IN THE UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE

In re:

WASHINGTON MUTUAL, INC., et al.,¹

Debtors.

Chapter 11 Cases Case No. 08-12229 (MFW) Jointly Administered

Related Docket No. 2132

STATEMENT OF THE OFFICIAL COMMITTEE OF UNSECURED CREDITORS OF WASHINGTON MUTUAL, INC., *ET AL*. IN SUPPORT OF DISBANDING THE <u>OFFICIAL COMMITTEE OF EQUITY SECURITY HOLDERS</u>

The Official Committee of Unsecured Creditors (the "<u>Creditors' Committee</u>") of Washington Mutual, Inc. ("<u>WMI</u>"), *et al.* (collectively, the "<u>Debtors</u>"), by and through its undersigned co-counsel, submits this statement (the "<u>Statement</u>") in support of disbanding the Official Committee of Equity Security Holders (the "<u>Equity Committee</u>") that was appointed by the United States Trustee [*see* Docket No. 2130], on the grounds set forth herein.

Preliminary Statement

1. In the view of the Creditors' Committee, this Court must consider two major points regarding the relief requested by the Debtors' motion to disband the Equity Committee [Docket No. 2132] (the "<u>Motion</u>"). First, there is no need for an Equity Committee because the interests of equity holders are already adequately represented. Unlike cases in which the debtor has ongoing business operations that may be subject to valuation disputes – regarding the appropriateness of management's projections, the valuation methodologies, etc. – this is a case in which the value of the estates will be the product of multiple litigations. At the end of the

¹ The Debtors in these chapter 11 cases, along with the last four digits of each Debtor's federal tax identification number, are: Washington Mutual, Inc. (3725) and WMI Investment Corporation (5395). The Debtors' principal offices are located at 1301 Second Avenue, Seattle, Washington 98101.



day, the numbers will be what they will be. And unless the recoveries from the litigations are large enough to pay all creditors in full – with interest as applicable – there simply will be nothing left for equity holders, whether preferred equity or common equity. Meanwhile, the interest of maximizing the estates is already being pursued vigorously by the Debtors, the Creditors' Committee, and their respective professionals. There is nothing for the Equity Committee to add.

2. Second, placing yet another party at the negotiation table will produce unnecessary cost and delay to these cases, which are already nearly 16 months old. Not only would there be direct costs incurred by Equity Committee professionals, but potentially even more substantial would be the indirect costs – such as overall administrative expense and interest incurred – due to the delay that an Equity Committee is likely to cause. Meanwhile, these costs, if funded and incurred by the estates, will necessarily be borne by unsecured creditors due to a further diminishment in the size of the estates.

3. Accordingly, the Creditors' Committee supports disbanding the Equity Committee. If, however, the Court chooses not to disband the Equity Committee, the Creditors' Committee requests that the Court place an appropriate cap, or other restrictions or conditions, on the estates' reimbursement of Equity Committee expenses, as discussed further below.

Relevant Factual Background

4. The Court is well aware of the facts surrounding these chapter 11 cases. Of particular importance to this Motion is the fact that the Debtors do not have ongoing operating businesses at this time. The Debtors' most significant assets include its common stock interest in its former operating subsidiary, Washington Mutual Bank ("<u>WMB</u>"); more than \$4 billion of cash on deposit (the "<u>Deposits</u>"), presently being held at JPMorgan Chase Bank, N.A.

("<u>IPMC</u>"); tax refunds; and the value of certain ongoing and potential litigations (the "<u>Litigations</u>"). The principal sources of recovery for creditors will, in all likelihood, be derived from or be contingent upon the outcome of the Litigations. In fact, even the Debtors' recovery of the Deposits is dependent in part upon the outcome of the adversary proceeding initiated by the Debtors seeking turnover of the Deposits.² Most other assets of significant value – including approximately \$4.0 billion of certain trust preferred securities; tax refunds; fraudulently transferred assets; certain "goodwill" litigation proceeds; investments; and other assets – are also ultimately dependent upon the outcome of the adversary proceeding initiated by JPMC in the Bankruptcy Court³ or upon the litigation filed by the Debtors in the District Court for the District of Columbia seeking recovery of certain assets from the FDIC as receiver for WMB.⁴ Thus, the Litigations are the centerpiece of these chapter 11 cases. The Debtors and the Creditors' Committee have been actively and purposefully prosecuting the Litigations for the purpose of obtaining the maximum recovery possible for the Debtors' estates.

5. Creditors have filed a large number of claims against the Debtors' estates. Prior to the January 30, 2009 claims bar date, more than \$161.0 billion in liquidated claims and an unknown, but not insubstantial, amount of unliquidated claims were filed against the Debtors' estates. Claims for WMI's prepetition funded debt obligations exceed \$6.5 billion. The Debtors and the Creditors' Committee are actively seeking to determine the merits of these claims and have been actively using the claims objections process to expunge claims determined not to be legitimate. Nevertheless, in order for holders of equity security interests (including preferred and

² Washington Mut. Inc., et al. v. JPMorgan Chase Bank, N.A., Case No. 08-12229, Adv. Proc. No. 09-50934.

³ Washington Mut. Inc., et al. v. JPMorgan Chase Bank, N.A., Case No. 08-12229, Adv. Proc. No. 09-50551.

⁴ Washington Mut., Inc. v. FDIC, No. 1:09-cv-00533(RMC) (D.D.C. 2009)

common stock) to achieve any recovery from these chapter 11 cases, the value of the Litigation and other miscellaneous assets must exceed not only the more than \$6.5 billion in funded debt claims, but also any other claims allowed.

I. Equity Holders Are Adequately Represented

6. The Creditors' Committee believes that the interests of equity holders are adequately represented without the expense of an Equity Committee. Section 1102(a)(2) of the Bankruptcy Code provides that "on request of a party in interest, the court may order the appointment of additional committees of creditors or of equity security holders <u>if necessary to assure adequate representation</u> of creditors or equity security holders." 11 U.S.C. § 1102(a)(2) (emphasis added).⁵ ""[T]he statutory focus of § 1102(a)(2) is not whether the equity holders are "exclusively" represented, but whether they are "adequately" represented."" *In re Spansion, Inc.*, No. 09-10690 (KJC), 2009 WL 4906565, *8 (Bankr. D. Del. Dec. 18, 2009) (quoting *Victor v. Edison Bros. Stores (In re Edison Bros. Stores, Inc.)*, 1996 WL 534853, *4 (D. Del. September 17, 1996)); *see also In re Leap Wireless Int'l, Inc.*, 295 B.R. 135, 140 (Bankr. S.D.N.Y. 2002) (same).

7. "Factors related to the issue of 'adequate representation' include the role of the board and management acting on behalf of shareholders, the role of a creditors committee, [and] the sophistication of shareholders and their ability to retain counsel" *In re Ampex Corp.*, No. 08-11094, 2008 WL 2051128, *1 (Bankr. S.D.N.Y. May 14, 2008). These factors do not support the existence of an Equity Committee in these chapter 11 cases.

⁵ Although the Office of the United States Trustee may determine, in its discretion, whether to appoint an official committee of equity holders, a bankruptcy court is entitled to review the decision *de novo*. 7 COLLIER ON BANKRUPTCY ¶ 1102.07[1] (15th ed. rev. 2008) (citing *In re Texaco, Inc.*, 79 B.R. 560 (Bankr. S.D.N.Y. 1987)); *see, e.g., In re Oneida Ltd.*, No. 06-10489, 2006 WL 1288576, at *1 (Bankr. S.D.N.Y. May 4, 2006).

A. Equity Holders Are Represented by the Debtors and Their Board of Directors

8. It is clear that the Debtors and WMI's board of directors have fiduciary duties to represent the interests of both preferred and common equity holders. *Manville Corp. v. Equity Sec. Holders Comm. (In re Johns-Manville Corp.)*, 807 F.2d 60, 64-65 (2d Cir. 1986). Although the WMI board of directors does not represent equity interests exclusively, it has fiduciary duties to continue representing equity interests. In addition to the WMI board of directors, the Debtors and their professionals continue to actively participate in these chapter 11 cases for the benefit of all stakeholders, including holders of equity interests.

B. The Interests of the Creditors' Committee Align Closely With the Interests of Equity Holders

9. Sometimes, an official committee of equity holders may be appropriate where the reorganization involves issues that pit the interests of creditors <u>against</u> the interests of stockholders. *See In re Pilgrim's Pride Corp.*, 407 B.R. 211, 218 (Bankr. N.D. Tex. 2009); 7 COLLIER ON BANKRUPTCY, ¶ 1102.03[2][b] (15th ed. rev. 2008). In these chapter 11 cases, however, the interests of the Creditors' Committee are substantially aligned with the equity holders. *See In re Ampex Corp.*, 2008 WL 2051128 at *2 (denying a motion for the appointment of an official equity committee because, among other reasons, the interests of the creditors' committee and debtors were aligned in seeking to maximize the estate and ascertain the *bona fides* of the debtors' obligations in order to maximize recoveries generally).

10. In this case, there is a strong alignment between the interests of the Creditors' Committee, the Debtors, and equity holders. This case presents a sharp contrast to going concern reorganizations like *In re Pilgrim's Pride Corp.*, in which the interests of the debtors' board of directors and creditors' committee clearly were not aligned. 407 B.R. 211, 218-19 (Bankr. N.D. Tex. 2009). In *Pilgrim's Pride*, the debtors' board of directors and creditors' committee were soon to be faced with the choice between maximizing the value of a going concern or quickly liquidating for the benefit of creditors. *Id*.

11. In the Debtors' cases, however, equity interests will recover value only if the proceeds from the Litigations exceed the significant amount of the allowed claims against the Debtors' estates. With respect to both the Litigations and the claims, everything that can be done to maximize the Litigations and minimize the claims already is being done by the Debtors and the Creditors' Committee. As noted above, the Debtors' principal assets are subject to the Litigations, and the Litigations are being actively pursued by the Debtors and the Creditors' Committee. The Debtors and the Creditors' Committee also are pursuing claims objections to ascertain the merits of the claims filed against the Debtors' estates. The Debtors have no operations at this time and no going concern value to maximize. Because the Litigations, and not an operating business, will determine whether equity holders will be entitled to a recovery, it is unlikely that there will be disputes between creditors and equity holders about valuation methodology or cash flow. Both the Debtors and the Creditors' Committee have every incentive to continue aggressively pursuing the Litigations and settlement discussions and continue to ascertain the merits of all claims against the estates. The interests of the Creditors' Committee and equity holders thus have been – and are likely to continue to be – closely aligned and, therefore, equity interests are adequately represented. In re Williams Commc'ns Group, Inc., 281 B.R. 216, 222 (Bankr. S.D.N.Y. 2002) (holding that an equity committee was unnecessary because, among other reasons, the interests of the debtors and the equity holders in maximizing the estate and challenging claims were closely aligned).

II. An Official Equity Committee Will Create Unnecessary Delay and Cost

12. The Creditors' Committee is concerned about adding the burden of funding yet more groups of professionals to the estate. In determining whether the appointment

of an additional official committee is appropriate under section 1102 of the Bankruptcy Code, the Court should consider "whether the cost of an additional committee significantly outweighs the concern for adequate representation." In re Spansion, Inc., 2009 WL 4906565, *2 (emphasis added) (citing In re Williams Commc'n Group, Inc., 281 B.R. at 220). In all, the Debtors employ at least 19 professional firms including attorneys, financial advisors, restructuring and turnaround professionals, consultants, accountants, and investment bankers. Between the Debtors and the Creditors' Committee, there are six estate-retained law firms focused on the Litigations. "The appointment of an equity committee raises cost concerns since such appointments are 'closely followed by applications to retain attorneys and accountants." In re Williams Commc'n Group, Inc., 281 B.R. at 220 (quoting In re Saxon Indus., Inc., 39 B.R. 945, 947 (Bankr. S.D.N.Y. 1984)). The cost of the new Equity Committee is likely to be substantial and will be reflected not only in additional fees for Equity Committee professionals but also in additional expenditures by the Debtors' other professionals, who will be required to spend additional and duplicative time to educate the newly formed Equity Committee's professionals about the past 16 months of litigation and negotiation.

13. In addition to direct costs, the entrance of the Equity Committee almost certainly will be disruptive to the ongoing multi-party negotiations, causing delay and further swelling the overall administrative cost to the estates' creditors. Further delay also will mean the further incurrence of post-petition interest, which makes any recovery to equity holders all the more unlikely. For these reasons, merely limiting the Equity Committee's fees, while helpful, does not address the Creditors' Committee's concerns about cost resulting from the delay that the Equity Committee is likely to cause.

14. Additionally, the Creditors' Committee notes that the appointment of an equity committee likely will result in an inequitable shifting of expenses onto the estates' creditors. It would be inequitable to compel the estates' creditors to bear the costs of the Equity Committee's professionals.

15. Furthermore, unless there is a full recovery for unsecured creditors, any recovery by equity holders would be a gift to which they would not be entitled. *In re Williams Communications Group, Inc.*, 281 B.R. at 220 (denying the motion to appoint an equity committee because, among other reasons, "neither the debtor nor the creditors should have to bear the expense of negotiating over the terms of what is in essence a gift.") (citing *In re Emons, Indus.*, 50 B.R. 692, 694 (Bankr. S.D.N.Y. 1985)). In no way should the existence of an Equity Committee give rise to any obligation for payment of ransom.

III. Alternatively, If This Court Chooses Not to Disband the Equity Committee, Strict Fee Limitations Should Be Put in Place

16. As demonstrated above, there is no need in these chapter 11 cases for an Equity Committee. If, however, this Court determines not to disband the Equity Committee, the Creditors' Committee urges in the alternative that the Court allow the reimbursement of fees and expenses incurred by the Equity Committee only to the extent that it can be shown that equity is, in fact, entitled to a substantial recovery. To the extent that equity holders, who have not shown that they have a substantial economic interest to protect, wish to participate in these chapter 11 cases, they should not do so at the expense of the estates' creditors. If, after a plan of reorganization is confirmed, there is a substantial recovery for equity and the Equity Committee has made a substantial contribution the Debtors' estates, then the Equity Committee may be compensated under Bankruptcy Code section 503(b). *See In re Ampex Corp.*, 2008 WL 2051128 at *2 (denying the motion to appoint an equity committee but noting "the sophistication of

shareholders and their ability to retain counsel, and the right of shareholders to be compensated under 11 U.S.C. § 503(b) of the Bankruptcy Code if they effect a 'substantial contribution' in the case).

17. Alternatively, the estates' reimbursement of the fees of the new Equity Committee could be limited to a monthly maximum to be set by this Court, to enable the Equity Committee solely to monitor the proceedings, while preventing duplicative and unnecessary expense. As noted above, any recovery for equity interests is entirely dependent on the resolution of the Litigations and the claims objections, all of which are being actively pursued by the Debtors and the Creditors' Committee. Therefore, the role of the Equity Committee should not go beyond monitoring these processes. This fee cap is not intended to preclude the Equity Committee from spending as much as it wants so long as it is funding the expense from its own collective pocket; but the reimbursement from the estates should be strictly limited unless and until there is recovery to equity security interests after creditors are paid in full.

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Respectfully Submitted,

PEPPER HAMILTON LLP

By: /s/ John H. Schanne, II David B. Stratton (DE No. 960) John H. Schanne, II (DE No. 5260) Hercules Plaza, Suite 5100 1313 Market Street P.O. Box 1709 Wilmington, DE 19801 Tel. (302) 777-6500 Fax (302) 421-8390

- and -

AKIN GUMP STRAUSS HAUER & FELD LLP

Fred S. Hodara (admitted pro hac vice) Robert A. Johnson (admitted pro hac vice) One Bryant Park New York, NY 10036 Tel. (212) 872-1000 Fax (212) 872-1002

Attorneys for the Official Committee of Unsecured Creditors of Washington Mutual, Inc., *et al.*

CERTIFICATE OF SERVICE

I, John H. Schanne, II, hereby certify that on the 21st day of January, 2010, I

caused the foregoing Statement Of The Official Committee Of Unsecured Creditors Of

Washington Mutual, Inc., et al. In Support Of Disbanding The Official Committee Of

Equity Security Holders to be served via first class mail, postage prepaid upon the parties on the attached service list.

/s/ John H. Schanne, II John H. Schanne, II (DE No. 5260) CB Blackard III Acxiom Corporation 301 E Dave Ward Dr PO Box 2000 Conway, AR 72033-2000

Fred S Hodara Akin Gump Strauss Hauer & Feld LLP One Bryant Park New York, NY 10036

Scott L Alberino Akin Gump Strauss Hauer & Feld LLP 1333 New Hampshire Ave NW Washington, DC 20036 Peter J Gurfein Akin Gump Strauss Hauer & Feld LLP 2029 Century Park E Ste 2400 Los Angeles, CA 90067-3012

David P Simonds Akin Gump Strauss Hauer & Feld LLP 2029 Century Park E Ste 2400 Los Angeles, CA 90067-3012 J William Boone Alston & Brid LLP 1201 W Peachtree St Atlanta, GA 30309-3424

Edward W Kressler Angelo Gordon & Co 245 Park Ave 26th Fl New York, NY 10167 George Rosenberg Arapahoe County Attorneys Office 5334 S Prince St Littleton, CO 80166 Charles J Brown III Archer & Greiner PC 300 Delaware Ave Ste 1370 Wilmington, DE 19801 Andrew Silfen Arent Fox LLP 1675 Broadway New York, NY 10019 Jeffrey N Rothleder Arent Fox LLP 1050 Connecticut Ave NW Washington, DC 20036 Darryl S Laddin Arnall Golden Gregory LLP 171 17th St NW Ste 2100 Atlanta, GA 30363-1031

Michael F Holbein Arnall Golden Gregory LLP 171 17th St NW Ste 2100 Atlanta, GA 30363-1031

Amanda M Winfree Ashby & Geddes PA 500 Delaware Ave 8th Fl PO Box 1150 Wilmington, DE 19899

Frank F McGinn Bartlett Hackett Feinberg PC 155 Federal St 9th Fl Boston, MA 02110 William P Bowden Ashby & Geddes PA 500 Delaware Ave 8th Fl PO Box 1150 Wilmington, DE 19899

Don A Beskrone Ashby & Geddes PA 500 Delaware Ave 8th Fl PO Box 1150 Wilmington, DE 19899

Jeffrey M Schlerf Bayard PA PO Box 25130 Wilmington, DE 19899 Chad Johnson Bernstein Litowitz Berger & Grossmann LLP 1285 Avenue of the Americas 38th Fl New York, NY 10019 Hannah Ross Bernstein Litowitz Berger & Grossmann LLP 1285 Avenue of the Americas 38th Fl New York, NY 10019

Jerald Bien Willner Bernstein Litowitz Berger & Grossmann LLP 1285 Avenue of the Americas 38th Fl New York, NY 10019 Ian Connor Bifferato Bifferato LLC 800 N King St Plaza Level Wilmington, DE 19801

Kevin G Collins Bifferato LLC 800 N King St Plaza Level Wilmington, DE 19801 Michael DeBaecke Blank Rome LLP 1201 Market St Ste 800 Wilmington, DE 19801

Roy H Carlin Breslow & Walker LLP 767 Third Ave New York, NY 10017 Gail B Price Bronwen Price 2600 Mission St Ste 206 San Marion, CA 91108 Donald K Ludman Brown & Connery LLP 6 N Broad St Ste 100 Woodbury, NJ 08096 Shawn M Christianson Buchalter Nemer PC 333 Market St 25th Fl San Francisco, CA 94105-2126

John R Knapp Jr Cairncross & Hempelmann PS 542 2nd Ave Ste 500 Seattle, WA 98104-2323 William G Wright Capehart & Scatchard PA 8000 Midlantic Dr Ste 300S Mt Laurel, NJ 08054

Vivek Melwani Centerbridge Capital Partners LP 375 Park Ave 12th Fl New York, NY 10152-0002 Eugene J Kottenstette City and County of Denver Municipal Operations 201 W Colfax Ave Dept 1207 Denver, CO 80202-5332

Christopher B Mosley City of Fort Worth 1000 Throckmorton St Fort Worth, TX 76102 Jeffrey C Wisler Connolly Bove Lodge & Hutz LLP 1007 N Orange St PO Box 2207 Wilmington, DE 19899 Marc J Phillips Connolly Bove Lodge & Hutz LLP 1007 N Orange St PO Box 2207 Wilmington, DE 19899 Erica S Zaron Asst County Attorney County Attorneys Office 2810 Stephen P Clark Center 111 NW First St Miami, FL 33128-1993

Patrick L Huffstickler Cox Smith Matthew Inc 112 E Pecan Ste 1800 San Antonio, TX 78205 Christopher P Simon Cross & Simon LLC 913 N Market St 11th Fl Wilmington, DE 19801

Steven J Reisman Curtis Mallet Prevost Colt & Mosle LLP 101 Park Ave New York, NY 10178-0061 Asst Attorney General David D Lennon Revenue Section PO Box 629 Raleigh, NC 27602-0629

Peter A Ivanick Dewey & LeBoeuf LLP 1301 Avenue of the Americas New York, NY 10019 Andrew Z Lebwohl Dewey & LeBoeuf LLP 1301 Avenue of the Americas New York, NY 10019 Attorney for Pasadena ISD & Pearland ISD Dexter D Joyner 4701 Preston Ave Pasadena, TX 77505 Thomas R Califano DLA Piper LLP 1251 Avenue of the Americas New York, NY 10020-1104

Jeremy R Johnson DLA Piper LLP 1251 Avenue of the Americas New York, NY 10020-1104 Ronald S Gellert Eckert Seamans Cherin & Mellot LLC 300 Delaware Ave Ste 1210 Wilmington, DE 19801

Stuart M Brown Edwards Angell Palmer & Dodge LLP 919 N Market St 15th Fl Wilmington, DE 19801 Craig R Martin Edwards Angell Palmer & Dodge LLP 919 N Market St 15th Fl Wilmington, DE 19801

Ayala A Hassell Electronic Data Systems LLC 5400 Legacy Dr MS H3 3A 05 Plano, TX 75024

Andrew J Entwistle Entwistle & Cappucci LLP 280 Park Ave 26th Fl New York, NY 10017 Johnston de F Whitman Jr Entwistle & Cappucci LLP 280 Park Ave 26th Fl New York, NY 10017 Joshua K Porter Entwistle & Cappucci LLP 280 Park Ave 26th Fl New York, NY 10017

Jame Burgess First Pacific Bank of California 9333 Genesee Ave Ste 300 San Diego, CA 92121 Margaret Peg M Anderson Fox Hefter Swibel Levin & Carroll LLP 200 W Madison St Ste 3000 Chicago, IL 60606

Jeffrey M Schlerf Fox Rothschild LLP 919 N Market St Citizens Bank Center Ste 1600 Wilmington, DE 19801

Will Higgs Freshfields Bruckhaus Deringer LLP 65 Fleet St London, EC4Y 1HS

Richard Perks Freshfields Bruckhaus Deringer LLP Serve via email only Harvey Dychiao Freshfields Bruckhaus Deringer US LLP 520 Madison Ave New York, NY 10022 Brian D Pfeiffer Fried Frank Harris Shriver & Jacobson LLP One New York Plaza New York, NY 10004-1980 Matthew M Roose Fried Frank Harris Shriver & Jacobson LLP One New York Plaza New York, NY 10004-1980

Robert E Greenberg Friedlander Misler 1101 17th St NW Ste 700 Washington, DC 20036-4704 David McCall Gay McCall Isaacks Gordon & Roberts 777 E 15th St Plano, TX 75074

Christine D Lynch Goulston & Storrs PC 400 Atlantic Ave Boston, MA 02110-333 Frederick Black Greer Herz & Adams LLP One Moody Plz 18th Fl Galveston, TX 77550

Tara B Annweiler Greer Herz & Adams LLP One Moody Plz 18th Fl Galveston, TX 77550 Beatriz Agramonte Gulf Group Holdings Acquisitions & Applications 18305 Biscayne Blvd Ste 400 Aventura, FL 33160 Andrew M Volk Hagens Berman Sobol Shapiro LLP 1301 Fifth Ave Ste 2900 Seattle, WA 98101 Ashley M Chan Hangley Aronchick Segal & Pudlin One Logan Square 27th Fl Philadelphia, PA 19103

Hans Brost Serve via email only Bennett J Murphy Hennigan Bennet Dorman LLP 865 S Figueroa St Ste 2900 Los Angeles, CA 90017

Michael C Schneidereit Hennigan Bennet Dorman LLP 865 S Figueroa St Ste 2900 Los Angeles, CA 90017 Ken Higman Hewlett Packard Company 2125 E Katella Ave Ste 400 Anaheim, CA 92806

A Clifton Hodges Hodges and Associates 4 E Holly St Ste 202 Pasadena, CA 91103-3900

Vicky Namken IBM Corporation 13800 Diplomat Dr Dallas, TX 75234 Bill Dimos IBM Credit LLC North Castle Dr MD 320 Armonk, NY 10504

Angelina E Lim Johnson Pope Bokor Ruppel & Burns LLP PO Box 1368 Clearwater, FL 33757

David S Rosner Kasowitz Benson Torres & Friedman 1633 Broadway New York, NY 10019 Paul M Oconnor III Kasowitz Benson Torres & Friedman 1633 Broadway New York, NY 10019

Trevor J Welch Kasowitz Benson Torres & Friedman 1633 Broadway New York, NY 10019 Daniel A Fliman Kasowitz Benson Torres & Friedman 1633 Broadway New York, NY 10019

Derek W Loeser Keller Rohrback LLP 1201 Third Ave Ste 3200 Seattle, WA 98101 Howard S Steel Kelley Drye & Warren LLP 101 Park Ave New York, NY 10178 Eric R Wilson Kelley Drye & Warren LLP 101 Park Ave New York, NY 10178 Adam G Landis Landis Rath & Cobb LLP 919 Market St Ste 600 Wilmington, DE 19801

Matthew B McGuire Landis Rath & Cobb LLP 919 Market St Ste 600 Wilmington, DE 19801 Emil Lippe Jr Law Offices of Lippe & Associates 600 N Pearl St Ste S2460 Plaza of the Americas South Tower Dallas, TX 75201

Andrea Sheehan Law Offices of Robert E Luna PC 4411 N Central Expressway Dallas, TX 75205

Leslie Stephen Wolfe 711 Van Nuys St San Diego, CA 92109

Michael J Bennett Lichtsinn & Haensel 111 E Wisconsin Ave Ste 1800 Milwaukee, WI 53202 Kathleen R. Dahlgren Lichtsinn & Haensel 111 E Wisconsin Ave Ste 1800 Milwaukee, WI 53202 Elizabeth Weller Linebarger Goggan Blair & Sampson LLP 2323 Bryan St Ste 1600 Dallas, TX 75201 Walter H Curchack Loeb & Loeb LLP 345 Park Ave New York, NY 10154

Vadim J Rubinstein Loeb & Loeb LLP 345 Park Ave New York, NY 10154 Daniel B Besikof Loeb & Loeb LLP 345 Park Ave New York, NY 10154

Michael S Etkin Lowenstein Sandler PC 65 Livingston Ave Roseland, NJ 07068 Ira M Levee Lowenstein Sandler PC 65 Livingston Ave Roseland, NJ 07068

Vincent A Dagostino Lowenstein Sandler PC 65 Livingston Ave Roseland, NJ 07068 Eric H Horn Lowenstein Sandler PC 65 Livingston Ave Roseland, NJ 07068 Joseph M Yar Lowenstein Sandler PC 65 Livingston Ave Roseland, NJ 07068 Ken Burton Manatee County Tax Collector Michelle Leeson PO Box 25300 Bradenton, FL 34206-5300

Ken Burton Manatee County Tax Collector Michelle Leeson 819 US 301 Blvd W Bradenton, FL 34205

Michael Reed McCreary Veselka Bragg & Allen PO Box 1269 Round Rock, TX 78680

Gary O Ravert McDermott Will & Emery LLP 340 Madison Ave New York, NY 10173-1922 Nava Hazan McDermott Will & Emery LLP 340 Madison Ave New York, NY 10173-1922

Sally E Edison McGuire Woods LLP 625 Liberty Ave 23rd Fl Pittsburgh, PA 15222 Nicholas E Meriwether McGuire Woods LLP 625 Liberty Ave 23rd Fl Pittsburgh, PA 15222 Alberto Burnstein Miami Dade Bankruptcy Unit 140 W Flagler St Ste 1403 Miami, FL 33130-1575 Brett D Fallon Morris James LLP 500 Delaware Ave Ste 1500 PO Box 2306 Wilmington, DE 19899-2306

Brett H Miller Morrison & Foerster LLP 1290 Avenue of the Americas New York, NY 10104

Michael J Sage O Melveny & Myers LLP Time Square Tower 7 Times Square New York, NY 10036

Christopher A Sterbenz Office of Thrift Supervision Trial Counsel Litigation Div 1700 G St NW Washington, DC 20552 Gregory Vadasdi Newstart Factors Inc 2 Stamford Plaza Ste 1501 281 Tresser Blvd Stamford, CT 06901

Jason Alderson O Melveny & Myers LLP Time Square Tower 7 Times Square New York, NY 10036

Carolyn G Wade Oregon Dept of Justice Senior Asst Attorney General 1162 Court St NE Salem, OR 97301-4096 Daniel A Lowenthal Patterson Belknap Webb & Tyler 1133 Avenue of the Americas New York, NY 10036-6710 Brian P Guiney Patterson Belknap Webb & Tyler 1133 Avenue of the Americas New York, NY 10036-6710

Joel W Ruderman Pension Benefit Guaranty Corp Office of the Chief Counsel 1200 K St NW Washington, DC 20005-4026

Elizabeth Banda Perdue Brandon Fielder Collins & Mott LLP PO Box 13430 Arlington, TX 76094-0430

Alan D Smith Perkins Coie LLP 1201 Third Ave 48th Fl Seattle, WA 98101 Ronald L Berenstain Perkins Coie LLP 1201 Third Ave 48th Fl Seattle, WA 98101

Brian A Jennings Perkins Coie LLP 1201 Third Ave 48th Fl Seattle, WA 98101 Stephen W Spence Phillips Goldman & Spence PA 1200 N Broom St Wilmington, DE 19806 Rick B Antonoff Pillsbury Winthrop Shaw Pittman LLP 1540 Broadway New York, NY 10036-4039 Erica Carrig Pillsbury Winthrop Shaw Pittman LLP 1540 Broadway New York, NY 10036-4039

Michael S Mitchell Plains Capital Bank Building 18111 N Preston Rd Ste 810 Dallas, TX 75252 Sydney G Platzer Platzer Sergold Karlin Levine Goldberg Jaslow LLP 1065 Avenue of the Americas 18th Fl New York, NY 10018

Jeffrey Isaacs Procopio Cory Hargreaves & Savitch LLP 530 B St Ste 2100 San Diego, CA 92101 J Cory Falgowski Reed Smith LLP 1201 Market St Ste 1500 Wilmington, DE 19801

James C McCarroll Reed Smith LLP 599 Lexington Ave 30th Fl New York, NY 10022 Kurt F Gwynne Reed Smith LLP 1201 Market St Ste 1500 Wilmington, DE 19801 J Andrew Rahl Reed Smith LLP 599 Lexington Ave New York, NY 10022 Joseph E Shickich Jr Riddell Williams PS 1001 4th Ave Ste 4500 Seattle, WA 98154-1192

Robert M Menar 700 S Lake Ave Ste 325 Pasadena, CA 91106 Martha Romero Romero Law Firm 6516 Bright Ave BMR Professional Bldg Whittier, CA 90601

Bankruptcy Desk San Diego Treasurer Tax Collector of California Dan McAllister 1600 Pacific Hwy Rm 162 San Diego, CA 92101 Christine M Babb San Joaquin County Treasurer & Tax Collector 500 E Mail St 1st Fl PO Box 2169 Stockton, CA 95201

Christopher R Belmonte Satterlee Stephens Burke & Burke LLP 230 Park Ave New York, NY 10169 Pamela A Bosswick Satterlee Stephens Burke & Burke LLP 230 Park Ave New York, NY 10169 Mark Minuti Saul Ewing LLP 222 Delaware Ave Ste 1200 PO Box 1266 Wilmington, DE 19899

Julie A Manning Shipman & Goodwin LLP One Constitution Plaza Hartford, CT 06103-1919

Michelle E Shriro Singer & Levick PC 16200 Addison Rd Ste 140 Addison, TX 75001 Zachary Mosner Asst Attorney General State of Washington Dept of Revenue 800 Fifth Ave Ste 2000 Seattle, WA 98104-3188

Barry S Glaser Steckbauer Weinhart Jaffe LLP 333 S Hope St Ste 3600 Los Angeles, CA 90071 Hydee R Feldstein Sullivan & Cromwell LLP 1888 Century Park E Los Angeles, CA 90067-1725

Robert R Urband Sullivan & Cromwell LLP 1888 Century Park E Los Angeles, CA 90067-1725 Robinson B Lacy Sullivan & Cromwell LLP 125 Broad St New York, NY 10004-2498 Roy H Carlin Tannenbaum Helpern Syracuse & Hirchtritt 900 Third Ave 13th Fl New York, NY 10022 Office of Joe G Tedder Tax Collector for Polk County Bonnie Holly Delinquency & Enforcement PO Box 2016 Bartow, FL 33831-2016

TN Attorney Generals Office Bankruptcy Div Tennessee Dept of Revenue PO Box 20207 Nashville, TN 37202-0207 Dan McAllister Bankruptcy Desk Treasurer Tax Collector 1600 Pacific Hwy Room 162 San Diego, CA 92101

Melissa Quinn Tulare County Tax Collector 221 S Mooney Blvd Rm 104 E Visalia, CA 93291-4593 Janet Fitzpatrick Legal Asst Unisys Corporation Unisys Way PO Box 500 MS E8 108 Blue Bell, PA 19424

Jan M Geht Trial Attorney Tax Division US Department of Justice PO Box 227 Washington, DC 20044 Douglas J Lipke Vedder Price PC 222 N LaSalle St Ste 2600 Chicago, IL 60601 Walter R Holly Jr 10853 Garland Ave Culver City, CA 90232 Douglas R Gonzales Weiss Serota Helfman 200 E Broward Blvd Ste 1900 Fort Lauderdale, FL 33301

Duane D Werb Werb & Sullivan 300 Delaware Ave Ste 1300 PO Box 25046 Wilmington, DE 19899 Matthew P Austria Werb & Sullivan 300 Delaware Ave Ste 1300 PO Box 25046 Wilmington, DE 19899

Thomas E Lauria White & Case LLP Wachovia Financial Center 200 S Biscayne Blvd Ste 4900 Miami, FL 33131

Shelley Chapman Willkie Farr & Gallagher LLP 787 Seventh Ave New York, NY 10019-6099

Thomas H Golden Willkie Farr & Gallagher LLP 787 Seventh Ave New York, NY 10019-6099 Shaunna D Jones Willkie Farr & Gallagher LLP 787 Seventh Ave New York, NY 10019-6099 Robert S Brady Young Conaway Stargatt & Taylor LLP 1000 West St 17th Fl Wilmington, DE 19801 M Blake Cleary Young Conaway Stargatt & Taylor LLP 1000 West St 17th Fl Wilmington, DE 19801

Joseph R Biden III Attorney Generals Office Carvel State Office Bldg 820 N French St 8th Fl Wilmington, DE 19801 Attn Gary S Bush Bank of New York Mellon Global Corporate Trust 101 Barclay St New York, NY 10286

Attn Bankruptcy Dept Delaware Dept of Justice Div of Securities 820 N French St 5th Fl Wilmington, DE 19801 Division of Corporations Delaware Secretary of the State PO Box 898 Franchise Tax Division Dover, DE 19903

Delaware Secretary of the Treasury PO Box 7040 Dover, DE 19903 Division of Unemployment Ins Department of Labor 4425 N Market St Wilmington, DE 19802 Donald McKinley Federal Deposit Insuance Corp 1601 Bryan St PAC 04024 Dallas, TX 75201 Stephen J Pruss Federal Deposit Insuance Corp 1601 Bryan St PAC 04024 Dallas, TX 75201

Centralized Insolvency Operation Internal Revenue Service PO Box 21126 Philadelphia, PA 19114-0326 Centralized Insolvency Operation Internal Revenue Service 11601 Roosevelt Blvd Mail Drop N781 Philadelphia, PA 10154

Jame Heaney Law Debenture Trust Company of New York 400 Madison Ave 4th Fl New York, NY 10017 Joseph McMahon Office of the United States Trustee Delaware 844 King St Ste 2207 Lockbox 35 Wilmington, DE 19899-0035

Darrell W Dochow Office of Thrift Supervision Pacific Plaza 2001 Junipero Serra Blvd Ste 650 Daly City, CA 94014-1976 Mark D Collins Richards Layton & Finger PA One Rodney Square 920 N King St Wilmington, DE 19899 Chun I Jang Richards Layton & Finger PA One Rodney Square 920 N King St Wilmington, DE 19899

Securities & Exchange Commission 15th & Pennsylvania Ave NW Washington, DC 20020

Securities & Exchange Commission 100 F Street NE Washington, DC 20549 Daniel M Hawke Securities & Exchange Commission The Mellon Independence Ctr 701 Market St Philadelphia, PA 19106-1532

Allen Maiza Securities & Exchange Commission Northeast Regional Office 3 World Financial Center Rm 4300 New York, NY 10281

Randy R Weller MS No 25 State of Delaware Division of Revenue 820 N French St 8th Fl Wilmington, DE 19801-0820

Michael Mukasey US Attorney General US Department of Justice 950 Pennsylvania Ave NW Washington, DC 20530-0001 Ellen W Slights US Attorneys Office 1007 N Orange St Ste 700 PO Box 2046 Wilmington, DE 19899-2046 William M Vermette Verizon Services Corp 22001 Loudon County Parkway Room E1 3 113 Ashburn, VA 20147

c o Kurtzman Carson Consultants Washington Mutual Claims Processing 2335 Alaska Ave El Segundo, CA 90245

Marcia L Goldstein Weil Gotshal & Manges LLP 767 Fifth Ave New York, NY 10153 Brian S Rosen Weil Gotshal & Manges LLP 767 Fifth Ave New York, NY 10153

Michael F Walsh Weil Gotshal & Manges LLP 767 Fifth Ave New York, NY 10153 Thomas M Korsman Wells Fargo Bank NA 625 Marquette Ave Minneapolis, MN 55479

Jame McGinley Wilmington Trust Company 520 Madison Ave 33rd Fl New York, NY 10022