

1 LEE R. BOGDANOFF (State Bar No. 119542)
JONATHAN S. SHENSON (State Bar No. 184250)
2 BRIAN M. METCALF (State Bar No. 205809)
KLEE, TUCHIN, BOGDANOFF & STERN LLP
3 1999 Avenue of the Stars, 39th Floor
Los Angeles, California 90067-6049
4 Telephone: (310) 407-4000
Facsimile: (310) 407-9090

5 Counsel for the Official Committee of
6 Unsecured Creditors

7
8 **UNITED STATES BANKRUPTCY COURT**
9 **CENTRAL DISTRICT OF CALIFORNIA**
10 **SANTA ANA DIVISION**

11 In re

12 FREMONT GENERAL CORPORATION, a
13 Nevada Corporation

14 Debtor.

15 Tax I.D. 95-2815260
16

Case No. 8:08-13421-ES

Chapter 11

**NOTICE OF MOTION AND MOTION
OF OFFICIAL COMMITTEE OF
UNSECURED CREDITORS FOR
ORDER TERMINATING THE
EXCLUSIVE PERIODS IN WHICH
ONLY THE DEBTOR MAY FILE A
PLAN AND SOLICIT ACCEPTANCES
THERE TO; MEMORANDUM OF
POINTS AND AUTHORITIES IN
SUPPORT THEREOF**

[Declarations of Deborah Hicks Midanek,
Hugh Steven Wilson and Jonathan S.
Shenson in support thereof filed
concurrently herewith under separate
cover]

Hearing

Date: TBD
Time: TBD
Place: Courtroom 5A
411 West Fourth St.
Santa Ana, California



1 **TO THE HONORABLE ERITHE A. SMITH, UNITED STATES BANKRUPTCY**
2 **JUDGE; THE OFFICE OF THE UNITED STATES TRUSTEE; THE DEBTOR AND**
3 **THE DEBTOR-IN-POSSESSION IN THE ABOVE-CAPTIONED CHAPTER 11**
4 **CASE AND OTHER PARTIES IN INTEREST:**

5 **PLEASE TAKE NOTICE** that a hearing will be held before the Honorable Erithe A.
6 Smith, United States Bankruptcy Judge, on this *Motion for Order Terminating the Exclusive*
7 *Periods in Which Only the Debtor May File a Plan and Solicit Acceptances Thereto* (the
8 “Motion”), filed by the Official Committee of Unsecured Creditors (the “Creditors’
9 Committee”) appointed in the chapter 11 case (the “Case”) of the above-captioned debtor
10 and debtor-in-possession (the “Debtor”). The Creditors’ Committee has concurrently filed a
11 motion for entry of an order shortening time (the “OST Motion”) for a hearing on this
12 Motion, and has requested, for the reasons stated therein, that the Motion be heard on June
13 18, 2009 at 10:30 a.m.

14 **PLEASE TAKE FURTHER NOTICE** that, by the Motion, the Creditors’
15 Committee seeks entry of an order pursuant to Bankruptcy Code section 1121(d) terminating
16 the period under Bankruptcy Code section 1121(c)(3) in which the Debtor has the exclusive
17 right to solicit and obtain acceptances of a plan and during which time competing plans may
18 not be filed (“Solicitation Exclusivity Period”).

19 On June 1, 2009, the last day of the Debtor’s plan-filing exclusivity period under
20 Bankruptcy Code section 1121(b) and various orders of this Court, the Debtor filed a plan of
21 reorganization and an accompanying disclosure statement (both of which are missing all
22 exhibits, including any liquidation analysis and balance sheet and financial information).
23 These filings nevertheless automatically extended the Solicitation Exclusivity Period through
24 and including September 1, 2009.

25 The Creditors’ Committee seeks entry of an order terminating the Solicitation
26 Exclusivity Period to permit the filing of an alternative plan of reorganization because (i) the
27 Debtor has not demonstrated any genuine interest or ability to negotiate with the
28 constituencies in this case and has squandered an already extraordinary lengthy period of

1 exclusivity, (ii) the Debtor failed to use the last exclusivity extension (and the lengthy
2 extensions previously granted) to formulate, negotiate and document a confirmable plan of
3 reorganization, violating representations to this Court upon which the Debtor preserved
4 exclusivity, (iii) the Debtor's plan is not the product of any negotiation among creditors and
5 is not supported by those constituencies, (iv) the Creditors' Committee and its members do
6 not have any confidence that the Debtor can formulate a plan that creditors will support or
7 move this case forward, (v) having spent over seven months in an unsuccessful and
8 expensive effort to locate a third party investor, and having had nearly a year of plan filing
9 exclusivity, the Debtor's plan is patently unconfirmable as a matter of law, (vi) the Debtor's
10 plan and disclosure statement also are materially incomplete, guarantee expensive and time
11 consuming plan-related litigation, and do not even begin to approach so much as a blueprint
12 to finally bring this case to any conclusion and (vi) numerous other reasons set forth in this
13 Motion.

14 Under these circumstances, there is no sound reason to require the Creditors'
15 Committee to wait until September 1, 2009 to file a chapter 11 plan. The Debtor has had
16 more than a fair opportunity to conclude this case, and has failed. Despite the Creditors'
17 Committee's well publicized pleas and many efforts, the Debtor's multi-month process to
18 attract a third-party investor was to the exclusion of working with the key constituencies in
19 this case to negotiate and draft a confirmable standalone chapter 11 plan. Permitting the
20 Debtor to maintain exclusivity through September 1, 2009 will *not* facilitate the prompt
21 resolution of this case.

22 To the contrary, doing so will result in greater delay for the stakeholders in this case,
23 the unnecessary accrual of greater administrative expenses, and the consequent reduction in
24 recoveries. Whether or not the Debtor decides to amend its plan so as to at least try to satisfy
25 the confirmation requirements, or repair its disclosure statement to begin to furnish
26 meaningful information, is simply beside the point. The Debtor no longer should have a
27 monopoly over the plan process. Terminating exclusivity will level the playing field and
28

1 allow those with a real stake in the estate an opportunity to facilitate a prompt exit from this
2 case. The unsecured creditors in this case have waited long enough.

3 If the Court grants the relief requested, the Creditors' Committee intends to file a
4 chapter 11 plan ("Committee Plan") focused on promptly realizing the value of the Debtor's
5 estate and getting cash into the hands of creditors as quickly as possible. The Committee
6 Plan will, among other things, propose to distribute the property available to the
7 constituencies in this case to creditors of the Debtor as soon as practicable and will establish
8 a definitive distribution scheme in a manner that comports with the Bankruptcy Code. In
9 short, the Committee Plan will provide for a speedy rehabilitation, rather than interminable
10 litigation over the extent of the distributions owing to creditors.

11 **PLEASE TAKE FURTHER NOTICE** that the Motion is based on the facts and
12 legal analysis set forth in the accompanying Memorandum of Points and Authorities and the
13 Declaration of Deborah Hicks Midanek (the "Midanek Declaration"), the Declaration of
14 Hugh Steven Wilson (the "Wilson Declaration") and the Declaration of Jonathan S. Shenson
15 (the "Shenson Declaration"), the record in this case and any other evidence before the Court
16 prior to or at the hearing on the Motion, and all matters of which this Court may properly
17 take judicial notice.

18 **PLEASE TAKE FURTHER NOTICE** that, if you wish to oppose this Motion, you
19 must file a written response with the Court and serve a copy of it on the undersigned counsel
20 for the Creditors' Committee no later than the date set by the Court. Pursuant to the OST
21 Motion, the Creditors' Committee is requesting that the Court fix 4 p.m. on June 15, 2009 as
22 the deadline for filing an opposition to the Motion. Pursuant to Rule 9013-1(a)(11) of the
23 Local Bankruptcy Rules for the United States Bankruptcy Court for the Central District of
24 California, the failure to file and serve a written opposition to the Motion may be deemed to
25 constitute consent to the relief requested in the Motion.

TABLE OF CONTENTS

	<u>Page</u>
I. INTRODUCTION	1
II. BACKGROUND.....	5
A. The Hastily Filed Plan and Disclosure Statement Are Dead On Arrival.	5
1. The Plan Does Not Promise Unsecured Creditors Any Distribution On Their Claims.	7
2. The Plan Provisions That Purport To Provide Interest On Unsecured Claims Are Illusory, Inadequate and Misleading.	8
3. The Plan Expressly Provides That The Debtor, At Its Election, May Pay Unsecured Creditors Less Than The Full Amount Of Their Claims.	11
4. The Plan Permits Equity To Retain Their Interests in the Reorganized Debtor Regardless Of Whether Unsecured Creditors Are Paid In Full.	11
5. Neither The Plan Nor The Disclosure Statement Adequately Address The Means By Which Plan Payments To Unsecured Claims Will Be Funded.	12
6. The Plan Articulates A Corporate Governance Structure That is Incomplete, Poorly Conceived and Inappropriate.	13
III. ARGUMENT	16
A. Cause Exists To Terminate The Solicitation Exclusivity Period.	16
B. After A Year In Chapter 11, The Debtor Has Failed To Make Genuine Progress In Developing A Viable Plan.....	18
C. The Debtor Has Failed To Negotiate With The Creditors’ Committee In Good Faith.	19
D. The Creditors’ Committee Does Not Have Confidence In The Debtor Or Its Ability To Promptly Effectuate A Viable Plan.....	20
E. The Plan Is Patently Unconfirmable.....	20
1. The Plan Violates The Absolute Priority Rule By Permitting Equity To Retain Value While Failing To Satisfy Unsecured Claims In Full.	21
a. The Plan Permits Equity To Retain Property Even Though There Is No Obligation In The Plan To Pay Unsecured Claims In Full, Including Interest On Those Claims.....	22
b. The Plan Fails To Provide The Full Present Value Of Unsecured Claims By Providing An Inadequate Rate of Post-Effective-Date Interest.	22
c. The Plan Permits Equity To Retain Property Even Though It Provides That Unsecured Creditors May Be Forced To	

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

Accept Less Than Payment In Full. 24

2. The Plan Violates Bankruptcy Code Section 1123(a)(3) by Failing To Specify The Treatment of the Claims In Class 2A and Class 2B. 24

3. The Plan Violates Bankruptcy Code Section 1123(a)(4) As It Contemplates Different Treatment For Unsecured Claims Within The Same Class..... 25

4. The Plan Violates Bankruptcy Code Section 1123(a)(5) And Is Incapable Of Satisfying The Feasibility Requirement of Bankruptcy Code Section 1129 (a)(11) Because It Does Not Provide Any Mechanism For The Debtor To Realize The Value In FRC. 26

5. The Corporate Governance Structure Is Improper. 26

IV. CONCLUSION..... 27

TABLE OF AUTHORITIES

Page(s)

CASES

Bank of America v. 203 North LaSalle Street Partnership,
526 U.S. 434 (1999).....17

Century Glove, Inc. v. First American Bank,
860 F.2d 94 (3rd Cir. 1988)16

In re All Seasons Indus., Inc.,
121 B.R. 1002 (Bankr. N.D. Ind. 1990).....17, 20

In re Allegheny Int’l, Inc.,
118 B.R. 282 (Bankr. W.D Pa. 1990)26

In re Camino Real Landscape Maint. Contractors, Inc.,
818 F.2d 1503-04 (9th Cir. 1987)22

In re Carolina Tobacco Co.,
2006 U.S. Dist LEXIS 6577 (D. Ore. 2006).....22

In re Curry Corp.,
148 B.R. 754 (Bankr. S.D.N.Y. 1992).....20

In re Dow Corning Corp.,
208 B.R. 661 (Bankr. E.D. Mich. 1997).....19

In re EUA Power Corp.,
130 B.R. 118 (Bankr. D.N.H. 1991)17

In re Fowler,
903 F.2d 694 (9th Cir. 1990)22

In re Grossinger’s Assoc.,
116 B.R. 35 (Bankr. S.D.N.Y. 1990).....17, 19, 22

In re Henry Mayo Newhall Memorial Hosp.,
282 B.R. 444 (BAP 9th Cir. 2002).....19

In re Perez,
30 F.3d 1209 (9th Cir. 1994)22

In re Public Service Co. of New Hampshire,
99 B.R. 155 (Bankr. D.N.H. 1989)16

In re R.G. Pharmacy, Inc.,
374 B.R. 484 (Bankr. D. Conn. 2007)19

1	<i>In re Rook Broadcasting of Idaho, Inc.</i> ,	
2	154 B.R. 970 (Bankr. D. Idaho 1993).....	16
3	<i>In re Sandy Ridge Dev. Corp.</i> ,	
4	881 F.2d 1346 (5th Cir. 1989)	24
5	<i>In re Sound Radio, Inc.</i> ,	
6	93 B.R. 849 (Bankr. D.N.J. 1988)	17
7	<i>In re Southwest Oil Co.</i> ,	
8	84 B.R. 448 (Bankr. W.D. Tex. 1987).....	17
9	<i>In re Standard Mill Ltd. Partnership</i> ,	
10	1996 Bankr. LEXIS 1120 (Bankr. D. Minn. September 12, 1996)	20
11	<i>In re Texaco</i> ,	
12	81 B.R. 806 (Bankr. S.D.N.Y. 1988).....	20
13	<i>In re Tripodi</i> ,	
14	2005 Bankr. LEXIS 1981 (Bankr. D. Conn. Feb. 18, 2005)	19
15	<i>Liberty National Enters. v. Ambanc La Mesa Ltd. P’ship (In re Ambanc La Mesa Ltd. P’ship)</i> ,	
16	115 F.3d 650 (9th Cir. 1997)	21, 22
17	<i>Onink v. Duke (In re Cardelucci)</i> ,	
18	285 F.3d 1231 (9th Cir. 2002)	23
19	<i>Till v. SCS Credit Corp.</i> ,	
20	541 U.S. 465 (2004).....	23
21	<i>United Savings Assoc. v. Timbers of Inwood Forest Assocs., Ltd. (In re Timbers of Inwood Forest Assocs., Ltd.)</i> ,	
22	808 F.2d 363 (5th Cir. 1987), <i>aff’d</i> , 484 U.S. 365 (1988)	16, 18
23	STATUTES	
24	11 U.S.C. § 726(a)	9, 10, 11, 23
25	11 U.S.C. § 1121.....	16
26	11 U.S.C. § 1123(a)	3, 24, 25, 26
27	11 U.S.C. § 1125.....	5
28	11 U.S.C. § 1129(a)	3, 26
	11 U.S.C. § 1129(b)	3, 21, 23

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

OTHER AUTHORITIES

H.R. Rep. No. 95-595, 95th16, 18
Nev. Rev. Stat. § 78.11527

1 **MEMORANDUM OF POINTS AND AUTHORITIES¹**

2 **I.**

3 **INTRODUCTION**

4 The Debtor has had nearly a year in which to negotiate and submit a plan. The Debtor
5 has requested and received three extensions of exclusivity in order to do so, each time
6 assuring the Court that the extended exclusivity period would provide adequate time for the
7 Debtor to locate a third-party plan proponent interested in investing in the Debtor through a
8 chapter 11 plan. Skeptical of the merits of this effort, the Creditors' Committee repeatedly
9 stated to the Court and privately to the Debtor that if the Debtor was going to pursue such a
10 strategy, it should at least proceed on a "dual track," simultaneously negotiating a standalone
11 chapter 11 plan with the key constituencies in this case. The Creditors' Committee has
12 sought throughout the case to engage the Debtor in negotiations aimed at formulating such a
13 plan, but its efforts were repeatedly rebuffed. As documented below in Section II.A.,
14 although the Debtor represented to the Court that, at last, it would use the last exclusivity
15 period to negotiate a standalone plan, the Debtor failed to honor that undertaking.

16 On June 1, 2009, the expiration date of the Debtor's plan-filing exclusivity, the
17 Debtor filed a plan (the "Plan") and disclosure statement (the "Disclosure Statement").² As
18 those documents demonstrate, the Debtor's effort to identify a third-party plan investor has
19 failed. The Debtor's Plan does not provide for any third-party investment, but instead
20 provides (albeit thin on details and violative of the Bankruptcy Code) for the distribution of
21 indeterminate amounts to creditors and the retention of interests in the Debtor by existing
22 equity holders. After an entire year, and the expenditure of millions of dollars on
23 professional fees, the Debtor finds itself precisely where the Creditors' Committee
24 anticipated: without a plan proponent and without a viable plan.

25
26

¹ Capitalized terms that are defined in the foregoing Notice of Motion and Motion are intended to have the
27 same meaning ascribed to them in this Memorandum of Points and Authorities. Terms not otherwise
28 defined herein have the meanings ascribed to them in the Plan and Disclosure Statement.

² For the convenience of the Court, copies of the Plan and Disclosure Statement are attached to the Shenson
Declaration as Exhibits E and F.

1 The Debtor’s standalone Plan is too little and too late. The Plan is not the result of
2 any negotiations among the key constituencies in this case, does not reflect the views of the
3 Creditors’ Committee, is already opposed by the Creditors’ Committee and its members
4 (who hold a substantial amount of the Debtor’s unsecured debt), and is patently
5 unconfirmable. The Plan does not represent progress of any kind. It is a unilateral, last-ditch
6 effort by the Debtor and its professionals to maintain an undeserved monopoly over the plan
7 process.

8 Under the Court’s most recent exclusivity order (the “Exclusivity Order”)³, the filing
9 of the Debtor’s plan on June 1, 2009 effectively extends the Debtor’s Solicitation Exclusivity
10 Period to September 1, 2009. Under the Exclusivity Order, the Solicitation Exclusivity
11 Period could not be extended without the consent of the Creditors’ Committee, which the
12 Creditors’ Committee made clear it did not intend to grant. Thus, the only way the Debtor
13 and its professionals could try to preserve exclusivity was to file a plan – *any plan* –
14 regardless of whether the plan was complete, made sense, reflected creditor input, had the
15 support of any constituency, or was capable of confirmation.

16 After shunning the Creditors’ Committee and the Official Committee of Equity
17 Holders (the “Equity Committee”) for most of a year, the Debtor did not provide a first draft
18 of *any* plan to the parties until May 22, 2009, and even then advised in writing that it did not
19 intend to file its plan on June 1, 2009. The Debtor did not make any meaningful attempt to
20 solicit input from the Creditors’ Committee regarding the basic structural and economic
21 terms that would be agreeable it until Friday, May 29, 2009, *just one business day before the*
22 *Plan was filed*. And although the Creditors’ Committee responded within hours and over
23 that weekend with detailed proposals, those proposals were not incorporated into the Plan
24 that the Debtor ultimately filed.

25 After enjoying a year of plan-filing exclusivity, it is reasonable to expect that the
26 Debtor would file a facially confirmable chapter 11 plan and a complete disclosure statement
27

28 ³ See Order Regarding Fremont General Corporation’s Third Motion for Order Extending the Exclusive
Periods in Which Only the Debtor May File a Plan and Solicit Acceptances Thereto [Docket No. 708].

1 containing adequate information. And yet despite having spent many months and hundreds
2 of thousands of dollars working on draft plans and disclosure statements, the Debtor did
3 nothing of the kind. Sadly, the Plan and Disclosure Statement are materially incomplete,
4 internally inconsistent, ambiguous, and replete with traps, loopholes and litigation
5 landmines. Moreover, the Plan on its face does not satisfy numerous requirements of
6 Bankruptcy Code sections 1123(a) and 1129(a), and it affirmatively violates the absolute
7 priority rule embodied in Bankruptcy Code section 1129(b).

8 As discussed in greater detail below, the Plan provides that existing equity holders
9 will receive property under the Plan, but the Plan does not promise the payment of any
10 particular amount to unsecured creditors (let alone payment in full), does not provide a
11 timetable for payment to unsecured creditors, does not specify any definitive payment terms,
12 and does not specify the manner in which the Debtor will realize the funds necessary to pay
13 unsecured claims. Indeed, the literal language of the Plan provides that although equity
14 holders will retain their interests in the Debtor, unsecured creditors may not receive the full
15 present value of their claims (or even the principal amount of their claims) and may not
16 receive distributions for years to come. A more patent violation of the Bankruptcy Code
17 requirements is hardly possible.

18 Among other egregious provisions, the Debtors propose to pay unsecured creditors no
19 more than the federal judgment rate (if at all) on the deferred cash payments made under the
20 Plan, even if creditors remain unpaid for years and years. As of the petition date, that rate
21 was a paltry 2.51%. The Plan further provides that if each of the Debtors' dozens of
22 unsecured creditors believes it is entitled to a greater interest rate, *each must seek from this*
23 *Court and obtain an order adjudicating its own entitlement to that rate at a confirmation*
24 *hearing*. This is absurd. Requiring each of the Debtor's dozens of creditors to come to
25 Court to litigate what the Plan must provide violates any number of basic Bankruptcy Code
26 requirements, including not only that a plan must specify the proposed treatment to be
27 provided to creditors, but that similarly classified creditors must receive the same treatment.
28 Under the well-settled law of the Ninth Circuit, moreover, unsecured creditors are

1 indisputably entitled to a “market rate” of interest on deferred plan payments, a rate that is
2 far in excess of 2.51% under the circumstances. The Debtor’s attempt to avoid paying this
3 obligation to unwary creditors by creating artificial procedural requirements and ignoring
4 well-settled law is the epitome of bad faith.

5 The Debtor’s failure to proceed diligently and in good faith is further underscored by
6 its Disclosure Statement, which evidences not even an effort to supply adequate information.
7 In a deplorable example of “hide the ball,” the Disclosure Statement (i) is missing all of its
8 exhibits (other than the Plan), including a liquidation analysis and updated financial
9 information concerning the Debtor (which the Debtor advises in its filing will only be
10 submitted sometime before the hearing on the Disclosure Statement, as if that will be
11 helpful), (ii) does not include or contemplate the inclusion of any projections or a business
12 plan, (iii) does not include or contemplate the inclusion of any information regarding the
13 assets and liabilities of Fremont Reorganization Corporation (f/k/a Fremont Investment &
14 Loan) (“FRC”), the largest potential source of recovery by the Debtor’s estate and (iv) does
15 not include any explanation as to how and when the Debtor intends to realize the value of
16 those assets.

17 Under the circumstances, it would be grossly inappropriate and unfair to require
18 unsecured creditors to wait until September 1, 2009 to file a plan. The Debtor’s lack of
19 meaningful progress towards a confirmable plan, its failure over the last year to engage the
20 constituencies in good faith negotiations, and its last-ditch filing of a plan all constitute cause
21 to terminate the Solicitation Exclusivity Period. They also explain the absence of any
22 confidence on the part of the Creditors’ Committee that the Debtor is capable of negotiating
23 a consensual, confirmable plan. Indeed, it is unrealistic to expect that continuing the
24 Debtor’s exclusivity will yield a different result than it has produced to date: delay,
25 frustration and unnecessary expense. By contrast, opening up the process to a competing
26 plan from unsecured creditors offers the realistic prospect of bringing this case to a prompt
27 resolution.

28

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

II.
BACKGROUND

A. The Hastily Filed Plan and Disclosure Statement Are Dead On Arrival.

In response to the repeated demands of the Creditors' Committee, and in an effort to persuade this Court to grant one last extension of exclusivity, the Debtor represented to this Court in April that it would "timely circulate a draft 'standalone' plan to both committees, and will work to make that plan strong – and, we hope, consensual – based upon committee input."⁴ The Debtor further represented that it sought an extension so it could "clean-up its current working draft 'standalone' plan, circulate that plan to both committees for their review and comment, incorporate revisions from the committees or based upon the effectiveness of pending and possible settlements, and finalize a disclosure statement which comports with Bankruptcy Code section 1125."⁵ The plan and disclosure statement, it promised, would "comply with all aspects of the Bankruptcy Code."⁶

Unfortunately, the Debtor failed to deliver on its promises to this Court and creditors. Despite repeated requests, the Debtor waited until May 22, 2009 to circulate for the first time a draft plan and disclosure statement.⁷ Moreover, counsel to the Debtor advised at that time that the documents were still works in progress and that the Debtor did *not* intend to file them by June 1, 2009.⁸ On the last business day prior to June 1, 2009, the Debtor made an about-face, advising that it might actually file its draft plan and disclosure statement on June

⁴ See Fremont General Corporation's Reply Brief In Further Support Of Its Third Motion For Order Extending The Exclusive Periods In Which Only The Debtor May File A Plan And Solicit Acceptances Thereto [Docket No. 620], at 14-15. See also Notice of Third Motion and Third Motion for Order Extending the Exclusive Periods in Which Only the Debtor May File a Plan and Solicit Acceptance Thereto; Memorandum of Points and Authorities [Docket No. 584] ("Even if the ultimate result in this case is not a proponent plan, certain open issues remain regarding the terms of a joint liquidating plan. The Debtor has not yet had the opportunity to discuss many of the issues (including difficult tax, securities, and bankruptcy issues) with the committees and their professionals, and desires to do so before any such plan is put before this Court or the estate's stakeholders. Additional time may be appropriate and necessary for these discussions to occur.")

⁵ *Id.* at 14.

⁶ *Id.*

⁷ See Shenson Declaration at ¶ 3, Exh. A.

⁸ *Id.*, Exh. B.

1 1st, and requesting, *for the first time*, input from the Creditors' Committee on plan
2 economics and structure.⁹ The Creditors' Committee responded within hours with detailed
3 proposals, and communicated with the Debtor throughout the weekend, but the Debtor filed
4 a plan on the following Monday that effectively ignored those proposals.¹⁰

5 The Plan proposed by the Debtor seeks to pay unsecured creditors less than the full
6 amount of their claims while enabling equity holders to retain their interests in the Debtor.
7 The Debtor cannot confirm such a plan without gaining the affirmative support of the
8 Creditors' Committee, its members and unsecured creditors generally. The Debtor has had a
9 year to gain that support, but has utterly failed to do so. Indeed, the Debtor has lost all
10 credibility by filing a plan that is not the product of genuine negotiation and that raises more
11 questions than it answers. The plan filed by the Debtor promises prolonged litigation, not a
12 consensual resolution among the stakeholders.

13 Not surprisingly, the Creditors' Committee and its members (who individually hold a
14 substantial amount of the unsecured debt in this case) already oppose the Plan.¹¹ As the plan
15 term sheet long ago filed by the Creditors' Committee¹² demonstrates, the Creditors'
16 Committee intends to file a plan that will promptly realize the value of the Debtor's interests
17 in FRC, promptly begin distributing cash to creditors and subsequently to equity holders if,
18 as and when the creditors of the estate are paid in full, in accordance with the priority scheme
19 of the Bankruptcy Code.¹³

21 ⁹ *Id.* at ¶ 4, Exh. D.

22 ¹⁰ *Id.*

23 ¹¹ For instance, Tennebaum Capital Partners, a member of the Creditors' Committee, which holds over 95%
24 of the Senior Debt and the vast majority of the other Class 2A claims, opposes the Plan. *See* Wilson
25 Declaration at ¶ 6. In light of this fact, and the recommendation of the Creditors' Committee to
26 unsecured creditors to reject and oppose the Plan, it is highly unlikely that Class 2A would ever accept the
27 Plan filed by the Debtor. *Id.* at ¶ 7. Similarly, based on input from ex officio representatives, the
28 Creditors' Committee believes that a majority of the holders of TOPrS Claims will oppose the Plan,
meaning that it is equally unlikely that Class 2B would ever accept the Plan.

¹² *See* Declaration of David Hollander in Support of Official Committee of Unsecured Creditors' Objection
to Second Motion for Order Extending the Exclusive Periods in Which Only the Debtor May File a Plan
and Solicit Acceptances Thereto [Docket No. 438], Exh. A.

¹³ *See* Wilson Declaration at ¶ 10.

1 **1. The Plan Does Not Promise Unsecured Creditors Any Distribution**
2 **On Their Claims.**

3 The Plan classifies unsecured, non-priority claims into two classes: Class 2A,
4 comprised of all general unsecured claims other the claims of the FGFI Trust under the
5 Subordinated Debenture (the “TOPrS Claims”), and Class 2B, comprised of the TOPrS
6 Claims, which are contractually subordinated to certain other unsecured claims. But the
7 provisions purporting to describe the treatment of these claims do not contain *any* promise of
8 repayment whatsoever. The Plan issues no promissory note to unsecured creditors, grants
9 them no security, fixes no maturity date on the indebtedness owing to them under the plan,
10 provides no fixed interest payment date and offers no principal amortization. At most, these
11 provisions create a *cap* on distributions that *may* be made to unsecured creditors which, as
12 discussed below, is at an amount equal to less than full payment under the Bankruptcy Code.
13 *See* Plan at 22-25.

14 In substance, these provisions are akin to a “cash flow note,” *i.e.*, a note that is issued
15 to a creditor stating that such creditor will receive payment as and when cash becomes
16 available for satisfaction of the indebtedness. Significantly, the Plan sets forth no formula or
17 timetable for determining when “Distributable Cash” will be remitted to unsecured creditors
18 (or when it will be distributed to equity holders). Rather, “Distributable Cash” is simply
19 cash that is deemed available from time to time by the Board of Directors of the
20 “Reorganized Debtor.” *See* Plan at 7. The Plan does not confer any right on unsecured
21 creditors to compel payment under the Plan if they disagree with the decisions of the Board
22 of Directors.

23 Moreover, the Plan provides that no distribution is to be made to the holders of
24 unsecured claims until the Reorganized Debtor has fully funded a variety of reserves for the
25 full amount of the claims asserted (even if such claims are disputed): “the Administrative
26 Claims Reserve, Priority Tax Claims Reserve, Priority Non-Tax Claims Reserve, and Equity
27 Trust Expense Amount.” *See* Plan at 22-23. Thus, the Plan leaves up in the air whether,
28 when and to what extent the holders of unsecured creditors will be paid any amounts

1 whatsoever. As to the Equity Trust Expense Amount, moreover, it improperly places the
2 costs of making distributions to equity *ahead* of making distributions to unsecured creditors.

3
4 **2. The Plan Provisions That Purport To Provide Interest On
Unsecured Claims Are Illusory, Inadequate and Misleading.**

5 The Plan purports to provide “Postpetition Interest” to the holders of unsecured claims
6 (i) for the postpetition period prior to confirmation (“Postpetition Period”) and (ii) for the
7 post-effective date period in which the payment of their claims is deferred (“Post-Effective
8 Date Period”). *See* Plan at 12 (definition of “Postpetition Interest”); 22-25 (treatment of
9 unsecured claims). Careful examination of the text reveals, however, that any promise of
10 interest is illusory and entirely insufficient to provide the holders of unsecured claims with
11 payment in full over time of the present value of their claims, and is nothing more than a
12 prescription for endless litigation.

13 First, the Plan provides nothing more than that the holders of unsecured claims *may*
14 receive interest. The holders of unsecured claims will *not* receive interest if there is
15 insufficient Distributable Cash to pay, “in full, all Allowed Administrative Claims, Allowed
16 Professional Fee Claims, Allowed Priority Tax Claims, Allowed Priority Non-Tax Claims,
17 Allowed General Unsecured Claims, Late Filed Claims, and all Post Effective Date Plan
18 Expenses,” or if for any other reason the Reorganized Debtor does not *actually* pay all of
19 these amounts – even if adequate reserves are established. *See* Plan at 22 (“and if the
20 foregoing are paid, then Allowed General Unsecured Claims shall also include any Penalty
21 or Postpetition Amount”). Moreover, this provision improperly elevates the unliquidated
22 and unlimited post-effective date expenses of the Reorganized Debtor ahead of the payment
23 of allowed unsecured claims. *Id.* at 22.

24 Second, the interest rate proposed is inadequate and illusory. The Plan provides that
25 to the extent any interest is accrued and paid on unsecured claims for the Postpetition Period
26 and the Post-Effective Date Period, it will be at the federal judgment rate in effect on the
27 petition date, “in accordance with section . . .726(a)(5). “ of the Bankruptcy Code.¹⁴ *See*
28

¹⁴ The Plan also provides that a “Penalty” may be paid on an unsecured claim pursuant to Bankruptcy Code

1 Plan at 12, 23, 25. As discussed in Section III.E.b below, the Plan (perhaps intentionally)
2 confuses the rate that must be awarded under Bankruptcy Code section 726(a)(5) to holders
3 of allowed unsecured claims in a solvent chapter 7 case (“Chapter 7 Solvency Interest” and
4 “Chapter 7 Solvency Rate”), with the market rate of interest that must be paid on deferred
5 cash payments following the effective date of a chapter 11 (“Market Interest” and the
6 “Market Rate”). Market Interest calculated at the Market Rate is required to provide
7 unsecured creditors whose compensation is deferred under a chapter 11 plan with the full
8 present value of their claims.

9 The Chapter 7 Solvency Rate specified in the Plan is a mere 2.51%. By contrast, as
10 demonstrated in the Midanek Declaration, the Market Rate that unsecured creditors should
11 be receiving on their deferred payments under the Plan is substantially higher – reflecting the
12 terms, conditions and structure of the payment “obligation” that the Debtor has proposed to
13 provide unsecured creditors under the Plan. The Plan provides no fixed revenue stream and
14 leaves the Debtor highly leveraged. The Senior Note, TOPrS and general unsecured debt
15 exceed \$330 million, and no new capital is being contributed. Utilizing the current equity
16 capitalization of the Debtor (based upon the trading of the Debtor’s common stock), the debt
17 to equity ratio substantially exceeds twenty times. Compounding these extremely
18 unattractive features, repayments are only available under the Plan to the extent cash can be
19 realized from FRC.

20 Under prior circumstances, when FRC was a functioning bank, the Senior Notes and
21 the TOPrS were performing loans, and each of those instruments had enforceable payment
22 obligations, fixed maturities, and definitive terms, the interest rates accorded unsecured
23 creditors under the Senior Notes and the TOPrS were 7.875% and 9.000%, respectively – far
24 higher than the 2.51% rate proposed by the Debtor under the Plan. Under the Plan, the
25 applicable Market Rate is going to be even higher. None of the prepetition facts and
26 circumstances that were true with respect to the Senior Notes and TOPrS are true with
27 respect to the soft payment “obligations” that the Debtor proposes to create under the Plan.
28

section 726(a)(4). See Plan at 23, 25.

1 Indeed, there is no business plan whatsoever to support any of these so-called obligations
2 could ever be satisfied.

3 Third, the Plan attempts unfairly to create a trap through which individual unsecured
4 creditors who do not affirmatively seek relief from this Court will be stuck with the Chapter
5 7 Solvency Rate, rather than the Market Rate to which they are entitled with respect to
6 deferred plan payments. Specifically, the Plan provides that “if the holder of a particular
7 Allowed Claim in connection with Confirmation of the Plan obtains a ruling from the
8 Bankruptcy Court that another interest applies with respect to such holder’s Allowed Claim,
9 then such rate shall determine the Postpetition Interest due such holder.” *See* Plan at 12.

10 This provision contemplates the untenable result that (i) the treatment of claims under
11 the Plan will turn not on whether they are entitled to a particular treatment, but whether each
12 of the holders of those claims affirmative requests and obtains from this Court an order
13 entitling them to that treatment, (ii) similarly situated claims in the same class will be treated
14 differently and (iii) dozens of claimants will to come to this Court seeking such relief at the
15 time of plan confirmation. Further, it is not clear whether the promise of a higher interest
16 rate is anything but illusory, as the Plan additionally provides, without exception, that any
17 interest awarded on unsecured claims will be “(to the extent and priority payable) in
18 accordance with Section . . . 726(a)(5).” *See* Plan at 23, 25. Thus, even if an individual
19 creditor goes through the time and expense of proving entitlement to a higher rate of interest,
20 that creditor must presumably come back to Court at a later date and attempt to make an
21 additional showing as to the “extent and priority” of such creditor’s entitlement to interest
22 (whatever that might mean).

1 **3. The Plan Expressly Provides That The Debtor, At Its Election, May**
2 **Pay Unsecured Creditors Less Than The Full Amount Of Their**
3 **Claims.**

4 Separate and apart from the inadequacy of the post-effective date interest rate, the
5 Plan expressly provides that the Debtor unilaterally may elect not to pay Postpetition Interest
6 and Post-Effective Date Interest to the holders of unsecured claims, thereby depriving them
7 full satisfaction of their claims. Specifically, the Plan provides that if the Plan becomes
8 effective on or before October 31, 2009, and the holders of the Senior Notes receive cash
9 equal to the stated principal of those notes (\$175 million), they will not be entitled to the
10 payment any Postpetition Interest, Post-Effective Date Interest, or Penalty amounts accrued
11 on those claims whatsoever. *See* Plan at 23. To the contrary, payment of the original
12 principal amount “shall constitute a full and final *satisfaction and accord*” of each the claims
13 arising from the Senior Notes. *Id.* (emphasis added). Likewise, the other unsecured claims
14 in Class 2A are deemed satisfied if they are paid by October 31, 2009, without Postpetition
15 Interest, Post-Effective Date Interest, or Penalty amounts. *Id.*

16 This provision is remarkable in that it does not confer upon the creditors affected by it
17 the option to accept less than full payment. But rather, it *requires* all creditors to accept less
18 than full payment if the Debtor is able to and actually elects by October 31, 2009 to pay the
19 principal amount of those claims. There is nothing in the Plan or the Disclosure Statement
20 that explains or justifies the denial under this provision of interest and penalties on unsecured
21 claims that have gone unpaid during the year this case has been pending, or that would
22 remain unpaid through October 31, 2009.

23 **4. The Plan Permits Equity To Retain Their Interests in the**
24 **Reorganized Debtor Regardless Of Whether Unsecured Creditors**
25 **Are Paid In Full.**

26 The Plan defines Distributable Cash as cash “that is determined by the Board of the
27 Reorganized Debtor from time to time to be currently available for distribution to holders of
28 Allowed Claims and Allowed Interests by the Plan Administrator *in the order of priority*
 established by the Plan.” *See* Plan at 7 (emphasis added). There is no provision in the Plan

1 that plainly articulates that order of priority. Moreover, irrespective of any distributions, the
2 Plan on its face permits equity holders to receive and retain interests in the Reorganized
3 Debtor, *irrespective of whether unsecured creditors are ever paid in full. See Plan at 25.*

4
5 **5. Neither The Plan Nor The Disclosure Statement Adequately**
6 **Address The Means By Which Plan Payments To Unsecured**
7 **Claims Will Be Funded.**

8 The Disclosure Statement states that the estimated aggregate range of allowed
9 unsecured claims (other than TOPrS claims) in Class 2A is \$222,171,214 to \$241,003,550,
10 and the estimated aggregate amount of the TOPrS claims in Class 2B is \$107,467,913. *See*
11 *Disclosure Statement at 12-13.* Further, the Disclosure Statement acknowledges that with
12 approximately \$26 million in the estate, the Debtor’s ability satisfy the unsecured claims is
13 Class 2A and Class 2B “is entirely contingent upon its ability to successfully realize upon its
14 substantial investment in its indirect, non-debtor subsidiary FRC.” *See Disclosure Statement*
15 *at 70.*

16 Yet, amazingly, neither the Plan nor the Disclosure Statement articulates the means,
17 method, or mechanism by which the Debtor intends to realize the value in FRC. There are
18 no business plans, no projections, and no attempt in the Plan to implement a solution to this
19 problem. Moreover, the Disclosure Statement does not contain, or suggest any intention by
20 the Debtor to provide, detailed information regarding FRC’s finances, its assets and
21 liabilities, the potential for recovery from FRC, or the effort, costs, risks and timetable
22 associated with achieving those recoveries.¹⁵

23 Even more amazing (and irresponsible), other parts of the Disclosure Statement create
24 the misimpression that unsecured creditors actually *will* be paid in full. For instance, the
25 Disclosure Statement states in an utterly conclusory fashion that the “Estimated Percentage
26 Recovery Of Allowed Claims or Interests” for each of Class 2A and Class 2B is “100%.”

27 ¹⁵ The Disclosure Statement goes only so far as to say that the Debtor’s bankruptcy schedules previously
28 “assigned a \$278,481,263 value to its direct interest in FRC, subject to the qualifications stated therein.”
Disclosure Statement at 72. This is hardly adequate where, according to the Debtor’s own statements, the
feasibility of the Plan is contingent on the realization of a recovery from FRC.

1 See Disclosure Statement at 12-13. The Disclosure Statement likewise states: “The Plan
2 proposes that Classes 2A and 2B *shall receive payment in full* of the principal indebtedness
3 owed to holders of Senior Notes and the holder of the Subordinated Debenture.” See
4 Disclosure Statement at 79. In light of the other representations contained in the Disclosure
5 Statement, these statements may fairly be described as “double-talk.” More importantly,
6 they are totally unsubstantiated. Neither the Plan nor the Disclosure Statement describe the
7 means by which the Debtor intends to achieve this goal, or the information necessary to
8 assess its prospects for doing so.

9
10 **6. The Plan Articulates A Corporate Governance Structure That is
Incomplete, Poorly Conceived and Inappropriate.**

11 The Plan provides that after the occurrence of the Effective Date, the Board of
12 Directors will be composed of 3 persons selected by the “Non-Subordinate Members of the
13 Creditors Committee” (i.e., that are holders of unsecured claims in Class 2A), 1 person
14 selected by the “Subordinate Members of the Creditors Committee” (i.e., that are holders of
15 TOPrS claims in Class 2B), and 1 person selected by the Equity Committee. See Plan at 28.
16 If, as and when Class 2A Claims are paid in full, the Plan further provides that the Board of
17 Directors will be reconstituted to consist of 3 persons “selected by the Subordinate members
18 of the Creditors Committee” and persons selected by the Equity Trustee.” Upon payment of
19 all Class 2B Claims in full, the Board of Directors is to comprise 5 persons, all selected by
20 the Equity Trustee. See Plan at 28-29.

21 The Plan also contemplates that the Reorganized Debtor will have a chief executive
22 officer that serves as “Plan Administrator,” with the principal responsibility of liquidating
23 the assets of the Reorganized Debtor and making distributions to stakeholders under the
24 Plan. The Disclosure Statement states that the “Plan Administrator shall be a natural person
25 acceptable to each of the Debtor, the Creditors Committee and the Equity Committee, and
26 shall be appointed by the Court by a provision of the Confirmation Order,” although the *Plan*
27 *itself* does not contain any such provision. Compare Disclosure Statement at 52, with Plan at
28 30.

1 The Debtor’s proposals are riddled with problems and confirmation infirmities. First,
2 the governance structure described in the Plan is materially incomplete. The Plan
3 contemplates the filing of two exhibits at an unspecified time before the Confirmation
4 Hearing, listing certain assets and “matters,” the sale or settlement of which would constitute
5 a “Significant Matter.” *See* Plan at 14, 52-53. The Plan provides that the Plan Administrator
6 can effectuate the compromise of any claim or cause of action that is not a Significant Matter
7 *without* the approval of the Board of Directors. *See* Plan at 29. Without these exhibits,
8 however, it is impossible to fully understand the breadth of the unfettered powers that the
9 Debtor proposes to confer on the Plan Administrator.

10 Second, while the Board of Directors has authority to refuse to consent any proposed
11 Significant Matter, there is nothing vesting the Board of Directors with the authority to
12 effectuate a settlement on its own, manage the affairs of the Reorganized Debtor, direct the
13 Plan Administrator to do so, *or to terminate the Plan Administrator, with or without cause.*
14 Thus, although the Plan nominally states that the Plan will be implemented by the Plan
15 Administrator “subject to the supervision of the Board of Directors,” *see* Plan at 30, the Plan
16 fails to enable the Board of Directors to exercise the essential powers of a corporate board or
17 grant it the powers necessary to effectively hold the Plan Administrator accountable.
18 Moreover, because the Plan Administrator cannot be fired, that individual is not accountable
19 *at all* to the creditors.

20 Third, the Debtor states in the Disclosure Statement that there may not be sufficient
21 value to pay unsecured claims in full. As a matter of law, until and unless unsecured
22 creditors are fully paid, it is inappropriate to permit existing equity holders to participate in
23 the governance of the Reorganized Debtor and to vote on matters as to which it has no
24 demonstrated economic interest. Yet, the Plan vests the Equity Committee (and the Debtor)
25 with a veto over the selection of the Plan Administrator and gives equity holders the right to
26 designate a Board of Directors representative, all before creditors are repaid.

27 Finally, the Plan provides that if, as and when the holders of Class 2A unsecured
28 claims are paid in full, the Board of Directors will be reconstituted to include 3 persons

1 “selected by the Subordinate Members of the Creditors Committee.” Yet, the Plan provides
2 that Creditors’ Committee will continue only until the Effective Date of the Plan, at which
3 time it will “terminate and disband.” *See* Plan at 38. Unless it is clear in advance of the
4 Effective Date that the holders of Class 2A unsecured claims are going to be paid *on* the
5 Effective Date, there will no Creditors’ Committee – and no Subordinated Members of the
6 Creditors’ Committee – to appoint additional members to the Board of Directors.

7 * * *

8 As the balance of this Memorandum demonstrates, the foregoing facts and
9 circumstances establish cause to terminate the Solicitation Exclusivity Period and permit the
10 Creditors’ Committee to immediately file its own chapter 11 plan.
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

III.
ARGUMENT

25
26
27
28

A. Cause Exists To Terminate The Solicitation Exclusivity Period.

Pursuant to Bankruptcy Code section 1121(d), the Court “may for cause reduce” the Debtor’s exclusive periods to file and solicit acceptance of a plan. 11 U.S.C. § 1121(d). Although the term “cause” is not defined in the Bankruptcy Code, it is well established that bankruptcy courts have wide latitude and discretion to determine whether sufficient “cause” exists to alter the exclusivity periods based on the facts and circumstances of each particular case. *See, e.g., United Savings Assoc. v. Timbers of Inwood Forest Assocs., Ltd. (In re Timbers of Inwood Forest Assocs., Ltd.)*, 808 F.2d 363, 370 (5th Cir. 1987) (noting that bankruptcy code “[s]ection 1121 was designed, and should be faithfully interpreted, to limit the delay that makes creditors the hostages of Chapter 11 debtors”), *aff’d*, 484 U.S. 365 (1988).¹⁶

Courts have recognized, moreover, that the termination of exclusivity benefits both creditors and the debtor. Increased competition by other parties frequently helps, rather than hurts, negotiations toward a consensual plan. *See, e.g., In re Public Service Co. of New Hampshire*, 99 B.R. 155 (Bankr. D.N.H. 1989) (termination of the exclusive period created a level playing field and fostered the negotiation of a consensual plan of reorganization). Indeed, “the ability of a creditor to compare the debtor’s proposals against other possibilities is a powerful tool by which to judge the reasonableness of the proposals. A broad exclusivity provision, holding that only the debtor’s plan may be ‘on the table,’ takes this tool from creditors.” *Century Glove, Inc. v. First American Bank*, 860 F.2d 94, 102 (3rd Cir. 1988).¹⁷

¹⁶ Bankruptcy Code section 1121 was enacted as a compromise of provisions in former Chapter X, which gave the debtor no ability to propose a plan and former Chapter XI, which gave the debtor indefinite and exclusive control over the plan process. *See* H.R. Rep. No. 95-595, 95th Cong. 1st Sess. at 231 [hereinafter, “House Report”]. Thus, Congress established a presumptive 120-day plan filing exclusivity period, and gave the courts the ability to shorten or extend that period on a case by case basis. *See* 11 U.S.C. § 1121(b), (c), (d).

¹⁷ *See also In re Rook Broadcasting of Idaho, Inc.*, 154 B.R. 970, 976 (Bankr. D. Idaho 1993) (“[i]t is in the interest of creditors that they have a choice between competing plans”); *In re All Seasons Indus., Inc.*, 121 B.R. 1002, 1005 (Bankr. N.D. Ind. 1990) (denying an extension of exclusivity affords other parties in

1 No inequity results to a debtor if exclusivity is terminated. *See, e.g., Tony Downs*
2 *Food Co.*, 34 B.R. 405, 407 (D. Minn. 1983). The debtor retains a concurrent right to file its
3 own plan. As stated by one court which denied a debtor’s first request to extend exclusivity:
4 “[B]y denying the extension, the Court does not prejudice the debtors’ coexistent right, nor
5 dilute the debtors’ duty to a file a plan.” *In re Southwest Oil Co.*, 84 B.R. 448, 454 (Bankr.
6 W.D. Tex. 1987). *See also In re Grossinger’s Assoc.*, 116 B.R. 35, 26 (Bankr. S.D.N.Y.
7 1990) (“loss of plan exclusivity does not mean that the debtor is foreclosed from
8 promulgating a meaningful plan of reorganization, only that the right to propose a chapter 11
9 plan will not be exclusively with the debtor.”)

10 If anything, the existence of competing plans commonly results in a higher and more
11 expeditious recovery for the parties. *See, e.g., Bank of America v. 203 North LaSalle Street*
12 *Partnership*, 526 U.S. 434, 457 (1999) (explaining that allowing competing plans is one
13 method of ensuring that property is exposed to the marketplace and tends to increase creditor
14 dividends) (citing scholarly authority); *In re Sound Radio, Inc.*, 93 B.R. 849 (Bankr. D.N.J.
15 1988) (after court modified exclusivity to authorize filing of three competing plans, plan
16 ultimately confirmed aid more per share to equity, paid creditors in full and allowed debtor
17 to go forward as reorganized company).¹⁸

18 As discussed below, the courts have interpreted the term “cause” flexibly to
19 encompass a wide variety of circumstances, including those in which the debtor is not
20 working diligently towards the formulation and acceptance of a confirmable plan, has not
21 been successful in efforts to achieve that objective, and/or where it appears that the
22 continuation of the debtor’s exclusivity is not likely to achieve that objective expeditiously,
23 if at all. All of these circumstances are applicable in this case. By opening up the plan
24 process, this Court will give unsecured creditors an opportunity to move this case towards an

25
26 interest an opportunity to file a plan and “there is no negative effect upon the debtor’s co-existing right to
file its plan”).

27 ¹⁸ It is not necessary at this juncture for the Court “to judge what the likely success of those alternative
28 approaches may be but it is sufficient for [the Court] to recognize and express the judgment that opening
up the process to those alternative approaches in this particular case is desirable.” *In re EUA Power*
Corp., 130 B.R. 118, 119 (Bankr. D.N.H. 1991).

1 expeditious resolution, where the Debtor has simply failed to do so. Allowing the Creditors’
2 Committee to pursue its own plan, while the Debtor continues to pursue whatever strategies
3 it wishes, preserves a fair balance between the interests of creditors and those of the Debtor.

4 **B. After A Year In Chapter 11, The Debtor Has Failed To Make Genuine**
5 **Progress In Developing A Viable Plan.**

6 “Where there is no reasonable likelihood of reorganization or where the debtor
7 unreasonably delays in its efforts to reorganize, the Bankruptcy Code affords several avenues
8 for relief to all creditors, secured as well as unsecured.” *United Savings Assoc. v. Timbers of*
9 *Inwood Forest Assocs., Ltd. (In re Timbers of Inwood Forest Assocs., Ltd., 808 F.2d 363,*
10 *370 (5th Cir. 1987), aff’d 484 U.S. 365 (1988).* One of those avenues is the termination of a
11 debtor’s plan exclusivity. *Id.*; *see also* H.R. Rep. No. 95-595, 95th Cong. 1st Sess. at 232
12 (“if a debtor delayed in arriving at an agreement, the court could shorten the period and
13 permit creditors to formulate and propose a reorganization plan”).

14 The Debtor in this case has not been diligent in pursuing a consensual plan with its
15 constituents. The Debtor has spent the better part of a year and a substantial amount of estate
16 funds pursuing a failed strategy to attract a third party investor. The Debtor has pursued this
17 strategy to the exclusion of any effort to negotiate a stand-alone plan with the Creditors’
18 Committee – despite the Debtor’s representations to the Court and the repeated requests of
19 the Creditors’ Committee. When the Debtor was finally ready to talk, it was on the last
20 business day before the expiration of the Debtor’s plan-filing exclusivity, and the Creditors’
21 Committee’s views were not reflected in the documents filed with the Court. There is no
22 reason to believe anything will change in the next three months.

23 The Plan and Disclosure Statement filed on June 1, 2009, do *not* represent a genuine
24 effort to formulate a plan that creditors will accept or that the Court can confirm. They
25 represent a last-ditch effort to preserve control of the plan process. The filing of this sort of
26 “placeholder plan” is not evidence of diligence or progress in formulating a viable plan, but
27 instead an indication that without the relief requested, the unsecured creditors of the estate
28 likely will be forced to endure another three months of delay and administrative expense

1 with little to show for it. *See, e.g., In re Grossinger's Associates*, 116 B.R. at 36
2 (terminating exclusivity where debtor was “bidding for more time” by filing unconfirmable
3 plan on the last day of plan-filing exclusivity period); *In re Dow Corning Corp.*, 208 B.R.
4 661, 670 (Bankr. E.D. Mich. 1997) (condemning the filing of “placeholder” plans that are
5 merely intended to retain control over the plan process).

6 The filing of a confirmable plan by the Creditors’ Committee either will serve as an
7 impetus for the Debtor and other constituencies to engage in a genuine negotiation, and/or
8 will create a competitive environment that offers the stakeholders a viable alternative to the
9 Debtor’s plan and ensures that the disclosure and confirmation process proceed without
10 delay. Either way, the termination of exclusivity *will* move this case forward. *See Dow*
11 *Corning*, 208 B.R. at 670 (“When the Court is determining whether to terminate a debtor’s
12 exclusivity, the primary consideration should be whether or not doing so would facilitate
13 moving the case forward.”); *see also In re Henry Mayo Newhall Memorial Hosp.*, 282 B.R.
14 444, 453 (BAP 9th Cir. 2002) (“We also agree with the *Dow Corning* court that a
15 transcendent consideration is whether adjustment of exclusivity will facilitate moving the
16 case forward toward a fair and equitable resolution.”)

17 **C. The Debtor Has Failed To Negotiate With The Creditors’ Committee In**
18 **Good Faith.**

19 The complete “breakdown of negotiations between the debtor and the objecting
20 creditors” and the Debtor’s failure to pursue any such negotiations in good faith are
21 circumstances favoring the termination of exclusivity. *See, e.g., In re R.G. Pharmacy, Inc.*,
22 374 B.R. 484, 488 (Bankr. D. Conn. 2007) (denying extension of exclusivity where
23 “breakdown of negotiations between the debtor and the objecting creditors” made “extension
24 unlikely to significantly improve progress toward an effective reorganization”); *In re*
25 *Tripodi*, 2005 Bankr. LEXIS 1981, at *6-*7 (Bankr. D. Conn. Feb. 18, 2005) (denying
26 extension of exclusivity where there had “been no progress negotiating with creditors” and
27 “consensual plan [was] nowhere on the horizon” because of “positions and continuing
28 acrimony between the Debtors and their principal creditors”). In this case, the Debtor not

1 only has failed to negotiate in good faith, it literally has failed to negotiate at all. As noted
2 above, the Debtor ignored the repeated requests of the Creditors' Committee to work on a
3 standalone plan, waited until exclusivity was about to expire to even inquire regarding the
4 views of the Creditors' Committee, and then filed a plan that bears no relation to those
5 views. The Creditors' Committee has been forced to put up with this long enough. It is now
6 time to permit the Creditors' Committee to move the process forward.

7 **D. The Creditors' Committee Does Not Have Confidence In The Debtor Or**
8 **Its Ability To Promptly Effectuate A Viable Plan.**

9 Based upon all of the foregoing, unsecured creditors have no confidence that the
10 Debtor and its professionals are interested in and/or capable of promptly formulating a viable
11 plan under the cloak of exclusivity. Even if the Debtor were now genuinely interested in
12 developing a consensual plan (which does not appear to be the case), the level of frustration
13 and distrust that the Debtor has engendered as a result of its conduct and lack of progress to
14 date means that the Debtor cannot succeed in spearheading a consensual resolution at this
15 juncture. *See, e.g., All Seasons Industries*, 121 B.R. at 1006 (“While the [C]ourt makes no
16 finding as to whether or not this loss of faith is justified . . . for the purpose of the present
17 motion [to extend exclusivity], it is only necessary to realize that a loss of confidence exists.
18 This is a factor the [C]ourt should and must consider in its determination.”)

19 **E. The Plan Is Patently Unconfirmable.¹⁹**

20 The use of exclusivity as a tool to pressure creditors to accept unsatisfactory or
21 unconfirmable plans is also a reason to terminate exclusivity. *See, e.g., In re Texaco*, 81
22 B.R. 806, 812-13 (Bankr. S.D.N.Y. 1988); *In re Curry Corp.*, 148 B.R. 754, 756 (Bankr.
23 S.D.N.Y. 1992); *In re Standard Mill Ltd. Partnership*, 1996 Bankr. LEXIS 1120, at *3
24 (Bankr. D. Minn. September 12, 1996) (“the debtor’s use of the exclusivity period to force
25 creditors to accept a patently unconfirmable plan” may constitute cause to terminate
26 exclusivity).

27
28 ¹⁹ The violations of the Bankruptcy Code described below is an illustrative and non-exhaustive list of the
many defects of the Plan which render it unconfirmable as a matter of law.

1 That is precisely what the Debtor is attempting to do by filing a plan that enables
2 equity holders to retain their interests without paying creditors in full, and that is otherwise
3 unconfirmable. The Debtor should not be rewarded for doing so with another 3 months of
4 exclusivity in which it can drag out the process, delay the realization of creditor recoveries,
5 and thereby pressure creditors into giving up consideration to equity holders, to which it is
6 not otherwise entitled.

7 **1. The Plan Violates The Absolute Priority Rule By Permitting Equity To**
8 **Retain Value While Failing To Satisfy Unsecured Claims In Full.**

9 Unsecured creditor classes under the Plan will reject the Plan. In that circumstance,
10 the only way to confirm the Plan would be to satisfy the absolute priority rule codified in
11 Bankruptcy Code section 1129(b)(2)(B). That statute requires that either of the following
12 must be satisfied with respect to a rejecting class of unsecured claims:

13 (i) the plan provides that each holder of a claim or such class receive or retain
14 on account of such claim property of a value, as of the effective date of the plan, equal
15 to the allowed amount of each such claim; or

16 (ii) the holder of any claim or interest that is junior to the claims of such class
17 will not receive or retain under the plan on account of such junior claim or interest
18 any property. . . .

19 11 U.S.C. § 1129(b)(2)(B). Accordingly, if a plan provides that equity holders will receive
20 or retain any property, the unsecured creditors in a non-accepting class must be paid cash as
21 of the effective date of the plan or receive over time the present value of their claims.
22 *Liberty National Enters. v. Ambanc La Mesa Ltd. P'ship (In re Ambanc La Mesa Ltd.*
23 *P'ship)*, 115 F.3d 650, 654 (9th Cir. 1997).

24 Here, the Plan clearly provides that equity holders will receive interests in the
25 Reorganized Debtor. Given this provision, and absent the support of unsecured creditors, the
26 Plan would have to provide that unsecured creditors be fully paid on the Effective Date, or
27 that they receive over time the present value of their claims as of the Effective Date. For the
28 reasons described below, the Plan does not satisfy the absolute priority rule.

1 The fact that the Debtor filed a plan that does not satisfy the absolute priority rule
2 without the support of creditors (and absent any genuine effort to negotiate) is itself cause to
3 terminate exclusivity. *See Grossinger's Associates*, 116 B.R. at 36 (terminated exclusivity
4 where debtor filed unconfirmable plan that violated absolute priority rule and could “not
5 realistically expect to satisfy its creditors”).

6 **a. The Plan Permits Equity To Retain Property Even Though**
7 **There Is No Obligation In The Plan To Pay Unsecured**
8 **Claims In Full, Including Interest On Those Claims..**

9 As discussed above, the Plan permits equity holders to retain their interests in the
10 Reorganized Debtor, even though there is no definitive, enforceable obligation to pay
11 unsecured creditors any amount, let alone pay them the full amount of their claims.
12 Likewise, the Plan permits equity holders to retain their interests in the Reorganized Debtor,
13 even though there is no definitive, enforceable obligation to pay unsecured creditors any
14 postpetition interest on their unsecured claims, whether it accrued prior to or after the
15 Effective Date. As discussed above, the payment of principal and interest on Class 2A and
16 Class 2B claims is expressly subject to the prior payment of myriad other claims.

17 **b. The Plan Fails To Provide The Full Present Value Of**
18 **Unsecured Claims By Providing An Inadequate Rate of Post-**
19 **Effective-Date Interest.**

20 “In order for [a creditor] to be paid the full value of its claims, the Plan must provide
21 for payment of interest for the post-confirmation time value of the amount of [the creditor’s]
22 unsecured claim.” *Ambanc La Mesa Ltd. P’ship*, 115 F.3d at 654; *In re Perez*, 30 F.3d 1209,
23 1214-15 (9th Cir. 1994) (creditors paid over time must be must be paid interest for the time-
24 value of their money). The appropriate rate of interest for this purpose is a “market rate,”
25 *i.e.*, “the interest rate the reorganizing debtor would have to pay a creditor in order to obtain
26 a loan on equivalent terms in the open market,” which involves consideration of the “the
27 term of deferment of present use and risk of default, as affected by any security.” *In re*
28 *Camino Real Landscape Maint. Contractors, Inc.*, 818 F.2d 1503-04 (9th Cir. 1987); *see*
also In re Fowler, 903 F.2d 694 (9th Cir. 1990) (adopting similar approach) (chapter 12); *In*
re Carolina Tobacco Co., 2006 U.S. Dist LEXIS 6577 (D. Ore. 2006) (adopting similar

1 approach by applying the holding in *Till v. SCS Credit Corp.*, 541 U.S. 465, 479 (2004) to
2 chapter 11 plan).

3 The Plan proposes that unless each unsecured creditor seeks and obtains a ruling that
4 its claim is entitled to a higher interest rate, it will at most receive the federal judgment rate
5 applicable at the outset of the case, 2.51%, in perpetuity. With respect to payments on
6 unsecured claims that are deferred under the Plan, following the Effective Date, this rate is
7 wholly inadequate. It does not reflect the “market rate” of interest to which unsecured
8 creditors are entitled on deferred plan payments. Indeed, given the uncertainty of payment
9 under the plan, the lack of amortization, security or any other definitive terms, the “market
10 rate” applicable to unsecured creditor payments would be substantially higher than 2.51%.²⁰

11 In its Disclosure Statement, the Debtor states that it selected the “2.51% federal
12 judgment rate as the baseline Postpetition Interest rate in order to comply with the Ninth
13 Circuit’s opinion in *Onink v. Duke (In re Cardelucci)*, 285 F.3d 1231 (9th Cir. 2002).” In the
14 *Cardelucci* case, the Ninth Circuit considered whether postpetition interest is to be calculated
15 using the federal judgment interest rate or is to be determined by the parties’ contract or state
16 law.” See Disclosure Statement at 79-80. The Debtor’s citation to and discussion of
17 *Cardelucci* is completely disingenuous, because that case in no way stands for the
18 proposition that a plan may deprive an unsecured creditor of a market rate of interest during
19 the period *after* confirmation of a plan

20 The decision in *Cardelucci* specifically addressed Bankruptcy Code section 726(a)(5),
21 which requires “payment of interest at the legal rate from the date of the filing of the
22 petition” in a chapter 7 case, where the estate proves to be solvent. See 11 U.S.C. 726(a)(5).
23 The question presented was whether “the legal rate” referenced in that statute was the federal
24 judgment rate or an otherwise applicable contract or state law rate. The opinion does not
25 address the rate of interest that is necessary to fully compensate the holder of an unsecured
26 claim for purposes of cramdown under Bankruptcy Code section 1129(b)(2)(B); in other
27

28

²⁰ See Midanek Declaration at ¶¶ 18-22.

1 words, during the period after a plan is confirmed and an unsecured creditor claims are
2 deferred.

3 To be sure, *Cardelucci* did involve a chapter 11 case. But contrary to the Debtor’s
4 suggestion, *see* Disclosure Statement at 80, there is no “ambiguity” regarding the breadth of
5 the holding in *Cardelucci* and no reasonable construction of the opinion that would allow
6 application of the federal judgment rate in a cramdown plan. The opinion notes at the very
7 outset that the plan at issue provided two *different* rates of interest, one for “post-
8 confirmation interest” and one for “postpetition interest.” The opinion goes on to describe
9 and resolve a dispute regarding the appropriate rate for “postpetition interest” only. The
10 court in *Cardelucci* did not purport to, and could not, rewrite the plan confirmation
11 provisions of the Bankruptcy Code governing the treatment of unsecured creditor claims and
12 the required “post-confirmation interest.” Any suggestion to the contrary is absurd.

13 **c. The Plan Permits Equity To Retain Property Even Though It**
14 **Provides That Unsecured Creditors May Be Forced To**
15 **Accept Less Than Payment In Full.**

16 The treatment provisions for Class 2A provide that the holders of unsecured claims in
17 that class may be “cashed out” prior to October 31, 2009, if they are paid the principal
18 amount of their obligations, but no interest or penalties whatsoever, regardless of whether
19 they accrued before or after the Effective Date. The Debtor has provided no authority and no
20 justification for forcing creditors to accept less than the full amount of their unsecured claims
21 because none exists. It is one thing to offer unsecured creditors an opportunity to accept less
22 than they are entitled in exchange for an earlier payment in case (*see* 11 U.S.C. §1123(a)(2)),
23 but it is quite another to *force* them to take less whether or not creditors agree. There is no
24 legal basis upon which the Debtor could “propose” such a coerced treatment.

25 **2. The Plan Violates Bankruptcy Code Section 1123(a)(3) by Failing To**
26 **Specify The Treatment of the Claims In Class 2A and Class 2B.**

27 Bankruptcy Code section 1123(a)(3) provides that a chapter 11 plan *shall* “specify the
28 treatment of any class of claims or interests that is impaired under the plan.” As the Court of
Appeals explained in *In re Sandy Ridge Dev. Corp.*, 881 F.2d 1346, 1353 (5th Cir. 1989), the

1 Plan needs to specify the treatment being accorded to claims, rather than leave open the
2 question for future determination:

3 For instance, a plan providing for future cash payments must specify the
4 amount of payments to be made and the date when such payments will be due.
5 Collier on Bankruptcy at 1123-7. If a plan proposes to convert debt to
6 equity, the terms of this conversion must be described in detail. *Id.* In the
7 current case, the plan is completely devoid of specificity as to the division of
8 Port Vincent [i.e., the real property being given to secured creditors in
9 satisfaction of their claims]. It is unclear whether each creditor will receive a
10 portion of the property or an undivided fractional interest. The plan apparently
11 assumes that "all portions of the tract . . . have equal proportionate value and
12 [that] a fractional part can simply be 'carved out' after valuation of the whole"
13 *Sandy Ridge*, 77 B. R. at 80. However, the bankruptcy court found that "the
14 evidence does not support that concept," since the value of parts of Port
15 Vincent depends upon factors such as road frontage. We see no clear error in
16 this finding.

17 Here, the Plan fails to satisfy section 1123(a)(3) with respect to Class 2A and Class
18 2B, because the interest rate applicable to unsecured claims in these classes is just left up in
19 the air. The definition of "Postpetition Interest" states that creditors may receive as much as
20 2.51%, but it also states that a creditor may receive some other amount if that creditor seeks
21 and obtains an order of the Court fixing a different interest rate. In leaving this material
22 treatment term open and subject to uncertainty (and differing treatment depending on which
23 creditors elect to show up at the confirmation hearing and fight for an appropriate interest
24 rate), the plan simply fails to specify the treatment that creditors in those classes will receive.
25 In substance, the Plan says that a creditor may receive what the law requires if that creditor
26 comes to Court and establishes what the law requires. That is not specification of the
27 "treatment" provided to class of claims. Requiring each and every creditor to come to Court
28 to litigate the treatment to be provided under the Plan is manifest bad faith.

25 **3. The Plan Violates Bankruptcy Code Section 1123(a)(4) As It**
26 **Contemplates Different Treatment For Unsecured Claims Within The**
27 **Same Class.**

28 The Plan provisions governing unsecured claims in Class 2A and Class 2B also
violate section 1123(a)(4) of the Bankruptcy Code. That statute provides that a plan *shall*

1 “provide the same treatment for each claim or interest of a particular class, unless the holder
2 of a particular claim or interest agrees to a less favorable treatment of such particular claim
3 or interest.” The interest payable to the holders of unsecured claims in those classes may
4 differ, depending on whether they choose to litigate that issue in this Court and the outcome
5 of such litigation. Moreover, the interest rate provision does not qualify under the exception
6 set forth in the statute, because creditors are not being asked to consent to a less favorable
7 treatment than members of the class generally. They are being *forced* to accept less
8 favorable treatment, unless they affirmatively seek an order of this Court.

9 **4. The Plan Violates Bankruptcy Code Section 1123(a)(5) And Is**
10 **Incapable Of Satisfying The Feasibility Requirement of Bankruptcy**
11 **Code Section 1129 (a)(11) Because It Does Not Provide Any**
12 **Mechanism For The Debtor To Realize The Value In FRC.**

13 The Plan specifies no mechanism by which the Debtor will realize the value of FRC.
14 As the Debtor acknowledges, realization of value from FRC is the only possible means of
15 satisfying unsecured claims in full – which is the only realistic way that equity holders can
16 retain their interests in the Debtor. Accordingly, the Plan does not provide adequate means
17 for its implementation, and there is no basis, from the face of the plan itself, to conclude that
18 that Plan is at feasible, as required by Bankruptcy Code section 1129(a)(11).

19 **5. The Corporate Governance Structure Is Improper.**

20 As noted above, the Plan permits a representative of equity holders to sit on the Board
21 of Directors for the Reorganized Debtor before unsecured creditors are paid in full and
22 irrespective of whether they are ever paid in full. Moreover, as the Debtor has
23 acknowledged, there may not be sufficient value to fully satisfy all unsecured claims. As
24 such, it is improper to give the equity holder representatives (as well as the Debtor, which
25 has no stake whatsoever) a *veto* over the selection of the Plan Administrator. *See In re*
26 *Allegheny Int’l, Inc.*, 118 B.R. 282 (Bankr. W.D Pa. 1990) (“As discussed at length above,
27 there is insufficient enterprise value to allow a distribution to the equity holders, other than
28 the warrants. Because present equity holders will not obtain stock in the reorganized debtor,
it is not unfair to exclude present equity holders from selecting directors of the reorganized

