to discuss priority topics (e g., lease assumption and rejection review) in preparation for upcoming UCC meeting on 6/3/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/3/2021, including weekly extracts of global, regional, and national operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	0.1	Performance Monitoring (Internal, Market/Competitor)	Communicate with C. Arrieta regarding updates to the Colombia Aerocivil hearing schedule
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/2021 by reviewing court docket for details of lease assumptions and fleet acquisitions
Fischer Linnett, Dalton	Associate	\$ 367.00	6/1/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Review documents received from C. Arrieta regarding updates to the Colombia Aerocivil hearing schedule
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/2021 by integrating updated information from Aerocivil
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review, including minor modifica ions to fleet assumption statuses
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/3/21, including detailed update on exit financing and fleet update
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotia ions, exit financing, Airbus investigation) to prepare for the UCC call on 6/3/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies) into UCC flashcard for 6/3/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 6/3/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	6/2/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials for UCC meeting dated 6/3/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/3/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/3/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an update from the Alton team on he operational stats and competitive landscape
Fischer Linnett, Dalton	Associate	\$ 367.00	6/3/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/3/21 mee ing, including follow-up topic regarding business plan material review and preliminary claims
Fischer Linnett, Dalton	Associate	\$ 367.00	6/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Update Avianca fleet tracking file to represent current Avianca fleet, including fleet from related cargo carriers
Fischer Linnett, Dalton	Associate	\$ 367.00	6/4/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Research and investigate certain aircraft, listed by databases as part of the Avianca fleet but whose whereabouts were unclear
Fischer Linnett, Dalton	Associate	\$ 367.00	6/4/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Compile list of above-mentioned aircraft and prepare notes on topic for team leaders
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) weekly call to discuss priority topics in preparation for upcoming UCC meeting on 6/10/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Discuss detailed fleet review and questions regarding selected aircraft (e.g., A319, ATR72) and current status with J. Adriaenssens and J.S. Thorn
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare updates to UCC deck for 6/10/21 (and going forward), including reformatting and updating of certain appendix visuals
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	2.0	Performance Monitoring (Internal, Market/Competitor)	Prepare updates to UCC deck for 6/10/21 (and going forward), including creation of two draft templates for visual aircraft assumptions tracker
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Reformat fleet assumptions tables in UCC deck to fit new system

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Compile numerical tracking of Avianca fleet based on various status items (i.e. approved/rejected/pending; in-fleet/new to fleet; A320ceo/A320neo family) for integration into visual dashboard
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	0.4	Committee Communications and Discussions	Participate weekly call with B. Parlin from H&K (i.e., Counsel of lessor representing a member of the UCC) in preparation for the UCC meeting on 6/10/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/7/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/10/2021, including weekly extracts of global, regional, and national operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/10/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/10/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisitions and route openings by competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	1.8	Performance Monitoring (Internal, Market/Competitor)	Revise visual dashboard of aircraft assumptions tracker per manager review
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Revise numerical tracking of fleet per various status items (i.e. approved/rejected/pending; in fleet/new to fleet; A320ceo/A320neo family)
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/10/2021 by reviewing court docket for details of lease assumptions and fleet acquisitions
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/10/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	6/8/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Revise deck per manager review for UCC flash card for meeting on 6/10/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.3	Committee Communications and Discussions	Discuss with J. Adriaenssens updated formatting for lease assumption slide in preparation for UCC meeting on 6/10/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Revise visual dashboard of aircraft assumptions tracker per manager review
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Conduct updates on Avianca Fleet Bible and track special aircraft (PR-AVD and N827AV)
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/10/21, including exit financing update, fleet update, and initial claims estimate
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet update, Recaro contract review) to prepare for the UCC call on 6/10/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies) into UCC flashcard for 6/10/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 6/10/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	6/9/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials for UCC meeting dated 6/10/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/10/2021	1.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/10/21, including update regarding exit financing and presentation of weekly flash card content
Fischer Linnett, Dalton	Associate	\$ 367.00	6/10/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/10/21 meeting, including follow-up topic regarding Recaro contract review and fleet follow-up items
Fischer Linnett, Dalton	Associate	\$ 367.00	6/10/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Review necessary aircraft after internal call with Alton Avianca team; researching dockets to see if any first-day orders on aircraft PR-AVC and PR-AVD
Fischer Linnett, Dalton	Associate	\$ 367.00	6/14/2021	1.2	Fleet Related Matters	Correspond with J.S. Thorn to streamline and compare in-process fleet tracking file with tracking calculations from UCC materials distributed on 6/10/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	6/14/2021	1.1	Fleet Related Matters	Review dockets for information on certain aircraft identified as potentially updated since last fleet-tracking file review
Fischer Linnett, Dalton	Associate	\$ 367.00	6/14/2021	1.4	Fleet Related Matters	Integrate docket information accordingly into fleet tracking and UCC materials for 6/17/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	6/14/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/17/2021, including weekly extracts of global, regional, and national operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	6/14/2021	0.3	Fleet Related Matters	Discuss update to detailed fleet tracking file formatting to track ongoing AVH fleet status with J. Adriaenssens and J.S. Thorn

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	6/15/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/17/21, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	6/15/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/17/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	6/15/2021	1.5	Fleet Related Matters	Review and discuss new fleet tracking file, identifying areas in need of update and overall reorganization
Fischer Linnett, Dalton	Associate	\$ 367.00	6/15/2021	1.2	Fleet Related Matters	Compare pre-bankruptcy Avianca fleet with current fleet based on dockets; identify aircraft expelled from fleet and their current location and operators
Fischer Linnett, Dalton	Associate	\$ 367.00	6/15/2021	1.2	Fleet Related Matters	Analyze current status of fleet (including new-to-fleet and unbuilt aircraft assumptions), including creation of new statuses to sort aircraft by their relation to the fleet before bankruptcy and currently
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	1.0	Fleet Related Matters	Discuss with J. Adriaenssens and J.S. Thorn updated fleet information and tracking data, including updates to lease assumption status and other changes as recently filed and approved via the court docket
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/17/21, including exit financing update, update regarding fleet, operations update, and cash forecast review
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, hearing update, dockets posted and pending review) to prepare for he UCC call on 6/17/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Revise flashcard per J. Adriaenssens comments, including language harmonization between deck and talking points and minor modifications to traffic calculations
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/17/2021 by reviewing court docket for details of lease assumptions and fleet acquisitions
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/17/2021 by compiling operational information of relevant aircraft assumed
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Collate & integrate materials from other financial advisors (i.e., Jefferies) into UCC flashcard for 6/17/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Quality control of UCC deck for 6/10/2021 (data validation, consistency checks, notes for senior management presentation)
Fischer Linnett, Dalton	Associate	\$ 367.00	6/16/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials for UCC meeting scheduled for 6/17/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/17/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/17/21, including update regarding exit financing, fleet update, and presentation of weekly flash card content
Fischer Linnett, Dalton	Associate	\$ 367.00	6/18/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/17/2021 meeting, including follow-up topic regarding recent assumptions and claims.
Fischer Linnett, Dalton	Associate	\$ 367.00	6/21/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) weekly call to discuss priority topics (e g., claims analysis review, Recaro contract review) in preparation for upcoming UCC meeting on 6/24/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/21/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Lead call with J. Thorn discussing to coordinate temporary hadover of certain responsibilities, including operation statis ics updates and materials integration and distribution, while D. Fischer is on business abroad
Fischer Linnett, Dalton	Associate	\$ 367.00	6/21/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Integrate previous week's (late posted) operational data into UCC deck for 6/22/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	6/22/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/24/2021, including weekly extracts of global, regional, and na ional operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	6/22/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/24/2021, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	6/22/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/24/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	6/23/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/24/21, including exit financing update and ongoing fleet developments
Fischer Linnett, Dalton	Associate	\$ 367.00	6/23/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for he UCC call on 6/24/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/23/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Revise flashcard material for UCC update on 6/24/2021 per J. Adriaenssens update, including revision of competitor seat capacity analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	6/24/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/24/21, including updates to fleet negotiations, claims being filed, and a hotel contract

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	6/24/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) UCC meeting debrief after 6/24/21 meeting, including follow-up topic regarding contract assumption for review as well as contract rejection for a hotel contract
Fischer Linnett, Dalton	Associate	\$ 367.00	6/28/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i e., Alton participants only) weekly call to discuss priority topics (e g., claims analysis review, Recaro contract review) in preparation for upcoming UCC meeting on 7/1/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/28/2021	0.3	Committee Communications and Discussions	Participate on call with Willkie team to discuss WIP items, including business plan and exit financing updates
Fischer Linnett, Dalton	Associate	\$ 367.00	6/29/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC mee ing on 7/1/2021, including weekly extracts of global, regional, and national operational data
Fischer Linnett, Dalton	Associate	\$ 367.00	6/29/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/1/2021, including regular weekly airline-level and route-by-route operational analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	6/29/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/1/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisitions and route openings by competitor airlines
Fischer Linnett, Dalton	Associate	\$ 367.00	6/30/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/1/21, including exit financing update and ongoing fleet developments
Fischer Linnett, Dalton	Associate	\$ 367.00	6/30/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for he UCC call on 7/1/21
Fischer Linnett, Dalton	Associate	\$ 367.00	6/30/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Revise flashcard per J. Adriaenssens comments, including language harmonization between deck and talking points and minor modifications to chart formatting

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	6/1/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics in preparation for upcoming UCC mee ing on 6/3/21
Thorn, John Sebastian	Associate	\$ 367.00	6/1/2021	0.2	Committee Communications and Discussions	Participated in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics in preparation for upcoming UCC meeting on 6/3/21
Thorn, John Sebastian	Associate	\$ 367.00	6/1/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/3/2021, including weekly extracts of global, regional, and na ional operational data
Thorn, John Sebastian	Associate	\$ 367.00	6/1/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/21, including regular weekly airline-level and route-by-route operational analysis
Thorn, John Sebastian	Associate	\$ 367.00	6/1/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/3/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Thorn, John Sebastian	Associate	\$ 367.00	6/1/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepared Appendix of flashcard material for UCC meeting on 6/3/21, including updating map and travel restrictions
Thorn, John Sebastian	Associate	\$ 367.00	6/2/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Revise deck per manager review and make necessary adjustments
Thorn, John Sebastian	Associate	\$ 367.00	6/2/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Analyzed current Avianca fleet and updated files accordingly, including looking through flight history of older aircraft
Thorn, John Sebastian	Associate	\$ 367.00	6/2/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Excel files that are used for weekly analysis for UCC mee ings, and made appropriate changes regarding fleet changes including rejections
Thorn, John Sebastian	Associate	\$ 367.00	6/2/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/3/21, including detailed update on exit financing and fleet update
Thorn, John Sebastian	Associate	\$ 367.00	6/2/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Airborne negotiations, exit financing, Airbus investigation) to prepare for the UCC call on 6/3/21
Thorn, John Sebastian	Associate	\$ 367.00	6/3/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/3/21, including update on open topics (e.g., fleet updates, exit financing update) as well as an update from the Alton team on the operational stats and competitive landscape
Thorn, John Sebastian	Associate	\$ 367.00	6/3/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/3/21 meeting, including follow-up topic regarding business plan material review and preliminary claims
Thorn, John Sebastian	Associate	\$ 367.00	6/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Fleet Bible file to represent current Avianca fleet, including fleet from related cargo carriers
Thorn, John Sebastian	Associate	\$ 367.00	6/4/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Went through AeroUnion freight carrier and analyzed Avianca aircraft, helping build understanding of what their cargo fleet is.
Thorn, John Sebastian	Associate	\$ 367.00	6/4/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Analyzed and researched recent SEC filing to understand case, SEC has concluded investigation of Avianca.
Thorn, John Sebastian	Associate	\$ 367.00	6/4/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Tracked multiple aircraft that were formerly in fleet of now defunct Avianca subsidiaries, understanding if they are part of current fleet or not.
Thorn, John Sebastian	Associate	\$ 367.00	6/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics in preparation for upcoming UCC mee ing on 6/10/21
Thorn, John Sebastian	Associate	\$ 367.00	6/7/2021	1.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/10/2021, including weekly extracts of global, regional, and national operational data
Thorn, John Sebastian	Associate	\$ 367.00	6/7/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/10/21, including regular weekly airline-level and route-by-route operational analysis
Thorn, John Sebastian	Associate	\$ 367.00	6/7/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Discuss detailed fleet review and questions regarding selected aircraft (e.g., A319, ATR72) and current status wi h J. Adriaenssens and D. Fischer Linnett
Thorn, John Sebastian	Associate	\$ 367.00	6/7/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Avianca Fleet Bible and conducted further analysis on previously discussed aircraft (A319, ATR72)
Thorn, John Sebastian	Associate	\$ 367.00	6/7/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Analyzed and calculated total claims for recent filings made on dockets, including claims 3827-3874
Thorn, John Sebastian	Associate	\$ 367.00	6/8/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated Viva Fleet Bible and analyzed new aircraft (HK-5367) in their fleet, and provided to rest of team at Alton
Thorn, John Sebastian	Associate	\$ 367.00	6/8/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/10/21, including exit financing update

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	6/8/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/10/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Thorn, John Sebastian	Associate	\$ 367.00	6/8/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Finished preparing UCC flash card for update on 6/10/2021, including updating current COVID travel restrictions and border openings
Thorn, John Sebastian	Associate	\$ 367.00	6/8/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Made corrections and revisions to UCC flash card regarding comments from J. Adriaenssens
Thorn, John Sebastian	Associate	\$ 367.00	6/9/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Conduct final revisions on UCC flash card for meeting on 6/10/2021, based on comments from J. Adriaenssens
Thorn, John Sebastian	Associate	\$ 367.00	6/9/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Conduct updates on Avianca Fleet Bible and track special aircraft (PR-AVD and N827AV)
Thorn, John Sebastian	Associate	\$ 367.00	6/9/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/10/21, including exit financing update, fleet update, and initial claims estimate
Thorn, John Sebastian	Associate	\$ 367.00	6/9/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet update, Recaro contract review) to prepare for the UCC call on 6/10/21
Thorn, John Sebastian	Associate	\$ 367.00	6/10/2021	1.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/10/21, including update regarding exit financing and presentation of weekly flash card content
Thorn, John Sebastian	Associate	\$ 367.00	6/10/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/10/21 meeting, including follow-up topic regarding Recaro contract review and fleet follow-up items
Thorn, John Sebastian	Associate	\$ 367.00	6/10/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Review necessary aircraft after internal call with Alton Avianca team; researching dockets to see if any first-day orders on aircraft PR-AVC and PR-AVD
Thorn, John Sebastian	Associate	\$ 367.00	6/11/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Review and analysis of dockets for Avianca, LATAM, and Aeromexico; regarding recent filings by Avianca and LATAM in terms of heir fleet
Thorn, John Sebastian	Associate	\$ 367.00	6/14/2021	0.4	Committee Communications and Discussions	Participated in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Recaro contract, claims review) in preparation for upcoming UCC meeting on 6/17/21
Thorn, John Sebastian	Associate	\$ 367.00	6/14/2021	0.3	Committee Communications and Discussions	Participated on call with Willkie team to discuss WIP items, including Recaro review and claims discussion
Thorn, John Sebastian	Associate	\$ 367.00	6/14/2021	0.3	Fleet Related Matters	Discuss update to detailed fleet tracking file formatting to track ongoing AVH fleet status with J. Adriaenssens and D. Fischer Linnett
Thorn, John Sebastian	Associate	\$ 367.00	6/14/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/17/2021, including weekly extracts of global, regional, and national operational data
Thorn, John Sebastian	Associate	\$ 367.00	6/14/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/17/21, including regular weekly airline-level and route-by-route operational analysis
Thorn, John Sebastian	Associate	\$ 367.00	6/14/2021	1.0	Fleet Related Matters	Updated Avianca Fleet Bible and conducted further analysis on previously discussed aircraft
Thorn, John Sebastian	Associate	\$ 367.00	6/15/2021	1.5	Fleet Related Matters	Updated the Fleet Bible to cover current and recent docket filings for every aircraft
Thorn, John Sebastian	Associate	\$ 367.00	6/15/2021	1.2	Fleet Related Matters	Updated the Fleet Bible to cover aircraft that were part of Avianca fleet at time of filing Chapter 11, including researching current whereabouts of those aircraft
Thorn, John Sebastian	Associate	\$ 367.00	6/15/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Read through recent filings to understand assumptions of leases, and to match the filings wi h recent updates in he Flash Cards
Thorn, John Sebastian	Associate	\$ 367.00	6/15/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/17/21, including exit financing update and potential way forward
Thorn, John Sebastian	Associate	\$ 367.00	6/15/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation
Thorn, John Sebastian	Associate	\$ 367.00	6/16/2021	1.0	Fleet Related Matters	Discuss with J. Adriaenssens and D. Fischer Linnett updated fleet informa ion and tracking data, including updates to lease assumption status and other changes as recen ly filed and approved via the court docket
Thorn, John Sebastian	Associate	\$ 367.00	6/16/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/17/21, including exit financing update, update regarding fleet, opera ions update, and cash forecast review
Thorn, John Sebastian	Associate	\$ 367.00	6/16/2021	0.7	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, hearing update, dockets posted and pending review) to prepare for the UCC call on 6/17/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	6/16/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Revised and updates Flash Card per J. Adriaenssens comments
Thorn, John Sebastian	Associate	\$ 367.00	6/17/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 6/17/21, including update regarding exit financing, fleet update, and presentation of weekly flash card content
Thorn, John Sebastian	Associate	\$ 367.00	6/17/2021	0.4	Fleet Related Matters	Read through filings made on the docket to assume new leases, and updated accordingly in the fleet
Thorn, John Sebastian	Associate	\$ 367.00	6/18/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/17/2021 meeting, including follow-up topic regarding recent assumptions and claims.
Thorn, John Sebastian	Associate	\$ 367.00	6/21/2021	0.3	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis review, Recaro contract review) in preparation for upcoming UCC meeting on 6/24/21
Thorn, John Sebastian	Associate	\$ 367.00	6/21/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 6/24/2021, including weekly extracts of global, regional, and national operational data
Thorn, John Sebastian	Associate	\$ 367.00	6/21/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 6/24/21, including regular weekly airline-level and route-by-route operational analysis
Thorn, John Sebastian	Associate	\$ 367.00	6/21/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Participated in call with D. Fischer Linnett discussing responsibilities over the time when he will be out of office, mainly regarding weekly Flash Card updates and meeting notes.
Thorn, John Sebastian	Associate	\$ 367.00	6/21/2021	0.3	Fleet Related Matters	Began reading through recent claims filings in order to calculate total values for the aircraft filed.
Thorn, John Sebastian	Associate	\$ 367.00	6/22/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation
Thorn, John Sebastian	Associate	\$ 367.00	6/22/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to Sou h American COVID rules over the past week.
Thorn, John Sebastian	Associate	\$ 367.00	6/22/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 6/24/21, including exit financing update
Thorn, John Sebastian	Associate	\$ 367.00	6/22/2021	1.2	Fleet Related Matters	Conducted analysis of Claims Register and calculated total claims filing for claims 3901-3944.
Thorn, John Sebastian	Associate	\$ 367.00	6/23/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 6/24/21, including exit financing update and ongoing fleet developments
Thorn, John Sebastian	Associate	\$ 367.00	6/23/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for the UCC call on 6/24/21
Thorn, John Sebastian	Associate	\$ 367.00	6/23/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Revised and updates Flash Card per J. Adriaenssens comments
Thorn, John Sebastian	Associate	\$ 367.00	6/23/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Reviewed and sent out Flash Card to legal team and other advisors; including making final revisions and communicating with rest of Alton Avianca team
Thorn, John Sebastian	Associate	\$ 367.00	6/24/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 6/24/21, including updates to fleet negotiations, claims being filed, and a hotel contract
Thorn, John Sebastian	Associate	\$ 367.00	6/24/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 6/24/21 meeting, including follow-up topic regarding contract assumption for review as well as contract rejection for a hotel contract
Thorn, John Sebastian	Associate	\$ 367.00	6/25/2021	0.5	Fleet Related Matters	Reviewed through Viva Fleet to see if any changes, and corroborate with CAPA data.
Thorn, John Sebastian	Associate	\$ 367.00	6/28/2021	0.3	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis review, Recaro contract review) in preparation for upcoming UCC meeting on 7/1/21
Thorn, John Sebastian	Associate	\$ 367.00	6/28/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/1/2021, including weekly extracts of global, regional, and na ional operational data
Thorn, John Sebastian	Associate	\$ 367.00	6/28/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/1/21, including regular weekly airline-level and route-by-route operational analysis
Thorn, John Sebastian	Associate	\$ 367.00	6/28/2021	0.3	Committee Communications and Discussions	Participated on call with Willkie team to discuss WIP items, including business plan and exit financing updates
Thorn, John Sebastian	Associate	\$ 367.00	6/29/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC on 7/1/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	6/29/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to Sou h American COVID rules over the past week in preparation for UCC on 7/1/21
Thorn, John Sebastian	Associate	\$ 367.00	6/29/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/1/21, including exit financing update
Thorn, John Sebastian	Associate	\$ 367.00	6/30/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/1/21, including exit financing update and ongoing fleet developments
Thorn, John Sebastian	Associate	\$ 367.00	6/30/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing, fleet update) to prepare for the UCC call on 7/1/21
Thorn, John Sebastian	Associate	\$ 367.00	6/30/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Revised and updates Flash Card per J. Adriaenssens comments
Thorn, John Sebastian	Associate	\$ 367.00	6/30/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Reviewed final UCC Flash Card and prepared for distribution to Willkie in advance of UCC meeting on 7/1/21



Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel
the Debtors c/o Avianca Holdings S.A.
Av. Calle 26 # 59-15, 6th Floor
Bogota, 111321 Colombia

Account Number [REDACTED]
Invoice Number 434521033
Issue Date 26 August 2021
Due Date 25 September 2021

Engagement Name UCC Advisory Support

Professional: Title	Billable Period: July 1, 2021 - July 31, 2021	Hours Billed	Billing Rate	Total Billed
Berger, Jonathan: Managing Director		14.6	1,076.00	15,709.60
Mowry, John: Managing Director		13.2	1,076.00	14,203.20
Ryan, Leah: Managing Director		70	1,076.00	75,320.00
Adriaenssens, Jason: Engagement Manager		39.3	709.00	27,863.70
Fischer Linnett, Dalton: Associate		32.8	367.00	12,037.60
Thorn, John Sebastian: Associate		54.9	367.00	20,148.30

Sub-Total: \$165,282.40

Total: US\$165,282.40

**Detailed statement of hours included as separate attachment*

Balance Owing: US\$165,282.40

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS
Wire

[REDACTED]

Check
Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Summary Hours by Project Category

July 1, 2021 - July 31, 2021

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	155.9	\$135,819.60
Fee Application	3.2	\$2,268.80
Fleet Related Matters	3.5	\$2,665.00
Performance Monitoring (Internal, Market/Competitor)	62.2	\$24,529.00
Total	224.8	\$165,282.40

Summary of Hours of Professional

July 1, 2021 - July 31, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	14.6	\$15,709.60
Mowry, John	Managing Director	\$1,076.00	13.2	\$14,203.20
Ryan, Leah	Managing Director	\$1,076.00	70	\$75,320.00
Adriaenssens, Jason	Engagement Manager	\$709.00	39.3	\$27,863.70
Fischer Linnett, Dalton	Associate	\$367.00	32.8	\$12,037.60
Thorn, John Sebastian	Associate	\$367.00	54.9	\$20,148.30
Total			224.8	\$165,282.40

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	7/1/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 7/1/21, including update regarding outstanding claims and potential unsecured recovery
Berger, Jonathan	Managing Director	\$1,076.00	7/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/1/21 meeting, including follow-up topic LifeMiles valuation review and claims review process
Berger, Jonathan	Managing Director	\$1,076.00	7/6/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business plan review) in preparation for upcoming UCC meeting on 7/8/21
Berger, Jonathan	Managing Director	\$1,076.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/8/21, including legal and fleet updates
Berger, Jonathan	Managing Director	\$1,076.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/8/21
Berger, Jonathan	Managing Director	\$1,076.00	7/7/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/8/21
Berger, Jonathan	Managing Director	\$1,076.00	7/8/2021	1.4	Committee Communications and Discussions	Participate on UCC meeting dated 7/8/21, including update regarding Tranche B counter offer and negotiating strategy to maximize unsecured recovery
Berger, Jonathan	Managing Director	\$1,076.00	7/8/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/8/21 meeting, including review of revised business plan and claims review process
Berger, Jonathan	Managing Director	\$1,076.00	7/13/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/15/21, including claims analysis
Berger, Jonathan	Managing Director	\$1,076.00	7/13/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business plan review) in preparation for upcoming UCC meeting on 7/15/21
Berger, Jonathan	Managing Director	\$1,076.00	7/14/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/15/21, including legal and fleet updates
Berger, Jonathan	Managing Director	\$1,076.00	7/14/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/15/21
Berger, Jonathan	Managing Director	\$1,076.00	7/14/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/15/21
Berger, Jonathan	Managing Director	\$1,076.00	7/15/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 7/15/21, including update regarding Tranche B counter offer and negotiating strategy to maximize unsecured recovery
Berger, Jonathan	Managing Director	\$1,076.00	7/15/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/15/21 meeting, including exit financing Tranche B counter offer and claims review process
Berger, Jonathan	Managing Director	\$1,076.00	7/19/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 7/22/21
Berger, Jonathan	Managing Director	\$1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on ad hoc conf call organized by T. Goren (Wilkie) with UCC members to discuss latest Tranche B counter proposal received and options going forward with
Berger, Jonathan	Managing Director	\$1,076.00	7/21/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/22/21, including legal and fleet updates
Berger, Jonathan	Managing Director	\$1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/22/21
Berger, Jonathan	Managing Director	\$1,076.00	7/21/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/22/21
Berger, Jonathan	Managing Director	\$1,076.00	7/22/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 7/22/21, including update regarding unsecured recovery and exit financing
Berger, Jonathan	Managing Director	\$1,076.00	7/22/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/22/21 meeting, including follow-up topic regarding claims analysis and discussion regarding way forward and next steps
Berger, Jonathan	Managing Director	\$1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 7/29/21
Berger, Jonathan	Managing Director	\$1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Participate on UCC sub-committee call, organized by Wilkie, to discuss death trap and counter-proposal
Berger, Jonathan	Managing Director	\$1,076.00	7/27/2021	0.1	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/29/21, share debrief from yesterday's hearing, status update of death trap and claims analysis
Berger, Jonathan	Managing Director	\$1,076.00	7/28/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/29/21, including legal and fleet updates

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	7/28/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/29/21
Berger, Jonathan	Managing Director	\$1,076.00	7/28/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/29/21
Berger, Jonathan	Managing Director	\$1,076.00	7/29/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 7/29/21, including update regarding operational and financial performance, unsecured recovery dynamics/deathtrap issue, and exit financing status
Berger, Jonathan	Managing Director	\$1,076.00	7/29/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/29/21 meeting, including follow-up topic regarding claims analysis and fleet dynamics

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	7/1/2021	1.0	Committee Communications and Discussions	Participate in UCC meeting dated 7/1/21, including update regarding outstanding claims and potential unsecured recovery
Mowry, John	Managing Director	\$ 1,076.00	7/1/2021	0.4	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 7/1/21 meeting, including follow-up topic LifeMiles valuation review and claims review process
Mowry, John	Managing Director	\$ 1,076.00	7/8/2021	1.4	Committee Communications and Discussions	Participate in UCC meeting dated 7/8/21, including update regarding Tranche B counter offer and negotiating strategy to maximize unsecured recovery
Mowry, John	Managing Director	\$ 1,076.00	7/8/2021	0.2	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 7/8/21 meeting, including review of revised business plan and claims review process
Mowry, John	Managing Director	\$ 1,076.00	7/13/2021	0.3	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/15/21, including claims analysis
Mowry, John	Managing Director	\$ 1,076.00	7/13/2021	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., Aerocivil document review, business plan review) in preparation for upcoming UCC meeting on 7/15/21
Mowry, John	Managing Director	\$ 1,076.00	7/14/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss business update in preparation for UCC call on 7/15/21, including legal and fleet updates
Mowry, John	Managing Director	\$ 1,076.00	7/14/2021	0.5	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/15/21
Mowry, John	Managing Director	\$ 1,076.00	7/15/2021	1.0	Committee Communications and Discussions	Participate in UCC meeting dated 7/15/21, including update regarding Tranche B counter offer and negotiating strategy to maximize unsecured recovery
Mowry, John	Managing Director	\$ 1,076.00	7/15/2021	0.2	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 7/15/21 meeting, including exit financing Tranche B counter offer and claims review process
Mowry, John	Managing Director	\$ 1,076.00	7/19/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 7/22/21
Mowry, John	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate in ad hoc conf call organized by T. Goren (Wilkie) with UCC members to discuss latest Tranche B counter proposal received and options going forward with
Mowry, John	Managing Director	\$ 1,076.00	7/21/2021	0.8	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss business update in preparation for UCC call on 7/22/21, including legal and fleet updates
Mowry, John	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate in weekly Professionals callreviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/22/21
Mowry, John	Managing Director	\$ 1,076.00	7/21/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/22/21
Mowry, John	Managing Director	\$ 1,076.00	7/22/2021	0.8	Committee Communications and Discussions	Participate in UCC meeting dated 7/22/21, including update regarding unsecured recovery and exit financing
Mowry, John	Managing Director	\$ 1,076.00	7/22/2021	0.6	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 7/22/21 meeting, including follow-up topic regarding claims analysis and discussion regarding way forward and next steps
Mowry, John	Managing Director	\$ 1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 7/29/21
Mowry, John	Managing Director	\$ 1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Participate in UCC sub-committee call, organized by Wilkie, to discuss death trap and counter-proposal
Mowry, John	Managing Director	\$ 1,076.00	7/27/2021	0.1	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/29/21, share debrief from yesterday's hearing, status update of death trap and claims analysis
Mowry, John	Managing Director	\$ 1,076.00	7/28/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update on operations in preparation for UCC call on 7/29/21, including legal and fleet updates
Mowry, John	Managing Director	\$ 1,076.00	7/28/2021	0.3	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/29/21
Mowry, John	Managing Director	\$ 1,076.00	7/28/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/29/21
Mowry, John	Managing Director	\$ 1,076.00	7/29/2021	0.9	Committee Communications and Discussions	Participate in UCC meeting dated 7/29/21, including update regarding operational and financial performance, unsecured recovery dynamics/deathtrap issue, and exit financing status
Mowry, John	Managing Director	\$ 1,076.00	7/29/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 7/29/21 meeting, including follow-up topic regarding claims analysis and fleet dynamics
Mowry, John	Managing Director	\$ 1,076.00	7/30/2021	0.2	Committee Communications and Discussions	Discuss new lease assumption motions and potential implications with J. Adriaenssens

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	7/1/2021	1.0	Committee Communications and Discussions	Lead on UCC meeting dated 7/1/21, including update regarding outstanding claims and potential unsecured recovery, fleet and operational updates
Ryan, Leah	Managing Director	\$ 1,076.00	7/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/1/21 meeting, including follow-up topic LifeMiles valuation review and discussion regarding the aircraft claims review process
Ryan, Leah	Managing Director	\$ 1,076.00	7/1/2021	1.5	Committee Communications and Discussions	Review of correspondence from J Luth and the Tranche B equity term sheet
Ryan, Leah	Managing Director	\$ 1,076.00	7/1/2021	0.5	Committee Communications and Discussions	Participate on conference call with other FAs to provide input on counter of TbL equity term sheet
Ryan, Leah	Managing Director	\$ 1,076.00	7/1/2021	1.0	Committee Communications and Discussions	Participate on conference call with Seabury and Millbank and FA's (Todd Goren, Brett Miller, Leon Szlezinger) to discuss term sheet
Ryan, Leah	Managing Director	\$ 1,076.00	7/1/2021	0.5	Committee Communications and Discussions	Participate on conference call with FA's (Todd Goren, Brett Miller and Leon Szlezinger) to debrief on the issues raised during call with Millbank and Seabury on the term sheet
Ryan, Leah	Managing Director	\$ 1,076.00	7/2/2021	0.6	Committee Communications and Discussions	Correspond with J. Adriaenssens regarding exit financing valuation document as provided by Debtors
Ryan, Leah	Managing Director	\$ 1,076.00	7/2/2021	1.4	Committee Communications and Discussions	Review of exit financing related documentation - final brand IP (AVH)
Ryan, Leah	Managing Director	\$ 1,076.00	7/2/2021	1.7	Committee Communications and Discussions	Review of exit financing related documentation - final cargo report
Ryan, Leah	Managing Director	\$ 1,076.00	7/2/2021	0.5	Committee Communications and Discussions	Initial Review of correspondence from Wilkie (Robert Engelke) regarding Aviateca closure
Ryan, Leah	Managing Director	\$ 1,076.00	7/5/2021	2.3	Committee Communications and Discussions	Review of parts 1 and 2 of AVH Emergence Plan Presentation - 8 yr financial forecast (dated July 4), namely exec summary and detailed review of the revised fleet plan
Ryan, Leah	Managing Director	\$ 1,076.00	7/5/2021	0.6	Committee Communications and Discussions	Review of 12 month cash forecast posted (7/6/21) ahead of weekly call with Seabury
Ryan, Leah	Managing Director	\$ 1,076.00	7/5/2021	0.8	Committee Communications and Discussions	Review correspondence and input for UCC's counter proposal to TbL group
Ryan, Leah	Managing Director	\$ 1,076.00	7/6/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business plan review) in preparation for upcoming UCC meeting on 7/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/6/2021	2.1	Committee Communications and Discussions	Review of part 3 of AVH Emergence Plan Presentation - 8 yr financial forecast (dated July 4), performing anyalsis and review of projected revenue and profitability forecasts
Ryan, Leah	Managing Director	\$ 1,076.00	7/6/2021	0.5	Committee Communications and Discussions	Participate on concall with FA's (Todd Goren, Brett Miller from Wilkie and Leon Szlezinger JEF) reviewing the draft counter proposal slides for UCC to TBL
Ryan, Leah	Managing Director	\$ 1,076.00	7/6/2021	1.9	Committee Communications and Discussions	Review of part 4 of AVH Emergence Plan Presentation (dated July 4), performing anyalsis and review of information relating to debt and liquidity
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.2	Committee Communications and Discussions	Review of agenda and WIP shared by Robert Engelke (Wilkie) in advance of the weekly Profs call
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.6	Committee Communications and Discussions	Participate on call with FA's (Leon Szlezinger, Todd Goren, Brett Miller) with Millbank and Seabury discussing AVH likely recoveries
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.6	Committee Communications and Discussions	Participate on call with Leon Szlezinger and UCC member Diarmuid Healy (SMBC) to discuss AVH recovery rate and likely distribution to the UCC and also discuss sub committee for settlement discussions
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.5	Committee Communications and Discussions	Review of AVH weekly operating stats
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/8/21, including legal and fleet updates
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	0.6	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 7/8/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	7/7/2021	1.9	Committee Communications and Discussions	Review of part 5 of AVH Emergence Plan Presentation (dated July 4), performing anyalsis and review of information relating to financial f'cast summaries
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 7/8/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	0.3	Committee Communications and Discussions	Correspond with Seth Waschitz (Alvarez and Marsal) regarding a schedule of aircraft acquisitions
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	1.4	Committee Communications and Discussions	Participate on UCC meeting dated 7/8/21, including update regarding Tranche B counter offer and negotiating strategy to maximize unsecured recovery
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/8/21 meeting, including review of revised business plan and claims review process
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	0.6	Committee Communications and Discussions	Participate on concall with Seabury (J Luth), Milbank (Evan Fleck) and FA's (Leon Szlezinger, Brett Miller and Todd Goren) to further discuss likely recovery distribution
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	0.3	Committee Communications and Discussions	Correspond with Andrea Gonzalez (Alvarez and Marsal) on the AVH schedule of acquisitions
Ryan, Leah	Managing Director	\$ 1,076.00	7/8/2021	0.6	Committee Communications and Discussions	Review of materials prepared by JEF team on the counter proposal term sheet shared by Phil Engel
Ryan, Leah	Managing Director	\$ 1,076.00	7/9/2021	1.8	Committee Communications and Discussions	Review of AVH Forecast 2.0 Summary output posted to Intralinks detailing financial model
Ryan, Leah	Managing Director	\$ 1,076.00	7/9/2021	0.9	Committee Communications and Discussions	Review of AVH Collateral slide provided by Seabury reflecting updated position on collateral coverage for exit debt financing
Ryan, Leah	Managing Director	\$ 1,076.00	7/9/2021	1.5	Committee Communications and Discussions	Review of Avianca motions to reject and enter into leases for MSNs 7887 and 7928
Ryan, Leah	Managing Director	\$ 1,076.00	7/12/2021	0.6	Committee Communications and Discussions	Review of AVH cash covenants and DIP cash reporting reports posted into the data-room
Ryan, Leah	Managing Director	\$ 1,076.00	7/12/2021	0.9	Committee Communications and Discussions	Review of correspondence from Yuliya Zahoroda (Milbank) regarding stilulation order to apply cash collateral with BNP
Ryan, Leah	Managing Director	\$ 1,076.00	7/12/2021	0.5	Committee Communications and Discussions	Weekly call with B Parlin (H&K, counsel to UCC member SMBC)
Ryan, Leah	Managing Director	\$ 1,076.00	7/12/2021	0.7	Committee Communications and Discussions	Correspondence and review of material shared by John Luth (Seabury) namely a review of AVH cash flow DIP forecast versus 2.0 emergence plan
Ryan, Leah	Managing Director	\$ 1,076.00	7/13/2021	2.2	Committee Communications and Discussions	Review of material shared by Ross McKensie (Seabury) including analysis of the debt reconciliation and cashflow forecast
Ryan, Leah	Managing Director	\$ 1,076.00	7/13/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/15/21, including claims analysis
Ryan, Leah	Managing Director	\$ 1,076.00	7/13/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business plan review) in preparation for upcoming UCC meeting on 7/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/13/2021	0.3	Committee Communications and Discussions	Discuss with J. Adriaenssens outstanding questions as related to variance to DIP plan and additional review required
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.3	Committee Communications and Discussions	Discuss updated performance relative to DIP document as provided by Debtors with J. Adriaenssens
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.1	Committee Communications and Discussions	Discuss updated cash forecast with select members of the JEF Team, including follow-up items with representatives of the Debtors as related to extended cash forecast period
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	1.1	Committee Communications and Discussions	Review of updated AVH cash forecast including final USAV settlement shared by Seabury
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.4	Committee Communications and Discussions	Review of agenda and WIP list shared by Wilkie team (Robert Engelke) in advance of the prosfs call
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/15/21, including legal and fleet updates
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/15/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	1.1	Committee Communications and Discussions	Review of TrbL counter offer shared by John Luth (Seabury) to the FA's
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/14/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 7/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/15/2021	0.5	Committee Communications and Discussions	Participate on call with UCC sub-committee members and FA's (Todd Goren, Brett Miller, Leon Szlezinger) regarding counter off to the TbLs
Ryan, Leah	Managing Director	\$ 1,076.00	7/15/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 7/15/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/15/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 7/15/21, including update regarding Tranche B counter offer and negotiating strategy to maximize unsecured recovery
Ryan, Leah	Managing Director	\$ 1,076.00	7/15/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/15/21 meeting, including exit financing Tranche B counter offer and claims review process
Ryan, Leah	Managing Director	\$ 1,076.00	7/16/2021	0.5	Fleet Related Matters	Participate on a call to discuss with S. Wachitz and A. Gonzalez from A&M along with J. Adriaessens regarding request for fleet information for ongoing research by A&M
Ryan, Leah	Managing Director	\$ 1,076.00	7/16/2021	0.5	Committee Communications and Discussions	Review of update to the financial forecast shared by Seabury focusing on revisions made to the proforma debt structure included in the emergence plan
Ryan, Leah	Managing Director	\$ 1,076.00	7/16/2021	0.6	Committee Communications and Discussions	Review of the cumulative cash burn covenant file and updated financial forecast posted to the dataroom
Ryan, Leah	Managing Director	\$ 1,076.00	7/19/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 7/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/19/2021	0.3	Committee Communications and Discussions	Correspondence with B. Parlin (H&K, counsel to UCC member SMBC) regarding latest position on the exit financing and TbLs counter offer
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.6	Committee Communications and Discussions	Review of material shared by J.Luth (Seabury) regarding TbLs counter offer
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.6	Committee Communications and Discussions	Review of 13 week cash forecast and operational results for latest period provided by Seabury
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.5	Committee Communications and Discussions	Participate on call with FA (Todd Goren, Brett Miller, Leon Szlezinger) and John Luth (Seabury) and Evan Fleck (Milbank) regarding the Avianca's TbLs Counter offer
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.5	Committee Communications and Discussions	Participate on a call with Todd Goren (Wilkie) to discuss the latest turn of the TbLs counter offer to the UCC
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.4	Committee Communications and Discussions	Correspondence with Andrea Gonzalez (A&M) regarding fleet as part of a fleet lien investigation
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.3	Committee Communications and Discussions	Review and correspondence with FA's (Todd Goren, Leon Szleninger) regarding latest turn of counter offer and review of material itself
Ryan, Leah	Managing Director	\$ 1,076.00	7/20/2021	0.5	Committee Communications and Discussions	Review and commentary for preparation of materials to present counter offer to the sub-committee
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on call with FA's and UCC sub-committee to discuss key issues of the TbLs counter offer
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	1.3	Committee Communications and Discussions	Review of AVH Commitmtment letter and term sheets provided by J Luth (Seabury) to the FA's for review of the latest turns of the documentation
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Review of 13 week cash forecast and operational results for latest period provided by Seabury
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.7	Committee Communications and Discussions	Participate on conf call organized by T. Goren (Wilkie) with UCC members to discuss latest Tranche B counter proposal received and options going forward with
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.9	Committee Communications and Discussions	Review of request by Milbank (Aaron Metviner) regarding retention of Deloitte FAS
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.8	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/22/21, including legal and fleet updates

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.4	Committee Communications and Discussions	Review of agenda and WIP list shared by Wilkie team (Robert Engelke) in advance of the prosfs call
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 7/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.3	Committee Communications and Discussions	Correspondence with Ginger Hughes (Seabury) regardsings claims analysis
Ryan, Leah	Managing Director	\$ 1,076.00	7/21/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/22/2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 7/22/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/22/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 7/22/21, including update regarding unsecured recovery and exit financing
Ryan, Leah	Managing Director	\$ 1,076.00	7/22/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/22/21 meeting, including follow-up topic regarding claims analysis and discussion regarding way forward and next steps
Ryan, Leah	Managing Director	\$ 1,076.00	7/23/2021	0.5	Committee Communications and Discussions	Participate on call with FA's (Todd Goren, Leon Szleninger and Brett Miller) with Puma energy to discuss counter offer and likely distribution to unsecured
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 7/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Participate on UCC sub-committee call, organized by Wilkie, to discuss death trap and counter-proposal
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.5	Committee Communications and Discussions	Participate on call with FA's (Todd Goren, Leon Szlezinger and Brett Millar) regarding to discuss latest on the issue of the death trap
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.3	Committee Communications and Discussions	Correspondence with Augustino Berro (Wilkie) regarding follow ups on lien investigation
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.2	Committee Communications and Discussions	Correspondence with Andrea Gonzalez (A&M) regarding the schedule of aircraft acquisitions
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	1.2	Committee Communications and Discussions	Review of assumption of sabre contract and rejection of Sheraton LAX contract
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.6	Committee Communications and Discussions	Review of material prepared by J. Adriaessens regarding equity value in owned aircraft in AVH fleet for consideration in claims analysis
Ryan, Leah	Managing Director	\$ 1,076.00	7/26/2021	0.4	Committee Communications and Discussions	Correspondence with Brett Miller (Wilkie) and UCC members regarding death trap
Ryan, Leah	Managing Director	\$ 1,076.00	7/27/2021	0.1	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/29/21, share debrief from yesterday's hearing, status update of death trap and claims analysis
Ryan, Leah	Managing Director	\$ 1,076.00	7/27/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	7/28/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/29/21, including legal and fleet updates
Ryan, Leah	Managing Director	\$ 1,076.00	7/28/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/28/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 7/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/28/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 7/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/29/2021	0.5	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 7/29/21
Ryan, Leah	Managing Director	\$ 1,076.00	7/29/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 7/29/21, including update regarding operational and financial performance, unsecured recovery dynamics/deathtrap issue, and exit financing status
Ryan, Leah	Managing Director	\$ 1,076.00	7/29/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/29/21 meeting, including follow-up topic regarding claims analysis and fleet dynamics

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	1.6	Committee Communications and Discussions	Review of Lifemiles valuation document and calculation methodology as provided by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	0.4	Committee Communications and Discussions	Review updated cash forecast, focusing on operational aspects, as posted by Debtors with forecast as of 6/25/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	0.3	Committee Communications and Discussions	Review proposed incentive plan for select airport staff members
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	0.2	Fee Application	Correspond with D. Cook regarding Interim Fee Application and preparation of supporting materials
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	0.5	Committee Communications and Discussions	Review of new plan documents as provided by Debtors in advance of filing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	0.7	Committee Communications and Discussions	Prepare summary of LifeMiles valuation document for Alton team review; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 7/1/21, including update regarding outstanding claims and potential unsecured recovery
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/1/21 meeting, including follow-up topic LifeMiles valuation review and claims review process
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/2/2021	0.6	Committee Communications and Discussions	Correspond with L. Ryan regarding exit financing valuation document as provided by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/6/2021	0.3	Committee Communications and Discussions	Review source documentation from Aerocivil regarding passenger information
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/6/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business plan review) in preparation for upcoming UCC meeting on 7/8/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/6/2021	1.8	Committee Communications and Discussions	Review updated business plan PDF document as prepared by Debtors (i.e., Revised Plan 2.0)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/7/2021	1.1	Committee Communications and Discussions	Review and edit flash card for UCC meeting scheduled for 7/8/21, including updates to capacity information
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/8/21, including legal and fleet updates
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/8/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/7/2021	0.2	Committee Communications and Discussions	Download relevant files as posted by Debtors regarding aircraft leases and other relevant documentation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/8/2021	0.2	Committee Communications and Discussions	Review AVH Collateral Slide as prepared by the Debtors; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/8/2021	0.2	Committee Communications and Discussions	Correspond with S. Waschitz regarding request for summary list of aircraft order details
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/8/2021	0.2	Committee Communications and Discussions	Speak with S. Waschitz and A. Gonzalez regarding fleet questions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/8/2021	1.4	Committee Communications and Discussions	Participate on UCC meeting dated 7/8/21, including update regarding claims and unsecured recovery discussion
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/8/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/8/21 meeting, including follow-up topic regarding vluation and claims review approach
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/13/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/15/21, including claims analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/13/2021	0.3	Committee Communications and Discussions	Discuss with L. Ryan outstanding questions as related to variance to DIP plan and additional review required
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/13/2021	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, Cash Flow historical analysis) in preparation for upcoming UCC meeting on 7/15/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/13/2021	1.7	Committee Communications and Discussions	Review of cash flow performance and variance to DIP plan as provided by R. McKenzie with Seabury as representative for Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/13/2021	1.1	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 7/15/21, including updates to the regional news content

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/13/2021	1.5	Fee Application	Review and propose updates to supporting documentation for the third interim fee application as prepared by D. Cook with Denton's; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/14/2021	0.1	Fee Application	Correspond with D. Cook regarding additional footnote in third interim fee application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/14/2021	0.2	Committee Communications and Discussions	Correspond with P. Engel regarding cash flow review question based on updated information provided by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/14/2021	0.1	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 7/15/21, including updates to the news focus content
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/14/2021	0.3	Committee Communications and Discussions	Participate on court hearing that took place on 7/14/21, including objections to selected claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/14/2021	0.2	Committee Communications and Discussions	Review of ATR motion as proposed by Debtors and provided by R. Engelke; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/14/2021	0.3	Committee Communications and Discussions	Discuss updated performance relative to DIP document as provided by Debtors with L. Ryan
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/14/2021	0.1	Committee Communications and Discussions	Discuss updated cash forecast with select members of the JEF Team, including follow-up items with representatives of the Debtors as related to extended cash forecast period
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/14/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/15/21, including updates regarding Airborne negotiations, fleet, and cash
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/14/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., counter-proposal for exit terms) to prepare for the UCC call on 7/15/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/15/2021	0.5	Committee Communications and Discussions	Participate on call with UCC sub-committee regarding updated Tranche B financial offer
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/15/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 7/15/21, including update regarding unsecured recovery and way forward
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/15/2021	0.2	Committee Communications and Discussions	Correspond with A. Gonzalez regarding open questions regarding lease summary document
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/15/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/15/21 meeting, including follow-up topic unsecured revoery and potential way forward
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/16/2021	0.5	Fleet Related Matters	Discuss with S. Wachitz and A. Gonzalez from A&M along with L. Ryan regarding request for fleet information for ongoing research by A&M
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/16/2021	0.3	Committee Communications and Discussions	Discuss with D. Fischer Linnett request for ad-hoc analysis of revenue performance to determine indicative trends of recent performance
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/16/2021	0.4	Committee Communications and Discussions	Review and edit load factor information based on May Aerocivil data to identify relative performance
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/19/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims review, load factor discussion) in preparation for upcoming UCC meeting on 7/22/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/19/2021	0.1	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., claims review) in advance of the UCC meeting scheduled for 7/22/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/19/2021	0.2	Fleet Related Matters	Correspond with R. Englke in response to request for aircraft summary information
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/20/2021	0.1	Committee Communications and Discussions	Connect with select Willkie team members in advance of UCC meeting scheduled for 7/22/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/21/2021	0.7	Committee Communications and Discussions	Edit and review flash card in preparation for UCC meeting scheduled for 7/22/21, including updates to the news section
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/21/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/22/21, including updates regarding exit financing and operations
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion) to prepare for the UCC call on 7/22/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/22/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 7/22/21, including update regarding unsecured recovery and exit financing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/22/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/22/21 meeting, including follow-up topic regarding claims analysis and discussion regarding way forward and next steps

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/22/2021	0.2	Committee Communications and Discussions	Correspond with R. Englke regarding shift of responsibility for deck presentation to Alton from Willkie team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/23/2021	0.5	Committee Communications and Discussions	Participate on discussion with UCC Puma representatives regarding detailed questions related to exit financing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	0.1	Committee Communications and Discussions	Correspond with A. Alvarez regarding aircraft data request discussion scheduled for 7/26/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims review status and potential resource requirements) in preparation for upcoming UCC meeting on 7/29/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	0.3	Committee Communications and Discussions	Participate on sub-committee meeting regarding updated exit financing negotiations and potential counterproposal to updated Debtor response
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	0.9	Committee Communications and Discussions	Participate on hearing with Judge Glenn regarding exit financing topic and docket numbers 1919 and 1920 with hearing date of 7/26/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	2.3	Fleet Related Matters	Review current aircraft fleet in response to question from A. Berro with Willkie; create summary of current aircraft information for internal team for additional discussion
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Willkie team to discuss pending review items in anticipation of UCC meeting scheduled for 7/29/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/26/2021	0.9	Fee Application	Compile draft support materials for June monthly fee application; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	0.1	Fee Application	Correspond with D. Cook regarding June monthly fee application supporting materials
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	0.2	Committee Communications and Discussions	Correspond with A. Berro regarding request for equity information as related to Avianca aircraft
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	0.1	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/29/21, including claims analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	1.9	Committee Communications and Discussions	Review available documents on the Virtual Data Room for selected aircraft in response to request from A. Berro; correspond with Alton team regarding same and next steps in analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	0.4	Committee Communications and Discussions	Prepare sumamry document regarding equity request from A. Berro; correspond with A. Berro regarding same, including provision of summary file with high-level aircraft information
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	0.2	Committee Communications and Discussions	Correspond with R. Engelke regarding open domiciliation question, including recommended way forward
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/27/2021	0.3	Committee Communications and Discussions	Review draft invoice document; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/28/2021	0.4	Fee Application	Review draft version of the June monthly fee statement as prepared by D. Cook; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/28/2021	0.5	Committee Communications and Discussions	Review and edit weekly flash card, including update to regional capacity information in preparation for UCC meeting on 7/29/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/28/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/29/21, including updates regarding exit financing, ECA discussions, and upcoming lease filings
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/28/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., ongoing exit financing discussions with lenders) to prepare for the UCC call on 7/29/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/29/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 7/29/21, including update regarding ongoing negotiations related to exit financing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/29/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/29/21 meeting, including follow-up topic regarding claims analysis and pending maintenance file to be sent by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/30/2021	0.3	Committee Communications and Discussions	Review new lease assumption motions as provided by Willkie team
Adriaenssens, Jason	Engagement Manager	\$ 709.00	7/30/2021	0.2	Committee Communications and Discussions	Discuss new lease assumption motions and potential implications with J. Mowry

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	7/1/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials on 7/1/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/1/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 7/1/21, including update regarding outstanding claims and potential unsecured recovery
Fischer Linnett, Dalton	Associate	\$ 367.00	7/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/1/21 meeting, including follow-up topic LifeMiles valuation review and claims review process
Fischer Linnett, Dalton	Associate	\$ 367.00	7/2/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Meet with J. Thorn to collect and analyze passenger data sourced from Colombia Aerocivil
Fischer Linnett, Dalton	Associate	\$ 367.00	7/2/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Begin creating file showing data from OAG and Aerocivil that can display an accurate load factor for passengers arriving and departing Colombia during May 2021.
Fischer Linnett, Dalton	Associate	\$ 367.00	7/2/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Search for data from source other than OAG for available seats due to data mismatch between OAG and Aerocivil
Fischer Linnett, Dalton	Associate	\$ 367.00	7/6/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business plan review) in preparation for upcoming UCC meeting on 7/8/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/6/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/8/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	7/6/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Met with JS Thorn to analyze load factor data for flights in and out of Colombia during May 2021
Fischer Linnett, Dalton	Associate	\$ 367.00	7/6/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/8/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/8/21, including legal and fleet updates
Fischer Linnett, Dalton	Associate	\$ 367.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/8/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/7/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials on 7/7/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/8/2021	1.4	Committee Communications and Discussions	Participate on UCC meeting dated 7/8/21, including updating proposals and counterproposals regarding exit financing
Fischer Linnett, Dalton	Associate	\$ 367.00	7/8/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/8/21 meeting, including follow up to lease document discussions and exit financing
Fischer Linnett, Dalton	Associate	\$ 367.00	7/9/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Meet with J. Thorn to prepare data on load factor for distribution to other members of project
Fischer Linnett, Dalton	Associate	\$ 367.00	7/9/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Rework passenger/load factor data and charts to exclude all data except May 2021
Fischer Linnett, Dalton	Associate	\$ 367.00	7/12/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/15/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	7/12/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/15/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	7/12/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/15/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	7/13/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Review and modify deliverables prepared by J. Thorn on passenger and load factor analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	7/13/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Meet with J. Thorn to finalize passenger and load factor analysis deliverables
Fischer Linnett, Dalton	Associate	\$ 367.00	7/13/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/15/21, including claims analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	7/13/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, Cash Flow historical analysis) in preparation for upcoming UCC meeting on 7/15/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/14/2021	0.3	Committee Communications and Discussions	Participate on court omnibus hearing, including objections to selected claims
Fischer Linnett, Dalton	Associate	\$ 367.00	7/14/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Revise deck per manager review, including talking points focus rework

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	7/14/2021	0.1	Committee Communications and Discussions	Communicate with Jefferies regarding provision of additional materials
Fischer Linnett, Dalton	Associate	\$ 367.00	7/14/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials on 7/14/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/15/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 7/15/21, including update regarding outstanding claims and potential unsecured recovery
Fischer Linnett, Dalton	Associate	\$ 367.00	7/15/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/15/21 meeting, including discussion of debtor yield rates
Fischer Linnett, Dalton	Associate	\$ 367.00	7/16/2021	0.3	Committee Communications and Discussions	Discuss with J. Adriaenssens request for ad-hoc analysis of revenue performance to determine indicative trends of recent performance
Fischer Linnett, Dalton	Associate	\$ 367.00	7/16/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Meet with J. Thorn to work and discuss the load factor analysis before distribution, including revising based off of J. Adriaenssens' comments
Fischer Linnett, Dalton	Associate	\$ 367.00	7/19/2021	0.3	Committee Communications and Discussions	Participate in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Avianca yield analysis, claims analysis, discussion of load factor analysis findings) in preparation for UCC meeting on 7/22/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/20/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/22/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	7/20/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/22/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	7/20/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/22/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion) to prepare for the UCC call on 7/22/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/21/2021	0.4	Committee Communications and Discussions	Participate on call reviewing new updates on exit financing, with discussions from the Jefferies team
Fischer Linnett, Dalton	Associate	\$ 367.00	7/21/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials on 7/21/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/22/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 7/22/21, including update regarding unsecured recovery and exit financing
Fischer Linnett, Dalton	Associate	\$ 367.00	7/22/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/22/21 meeting, including follow-up topic regarding claims analysis and discussion regarding way forward and next steps
Fischer Linnett, Dalton	Associate	\$ 367.00	7/26/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims review status and potential resource requirements) in preparation for upcoming UCC meeting on 7/29/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/26/2021	0.3	Committee Communications and Discussions	Participate on sub-committee meeting regarding updated exit financing negotiations and potential counterproposal to updated Debtor response
Fischer Linnett, Dalton	Associate	\$ 367.00	7/26/2021	0.9	Committee Communications and Discussions	Participate on hearing with Hon. Judge Glenn regarding exit financing topic and docket numbers 1919 and 1920 with hearing date of 7/26/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/26/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Willkie team to discuss pending review items in anticipation of UCC meeting scheduled for 7/29/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/27/2021	0.1	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/29/21, including claims analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	7/27/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/29/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	7/27/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/29/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	7/27/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/29/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	7/28/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/29/21, including updates regarding exit financing and operations
Fischer Linnett, Dalton	Associate	\$ 367.00	7/28/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion) to prepare for the UCC call on 7/29/21
Fischer Linnett, Dalton	Associate	\$ 367.00	7/29/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 7/29/21, including update regarding ongoing negotiations related to exit financing

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	7/29/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/29/21 meeting, including follow-up topic regarding claims analysis and pending maintenance file to be sent by Debtors

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	7/1/2021	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 7/1/21, including update regarding outstanding claims and potential unsecured recovery
Thorn, John Sebastian	Associate	\$ 367.00	7/1/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/1/21 meeting, including follow-up topic LifeMiles valuation review and claims review process
Thorn, John Sebastian	Associate	\$ 367.00	7/1/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Conducted research into monthly passenger data for travel in and out of Colombia, sourced from Colombia Aerocivil
Thorn, John Sebastian	Associate	\$ 367.00	7/2/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Met with D. Fischer Linnett to collect and analyze passenger data sourced from Colombia Aerocivil
Thorn, John Sebastian	Associate	\$ 367.00	7/2/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Worked on creating a file that shows data from OAG and Aerocivil that can display an accurate load factor for passengers arriving and departing Colombia during May 2021.
Thorn, John Sebastian	Associate	\$ 367.00	7/6/2021	0.3	Committee Communications and Discussions	Participated in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Aerocivil document review, business plan review) in preparation for upcoming UCC meeting on 7/8/21
Thorn, John Sebastian	Associate	\$ 367.00	7/6/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/8/2021, including weekly extracts of operational data from El Salvador and Ecuador, and overview of COVID-19 cases and vaccinations in Latin American and global markets
Thorn, John Sebastian	Associate	\$ 367.00	7/6/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/8/21, including regular weekly airline-level and route-by-route operational analysis for competitors in the Colombian and Latin American markets
Thorn, John Sebastian	Associate	\$ 367.00	7/6/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Met with D. Fischer Linnett to analyze load factor data for flights in and out of Colombia during May 2021
Thorn, John Sebastian	Associate	\$ 367.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/8/21, including legal and fleet updates
Thorn, John Sebastian	Associate	\$ 367.00	7/7/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis) to prepare for the UCC call on 7/8/21
Thorn, John Sebastian	Associate	\$ 367.00	7/7/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Edited and prepared tables displaying load factor data for Colombia during May 2021
Thorn, John Sebastian	Associate	\$ 367.00	7/7/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation
Thorn, John Sebastian	Associate	\$ 367.00	7/7/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week.
Thorn, John Sebastian	Associate	\$ 367.00	7/7/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Revised and updates Flash Card per J. Adriaenssens comments
Thorn, John Sebastian	Associate	\$ 367.00	7/8/2021	1.4	Committee Communications and Discussions	Participate on UCC meeting dated 7/8/21, including updating proposals and counterproposals regarding exit financing
Thorn, John Sebastian	Associate	\$ 367.00	7/8/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/8/21 meeting, including follow up to lease document discussions and exit financing
Thorn, John Sebastian	Associate	\$ 367.00	7/8/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Worked on creating graphs and visuals of the Load Factor data from May 2021
Thorn, John Sebastian	Associate	\$ 367.00	7/9/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Met with D. Fischer Linnett to prepare data on load factor for distribution to other members of project
Thorn, John Sebastian	Associate	\$ 367.00	7/12/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/15/2021, including weekly extracts of operational data from El Salvador and Ecuador, and overview of COVID-19 cases and vaccinations in Latin American and global markets
Thorn, John Sebastian	Associate	\$ 367.00	7/12/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/15/21, including regular weekly airline-level and route-by-route operational analysis for competitors in the Colombian and Latin American markets
Thorn, John Sebastian	Associate	\$ 367.00	7/12/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/15/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisitions and route openings by competitor airlines
Thorn, John Sebastian	Associate	\$ 367.00	7/12/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Analyzed load factor analysis and prepared a slide for senior team for review/
Thorn, John Sebastian	Associate	\$ 367.00	7/13/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Meet with D. Fischer Linnett to finalize passenger and load factor analysis deliverables
Thorn, John Sebastian	Associate	\$ 367.00	7/13/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/15/21, including claims analysis
Thorn, John Sebastian	Associate	\$ 367.00	7/13/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, Cash Flow historical analysis) in preparation for upcoming UCC meeting on 7/15/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	7/13/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation for UCC update on 7/15/21
Thorn, John Sebastian	Associate	\$ 367.00	7/13/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week for UCC update on 7/15/21
Thorn, John Sebastian	Associate	\$ 367.00	7/14/2021	0.3	Committee Communications and Discussions	Participate on court omnibus hearing, including objections to selected claims
Thorn, John Sebastian	Associate	\$ 367.00	7/14/2021	0.2	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review, including talking points focus rework
Thorn, John Sebastian	Associate	\$ 367.00	7/15/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 7/15/21, including update regarding outstanding claims and potential unsecured recovery
Thorn, John Sebastian	Associate	\$ 367.00	7/15/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/15/21 meeting, including discussion of debtor yield rates
Thorn, John Sebastian	Associate	\$ 367.00	7/15/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	At the request of J. Adriaenssens, analyzed and prepared data on activity of certain aircraft to determine length of storage for Avianca aircraft
Thorn, John Sebastian	Associate	\$ 367.00	7/16/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Met with D. Fischer Linnett to work and discuss the load factor analysis before distribution, including revising based off of J. Adriaenssens' comments
Thorn, John Sebastian	Associate	\$ 367.00	7/16/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated and reviewed Fleet Bible for distribution to Alvarez & Marsal team
Thorn, John Sebastian	Associate	\$ 367.00	7/19/2021	0.3	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims review, load factor discussion) in preparation for upcoming UCC meeting on 7/22/21
Thorn, John Sebastian	Associate	\$ 367.00	7/19/2021	0.1	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., claims review) in advance of the UCC meeting scheduled for 7/22/21
Thorn, John Sebastian	Associate	\$ 367.00	7/19/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/22/2021, including weekly extracts of operational data from El Salvador and Ecuador, and overview of COVID-19 cases and vaccinations in Latin American and global markets
Thorn, John Sebastian	Associate	\$ 367.00	7/19/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/22/21, including regular weekly airline-level and route-by-route operational analysis for competitors in the Colombian and Latin American markets
Thorn, John Sebastian	Associate	\$ 367.00	7/19/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/22/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisitions and route openings by competitor airlines
Thorn, John Sebastian	Associate	\$ 367.00	7/20/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC update on 7/22/21
Thorn, John Sebastian	Associate	\$ 367.00	7/20/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week in preparation for UCC update on 7/22/21
Thorn, John Sebastian	Associate	\$ 367.00	7/21/2021	0.8	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/22/21, including updates regarding exit financing and operations
Thorn, John Sebastian	Associate	\$ 367.00	7/21/2021	0.5	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion) to prepare for the UCC call on 7/22/21
Thorn, John Sebastian	Associate	\$ 367.00	7/21/2021	0.4	Committee Communications and Discussions	Participated on call reviewing new updates on exit financing, with discussions from the Jefferies team.
Thorn, John Sebastian	Associate	\$ 367.00	7/21/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Conducted initial research and data collection for parked and active Avianca aircraft, for further UCC analysis
Thorn, John Sebastian	Associate	\$ 367.00	7/22/2021	0.8	Committee Communications and Discussions	Participate on UCC meeting dated 7/22/21, including update regarding unsecured recovery and exit financing
Thorn, John Sebastian	Associate	\$ 367.00	7/22/2021	0.6	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/22/21 meeting, including follow-up topic regarding claims analysis and discussion regarding way forward and next steps
Thorn, John Sebastian	Associate	\$ 367.00	7/22/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Performed analysis on the status and length of parked vs active aircraft for Avianca, with the intention of looking for any patterns that may be of interest to the UCC
Thorn, John Sebastian	Associate	\$ 367.00	7/23/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Conducted further research into Wingo and LATAM for competitor analysis
Thorn, John Sebastian	Associate	\$ 367.00	7/26/2021	0.3	Committee Communications and Discussions	Participated on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims review status and potential resource requirements) in preparation for upcoming UCC meeting on 7/29/21
Thorn, John Sebastian	Associate	\$ 367.00	7/26/2021	0.3	Committee Communications and Discussions	Participated on sub-committee meeting regarding updated exit financing negotiations and potential counterproposal to updated Debtor response

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	7/26/2021	0.9	Committee Communications and Discussions	Participated on hearing with Judge Glenn regarding exit financing topic and docket numbers 1919 and 1920 with hearing date of 7/26/21
Thorn, John Sebastian	Associate	\$ 367.00	7/26/2021	0.2	Committee Communications and Discussions	Participated on weekly call with Willkie team to discuss pending review items in anticipation of UCC meeting scheduled for 7/29/21
Thorn, John Sebastian	Associate	\$ 367.00	7/26/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 7/29/2021, including weekly extracts of operational data from El Salvador and Ecuador, and overview of COVID-19 cases and vaccinations in Latin American and global markets
Thorn, John Sebastian	Associate	\$ 367.00	7/26/2021	1.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/29/21, including regular weekly airline-level and route-by-route operational analysis for competitors in the Colombian and Latin American markets
Thorn, John Sebastian	Associate	\$ 367.00	7/26/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 7/29/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Thorn, John Sebastian	Associate	\$ 367.00	7/27/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 7/29/21
Thorn, John Sebastian	Associate	\$ 367.00	7/27/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week in preparation for UCC Meeting on 7/29/21
Thorn, John Sebastian	Associate	\$ 367.00	7/27/2021	0.1	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 7/29/21, including claims analysis
Thorn, John Sebastian	Associate	\$ 367.00	7/28/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 7/29/21, including updates regarding exit financing and operations
Thorn, John Sebastian	Associate	\$ 367.00	7/28/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing discussion) to prepare for the UCC call on 7/29/21
Thorn, John Sebastian	Associate	\$ 367.00	7/28/2021	0.4	Committee Communications and Discussions	Participated on call reviewing new updates on exit financing, with discussions from the Jefferies team.
Thorn, John Sebastian	Associate	\$ 367.00	7/29/2021	0.9	Committee Communications and Discussions	Participate on UCC meeting dated 7/29/21, including update regarding ongoing negotiations related to exit financing
Thorn, John Sebastian	Associate	\$ 367.00	7/29/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 7/29/21 meeting, including follow-up topic regarding claims analysis and pending maintenance file to be sent by Debtors
Thorn, John Sebastian	Associate	\$ 367.00	7/30/2021	1.4	Committee Communications and Discussions	Prepare and write analysis guide for other conducting weekly flash card updates.



Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel
the Debtors c/o Avianca Holdings S.A.
Av. Calle 26 # 59-15, 6th Floor
Bogota, 111321 Colombia

Account Number [REDACTED]
Invoice Number 434521057
Issue Date 29 September 2021
Due Date 29 October 2021

Engagement Name UCC Advisory Support

Professional: Title	Billable Period: August 1, 2021 - August 31, 2021	Hours Billed	Billing Rate	Total Billed
Berger, Jonathan: Managing Director		9.6	1,076.00	10,329.60
Mowry, John: Managing Director		7	1,076.00	7,532.00
Ryan, Leah: Managing Director		35.3	1,076.00	37,982.80
Adriaenssens, Jason: Engagement Manager		29.1	709.00	20,631.90
Fischer Linnett, Dalton: Associate		26.7	367.00	9,798.90
Puskarevic, Marko: Associate		2.3	367.00	844.10
Thorn, John Sebastian: Associate		17.6	367.00	6,459.20
Qin, Yinan: Associate		36.9	367.00	13,542.30

Sub-Total: \$107,120.80

Total: US\$107,120.80

**Detailed statement of hours included as separate attachment*

Balance Owing: US\$107,120.80

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire



Check

Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Summary of Hours by Project Category
August 1, 2021 - August 31, 2021

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	96.0	\$76,874.70
Fee Application	2.8	\$1,985.20
Fleet Related Matters	9.2	\$6,185.80
Performance Monitoring (Internal, Market/Competitor)	56.5	\$22,075.10
Total	164.5	\$107,120.80

Summary of Fees of Professional

August 1, 2021 - August 31, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	9.6	\$10,329.60
Mowry, John	Managing Director	\$1,076.00	7.0	\$7,532.00
Ryan, Leah	Managing Director	\$1,076.00	35.3	\$37,982.80
Adriaenssens, Jason	Engagement Manager	\$709.00	29.1	\$20,631.90
Fischer Linnett, Dalton	Associate	\$367.00	26.7	\$9,798.90
Puskarevic, Marko	Associate	\$367.00	2.3	\$844.10
Thorn, John Sebastian	Associate	\$367.00	17.6	\$6,459.20
Qin, Yinan	Associate	\$367.00	36.9	\$13,542.30
Total			164.5	\$107,120.80

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	8/2/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 8/5/21
Berger, Jonathan	Managing Director	\$1,076.00	8/3/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including status update of death trap and claims analysis
Berger, Jonathan	Managing Director	\$1,076.00	8/4/2021	0.5	Committee Communications and Discussions	Partipate on ad hoc call organized by Wilkie (T. Goren and D. Sinclair) and UCC sub-committee to discuss latest proposal from lenders on recovery terms and warrant values
Berger, Jonathan	Managing Director	\$1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/5/21, including legal and fleet updates
Berger, Jonathan	Managing Director	\$1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis), newly received motions, and prepare for the UCC call on 8/5/21
Berger, Jonathan	Managing Director	\$1,076.00	8/4/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/5/21
Berger, Jonathan	Managing Director	\$1,076.00	8/5/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/5/21, including update regarding current version of exit financing proposal, exclusivity filing update
Berger, Jonathan	Managing Director	\$1,076.00	8/5/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as well as updated lease assumption review requirements
Berger, Jonathan	Managing Director	\$1,076.00	8/9/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 8/12/21
Berger, Jonathan	Managing Director	\$1,076.00	8/10/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis
Berger, Jonathan	Managing Director	\$1,076.00	8/11/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/12/21, including legal and fleet updates
Berger, Jonathan	Managing Director	\$1,076.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis), newly received motions, and prepare for the UCC call on 8/12/21
Berger, Jonathan	Managing Director	\$1,076.00	8/11/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/12/21
Berger, Jonathan	Managing Director	\$1,076.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update
Berger, Jonathan	Managing Director	\$1,076.00	8/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as well as updated lease assumption review requirements
Berger, Jonathan	Managing Director	\$1,076.00	8/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) and this week's omnibus hearing in preparation for upcoming UCC meeting on 8/19/21
Berger, Jonathan	Managing Director	\$1,076.00	8/18/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/19/21, including legal and fleet updates
Berger, Jonathan	Managing Director	\$1,076.00	8/18/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis), update from today's Ombibus hearing, and prepare for the UCC call on 8/19/21
Berger, Jonathan	Managing Director	\$1,076.00	8/18/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/19/21
Berger, Jonathan	Managing Director	\$1,076.00	8/19/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/19/21, including update on fleet and operational performance
Berger, Jonathan	Managing Director	\$1,076.00	8/23/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 8/26/21
Berger, Jonathan	Managing Director	\$1,076.00	8/24/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/26/21, including discussion of Banco de Bogota agreement and internal Jefferies team review
Berger, Jonathan	Managing Director	\$1,076.00	8/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/26/21, including updates regarding DIP refinancing, fleet, and cash reporting
Berger, Jonathan	Managing Director	\$1,076.00	8/25/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via email) to prepare for the UCC call on 8/26/21
Berger, Jonathan	Managing Director	\$1,076.00	8/25/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/26/21
Berger, Jonathan	Managing Director	\$1,076.00	8/30/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 9/2/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	8/2/2021	0.2	Fleet Related Matters	Discuss estimated equity methodology with J. Adriaenssens in response to request from A. Berro
Mowry, John	Managing Director	\$ 1,076.00	8/2/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 8/5/21
Mowry, John	Managing Director	\$ 1,076.00	8/3/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including status update of death trap and claims analysis
Mowry, John	Managing Director	\$ 1,076.00	8/4/2021	0.5	Committee Communications and Discussions	Partipate on ad hoc call organized by Wilkie (T. Goren and D. Sinclair) and UCC sub-committee to discuss latest proposal from lenders on recovery terms and warrant values
Mowry, John	Managing Director	\$ 1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Altonto discuss update on operations in preparation for UCC call on 8/5/21, including legal and fleet updates
Mowry, John	Managing Director	\$ 1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Participate in weekly Professionals callreviewing outstanding topics (e.g., claims analysis), newly received motions, and prepare for the UCC call on 8/5/21
Mowry, John	Managing Director	\$ 1,076.00	8/5/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/5/21, including update regarding current version of exit financing proposal, exclusivity filing update
Mowry, John	Managing Director	\$ 1,076.00	8/5/2021	0.5	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as well as updated lease assumption review requirements
Mowry, John	Managing Director	\$ 1,076.00	8/9/2021	0.1	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 8/12/21
Mowry, John	Managing Director	\$ 1,076.00	8/10/2021	0.4	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis
Mowry, John	Managing Director	\$ 1,076.00	8/11/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Altonto discuss update on operations in preparation for UCC call on 8/12/21, including legal and fleet updates
Mowry, John	Managing Director	\$ 1,076.00	8/11/2021	0.3	Committee Communications and Discussions	Participate in weekly Professionals callreviewing outstanding topics (e.g., claims analysis), newly received motions, and prepare for the UCC call on 8/12/21
Mowry, John	Managing Director	\$ 1,076.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update
Mowry, John	Managing Director	\$ 1,076.00	8/12/2021	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as well as updated lease assumption review requirements
Mowry, John	Managing Director	\$ 1,076.00	8/23/2021	0.4	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 8/26/21
Mowry, John	Managing Director	\$ 1,076.00	8/24/2021	0.2	Committee Communications and Discussions	Participate in weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/26/21, including discussion of Banco de Bogota agreement and internal Jefferies team review
Mowry, John	Managing Director	\$ 1,076.00	8/25/2021	0.5	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Altonto discuss update on operations in preparation for UCC call on 8/26/21, including updates regarding DIP refinancing, fleet, and cash reporting
Mowry, John	Managing Director	\$ 1,076.00	8/25/2021	0.2	Committee Communications and Discussions	Participate in weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via email) to prepare for the UCC call on 8/26/21
Mowry, John	Managing Director	\$ 1,076.00	8/30/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 9/2/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	8/2/2021	0.5	Committee Communications and Discussions	Review claims file prepared by Seabury and shared by D. Brand
Ryan, Leah	Managing Director	\$ 1,076.00	8/2/2021	1.2	Committee Communications and Discussions	Review of AVH related party matters provided by James Dugan (Wilkie) and Andrea Gonzalez (A&M)
Ryan, Leah	Managing Director	\$ 1,076.00	8/2/2021	0.4	Committee Communications and Discussions	Correspondence with Agustino Berro (Wilkie) on aircraft liens investigation
Ryan, Leah	Managing Director	\$ 1,076.00	8/2/2021	0.1	Committee Communications and Discussions	Discuss follow-up request regarding equity estimate from A. Berro with J. Adriaenssens
Ryan, Leah	Managing Director	\$ 1,076.00	8/2/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 8/5/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/3/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including status update of death trap and claims analysis
Ryan, Leah	Managing Director	\$ 1,076.00	8/3/2021	0.5	Committee Communications and Discussions	Review of 13 wk (21.08.03 posted to intralinks) cashflow in advance of Seabury weekly call.
Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.5	Committee Communications and Discussions	Partipate on call arranged by Wilkie (T. Goren and D. Sinclair) and UCC sub-committee to discuss latest proposal from lenders on recovery terms and warrant values
Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.2	Committee Communications and Discussions	Communication with A&M (Seth Waschitz) regarding subcon in the POR
Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/5/21, including legal and fleet updates
Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis), newly received motions, and prepare for the UCC call on 8/5/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/5/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/4/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 8/5/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/5/2021	0.7	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 8/5/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/5/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/5/21, including update regarding current version of exit financing proposal, exclusivity filing update
Ryan, Leah	Managing Director	\$ 1,076.00	8/5/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as well as updated lease assumption review requirements
Ryan, Leah	Managing Director	\$ 1,076.00	8/9/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 8/12/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/9/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	8/10/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis
Ryan, Leah	Managing Director	\$ 1,076.00	8/11/2021	3.1	Committee Communications and Discussions	Part 1 - Review of AVH Plan
Ryan, Leah	Managing Director	\$ 1,076.00	8/11/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/12/21, including legal and fleet updates
Ryan, Leah	Managing Director	\$ 1,076.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis), newly received motions, and prepare for the UCC call on 8/12/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/11/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/12/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/12/2021	2.9	Committee Communications and Discussions	Part 2 - Review of AVH Plan of Disclosure
Ryan, Leah	Managing Director	\$ 1,076.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	8/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as well as updated lease assumption review requirements
Ryan, Leah	Managing Director	\$ 1,076.00	8/13/2021	3.2	Committee Communications and Discussions	Part 3 - Review of AVH Disclosure statement motion
Ryan, Leah	Managing Director	\$ 1,076.00	8/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) and this week's omnibus hearing in preparation for upcoming UCC meeting on 8/19/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/16/2021	3.1	Committee Communications and Discussions	Review of AVH Equity Conversion and Commitment Agreement shared by Wilkie (Robert Engelke)
Ryan, Leah	Managing Director	\$ 1,076.00	8/17/2021	2.6	Committee Communications and Discussions	Review of AVH - United Airlines Contribution Agreement
Ryan, Leah	Managing Director	\$ 1,076.00	8/18/2021	0.4	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/19/21, including legal and fleet updates
Ryan, Leah	Managing Director	\$ 1,076.00	8/18/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims analysis), update from today's Ombibus hearing, and prepare for the UCC call on 8/19/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/18/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/19/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/19/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/19/21, including update on fleet and operational performance
Ryan, Leah	Managing Director	\$ 1,076.00	8/19/2021	1.4	Committee Communications and Discussions	Review of AVH's motion to reject Upsky SF Airport Hotel
Ryan, Leah	Managing Director	\$ 1,076.00	8/23/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 8/26/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/24/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/26/21, including discussion of Banco de Bogota agreement and internal Jefferies team review
Ryan, Leah	Managing Director	\$ 1,076.00	8/24/2021	3.6	Committee Communications and Discussions	At the request of Wilkie, review of Banco de Bogota settlement termsheet
Ryan, Leah	Managing Director	\$ 1,076.00	8/25/2021	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/26/21, including updates regarding DIP refinancing, fleet, and cash reporting
Ryan, Leah	Managing Director	\$ 1,076.00	8/25/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Wilkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via email) to prepare for the UCC call on 8/26/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/25/2021	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 8/26/21
Ryan, Leah	Managing Director	\$ 1,076.00	8/30/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 9/2/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/1/2021	0.3	Committee Communications and Discussions	Review claims files as provided by D. Brand related to claims analysis; download relevant files for team review; corresond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/1/2021	0.1	Committee Communications and Discussions	Correspond with D. Cook regarding filed fee statement for June; save version of docket to local folder
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/1/2021	0.2	Committee Communications and Discussions	Review updated Tranche B counter proposal as provided by T. Gorren
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/2/2021	0.2	Fleet Related Matters	Discuss estimated equity methodology with J. Mowry in response to request from A. Berro
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/2/2021	0.3	Fleet Related Matters	Review equity estimate file in response to request from A. Berro; prepare summary and correspond with A. Berro regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/2/2021	0.1	Fleet Related Matters	Discuss follow-up request regarding equity estimate from A. Berro with L. Ryan
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/2/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., review of new aircraft lease assumptions and potential claims impact) in preparation for upcoming UCC meeting on 8/5/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/2/2021	0.1	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., claims review, Deloitte filing review) in advance of the UCC meeting scheduled for 8/5/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/3/2021	0.8	Fleet Related Matters	Review equity question as provided by A. Berro; analyze additional fleet information as select MSNs provided are not part of the AVH fleet; correspond with A. Berro regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/3/2021	0.3	Fleet Related Matters	Prepare requested information for corrected aircraft MSNs as provided by A. Berro; correspond with A. Berro regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/3/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including update on potential exit financing deal
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/5/21, including updates regarding exit financing, fleet update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing update, fleet discussion) to prepare for the UCC call on 8/5/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/4/2021	0.4	Committee Communications and Discussions	Review and edit weekly flash card in preparation for UCC meeting on 8/5/21, including updates to competitive landscape information
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/4/2021	0.3	Fleet Related Matters	Prepare updated information for A. Berro regarding aircraft equity; correspond with A. Berro regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/5/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/5/21, including update regarding current version of exit financing proposal, exclusivity filing update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/5/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as well as updated lease assumption review requirements
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/9/2021	0.4	Fleet Related Matters	Prepare updated information for A. Berro regarding aircraft equity as requested on 8/4/21; correspond with A. Berro regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/9/2021	0.6	Committee Communications and Discussions	Conduct project introduction session with Y. Qin, including review of flash card update process, relevant meetings, and key stakeholders
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/9/2021	1.8	Committee Communications and Discussions	Conduct high-level review of the Debtors' Chapter 11 Plan document, focusing review efforts on the claims analysis and lease assumption details
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/9/2021	0.1	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Debtors' Chapter 11 Plan, aircraft lease assumption reviews) in preparation for upcoming UCC meeting on 8/12/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., aircraft lease review, CS retention app) in advance of the UCC meeting scheduled for 8/12/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/10/2021	0.3	Fleet Related Matters	Respond to multiple questions from A. Berro regarding aircraft equity value and follow-up items (e.g., value of spares); correspond with A. Berro regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/10/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/11/2021	0.4	Committee Communications and Discussions	Review updated Plan and Disclosure Statement as filed by Debtors on 8/10/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/11/2021	0.7	Committee Communications and Discussions	Edit and review weekly flashcard in preparation for UCC meeting on 8/11/21, including updates to COVID status update

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/11/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/12/21, including updates regarding ongoing fleet negotiations, operations, and cash
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., fleet discussion, investigation update) to prepare for the UCC call on 8/12/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly UCC co-chairs call, standing in for L. Ryan, discussing plan and disclosure statement filing and providing update on fleet and operations in preparation for UCC call on 8/12/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding filing of plan and disclosure statement
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding claims review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/13/2021	0.7	Committee Communications and Discussions	Participate on Alton internal meeting to discuss the claims analysis process, including a review of the unsecured debt topic, modeling way forward, and review of lease documents
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/16/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, unsecured debt topic) in preparation for upcoming UCC meeting on 8/19/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/18/2021	2.4	Committee Communications and Discussions	Participate on Omnibus hearing on 8/18/21, including review of Alton's third interim fee application and other case-related matters
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/18/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/19/21, including updates regarding fleet and current operational environment
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/18/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., ongoing investigation status) to prepare for the UCC call on 8/19/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/18/2021	0.2	Committee Communications and Discussions	Review document regarding United equity agreement as provided by D. Sinclair on 08/17/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/18/2021	0.4	Fleet Related Matters	Review Intralinks site for available lease documents for WB aircraft; download and collate relevant content
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/18/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Review and edit weekly flash card material in preparation for UCC Meeting on 8/19/21, including update to local Colombian aviation sector
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/19/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/19/21, including update regarding omnibus hearing outcomes
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/19/2021	0.7	Fleet Related Matters	Review claims filings for MSN 3664
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/19/2021	1.6	Fleet Related Matters	Review lease documents for MSN 3664, focusing on implications for claim amounts
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/19/2021	1.5	Fleet Related Matters	Revise claim model file for MSN 3664
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/23/2021	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, unsecured debt topic) in preparation for upcoming UCC meeting on 8/26/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/23/2021	0.1	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., Banco de Bogota Agreement review) in advance of the UCC meeting scheduled for 8/26/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/23/2021	1.7	Committee Communications and Discussions	Review of Banco de Bogota Agreement as provided by Debtors including review of LifeMiles aspect
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/24/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/26/21, including discussion of Banco de Bogota agreement and internal Jefferies team review
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/25/2021	1.9	Fee Application	Prepare draft materials in support of Alton's thirteenth monthly fee application (i.e., related to July efforts)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/25/2021	0.7	Fee Application	Review draft materials in support of Alton's thirteenth monthly fee application; correspond with D. Cook with Denton's regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/26/21, including updates regarding DIP refinancing, fleet, and cash reporting
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/25/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via email) to prepare for the UCC call on 8/26/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/27/2021	0.2	Fee Application	Correspond with D. Cook regarding Alton's thirteenth monthly fee application

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Detailed Hours by Professional
August 24-August 31, 2021

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/30/2021	0.3	Fleet Related Matters	Review bankruptcy dockets to find sample stipulation to provide to R. Engelke for request for unredacted versions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/30/2021	0.2	Fleet Related Matters	Correspond with R. Engelke to provide sample stipulation docket and supporting material regarding request for unredacted materials
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/30/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., unredacted document request for Willkie team) in preparation for upcoming UCC meeting on 9/2/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/30/2021	0.2	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., unredacted versions of selected documents to support claims analysis) in advance of the UCC meeting scheduled for 9/2/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	8/31/2021	0.4	Fleet Related Matters	Communicate with R. Engelke regarding unredacted documents for stipulations; correspond with internal Alton team regarding reply from R. Engelke; correspond with R. Engelke regarding sample request

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	8/2/2021	0.3	Committee Communications and Discussions	Particiapte in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., review of new aircraft lease assumptions and potential claims impact) in preparation for upcoming UCC meeting on 8/5/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/2/2021	0.1	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., claims review, Deloitte filing review) in advance of the UCC meeting scheduled for 8/5/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/3/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including update on potential exit financing deal
Fischer Linnett, Dalton	Associate	\$ 367.00	8/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/5/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	8/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/5/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	8/3/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/5/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	8/3/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials for UCC Meeting on 8/5/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/5/21, including updates regarding exit financing, fleet update
Fischer Linnett, Dalton	Associate	\$ 367.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing update, fleet discussion) to prepare for the UCC call on 8/5/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/4/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review, including modification of commentary on comeptitor airlines' capacity in preparation for UCC meeting on 8/5/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/5/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/5/21, including update regarding current version of exit financing proposal, exclusivity filing update
Fischer Linnett, Dalton	Associate	\$ 367.00	8/5/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as well as updated lease assumption review requirements
Fischer Linnett, Dalton	Associate	\$ 367.00	8/9/2021	0.1	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Debtors' Chapter 11 Plan, aircraft lease assumption reviews) in preparation for upcoming UCC meeting on 8/12/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., aircraft lease review, CS retention app) in advance of the UCC meeting scheduled for 8/12/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/10/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	8/10/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/12/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	8/10/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/12/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	8/10/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/12/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	8/11/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/12/21, including updates regarding exit financing, fleet update
Fischer Linnett, Dalton	Associate	\$ 367.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing update, fleet discussion) to prepare for the UCC call on 8/12/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update
Fischer Linnett, Dalton	Associate	\$ 367.00	8/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding claims analysis and discussing slide on Avianca parking activity
Fischer Linnett, Dalton	Associate	\$ 367.00	8/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, unsecured debt topic) in preparation for upcoming UCC meeting on 8/19/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	2.4	Committee Communications and Discussions	Participate on Omnibus hearing on 8/18/21, including review of Alton's third interim fee application and other case-related matters
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/19/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/19/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/19/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/19/21, including updates regarding fleet and current operational environment
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., ongoing investigation status) to prepare for the UCC call on 8/19/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review including update regarding omnibus hearing outcomes in preparation for UCC Meeting on 8/19/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/18/2021	0.1	Performance Monitoring (Internal, Market/Competitor)	Correspond with D. Sinclair to distribute FA materials in preparation for UCC Meeting on 8/19/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/19/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/19/21, including update regarding omnibus hearing outcomes
Fischer Linnett, Dalton	Associate	\$ 367.00	8/23/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, unsecured debt topic) in preparation for upcoming UCC meeting on 8/26/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/24/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/26/21, including discussion of Banco de Bogota agreement and internal Jefferies team review
Fischer Linnett, Dalton	Associate	\$ 367.00	8/24/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/26/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	8/24/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/26/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	8/24/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/26/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	8/25/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Analyze week-over-week reduction of American Airlines routes into Latin America
Fischer Linnett, Dalton	Associate	\$ 367.00	8/25/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Analyze operational data provided by debtors and integrate into weekly flashcard for 8/26/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	8/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/26/21, including updates regarding DIP refinancing, fleet, and cash reporting
Fischer Linnett, Dalton	Associate	\$ 367.00	8/25/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via email) to prepare for the UCC call on 8/26/21
Fischer Linnett, Dalton	Associate	\$ 367.00	8/27/2021	1.9	Performance Monitoring (Internal, Market/Competitor)	Prepare transition document for temporary handoff of flashcard update responsibilities

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	8/31/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 09/02/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Puskarevic, Marko	Associate	\$ 367.00	8/31/2021	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 09/02/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Puskarevic, Marko	Associate	\$ 367.00	8/31/2021	0.5	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 09/02/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Thorn, John Sebastian	Associate	\$ 367.00	8/2/2021	0.3	Committee Communications and Discussions	Particiapted in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., review of new aircraft lease assumptions and potential claims impact) in preparation for upcoming UCC meeting on 8/5/21
Thorn, John Sebastian	Associate	\$ 367.00	8/2/2021	0.1	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., claims review, Deloitte filing review) in advance of the UCC meeting scheduled for 8/5/21
Thorn, John Sebastian	Associate	\$ 367.00	8/2/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/5/2021, including weekly extracts of operational data from El Salvador and Ecuador, and overview of COVID-19 cases and vaccinations in Latin American and global markets
Thorn, John Sebastian	Associate	\$ 367.00	8/2/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/5/21, including regular weekly airline-level and route-by-route operational analysis for competitors in the Colombian and Latin American markets
Thorn, John Sebastian	Associate	\$ 367.00	8/2/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/5/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Thorn, John Sebastian	Associate	\$ 367.00	8/3/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/5/21, including update on potential exit financing deal
Thorn, John Sebastian	Associate	\$ 367.00	8/3/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC meeting on 8/5/21
Thorn, John Sebastian	Associate	\$ 367.00	8/3/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week 'in preparation for UCC meeting on 8/5/21
Thorn, John Sebastian	Associate	\$ 367.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/5/21, including updates regarding exit financing, fleet update
Thorn, John Sebastian	Associate	\$ 367.00	8/4/2021	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing update, fleet discussion) to prepare for the UCC call on 8/5/21
Thorn, John Sebastian	Associate	\$ 367.00	8/4/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review, including talking points focus rework in preparation for UCC Meeting on 8/5/21
Thorn, John Sebastian	Associate	\$ 367.00	8/5/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/5/21, including update regarding current version of exit financing proposal, exclusivity filing update
Thorn, John Sebastian	Associate	\$ 367.00	8/5/2021	0.5	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/5/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as well as updated lease assumption review requirements
Thorn, John Sebastian	Associate	\$ 367.00	8/5/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Conducted further analysis into the activity of Avianca aircraft and the breakdown of parked versus active aircraft since April
Thorn, John Sebastian	Associate	\$ 367.00	8/6/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepared process notes and general information regarding action items for weekly updates in preparation of flash card
Thorn, John Sebastian	Associate	\$ 367.00	8/9/2021	0.1	Committee Communications and Discussions	Participated in Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., Debtors' Chapter 11 Plan, aircraft lease assumption reviews) in preparation for upcoming UCC meeting on 8/12/21
Thorn, John Sebastian	Associate	\$ 367.00	8/9/2021	0.2	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., aircraft lease review, CS retention app) in advance of the UCC meeting scheduled for 8/12/21
Thorn, John Sebastian	Associate	\$ 367.00	8/9/2021	1.1	Committee Communications and Discussions	Met with Y. Qin to discuss handover of flash card updates, including data collection and analysis
Thorn, John Sebastian	Associate	\$ 367.00	8/9/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 8/12/21
Thorn, John Sebastian	Associate	\$ 367.00	8/10/2021	1.0	Committee Communications and Discussions	Met with Y. Qin to discuss COVID data analysis and deck preparation
Thorn, John Sebastian	Associate	\$ 367.00	8/10/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including plan for detailed claims analysis
Thorn, John Sebastian	Associate	\$ 367.00	8/11/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/12/21, including updates regarding exit financing, fleet update
Thorn, John Sebastian	Associate	\$ 367.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing update, fleet discussion) to prepare for the UCC call on 8/12/21
Thorn, John Sebastian	Associate	\$ 367.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update
Thorn, John Sebastian	Associate	\$ 367.00	8/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding claims analysis and discussing slide on Avianca parking activity
Thorn, John Sebastian	Associate	\$ 367.00	8/13/2021	0.5	Committee Communications and Discussions	Met with Y. Qin to discuss Viva Air Analysis and to discuss more instructions for Avianca project updates.

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	8/9/2021	0.6	Committee Communications and Discussions	Participate in project introduction session with J. Adriaenssens, including review of flash card update process, relevant meetings, and key stakeholders
Qin, Yinan	Associate	\$ 367.00	8/9/2021	1.1	Committee Communications and Discussions	Met with J. Thorn to discuss handover of flash card updates, including data collection and analysis
Qin, Yinan	Associate	\$ 367.00	8/9/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 8/12/21
Qin, Yinan	Associate	\$ 367.00	8/9/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/12/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	8/9/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/12/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	8/9/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/12/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisitions and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	8/10/2021	1.0	Committee Communications and Discussions	Met with J.Thorn to discuss COVID data analysis and deck preparation
Qin, Yinan	Associate	\$ 367.00	8/10/2021	0.4	Committee Communications and Discussions	Participate on weekly call with Jefferies and Alton teams to prepare for UCC meeting on 8/12/21, including update on potential exit financing deal
Qin, Yinan	Associate	\$ 367.00	8/10/2021	1.3	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC meeting on 8/12/21
Qin, Yinan	Associate	\$ 367.00	8/11/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes over the past week in preparation for UCC meeting on 8/12/21
Qin, Yinan	Associate	\$ 367.00	8/11/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/5/21, including updates regarding exit financing, fleet update
Qin, Yinan	Associate	\$ 367.00	8/11/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., exit financing update, fleet discussion) to prepare for the UCC call on 8/5/21
Qin, Yinan	Associate	\$ 367.00	8/11/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review, including talking points focus rework in preparation for UCC Meeting on 8/12/21
Qin, Yinan	Associate	\$ 367.00	8/12/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 8/12/21, including update regarding current version of exit financing proposal, exclusivity filing update
Qin, Yinan	Associate	\$ 367.00	8/12/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 8/12/21 meeting, including follow-up topic regarding claims analysis and discussing slide on Avianca parking activity
Qin, Yinan	Associate	\$ 367.00	8/13/2021	0.5	Committee Communications and Discussions	Met with J. Thorn to discuss Viva Air Analysis and to discuss more instructions for Avianca project updates.
Qin, Yinan	Associate	\$ 367.00	8/16/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, unsecured debt topic) in preparation for upcoming UCC meeting on 8/19/21
Qin, Yinan	Associate	\$ 367.00	8/16/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/19/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	8/16/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/19/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	8/16/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/19/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisitions and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	8/17/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 8/19/21
Qin, Yinan	Associate	\$ 367.00	8/18/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week in preparation for UCC Meeting on 8/19/21
Qin, Yinan	Associate	\$ 367.00	8/18/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 8/19/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	8/18/2021	2.4	Committee Communications and Discussions	Participate on Omnibus hearing on 8/18/21, including review of Alton's third interim fee application and other case-related matters
Qin, Yinan	Associate	\$ 367.00	8/18/2021	0.3	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/19/21, including updates regarding fleet and current operational environment
Qin, Yinan	Associate	\$ 367.00	8/18/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., ongoing investigation status) to prepare for the UCC call on 8/19/21
Qin, Yinan	Associate	\$ 367.00	8/19/2021	1.2	Fleet Related Matters	Review claims filings model for ongoing claim analysis
Qin, Yinan	Associate	\$ 367.00	8/19/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 8/19/21, including update regarding omnibus hearing outcomes
Qin, Yinan	Associate	\$ 367.00	8/23/2021	0.4	Committee Communications and Discussions	Participate Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, unsecured debt topic) in preparation for upcoming UCC meeting on 8/26/21
Qin, Yinan	Associate	\$ 367.00	8/23/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 8/26/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	8/23/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/26/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	8/23/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 8/26/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	8/24/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 8/26/21
Qin, Yinan	Associate	\$ 367.00	8/24/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week in preparation for UCC Meeting on 8/26/21
Qin, Yinan	Associate	\$ 367.00	8/25/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 8/26/21
Qin, Yinan	Associate	\$ 367.00	8/25/2021	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 8/26/21, including updates regarding DIP refinancing, fleet, and cash reporting
Qin, Yinan	Associate	\$ 367.00	8/25/2021	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via email) to prepare for the UCC call on 8/26/21
Qin, Yinan	Associate	\$ 367.00	8/30/2021	0.3	Committee Communications and Discussions	Participate Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., unredacted document request for Willkie team) in preparation for upcoming UCC meeting on 9/2/21
Qin, Yinan	Associate	\$ 367.00	8/30/2021	0.2	Committee Communications and Discussions	Participate on weekly call with select members of the Willkie team to align on open items (e.g., unredacted versions of selected documents to support claims analysis) in advance of the UCC meeting scheduled for 9/2/21
Qin, Yinan	Associate	\$ 367.00	8/31/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 9/2/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	8/31/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/2/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	8/31/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/2/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	8/31/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 9/2/21



Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel the Debtors
c/o Avianca Holdings S.A.
Av. Calle 26 # 59-15, 6th Floor
Bogota, 111321 Colombia

Account Number [REDACTED]
Invoice Number 434521088
Issue Date 26 October 2021
Due Date 25 November 2021

Engagement Name UCC Advisory Support

Professional: Title	Billable Period: September 1, 2021 - September 30, 2021	Hours Billed	Billing Rate	Total Billed
Berger, Jonathan: Managing Director		11.1	1,076.00	11,943.60
Mowry, John: Managing Director		9.1	1,076.00	9,791.60
Ryan, Leah: Managing Director		35.8	1,076.00	38,520.80
Adriaenssens, Jason: Engagement Manager		30.6	709.00	21,695.40
Boursin, Marc: Associate		8.3	367.00	3,046.10
Fischer Linnett, Dalton: Associate		18.8	367.00	6,899.60
Puskarevic, Marko: Associate		0.6	367.00	220.20
Traianou, Declan: Associate		27.7	367.00	10,165.90
Qin, Yinan: Associate		64.2	367.00	23,561.40
Sub-Total:				\$125,844.60
Total:				US\$125,844.60

**Detailed statement of hours included as separate attachment*

Balance Owing: US\$125,844.60

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire



Check

Alton Aviation Consultancy LLC
110 West 40th Street, Suite 505
New York, NY 10018, USA

Summary of Hours by Project Category
September 1, 2021 - September 30, 2021

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	86.4	\$75,475.20
Fee Application	2.0	\$1,418.00
Fleet Related Matters	86.5	\$36,613.50
Performance Monitoring (Internal, Market/Competitor)	31.3	\$12,337.90
Total	206.2	\$125,844.60

Summary of Hours of Professional
 September 1, 2021 - September 30, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	11.1	\$11,943.60
Mowry, John	Managing Director	\$1,076.00	9.1	\$9,791.60
Ryan, Leah	Managing Director	\$1,076.00	35.8	\$38,520.80
Adriaenssens, Jason	Engagement Manager	\$709.00	30.6	\$21,695.40
Boursin, Marc	Associate	\$367.00	8.3	\$3,046.10
Fischer Linnett, Dalton	Associate	\$367.00	18.8	\$6,899.60
Puskarevic, Marko	Associate	\$367.00	0.6	\$220.20
Traianou, Declan	Associate	\$367.00	27.7	\$10,165.90
Qin, Yinan	Associate	\$367.00	64.2	\$23,561.40
Total			206.2	\$125,844.60

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	01-09-21	0.4	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtor motion to reject Exxon fuel agreements) and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	02-09-21	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 9/2/21, including update on fleet and operational performance
Berger, Jonathan	Managing Director	\$1,076.00	02-09-21	0.3	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtor motion to reject Carey Limousine agreement and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	02-09-21	0.3	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtor motion to reject software provider PRISM agreement and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	02-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 9/2/21 meeting, including follow-up topic regarding open debtor motions and fleet claims analysis
Berger, Jonathan	Managing Director	\$1,076.00	03-09-21	0.4	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtor motion to enter into an agreement with ATM, a wheelchair service vendor at LAX and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	07-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 9/9/21
Berger, Jonathan	Managing Director	\$1,076.00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/9/21, including updates on exit timing, fleet, and cash reporting
Berger, Jonathan	Managing Director	\$1,076.00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call on 9/9/21
Berger, Jonathan	Managing Director	\$1,076.00	09-09-21	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 9/9/21, including update on fleet and exit timing
Berger, Jonathan	Managing Director	\$1,076.00	09-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 9/9/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as well as updated lease assumption review requirements
Berger, Jonathan	Managing Director	\$1,076.00	13-09-21	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions filed over the weekend) in preparation for upcoming UCC meeting on 9/16/21
Berger, Jonathan	Managing Director	\$1,076.00	15-09-21	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC members via email
Berger, Jonathan	Managing Director	\$1,076.00	20-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 9/9/21
Berger, Jonathan	Managing Director	\$1,076.00	21-09-21	0.6	Committee Communications and Discussions	Participate on ad hoc conf call organized by Wilkie at the request of UCC member Puma to provide status update on exit plan
Berger, Jonathan	Managing Director	\$1,076.00	21-09-21	0.4	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtor motion to exercise their call option on the remaining 10.1% of the LifeMiles equity
Berger, Jonathan	Managing Director	\$1,076.00	21-09-21	0.9	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew the Debtor's summary documents of a new long term agreement with Amadeus for its IT services which includes a settlement of Amadeus' claims and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	21-09-21	0.7	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtors plans to reject two agreements regarding the provision of ground handling service contracts in Dallas by mutual agreement with the vendor and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	22-09-21	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/23/21, including updates on exit timing, fleet, and cash reporting
Berger, Jonathan	Managing Director	\$1,076.00	22-09-21	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 9/23/21
Berger, Jonathan	Managing Director	\$1,076.00	23-09-21	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 9/23/21, including update on fleet and exit timing
Berger, Jonathan	Managing Director	\$1,076.00	27-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 9/30/21
Berger, Jonathan	Managing Director	\$1,076.00	29-09-21	0.2	Committee Communications and Discussions	At request of Seabury (email from G. Hughs), reivew Debtor motion to reject a spare Rolls Royce engine and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	29-09-21	0.4	Performance Monitoring (Internal, Market/Competitor)	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC members via email

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	02-09-21	0.6	Committee Communications and Discussions	Participate in UCC meeting dated 9/2/21, including updates on fleet and operational performance
Mowry, John	Managing Director	\$ 1,076.00	02-09-21	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 9/2/21 meeting, including follow-up topic regarding open debtor motions and fleet claims analysis
Mowry, John	Managing Director	\$ 1,076.00	07-09-21	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 9/9/21
Mowry, John	Managing Director	\$ 1,076.00	08-09-21	0.6	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update in operations in preparation for UCC call on 9/9/21, including updates on exit timing, fleet, and cash reporting
Mowry, John	Managing Director	\$ 1,076.00	08-09-21	0.6	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call on 9/9/21
Mowry, John	Managing Director	\$ 1,076.00	09-09-21	1.0	Committee Communications and Discussions	Participate in UCC meeting dated 9/9/21, including update in fleet and exit timing
Mowry, John	Managing Director	\$ 1,076.00	09-09-21	0.3	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 9/9/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as well as updated lease assumption review requirements
Mowry, John	Managing Director	\$ 1,076.00	13-09-21	0.2	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions filed over the weekend) in preparation for upcoming UCC meeting on 9/16/21
Mowry, John	Managing Director	\$ 1,076.00	20-09-21	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 9/9/21
Mowry, John	Managing Director	\$ 1,076.00	22-09-21	0.5	Committee Communications and Discussions	Participate in weekly call with Seabury, Jefferies and Alton to discuss update in operations in preparation for UCC call on 9/23/21, including updates on exit timing, fleet, and cash reporting
Mowry, John	Managing Director	\$ 1,076.00	23-09-21	0.7	Committee Communications and Discussions	Participate in UCC meeting dated 9/23/21, including update in fleet and exit timing
Mowry, John	Managing Director	\$ 1,076.00	23-09-21	1.4	Fleet Related Matters	Discuss with Y. Qin about the claim analysis model methodology in general
Mowry, John	Managing Director	\$ 1,076.00	23-09-21	0.6	Fleet Related Matters	Discuss with Y. Qin about the maintenance cashflow model methodology in general
Mowry, John	Managing Director	\$ 1,076.00	27-09-21	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 9/30/21
Mowry, John	Managing Director	\$ 1,076.00	27-09-21	0.7	Fleet Related Matters	Discuss review process for claims analysis with J. Adriaenssens and Y. Qin, including discussion on maintenance modeling methodology
Mowry, John	Managing Director	\$ 1,076.00	29-09-21	0.2	Committee Communications and Discussions	At request of Seabury (email from G. Hughes), review Debtor motion regarding Rolls Royce spare engine rejection
Mowry, John	Managing Director	\$ 1,076.00	29-09-21	0.5	Fleet Related Matters	Discuss with Y. Qin about the maintenance cashflow modeling methodology on some special case

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.6	Committee Communications and Discussions	Review of lease assumption motion for MSN 4944 with Stratos
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	1.4	Committee Communications and Discussions	Review of AVH's - Luth Declaration supporting equity conversion and committment agreement
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.2	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/2/21, including updates regarding DIP refinancing, fleet, and cash reporting
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via email) to prepare for the UCC call on 9/2/21
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 9/2/21
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 9/2/21
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	2.8	Committee Communications and Discussions	At the request of Wilkie, review changes to the plan of disclosure statement including updates for the Joint Chapter 11 Plan.
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.4	Committee Communications and Discussions	Review of WIP material ahead of the weekly advisors professional call
Ryan, Leah	Managing Director	\$ 1,076.00	01-09-21	0.6	Committee Communications and Discussions	Review of motion to reject various Exxon fuel agreements (Tampa-Exxon, Avianca Canada-Exxon)
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	2.2	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of notice of filing exhibit C - liquidation analysis
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	0.5	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 9/2/21
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 9/2/21, including update regarding recently filed motions and other filings by Debtors
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	1.7	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review materials prepared in relation to the Banco de Bogota settlement, including a summary of the transaction and the committee recommendation letter.
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	0.5	Committee Communications and Discussions	Review of AVH's weekly operating stats uploaded to intralinks (2021.9.01)
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	1.1	Committee Communications and Discussions	At the request of Wilkie, (Debra Sinclair), review exhibits in the motion for approving the discloure statement, namely allowable claims for voting purposes
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	0.6	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of rejection notice of Ground handling Carey International agreement
Ryan, Leah	Managing Director	\$ 1,076.00	02-09-21	0.5	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of Prism market data agreement
Ryan, Leah	Managing Director	\$ 1,076.00	03-09-21	2.4	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of notice of filing exhibit D - Financial projections and additional financial materials
Ryan, Leah	Managing Director	\$ 1,076.00	03-09-21	1.6	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of AVH Governance Term sheet
Ryan, Leah	Managing Director	\$ 1,076.00	07-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 9/9/21
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.6	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/9/21, including updates on exit timing, fleet, and cash reporting
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.4	Committee Communications and Discussions	Review of WIP material ahead of the weekly advisors professional call
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call on 9/9/21
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 9/9/21
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.6	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 9/9/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	08-09-21	0.9	Committee Communications and Discussions	At the request of Wilkie (Robert Engelke), review of Venezuela Overflight fees
Ryan, Leah	Managing Director	\$ 1,076.00	09-09-21	0.5	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 9/9/21
Ryan, Leah	Managing Director	\$ 1,076.00	09-09-21	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 9/9/21, including update on fleet and exit timing
Ryan, Leah	Managing Director	\$ 1,076.00	09-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 9/9/21 meeting, including follow-up topic regarding claims analysis and maintenance file review as well as updated lease assumption review requirements
Ryan, Leah	Managing Director	\$ 1,076.00	13-09-21	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions filed over the weekend) in preparation for upcoming UCC meeting on 9/16/21
Ryan, Leah	Managing Director	\$ 1,076.00	13-09-21	1.2	Committee Communications and Discussions	Review at the request of Wilkie (Robert Engelke) the Debtors updated plan and disclosure statement setting out a new class
Ryan, Leah	Managing Director	\$ 1,076.00	15-09-21	0.4	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/16/21, including updates on continuing fleet negotiations
Ryan, Leah	Managing Director	\$ 1,076.00	15-09-21	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., ongoing fleet negotiations, update to potential claims) to prepare for the UCC call on 9/16/21
Ryan, Leah	Managing Director	\$ 1,076.00	15-09-21	0.5	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC
Ryan, Leah	Managing Director	\$ 1,076.00	20-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 9/9/21
Ryan, Leah	Managing Director	\$ 1,076.00	21-09-21	0.6	Committee Communications and Discussions	Participate on conference call organized by Wilkie at the request of UCC member Puma to provide status update on exit plan and status of bankruptcy process
Ryan, Leah	Managing Director	\$ 1,076.00	21-09-21	0.9	Committee Communications and Discussions	At request of Wilkie (Robert Engelke), review motion to exercise their call option on the remaining 10.1% of the LifeMiles equity
Ryan, Leah	Managing Director	\$ 1,076.00	21-09-21	1.2	Committee Communications and Discussions	At request of Wilkie (Robert Engelke), review documents in relation to a new long term agreement for IT services with Amadeus and settlement agreement
Ryan, Leah	Managing Director	\$ 1,076.00	21-09-21	0.7	Committee Communications and Discussions	At request of Wilkie (Robert Engelke), review rejection of ground handling contracts in Dallas.
Ryan, Leah	Managing Director	\$ 1,076.00	21-09-21	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$ 1,076.00	22-09-21	0.5	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/23/21, including updates on exit timing, fleet, and cash reporting
Ryan, Leah	Managing Director	\$ 1,076.00	9-22-2021	0.5	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC meeting on 9/23/21
Ryan, Leah	Managing Director	\$ 1,076.00	9-23-2021	0.6	Committee Communications and Discussions	Preparations for pitch out of relevant weekly materials to UCC members dated 9/23/21
Ryan, Leah	Managing Director	\$ 1,076.00	9-23-2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 9/23/21, including update on fleet and exit timing
Ryan, Leah	Managing Director	\$ 1,076.00	9-27-2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 9/30/21
Ryan, Leah	Managing Director	\$ 1,076.00	9-29-2021	0.2	Committee Communications and Discussions	At request of Seabury (Ginger Hughes), reievew Debtor motion with Rolls Royce
Ryan, Leah	Managing Director	\$ 1,076.00	9-29-2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC members

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	01-09-21	0.7	Committee Communications and Discussions	Edit and review weekly flash card in preparation for UCC meeting scheduled for 9/2/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	01-09-21	0.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/2/21, including updates regarding ongoing fleet negotiations
Adriaenssens, Jason	Engagement Manager	\$ 709.00	01-09-21	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., updated plan and disclosure statement) to prepare for the UCC call on 9/2/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	01-09-21	0.9	Fleet Related Matters	Review unredacted documents as provided by R. Engelke; prepare comparative analysis to rates provided to ensure alignment; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	02-09-21	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 9/2/21, including update regarding recently filed motions and other filings by Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	02-09-21	0.6	Committee Communications and Discussions	Review of Docket 2067, Exhibit C regarding hypothetical evaluation of Chapter 7 liquidation of AVH
Adriaenssens, Jason	Engagement Manager	\$ 709.00	02-09-21	2.1	Committee Communications and Discussions	Review of Docket 2067, Exhibit D regarding additional financial materials and detailed review of key operational aspects (e.g., fleet plan, future aircraft financing, updated business model)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	02-09-21	0.5	Committee Communications and Discussions	Prepare summary of Docket 2067, Exhibit D for Alton internal team; correspond with Alton team regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	03-09-21	0.5	Committee Communications and Discussions	Review of Docket 1983 for the Claims Voting Procedures, including a focus on the allowance of one claimant for each aircraft
Adriaenssens, Jason	Engagement Manager	\$ 709.00	03-09-21	2.1	Committee Communications and Discussions	Conduct cross-check review of Docket 1983, Annex 1 to Solicitation Procedures, to compare against tracked aircraft list by MSN
Adriaenssens, Jason	Engagement Manager	\$ 709.00	03-09-21	0.3	Committee Communications and Discussions	Correspond with D. Sinclair and R. Englke regarding outstanding question related to aircraft listed in Docket 1983, Annex 1 to Solicitation Procedures
Adriaenssens, Jason	Engagement Manager	\$ 709.00	07-09-21	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., business plan summary document) in preparation for upcoming UCC meeting on 9/9/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	08-09-21	0.9	Fleet Related Matters	Discuss with D. Traianou review process for original lease documents as uploaded to Intralinks by the Debtors
Adriaenssens, Jason	Engagement Manager	\$ 709.00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/9/21, including fleet negotiations update and cash update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., discussion regarding claims questions, update on fleet negotiations) to prepare for the UCC call on 9/9/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	08-09-21	0.4	Committee Communications and Discussions	Review AVH historical use of Venezuelan airspace since 2018
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	0.2	Fleet Related Matters	Communicate with T. Gorren to confirm status of request for Airbus documentation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	0.2	Fleet Related Matters	Communicate with D. Sinclair regarding status of the aircraft claims allowable for voting purposes
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 9/9/21, including update regarding UST objection to filing and aircraft claims voting topic
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 9/9/21 meeting, including follow-up topic regarding Airbus documentation request and aircraft claim voting question
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	0.6	Fleet Related Matters	Review of claims file as provided by Debtors regarding specific aircraft financing structures; correspond with internal Alton team regarding summary of same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	0.1	Fleet Related Matters	Correspond with J. Brandt regarding request for Airbus documentation, including clarification regarding request
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	1.7	Committee Communications and Discussions	Conduct cross-check review of Docket 2084, Annex 1 to Solicitation Procedures, to compare against tracked aircraft list by MSN
Adriaenssens, Jason	Engagement Manager	\$ 709.00	09-09-21	0.2	Committee Communications and Discussions	Correspond with D. Sinclair regarding open question related to Claim 2406 as included in Docket 2084
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10-09-21	0.4	Committee Communications and Discussions	Correspond with D. Sinclair regarding clarification related to Claim 2406 as included on Docket 2084, including sample exhibits
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10-09-21	0.4	Committee Communications and Discussions	Correspond with D. Sinclair regarding clarification related to Claim 2406 as included on Docket 2084, including question regarding process for other reviewed claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	13-09-21	0.2	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., new recharacterization claims class) in preparation for upcoming UCC meeting on 9/16/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	13-09-21	0.4	Committee Communications and Discussions	Listen in to Avianca Omnibus hearing on 9/19/21 as overseen by Judge Glenn, including discussion of Omnibus objections replies, redline of Disclosure Statement, and approval of Stratos Lease
Adriaenssens, Jason	Engagement Manager	\$ 709.00	15-09-21	0.4	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/16/21, including updates on continuing fleet negotiations
Adriaenssens, Jason	Engagement Manager	\$ 709.00	15-09-21	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., ongoing fleet negotiations, update to potential claims) to prepare for the UCC call on 9/16/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	15-09-21	0.3	Fleet Related Matters	Review status of lease document verification and discuss priority for future efforts with D. Traianou
Adriaenssens, Jason	Engagement Manager	\$ 709.00	15-09-21	0.5	Committee Communications and Discussions	Edit and review weekly flashcard in preparation for UCC meeting on 9/16/21, including updates to news section
Adriaenssens, Jason	Engagement Manager	\$ 709.00	20-09-21	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis) in preparation for upcoming UCC meeting on 9/23/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	21-09-21	0.3	Fleet Related Matters	Review documentation provided by J. Brandt regarding aircraft order
Adriaenssens, Jason	Engagement Manager	\$ 709.00	21-09-21	0.6	Committee Communications and Discussions	Participate on call with Puma energy as requested for update on status of bankruptcy process
Adriaenssens, Jason	Engagement Manager	\$ 709.00	22-09-21	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/23/21, including update on ongoing negotiations and other fleet updates
Adriaenssens, Jason	Engagement Manager	\$ 709.00	22-09-21	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims review process) to prepare for the UCC call on 9/23/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	27-09-21	0.9	Fleet Related Matters	Discuss review process for claims analysis with M. Boursin, including short-term review for relevant documentation and claims calculation methodology
Adriaenssens, Jason	Engagement Manager	\$ 709.00	27-09-21	0.7	Fleet Related Matters	Discuss review process for claims analysis with J. Mowry and Y. Qin, including discussion on maintenance modeling methodology
Adriaenssens, Jason	Engagement Manager	\$ 709.00	27-09-21	1.5	Fee Application	Prepare draft materials in support of Alton's fourteenth monthly fee application (i.e., related to August efforts)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	28-09-21	0.8	Committee Communications and Discussions	Review email from R. Engelke regarding open items, including draft contracts and planned contract rejections; review relevant open item documentation as available
Adriaenssens, Jason	Engagement Manager	\$ 709.00	28-09-21	0.9	Fleet Related Matters	Review draft version of MSNs to be followed-up with Debtors regarding original lease documentation; correspond with R. Engelke regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	29-09-21	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/30/21, including updates on board interviews, ongoing negotiations, and claims update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	29-09-21	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., Tranche B follow-up items) to prepare for the UCC call on 9/30/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	29-09-21	0.5	Fleet Related Matters	Review draft analysis regarding aircraft lease review, including comparison to rental amounts prepared by AVH
Adriaenssens, Jason	Engagement Manager	\$ 709.00	30-09-21	0.2	Fee Application	Communicate with D. Cook with Denton's regarding draft materials in preparation for monthly fee statement for August efforts
Adriaenssens, Jason	Engagement Manager	\$ 709.00	30-09-21	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) call to discuss priority topics (e.g., open docket reviews, claims analysis)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	30-09-21	0.3	Fee Application	Review draft monthly fee statement for August efforts; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	30-09-21	1.1	Fleet Related Matters	Review deposit amount for aircraft claims review with Y. Qin
Adriaenssens, Jason	Engagement Manager	\$ 709.00	30-09-21	1.8	Committee Communications and Discussions	Review plan and disclosure statement for relevant claims information

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Boursin, Marc	Associate	\$ 367.00	27-09-21	0.9	Fleet Related Matters	Discuss review process for claims analysis with J. Adriaenssens, including short-term review for relevant documentation and claims calculation methodology
Boursin, Marc	Associate	\$ 367.00	27-09-21	0.8	Fleet Related Matters	Discussed claims analysis checking and tracing process with D. Traianou, including file checking process and solutions to common occurrences
Boursin, Marc	Associate	\$ 367.00	27-09-21	0.8	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 1092, 1142, 1160
Boursin, Marc	Associate	\$ 367.00	27-09-21	2.8	Fleet Related Matters	Searched and verified loans and lease documents from Intralinks and internal records for the whole fleet under ECA contracts calculating the difference each time between the loan amount and lease equivalent
Boursin, Marc	Associate	\$ 367.00	28-09-21	1.1	Fleet Related Matters	Produced a deck of slides to display the results of the ECA contracts analysis. Aim was to explain the difference between the plane price, the leasing amount, and the loan amount.
Boursin, Marc	Associate	\$ 367.00	30-09-21	1.9	Fleet Related Matters	Looked into the missing leasing documents and assessed the relevance of data for items MSN no 2467, 1342, 1882, 3408, 3518, 1073, 6002

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/9/21, including fleet negotiations update and cash update
Fischer Linnett, Dalton	Associate	\$ 367.00	08-09-21	0.6	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., discussion regarding claims questions, update on fleet negotiations) to prepare for the UCC call on 9/9/21
Fischer Linnett, Dalton	Associate	\$ 367.00	09-09-21	1.0	Committee Communications and Discussions	Participate on UCC meeting dated 9/9/21, including update regarding UST objection to filing and aircraft claims voting topic
Fischer Linnett, Dalton	Associate	\$ 367.00	09-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 9/9/21 meeting, including follow-up topic regarding Airbus documentation request and aircraft claim voting question
Fischer Linnett, Dalton	Associate	\$ 367.00	13-09-21	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., new recharacterization claims class) in preparation for upcoming UCC meeting on 9/16/21
Fischer Linnett, Dalton	Associate	\$ 367.00	13-09-21	0.1	Committee Communications and Discussions	Lead weekly call with members of the Willkie team to align on open items (incl. ATM, Prism, and Carey contracts, and further discussion and clarification of recharacterization (2B) claims
Fischer Linnett, Dalton	Associate	\$ 367.00	14-09-21	0.4	Committee Communications and Discussions	Prepare for disclosure statement hearing dated 9/14/2021 by reviewing relevant documentation, including debtors' disclosue statement, filed plan, and hearing agenda
Fischer Linnett, Dalton	Associate	\$ 367.00	14-09-21	2.4	Committee Communications and Discussions	Participate on disclosure statement hearing dated 9/14/2021 to understand further the discussions and decisions regarding opt-in/opt-out provisions debate and debtors' disclosure statement & plan
Fischer Linnett, Dalton	Associate	\$ 367.00	14-09-21	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 9/16/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	14-09-21	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/16/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	15-09-21	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/16/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	15-09-21	0.2	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 9/16/21
Fischer Linnett, Dalton	Associate	\$ 367.00	20-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis) in preparation for upcoming UCC meeting on 9/23/21
Fischer Linnett, Dalton	Associate	\$ 367.00	22-09-21	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 9/23/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	22-09-21	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/23/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	22-09-21	1.3	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/23/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	22-09-21	0.7	Performance Monitoring (Internal, Market/Competitor)	Prepare flaschard material for UCC update on 9/23/2021 by updating activity statuses of aircraft assumed in spring, some of which have been reactivated
Fischer Linnett, Dalton	Associate	\$ 367.00	22-09-21	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/23/21, including update on ongoing negotiations and other fleet updates
Fischer Linnett, Dalton	Associate	\$ 367.00	22-09-21	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims review process) to prepare for the UCC call on 9/23/21
Fischer Linnett, Dalton	Associate	\$ 367.00	22-09-21	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 9/23/21
Fischer Linnett, Dalton	Associate	\$ 367.00	23-09-21	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 9/23/21, including update on fleet and exit timing
Fischer Linnett, Dalton	Associate	\$ 367.00	29-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 9/30/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	29-09-21	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/30/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	29-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/30/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	29-09-21	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 9/30/21
Fischer Linnett, Dalton	Associate	\$ 367.00	30-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) call to discuss priority topics (e.g., open docket reviews, claims analysis)
Fischer Linnett, Dalton	Associate	\$ 367.00	30-09-21	0.3	Performance Monitoring (Internal, Market/Competitor)	Review omnibus duplicate claims list for omnibus hearings 6-9 as they relate to any UCC members

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Puskarevic, Marko	Associate	\$ 367.00	01-09-21	0.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/2/21, including updates regarding ongoing fleet negotiations
Puskarevic, Marko	Associate	\$ 367.00	01-09-21	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., preparation of weekly summary to be provided via email) to prepare for the UCC call on 9/2/21
Puskarevic, Marko	Associate	\$ 367.00	01-09-21	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials for UCC meeting on 9/2/21

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Traianou, Declan	Associate	\$ 367.00	08-09-21	0.9	Fleet Related Matters	Discuss with J. Adriaenssens review process for original lease documents as uploaded to Intralinks by the Debtors
Traianou, Declan	Associate	\$ 367.00	08-09-21	1.7	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 2687, 1073, 3961, 3980, 3408, 3664, 4026, 4046, 4051, 4763, 4789, 4821, 4862, 4939, 5398, 5454, 5632
Traianou, Declan	Associate	\$ 367.00	08-09-21	1.2	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 1342, 1208, 1279, 4001, 4011, 4487, 4599, 5243, 5840, 37502
Traianou, Declan	Associate	\$ 367.00	08-09-21	1.4	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 6411, 6138, 6002, 6190, 6153, 6209, 6219, 39407, 4281
Traianou, Declan	Associate	\$ 367.00	09-09-21	1.5	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 4284, 3988, 3992
Traianou, Declan	Associate	\$ 367.00	09-09-21	0.3	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 4567
Traianou, Declan	Associate	\$ 367.00	09-09-21	0.2	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 1224
Traianou, Declan	Associate	\$ 367.00	09-09-21	1.1	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 13057, 3248, 8300, 3992, 7887, 7928, 65315, 5632
Traianou, Declan	Associate	\$ 367.00	09-09-21	1.3	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 3276, 4100, 4167, 4381, 3042, 3103, 3113, 37510
Traianou, Declan	Associate	\$ 367.00	09-09-21	0.6	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 2444, 2282, 2301, 5360
Traianou, Declan	Associate	\$ 367.00	09-09-21	1.5	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 5477, 7284, 7318, 6132, 6399, 37503, 6617, 6739, 6746, 37507
Traianou, Declan	Associate	\$ 367.00	10-09-21	1.7	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 39407, 37511, 37504
Traianou, Declan	Associate	\$ 367.00	10-09-21	1.5	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 3507, 5622, 4906, 5622, 37509, 6746, 6511, 6767, 37508
Traianou, Declan	Associate	\$ 367.00	10-09-21	1.0	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 5195, 2917, 4547, 6862, 7120, 7437, 8170
Traianou, Declan	Associate	\$ 367.00	10-09-21	1.3	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 8938, 39406, 9041, 8889
Traianou, Declan	Associate	\$ 367.00	10-09-21	1.5	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 7770, 6861, 8240, 8280
Traianou, Declan	Associate	\$ 367.00	13-09-21	1.0	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 37504
Traianou, Declan	Associate	\$ 367.00	13-09-21	1.0	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 39407
Traianou, Declan	Associate	\$ 367.00	13-09-21	1.7	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 4281
Traianou, Declan	Associate	\$ 367.00	13-09-21	0.9	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 4281
Traianou, Declan	Associate	\$ 367.00	13-09-21	1.2	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 4567
Traianou, Declan	Associate	\$ 367.00	13-09-21	1.0	Fleet Related Matters	Investigated lease amounts from Intralinks and internal records for the following MSN: 3057
Traianou, Declan	Associate	\$ 367.00	15-09-21	0.3	Fleet Related Matters	Review status of lease document verification and discuss priority for future efforts with J. Adriaenssens
Traianou, Declan	Associate	\$ 367.00	16-09-21	1.1	Fleet Related Matters	Searched and verified lease documents from Intralinks and internal records for the following MSN: 7847, 39406, 43983, 37511, 4944, 37505, 23802, 23804, 755, 626, 643, 4287, 4336, 1882, 2078, 3467, 3518, 3510, 3538, 6009, 6294, 1357, 1378
Traianou, Declan	Associate	\$ 367.00	27-09-21	0.8	Fleet Related Matters	Discussed claims analysis checking and tracing process with M. Boursin, including file checking process and solutions to common occurrences

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	01-09-21	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week.
Qin, Yinan	Associate	\$ 367.00	01-09-21	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 9/2/21
Qin, Yinan	Associate	\$ 367.00	02-09-21	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 9/2/21, including update regarding recently filed motions and other filings by Debtors
Qin, Yinan	Associate	\$ 367.00	13-09-21	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 9/16/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	13-09-21	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/16/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	13-09-21	0.2	Committee Communications and Discussions	Participate Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., new recharacterization claims class) in preparation for upcoming UCC meeting on 9/16/21
Qin, Yinan	Associate	\$ 367.00	14-09-21	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/16/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	14-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 9/16/21
Qin, Yinan	Associate	\$ 367.00	15-09-21	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week.
Qin, Yinan	Associate	\$ 367.00	15-09-21	0.4	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/16/21, including updates on continuing fleet negotiations
Qin, Yinan	Associate	\$ 367.00	15-09-21	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., ongoing fleet negotiations, update to potential claims) to prepare for the UCC call on 9/16/21
Qin, Yinan	Associate	\$ 367.00	15-09-21	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 9/16/21
Qin, Yinan	Associate	\$ 367.00	20-09-21	0.3	Committee Communications and Discussions	Participate Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis) in preparation for upcoming UCC meeting on 9/23/21
Qin, Yinan	Associate	\$ 367.00	20-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 9/23/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	21-09-21	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/23/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	21-09-21	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/23/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	21-09-21	0.6	Committee Communications and Discussions	Participate on call with Puma energy as requested for update on status of bankruptcy process
Qin, Yinan	Associate	\$ 367.00	21-09-21	1.6	Fleet Related Matters	Reviewed the fleet claims file provided by Seabury regarding specific aircraft financing structures
Qin, Yinan	Associate	\$ 367.00	21-09-21	1.6	Fleet Related Matters	Examined and analyzed fleet claims file provided by Seabury regarding specific aircraft maintenance event status
Qin, Yinan	Associate	\$ 367.00	21-09-21	1.2	Fleet Related Matters	Reviewed the LOI before bankruptcy regarding specific aircraft to understand aircraft leasing matters
Qin, Yinan	Associate	\$ 367.00	22-09-21	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/23/21, including update on ongoing negotiations and other fleet updates
Qin, Yinan	Associate	\$ 367.00	22-09-21	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims review process) to prepare for the UCC call on 9/23/21
Qin, Yinan	Associate	\$ 367.00	22-09-21	1.6	Fleet Related Matters	Reviewed the Avolon post bankruptcy LOI regarding specific aircraft to understand restructure aircraft leasing matters
Qin, Yinan	Associate	\$ 367.00	22-09-21	1.6	Fleet Related Matters	Created claim analysis model template regarding the specific aircraft
Qin, Yinan	Associate	\$ 367.00	22-09-21	1.2	Fleet Related Matters	Modeled the maintenance cashflow for specific aircraft as the part of the claim analysis
Qin, Yinan	Associate	\$ 367.00	23-09-21	1.2	Fleet Related Matters	Modeled the different scenario maintenance cashflow for specific aircraft as the part of the claim analysis

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	23-09-21	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 9/23/21, including update regarding recently filed motions and other filings by Debtors
Qin, Yinan	Associate	\$ 367.00	23-09-21	1.4	Fleet Related Matters	Discuss with J.Mowry about the claim analysis model methodology in general
Qin, Yinan	Associate	\$ 367.00	23-09-21	0.6	Fleet Related Matters	Discuss with J.Mowry about the maintenance cashflow model methodology in general
Qin, Yinan	Associate	\$ 367.00	23-09-21	1.2	Fleet Related Matters	Reviewed the second stipulation documents regarding the specific aircraft
Qin, Yinan	Associate	\$ 367.00	24-09-21	1.2	Fleet Related Matters	Created claim analysis model regarding the PBH section
Qin, Yinan	Associate	\$ 367.00	24-09-21	1.6	Fleet Related Matters	Created claim analysis model regarding the rent section
Qin, Yinan	Associate	\$ 367.00	24-09-21	1.6	Fleet Related Matters	Created claim analysis model regarding the original lease section
Qin, Yinan	Associate	\$ 367.00	24-09-21	1.6	Fleet Related Matters	Created claim analysis model regarding the restructed lease section
Qin, Yinan	Associate	\$ 367.00	24-09-21	1.6	Fleet Related Matters	Adjust claim analysis model regarding the restructed lease section
Qin, Yinan	Associate	\$ 367.00	24-09-21	0.4	Fleet Related Matters	Review claim analysis model regarding the restructed lease section
Qin, Yinan	Associate	\$ 367.00	27-09-21	0.7	Fleet Related Matters	Discuss review process for claims analysis with J. Adriaenssens and J. Mowry, including discussion on maintenance modeling methodology
Qin, Yinan	Associate	\$ 367.00	27-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 9/30/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	27-09-21	1.6	Fleet Related Matters	Updated claim analysis model for base case scenario cashflow analysis on the specific aircraft
Qin, Yinan	Associate	\$ 367.00	27-09-21	1.2	Fleet Related Matters	Updated claim analysis model for restructure lease scenario cashflow analysis on the specific aircraft
Qin, Yinan	Associate	\$ 367.00	27-09-21	1.6	Fleet Related Matters	Updated claim analysis model for rejected lease scenario cashflow analysis on the specific aircraft
Qin, Yinan	Associate	\$ 367.00	28-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/30/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	28-09-21	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 9/30/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	28-09-21	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 9/30/21
Qin, Yinan	Associate	\$ 367.00	29-09-21	1.1	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week.
Qin, Yinan	Associate	\$ 367.00	29-09-21	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed and revised in order to be displayed in Alton meeting on 9/30/21
Qin, Yinan	Associate	\$ 367.00	29-09-21	0.5	Fleet Related Matters	Discuss with J.Mowry about the maintenance cashflow modeling methodology on some special case
Qin, Yinan	Associate	\$ 367.00	29-09-21	1.4	Fleet Related Matters	Modify the maintenance cashflow model based on the the latest methodology
Qin, Yinan	Associate	\$ 367.00	29-09-21	0.5	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 9/29/21, including update on ongoing negotiations and other fleet updates
Qin, Yinan	Associate	\$ 367.00	29-09-21	0.2	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., claims review process) to prepare for the UCC call on 9/29/21
Qin, Yinan	Associate	\$ 367.00	30-09-21	1.6	Fleet Related Matters	Created claim analysis model regarding the restructed lease section for specific narrowbody aircraft
Qin, Yinan	Associate	\$ 367.00	30-09-21	1.4	Fleet Related Matters	Analysis maintenance cashflow regarding the restructed lease scenario for specific narrowbody aircraft

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	30-09-21	1.6	Fleet Related Matters	Updated claim analysis model regarding the rejected lease section for specific narrowbody aircraft
Qin, Yinan	Associate	\$ 367.00	30-09-21	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief
Qin, Yinan	Associate	\$ 367.00	30-09-21	1.1	Fleet Related Matters	Review deposit amount for aircraft claims review with J. Adriaenssens
Qin, Yinan	Associate	\$ 367.00	30-09-21	1.6	Fleet Related Matters	Created claim analysis model regarding the restructed lease section
Qin, Yinan	Associate	\$ 367.00	30-09-21	1.4	Fleet Related Matters	Updated MCF model regarding the restructed lease section for Avolon widebody aircraft
Qin, Yinan	Associate	\$ 367.00	30-09-21	1.6	Fleet Related Matters	Created claim analysis model regarding the restructed lease section for Avolon narrowbody aircraft
Qin, Yinan	Associate	\$ 367.00	30-09-21	1.2	Fleet Related Matters	Updated MCF model regarding the restructed lease section for Avolon narrowbody aircraft



Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel to the Debtors
 c/o Avianca Holdings S.A.
 Av. Calle 26 # 59-15, 6th Floor
 Bogota, 111321 Colombia

Account Number [REDACTED]
Invoice Number 434521121
Issue Date 29 November 2021
Due Date 29 December 2021

Engagement Name UCC Advisory Support

Project/Item	Quantity	Unit Price	Total
Berger, Jonathan: Managing Director	15	1,076.00	16,140.00
Mowry, John: Managing Director	4.4	1,076.00	4,734.40
Ryan, Leah: Managing Director	16.2	1,076.00	17,431.20
Adriaenssens, Jason: Engagement Manager	26.7	709.00	18,930.30
Fischer Linnett, Dalton: Associate	26.6	367.00	9,762.20
Boursin, Marc: Associate	15.7	367.00	5,761.90
Qin, Yinan: Associate	178.2	367.00	65,399.40
Sub-Total:			\$138,159.40
Total:			US\$138,159.40

Balance Owing: US\$138,159.40

* Detailed statement of hours included as separate attachment.

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire



Check

Alton Aviation Consultancy LLC
 110 West 40th Street, Suite 505
 New York, NY 10018, USA

Summary of Hours by Professional
October 1, 2021 - October 31, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Fees Billed
Adriaenssens, Jason	Engagement Manager	709	26.7	\$ 18,930.30
Berger, Jonathan	Managing Director	1076	15.0	\$ 16,140.00
Boursin, Marc	Associate	367	15.7	\$ 5,761.90
Fischer Linnett, Dalton	Associate	367	26.6	\$ 9,762.20
Mowry, John	Managing Director	1076	4.4	\$ 4,734.40
Qin, Yinan	Associate	367	178.2	\$ 65,399.40
Ryan, Leah	Managing Director	1076	16.2	\$ 17,431.20
Total			282.8	\$ 138,159.40

Summary Hours by Project Category
October 1, 2021 - October 31, 2021
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Project Category	Total Hours	Total Billed
Committee Communications and Discussions	74.8	\$ 56,677.60
Fee Application	1.5	\$ 1,063.50
Fleet Related Matters	158.4	\$ 62,765.60
Performance Monitoring (Internal, Market/Competitor)	48.1	\$ 17,652.70
Total	282.8	\$ 138,159.40

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	10/4/2021	0.4	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew the Debtor's plan to assume a sales contract with Accenture and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	10/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 10/7/21
Berger, Jonathan	Managing Director	\$1,076.00	10/6/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/7/21, including updates on exit timing, fleet, and cash reporting
Berger, Jonathan	Managing Director	\$1,076.00	10/6/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call on 10/7/21
Berger, Jonathan	Managing Director	\$1,076.00	10/6/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC members via email for update provided on 10/7/21
Berger, Jonathan	Managing Director	\$1,076.00	10/6/2021	0.3	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), review the Debtor's motion to approve an engine loan agreement and the Serranos Settlement Agreement and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	10/7/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 10/7/21, including update on fleet, claims status, merger rumors, and exit timing
Berger, Jonathan	Managing Director	\$1,076.00	10/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/7/21 meeting, including follow-up topic regarding claims analysis modeling
Berger, Jonathan	Managing Director	\$1,076.00	10/12/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 10/14/21
Berger, Jonathan	Managing Director	\$1,076.00	10/13/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/14/21, including updates on exit timing, fleet, and cash reporting
Berger, Jonathan	Managing Director	\$1,076.00	10/13/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call on 10/14/21
Berger, Jonathan	Managing Director	\$1,076.00	10/13/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC members via email on 10/14/21
Berger, Jonathan	Managing Director	\$1,076.00	10/14/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 10/14/21, including update on objections filed, review of Directors chosen, and update on negotiations with fleet stakeholders
Berger, Jonathan	Managing Director	\$1,076.00	10/14/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/14/21 meeting, including follow-up topic regarding ongoing claims analysis process
Berger, Jonathan	Managing Director	\$1,076.00	10/20/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC members via email for distribution on 10/21/21
Berger, Jonathan	Managing Director	\$1,076.00	10/21/2021	1.2	Committee Communications and Discussions	Participate on UCC meeting dated 10/21/21, including updated presentation by Debtor's on current state of the business and plan going forward
Berger, Jonathan	Managing Director	\$1,076.00	10/21/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/21/21 meeting, including follow-up topic regarding gate gourmet agreement review and claims analysis
Berger, Jonathan	Managing Director	\$1,076.00	10/25/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 10/7/21
Berger, Jonathan	Managing Director	\$1,076.00	10/26/2021	5.6	Committee Communications and Discussions	Participate on Avianca confirmation hearing with Judge Glenn in NYC to discuss emergence plan
Berger, Jonathan	Managing Director	\$1,076.00	10/27/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/7/21, including updates on exit timing, fleet, and cash reporting
Berger, Jonathan	Managing Director	\$1,076.00	10/27/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call on 10/7/21
Berger, Jonathan	Managing Director	\$1,076.00	10/27/2021	0.4	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew Debtor motion to enter into the Umbrella Agreements and Assume Amended Aircraft Lease Agreements and provide concurrence
Berger, Jonathan	Managing Director	\$1,076.00	10/28/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 10/28/21, including summary discussion of the confirmation hearing results and next steps

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$1,076.00	10/12/2021	0.4	Committee Communications and Discussion	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming 10/14/21 UCC meeting
Mowry, John	Managing Director	\$1,076.00	10/13/2021	0.6	Committee Communications and Discussion	Participate in weekly call with Seabury, Jefferies and Alton to discuss update in operations in preparation for UCC call on 10/14/21, including updates on exit timing, fleet, and cash reporting
Mowry, John	Managing Director	\$1,076.00	10/13/2021	0.4	Committee Communications and Discussion	Participate in weekly Professionals call reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call on 10/14/21
Mowry, John	Managing Director	\$1,076.00	10/14/2021	0.4	Committee Communications and Discussion	Participate in UCC meeting dated 10/14/21, including update in objections filed, review of Directors chosen, and update in negotiations with fleet stakeholders
Mowry, John	Managing Director	\$1,076.00	10/14/2021	0.3	Committee Communications and Discussion	Participate in Alton internal UCC meeting debrief after 10/14/21 meeting, including follow-up topic regarding ongoing claims analysis process
Mowry, John	Managing Director	\$1,076.00	10/18/2021	0.2	Fleet Related Matters	Discussed the SMBC 787-8 maintenance burn calculation with Y. Qin
Mowry, John	Managing Director	\$1,076.00	10/25/2021	0.4	Committee Communications and Discussion	Participate in Alton internal weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 10/28/21
Mowry, John	Managing Director	\$1,076.00	10/27/2021	0.7	Committee Communications and Discussion	At request of Wilkie (email from R. Engelke), review Debtor motion to enter into the Umbrella Agreements and Assume Amended Aircraft Lease Agreements and provide concurrence
Mowry, John	Managing Director	\$1,076.00	10/28/2021	0.6	Committee Communications and Discussion	Participate in UCC meeting dated 10/28/21, including summary discussion of the confirmation hearing results and next steps
Mowry, John	Managing Director	\$1,076.00	10/29/2021	0.2	Fleet Related Matters	Discuss question regarding engine swap for claims modeling with J. Adriaenssens and Y. Qin
Mowry, John	Managing Director	\$1,076.00	10/29/2021	0.2	Fleet Related Matters	Discuss umbrella agreements regarding leases as filed in Docket 2288 with J. Adriaenssens

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$1,076.00	10/4/2021	0.9	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reivew the Debtor's plan to assume a sales contract with Accenture
Ryan, Leah	Managing Director	\$1,076.00	10/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 10/7/21
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	0.6	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/7/21, including updates on exit timing, fleet, and cash reporting
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call on 10/7/21
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 10/7/21
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	0.7	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC members via email
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	1.3	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), review the Debtor's motion to approve an engine loan agreement and the Serranos Settlement Agreement
Ryan, Leah	Managing Director	\$1,076.00	10/6/2021	0.5	Committee Communications and Discussions	Review updated AVH cash forecast posted and as of 10.01.21
Ryan, Leah	Managing Director	\$1,076.00	10/7/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 10/7/21, including update on fleet, claims status, merger rumors, and exit timing
Ryan, Leah	Managing Director	\$1,076.00	10/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/7/21 meeting, including follow-up topic regarding claims analysis modeling
Ryan, Leah	Managing Director	\$1,076.00	10/8/2021	0.9	Committee Communications and Discussions	Participate in claims update call to review current status of claims pool as prepared by Seabury along with other Financial Professional participants
Ryan, Leah	Managing Director	\$1,076.00	10/12/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 10/14/21
Ryan, Leah	Managing Director	\$1,076.00	10/12/2021	0.5	Committee Communications and Discussions	Prepare and share agenda for recurring weekly call with Seabury and Milbank
Ryan, Leah	Managing Director	\$1,076.00	10/13/2021	0.6	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/14/21, including updates on exit timing, fleet, and cash reporting
Ryan, Leah	Managing Director	\$1,076.00	10/13/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call on 10/14/21
Ryan, Leah	Managing Director	\$1,076.00	10/13/2021	0.5	Committee Communications and Discussions	Participate on weekly Co-Chair call with Brett Miller, Todd Goren, Leon Szlezinger and UCC legal counsel. Discussed key updates from Seabury weekly call and open items for discussion on broader UCC call scheduled 10/14/21
Ryan, Leah	Managing Director	\$1,076.00	10/13/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC members via email distribution on 10/14/21
Ryan, Leah	Managing Director	\$1,076.00	10/14/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 10/14/21, including update on objections filed, review of Directors chosen, and update on negotiations with fleet stakeholders
Ryan, Leah	Managing Director	\$1,076.00	10/14/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/14/21 meeting, including follow-up topic regarding ongoing claims analysis process
Ryan, Leah	Managing Director	\$1,076.00	10/18/2021	0.6	Fleet Related Matters	Discussed the SMBC 787-8 maintenance burn calculation with Y. Qin and reviewed some specific questions
Ryan, Leah	Managing Director	\$1,076.00	10/20/2021	0.4	Committee Communications and Discussions	Review, edit, and approve weekly flashcard deck in preparation for the UCC - no meeting this week, but operational performance deck provided to UCC members via email for distribution on 10/21/21
Ryan, Leah	Managing Director	\$1,076.00	10/21/2021	1.2	Committee Communications and Discussions	Participate on UCC meeting dated 10/21/21, including updated presentation by Debtor's on current state of the business and plan going forward
Ryan, Leah	Managing Director	\$1,076.00	10/21/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/21/21 meeting, including follow-up topic regarding gate gourmet agreement review and claims analysis
Ryan, Leah	Managing Director	\$1,076.00	10/25/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., exit financing, claims review, outstanding motions) in preparation for upcoming UCC meeting on 10/7/21
Ryan, Leah	Managing Director	\$1,076.00	10/27/2021	0.2	Committee Communications and Discussions	Lead weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/28/21, including updates on exit timing, fleet, and cash reporting

Ryan, Leah	Managing Director	\$1,076.00	10/27/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call on 10/7/21
Ryan, Leah	Managing Director	\$1,076.00	10/27/2021	0.4	Committee Communications and Discussions	At request of Wilkie (email from R. Engelke), reievw Debtor motion to enter into the Umbrella Agreements and Assume Amended Aircraft Lease Agreements and provide concurrence
Ryan, Leah	Managing Director	\$1,076.00	10/27/2021	0.2	Committee Communications and Discussions	Discuss request from R. Engleke regarding re-domiciliation topic with J. Adriaenssens
Ryan, Leah	Managing Director	\$1,076.00	10/28/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 10/28/21, including summary discussion of the confirmation hearing results and next steps
Ryan, Leah	Managing Director	\$1,076.00	10/28/2021	0.5	Fleet Related Matters	Participate on call with SMBC and select members of Jason Adriaenssens and John Mowry regarding claim for 787 aircraft
Ryan, Leah	Managing Director	\$1,076.00	10/28/2021	0.3	Fleet Related Matters	Participate on call with Seabury and select members of Alton team regarding claim for 787 aircraft

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/1/2021	0.4	Committee Communications and Discussions	Review omnibus files as provided by R. Engelke for potential claims implications; correspond with R. Engelke regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/1/2021	0.2	Committee Communications and Discussions	Correspond with D. Sinclair and R. Engleke regarding open question on discount rate filing for a claim
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/1/2021	0.3	Committee Communications and Discussions	Review open items (e.g., review of new docket filings, claims review) in preparation for weekly Alton meeting on 10/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/4/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, review of new lease assumptions) in preparation for upcoming UCC meeting on 10/7/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/4/2021	0.8	Fleet Related Matters	Review working model for claims analysis with Y. Qin and M. Boursin and assign next steps to continue review process
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/4/2021	1.3	Fleet Related Matters	Edit model for claims analysis; review existing documentation for pending items for specific MSNs
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/5/2021	1.1	Fleet Related Matters	Continue entering edits for claims analysis model, including review of PBH start-date based on new lease assumption orders
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/6/2021	0.3	Committee Communications and Discussions	Review updated AVH cash forecast posted and as of 10.01.21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/6/2021	0.6	Fleet Related Matters	Discuss open questions regarding the claims analysis, including review of the recently provided utilization data and claims formatting with Y. Qin and M. Boursin
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/6/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard, including updates on competitive capacity information in preparation for UCC Meeting on 10/7/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/7/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 10/7/21, including update on upcoming hearing and review of weekly flashcard material
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/7/21 meeting, including follow-up topic regarding claims analysis modeling
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/7/2021	0.3	Fleet Related Matters	Discuss with Y. Qin claims analysis and information related to rejected aircraft claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/8/2021	0.9	Committee Communications and Discussions	Participate in claims update call to review current status of claims pool as prepared by Seabury along with other Financial Professional participants
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/8/2021	0.6	Fleet Related Matters	Review and edit ongoing claims analysis model, including updates to methodology regarding rejected aircraft and review of claims categorization
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/12/2021	0.4	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis process and request for updated claims summary) in preparation for upcoming UCC meeting on 10/14/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/12/2021	0.3	Committee Communications and Discussions	Correspond with D. Sinclair regarding effective date question and request for claims process; correspond with D. Sinclair on follow-up topics to original email
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/13/2021	0.3	Committee Communications and Discussions	Participate on Court hearing that took place on 10/13/21, including an update on the Credit Suisse application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/13/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/14/21, including update on filed plan supplement and ongoing negotiations for fleet as well as claims analysis update
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/13/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., new board member selection, claims discussion) to prepare for the UCC call on 10/14/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/13/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 10/14/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/13/2021	0.7	Fleet Related Matters	Review estimated utilization numbers for claims analysis; summarize past plan documents for internal Alton team with relevant reference values
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/14/2021	1.4	Fleet Related Matters	Analyze claims modeling file, including detailed review of selected claims and specific itemizations
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/14/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 10/14/21, including update on objections filed, review of Directors chosen, and update on negotiations with fleet stakeholders
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/14/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/14/21 meeting, including follow-up topic regarding ongoing claims analysis process
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/20/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 10/21/21

Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/21/2021	1.2	Committee Communications and Discussions	Participate on UCC meeting dated 10/21/21, including updated presentation by Debtor's on current state of the business and plan going forward
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/21/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/21/21 meeting, including follow-up topic regarding gate gourmet agreement review and claims analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/21/2021	0.2	Committee Communications and Discussions	Correspond with R. Engelke regarding open Gate Gourmet agreement request
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/21/2021	0.2	Fleet Related Matters	Review current status of claims analysis with Y. Qin and discussed open request related to Docket 1537
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/21/2021	0.2	Fleet Related Matters	Review emails relating to Docket 1537 to provide unredacted LOI information to Y. Qin
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/25/2021	0.1	Committee Communications and Discussions	Participate on call with R. Engelke to review status of claims analysis
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/25/2021	1.1	Fee Application	Prepare draft materials in support of Alton's fifteenth monthly fee application (i.e., related to September efforts)
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/25/2021	0.1	Fee Application	Correspond with D. Cook regarding draft materials in support of Alton's fifteenth monthly fee application
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/25/2021	0.4	Committee Communications and Discussions	Discuss with Y. Qin claims analysis and information related to particular aircraft claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/26/2021	2.9	Committee Communications and Discussions	Participate on Confirmation Hearing on 10/26/21 - Part 1 until recess period
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/26/2021	1.6	Committee Communications and Discussions	Participate on Confirmation Hearing on 10/26/21 - Part 2 delayed rejoin due to conflict after recess period
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.3	Fee Application	Review draft materials in support of Alton's fifteenth monthly fee application; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.2	Committee Communications and Discussions	Discuss request from R. Engleke regarding re-domiciliation topic with L. Ryan
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.2	Committee Communications and Discussions	Review summary material as prepared by J. Brandt related to key outcomes from Confirmation Hearing on 10/26/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.5	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 10/27/21, including updates to competitive landscape content
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.4	Fleet Related Matters	Review of interim agreement with Rolls Royce regarding Boeing 789 aircraft
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/28/21, including update on confirmation hearing and ECA discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/27/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., interim agreement for 789 aircraft, Airbus negotiations) to prepare for the UCC call on 10/28/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/28/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 10/28/21, including discussion regarding confirmation hearing
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/28/2021	0.5	Fleet Related Matters	Participate on call with SMBC and select members of Alton team regarding claim for 787 aircraft
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/28/2021	0.3	Fleet Related Matters	Participate on call with Seabury and select members of Alton team regarding claim for 787 aircraft
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/29/2021	0.6	Fleet Related Matters	Review umbrella agreements as filed in Docket 2288, including unredacted version as provided by R. Engelke
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/29/2021	0.2	Fleet Related Matters	Discuss umbrella agreements regarding leases as filed in Docket 2288 with J. Mowry
Adriaenssens, Jason	Engagement Manager	\$ 709.00	10/29/2021	0.2	Fleet Related Matters	Discuss question regarding engine swap for claims modeling with Y. Qin and J. Mowry

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Boursin, Marc	Associate	\$ 367.00	10/1/2021	1.6	Fleet Related Matters	Searched into the newly provided documentation to verify the exhaustivity and compare the amount of the latest leasing rent amount to the ones provided for various plane MSN.
Boursin, Marc	Associate	\$ 367.00	10/4/2021	2.1	Fleet Related Matters	Completed the search into the newly provided documentation for all planes under ECA leasing and built the table comparing leasing amounts for every MSN.
Boursin, Marc	Associate	\$ 367.00	10/4/2021	0.8	Fleet Related Matters	Review working model for claims analysis with J. Adriaenssens and Y. Qin and assign next steps to continue review process
Boursin, Marc	Associate	\$ 367.00	10/5/2021	1.6	Fleet Related Matters	Review working model for claims analysis with Y. Qin and assign next steps to continue review process
Boursin, Marc	Associate	\$ 367.00	10/5/2021	1.4	Fleet Related Matters	Built the excel reference data for the claim model forecast (taking into account the different legal status of aircrafts)
Boursin, Marc	Associate	\$ 367.00	10/5/2021	0.2	Fleet Related Matters	Looked for the effective dates of restructuration for concerned aircrafts
Boursin, Marc	Associate	\$ 367.00	10/5/2021	0.9	Fleet Related Matters	Extracted the effective hours cycle values for the given months in the bankruptcy
Boursin, Marc	Associate	\$ 367.00	10/6/2021	0.6	Fleet Related Matters	Discuss open questions regarding the claims analysis, including review of the recently provided utilization data and claims formatting with J. Adriaenssens and Y. Qin
Boursin, Marc	Associate	\$ 367.00	10/6/2021	2.2	Fleet Related Matters	Extracted manually from pdf to excel all the Claim amounts and details for the 170 different MSNs
Boursin, Marc	Associate	\$ 367.00	10/6/2021	0.4	Fleet Related Matters	Extracted the cash security deposits for the restructured planes under operational lease
Boursin, Marc	Associate	\$ 367.00	10/8/2021	0.9	Fleet Related Matters	Extracted manually from pdf to excel and built detailed categories for claim amounts for the 50 first MSNs
Boursin, Marc	Associate	\$ 367.00	10/8/2021	1.4	Fleet Related Matters	Extracted manually from pdf to excel and built detailed categories for claim amounts the 70 following different MSNs
Boursin, Marc	Associate	\$ 367.00	10/8/2021	1.1	Fleet Related Matters	Extracted manually from pdf to excel and built detailed categories for claim amounts the last 50 MSNs
Boursin, Marc	Associate	\$ 367.00	10/8/2021	0.5	Fleet Related Matters	Checked if leasing and other supporting documents were present and downloaded them for 64 MSNs ahead of the modelling.

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	10/1/2021	1.4	Fleet Related Matters	Created claim analysis model regarding the rejected lease section for Avolon widebody aircraft
Qin, Yinan	Associate	\$ 367.00	10/1/2021	1.4	Fleet Related Matters	Analysis fleet utilization and merge into maintenance cashflow model for the claim analysis
Qin, Yinan	Associate	\$ 367.00	10/1/2021	0.8	Fleet Related Matters	Modify the maintenance cashflow model based on the the latest methodology
Qin, Yinan	Associate	\$ 367.00	10/1/2021	1.6	Fleet Related Matters	Revised claim analysis model regarding the rent section for particular aircraft
Qin, Yinan	Associate	\$ 367.00	10/1/2021	1.2	Fleet Related Matters	Revised claim analysis model regarding the PBH section for particular aircraft
Qin, Yinan	Associate	\$ 367.00	10/1/2021	1.6	Fleet Related Matters	Created claim analysis model regarding the original lease section particular aircraft
Qin, Yinan	Associate	\$ 367.00	10/4/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 10/7/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	10/4/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/7/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	10/4/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/7/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisitions and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	10/4/2021	0.6	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 10/7/21
Qin, Yinan	Associate	\$ 367.00	10/4/2021	0.8	Fleet Related Matters	Review working model for claims analysis with J. Adriaenssens and M. Boursin and assign next steps to continue review process
Qin, Yinan	Associate	\$ 367.00	10/4/2021	1.6	Fleet Related Matters	Adjusted claim analysis model based on the new incoming data
Qin, Yinan	Associate	\$ 367.00	10/4/2021	1.2	Fleet Related Matters	Review claim dockets to check claim amount for some particular aircraft
Qin, Yinan	Associate	\$ 367.00	10/5/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 10/7/21
Qin, Yinan	Associate	\$ 367.00	10/5/2021	1.6	Fleet Related Matters	Review working model for claims analysis with M. Boursin and assign next steps to continue review process
Qin, Yinan	Associate	\$ 367.00	10/5/2021	1.2	Fleet Related Matters	Review and examine Avianca fleet's actual operating data during the bankruptcy period for the claim analysis
Qin, Yinan	Associate	\$ 367.00	10/5/2021	1.6	Fleet Related Matters	Clean and pre-processing the fleet utilization data to merge into the claim analysis model
Qin, Yinan	Associate	\$ 367.00	10/5/2021	1.6	Fleet Related Matters	Revise the claim analysis model PBH section to reflect the true utilization expense during the bankruptcy period
Qin, Yinan	Associate	\$ 367.00	10/6/2021	0.6	Fleet Related Matters	Discuss open questions regarding the claims analysis, including review of the recently provided utilization data and claims formatting with J. Adriaenssens and M. Boursin
Qin, Yinan	Associate	\$ 367.00	10/6/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers for the presentation in preparation for UCC Meeting on 10/7/21
Qin, Yinan	Associate	\$ 367.00	10/6/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to news updates to the presentation in preparation for UCC Meeting on 10/7/21
Qin, Yinan	Associate	\$ 367.00	10/6/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week for UCC update on 10/7/21
Qin, Yinan	Associate	\$ 367.00	10/6/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review, including talking points focus rework in preparation for UCC Meeting on 10/7/21
Qin, Yinan	Associate	\$ 367.00	10/6/2021	1.2	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x aircraft base case scenario (MSN 4547/6862)
Qin, Yinan	Associate	\$ 367.00	10/6/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x aircraft restructured case scenario (MSN 4547/6862)
Qin, Yinan	Associate	\$ 367.00	10/6/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x aircraft rejected case scenario (MSN 6861/7700)
Qin, Yinan	Associate	\$ 367.00	10/6/2021	1.2	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x aircraft base case scenario (MSN 6861/7700)
Qin, Yinan	Associate	\$ 367.00	10/7/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 10/7/21, including update on upcoming hearing and review of weekly flashcard material

Qin, Yinan	Associate	\$ 367.00	10/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/7/21 meeting, including follow-up topic regarding claims analysis modeling
Qin, Yinan	Associate	\$ 367.00	10/7/2021	0.3	Fleet Related Matters	Discuss with J. Adriaenssens claims analysis and information related to rejected aircraft claims
Qin, Yinan	Associate	\$ 367.00	10/7/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320 aircraft base case scenario (MSN 7120/7437)
Qin, Yinan	Associate	\$ 367.00	10/7/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320 aircraft restructured case scenario (MSN 7120/7437)
Qin, Yinan	Associate	\$ 367.00	10/7/2021	0.8	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 1x aircraft rejected case scenario (msn 7847)
Qin, Yinan	Associate	\$ 367.00	10/7/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 1x aircraft base case scenario (msn 7847)
Qin, Yinan	Associate	\$ 367.00	10/7/2021	1.2	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft base case scenario (MSN 8095/8170)
Qin, Yinan	Associate	\$ 367.00	10/7/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft restructured case scenario (MSN 8095/8170)
Qin, Yinan	Associate	\$ 367.00	10/8/2021	0.9	Committee Communications and Discussions	Participate in claims update call to review current status of claims pool as prepared by Seabury along with other Financial Professional participants
Qin, Yinan	Associate	\$ 367.00	10/8/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft base case scenario (MSN 8240/8280)
Qin, Yinan	Associate	\$ 367.00	10/8/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft restructured case scenario (MSN 8240/8280)
Qin, Yinan	Associate	\$ 367.00	10/8/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft base case scenario (MSN 9041/9041)
Qin, Yinan	Associate	\$ 367.00	10/8/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft restructured case scenario (MSN 9041/9041)
Qin, Yinan	Associate	\$ 367.00	10/8/2021	1.2	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft base case scenario (MSN 8889/8938)
Qin, Yinan	Associate	\$ 367.00	10/8/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 2x A320n aircraft restructured case scenario (MSN 8889/8938)
Qin, Yinan	Associate	\$ 367.00	10/12/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 10/14/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	10/12/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/14/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	10/12/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/14/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	10/12/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 10/14/21
Qin, Yinan	Associate	\$ 367.00	10/12/2021	0.4	Committee Communications and Discussions	Participate Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis process and request for updated claims summary) in preparation for upcoming UCC meeting on 10/14/21
Qin, Yinan	Associate	\$ 367.00	10/12/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 787-8 aircraft base case scenario
Qin, Yinan	Associate	\$ 367.00	10/12/2021	0.8	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 787-8 aircraft assumed restructured case scenario
Qin, Yinan	Associate	\$ 367.00	10/12/2021	0.8	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 787-8 aircraft assumed rejected case scenario
Qin, Yinan	Associate	\$ 367.00	10/13/2021	0.3	Committee Communications and Discussions	Participate on Court hearing that took place on 10/13/21, including an update on the Credit Suisse application
Qin, Yinan	Associate	\$ 367.00	10/13/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/14/21, including update on filed plan supplement and ongoing negotiations for fleet as well as claims analysis update
Qin, Yinan	Associate	\$ 367.00	10/13/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., new board member selection, claims discussion) to prepare for the UCC call on 10/14/21
Qin, Yinan	Associate	\$ 367.00	10/13/2021	0.2	Committee Communications and Discussions	Revise deck per J. Adriaenssens review, including talking points focus rework in preparation for UCC Meeting on 10/14/21
Qin, Yinan	Associate	\$ 367.00	10/13/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 787-8 aircraft base case scenario (MSN 43983)
Qin, Yinan	Associate	\$ 367.00	10/13/2021	1.4	Fleet Related Matters	Modeled the maintenance cashflow for specific SMBC 787-8 aircraft rejected case scenario (MSN 43983)

Qin, Yinan	Associate	\$ 367.00	10/13/2021	1.2	Fleet Related Matters	Reviewed estimated utilization numbers for claims analysis and examined projected utilization from avh business plan into the claim analysis model
Qin, Yinan	Associate	\$ 367.00	10/13/2021	0.8	Fleet Related Matters	Pre-processed the projected AVH utilization and merged into claim analysis model
Qin, Yinan	Associate	\$ 367.00	10/13/2021	1.6	Fleet Related Matters	Reviewed the claim file for the SMBC 787-9 to compare cashflow with Alton's initial cashflow value
Qin, Yinan	Associate	\$ 367.00	10/14/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 10/14/21, including update on objections filed, review of Directors chosen, and update on negotiations with fleet stakeholders
Qin, Yinan	Associate	\$ 367.00	10/14/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/14/21 meeting, including follow-up topic regarding ongoing claims analysis process
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.6	Fleet Related Matters	Examine the court docket during stipulation period for specific aircraft to address some specific cashflow questions
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.4	Fleet Related Matters	Revised the maintenance cashflow input during the stipulation period to reflect the accurate PBH cashflow during the stipulation period for some specific aircraft
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.2	Fleet Related Matters	Analyzed claims modeling file, including detailed review of selected claims and specific itemizations
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.6	Fleet Related Matters	Examined SMBC 787-9 claim amount and created internal summary file for that specific aircraft
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 3980)
Qin, Yinan	Associate	\$ 367.00	10/14/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft restructured case scenario (MSN 3980)
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 4567)
Qin, Yinan	Associate	\$ 367.00	10/14/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft restructured case scenario (MSN 4567)
Qin, Yinan	Associate	\$ 367.00	10/15/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 5195)
Qin, Yinan	Associate	\$ 367.00	10/15/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft restructured case scenario (MSN 5195)
Qin, Yinan	Associate	\$ 367.00	10/15/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 5360)
Qin, Yinan	Associate	\$ 367.00	10/15/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft restructured case scenario (MSN 5360)
Qin, Yinan	Associate	\$ 367.00	10/15/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 5477)
Qin, Yinan	Associate	\$ 367.00	10/15/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft restructured case scenario (MSN 5477)
Qin, Yinan	Associate	\$ 367.00	10/18/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 10/21/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	10/18/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/21/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	10/18/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/21/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	10/18/2021	1.2	Fleet Related Matters	Reviewed Seabury's file claim model for SMBC 787-8 and compare the cashflow difference
Qin, Yinan	Associate	\$ 367.00	10/18/2021	0.6	Fleet Related Matters	Discussed the SMBC 787-8 maintenance burn calculation with L. Ryan and reviewed some specific questions
Qin, Yinan	Associate	\$ 367.00	10/18/2021	0.2	Fleet Related Matters	Discussed the SMBC 787-8 maintenance burn calculation with J. Mowry
Qin, Yinan	Associate	\$ 367.00	10/18/2021	1.6	Fleet Related Matters	Revised SMBC 787-8 maintenance burn calculation according to the previous discussion
Qin, Yinan	Associate	\$ 367.00	10/19/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 10/21/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	10/19/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/21/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	10/19/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/21/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines

Qin, Yinan	Associate	\$ 367.00	10/19/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 10/21/21
Qin, Yinan	Associate	\$ 367.00	10/19/2021	1.2	Fleet Related Matters	Reviewed interim arrangements documents for SMBC 787-9
Qin, Yinan	Associate	\$ 367.00	10/19/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 5622)
Qin, Yinan	Associate	\$ 367.00	10/19/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft restructured case scenario (MSN 5622)
Qin, Yinan	Associate	\$ 367.00	10/20/2021	0.4	Committee Communications and Discussions	Revise deck per J. Adriaenssens review, including talking points focus rework in preparation for UCC Meeting on 10/21/21
Qin, Yinan	Associate	\$ 367.00	10/20/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft base case scenario (MSN 1224)
Qin, Yinan	Associate	\$ 367.00	10/20/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MERX aircraft rejected case scenario (MSN 1224)
Qin, Yinan	Associate	\$ 367.00	10/20/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft base case scenario (MSN 6411)
Qin, Yinan	Associate	\$ 367.00	10/20/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft restructured case scenario (MSN 6411)
Qin, Yinan	Associate	\$ 367.00	10/20/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft base case scenario (MSN 6138)
Qin, Yinan	Associate	\$ 367.00	10/20/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft rejected case scenario (MSN 6138)
Qin, Yinan	Associate	\$ 367.00	10/21/2021	1.2	Committee Communications and Discussions	Participate on UCC meeting dated 10/21/21, including updated presentation by Debtor's on current state of the business and plan going forward
Qin, Yinan	Associate	\$ 367.00	10/21/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/21/21 meeting, including follow-up topic regarding gate gourmet agreement review and claims analysis
Qin, Yinan	Associate	\$ 367.00	10/21/2021	0.2	Fleet Related Matters	Review current status of claims analysis with J. Adriaenssens and discussed open request related to Docket 1537
Qin, Yinan	Associate	\$ 367.00	10/21/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft base case scenario (MSN 6002)
Qin, Yinan	Associate	\$ 367.00	10/21/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft rejected case scenario (MSN 6002)
Qin, Yinan	Associate	\$ 367.00	10/21/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft base case scenario (MSN 6190)
Qin, Yinan	Associate	\$ 367.00	10/21/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific ICBC aircraft rejected case scenario (MSN 6190)
Qin, Yinan	Associate	\$ 367.00	10/21/2021	1.2	Fleet Related Matters	Reviewed and revised cashflow out for some ICBC aircraft and adjusted some specific items
Qin, Yinan	Associate	\$ 367.00	10/22/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft base case scenario (MSN 5243)
Qin, Yinan	Associate	\$ 367.00	10/22/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft restructured case scenario (MSN 5243)
Qin, Yinan	Associate	\$ 367.00	10/22/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft base case scenario (MSN 5840)
Qin, Yinan	Associate	\$ 367.00	10/22/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft assumed restructured case scenario (MSN 5840)
Qin, Yinan	Associate	\$ 367.00	10/22/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft assumed rejected case scenario (MSN 5840)
Qin, Yinan	Associate	\$ 367.00	10/22/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft assumed rejected case scenario (MSN 37502)
Qin, Yinan	Associate	\$ 367.00	10/22/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Goshawk aircraft assumed rejected case scenario (MSN 37502)
Qin, Yinan	Associate	\$ 367.00	10/25/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 10/28/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	10/25/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/28/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	10/25/2021	0.4	Committee Communications and Discussions	Discuss with J. Adriaenssens claims analysis and information related to particular aircraft claims

Qin, Yinan	Associate	\$ 367.00	10/25/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/28/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	10/25/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific JSA aircraft assumed base case scenario (MSN 6153)
Qin, Yinan	Associate	\$ 367.00	10/25/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific JSA aircraft assumed restructured case scenario (MSN 6153)
Qin, Yinan	Associate	\$ 367.00	10/25/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific JSA aircraft assumed base case scenario (MSN 6209)
Qin, Yinan	Associate	\$ 367.00	10/25/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific JSA aircraft assumed restructured case scenario (MSN 6209)
Qin, Yinan	Associate	\$ 367.00	10/26/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC meeting on 10/28/2021, including weekly extracts of global, regional, and national operational data
Qin, Yinan	Associate	\$ 367.00	10/26/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/28/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	10/26/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/28/2021, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	10/26/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 10/28/21
Qin, Yinan	Associate	\$ 367.00	10/26/2021	2.9	Committee Communications and Discussions	Participate on Confirmation Hearing on 10/26/21 - Part 1 until recess period
Qin, Yinan	Associate	\$ 367.00	10/26/2021	1.6	Committee Communications and Discussions	Participate on Confirmation Hearing on 10/26/21 - Part 2 delayed rejoin due to conflict after recess period
Qin, Yinan	Associate	\$ 367.00	10/27/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/28/21, including update on confirmation hearing and ECA discussions
Qin, Yinan	Associate	\$ 367.00	10/27/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., interim agreement for 789 aircraft, Airbus negotiations) to prepare for the UCC call on 10/28/21
Qin, Yinan	Associate	\$ 367.00	10/27/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Revise deck per J. Adriaenssens review
Qin, Yinan	Associate	\$ 367.00	10/27/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific JSA aircraft assumed base case scenario (MSN 6219)
Qin, Yinan	Associate	\$ 367.00	10/27/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific JSA aircraft assumed rejected base case scenario (MSN 6219)
Qin, Yinan	Associate	\$ 367.00	10/27/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific GECAS aircraft assumed base case scenario (MSN 4487)
Qin, Yinan	Associate	\$ 367.00	10/27/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific GECAS aircraft assumed restructured case scenario (MSN 4487)
Qin, Yinan	Associate	\$ 367.00	10/27/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific GECAS aircraft assumed base case scenario (MSN 4599)
Qin, Yinan	Associate	\$ 367.00	10/27/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific GECAS aircraft assumed restructured case scenario (MSN 4599)
Qin, Yinan	Associate	\$ 367.00	10/28/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 10/28/21, including discussion regarding confirmation hearing
Qin, Yinan	Associate	\$ 367.00	10/28/2021	0.5	Fleet Related Matters	Participate on call with SMBC and select members of Alton team regarding claim for 787 aircraft
Qin, Yinan	Associate	\$ 367.00	10/28/2021	0.3	Fleet Related Matters	Participate on call with Seabury and select members of Alton team regarding claim for 787 aircraft
Qin, Yinan	Associate	\$ 367.00	10/28/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific FGL aircraft assumed base case scenario (MSN 4001)
Qin, Yinan	Associate	\$ 367.00	10/28/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific FGL aircraft assumed restructured case scenario (MSN 4001)
Qin, Yinan	Associate	\$ 367.00	10/28/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific FGL aircraft assumed base case scenario (MSN 4011)
Qin, Yinan	Associate	\$ 367.00	10/28/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific FGL aircraft assumed restructured case scenario (MSN 4011)
Qin, Yinan	Associate	\$ 367.00	10/28/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific FGL aircraft assumed rejected case scenario (MSN 4011)
Qin, Yinan	Associate	\$ 367.00	10/28/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific FGL aircraft assumed rejected case scenario (MSN 4001)

Qin, Yinan	Associate	\$ 367.00	10/29/2021	0.2	Fleet Related Matters	Discuss question regarding engine swap for claims modeling with J. Adriaenssens and J. Mowry
Qin, Yinan	Associate	\$ 367.00	10/29/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Seraph aircraft assumed base case scenario (MSN 4906)
Qin, Yinan	Associate	\$ 367.00	10/29/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Seraph aircraft restructured case scenario (MSN 4906)
Qin, Yinan	Associate	\$ 367.00	10/29/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific Aircastle aircraft assumed base case scenario (MSN 2687)
Qin, Yinan	Associate	\$ 367.00	10/29/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Aircastle aircraft rejected case scenario (MSN 2687)
Qin, Yinan	Associate	\$ 367.00	10/29/2021	1.6	Fleet Related Matters	Modeled the maintenance cashflow for specific Aircastle aircraft assumed base case scenario (MSN 1073)
Qin, Yinan	Associate	\$ 367.00	10/29/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Aircastle aircraft rejected case scenario (MSN 1083)

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	10/1/2021	1.0	Committee Communications and Discussions	Review omnibus files as provided by R. Engelke for potential claims implications
Fischer Linnett, Dalton	Associate	\$ 367.00	10/4/2021	0.3	Performance Monitoring (Internal, Market/Competitor)	Update Avianca fleet tracking file to represent current Avianca fleet, in particular with respect to aircraft leases assumed since July 2021
Fischer Linnett, Dalton	Associate	\$ 367.00	10/4/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis, review of new lease assumptions) in preparation for upcoming UCC meeting on 10/7/21
Fischer Linnett, Dalton	Associate	\$ 367.00	10/5/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 10/7/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	10/5/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/7/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	10/6/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/7/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	10/6/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/7/21, including updates on exit timing, fleet, and cash reporting
Fischer Linnett, Dalton	Associate	\$ 367.00	10/6/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g. fleet, exit timing, cash, motions, etc.) in advance of the weekly UCC member call on 10/7/21
Fischer Linnett, Dalton	Associate	\$ 367.00	10/6/2021	0.2	Committee Communications and Discussions	Edit weekly flashcard per manager review, including updates on competitive capacity information in preparation for UCC Meeting on 10/7/21
Fischer Linnett, Dalton	Associate	\$ 367.00	10/6/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Update weekly flashcard to include most recent operational data provided by Avianca for update to 10/7/21 flashcard
Fischer Linnett, Dalton	Associate	\$ 367.00	10/6/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 10/7/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	10/7/2021	0.7	Committee Communications and Discussions	Participate on UCC meeting dated 10/7/21, including update on upcoming hearing and review of weekly flashcard material
Fischer Linnett, Dalton	Associate	\$ 367.00	10/7/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/7/21 meeting, including follow-up topic regarding claims analysis modeling
Fischer Linnett, Dalton	Associate	\$ 367.00	10/12/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis process and request for updated claims summary) in preparation for upcoming UCC meeting on 10/14/21
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	0.3	Committee Communications and Discussions	Participate on Court hearing that took place on 10/13/21, including an update on the Credit Suisse application
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 10/14/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/14/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/14/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	0.6	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/14/21, including update on filed plan supplement and ongoing negotiations for fleet as well as claims analysis update
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	0.4	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., new board member selection, claims discussion) to prepare for the UCC call on 10/14/21
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	0.1	Committee Communications and Discussions	Edit weekly flashcard per manager review
Fischer Linnett, Dalton	Associate	\$ 367.00	10/13/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 10/14/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	10/14/2021	0.4	Committee Communications and Discussions	Participate on UCC meeting dated 10/14/21, including update on objections filed, review of Directors chosen, and update on negotiations with fleet stakeholders
Fischer Linnett, Dalton	Associate	\$ 367.00	10/14/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/14/21 meeting, including follow-up topic regarding ongoing claims analysis process
Fischer Linnett, Dalton	Associate	\$ 367.00	10/20/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 10/21/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	10/20/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/21/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	10/20/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/21/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	10/20/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 10/21/2021

Fischer Linnett, Dalton	Associate	\$ 367.00	10/21/2021	1.2	Committee Communications and Discussions	Participate on UCC meeting dated 10/21/21, including updated presentation by Debtor's on current state of the business and plan going forward
Fischer Linnett, Dalton	Associate	\$ 367.00	10/21/2021	0.2	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 10/21/21 meeting, including follow-up topic regarding gate gourmet agreement review and claims analysis
Fischer Linnett, Dalton	Associate	\$ 367.00	10/26/2021	2.9	Committee Communications and Discussions	Participate on Confirmation Hearing on 10/26/21 - Part 1 until recess period
Fischer Linnett, Dalton	Associate	\$ 367.00	10/26/2021	1.6	Committee Communications and Discussions	Participate on Confirmation Hearing on 10/26/21 - Part 2 delayed rejoin due to conflict after recess period
Fischer Linnett, Dalton	Associate	\$ 367.00	10/26/2021	0.9	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 10/28/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	10/27/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/28/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	10/27/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 10/28/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	10/27/2021	0.2	Committee Communications and Discussions	Participate on weekly call with Seabury (i.e., representative for the Debtors), Jefferies and Alton (i.e., financial advisors for UCC) to discuss update on operations in preparation for UCC call on 10/28/21, including update on confirmation hearing and ECA discussions
Fischer Linnett, Dalton	Associate	\$ 367.00	10/27/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., interim agreement for 789 aircraft, Airbus negotiations) to prepare for the UCC call on 10/28/21
Fischer Linnett, Dalton	Associate	\$ 367.00	10/27/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 10/21/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	10/28/2021	0.6	Committee Communications and Discussions	Participate on UCC meeting dated 10/28/21, including discussion regarding confirmation hearing



Attn: Renato Covelo, General Counsel and Richard Galindo, Associate General Counsel to the Debtors
 c/o Avianca Holdings S.A.
 Av. Calle 26 # 59-15, 6th Floor
 Bogota, 111321 Colombia

Account Number [REDACTED]
Invoice Number 434521121
Issue Date 6 January 2022
Due Date 5 February 2022

Engagement Name UCC Advisory Support

Professional: Title	Billing Period: November 1, 2021 - November 30, 2021	Hours Billed	Billing Rate	Total
Berger, Jonathan: Managing Director		2.5	1,076.00	2,690.00
Mowry, John: Managing Director		1.8	1,076.00	1,936.80
Ryan, Leah: Managing Director		3.7	1,076.00	3,981.20
Adriaenssens, Jason: Engagement Manager		6.9	709.00	4,892.10
Boursin, Marc: Associate		4.8	367.00	1,761.60
Fischer Linnett, Dalton: Associate		11.9	367.00	4,367.30
Qin, Yinan: Associate		60.9	367.00	22,350.30
Sub-Total:				\$41,979.30
Total:				US\$41,979.30

* Detailed statement of hours included as separate attachment.

Balance Owing: US\$41,979.30

PLEASE NOTE UPDATED BANK WIRE INSTRUCTIONS & MAILING ADDRESS

Wire

[REDACTED]
 [REDACTED]
 [REDACTED]
 [REDACTED]
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 [REDACTED]
 [REDACTED]

Check

Alton Aviation Consultancy LLC
 1700 Broadway, Suite 2202
 New York, NY 10019, USA

Summary of Fees by Project Category

November 1, 2021 - November 30, 2021

Professional	Title	Hourly Billing Rate	Total Hours	Total Hours Billed
Berger, Jonathan	Managing Director	\$1,076.00	2.5	\$2,690.00
Mowry, John	Managing Director	\$1,076.00	1.8	\$1,936.80
Ryan, Leah	Managing Director	\$1,076.00	3.7	\$3,981.20
Adriaenssens, Jason	Engagement Manager	\$709.00	6.9	\$4,892.10
Boursin, Marc	Associate	\$367.00	4.8	\$1,761.60
Fischer Linnett, Dalton	Associate	\$367.00	11.9	\$4,367.30
Qin, Yinan	Associate	\$367.00	60.9	\$22,350.30
Total			92.5	\$41,979.30

Summary of Hours by Project Category
November 1, 2021 - November 30, 2021

Project Category	Total Hours	Total Billed
Committee Communications and Discussions	12.0	\$10,786.70
Fee Application	1.9	\$1,347.10
Fleet Related Matters	51.3	\$19,826.40
Performance Monitoring (Internal, Market/Competitor)	27.3	\$10,019.10
Total	92.5	\$41,979.30

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Berger, Jonathan	Managing Director	\$1,076.00	11/01/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims review, 10/28 UCC call debrief, emergence date) in preparation for upcoming UCC meeting on 11/4/21
Berger, Jonathan	Managing Director	\$1,076.00	11/03/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., antitrust approval, claims discussion) to prepare for the UCC call on 11/4/21
Berger, Jonathan	Managing Director	\$1,076.00	11/03/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 11/4/21, including updates to regional news section
Berger, Jonathan	Managing Director	\$1,076.00	11/04/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 11/04/21, including discussion regarding confirmation and next steps for UCC
Berger, Jonathan	Managing Director	\$1,076.00	11/04/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/4/21 meeting, including follow-up topic regarding claims analysis and pending antitrust discussions
Berger, Jonathan	Managing Director	\$1,076.00	11/10/2021	0.3	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC, including updates to regional news section
Berger, Jonathan	Managing Director	\$1,076.00	11/17/2021	0.3	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC, including updates to regional news section

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Mowry, John	Managing Director	\$ 1,076.00	11/01/2021	0.3	Committee Communications and Discussions	Participate in Alton internal weekly call to discuss priority topics (e.g., claims review, 10/28 UCC call debrief, emergence date) in preparation for upcoming UCC meeting on 11/4/21
Mowry, John	Managing Director	\$ 1,076.00	11/03/2021	0.3	Committee Communications and Discussions	Participate in weekly Professionals call reviewing outstanding topics (e.g., antitrust approval, claims discussion) to prepare for the UCC call on 11/4/21
Mowry, John	Managing Director	\$ 1,076.00	11/04/2021	0.5	Committee Communications and Discussions	Participate in UCC meeting dated 11/04/21, including discussion regarding confirmation and next steps for UCC
Mowry, John	Managing Director	\$ 1,076.00	11/04/2021	0.4	Committee Communications and Discussions	Participate in Alton internal UCC meeting debrief after 11/4/21 meeting, including follow-up topic regarding claims analysis and pending antitrust discussions
Mowry, John	Managing Director	\$ 1,076.00	11/30/2021	0.3	Fleet Related Matters	Review updated claims analysis for overall fleet as prepared by Team and discuss with select Alton team members

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Ryan, Leah	Managing Director	\$ 1,076.00	11/01/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis process, umbrella agreement review) in preparation for upcoming UCC meeting on 11/4/21
Ryan, Leah	Managing Director	\$ 1,076.00	11/03/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., antitrust approval, claims discussion) to prepare for the UCC call on 11/4/21
Ryan, Leah	Managing Director	\$ 1,076.00	11/03/2021	0.5	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 11/4/21, including updates to regional news section
Ryan, Leah	Managing Director	\$ 1,076.00	11/04/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 11/04/21, including discussion regarding confirmation and next steps for UCC
Ryan, Leah	Managing Director	\$ 1,076.00	11/04/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/4/21 meeting, including follow-up topic regarding claims analysis and pending antitrust discussions
Ryan, Leah	Managing Director	\$ 1,076.00	11/10/2021	0.6	Committee Communications and Discussions	Review updated claims documents as provided by D. Brand; correspond regarding same
Ryan, Leah	Managing Director	\$ 1,076.00	11/17/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for distribution for UCC members on 11/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	11/18/2021	0.2	Committee Communications and Discussions	Prepare and distribute weekly flashcard update to UCC members on 11/18/21
Ryan, Leah	Managing Director	\$ 1,076.00	11/30/2021	0.5	Committee Communications and Discussions	Review updated claims analysis for overall fleet as prepared by Team and discuss with select Alton team members

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/01/2021	0.3	Committee Communications and Discussions	Lead Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis process, umbrella agreement review) in preparation for upcoming UCC meeting on 11/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/01/2021	0.1	Fee Application	Correspond with D. Cook regarding open questions related to upcoming fee applications
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/03/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., antitrust approval, claims discussion) to prepare for the UCC call on 11/4/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/03/2021	0.6	Fleet Related Matters	Discuss updated claims analysis results with Y. Qin and M. Boursin, including review of initial claim calculations compared to filed claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/03/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for UCC meeting on 11/4/21, including updates to regional news section
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/04/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 11/04/21, including discussion regarding confirmation and next steps for UCC
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/04/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/4/21 meeting, including follow-up topic regarding claims analysis and pending antitrust discussions
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/04/2021	0.2	Fleet Related Matters	Correspond with D. Brand regarding update of aircraft lease claims
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/09/2021	0.2	Fee Application	Correspond with D. Cook regarding interim and final fee application update timeline
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/10/2021	0.4	Fleet Related Matters	Review updated claims documents as provided by D. Brand; correspond regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/10/2021	0.2	Committee Communications and Discussions	Correspond with UCC members to provide weekly update material in lieu of UCC Meeting on 11/11/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/17/2021	0.4	Committee Communications and Discussions	Review and edit weekly flashcard in preparation for distribution for UCC members on 11/18/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/18/2021	0.2	Committee Communications and Discussions	Prepare and distribute weekly flashcard update to UCC members on 11/18/21
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/22/2021	0.5	Fee Application	Correspond with P. Engel regarding request from Seabury related to fee estimate
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/24/2021	0.4	Fleet Related Matters	Meeting with Y. Qin to address some specific claim analysis matters
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/29/2021	0.7	Fee Application	Prepare draft supporting materials in support of the Fee Application for October efforts
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/29/2021	0.4	Fee Application	Review draft Fee Application for October efforts; correspond with D. Cook regarding same
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/29/2021	0.2	Fleet Related Matters	Meeting with Y. Qin to address some specific claim analysis matters
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/30/2021	0.3	Fleet Related Matters	Review updated claims analysis for overall fleet as prepared by Team and discuss with select Alton team members
Adriaenssens, Jason	Engagement Manager	\$ 709.00	11/30/2021	0.2	Fleet Related Matters	Correspond with D. Brand regarding aircraft claims review, including request for updated summary documentation

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Boursin, Marc	Associate	\$ 367.00	11/02/2021	0.4	Fleet Related Matters	Discuss about lease assumption under restructured scnenario with Y. Qin
Boursin, Marc	Associate	\$ 367.00	11/02/2021	1.7	Fleet Related Matters	Reviewed the model assumptions for all ACs leased by SMBC (11 restructured ACs)
Boursin, Marc	Associate	\$ 367.00	11/02/2021	0.3	Fleet Related Matters	Reviewed the model assumptions for all ACs leased by ICBC (1 restructured ACs)
Boursin, Marc	Associate	\$ 367.00	11/02/2021	0.9	Fleet Related Matters	Reviewed the model assumptions for all ACs leased by Orix (3 restructured ACs)
Boursin, Marc	Associate	\$ 367.00	11/02/2021	0.9	Fleet Related Matters	Reviewed the model assumptions for all ACs leased by Merx (2 restructured ACs)
Boursin, Marc	Associate	\$ 367.00	11/03/2021	0.6	Fleet Related Matters	Discuss updated claims analysis results with J. Adriaenssens and Y. Qin, including review of initial claim calculations compared to filed claims

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Detailed Hours by Professional November 1, 2021 to December 30, 2021 Page 17 of 267						
Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Fischer Linnett, Dalton	Associate	\$ 367.00	11/01/2021	0.3	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) weekly call to discuss priority topics (e.g., claims analysis process, umbrella agreement review) in preparation for upcoming UCC meeting on 11/4/21
Fischer Linnett, Dalton	Associate	\$ 367.00	11/03/2021	0.3	Committee Communications and Discussions	Participate on weekly Professionals call (i.e., participants include: Jefferies/Alton/A&M teams - Financial Advisors to UCC, Willkie - Legal Counsel for UCC) reviewing outstanding topics (e.g., antitrust approval, claims discussion) to prepare for the UCC call on 11/4/21
Fischer Linnett, Dalton	Associate	\$ 367.00	11/03/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 11/4/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	11/03/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/4/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	11/03/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/4/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	11/03/2021	0.1	Committee Communications and Discussions	Correspond with D. Sinclair to distribute FA materials in preparation for UCC update on 11/4/2021
Fischer Linnett, Dalton	Associate	\$ 367.00	11/04/2021	0.5	Committee Communications and Discussions	Participate on UCC meeting dated 11/04/21, including discussion regarding confirmation and next steps for UCC
Fischer Linnett, Dalton	Associate	\$ 367.00	11/04/2021	0.4	Committee Communications and Discussions	Participate on Alton internal (i.e., Alton participants only) UCC meeting debrief after 11/4/21 meeting, including follow-up topic regarding claims analysis and pending antitrust discussions
Fischer Linnett, Dalton	Associate	\$ 367.00	11/10/2021	1.0	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 11/11/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	11/10/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/11/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	11/10/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/11/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned
Fischer Linnett, Dalton	Associate	\$ 367.00	11/17/2021	1.1	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard materials for UCC update on 11/18/2021, including weekly extracts of global, regional, and national operational data for Colombia, Latin America, and the global marketplace
Fischer Linnett, Dalton	Associate	\$ 367.00	11/17/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/18/2021, including regular weekly airline-level and capacity operational analysis and details on aircraft assumptions filed by debtors
Fischer Linnett, Dalton	Associate	\$ 367.00	11/17/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/18/2021, including survey of news on regional competitors, travel restrictions in Latin America, and approval status of fleets and routes of competitor airlines both extant and planned

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	11/01/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard materials, including weekly extracts of global, regional, and national operational data for UCC update on 11/4/21
Qin, Yinan	Associate	\$ 367.00	11/01/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/04/2021, including regular weekly airline-level and route-by-route operational analysis
Qin, Yinan	Associate	\$ 367.00	11/01/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare flashcard material for UCC update on 11/04/2021, including survey of local and industry news, overviews of travel restrictions and new fleet acquisitons and route openings by competitor airlines
Qin, Yinan	Associate	\$ 367.00	11/01/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific AMCK aircraft assumed base case scenario (MSN3961)
Qin, Yinan	Associate	\$ 367.00	11/01/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific AMCK aircraft restructured case scenario (MSN3961)
Qin, Yinan	Associate	\$ 367.00	11/01/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Stratos aircraft base case scenario (MSN4944)
Qin, Yinan	Associate	\$ 367.00	11/01/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Stratos aircraft rejected case scenario (MSN4944)
Qin, Yinan	Associate	\$ 367.00	11/01/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Wings aircraft base case scenario (MSN1400)
Qin, Yinan	Associate	\$ 367.00	11/01/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific Wings aircraft rejected case scenario (MSN1400)
Qin, Yinan	Associate	\$ 367.00	11/02/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC Meeting on 11/04/21
Qin, Yinan	Associate	\$ 367.00	11/02/2021	0.4	Fleet Related Matters	Discuss about lease assumption under restructured scenario with M. Boursin
Qin, Yinan	Associate	\$ 367.00	11/02/2021	1.2	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific CDB aircraft base case scenario (MSN1208)
Qin, Yinan	Associate	\$ 367.00	11/02/2021	1.4	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific CDB aircraft rejected case scenario (MSN1208)
Qin, Yinan	Associate	\$ 367.00	11/02/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific CDB aircraft base case scenario (MSN1279)
Qin, Yinan	Associate	\$ 367.00	11/02/2021	0.8	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific CDB aircraft rejected case scenario (MSN1279)
Qin, Yinan	Associate	\$ 367.00	11/02/2021	1.6	Fleet Related Matters	Reviewed lease document and modeled the maintenance cashflow for specific MUFG aircraft base case scenario (MS37510)
Qin, Yinan	Associate	\$ 367.00	11/03/2021	0.6	Fleet Related Matters	Discuss updated claims analysis results with J. Adriaenssens and M. Boursin, including review of initial claim calculations compared to filed claims
Qin, Yinan	Associate	\$ 367.00	11/03/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Updated travel restrictions and legal changes to South American COVID rules over the past week for update on 11/4/21
Qin, Yinan	Associate	\$ 367.00	11/03/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepared and finalized work on Avianca activity slide; reviewed in order to be displayed in Alton meeting on 11/04/21
Qin, Yinan	Associate	\$ 367.00	11/03/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Revised deck per J. Adriaenssens review
Qin, Yinan	Associate	\$ 367.00	11/03/2021	1.0	Fleet Related Matters	Revised and run the maintenance cashflow model to generate base scenario results
Qin, Yinan	Associate	\$ 367.00	11/03/2021	1.2	Fleet Related Matters	Revised and run the maintenance cashflow model to generate restructured case scenario results
Qin, Yinan	Associate	\$ 367.00	11/03/2021	1.4	Fleet Related Matters	Revised and run the maintenance cashflow model to generate rejected case scenario results

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	11/03/2021	1.2	Fleet Related Matters	Pre-processing MCF results and merged into the claim analysis model
Qin, Yinan	Associate	\$ 367.00	11/04/2021	1.2	Fleet Related Matters	Reviewed several maintenance cashflow for certain aircraft to address some specific issues
Qin, Yinan	Associate	\$ 367.00	11/04/2021	1.6	Fleet Related Matters	Reviewed several court documents for certain aircraft to address some specific issues
Qin, Yinan	Associate	\$ 367.00	11/04/2021	1.4	Fleet Related Matters	Reviewed several claim analysis files from counter parties to cross check the final amount
Qin, Yinan	Associate	\$ 367.00	11/04/2021	1.6	Fleet Related Matters	Revised claim analysis details for certain aircraft
Qin, Yinan	Associate	\$ 367.00	11/04/2021	1.6	Fleet Related Matters	Revised calculation methodologies to update the final output
Qin, Yinan	Associate	\$ 367.00	11/04/2021	1.4	Fleet Related Matters	Revised some items for certain aircraft to address some issues
Qin, Yinan	Associate	\$ 367.00	11/05/2021	1.2	Fleet Related Matters	Examined and revised some items for certain Orix aircraft to address some issues
Qin, Yinan	Associate	\$ 367.00	11/05/2021	1.6	Fleet Related Matters	Examined and revised some items for certain SMBC aircraft to address some issues
Qin, Yinan	Associate	\$ 367.00	11/05/2021	1.2	Fleet Related Matters	Examined and revised some items for certain Avolon aircraft to address some issues
Qin, Yinan	Associate	\$ 367.00	11/05/2021	1.4	Fleet Related Matters	Examined and revised some items for certain JSA aircraft to address some issues
Qin, Yinan	Associate	\$ 367.00	11/05/2021	1.2	Fleet Related Matters	Modeled Aercap aircraft for claim amount analysis
Qin, Yinan	Associate	\$ 367.00	11/05/2021	1.4	Fleet Related Matters	Modeled CDB aircraft for claim amount analysis
Qin, Yinan	Associate	\$ 367.00	11/08/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard materials for UCC, including weekly extracts of global, regional, and national operational data for update on 11/11/21
Qin, Yinan	Associate	\$ 367.00	11/08/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard material for UCC, including regular weekly airline-level and route-by-route operational analysis for update on 11/11/21
Qin, Yinan	Associate	\$ 367.00	11/08/2021	0.4	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard material for UCC, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines for update on 11/11/21
Qin, Yinan	Associate	\$ 367.00	11/09/2021	1.6	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC for update on 11/11/21
Qin, Yinan	Associate	\$ 367.00	11/15/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard materials for UCC, including weekly extracts of global, regional, and national operational data for update on 11/18/21
Qin, Yinan	Associate	\$ 367.00	11/15/2021	1.2	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard material for UCC, including regular weekly airline-level and route-by-route operational analysis for update on 11/18/21
Qin, Yinan	Associate	\$ 367.00	11/15/2021	0.8	Performance Monitoring (Internal, Market/Competitor)	Prepare weekly flashcard material for UCC, including survey of local and industry news, overviews of travel restrictions and new fleet aquisitons and route openings by competitor airlines for update on 11/18/21
Qin, Yinan	Associate	\$ 367.00	11/16/2021	1.4	Performance Monitoring (Internal, Market/Competitor)	Updated Flash Card in regards to recent COVID numbers and news updates to the presentation in preparation for UCC for update on 11/18/21
Qin, Yinan	Associate	\$ 367.00	11/24/2021	1.4	Fleet Related Matters	Review Seabury's claim file of AVH fleet
Qin, Yinan	Associate	\$ 367.00	11/24/2021	1.2	Fleet Related Matters	Review FTI's claim file of AVH fleet

Professional	Title	Hourly Billing Rate	Date	Hours	Project Category	Explanation
Qin, Yinan	Associate	\$ 367.00	11/24/2021	1.2	Fleet Related Matters	Create Alton's claim analysis output file
Qin, Yinan	Associate	\$ 367.00	11/24/2021	1.2	Fleet Related Matters	Review and compare Alton's result toward Seabury's and FTI's for certain orix aircraft to understand the difference
Qin, Yinan	Associate	\$ 367.00	11/24/2021	1.4	Fleet Related Matters	Review and compare Alton's result toward Seabury's and FTI's for certain SMBC aircraft to understand the difference
Qin, Yinan	Associate	\$ 367.00	11/24/2021	1.2	Fleet Related Matters	Review and compare Alton's result toward Seabury's for FTI's certain Avolon aircraft to understand the difference
Qin, Yinan	Associate	\$ 367.00	11/24/2021	0.4	Fleet Related Matters	Meeting with J.Adriaenssens to address some specific claim analysis matters
Qin, Yinan	Associate	\$ 367.00	11/29/2021	0.2	Fleet Related Matters	Meeting with J.Adriaenssens to review and discuss some specific claim amount
Qin, Yinan	Associate	\$ 367.00	11/30/2021	0.3	Fleet Related Matters	Review updated claims analysis for overall fleet as prepared by Team and discuss with select Alton team members

EXHIBIT B

**ATTORNEYS' FEES AND EXPENSE ENTRIES FOR MAY 27, 2020 – NOVEMBER 30,
2021, SEPARATED BY INTERIM COMPENSATION PERIOD**

FIRST INTERIM FEE APPLICATION OF ALTON AVIATION CONSULTANCY LLC

SUMMARY OF EXPENSES
MAY 27, 2020 – SEPTEMBER 30, 2020

Name of Attorney	Position	Department	Bar Admission Date	Hours	Rate	Amount
Maxcy, Patrick	Partner	Restructuring, Insolvency & Bankruptcy	1999	32.9	\$915.00	\$30,103.50
Schrag, Sarah	Managing Associate	Restructuring, Insolvency & Bankruptcy	2016	37.4	\$450.00	\$16,830.00
Total				70.3		\$46,933.50

Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

July 15, 2020

Invoice No. 2305928

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice	\$	28,698.00
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110 West 40th
Suite 505
New York NY 10018
United States

July 15, 2020

Invoice No. 2305928

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through June 30, 2020:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
5/29/20	P. Maxcy	0.70	Gather information for retention application and discuss same with Alton.
6/4/20	P. Maxcy	0.10	Conferences with Jefferies counsel and client re schedule for retention.
6/8/20	P. Maxcy	0.80	Work on engagement letter (.5); email J. Mowry re application process (.3).
6/9/20	P. Maxcy	0.20	Conference with Morrison Foerster re preparation and timing of application.
6/9/20	P. Maxcy	0.50	Work on retention papers and discuss same with J. Mowry.
6/12/20	P. Maxcy	0.40	Work on draft retention documents.
6/15/20	P. Maxcy	0.50	Conference with Alton team re retention issues and expectations.
6/15/20	P. Maxcy	0.90	Gather retention samples for sharing w/ Alton team and discuss terms of same.
6/15/20	P. Maxcy	0.40	Review proposed fee cap and discuss with Alton team.
6/15/20	P. Maxcy	0.70	Work on retention documents.
6/16/20	P. Maxcy	2.40	Work on retention documents and forward draft to client for review.
6/17/20	S. Schrag	0.10	Review material related to Avianca retention documents.
6/17/20	P. Maxcy	0.20	Emails with Jefferies counsel re status of retention papers.
6/17/20	P. Maxcy	0.20	Coordinate filing and preparation of retention documents with S. Schrag.
6/18/20	P. Maxcy	1.50	Respond to questions re: retention issues and review edits on retention documents.
6/19/20	S. Schrag	4.80	Review material related to Avianca retention documents (2.3); draft retention documents (2.5).

Avianca Bankruptcy

July 15, 2020

Matter: 15805368-000001

Invoice No.: 2305928

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
6/20/20	S. Schrag	5.30	Continue drafting retention documents, including proposed order and declarations (2.1); conduct research regarding the same (3.2).
6/21/20	P. Maxcy	1.10	Edit and revise Mowry affidavit.
6/22/20	S. Schrag	0.50	Review correspondence and revisions to declaration and retention application from P. Maxcy and J. Mowry.
6/22/20	P. Maxcy	4.10	Work on draft retention documents and analysis of conflict results.
6/23/20	S. Schrag	4.30	Incorporate client comments into Schedule 2 (3.4); confer with P. Maxcy regarding phone call with the client (.2); review other documents (.7).
6/23/20	P. Maxcy	2.40	Work on various revisions to Alton application materials.
6/23/20	P. Maxcy	0.50	Review draft Jefferies and other professional retention materials.
6/23/20	P. Maxcy	0.30	Various emails with Morrison Foerster re status of application papers.
6/24/20	P. Maxcy	0.40	Conference call with Alton re conflict check for retention application.
6/24/20	P. Maxcy	0.50	Work on changes to retention documents.
6/24/20	S. Schrag	2.60	Confer with P. Maxcy regarding phone call with the client (.2); review correspondence with Committee counsel (.1); review and revise Schedule 2 (1.7); confer with J. Mowry regarding Schedule 2 disclosures (.2); confer with Alton team regarding the same (.4).
6/25/20	P. Maxcy	0.40	Various emails re edits to retention documents.
6/25/20	P. Maxcy	0.30	Review Morrison Foerster comments on retention documents.
6/25/20	S. Schrag	2.60	Confer with P. Maxcy regarding retention materials (.2); review and revise retention material (2.1); confer with client regarding the same (.2); confer with counsel regarding the same (.1).
6/26/20	S. Schrag	1.70	Review comments from J. Mowry regarding retention application (.3); revise the same (.9); conduct research regarding affiliate (.2); confer with J. Mowry (.1); confer with counsel regarding the same (.2).
6/26/20	P. Maxcy	0.50	Final edits to schedules to retention documents and emails with J. Mowry re same.
6/29/20	P. Maxcy	0.20	Check status of retention application.

Avianca Bankruptcy

July 15, 2020

Matter: 15805368-000001

Invoice No.: 2305928

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>	
6/30/20	S. Schrag	0.80	Review retention materials (.3); confer with MoFo counsel regarding the same (.1); confer with P. Maxcy regarding the same (.1); confer with J. Mowry (.1); review additional suggested changes (.2).	
Total Hours		42.90		
Fee Amount				\$28,698.00

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$915.00	20.20	\$18,483.00
S. Schrag	\$450.00	<u>22.70</u>	<u>\$10,215.00</u>
Totals		42.90	\$28,698.00
Fee Total	\$	28,698.00	
Invoice Total	\$	<u>28,698.00</u>	

For your Information - Open Invoices

Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States
Client/Matter #: 15805368-000001
Avianca Bankruptcy

July 15, 2020

Statement of Account

According to our records, as of July 15, 2020, the amounts shown below are outstanding on this matter.
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<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Invoice Total</u>
07/15/20	2305928	28,698.00	0.00	<u>28,698.00</u>
Total Outstanding Invoices				<u>28,698.00</u>

Questions should be directed to:
P. Maxcy
at 1 312 876 8000

Federal Tax I.D. Number 36-1796730

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Alton Aviation Consultancy LLC
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August 12, 2020

Invoice No. 2313989

Client/Matter: 15805368-000001

Avianca Bankruptcy

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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

August 12, 2020

Invoice No. 2313989

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through July 31, 2020:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
7/1/20	P. Maxcy	0.20	Emails with J. Mowry re: retention issues.
7/6/20	P. Maxcy	1.40	Review US Trustee questions re Alton application and work on responses with Alton.
7/7/20	P. Maxcy	1.20	Prepare responses to US Trustee questions for review by Alton and forward same to US Trustee.
7/8/20	P. Maxcy	0.30	Conference US Trustee re retention application issues.
7/9/20	P. Maxcy	0.20	Various emails with Morrison Foerster re status of order.
7/9/20	P. Maxcy	0.30	Work on edits to retention order.
7/10/20	P. Maxcy	0.60	Finalize order on Alton retention and distribute same to US Trustee and Morrison Foerster.
7/10/20	P. Maxcy	0.20	Emails with J. Mowry re status.
7/10/20	S. Schrag	0.50	Review correspondence from A. Selick and P. Maxcy regarding revised language for Alton retention order (.1); revise the same (.3); confer with P. Maxcy regarding the same (.1).
7/14/20	S. Schrag	2.10	Review materials from Committee counsel regarding hearing (.1); review procedures for compensation (.3); confer with J. Mowry regarding the same (.2); draft first monthly fee statement (1.5).
7/14/20	P. Maxcy	0.30	Various emails with Morrison Foerster re participation in hearing to approve retention.
7/14/20	P. Maxcy	0.20	Review entered order and share same with Alton.
7/14/20	P. Maxcy	0.40	Work with J. Mowry on monthly fee statement and respond to questions re preparation of same.
7/15/20	P. Maxcy	2.90	Attend hearing re retention issues.
7/15/20	P. Maxcy	0.30	Review draft fee statement.
7/15/20	S. Schrag	0.80	Review and revise draft first monthly fee statement (.7); confer with P. Maxcy regarding the same (.1).
7/16/20	P. Maxcy	0.60	Review draft fee statement and edit same.

Avianca Bankruptcy

August 12, 2020

Matter: 15805368-000001

Invoice No.: 2313989

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>	
7/16/20	P. Maxcy	0.40	Conference S. Schrag re preparation of fee statement.	
7/16/20	S. Schrag	2.80	Confer with P. Maxcy regarding fee statement (.1); revise fee application (2.6); confer with J. Mowry regarding fee statement (.1).	
7/17/20	S. Schrag	0.80	Confer with client regarding status of fee statement (.2); confer with P. Maxcy (.1); review and revise fee statement (.4); confer with counsel Morrison Foerster regarding the same (.1).	
7/17/20	P. Maxcy	0.20	Review final draft of fee statement.	
7/21/20	P. Maxcy	0.10	Review notice re filed fee statement.	
Total Hours		16.80		
Fee Amount				\$12,117.00

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$915.00	9.80	\$8,967.00
S. Schrag	\$450.00	7.00	\$3,150.00
Totals		16.80	\$12,117.00
Fee Total	\$	12,117.00	
Invoice Total	\$	<u>12,117.00</u>	

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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States
Client/Matter #: 15805368-000001
Avianca Bankruptcy

August 12, 2020

Statement of Account

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			Payments/	
<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Adjustments</u>	<u>Total</u>
07/15/20	2305928	28,698.00	0.00	28,698.00
08/12/20	2313989	12,117.00	0.00	12,117.00
Total Outstanding Invoices				<u>\$40,815.00</u>

Questions should be directed to:
P. Maxcy
at 1 312 876 8000

Federal Tax I.D. Number 36-1796730

Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

September 14, 2020

Invoice No. 2324377

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice \$ 2,038.50

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at 1 312 876 8000

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110 West 40th
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New York NY 10018
United States

September 14, 2020

Invoice No. 2324377

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through August 31, 2020:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>	
8/6/20	S. Schrag	0.20	Confer with P. Maxcy regarding request for information (.1); A. Rueda regarding the same (.1).	
8/10/20	S. Schrag	0.10	Confer with J. Mowry regarding fee statement.	
8/10/20	P. Maxcy	0.10	Receive emails form committee counsel re fee application.	
8/14/20	S. Schrag	0.10	Confer with P. Maxcy and J. Mowry regarding Debtors' requirements.	
8/17/20	S. Schrag	1.90	Draft fee statement (1.2); confer with J. Mowry regarding the same (.1); confer with A. Selick regarding the same (.1); confer with A. Selick regarding information requested by Debtors (.1); prepare information requested by Debtors (.3); confer with P. Maxcy regarding requested information (.1).	
8/17/20	P. Maxcy	0.30	Review fee statements for edits.	
8/18/20	P. Maxcy	0.30	Review Fee Statement draft and information.	
8/19/20	P. Maxcy	0.20	Conference with S. Schragg re: fee statement and payment.	
8/19/20	S. Schrag	0.10	Confer with P. Maxcy regarding request from Debtor.	
8/28/20	S. Schrag	0.30	Review correspondence from Avianca and related material (.2); confer with J. Mowry regarding the same (.1).	
Total Hours		3.60		
Fee Amount				\$2,038.50

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$915.00	0.90	\$823.50
S. Schrag	\$450.00	2.70	\$1,215.00
Totals		3.60	\$2,038.50

Avianca Bankruptcy

September 14, 2020

Matter: 15805368-000001

Invoice No.: 2324377

Fee Total	\$	2,038.50
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Invoice Total	\$	<u>2,038.50</u>
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110 West 40th
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September 14, 2020

Statement of Account

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			Payments/	
<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Adjustments</u>	<u>Total</u>
07/15/20	2305928	28,698.00	0.00	28,698.00
08/12/20	2313989	12,117.00	0.00	12,117.00
09/14/20	2324377	2,038.50	0.00	2,038.50
Total Outstanding Invoices				<u>\$42,853.50</u>

Questions should be directed to:
P. Maxcy
at 1 312 876 8000

Federal Tax I.D. Number 36-1796730

Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

October 15, 2020

Invoice No. 2335319

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice \$ 4,080.00

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Questions relating to this invoice should be directed to:

P. Maxcy
at 1 312 876 8000



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Suite 505
New York NY 10018
United States

October 15, 2020

Invoice No. 2335319

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through September 30, 2020:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
9/2/20	S. Schrag	0.10	Confer with J. Mowry regarding supplemental declaration.
9/3/20	S. Schrag	0.20	Confer with Debtors regarding Alton's fees.
9/11/20	S. Schrag	0.80	Draft supplemental disclosure affidavit (.5); conduct research regarding notice parties and service (.2); confer with P. Maxcy regarding the same (.1).
9/11/20	P. Maxcy	0.30	Review emails re August fee statement, communicate with J. Mowry, S. Schrag re same.
9/12/20	S. Schrag	0.10	Continue drafting supplemental declaration.
9/18/20	S. Schrag	3.40	Draft monthly fee statement and prepare exhibits (1.4); confer with client re the same (.2); revise supplemental disclosure declaration (1.7); confer with P. Maxcy regarding the same (.1).
9/21/20	S. Schrag	0.40	Review and revise Alton's Supplemental Declaration regarding supplemental disclosures (.3); confer with client regarding the same (.1); confer with Committee counsel regarding the same (.1).
9/21/20	P. Maxcy	1.10	Review and edit supplemental declaration.
9/21/20	P. Maxcy	0.60	Review results of supplemental search and various emails re same.
Total Hours		7.00	
Fee Amount			\$4,080.00

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$915.00	2.00	\$1,830.00
S. Schrag	\$450.00	5.00	\$2,250.00
Totals		7.00	\$4,080.00

Avianca Bankruptcy

October 15, 2020

Matter: 15805368-000001

Invoice No.: 2335319

Fee Total	\$	4,080.00
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Invoice Total	\$	<u>4,080.00</u>
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For your Information - Open Invoices

Alton Aviation Consultancy LLC
 110 West 40th
 Suite 505
 New York NY 10018
 United States
 Client/Matter #: 15805368-000001
 Avianca Bankruptcy

October 15, 2020

Statement of Account

According to our records, as of October 15, 2020, the amounts shown below are outstanding on this matter.
 If your records are not in agreement with ours, please call us. Thank you.

			Payments/	
<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Adjustments</u>	<u>Total</u>
09/14/20	2324377	2,038.50	0.00	2,038.50
10/15/20	2335319	4,080.00	0.00	4,080.00
Total Outstanding Invoices				<u>\$6,118.50</u>

Questions should be directed to:
 P. Maxcy
 at 1 312 876 8000

Federal Tax I.D. Number 36-1796730

**SECOND INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC**

**SUMMARY OF EXPENSES
OCTOBER 1, 2020 – JANUARY 31, 2021**

Name of Attorney	Position	Department	Bar Admission Date	Hours	Rate	Amount
Maxcy, Patrick	Partner	Restructuring, Insolvency & Bankruptcy	1999	2020: 13.9 <u>2021: 1.3</u> Total: 15.2	2020: \$915.00 2021: \$970.00	\$13,979.50
Schrag, Sarah	Managing Associate	Restructuring, Insolvency & Bankruptcy	2016	2020: 42.4 <u>2021: 6.5</u> Total: 48.9	2020: \$450.00 2021: \$575.00	\$22,817.50
Expenses:						\$6.00
Total				64.1		\$36,803.00

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Alton Aviation Consultancy LLC
 110 West 40th
 Suite 505
 New York NY 10018
 United States

November 12, 2020

Invoice No. 2345198

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice	\$ 5,500.50
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 at 1 312 876 8000



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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

November 12, 2020

Invoice No. 2345198

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through October 31, 2020:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
10/5/20	S. Schrag	0.20	Review correspondence from counsel regarding fee statements and fee app (.1); confer with client regarding the same (.1).
10/6/20	P. Maxcy	0.30	Review emails re request for payment and upcoming deadlines for filing fee applications.
10/7/20	S. Schrag	0.30	Confer with Debtors' professionals and counsel regarding fee statements and invoices.
10/9/20	P. Maxcy	0.20	Check status of fee application and fee statements,
10/15/20	S. Schrag	0.50	Draft fee statement (.3); confer with J. Mowry regarding interim fee application (.1); confer with P. Maxcy regarding fee statement and interim fee application (.1).
10/16/20	P. Maxcy	0.20	Emails re: fee application and description of services for same.
10/19/20	S. Schrag	1.50	Draft fee statement (1.3); confer with client regarding the same and interim fee application (.1); confer with Committee counsel regarding the same (.1).
10/26/20	S. Schrag	0.10	Review material for interim fee application and correspond with J. Mowry regarding the same.
10/30/20	S. Schrag	2.60	Draft interim fee statement.
10/31/20	S. Schrag	5.60	Draft interim fee statement (4.9); draft declaration (.4); confer with Alton team regarding the same (.3).
Total Hours		11.50	
Fee Amount			\$5,500.50

Avianca Bankruptcy

November 12, 2020

Matter: 15805368-000001
Invoice No.: 2345198

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$915.00	0.70	\$640.50
S. Schrag	\$450.00	<u>10.80</u>	<u>\$4,860.00</u>
Totals		11.50	\$5,500.50
Fee Total	\$	5,500.50	
Invoice Total	\$	<u>5,500.50</u>	

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 New York NY 10018
 United States
 Client/Matter #: 15805368-000001
 Avianca Bankruptcy

November 12, 2020

 Statement of Account

According to our records, as of November 12, 2020, the amounts shown below are outstanding on this matter.
 If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Invoice Total</u>
11/12/20	2345198	5,500.50	0.00	<u>5,500.50</u>
Total Outstanding Invoices				<u>5,500.50</u>

Questions should be directed to:
 P. Maxcy
 at 1 312 876 8000

Federal Tax I.D. Number [REDACTED] 6730

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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

December 14, 2020

Invoice No. 2356427

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice	\$	3,216.00
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at 1 312 876 8000



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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

December 14, 2020

Invoice No. 2356427

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through November 30, 2020:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
11/2/20	S. Schrag	0.60	Confer with J. Mowry regarding interim fee application (.1); confer with Committee counsel regarding the same (.1); confer with client regarding the same (.2); confer with P. Maxcy regarding the same (.2).
11/2/20	P. Maxcy	0.20	Conf. w/ S. Schrag re: interim fee application.
11/3/20	P. Maxcy	0.50	Review and edit interim fee application.
11/3/20	S. Schrag	0.60	Confer with P. Maxcy regarding interim fee statement (.1); review Retention Order (.1); revise interim fee statement (.3); confer with client regarding the same (.1).
11/4/20	S. Schrag	2.40	Review correspondence from J. Mowry regarding first interim fee application (.1); confer with A. Selick regarding the same (.2); confer with P. Maxcy regarding the same (.1); revise first interim fee application (1.2); draft exhibits (.6); confer with client regarding the same (.2).
11/5/20	S. Schrag	0.20	Confer with A. Selick regarding First Interim Fee Application.
11/10/20	P. Maxcy	0.10	Review emails re: status of fee applications.
11/12/20	S. Schrag	0.10	Confer with J. Mowry regarding fee statement.
11/13/20	S. Schrag	0.10	Confer with Committee counsel regarding monthly fee statement.
11/22/20	S. Schrag	0.80	Draft October fee statement (.7); confer with client regarding the same (.1).
11/23/20	S. Schrag	0.30	Confer with Committee counsel regarding Fifth Monthly Fee Statement (October) (.2); confer with client regarding the same (.1).
11/23/20	P. Maxcy	0.20	Review fee statements.
Total Hours		6.10	
Fee Amount			\$3,210.00

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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States
Client/Matter #: 15805368-000001
Avianca Bankruptcy

December 14, 2020

Statement of Account

According to our records, as of December 14, 2020, the amounts shown below are outstanding on this matter.
If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Invoice Total</u>
12/14/20	2356427	3,216.00	0.00	<u>3,216.00</u>
		Total Outstanding Invoices		<u>3,216.00</u>

Questions should be directed to:

P. Maxcy
at 1 312 876 8000

Federal Tax I.D. Number [REDACTED] 6730

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110 West 40th
Suite 505
New York NY 10018
United States

January 15, 2021

Invoice No. 2364667

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice	\$	23,088.00
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P. Maxcy
at 1 312 876 8000



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110 West 40th
Suite 505
New York NY 10018
United States

January 15, 2021

Invoice No. 2364667

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through December 31, 2020:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
12/1/20	S. Schrag	0.30	Confer with W. Johnson and P. Maxcy regarding Dentons fee materials for UST.
12/2/20	S. Schrag	1.10	Review and revise excel spreadsheet for UST regarding fee statement data (.3); confer with P. Maxcy and J. Mowry regarding the same (.1); confer with Dentons team to update excel spreadsheet (.3); review and revise the same (.3); confer with client regarding the same (.1).
12/2/20	P. Maxcy	1.00	Work on submissions to UST for fee application.
12/7/20	P. Maxcy	1.70	Conference w/ Alton re: fee application and review comments and questions re: First Interim Fee application (1.2); review fee application in advance of call w/ Alton (.5).
12/7/20	S. Schrag	3.10	Review and correspond with A. Selick regarding First Interim Fee applications(.1); attend conference call with Committee counsel re Fee applications (.3); confer with P. Maxcy regarding the same and comments of UST of fee applications (.3); leave voicemail with A. Selick regarding follow-up (.1); confer with J. Adriaessens regarding emergency call and follow-up (.2); review correspondence from J. Adriaessens regarding UST response to fee applications(.8); draft correspondence to A. Selick regarding follow-up to address UST response to fee applications (.4); confer with L. Ryan, J. Mowry, J. Adriaessens, and P. Maxcy regarding conference call to discuss fee application data (.1); conference with the same regarding strategy for addressing comments of UST on fee application (.4); call with P. Maxcy regarding the same (.1); review correspondence with B. Masumoto of UST office regarding the UST comments on fee application (.1); review further correspondence from client regarding UST comments on fee application(.1).
12/8/20	P. Maxcy	2.70	Review fee application entries and discuss same w/ UST (1.5); gather information on time entries to advise Alton on time entries (.8); prepare summary of fee application issues for Alton (.4).

Avianca Bankruptcy

January 15, 2021

Matter: 15805368-000001

Invoice No.: 2364667

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
12/8/20	S. Schrag	4.60	Review correspondence from UST and P. Maxcy (.2); attend conference call with UST (.7); review SDNY billing guidelines (.3); confer with client regarding call with UST (.3); review entries and draft proposal for time entries (2.2); confer with P. Maxcy regarding the same (.2); review email from client and material regarding proposal (.4); confer with J. Adriaenssens regarding entries (.2); confer with P. Maxcy regarding debrief (.1).
12/9/20	S. Schrag	3.80	Review correspondence from client regarding fee applications (.1); confer with A. Selick regarding supplemental declaration (.1); review guidelines with client (.4); confer with P. Maxcy regarding response to UST comments on fee application (.1); draft proposed resolution to UST response (.5); review correspondence to and from the UST (.1); confer with client regarding the same (.2); confer with Committee counsel regarding the supplemental declaration (.1); review sample declaration (.3); draft supplemental declaration (1.2); confer with client regarding the same (.2); conduct research related to notice regarding increase in annual fee rates (.4); confer with P. Maxcy and A. Selick regarding procedures for the same (.1).
12/9/20	P. Maxcy	2.10	Various calls, emails w/ Alton re: fee application preparation issues (.4); review and respond to draft fee application preparation guidelines prepared by Alton (1.0); emails/to from UST re: first interim fee application (.2); review and comment on summary of proposed fee application reductions (.5).
12/10/20	P. Maxcy	1.50	Revise supplemental declaration re: first interim fee application (.7); review requirements and discuss fee increase requirements w/ Alton (.8).
12/10/20	S. Schrag	1.50	Review correspondence regarding supplemental declaration (.1); review and revise the same (.3); review correspondence regarding rates (.2); confer with P. Maxcy regarding supplemental declaration and rates (.3); confer with client regarding supplemental declaration (.3); revise the same and recirculate (.3).
12/11/20	S. Schrag	2.00	Confer with A. Selick regarding supplemental declaration and fees (.1); confer with P. Maxcy regarding the same (.2); revise supplemental declaration (.6); revise exhibit (.4); confer with P. Maxcy regarding the same (.2); confer with J. Adriaenssens regarding the same (.1); confer with client regarding supplemental declaration (.2); confer with client regarding fee declaration (.2).

Avianca Bankruptcy

January 15, 2021

Matter: 15805368-000001

Invoice No.: 2364667

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
12/14/20	S. Schrag	3.60	Correspond with A. Selick regarding supplemental declaration (.2); confer with P. Milender regarding discussions with UST (.1); confer with FTI and P. Milender regarding invoices (.1); draft notice of fee increase (1.4); review filings related thereto (.4); confer with P. Maxcy regarding draft (.2); revise draft (.3); confer with client regarding the same (.3); revise draft (.3); confer with A. Selick regarding the same (.1); review correspondence between Committee and Debtors regarding fees (.2).
12/14/20	P. Maxcy	0.40	Review and comment on Alton declaration re: fee increase and various discussions re: same
12/14/20	P. Maxcy	0.40	Review order and requirements for annual fee increases
12/15/20	P. Maxcy	0.50	Review docket re: status of fee applications and discuss hearing with S. Schrag.
12/15/20	S. Schrag	1.10	Review correspondence and filings forwarded from J. Mowry regarding fee rates and hearing on First Interim Fee Application (.3); confer with A. Selick regarding hearing (.1); confer with P. Maxcy regarding the same (.1); confer with I. Ortiz regarding hearing (.2); prepare J. Berger for hearing (.4).
12/16/20	S. Schrag	2.20	Prepare for hearing on First Interim Fee Application (.3); participate in hearing on First Interim Fee Application (1.4); draft summary of hearing for client (.2); confer with J. Berger regarding hearing (.1); confer with P. Maxcy regarding the same (.2).
12/16/20	P. Maxcy	1.10	Discussions w/ S.Schrag to prepare for hearing on fee applications and presentation of issues on same (.6); emails w/ Alton re: outcome of fee application hearing and next steps (.2); review docket re: agenda and proposed fee orders (.1); conf. s/ S. Schrag re: outcome of hearing (.2).
12/18/20	S. Schrag	0.20	Review correspondence from A. Selick regarding drafting supplemental declaration in support of retention application (.1); confer with client regarding the same (.1).
12/21/20	P. Maxcy	0.80	Revise and prepare supplemental declaration.
12/21/20	S. Schrag	2.70	Draft supplemental declaration in support of retention (2.1); review filings by other professionals (.4); confer with client regarding the same (.2).
12/22/20	S. Schrag	0.30	Confer with Committee counsel regarding fee statement and supplemental declaration (.1); review supplemental declaration and revise the same (.1); confer with client regarding the same (.1).

Avianca Bankruptcy

January 15, 2021

Matter: 15805368-000001

Invoice No.: 2364667

Total Hours 38.70

Fee Amount \$23,088.00

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$915.00	12.20	\$11,163.00
S. Schrag	\$450.00	<u>26.50</u>	<u>\$11,925.00</u>
Totals		38.70	\$23,088.00
Fee Total	\$	23,088.00	
Invoice Total	\$	<u>23,088.00</u>	

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 New York NY 10018
 United States
 Client/Matter #: 15805368-000001
 Avianca Bankruptcy

January 15, 2021

 Statement of Account

According to our records, as of January 15, 2021, the amounts shown below are outstanding on this matter.
 If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Invoice Total</u>
01/15/21	2364667	23,088.00	0.00	<u>23,088.00</u>
Total Outstanding Invoices				<u>23,088.00</u>

Questions should be directed to:

P. Maxcy
 at 1 312 876 8000

Federal Tax I.D. Number [REDACTED] 6730

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Alton Aviation Consultancy LLC
 110 West 40th
 Suite 505
 New York NY 10018
 United States

February 11, 2021

Invoice No. 2373809

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice	\$ 4,998.50
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P. Maxcy
 at 1 312 876 8000



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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

February 11, 2021

Invoice No. 2373809

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through January 31, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
1/7/21	S. Schrag	0.20	Confer with A. Selick regarding supplemental declaration.
1/11/21	S. Schrag	0.10	Confer with Committee counsel regarding fee statement (.1); confer with client regarding the same (.1).
1/19/21	P. Maxcy	1.00	Review and comment on Alton fee statement and discuss edits w/ S. Schrag.
1/19/21	S. Schrag	5.10	Draft fee statement (.9); review and revise exhibits (3.6); confer with P. Maxcy regarding the same (.3); confer with client regarding the same (.2); confer with Committee counsel regarding fee statement (.1).
1/20/21	S. Schrag	0.20	Confer with Committee counsel regarding status of filing (.1); confer with client regarding the same (.1).
1/20/21	P. Maxcy	0.30	Review changes to fee statement.
1/21/21	S. Schrag	0.80	Confer with J. Adriaenssens regarding fee statement (.2); review the same (.5); confer with Committee counsel regarding the same (.1).
1/25/21	S. Schrag	0.10	Confer with client regarding fee statement.
Total Hours		7.80	
Fee Amount			\$4,998.50

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$970.00	1.30	\$1,261.00
S. Schrag	\$575.00	<u>6.50</u>	<u>\$3,737.50</u>
Totals		7.80	\$4,998.50

Avianca Bankruptcy

February 11, 2021

Matter: 15805368-000001

Invoice No.: 2373809

Fee Total	\$	4,998.50
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Invoice Total	\$	<u>4,998.50</u>
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 United States
 Client/Matter #: 15805368-000001
 Avianca Bankruptcy

February 11, 2021

 Statement of Account

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 If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Total</u>
01/15/21	2364667	23,088.00	0.00	23,088.00
02/11/21	2373809	4,998.50	0.00	4,998.50
Total Outstanding Invoices				<u>\$28,086.50</u>

Questions should be directed to:

P. Maxcy
 at 1 312 876 8000

Federal Tax I.D. Number [REDACTED] 6730

**THIRD INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
SUMMARY OF EXPENSES
FEBRUARY 1, 2021 – MAY 31, 2021**

Name of Attorney	Position	Department	Bar Admission Date	Hours	Rate	Amount
Maxcy, Patrick	Partner	Restructuring, Insolvency & Bankruptcy	1999	1.5	\$970.00	\$1,455.00
Moe, John A. III	Partner	Restructuring, Insolvency & Bankruptcy	1975	.3	\$725.00	\$217.50
Schrag, Sarah	Managing Associate	Restructuring, Insolvency & Bankruptcy	2016	42.2	\$575.00	\$24,265.00
Expenses:						\$210.00
Total				44.0		\$26,147.50

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Suite 5900
Chicago, Illinois 60606-6361Alston Hunt Floyd & Ing is
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services throughout Hawai'i
dentons.comAlton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

March 16, 2021

Invoice No. 2385257

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice	\$	9,225.00
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Carol Stream, IL 60132-3078

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Questions relating to this invoice should be directed to:

P. Maxcy
at 1 312 876 8000

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March 16, 2021

Invoice No. 2385257

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through February 28, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
2/1/21	S. Schrag	0.20	Confer with Committee counsel regarding upcoming fee statements (.1); confer with client regarding the same (.1).
2/3/21	S. Schrag	0.60	Draft correspondence to J. Adriaenssens regarding interim fee application components (.3); conduct research related thereto (.3).
2/11/21	S. Schrag	1.80	Review and revise material related to fee application (1.7); confer with client regarding the same (.1).
2/12/21	S. Schrag	0.20	Review correspondence from J. Adriaenssens regarding fee statement (.2).
2/13/21	S. Schrag	1.30	Draft monthly fee statement (1.0); confer with client regarding the same (.1); confer with debtors' team regarding invoices (.2).
2/16/21	S. Schrag	1.10	Confer with client regarding fee statement (.1); conduct final review of the same (.1); confer with Committee counsel regarding the same (.1); correspond with J. Adriaenssens regarding interim fee application (.8).
2/17/21	S. Schrag	0.10	Confer with Committee counsel and client regarding fee statement.
2/18/21	S. Schrag	0.20	Confer with J. Adriaenssens regarding Second Interim Fee Application.
2/22/21	S. Schrag	0.10	Confer with client regarding Second Interim Fee Application.
2/24/21	S. Schrag	2.30	Review and revise Second Interim Fee Application.
2/25/21	S. Schrag	3.30	Continue drafting Second Interim Fee Application.
2/26/21	S. Schrag	4.60	Continue drafting Second Interim Fee Application (4.3); confer with client regarding the same (.3).
Total Hours		15.80	
Fee Amount			\$9,085.00

Matter: 15805368-000001
Invoice No.: 2385257

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
S. Schrag	\$575.00	<u>15.80</u>	<u>\$9,085.00</u>
Totals		15.80	\$9,085.00

DISBURSEMENT DETAIL

<u>Date</u>	<u>Description</u>	<u>Amount</u>
12/16/2020	Filing Fees Iris A. Ortiz, Participate in hearing on First Interim Fee Application - S. Schrag	70.00
12/16/2020	Filing Fees Iris A. Ortiz, Participate in hearing on First Interim Fee Application - Jonathan Berger	70.00
	SUBTOTAL	140.00
	Total Disbursements	\$140.00
	Fee Total	\$ 9,085.00
	Disbursement Total	\$ 140.00
	Invoice Total	<u>\$ 9,225.00</u>

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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States
Client/Matter #: 15805368-000001
Avianca Bankruptcy

March 16, 2021

Statement of Account

According to our records, as of March 16, 2021, the amounts shown below are outstanding on this matter.
If your records are not in agreement with ours, please call us. Thank you.

			Payments/	
<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Adjustments</u>	<u>Total</u>
02/11/21	2373809	4,998.50	0.00	4,998.50
03/16/21	2385257	9,225.00	0.00	9,225.00
Total Outstanding Invoices				<u>\$14,223.50</u>

Questions should be directed to:
P. Maxcy
at 1 312 876 8000

Federal Tax I.D. Number [REDACTED] 6730

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Alton Aviation Consultancy LLC
 110 West 40th
 Suite 505
 New York NY 10018
 United States

April 13, 2021

Invoice No. 2394077

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice	\$ 5,773.00
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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

April 13, 2021

Invoice No. 2394077

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through March 31, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
3/3/21	S. Schrag	0.50	Confer with Committee counsel regarding Second Interim Fee Application (.1); review and revise the same (.3); confer with client regarding the same (.1).
3/4/21	S. Schrag	0.70	Confer with P. Maxcy regarding Second Interim Fee Application (.1); finalize Second Interim Fee Application (.5); confer with Committee counsel regarding Second Interim Fee Application (.1).
3/4/21	P. Maxcy	0.50	Review draft fee application and discuss same w/ S. Schrag.
3/5/21	P. Maxcy	0.30	Review suggested edits to fee application and confer w/ S. Schrag re: same.
3/5/21	S. Schrag	1.10	Confer with A. Selick regarding Second Interim Fee Application (.1); incorporate Committee's feedback into the same (.8); confer with P. Maxcy regarding the same (.1); confer with Debtors' professionals regarding Seventh Monthly fees (.1).
3/8/21	S. Schrag	2.30	Revise Second Interim Fee Application (1.6); confer with Committee counsel regarding the same (.1); confer with K. Williams regarding excel spreadsheets in support of time entries (.1) confer with Alton team regarding fee entries (.1); confer with J. Moe regarding LEDES data (.1); confer with A. Selick regarding the same (.1); confer with P. Maxcy regarding the same (.1); confer with client regarding February fee statement (.1).
3/8/21	J.A. Moe, II	0.30	Review E-Mail from and telephone call with Sarah Schrag on creating Statements for the U.S. Trustee in LEDES format (.10); E-Mail to and confer with Kendra Williams on LEDES Statements (.10); exchange E-Mails with Sarah Schrag and Kendra Williams on LEDES Statements and forward Statements to Ms. Schrag (on March 9th) (.10).
3/9/21	S. Schrag	0.10	Confer with Committee counsel regarding LEDES data and February fee statment.
3/9/21	P. Maxcy	0.30	Review and comment on proposed submissions for interim fee application.

Avianca Bankruptcy

April 13, 2021

Matter: 15805368-000001

Invoice No.: 2394077

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>	
3/10/21	P. Maxcy	0.30	Review materials in support of fee application.	
3/10/21	S. Schrag	0.90	Confer with J. Adriaenssens regarding February Fee Statement (.1); review supporting documentation (.8).	
3/12/21	S. Schrag	0.20	Confer with FTI regarding invoices.	
3/15/21	S. Schrag	0.90	Confer with J. Adriaenssens regarding monthly fee statement (.1); draft monthly fee statement (.7); confer with Committee counsel regarding the same (.1).	
3/16/21	S. Schrag	0.40	Revise February monthly fee statement (.2); confer with Alton team regarding the same (.1); confer with Committee counsel regarding the same (.1).	
3/17/21	S. Schrag	0.20	Confer with J. Adriaenssens regarding Second Interim Fee Application status.	
Total Hours		9.00		
Fee Amount				\$5,773.00

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$970.00	1.40	\$1,358.00
J.A. Moe, II	\$725.00	0.30	\$217.50
S. Schrag	\$575.00	<u>7.30</u>	<u>\$4,197.50</u>
Totals		9.00	\$5,773.00
Fee Total	\$	5,773.00	
Invoice Total	\$	<u>5,773.00</u>	

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 Client/Matter #: 15805368-000001
 Avianca Bankruptcy

April 13, 2021

 Statement of Account

According to our records, as of April 13, 2021, the amounts shown below are outstanding on this matter.
 If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Invoice Total</u>
04/13/21	2394077	5,773.00	0.00	<u>5,773.00</u>
Total Outstanding Invoices				<u>5,773.00</u>

Questions should be directed to:
 P. Maxcy
 at 1 312 876 8000

Federal Tax I.D. Number [REDACTED] 6730

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110 West 40th
Suite 505
New York NY 10018
United States

May 18, 2021

Invoice No. 2407303

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice	\$ 5,732.00
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Payment by wire transfer/ACH should be sent to:

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227 West Monroe, Chicago, IL 60606

OR

ABA Transit # [REDACTED]

Account #: [REDACTED]

Account Name: Dentons US LLP

Swift Code: [REDACTED]

Reference: Invoice # and/or client matter #

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110 West 40th
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New York NY 10018
United States

May 18, 2021

Invoice No. 2407303

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through April 30, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
4/6/21	S. Schrag	0.70	Review correspondence from A. Sellick regarding supplemental declaration in support of retention (.1); confer with client regarding the same (.2); confer with Committee counsel re Second Interim Fee Application (.1); confer with client regarding the same (.3).
4/7/21	S. Schrag	0.40	Confer with Debtors' financial advisors regarding fee applications (.1); confer with Committee counsel regarding Ninth Monthly Fee Statement (.1); confer with client regarding Ninth Monthly Fee Statement (1.); confer with W. Johnson regarding the same (.1).
4/9/21	S. Schrag	1.10	Draft supplemental declaration in support of retention application (.9); confer with J. Mowry regarding the same (.1); confer with Committee counsel regarding the same (.1).
4/14/21	S. Schrag	1.00	Review material in support of fee application (.9); confer with client regarding the same (.1).
4/15/21	S. Schrag	0.20	Confer with A. Selick regarding March fee statement (.1); confer with client regarding the same (.1).
4/20/21	S. Schrag	1.60	Draft monthly fee application (1.5); confer with client regarding the same (.1).
4/21/21	S. Schrag	0.80	Confer with A. Selick regarding Ninth Monthly (.1); confer with J. Adrianenssens regarding Second Interim Fee Application and Ninth Monthly Fee Statement (.2); confer with client regarding upcoming hearing on the same (.1); review filings regarding the same (.2); confer with Committee counsel regarding the same (.1); confer with P. Maxcy regarding status of Second Interim Fee Application (.1).
4/22/21	S. Schrag	0.10	Confer with M. Russell of MoFo regarding proposed order granting Second Interim Fee Application.
4/23/21	S. Schrag	0.30	Confer with P. Maxcy regarding hearing on Second Interim Fee Application (.1); confer with J. Adrianenssens regarding the same (.1); confer with I. Ortiz regarding the same (.1).
4/23/21	P. Maxcy	0.10	Confer w/ S. Schrag re: appearance at fee hearing.

Avianca Bankruptcy

May 18, 2021

Matter: 15805368-000001

Invoice No.: 2407303

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>	
4/26/21	S. Schrag	1.00	Review proposed order re Second Interim Fee Application (.1); review Second Interim Fee Application (.2); confer with M. Russell and A. Selick regarding the same (.3); draft proposed language for order regarding the same (.2); confer with P. Maxcy regarding the same (.2).	
4/27/21	S. Schrag	0.10	Confer with M. Russell of MoFo regarding relief requested in Second Interim Fee Application.	
4/28/21	S. Schrag	2.50	Prepare for hearing on Second Interim Fee Application (.3); attend hearing on the same (1.9); confer with M. Russell of MoFo regarding final order (.1); confer with J. Adriaenssens regarding the same (.2).	
Total Hours		9.90		
Fee Amount				\$5,732.00

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$970.00	0.10	\$97.00
S. Schrag	\$575.00	9.80	\$5,635.00
Totals		9.90	\$5,732.00
Fee Total	\$	5,732.00	
Invoice Total	\$	5,732.00	

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 United States
 Client/Matter #: 15805368-000001
 Avianca Bankruptcy

May 18, 2021

 Statement of Account

According to our records, as of May 18, 2021, the amounts shown below are outstanding on this matter.
 If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Total</u>
04/13/21	2394077	5,773.00	0.00	5,773.00
05/18/21	2407303	5,732.00	0.00	5,732.00
Total Outstanding Invoices				<u>\$11,505.00</u>

Questions should be directed to:

P. Maxcy
 at 1 312 876 8000

Federal Tax I.D. Number [REDACTED]

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Suite 5900
Chicago, Illinois 60606-6361

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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

June 17, 2021

Invoice No. 2416381

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice	\$ 5,417.50
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Please return this page with your payment

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Carol Stream, IL 60132-3078

OR

Payment by wire transfer/ACH should be sent to:

Citi Private Bank
227 West Monroe, Chicago, IL 60606

ABA Transit # [REDACTED]

Account #: [REDACTED]

Account Name: Dentons US LLP

Swift Code: [REDACTED]

Reference: Invoice # and/or client matter #

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at 1 312 876 8000

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Chicago, Illinois 60606-6361

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110 West 40th
Suite 505
New York NY 10018
United States

June 17, 2021

Invoice No. 2416381

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through May 31, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
5/6/21	S. Schrag	0.50	Confer with J. Adriaenssens regarding fee statement (.1); confer with A. Selick regarding the same (.2); review material related to the same (.1); confer with Debtors regarding monthly fee statement (.1).
5/14/21	S. Schrag	0.20	Confer with J. Adriaenssens regarding monthly fee statement.
5/17/21	S. Schrag	0.60	Draft monthly fee application.
5/24/21	S. Schrag	2.20	Review correspondence from Committee counsel regarding monthly fee statement (.1); review material in support of monthly fee statement (1.8); confer with J. Adriaenssens regarding the same (.1); draft correspondence to P. Maxcy regarding the same (.2).
5/25/21	S. Schrag	4.60	Revise monthly fee statements (.5); confer with Committee counsel regarding the same (.1); review order related to interim fee applications (.3); begin drafting the interim fee applications (3.4); draft correspondence to D. Cook regarding the same (.3).
5/27/21	S. Schrag	0.80	Review material from J. Adriaennssens (.2); revise monthly fee statement (.5); confer with Alton team regarding the same (.1).
5/28/21	S. Schrag	0.40	Review correspondence from J. Adriaenssens regarding monthly fee statement (.1); review and finalize the same (.1); confer with Committee counsel regarding the same (.2).
Total Hours		9.30	
Fee Amount			\$5,347.50

Matter: 15805368-000001
Invoice No.: 2416381

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
S. Schrag	\$575.00	<u>9.30</u>	<u>\$5,347.50</u>
Totals		9.30	\$5,347.50

Date	Description		Amount
4/28/2021	Filing Fees Sarah M. Schrag, Participate in 4/28 Avianca Holdings telephonic hearing.		70.00
		SUBTOTAL	70.00
	Total Disbursements		\$70.00
	Fee Total	\$	5,347.50
	Disbursement Total	\$	70.00
	Invoice Total	\$	<u>5,417.50</u>

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 Client/Matter #: 15805368-000001
 Avianca Bankruptcy

June 17, 2021

 Statement of Account

According to our records, as of June 17, 2021, the amounts shown below are outstanding on this matter.
 If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Total</u>
05/18/21	2407303	5,732.00	0.00	5,732.00
06/17/21	2416381	5,417.50	0.00	5,417.50
Total Outstanding Invoices				<u>\$11,149.50</u>

Questions should be directed to:
 P. Maxcy
 at 1 312 876 8000

Federal Tax I.D. Number [REDACTED]

**FOURTH INTERIM FEE APPLICATION OF
ALTON AVIATION CONSULTANCY LLC
SUMMARY OF HOURS BY PROFESSIONAL
JUNE 1, 2021 – SEPTEMBER 30, 2021**

Name of Attorney	Position	Department	Bar Admission Date	Hours	Rate	Amount
Maxcy, Patrick	Partner	Restructuring, Insolvency & Bankruptcy	1999	2.8	\$970.00	\$2,716.00
Schrag, Sarah	Managing Associate	Restructuring, Insolvency & Bankruptcy	2016	4.9	\$575.00	\$2,817.50
Cook, David	Managing Associate	Restructuring, Insolvency & Bankruptcy	2017	49.9	\$575.00	\$28,692.50
Other Expenses: PACER Fees						\$6.30
Total				57.6		\$34,232.30

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Suite 505
New York NY 10018
United States

July 13, 2021

Invoice No. 2423527

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through June 30, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
6/7/21	S. Schrag	0.30	Confer with J. Adriaenssens regarding upcoming monthly fee statement and Third Interim Fee Application.
6/21/21	S. Schrag	1.70	Confer with J. Adriaenssens regarding monthly fee statement (.1); confer with P. Maxcy regarding the same and interim fee application (.2); review documents in support of fee statement (1.4).
6/22/21	S. Schrag	0.20	Confer with J. Adriaenssens regarding monthly fee statement (.1); confer with Committee counsel regarding the same (.1).
6/24/21	S. Schrag	0.90	Review material from J. Adriaenssens (.1); revise monthly fee statement (.8).
6/25/21	S. Schrag	0.70	Confer with Alton regarding monthly fee statement (.2); revise the same (.3); confer with Committee counsel regarding the same (.2).
6/29/21	S. Schrag	0.90	Revise Interim Fee Application and supporting material (.8); confer with Committee counsel regarding monthly fee statement (.1).
6/29/21	D. Cook	0.40	Email communications with S Schrag regarding interim fee application (.2); analysis in connection with same (.2).
Total Hours		5.10	
Fee Amount			\$2,932.50

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
D. Cook	\$575.00	0.40	\$230.00
S. Schrag	\$575.00	4.70	\$2,702.50
Totals		5.10	\$2,932.50

Avianca Bankruptcy

July 13, 2021

Matter: 15805368-000001

Invoice No.: 2423527

Fee Total	\$ 2,932.50
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Invoice Total	<u>\$ 2,932.50</u>
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 Client/Matter #: 15805368-000001
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July 13, 2021

 Statement of Account

According to our records, as of July 13, 2021, the amounts shown below are outstanding on this matter.
 If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Total</u>
06/17/21	2416381	5,417.50	0.00	5,417.50
07/13/21	2423527	2,932.50	0.00	2,932.50
Total Outstanding Invoices				<u>\$8,350.00</u>

Questions should be directed to:
 P. Maxcy
 at 1 312 876 8000

Federal Tax I.D. Number [REDACTED]

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United States

August 17, 2021

Invoice No. 2434741

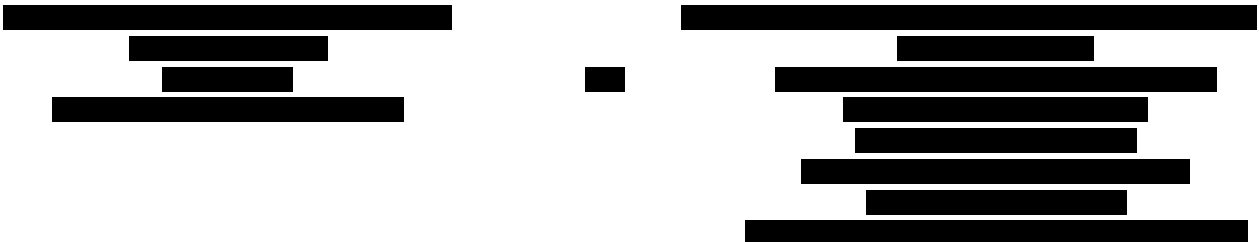
Client/Matter: 15805368-000001

Avianca Bankruptcy

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at 1 312 876 8000

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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

August 17, 2021

Invoice No. 2434741

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through July 31, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
7/1/21	D. Cook	1.20	Telephone conference with S. Schrag regarding interim fee application (.3); email communications with S. Schrag regarding same (.2); analysis regarding materials in connection with same (.7).
7/6/21	D. Cook	8.10	Draft third interim fee application (4.2); review and analysis of records and pleadings in support thereof (3.9).
7/7/21	P. Maxcy	0.50	Review and comment on draft interim fee application.
7/7/21	D. Cook	2.40	Revise third interim fee application.
7/12/21	D. Cook	0.70	Analysis of interim compensation order in connection with interim fee application deadline (.4); communications with Committee counsel regarding same (.2); communications with P. Maxcy regarding same (.1).
7/13/21	D. Cook	3.80	Revise third interim fee application (2.4); communications with Alton regarding filing (.2); communications with Committee counsel regarding same (.1); prepare same for filing (.9); analyze issues pertaining to holdback brought up in Committee counsel email (.2).
7/13/21	P. Maxcy	0.80	Review and comment on final draft of fee application and compare with prior applications.
7/14/21	D. Cook	2.20	Incorporate changes from Alton to interim fee application (.7); analyze and revise same in preparation for filing (1.1); communications with Committee counsel regarding same (.2); communications with Alton regarding same (.2).
7/15/21	D. Cook	0.40	Follow up with Committee counsel and client regarding filing of third interim fee application (.2); analyze docket for filing of same (.2);
7/20/21	S. Schrag	0.20	Confer with debtors' professionals regarding time.
7/27/21	D. Cook	1.30	Prepare twelfth monthly fee statement.
7/28/21	D. Cook	1.60	Draft twelfth monthly fee statement (.9); communications with Alton concerning same (.2); finalize same (.3); communications with Committee counsel regarding filing of same (.2).

Avianca Bankruptcy

August 17, 2021

Matter: 15805368-000001

Invoice No.: 2434741

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>	
7/30/21	D. Cook	0.60	Communications with Committee counsel and client regarding status of monthly filing (.3); analysis of docket in connection with same (.3).	
Total Hours		23.80		
Fee Amount				\$14,198.50

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$970.00	1.30	\$1,261.00
D. Cook	\$575.00	22.30	\$12,822.50
S. Schrag	\$575.00	<u>0.20</u>	<u>\$115.00</u>
Totals		23.80	\$14,198.50
Fee Total		\$	14,198.50
Invoice Total		\$	<u>14,198.50</u>

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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States
Client/Matter #: 15805368-000001
Avianca Bankruptcy

August 17, 2021

Statement of Account

According to our records, as of August 17, 2021, the amounts shown below are outstanding on this matter.
If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Total</u>
07/13/21	2423527	2,932.50	0.00	2,932.50
08/17/21	2434741	14,198.50	0.00	14,198.50
Total Outstanding Invoices				<u>\$17,131.00</u>

Questions should be directed to:

P. Maxcy
at 1 312 876 8000

Federal Tax I.D. Number [REDACTED]

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United States

September 22, 2021

Invoice No. 2446900

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice \$ 5,944.00

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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

September 22, 2021

Invoice No. 2446900

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through August 31, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>
8/16/21	P. Maxcy	0.20	Confer w/ D. Cook re: approval of Alton fee application and participation in hearing.
8/16/21	D. Cook	0.70	Communications with Alton regarding approaching hearing on interim fee applications (.2); communications with P. Maxcy regarding same (.2); analyze filed materials in connection with same (.3).
8/17/21	D. Cook	1.10	Analyze filed materials including supporting documents in preparation for interim fee application hearing (.9); communications with FTI regarding June monthly fee statement (.2).
8/18/21	D. Cook	3.40	Analyze interim fee application as well as other fee and retention materials in preparation of interim fee application hearing (.7); attend interim fee application hearing (2.7).
8/23/21	D. Cook	1.30	Analyze previous monthly fee statements in connection with drafting thirteenth monthly fee statement (.4); draft thirteenth monthly fee statement (.9).
8/24/21	D. Cook	0.30	Communications with Alton regarding approaching monthly fee statement deadline (.1); analysis regarding outstanding information in connection with same (.2).
8/26/21	D. Cook	1.40	Revise thirteenth monthly fee statement based on client contributions (1.1); communications with client in connection with same (.3).
8/27/21	D. Cook	1.60	Revise thirteenth monthly fee statement (1.4); communicate with Committee counsel regarding same (.2).
8/30/21	D. Cook	0.20	Communications with Committee counsel and client regarding filing of thirteenth monthly fee statement.
Total Hours		10.20	
Fee Amount			\$5,944.00

Avianca Bankruptcy

September 22, 2021

Matter: 15805368-000001
Invoice No.: 2446900

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$970.00	0.20	\$194.00
D. Cook	\$575.00	<u>10.00</u>	<u>\$5,750.00</u>
Totals		10.20	\$5,944.00
Fee Total	\$	5,944.00	
Invoice Total	\$	<u>5,944.00</u>	

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 United States
 Client/Matter #: 15805368-000001
 Avianca Bankruptcy

September 22, 2021

 Statement of Account

According to our records, as of September 22, 2021, the amounts shown below are outstanding on this matter.
 If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Total</u>
08/17/21	2434741	14,198.50	0.00	14,198.50
09/22/21	2446900	5,944.00	0.00	5,944.00
Total Outstanding Invoices				<u>\$20,142.50</u>

Questions should be directed to:

P. Maxcy
 at 1 312 876 8000

Federal Tax I.D. Number [REDACTED]

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110 West 40th
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United States

October 22, 2021

Invoice No. 2456278

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice \$ 1,328.80

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Questions relating to this invoice should be directed to:
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at 1 312 876 8000

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Alton Aviation Consultancy LLC
 110 West 40th
 Suite 505
 New York NY 10018
 United States

October 22, 2021

Invoice No. 2456278

Client/Matter: 15805368-000001

Avianca Bankruptcy

 For Professional Services Rendered through September 30, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>	
9/27/21	D. Cook	0.90	Draft fourteenth monthly fee application (.6); analysis of previous filings including compensation order in furtherance of same (.3).	
9/29/21	D. Cook	1.10	Draft exhibits to fourteenth monthly fee statement (.7); revise fourteenth monthly fee application (.2); email communications with client regarding fourteenth monthly fee statement (.2).	
9/30/21	D. Cook	0.30	Communications with Committee counsel regarding filing fourteenth monthly fee application (.1); finalize same (.2).	
Total Hours		2.30		
Fee Amount				\$1,322.50

Avianca Bankruptcy

October 22, 2021

Matter: 15805368-000001

Invoice No.: 2456278

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
D. Cook	\$575.00	<u>2.30</u>	<u>\$1,322.50</u>
Totals		2.30	\$1,322.50

DISBURSEMENT DETAIL

<u>Date</u>	<u>Description</u>	<u>Amount</u>
7/14/2021	LITIGATION SUPPORT VENDORS 2637538-Q32021/ PACER FEES	4.70
7/14/2021	LITIGATION SUPPORT VENDORS 2637538-Q32021/ PACER FEES	1.00
8/30/2021	LITIGATION SUPPORT VENDORS 2637538-Q32021/ PACER FEES	0.10
8/30/2021	LITIGATION SUPPORT VENDORS 2637538-Q32021/ PACER FEES	0.50
	SUBTOTAL	6.30
	Total Disbursements	\$6.30

Fee Total	\$	1,322.50
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Disbursement Total	\$	6.30
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Invoice Total	\$	<u>1,328.80</u>
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 United States
 Client/Matter #: 15805368-000001
 Avianca Bankruptcy

October 22, 2021

 Statement of Account

According to our records, as of October 22, 2021, the amounts shown below are outstanding on this matter.
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<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Total</u>
09/22/21	2446900	5,944.00	0.00	5,944.00
10/22/21	2456278	1,328.80	0.00	1,328.80
Total Outstanding Invoices				<u>\$7,272.80</u>

Questions should be directed to:

P. Maxcy
 at 1 312 876 8000

Federal Tax I.D. Number [REDACTED]

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New York NY 10018
United States

November 11, 2021

Invoice No. 2463155

Client/Matter: 15805368-000001

Avianca Bankruptcy

Payment Due Upon Receipt

Total This Invoice \$ 2,188.50

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at 1 312 876 8000

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110 West 40th
Suite 505
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United States

November 11, 2021

Invoice No. 2463155

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through October 31, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>	
10/25/21	D. Cook	0.20	Email communications with Alton regarding approaching monthly fee statement.	
10/27/21	D. Cook	3.10	Draft fifteenth monthly fee statement (.9); analysis of documentation in support thereof (.3); prepare exhibits in support thereof (.8); revise fee statement (.6); email correspondence with Alton regarding same (.3); email correspondence with Committee counsel regarding same (.2).	
10/27/21	P. Maxcy	0.30	Review monthly fee statement.	
Total Hours		3.60		
Fee Amount				\$2,188.50

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$970.00	0.30	\$291.00
D. Cook	\$575.00	3.30	\$1,897.50
Totals		3.60	\$2,188.50
Fee Total		\$	2,188.50
Invoice Total		\$	<u>2,188.50</u>

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 United States
 Client/Matter #: 15805368-000001
 Avianca Bankruptcy

November 11, 2021

 Statement of Account

According to our records, as of November 11, 2021, the amounts shown below are outstanding on this matter.
 If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Total</u>
10/22/21	2456278	1,328.80	0.00	1,328.80
11/11/21	2463155	2,188.50	0.00	2,188.50
Total Outstanding Invoices				<u>\$3,517.30</u>

Questions should be directed to:

P. Maxcy
 at 1 312 876 8000

Federal Tax I.D. Number [REDACTED]

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United States

December 31, 2021

Invoice No. 2479042

Client/Matter: 15805368-000001

Avianca Bankruptcy

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Alton Aviation Consultancy LLC
110 West 40th
Suite 505
New York NY 10018
United States

December 31, 2021

Invoice No. 2479042

Client/Matter: 15805368-000001

Avianca Bankruptcy

For Professional Services Rendered through November 30, 2021:

<u>Date</u>	<u>Timekeeper</u>	<u>Hours</u>	<u>Narrative</u>	
11/1/21	P. Maxcy	0.30	Review proposed responses re: final fee application questions and advise on same.	
11/1/21	D. Cook	0.70	Draft responsive email to Alton regarding AVH emergence on compensation procedures.	
11/7/21	D. Cook	6.60	Draft Alton fourth interim fee application (4.9); analysis of underlying materials in connection with same (1.7);	
11/9/21	P. Maxcy	0.60	Review fee instructions and draft final fee application (.5); discuss final fee application w/ D. Cook (.1).	
11/23/21	D. Cook	0.20	Email communications with client regarding October monthly fee statement.	
11/23/21	P. Maxcy	0.10	Review correspondence re: monthly fee statements.	
11/29/21	D. Cook	3.60	Draft sixteenth monthly fee statement (3.4); email communications with client regarding same (.2).	
11/30/21	D. Cook	0.50	Finalize sixteenth monthly fee statement (.4); email communication with Committee counsel regarding same (.1).	
Total Hours		12.60		
Fee Amount				\$7,640.00

TIME AND FEE SUMMARY

<u>Timekeeper</u>	<u>Rate</u>	<u>Hours</u>	<u>Fees</u>
P. Maxcy	\$970.00	1.00	\$970.00
D. Cook	\$575.00	<u>11.60</u>	<u>\$6,670.00</u>
Totals		12.60	\$7,640.00

Avianca Bankruptcy

December 31, 2021

Matter: 15805368-000001

Invoice No.: 2479042

Fee Total	\$ 7,640.00
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Invoice Total	<u>\$ 7,640.00</u>
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 New York NY 10018
 United States
 Client/Matter #: 15805368-000001
 Avianca Bankruptcy

December 31, 2021

 Statement of Account

According to our records, as of December 31, 2021, the amounts shown below are outstanding on this matter.
 If your records are not in agreement with ours, please call us. Thank you.

<u>Date</u>	<u>Invoice No.</u>	<u>Invoice Amount</u>	<u>Payments/ Adjustments</u>	<u>Invoice Total</u>
12/31/21	2479042	7,640.00	0.00	<u>7,640.00</u>
Total Outstanding Invoices				<u>7,640.00</u>

Questions should be directed to:

P. Maxcy
 at 1 312 876 8000

Federal Tax I.D. Number [REDACTED]

EXHIBIT C

RETENTION ORDER

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re:

AVIANCA HOLDINGS S.A., *et al.*,¹

Debtors.

Chapter 11

Case No. 20-11133 (MG)

(Jointly Administered)

**ORDER AUTHORIZING THE OFFICIAL COMMITTEE OF UNSECURED
CREDITORS' EMPLOYMENT AND RETENTION OF
ALTON AVIATION CONSULTANCY LLC NUNC PRO TUNC TO MAY 27, 2020**

Upon the application (the "Application")² of the Official Committee of Unsecured Creditors of Avianca Holdings S.A. (the "Committee") for entry of an order, pursuant to sections 328(a) and 1103 of title 11 of the United States Code, 11 U.S.C. §§ 101 *et. seq.* (the "Bankruptcy Code"), Rules 2014(a) and 2016 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), and Rules 2014-1 and 2016-1 of the Local Bankruptcy Rules for the Southern District of New York (the "Local Bankruptcy Rules"), authorizing the employment and Retention of Alton Aviation Consultancy LLC and its wholly owned subsidiaries ("Alton")³, *nunc*

¹ The Debtors in these chapter 11 cases, and each Debtor's federal tax identification number (to the extent applicable), are as follows: Avianca Holdings S.A. (N/A); Aero Transporte de Carga Union, S.A. de C.V. (N/A); AeroInversiones de Honduras, S.A. (N/A); Aerovias del Continente Americano S.A. Avianca (N/A); Airlease Holdings One Ltd. (N/A); America Central (Canada) Corp. (00-1071563); America Central Corp. (65-0444665); AV International Holdco S.A. (N/A); AV International Holdings S.A. (N/A); AV International Investments S.A. (N/A); AV International Ventures S.A. (N/A); AV Investments One Colombia S.A.S. (N/A); AV Investments Two Colombia S.A.S. (N/A); AV Taca International Holdco S.A. (N/A); Avianca Costa Rica S.A. (N/A); Avianca Leasing, LLC (47-2628716); Avianca, Inc. (13-1868573); Avianca-Ecuador S.A. (N/A); Aviaservicios, S.A. (N/A); Aviateca, S.A. (N/A); Avifreight Holding Mexico, S.A.P.I. de C.V. (N/A); C.R. Int'l Enterprises, Inc. (59-2240957); Grupo Taca Holdings Limited (N/A); International Trade Marks Agency Inc. (N/A); Inversiones del Caribe, S.A. (N/A); Isle& de Inversiones, S.A. de C.V. (N/A); Latin Airways Corp. (N/A); Latin Logistics, LLC (41-2187926); Nicaraguense de Aviacion, Sociedad Anonima (Nica, S.A.) (N/A); Regional Express Americas S.A.S. (N/A); Ronair N.V. (N/A); Servicio Terrestre, Aereo y Rampa S.A. (N/A); Servicios Aeroportuarios Integrados SAI S.A.S. (92-4006439); Taca de Honduras, S.A. de C.V. (N/A); Taca de Mexico, S.A. (N/A); Taca International Airlines S.A. (N/A); Taca S.A. (N/A); Tampa Cargo S.A.S. (N/A); Technical and Training Services, S.A. de C.V. (N/A). The Debtors' principal offices are located at Avenida Calle 26 # 59 —15 Bogota, Colombia.

² Capitalized terms not otherwise defined herein shall have the meaning ascribed to them.

³ The retention under this order shall include Alton Aviation Consultancy LLC and each of the following wholly owned subsidiaries: Alton Aviation Consultancy (Hong Kong) Limited; Alton Aviation Consultancy Japan Kabushiki Gaisha; Alton Aviation Consultancy Singapore Private Limited, De Shi International Aviation Consulting (Beijing) Limited Company; and Alton Aviation Consultancy Ireland Limited.



pro tunc to May 27, 2020 in the above-captioned chapter 11 cases (the “Chapter 11 Cases”) of Avianca Holdings S.A. and its above-captioned affiliates, as debtors and debtors in possession (collectively, the “Debtors”), and the Court having jurisdiction over this matter pursuant to 28 U.S.C. § 1334; and this proceeding being a core proceeding pursuant to 28 U.S.C. § 157(b)(2); and venue of this proceeding and the Application in this Court being proper pursuant to 28 U.S.C. §§ 1408 and 1409; and due and proper notice of the Application having been given; and the Court having found that no other or further notice is needed or necessary; and the Court having found, based on the representations made in the Mowry Declaration, that Alton (i) does not hold or represent any interest adverse to the Debtors’ estates, and (ii) is a “disinterested person” as defined in section 101(14) of the Bankruptcy Code and as required by section 327(a) of the Bankruptcy Code; and the Court having reviewed the Application and the Declarations and having heard statements in support of the Application at a hearing held before the Court (the “Hearing”); and the Court having determined that the legal and factual bases set forth in the Application and at the Hearing establish good cause for the relief granted herein; and the relief requested in the Application being in the best interests of the Debtors’ estates, their creditors, and other parties in interest; and any objections to the relief requested in the Application having been withdrawn or overruled on the merits; and after due deliberation and sufficient cause appearing therefor,

It is hereby **ORDERED** that:

1. The Application is granted and approved as modified herein *nunc pro tunc* to May 27, 2020.
2. Pursuant to sections 328(a) and 1103 of the Bankruptcy Code, Bankruptcy Rules 2014(a) and 2016, and Local Bankruptcy Rules 2014-1 and 2016-1, the Committee is hereby

authorized to employ and retain Alton in these Chapter 11 Cases, as contemplated by the Application.

3. Alton shall be compensated and reimbursed subject to sections 330 and 331 of the Bankruptcy Code in accordance with the terms of the Application and the Engagement Letter, and will file, interim and final fee applications for allowance of its compensation and expenses and shall be subject to sections 330 and 331 of the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, and any further order of the Court.

4. Prior to any increases in Alton's hourly rates, Alton shall file a supplemental affidavit with the Court and provide ten (10) business days' notice to the Debtors, the United States Trustee, and the Committee, which supplemental affidavit shall explain the basis for the requested rate increases in accordance with section 330(a)(3)(F) of the Bankruptcy Code and state whether the Debtors and Committee have consented to such rate increases. The United States Trustee retains all rights to object to any rate increase on all grounds, including, but not limited to, the reasonableness standard provided for in section 330 of the Bankruptcy Code, and all rates and rate increases are subject to review by the Court.

5. Alton's fees shall not exceed \$200,000 per month (the "Monthly Cap"), effective as of May 27, 2020; provided however, that the Monthly Cap shall not apply to fees incurred in the preparation of a report for which expert testimony is offered by Alton or for related testimony by Alton; provided, further, that Alton may carry forward any monthly variance—whether positive or negative—between the Monthly Cap and its actual fees for such month and apply such variance to later month(s). Further, should circumstances change during the pendency of the chapter 11 such that Alton and the Committee deem the Monthly Cap to be inadequate, they shall negotiate an appropriate increase for submission to the Bankruptcy Court.

6. Notwithstanding anything in the Application to the contrary, to the extent that Alton uses the services of independent contractors, subcontractors or employees of affiliates or subsidiaries (other than the wholly owned subsidiaries identified herein) (collectively, the “Contractors”) in these cases, Alton shall (i) pass-through the cost of such Contractors to the Debtors at the same rate that Alton pays the Contractors; (ii) seek reimbursement for actual costs only; and (iii) ensure that the Contractors are subject to the same conflict checks as required for Alton and (iv) shall file with the Court such disclosures required by Bankruptcy Rule 2014

7. Alton shall use its best efforts to avoid any duplication of services provided by any of the Committee’s other retained professionals in these Chapter 11 Cases.

8. The indemnification terms set forth more fully in the Application and the Engagement Letter are hereby approved, subject to the following:

- i. subject to the provisions of subparagraphs (ii) and (iv) below, the Debtors are authorized to indemnify the Indemnified Persons in accordance with the Engagement Letter for any claim arising from, related to, or in connection with their performance of the services described in the Engagement Letter; provided, however, that the Indemnified Persons shall not be indemnified for any claim arising from services other than the services provided under the Engagement Letter, unless such services and the indemnification, contribution, or reimbursement therefor are approved by this Court;
- ii. notwithstanding anything to the contrary in the Engagement Letter, the Debtors shall have no obligation to indemnify any person or entity or provide contribution or reimbursement to any person or entity for any claim or expense to the extent it is either (i) judicially determined (the

determination having become final) to have arisen primarily from that person's or entity's gross negligence, willful misconduct or bad faith, or (ii) for a contractual dispute in which the Committee or the Debtors allege breach of the obligations of Alton or another Indemnified Person under the Engagement Letter unless this Court determines that indemnification, contribution or reimbursement would be permissible pursuant to *In re United Artists Theatre Co.*, 315 F.3d 217 (3d Cir. 2003) or (iii) settled prior to a judicial determination as to the exclusions set forth in sub-clauses (i) or (ii) above, but determined by this Court, after notice and a hearing, to be a claim or expense for which that person should not receive indemnity, contribution, or reimbursement under the terms of the Engagement Letter as modified by this Order;

- iii. if, during the pendency of these cases, the indemnification provided in Schedule A to the Engagement Letter is held to be unenforceable by reason of the exclusions set forth in subparagraph (b) above, and Alton or another Indemnified Person makes a claim for the payment of any amounts by the Debtors on account of the Debtors' contribution obligations, then the limitations on Alton's contribution obligations set forth in the second sentence of the fifth paragraph of Schedule A to the Engagement Letter shall not apply; and
- iv. if, before the earlier of (i) the entry of an order confirming a chapter 11 plan in these cases (that order having become a final order no longer subject to appeal) and (ii) the entry of an order closing these cases, Alton or another

Indemnified Person believes that it is entitled to the payment of any amounts by the Debtors on account of the Debtors' indemnification, contribution or reimbursement obligations under the Engagement Letter (as modified by this Order), including, without limitation, the advancement of defense costs, Alton must file an application before this Court and the Debtors may not pay any such amounts before the entry of an order by this Court approving the payment; provided, however, that for the avoidance of doubt, this subparagraph (d) is intended only to specify the period of time under which this Court shall have jurisdiction over any request for fees and expenses for indemnification, contribution, or reimbursement and not a provision limiting the duration of the Debtors' obligation to indemnify Alton or the other Indemnified Persons. The U.S. Trustee shall retain the right to object to any request for indemnification by Alton or any other Indemnified Person.

9. Notwithstanding paragraph 7 of the Engagement Letter, termination of Alton's services under the Engagement Letter, as modified by this Order, shall be subject to the approval of this Court.

10. In the event that, during the pendency of these Chapter 11 Cases, Alton requests reimbursement for any attorneys' fees and/or expenses, the invoices and supporting time records from such attorneys shall be included in Alton's fee applications, and such invoices and time records shall be in compliance with Local Bankruptcy Rule 2016-1 and the U.S. Trustee Guidelines and approval of the Court under the standards of section 330 and 331 of the Bankruptcy Code, without regard to whether such attorney has been retained under section 1103 of the

Bankruptcy Code and without regard to whether such attorney's services satisfy section 330(a)(3)(C) of the Bankruptcy Code.

11. Notwithstanding Bankruptcy Rule 6004(h), the terms and conditions of this Order are immediately effective and enforceable upon its entry

12. The Committee and the Debtors are authorized to take all actions necessary to effectuate the relief granted pursuant to this Order in accordance with the Application.

13. The requirements set forth in Local Rule 9013-1(a) are satisfied.

14. The Court retains jurisdiction with respect to all matters arising from or related to the implementation and interpretation of this Order.

IT IS SO ORDERED.

Dated: July 14, 2020
New York, New York

/s/ Martin Glenn
MARTIN GLENN
United States Bankruptcy Judge