UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK		
	x	
In re	Chapter 11	
Hostess Brands, Inc., et al., <sup>1</sup>	: Case No. 12 ()	
Debtors.	: (Jointly Administered)	
	X	

## AFFIDAVIT OF BRIAN J. DRISCOLL IN SUPPORT OF FIRST DAY MOTIONS AND IN ACCORDANCE WITH LOCAL BANKRUPTCY RULE 1007-2

STATE OF NEW YORK	)	
	)	ss:
COUNTY OF NEW YORK	)	

Brian J. Driscoll, being duly sworn, deposes and says:

1. I am the Chief Executive Officer and a member of the board of directors

of Hostess Brands, Inc., one of the debtors and debtors in possession in the above-captioned chapter 11 cases (collectively, "<u>Hostess</u>" or the "<u>Debtors</u>"). I have held these positions at Hostess Brands, Inc. since June 2010. Additionally, I am the Chief Executive Officer, President and a member of the boards of directors of Debtors Interstate Brands Corporation and IBC Sales Corporation. I am also the President and a member of the boards of managers of Debtors IBC Trucking, LLC and IBC Services, LLC. Finally, I am the Chairman of the board of directors of MCF Legacy, Inc. As part of my employment and service in all of these capacities, I have

<sup>&</sup>lt;sup>1</sup> The Debtors are the following six entities (the last four digits of their respective taxpayer identification numbers follow in parentheses): Hostess Brands, Inc. (0322), IBC Sales Corporation (3634), IBC Services, LLC (3639), IBC Trucking, LLC (8328), Interstate Brands Corporation (6705) and MCF Legacy, Inc. (0599).



## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 2 of 163

become familiar with the history, day to day operations, businesses and financial affairs of the Debtors.

## **Situational Overview**

2. Hostess Brands, Inc. is a Delaware corporation. Hostess Brands, Inc. is the direct or indirect parent of the other Debtors, each of which is wholly-owned by Hostess Brands, Inc. or one of its Debtor subsidiaries. The Debtors maintain their corporate headquarters in Irving, Texas. Debtor IBC Sales Corporation owns principal real property assets in Elmsford, New York.

3. Founded in 1930, Hostess is one of the largest wholesale bakers and distributors of bread and snack cakes in the United States. Today, Hostess sells an array of popular products under new and iconic brands such as Butternut®, Ding Dongs®, Dolly Madison®, Drake's®, Home Pride®, Ho Hos®, Hostess®, Merita®, Nature's Pride®, Twinkies® and Wonder®. The Debtors operate 36 bakeries, 565 distribution centers, approximately 5,500 delivery routes and 570 bakery outlet stores throughout the United States.

4. The Debtors operate in a mature industry with high levels of competition and related pricing pressures, thin operating margins and competitors with more sophisticated technology and significant cost advantages. Over the past several decades and continuing to the present, the industry has experienced significant consolidation. As a result of this consolidation, the Debtors' primary national and large regional competitors are, at once, expanding their market reach and consolidating operations through acquisitions and other means, thus widening their cost advantages. Importantly, the Debtors' competitors employ work forces that are not unionized or only partially unionized, which allow them to operate with significantly less burdensome operating restrictions and overall cost structures. As a direct result of their

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 3 of 163

significant and long-standing unionized workforce, the Debtors have significant legacy costs, primarily in the form of pension and medical benefits obligations, that their competitors do not share. Whether the Debtors can achieve long-term viability depends directly and substantially on the Debtors' ability to achieve dramatic change to their labor agreements, with a corresponding material reduction in their cost structure and legacy pension and medical obligations, and a restructuring of their capital structure. That is the purpose and the focus of these chapter 11 cases.

5. The Debtors' production and distribution systems are heavily dependent on labor-intensive processes involving, among other things, complicated and extensive local route delivery systems that service nearly all of the continental United States and a national footprint of 36 bakeries. To staff this labor-intensive network, the Debtors employ approximately 19,000 people, of which 83% are members of unions who are subject to 372 collective bargaining agreements. The Debtors' unionized employees belong to 12 separate unions, but the overwhelming majority (nearly 92%) of the Debtors' unionized workforce are members of the International Brotherhood of Teamsters (the "<u>IBT</u>") or the Bakery, Confectionery, Tobacco Workers & Grain Millers International Union (the "<u>BCT</u>").

6. Because their workforce is heavily unionized, the Debtors also participate in 40 multiemployer pension plans, which, by law, exist only where one or more employers each contribute to a pension plan pursuant to one or more collectively-bargained agreements. The Debtors' cash contribution obligations to these plans go beyond amounts attributable to the retirement benefits for the Debtors' own workforce; they also encompass the contributions attributable to the retirement benefits of the workforces of other employers who have ceased to exist or have otherwise withdrawn from the plans. By statute, the plans are structured to place

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 4 of 163

the financial burdens of all of the plan's retirees upon those remaining companies that have active union employees. Over the last several decades, the number of companies and the active employee base supporting these pension plans have shrunk significantly, thus increasing the burden on the companies, such as Hostess, that remain.

7. Since I joined the Debtors, the management team has taken a fresh look at, and has spent considerable time and energy analyzing, the Debtors' operations, cost structure and capital structure. As a result of that review, management has developed a business plan that it believes will allow the Debtors to regain long-term viability. The business plan is premised upon achieving a competitive cost structure, including relief from uncompetitive pension and medical benefit legacy costs, re-emphasizing and funding the marketing of the Debtors' brands, streamlining and modernizing the distribution of product and obtaining relief from other restrictive work rules that limit the company's flexibility and competitiveness.

8. In particular, the Debtors believe that their successful reorganization must

encompass systemic, dramatic change, including:

- a. withdrawing completely from multiemployer pension plans to achieve relief from the crippling costs of these plans that are, in large part, a result of the required funding of retirees whose former employers no longer contribute to the plans;
- b. addressing the Debtors' legacy health and welfare costs to achieve a substantial reduction in the cost of providing benefits to bring such costs in line with current competitive market costs;
- c. modifying the Debtors' existing collective bargaining agreements to relax work rules and obtain other relief necessary to both bring the Debtors' labor costs in line with that of their competitors and provide the operating flexibility necessary to respond to changing customer requirements for delivery and service;
- d. securing new capital investment to modernize and automate the Debtors' production and distribution operations; and

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 5 of 163

e. restructuring the Debtors' capital structure to significantly reduce debt and related expense.

9. Hostess Brands, Inc. is privately held. Its most significant equity holders are IBC Investors I, LLC, IBC Investors II, LLC and IBC Investors III, LLC (collectively, the "<u>Sponsor Funds</u>").<sup>2</sup> The Debtors have four tiers of secured debt aggregating approximately \$860 million and are subject to substantial contingent withdrawal liability on account of their continuing participation in multiemployer pension plans. The ownership and debt structure of Hostess were put in place upon the emergence of its predecessor, Interstate Bakeries Corporation ("<u>IBC</u>") from chapter 11 (the "<u>IBC Bankruptcy</u>") in 2009, while their union-imposed multiemployer pension obligations were left unimpaired and intact through the IBC Bankruptcy.

10. To effect the transformational changes required for their businesses, the Debtors must negotiate with their lenders, unions and the trustees of the multiemployer pension plans. The Debtors began such discussions prior to filing these cases, and in fact bargained extensively with the IBT and the BCT pre-filing. However, liquidity pressures have necessitated filing at this time. Prior to filing, the Debtors approached several parties in attempts to gain sufficient liquidity to provide additional time for out-of-court negotiations to continue. The only additional liquidity that the Debtors could obtain was in-court financing. Accordingly, the Debtors have filed these chapter 11 cases to conserve their remaining cash, access the additional funding required to achieve their operational and financial transformation and negotiate and implement their restructuring goals to maximize the value of their businesses.

<sup>&</sup>lt;sup>2</sup> The current stockholders of Hostess include, in addition to the Sponsor Funds: SPCP Group, LLC, Monarch Debt Recovery Master Fund Ltd, Monarch Opportunities Master Fund Ltd, Monarch Income Master Fund Ltd, McDonnell Loan Opportunity Ltd., Arrow Distressed Securities Fund, Schultze Apex Master Fund, Ltd., Schultze Master Fund, Ltd. Gephardt Group Labor Advisory Services, Mars & Co. Consulting, LLC, Craig D. Jung and Brian Driscoll.

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 6 of 163

11. I submit this Affidavit (a) in support of the Debtors' petitions for relief under chapter 11 of title 11 of the United States Code (the "<u>Bankruptcy Code</u>") filed on the Petition Date; (b) in support of the "first day" relief that Hostess and the other Debtors have requested in certain motions and applications filed with the Court (collectively, the "<u>First Day</u> <u>Pleadings</u>"), and to assist the Court and other interested parties in understanding the circumstances that compelled the commencement of these chapter 11 cases; and (c) in accordance with Local Bankruptcy Rule 1007-2.

12. The relief sought in the First Day Pleadings is intended to enable the Debtors to operate effectively and avoid or minimize many of the adverse consequences that might otherwise result from the commencement of these chapter 11 cases. In addition to addressing a number of procedural and other issues, key First Day Pleadings include those pleadings that seek to maintain customer loyalty, vendor confidence and employee morale. Maintaining the support of these key constituencies is critical to the Debtors' efforts to maximize value to stakeholders. I have reviewed the relief sought in the First Day Pleadings with the Debtors' counsel, and I believe that the relief sought therein is crucial to ensure the uninterrupted operation of the Debtors' business and the ultimate success of the Debtors' restructuring efforts. Moreover, obtaining the relief sought in certain of the First Day Pleadings is necessary to prevent immediate and irreparable harm to the Debtors.

13. Except as otherwise indicated, all facts set forth in this Affidavit are based upon personal knowledge, my review of relevant documents with counsel or my opinion based upon experience, knowledge and information concerning the operations of the Debtors that was prepared by employees of the Debtors for my review. If called upon to testify, I would testify to the facts set forth in this Affidavit.

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 7 of 163

14. Part I of this Affidavit provides an overview of the business of Hostess and its affiliates and a brief discussion of the IBC Bankruptcy. Part II provides a description of the Debtors' existing organizational structure and outstanding indebtedness. Part III provides a discussion of the Debtors' recent financial performance and provides details regarding the events that compelled the commencement of these bankruptcy cases. Part IV sets forth relevant facts in support of the First Day Pleadings. Part V contains information required by Local Bankruptcy Rule 1007-2.

#### Part I

#### The History and Businesses of Hostess Brands, Inc.

## History and Formation

15. The entity now known as Hostess Brands, Inc. was founded as Schulze Baking Company in 1927, and with the merger with Western Bakeries Limited in 1937, became IBC. Over the next 60 years, IBC acquired multiple baking businesses, which enabled the Debtors to increase scale, expand their product and brand portfolio and broaden their geographic presence. Although this growth strategy is responsible for the nationwide operations of Hostess and the aggregation of most of its well-known brands, including Wonder®, Hostess®, and Drake's® and their products including "Devil Dogs," "Ring Dings," "Yodels," and "Yankee Doodles," it also left IBC with a matrix of assets and operations that were not well-integrated or streamlined and that remained burdened with the legacy labor obligations of each of its predecessors. After some effort by IBC to address the problems of its legacy of growth through acquisition and assumption of liabilities and despite becoming, for a time, the largest wholesale baker and distributor of fresh baked bread and sweet goods in the United States, the excess capacity, inefficiencies, and cost burdens of its 54 bakeries, more than 1000 distribution centers and 1200 bakery outlets across the country were ultimately not sustainable, leading to the

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 8 of 163

commencement of the IBC Bankruptcy in 2004 in the United States Bankruptcy Court for the Western District of Missouri.<sup>3</sup>

## Critical Hallmarks of the IBC Bankruptcy

16. The critical hallmarks of the IBC Bankruptcy, which lasted for more than four and one-half years due to, among other things, litigation with the existing public shareholders, labor strife, a series of managerial changes and a failed sale process, were: (i) the transition from a publicly held company to a privately held company through significant new investment by the Sponsor Funds; (ii) the implementation of a highly-leveraged, secured capital structure; and (iii) a determination to retain legacy union pension obligations in reliance upon some labor savings and anticipated operational improvements. The chapter 11 plan confirmed in the IBC Bankruptcy (the "<u>2008 IBC Plan</u>"), which became effective on February 3, 2009, implemented these features as follows:

- The Sponsor Funds invested \$44.2 million in cash in exchange for slightly less than 50% of the common stock of reorganized IBC.
- The Sponsor Funds purchased \$85.8 million in 5% Secured Convertible PIK-Election Series A Notes due 2019 (the "Series A 2019 Notes"), secured by a fourth priority lien on most of the Debtors' assets.
- General Electric Capital Corporation ("<u>GECC</u>") structured, arranged and syndicated a \$105 million asset-based senior secured revolving credit facility (the "<u>Senior Secured Revolving Credit Facility</u>") with a first priority lien on certain forms of collateral and a second priority lien on other collateral.
- Silver Point, Monarch Alternative Capital L.P. and/or certain of its affiliated entities ("<u>Monarch</u>"), McDonnell Investment Management LLC and/or certain of its affiliated entities ("<u>McDonnell</u>") and certain other entities provided a \$360.3 million term loan credit facility (the "<u>First Lien Term Loan Facility</u>") with a first priority lien on certain forms of collateral and a second priority lien on other collateral.

<sup>&</sup>lt;sup>3</sup> The individual chapter 11 cases in the IBC Bankruptcy were jointly administered under Case No. 04-45814 before the United States Bankruptcy Court for the Western District of Missouri.

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 9 of 163

- Silver Point, Monarch and McDonnell received slightly less than 50% of the common stock of the reorganized debtors.
- In exchange for existing indebtedness that pre-dated the IBC Bankruptcy, Silver Point, Monarch, McDonnell and certain other entities received (a) a \$137.2 million term loan, secured by a third priority lien on most of the Debtors' assets; and (b) \$85.8 million in 5% Secured Convertible PIK-Election Series B Notes due 2019 (the "Series B 2019 Notes"), secured by a fourth priority lien on most of the Debtors' assets that is *pari passu* with the Series A 2019 Notes.
- The Sponsor Funds, Silver Point, Monarch and McDonnell received warrants to purchase additional shares of common stock at various strike prices.
- The Debtors' obligations to their unionized workforce relating to multiemployer pension plans were unchanged in the IBC Bankruptcy. Additionally, the Debtors obtained only modest concessions relating to health and welfare and work rules under their collective bargaining agreements.
- Although the name was changed to Hostess, the organizational structure of the IBC debtors was largely unchanged upon emergence.
  - 17. As part of the emergence of Hostess, the chapter 11 plan in the IBC

Bankruptcy set up a creditor trust (the "<u>IBC Creditor Trust</u>") to: (a) liquidate certain assets; (b) pursue certain avoidance actions and other claims and causes of action against former directors and officers of IBC on behalf of the 2004 Debtors' estates; (c) resolve claims; and (d) make distributions to creditors under the 2008 IBC Plan. The IBC Creditor Trust was funded with \$5,000,000 in cash. U.S. Bank, National Association ("<u>U.S. Bank</u>") was named, and currently serves as, trustee for the IBC Creditor Trust. As the IBC Creditor Trust did not receive any securities in the Debtors, and because U.S. Bank was charged with performing most of the necessary duties remaining in the IBC Bankruptcy, the Debtors themselves currently have virtually no involvement in the IBC Bankruptcy. The Debtors do not believe that any of the matters that remain pending in the IBC Bankruptcy will be impacted in any significant manner by the filing of these chapter 11 cases.

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 10 of 163

## Hostess' Business Operations Today

The Debtors currently maintain their corporate headquarters in Irving,
Texas, a Dallas suburb. The Debtors operate 36 bakeries, 565 distribution centers,
approximately 5,500 retail delivery routes and 570 bakery outlet stores.

19. As noted above, as of the Petition Date, the Debtors have approximately 19,000 employees of which 83% are members of unions. The Debtors are subject to 372 collective bargaining agreements with 12 unions. As stated above, the overwhelming majority of the Debtors' unionized workforce are members of either the IBT or the BCT.

20. With annual net sales for the fiscal year ending May 28, 2011 of approximately \$2.5 billion, the Debtors remain one of the leading wholesale bakers and distributors of bread and snack cakes in the United States. The Debtors' expansive direct store distribution system allows them to serve a wide range of snack cakes, donuts, sweet rolls, snack pies, breads, buns, rolls and related products virtually coast-to-coast to approximately 175,000 unique customer locations. The Debtors' direct sales business, supplying products through warehouse distribution to retailers, vending suppliers and food service customers, complements this in-store presence. Finally, the Debtors' bakery outlet business, which primarily sells products returned from the direct store distribution channel as well as a selection of other bakery products and household staples, remains a strong presence throughout the United States.

21. In recent years, route sales have accounted for more than 80% of the Debtors' net sales – approximately 89% for the fiscal year ending May 28, 2011. The Debtors' remaining revenue is derived from outlet and direct sales.

## <u>The Debtors' Supply Chain</u>

22. The Debtors' supply chain generally consists of two segments:(a) preproduction supply of raw materials; and (b) postproduction distribution of finished

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 11 of 163

products. To operate their supply chain in an efficient and effective manner, the Debtors purchase raw materials from various vendors, engage various third-parties to provide transportation and warehousing needs and also operate their own internal supply chain transportation systems, as described below.

#### Purchase of Raw Materials

23. The vast majority of the Debtors' raw material needs are purchased on "delivered" terms, whereby the cost of freight is included in the purchase price of the raw materials. The responsibility for shipment of these raw materials rests solely with the vendor. However, in situations where the Debtors have advantageous freight pricing, raw materials may be purchased "freight on board," whereby the Debtors utilize and pay a third-party shipper (collectively, the "Shippers") for the transportation of raw materials. On any given day, the Debtors have as much as \$500,000 in raw materials in transport with Shippers. The Debtors' average daily cost accrual relating to transportation provided by the Shippers is \$55,000. In addition to "delivered" and "freight on board" shipments, the Debtors' internal fleet transports approximately 30 shipments of raw materials each week.

24. After purchase, raw materials generally are transported directly from the vendor to one of the Debtors' bakery locations. The Debtors also receive and store raw materials and other goods at various Debtor-owned warehouses or one of 15 third-party warehouses (collectively, the "<u>Warehouses</u>"), all of which are used to lessen shipping costs by consolidating raw materials and goods prior to shipment. The Warehouses typically store a variety of materials until they are shipped for use. At any given time, the Debtors store approximately \$6.5 million of goods in Warehouses and pay storage fees of approximately \$102,000 each month.

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 12 of 163

## Distribution of Finished Products

25. The Debtors also employ an integrated supply system in connection with the production and distribution of their finished products. The process begins with the Debtors' route sales representatives (the "<u>RSRs</u>"). Orders are placed through a hand held device, automatically notifying one of 24 back office ordering centers throughout the United States. The order is then processed and incorporated with similar requests to create a bake schedule for each type of product requested for delivery. Simultaneously, the ordering center creates a shipping schedule that consolidates products and maximizes fleet space, which provides for distribution at the lowest possible cost. The entire process is completed within a 24-hour period of time, at the close of which, the bake and delivery schedules are set.

26. After the baking is completed, the finished goods are consolidated at a bakery or warehouse. Thereafter, finished products are shipped to the depot associated with the RSR who originally placed the order. From the depots, the RSR delivers the finished product to the customer. At the same time this delivery is made, the RSR places a new order for the customer. In a typical week, the Debtors will service over 175,000 unique customer addresses.

27. The Debtors' internal delivery fleet satisfies the vast majority of the Debtors' postproduction transportation needs. In certain instances, however, the Debtors engage Shippers to accommodate: (a) certain long distance routes; (b) routes lacking enough trucks to deliver unusually large orders; or (c) routes unable to meet delivery needs due to driver illness or other complications. Of these, approximately 60-70% of the Debtors' need for Shippers are for long distance routes on which the Debtors cannot provide their own transportation needs because they either (a) lack double trailer licensing; or (b) lack the infrastructure to provide long distance shipping at a comparable price to the Shipper. The Debtors typically make payments of \$1,200

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 13 of 163

per load to Shippers transporting postproduction products, and, on average, such shipments contain approximately \$20,000 to \$40,000 of the Debtors' products.

## The Debtors' Customers

28. The Debtors sell the majority of their bread through mass merchandisers and supermarkets throughout the United States. The Debtors' snack cake products are sold primarily through supermarkets, mass merchandisers and convenience stores. Hostess brands are top sellers in convenience stores, with Hostess Donettes ranked #1 and other Hostess sweet snacks and cakes claiming four out of the top five and nine out of the top 20 spots in convenience stores.

## Part II

## **Organizational and Capital Structure**

## **Organizational Structure and Officers of Hostess**

29. Hostess consists of six separate legal entities, as follows:

- Hostess Brands, Inc., a Delaware corporation;
- Interstate Brands Corporation, a Delaware corporation;
- IBC Sales Corporation, a Delaware corporation;
- IBC Trucking, LLC, a Delaware limited liability company;
- IBC Services, LLC, a Missouri limited liability company; and
- MCF Legacy, Inc., a California corporation.
- 30. Hostess Brands, Inc. is the direct corporate parent of Debtor IBC Services,

LLC ("<u>IBC Services</u>") and Debtor Interstate Brands Corporation ("<u>Interstate Brands</u>") and the indirect corporate parent of Debtor IBC Sales, Debtor IBC Trucking, LLC ("<u>IBC Trucking</u>") and Debtor MCF Legacy, Inc. ("<u>MCF Legacy</u>"). A corporate organizational chart illustrating the affiliate relationship of each of the Debtors is attached hereto as <u>Exhibit A</u>.

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 14 of 163

31. Each of the six Debtors performs (or has performed) a specific function for the Hostess businesses. Interstate Brands conducts most plant-level manufacturing operations for the Debtors and is the employer of all of the Debtors' employees. Debtor IBC Sales conducts the Debtors' wholesale distribution and retail sales operations. Debtor IBC Services performs certain limited corporate management functions in Irving, Texas. Debtor IBC Trucking operates the Debtors' in-house trucking fleet. Hostess Brands, Inc. owns the Debtors' intellectual property and performs certain other limited functions for the Debtors. Debtor MCF Legacy presently conducts no active business operations, but previously operated the Mrs. Cubbison's Foods business of the Debtors, a grocery crouton sales business, which was sold in May 2011.

32. As stated above, I am the Chief Executive Officer of Hostess. The remainder of the Debtors' senior management team consists of: David A. Loeser, Executive Vice President of Human Resources; Kent B. Magill, Executive Vice President, General Counsel and Corporate Secretary; Richard C. Seban, Executive Vice President and Chief Marketing Officer; John O. Stewart, Executive Vice President and Chief Financial Officer; and Gary K. Wandschneider, Executive Vice President of Operations. Additional information regarding the Debtors' senior management team is set forth in <u>Schedule 9</u> hereto.

#### **Outstanding Equity Interests**

33. The Debtors are privately-held companies; none of the Debtors' equity securities have been publicly-traded since the February 3, 2009 effective date of the IBC Bankruptcy. The Debtors have no preferred stock and one class of common stock. There are 90,000,000 shares of common stock authorized and 9,281,000 shares of common stock outstanding. The Debtors have five series of warrants to purchase common stock outstanding from the 2008 IBC Plan.

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 15 of 163

## Significant Indebtedness

a. <u>Long-Term Debt Obligations</u>

34. The Debtors debt obligations are described in detail in the Declaration of David Rush in Support of Motion of Debtors and Debtors in Possession for Interim and Final Orders, Pursuant to 11 U.S.C. §§ 105, 361, 362, 363 and 364, Rules 4001 and 9014 of the Federal Rules of Bankruptcy Procedure and Rule 4001-2 of the Local Bankruptcy Rules for the Southern District of New York: (A) Authorizing the Debtors to (I) Obtain Postpetition Financing, (II) Use Cash Collateral of the Prepetition Lenders and (III) Provide Adequate Protection to the Prepetition Lenders; and (B) Scheduling a Final Hearing; and Motion of Debtors and Debtors In Possession for an Order (I) Approving the Debtors' Entry Into Amendment of Certain Insurance Agreements, (II) Authorizing The Debtors to Enter into Postpetition Insurance Agreements and (IV) Granting Certain Related Relief.

b. <u>Trade Debt</u>

35. The Debtors' trade debt consists of, among other things, amounts owed to utilities, suppliers of commodities and ingredients used in the baking of the Debtors' products and Shippers and warehousemen that transport and store the Debtors' raw materials and finished products. The majority of the Debtors' vendors are paid on negotiated terms, which have historically ranged from 20 to 40 days from the date of delivery. However, due to recent vendor contraction leading up to the Petition Date, the vast majority of the Debtors' vendors are on terms of 20 days or less. As of the Petition Date, the Debtors estimate that approximately \$50-60 million is outstanding to their vendors, the majority of which relates to goods and services provided to the Debtors in the 20 days prior to the Petition Date.

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 16 of 163

## c. <u>Lease Obligations</u>

36. In the ordinary course of business, the Debtors maintain leases for various forms of equipment, retail outlets, depots and warehouses. The Debtors estimate that they will spend approximately \$30 million on lease expenses in calendar year 2012 and that their aggregate total outstanding lease obligations are nearly \$36 million.

## d. <u>Workers' Compensation Liabilities</u>

37. Due to the nature of the Debtors' businesses, the Debtors have substantial liabilities on account of workers' compensation claims. In some states, the Debtors self-insure for workers' compensation claims, but may maintain excess insurance coverage for losses above certain thresholds. In other states, the Debtors maintain third-party insurance, but have in many cases significant deductibles or self-insured retentions that obligate the Debtors to pay significant amounts before insurance coverage is available.

38. The Debtors paid approximately \$52 million in workers' compensation claims for the fiscal year ended May 28, 2011. The Debtors' books and records reflect accrued liabilities for workers' compensation claims in the amount of \$187 million. In light of these substantial liabilities, approximately \$220 million of the Debtors' cash is restricted and serves as collateral for the Debtors' workers compensation obligations (either to insurers or state governmental agencies) in the form of irrevocable letters of credit, surety bonds or cash in trust.

#### e. <u>Pension Obligations</u>

39. The Debtors provide their employees with defined benefit pensions via 40 multiemployer pension plans (collectively, the "<u>Multiemployer Plans</u>") and maintain the singleemployer IBC Defined Benefit Plan (collectively, the "<u>Pension Plans</u>"). Under the Pension

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 17 of 163

Plans, a benefit is payable to the employee or other designated beneficiary upon the Employee's retirement from the company, total and permanent disability or death.

40. For the IBC Defined Benefit Plan, the Debtors' funding policy is to contribute quarterly in an amount based upon an actuarial cost method. As of the most recent actuarial analysis, in April 2011, the IBC Defined Benefit Plan had assets with market values of approximately \$56 million and liabilities on an actuarial basis of approximately \$84 million. On October 15, 2011, the Debtors made a quarterly contribution of approximately \$826,000. The next quarterly contribution is due on January 15, 2012.

41. The Debtors contribute to the Multiemployer Plans pursuant to the terms of their collective bargaining agreements. As stated above, the Debtors' contribution obligations to the Multiemployer Plans go beyond amounts attributable to the Debtors' own workforce; they also encompass the contributions attributable to other employers who have failed or have otherwise withdrawn from the Multiemployer Plans. Typically, the Debtors will contribute to the Multiemployer Plans on a monthly basis according to various negotiated algorithms. Such algorithms include, for instance, a specific amount per Employee per week, a specific amount for each hour worked and percentage of compensation. The Debtors' aggregate average monthly cost for the Multiemployer Plans is approximately \$8 million. The Debtors failed to satisfy their contribution obligations to the Multiemployer Plans in August 2011 and have not satisfied any subsequent contribution obligations.

#### Part III

## <u>Recent Financial Performance and Events Leading</u> <u>to the Commencement of the Chapter 11 Cases</u>

42. These chapter 11 cases were commenced to effect the fundamental operational and financial changes that the Debtors' businesses require in light of their declining

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 18 of 163

performance, aging infrastructure, strained liquidity levels and excessive debt, and the significant challenges facing the Debtors, including, but not limited to, uncompetitive and unsustainable labor and legacy costs and an intensified competitive environment.

#### **Declining Financial Performance**

43. As non-public companies, the Debtors are not required to file annual or quarterly reports with the Securities and Exchange Commission. The Debtors do, however, prepare audited financial statements as one of the terms and conditions of their long-term debt agreements. The Debtors' audited financial statements for the fiscal year ended May 28, 2011 have not yet been finalized. According to the Debtors' most recent unaudited financial statements, for the 2011 fiscal year, the Debtors recorded annual net revenue of approximately \$2.5 billion. As of May 28, 2011, utilizing book values, the Debtors had assets of approximately \$1 billion and liabilities of approximately \$1.4 billion.

44. Since their February 2009 emergence from the IBC Bankruptcy, the Debtors' financial performance has not kept pace with the projections set forth as part of the 2008 IBC Plan and has deteriorated significantly in recent quarters. For the fiscal year ended May 29, 2010 — the first full year after emergence from chapter 11 — the Debtors' experienced a net loss of approximately \$138 million. For the fiscal year ended May 28, 2011, the Debtors' unaudited books and records indicate that the Debtors' net loss was approximately \$341 million, reflecting \$132 million in write-off of deferred debt issuance costs and debt discount which occurred when long term debt was reclassified as current debt.<sup>4</sup>

<sup>&</sup>lt;sup>4</sup> The Debtors' results for fiscal year 2011 remain subject to change upon completion of their annual audit process.

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 19 of 163

## Factors Responsible for Declining Financial Performance

45. The Debtors believe that three main factors are responsible for their recent economic troubles: (a) high legacy costs; (b) inflexible labor work rules and structures; and (c) unsustainable debt levels that prohibit the Debtors from adapting their business to current competitive conditions thereby increasing profitability. As a consequence, the Debtors do not have a competitive cost structure and cannot achieve viability on a long-term sustainable basis in their industry.

46. <u>Crippling Legacy Costs</u>. As stated above, the Debtors participate in 40 Multiemployer Plans. The Multiemployer Plans are structured to place the financial burdens of all of the retirees under the plans upon the remaining companies in the plans that have active union employees. Over the last several decades, the number of companies supporting the Multiemployer Plans has shrunk significantly as a result of the voluntary and involuntary withdrawal of many employers and the fact that virtually no new employers join multiemployer plans today. This significantly increases the burden on the companies, such as the Debtors, that remain. The Debtors' annual cash pension contributions associated with the Multiemployer Plans is approximately \$103 million. Additionally, the Debtors have annual retiree medical obligations of approximately \$1.4 million.

47. <u>Inflexible and Uncompetitive Collective Bargaining Agreements</u>. As stated above, the Debtors are party to 372 separate collective bargaining agreements (collectively, the "<u>CBAs</u>"). The CBAs collectively mandate maintenance of 80 different health and welfare benefit plans, the sheer number of which impose excessive administrative and cost burdens on the Debtors. The CBAs mandate increases in wages and medical and other benefits for the fiscal year ending June 2, 2012 that total an additional \$31 million. In addition, the CBAs

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 20 of 163

contain a variety of different work rules that hamstring operations and make the CBAs uncompetitive as well as extremely difficult to administer. For example, the Debtors often provide both bread and cake products to an individual customer location. The existing work rules require that, on many routes, separate trucks must deliver the bread and cake products to that single customer location. The work rules also require that, in some bakeries and distribution centers, a separate individual must be used to load the trucks (the Debtors' competitors have drivers who load their own trucks) and separate people must load either bread or cake onto a truck. Finally, work rules require that, in some instances even when a route representative is already visiting a customer location, that representative may not move product within that location; rather, a separate employee must visit the customer location to move product from the back room to the shelf. Often, this so-called "pull-up" employee cannot move both bread and cake and, thus, two "pull-up" employees must make this same trip. This multiplies the number of individuals necessary to deliver product to customers and doubles the costs associated with trucks and fuel. Finally, the work rules prevent the Debtors from implementing alternative distribution systems into new, currently unserved markets.

48. <u>Unsustainable Debt Levels</u>. As set forth above, the Debtors have several tranches of secured debt totaling approximately \$860 million. While the impact of this debt burden was somewhat ameliorated in the near term by the carefully constructed payment-in-kind features, it is incompatible with achieving a competitive cost structure, funding sorely needed capital improvements and long-term viability.

#### Sale Efforts

49. In addition to focusing on areas to improve profitability and reduce costs, the Debtors have also spent considerable time exploring opportunities to sell their businesses. In recent years, the Debtors have explored with little success, various strategic M & A alternatives,

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 21 of 163

including a large-scale merger or acquisition of the entire company and sales of large and small parts of the individual businesses. In 2010, the Debtors retained Goldman Sachs and JPMorgan to explore going concern sale opportunities. Goldman Sachs and JPMorgan contacted potential strategic buyers and financial sponsors, including Grupo Bimbo, Flowers Foods, Hershey, Smuckers, Kraft, B&G Foods, Pepperidge Farm, Blackstone and KKR, but could not obtain any offers to purchase any portion of the Debtors' businesses.

50. In 2011, the Debtors retained Houlihan Lokey to explore sales of the Debtors' smaller assets and individual brands. Houlihan Lokey oversaw the Debtors' sale of Mrs. Cubbison's to Sugar Foods Corporation for \$12 million, but was unable to sell any of the Debtors' core assets.

## **Restructuring Initiatives**

51. The Debtors require systemic changes to regain their competitive posture. Management has developed a business plan to achieve these systemic changes and position the Debtors for long-term viability. The Debtors formulated a turnaround plan that encompassed several business plan initiatives that they believe will bring long term benefits and increased EBITDA (the "<u>Turnaround Plan</u>"). The Turnaround Plan includes various cost-saving and revenue-generating restructuring initiatives that will allow the Debtors to maximize the profitability of their enterprise and to resolve many of the operational inefficiencies described above.

52. Several of the Turnaround Plan's restructuring initiatives aim to reduce costs associated with the compensation packages (including pension) provided to Debtors' union work force and to eliminate archaic "work rule" requirements that have prevented the Debtors from running our businesses efficiently and pursuing potentially profitable revenue sources.

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 22 of 163

Many of these initiatives will require modification of our collective bargaining agreements and cannot be implemented without union consent or an order from the Court.

53. For example, under the Turnaround Plan, the Debtors seek to eliminate their crippling payment obligations to the Multiemployer Plans and to reduce costs associated with providing health and welfare benefits to their union employees. These and other initiatives are designed to bring the total compensation packages provided to the Debtors' union workforce in line with those of similarly-skilled domestic workers.

54. The key revenue-generating initiative in the Turnaround Plan involves the implementation of alternative product delivery methods. As described above, many of the Debtors' collective bargaining agreements mandate that only RSRs distribute products directly to the customer locations. Because of fixed costs associated with RSRs, including their compensation and gasoline and truck maintenance expenses, low revenue and other delivery stops by the RSRs are not profitable. Moreover, many potential customers refuse to allow products to be delivered directly to customer store locations. As a result, the Debtors have not been able to profit from many of their existing delivery stops and have been unable to enter potentially profitable markets, such as dollar stores, vending services and movie theatres that are not currently serviced by the Debtors. Under the Turnaround Plan, the Debtors seek to outsource these low revenue and other delivery stops to third party distribution operators who could profitably deliver the Debtors' products. The Debtors have developed products based on their best-selling cake items that have a longer shelf-life and can withstand freezing en route to customers over longer transportation hauls. The formulation and regulatory process relating to these products is complete, but the products cannot be rolled out unless the Debtors obtain certain modifications to their existing collective bargaining agreements.

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 23 of 163

55. The remaining restructuring initiatives included in the Turnaround Plan do not require any modification of the Debtors' collective bargaining agreements. These initiatives primarily seek to eliminate inefficiencies throughout the Debtors' operations. For example, the Debtors seek to reduce excess baking capacity and to increase the efficiency of their remaining capacity. The Debtors also plan to upgrade their aging vehicle fleet and to consolidate a number of their distribution centers in order to increase the efficiency and profitability of their distribution network. In addition, the Debtors will improve their ability to manage inventory by installing tracking software at many of their distribution centers. The Debtors also will close unprofitable bakery outlet stores and modify their pricing strategy and inventory to increase store profitability. Lastly, while the Debtors realize that there are areas where they will have to reinvest selling, general and administrative expense, the Turnaround Plan also includes plan to substantially reduce other costs associated with selling, general and administrative expenses. To date, these initiatives have not been rolled out because of the Debtors' liquidity restraints.

56. Finally, under the Turnaround Plan, the Debtors also would seek to restore their advertising and marketing budget so that the they will be able to research and develop new products, and effectively market their products to maintain existing customers and attract new ones.

#### Liquidity Crisis

57. The challenges faced by the Debtors as well as their recent financial performance have led to an increasingly severe liquidity crisis for the Debtors. As of May 2009, shortly after their emergence from the IBC Bankruptcy, the Debtors had more than \$115 million in cash, and the Senior Secured Revolving Credit Facility was undrawn. One year later, in May 2010, the Debtors still had more than \$82 million in cash and the Senior Secured Revolving

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 24 of 163

Credit Facility remained undrawn. By May 2011, however, the Debtors had only \$35 million cash on hand and had drawn \$50 million in principal from the Senior Secured Revolving Credit Facility. In addition, in March 2011, although there was a modest amount of additional availability under the Senior Secured Revolving Credit Facility, the Debtors determined that they could not satisfy the conditions for further borrowing under the facility.

58. Adjusting for one-off receipts, such as tax refunds and the proceeds from asset sales, the Debtors have consumed approaching \$250 million in cash from the time of their emergence from the IBC Bankruptcy until the end of 2011.

#### Labor Negotiations

59. This liquidity crisis led the Debtors to ramp up an effort in the fourth quarter of 2010 to engage the IBT regarding potential modifications to the existing labor agreements. The Debtors provided representatives of the IBT with access to the Debtors' books and records. Ultimately, in April 2011, after various negotiations, Hostess and the IBT international leadership agreed to some modifications to the IBT's collective bargaining agreements, subject to ratification by the IBT membership. These modifications were contained in a letter agreement (the "IBT Letter of Understanding").

60. In part due to the positive developments with the IBT, in late March 2011, two of the Sponsor Funds and Hostess, with the required approval of the lenders in the other debt tranches, agreed to have such Sponsor Funds make an additional investment of \$30 million through the purchase of the Series C 2019 Notes, the proceeds of which were received in March 2011.

61. These proceeds provided the Debtors with additional time while they awaited the vote of the IBT membership on the terms of the IBT Letter of Understanding. In May 2011, the IBT membership voted down the proposed modifications by a vote of 52% to

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 25 of 163

48%. Accordingly, Hostess was forced to suspend the various changes that they were on the cusp of implementing that were linked to the ratification of the IBT Letter of Understanding.

62. On September 23, 2011, the Debtors presented the IBT with a revised proposal. Since submitting the revised proposal, the Debtors have met in person with IBT representatives in person at least eight separate times and have had numerous additional communications by email and telephone. The Debtors presented the IBT with revised proposals on September 23, December 6, and December 14, 2011 and January 9, 2012. The Debtors have provided the IBT with access to an online data room containing over 625 documents that the Debtors believe are sufficient to permit each of their unions to evaluate their proposal (the "Data Room"). Additionally, the Debtors have responded to over 160 information requests from the IBT.

63. On June 29, 2011, the Debtors met with the BCT to discuss generally modifications to the BCT Collective Bargaining Agreements. On July 6, 2011, the Debtors presented the BCT with a detailed set of proposed modifications. The Debtors made revised proposals to the BCT on September 22, December 8, December 14, December 19 and December 22, 2011. Since delivery of the initial proposal, the Debtors have met in person with BCT representatives to discuss those proposed modifications at least 11 times, and have had numerous additional communications by email and telephone. The Debtors have provided the BCT with access to the Data Room. Additionally, the Debtors have responded to numerous information requests from the BCT.

64. Additionally, beginning in October 2011, the Debtors provided proposals for modifications to their collective bargaining agreements to each of their other 10 unions (collectively, the "<u>Other Unions</u>"). Each of the Other Unions was offered access to the Data

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 26 of 163

Room. Prior to the Petition Date, the Debtors met with, or attempted to meet with, each of the Other Unions.

## The Decision to File Chapter 11

65. In light of the above, Hostess Brands, Inc. and its Board of Directors began to examine their restructuring alternatives. It was clear to the Board that additional liquidity was urgently needed. In June 2011, to address the Debtors' immediate liquidity needs, IBC Investors I, LLC made an additional \$10 million equity investment in Hostess. The Debtors believed that IBC Investors I might be willing to make additional investments into the businesses if certain labor concessions could be obtained and operational goals achieved. The IBT and the BCT each retained legal and financial professionals and began a due diligence process in preparation for negotiations with the Debtors related to modifications to the Debtors' CBAs that the Debtors believed provided the support needed for an additional capital infusion. Contemporaneously, the Debtors sought additional short-term financing from various parties in order to permit sufficient time to negotiate labor concessions with the IBT and the BCT that could pave the way for an out-of-court restructuring or a pre-arranged chapter 11 proceeding.

66. In August, the Debtors were able to obtain additional liquidity from a subset of their First Lien Term Loan Lenders through the Tranche C First Lien Term Loan. The Tranche C First Lien Term Loan provided the Debtors with approximately \$20.5 million of additional liquidity. While this liquidity provided the Debtors with additional time to negotiate with the IBT and the BCT, it did not solve the Debtors' fundamental liquidity problems. Notwithstanding every effort to preserve cash, the Debtors' cash position continued to deteriorate. Accordingly, after consultation with its advisors, the boards of directors of the Debtors authorized them to commence these chapter 11 cases. The Debtors intend to continue to

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 27 of 163

negotiate with their unions, pension funds and lenders, and to use the tools available to them in chapter 11, to effect the systemic changes that their businesses require.

## Part IV

## **Facts in Support of First Day Pleadings**

67. The Debtors operate in a highly competitive industry. It is, therefore, critically important for Hostess to make a seamless transition into chapter 11 to preserve both their reputation and the loyalty and goodwill of their customers, suppliers and employees. To do so, sales and operations must continue in the ordinary course of business. It is also imperative that the Debtors remain on good terms with their key suppliers so that current operations continue uninterrupted.

68. These goals, difficult while conducting operations under any chapter 11 process, will be particularly challenging as customers and suppliers have recent memories of the IBC Bankruptcy. To maintain their business operations without interruption, therefore, the Debtors have filed a number of First Day Pleadings designed to facilitate their transition into these chapter 11 cases. The Debtors anticipate that the Court will conduct a hearing soon after the commencement of their chapter 11 cases (the "<u>First Day Hearing</u>") at which the Court will hear and consider many of the First Day Pleadings.<sup>5</sup>

69. Generally, the First Day Pleadings have been designed to meet the primary goal of continuing the Debtors' postpetition operations in a manner that will maximize value to all stakeholders. As such, the First Day Pleadings seek to: (a) foster a business as usual atmosphere; (b) promote confidence and maintain support among customers, distributors, employees, unions, vendors, service providers and certain other key constituencies; (c) establish

<sup>&</sup>lt;sup>5</sup> Capitalized terms used below in the descriptions of the First Day Pleadings and not otherwise defined have the meanings given to them in the applicable First Day Pleadings.

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 28 of 163

procedures for the smooth and efficient administration of these chapter 11 cases; and (d) lay the groundwork for a successful restructuring of the Debtors' liabilities.

70. Several of the First Day Pleadings request authority to pay certain prepetition claims. Rule 6003 of the Federal Rules of Bankruptcy Procedure (the "<u>Bankruptcy</u> <u>Rules</u>") provides that the court will not consider motions to pay prepetition claims during the first twenty days after the filing of a chapter 11 petition "except to the extent necessary to avoid immediate and irreparable harm." In recognition thereof, the Debtors have narrowly tailored their requests for authority to pay prepetition claims to those circumstances where the failure to do so would, indeed, result in immediate and irreparable harm.

71. Significant impairment of the Debtors' business operations, or of their relationships with their employees, customers or vendors would clearly imperil the Debtors' chances of a successful reorganization. The Debtors operate in a highly competitive sector of the domestic economy in which any disruption to the Debtors' ability to maintain their operations in the ordinary course will have an immediate and irreparable harmful impact upon the going concern value of the estates to the detriment of all of the Debtors' stakeholder constituencies. I believe that payment of those selected prepetition claims identified in the First Day Pleadings will forestall such irreparable harm and that all creditors of the Debtors will ultimately benefit from the relief requested therein.

72. I have reviewed each of the First Day Pleadings with the Debtors' counsel, and I believe that the relief sought in each of the First Day Pleadings is tailored to meet the goals described above and, ultimately, will be critical to the Debtors' ability to reorganize through chapter 11.

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 29 of 163

73. I also believe that it is critical that the First Day Pleadings be heard as soon as possible to avoid immediate and irreparable harm to the Debtors' estates. If the First Day Pleadings are not granted on an expedited basis, the Debtors will, among other things, not have access to cash and will be unable to fulfill many of their ongoing obligations to, among others, employees, customers, vendors, lessors and other service providers. Under such circumstances, the Debtors will likely be unable to continue to operate their bakeries and distribute their goods to consumers. A lack of product on the shelves will harm the brand loyalty of the Debtors' wholesale and retail customers who expect a regular supply of the Debtors' products and, without which, will be likely to replace the Debtors' products with the products of the Debtors' competitors.

74. If the Debtors' business operations are disrupted as described above, harmful consequences will befall not only their customers but also their many employees whose livelihood depends upon the continued operation of the Debtors. In light of the breadth of the Debtors' operations, the impact of a disruption to the Debtors' businesses would be widespread throughout the United States. Accordingly, the expedited approval of the First Day Pleadings is (a) critical to the continued viability of the Debtors; (b) necessary to avoid immediate and irreparable harm; and (c) in the best interests of all of the Debtors' stakeholders.

#### **Expedited Hearings on the First Day Pleadings**

75. Given the importance of the relief sought in the First Day Pleadings to the Debtors' ability to preserve value as they seek to reorganize, the Debtors will move for entry of an order scheduling an expedited hearing on the First Day Pleadings.

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 30 of 163

# Pleadings Regarding Business Operations of Debtors and Payment of Prepetition Claims

## a. **Employee Wages and Benefits**

76. The Debtors currently employ approximately 19,000 full-time and parttime employees. Approximately 83% of the Debtors' employees are members of 12 different unions, subject to 372 collective bargaining agreements. The Debtors also utilize the services of certain independent contractors pursuant to formal and informal arrangements<sup>6</sup> (collectively with the Debtors' union and non-union employees, the "<u>Employees</u>").

77. Any delay or disruption in the provision of employee benefits or the payment of compensation will imperil the Debtors' relationships with the Employees and irreparably impair workforce morale at the very time when the dedication, confidence and cooperation of the Employees is most critical. The Debtors simply cannot risk the substantial disruption of business operations and immediate and irreparable harm that would inevitably result from any further decline in workforce morale attributable to the Debtors' failure to make employee wage and compensation payments in the ordinary course of their businesses. Moreover, many of the payments that would be made by the Debtors are payments that are required to be paid under the terms of collective bargaining agreements.

78. Accordingly, the Debtors have requested the entry of an order authorizing them, in accordance with their stated policies (as such policies may be modified from time to time) and in the Debtors' sole discretion, to pay (or honor their obligation to provide): (i) pay claims for prepetition wages, salaries, commissions, contractual compensation and other accrued compensation and related costs (collectively, the "<u>Prepetition Compensation</u>") to the Debtors'

<sup>&</sup>lt;sup>6</sup> Independent contractors include, for instance, individuals retained to provide temporary services to replace permanent employees who left on a voluntary basis, assist with shelf presentation or to perform other discrete projects.

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 31 of 163

Employees and Independent Contractors; (ii) honor sick leave, vacation and holiday time policies; (iii) reimburse all prepetition employee business expenses (the "<u>Prepetition Business</u> <u>Expenses</u>"); (iv) make prepetition contributions and pay benefits under certain employee benefit plans; (v) pay prepetition payroll deductions with respect to the Employees; and (vi) pay all costs and expenses incident to the foregoing payments and contributions (including administrative and processing costs); and (b) granting certain related relief..

79. In the instant case, the amount of prepetition wages, salaries or commissions paid to or on account of any particular Employee will not exceed the sum of \$11,725 allowable as a priority claim under section 507(a)(4) or section 507(a)(5) of the Bankruptcy Code. The Debtors estimate that the amount of wages, salaries and commissions owed to the Employees as of the Petition Date is approximately \$21 million in the aggregate.

80. With respect to the Prepetition Business Expenses, prior to the Petition Date, the Debtors' committed in the ordinary course of their business to reimburse the Employees for certain expenses incurred within the scope of their employment and on behalf of the Debtors, including auto mileage, travel, lodging, meals or other necessary and appropriate expenses. Because the Debtors filed their chapter 11 petitions in the midst of certain of their regular expense reimbursement cycles, certain of the Employees have not yet been reimbursed for Prepetition Business Expenses previously advanced on behalf of the Debtors. These expenses were incurred by the Employees in the performance of their duties and should be reimbursed. For the Debtors' 2011 fiscal year ended May 28, 2011, the Debtors paid, on average, \$1.1 million in business expense reimbursement per four-week payroll period.

81. The payment of the Prepetition Compensation and Prepetition Business Expenses is essential to the Debtors' efforts to reorganize and maximize the value of their

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 32 of 163

businesses and provide value to stakeholders. In particular, any delay or disruption in reimbursement of Prepetition Business Expenses could result in the Employees being forced to choose between paying for such Prepetition Business Expenses out of their personal accounts (to the extent they are able to do so) or risk damaging their credit. This result will destroy the Debtors' relationships with their Employees and irreparably impair workforce morale at the very time when the dedication, confidence and cooperation of the Employees is most critical.

82. In addition, bolstering the morale of the Employees and ensuring the uninterrupted availability of their services will assist the Debtors in (a) maintaining a "business as usual" atmosphere to the extent possible, and (b) preserving the Debtors' relationships with customers and vendors so that these relationships can be continued to provide value in connection with any restructuring plan. Finally, the Debtors must continue their corporate policies of permitting certain Employees to incur business related expenses and thereafter seek reimbursement by submitting appropriate invoices or vouchers to maintain necessary oversight and quality control and to enable many key Employees to perform their jobs effectively.

#### b. Workers' Compensation

83. In accordance with applicable state law, the Debtors maintain workers' compensation insurance in each of the states in which they operate. The Debtors' failure to pay these amounts, where necessary or appropriate, could adversely impact the administration of these chapter 11 cases and the preservation of the value of the Debtors' estates. If workers' compensation coverage is not maintained as required by applicable state laws, without interruption, during periods when the Debtors are conducting business activities: (a) employees could bring lawsuits for damages; (b) the Debtors' business activities in certain states could be enjoined; (c) the Debtors' officers could be subject to criminal prosecution; and (d) ultimately,

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 33 of 163

the Debtors may be required to make alternative arrangements for workers' compensation coverage to return to compliance — almost certainly at a much higher cost. Moreover, nearly all of the Debtors' workers compensation obligations are collateralized by restricted irrevocable letters of credit, surety bonds or cash in trust (the "<u>Collateral Requirements</u>"). Accordingly, any failure by the Debtors to honor their workers' compensation obligations will result in the Debtors' insurance companies or applicable state workers' compensation authorities drawing from the Collateral Requirements to satisfy these obligations.

84. Accordingly, the Debtors will seek an order of the Court authorizing them to continue their Workers' Compensation Programs in all applicable states and jurisdictions, to maintain these Workers' Compensation Programs and to pay the Prepetition Workers' Compensation Claims in their discretion and in accordance with their business judgment. In connection therewith, the Debtors also request that the order authorize them to pay, in their sole discretion, premiums and certain other processing costs arising under, or related to, their Workers' Compensation Programs.

#### c. <u>Essential Suppliers</u>

85. The Debtors, in the ordinary course of their businesses, utilize certain suppliers who supply goods or services critical to the continued operation of the Debtors' businesses (collectively, the "<u>Essential Suppliers</u>"). The Essential Suppliers are comprised of: (a) direct single source suppliers of goods (<u>i.e.</u>, vendors that are the sole supply of goods necessary to produce the Debtors' products); and (b) direct large scale suppliers of goods (<u>i.e.</u>, vendors that supply an amount of goods necessary to produce the Debtors' products that would be difficult or impossible to replace).

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 34 of 163

86. The Debtors intend to seek to enforce their contractual agreements with their suppliers and will seek to require them to continue to ship to the Debtors notwithstanding the commencement of these chapter 11 cases. Nonetheless, the Debtors have determined, in the exercise of their business judgment, that obtaining authority to pay a certain, limited number of Essential Suppliers (in the amounts and upon the conditions set forth in the relevant motion) is vital to the continued operation of their businesses. Moreover, the Debtors intend to require postpetition commitments from Essential Suppliers in exchange for, and as a condition to, the payment of the Essential Supplier Claims. The Debtors have requested authority to pay up to \$14 million in Essential Supplier Claims.

87. In addition to the Essential Suppliers, the Debtors will seek to pay certain Prepetition Claims of Comdata Network, Inc. ("<u>Comdata</u>") totaling approximately \$1.7 million. As described further in the motion, Comdata provides credit cards that are primarily used by the Debtors' employees to purchase fuel for corporate trucks and vehicles vital to the Debtors' supply chain. Furthermore, pursuant to section 365(e)(2)(B), Comdata is not required to continue to provide credit to the Debtors after the Petition Date. The Debtors believe, based on their experience in the IBC Bankruptcy, that Comdata will terminate the Debtors' ability to use such credit cards, thereby rendering the Debtors supply chain inoperative due to their employees' inability to refuel their vehicles, if Comdata is not paid any prepetition amounts due to it.

88. In connection with the relief described above, the Debtors are further seeking approval of certain procedures to address those vendors who repudiate and refuse to honor their postpetition contractual obligations to the Debtors. Because the Debtors will expect most of their vendors to continue to do business with them postpetition, notwithstanding the nonpayment of prepetition claims, establishing procedures that will bring vendor issues before

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 35 of 163

the Court on an expedited basis will be important to preventing supply disruptions and interruptions for the Debtors' customers.

#### d. **Prepetition Lienholder Claims**

89. In the operation of their businesses, certain parties with commercial relationships with the Debtors, such as Shippers and warehousemen (collectively, the "<u>Lienholders</u>"), may obtain potential liens on, and interests in, including in some cases a right to possession of, property owned by the Debtors. A failure to pay the claims of the Lienholders (collectively, the "<u>Lienholder Claims</u>") could have a significant adverse impact on their operations by preventing access to goods and services critical to the operation of their businesses.

90. Many of the Lienholders have fully secured claims that would be paid in full within the Debtors' chapter 11 cases or will assert that such claims are fully secured. Accordingly, the Debtors are seeking an order authorizing them, in their sole discretion, to pay certain prepetition Lienholder Claims subject to the terms and conditions set forth in the relevant motion and in an amount not to exceed the aggregate Lienholder Cap of \$2.5 million.

## e. **PACA Claims**

91. It is possible that a certain portion of the goods the Debtors purchased prepetition but had not yet paid for may qualify as "perishable agricultural commodity[ies]" under the Perishable Agricultural Commodities Act of 1930 ("<u>PACA</u>"). PACA provides various protections to fresh fruit and vegetable sellers, including establishing a statutory constructive trust consisting of a buyer's entire inventory of food or other derivatives of perishable agricultural commodities, the products derived therefrom and the proceeds related to any sale of the commodities or products. It is my understanding that any such funds related to a trust created

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 36 of 163

pursuant to PACA are preserved as a non-segregated floating trust that may be commingled with non-trust assets and that such funds are not property of a debtor's estate.

92. Because the funds held pursuant to PACA are not property of the Debtors' estate until suppliers of goods covered by PACA are paid, payments to such suppliers will not reduce estate assets. In fact, payments made on account of PACA goods will inure to the benefit of the Debtors and all parties in interest by (a) facilitating the continued purchase and receipt of fresh produce and other products; and (b) avoiding potential disruption to the Debtors' business operations. Accordingly, the Debtors, seek the authority to establish procedures for the orderly reconciliation, disposition and payment of claims related to PACA to ensure that the supply of fresh produce and related products continues unimpeded.

## f. Trust Fund and Other Taxes

93. In the ordinary course of their business, the Debtors collect or remit sales, use, franchise, business licensing and certain other taxes (collectively, the "Prepetition Taxes") owed to certain taxing authorities (collectively, the "Taxing Authorities"). In many, if not all, cases, the Debtors have prepaid Prepetition Taxes attributable to the period preceding the Petition Date. The Debtors attempted to prepay accrued obligations to the Taxing Authorities prior to the Petition Date and believe that the majority of their Prepetition Taxes have been paid. However, to the extent that they were unable to make such prepayments or such prepayments prove to be insufficient to cover all of the obligations, the Debtors seek the entry of interim and final orders allowing them, in their sole discretion, to pay the Prepetition Taxes to the Taxing Authorities because: (a) certain Prepetition Taxes may remain outstanding (or certain of the Debtors' checks prepaying the Prepetition Taxes may not have cleared); (b) certain of the Prepetition Taxes do not constitute property of the Debtors' chapter 11 estates; (c) substantially

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 37 of 163

all of the Prepetition Taxes constitute priority claims that would be paid in full under a chapter 11 plan; (d) the failure to pay certain of the Prepetition Taxes may impact the Debtors' ability to conduct business in certain jurisdictions and consummate certain necessary postpetition transactions; and (e) the Debtors' officers and directors may face personal liability if certain of the Prepetition Taxes are not paid.

#### g. <u>Customer Obligations</u>

94. The Debtors' ability to transition seamlessly through these chapter 11 cases, maintain revenues and preserve the value of their estates is dependent upon the continuing loyalty and goodwill of their customers, particularly their wholesale customers. The Debtors, in the ordinary course of their businesses, engage in certain customer programs (e.g., repurchase of damaged and dated goods, customer merchandising agreements and sales adjustment and coupon programs) (collectively, the "<u>Customer Programs</u>"). The common goals of the Customer Programs have been to meet competitive pressures, ensure customer satisfaction and generate goodwill for the Debtors, thereby allowing the Debtors to retain current customers, attract new ones and ultimately enhance revenue and profitability.

95. In many situations, the failure to honor certain obligations related to the Customer Programs could result in customers seeking to recover these amounts through setoff or recoupment against the Debtors' accounts receivable. By contrast, honoring these prepetition obligations will require a limited and reasonable expenditure of estate funds and will assist the Debtors in preserving their key customer relationships. Moreover, amounts related to the Customer Programs are small in comparison to potential losses in value to the Debtors' estates if customer goodwill is damaged. The Debtors believe that, as of the Petition Date, the aggregate amount outstanding with respect to Customer Programs is less than \$28.4 million. In practice,

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 38 of 163

honoring Customer Obligations will have even less impact on the Debtors' cash flows than this amount because the majority of the Debtors' costs associated with Customer Programs are satisfied with customer credits or further shipment of the Debtors' products.

96. Accordingly, to preserve their revenue sources for the benefit of their chapter 11 estates, and as a sound exercise of the Debtors' business judgment, the Debtors are seeking approval, in their sole discretion, to (a) perform their prepetition obligations to their customers pursuant to the Customer Programs; (b) continue, renew, replace, modify or terminate those Customer Programs as they see fit in their business judgment in the ordinary course of their businesses and without further approval of the Court; and (c) authorize the Debtors to enter into agreements obligating them to honor or perform Customer Obligations.

#### h. Adequate Assurance of Payment of Utilities

97. The Debtors currently use electric, natural gas, heat, water, sewer and other similar services pursuant to thousands of separate accounts provided by approximately 1,000 different utility companies (collectively, the "<u>Utility Companies</u>"). The Debtors estimate that their average monthly obligations to the Utility Companies on account of services rendered total between \$4 million and \$5 million. Uninterrupted utility service is essential to the Debtors' ongoing operations and, therefore, to the success of the Debtors' reorganization. The temporary or permanent discontinuation of utility services at any of the Debtors' facilities could irreparably harm the Debtors' businesses and jeopardize the Debtors' restructuring efforts.

98. Pursuant to section 366(c)(2) of the Bankruptcy Code, I understand that a utility may alter, refuse or discontinue a chapter 11 debtor's utility service if the utility does not receive from the debtor or the trustee adequate "assurance of payment" within 30 days of the commencement of the debtor's chapter 11 case. To comply with the requirements of section 366

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 39 of 163

of the Bankruptcy Code, the Debtors will seek an order of this Court authorizing them to provide a cash deposit to any requesting Utility Company in an amount equal to the Debtors' calculation of the cost of two weeks' worth of utility service, based on historical averages over the past three or twelve months, depending on the type of Utility, as set forth on the Utility Service List attached as Exhibit A to the motion. In addition, if any Utility Company believes additional assurance is required, it may request such assurance, pursuant to specific procedures set forth in the motion.

#### i. Cash Management Motion

99. As noted above, Hostess Brands, Inc. is the direct or indirect parent of each of the other Debtors; accordingly, the Debtors are affiliates. The Debtors, as affiliated entities, have historically utilized a consolidated cash management system (as it may be modified, the "<u>Cash Management System</u>") in the day-to-day operation of their businesses. The Cash Management System provides a well-established mechanism for the collection, concentration, management and disbursement of funds used in the Debtors' businesses and provides a system by which the Debtors can accurately record all transactions made. As of the Petition Date, the Debtors maintained approximately 96 bank accounts (collectively, the "<u>Bank Accounts</u>") in the ordinary course of their businesses.

100. In light of the substantial size and complexity of the Debtors' operations, and the volume of cash transactions, if the Debtors are not permitted to continue to utilize the Cash Management System, their operations would be severely, and perhaps irreparably, disrupted. Therefore, it is essential that the Debtors be permitted to continue to consolidate the management of their cash and transfer funds from entity to entity, as needed, in the amounts

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 40 of 163

necessary to continue the operation of their financial affairs and in accordance with their existing cash management practices.

101. Given the Debtors' corporate and financial structure, it would be difficult and unduly burdensome for the Debtors to establish an entirely new system of accounts and a new cash management and disbursement system for each separate legal entity. The Debtors, therefore, will request that the Court authorize the continued use of the Cash Management System, existing Bank Accounts and existing business forms, as well as the Debtors' authority to open and close bank accounts.

102. With one exception, the funds generated by the Debtors are maintained in domestic bank accounts insured by the Federal Deposit Insurance Corporation or the Federal Savings and Loan Insurance Corporation. The Debtors' Bank Accounts are with financial institutions that the Debtors believe are secure. Allowing these accounts to be maintained with the same account numbers will greatly assist the Debtors in accomplishing a smooth transition to operating within chapter 11. Accordingly, the Debtors will seek authority to continue to utilize their existing Bank Accounts and for the continuation of their prepetition deposit practices.

103. The Debtors provide goods and services to, and engage in intercompany financial transactions with, each other in the ordinary course of their respective businesses (collectively, the "Intercompany Transactions"). These Intercompany Transactions reduce the administrative costs incurred by the Debtors and allow for the purchase and supply of essential goods for the operation of the Debtors' businesses. By contrast, if the Intercompany Transactions were to be discontinued, the Debtors would be forced to stop doing business, as no single Debtor has the assets necessary to purchase raw materials, bake goods and sell and ship such goods through distribution channels to customers. The Debtors thus submit that the

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 41 of 163

continuation of the Intercompany Transactions is essential and is to the benefit of the Debtors' respective estates and creditors. As such, Debtors will seek the continuation of these ordinary course intercompany arrangements.

104. The authorization of Intercompany Transactions may result in balances due and owing from one Debtor to another. These balances represent extensions of intercompany credit. To ensure that each individual Debtor will not, at the expense of its particular creditors, fund the operations of another Debtor, the Debtors will continue to maintain records as they did prior to the Petition Date such that any Intercompany Transaction can be properly accounted for if and as necessary. To confirm this, the Debtors also will request that, pursuant to section 503(b) of the Bankruptcy Code, all claims arising from Intercompany Transactions arising after the Petition Date be accorded administrative expense status.

#### Certain Pleadings Relating to the Administration of these Chapter 11 Cases

#### a. Appointment of Notice and Claims Agent

105. The Debtors recognize that the large number of creditors and other parties in interest involved in their chapter 11 cases may impose heavy administrative and other burdens upon the Court and the Clerk's Office. To relieve the Court and the Clerk's Office of these burdens, the Debtors will seek the entry of an order appointing KCC as the Debtors' notice and claims agent in these chapter 11 cases. KCC may, among other things: (a) prepare and serve all notices required in the Debtors' chapter 11 cases, including notice of the commencement of these chapter 11 cases and the initial meeting of creditors under section 341 of the Bankruptcy Code; (b) maintain the official claims register; and (c) assist with the mailing and tabulation of ballots in connection with any vote to accept or reject any plan or plans proposed in these chapter 11 cases. The Debtors obtained and reviewed engagement proposals from three court approved

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 42 of 163

notice and claims agents and selected KCC based on their capability and experience and the cost of their proposal.

#### b. <u>Extension of Time to File</u> <u>Schedules and Statements and List of Physical Inventory</u>

106. Because of the size, complexity and geographic reach of the Debtors' operations and the press of business incident to the commencement of these chapter 11 cases, the Debtors request additional time to gather the information necessary to complete and file the required: (a) schedules of assets and liabilities; (b) schedules of executory contracts and unexpired leases; (c) statements of financial affairs (items (a) through (c) collectively, the "<u>Schedules and Statements</u>"); and (d) list of physical inventory. Accordingly, the Debtors will seek the entry of an order extending by 30 days, until February 24, 2012, the date by which the Schedules and Statements must be filed pursuant to Bankruptcy Rule 1007. Further, the Debtors will seek the entry of an order extending by 15 days, until February 24, 2012, the date by which the List of Physical Inventory must be provided to the U.S. Trustee. The Debtors reserve the right to seek an additional extension of its time to file its Schedules and Statements and provide the List of Physical Inventory to the U.S. Trustee.

#### c. Equity Trading

107. As a result of past losses from the operation of their businesses, the Debtors have estimated that their available net operating losses as of the Petition Date are approximately \$300 million (collectively, the "<u>NOLs</u>"), which amounts could be higher when the Debtors emerge from chapter 11. These NOLs are valuable tax attributes. To preserve to the fullest extent possible the flexibility to craft a plan of reorganization that maximizes the use of their NOLs, the Debtors seek approval of the Equity Trading Procedures, which will enable them

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 43 of 163

to closely monitor certain transfers of equity securities, and thereby put the Debtors in a position

to act expeditiously to prevent or to limit such transfers if necessary to preserve their NOLs.

#### Part V

#### **Information Required by Local Bankruptcy Rule 1007-2**

108. I am informed that Local Bankruptcy Rule 1007-2 requires that certain

information about the Debtors be provided in this Affidavit. Various information satisfying this

rule, including Local Bankruptcy Rule-1007-2(a)(1), is set forth in the text above. The

remaining required information is provided in the attached schedules, as follows:

r	
Schedule 1	The holders of the Debtors' 40 largest unsecured claims, excluding
	claims of insiders and information regarding such claims
Schedule 2	The holders of the Debtors' six largest secured claims and
	information regarding such claims
Schedule 3	A summary of the Debtors' assets and liabilities, in balance sheet
	format, as of December 10, 2011.
Schedule 4	The number and classes of shares of stock, debentures and other
	securities of the Debtors that are publicly held and the number of
	holders thereof, listing separately those held by each of the Debtors'
	officers and directors and the amounts so held.
Schedule 5	All of the Debtors' property in the possession or custody of any
	custodian, public officer, mortgagee, pledgee, assignee of rents or
	secured creditor, or agent for any such entity.
Schedule 6	A list of the premises owned, leased or held under other arrangement
	from which the Debtors operate their businesses.
Schedule 7	The location of the Debtors' substantial assets; the location of their
	books and records and the nature, location and value of any assets
	held by the Debtors outside the territorial limits of the United States.
Schedule 8	A list of the actions or proceedings that are pending or threatened,
	against the Debtors or their property where a judgment against the
	Debtors or a seizure of their property is imminent.
Schedule 9	A list of the names of the individuals who comprise the Debtors'
	existing senior management team, their tenure with the Debtors and a
	brief summary of their relevant responsibilities and experience.
Schedule 10	Estimated amount of weekly payroll for the Debtors' employees (not
	including officers, directors and stockholders) and the estimated
	amount to be paid to officers, stockholders, directors and financial
	and business consultants retained by the Debtors, for the 30-day
	period following the Petition Date.
	period tono milg die t euden Datei

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 44 of 163

Schedule 11	A list of estimated cash receipts and disbursements, net cash gain or
	loss and obligations and receivables expected to accrue that remain
	unpaid, other than professional fees, for the 30 day period following
	the Petition Date.

### **Conclusion**

109. I respectfully request that all of the relief requested in the First Day

Pleadings be granted along with such other and further relief as is just.

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 45 of 163

Hostess Brands, Inc. (for itself and on behalf of the other five Debtors)

Dated: 1/1, 2012

By:

Brian J. Driscoll, as Chief Executive Officer of Hostess Brands, Inc. and an as officer and director of each of the other Debtors

Sworn to and subscribed before me, a notary public

for the State of New York, County of New York, this May of January, 2012.

MARGIE TUAN

MARGIE TOAN OTARY PUBLIC: State of New York No. 01TO5022149 Qualific 1 in Queens County Commission Expires Jan. 3, 20\_14

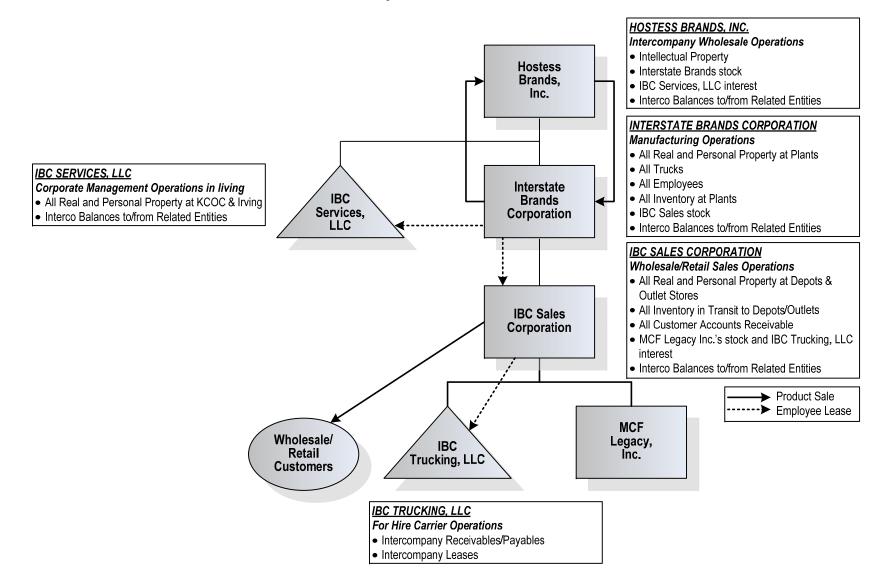
### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 46 of 163

### <u>Exhibit A</u>

(Corporate Structure of the Debtors)

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 47 of 163

### **Corporate Structure**



### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 48 of 163

Schedule 1

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 49 of 163

(1)	(2)	(3)	(4)	(5)
NAME OF CREDITOR	NAME, TELEPHONE NUMBER AND COMPLETE MAILING ADDRESS, INCLUDING ZIP CODE, OF EMPLOYEE, AGENT OR DEPARTMENT OF CREDITOR FAMILIAR WITH CLAIM	NATURE OF CLAIM (trade debt, bank loan, government contract, etc.)	C U D S	AMOUNT OF CLAIM (IF SECURED ALSO STATE VALUE OF SECURITY)
Bakery & Confectionery Union & Industry International Pension Fund	Bakery & Confectionery Union & Industry International Pension Fund ATTN: Robert J. Bergin 10401 Connecticut Avenue Kensington, MD 20895 Tel: 301-468-3742 Fax: 301-468-3748 Email: N/A	Union Health and Welfare / Pension	Contingent Unliquidated	944,158,000
Central States, Southeast and Southwest Areas Pension Plan	Central States, Southeast and Southwest Areas Pension Plan ATTN: Andrew Sprau 9377 W. Higgins Road Rosemont, IL 60018 Tel: 847-518-9800 Fax: 847-518-9773 Email: help@CentralStates.Org	Union Health and Welfare / Pension		11,817,000
Cereal Food Processors	Creal Food Processors ATTN: Breck Barton 2001 Shawnee Mission Parkway Mission Woods, KS 66205 Tel: 913-890-6300 Fax: 913-890-6382 Email: b.barton@cerealfood.com	Flour		8,530,000
Twin Cities Bakery Drivers Pension Fund	Thin Cities Bakery Drivers Pension Fund ATTN: Julie IntVeld 2919 Eagandale Boulevard, Suite 120 Eagen, MN 55121-1464 Tel: 651-686-0513 Email: N/A	Union Health and Welfare / Pension	Contingent Unliquidated	8,357,000
Western Conference of Teamsters Pension Plan	Western Conference of Teamsters Pension Plan ATTN: Michael M. Sander 2323 Eastlake Avenue E. Seattle, WA 98102 Tel: 206-329-4900 Fax: 206-926-2817 Email: mwilliams@nwadmin.com	Union Health and Welfare / Pension		6,997,000
New England Teamsters & Trucking Industry Pension Fund	New England Teamsters & Trucking Industry Pension Fund ATTN: Marchelle Cunningham 1 Wall Street Burlington, MA 01803 Tel: 781-345-4400 Fax: 781-345-4402 Email: N/A	Union Health and Welfare / Pension		4,768,000
Automotive Industries Pension Plan	Automotive Industries Pension Plan Automotive Industries Pension Plan ATTN: Michael Schumacher 1640 South Loop Road Alameda, CA 94502 Tel: 510-836-2484 Fax: Email: N/A	Union Health and Welfare / Pension	Contingent Unliquidated	4,158,000
Bakery Drivers and Salesman Local 550 and Industry Pension Fund	Bakery Drivers and Salesman Local 550 and Industry Pension Fund ATTN: Camille Luisi 6 Tuxedo Avenue New Hyde Park, NY 11040 Tel: 516-747-6884 Fax: 516-747-0676 Email: teamplayer@verizon.net	Union Health and Welfare / Pension		2,268,000
Cargill, Inc.	Cargill, Inc. ATTN: Tony Lane 720 Main St. Kansas City, MO 64105-2004 Tel: 952-742-2898 Fax: 316-292-2233 Email: tony_lane@cargill.com	Flour, Sweetners, Vital Wheat Gluten		1,924,000
Bakery Drivers and Salesmen Local 194 and Industry Pension Fund	Bakery Drivers and Salesmen Local 194 and Industry Pension Fund ATTN: Ellen Romano 2003 Route 130 STE E North Brunswick, NJ 08902 Tel: 732-297-0194 Fax: 732-297-0944 Email: N/A	Union Health and Welfare / Pension		1,846,000
Comdata Corporation	Comdata Corporation ATTN: Pat Franz 5301 Maryland Way Brentwood, TN 63150-0544 Tel: 972-998-0176 Fax: 615-370-7521 Email: PFranz@comdata.com	Fuel Card and Purchase Card		1,700,000

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 50 of 163

(1)	(2)	(3)	(4)	(5)
		NATURE OF CLAIM	С	
		(trade debt, bank	U	AMOUNT OF CLAIM (IF
	NAME, TELEPHONE NUMBER AND COMPLETE MAILING ADDRESS, INCLUDING ZIP CODE, OF EMPLOYEE, AGENT OR DEPARTMENT OF CREDITOR FAMILIAR WITH CLAIM	loan, government	D	SECURED ALSO STATE
NAME OF CREDITOR Local 734 Pension Fund	Local 734 Pension Fund	contract, etc.) Union Health and	S	VALUE OF SECURITY) 1,415,000
	ATTN: Thomas J. Boehm	Welfare / Pension		1,415,000
	6643 North Northwest Hwy			
	Chicago, IL 60631			
	Tel: 773-594-2810			
	Fax: 773-631-3824			
Blommer Chocolate Co.	Email: tom@bakerydrivers-local734.com Blommer Chocolate Co.	Сосоа		1,299,000
Biommer chocolate co.	ATTN: Scott Funk	COCOA		1,255,000
	39857 Treasury Center			
	Chicago, IL 60694-9800			
	Tel: 312-226-7700			
	Fax: 740-965-8088			
	Email: scott@blommer.com			
Caravan Ingredients	Caravan Ingredients	Dough Conditioner,		921,000
	ATTN: Ian Trood 7905 Quvira Road	Base, Enzymes, Stabilizer		
	Lenexa , KS 60674-0045	Stabilizer		
	Tel: 913-890-5637			
	Fax: 913-888-4970			
	Email: itrood@caravaningredients.com			
ADM Inc.		Flour, Cocoa,		912,000
	ADM Inc.	Fat/Oils, Specialty		
	ATTN: Loren Urguhart	Ingredients		
	4666 Faries Parkway			
	Decatur, IL 62526-5666			
	Tel: 913-491-9400 Fax: 905-819-9768			
	Email: loren_urguhart@admworld.com			
Philadelphia Bakery Employers & Food	Philadelphia Bakery Employers & Food Driver Salesmens Union Local 463 & Teamsters Local	Union Health and		891,000
Driver Salesmens Union Local 463 &	676 Pension Plan	Welfare / Pension		,
Teamsters Local 676 Pension Plan	ATTN: Lee Scarpone			
	P.O. Box 740			
	Valley Forge, PA 19482			
	Tel: 215-483-6000			
United Sugars Corp.	Fax: 610-783-6835 United Sugars Corp.	Sugar		858,000
onited Sugars Corp.	ATTN: Dirk Swart	Sugai		858,000
	7401 Metro Blvd			
	Edina, MN 55406-0548			
	Tel: 865-486-0548			
	Fax: 952-831-3217			
	Email: dswart@unitedsugars.com			
Cleveland Bakers and Teamsters Pension	Cleveland Bakers and Teamsters Pension Fund	Union Health and		830,000
Fund	ATTN: Veta Green 9665 Rockside Rd, Suite D	Welfare / Pension		
	Valley View, OH 44125			
	Tel: 216-781-6869			
	Fax: 216-524-7920			
	Email: barbsmith@cbtfunds.com			
Retail, Wholesale & Department Store	Retail, Wholesale & Department Store International Union and Industry Pension Fund	Union Health and		766,000
International Union and Industry Pension	ATTN: Mark Davis	Welfare / Pension		
Fund	PO Box 55728			
	Birmingham, AL 35255			
	Tel: 205-252-3586			
	Fax: 205-251-1234 Email: mdavis@rwdsufunds.com			
Manpower Inc.	Manpower Inc.	Temporary Labor		754,000
·····	ATTN: Karl Borgmann			,
	100 Manpower Place			
	Milwaukee, WI 53212			
	Tel: 414-906-6891			
	Fax: 414-906-6107			
Calico & Song Dalamatra	Email: karl.borgmann@na.manpower.com	Finished Card		C74 000
Calise & Sons Bakery Inc.	Calise & Sons Bakery Inc.	Finished Goods -		671,000
	ATTN: Michael Calise 2 Quality Dr	Bread		
	Lincoln, RI 02865-4266			
	Tel: 401-616-1023			
	Fax: 401-616-1101			

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 51 of 163

(1)	(2)	(3)	(4)	(5)
		NATURE OF CLAIM	С	
		(trade debt, bank	U	AMOUNT OF CLAIM (IF
	NAME, TELEPHONE NUMBER AND COMPLETE MAILING ADDRESS, INCLUDING ZIP CODE, OF	loan, government	D	SECURED ALSO STATE
NAME OF CREDITOR	EMPLOYEE, AGENT OR DEPARTMENT OF CREDITOR FAMILIAR WITH CLAIM	contract, etc.)	S	VALUE OF SECURITY)
Delavau LLC	Delavau LLC	Calcium Carbonate		610,000
	ATTN: Jim Montgomery			
	10101 Roosevelt Blvd			
	Philadelphia, PA 02241-6405			
	Tel: 215-671-1419 Fax: 215-671-0913			
	Email: jmontgomerty@delavau.com			
Accenture LLP	Accenture LLP	Engineering /		600,000
	ATTN: Harin Shetty	Consulting Services		,
	PO Box 70629	5		
	Chicago, IL 60673-0629			
	Tel: 312-965-6644			
	Fax: 913-273-1588			
	Email: harin.shetty@accenture.com			=01.000
Blue Cross Blue Shield	Blue Cross Blue Shield	Insurance		581,000
	ATTN: Joanna Macik			
	901 S Central Expy Richardson, TX 75080-7302			
	Tel: 254-296-7329			
	Fax: 855-831-3249			
	Email: joanna_macik@bcbstx.com			
I.A.M. National Pension Plan	I.A.M. National Pension Plan	Union Health and	1	566,000
	ATTN: Eunice Dietz	Welfare / Pension		,
	1300 Connecticut Ave NW, Suite 300			
	Washington, DC 20036			
	Tel: 202-785-2658			
	Fax: 202-463-8098			
Martine of Martine Jac	Email: jmartocci@iamnpf.org	De al castra		564.000
Malnove Inc. of Nebraska	Malnove Inc. of Nebraska ATTN: Dan Goodrich	Packaging		564,000
	13434 F St			
	Omaha, NE 68137-1118			
	Tel: 847-951-1851			
	Fax: 904-696-1670			
	Email: dan.goodrich@malnove.com			
The Goodyear Tire & Rubber Co	The Goodyear Tire & Rubber Co	Tires and Tubes		552,000
	ATTN: Michael Bohannon			
	1144 E Market St			
	Akron, OH 44316-0001			
	Tel: 330-796-5193			
	Fax: 913-782-3340			
Manailatan Maillinn	Email: Michael_Bohannon@goodyear.com	Wheet Cluter		542,000
Manildra Milling	Manildra Milling ATTN: Jerry Degnen	Wheat Gluten		542,000
	4210 Shawnee Mission Pkwy			
	Shawnee Mission, KS 66205-2506			
	Tel: 800-323-8435			
	Fax: 913-362-0674			
	Email: Gdegnan@manildrausa.com			
SAP America, Inc.	SAP America, Inc.	Financial System of		531,000
	ATTN: Andrea Geppert	Record		
	PO Box 7780			
	Philadelphia, PA 19182-4024			
	Tel: 610-661-1000			
	Fax: 650-847-2663			
MSC Industrial	Email: andrea.geppert@sap.com MSC Industrial	Trade Debt (Perfect	<u> </u>	516,000
	ATTN: Stan Rickert	Commerce)		510,000
	75 Maxess Road			
	Melville, NY 11747			
	Tel: 913-438-6300			
	Fax: 913-438-6309			
	Email: rickers@mscdirect.com			
Waste Management National Services	Waste Management National Services	Trash Service		504,000
	ATTN: Margie Brown			
	PO Box 930580			
	Atlanta, GA 31193-0580			
	Tel: 630-572-1068			
	Fax: 866-247-2755 Email: Mbrown2@wm.com			
Northern New England Benefit Trust	Email: Mbrown2@wm.com Northern New England Benefit Trust	Union Health and		491,000
	ATTN: Cathrine Lavigne	Welfare		451,000
	51 Goffstown Rd			
	Manchester , NH 03102-2746			
	Tel: 603-669-4771			
	Fax: 603-666-4477			
		1		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 52 of 163

(1)	(2)	(3)	(4)	(5)
			_	
		NATURE OF CLAIM	С	
		(trade debt, bank	U	AMOUNT OF CLAIM (IF
	NAME, TELEPHONE NUMBER AND COMPLETE MAILING ADDRESS, INCLUDING ZIP CODE, OF	loan, government	D	SECURED ALSO STATE
NAME OF CREDITOR	EMPLOYEE, AGENT OR DEPARTMENT OF CREDITOR FAMILIAR WITH CLAIM	contract, etc.)	S	VALUE OF SECURITY)
Central Pension Fund of the IUOE	Central Pension Fund of the IUOE	Union Health and		486,000
	ATTN: Michael R. Fanning	Welfare / Pension		
	4115 Chesapeake Street NW			
	Washington, DC 20016			
	Tel: 202-362-1000			
	Fax: 202-448-8270 Email: N/A			
Speedway Superamerica LLC	Speedway Superamerica LLC	Fuel Card		457,000
speedway superamenca LLC	ATTN: Ruth Creel	ruercaru		437,000
	PO Box 1500			
	Springfield, OH 45501-1590			
	Tel: 937-863-7545			
	Fax: 937-863-6737			
	Email: rcreel@speedway.com			
Southern California Bakery Security Fund	Southern California Bakery Security Fund	Union Health And		455,000
Southern california bakery Security Fund	ATTN: Natalie Marshall, Southwest Administrators	Welfare		435,000
	PO Box 92308	Wendre		
	Los Angeles, CA 90009-2308			
	Tel: 626-299-5820			
	Fax: 626-284-0343			
	Email: nmarshall@swadmin.com			
Ortran Inc.	Ortran Inc.	Freight		453,000
	ATTN: Dave Orscheln			,
	4220 S Hocker Dr Ste 170			
	Independence, MO 64055-4767			
	Tel: 816-373-8855			
	Fax: 816-373-8897			
	Email: davidorschein@ortran.com			
Berry Plastics Corp.	Berry Plastics Corp.	Poly Bags		453,000
	ATTN: Dave Klopp			
	Dept 890869			
	Dallas, TX 75312-0869			
	Tel: 410-275-8351			
	Fax: 410-275-8371			
	Email: davidklopp@berryplastics.com			
Bunge North America	Bunge North America	Fats/Oils		427,000
	ATTN: Matt Hall			
	11720 Borman Dr.			
	St. Louis, MO 63179-8000			
	Tel: 402-452-7842			
	Fax: 402-895-9687			
	Email: matt.hall@bunge.com			
Cloverhill Pastry Vending Corp.	Cloverhill Pastry Vending Corp.	Finished Goods -		426,000
	ATTN: Bryan Patrone	Cakes		
	23558 Network Place			
	Chicago, IL 60673-1235			
	Tel: 773-745-9800			
	Fax: 773-745-1647			
CCM Delivery Dreducts	Email: bryan.patrone@cloverhill.com	Mines Day 1		425.000
CSM Bakery Products	CSM Bakery Products	Mixes, Donuts		425,000
	ATTN: Waldon Hodges			
	7905 Quivira Dr			
	Lenexa , KS 30392-0077			
	Tel: 800-892-3039			
	Fax: 770-723-3474			
	Email: walden.hodges@csmglobal.com			

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 53 of 163

Schedule 2

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 54 of 163

#### Schedule 2

#### 7 Largest Secured Claims

Pursuant to Local Bankruptcy Rule 1007-2(a)(5), the following lists the Debtors' seven largest secured claims on a consolidated basis.<sup>1</sup>

Creditor	Address	Principal Amount of Claim <sup>2</sup>	Type of Collateral	Disputed
Silver Point Finance, LLC, as administrative agent and collateral agent for a group of lenders (First Lien Term Loan) – Tranches A and B	Silver Point Finance, LLC 2 Greenwich Plaza Greenwich, CT 06830 Attention: Shawn Creedon and David Reganato	\$373,764,927.70	Substantially all of the Debtors' assets, including without limitation: (a) inventory, work in process, accounts receivable, accounts, contract rights, general intangibles, goods, merchandise, equipment, chattel paper, instruments, contract rights, permits, software, books and records, investment property, intellectual property, documents, equipment, machinery furnishings, tools, furniture and trade fixtures and (b) real property.	No
General Electric Capital Corporation (" <u>GECC</u> "), as administrative agent and collateral agent for a group of lenders (Revolving Credit Agreement)	General Electric Capital Corporation, 299 Park Avenue, 5th Floor New York, New York 10171, Attention: Michelle Handy	\$50,000,000.00	Same collateral as identified above. <sup>3</sup>	No

<sup>&</sup>lt;sup>1</sup> The information herein shall not constitute an admission of liability by, nor is it binding on, the Debtors, nor shall it be construed as any waiver of a right to dispute a claim or lien.

<sup>&</sup>lt;sup>2</sup> The amounts listed herein represent the principal amounts of each claim as of January 10, 2012.

<sup>&</sup>lt;sup>3</sup> Pursuant to the Intercreditor and Subordination Agreement, dated as of February 3, 2009, GECC has a first lien security interest in all accounts, inventory, and certain real property and a second lien interest in all of those assets that Silver Point Finance, LLC has a first lien security interest in. Conversely, Silver Point Finance, LLC has a second lien security interest in assets that GECC has a first lien security interest in.

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 55 of 163

Silver Point Finance,	Silver Point Finance,	\$171,573,362.22	Third lien security interest in the same collateral as identified above.	No
LLC, as administrative	LLC			
agent and collateral	2 Greenwich Plaza			
agent for a group of	Greenwich, CT 06830			
lenders (Third Lien	Attention: Shawn			
Credit Agreement)	Creedon and David			
	Reganato			
The Bank of New York	The Bank of New	\$97,074,831.00	Fourth lien security interest, pari passu with Series B and C	No
Mellon Trust	York Mellon Trust		Convertible Noteholders, in the same collateral as identified above.	
Company, as Trustee	Company, N.A.			
and Collateral Trustee	2 North Lasalle Street,			
for a group of holders	Suite 1020			
(Series A Convertible	Chicago, Illinois			
Notes).	60602			
	Attention: Global			
The Bank of New York	The Bank of New	\$97,074,899.00	Fourth lien security interest, pari passu with Series A and C	No
Mellon Trust	York Mellon Trust		Convertible Noteholders, in the same collateral as identified above.	
Company, as Trustee	Company, N.A.			
and Collateral Trustee	2 North Lasalle Street,			
for a group of holders	Suite 1020			
(Series B Convertible	Chicago, Illinois			
Notes).	60602			
	Attention: Global			
The Bank of New York	The Bank of New	\$31,025,001.00	Fourth lien security interest, <i>pari passu</i> with Series A and B	No
Mellon Trust	York Mellon Trust		Convertible Noteholders, in the same collateral as identified above.	
Company, as Trustee	Company, N.A.			
and Collateral Trustee	2 North Lasalle Street,			
for a group of holders	Suite 1020			
(Series C Convertible	Chicago, Illinois			
Notes).	60602			
	Attention: Global			

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 56 of 163

Silver Point Finance,	Silver Point Finance,	\$28,863,767.47	Substantially all of the Debtors' assets, including without limitation:	No
LLC, as administrative	LLC		(a) inventory, work in process, accounts receivable, accounts, contract	
agent and collateral	2 Greenwich Plaza		rights, general intangibles, goods, merchandise, equipment, chattel	
agent for a group of	Greenwich, CT 06830		paper, instruments, contract rights, permits, software, books and	
lenders (First Lien	Attention: Shawn		records, investment property, intellectual property, documents,	
Term Loan) – Tranche	Creedon and David		equipment, machinery furnishings, tools, furniture and trade fixtures	
С	Reganato		and (b) real property. In an event of default, the Tranche C principal	
	-		and interest are paid before those of Tranches A and B.	

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 57 of 163

Schedule 3

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 58 of 163

#### Schedule 3

#### HOSTESS BRANDS, INC. Consolidated Balance Sheet as of December 10, 2011 (unaudited)

Assets <sup>1</sup>	
Current assets:	
Cash	40,385,793.30
Accounts receivable, net	101,292,857.38
Inventories	55,820,379.46
Assets held for sale	571,151.74
Other current assets	27,765,077.84
Total current assets	225,835,259.72
Fixed Assets	455,865,361.02
Accumulated Depreciation	(83,052,600.60)
Restricted cash	233,604,965.79
Intangible assets	134,626,118.00
Other assets	14,766,797.72
Total assets	981,645,901.65
Liabilities and Stockholders' Equity (deficit)	
Current liabilities:	
Long-term debt payable within one year	29,115,210.92
Accounts payable	74,625,866.29
Accrued expenses	<u>199,807,799.86</u>
Total current liabilities	303,548,877.07
Long-term debt	591,851,604.75
Convertible notes	225,174,731.00
Other liabilities	205,564,373.12
Deferred income taxes	105,434,644.41
Total liabilities	<u>1,431,574,230.35</u>
(to all ald and Frankley (Jaffaid)	
Stockholders' Equity (deficit) Hostess Brands, Inc. stockholders' equity (deficit):	
Preferred stock, \$0.01 par value, 1,000,000 shares authorized, none issued	-
Common stock, \$0.01 par value, 60,000,000 shares authorized, 1,396,000 and	
9,130,000 shares issued, 9,251,000 and 9,078,000 shares outstanding,	
respectively	161,729.17
Additional paid-in capital	151,464,596.96
Retained earnings	(609,024,231.09)
Treasury stock, 145,000 and 52,000 shares at cost, respectively	(1,446,998.38)
Accumulated other comprehensive income	8,916,574.64
Total stockholders' equity (deficit).	(449,928,328.70)
Total stockholders equity (deficit)	(44),720,520.70)
Total liabilities and stockholder's equity (deficit)	<u>981,645,901.65</u>

<sup>1</sup> 

The "book" values referenced herein are not intended to be a representation of fair market value, which may be materially different.

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 59 of 163

Schedule 4

#### Schedule 4

#### **Publicly Held Securities**

Local Bankruptcy Rule 1007-2(a)(7) requires the Debtors to identify the number and classes of shares of stock, debentures and other securities of the Debtors that are publicly held and the number of holders thereof, listing separately those held by each of the Debtors' officers and directors and the amounts so held.

None of the Debtors' outstanding securities were publicly held as of the Petition Date.

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 61 of 163

Schedule 5

#### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 62 of 163

### Schedule 5

### **Debtors' Property Not in the Debtors' Possession**

Pursuant to Local Bankruptcy Rule 1007-2(a)(8), the following lists the Debtors' property that is in the possession or custody of any custodian, public officer, mortgagee, pledgee, assignee of rents, secured creditor or agent for any such entity.

Third Party	Property Description
Various regional domestic shippers used in the	Such property generally consists of (a) goods
ordinary course of the Debtors' business	and raw materials used by the Debtors in
	production of their baked goods and (b)
	finished product of the Debtors that is en route
	to customers. In light of the movement of this
	property through the Debtors' supply chain on
	a "just in time" basis with respect to raw
	materials and via a complicated consolidation
	and delivery system with respect to finished
	product, providing a comprehensive list of the
	persons or entities in possession of the
	property, their addresses and telephone
	numbers, and the location of any court
	proceeding affecting such property would be
	impractical, if not impossible.
Ag Processing	Prepaid deposit in the amount of \$100,000.
Archer Daniels Midland Co	Prepaid deposit in the amount of \$1,300,000.
Milner Milling, Inc	Prepaid deposit in the amount of \$70,000.
Sonstegard Foods Company	Prepaid deposit in the amount of \$250,000.
Fleetnet America Inc	Prepaid deposit in the amount of \$25,000.
Ryder Truck	Prepaid deposit for "purchasing" in the amount
	of \$65,000 and one for "transportation" in the
	amount of \$76,119.
CRG Partners	Retainer in the amount of \$75,000.
Conway, Del Genio, Gries & Co LLC	Retainer in the amount of \$200,000.
Edgeworth Economics	Retainer in the amount of \$75,000.
Fisher & Phillips	Retainer in the amount of \$65,000.
FTI Consulting, Inc.	Retainer in the amount of \$350,000.
Kohn Consulting LLC	Retainer in the amount of \$3,000.
Kurtzman Carson Consultants LLC (KCC)	Retainer in the amount of \$50,000.
John R Crawford	Retainer in the amount of \$5,120.
Jones Day	Retainer in the amount of \$812,750.
Oblon, Spivak, et al.	Retainer in the amount of \$25,000.
Richard Kibbe & Orbe LLP	Retainer in the amount of \$36,813.
Sidley Austin LLP	Retainer in the amount of \$25,000.
Sitrick Brincko Group, LLC	Retainer in the amount of \$50,000.
Skadden, Arps, Slate, Meagher & Flom LLP	Retainer in the amount of \$100,000.

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 63 of 163

Third Party	Property Description
Stinson Morrison Hecker LLP	Retainer in the amount of \$100,000.
Venable LLP	Retainer in the amount of \$200,000.
Willkie Farr & Gallagher LLP	Retainer in the amount of \$60,000.

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 64 of 163

Schedule 6

### Schedule 6

### **Debtors' Property**

Pursuant to Local Bankruptcy Rule 1007-2(a)(9), the following lists the property or premises owned, leased or held under other arrangement from which the Debtors operate their businesses:

Address	Type of Interest	Description of Use
2248 SPENARD RD	Owned	Plant
ANCHORAGE		
AK 99503		
1200 1 <sup>st</sup> AVE S	Owned	Depot/Garage/Wareh
BIRMINGHAM		ouse
AL		
35233-1302		
22 SOUTH 14 <sup>th</sup> STREET	Owned	Plant
BIRMINGHAM		
AL		
35233		
1300 FIRST AVENUE SOUTH	Owned	Plant/Office/Shipping
BIRMINGHAM		
AL		
35233		
310 E KINGS HIGHWAY	Owned	Store/Depot
PARAGOULD		1
AR72450-4428		
6610 DOLLARWAY RD	Owned	Store
PINE BLUFF		
AR		
71602-3430		
3120 JEFFERSON AVENUE	Owned	Store
TEXARKANA		
AR		
71854-2882		
3426 W ADAMS ST	Owned	Store/Depot
PHOENIX		1
AZ		
85009-4720		
3045 NORTH STONE AVENUE	Owned	Store/Depot
TUCSON, AZ		1
85705-5930		
901 ORANGETHORPE	Owned	Store/Depot
ANAHEIM		1 ***
CA		
92801-1126		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 66 of 163

Address	Type of Interest	Description of Use
1998 SOUTH CHESTER	Owned	Store/Depot/Garage
BAKERSFIELD		
CA		
93304-5240		
115 DAWSON	Owned	Store/Depot
CAMARILLO		-
CA		
93012-8003		
2024 PLACENTIA AVE	Owned	Depot
COSTA MESA		-
CA		
92627		
6841 VILLAGE PARKWAY	Owned	Store/Depot
DUBLIN		-
CA		
94568-2403		
1215 CUYAMACA STREET	Owned	Store/Depot
EL CAJON		1
CA		
92020-1549		
355 N. QUINCE	Owned	Store/Depot
ESCONDIDO		-
СА		
92025		
3276 WEST SUSSEX WAY	Owned	Depot
FRESNO		-
CA		
93722		
3279 WEST LANSING WAY	Owned	Store/Depot
FRESNO		
CA		
93722-4917		
6325 SAN FERNANDO	Owned	Depot/Garage/Wareh
GLENDALE		ouse
CA		
LOS ANGELES		
91201-2413		
905 EAST ARROW HIGHWAY	Owned	Depot
GLENDORA		-
CA		
LOS ANGELES		
91740-6109		

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 67 of 163

Address	Type of Interest	Description of Use
2227 NATIONAL AVENUE	Owned	Store/Depot
HAYWARD		1
CA		
ALAMEDA		
94545		
44655 JACKSON	Owned	Depot
INDIO		-
CA		
92201		
44117 DIVISION ST	Owned	Store/Depot/Garage
LANCASTER		
CA		
LOS ANGELES		
93535-3526		
6111 S GRAMERCY PLACE	Owned	Depot
LOS ANGELES		
CA		
90047		
2330 RIPPLE STREET	Owned	Plant
LOS ANGELES		
CA		
90039		
6007 ST ANDREWS PLACE	Owned	Plant
LOS ANGELES		
CA		
90047-1310		
580 JULIE ANN WAY	Owned	Plant
OAKLAND		
CA		
94621		
1781 THIRD	Owned	Depot
RIVERSIDE		
CA		
92507-3435		
1329 FEE DRIVE	Owned	Depot
SACRAMENTO		
CA		
95815		
1324 ARDEN WAY	Owned	Plant
SACRAMENTO		
CA		
95815-3396		

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 68 of 163

Address	Type of Interest	<b>Description of Use</b>
3051 MONTEREY BOULEVARD	Owned	Store/Depot
SAN JOSE		1
СА		
95111-3204		
833 MONTAGUE STREET	Owned	Store/Depot
SAN LEANDRO		······································
CA		
94577-4327		
2450 DE LA CRUZ	Owned	Store/Depot
SANTA CLARA		$r_{\rm F} = r_{\rm F}$
CA		
95050-2923		
1840 SEBASTOPOL RD	Owned	Store/Depot
SANTA ROSA		$r_{\rm F} = r_{\rm F}$
CA		
95407-6819		
3270 SONOMA BOULEVARD	Owned	Store/Depot
VALLEJO		
CA		
94590-2912		
13330 PALMDALE	Owned	Store/Depot
VICTORVILLE		$r_{\rm F} = r_{\rm F}$
CA		
92392-9364		
358 GARDEN HIGHWAY	Owned	Depot
YUBA CITY		1
СА		
95991-5914		
5441 MARSHALL	Owned	Store
ARVADA		
СО		
80002-3801		
1507 DUSTRY	Owned	Depot
COLORADO SPRINGS		_
СО		
80906		
3515 NORTH EL PASO	Owned	Store
COLORADO SPRINGS		
СО		
80907-5422		
80 EAST 62ND AVENUE	Owned	Plant
DENVER		
СО		
80216		

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 69 of 163

Address	Type of Interest	<b>Description of Use</b>
15659 HIGHWAY 34	Owned	Depot
FORT MORGAN		-
СО		
80701		
911 VAN BUREN AVE	Owned	Depot
LOVELAND		
СО		
80537		
20 WELLS ST	Owned	Store/Depot/Garage
BRIDGEPORT		
СТ		
06604-2817		
12880 49TH STREET NORTH	Owned	Depot
CLEARWATER	o whea	Depot
FL		
33762-4605		
301 SOUTH BELCHER RD	Owned	Store/Depot
CLEARWATER		
FL		
33765		
370 S NOVA RD	Owned	Store/Depot
DAYTONA BEACH		-
FL		
32114-4512		
12410 METRO PARKWAY	Owned	Store/Depot
FORT MYERS		_
FL		
33912-1315		
2135 NORTH MARKET ST	Owned	Garage/Storage
JACKSONVILLE		
FL		
32206		
201 BUSCH DR. E	Owned	Plant
JACKSONVILLE		
FL		
32218		
2055 ROGERO RD	Owned	Store
JACKSONVILLE		
FL		
32211		

### 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 70 of 163

Address	Type of Interest	Description of Use
1403 NORTH FLORIDA AVENUE	Owned	Store/Depot
LAKELAND		1
FL		
POLK		
33802		
2991 VAN BUREN AVENUE	Owned	Store/Depot
NAPLES		
FL		
34112-4463		
2200 S DIVISION AVE	Owned	Plant
ORLANDO		
FL		
32805		
535 E. LAKEWOOD RD	Owned	Depot
WEST PALM BEACH		
FL		
PALM BEACH		
33405		
1969 VICTORY DRIVE	Owned	Plant
COLUMBUS		
GA		
31901		
1034 E RIVER DRIVE	Owned	Office/Warehouse
DAVENPORT		
IA 52802 5720		
52803-5739	Ouurad	Ctore/Deret
501 GARFIELD AVE	Owned	Store/Depot
DUBUQUE IA		
52001-3580		
1539 N FEDERAL AVE	Owned	Store/Depot
MASON CITY	Owned	Store/Depot
IA		
50401-1243		
1805 BURTON AVE	Owned	Depot
WATERLOO		20por
IA		
50703-1803		
325 COMMERCIAL AVENUE	Owned	Plant
WATERLOO		
IA		
BLACK HAWK		
50701-1315		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 71 of 163

Address	Type of Interest	Description of Use
2320 UNIVERSITY AVE	Owned	Store
WATERLOO		
IA		
50701-2465		
2366 NEWELL ST	Owned	Warehouse
WATERLOO		
IA		
50703-9511		
1670 HIGHWAY 30N	Owned	Store/Depot
HEYBURN		
ID		
83336		
365 EAST ANDERSON	Owned	Store/Depot
IDAHO FALLS		
ID		
BONNEVILLE		
83401-2017		
1115 WASHINGTON	Owned	Depot
MONTPELIER		
ID		
83254-1343		
3100 POLE LINE RD	Owned	Store/Depot
POCATELLO		
ID		
83201-6120		
548 WASHINGTON	Owned	Store/Depot
TWIN FALLS		
ID		
83301-5642		
1800 SOUTH BELT WEST	Owned	Store
BELLEVILLE		
IL		
62221-7446		~
6420 WEST 87TH STREET	Owned	Store
BURBANK		
60459-2321		
756 NORTH MAIN STREET	Owned	Plant
DECATUR		
IL (2552) 1022		
62521-1023		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 72 of 163

Address	Type of Interest	<b>Description of Use</b>
DECATUR - 735 N WATER ST	Owned	Storage
DECATUR		
IL		
MACON		
62521-1023		
1330 EAST 142ND STREET	Owned	Store/Depot
DOLTON		
IL		
60419-1320		
6697 CENTER GROVE RD	Owned	Store
EDWARDSVILLE		
IL		
62025-2803		
425 AIRPORT RD	Owned	Store/Depot
ELGIN		
IL 60123-9356		
3201 167TH STREET	Owned	Store
HAZEL CREST	Owned	Store
IL		
60429-1026		
7225 SANTE FE DRIVE	Owned	Plant
HODGKINS	Owned	1 funt
IL		
60525		
5545 MILLER CIRCLE DRIVE	Owned	Depot
MATTESON		
IL		
60443		
1541 WEST LINCOLN	Owned	Depot
PEORIA		
IL		
61605-1861		
1511 WEST LINCOLN	Owned	Plant
PEORIA		
IL		
61605-1860		
605 SOUTH SHELLEY	Owned	Store
PEORIA		
IL (1605-1940		
61605-1849 2150 WEST STREET	01	
2150 WEST STREET	Owned	Store/Depot
RIVER GROVE		
IL 60171 1004		
60171-1904		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 73 of 163

Address	Type of Interest	Description of Use
301 W US HIGHWAY 30	Owned	Store/Depot
ROCK FALLS		Ĩ
IL		
61071-2966		
9555 SORENG AVENUE	Owned	Plant
SCHILLER PARK		
IL		
60176		
9655 SORENG AVENUE	Owned	Store/Warehouse/Offi
SCHILLER PARK		ce
IL		
60176-2104		
3225 EAST CLEAR LAKE AVE	Owned	Store/Depot
SPRINGFIELD		-
IL		
62702-6207		
1707 SILVER STREET	Owned	Store
ANDERSON		
IN		
46012-2457		
3060 N. NATIONAL RD	Owned	Plant
COLUMBUS		
IN		
47201-3236		
3080 N. NATIONAL RD	Owned	Store/Storage
COLUMBUS		
IN		
47201-3236		
710 US HIGHWAY 31 NORTH	Owned	Store/Depot
GREENWOOD		
IN		
46142-3935		
2929 NORTH SHADELAND AVENUE	Owned	Plant
INDIANAPOLIS		
IN		
46219-1123		
2801 LAFAYETTE RD	Owned	Store/Depot
INDIANAPOLIS		
IN		
46222-2147		
1518 E 10TH ST	Owned	Store
JEFFERSONVILLE		
IN		
47130-4530		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 74 of 163

Address	Type of Interest	Description of Use
3030 LAFOUNTAIN STREET	Owned	Store/Depot
КОКОМО		1
IN		
46902-3708		
301 SAGAMORE PKWY S	Owned	Store/Depot
LAFAYETTE		1
IN		
47905-4740		
8451 E. US HIGHWAY 20	Owned	Store
MICHIGAN CITY		
IN		
46360-7581		
1626 W US HIGHWAY 52	Owned	Depot
RUSHVILLE		I.
IN		
46173-8789		
4429 S US HIGHWAY 41	Owned	Store
TERRE HAUTE		
IN		
47802-4408		
1525 INDUSTRIAL RD	Owned	Plant
EMPORIA		
KS		
66801-6297		
8960 MARSHALL DRIVE	Owned	Plant
LENEXA		
KS		
66215		
2305 STAGG HILL RD	Owned	Store/Depot
MANHATTAN		-
KS		
66502		
416 N. POPLAR	Owned	Store
NEWTON		
KS		
1333 BEVERLY DRIVE	Owned	Depot
SALINA		-
KS		
67401		
6702 SOUTHSIDE DRIVE	Owned	Store
LOUISVILLE		
KY		
40214-2822		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 75 of 163

Address	Type of Interest	<b>Description of Use</b>
4563 POPLAR LEVEL RD	Owned	Store/Depot
LOUISVILLE		Ĩ
КҮ		
40213-2161		
2117 STATE ROUTE 45 NORTH	Owned	Store/Depot
MAYFIELD		1
KY		
42066-6731		
3400 MACARTHUR DRIVE	Owned	Plant
ALEXANDRIA		
LA		
71302-3331		
2727 ARDENWOOD	Owned	Store
BATON ROUGE		
LA		
EAST BATON ROUGE		
70805-7206		
2193 HIGHWAY 190 WEST	Owned	Store/Depot
DERIDDER		1
LA		
70634-6032		
12448 HIGHWAY 190 WEST	Owned	Depot
HAMMOND		-
LA		
70401-4944		
1200 BERTRAND DRIVE	Owned	Store/Depot
LAFAYETTE		_
LA		
70506-4112		
820 6TH AVENUE	Owned	Depot
LAKE CHARLES		
LA		
70601-4702		
MONROE - 2501 S. GRAND ST.	Owned	Parking
MONROE		
LA		
OUACHITA		
71202-3150		
MONROE - 2603 S. GORDON	Owned	Store
AVENUE		
MONROE		
LA		
71202-3150		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 76 of 163

Address	Type of Interest	Description of Use
S GRAND	Owned	Store/Depot
MONROE		-
LA		
71202-3150		
305 ROBERTSON STREET	Owned	Store/Depot
NEW IBERIA		-
LA		
70560-4484		
433 WEST SOUTH STREET	Owned	Store/Depot
OPELOUSAS		-
LA		
70570-5117		
601 POND STREET	Owned	Store/Depot
BRAINTREE		1
MA		
02184-6823		
91 FOSTER STREET	Owned	Depot
BROCKTON		1
МА		
02301-5918		
189 CRAWFORD STREET	Owned	Depot
FITCHBURG		1
MA		
01420-6815		
420 EASTERN AVENUE	Owned	Depot
MALDEN		-
MA		
02148-5707		
1566 STATE STREET	Owned	Store/Storage
SPRINGFIELD		
MA		
HAMPDEN		
01109-2540		
WAREHAM - 2406 CRANBERRY	Owned	Store/Depot
HIGHWAY		-
WAREHAM		
МА		
PLYMOUTH		
02571-1043		
WEST BOYLSTON - 215 WEST	Owned	Store/Depot
BOYLSTON STREET		-
WEST BOYLSTON		
MA		
01583-1781		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 77 of 163

Address	Type of Interest	<b>Description of Use</b>
983 Milbury Street	Owned	Depot
WORCESTER		1
МА		
01607-1101		
11400 BALTIMORE BOULEVARD	Owned	Store/Depot
BELTSVILLE		-
MD		
20705-1924		
7166 FURNACE BRANCH RD	Owned	Store/Depot
GLEN BURNIE		
MD		
21060-6551		
19946 NATIONAL PIKE	Owned	Store/Depot
HAGERSTOWN		
MD		
21740-1418		
1175 TAFT STREET	Owned	Depot
ROCKVILLE		
MD		
20850-1311		
R5 1755 LEIGHTON RD.	Owned	Store/Depot
AUGUSTA		
ME		
KENNEBEC		
04330-9326		
1 BAKERS WAY	Owned	Plant
BIDDEFORD		
ME		
YORK		
04005-4337		
MEDWAYROAD (ROUTE 157) &	Owned	Depot
TRESTLE ROAD		
MEDWAY		
ME		
413 PRESUMPSCOT STREET	Owned	Depot
PORTLAND		
ME		
04103-5237		
838 NORTH MITCHELL	Owned	Store/Depot
CADILLAC		
MI		
49601		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 78 of 163

Address	Type of Interest	<b>Description of Use</b>
14300 TIREMAN	Owned	Depot
DETROIT		
MI		
48228-6100		
3791 ANN ARBOR RD	Owned	Store/Depot
JACKSON		-
MI		
49202-2729		
238 WEST MOSEL	Owned	Store/Depot
KALAMAZOO		-
MI		
49004		
37051 AMRHEIN	Owned	Store/Depot
LIVONIA		-
MI		
48150-1105		
808 GRATIOT BOULEVARD	Owned	Store/Depot
MARYSVILLE		-
MI		
48040-1127		
35780 GODDARD RD	Owned	Store/Depot
ROMULUS		
MI		
48174-1422		
33801 DEQUINDRE	Owned	Store/Depot
TROY		
MI		
48083-4631		
1401 E LAKE ST	Owned	Store
MINNEAPOLIS		
MN		
55407-1710		
5130 WINNETKA AVE N	Owned	Store/Depot
NEW HOPE		
MN		
55428-4233		
406 37TH ST NE	Owned	Store/Depot
ROCHESTER		
MN		
55906-2809		
1190 GETTY ST S	Owned	Store/Depot
SAUK CENTRE		
MN		
56378-1453		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 79 of 163

Address	Type of Interest	<b>Description of Use</b>
1300 HIGHWAY 12 E	Owned	Store/Depot
WILLMAR		1
MN		
56201-3745		
420/ 422 MAIN STREET	Leased	Parking Lot
BOONVILLE		C
МО		
COOPER		
65233-1570		
500 MAIN STREET	Owned	Plant
BOONVILLE		
МО		
COOPER		
65233-1570		
8503 MANCHESTER RD	Owned	Store
BRENTWOOD		
МО		
63144-2719		
2410 RANGE LINE ROAD	Owned	Depot
COLUMBIA		_
МО		
65201		
12618 SOUTH 71 HIGHWAY	Owned	Store/Depot
GRANDVIEW		
МО		
64030		
401 WEST DUNKLIN	Owned	Store/Depot
JEFFERSON CITY		
MO		
65101-1644		
2815 32ND STREET	Owned	Depot
JOPLIN		
MO		
64804-3132		
1 E ARMOUR (KC OPERATIONS	Owned	Corporate Office
OFFICE)		
KANSAS CITY		
MO		
64111		
1108 E 30TH STREET	Owned	Former Bakery Plant
KANSAS CITY		
MO		
64109		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 80 of 163

Address	Type of Interest	Description of Use
12 E ARMOUR (KC OPERATIONS	Owned	Operations
OFFICE)		1
KANSAS CITY		
МО		
64111		
3000 TROOST AVE	Owned	Store
KANSAS CITY		
МО		
JACKSON		
64109		
13753 MANCHESTER RD	Owned	Store/Depot
MANCHESTER		
MO		
63011-4501		
3507 WOODSON RD	Owned	Store
OVERLAND		
MO		
63114-4202		
920 SOUTH 5TH STREET	Owned	Store
ST CHARLES		
MO		
63301-2417		
1107 MITCHELL AVE	Owned	Store
ST JOSEPH		
MO		
64503		
118 CHEROKEE ST	Owned	Store/Depot
ST JOSEPH		
MO		
64504		
6301 N BROADWAY	Owned	Plant
ST LOUIS		
MO 63147		
4288 CHIPPEWA	Owned	Store
4288 CHIPPEWA ST LOUIS	Owned	51010
MO		
63116-2635		
885 EAST TAYLOR	Owned	Warehouse
ST LOUIS	Owned	watchouse
MO		
63147-2802		
0.517/-2002		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 81 of 163

Address	Type of Interest	<b>Description of Use</b>
E ROANE AVE	Owned	Store/Depot
EUPORA		1
MS		
39744-2610		
2200 HIGHWAY 82 E	Owned	Depot
GREENVILLE		1
MS		
38703-6840		
521 W PARK AVE	Owned	Store/Depot
GREENWOOD		······································
MS		
38930-2955		
1406 MARCUS STREET	Owned	Depot
VICKSBURG		· r · ·
MS		
39180-4253		
5150 MIDLAND RD	Owned	Plant
BILLINGS		
MT		
59101		
MADISON AVENUE 59BLG	Owned	Storage
BILLINGS	o whee	Storage
MT		
59101		
188 PATTON AVE	Owned	Depot
ASHEVILLE	o whee	
NC		
28801		
140 DUPREE STREET	Owned	Depot/Office
CHARLOTTE		
NC		
28208		
US 17 SOUTH	Owned	Store/Depot
ELIZABETH CITY	o whee	Store, Depot
NC		
27909		
902 NEW HOPE RD	Owned	Store/Depot
GASTONIA		Store, Depot
NC		
28054		
2601 MARKET STREET	Owned	Store/Depot
GREENSBORO		Store, Depot
NC		
27401		
2/101		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 82 of 163

Address	Type of Interest	Description of Use
920 W KEVITT DR	Owned	Store/Depot
HIGH POINT		-
NC		
27262		
204 COURT STREET	Owned	Store
MARION		
NC		
28752		
301 SUTHERLAND AVENUE	Owned	Store/Depot
MONROE		
NC		
28110		
2823 NEUSE BLVD	Owned	Store/Depot
NEW BERN	0 whea	Store, Depot
NC		
28560		
2551 N CHURCH ST	Owned	Plant
ROCKY MOUNT	Owned	1 failt
NC		
27804		
901 12TH ST E	Owned	Store
WINSTON-SALEM	Owned	Store
NC		
27106		
1505 EAST MAIN AVENUE	Owned	Depot/Garage
BISMARCK		
ND 50501		
58501		
1700 EAST MAIN AVENUE	Owned	Store
BISMARCK		
ND		
58501		
51 LONDONDERRY TURNPIKE	Owned	Depot
HOOKSETT		
NH		
03106-2013		
39 OLD DOVER RD	Owned	Depot
ROCHESTER		
NH		
03867-3445		
27 HANCOCK STREET	Owned	Store/Garage
ROCHESTER		
NH		
STRAFFORD		
03867-3528		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 83 of 163

Address	Type of Interest	Description of Use
51 TILTON RD	Owned	Store
TILTON		
NH		
03276-5232		
27 INTERCHANGE DRIVE	Owned	Depot
WEST LEBANON		_
NH		
03784-2019		
13 WEST MAPLE	Owned	Parking
BELLMAWR		
NJ		
08031		
26 OLD OLDEN AVENUE	Owned	Store/Depot
HAMILTON		
NJ		
08610-3010		
75 DEMAREST DRIVE	Owned	Plant
WAYNE		
NJ		
07470-6746		
501 CONESTOGA WAY	Owned	Plant
HENDERSON		
NV		
89015-9499		
4715 LONGLEY LANE	Owned	Store/Depot
RENO		
NV		
89502-5953		
102 WEST REMINGTON STREET	Owned	Depot
BLACK RIVER		
NY		
13612		
3030 VETERANS MEMORIAL	Owned	Store/Depot
HIGHWAY		
BOHEMIA		
NY		
SUFFOLK		
11716-1004		
35-05 CONNER STREET	Owned	Depot/Warehouse
BRONX		
NY		
10475		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 84 of 163

Address	Type of Interest	Description of Use
2377 HARLEM RD	Owned	Store
CHEEKTOWAGA		
NY		
14225-4511		
125 SOUTH CENTRAL AVENUE	Owned	Store/Depot
ELMSFORD		1
NY		
10523		
890 SOUTH OYSTER BAY RD	Owned	Store/Depot
HICKSVILLE	o mida	Store, Depot
NY		
11801-3519		
168-46 DOUGLAS AVENUE	Owned	Depot
JAMAICA	Owned	Depot
NY		
11433		
168-23 DOUGLAS AVENUE	Owned	Plant
JAMAICA	Owned	Flain
NY 11433		
	0 1	
569 BROADHOLLOW RD	Owned	Store/Depot
MELVILLE		
NY		
11747		
OZONE PARK - QUEENS - 89-18	Owned	Store/Depot
ATLANTIC AVE		
QUEENS		
NY		
11416		
5820 EAST MALLOY RD	Owned	Store/Depot
SYRACUSE		
NY		
13211-1900		
60-06 37TH AVENUE	Owned	Store/Depot
WOODSIDE		
NY		
11377-2541		
255 NORTH WOODBRIDGE	Owned	Store/Depot
CHILLICOTHE		-
ОН		
45601-2246		
800 GLENDALE MILFORD RD	Owned	Depot
CINCINNATI	o milita	- Por
ОН		
45215-1106		
43213-1100		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 85 of 163

Address	Type of Interest	Description of Use
747 WEST 5TH STREET & 460 LINN	Owned	Plant
STREET		
CINCINNATI		
ОН		
45203-1707		
609 OAKLAND PARK	Owned	Store/Depot
COLUMBUS		_
ОН		
43214-4127		
1306 BRANDT PIKE	Owned	Store/Depot
DAYTON		-
ОН		
45404-2470		
505 DOWNS STREET	Owned	Plant
DEFIANCE		
ОН		
43512-2927		
13976 US ST RT 15	Owned	Storage
DEFIANCE		C
ОН		
43512		
207 N. WOOSTER AVE.	Owned	Depot
DOVER		-
ОН		
44622		
GAHANNA - 350 JOHNSTOWN RD	Owned	Store/Depot
GAHANNA		_
OH		
43230-5716		
1317 HEBRON RD	Owned	Store/Depot
HEATH		
OH		
43056-1075		
1698 FINDLAY RD	Owned	Store/Depot
LIMA		
OH		
45801-3169		
8071 WALES RD	Owned	Plant
NORTHWOOD		
OH		
43619-1000		
3818 WOODVILLE RD	Owned	Store/Depot
NORTHWOOD		
ОН		
43619-1844		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 86 of 163

Address	Type of Interest	Description of Use
257 WEST AVE	Owned	Store
TALLMADGE		
OH		
44278		
1535 MAHONING AVENUE	Owned	Store/Depot
YOUNGSTOWN	o whee	Store, Depot
OH		
44509-2594		
3350 S ASPEN AVE	Owned	Store
BROKEN ARROW	o whee	
OK		
74012-7598		
7401 N.W. CACHE RD	Owned	Store
LAWTON		5000
OK		
73505-2736		
6002 W. OKMULGEE ST	Owned	Store
MUSKOGEE	Owned	Store
OK		
74401-7547		
6702 E 11TH ST	Owned	Depot
TULSA	Owned	Depot
OK		
74112-4620		
1111 S SHERIDAN RD	Owned	Plant
TULSA	Owned	Flant
OK		
74112-5401		
530 EVANS CITY RD	Owned	Depot
BUTLER	Owned	Depot
PA		
16001-8608		
2227 ROUTE 88	Owned	Store/Depot
DUNLEVY	Owned	Store/Depot
PA		
WASHINGTON		
15432		
3370 FOX HILL RD	Owned	Donot
EASTON	Owned	Depot
PA		
18045-8014	0.0001	Store/Darat
1760 GOLDEN MILE HIGHWAY	Owned	Store/Depot
MONROEVILLE		
PA		
15146-2012		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 87 of 163

Address	Type of Interest	Description of Use
9801 BLUE GRASS RD	Owned	Plant
PHILADELPHIA		
PA		
19114-1002		
5710 OXFORD AVENUE	Owned	Store/Depot
PHILADELPHIA		1
PA		
19149-3720		
1700 ISLAND AVENUE	Leased	Depot
PITTSBURGH		
PA		
15233-1091		
1630 LEBANON CHURCH RD	Owned	Store/Depot
PITTSBURGH		-
PA		
15236-1427		
341 STATE STREET	Owned	Store
VANPORT		
PA		
15009-1634		
910 JEFFERSON AVENUE	Owned	Store
WASHINGTON		
PA		
15301-3825		
1150 JEFFERSON BOULEVARD	Owned	Store/Depot
WARWICK		
RI		
02886-2203		
2107 CHESNEE HWY	Owned	Store/Depot
SPARTANBURG		
SC		
29303		
3100 NW PARK DRIVE	Owned	Plant
KNOXVILLE		
TN		
37921		
570 RIVERGATE DR	Owned	Depot/Garage
MEMPHIS		
TN		
38109-2428		
400 MONROE AVENUE	Owned	Plant
MEMPHIS		
TN		
38103-3212		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 88 of 163

Address	Type of Interest	<b>Description of Use</b>
3763 JACKSON AVENUE	Owned	Store/Depot
MEMPHIS		1
TN		
38108-2020		
341 MONROE AVENUE	Owned	Store/Storage
MEMPHIS		C C
TN		
38103-2719		
402 E JACKSON STREET	Owned	Store/Depot
UNION CITY		
TN		
38261-5121		
4120 WEST LEDBETTER DRIVE	Owned	Store/Depot
DALLAS		-
TX		
75233-3527		
5609 WICHITA STREET	Owned	Store/Depot
FORT WORTH		
TX		
76119-6015		
11612 HEMPSTEAD RD	Owned	Depot
HOUSTON		
TX		
77092-6010		
4441 SPENCER HIGHWAY	Owned	Store/Depot
PASADENA		
TX		
77504-1214		
4619 RIGSBY AVENUE	Owned	Depot
SAN ANTONIO		
TX		
78222-1265		
162 SOUTH 100 WEST	Owned	Store/Depot
LOGAN		
UT		
84321-5233		
7522 SOUTH STATE	Owned	Store
MIDVALE		
UT		
84047-2098		-
5923 SOUTH/350 WEST (aka Salt Lake)	Owned	Depot
MURRAY		
UT		
84107-6980		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 89 of 163

Address	Type of Interest	Description of Use
2557 GRANT AVENUE	Owned	Plant
OGDEN		
UT		
84401-3198		
1180 WEST CENTER	Owned	Store/Depot
PROVO		_
UT		
84601-3900		
734 EAST 400 SOUTH	Owned	Plant
SALT LAKE CITY		
UT		
84102-2999		
708 WEST NORTH TEMPLE	Owned	Store/Depot
SALT LAKE CITY		
UT		
84116-3352		
9767 SOUTH 700 EAST	Owned	Store
SANDY		
UT		
84070-3553		
714 22ND ST	Owned	Depot
CHESAPEAKE		
VA		
23324		
1323 POWHATAN ST	Owned	Store/Depot
FREDERICKSBURG		
VA		
22401		
4002 W. MERCURY BLVD	Owned	Store
HAMPTON		
VA		
23666	0 1	
12827 JEFFERSON AVE	Owned	Store/Depot
NEWPORT NEWS		
VA 23602		
7301 STAPLES MILL RD	Owned	Stora/Danat
RICHMOND	Owned	Store/Depot
VA		
23228		
2611 PLANTATION RD	Owned	Store
ROANOKE	Owneu	51010
VA		
24012		
27012		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 90 of 163

Address	Type of Interest	Description of Use
21 O'BRYAN DRIVE	Owned	Store/Depot
BRATTLEBORO		1
VT		
05301-9173		
2483 PORTLAND STREET	Owned	Store/Depot
ST JOHNSBURY		Ĩ
VT		
05819-8634		
430 E CASINO RD	Owned	Store/Depot
EVERETT		1
WA		
98204		
434 AURORA AVENUE NORTH	Owned	Plant
SEATTLE		
WA		
98109		
10014 PACIFIC AVENUE SOUTH	Owned	Store/Depot
ТАСОМА		Ĩ
WA		
98444		
950 MAIN AVENUE	Owned	Store/Depot
DE PERE		Ĩ
WI		
54115-1306		
10920 WEST FOREST HOME AVENUE	Owned	Store/Depot
HALES CORNERS		-
WI		
53130-2516		
2215 MINNESOTA STREET	Owned	Depot
OSHKOSH		
WI		
54902-7021		
21200 DORAL RD	Owned	Store/Depot
WAUKESHA		
WI		
53186-1877		
50 EAST COVE AVE EXT	Owned	Depot
ELM GROVE		
WV		
26003-5094		
1230 E 68TH STREET #111	Leased	Freezer
ANCHORAGE		
AK		
99518		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 91 of 163

Address	Type of Interest	<b>Description of Use</b>
ANCHORAGE - 2301 SPENARD	Leased	Warehouse
ANCHORAGE		
AK		
99503-1620		
443 W PARKS HWY	Leased	Store/Depot
WASILLA		1
AK		
99654-6921		
4000 BESSEMER HWY	Leased	Store
BIRMINGHAM		
AL		
35221-1656		
814 HWY 431	Leased	Store
BOAZ		
AL		
35957-1925		
424 CRAFT HIGHWAY	Leased	Store/Depot
CHICKASAW		
AL		
36611-1312		
#3 Cottondale Square	Leased	Store/Depot
COTTONDALE		
AL		
35453-1633		
2201 2ND AVE NW	Leased	Store/Depot
CULLMAN		
AL		
35058-0471		
1010 SIXTH AVE, SE	Leased	Store
DECATUR		
AL		
35601-3922		
2501 B JORDAN LANE	Leased	Store
HUNTSVILLE		
AL		
35816-1011		
6998 N MEMORIAL PKY	Leased	Store/Depot
HUNTSVILLE		
AL		
35810-1034		
310 WEST HWY 78	Leased	Depot
JASPER		
AL		
35501-3742		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 92 of 163

Address	Type of Interest	Description of Use
2273 CONGRESSMAN WL	Leased	Depot
DICKENSON DR.		1
MONTGOMERY		
AL		
36109-2611		
510 COLISEUM	Leased	Store
MONTGOMERY		
AL		
36109-1242		
3829 AVALON AVE	Leased	Store/Depot
MUSCLE SHOALS		-
AL		
35661		
112 & 114 W HAMBRIC	Leased	Store/Depot
OXFORD		-
AL		
36203		
1930 CRAWFORD ROAD	Leased	Store/Depot
PHENIX CITY		-
AL		
RUSSELL		
36867-4219		
799 W GRAND HWY 77	Leased	Store/Depot
RAINBOW CITY		
AL		
ETOWAH		
35901		
3101 SW "I" STREET, STE. 67	Leased	Office
BENTONVILLE		
AR		
72712-9166		
1115 W HILLSBORO	Leased	Store/Depot
EL DORADO		
AR		
71730-7052		
313 W BROADWAY	Leased	Depot
FORREST CITY		
AR		
72335-3620		
1612 S. PHOENIX AVE.	Leased	Store/Depot
FT SMITH		
AR		
72901-7945		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 93 of 163

Address	Type of Interest	<b>Description of Use</b>
300 62/65 BYPASS	Leased	Store/Depot
HARRISON		1
AR		
72601		
ALBERT PK & GARDNER	Leased	Store/Depot
HOT SPRINGS		1
AR		
71913		
305 DUPREE	Leased	Store
JACKSONVILLE		
AR		
72076-4308		
2807 E. MATTHEWS	Leased	Store/Depot
JONESBORO		
AR		
72401-4416		
6313 GEYER SPRINGS RD	Leased	Store
LITTLE ROCK		
AR		
72209		
HWY 5 NORTH	Leased	Store/Depot
MOUNTAIN HOME		~~~~~ F ~~
AR		
72653		
3809 MCARTHUR RD	Leased	Store/Depot
N. LITTLE ROCK		1
AR		
72118-4868		
400 COMMERCE RD	Leased	Depot
PINE BLUFF		L
AR		
70601-4701		
2605 E MAIN ST	Leased	Store/Depot
RUSSELLVILLE		1
AR		
72802-9632		
3704 E RACE ST	Leased	Store/Depot
SEARCY		1
AR		
72143-620		
1188 HWY 49 W	Leased	Store
W HELENA		
AR		
72390-1832		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 94 of 163

Address	Type of Interest	<b>Description of Use</b>
684 E. 4TH ST	Leased	Depot
BENSON		1
AZ		
85602-6306		
217 E. 1st St.	Leased	Depot
CASA GRANDE		1
AZ		
85222-5203		
3295 N NEVADA ST	Leased	Depot
CHANDLER		-
AZ		
85225-1125		
391 B WEST RD 250	Leased	Depot
CHINO VALLEY		
AZ		
86323		
49253 PARKER POSTON HWY, #9	Leased	Depot
EHRENBURG		
AZ		
LA PAZ		
85334		
2001 N. 3RD ST	Leased	Depot
FLAGSTAFF		
AZ		
86004-4216		
Fort Mohave	Leased	Depot
AZ		
Mohave		
812 HIGHLAND AVE.	Leased	Depot
GLOBE		
AZ		
GILA		
85501		
4535 N. ROOSEVELT STREET	Leased	Depot
KINGMAN		
AZ		
86409	T 1	
1595 DOVER AVE #F	Leased	Depot
LAKE HAVASU		
AZ		
86403	T 1	<u>с</u> ,
816 E. UNIVERSITY DR	Leased	Store
MESA		
AZ		
85209		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 95 of 163

Address	Type of Interest	<b>Description of Use</b>
1009 S. GOODFELLOW ROAD, UNIT	Leased	Depot
#3		
PAYSON		
AZ		
85541		
18453 N. 7TH AVE.	Leased	Store/Depot
PHOENIX		1
AZ		
85023		
600 E. Old Linden Road	Leased	Depot
SHOWLOW		1
AZ		
85901		
121 E 24TH ST	Leased	Store/Depot
YUMA		1
AZ		
85364-8544		
2749 LONETREE WAY	Leased	Store
ANTIOCH		
CA		
94509-4960		
1111 EL CAMINO REAL	Leased	Depot
ARROYO GRANDE		_
CA		
93420-2520		
10066 Streeter Road #10 & #11	Leased	Depot
AUBURN		
CA		
95602		
451-B ARROW HWY	Leased	Store
AZUSA		
CA		
91702-5602		
1901 N CHESTER AVE	Leased	Store
BAKERSFIELD		
CA		
93308-2652		
BEAUMONT - 1493 E 6TH ST	Leased	Depot
BEAUMONT		
CA		
RIVERSIDE		
92223-2505		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 96 of 163

Address	Type of Interest	<b>Description of Use</b>
8438 EASTERN AVENUE	Leased	Store
BELL GARDENS		
CA		
90201-6117		
9847 DESOTO AVE	Leased	Depot
CHATSWORTH		-
CA		
91311-4412		
385 F PARK AVE.	Leased	Store/Depot
CHICO		Ĩ
CA		
BUTTE		
95928-7125		
CHULA VISTA - 2817 MAIN STREET	Leased	Store/Depot
CHULA VISTA		Ĩ
CA		
SAN DIEGO		
91911-4803		
7222 E. GAGE AVE	Leased	Office
COMMERCE		
CA		
LOS ANGELES		
90040-3813		
1154 E. MAIN ST	Leased	Store
EL CAJON		
CA		
SAN DIEGO		
92020		
493 S. 4TH ST	Leased	Depot
EL CENTRO		
CA		
IMPERIAL		
92243-3003		
4783 E. GETTYSBURG	Leased	Store
FRESNO		
CA		
FRESNO		
93726-1814		
17201 SOUTH FIGUEROA	Leased	Store/Depot
GARDENA		
CA		
LOS ANGELES		
90248		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 97 of 163

Address	Type of Interest	<b>Description of Use</b>
12539 S. PRAIRIE AV	Leased	Store
HAWTHORNE		
СА		
LOS ANGELES		
90250-4610		
7700 IRVINE CENTER DRIVE	Leased	Office
IRVINE		
CA		
Orange		
92618		
2343 W. LOMITA BLVD	Leased	Store
LOMITA		
CA		
LOS ANGELES		
90717-1438		
2010 SOUTH STREET	Leased	Store
LONG BEACH		
CA		
LOS ANGELES		
90745		
6111 S GRAMERCY PL	Leased	Parking
LOS ANGELES		
CA		
LOS ANGELES		
90047-1304		
352 E SLAUSON	Leased	Store
LOS ANGELES		
CA		
90003		
2150 WARDROBE AVE	Leased	Depot
MERCED		
CA		
95340-6400		
2101 STANDIFORD AVE	Leased	Store
MODESTO		
CA		
95350-0162		
2517 YOSEMITE BLVD	Leased	Store/Depot
MODESTO		
CA		
95354-3102		
6195 COLISEUM #J&K	Leased	Depot
OAKLAND		
CA		
94621-4031		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 98 of 163

Address	Type of Interest	Description of Use
580 JULIE ANNE WAY OAKLAND	Leased	Parking
СА		e e
94621-4034		
COLISEUM WAY PARKING LOT	Leased	Parking
OAKLAND		
CA		
94621		
3020 WEST 5TH ST.	Leased	Store
OXNARD		
СА		
93030		
555 CALIFORNIA ST	Leased	Store/Depot
PITTSBURG		1
CA		
94565-4013		
11220 PYRITES WAY	Leased	Depot/Warehouse
RANCHO CORDOVA		1
CA		
95670-6334		
1575 HARTNELL AVE	Leased	Store/Depot
REDDING		1
CA		
96002-2233		
1323 N. INYO ST	Leased	Depot
RIDGECREST		-
CA		
93555-5637		
2215 THIRD ST	Leased	Store
RIVERSIDE		
CA		
92507-3316		
4635 AUBURN BLVD	Leased	Store
SACRAMENTO		
CA		
95841-4215		
6801 STOCKTON BLVD.	Leased	Store/Depot
SACRAMENTO		
CA		
95823-2326		
1220 BLUMENFIELD DR	Leased	Warehouse
SACRAMENTO		
CA		
95815-3904		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 99 of 163

Address	Type of Interest	Description of Use
1040 ABBOTT ST	Leased	Store/Depot
SALINAS		-
CA		
93901-4571		
125 W MILL ST	Leased	Depot
SAN BERNARDINO		_
СА		
92408-1401		
433 S WATERMAN	Leased	Store
SAN BERNARDINO		
CA		
92408-1537		
1920 INGALLS ST	Leased	Depot
SAN FRANCISCO		_
CA		
94124-3301		
1946 23RD STREET	Leased	Store
SAN PABLO		
CA		
94806-3634		
2619 LYCOMING ST	Leased	Depot
STOCKTON		-
CA		
95206-4912		
7170 WEST LANE	Leased	Store
STOCKTON		
CA		
95210		
1140 E. WATERLOO RD	Leased	Store
STOCKTON		
CA		
95205-3736		
101 RIDGE ROAD	Leased	Depot
SUTTER CREEK		
CA		
95685-9606		
2121 E TULARE AVE	Leased	Store/Depot
TULARE		
CA		
93274-3221		
1460 SOUTH STATE STREET	Leased	Store/Depot
UKIAH		
CA		
N-95482-3422 / S-954		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 100 of 163

Address	Type of Interest	Description of Use
16789 D STREET	Leased	Store
VICTORVILLE		
CA		
92395-3143		
2 HANGAR WAY	Leased	Store/Depot
WATSONVILLE		
CA		
95076-2404		
39560 KENTUCKY AVE.	Leased	Store/Depot
WOODLAND		1
CA		
95695-2769		
4862 & 4868 GALLERY RD	Leased	Store
COLORADO SPRINGS		
СО		
80915		
2040 E. 8TH STREET	Leased	Depot
GREELEY		1
СО		
80631-9144		
1008 OLIVE	Leased	Depot
LAMAR		1
СО		
81052-266		
1603 PRAIRIE	Leased	Store/Depot
PUEBLO		1
СО		
81005-2310		
412 MCCULLOCH BLVD	Leased	Store
PUEBLO WEST		
СО		
81007-4607		
724 HEREFORD	Leased	Depot
STERLING		
СО		
80751-8415		
3705 FREEDOM ROAD	Leased	Depot
TRINIDAD		
СО		
81082		
150 SAND BANK RD	Leased	Office/Warehouse
CHESHIRE		
СТ		
06410-1505		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 101 of 163

Address	Type of Interest	Description of Use
23 THOMPSON RD	Leased	Depot
E WINDSOR		-
СТ		
06088-9697		
1319 E MAIN	Leased	Store
MERIDEN		
СТ		
06450-4801		
1084 ROUTE 32	Leased	Depot
MONTVILLE		-
СТ		
06382		
200 W MAIN ST	Leased	Store
NORWICH		
СТ		
06360-5441		
26 TWIN OAKS DR.	Leased	Store/Depot
CHESWOLD		_
DE		
19936		
1202 STATE RD 64	Leased	Store/Depot
AVON PARK		_
FL		
33825-3540		
5981 S E BASELINE	Leased	Store
BELLEVIEW		
FL		
34420-3421		
5925 17th STREET E, UNIT N	Leased	Garage
BRADENTON		
FL		
34203-5070		
1332 CLEARLAKE RD	Leased	Store/Depot
COCOA BEACH		
FL		
32931		
8101 W. 21ST STREET	Leased	Depot
DORAL		
FL		
33122-1513		
600 5TH ST	Leased	Store/Depot
EAGLE LAKE		
FL		
33839-3059		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 102 of 163

Address	Type of Interest	Description of Use
8151 NW 160th Street	Leased	Depot
FANNING SPRINGS		
FL		
32693		
2216 Alicia Street	Leased	Garage
FT MEYERS		0
FL		
33901		
2160 N E 31ST AVE.	Leased	Store/Depot
GAINESVILLE		
FL		
32609-2503		
7708 STATE RD 52, SUITE 1	Leased	Store
HUDSON	200000	
FL		
34667-6719		
6707 103RD ST.	Leased	Depot
JACKSONVILLE	200000	2 · por
FL		
32210-7135		
1225 W EDGEWOOD AVE	Leased	Store
JACKSONVILLE	Loubou	
FL		
32208-2741		
1959 LANE AVENUE	Leased	Store
JACKSONVILLE	200000	
FL		
S-32210-2741 / N-322		
9020 BEACH BLVD	Leased	Store/Depot
JACKSONVILLE		······································
FL		
32216-4625		
1190 E DONEGAN	Leased	Store
KISSIMMEE		
FL		
34744-1920		
1981 SW MAIN BLVD.	Leased	Store/Depot
LAKE CITY		L T
FL		
32025-0004		
2836 MINE & MILL ROAD #1	Leased	Garage
LAKELAND		
FL		
33801		
55801		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 103 of 163

Address	Type of Interest	Description of Use
1555-57 S. COMBEE ROARD #19-20	Leased	Store
LAKELAND		
FL		
33801-8052		
LECANTO - 1241 S LECANTO HWY	Leased	Store/Depot
LECANTO		1
FL		
34461-7719		
LEESBURG - 409 N 13TH ST	Leased	Garage
LEESBURG		C
FL		
34748-4968		
503 N 13TH ST	Leased	Store/Depot
LEESBURG		
FL		
34748-3935		
CO CLUB RD & US 90	Leased	Depot
MADISON		
FL		
32340-3078		
2555 AURORA RD	Leased	Store/Depot
MELBOURNE		
FL		
32935-2852		
3601 GRAND BLVD.	Leased	Store/Depot
NEW PORT RICHEY		
FL		
34652-6476		
790 E OAKLAND PARK BLVD.	Leased	Store/Depot
OAKLAND PARK		
FL		
33334-2748		
2288 N.W. 10TH ST	Leased	Store
OCALA		
FL 24475 5228		
34475-5338	Treed	Stans/Dag t
3027 N.E. JACKSONVILLE RD	Leased	Store/Depot
OCALA		
FL 34479-3311		
	Lagged	Danat
414 N.E. PARK ST.	Leased	Depot
OKEECHOBEE		
FL 34972-2928		
34712-2720		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 104 of 163

Address	Type of Interest	<b>Description of Use</b>
4301 N. PINE HILLS RD	Leased	Store/Depot
ORLANDO		-
FL		
32808-2546		
8580 E COLONIAL DR	Leased	Store/Depot
ORLANDO		-
FL		
32803-5118		
1815 FAIRFIELD DRIVE	Leased	Store
PENSACOLA		
FL		
32501-1040		
701 S.W. BILTMORE	Leased	Depot
PORT ST. LUCIE		
FL		
34983-1800		
6322 PELICAN CREEK CIRCLE	Leased	Depot
RIVERVIEW		
FL		
33578		
580 SOLUTIONS WAY, UNITS E & F	Leased	Garage
ROCKLEDGE		
FL		
32955-3622		
1073 TALLEVAST RD	Leased	Store/Depot
SARASOTA		
FL		
34243-3259		
ST AUGUSTINE - 84 S DIXIE HWY	Leased	Store/Depot
ST AUGUSTINE		
FL		
32084-0319		
2311 28TH ST. N.	Leased	Store
ST PETERSBURG		
FL		
33713-4228		
4567 CAPITAL CIRCLE	Leased	Store/Depot
TALLAHASSEE		
FL 32303		
4228 N ARMENIA AVE		Depot
TAMPA	Leased	
FL 33601		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 105 of 163

Address	Type of Interest	Description of Use
6912 HARNEY ROAD		Store/Depot
ТАМРА	Leased	1
FL		
33617-9202		
163 Nassau Place		Store/Depot
YULEE		_
FL	Leased	
32097-3678		
4909 ALLEN RD		Store
ZEPHYR HILLS		
FL	Leased	
33541-3552		
2701 SYLVESTER ROAD		Store/Depot
ALBANY		
GA	Leased	
31708		
3698 COMMUNITY ROAD		Store/Depot
BRUNSWICK		
GA	Leased	
31520-3542		
574 Airport South Parkway	Leased	Depot
College Park		
GA		
30349		
4900 BUENA VISTA RD	Leased	Store
COLUMBUS		
GA		
31907-5016		
445 ANDREWS RD.	Leased	Warehouse
COLUMBUS		
GA		
31903-1352		
2171 N. ELM STREET	Leased	Depot
COMMERCE		
GA		
30529-3275		
95 SOUTH COMMERCE DRIVE	Leased	Depot
RINGGOLD		
GA		
30736		
2799-A US HWY 80	Leased	Depot
GARDEN CITY		
GA		
31408		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 106 of 163

Address	Type of Interest	Description of Use
1113-4 First Street	Leased	Store/Depot
JESUP		1
GA		
N-31545-1610 / S3154		
100 Petty Rd, Ste. A	Leased	Depot
LAWRENCEVILLE		-
GA		
30243		
1621 VETERANS MEMORIAL HWY	Leased	Store
SE		
AUSTELL, GA		
GA		
30126-2939		
3920 PIO NONO AVE.	Leased	Depot
MACON		
GA		
31206-3003		
1892 CANTON HWY	Leased	Store
MARIETTA		
GA		
30066-6366		
4174 OLD AUSTELL RD	Leased	Depot
POWDER SPRINGS		1
GA		
30127-2691		
502 N OAK ST.	Leased	Store/Depot
VALDOSTA		-
GA		
31601-4625		
1707 OLD REYNOLDS ST.	Leased	Depot
WAYCROSS		-
GA		
31501-1035		
HIGHWAY 6	Leased	Store/Depot
ATLANTIC		
IA		
50022		
2830 MT PLEASANT ST	Leased	Store/Depot
BURLINGTON		
IA		
52601-2001		
825-885 33RD AVE S.W.	Leased	Depot
CEDAR RAPIDS		
IA		
52404-3922		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 107 of 163

Address	Type of Interest	<b>Description of Use</b>
320 N. 4TH ST	Leased	Store
CLINTON		
IA		
52732-3940		
1535 AVENUE G	Leased	Store
COUNCIL BLUFF		
IA		
51501-2516		
3863 W. RIVER DRIVE	Leased	Depot
DAVENPORT		
IA		
52802		
2220 E 53rd St	Leased	Store
DAVENPORT		
IA		
52807-1227		
1606 ROCKINGHAM RD	Leased	Store
DAVENPORT		
IA		
52802-1140		
107 E BROADWAY	Leased	Store/Depot
DECORAH		
IA		
52101		
3135 Cedar Crest Ridge	Leased	Depot
DUBUQUE		
IA		
2620 E. UNIVERSITY	Leased	Store/Depot
E. DES MOINES		
IA		
50317-5324		_
5016 PARK AVE, BLDG #7	Leased	Depot
DES MOINES		
IA		
50321		
FT DODGE - 1913 KOUNTRY LANE	Leased	Depot
FT DODGE		
IA		
50501	T 1	C.
937 BLAIRS FERRY RD	Leased	Store
MARION		
IA 52202 2108		
52302-3108		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 108 of 163

Address	Type of Interest	Description of Use
606 W MAIN ST	Leased	Store/Depot
OTTUMWA		Ĩ
IA		
52501-2335		
2836 HWY 75 N	Leased	Depot
SIOUX CITY		1
IA		
51105-2243		
1820 CENTER STREET	Leased	Store
SIOUX CITY		
IA		
51103-2936		
HWY 71 NORTH & 18	Leased	Depot
SPENCER		1
IA		
51301		
2550 100TH ST	Leased	Store/Depot
URBANDALE		Ĩ
IA		
50322-3800		
FRANKLIN & 6TH ST	Leased	Store
WATERLOO		
IA		
50703		
3020 E. 17TH ST.	Leased	Store
AMMON		
ID		
83406-6760		
110 E SPRUCE ST	Leased	Depot
BELLEVUE		
ID		
83313-5227		
743 W. MCGREGOR COURT, STE. 110	Leased	Depot
BOISE		
ID		
83705-5225		
9224 W. CHINDEN BLVD	Leased	Store
BOISE		
ID		
83714-1504		
BOISE - 380 N FIVE MILE ROAD	Leased	Store
BOISE		
ID		
83713		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 109 of 163

Address	Type of Interest	<b>Description of Use</b>
3506 CLEVELAND BLVD	Leased	Store
CALDWELL		
ID		
83605-6042		
4534 YELLOWSTONE	Leased	Store/Depot
CHUBBUCK		1
ID		
83202-2412		
2345 N WOODRUFF	Leased	Store
IDAHO FALLS		
ID		
83401-1717		
690 S MAIN ST.	Leased	Depot
MOUNTAIN HOME		•
ID		
83647-3574		
2603 SUNDANCE	Leased	Depot
NAMPA		•
ID		
83651-1596		
3155 E GREENHURST ROAD	Leased	Store
NAMPA		
ID		
83686		
119B N. HWY 33	Leased	Depot
REXBURG		_
ID		
83440-3528		
211 FREIGHTWAYS	Leased	Distribution
TWIN FALLS		
ID		
83301-7940		
318 HOMER ADAMS PKWY	Leased	Store
ALTON		
IL		
62002-5928		
7321 S MEADE AVE	Leased	Depot
BEDFORD PARK		
IL		
60638		
905 MARTIN LUTHER KING DRIVE	Leased	Depot
BLOOMINGTON		
IL		
61701		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 110 of 163

Address	Type of Interest	Description of Use
314 N. STILLWELL	Leased	Store
BLOOMINGTON		
IL		
61701-3743		
1911 ROUTE 50	Leased	Store
BOURBONNAIS	Leased	Store
IL		
60914		
107 S. BROADWAY	T 1	Stens /Denset
	Leased	Store/Depot
CENTRAL CITY		
IL		
62801-2030		
504 N WALNUT	Leased	Depot
CHAMPAIGN		
IL		
61820-3609		
805 BLOOMINGTON RD	Leased	Store
CHAMPAIGN		
IL		
61820-2101		
5955 PARK DRIVE	Leased	Depot
CHARLESTON	Leased	Depot
IL		
61920-7695		
7336 S STONY ISLAND	Leased	Store
	Leased	Store
CHICAGO		
60649-3164		
7100 TECKLER BLVD	Leased	Store/Depot
CRYSTAL LAKE		
IL		
60014-7957		
11 E LIBERTY LANE	Leased	Store/Depot
DANVILLE		
IL		
61832-1440		
2802 N. MAIN	Leased	Store/Depot
DECATUR		1 I
IL		
62526-3234		
2400 and 2500 EAST WASHINGTON	Leased	Store
ST.		51010
EAST PEORIA		
IL		
61611-1861		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 111 of 163

Address	Type of Interest	<b>Description of Use</b>
1103 SOUTHWEST AVE	Leased	Store
FREEPORT		
IL		
61032-4958		
1611 GRAND AVE	Leased	Store/Depot
GALESBURG		_
IL		
61401-5335		
1509 MADISON AVE	Leased	Store
GRANITE CITY		
IL		
62040-4446		
880 S. MAIN ST.	Leased	Store
JACKSONVILLE		
IL		
62650-3012		
1526 NICHOLSON	Leased	Store
JOLIET		
IL		
60435-4235		
332 TENNEY ST	Leased	Store
KEWANEE		
IL		
61443-3452		
836 2ND STREET	Leased	Store/Depot
LASALLE		
IL		
61301-2510		
900 WEST UNION	Leased	Store/Depot
LITCHFIELD		
IL		
62056-1067		
6125 N SECOND STREET, UNIT E	Leased	Store
LOVES PARK		
IL		
61111		
624 E JACKSON	Leased	Store/Depot
MACOMB		
IL (1455-2400)		
61455-2408	<b>T T</b>	
402 N MONROE	Leased	Depot
MARION		
IL (2050-2228)		
62959-2328		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 112 of 163

Address	Type of Interest	Description of Use
164 TOWNCENTER ROAD	Leased	Store
MATTESON		
IL		
60443-2245		
228 E. BROADWAY	Leased	Store
MATTOON		
IL		
61938-4510		
1314 MERIDEN	Leased	Store
MENDOTA		
IL		
61342-1030		
4322 4TH AVE	Leased	Store
MOLINE		
IL		
61265-1909		
1552 N. AURORA ROAD, STE. 104	Leased	Store
NAPERVILLE		
IL		
60563-8744		
6325 W NORTH AVE	Leased	Store
OAK PARK		
IL		
60302-1126		
126 KIRKLAND CIRCLE OSWEGO	Leased	Depot
IL		1
60543-8601		
PEKIN - 801 DERBY STREET	Leased	Store
PEKIN		
IL		
61554-5846		
708 W. LOUCKS	Leased	Store
PEORIA		
IL		
61604-2708		
1440 NO 24TH ST	Leased	Store
QUINCY		
ĨL .		
62301-3357		
4120-22 11TH ST	Leased	Store
ROCK ISLAND		
IL		
61201-6741		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 113 of 163

Address	Type of Interest	Description of Use
9123 N. SECOND ST.	Leased	Depot
ROSCOE		1
IL		
61073		
2516 S GRAND AVE	Leased	Store
SPRINGFIELD		
IL		
62703-5613		
1913 W JEFFERSON	Leased	Store/Depot
SPRINGFIELD		1
IL		
62702-2201		
715 S BLOOMINGTON	Leased	Store
STREATOR		
IL		
61364-3307		
4503 N ILLINOIS ST	Leased	Store
SWANSEA		
IL		
62226-1534		
1920 N LEWIS AVE	Leased	Store/Depot
WAUKEGAN		~~~~~F~~
IL		
60087-4724		
912 E 53RD ST	Leased	Store/Depot
ANDERSON		1
IN		
46013-1732		
3301 S. HWY 37	Leased	Store/Depot
BLOOMINGTON		Ĩ
IN		
47401		
930 WASHINGTON ST	Leased	Depot
COLUMBUS		-
IN		
47201-6249		
1915 COVERT	Leased	Store/Depot
EVANSVILLE		-
IN		
47714-3615		
3432 N ANTHONY BLVD	Leased	Store
FORT WAYNE		
IN		
46805-2234		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 114 of 163

Address	Type of Interest	Description of Use
1912 BLUFFTON RD.	Leased	Store/Depot
FORT WAYNE		Ĩ
IN		
46809-1307		
8597 E 37TH AVE	Leased	Store/Depot
HOBART		-
IN		
46342-2585		
9222 E. 33RD ST	Leased	Depot
INDIANAPOLIS		
IN		
46235-4200		
3806 MADISON AVE	Leased	Store
INDIANAPOLIS		
IN		
46227-1310		
5301 W. 10TH ST	Leased	Store
INDIANAPOLIS		
IN		
46224-6817		
180 CLIFTY DR.	Leased	Store/Depot
MADISON		
IN		
47250-1602		
700 W LINCOLN HWY	Leased	Store/Depot
MERRILLVILLE		
IN		
46410		
9446 CALUMET AVE	Leased	Store
MUNSTER		
IN		
46321-2812		
107 N. GARDNER	Leased	Store
SCOTTSBURG		
IN		
47170-1300		
25295 STATE RD.#2	Leased	Depot
SOUTH BEND		
IN		
46601		
4443 US HWY 41	Leased	Depot
TERRE HAUTE		
IN		
S-47802-4408 / N-478		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 115 of 163

Address	Type of Interest	<b>Description of Use</b>
1425 FT HARRISON	Leased	Store
TERRE HAUTE		
IN		
47804-1219		
543 WEST US HWY 50	Leased	Store
VERSAILLES		
IN		
47042		
1675 N 6TH ST	Leased	Store/Depot
VINCENNES		1
IN		
47591-3429		
908 8TH STREET	Leased	Store/Depot
COFFEYVILLE		-
KS		
W-67337-4112 / E-673		
EL DORADO - 2401 W. CENTRAL	Leased	Store
EL DORADO		
KS		
67042-3210		
1401 Industrial Road	Leased	Warehouse
EMPORIA		
KS		
919 8TH ST	Leased	Store/Depot
HUMBOLDT		
KS		
66748		
1021 S 12TH ST	Leased	Depot
KANSAS CITY		
KS		
66105-1612		
12640 W 63RD ST	Leased	Store/Depot
SHAWNEE		
KS		
66216-1845		
1729 N TOPEKA BLVD.	Leased	Store
ТОРЕКА		
KS		
66608-1822		
2740 KANSAS AVE	Leased	Store/Depot
ТОРЕКА		
KS		
S-66611-1148 / N-666		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 116 of 163

Address	Type of Interest	Description of Use
435 S. ELDORA	Leased	Depot
WICHITA		1
KS		
67202-4701		
5010 S BROADWAY	Leased	Store
WICHITA		
KS		
67216-3717		
2122 E. 9TH ST.	Leased	Store/Depot
WINFIELD		1
KS		
67156-3318		
38 South US Hwy 25 E.	Leased	Store
BARBOURVILLE		
KY		
40906-1140		
510 GORDON AVE	Leased	Store/Depot
BOWLING GREEN		1
KY		
42101-1865		
100 FACTORY LANE	Leased	Depot
DANVILLE		1
KY		
40423-0224		
414 E DIXIE AVE	Leased	Store/Depot
ELIZABETHTOWN		1
KY		
42701-1108		
4355 DIXIE HWY	Leased	Store
ELSMERE		
KY		
41018-1819		
8085 CONNECTOR DR	Leased	Store
FLORENCE		
KY		
41042-1466		
1060 US HWY 127 S.	Leased	Store
FRANKFORT		
KY		
40601-4326		
110 CARLEY DRIVE	Leased	Depot
GEORGETOWN		
KY		
40335		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 117 of 163

Address	Type of Interest	Description of Use
1314 RUSSELL CAVE	Leased	Store
LEXINGTON		
KY		
40505-3114		
50 Little Drive	Leased	Depot
LONDON		1
KY		
40744-7913		
468 US 25 SOUTH	Leased	Store/Depot
LONDON		1
KY		
40741		
231 N. 17th Street	Leased	Depot
LOUISVILLE		
KY		
40203-1314		
7515 PRESTON HWY.	Leased	Store
LOUISVILLE		
KY		
40219-6164		
1124 US 68	Leased	Store
MAYSVILLE		
KY		
41056-9125		
1811-B MONMOUTH ST	Leased	Store
NEWPORT		
KY		
41071-2637		
1920 W 4TH ST	Leased	Store/Depot
OWENSBORO		
KY		
42301-0425		
887 S. HWY. 27	Leased	Store
SOMERSET		
КҮ		
42501-3512		
204 VINE ST	Leased	Depot
WILDER		
КҮ		
41076-9711		
1030 LEXINGTON ST	Leased	Store
WINCHESTER		
KY		
40391-1257		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 118 of 163

Address	Type of Interest	Description of Use
5215 LEO ST.	Leased	Depot
ALEXANDRIA		1
LA		
71301-2952		
3710 S. MACARTHUR	Leased	Store
ALEXANDRIA		
LA		
71302-3338		
250 VANDENBURG DR	Leased	Warehouse
ALEXANDRIA		
LA		
71303-7786		
1631 North Flannery	Leased	Store/Depot
BATON ROUGE		-
LA		
70815-2823		
2026 S COLUMBIA RD	Leased	Depot
BOGALUSA		
LA		
70427-6016		
VIKING DRIVE	Leased	Depot
BOSSIER CITY		
LA		
71111		
2002 E. TEXAS, STE B	Leased	Garage
BOSSIER CITY		
LA		
71111-3830		
233 NEW ORLEANS BLD	Leased	Store/Depot
HOUMA		
LA		
70364-3345		
1217 VETERANS HWY	Leased	Store/Depot
KENNER		
LA		
70062		
1212 TEXAS AVE.	Leased	Store/Depot
NATCHITOCHES		
LA		
71457-3754	T 1	<u> </u>
2850 HWY 28 EAST	Leased	Store
PINEVILLE		
LA 71260		
71360		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 119 of 163

Address	Type of Interest	<b>Description of Use</b>
1725-E NORTH HEARNE	Leased	Store
SHREVEPORT		
LA		
71107		
1104 THOMAS ROAD	Leased	Store
W. MONROE		
LA		
71292-5824		
647 ANDOVER STREET	Leased	Store/Depot
LAWRENCE		1
МА		
E01843		
323 DALTON AVE	Leased	Depot
PITTSFIELD		· ·
МА		
E-01201-3541		
39 SOUTHWEST CUTOFF	Leased	Land
WORCESTER		
MA		
01604-1517		
39 SOUTHWEST CUTOFF	Leased	Office
WORCESTER		
MA		
01604-1517		
205 CHANDLER ST	Leased	Store
WORCESTER		
MA		
01609-2933		
931 NATIONAL HWY	Leased	Store
LAVALE		
MD		
21502-7328		
E MAIN & WARD STS	Leased	Store/Depot
SALISBURY		
MD		
21801		
3675 LEONARDTOWN RD	Leased	Store/Depot
WALDORF		
MD		
20601-3626		
660 MINOT AVE	Leased	Store
AUBURN		
ME		
04210-4031		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 120 of 163

Address	Type of Interest	Description of Use
660 MINOT AVE	Leased	Store
AUBURN		
ME		
04210-4031		
18 Morin Street	Leased	Warehouse
BIDDEFORD		
ME		
04005		
14 LEGION FIELD ROAD	Leased	Depot/Garage
FRYEBURG		1 0
ME		
E-04037		
BRADLEY & PINE	Leased	Parking
FRYEBURG		
ME		
E-04037		
185 MAIN STREET	Leased	Store
SPRINGVALE		
ME		
04083-1845		
410 KENNEDY MEM. DR	Leased	Store
WATERVILLE		
ME		
04901-4537		
669 ROOSEVELT TRAIL	Leased	Store
WINDHAM		
ME		
04062-5292		
824 N EUCLID	Leased	Store
BAY CITY		
MI		
48706-2403		
35457 GRATIOT AVE	Leased	Store
CLINTON TOWNSHIP		
MI		
48035		
1100 OAKMAN BLVD.	Leased	Store
DETROIT		
MI		
48238		
22341 KELLY RD	Leased	Store
EASTPOINTE		
MI		
48021-2619		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 121 of 163

Address	Type of Interest	Description of Use
535 E.9 MILE RD.	Leased	Store
FERNDALE		
MI		
48220-1952		
3019 W PASADENA	Leased	Store/Depot
FLINT		
MI		
48504-2355		
740 LAMOREAUX DR.	Leased	Store
GRAND RAPIDS		
MI		
49321-9123		
1029 E. MILLERS RD	Leased	Store/Depot
LANSING		
MI		
48911-5310		
2625 THIRTEENTH ST.	Leased	Store
MENOMINEE		
MI		
49858-1910		
3390 BAY ROAD	Leased	Store/Depot
SAGINAW		
MI		
48603-2421		
14750 FORT STREET	Leased	Store
SOUTHGATE		
MI		
48195-1217		
5960 BURLINGAME SW	Leased	Depot
WYOMING		
MI		
49509-9398		
1201 CLIFF ROAD	Leased	Store/Depot
BURNSVILLE		
MN		
55337-1401		
8441 WAYZATTA BLVD, SUITE 350	Leased	Office
GOLDEN VALLEY		
MN		
55426		
3803 THIRD AVE. NORTH	Leased	Depot
MANKATO		
MN		
56001-2735		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 122 of 163

Address	Type of Interest	Description of Use
1701 MADISON AVENUE	Leased	Store
MANKATO		
MN		
56001-5447		
2146 WHITE BEAR	Leased	Store
MAPLEWOOD		
MN		
55109-3710		
2701 HWY 10 NORTH E	Leased	Store
MOUNDS VIEW		
MN		
55112-4043		
39 FIRST AVE. SOUTH	Leased	Store
WAITE PARK		
MN		
56387-1354		
1781 JEFFCO BLVD.	Leased	Store
ARNOLD		
МО		
63010-2713		
6254 U S HWY 61&67	Leased	Store
IMPERIAL		
MO		
63052		
1505; 1604 Hwy 7	Leased	Store
BLUE SPRINGS		
MO		
64015		
1220 11TH STREET	Leased	Maintenance
BOONVILLE		
MO		
65233-1456		
103 INDUSTRIAL DR.	Leased	Depot
CARUTHERSVILLE		
MO		
63830-9232		
801 N WASHINGTON ST	Leased	Store/Depot
CHILLICOTHE		
МО		
64601-2231		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 123 of 163

Address	Type of Interest	Description of Use
601 BUSINESS LOOP 70 W, SUITE 213	Leased	Store
D		
PARKADE CENTER		
COLUMBIA		
МО		
65203-2546		
421 N. STATE ST.	Leased	Store/Depot
DESLOGE		
MO		
63601-3053		
135 CORPORATE SQUARE	Leased	Depot
HANNIBAL		
МО		
63401		
307 N HWY 291	Leased	Depot
INDEPENDENCE		
MO		
64056-1604		
1433 NOLAND RD.	Leased	Store
INDEPENDENCE		
MO		
N-64050-5153 / S-130		
ONE WEST ARMOUR	Leased	Parking
KANSAS CITY		
MO		
64111-2067		
3525 WALNUT	Leased	Parking
KANSAS CITY		
MO		
64111		~
4722 N E VIVION RD	Leased	Store
KANSAS CITY		
MO		
64119-2932	T 1	
5429 BLUE PARKWAY	Leased	Store/Depot
KANSAS CITY		
MO (4120-2211		
64130-2311	T 1	XX7 1
DOWNTOWN UNDERGROUND	Leased	Warehouse
PARK, CAVES SUITE, KANSAS CITY		
MO		
64108		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 124 of 163

Address	Type of Interest	Description of Use
19601 HWY 127 N	Leased	Depot
LA MONTE		1
МО		
65337-2500		
208 W. BLAND RD	Leased	Store/Depot
LEBANON		1
МО		
65536-3716		
925 WEST LIBERTY DR	Leased	Store
LIBERTY		
МО		
64068-2104		
1102 E FIRST ST	Leased	Depot
MARYVILLE		
МО		
64468-1921		
MEXICO - 1805 WEST BLVD	Leased	Depot
MEXICO		-
МО		
65265-1306		
1510 NORTH MORLEY	Leased	Store/Depot
MOBERLY		-
МО		
65270-3633		
722 W. 3 <sup>rd</sup> STREET	Leased	Store
MOUNTAIN GROVE		
MO		
65711		
222 O'FALLON PLAZA	Leased	Store/Depot
O'FALLON		
MO		
63366-2652		
2801 OAK GROVE	Leased	Store/Depot
POPLAR BLUFF		
MO		
63901-8935		
6625 RAYTOWN ROAD	Leased	Store/Depot
RAYTOWN		
MO		
64133-5249		
1381 S BISHOP AVE	Leased	Store/Depot
ROLLA		
MO		
65401-7692		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 125 of 163

Address	Type of Interest	Description of Use
210 W. 4th STREET	Leased	Store
SEDALIA		
МО		
65301-4251		
1219 E DIVISION	Leased	Depot
SPRINGFIELD		1
МО		
65803-3816		
2811 WEST CHESTNUT	Leased	Store
SPRINGFIELD		
МО		
65804		
4530 LEMAY FERRY RD	Leased	Store
ST LOUIS		
МО		
63129-1600		
8411 GRAVOIS	Leased	Store
ST LOUIS		
MO		
63123-4601		
430 E. GRAVOIS	Leased	Store/Depot
ST. CLAIR		
МО		
63077-1608		
400 SO. BELT HWY	Leased	Store
ST. JOSEPH		
MO		
64506-3420		
803 E MAIN	Leased	Depot
WEST PLAINS		
MO		
65775-3308		
550 CHOCTAW ST	Leased	Store/Depot
CLARKSDALE		
MS		
38614-4800		
802 ALABAMA ST	Leased	Store/Depot
COLUMBUS		
MS		
39702-5436		
414 S CASS ST	Leased	Store/Depot
CORINTH		
MS		
38834-6110		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 126 of 163

Address	Type of Interest	Description of Use
450 DEDEAUX RD	Leased	Store/Depot
GULFPORT		-
MS		
39501		
324 RAYMOND RD	Leased	Store
JACKSON		
MS		
39204-3719		
910 LOCUST ST	Leased	Store/Depot
MCCOMB		_
MS		
39648-4848		
625 49 <sup>th</sup> AVE	Leased	Store/Depot
MERIDIAN		
MS		
39301		
1163 MOSELLE ROAD	Leased	Depot
MOSELLE		_
MS		
39459		
204 DEVEREAUX DR	Leased	Store/Depot
NATCHEZ		_
MS		
39120-3752		
300 HERITAGE DR.	Leased	Store/Depot
OXFORD		
MS		
38655-5463		
307 WALKER CIRCLE BLDG G	Leased	Depot
RICHLAND		
MS		
39218-8411		
210 WILSON DR	Leased	Store
SENATOBIA		
MS		
38668-1706		
340 GOODMAN RD	Leased	Store
SOUTHHAVEN		
MS		
W-38671-9409 / E-386		
419 CROSSOVER ROAD	Leased	Store
TUPELO		
MS		
38801-4901		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 127 of 163

Address	Type of Interest	Description of Use
5548 CLIFF GOOKIN	Leased	Store/Depot
TUPELO		-
MS		
38801-7017		
2341 FIRST AVE SOUTH	Leased	Depot
BILLINGS		-
MT		
59101		
1211 MAIN STREET	Leased	Store
BILLINGS		
MT		
59105-2539		
3203 HENESTA DRIVE	Leased	Store
BILLINGS		
MT		
59102-7029		
801 16TH ST. WEST	Leased	Store
BILLINGS		
MT		
59102-4117		
1525 N ROUSE STREET	Leased	Store/Depot
BOZEMAN		
MT		
59715-2942		
3730 HARRISON AVE	Leased	Store/Depot
BUTTE		
MT		
59701-6807		
338 N CENTRAL	Leased	Depot
CUT BANK		
MT		
59427-2700		
720 N. SARGENT AVE	Leased	Depot
GLENDIVE		
MT		
59330-2636		
3400 10TH AVE SOUTH	Leased	Store
GREAT FALLS		
MT		
59405-3473		
327 9TH ST	Leased	Store
GREAT FALLS		
MT		
59401		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 128 of 163

Address	Type of Interest	<b>Description of Use</b>
600 NORTHWEST BYPASS	Leased	Store
GREAT FALLS		
MT		
59404-2475		
4414 N STAR BLVD	Leased	Warehouse
GREAT FALLS		
MT		
59405-1045		
CEMETERY ROAD	Leased	Depot
HARDIN		-
MT		
59034		
2ND & MONTANA	Leased	Store/Depot
HAVRE		
MT		
59501		
1736 N MONTANA AVE	Leased	Store/Depot
HELENA		-
MT		
59601-0803		
2155 HIGHWAY 2 WEST	Leased	Store/Depot
KALISPELL		1.
MT		
59901-7338		
1533 US HWY 212 SOUTH	Leased	Store/Depot
LAUREL		-
MT		
59044-8829		
64 H STREET	Leased	Depot
LEWISTOWN		
MT		
59457		
103 NORTH N ST.	Leased	Depot
LIVINGSTON		
MT		
59047-2855		
3407 BUTLER STREET	Leased	Depot
MILES CITY		
MT		
59301-5708		
1340 W. BROADWAY	Leased	Store
MISSOULA		
MT		
59802-2240		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 129 of 163

Address	Type of Interest	Description of Use
3490 S. RESERVE ST.	Leased	Store/Depot
MISSOULA		-
MT		
59801-7329		
E SHORE RT HWY 35	Leased	Depot
POLSON		1
MT		
59860		
621 E MAIN	Leased	Depot
SIDNEY		1
MT		
59270-4747		
US HWY 191	Leased	Depot
WEST YELLOWSTONE		-
MT		
59758		
117 3RD AVE. SOUTH	Leased	Depot
WOLF POINT		-
MT		
59201-1508		
138 HWY 740	Leased	Depot
ALBEMARLE		
NC		
28001-6301		
2005 S. Fayetteville Street	Leased	Store/Depot
ASHEBORO		
NC		
27205-7308		
RTE 6, HWY 105 BYPASS	Leased	Store/Depot
BOONE		
NC		
28607		
1027 CHAPEL HILL RD	Leased	Store/Depot
BURLINGTON		
NC		
27215-6716		
2400-A FREEDOM DRIVE	Leased	Store
CHARLOTTE		
NC		
28208		
803 W CONOVER BLVD. WCONOVER	Leased	Store/Depot
NC		
28613		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 130 of 163

Address	Type of Interest	Description of Use
403 WEST KINGS HWY Ste C	Leased	Store/Depot
EDEN		-
NC		
27288-5074		
3168 NATAL RD.	Leased	Store/Depot
FAYETTEVILLE		
NC		
28306-2865		
2806 RANDLEMAN ROAD	Leased	Store
GREENSBORO		
NC		
27406-5265		
OLD NORLINA HWY	Leased	Depot
HENDERSON		
NC		
27536		
116 DABNEY DR	Leased	Store
HENDERSON		
NC		
27536-4908		
2430 ONSLOW DR.	Leased	Store
JACKSONVILLE		
NC		
28540-5608		
224 South Bridge Street	Leased	Store/Depot
JONESVILLE		
NC		
28642-2528	<b>T</b> 1	
910 S. CANNON BLVD	Leased	Store
KANNAPOLIS		
NC		
28083	Lagrad	Store
300 Murphy Drive LEXINGTON	Leased	Store
NC 27295		
1397 E 5TH	Leased	Store/Donot
LUMBERTON	LEASEU	Store/Depot
NC		
28358-6031		
1068 HWY 64-264	Leased	Depot
MANTEO	Leased	Depoi
NC		
27954-9666		
2175+7000		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 131 of 163

Address	Type of Interest	Description of Use
2547 PINEY GREEN RD	Leased	Depot
MIDWAY		1
NC		
27320		
810 W LEBANNON	Leased	Store
MT AIRY		
NC		
27030-2220		
HIGHWAY 17 SOUTH	Leased	Store
NEW BERN		
NC		
28562		
1101 TRANSPORT DR	Leased	Depot
RALEIGH		
NC		
27603-4146		
WILDER GROVE LANE	Leased	Store
RALEIGH		2.010
NC		
27604-4704		
537 WELDON RD.	Leased	Store
ROANOKE RAPIDS		
NC		
27870-4610		
HWY 74	Leased	Store/Depot
ROCKINGHAM		
NC		
28379		
2841 N. CHURCH ST.	Leased	Office/Warehouse
ROCKY MOUNT		
NC		
27804-6604		
922 BENVENUE RD	Leased	Store/Depot
ROCKY MOUNT		Store, Depot
NC		
27804-1912		
2222 STATESVILLE BL	Leased	Store/Depot
SALISBURY		
NC		
28147-9166		
2828 U.S. 301	Leased	Depot
SMITHFIELD		r ··
NC		
27577		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 132 of 163

Address	Type of Interest	Description of Use
803 JULIAN AVE.	Leased	Store
THOMASVILLE		
NC		
27360-5848		
ROUTE 6, BOX 37 (HIGHWAY 130)	Leased	Depot
WHITEVILLE		1
NC		
28472		
1706 River St. (W NC HWAY 268)	Leased	Store
WILKESBORO		
NC		
28697		
112 WEST BLVD	Leased	Depot
WILLIAMSTON		
NC		
27892		
102 S KERR AVE	Leased	Depot
WILMINGTON		
NC		
28403-1419		
101 POLO ROAD	Leased	Store/Depot
WINSTON-SALEM		_
NC		
27105-3438		
226 K FORLINE ROAD	Leased	Depot
WINTERVILLE		
NC		
28590-8675		
645 E. VILLARD	Leased	Store/Depot
DICKINSON		
ND		
58601-7005		
104 20TH AVE SW	Leased	Store/Depot
MINOT		
ND		
58701-6572		
HWY 2 WEST	Leased	Depot
RUGBY		
ND		
58368		
521 2ND ST. WEST	Leased	Store/Depot
WILLISTON		
ND		
58801-5907		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 133 of 163

Address	Type of Interest	Description of Use
504 GALVIN RD	Leased	Store
BELLEVUE		
NE		
68005-2120		
2600 Kimco Ct, Ste 3	Leased	Depot
LINCOLN		1
NE		
68521		
48TH & HARTLEY	Leased	Store
LINCOLN		
NE		
68504-1841		
1026 S 13TH ST	Leased	Store/Depot
NORFOLK		
NE		
68701-5775		
10606 SOUTH 144TH STREET	Leased	Depot
ОМАНА		
NE		
68138-3818		
13908 S PLAZA	Leased	Store
ОМАНА		
NE		
68137-2916		
43 WASHINGTON ST	Leased	Office
CONWAY		
NH		
03818-6044		
42 North Blackhorse	Leased	Store/Depot
BELLMAWR		
NJ		
08031-1207		
720 WASHINGTON	Leased	Depot
CARLSTADT		
NJ		
E-07072-3007		
HWY 35 & 5TH AVE	Leased	Store/Depot
NEPTUNE CITY		
NJ		
E-07753		
2576 TILTON RD	Leased	Store/Depot
PLEASANTVILLE		
NJ		
E-08234-1833		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 134 of 163

Address	Type of Interest	<b>Description of Use</b>
100 RANDOLPH ROAD	Leased	Depot
SOMERSET		1
NJ		
08873		
1100 GATEWAY BLVD	Leased	Store
WESTVILLE		
NJ		
08093-1300		
4630 U S HWY 50 EAST, SUITE 1	Leased	Store/Depot
CARSON CITY		
NV		
89701-1949		
2180 PINION ROAD	Leased	Depot
ELKO		-
NV		
89801-8828		
4348 EAST CRAIG ROAD, SUITE 140	Leased	Store
Las Vegas		
NV		
89115		
4030 INDUSTRIAL CENTER DRIVE,	Leased	Depot
SUITE 502		
N. LAS VEGAS		
NV		
89030-7596		
4580 GRASS VALLEY ROAD	Leased	Depot
WINNEMUCCA		
NV		
89445-4098		
310 CREEKSIDE DRIVE #300	Leased	Depot
AMHERST		
NY		
14228-2039		
1050 HARLEM RD	Leased	Store
CHEEKTOWAGA		
NY		
14227-1714		
9559 RIVER ROAD	Leased	Depot
MARCY		
NY		
13403		
157 BRACKEN ROAD	Leased	Depot
MONTGOMERY		
NY		
12549-2602		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 135 of 163

Address	Type of Interest	Description of Use
3645 W HENRIETTA RD	Leased	Store/Depot
ROCHESTER		
NY		
14623-3536		
161 SCHENECTADY	Leased	Depot
WATERVLIET	Louisea	Depot
NY		
12189		
3218-3240 TRANSIT RD	Leased	Store
WEST SENECA	Loubou	Store
NY		
14224-2588		
131 ORISKANY BLVD	Leased	Store
WHITESBORO	Leased	Store
NY		
13492		
552 CANTON BLVD	Leased	Store
AKRON	Leased	Store
OH		
44312-2530		
600 KILGORE AVENUE	Leased	Store
BATAVIA	Leaseu	Store
OH		
45130		
1210 WASHINGTON BLVD	Leased	Store/Depot
BELPRE	Leased	Store/Depot
OH		
45714-2245		
43714-2243 4770 VAN EPPS ROAD	Leased	Deret
	Leased	Depot
BROOKLYN HEIGHTS		
OH		
44131 2700 A THANTIC DLVD	T 1	
2700 ATLANTIC BLVD	Leased	Store/Depot
CANTON		
OH		
44705-3923	T 1	
4357 HARRISON AVENUE, 2ND	Leased	Office
FLOOR		
CINCINNATI		
OH		
45211		
6212 GLENWAY AVE	Leased	Store
CINCINNATI		
OH		
45211-6314		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 136 of 163

Address	Type of Interest	Description of Use
834 OHIO PIKE	Leased	Store
CINCINNATI		
ОН		
45245-2250		
7764 COLERAIN AVENUE	Leased	Store
CINCINNATI		
ОН		
45239		
2757 S. HIGH ST.	Leased	Store
COLUMBUS		
OH		
43207-3656		
1034 HARRISBURG PIKE BLVD	Leased	Store
COLUMBUS		
ОН		
43223-2525		
3654 CLEVELAND	Leased	Store
COLUMBUS		
OH		
43224-2910		
999 PROCOM DRIVE, SUITE 101	Leased	Depot
DEFIANCE		1
OH		
43512		
209 N WOOSTER AVE	Leased	Store
DOVER		
OH		
44622-2947		
1486 OLD HARPERSFIELD RD	Leased	Depot
GENEVA		
ОН		
44041		
1151 STONE DR C-3	Leased	Store
HARRISON		
ОН		
45030-2051		
7980 CENTER POINT 70 BLVD	Leased	Depot
HUBER HEIGHTS		
OH		
45424-6371		
3613 WILMINGTON PK	Leased	Store
KETTERING		
ОН		
45429-4842		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 137 of 163

Address	Type of Interest	Description of Use
354 N LAKE ST	Leased	Store/Depot
MADISON		1
ОН		
44057-3120		
1699 W 4TH ST	Leased	Store/Depot
MANSFIELD		1
OH		
44906-1794		
967 STATE RT 28	Leased	Store
MILFORD		
OH		
45150-1911		
3766 MONTGOMERY	Leased	Store
NORWOOD		
ОН		
45212-3739		
6277 PEARL ROAD	Leased	Store
PARMA HEIGHTS		
OH		
44130-3055		
2337 GALLIA	Leased	Store
PORTSMOUTH		
OH		
45662-4762		
5405 TELEGRAPH	Leased	Store
TOLEDO		
OH		
43612-3538		
700 S BYRNE STREET	Leased	Warehouse
TOLEDO		
OH		
43615		
11756 STATE RT 41	Leased	Store
WEST UNION		
OH		
45693-9434		
630 N BROADWAY	Leased	Store/Depot
ADA		
OK		
74820-3436		
3212 MAIN ST	Leased	Store/Depot
ALTUS		
OK		
73521-1307		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 138 of 163

<b>Fype of Interest</b>	<b>Description of Use</b>
Leased	Depot
	1
Leased	Store/Depot
	1
Leased	Store/Depot
	1
Leased	Store/Depot
	I
Leased	Store
Leased	Store/Depot
	······································
Leased	Store
Leased	Store/Depot
	1
Leased	Store/Depot
	1
Leased	Store
Leased	Store
	Leased

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 139 of 163

Address	Type of Interest	<b>Description of Use</b>
1004 EASTSIDE BLVD.	Leased	Store
MUSKOGEE		
ОК		
74403		
6501 S. HIGH	Leased	Depot
OKLAHOMA CITY		•
OK		
73149-2305		
5401 S WESTERN	Leased	Store
OKLAHOMA CITY		
OK		
73109-4506		
3025 N. MCARTHUR	Leased	Store
OKLAHOMA CITY		
OK		
73127-1629		
1300 PRINCETON	Leased	Store/Depot
PONCA CITY		1
OK		
74601-1716		
4010 S. OLD SAPULPA (113 <sup>th</sup> ST)	Leased	Store
PRATTVILLE (SAND SPRINGS)		
OK		
74063		
1405 HARVEY ROAD	Leased	Depot
SEMINOLE		
OK		
74868-3533		
715 MILT PHILLIPS	Leased	Store
SEMINOLE		
OK		
74868-2313		
1924 N. KICKAPOO	Leased	Store
SHAWNEE		
OK		
74804-2723		
624 E 6TH ST	Leased	Store/Depot
STILLWATER		
OK		
74074-3701		
4380 S.91ST EAST AV	Leased	Depot
TULSA		
OK		
74145-3333		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 140 of 163

Address	Type of Interest	Description of Use
9 <sup>th</sup> – 10 <sup>th</sup> SHERIDAN	Leased	Parking
TULSA		C
ОК		
74119		
5804 N.W 63 <sup>rd</sup> ST	Leased	Store
WARR ACRES		
OK		
73132-7735		
4231 OKLAHOMA AVENUE "B"	Leased	Depot
WOODWARD		-
OK		
73801-3838		
2705 12TH ST	Leased	Depot
BAKER		-
OR		
97814-1703		
EAST M & HALL ST	Leased	Depot
LA GRANDE		_
OR		
97850		
2715 SW 4TH AVENUE	Leased	Store/Depot
ONTARIO		_
OR		
97914-1835		
5811 NE COLUMBIA BLVD	Leased	Depot
PORTLAND		
OR		
97218-1250		
115 N. COOK	Leased	Store
PORTLAND		
OR		
97227		
3570 PORTLAND ROAD	Leased	Store/Depot
SALEM		
OR		
97303-2549		
1019 N. VINE ST.	Leased	Depot
BERWICK		
PA		
18603		
800 WEST HIGH STREET	Leased	Depot
EBENSBURG		
PA		
15931		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 141 of 163

Address	Type of Interest	<b>Description of Use</b>
8348 EDINBORO DRIVE	Leased	Depot
ERIE		1
PA		
16509-4249		
600 S HENDERSON RD	Leased	Store/Depot
KING OF PRUSSIA		
PA		
19406-3517		
915 STRICKLER RD #7	Leased	Depot
MANHEIM		1
PA		
17545-9662		
1925 EDMOND HWY	Leased	Depot
CAYCE		1
SC		
29033-1511		
2366 HWY 544	Leased	Depot
CONWAY		1
SC		
29526		
2153 HWY 544	Leased	Store
CONWAY		
SC		
29526		
2243 S. MAIN	Leased	Store/Depot
DARLINGTON		
SC		
29532-7740		
1007 MAULDIN RD	Leased	Store/Depot
GREENVILLE		
SC		
29607-4806		
701 MEMORIAL PARK	Leased	Store/Depot
LANCASTER		
SC		
29720-3152		
844 JOHN CALHOUN DR	Leased	Depot
ORANGEBURG		
SC		
29115-6084		
203 HENRY LAWTON ROAD	Leased	Depot
RIDGELAND		
SC		
29936		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 142 of 163

Address	Type of Interest	Description of Use
1287 FLINT ST.	Leased	Depot
ROCK HILL		1
SC		
29730-6328		
409 E. 5 <sup>th</sup> NORTH ST	Leased	Store/Depot
SUMMERVILLE		Ĩ
SC		
29483-6893		
HWY US 76 EAST	Leased	Depot
SUMTER		1
SC		
29150		
1300 W 41 <sup>st</sup> ST	Leased	Store/Depot
SIOUX FALLS		Ĩ
SD		
57105-6315		
1649 S LEE HWY	Leased	Store
CLEVELAND		
TN		
37311-7325		
1975 N WASHINGTON	Leased	Depot/Garage
COOKEVILLE		1 C
TN		
38501-4940		
57 GERMANTOWN COURT, SUITE	Leased	Office
100		
CORDOVA		
TN		
38018-4238		
3450 RINGGOLD RD.	Leased	Store
EAST RIDGE		
TN		
37412-1206		
2805 ROANE STATE HIGHWAY	Leased	Store
HARRIMAN		
TN		
37748-7779		
2684 W CENTRAL AVE	Leased	Store/Depot
JACKSBORO		
TN		
37757-2701		
3315 HWY 45	Leased	Store/Depot
JACKSON		
TN		
38301-9589		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 143 of 163

Address	Type of Interest	<b>Description of Use</b>
2601 W. MARKET ST.	Leased	Store
JOHNSON CITY		
TN		
37604-5103		
5644 FT. HENRY DR.	Leased	Depot
KINGSPORT	Loubou	
TN		
37663-4619		
11201 THREADSTONE LANE	Leased	Depot
KNOXVILLE	Loubou	
TN		
37932		
4612 GREENWAY DR NE	Leased	Store
KNOXVILLE		
TN		
37918-2117		
US HWY70 & W BADDOR	Leased	Depot
LEBANON		Depot
TN		
37087		
471 MYATT DRIVE	Leased	Garage
MADISON	Leaseu	Galage
TN		
37115		
7 W CALHOUN AVE	Tanand	Starsas
	Leased	Storage
MEMPHIS		
TN 28102 4405		
38103-4405		
4405 ELVIS PRESLEY	Leased	Store
MEMPHIS		
TN 20116 6407		
38116-6407	T 1	
3171 N THOMAS	Leased	Store
MEMPHIS		
TN		
38127-6013		
3789 E. ANDREW JOHNSON	Leased	Store/Depot
HIGHWAY		
MORRISTOWN		
TN		
37357		
903 MERCURY RD	Leased	Store/Depot
MURFREESBORO		
TN		
37130-4861		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 144 of 163

Address	Type of Interest	Description of Use
4111 CHARLOTTE AVE	Leased	Store/Depot
NASHVILLE		1
TN		
37209-3705		
637 COSBY HWY	Leased	Store
NEWPORT		
TN		
37821-3416		
624 DOLLY PARTON PK	Leased	Store
SEVIERVILLE	200000	
TN		
37862-3601		
385 OAKLAND ROAD	Leased	Depot
SWEETWATER	200000	
TN		
37874		
302 S MAIN STREET	Leased	Store
SWEETWATER		
TN		
37874		
512 E. ST. ELMO	Leased	Depot
AUSTIN		
TX		
78745-1224		
7970 COLLEGE	Leased	Store/Depot
BEAUMONT		1
TX		
77707-3049		
TENAHA HWY 1	Leased	Storage
CENTER		
TX		
75935		
11691 HWY 105 EAST	Leased	Depot
CONROE		
TX		
77306-5371		
1821 BELT LINE RD	Leased	Depot
GARLAND		
TX		
75044-6825		
4917 STONEWALL ST	Leased	Store/Depot
GREENVILLE		
TX		
75401-5956		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 145 of 163

Address	Type of Interest	Description of Use
14149 INTERDRIVE WEST	Leased	Depot
HOUSTON		-
TX		
77032-3326		
836 PIPELINE ROAD	Leased	Store/Depot
HURST		-
TX		
76053-4833		
6031 CONNECTION DR, SUITE 600	Leased	Headquarters/Office
IRVING		-
TX		
75039-2607		
204 KELLER RD	Leased	Depot
MINERAL WELLS		-
TX		
76067-1818		
3901 HWY 75H	Leased	Depot
SHERMAN		1
TX		
75090		
7590 NORTH GENERAL BRUCE	Leased	Depot
DRIVE		1
TEMPLE		
TX		
76501-6677		
2718 S LAKE DR	Leased	Depot
TEXARKANA		1
TX		
75501-7746		
3102 NEW BOSTON RD	Leased	Store/Depot
TEXARKANA		1
TX		
75501-3132		
5106A SEYMOUR HWY	Leased	Depot
WICHITA FALLS		
TX		
76310		
2110 ORCHARD DR.	Leased	Store
BOUNTIFUL		
UT		
84010-5508		
50 W 200 NORTH	Leased	Depot
KAMUS		L
UT		
84036		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 146 of 163

Address	Type of Interest	Description of Use
1714 N. MAIN ST.	Leased	Store/Depot
LAYTON		1
UT		
84041-1444		
460 W 500 SOUTH	Leased	Depot
NEPHI		
UT		
84648-2161		
621 W 21ST ST	Leased	Parking
OGDEN		
UT		
84401-1216		
1085 WALL AVE.	Leased	Store
OGDEN		
UT		
84404-4834		
3150 WALL AVENUE	Leased	Warehouse
OGDEN		
UT		
84401-3807		
1900 W 4000 SOUTH	Leased	Store
ROY		
UT		
84067		
50 E. 100 NORTH	Leased	Store/Depot
SPANISH FORK		
UT		
84660-1806		
220 SOUTH 200 WEST #A	Leased	Depot
TREMONTON		
UT		
84337-1825		
1793 W 7800 SOUTH	Leased	Store
WEST JORDAN		
UT		
84088-4017		
5820 SEMINARY	Leased	Depot
ALEXANDRIA		
VA		
22301	T 1	
518 SECOND AVE E.	Leased	Depot
BIG STONE GAP		
VA		
24219-2378		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 147 of 163

Address	Type of Interest	Description of Use
3710 DOBLEANN DRIVE	Leased	Depot
CHARLOTTESVILLE		
VA		
22911		
199 SANDY COVET	Leased	Depot
DANVILLE		-
VA		
24540		
901 S MAIN ST.	Leased	Store/Depot
EMPORIA		-
VA		
23847-2548		
7599 CAROLLTON PIKE	Leased	Store/Depot
GALAX		-
VA		
24333-4269		
1780 DEALTON AVE	Leased	Depot
HARRISONBURG		-
VA		
22801		
2410 GREENSBORO RD	Leased	Store/Depot
MARTINSVILLE		-
VA		
24112-0781		
7917 HALPRIN DR	Leased	Store
NORFOLK		
VA		
23518-3005		
3555 S CRATER RD.	Leased	Store/Depot
PETERSBURG		
VA		
23808-9210		
3545 VICTORY BLVD	Leased	Store/Depot
PORTSMOUTH		
VA		
23701-3417		
3619 MECHANICSVILLE PIKE	Leased	Store
RICHMOND		
VA		
23223-1329		
12336 WARDS ROAD	Leased	Depot
RUSTBURG		
VA		
24588		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 148 of 163

Address	Type of Interest	Description of Use
706 CAVALIER BLVD	Leased	Store/Depot
SOUTH BOSTON		Ĩ
VA		
24592		
2322 WASHINGTON AVE.	Leased	Depot
VINTON		1
VA		
24179-1504		
5020 RICHMOND RD	Leased	Store/Depot
WARSAW		
VA		
22572-4232		
714 OHIO	Leased	Store/Depot
BELLINGHAM		
WA		
98225-4626		
3411 11TH ST.	Leased	Store/Depot
BREMERTON	Loubou	Store, Depot
WA		
98312-2635		
21846 76th AVE SOUTH	Leased	Depot
Kent	Loubed	Depot
WA		
98032		
22461 72ND AVE S., BLDG. #3	Leased	Depot
KENT		- · F · · ·
WA		
98032-1905		
HWY 29 SOUTH	Leased	Store/Depot
LONGVIEW		1 I
WA		
98632-2415		
1627 W. BROADWAY #3	Leased	Depot
MOSES LAKE		1
WA		
98837		
4020 EAST BROADWAY	Leased	Depot
SPOKANE		L
WA		
99202-4529		
8607 DURANGO STREET	Leased	Depot
ТАСОМА		
WA		
98499		

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 149 of 163

Address	Type of Interest	Description of Use
6301 CAPITOL BLVD. SW.	Leased	Store/Depot
TUMWATER		-
WA		
98501-5204		
1903 SOUTH 3RD AVE	Leased	Store/Depot
YAKIMA		1
WA		
98903-1409		
4627 ANDERSON DRIVE	Leased	Depot
EAU CLAIRE		
WI		
54703		
2432-36 LONDON ROAD	Leased	Store
EAU CLAIRE		
WI		
54701-6730		
326 MILITARY AVE	Leased	Store
GREEN BAY	Louised	
WI		
54303		
5340 W. LOOMIS RD	Leased	Store/Depot
GREENFIELD	Leubeu	Store, Depot
WI		
53220-5042		
3212 KENNEDY RD	Leased	Store/Depot
JANESVILLE	Louised	Store, Depot
WI		
53545-0227		
2919 E AVENUE	Leased	Store/Depot
LACROSSE		
WI		
54602		
627 ATLAS AVE.	Leased	Store/Depot
MADISON	Leubeu	Store, Depot
WI		
53714-3109		
814 KNAPP ST	Leased	Store
OSHKOSH	200000	
WI		
54902-5759		
1923 ERIE AVE	Leased	Store/Depot
SHEBOYGAN		~ · · · · · · · · ·
WI		
53081-3708		
55001 5700		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 150 of 163

Address	Type of Interest	Description of Use
5805 PACKER	Leased	Depot/Warehouse
WAUSAU		1
WI		
54401-9325		
1510-1512 S 84TH ST	Leased	Store
WEST ALLIS		
WI		
53214-4418		
515 RAGLAND ROAD	Leased	Depot
BECKLEY		1
WV		
25801		
4300 TERRACE AVENUE, BLDG 5	Leased	Depot/Office
HUNTINGTON		1
WV		
25705		
522 E. 29TH ST.	Leased	Store
HUNTINGTON		
WV		
25702-1751		
1451 DORSEY AVE	Leased	Store/Depot
MORGANTOWN		Ĩ
WV		
26501-7121		
2200 MAIN ST	Leased	Store
WHEELING		
WV		
26003-2812		
5800 W. YELLOWSTONE HWY	Leased	Depot
CASPER		-
WY		
82604-1934		
3320 CY AVENUE	Leased	Store
CASPER		
WY		
82604-3431		
3406 PERSHING BLVD	Leased	Store/Depot
CHEYENNE		-
WY		
82001-5916		
326 C-STREET	Leased	Depot
CODY		
WY		
824114-9287		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 151 of 163

Address	Type of Interest	Description of Use
390 WILLOW DR	Leased	Depot
EVANSTON		
WY		
82930-2665		
3803 S DOUGLAS HWY	Leased	Store/Depot
GILLETTE		
WY		
82718-6541		
1210 S GREGORY LANE	Leased	Depot
JACKSON		
WY		
83001-9433		
1414 S 2ND ST	Leased	Depot
LARAMIE		
WY		
82070-4418		
335 S HURSCH ST	Leased	Depot
RIVERTON		
WY		
82501		
1024 DEWAR DR	Leased	Depot
ROCK SPRINGS		
WY		
82901-5956		
40 E 17TH ST	Leased	Store/Depot
SHERIDAN		
WY		
82801-9235		
209 LAWSON AVE,	Leased	Depot
WORLAND		
WY		
82401-2043		

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 152 of 163

#### Location of Debtors' Substantial Assets and Books and Records and Nature, Location and Value of Assets Held Outside the United States

Pursuant to Local Bankruptcy Rule 1007-2(a)(10), the following lists the locations of the Debtors' substantial assets, the location of their records and the nature, location and value of any assets held by the Debtors outside of the territorial limits of the United States.

#### Location of Debtors' Substantial Assets:

The Debtors maintain 96 domestic bank accounts at various institutions, including bank accounts located in New York. The Debtors' domestic locations (including manufacturing facilities) are identified in Schedule 6 above. The Debtors have assets in every location from which they operate their businesses.

#### Location of the Debtors' Books and Records:

Address	Facility or Property Type
5122 DIETRICK ROAD, SAN ANTONIO TX	Offsite Storage Facility:
	Accounts Payable Storage
5249 GLENMONT AVENUE, HOUSTON, TEXAS	Offsite Storage Facility:
	Accounts Payable Storage
1111 S SHERIDAN ROAD, TULSA, OK	Bakery
1300 FIRST AVENUE SOUTH, BIRMINGHAM, AL	Bakery
1324 ARDEN WAY, SACRAMENTO, CA	Bakery
1511 WEST LINCOLN, PEORIA, IL	Bakery
1525 INDUSTRIAL ROAD, EMPORIA, KS	Bakery
168-23 DOUGLAS AVENUE, JAMAICA, NY	Former Bakery
1969 VICTORY DRIVE, COLUMBU,S GA	Bakery
201 BUSH DR. E, JACKSONVILLE, FL	Bakery
2200 S. DIVISION AVE., ORLANDO, FL	Bakery
2248 SPENARD ROAD, ANCHORAGE, AK	Bakery
2330 RIPPLE STREET, LOS ANGELES, CA	Bakery
2551 N. CHURCH STREET, ROCKY MOUNT, NC	Bakery
2557 GRANT AVENUE, OGDEN, UT	Bakery
2929 NORTH SHADELAND AVE, INDIANAPOLIS, IN	Bakery
3060 N NATIONAL ROAD, COLUMBUS, IN	Bakery
3100 NORTHWEST PARK DRIVE, KNOXVILLE, TN	Bakery
325 COMMERCIAL ST, WATERLOO, IA	Bakery
3400 MAC ARTHUR DRIVE, ALEXANDRIA, LA	Bakery
400 MONROE AVENUE, MEMPHIS, TN	Bakery
434 AURORA AVENUE NORTH, SEATTLE, WA	Bakery
500 MAIN STREET, BOONVILLE, MO	Bakery

The locations of the Debtors' books and records are as follows:

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 154 of 163

Address	Facility or Property Type
501 CONESTOGA WAY, HENDERSON, NV	Bakery
505 DOWNS STREET, DEFIANCE, OH	Bakery
5150 MIDLAND ROAD, BILLINGS, MT	Bakery
580 JULIE ANN WAY, OAKLAND, CA	Bakery
6007 ST ANDREWS PLACE, LOS ANGELES, CA	Bakery
6301 N BROADWAY, SAINT LOUIS, MO	Bakery
7225 SANTA FE DRIVE, HODGKINS, IL	Bakery
734 E 400 SOUTH, SALT LAKE CITY, UT	Bakery
747 WEST 5TH STREET, CINCINNATI, OH	Bakery
75 DEMAREST DRIVE, WAYNE, NJ	Bakery
756 NORTH MAIN STREET, DECATUR, IL	Former Bakery
80 EAST 62ND AVENUE, DENVER, CO	Bakery
8071 WALES ROAD, NORTHWOOD, OH	Bakery
8960 MARSHALL DRIVE, LENEXA, KS	Bakery
9555 WEST SORENG AVENUE, SCHILLER PARK, IL	Bakery
9801 BLUE GRASS ROAD, PHILADELPHIA, PA	Bakery
ONE BAKERS WAY, BIDDEFORD, ME	Bakery
57 GERMANTOWN CT, SUITE 100 CORDOVA, TN	Business Unit Office
7700 IRVINE CENTER DRIVE, SUITE 500, IRVINE, CA	Business Unit Office
9605 SORENG AVENUE, SCHILLER PARK, IL	Business Unit Office
1108 E 30 <sup>TH</sup> STREET, KANSAS CITY, MO	Storage Facility
1501 WEST 31 <sup>ST</sup> STREET, KANSAS CITY, MO	Storage Facility
7240 EAST GAGE AVE, COMMERCE, CA	Dry Division Office
6031 CONNECTION DRIVE, IRVING, TX	Headquarters
1 EAST ARMOUR BLVD, KANSAS CITY, MO	Operations Center
12 EAST ARMOUR BLVD, KANSAS CITY, MO	Operations Center
1034 E. RIVER DRIVE, DAVENPORT, IA	Office
8607 DURANGO STREET SW, LAKEWOOD, WA	Office
12618 SOUTH 71 HWY, GRANDVIEW MO	Sales Office
1821 BELT LINE ROAD, GARLAND, TX	Sales Office
3101 S.W.I, BENTONVILLE, AR	Sales Office
4357 HARRISON AVENUE, CINCINNATI OH	Sales Office
8441 WAYZATA BOULEVARD, SUITE 350, GOLDEN	
VALLEY, MN	Sales Office
39 SOUTHWEST CUT-OFF, WORCESTER, MA	Storage Facility

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 155 of 163

### SCHEDULE 8

### Litigation

To the best of the Debtors' knowledge, belief and understanding, there are no actions or proceedings pending or threatened against the Debtors or their properties, as of the Petition Date, where a judgment against the Debtors or a seizure of their properties may be imminent.

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 157 of 163

### **Senior Management**

Pursuant to Local Bankruptcy Rule 1007-2(a)(12), the following provides the names of the individuals who comprise the Debtors' existing senior management team, a description of their tenure with the Debtors and a brief summary of their relevant responsibilities and experience.

Name / Position	Experience / Responsibilities
Brian J. Driscoll Chief Executive Officer of Hostess Brands, Inc.	Mr. Driscoll joined Hostess Brands, Inc. as the Chief Executive Officer in June 2010. Mr. Driscoll's duties as the Chief Executive Officer include the development of long-term strategies for Hostess and business plans and budgets to support those strategies. Prior to joining Hostess, Mr. Driscoll was the President of Sales,
Mr. Driscoll also currently serves as the (i) CEO and President of Interstate Brands Corporation; (ii) Chairman of the Board, CEO and President of IBC Sales Corporation; (iii) President of IBC Trucking, LLC; (iv) President of IBC Services, LLC; and (v) Chairman of the Board of MCF Legacy, Inc.	Customer Service and Logistics at Kraft Foods, Inc., which he joined in late 2000.
<b>David A. Loeser</b> Executive Vice President of Human Resources	Mr. Loeser has served as the Executive Vice President of Human Resources of Hostess Brands, Inc. since February 2009. Mr. Loeser's responsibilities include establishing a global human resources strategy in the area of compensation and benefits,
Mr. Loeser also currently serves as the Executive Vice President of Human Resources of Interstate Brands Corporation and IBC Sales Corporation.	leadership development and organizational design, recruiting, retention and labor relations. Mr. Loeser joined the company as a Consultant to Interstate Bakeries Corporation in May 2007, a position he held until July 2007. Beginning in July 2007, Mr. Loeser was the Consultant, Acting Executive Vice President — Human Resources. Prior to joining Hostess, Mr. Loeser served as the Senior Vice President Human Resources of Celanese Corporation from April 2005 to May 2006.
Kent B. Magill Executive Vice President, General Counsel and Corporate Secretary	Mr. Magill has served as the Executive Vice President, General Counsel and Corporate Secretary since August 2005, in which position Mr. Magill is responsible for managing the legal affairs of Hostess. This responsibility includes advising senior management regarding commercial, corporate, regulatory and other legal issues,
Mr. Magill also currently serves as the (i) Executive Vice President, General Counsel of Interstate Brands Corporation; (ii) Executive Vice President, General Counsel of IBC Sales Corporation; (iii) Vice President and Corporate Secretary of IBC Trucking, LLC; (iv) Vice President and Secretary of IBC Services, LLC; and (v) Vice President and Secretary of MCF Legacy, Inc.	as well as managing the company's litigation. Mr. Magill joined the company in 2000, as Associate General Counsel to IBC. From June 2002 through August 2005, Mr. Magill served as Vice President, General Counsel and Corporate Secretary.

## 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 159 of 163

Name / Position	Experience / Responsibilities
<b>Richard C. Seban</b> Executive Vice President and Chief Marketing Officer	Mr. Seban has served as the Executive Vice President and Chief Marketing Officer of Hostess Brands, Inc. since joining the company in August 2005. Mr. Seban is responsible for the oversight of various marketing activities within Hostess, including sales management, product development, distribution channel
Mr. Seban also currently serves as the Executive Vice President and Chief Marketing Officer of Interstate Brands Corporation and IBC Sales Corporation.	management, marketing communications, pricing and market research. Prior to joining the company, Mr. Seban was the President and Chief Operating Officer of High Liner Foods.
John O. Stewart	Mr. Stewart joined Hostess Brands, Inc. as the Executive Vice
Executive Vice President and Chief Financial	President and Chief Financial Officer in October 2010. Mr.
Officer	Stewart is responsible for driving the planned priorities of the finance organization in both the front and back office and regularly collaborates with the marketing, sales and operations departments.
Mr. Stewart also currently serves as the (i)	Previously, Mr. Stewart was the Executive Vice President and
Executive Vice President and Chief Financial Officer of Interstate Brands Corporation; (ii)	Chief Financial Officer for Dr. Pepper Snapple and prior to that he served as the Senior Vice President and Chief Financial Officer for
Executive Vice President and Chief Financial	Diageo PLC's North American Unit.
Officer of IBC Sales Corporation.; (iii) Vice	
President – Finance of IBC Trucking, LLC; (iv) Vice President – Finance of IBC	
Services, LLC; and (v) Chief Financial Officer	
of MCF Legacy, Inc.	
Gary K. Wandschneider	Mr. Wandschneider has served as the Executive Vice President of
Executive Vice President of Operations	Operations since February 2009. In his current position, Mr.
	Wandschneider's duties include the oversight of Hostess' day-to- day operations. Mr. Wandschneider joined the company in July
Mr. Wandschneider also currently serves as	2007 as a Consultant, Acting Executive Vice President of
the Executive Vice President of Operations of	Interstate Bakeries Corporation. Previously, Mr. Wandschneider
Interstate Brands Corp. and IBC Sales Corporation.	was an Executive Vice President of Pepsi Bottling Group, Inc.

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 160 of 163

#### **Payroll and Consultants**

Pursuant to Local Bankruptcy Rule 1007-2(b)(1)-(2)(A) and (C), the following provides the estimated amount of weekly payroll to the Debtors' employees and the estimated amount to be paid to officers, stockholders, directors and financial and business consultants retained by the Debtors, for the 30-day period following the filing of the Debtors' chapter 11 petitions.

Gross Payments to Employees (Excluding Officers and Directors) <sup>1</sup>	Week 1: Week 2: Week 3: Week 4:	\$14,877,904.14 \$16,732,950.29 \$14,877,904.14 \$16,732,950.29
Payments to Officers, <sup>2</sup> Directors and Stockholders	Directors: Officers: Stockholders:	\$25,000.00 \$425,398.00 \$0
Payments to Financial and Business Consultants <sup>3</sup>	Stockholders:\$0Perella Weinberg Partners LP:\$175,00FTI Consulting LLC:\$800,00Kurtzman Carson Consultants LLC:\$350,00	

<sup>&</sup>lt;sup>1</sup> These amounts do not include amounts disbursed for payroll taxes.

<sup>&</sup>lt;sup>2</sup> For purposes of this Schedule, the "Officers" of Hostess are considered to be individuals at the executive vice president level and above.

<sup>&</sup>lt;sup>3</sup> Amounts reported herein represent the Debtors' estimated liabilities for the fees and expenses of financial and business professionals to be retained under the Bankruptcy Code in these cases. The Debtors do not expect to disperse cash in satisfaction of these liabilities within the first 30 days following the filing of these chapter 11 cases.

# 12-22052-rdd Doc 3 Filed 01/11/12 Entered 01/11/12 02:55:09 Main Document Pg 162 of 163

#### Cash Receipts and Disbursements, Net Cash Gain or Loss, Unpaid Obligations and Receivables

Pursuant to Local Bankruptcy Rule 1007-2(b)(3), the following provides, for the 30-day period following the filing of the Debtors' chapter 11 petitions, the estimated cash receipts and disbursements, net cash gain or loss and obligations and receivables expected to accrue that remain unpaid, other than professional fees. The table below contains significant material assumptions regarding the Debtors' ability to (a) obtain approval of their postpetition financing facility; (b) obtain accelerated payment terms from customers and avoid most setoffs (c) pay certain prepetition claims, (d) require their vendors to continue to ship on a postpetition basis. Moreover, the amounts set forth exclude any disbursements to professionals and disbursements used to pay down the Debtors' prepetition revolving asset backed facility. The amounts set forth below could change substantially if any of the assumptions prove incorrect. For additional detail, please consult the exhibits to the Debtors' motion to approve their debtor in possession financing and accommodation agreement.

Cash Receipts	\$203.9 million
Cash Disbursements (Operating and Non- Operating Disbursements)	\$241.6 million
Net Cash Gain (Loss)	\$(37.7 million)
Estimated Unpaid Postpetition Obligations	\$75 million
Estimated Unpaid Postpetition Receivables	\$101 million