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# UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF NEW YORK

In re

Chapter 11

Case No. 20-12212 (MEW)

Debtors.

Debtors.

X

Lack Chapter 11

Lack Case No. 20-12212 (MEW)

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Lack Chapter 11

Lack Chapter 11

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#### NOTICE OF FILING OF DEMONSTRATIVES

Please take notice that Centerbridge Partners, L.P. and Oaktree Capital Management, L.P. hereby submit the attached Demonstratives 1 and 2 to be available for the hearing scheduled on October 23, 2020 at 3:00 p.m. (ET) relating to the *Debtors' Motion for One or More Orders (A)* 

The last four digits of Garrett Motion Inc.'s tax identification number are 3189. Due to the large number of Debtors in these chapter 11 cases, which are being jointly administered, a complete list of the Debtors and the last four digits of their respective federal tax identification numbers is not provided herein. Such information may be obtained on the website of the Debtors' claims and noticing agent at http://www.kccllc.net/garrettmotion. The Debtors' corporate headquarters is located at La Pièce 16, Rolle, Switzerland.



Authorizing and Approving Bid Procedures, (B) Authorizing and Approving the Stalking Horse Bid Protections, (C) Scheduling a Sale Hearing, (D) Authorizing and Approving Assumption and Assignment Procedures, (E) Approving Notice Procedures and (F) Granting Other Relief [Dkt. No. 18].

New York, New York Dated: October 23, 2020 /s/ Dennis F. Dunne

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# **Demonstrative 1**

### **Summary of Competing GTX Proposals**

		KPS Purchase	Updated Plan Proposal	
Implementation		> Sale & Liquidating Plan	Plan of Reorganization	
Bid Value		) \$2.6bn	\$3.2bn <sup>1</sup>	
PF Leverage		> ~2.7x 2021E EBITDA / ~2.0x 2022E EBITDA <sup>2</sup>	~2.7x 2021E EBITDA / ~2.0x 2022E EBITDA <sup>2</sup>	
Financing		> Fully committed	Equity fully committed / highly confident letters received for debt <sup>3</sup> . No financing outs	
Diligence Outs		) None	None	
Shareholder Co-Invest		) \$100m	) \$100m	
	HON Claim	Contested & subject to ongoing litigation Impaired	Fully resolved HON claim Resolved	
يد	Secured Debt	Repaid in cash; default interest waived Unimpaired	Repaid in cash; default interest waived Unimpaired	
Treatment	Senior Notes	) 90% repaid in cash; remainder TBD	Repaid in cash; MW settled Settled	
Tre	GUCs	Repaid in cash, assumed or impaired Mixed	Repaid in full or assumed Unimpaired	
	Equity	> Extinguished; recovery TBD, subject to litigation	Reinstated, participate in upside and, assuming no break- fee or expense reimbursement are paid to a stalking horse bidder, \$84m cash distribution	
Timing		<ul> <li>Equity distributions subject to resolution of litigation with HON</li> </ul>	Emergence from bankruptcy in early Q1 2021	
Path to Exit		<ul> <li>Fully contested. Opposed by every constituency other than secured lenders being paid in full (less default rate interest)</li> </ul>		

<sup>1)</sup> Assumes equity market cap as of 10/21/20; assumes Honeywell Pref. B discounted at 9% discount rate

Assumes debt of ~\$1.1bn of debt; Assumes 2021E EBITDA of \$426m per Debtors business plan forecast and 2022E EBITDA of \$562m per analyst consensus

<sup>3)</sup> The Plan Sponsors have received three highly confident debt financing letters from bank lenders. Preliminary terms of L+300, BB/Ba2 rating

# **Demonstrative 2**

## Effects on Equity Recoveries (see associated appendix for additional detail)

## Centerbridge/Oaktree Plan

- Existing Equity is reinstated, participate in upside from return to pre-pandemic EBITDA
- Assuming no break-up fee or expense reimbursement is paid, \$84 million cash distribution
- Using 2017-2019 Avg. Adjusted EBITDA, recovery to equity where Preferred A fully converts is ~\$6.28/share (using a 6.54x multiple)
- Enhanced recovery for Existing Equity compared to KPS
   Purchase. Even if the Honeywell claims were completely
   extinguished under the KPS Purchase, Existing Equity recovery
   would still be greater under the Centerbridge/Oaktree plan

#### **KPS Purchase**

- Existing Equity is extinguished
- Ceases to have any participation in return to pre-pandemic EBITDA
- Recovery depends entirely on winning two different litigations vs Honeywell: allocation of sales proceeds to ASASCO and reduction in Honeywell claim
- Assuming consolidation of Garrett entities and a 75% reduction in the Honeywell claims recovery to Existing Equity is
   ~\$1.91/share
- Honeywell claims would need to be reduced by >63% for Existing Equity to recover anything under the KPS Purchase
- Even a complete extinguishment of the Honeywell Claims
  would leave Existing Equity with less of a recovery than the
  ~\$6.28/share under the Centerbridge/Oaktree plan

# Appendix to Demonstrative 2

#### Garrett Motion - Illustrative Existing Equity Value Comparison

(\$ and shares in millions)

Illustrative Reinstated Equity Value Under Plan Proposal			
	\$		
Garrett Motion 2017-2019 Average Adj. EBITDA	\$597		
BorgWarner Inc. Multiple(1)	6.54x		
Implied Enterprise Value	\$3,907		
Less: First Lien Debt at Emergence	(1,169)		
Less: Series B Preferred at Emergence	(684)		
Plus: Cash at Emergence <sup>(2)</sup>	36		
Implied Equity Value	\$2,090		
Reinstated Ownership %			
Series A Preferred at Emergence	\$1,150		
Conversion Price	\$3.50		
Series A Preferred Common as Converted	329		
Reinstated Shares	76		
Total Common Shares as Converted	404		
Reinstated Shares	76		
Reinstated Common Ownership %	18.7%		
Reinstated Equity Value	\$391		
Reinstated Shares	75.6		
Reinstated Equity Price / Share	\$5.17		
Plus: Cash Distribution at Emergence	1.11		
Total Reinstated Equity Value / Share	\$6.28		

	\$
Headline Purchase Price	\$2,600
Plus: Excess Cash <sup>(3)</sup>	77
Less: DIP Financing	(200)
Less: U.S. & Irish Pension Obligations <sup>(4)</sup>	(42)
Less: Uncertain Tax Positions <sup>(4)</sup>	(65)
Less: Potential Cash Tax Payment <sup>(5)</sup>	TBD
Gross Distributable Value	\$2,370
Less: First Lien Debt	(1,447)
Less: Senior Notes <sup>(6)</sup>	(422)
Value Post Funded Debt	\$501
Litigation Trust Funding <sup>(7)</sup>	(40)
Remaining Distributable Value	\$461

Honeywell Claim	Claims	
Honeywell Asserted Claim	\$1,267	
Honeywell Haircut	75.0%	
Adjusted Honeywell Claim	\$317	(\$317)
Other Claims	TBD	_
Total Value Available to Equity		\$144
Existing Shares Outstanding		76
Value / Share		\$1.91

#### Illustrative Reinstated Equity Price / Share Sensitivity

Adjusted EBITDA				
\$550	\$575	\$597	\$625	\$650
\$5.51	\$5.92	\$6.28	\$6.73	\$7.13

#### Illustrative Value / Share Sensitivity

	Honeywell Haircut			
0.0%	50.0%	75.0%	100.0%	101.1%
(\$0.00)	(\$0.00)	\$1.91	\$6.10	\$6.28

Note: All analyses strictly illustrative in nature

- (1) Reflects BorgWarner Inc. 3-year trailing EBITDA multiple from 2017-2019
- (2) Cash balance at emergence based on \$120 million target included in KPS Share & Asset Purchase Agreement less \$84 million distribution to common equity holders
- (3) Equal to \$197 million of projected cash on March 31, 2021 less \$120 million of minimum cash
- (4) Reflects liability included in the Illustrative Purchase Price Calculation in Annex I to KPS Share & Asset Purchase Agreement
- (5) Based on preliminary discussions with Company advisors, the KPS sale could trigger an incremental cash tax payment. Amount still to be determined
- (6) Balance includes par plus pre-petition interest as of the petition date
- (7) Includes \$25 million funded into litigation trust pursuant to RSA plus an additional \$15 million based on conservative views of counsel