



# Phoenix Management Services, LLC

110 Commons Court  
Chadds Ford, PA 19317-9716  
Tel: 610-358-4700 Fax: 610-358-9377

2014 AUG 15 A 9:07

U.S. BANKRUPTCY COURT  
E.D. MICHIGAN-DETROIT

US Bankruptcy Court  
City of Detroit  
Bankruptcy  
Case #13-53846

## Invoice

Invoice Date: August 6, 2014  
Invoice Num: 2014-3  
Services Rendered 6/1 - 6/30

City of Detroit Bankruptcy - Managed by (Marli Kopacz)

### Professional Services:

Professional	Hours	Rate	Amount
Marti Kopacz - Senior Managing Director	157.00	\$595.00	\$93,415.00
Brian F. Gleason - Senior Managing Director	111.30	\$550.00	\$61,215.00
Bob Childree - Director	65.90	\$500.00	\$32,950.00
Albert J. Mink - Managing Director	86.40	\$450.00	\$38,880.00
Michael Gaul - Director	146.30	\$350.00	\$51,205.00
Kevin Barr - Associate	124.65	\$275.00	\$34,278.75

Total Professional Fees: **\$311,943.75**

Less Service Credit: **(\$31,194.37)**

### Reimbursable Expenses:

Air & Rail	\$12,112.50
Internet	\$ 13.73
Lodging	\$13,944.51
Meals	\$ 2,277.99
Mileage	\$ 31.36
Parking	\$ 524.00
Tolls	\$ 7.20
Telephone	\$ 26.68
Taxi	\$ 3,048.06
<b>Total Expenses</b>	<b>\$31,986.03</b>

Amount Due This Invoice: **\$ 312,735.41**

This invoice is due upon receipt

ACH and Wire Transfer Instructions are as Follows:

National Penn Bank  
Account#218151926  
ABA#031308784  
Telephone:1-800-822-3321



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## Hours Detail by Employee & Project with Memos

Printed on: 8/6/2014

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Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Albert J. Mink

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
MON 6/2/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	1.50	1.50	■	■
		Meeting to discuss Wayne County Real Estate tax program. Jeff from Conway,				
MON 6/2/2014	BK-DEV-AM:RD	Report development	6.00	6.00	■	■
		Accounting department and IT write up. Continue on Executive summary				
MON 6/2/2014	BK-COM-AM:PT	Communications with Phoenix team members	1.00	1.00	■	■
		Pre conference discussion with Bob Childree on Wayne County real estate tax (.5). Post conference meeting with Brian Gleason on content of report and other issues (.5)				
MON 6/2/2014	BK-ADMIN-AM:TR	Bankruptcy - Administration Travel	2.00	2.00	■	■
		Newark to Detroit				
TUES 6/3/2014	BK-DEV-AM:RD	Report development	6.00	6.00	■	■
		Additional work on Executive summary. Write up of Payroll interview				
TUES 6/3/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	1.50	1.50	■	■
		Interview with Ursula Hollard and Michael Hall, Payroll system				
TUES 6/3/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	0.50	0.50	■	■
		Meeting with Dan Jerneycl, Jeff Addison, Devin Patel, E&Y, Al Mink and Bob Childree on 1) Wayne County reporting and 2) Cash reporting.				
WED 6/4/2014	BK-COM-AM:PT	Communications with Phoenix team members	1.60	1.60	■	■
		Discussion with Bob Childree on IT				
WED 6/4/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	3.00	3.00	■	■
		Meeting with John Hill and John Naglek to talk about Organization structure, payroll funding, post emergence financial reporting, and the ERP system implementation				
WED 6/4/2014	BK-DEV-AM:RD	Report development	4.00	4.00	■	■
		Executive summary. Start to write up notes on Discussion with John Hill				
THUR 6/5/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	1.30	1.30	■	■
		Meeting with John Naglick and Glenn Kushiner on post emergence reporting				
THUR 6/5/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	1.00	1.00	■	■
		Meeting with Larry King				
THUR 6/5/2014	BK-ADMIN-AM:TR	Bankruptcy - Administration Travel	2.00	2.00	■	■
		Detroit to Newark				
THUR 6/5/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	1.50	1.50	■	■
		Meeting with Larry King and Kevin Hand on Reorganization of Accounting and Finance departments				
THUR 6/5/2014	BK-COM-AM:PT	Communications with Phoenix team members	1.00	1.00	■	■

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Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Albert J. Mink

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
Phoenix team meeting, Al, Bob, Mike, Brian and Marfi						
FRI 6/6/2014	BK-ADMIN-AM:AD	Bankruptcy - Administration	1.00	1.00	■	■
Meeting log and time keeping						
FRI 6/6/2014	BK-DEV-AM:RD	Report development	7.00	7.00	■	■
Continue on write ups of meetings; IT, Payroll, and Larry King and report						
MON 6/9/2014	BK-DEV-AM:RD	Report development	0.80	0.80	■	■
Edits to previously written "impact on budget" section.						
MON 6/9/2014	BK-DEV-AM:RD	Report development	5.50	5.50	■	■
First draft of the City's strategy for stabilizing the Accounting function.						
MON 6/9/2014	BK-FIN-AM:RA	Review and Analysis of Core Documents	2.60	2.60	■	■
Review previous memos written on Accounting and Finance functions and hand written notes, for content insertions into the Report Draft.						
MON 6/9/2014	BK-DEV-AM:RD	Report development	2.80	2.80	■	■
Further work on the accounting report section. Edits and re-write of the "situation" section.						
MON 6/9/2014	BK-DEV-AM:RD	Report development	1.60	1.60	■	■
Insert of Governance paragraphs in the "situation" section						
TUES 6/10/2014	BK-FIN-AM:RA	Review and Analysis of Core Documents	1.20	1.20	■	■
Review previous memos written on Accounting and Finance functions and hand written notes, for content insertions into the Report Draft.						
TUES 6/10/2014	BK-ADMIN-AM:AD	Bankruptcy - Administration	0.90	0.90	■	■
Review and answer various emails.						
TUES 6/10/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	1.20	1.20	■	■
Review hand written notes of Interview with John Hill.						
TUES 6/10/2014	BK-DEV-AM:RD	Report development	3.50	3.50	■	■
Start write up's and edits of the Concerns and Risk Section.						
TUES 6/10/2014	BK-DEV-AM:RD	Report development	3.30	3.30	■	■
Complete re-write of the ERP and Payroll section based on the updates gained from John Hill.						
WED 6/11/2014	BK-DEV-AM:RD	Report development	2.60	2.60	■	■
Finalize concerns section of Accounting write up.						
WED 6/11/2014	BK-DEV-AM:RD	Report development	2.50	2.50	■	■
Assemble all exhibits. Label all exhibits and format as needed for inclusion report.						
WED 6/11/2014	BK-FIN-AM:RA	Review and Analysis of Core Documents	1.50	1.50	■	■
Re-read entire accounting document and edit as appropriate. Three passes.						
THUR 6/12/2014	BK-DEV-AM:RD	Report development	0.40	0.40	■	■
Formal final exhibits and issue report to team.						
THUR 6/12/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	0.60	0.60	■	■

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### Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Albert J. Mink

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 6/12/2014	BK-DEV-AM:RD	Report developement	1.80	1.80	■	■
		Write up memo of interview with Troy Hutchison on Encumbrances and send to Bob Childree for review.				
THUR 6/12/2014	BK-DEV-AM:RD	Report development	3.20	3.20	■	■
		Re-write governance section of Accounting report. Provide additional commentary on ERP.				
THUR 6/12/2014	BK-DEV-AM:RD	Report development	2.20	2.20	■	■
		Edit IT memo adding, among other edits, updated information on ERP and Payroll systems based on interview with John Hill and Payroll. Also added commentary on IT Governance. Re-read entire document and made final changes.				
THUR 6/12/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	1.30	1.30	■	■
		Review Bob Childree's comments and edits to the accounting reportand make changes.				
FRI 6/13/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	3.20	3.20	■	■
		Telephone conference with Troy Hutchinson in Purchasing and Lina Willis in Accounts Payable on process used for Encumbrances.				
THUR 6/19/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	1.80	1.80	■	■
		Finalize write ups of interview with John Hill, and interview Payroll Department.				
		Conference call with E&Y, Glenn Kushiner Conway John Naglick and other City officials to Discuss post emergence financial reporting. Including post conference with Bob Childree				
Project Total:			86.40	86.40		
Employee Total:			86.40	86.40		

Signature.....

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Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Brian F. Gleason

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
MON 6/2/2014	BK-COM-BG:PT	Communications with Phoenix team members prep for call with Judge	0.40	0.40	■	■
MON 6/2/2014	BK-ADVIS-BG:CH	Bankruptcy - Court Hearing & Preparation Call with Judge Rhodes	0.40	0.40	■	■
MON 6/2/2014	BK-DEV-BG:RD	Report development report development re feasibility issues	2.30	2.30	■	■
MON 6/2/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc. review initiative spread from Feb 11 provided by CM compare to initiative report from CM and ds	1.10	1.10	■	■
MON 6/2/2014	BK-COM-BG:PT	Communications with Phoenix team members email to counsel on issues from Juan Santiabrogia (sp) from EY re un-availability of certain documents	0.30	0.30	■	■
MON 6/2/2014	BK-COM-BG:PT	Communications with Phoenix team members discussion of viability and context regarding financial department and reporting. is reporting a feasibility issue	0.40	0.40	■	■
MON 6/2/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel To DET	1.50	1.50	■	■
MON 6/2/2014	BK-COM-BG:PT	Communications with Phoenix team members Call with Squire Sanders-discussion of documents	1.10	1.10	■	■
TUES 6/3/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest Budget Meeting	1.10	1.10	■	■
TUES 6/3/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest Blight Call	0.50	0.50	■	■
TUES 6/3/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc. Financial model meeting follow up and analysis	3.00	3.00	■	■
TUES 6/3/2014	BK-COM-BG:PT	Communications with Phoenix team members catch up on team progress	1.40	1.40	■	■
TUES 6/3/2014	BK-DEV-BG:RD	Report development drafting	3.10	3.10	■	■
WED 6/4/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest Meeting with John Hill re Plan	1.20	1.20	■	■
WED 6/4/2014	BK-DEV-BG:RD	Report development analysis of issue of feasibility to begin report	1.20	1.20	■	■
WED 6/4/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest Meeting With Mayor Duggan re plan	0.80	0.80	■	■
WED 6/4/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc.	1.80	1.80	■	■

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- Time Entry Date: 6/1/2014 to 6/30/2014
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Employee Name: Brian F. Gleason

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Review various analysis on deferrals relative to plan				
WED 6/4/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest	0.40	0.40	■	■
		Melissa Smiley re plan and mayor issues				
THUR 6/5/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest	0.70	0.70	■	■
		meeting with Mayor on budget reviews				
THUR 6/5/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest	1.30	1.30	■	■
		meeting w Blight team				
THUR 6/5/2014	BK-COM-BG:PT	Communications with Phoenix team members	1.10	1.10	■	■
		team meeting				
THUR 6/5/2014	BK-DEV-BG:RD	Report development	4.60	4.60	■	■
		report drafting and analysis				
FRI 6/6/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel	1.75	1.75	■	■
		From DTW to PHL				
MON 6/9/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Travel to DTW				
MON 6/9/2014	BK-COM-BG:PT	Communications with Phoenix team members	0.60	0.60	■	■
		Calls with MK .3 before call with Judge .3 after call w Judge				
MON 6/9/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	1.00	1.00	■	■
		review budget documents in anticipation of DHWP and Admin Hearings department				
MON 6/9/2014	BK-ADVIS-BG:CH	Bankruptcy - Court Hearing & Preparation	0.30	0.30	■	■
		Conf call w Judge Rhodes				
MON 6/9/2014	BK-DEV-BG:RD	Report development	0.50	0.50	■	■
		re write up on budget variances and budgeting protocol				
MON 6/9/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	1.80	1.80	■	■
		Review of Blight Report				
MON 6/9/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	1.70	1.70	■	■
		review of 9/18/13 Chuck Moore Deposition re Pensions				
MON 6/9/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest	1.10	1.10	■	■
		budget meetings with Mayor and DHWP and Admin Hearings				
MON 6/9/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	0.80	0.80	■	■
		Review of Blight book				
TUES 6/10/2014	BK-COM-BG:PT	Communications with Phoenix team members	0.30	0.30	■	■
		Follow up conversation w MK re Pension and other issues				
TUES 6/10/2014	BK-COM-BG:EX	Communications with external parties of interest	3.20	3.20	■	■
		Meeting with EY and CM Juan, Guarav, Chuck and Glenn				

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Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Brian F. Gleason

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
TUES 6/10/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions	0.60	0.60	■	■
		Casino Revenue research				
TUES 6/10/2014	BK-COM-BG:PT	Communications with Phoenix team members	1.20	1.20	■	■
		Discussion of timing of report, catch up on report drafting and other items. BK MK				
TUES 6/10/2014	BK-COM-BG:PT	Communications with Phoenix team members	0.80	0.80	■	■
		review model w. Kevin, follow up review of DFD model and negative				
TUES 6/10/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	1.20	1.20	■	■
		Chuck Moore Depo 1.2 Sept and Dec				
TUES 6/10/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	0.40	0.40	■	■
		Review blight report				
TUES 6/10/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest	1.30	1.30	■	■
		Call with Evan Miller JD re Pensions				
TUES 6/10/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions	0.50	0.50	■	■
		Prep Call with Evan Miller				
TUES 6/10/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	0.40	0.40	■	■
		C Moore Dec depo				
TUES 6/10/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions	0.70	0.70	■	■
		General research, docket review, press review				
TUES 6/10/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest	0.30	0.30	■	■
		review information from EY and CM meeting re opportunities				
WED 6/11/2014	BK-COM-BG:PT	Communications with Phoenix team members	1.20	1.20	■	■
		Team meetings, review progress on sections				
WED 6/11/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest	0.80	0.80	■	■
		meeting w Mayor and DR, MK				
WED 6/11/2014	BK-DEV-BG:RD	Report development	2.00	2.00	■	■
		drafting and review of sections				
WED 6/11/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	1.30	1.30	■	■
		DFD budget issues				
WED 6/11/2014	BK-COM-BG:PT	Communications with Phoenix team members	0.50	0.50	■	■
		prep and update call with Team prior to DR				
WED 6/11/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest	1.80	1.80	■	■
		Meeting with Judge Rosen, JD, Garurav, mediators				

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Employee Name: Brian F. Gleason

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
<b>City of Detroit Bankruptcy: - City of Detroit Bankruptcy</b>						
WED 6/11/2014	BK-COM-BG:PT	Communications with Phoenix team members	0.80	0.80	■	■
		Meeting with team and DR				
WED 6/11/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions	0.50	0.50	■	■
		review articles on feasibility and pension from DR				
WED 6/11/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	0.50	0.50	■	■
		Review CM Dec depo				
THUR 6/12/2014	BK-COM-BG:PT	Communications with Phoenix team members	1.80	1.80	■	■
		review of detailed financial models with KB and MG				
THUR 6/12/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		From DTW to PHL				
THUR 6/12/2014	BK-COM-BG:PT	Communications with Phoenix team members	0.60	0.60	■	■
		Questions for Jones Day re big remaining items				
THUR 6/12/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest	1.80	1.80	■	■
		meeting w Kevin Orr				
THUR 6/12/2014	BK-COM-BG:PT	Communications with Phoenix team members	0.40	0.40	■	■
		Discussion w DR re feasibility				
THUR 6/12/2014	BK-COM-BG:EX	Communications with external parties of interest	0.20	0.20	■	■
		Melissa Smiley re ADP				
THUR 6/12/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions	0.60	0.60	■	■
		Review KB models in prep for EY model review with KB and MG				
THUR 6/12/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	0.90	0.90	■	■
		Review discussions on feasibility issues and scoping report as such				
FRI 6/13/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	2.20	2.20	■	■
		review models etc				
MON 6/16/2014	BK-DEV-BG:RD	Report development	1.70	1.70	■	■
		Feasibility definition. Exec summary issues				
MON 6/16/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc.	2.40	2.40	■	■
		Analysis of Pension and ability to sensitize				
TUES 6/17/2014	BK-COM-BG:EX	Communications with external parties of interest	1.40	1.40	■	■
		Prep and meeting with Miller Buckfire re exit financing and sale of assets				
TUES 6/17/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel	1.25	1.25	■	■
		To NYC				
WED 6/18/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc.	4.30	4.30	■	■
		review of new models, review of comparison of CM and EY models, review w MK, KB and MG				



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- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Brian F. Gleason

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
WED 6/18/2014	BK-DEV-BG:RD	Report development	2.40	2.40	■	■
		Development of summary outline, definition of Feasibility				
THUR 6/19/2014	BK-DEV-BG:RD	Report development	1.70	1.70	■	■
		Outlines, review of Financial section				
THUR 6/19/2014	BK-COM-BG:EX	Communications with external parties of interest	0.50	0.50	■	■
		Call w Dick R.				
THUR 6/19/2014	BK-COM-BG:EX	Communications with external parties of interest	3.00	3.00	■	■
		Prep meeting w Squire Sanders, Meeting with Jones Day and EY, re big issues and definition of Feasibility				
FRI 6/20/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest	1.00	1.00	■	■
		Call w Mellissa Smiley				
FRI 6/20/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel	1.25	1.25	■	■
		From NYC				
MON 6/23/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc.	0.60	0.60	■	■
		Review of Pension sensitization issues				
TUES 6/24/2014	BK-DEV-BG:RD	Report development	3.90	3.90	■	■
		Report outlining, re structure of top ten feasibility issues				
WED 6/25/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	3.90	3.90	■	■
		research on feasibility, review Scott Pryor articles regarding Chapter 9, research other sources, Francis Lawall background on Chapter 9 and feasibility, search footnotes of Who Bears the Cost article re Chapter 9 issues.				
WED 6/25/2014	BK-DEV-BG:RD	Report development	1.20	1.20	■	■
		report outline drafting				
WED 6/25/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel	1.00	1.00	■	■
		Travel to NYC				
WED 6/25/2014	BK-COM-BG:PT	Communications with Phoenix team members	1.30	1.30	■	■
		Meeting w Team re report outline				
THUR 6/26/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel	1.00	1.00	■	■
		Return from NYC				
THUR 6/26/2014	BK-DEV-BG:RD	Report development	2.70	2.70	■	■
		report writing, feasibility definition section				
THUR 6/26/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	1.20	1.20	■	■
		Review compiled articles and papers on feasibility				
THUR 6/26/2014	BK-COM-BG:EX	Communications with external parties of interest	1.50	1.50	■	■
		Lunch w Dick Ravitch re feasibility definition and pension issues				
FRI 6/27/2014	BK-COM-BG:EX	Communications with external parties of interest	0.30	0.30	■	■

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# Phoenix Management

110 Commons Court  
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## Hours Detail by Employee & Project with Memos

Printed on: 8/6/2014

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### Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Brian F. Gleason

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						

Call to Fran Lawall re his Colliers book on Chapter 9						
FRI	6/27/2014	BK-DEV-BG:RD	Report development	0.75	0.75	■ ■
Report development						

Project Total: 111.30 111.30

Employee Total: 111.30 111.30

Signature.....

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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

**Employee Name: Bob Childree**

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
SUN 6/1/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents work on outline, questions, risks for the Pension section of the report	2.00	2.00	■	■
MON 6/2/2014	BK-COM-BC:PT	Communications with Phoenix team members discussion with Brian regarding major risks associated with pensions, encumbrances, a/p	0.50	0.50	■	■
MON 6/2/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest meeting with Al Mink, Kyle Herman (Miller Buckfire), Leighton, Nikki, Jeff Addison to further discussion regarding property Tax and Wayne County role in delinquent taxes...process, problems...potential initiatives to fix	1.50	1.50	■	■
MON 6/2/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents extensive research into pension issues...GASB, NASRA, Moody's	4.20	4.20	■	■
TUES 6/3/2014	BK-COM-BC:EX	Communications with external parties of interest 3:30 - 4:00 meeting with Jeff Addison, Conway, Devin Patel E&Y, Dan E&Y, Jones Day re property tax request and a walk through the cash receipt/disbursement process 9:00p.m. - 10:00 p.m. call with Bill Kilmartin (Accenture) to discuss perspectives on ERP for Detroit	1.50	1.50	■	■
TUES 6/3/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest HR meeting with Mike Hall, Ursula Holland, Glenn Kushner (Conway) Al Mink and Bob Childree	1.00	1.00	■	■
TUES 6/3/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents develop information and draft memo for Phoenix team regarding encumbrance accounting...reporting...GASB 54 re fund balance continued development of information relative to pension under the plan. review/edit/draft IT report as prepared by Al Mink	5.50	5.50	■	■
WED 6/4/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest Meeting with John Hill, John Naglick, Conway staff, Al Mink and Bob Childree re Organizational changes, ERP, Finance reporting	3.00	3.00	■	■
WED 6/4/2014	BK-COM-BC:PT	Communications with Phoenix team members meeting with Al Mink to debrief on meeting with John Hill re Finance org, erp, financial reporting	1.00	1.00	■	■
WED 6/4/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents work on IT document...review meeting notes...draft language for IT document research ERP risk	4.00	4.00	■	■
THUR 6/5/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest	2.00	2.00	■	■

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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Bob Childree

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		10-11 meet with Larry King re the work being done on HR/personnel positions  11:30-12:30 call with John Naglet, Glenn Kushiner, Al Mink, et al to discuss financial reporting post bankruptcy				
THUR 6/5/2014	BK-COM-BC:PT	Communications with Phoenix team members	1.00	1.00	■	■
		team meeting to discuss/brief re the meeting with John Hill regarding finance org structure, ERP and Financial reporting				
THUR 6/5/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	1.00	1.00	■	■
		work on draft of pension report				
FRI 6/6/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	2.60	2.60	■	■
		.5 review e-mails from Mike Gaul and draft request for Pension documents 2.1 draft ERP document				
SAT 6/7/2014	BK-COM-BC:PT	Communications with Phoenix team members	1.00	1.00	■	■
		review e-mails from Phoenix team regarding request for production of documents				
TUES 6/10/2014	BK-COM-BC:EX	Communications with external parties of interest	2.30	2.30	■	■
		10-11 call with Representatives of the Detroit Retirement systems re request made for Board information relative to Policies of the boards Robert Gordon, Michael Vanderbeke, Joe Turner, Ron King Mike Gaul and Bob Childree 1 hour  12-1:15 - 1.3 hour Call with Evan Miller, Alex Branchard of Jones day and Brian Gleeson, Mike Gaul and Bob Childree to discuss pension plans especially as pertains to the 'recovery of benefits.				
TUES 6/10/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	3.70	3.70	■	■
		8-9.15 review e-mails Kevin's (Conway) plan  11-12 continue draft of IT document  2:30-4:00 work on draft of the IT document				
WED 6/11/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	2.30	2.30	■	■
		review/edit and submit draft with edits and comments to Phoenix team for further review and comment.  8:45-9:15  11:00-12:45				
THUR 6/12/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	3.60	3.60	■	■
		7:30-8:30 - review e-mail, review, Version 2 of IT Review, version 2 accting/fin 10:15-11:45 - Review outstanding request for POA due from Jones day prepare e-mail to Christian Fuelgraff (SAP) regarding budget system in Detroit Review/edit final version of the accting/fin document 12:15-1:25 - Review encumbrance information from Al Mink continue work on ERP document				

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### Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Bob Childree

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
<b>City of Detroit Bankruptcy: - City of Detroit Bankruptcy</b>						
WED 6/18/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	2.00	2.00	■	■
		Review pension documents provided by retirement systems, attorneys, etc				
THUR 6/19/2014	BK-COM-BC:EX	Communications with external parties of interest	1.10	1.10	■	■
		call with Conway McKenzie, Detroit Finance officials and Phoenix team regarding financial reporting pre and post emerging from bankruptcy				
SUN 6/22/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	2.30	2.30	■	■
		Review pension documents provided by retirement systems, attorneys, etc				
MON 6/23/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	4.20	4.20	■	■
		Review of pension documents provided by Retirement system counsel				
MON 6/23/2014	BK-COM-BC:PT	Communications with Phoenix team members	0.20	0.20	■	■
		E-mails to Phoenix re plan for the week of 6-23 thru 6-29				
TUES 6/24/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	5.00	5.00	■	■
		Review/edit of the IT write up review/analysis of ERP write up drafting ERP document				
WED 6/25/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	3.30	3.30	■	■
		Review preliminary draft of the pension document review documents related to pensions provided by retirement system counsel				
THUR 6/26/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	4.10	4.10	■	■
		Finalize draft of ERP analysis for Detroit Finalize edit of IT preliminary draft document Continue analysis of Pension documents.				
Project Total:			65.90	65.90		
Employee Total:			65.90	65.90		

Signature.....

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## Hours Detail by Employee & Project with Memos

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Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Kevin Barr

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
SUN 6/1/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	7.20	7.20	■	■
Detailed analysis of E&Y 10 year financial model including all assumptions behind operating expenditures						
MON 6/2/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	8.20	8.20	■	■
Detailed analysis of non operating expenditures in E&Y 10 Year financial forecast						
MON 6/2/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	0.50	0.50	■	■
Review of relevant newspaper articles and court filings.						
TUES 6/3/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	0.20	0.20	■	■
Review of relevant newspaper articles and court filings.						
TUES 6/3/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	6.70	6.70	■	■
Detailed analysis of E&Y's non operating expenditures in 10 year financial forecast						
Detailed Review of Conway MacKenzie's financial forecast and assumptions for expenditures.						
WED 6/4/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	8.20	8.20	■	■
Detailed Review of Conway MacKenzie's financial forecast and assumptions for expenditures.						
WED 6/4/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	0.20	0.20	■	■
Review of relevant newspaper articles and court filings.						
THUR 6/5/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	0.30	0.30	■	■
Review of relevant newspaper articles and court filings.						
THUR 6/5/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	8.90	8.90	■	■
Detailed Review of Conway MacKenzie's financial forecast and assumptions for expenditures.						
Detailed Review of Conway MacKenzie's financial forecast and assumptions for Revenues.						
FRI 6/6/2014	BK-COM-KB:EX	Communications with external parties of interest	0.40	0.40	■	■
Call with Derrick Pullman to review new data room with all the documents provided to constituents.						
FRI 6/6/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	6.40	6.40	■	■
Detailed Review of Conway MacKenzie's financial forecast and assumptions for Revenues.						
FRI 6/6/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	0.40	0.40	■	■
Review of relevant newspaper articles and court filings.						
FRI 6/6/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	0.60	0.60	■	■
Review of new data room						
FRI 6/6/2014	BK-COM-KB:PT	Communications with Phoenix team members	0.30	0.30	■	■
Conversation with Mike Gual regarding a summary of the preceding week.						
MON 6/9/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	9.30	9.30	■	■
Worked on Reinvestment initiatives assumptions in the Conway MacKenzie model focusing on CapEx, infrastructure, fleet and reorganization.						

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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Kevin Barr

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
MON 6/9/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.20	0.20	■	■
Review of bankruptcy filings and articles relating to bankruptcy						
MON 6/9/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
Travel to Detroit. Actual travel 3 hours.						
TUES 6/10/2014	BK-COM-KB:PT	Communications with Phoenix team members	0.90	0.90	■	■
Conversations with Brian and Marti to discuss analysis. Conversation regarding Fire department head count						
TUES 6/10/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	4.80	4.80	■	■
Analysis of revenue in Ernst & Young's 10 year model.						
TUES 6/10/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.30	0.30	■	■
Review of bankruptcy filings and articles relating to bankruptcy						
TUES 6/10/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	1.70	1.70	■	■
Review of Fire department model.						
TUES 6/10/2014	BK-COM-KB:EX	Communications with external parties of interest	1.20	1.20	■	■
Call with Jones Day to discuss Pensions						
WED 6/11/2014	BK-COM-KB:EX	Communications with external parties of interest	0.80	0.80	■	■
Meeting with Conway MacKenzie to discuss the Fire department. Emails to Conway MacKenzie.						
WED 6/11/2014	BK-INF-KB:IN	Prep for, follow up and interviews with parties of interest	2.60	2.60	■	■
Reviewed E&Y Model prior to review with Brian and Mike						
WED 6/11/2014	BK-COM-KB:EX	Communications with external parties of interest	0.80	0.80	■	■
Meeting with Dick Ravitch to discuss the financial model						
WED 6/11/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.40	0.40	■	■
Review of bankruptcy filings and articles relating to bankruptcy						
WED 6/11/2014	BK-COM-KB:PT	Communications with Phoenix team members	0.90	0.90	■	■
Discussion with Brian and Mike regarding feasibility, outline and scheduling.						
THUR 6/12/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.20	0.20	■	■
Review of bankruptcy filings and articles relating to bankruptcy						
THUR 6/12/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	1.80	1.80	■	■
Review of E&Y financial model with Brian and Mike.						
THUR 6/12/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	1.20	1.20	■	■
Prep for meeting with Brian and Mike to review financials. Review of open items list						
THUR 6/12/2014	BK-COM-KB:EX	Communications with external parties of interest	1.70	1.70	■	■
Follow up emails to E&Y to discuss open items. Put questions together for conference call with E&Y.						

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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Kevin Barr

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 6/12/2014	BK-COM-KB:PT	Communications with Phoenix team members	0.40	0.40	■	■
		Meeting with Brian, Mike and Marti to discuss open question list.				
THUR 6/12/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	1.60	1.60	■	■
		Reviewed Triennial budget				
THUR 6/12/2014	BK-COM-KB:EX	Communications with external parties of interest	0.20	0.20	■	■
		Emails to Conway MacKenzie				
FRI 6/13/2014	BK-COM-KB:EX	Communications with external parties of interest	0.40	0.40	■	■
		Conversations and emails with Conway MacKenzie to discuss the Fire department.				
FRI 6/13/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Travel home from Detroit. Actual travel 3 hours.				
FRI 6/13/2014	BK-INF-KB:IN	Prep for, follow up and interviews with parties of interest	0.50	0.50	■	■
		Prepped for meeting with E&Y.				
FRI 6/13/2014	BK-COM-KB:EX	Communications with external parties of interest	0.40	0.40	■	■
		Call with E&Y team to discuss open questions from the model.				
FRI 6/13/2014	BK-COM-KB:PT	Communications with Phoenix team members	1.10	1.10	■	■
		Conversation with Mike Gual regarding Fire department and Police department.				
		Email regarding fire department				
FRI 6/13/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.10	0.10	■	■
		Review of bankruptcy filings and articles relating to bankruptcy				
MON 6/16/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	2.40	2.40	■	■
		Review of Conway MacKenzie initiatives with Mike Gaul and Brian Gleason.				
MON 6/16/2014	BK-COM-KB:EX	Communications with external parties of interest	0.40	0.40	■	■
		Email of questions to Conway MacKenzie regarding their Finance Department.				
MON 6/16/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	2.10	2.10	■	■
		Review of updated fire department analysis				
MON 6/16/2014	BK-COM-KB:EX	Communications with external parties of interest	0.10	0.10	■	■
		Email to Conway MacKenzie to schedule a conference call to discuss the Fire department.				
TUES 6/17/2014	BK-COM-KB:EX	Communications with external parties of interest	0.60	0.60	■	■
		Call with Conway MacKenzie team to discuss the updated fire department model.				
TUES 6/17/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	6.40	6.40	■	■
		Review of Conway MacKenzie initiatives identifying key assumptions and putting together a summary chart and analysis.				



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### Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Kevin Barr

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
WED 6/18/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. <div>Review of E&amp;Y financial analysis with the Phoenix team Review of the updated 40 year model Review of key Conway MacKenzie initiatives</div>	4.60	4.60	■	■
WED 6/18/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel <div>Travel to New York City for internal meetings and meeting with Jones Day Attorneys. Actual travel 1.4 hours.</div>	0.70	0.70	■	■
WED 6/18/2014	BK-COM-KB:PT	Communications with Phoenix team members <div>Meeting to discuss report outline and definition of feasibility.</div>	2.30	2.30	■	■
THUR 6/19/2014	BK-COM-KB:EX	Communications with external parties of interest <div>Meeting with Jones Day team and City Consultants to review open questions and the definition of feasibility.</div>	2.10	2.10	■	■
THUR 6/19/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. <div>Review of Conway MacKenzie analysis with Marli Kopacz</div>	1.40	1.40	■	■
THUR 6/19/2014	BK-COM-KB:EX	Communications with external parties of interest <div>Call to discuss financial reporting post emergence with Conway MacKenzie and City employees.</div>	1.30	1.30	■	■
THUR 6/19/2014	BK-COM-KB:PT	Communications with Phoenix team members <div>Discussion with internal team to discuss the meeting.</div>	0.20	0.20	■	■
THUR 6/19/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel <div>Travel back from New York City. Actual travel 1.4 hours.</div>	0.70	0.70	■	■
THUR 6/19/2014	BK-COM-KB:EX	Communications with external parties of interest <div>Meeting with Stephen Lerner to discuss various issues regarding feasibility and open questions.</div>	1.30	1.30	■	■
FRI 6/20/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. <div>Review of DDOT Restructuring model. Emails back and forth to Todd Eddy regarding model questions.</div>	1.80	1.80	■	■
FRI 6/20/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. <div>Edits to my financial analysis of the model.</div>	1.60	1.60	■	■
FRI 6/20/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. <div>Wrote and emailed questions to E&amp;Y Team regarding financial model.</div>	1.20	1.20	■	■
SUN 6/22/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. <div>Review of Conway MacKenzie's working financial models.</div>	1.00	1.00	■	■
MON 6/23/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel <div>Travel to NYC for meetings with internal team. Actual travel 1.4.</div>	0.70	0.70	■	■
TUES 6/24/2014	BK-COM-KB:PT	Communications with Phoenix team members <div>Conversation regarding Utility projections in the financial model. Conversation regarding potential model errors.</div>	0.50	0.50	■	■
WED 6/25/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	0.10	0.10	■	■

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### Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Kevin Barr

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Review of open items document				
WED 6/25/2014	BK-COM-KB:PT	Communications with Phoenix team members	1.30	1.30	■	■
		Team meeting to discuss the outline and identify structure of the report and who is responsible for each section.				
THUR 6/26/2014	BK-COM-KB:EX	Communications with external parties of interest	0.30	0.30	■	■
		Call with Ernst & Young to discuss Utilities in the financial model.				
THUR 6/26/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel	0.70	0.70	■	■
		Travel home from NYC. Actual travel 1.4.				
THUR 6/26/2014	BK-DEV-KB:RD	Report development	1.75	1.75	■	■
		Worked on my sections of the report including operating expenses.				
THUR 6/26/2014	BK-INF-KB:IN	Prep for, follow up and interviews with parties of interest	0.40	0.40	■	■
		Prepped for call with Ernst & Young				
THUR 6/26/2014	BK-COM-KB:PT	Communications with Phoenix team members	0.10	0.10	■	■
		Conversation with Mike Gaul regarding pensions.				
FRI 6/27/2014	BK-COM-KB:PT	Communications with Phoenix team members	0.10	0.10	■	■
		Prepped for call regarding Electricity in the model.				
FRI 6/27/2014	BK-COM-KB:EX	Communications with external parties of interest	0.30	0.30	■	■
		Call to discuss Electricity projections in the financial model with Marti Kopacz and Melissa Smiley.				
MON 6/30/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	1.20	1.20	■	■
		Review of new plan of adjustment				
Project Total:			124.65	124.65		
Employee Total:			124.65	124.65		

Signature.....

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## Hours Detail by Employee & Project with Memos

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Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Michael Gaul

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
SUN 6/1/2014	BK-COM-MG:EX	Communications with external parties of interest Email communication with Jones Day to update Phoenix Information Request list; reviewing recent documents submitted for update previous Info Request list	1.60	1.60	■	■
MON 6/2/2014	BK-COM-MG:EX	Communications with external parties of interest Conference call with Squire Sanders	0.70	0.70	■	■
MON 6/2/2014	BK-COM-MG:EX	Communications with external parties of interest Conference call with Judge Rhodes, Jones Day, Squire Sanders, M Kopacz, and B Gleason to review City's data distribution	0.40	0.40	■	■
MON 6/2/2014	BK-DEV-MG:RD	Report development Drafting of Pension/OPEB sections of Expert report	1.60	1.60	■	■
MON 6/2/2014	BK-ADMIN-MG:TR	Bankruptcy - Administration Travel Traveling from PHL to Detroit; reviewed analysis on 10 Year Plan	1.50	1.50	■	■
MON 6/2/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc. Review/analysis of 10 Year and 40 Year Plans	1.10	1.10	■	■
TUES 6/3/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses	3.10	3.10	■	■
TUES 6/3/2014	BK-DEV-MG:RD	Report development Drafting of Pension/OPEB sections of Expert report	2.20	2.20	■	■
TUES 6/3/2014	BK-COM-MG:EX	Communications with external parties of interest Meeting with Jones Day, E&Y, CM, and Phoenix team to discuss open Due Diligence items	1.20	1.20	■	■
TUES 6/3/2014	BK-COM-MG:EX	Communications with external parties of interest Conference call with Detroit Land Bank to discuss blight programs and funding required	1.00	1.00	■	■
WED 6/4/2014	BK-ADMIN-MG:AD	Bankruptcy - Administration Conference call with AlphaLit (D. Pulliam) to review discreet database constructed for Phoenix relative to various JD data productions	1.20	1.20	■	■
WED 6/4/2014	BK-DEV-MG:RD	Report development Drafting of Pension/OPEB sections of Expert report	3.20	3.20	■	■
WED 6/4/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses	2.90	2.90	■	■
THUR 6/5/2014	BK-ADMIN-MG:TR	Bankruptcy - Administration Travel Traveling from Detroit to PHL; reviewed analysis on 10 Year Plan	1.50	1.50	■	■
THUR 6/5/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses	2.20	2.20	■	■
THUR 6/5/2014	BK-COM-MG:EX	Communications with external parties of interest Meeting with Mayor, CFO, P Scales, M Kopacz, and B Gleason to discuss reconciliation between POA and City's Triennial budget	1.20	1.20	■	■

# Phoenix Management

110 Commons Court  
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## Hours Detail by Employee & Project with Memos

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- Time Entry Date: 6/1/2014 to 6/30/2014
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Employee Name: Michael Gaul

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 6/5/2014	BK-COM-MG:EX	Communications with external parties of interest	2.60	2.60	■	■
Meeting with CM, Detroit Land Bank, Sonya Hayes, M Kopacz, and B Gleason re: Blight						
FRI 6/6/2014	BK-ADMIN-MG:AD	Bankruptcy - Administration	0.70	0.70	■	■
Follow up conference call with AlphaLit (D. Pulliam) re: updates to Phoenix database						
FRI 6/6/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	3.60	3.60	■	■
Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses						
Review of files in Phoenix data room constructed by AlphaLit						
SUN 6/8/2014	BK-DEV-MG:RD	Report development	1.20	1.20	■	■
Drafting of Pension/OPEB sections of Expert report						
SUN 6/8/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	1.50	1.50	■	■
Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses						
Review of files in Phoenix data room constructed by AlphaLit						
MON 6/9/2014	BK-DEV-MG:RD	Report development	1.40	1.40	■	■
Drafting Pension/OPEB section of Expert report						
MON 6/9/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	3.30	3.30	■	■
Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses						
Review of files in Phoenix data room constructed by AlphaLit						
MON 6/9/2014	BK-COM-MG:EX	Communications with external parties of interest	0.50	0.50	■	■
Conference calls with Judge Rhodes, JD, E&Y, CM, Squire Sanders, M Kopacz, and B Gleason						
TUES 6/10/2014	BK-ADMIN-MG:AD	Bankruptcy - Administration	0.60	0.60	■	■
Making future travel arrangements (flight, hotel)						
TUES 6/10/2014	BK-COM-MG:EX	Communications with external parties of interest	0.90	0.90	■	■
Conference call with RS counsel - Clark Hill - with B Childree re: Pension governance and POA						
TUES 6/10/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	2.50	2.50	■	■
Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses						
Review of files in Phoenix data room constructed by AlphaLit						
TUES 6/10/2014	BK-COM-MG:EX	Communications with external parties of interest	0.50	0.50	■	■
Email exchanges with RS counsel to set up conf call						
TUES 6/10/2014	BK-DEV-MG:RD	Report development	1.60	1.60	■	■
Drafting Pension/OPEB section of Expert report						
TUES 6/10/2014	BK-COM-MG:EX	Communications with external parties of interest	1.30	1.30	■	■
Conference call with E Miller of Jones and Phoenix team re: Pensions						
WED 6/11/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	4.60	4.60	■	■

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### Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Michael Gaul

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses				
		Review of files in Phoenix data room constructed by AlphaLit				
WED 6/11/2014	BK-COM-MG:PT	Communications with Phoenix team members	0.70	0.70	■	■
		Internal Phoenix team meeting with Dick Ravitch				
WED 6/11/2014	BK-COM-MG:EX	Communications with external parties of interest	1.40	1.40	■	■
		Participated in City's departmental meetings - DPD and Fire				
WED 6/11/2014	BK-ADMIN-MG:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Traveling from PHL to Detroit; reviewed analysis on DPD budget				
WED 6/11/2014	BK-DEV-MG:RD	Report development	2.20	2.20	■	■
		Drafting Pension/OPEB section of Expert report				
THUR 6/12/2014	BK-DEV-MG:RD	Report development	2.20	2.20	■	■
		Meeting with Tina Tolliver of DPD to review Restructuring Initiatives relating to DPD				
THUR 6/12/2014	BK-DEV-MG:RD	Report development	1.40	1.40	■	■
		Drafting Pension/OPEB section of Phoenix report				
THUR 6/12/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	3.80	3.80	■	■
		Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses				
		Review of files in Phoenix data room constructed by AlphaLit				
THUR 6/12/2014	BK-COM-MG:PT	Communications with Phoenix team members	1.90	1.90	■	■
		Phoenix staff meeting with B Gleason and K Barr to review 10 Year Plan model				
FRI 6/13/2014	BK-DEV-MG:RD	Report development	1.20	1.20	■	■
		Drafting Pension/OPEB section of Phoenix report				
FRI 6/13/2014	BK-ADMIN-MG:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Traveling from Detroit to PHL; reviewed BK docs				
FRI 6/13/2014	BK-COM-MG:EX	Communications with external parties of interest	1.90	1.90	■	■
		Meeting with Erica Raleigh - Data Driven Detroit				
FRI 6/13/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	0.90	0.90	■	■
		Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses				
		Review of files in Phoenix data room constructed by AlphaLit				
MON 6/16/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	3.60	3.60	■	■
		Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses				
		Review of files in Phoenix data room constructed by AlphaLit				
MON 6/16/2014	BK-COM-MG:PT	Communications with Phoenix team members	1.90	1.90	■	■
		Phoenix meeting with B Gleason and K Barr to review Restructuring Initiatives model				
TUES 6/17/2014	BK-DEV-MG:RD	Report development	3.90	3.90	■	■

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### Filters Used:

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Employee Name: Michael Gaul

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Drafting multiple sections of Phoenix report				
TUES 6/17/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	3.60	3.60	■	■
		Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses				
		Review of files in Phoenix data room constructed by AlphaLit				
WED 6/18/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	2.40	2.40	■	■
		Review of new version of City's 40 Year Plan (to reconcile with previous versions)				
WED 6/18/2014	BK-COM-MG:PT	Communications with Phoenix team members	3.80	3.80	■	■
		Internal Phoenix team meeting (Kopacz, Gleason, Barr) to review aspects of 10 Year Plan and discuss draft of Final Report				
THUR 6/19/2014	BK-COM-MG:PT	Communications with Phoenix team members	1.10	1.10	■	■
		Phoenix team meeting (Kopacz, Gleason, Barr) to review meeting with City's advisors and plan strategy for Expert report				
THUR 6/19/2014	BK-COM-MG:PT	Communications with Phoenix team members	1.20	1.20	■	■
		Meeting with Stephen Lerner with Phoenix team to prepare for meeting with City's advisors				
THUR 6/19/2014	BK-COM-MG:EX	Communications with external parties of interest	1.90	1.90	■	■
		Meeting with Jones Day and E&Y with Kopacz, Gleason, Barr, and Stephen Lerner				
THUR 6/19/2014	BK-COM-MG:EX	Communications with external parties of interest	1.40	1.40	■	■
		Conference call with City, CM, and Phoenix team (Kopacz, Childree, Mink, Barr) to review City's internal financial reporting processes				
FRI 6/20/2014	BK-DEV-MG:RD	Report development	3.10	3.10	■	■
		Drafting multiple sections of Expert report				
SAT 6/21/2014	BK-DEV-MG:RD	Report development	2.60	2.60	■	■
		Drafting multiple sections of Expert report				
SUN 6/22/2014	BK-DEV-MG:RD	Report development	2.90	2.90	■	■
		Drafting multiple sections of Expert report				
MON 6/23/2014	BK-DEV-MG:RD	Report development	1.80	1.80	■	■
		Writing draft of Expert report				
MON 6/23/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	1.70	1.70	■	■
		Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses				
		Review of files in Phoenix data room constructed by AlphaLit				
TUES 6/24/2014	BK-DEV-MG:RD	Report development	4.40	4.40	■	■
		Writing draft of Expert report				
TUES 6/24/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	1.40	1.40	■	■
		Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses				
		Review of files in Phoenix data room constructed by AlphaLit				

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Employee Name: Michael Gaul

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
WED 6/25/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	1.20	1.20	■	■
		Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses				
		Review of files in Phoenix data room constructed by AlphaLit				
WED 6/25/2014	BK-DEV-MG:RD	Report development	5.20	5.20	■	■
		Drafting multiple sections of Report				
WED 6/25/2014	BK-COM-MG:PT	Communications with Phoenix team members	1.40	1.40	■	■
		Team update meeting with Kopacz, Gleason, Barr, and Murdoch				
THUR 6/26/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	2.80	2.80	■	■
		Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses				
		Review of files in Phoenix data room constructed by AlphaLit				
THUR 6/26/2014	BK-DEV-MG:RD	Report development	3.60	3.60	■	■
		Drafting multiple sections of Report				
FRI 6/27/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	2.70	2.70	■	■
		Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses				
		Review of files in Phoenix data room constructed by AlphaLit				
FRI 6/27/2014	BK-DEV-MG:RD	Report development	4.20	4.20	■	■
		Drafting multiple sections of Report				
MON 6/30/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	2.10	2.10	■	■
		Reviewed updated version of 40 Year Model and compared it to previous versions				
MON 6/30/2014	BK-DEV-MG:RD	Report development	6.40	6.40	■	■
		Drafting multiple sections of Phoenix report				
Project Total:			146.30	146.30		
Employee Total:			146.30	146.30		

Signature.....

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Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
SUN 6/1/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.50	0.50	■	■
Catch up on weekend emails from Phoenix team, Jones Day re: document production						
MON 6/2/2014	BK-DEV-MEK:RD	Report development	3.20	3.20	■	■
Review M. Gaul's analysis of revenue projections in 10 year plan and discuss follow up items and questions (1.3)						
Review A. Mink's write up on Accounting and Finance Departments and functions (1.1)						
Organize thoughts for report - stickie notes and easel pads (0.8)						
MON 6/2/2014	BK-COM-MEK:EX	Communications with external parties of interest	0.30	0.30	■	■
Status call with Judge Rhodes, Jones Day and Phoenix team (0.3)						
MON 6/2/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
Boston to Detroit						
MON 6/2/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.70	0.70	■	■
Review team's time and expenses (0.5)						
Scheduling meetings for this week and next (0.2)						
MON 6/2/2014	BK-COM-MEK:PT	Communications with Phoenix team members	0.70	0.70	■	■
Call with Squire Sanders re: prep for call with Judge						
TUES 6/3/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.40	0.40	■	■
Scheduling meetings - this week and next; emails and calls re: same						
TUES 6/3/2014	BK-COM-MEK:EX	Communications with external parties of interest	2.20	2.20	■	■
Meeting with CM, EY, Deputy Chief of Staff, Jones Day re: open information requests: reconciliations, pension sensitivity analysis, blight budget (1.1)						
Call with Erica Ward and Dekonti Mends-Cole (Land Bank), Melissa Smiley re: Blight (1.0)						
Follow up conversation with Melissa Smiley re: morning meetings/discussions (0.6)						
Call with Barb Patek (Erman Teicher) re: meeting with police union, AFSCME and Fire Fighters (0.2)						
TUES 6/3/2014	BK-DEV-MEK:RD	Report development	1.20	1.20	■	■
Review transcript of my interview with Judge Rhodes; review memo's from Childree re: GASB 54 and encumbrances, other accounting issues re: post confirmation						
TUES 6/3/2014	BK-COM-MEK:PT	Communications with Phoenix team members	0.80	0.80	■	■

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Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Update call with Dick Ravitch - planning for next week's meetings and document productions; progress on pension info (0.4)				
		Planning discussion with B Gleason re: report (0.3)				
		Update call and emails with S. Lerner (Squire Patton Boggs) re: progress on info requests since yesterday. (0.1)				
WED 6/4/2014	BK-COM-MEK:EX	Communications with external parties of interest	7.70	7.70	■	■
		Mayor's Cabinet Meeting (1.1)				
		Update conversation with Mayor (0.3)				
		Prep for and attend budget review meetings for BSEED and Recreation departments (3.5)				
		Meeting with Mayor and Chiefs of Staff re: Budget reviews (1.1)				
		Meeting with John Hill re: Budget reviews (1.7)				
WED 6/4/2014	BK-DEV-MEK:RD	Report development	2.20	2.20	■	■
		Work on report outline				
THUR 6/5/2014	BK-COM-MEK:EX	Communications with external parties of interest	5.60	5.60	■	■
		Crosswalk meeting with John Hill, Pam Scales, Mayor and team, Phoenix team (0.5)				
		Meeting with Mary Martin on City's Lean Initiatives (1.5)				
		Meeting with Dekonti Mends-Cole, Melissa Stewart-Story, Kevin Hand, Sonya Mays, Alexis Wiley, Melissa Smiley, Phoenix team re: Blight (2.0)				
		Meeting with Gaurav Malhotra and Chuck Moore re: feasibility issues (1.6)				
THUR 6/5/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	3.90	3.90	■	■
		Review department documents for POA meetings (2.3)				
		Review pleadings filed - objections and scheduling (1.6)				
THUR 6/5/2014	BK-COM-MEK:PT	Communications with Phoenix team members	0.90	0.90	■	■
		Team debrief meeting re: accounting, finance and IT issues (0.9)				
THUR 6/5/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.70	0.70	■	■
		Contact log, time & expenses detail for week to date; scheduling				
FRI 6/6/2014	BK-COM-MEK:EX	Communications with external parties of interest	5.40	5.40	■	■
		Prep for and attend budget review meeting with Planning and Development (2.0)				
		Call with Mike Imber (Alvarez & Marsall) re: time table for report preparation (0.2)				
		Meeting with Chris Gannon (Conway Mackenzie) re: BSEED (1.8)				
		Prep for Saturday budget review meetings (1.4)				
SAT 6/7/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Detroit to Boston				
SAT 6/7/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.10	0.10	■	■
		Emails re: scheduling for next two weeks				
SAT 6/7/2014	BK-COM-MEK:EX	Communications with external parties of interest	7.00	7.00	■	■

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Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Budget review meetings: DDOT, ITS, Parking, PLD (5.5)				
		Budget to POA Reconciliation meeting (1.5)				
SAT 6/7/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	1.20	1.20	■	■
		City's Lean Initiatives				
MON 6/9/2014	BK-COM-MEK:EX	Communications with external parties of interest	0.20	0.20	■	■
		Status Call with Judge Rhodes				
MON 6/9/2014	BK-COM-MEK:PT	Communications with Phoenix team members	0.50	0.50	■	■
		Calls with B Gleason, Squire Patton Boggs re: status of information requests to Jones Day and conference call with Judge Rhodes				
MON 6/9/2014	BK-DEV-MEK:RD	Report development	2.50	2.50	■	■
		Work on Report themes and key points				
TUES 6/10/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Boston to Detroit				
TUES 6/10/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.70	0.70	■	■
		Email - review and respond; time and expenses review for team				
TUES 6/10/2014	BK-COM-MEK:EX	Communications with external parties of interest	9.20	9.20	■	■
		Prep for and attend budget review meetings - Law, Human Rights, Human Resources, Labor Relations with Mayor's team and department heads (3.7)				
		Meeting with Branda Jones (City Council President) and her chief of staff, Stephen Grady (2.2)				
		Conference Call with Evan Miller (Jones Day) re: pensions and OBEP ( 1.0)				
		Meeting with Ernst & Young and Conway MacKenzie re: POA issues (2.3)				
WED 6/11/2014	BK-COM-MEK:PT	Communications with Phoenix team members	2.80	2.80	■	■
		Working Session with Dick Ravitch on POA issues, Pensions, Reinvestment initiatives				
WED 6/11/2014	BK-COM-MEK:EX	Communications with external parties of interest	7.60	7.60	■	■
		Prep for and attend budget review meeting with Police Department and Mayor's team (2.1)				
		Cabinet Meeting (1.0)				
		Meeting with Judge Rosen, mediators, City professionals (1.6)				
		Prep for and attend budget review meeting with Fire Department and Mayor's team (1.5)				
		Dinner Meeting with Judge Rosen and City benefactors (1.5)				
THUR 6/12/2014	BK-DEV-MEK:RD	Report development	1.50	1.50	■	■
		Blight Tour with Mayor's Chief of Staff - understand investment issues				

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- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 6/12/2014	BK-COM-MEK:EX	Communications with external parties of interest	5.10	5.10	■	■
Meeting with DPOA (2.0)						
Meeting with Kevyn Orr and Stacy Fox (1.7)						
Meeting with John Hill (1.4)						
THUR 6/12/2014	BK-COM-MEK:PT	Communications with Phoenix team members	2.10	2.10	■	■
Working session with Dick Ravitch re: report issues (2.1)						
THUR 6/12/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
Detroit to Boston						
FRI 6/13/2014	BK-DEV-MEK:RD	Report development	4.00	4.00	■	■
Work on detailed outline; review notes						
MON 6/16/2014	BK-COM-MEK:EX	Communications with external parties of interest	0.30	0.30	■	■
Emails/Calls re: NY meetings this week - Dick Ravitch, Stephen Lerner, Brian Gleason						
MON 6/16/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	1.00	1.00	■	■
Review May billing						
MON 6/16/2014	BK-DEV-MEK:RD	Report development	1.20	1.20	■	■
Report development - prep for Blg Issues meeting with Jones Day on Thurs						
TUES 6/17/2014	BK-COM-MEK:PT	Communications with Phoenix team members	0.50	0.50	■	■
Discuss errors in Conway/E&Y models with Gleason						
TUES 6/17/2014	BK-COM-MEK:EX	Communications with external parties of interest	4.10	4.10	■	■
Prep for and attend meeting with AFSCME at Lowenstein Sandler - NY (2.7)						
Prep for and attend meeting with Miller Buckfire - NY (1.4)						
TUES 6/17/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel	1.00	1.00	■	■
Boston to NY						
WED 6/18/2014	BK-ADMIN-MEK:GR	Research-general research on economic conditions	2.10	2.10	■	■
Review scholarly articles re: Detroit economics and history						
WED 6/18/2014	BK-FIN-MEK:AF	Analysis of Financials, Models, etc.	4.50	4.50	■	■
Review Kevin Barr's analysis of E&Y model - underlying assumptions and mathematical testing						
WED 6/18/2014	BK-COM-MEK:EX	Communications with external parties of interest	1.50	1.50	■	■
Emails, phone calls with Stephen Lerner, Jones Day re: document issues, new projections V 11, Thursday meeting and "big issues" questions						
THUR 6/19/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel	1.00	1.00	■	■
LGA to BOS						
THUR 6/19/2014	BK-COM-MEK:EX	Communications with external parties of interest	5.20	5.20	■	■

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Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Pre for, attend and debrief meeting with Jones Day, E&Y and Conway MacKenzie at Squire Patton Boggs (5.3)				
		Call with Noah Ornstein (Kirkland & Ellis) re: financial creditor issues re: confirmation (0.2)				
THUR 6/19/2014	BK-FIN-MEK:AF	Analysis of Financials, Models, etc.	1.90	1.90	■	■
		Review Kevin Barr's analysis of Conway model				
FRI 6/20/2014	BK-COM-MEK:EX	Communications with external parties of interest	0.90	0.90	■	■
		Call with Melissa Smitey (City of Detroit) w/B Gleason - update re: projections in models; budget review scheduling (0.9)				
FRI 6/20/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.70	0.70	■	■
		Catch up on detailed time and expenses				
FRI 6/20/2014	BK-DEV-MEK:RD	Report development	3.10	3.10	■	■
		Work on report context				
MON 6/23/2014	BK-DEV-MEK:RD	Report development	4.50	4.50	■	■
		Work on report draft sections				
MON 6/23/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel	1.00	1.00	■	■
		Travel BOS to LGA				
TUES 6/24/2014	BK-DEV-MEK:RD	Report development	3.20	3.20	■	■
		Work on report draft				
TUES 6/24/2014	BK-COM-MEK:EX	Communications with external parties of interest	1.60	1.60	■	■
		Prep for and attend Budget Review Meeting - GSD - Brad Dick and team, Mayor and team (1.2)				
		Call with Mike Imber (Alvarez & Marsal) re: House Bill 5567 and questions re: impact on feasibility assessment (0.3)				
		Call with Melissa Smiley re: same(0.1)				
TUES 6/24/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	0.20	0.20	■	■
		Review HB 5567 and compare to prior versions				
WED 6/25/2014	BK-COM-MEK:PT	Communications with Phoenix team members	1.80	1.80	■	■
		Phoenix team meeting - status reports, planning for report completion (1.3)				
		Squire - Phoenix call re: report preparation and production schedule and turnover of documents (0.5)				
WED 6/25/2014	BK-DEV-MEK:RD	Report development	5.30	5.30	■	■
		Work on report - outline and structure; exec summary outline				
WED 6/25/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	2.00	2.00	■	■
		Review and finalize May invoice				
WED 6/25/2014	BK-COM-MEK:EX	Communications with external parties of interest	0.50	0.50	■	■
		Multiple calls and emails with Melissa Smiley (City) and Dan Jeremeycic (E&Y) re: utility costs included in projections				

# Phoenix Management

110 Commons Court  
Chadds Ford, PA 19317-9716  
Tel: 610-358-4700 Fax: 610-358-9377

## Hours Detail by Employee & Project with Memos

Printed on: 8/6/2014

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Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 6/26/2014	BK-DEV-MEK:RD	Report development	2.00	2.00	■	■
		Work on report verblage				
THUR 6/26/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel	1.00	1.00	■	■
		Travel- NYC to Boston				
THUR 6/26/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	2.40	2.40	■	■
		Review RRI's and Feb deferrals schedule; review opportunities for increased revenues or lower expenses				
THUR 6/26/2014	BK-COM-MEK:EX	Communications with external parties of interest	0.70	0.70	■	■
		Call with Professor Scott Pryor re: academic research re: Chapter 9 feasibility				
THUR 6/26/2014	BK-COM-MEK:PT	Communications with Phoenix team members	2.00	2.00	■	■
		Working lunch with Dick Ravitch and Brian Gleason re: expert report				
FRI 6/27/2014	BK-DEV-MEK:RD	Report development	3.50	3.50	■	■
		Review drafts of report narrative and analysis				
FRI 6/27/2014	BK-COM-MEK:EX	Communications with external parties of interest	0.30	0.30	■	■
		Call with Kevin Barr and Melissa Smilry (City) re: projected utility costs in 40 yr model				
MON 6/30/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	2.20	2.20	■	■
		Review various pleadings - amicus brief re: financial markets' point of view; Fourth POA and Disclosure Statement				
MON 6/30/2014	BK-COM-MEK:EX	Communications with external parties of interest	1.30	1.30	■	■
		Prepare and attend budget review meeting with DDOT department head and team (1.3)				
MON 6/30/2014	BK-DEV-MEK:RD	Report development	2.60	2.60	■	■
		Draft report - post confirmation issues				
MON 6/30/2014	BK-FIN-MEK:AF	Analysis of Financials, Models, etc.	1.50	1.50	■	■
		Review POA projections and RRIs				
MON 6/30/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		BOS to DTW				
Project Total:			157.00	157.00		
Employee Total:			157.00	157.00		

Signature.....

# Phoenix Management Services

## Hours Detail by Project & Task with Memo

110 Commons Court

Chadds Ford, PA 19317-9716  
Tel: 610-358-4700 Fax: 610-358-9377

### Filters Used:

- Time Entry Date: 6/1/2014 to 6/30/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Date	Name	Duration	Rate	Amount	Notes
<b>ADMINISTRATION - BILLABLE TRAVEL</b>					
6/2/2014	Albert J. Mink	2.00			Newark to Detroit
6/5/2014	Albert J. Mink	2.00			Detroit to Newark
	<b>Subtotal</b>	<b>4.00</b>	<b>450.00</b>	<b>1,800.00</b>	
6/2/2014	Brian F. Gleason	1.50			To DET
6/6/2014	Brian F. Gleason	1.75			From DTW to PHL
6/9/2014	Brian F. Gleason	1.50			Travel to DTW
6/12/2014	Brian F. Gleason	1.50			From DTW to PHL
6/17/2014	Brian F. Gleason	1.25			To NYC
6/20/2014	Brian F. Gleason	1.25			From NYC
6/25/2014	Brian F. Gleason	1.00			Travel to NYC
6/26/2014	Brian F. Gleason	1.00			Return from NYC
	<b>Subtotal</b>	<b>10.75</b>	<b>550.00</b>	<b>5,912.50</b>	
6/9/2014	Kevin Barr	1.50			Travel to Detroit. Actual travel 3 hours.
6/13/2014	Kevin Barr	1.50			Travel home from Detroit. Actual travel 3 hours.
6/18/2014	Kevin Barr	0.70			Travel to New York City for internal meetings and meeting with Jones Day Attorneys. Actual travel 1.4 hours.
6/19/2014	Kevin Barr	0.70			Travel back from New York City. Actual travel 1.4 hours.
6/23/2014	Kevin Barr	0.70			Travel to NYC for meetings with internal team. Actual travel 1.4.
6/26/2014	Kevin Barr	0.70			Travel home from NYC. Actual travel 1.4.
	<b>Subtotal</b>	<b>5.80</b>	<b>275.00</b>	<b>1,595.00</b>	
6/2/2014	Marti Kopacz	1.50			Boston to Detroit
6/7/2014	Marti Kopacz	1.50			Detroit to Boston
6/10/2014	Marti Kopacz	1.50			Boston to Detroit
6/12/2014	Marti Kopacz	1.50			Detroit to Boston
6/17/2014	Marti Kopacz	1.00			Boston to NY
6/19/2014	Marti Kopacz	1.00			LGA to BOS
6/23/2014	Marti Kopacz	1.00			Travel BOS to LGA
6/26/2014	Marti Kopacz	1.00			Travel - NYC to Boston
6/30/2014	Marti Kopacz	1.50			BOS to DTW
	<b>Subtotal</b>	<b>11.50</b>	<b>595.00</b>	<b>6,842.50</b>	
6/2/2014	Michael Gaul	1.50			Traveling from PHL to Detroit; reviewed analysis on 10 Year Plan
6/5/2014	Michael Gaul	1.50			Traveling from Detroit to PHL; reviewed analysis on 10 Year Plan
6/11/2014	Michael Gaul	1.50			Traveling from PHL to Detroit; reviewed analysis on DPD budget
6/13/2014	Michael Gaul	1.50			Traveling from Detroit to PHL; reviewed BK docs
	<b>Subtotal</b>	<b>6.00</b>	<b>350.00</b>	<b>2,100.00</b>	
	<b>TOTAL BILLABLE TRAVEL</b>	<b>38.05</b>		<b>18,250.00</b>	

### BANKRUPTCY - ADMINISTRATION

6/6/2014	Albert J. Mink	1.00			Meeting log and time keeping
6/10/2014	Albert J. Mink	0.90			Review and answer various emails.
	<b>Subtotal</b>	<b>1.90</b>	<b>450.00</b>	<b>855.00</b>	
6/10/2014	Brian F. Gleason	0.60			Casino Revenue research
6/10/2014	Brian F. Gleason	0.50			Prep Call with Evan Miller
6/10/2014	Brian F. Gleason	0.70			General research, docket review, press review
6/11/2014	Brian F. Gleason	0.50			review articles on Feasibility and pension from DR
6/12/2014	Brian F. Gleason	0.60			Review KB models in prep for EY model review with KB and MG
	<b>Subtotal</b>	<b>2.90</b>	<b>550.00</b>	<b>1,595.00</b>	
6/9/2014	Kevin Barr	0.20			Review of bankruptcy filings and articles relating to bankruptcy
6/10/2014	Kevin Barr	0.30			Review of bankruptcy filings and articles relating to bankruptcy
6/11/2014	Kevin Barr	0.40			Review of bankruptcy filings and articles relating to bankruptcy
6/12/2014	Kevin Barr	0.20			Review of bankruptcy filings and articles relating to bankruptcy
6/13/2014	Kevin Barr	0.10			Review of bankruptcy filings and articles relating to bankruptcy
	<b>Subtotal</b>	<b>1.20</b>	<b>275.00</b>	<b>330.00</b>	

Date	Name	Duration	Rate	Amount	Notes
6/1/2014	Marli Kopacz	0.50			Catch up on weekend emails from Phoenix team, Jones Day re: Detroit bankruptcy
6/2/2014	Marli Kopacz	0.70			Review team's time and expenses (0.5)
6/3/2014	Marli Kopacz	0.40			Scheduling meetings - this week and next; emails and calls re: same
6/5/2014	Marli Kopacz	0.70			Contact log, time & expenses detail for week to date; scheduling
6/7/2014	Marli Kopacz	0.10			Emails re: scheduling for next two weeks
6/16/2014	Marli Kopacz	1.00			Review May billing
6/20/2014	Marli Kopacz	0.70			Catch up on detailed time and expenses
6/25/2014	Marli Kopacz	2.00			Review and finalize May invoice
	<b>Subtotal</b>	<u>6.80</u>	<b>595.00</b>	<b>4,046.00</b>	
6/4/2014	Michael Gaul	1.20			Conference call with AlphaLit (D. Pulliam) to review discreet database constructed for Phoenix relative to various JD data productions
6/6/2014	Michael Gaul	0.70			Follow up conference call with AlphaLit (D. Pulliam) re: updates to Phoenix database
6/10/2014	Michael Gaul	0.60			Making future travel arrangements (flight, hotel)
	<b>Subtotal</b>	<u>2.50</u>	<b>350.00</b>	<b>875.00</b>	
	<b>TOTAL ADMINISTRATION</b>	<u>15.30</u>		<u>7,701.00</u>	
<b>RESEARCH GENERAL</b>					
6/18/2014	Marli Kopacz	2.10			Review scholarly articles re: Detroit economics and history
	<b>TOTAL RESEARCH GENERAL</b>	<u>2.10</u>	<b>595.00</b>	<b>1,249.50</b>	
<b>ADVISORY - COURT HEARINGS AND PREP</b>					
6/2/2014	Brian F. Gleason	0.40			Call with Judge Rhodes
6/9/2014	Brian F. Gleason	0.30			Conf call w Judge Rhodes
	<b>TOTAL COURT HEARINGS AND PREP</b>	<u>0.70</u>	<b>550.00</b>	<b>385.00</b>	
<b>EXTERNAL COMMUNICATIONS</b>					
6/3/2014	Bob Childree	1.50			3:30 - 4:00 meeting with Jeff Addison, Conway, Devin Patel E&Y, Dan E&Y, Jones Day re properly tax request and a walk through the cash receipt/disbursement process
					9:00p.m. - 10:00 p.m. call with Bill Kilmartin (Accenture) to discuss perspectives on ERP for Detroit
6/10/2014	Bob Childree	2.30			10-11 call with Representatives of the Detroit Retirement systems re request made for Board information relative to Policies of the boards Robert Gordon, Michael Vanderbeke, Joe Turner, Ron King Mike Gaul and Bob Childree 1 hour
					12-1:15 - 1.3 hour Call with Evan Miller, Alex Branchard of Jones day and Brian Gleeson, Mike Gaul and Bob Childree to discuss pension plans especially as pertains to the "recovery of benefits.
6/19/2014	Bob Childree	1.10			call with Conway McKenzie, Detroit Finance officials and Phoenix team regarding financial reporting pre and post emerging from bankruptcy
	<b>Subtotal</b>	<u>4.90</u>	<b>500.00</b>	<b>2,450.00</b>	
6/10/2014	Brian F. Gleason	3.20			Meeting with EY and CM Juan, Guarav, Chuck and Glenn
6/12/2014	Brian F. Gleason	0.20			Melissa Smiley re ADP
6/17/2014	Brian F. Gleason	1.40			Prep and meeting with Miller Buckfire re exit financing and sale of assets
6/19/2014	Brian F. Gleason	0.50			Call w Dick R.
6/19/2014	Brian F. Gleason	3.00			Prep meeting w Squire Sanders, Meeting with Jones Day and EY, re big issues and definition of Feasibility
6/26/2014	Brian F. Gleason	1.50			Lunch w Dick Ravitch re feasibility definition and pension issues
6/27/2014	Brian F. Gleason	0.30			Call to Fran Lawall re his Colliers book on Chapter 9
	<b>Subtotal</b>	<u>10.10</u>	<b>550.00</b>	<b>5,555.00</b>	
6/6/2014	Kevin Barr	0.40			Call with Derrick Pullman to review new data room with all the documents provided to constituents.
6/10/2014	Kevin Barr	1.20			Call with Jones Day to discuss Pensions
6/11/2014	Kevin Barr	0.80			Meeting with Dick Ravitch to discuss the financial model
6/11/2014	Kevin Barr	0.80			Meeting with Conway MacKenzie to discuss the Fire department. Emails to Conway MacKenzie.
6/12/2014	Kevin Barr	1.70			Follow up emails to E&Y to discuss open items.

Date	Name	Duration	Rate	Amount	Notes
					Put questions together for conference call with E&Y.
6/12/2014	Kevin Barr	0.20			Emails to Conway MacKenzie
6/13/2014	Kevin Barr	0.40			Call with E&Y team to discuss open questions from the model.
6/13/2014	Kevin Barr	0.40			Conversations and emails with Conway MacKenzie to discuss the Fire department.
6/16/2014	Kevin Barr	0.40			Email of questions to Conway MacKenzie regarding their Finance Department.
6/16/2014	Kevin Barr	0.10			Email to Conway MacKenzie to schedule a conference call to discuss the Fire department.
6/17/2014	Kevin Barr	0.60			Call with Conway MacKenzie team to discuss the updated fire department model.
6/19/2014	Kevin Barr	1.30			Meeting with Stephen Lerner to discuss various issues regarding feasibility and open questions.
6/19/2014	Kevin Barr	1.30			Call to discuss financial reporting post emergence with Conway MacKenzie and City employees.
6/19/2014	Kevin Barr	2.10			Meeting with Jones Day team and City Consultants to review open questions and the definition of feasibility.
6/26/2014	Kevin Barr	0.30			Call with Ernst & Young to discuss Utilities in the financial model.
6/27/2014	Kevin Barr	0.30			Call to discuss Electricity projections in the financial model with Marti Kopacz and Melissa Smiley.
	<b>Subtotal</b>	<b>12.30</b>	<b>275.00</b>	<b>3,382.50</b>	
6/2/2014	Marti Kopacz	0.30			Status call with Judge Rhodes, Jones Day and Phoenix team (0.3)
6/3/2014	Marti Kopacz	2.20			Meeting with CM, EY, Deputy Chief of Staff, Jones Day re: open information requests; reconciliations, pension sensitivity analysis, blight budget (1.1)
					Call with Erica Ward and Dekonti Mends-Cole (Land Bank), Melissa Smiley re: Blight (1.0)
					Follow up conversation with Melissa Smiley re: morning meetings/discussions (0.6)
					Call with Barb Patek (Erman Teicher) re: meeting with police union, AFSCME and Fire Fighters (0.2)
6/4/2014	Marti Kopacz	7.70			Mayor's Cabinet Meeting (1.1) Update conversation with Mayor (0.3) Prep for and attend budget review meetings for BSEED and Recreation departments (3.5) Meeting with Mayor and Chiefs of Staff re: Budget reviews (1.1) Meeting with John Hill re: Budget reviews (1.7)
6/5/2014	Marti Kopacz	5.60			Crosswalk meeting with John Hill, Pam Scales, Mayor and team, Phoenix team (0.5) Meeting with Mary Marlin on City's Lean Initiatives (1.5) Meeting with Dekonti Mends-Cole, Melissa Stewart-Story, Kevin Hand, Sonya Mays, Alexis Wiley, Melissa Smiley, Phoenix team re: Blight (2.0) Meeting with Gourav Malhotra and Chuck Moore re: feasibility issues (1.6)
6/6/2014	Marti Kopacz	5.40			Prep for and attend budget review meeting with Planning and Development (2.0)  Call with Mike Imber (Alvarez & Marsal) re: time table for report preparation (0.2)  Meeting with Chris Gannon (Conway Mackenzie) re: BSEED (1.8)  Prep for Saturday budget review meetings (1.4)
6/7/2014	Marti Kopacz	7.00			Budget review meetings: DDOT, ITS, Parking, PLD (5.5)  Budget to POA Reconciliation meeting (1.5)
6/9/2014	Marti Kopacz	0.20			Status Call with Judge Rhodes
6/10/2014	Marti Kopacz	9.20			Prep for and attend budget review meetings - Law, Human Rights, Human Resources, Labor Relations with Mayor's team and department heads (3.7)





Date	Name	Duration	Rate	Amount	Notes
6/2/2014	Michael Gaul	0.70			Conference call with Squire Sanders
6/3/2014	Michael Gaul	1.20			Meeting with Jones Day, E&Y, CM, and Phoenix team to discuss open Due Diligence items
6/3/2014	Michael Gaul	1.00			Conference call with Detroit Land Bank to discuss blight programs and funding required
6/5/2014	Michael Gaul	2.60			Meeting with CM, Detroit Land Bank, Sonya Hayes, M Kopacz, and B Gleason re: Blight
6/5/2014	Michael Gaul	1.20			Meeting with Mayor, CFO, P Scales, M Kopacz, and B Gleason to discuss reconciliation between POA and City's Triennial budget
6/9/2014	Michael Gaul	0.50			Conference calls with Judge Rhodes, JD, E&Y, CM, Squire Sanders, M Kopacz, and B Gleason
6/10/2014	Michael Gaul	1.30			Conference call with E Miller of Jones and Phoenix team re: Pensions
6/10/2014	Michael Gaul	0.50			Email exchanges with RS counsel to set up conf call
6/10/2014	Michael Gaul	0.90			Conference call with RS counsel - Clark Hill - with B Childree re: Pension governance and POA
6/11/2014	Michael Gaul	1.40			Participated in City's departmental meetings - DPD and Fire
6/13/2014	Michael Gaul	1.90			Meeting with Erica Raleigh - Data Driven Detroit
6/19/2014	Michael Gaul	1.40			Conference call with City, CM, and Phoenix team (Kopacz, Childree, Mink, Barr) to review City's internal financial reporting processes
6/19/2014	Michael Gaul	1.90			Meeting with Jones Day and E&Y with Kopacz, Gleason, Barr, and Stephen Lerner
	Subtotal	18.50	350.00	6,475.00	
TOTAL EXTERNAL COMMUNICATIONS		112.50		57,549.00	

#### COMMUNICATIONS : PHOENIX TEAM

6/2/2014	Albert J. Mink	1.00			Pre conference discussion with Bob Childree on Wayne County real estate tax (.5). Post conference meeting with Brian Gleason on content of report and other issues (.5)
6/4/2014	Albert J. Mink	1.60			Discussion with Bob Childree on IT
6/5/2014	Albert J. Mink	1.00			Phoenix team meeting, Al, Bob, Mike, Brian and Marti
	Subtotal	3.60	450.00	1,620.00	
6/2/2014	Bob Childree	0.50			discussion with Brian regarding major risks associated with pensions, encumbrances, a/p
6/4/2014	Bob Childree	1.00			meeting with Al Mink to debrief on meeting with John Hill re Finance org,
6/5/2014	Bob Childree	1.00			team meeting to discuss/brief re the meeting with John Hill regarding finance org structure, ERP and Financial reporting
6/7/2014	Bob Childree	1.00			review e-mails from Phoenix team regarding request for production of documents
6/23/2014	Bob Childree	0.20			E-mails to Phoenix re plan for the week of 6-23 thru 6-29
	Subtotal	3.70	500.00	1,850.00	
6/2/2014	Brian F. Gleason	0.40			prep for call with Judge
6/2/2014	Brian F. Gleason	1.10			Call with Squire Sanders-discussion of documents
					discussion of viability and context regarding financial department and email to counsel on issues from Juan Santiabrogia (sp) from EY re un-availability of certain documents
6/5/2014	Brian F. Gleason	1.10			team meeting
6/9/2014	Brian F. Gleason	0.60			Calls with MK .3 before call with Judge .3 after call w Judge
					Discussion of timing of report, catch up on report drafting and other
6/10/2014	Brian F. Gleason	0.80			review model w. Kevin, follow up review of DFD model and negative
6/11/2014	Brian F. Gleason	0.50			prep and update call with Team prior to DR
6/12/2014	Brian F. Gleason	1.80			review of detailed financial models with KB and MG
6/12/2014	Brian F. Gleason	0.60			Questions for Jones Day re big remaining items
6/12/2014	Brian F. Gleason	0.40			Discussion w DR re feasibility
	Subtotal	14.20	550.00	7,810.00	
6/6/2014	Kevin Barr	0.30			Conversation with Mike Gual regarding a summary of the preceding week.

Date	Name	Duration	Rate	Amount	Notes
6/10/2014	Kevin Barr	0.90			Conversations with Brian and Marti to discuss analysis.
6/11/2014	Kevin Barr	0.90			Conversation regarding Fire department head count
6/12/2014	Kevin Barr	0.40			Discussion with Brian and Mike regarding feasibility, outline and scheduling.
6/13/2014	Kevin Barr	1.10			Meeting with Brian, Mike and Marti to discuss open question list.
					Conversation with Mike Gaul regarding Fire department and Police department.
					Email regarding fire department
6/18/2014	Kevin Barr	2.30			Meeting to discuss report outline and definition of feasibility.
6/19/2014	Kevin Barr	0.20			Discussion with internal team to discuss the meeting.
6/24/2014	Kevin Barr	0.50			Conversation regarding Utility projections in the financial model.
					Conversation regarding potential model errors.
6/25/2014	Kevin Barr	1.30			Team meeting to discuss the outline and identify structure of the report and who is responsible for each section.
6/26/2014	Kevin Barr	0.10			Conversation with Mike Gaul regarding pensions.
6/27/2014	Kevin Barr	0.10			Prepped for call regarding Electricity in the model.
	<b>Subtotal</b>	<b>8.10</b>	<b>275.00</b>	<b>2,227.50</b>	
6/2/2014	Marti Kopacz	0.70			Call with Squire Sanders re: prep for call with Judge
6/3/2014	Marti Kopacz	0.80			Update call with Dick Ravitch - planning for next week's meetings and document productions; progress on pension info (0.4)
					Planning discussion with B Gleason re: report (0.3)
					Update call and emails with S. Lerner (Squire Patton Boggs) re: progress on info requests since yesterday. (0.1)
6/5/2014	Marti Kopacz	0.90			Team debrief meeting re: accounting, finance and IT issues (0.9)
6/9/2014	Marti Kopacz	0.50			Calls with B Gleason, Squire Patton Boggs re: status of information requests to Jones Day and conference call with Judge Rhodes
6/11/2014	Marti Kopacz	2.80			Working Session with Dick Ravitch on POA issues, Pensions, Reinvestment initiatives
6/12/2014	Marti Kopacz	2.10			Working session with Dick Ravitch re: report issues (2.1)
6/17/2014	Marti Kopacz	0.50			Discuss errors in Conway/E&Y models with Gleason
6/25/2014	Marti Kopacz	1.80			Phoenix team meeting - status reports, planning for report completion (1.3)
					Squire - Phoenix call re: report preparation and production schedule and turnover of documents (0.5)
6/26/2014	Marti Kopacz	2.00			Working lunch with Dick Ravitch and Brian Gleason re: expert report
	<b>Subtotal</b>	<b>12.10</b>	<b>595.00</b>	<b>7,199.50</b>	
6/11/2014	Michael Gaul	0.70			Internal Phoenix team meeting with Dick Ravitch
6/12/2014	Michael Gaul	1.90			Phoenix staff meeting with B Gleason and K Barr to review 10 Year Plan model
6/16/2014	Michael Gaul	1.90			Phoenix meeting with B Gleason and K Barr to review Restructuring Initiatives model
6/18/2014	Michael Gaul	3.80			Internal Phoenix team meeting (Kopacz, Gleason, Barr) to review aspects of 10 Year Plan and discuss draft of Final Report
6/19/2014	Michael Gaul	1.10			Phoenix team meeting (Kopacz, Gleason, Barr) to review meeting with City's advisors and plan strategy for Expert report
6/19/2014	Michael Gaul	1.20			Meeting with Stephen Lerner with Phoenix team to prepare for meeting with City's advisors
6/25/2014	Michael Gaul	1.40			Team update meeting with Kopacz, Gleason, Barr, and Murdoch
	<b>Subtotal</b>	<b>12.00</b>	<b>350.00</b>	<b>4,200.00</b>	
<b>TOTAL COMMUNICATIONS - PHOENIX TEAM</b>		<b>53.70</b>		<b>24,907.00</b>	
<b>REPORT DEVELOPMENT</b>					
6/2/2014	Albert J. Mink	6.00			Accounting department and IT write up. Continue on Executive summary
6/3/2014	Albert J. Mink	6.00			Additional work on Executive summary. Write up of Payroll interview
6/4/2014	Albert J. Mink	4.00			Executive summary. Start to write up notes on Discussion with John Hill
6/6/2014	Albert J. Mink	7.00			Continue on write ups of meetings; IT, Payroll, and Larry King and report
6/9/2014	Albert J. Mink	2.80			Further work on the accounting report section. Edits and re-write of the "situation" section.
6/9/2014	Albert J. Mink	5.50			First draft of the City's strategy for stabilizing the Accounting function.
6/9/2014	Albert J. Mink	0.80			Edits to previously written "impact on budget" section.
6/9/2014	Albert J. Mink	1.60			Insert of Governance paragraphs in the "situation" section
6/10/2014	Albert J. Mink	3.30			Complete re-write of the ERP and Payroll section based on the updates gained from John Hill.
6/10/2014	Albert J. Mink	3.50			Start write up's and edits of the Concerns and Risk Section.
6/11/2014	Albert J. Mink	2.50			Assemble all exhibits. Label all exhibits and format as needed for inclusion report.
6/11/2014	Albert J. Mink	2.60			Finalize concerns section of Accounting write up.
6/12/2014	Albert J. Mink	0.40			Format final exhibits and issue report to team.
6/12/2014	Albert J. Mink	1.80			Re-write governance section of Accounting report. Provide additional commentary on ERP.

Date	Name	Duration	Rate	Amount	Notes
6/12/2014	Albert J. Mink	3.20			Edit IT memo adding, among other edits, updated information on ERP and Payroll systems based on interview with John Hill and Payroll. Also added commentary on IT Governance. Re-read entire document and made final changes.
6/12/2014	Albert J. Mink	2.20			Review Bob Childree's comments and edits to the accounting report and make changes.
	<b>Subtotal</b>	<b>53.20</b>	<b>450.00</b>	<b>23,940.00</b>	
6/2/2014	Brian F. Gleason	2.30			report development re feasibility issues
6/3/2014	Brian F. Gleason	3.10			drafting
6/4/2014	Brian F. Gleason	1.20			analysis of issue of feasibility to begin report
6/5/2014	Brian F. Gleason	4.60			report drafting and analysis
6/9/2014	Brian F. Gleason	0.50			re write up on budget variances and budgeting protocol
6/11/2014	Brian F. Gleason	2.00			drafting and review of sections
6/16/2014	Brian F. Gleason	1.70			Feasibility definition, Exec summary issues
6/18/2014	Brian F. Gleason	2.40			Development of summary outline, definition of Feasibility
6/19/2014	Brian F. Gleason	1.70			Outlines, review of financial section
6/24/2014	Brian F. Gleason	3.90			Report outlining, re structure of top ten feasibility issues
6/25/2014	Brian F. Gleason	1.20			report outline drafting
6/26/2014	Brian F. Gleason	2.70			report writing, feasibility definition section
6/27/2014	Brian F. Gleason	0.75			Report development
	<b>Subtotal</b>	<b>28.05</b>	<b>550.00</b>	<b>15,427.50</b>	
6/26/2014	Kevin Barr	1.75			Worked on my sections of the report including operating expenses.
	<b>Subtotal</b>	<b>1.75</b>	<b>275.00</b>	<b>481.25</b>	
6/2/2014	Marli Kopacz	3.20			Review M. Gaul's analysis of revenue projections in 10 year plan and discuss follow up items and questions (1.3)
					Review A. Mink's write up on Accounting and Finance Departments and functions (1.1)
6/3/2014	Marli Kopacz	1.20			Organize thoughts for report - stickie notes and easel pads (0.8) Review transcript of my interview with Judge Rhodes; review memo's from Childree re: GASB 54 and encumbrances, other accounting issues re; post confirmation
6/4/2014	Marli Kopacz	2.20			Work on report outline
6/9/2014	Marli Kopacz	2.50			Work on Report themes and key points
6/12/2014	Marli Kopacz	1.50			Blight Tour with Mayor's Chief of Staff - understand investment issues
6/13/2014	Marli Kopacz	4.00			Work on detailed outline; review notes
6/16/2014	Marli Kopacz	1.20			Report development - prep for Blg Issues meeting with Jones Day on Thurs
6/20/2014	Marli Kopacz	3.10			Work on report context
6/23/2014	Marli Kopacz	4.50			Work on report draft sections
6/24/2014	Marli Kopacz	3.20			Work on report draft
6/25/2014	Marli Kopacz	5.30			Work on report - outline and structure; exec summary outline
6/26/2014	Marli Kopacz	2.00			Work on report verbiage
6/27/2014	Marli Kopacz	3.50			Review drafts of report narrative and analysis
6/30/2014	Marli Kopacz	2.60			Draft report - post confirmation issues
	<b>Subtotal</b>	<b>40.00</b>	<b>595.00</b>	<b>23,800.00</b>	
6/2/2014	Michael Gaul	1.60			Drafting of Pension/OPEB sections of Expert report
6/3/2014	Michael Gaul	2.20			Drafting of Pension/OPEB sections of Expert report
6/4/2014	Michael Gaul	3.20			Drafting of Pension/OPEB sections of Expert report
6/8/2014	Michael Gaul	1.20			Drafting of Pension/OPEB sections of Expert report
6/9/2014	Michael Gaul	1.40			Drafting Pension/OPEB section of Expert report
6/10/2014	Michael Gaul	1.60			Drafting Pension/OPEB section of Expert report
6/11/2014	Michael Gaul	2.20			Drafting Pension/OPEB section of Expert report
6/12/2014	Michael Gaul	2.20			Meeting with Tina Tolliver of DPD to review Restructuring Initiatives relating to DPD
6/12/2014	Michael Gaul	1.40			Drafting Pension/OPEB section of Phoenix report
6/13/2014	Michael Gaul	1.20			Drafting Pension/OPEB section of Phoenix report
6/17/2014	Michael Gaul	3.90			Drafting multiple sections of Phoenix report
6/20/2014	Michael Gaul	3.10			Drafting multiple sections of Expert report
6/21/2014	Michael Gaul	2.60			Drafting multiple sections of Expert report
6/22/2014	Michael Gaul	2.90			Drafting multiple sections of Expert report
6/23/2014	Michael Gaul	1.80			Writing draft of Expert report
6/24/2014	Michael Gaul	4.40			Writing draft of Expert report
6/25/2014	Michael Gaul	5.20			Drafting multiple sections of Report
6/26/2014	Michael Gaul	3.60			Drafting multiple sections of Report
6/27/2014	Michael Gaul	4.20			Drafting multiple sections of Report
6/30/2014	Michael Gaul	6.40			Drafting multiple sections of Phoenix report
	<b>Subtotal</b>	<b>56.30</b>	<b>350.00</b>	<b>19,705.00</b>	
	<b>TOTAL REPORT DEVELOPMENT</b>	<b>179.30</b>		<b>83,353.75</b>	

Date	Name	Duration	Rate	Amount	Notes
6/9/2014	Albert J. Mink	2.60			Review previous memos written on Accounting and Finance functions and hand written notes, for content insertions into the Report Draft.
6/10/2014	Albert J. Mink	1.20			Review previous memos written on Accounting and Finance functions and hand written notes, for content insertions into the Report Draft.
6/11/2014	Albert J. Mink	1.50			Re-read entire accounting document and edit as appropriate. Three passes.
	<b>Subtotal</b>	<b>5.30</b>	<b>450.00</b>	<b>2,385.00</b>	
6/1/2014	Bob Childree	2.00			work on outline, questions, risks for the Pension section of the report
6/2/2014	Bob Childree	4.20			extensive research into pension issues...GASB, NASRA, Moody's
6/3/2014	Bob Childree	5.50			develop information and draft memo for Phoenix team regarding encumbrance accounting...reporting...GASB 54 re fund balance
					continued development of information relative to pension under the plan.
					review/edit/draft IT report as prepared by Al Mink
6/4/2014	Bob Childree	4.00			work on IT document...review meeting notes...draft language for IT document research ERP risk
6/5/2014	Bob Childree	1.00			work on draft of pension report
6/6/2014	Bob Childree	2.60			.5 review e-mails from Mike Gaul and draft request for Pension documents 2.1 draft ERP document
6/10/2014	Bob Childree	3.70			8-9.15 review e-mails Kevin's (Conway) plan  11-12 continue draft of IT document  2:30-4:00 work on draft of the IT document
6/11/2014	Bob Childree	2.30			review/edit and submit draft with edits and comments to Phoenix team for further review and comment.  8:45-9:15  11:00-12:45
6/12/2014	Bob Childree	3.60			7:30-8:30 - review e-mail, review, Version 2 of IT Review, version 2 accting/fin 10:15-11:45 - Review outstanding request for POA due from Jones day prepare e-mail to Christian Fuelgraff (SAP) regarding budget system in Detroit Review/edit final version of the accting/fin document 12:15-1:25 - Review encumbrance information from Al Mink continue work on ERP document
6/18/2014	Bob Childree	2.00			Review pension documents provided by retirement systems, attorneys, etc
6/22/2014	Bob Childree	2.30			Review pension documents provided by retirement systems, attorneys, etc
6/23/2014	Bob Childree	4.20			Review of pension documents provided by Retirement system counsel
6/24/2014	Bob Childree	5.00			Review/edit of the IT write up review/analysis of ERP write up drafting ERP document
6/25/2014	Bob Childree	3.30			Review preliminary draft of the pension document review documents related to pensions provided by retirement system counsel
6/26/2014	Bob Childree	4.10			Finalize draft of ERP analysis for Detroit Finalize edit of IT preliminary draft document Continue analysis of Pension documents.
	<b>Subtotal</b>	<b>49.80</b>	<b>500.00</b>	<b>24,900.00</b>	
6/9/2014	Brian F. Gleason	1.00			review budget documents in anticipation of DHWP and Admin Hearings department
6/9/2014	Brian F. Gleason	1.80			Review of Blight Report
6/9/2014	Brian F. Gleason	1.70			review of 9/18/13 Chuck Moore Deposition re Pensions
6/9/2014	Brian F. Gleason	0.80			Review of Blight book
6/10/2014	Brian F. Gleason	0.40			Review blight report
6/10/2014	Brian F. Gleason	1.20			Chuck Moore Depo 1.2 Sept and Dec
6/10/2014	Brian F. Gleason	0.40			C Moore Dec depo
6/11/2014	Brian F. Gleason	0.50			Review CM Dec depo

Date	Name	Duration	Rate	Amount	Notes
6/11/2014	Brian F. Gleason	1.30			DFD budget issues
6/12/2014	Brian F. Gleason	0.90			Review discussions on feasibility issues and scoping report as such
6/13/2014	Brian F. Gleason	2.20			review models etc
6/25/2014	Brian F. Gleason	3.90			research on feasibility, review Scott Pryor articles regarding Chapter 9, research other sources, Francis Lawall background on Chapter 9 and feasibility, search footnotes of Who Bears the Cost article re Chapter 9 issues.
6/26/2014	Brian F. Gleason	1.20			Review compiled articles and papers on feasibility
	<b>Subtotal</b>	<u>17.30</u>	<b>550.00</b>	<b>9,515.00</b>	
6/2/2014	Kevin Barr	0.50			Review of relevant newspaper articles and court filings.
6/3/2014	Kevin Barr	0.20			Review of relevant newspaper articles and court filings.
6/4/2014	Kevin Barr	0.20			Review of relevant newspaper articles and court filings.
6/5/2014	Kevin Barr	0.30			Review of relevant newspaper articles and court filings.
6/6/2014	Kevin Barr	0.40			Review of relevant newspaper articles and court filings.
6/6/2014	Kevin Barr	0.60			Review of new data room
6/12/2014	Kevin Barr	1.20			Prep for meeting with Brian and Mike to review financials. Review of open items list
6/25/2014	Kevin Barr	0.10			Review of open items document
6/30/2014	Kevin Barr	1.20			Review of new plan of adjustment
	<b>Subtotal</b>	<u>4.70</u>	<b>275.00</b>	<b>1,292.50</b>	
6/5/2014	Marti Kopacz	3.90			Review department documents for POA meetings (2.3) Review pleadings filed - objections and scheduling (1.6)
6/7/2014	Marti Kopacz	1.20			City's Lean Initiatives
6/24/2014	Marti Kopacz	0.20			Review HB 5567 and compare to prior versions
6/26/2014	Marti Kopacz	2.40			Review RRI's and Feb deferrals schedule; review opportunities for increased revenues or lower expenses
6/30/2014	Marti Kopacz	2.20			Review various pleadings - amicus brief re: financial markets' point of view; Fourth POA and Disclosure Statement
	<b>Subtotal</b>	<u>9.90</u>	<b>595.00</b>	<b>5,890.50</b>	
6/3/2014	Michael Gaul	3.10			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses
6/4/2014	Michael Gaul	2.90			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses
6/5/2014	Michael Gaul	2.20			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses
6/6/2014	Michael Gaul	3.60			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses  Review of files in Phoenix data room constructed by AlphaLit
6/8/2014	Michael Gaul	1.50			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses  Review of files in Phoenix data room constructed by AlphaLit
6/9/2014	Michael Gaul	3.30			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses  Review of files in Phoenix data room constructed by AlphaLit
6/10/2014	Michael Gaul	2.50			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses  Review of files in Phoenix data room constructed by AlphaLit
6/11/2014	Michael Gaul	4.60			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses  Review of files in Phoenix data room constructed by AlphaLit
6/12/2014	Michael Gaul	3.80			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses  Review of files in Phoenix data room constructed by AlphaLit

Date	Name	Duration	Rate	Amount	Notes
6/13/2014	Michael Gaul	0.90			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses Review of files in Phoenix data room constructed by AlphaLit
6/16/2014	Michael Gaul	3.60			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses Review of files in Phoenix data room constructed by AlphaLit
6/17/2014	Michael Gaul	3.60			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses Review of files in Phoenix data room constructed by AlphaLit
6/18/2014	Michael Gaul	2.40			Review of new version of City's 40 Year Plan (to reconcile with previous versions)
6/23/2014	Michael Gaul	1.70			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses Review of files in Phoenix data room constructed by AlphaLit
6/24/2014	Michael Gaul	1.40			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses Review of files in Phoenix data room constructed by AlphaLit
6/25/2014	Michael Gaul	1.20			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses Review of files in Phoenix data room constructed by AlphaLit
6/26/2014	Michael Gaul	2.80			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses Review of files in Phoenix data room constructed by AlphaLit
6/27/2014	Michael Gaul	2.70			Review of POA, 10 Year Plan, 40 Year Plan, and corresponding analyses Review of files in Phoenix data room constructed by AlphaLit
6/30/2014	Michael Gaul	2.10			Reviewed updated version of 40 Year Model and compared it to previous versions
	<b>Subtotal</b>	<b>49.90</b>	<b>350.00</b>	<b>17,465.00</b>	
<b>TOTAL REVIEW &amp; ANALYSIS OF CORE DOCUMENTS</b>		<b>136.90</b>		<b>61,448.00</b>	

#### ANALYSIS OF FINANCIALS, MODELS, ETC

6/2/2014	Brian F. Gleason	1.10			review initiative spread from Feb 11 provided by CM compare to initiative report from CM and ds
6/3/2014	Brian F. Gleason	3.00			financial model meeting follow up and analysis
6/4/2014	Brian F. Gleason	1.80			Review various analysis on deferrals relative to plan
6/16/2014	Brian F. Gleason	2.40			Analysis of Pension and ability to sensitize
6/18/2014	Brian F. Gleason	4.30			review of new models, review of comparison of CM and EY models, review w MK, KB and MG
6/23/2014	Brian F. Gleason	0.60			Review of Pension sensitization issues
	<b>Subtotal</b>	<b>13.20</b>	<b>550.00</b>	<b>7,260.00</b>	
6/1/2014	Kevin Barr	7.20			Detailed analysis of E&Y 10 year financial model including all assumptions behind operating expenditures
6/2/2014	Kevin Barr	8.20			Detailed analysis of non operating expenditures in E&Y 10 Year financial forecast
6/3/2014	Kevin Barr	6.70			Detailed analysis of E&Y's non operating expenditures in 10 year financial forecast
					Detailed Review of Conway MacKenzie's financial forecast and assumptions for expenditures.
6/4/2014	Kevin Barr	8.20			Detailed Review of Conway MacKenzie's financial forecast and assumptions for expenditures.

Date	Name	Duration	Rate	Amount	Notes
6/5/2014	Kevin Barr	8.90			Detailed Review of Conway MacKenzie's financial forecast and assumptions for expenditures.  Detailed Review of Conway MacKenzie's financial forecast and assumptions for Revenues.
6/6/2014	Kevin Barr	6.40			Detailed Review of Conway MacKenzie's financial forecast and assumptions for Revenues.
6/9/2014	Kevin Barr	9.30			Worked on Reinvestment initiatives assumptions in the Conway MacKenzie model focusing on CapEx, infrastructure, fleet and reorganization.
6/10/2014	Kevin Barr	4.80			Analysis of revenue in Ernst & Young's 10 year model.
6/10/2014	Kevin Barr	1.70			Review of Fire department model.
6/12/2014	Kevin Barr	1.80			Review of E&Y financial model with Brian and Mike.
6/12/2014	Kevin Barr	1.60			Reviewed Triennial budget
6/16/2014	Kevin Barr	2.10			Review of updated fire department analysis
6/16/2014	Kevin Barr	2.40			Review of Conway MacKenzie initiatives with Mike Gaul and Brian Gleason.
6/17/2014	Kevin Barr	6.40			Review of Conway MacKenzie initiatives identifying key assumptions and putting together a summary chart and analysis.
6/18/2014	Kevin Barr	4.60			Review of E&Y financial analysis with the Phoenix team Review of the updated 40 year model Review of key Conway MacKenzie initiatives
6/19/2014	Kevin Barr	1.40			Review of Conway MacKenzie analysis with Marti Kopacz
6/20/2014	Kevin Barr	1.80			Review of DDOT Restructuring model. Emails back and forth to Todd Eddy regarding model questions.
6/20/2014	Kevin Barr	1.60			Edits to my financial analysis of the model.
6/20/2014	Kevin Barr	1.20			Wrote and emailed questions to E&Y Team regarding financial model.
6/22/2014	Kevin Barr	1.00			Review of Conway MacKenzie's working financial models.
	<b>Subtotal</b>	<b>87.30</b>	<b>275.00</b>	<b>24,007.50</b>	
6/18/2014	Marti Kopacz	4.50			Review Kevin Barr's analysis of E&Y model - underlying assumptions and mathematical testing
6/19/2014	Marti Kopacz	1.90			Review Kevin Barr's analysis of Conway model
6/30/2014	Marti Kopacz	1.50			Review POA projections and RRI's
	<b>Subtotal</b>	<b>7.90</b>	<b>595.00</b>	<b>4,700.50</b>	
6/2/2014	Michael Gaul	1.10			Review/analysis of 10 Year and 40 Year Plans
	<b>Subtotal</b>	<b>1.10</b>	<b>350.00</b>	<b>385.00</b>	
<b>TOTAL ANALYSIS OF FINANCIALS, MODELS, ETC</b>		<b>109.50</b>		<b>36,353.00</b>	
<b>PREP FOR/FOLLOW UP AND INTERVIEWS</b>					
6/2/2014	Albert J. Mink	1.50			Meeting to discuss Wayne County Real Estate tax program. Jeff from Conway,
6/3/2014	Albert J. Mink	0.50			Meeting with Dan Jerneycic, Jeff Addison, Devin Patel, E&Y, Al Mink and Bob Childree on 1) Wayne County reporting and 2) Cash reporting.
6/3/2014	Albert J. Mink	1.50			Interview with Ursula Hollard and Michael Hall, Payroll system
6/4/2014	Albert J. Mink	3.00			Meeting with John Hill and John Naglek to talk about Organization structure, payroll funding, post emergence financial reporting, and the ERP system implementation
6/5/2014	Albert J. Mink	1.50			Meeting with Larry King and Kevin Hand on Reorganization of Accounting and Finance departments
6/5/2014	Albert J. Mink	1.30			Meeting with John Naglick and Glenn Kushiner on post emergence reporting
6/5/2014	Albert J. Mink	1.00			Meeting with Larry King
6/10/2014	Albert J. Mink	1.20			Review hand written notes of Interview with John Hill.
6/12/2014	Albert J. Mink	0.60			Write up memo of interview with Troy Hutchinson on Encumbrances and send to Bob Childree for review.
6/12/2014	Albert J. Mink	1.30			Telephone conference with Troy Hutchinson in Purchasing and Lina Willis in Accounts Payable on process used for Encumbrances.
6/13/2014	Albert J. Mink	3.20			Finalize write ups of interview with John Hill, and interview Payroll Department.
6/19/2014	Albert J. Mink	1.80			Conference call with E&Y, Glenn Kushiner Conway John Naglick and other City officials to Discuss post emergence financial reporting. Including post conference with Bob Childree
	<b>Subtotal</b>	<b>18.40</b>	<b>450.00</b>	<b>8,280.00</b>	



Date	Name	Duration	Rate	Amount	Notes
6/2/2014	Bob Childree	1.50			meeting with Al Mink, Kyle Herman (Miller Buckfire), Leighton, Nikki, Jeff Addison to further discussion regarding property Tax and Wayne County role in delinquent taxes...process, problems...potential initiatives to fix
6/3/2014	Bob Childree	1.00			HR meeting with Mike Hall, Ursula Holland, Glenn Kushner (Conway) Al Mink and Bob Childree
6/4/2014	Bob Childree	3.00			Meeting with John Hill, John Naglick, Conway staff, Al Mink and Bob Childree re Organizational changes, ERP, Finance reporting
6/5/2014	Bob Childree	2.00			10-11 meet with Larry King re the work being done on HR/personnel positions
					11:30-12:30 call with John Naglel, Glenn Kushiner, Al Mink, et al to discuss financial reporting post bankruptcy
	<b>Subtotal</b>	<b>7.50</b>	<b>500.00</b>	<b>3,750.00</b>	
6/3/2014	Brian F. Gleason	0.50			Blight Call
6/3/2014	Brian F. Gleason	1.10			Budget Meeting
6/4/2014	Brian F. Gleason	0.40			Melissa Smiley re plan and mayor issues
6/4/2014	Brian F. Gleason	0.80			Meeting With Mayor Duggan re plan
6/4/2014	Brian F. Gleason	1.20			Meeting with John Hill re Plan
6/5/2014	Brian F. Gleason	1.30			meeting w Blight team
6/5/2014	Brian F. Gleason	0.70			meeting with Mayor on budget reviews
6/9/2014	Brian F. Gleason	1.10			budget meetings with Mayor and DHWP and Admin Hearings
6/10/2014	Brian F. Gleason	0.30			review information from EY and CM meeting re opportunities
6/10/2014	Brian F. Gleason	1.30			Call with Evan Miller JD re Pensions
6/11/2014	Brian F. Gleason	1.80			Meeting with Judge Rosen, JD, Garurav, mediators
6/11/2014	Brian F. Gleason	0.80			meeting w Mayor and DR, MK
6/12/2014	Brian F. Gleason	1.80			meeting w Kevin Orr
6/20/2014	Brian F. Gleason	1.00			Call w Melissa Smiley
	<b>Subtotal</b>	<b>14.10</b>	<b>550.00</b>	<b>7,755.00</b>	
6/11/2014	Kevin Barr	2.60			Reviewed E&Y Model prior to review with Brian and Mike
6/13/2014	Kevin Barr	0.50			Prepped for meeting with E&Y.
6/26/2014	Kevin Barr	0.40			Prepped for call with Ernst & Young
	<b>Subtotal</b>	<b>3.50</b>	<b>275.00</b>	<b>962.50</b>	
<b>TOTAL PREP FOR/FOLLOW UP AND INTERVIEWS</b>		<b>43.50</b>		<b>20,747.50</b>	
Total for City of Detroit Bankruptcy: City of Detroit Bankruptcy		691.55		311,943.75	

# Phoenix Management

110 Commons Court  
Chadds Ford, PA 19317-9716  
Tel: 610-358-4700 Fax: 610-358-9377

Printed on: 8/6/2014

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## Filters Used:

- Expense Log Date: 6/1/2014 to 6/30/2014
- Expense Log Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Date	Employee ID	Project ID	Units	Cost	Reimb Cost
<b>Air &amp; Rail</b>					
6/2/2014	B Gleason	City of Detroit	1.00	\$980.00	\$980.00
6/2/2014	M Kopacz	City of Detroit	1.00	\$25.00	\$25.00
6/2/2014	A Mink	City of Detroit	1.00	\$200.00	\$200.00
6/2/2014	A Mink	City of Detroit	1.00	\$1,080.00	\$1,080.00
6/2/2014	M Gaul	City of Detroit	1.00	\$1,205.00	\$1,205.00
6/2/2014	B. Childree	City of Detroit	1.00	\$1,189.00	\$1,189.00
6/3/2014	A Mink	City of Detroit	1.00	\$200.00	\$200.00
6/4/2014	M Kopacz	City of Detroit	1.00	\$110.00	\$110.00
6/6/2014	M Kopacz	City of Detroit	1.00	\$701.00	\$701.00
6/7/2014	M Kopacz	City of Detroit	1.00	\$25.00	\$25.00
6/9/2014	B Gleason	City of Detroit	1.00	\$980.00	\$980.00
6/9/2014	K Barr	City of Detroit	1.00	\$1,330.00	\$1,330.00
6/11/2014	M Gaul	City of Detroit	1.00	\$1,180.00	\$1,180.00
6/12/2014	M Kopacz	City of Detroit	1.00	\$25.00	\$25.00
6/17/2014	M Kopacz	City of Detroit	1.00	\$835.00	\$835.00
6/17/2014	B Gleason	City of Detroit	1.00	\$15.50	\$15.50
6/18/2014	K Barr	City of Detroit	1.00	\$206.00	\$206.00
6/19/2014	M Kopacz	City of Detroit	1.00	\$75.00	\$75.00
6/19/2014	M Gaul	City of Detroit	1.00	\$154.00	\$154.00
6/20/2014	B Gleason	City of Detroit	1.00	\$59.00	\$59.00
6/23/2014	M Kopacz	City of Detroit	1.00	\$447.00	\$447.00
6/24/2014	M Gaul	City of Detroit	1.00	\$164.00	\$164.00
6/26/2014	K Barr	City of Detroit	1.00	\$135.00	\$135.00
6/26/2014	M Kopacz	City of Detroit	1.00	\$185.00	\$185.00
6/30/2014	M Kopacz	City of Detroit	1.00	\$607.00	\$607.00
Sub-Total:				\$12,112.50	\$12,112.50
<b>Internet</b>					
6/2/2014	M Kopacz	City of Detroit	1.00	\$13.73	\$13.73
Sub-Total:				\$13.73	\$13.73
<b>Lodging</b>					

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## Filters Used:

- Expense Log Date: 6/1/2014 to 6/30/2014
- Expense Log Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Date	Employee ID	Project ID	Units	Cost	Reimb Cost
6/2/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$240.35	\$240.35
6/3/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$240.35	\$240.35
6/4/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$240.35	\$240.35
6/4/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$548.70	\$548.70
6/5/2014	B. Childree	City of Detroit Bankruptcy:	1.00	\$731.40	\$731.40
6/5/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$583.04	\$583.04
6/5/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$240.35	\$240.35
6/5/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$710.23	\$710.23
6/6/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$8.00	\$8.00
6/7/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$1,489.25	\$1,489.25
6/9/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$153.60	\$153.60
6/10/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$297.85	\$297.85
6/11/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$297.85	\$297.85
6/12/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$700.58	\$700.58
6/13/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$1,207.50	\$1,207.50
6/13/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$479.42	\$479.42
6/13/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$8.00	\$8.00
6/17/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$564.63	\$564.63
6/18/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$613.47	\$613.47
6/18/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$564.63	\$564.63
6/19/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$346.61	\$346.61
6/20/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$1,131.61	\$1,131.61
6/20/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$8.00	\$8.00
6/23/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$392.51	\$392.51
6/24/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$449.87	\$449.87
6/25/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$392.51	\$392.51
6/25/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$427.60	\$427.60
6/26/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$601.40	\$601.40
6/30/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$274.85	\$274.85
Sub-Total:				\$13,944.51	\$13,944.51

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## Filters Used:

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- Expense Log Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Date	Employee ID	Project ID	Units	Cost	Reimb Cost
<b>Meals</b>					
6/2/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$11.25	\$11.25
6/2/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$5.81	\$5.81
6/2/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$10.00	\$10.00
6/2/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$14.40	\$14.40
6/2/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$45.04	\$45.04
6/2/2014	B. Childree	City of Detroit Bankruptcy:	1.00	\$14.68	\$14.68
6/2/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$28.28	\$28.28
6/2/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$17.92	\$17.92
6/2/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$9.95	\$9.95
6/2/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$127.29	\$127.29
6/3/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$150.18	\$150.18
6/3/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$10.00	\$10.00
6/3/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$8.25	\$8.25
6/3/2014	B. Childree	City of Detroit Bankruptcy:	1.00	\$32.86	\$32.86
6/3/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$33.25	\$33.25
6/4/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$41.29	\$41.29
6/4/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$10.00	\$10.00
6/4/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$35.47	\$35.47
6/4/2014	B. Childree	City of Detroit Bankruptcy:	1.00	\$6.63	\$6.63
6/4/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$124.94	\$124.94
6/5/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$8.99	\$8.99
6/5/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$18.75	\$18.75
6/5/2014	B. Childree	City of Detroit Bankruptcy:	1.00	\$20.00	\$20.00
6/5/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$98.00	\$98.00
6/6/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$20.00	\$20.00
6/6/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$42.56	\$42.56
6/7/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$32.00	\$32.00
6/9/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$11.21	\$11.21
6/9/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$19.85	\$19.85

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## Filters Used:

- Expense Log Date: 6/1/2014 to 6/30/2014
- Expense Log Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Date	Employee ID	Project ID	Units	Cost	Reimb Cost
6/10/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$33.13	\$33.13
6/10/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$6.10	\$6.10
6/10/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$25.00	\$25.00
6/10/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$46.57	\$46.57
6/10/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$6.75	\$6.75
6/11/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$12.21	\$12.21
6/11/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$59.66	\$59.66
6/11/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$4.75	\$4.75
6/11/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$61.48	\$61.48
6/12/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$30.42	\$30.42
6/12/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$48.38	\$48.38
6/12/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$8.99	\$8.99
6/12/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$37.22	\$37.22
6/12/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$10.57	\$10.57
6/12/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$180.00	\$180.00
6/12/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$33.94	\$33.94
6/13/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$17.77	\$17.77
6/13/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$9.86	\$9.86
6/17/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$12.50	\$12.50
6/17/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$70.00	\$70.00
6/18/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$62.82	\$62.82
6/18/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$8.75	\$8.75
6/18/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$44.53	\$44.53
6/18/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$11.50	\$11.50
6/19/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$25.05	\$25.05
6/19/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$20.33	\$20.33
6/19/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$13.43	\$13.43
6/19/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$3.75	\$3.75
6/24/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$51.63	\$51.63

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## Filters Used:

- Expense Log Date: 6/1/2014 to 6/30/2014
- Expense Log Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Date	Employee ID	Project ID	Units	Cost	Reimb Cost
6/24/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$58.47	\$58.47
6/25/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$46.64	\$46.64
6/25/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$67.15	\$67.15
6/25/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$52.06	\$52.06
6/26/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$11.60	\$11.60
6/26/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$11.60	\$11.60
6/26/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$7.75	\$7.75
6/30/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$56.78	\$56.78
Sub-Total:				\$2,277.99	\$2,277.99

## Mileage

6/9/2014	K Barr	City of Detroit Bankruptcy:	18.00	\$10.08	\$10.08
6/13/2014	K Barr	City of Detroit Bankruptcy:	18.00	\$10.08	\$10.08
6/18/2014	K Barr	City of Detroit Bankruptcy:	10.00	\$5.60	\$5.60
6/19/2014	K Barr	City of Detroit Bankruptcy:	10.00	\$5.60	\$5.60
Sub-Total:				\$31.36	\$31.36

## Parking

6/5/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$80.00	\$80.00
6/12/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$80.00	\$80.00
6/13/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$60.00	\$60.00
6/13/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$84.00	\$84.00
6/19/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$31.50	\$31.50
6/19/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$56.00	\$56.00
6/20/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$32.00	\$32.00
6/26/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$54.50	\$54.50
6/26/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$46.00	\$46.00
Sub-Total:				\$524.00	\$524.00

## Taxi

6/2/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$69.00	\$69.00
6/2/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$172.75	\$172.75
6/2/2014	B. Childree	City of Detroit Bankruptcy:	1.00	\$60.00	\$60.00
6/2/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$85.85	\$85.85

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Date	Employee ID	Project ID	Units	Cost	Reimb Cost
6/2/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$71.00	\$71.00
6/3/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$40.00	\$40.00
6/4/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$55.55	\$55.55
6/5/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$85.85	\$85.85
6/5/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$60.00	\$60.00
6/5/2014	B. Childree	City of Detroit Bankruptcy:	1.00	\$70.00	\$70.00
6/5/2014	A Mink	City of Detroit Bankruptcy:	1.00	\$69.00	\$69.00
6/7/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$176.00	\$176.00
6/9/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$74.00	\$74.00
6/9/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$71.00	\$71.00
6/10/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$70.00	\$70.00
6/11/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$65.00	\$65.00
6/11/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$150.00	\$150.00
6/12/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$64.00	\$64.00
6/12/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$275.00	\$275.00
6/12/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$9.00	\$9.00
6/13/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$68.00	\$68.00
6/13/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$29.00	\$29.00
6/17/2014	B Gleason	City of Detroit Bankruptcy:	1.00	\$10.40	\$10.40
6/17/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$55.58	\$55.58
6/18/2014	K Barr	City of Detroit Bankruptcy:	1.00	\$8.30	\$8.30
6/18/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$24.50	\$24.50
6/19/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$89.00	\$89.00
6/19/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$26.00	\$26.00
6/20/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$457.50	\$457.50
6/23/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$147.78	\$147.78
6/23/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	(\$3.25)	(\$3.25)
6/24/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$32.00	\$32.00
6/26/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$97.50	\$97.50

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Date	Employee ID	Project ID	Units	Cost	Reimb Cost
6/26/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$20.00	\$20.00
6/30/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$192.75	\$192.75
Sub-Total:				\$3,048.06	\$3,048.06
<b>Telephone</b>					
6/9/2014	Administrative	City of Detroit Bankruptcy:	1.00	\$16.12	\$16.12
6/10/2014	M Kopacz	City of Detroit Bankruptcy:	1.00	\$10.56	\$10.56
Sub-Total:				\$26.68	\$26.68
<b>Tolls</b>					
6/24/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$3.10	\$3.10
6/26/2014	M Gaul	City of Detroit Bankruptcy:	1.00	\$4.10	\$4.10
Sub-Total:				\$7.20	\$7.20
Grand Total:				\$31,986.03	\$31,986.03