

No. \_\_\_\_\_

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**IN THE  
UNITED STATES DISTRICT COURT  
FOR THE NORTHERN DISTRICT OF TEXAS**

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***In re James D. Dondero et al.,  
Petitioners.***

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On Petition For Writ Of Mandamus To The  
United States District Court For The Northern District Of Texas

(Bankruptcy Case No. 19-34054-sgj11)

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**PETITION FOR WRIT OF MANDAMUS**

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**RELIEF SOUGHT**

An Order directing the presiding bankruptcy judge, Stacey G. Jernigan (the “Bankruptcy Judge”) to recuse herself from presiding over the Highland Capital Management, L.P. bankruptcy proceeding and any adversary proceeding related to any bankruptcy proceeding that involves Petitioners.

**ISSUE PRESENTED**

Whether 28 U.S.C. § 455(a) requires recusal of the Bankruptcy Judge because: (1) a “personal bias or prejudice concerning a party, or personal knowledge of disputed evidentiary facts concerning the proceeding;” *or* (2) her “impartiality might *reasonably be questioned*.”

## INTRODUCTION

Petitioners James Dondero, Highland Capital Management Fund Advisors, L.P., The Dugaboy Investment Trust, Get Good Trust, and NexPoint Real Estate Partners, LLC f/k/a HCRE Partners, LLC (collectively, “Petitioners”) seek a writ of mandamus because mandamus is the only avenue through which Petitioners can obtain legal relief from the incessant, animus and partiality displayed by the presiding bankruptcy judge against Petitioners in the proceedings stemming from the chapter 11 bankruptcy of debtor Highland Capital Management, L.P. (“HCMLP”). Petitioners have sought the recusal of Judge Stacey G. Jernigan (“Judge Jernigan”) for a significant period of time, while continuing to suffer harm because of the Court’s partiality. As set forth in greater detail herein, recusal is necessary because the Bankruptcy Court has repeatedly:

- singled out Petitioners and their attorneys for unfair treatment;
- admonished Petitioners and their attorneys for invoking proper legal process to protect their interests;
- refused to credit evidence (even undisputed evidence) presented by Petitioners; and
- departed from normal procedure, in ways that uniquely harmed the legal position or rights of the Petitioners and, more particularly, HCMLP’s former Chief Executive Officer, James D. Dondero (“Mr. Dondero”).

The disenfranchising effect of these actions cannot be overstated. Perhaps the most revealing evidence of bias is the judge’s recent publication of two novels, both of which roundly criticize the very industry in which HCMLP was engaged prior to bankruptcy and which also pit the protagonist, a Dallas bankruptcy judge, against a Dallas hedge fund manager closely resembling Mr. Dondero, who is caricatured as an evildoer. Judge Jernigan authored these novels while presiding over the bankruptcies of HCMLP and two other firms affiliated with Mr. Dondero, Acis Capital Management, L.P. and Acis Capital Management GP, LLC (together, “Acis”), and then promoted her novels through her professional network. This is not how neutral arbiters of

facts conduct themselves, and it does not engender public confidence in the impartiality of the Bankruptcy Court. Petitioners easily meet the statutory, mandatory standards governing recusal. This Court should grant the Petition.

## **FACTUAL BACKGROUND**

### **A. Procedural History**

After a series of interactions with Judge Jernigan began to evidence a pattern of animus and bias, Petitioners sought to recuse the Judge on March 18, 2021.<sup>1</sup> The Court denied that motion less than a week later.<sup>2</sup> Petitioners appealed the order denying recusal to the District Court, but on February 9, 2022, the District Court denied the appeal for lack of jurisdiction, concluding the Bankruptcy Court's order was interlocutory and therefore non-appealable.<sup>3</sup>

Thereafter, Judge Jernigan's actions further highlighted her continuing bias. As a result, Petitioners filed an Amended Motion for Final Appealable Order and Supplement to Motion to Recuse ("Motion to Supplement") seeking to: (1) remove the "reservation language" in the Bankruptcy Court's original order denying recusal, and (2) supplement the record on the original recusal motion with additional evidence of bias.<sup>4</sup> At an August 31, 2022 hearing, Petitioners informed the Court that HCMLP was *unopposed* to the relief requested in the Motion to Supplement. Nonetheless, Judge Jernigan accused Mr. Dondero and his counsel of "carpet-bombing us with paper and causing us to expend resources" and chastised his counsel.<sup>5</sup>

The Court denied Petitioners' Motion to Supplement as procedurally improper,<sup>6</sup> but invited Petitioners to either (1) file a "simple motion" (without attaching additional evidence) seeking

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<sup>1</sup> Bankr. Dkt. 2061 [App. 39].

<sup>2</sup> Bankr. Dkt. 2083.

<sup>3</sup> See *Dondero v. Hon. Stacey G. Jernigan*, Civ. Action No. 3-21-CV-0879-K, Dkt. 39 at 1-2 (pointing out that, in denying recusal, the Bankruptcy Court "reserve[d] the right to amend or supplement" its ruling).

<sup>4</sup> Bankr. Dkt. 3470.

<sup>5</sup> Aug. 31, 2022 Hr'g Tr. at 20:13-25 [App. 206].

<sup>6</sup> Bankr. Dkt. 3479 at 3.



removal of the “reservation of rights” language, or (2) file a new motion to recuse based on new evidence or grounds for recusal.<sup>7</sup> Only the second option guaranteed Petitioners a complete record on appeal. Therefore, on September 27, 2022, Petitioners filed a Renewed Motion to Recuse, attaching the entire record supporting recusal.<sup>8</sup> After HCMLP claimed that certain allegations were protected by attorney-client privilege, Petitioners filed an Amended Renewed Motion to Recuse removing those allegations on October 17, 2022.<sup>9</sup> Thereafter, Petitioners learned that Judge Jernigan had published two novels effecting the Amended Renewed Motion and, on Friday, March 3, 2023, Petitioners filed a supplemental memorandum of law explaining why those novels also necessitated recusal.<sup>10</sup> On Monday, March 6, 2023, the Bankruptcy Court issued a Memorandum Opinion and Order Denying “Amended Renewed Motion to Recuse” Pursuant to 29 U.S.C. § 455 (“Recusal Order”).<sup>11</sup> It is that Recusal Order that prompted this Petition for Writ of Mandamus.

**B. Judge Jernigan Acknowledges She Formed Negative Opinions About Mr. Dondero During the Acis Bankruptcy**

Mr. Dondero’s first encounter with Judge Jernigan came in the context of the chapter 11 bankruptcy of Acis (“Acis Bankruptcy”).<sup>12</sup> In a Bench Ruling confirming the Acis joint plan, the Bankruptcy Court concluded that: various entities were marching to the orders of Mr. Dondero; testimony given by individuals affiliated with Mr. Dondero was not credible; “the Highlands” (*i.e.*, Dondero-affiliated entities) were merely acting in “lockstep”; and the Highlands’ party-in-interest status was “questionable.”

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<sup>7</sup> *Id.*

<sup>8</sup> Bankr. Dkts. 3541, 3542.

<sup>9</sup> Bankr. Dkts. 3570, 3571.

<sup>10</sup> Bankr. Dkt. 3673.

<sup>11</sup> Bankr. Dkt. 3676 [App. 2].

<sup>12</sup> Amended Renewed Motion at 4-6 [App. 2807-2809].

In her Recusal Order, Judge Jernigan states that she “cannot recall” any “specific rulings regarding Mr. Dondero” from the Acis Bankruptcy.<sup>13</sup> Yet Judge Jernigan’s decisions and comments in the HCMLP bankruptcy frequently referenced Mr. Dondero’s role in the Acis , including as a justification for imposing conditions on Mr. Dondero at the outset of the bankruptcy proceedings.<sup>14</sup>

For example, in January of 2021, just following the Highland Bankruptcy’s transfer from Delaware the Bankruptcy Court, *before Mr. Dondero had ever testified in the Highland Bankruptcy*, Judge Jernigan acknowledged that her opinions of Mr. Dondero from the Acis Bankruptcy were inextricably planted in her mind:

- (1) stated “[*she*] can’t extract what [*she*] learned during the Acis case, it’s in my brain”;
- (2) expressed negative opinions about Mr. Dondero (although he had not yet filed any motion or objection in her court);
- (3) opined that Mr. Dondero had a *propensity* to engage in bad acts (based on Judge Jernigan’s perceptions formed during the Acis Bankruptcy); and
- (4) relied on opinion she formed from the Acis Bankruptcy to *sua sponte* insist that language be included in her order approving a settlement between the Debtor and the UCC allowing the Court to hold Mr. Dondero in contempt for violating the terms of that settlement.<sup>15</sup>

The Acis Bankruptcy continued to feature prominently enough in Judge Jernigan’s mind that it served as an important backdrop to her Order Confirming the Fifth Amended Plan of Highland Capital Management, L.P. (As Modified) (“Confirmation Order”).<sup>16</sup>

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<sup>13</sup> Recusal Order at 15 [App. 16].

<sup>14</sup> Amended Renewed Motion at 6 [App. 2809].

<sup>15</sup> *Id.*; See HCMLP Bankr. Dkt. 2062, Ex. 2, Jan. 9, 2020 Hr’g Tr. at 52:10-25 [App. 2846]; 78:23-79:16 [App. 2849-50]; *see also* HCMLP Bankr. Dkt. 2062, Ex. 3, Feb. 19, 2020 Hr’g Tr. at 174:22-175:1 [App. 480:22-485].

<sup>16</sup> *Id.* at 11-12 [App. 2814-15]; Confirmation Order, Bankr. Dkt. 1943, ¶¶ 8, 13-15; 17-18.

### **C. Judge Jernigan Publishes Her First Novel Reflecting Her Bias**

Judge Jernigan’s first novel, *He Watches All My Paths*, was published on January 16, 2019, just weeks before confirmation of the Acis plan of reorganization. The novel is remarkable in two respects: (1) it begins a two-novel saga involving a Dallas bankruptcy judge that mirrors Judge Jernigan’s experience on the bench, and (2) it contains harsh commentary about financial services industry stakeholders (despite their presence in cases before her). In particular, the novel describes the “[h]igh flying hedge fund managers” as individuals that “suck up money like an i-robot vacuum,” seem to “make money no matter what,” and show “outrageous amounts of hubris” as part of their “bro culture.”<sup>17</sup> It strongly suggests a judge harboring bias against those operating in the hedge fund industry—an industry in which HCMLP has actively operated.

### **D. Judge Jernigan’s Animus Continues Throughout The Highland Bankruptcy**

The Amended Renewed Motion detailed the many ways in which Judge Jernigan has targeted Petitioners and their lawyers throughout the HCMLP Bankruptcy. The following are examples of some of the Judge’s actions and comments that mandate recusal.

#### **1. The Judge Repeatedly Threatened Petitioners With Sanctions And Accused Them Of Acting in “Bad Faith.”**

Judge Jernigan has repeatedly threatened Petitioners and their lawyers, questioned their motives, and accused them of acting in bad faith by raising legitimate legal arguments or defending their rights. For example:

- In June 2020, Judge Jernigan questioned whether lawyers for CLO Holdco—a wholly owned subsidiary of a charitable Donor Advised Fund (the “DAF”), established by Mr. Dondero—were acting in good faith by seeking the release of funds that belonged to CLO Holdco from the Bankruptcy Court’s registry.<sup>18</sup>
- On December 16, 2020, the Judge chastised Highland Capital Management Fund Advisors, L.P. (“HCMFA”) and NexPoint Advisors, L.P. (“NexPoint”)—two

<sup>17</sup> Judge Stacey G. Jernigan, *He Watches All My Paths* (Jan. 16, 2019), at 131.

<sup>18</sup> See Amended Renewed Motion at 8 [App. 2811] & Ex. D [App. 2867].

entities affiliated with Mr. Dondero—for filing a legitimate motion, with a statutory basis, to preserve the status quo pending confirmation of HCMLP’s Fifth Amended Plan of Reorganization (“Plan”).<sup>19</sup> Judge Jernigan surmised that Mr. Dondero was behind the motion, that it was filed for an improper purpose, and that it was “almost Rule 11 frivolous.”<sup>20</sup>

- In January 2021, the Debtor accused HCMFA and NexPoint of interfering with its management of certain collateralized loan obligation (“CLO”) portfolios.<sup>21</sup> While the Debtor ultimately admitted that no interference actually occurred,<sup>22</sup> rather than address the Debtor’s baseless accusations, the Bankruptcy Court ***focused on Mr. Dondero*** and inexplicitly threatened to hold him in contempt.<sup>23</sup> At this time, the Bankruptcy Court knew that Mr. Dondero had no continuing role with HCMLP and no ability to interfere with management of the CLO portfolios. Nevertheless, without evidence, the Bankruptcy Court concluded that Mr. Dondero had caused independent outside counsel for the movants to undertake the actions on his behalf.<sup>24</sup>
- In February 2021, the ***Debtor*** filed another baseless motion. After a seven-hour evidentiary hearing, Judge Jernigan deemed that the issue Debtor raised was moot (as opposed to baseless), yet accused ***Mr. Dondero*** of driving up legal fees,<sup>25</sup> and then went beyond the pleadings and the relief requested by the Debtor ***to issue findings adverse to Mr. Dondero.***<sup>26</sup>
- In the Confirmation Order, after two trusts affiliated with Mr. Dondero—The Dugaboy Investment Trust and Get Good Trust—objected to HCMLP’s Plan, Judge Jernigan again questioned the good faith of Mr. Dondero. While the Judge stated no basis for her “belief,” she labeled Mr. Dondero and the trusts

<sup>19</sup> See *id.* at 9-10 [App. 2812-13] & Ex. J [App. 2931]; see also Brief in Support of Motion to Recuse Pursuant to 28 U.S.C. § 455 (“Original Recusal Motion”), Bankr. Dkt. 2061, at 8-16 [App. 50-58].

<sup>20</sup> See Amended Renewed Motion at 9-10 [App. 2812-13].

<sup>21</sup> See *id.* & Ex. K [App. 2937] and Ex. L [App. 2946].

<sup>22</sup> See HCMLP Bankr. Dkt. 2062, Ex. 7, Jan. 26, 2021 Hr’g Tr. at 103:21-23 [App. 709], 173:16-19 [App. 779], 174:1-3 [App. 780], 174:8-175:5 [App. 780-81], 178:14-24 [App. 784], & 180:12-17 [App. 786] [App. 0630, 0700-02, 0705, 0707]. HCMLP’s failures in this regard are detailed in Movants’ Original Recusal Motion, Bankr. Dkt. No. 2016, at 13-16 [App. 55-58]. Notably, Debtor itself had numerous authorized traders, whose job was to settle Debtor’s trades.

<sup>23</sup> See *id.* at 24-App. 858 at 5 [App. 857-58].

<sup>24</sup> See *id.* at 251:19-253:4 [App. 0778-80]; see also *Highland Capital Mgmt. L.P. v. Highland Capital Mgmt. Fund Advisors, et al.*, Adv. Proc. 21-3000-sgj, Dkt. 1 (listing defendants). At the hearing, Davor Rukavina, as counsel to these entities, explained that the entities have independent boards who were his clients. See HCMLP Bankr. Dkt. 2062, Ex. 7, Jan. 26, 2021 Hr’g Tr. at 251:19-253:4 [App. 857-858]; see also *id.* at 5:8-10 611] (announcing the entities represented at the hearing). Conversely, Mr. Dondero had independent counsel at the hearing. *Id.* at 5:14-16 [App. 611].

<sup>25</sup> See HCMLP Bankr. Dkt. 2062, Ex. 21, Feb. 23, 2021 Hr’g Tr. at 232:3-234:19 [App. 2128-29].

<sup>26</sup> See *id.*, Ex. 20, Feb. 24, 2021 Order on Mandatory Injunction at 3-5 [App. 1894-1896]; See also, e.g., HCMLP Bankr. Dkt. 2660 at 30; HCMLP Bankr. Dkt. 2062, Ex. 21, Feb. 23, 2021 Hr’g Tr. at 232:7-234:19 [App. 2128-30] (“But it just feels like sickening games. And again, if this keeps on, if this keeps on, one day, one day, there may be an enormous attorney fee-shifting order.”); *id.*, Ex. 7, Jan. 26, 2021 Hr’g Tr. at 251:24-252:5 [App. 857-58] (threatening to sanction Mr. Dondero for actions undertaken by independent entities advised by their own outside counsel).

“disruptors”<sup>27</sup> and concluded that the entities objecting to the Plan were “controlled by” Mr. Dondero.<sup>28</sup>

- In August 2021, the Bankruptcy Court sanctioned **Mr. Dondero** in connection with a motion that the independent counsel *of two entities—the DAF and CLO Holdco*—filed. After the Bankruptcy Court denied the DAF and CLO Holdco’s request for *permission* to add James P. Seery (the Debtor’s CEO and Chief Restructuring Officer) as a defendant in a state-court lawsuit,<sup>29</sup> the Debtor separately sought sanctions against DAF and CLO Holdco and their counsel, as well as on Mr. Dondero (who was not even a party to the state-court lawsuit).<sup>30</sup> Judge Jernigan deemed the lawsuit “wholly frivolous,” concluded that Mr. Dondero was behind it,<sup>31</sup> and ordered Mr. Dondero to pay a \$239,655 for his supposed contempt—nearly \$70,000 *more* than the attorneys’ fees invoices submitted by the movant.<sup>32</sup> The Bankruptcy Court added another \$100,000 to be paid by Mr. Dondero (or any other individual or entity) if he appealed the sanctions award.<sup>33</sup>

Throughout the HCMLP Bankruptcy, Judge Jernigan has repeatedly: (1) ignored undisputed testimony and evidence; (2) held Mr. Dondero responsible for the actions of other persons and entities; (3) questioned the motives of Mr. Dondero and the other Petitioners; (4) accused Mr. Dondero and the other Petitioners “bad faith”; and (5) reached conclusions hostile to Mr. Dondero without evidence or contrary to uncontested evidence.

Conversely—notwithstanding the questionable legal arguments made by other parties to the case and dubious motions by the Debtor, the UCC, and its constituents—the Judge has never criticized or threatened any other party with sanctions. Instead, other parties have been given wide latitude to take positions that, if alleged by Mr. Dondero or Petitioners, would have resulted in threats of sanctions or be deemed vexatious. For example, Mr. Dondero sought to file a state court

<sup>27</sup> HCMLP Bankr. Dkt. 1943, ¶ 17; *see also id.*, ¶ 19.

<sup>28</sup> HCMLP Bankr. Dkt. 2062, Ex. 9, Feb. 8, 2021 Hr’g Tr. at 20:13-15 [App. 1088]. Notably, not even HCMLP accused Mr. Dondero and his trusts of lodging bad faith objections to the Plan. Moreover, although the U.S. Trustee lodged some of the same objections, Judge Jernigan did not question her “good faith basis” for doing so. *See* Confirmation Order, Bankr. Dkt. 1943, ¶ 20; Bankr. Dkt. 1671.

<sup>29</sup> *Charitable DAF Fund, L.P. v. Highland Capital Mgmt., L.P.*, Case No. 21-cv-00842 (N.D. Tex.), Dkt. 6.

<sup>30</sup> HCMLP Bankr. Dkt. 2247.

<sup>31</sup> HCMLP Bankr. Dkt. 2660 at 21, 26.

<sup>32</sup> *Id.* at 28-30.

<sup>33</sup> *Id.* at 30. Not even the Debtor attempted to defend this portion of the Court’s sanction award.

petition under TEX. R. CIV. P. 202 to investigate potential claims against certain non-debtor funds.<sup>34</sup> Ignoring clear case law that such actions are not removable, the funds (seeking to capitalize on the known predilection against Mr. Dondero) improperly removed the state court proceeding to Bankruptcy Court. Judge Jernigan reluctantly remanded the case while openly criticizing it on the merits and chastising Mr. Dondero for seeking information: “[W]hile remand appears to be the correct result under the law, it is done here *with grave misgivings* ... Dondero’s standing in filing the Rule 202 Proceeding would appear to be highly questionable and *his motives highly suspect*.”<sup>35</sup> However, the Judge did not sanction anyone for the frivolous removal.

## 2. Judge Jernigan Labeled Mr. Dondero As A “Vexatious” Litigant, Without Any Evidence To Support That Label.

Judge Jernigan has repeatedly referred to Mr. Dondero as a “vexatious” litigant, notwithstanding that no such allegation or legal finding has ever been made. For example:

- Speaking about a lawsuit that Judge Jernigan knew nothing about and had not even read: “If Mr. Dondero doesn’t think that is so *transparently vexatious litigation*, yeah, I’m going out there and saying that. *I haven’t seen it [the complaint she was condemning as vexatious], but, come on.*”<sup>36</sup>
- Offering her *sua sponte* view: “[A]lthough *I have not been asked* to declare Mr. Dondero and his affiliated entities as vexatious litigants *per se*, it is certainly not beyond the pale to find that his long history with regard to major creditors in this case has strayed into that possible realm, and thus this court is justified in approving this provision.”<sup>37</sup>
- Chastising CLO Holdco Ltd. and The Charitable DAF Fund, LP’s counsel for filing a motion based on her view of Mr. Dondero: “I have commented before that we seem to have vexatious litigation behavior with regard to Mr. Dondero and his many controlled entities.”<sup>38</sup>

<sup>34</sup> See *In re Dondero*, Case No. DC-21-09534 (95th Dist. Ct.).

<sup>35</sup> See *Dondero v. Alvarez & Marsal CFR Mgmt., LLC*, Case No. 21-03051, Dkt. 22 at 5-6, 20-21 (emphasis added).

<sup>36</sup> HCMLP Bankr. Dkt. 3571-1, Ex. G, Sept. 23, 2020 Hr’g Tr. at 51:13-16 [App. 2910] (emphasis added).

<sup>37</sup> *Id.*, Ex. M, Feb. 8, 2021 Hr’g Tr. at 46:20-25 [App. 2977] (emphasis added).

<sup>38</sup> *Id.*, Ex. S, June 25, 2021 Hr’g Tr. at 109:20-22 [App. 3019].

This “vexatious” refrain has been so ubiquitous that parties opposed to Mr. Dondero and the Petitioners regularly invoke this “finding” as a basis to reject Petitioners’ arguments outright—even when there was no evidence from which the Bankruptcy Court could adjudge credibility.<sup>39</sup>

Importantly, no court has previously found that any of the Petitioners are vexatious litigants. Yet Judge Jernigan included the term in her Confirmation Order, to justify discrediting Mr. Dondero’s testimony, dismissing the objections raised by him (and Petitioners) to the Plan confirmation, and requiring Petitioners to channel any future motions or litigation through her.<sup>40</sup>

### **3. The Judge Recommended Debtor File Certain Claims To Avoid The Reference From Being Withdrawn.**

On June 10, 2021, certain Petitioners moved to withdraw the reference in an adversary proceeding. Judge Jernigan *sue sponte* recommended the Debtor file fraudulent transfer claims against Mr. Dondero (suggesting that those claims might affect the reference from being withdrawn).<sup>41</sup> HCMLP thereafter amended its complaint per the Judge’s suggestion.<sup>42</sup> Plainly, a Court should not urge one party to assert claims against another. More troubling, Judge Jernigan’s recommendation appeared geared toward allowing it to keep the lawsuit against Petitioners, denying them a jury trial, and requiring a trial to the bench.

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<sup>39</sup> See, e.g., HCMLP Bankr. Dkt. 3595 (HCMLP’s Response to Movants’ Renewed Motion to Recuse), ¶¶ 2, 67 [App. 3085 and 3110] (describing Mr. Dondero as “quintessentially vexatious” and invoking “the never-ending, meritless, vindictive, and vexatious litigation strategy that Mr. Dondero stubbornly clings to regardless of the burdens imposed on the judicial system...” as a reason to deny recusal); HCMLP Bankr. Dkt. 1828 (Debtor’s Omnibus Reply to Objections to Confirmation of Plan), ¶ 22 (arguing that “[e]xculpation is particularly appropriate in this case to stem the tide of frivolous and vexatious litigation against the Exculpated Parties which Dondero and his Related Entities are seeking so desperately to continue to pursue”).

<sup>40</sup> See HCMLP Bankr. Dkt. 1943, ¶ 80 (positing that “[t]he Gatekeeper Provision is also consistent with the notion of a prefiling injunction to deter vexatious litigants...”).

<sup>41</sup> See HCMLP Bankr. Dkt. 2445, June 10, 2021 Hr’g Tr. at 81:5-83:12 [App. 3585-3587].

<sup>42</sup> See *Highland Capital Mgmt., L.P. v. Highland Capital Mgmt. Servs., Inc.*, Case No. 21-3006-sgj11, Dkt. 68.



#### **4. The Judge's Actions Are Prejudicial.**

Judge Jernigan's statements and actions against Mr. Dondero, his entities, and his perceived affiliates have substantially prejudiced Petitioners and others. This has manifested in two critical ways.

*First*, the Judge's bias has caused her to make decisions that are detrimental to creditors and stakeholders of the bankruptcy proceedings more generally. For example, HCMLP was not required to file Rule 2015.3 reports of financial information in bankruptcy. As a result, the true value of the bankruptcy estate has been obscured, undercutting Petitioners' ability to engage in meaningful settlement discussions that should have resolved the estate long ago. A recently filed adversary proceeding alleges that the bankruptcy estate has always been solvent. If true, then the bankruptcy estate could pay all creditors in full and dispense with the bankruptcy, rather than use estate assets to enrich a limited number of HCMLP's insiders and professionals.<sup>43</sup>

*Second*, Judge Jernigan's bias has had a chilling effect on Petitioners and their counsel. No litigant should be fearful of acting to protect their rights or believe that justice is impossible because of the predilections of a judge. But that is the situation here.<sup>44</sup> Such malice directed to a party's good faith efforts to protect their interests is just what recusal is designed to prevent.

#### **E. Judge Jernigan Authors And Promotes Another Book Mirroring Her Perception Of Highland And Mr. Dondero.**

Compounding matters, Petitioners recently learned that Judge Jernigan wrote a second novel, *Hedging Death*—while presiding over the HCMLP bankruptcy. That novel was released in

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<sup>43</sup> See HCMLP Bankr. Dkt. 3662.

<sup>44</sup> Debtor sought to have Movant and NexPoint sanctioned and held in contempt for making a proffer of evidence to preserve the record for appeal in two adversary proceedings seeking to recover on certain notes. See *Highland Capital Mgmt., L.P. v. Highland Capital Mgmt. Fund Advisors, L.P.*, Case No. 21-03004-sgj, Dkt. 130 at 10-14. Although it was the Debtor's motions that were out of line (given that a making a proffer was the only means of preserving the record), and while Judge Jernigan denied the Debtor's motions, she still chastised Movant and NexPoint for preserving their rights, calling the Debtor's motion "a close call." *Id.*, Dkt. 161, Apr. 20, 2022 Hr'g Tr. at 51:14-21.



March 2022, less than a year after HCMLP's Plan became effective and while the HCMLP bankruptcy proceedings were ongoing. *Hedging Death* involves the same bankruptcy judge protagonist and, as shown below, draws unquestionable parallels to Mr. Dondero and his businesses.<sup>45</sup> Petitioners have also recently discovered that Judge Jernigan promoted her novels on social media, a personal website, at live book signing events, and solicited other members of the judiciary to write reviews.<sup>46</sup>

#### **F. The Bankruptcy Court's Issues A Flawed Recusal Order**

On March 6, 2023, Judge Jernigan denied the Petitioners' Amended Renewed Motion to Recuse because she: (1) subjectively believes she is not biased; (2) deemed the Motion untimely; and (3) believes that the few examples she addressed do not demonstrate bias (though the Court failed to address most of Petitioners' allegations).<sup>47</sup> Judge Jernigan also noted that criticism of counsel (which was not even a grounds that Petitioners asserted) did not justify recusal.<sup>48</sup>

#### **STANDARD OF REVIEW**

In the Fifth Circuit, mandamus relief is available to obtain appellate review of bankruptcy orders, including questions of recusal, that are otherwise non-appealable.<sup>49</sup> Courts entertain such petitions before a final judgment has been entered, because "[i]nterlocutory review of disqualification issues on petitions for mandamus is both necessary and appropriate to ensure that

<sup>45</sup> See Judge Stacey G. Jernigan, *Hedging Death* (Mar. 22, 2019) ("*Hedging Death*"), back cover.

<sup>46</sup> See, e.g., <https://sjnovels.com/hedging-death>; <https://twitter.com/SJNovels> (tagging "@IWIRC" and "#bankruptcyattorney" and attaching a book review from a former bankruptcy judge).

<sup>47</sup> See HCMLP Bankr. Dkt. 3676 [App. 2-37]; see also HCMLP Bankr. Dkt. 3570 & 3571 (Renewed Motion) [App. 2799-2828]. The Petitioners had previously filed a motion to recuse on March 18, 2021, see HCMLP Bankr. Dkt. 2060, 2061, & 2062 [App. 39], that was denied by the Bankruptcy Court for similar reasons on March 23, 2021, see HCMLP Bankr. Dkt. 2083 ("First Recusal Order").

<sup>48</sup> HCMLP Bankr. Dkt. 3676 at 17 [App. 18-19].

<sup>49</sup> *In re Lieb*, 915 F.2d 180, 186 (5th Cir. 1990) (citing *In re Barrier*, 776 F.2d 1298 (5th Cir. 1985) (per curiam)); *In re Cameron Int'l Corp.*, 393 F. App'x 133, 134-35 (5th Cir. 2010).

judges do not adjudicate cases that they have no statutory power to hear.”<sup>50</sup> The writ, however, requires exceptional circumstances, and the party seeking the writ has the burden of proving a clear and indisputable right to it.<sup>51</sup> While a writ of mandamus is only available where a litigant has no other adequate means of obtaining the desired relief, courts recognize that this standard is met—and a writ of mandamus disqualifying a judge is required—if petitioner demonstrates bias or even if the judge’s “impartiality might reasonably be questioned.”<sup>52</sup>

### REASONS THE WRIT SHOULD ISSUE

#### A. The Bankruptcy Court Abused Its Discretion Denying Recusal Under Section 455

Under 28 U.S.C. § 455, recusal is *required* whenever: (1) a judge “has a personal bias or prejudice concerning a party, or personal knowledge of disputed evidentiary facts concerning the proceeding;” or (2) the judge’s “impartiality might *reasonably be questioned*.”<sup>53</sup> Notably, the judge’s subjective belief of her impartiality is irrelevant and proof of actual bias is unnecessary.<sup>54</sup> As Congress explained when enacting section 455, litigants “ought not have to face a judge where there is a reasonable question of impartiality.”<sup>55</sup>

This neutrality requirement helps guarantee that no person will be deprived of his interests without a proceeding in front of an impartial arbiter.<sup>56</sup> “[F]undamental to the judiciary is the public’s confidence in the impartiality of [its] judges and the proceedings over which they

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<sup>50</sup> *In re Sisneros*, 283 F. App’x 11, 12 (3d Cir. 2008) (citing *In re Sch. Asbestos Litig.*, 977 F.2d 764, 778 (3d Cir. 1992)).

<sup>51</sup> *In re Lieb*, 915 F.2d at 186.

<sup>52</sup> *Nichols v. Alley*, 71 F.3d 347, 352 (10th Cir. 1995) (holding that because petitioner demonstrated that a reasonable person could not help but harbor doubts about the impartiality of the judgment, petitioner had no adequate alternative means to obtain the relief he seeks).

<sup>53</sup> 28 U.S.C. § 455(a) (emphasis added); *Liljeberg v. Health Servs. Acquisition Corp.*, 486 U.S. 847, 850 (1988); *Andrade v. Chojnacki*, 338 F.3d 448, 454 (5th Cir. 2003).

<sup>54</sup> See *Burke v. Regolado*, 935 F.3d 960, 1054 (10th Cir. 2019) (citations omitted); *Liljeberg*, 486 U.S. at 805.

<sup>55</sup> H. Rep. No. 1453, 93<sup>rd</sup> Cong., 2d Sess. 1 (1974), reprinted in 1974 U.S. Code Cong. & Admin. News 6351, 6355.

<sup>56</sup> *Marshall v. Jerrico, Inc.*, 446 U.S. 238, 242 (1980) (internal citations omitted).

preside”<sup>57</sup> because “justice must satisfy the *appearance* of justice.”<sup>58</sup> The Fifth Circuit has held, therefore, that “*if the question of whether § 455(a) requires disqualification is a close one, the balance tips in favor of recusal.*”<sup>59</sup>

Moreover, because the Due Process Clause entitles every litigant to a full and fair opportunity to make their case in an impartial forum—regardless of their history with that forum—the source of the judge’s bias is not outcome determinative.<sup>60</sup> The Supreme Court has recognized that predispositions developed during the course of current or prior proceedings will support recusal under section 455(a) “*if they reveal such a high degree of favoritism or antagonism as to make fair judgment impossible.*”<sup>61</sup>

Applying these standards, federal courts have held that recusal (or reassignment to a new judge) is appropriate under several circumstances applicable in this case, including where, among other things:

- (1) the judge made antagonistic statements to plaintiffs and manifested an “apparent distrust” of plaintiffs “early in the litigation,”<sup>62</sup>
- (2) the judge questioned one party’s decision to pursue a course of action and made comments that were critical of the party’s position;<sup>63</sup>
- (3) the judge openly questioned the integrity of one party’s counsel, suggested he was proceeding in “bad faith,” and called certain decisions made by him “suspicious;”<sup>64</sup>

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<sup>57</sup> *Id.*

<sup>58</sup> *Id.* (quoting *Offutt v. United States*, 348 U.S. 11, 14 (1954)).

<sup>59</sup> *In re Chevron U.S.A., Inc.*, 121 F.3d 163, 165 (5th Cir. 1997).

<sup>60</sup> *Marshall v. Jerrico, Inc.*, 446 U.S. 238, 242 (1980); *see also Caperton v. A.T. Massey Coal Co.*, 556 U.S. 868, 877 (2009) (“It is axiomatic that a fair trial in a fair tribunal is a basic requirement of due process.”); *Johnson v. Mississippi*, 403 U.S. 212, 216 (1971) (per curiam) (“Trial before ‘an unbiased judge’ is essential to due process.”); *Miller v. Sam Houston State Univ.*, 986 F.3d 880, 893 (5th Cir. 2021) (citations omitted).

<sup>61</sup> *Liteky v. United States*, 510 U.S. 540, 554-555 (1994).

<sup>62</sup> *Sentis Group, Inc. v. Shell Oil Co.*, 559 F.3d 888, 904-05 (8th Cir. 2009) (reassigning case to a new judge on remand).

<sup>63</sup> *In re U.S.*, 572 F.3d 301, 311-12 (7th Cir. 2009) (on mandamus, reversing district judge’s order denying motion to recuse and ordering that “all orders entered by the Judge after the motion for recusal was filed . . . be vacated”).

<sup>64</sup> *U.S. v. Kennedy*, 682 F.3d 244, 258-260 (3d Cir. 2012) (ordering reassignment of the case to a different judge on remand).

- (4) there was “immediate, continuing, and ever-increasing tension” between the judge and one party’s counsel, the judge questioned in open court “the conduct of the lawyers” for one party, and the judge questioned one party’s “good faith;”<sup>65</sup> and
- (5) the judge’s comments “evidenced his distrust of [one party’s] lawyers and his generally poor view of [one party’s] practices.”<sup>66</sup>

Further, in the context of these standards, it is well-accepted that “[a] judge may not write about or discuss a pending or impending case, or disclose nonpublic information, *even in a work of fiction*.”<sup>67</sup> Indeed, the Code of Conduct for United States Judges requires judges to abide by various canons in the execution of their judicial duties.<sup>68</sup> Of particular relevance here, Canon 2 requires a judge to avoid impropriety and the *appearance of impropriety* in all activities.<sup>69</sup> Canon 4 prescribes that a judge may engage in extrajudicial activities only if those activities are consistent with the obligations of judicial office.<sup>70</sup> In this regard, a judge should (1) avoid using information regarding the judicial office in advertising materials, (2) avoid conducting a book signing or discussion directed to attorneys or other members of the legal community, and (3) refrain from engaging in promotional activities relating to any private publication.<sup>71</sup>

The Bankruptcy Court has engaged in *all* of these prohibited practices in this case, each of which should mandate recusal.<sup>72</sup> Judge Jernigan’s personal bias and animus toward Mr. Dondero

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<sup>65</sup> *Johnson v. Sawyer*, 120 F.3d 1307, 1334-1337 (5th Cir. 1997) (ordering reassignment of the case to a different judge on remand and explaining that “the loss of efficiency and economy pales in comparison” to “the necessity to preserve the appearance of impartiality, fairness, and justice”).

<sup>66</sup> *U.S. v. Microsoft Corp.*, 56 F.3d 1448, 1465 (D.C. Cir. 1995) (where a reasonable observer could question whether the presiding judge “would have difficulty putting his previous views and findings aside” on remand, case should be assigned to a different judge).

<sup>67</sup> See American Bar Ass’n Model Code of Judicial Conduct, Rules 2.10, 3.5 (emphasis added).

<sup>68</sup> Code of Conduct for United States Judges, *available at* [https://www.uscourts.gov/sites/default/files/code\\_of\\_conduct\\_for\\_united\\_states\\_judges\\_effective\\_march\\_12\\_2019.pdf](https://www.uscourts.gov/sites/default/files/code_of_conduct_for_united_states_judges_effective_march_12_2019.pdf).

<sup>69</sup> *Id.* The commentary to Canon 2A explains that the canon “applies to both professional and personal conduct.”

<sup>70</sup> *Id.*

<sup>71</sup> See, e.g., Guide to Judiciary Policy, Vol. 2, Part B, § 220, Nos. 55, 112, 114, *available at* <https://www.uscourts.gov/sites/default/files/vol02b-ch02.pdf>.

<sup>72</sup> *Johnson v. Sawyer*, 120 F.3d at 1334.

and his perceived affiliates (including Petitioners) far exceeds what is permissible in any court proceeding. The evidence is more than sufficient to establish that Judge Jernigan harbors an actual and enduring bias and animus that is “personal rather than judicial in nature.”<sup>73</sup>

Alternatively, even if Judge Jernigan does not harbor actual bias—and all signs demonstrate that she does—the evidence establishes that any reasonable observer would “harbor doubts concerning [her] impartiality”<sup>74</sup> and question whether she ““would have difficulty putting [her] previous views and findings aside.””<sup>75</sup> Allowing Judge Jernigan to continue to preside over any proceeding involving Petitioners would undermine public confidence in the judiciary. Under these circumstances, recusal is mandatory.

## **B. The Recusal Order Fails To Negate Bias Or The Appearance Of Bias**

The Recusal Order fails to refute the grounds mandating recusal. Moreover, the lengths the Judge goes to retain control over proceedings involving Mr. Dondero and Petitioners further evidences why recusal is necessary.

### **1. Judge Jernigan Abused Her Discretion In Denying Petitioners’ Renewed Motion Pursuant To 28 U.S.C. § 455 As Untimely.**

The timeliness of a recusal motion is determined from the point in time that a judge’s bias (or her appearance of bias) has manifested in the case (*i.e.*, after the grounds for recusal, beyond speculation, are actually known).<sup>76</sup> A judge, suspected of bias, cannot sit on that bias and then—after a certain amount of time passes—take action confirming the bias (or appearance thereof) and then claim it is too late to recuse and force a party to be judged by a partial jurist.

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<sup>73</sup> *Parrish v. Board of Comm’rs*, 524 F.2d 98, 100 (5th Cir. 1975).

<sup>74</sup> *Patterson v. Mobil Oil Corp.*, 335 F.3d 476, 483-84 (5th Cir. 2003) (quoting *In re Chevron U.S.A., Inc.*, 121 F.3d at 165).

<sup>75</sup> *Microsoft Corp.*, 56 F.3d at 1465 (quoting *U.S. v. Torkington*, 874 F.2d 1441, 1447 (11th Cir.1989)).

<sup>76</sup> *Davies v. C.I.R.*, 68 F.3d 1129, 1130-31 (9th Cir. 1995) (citing *E. & J. Gallo Winery v. Gallo Cattle Co.*, 967 F.2d 1280, 1295 (9th Cir. 1992)).

Notably, the Fifth Circuit has expressly declined to adopt a “*per se* untimeliness” rule.<sup>77</sup> The Fifth Circuit has explained that “the ***closest thing*** to *per se* untimeliness” occurs “when a party already knows the facts purportedly showing an appearance of impropriety but waits until after an adverse decision has been made by the judge before raising the issue of recusal.”<sup>78</sup>

While courts—including *Delesdernier v. Porterie*, which the Bankruptcy Court cites—have denied recusal motions as untimely, those cases generally involve situations in which the complaining party obtained definitive knowledge that the judge had a disqualifying circumstance **and** either: (1) delayed raising the issue until a strategically advantageous time; or (2) raised the issue for the first time after a final judgment.<sup>79</sup>

Here, Petitioners sought to recuse Judge Jernigan based on an evolving *pattern of conduct* taken by Judge Jernigan that, when viewed as a whole, reveals both the appearance of bias and actual animus towards Petitioners.<sup>80</sup> That bias and animus represents a ***continuing and ongoing harm*** that can only be remedied if a non-biased factfinder presides over the myriad proceedings still before the Bankruptcy Court, including adversary proceedings.

Importantly, that bias and animus did not actually manifest itself until late 2020 and early 2021. It is the manifestation (or appearance) of bias that is the relevant demarcation line as it relates to timeliness of a recusal motion, and Petitioners indisputably filed their Original Recusal Motion

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<sup>77</sup> *United States v. Sanford*, 157 F.3d 987, 988 (5th Cir. 1998).

<sup>78</sup> *Hill v. Schilling*, 495 F. App’x 480, 483 (5th Cir. 2012) (emphasis added).

<sup>79</sup> *See, e.g., Sanford*, 157 F.3d at 989 (Denying motion to recuse as untimely because basis for recusal was known and defendant did not move to recuse the district court and raised issue for first time on appeal); *Hill*, 495 F. App’x at 483 (Denying motion to recuse as untimely because the movant knew that the trial judge’s spouse held an economic interest in one of the parties, but did not move to recuse the judge until after adverse judgment at trial); *Davies*, 68 F.3d at 1130-31 (holding motion to recuse was untimely because the movants knew the judge represented the IRS and did not object after a judgment was entered against them); *Delesdernier v. Porterie*, 666 F.2d 116 (5th Cir. 1982) (holding that “the motion raised for the first time on appeal, and after two full trials on the merits,” is untimely).

<sup>80</sup> *See Davis v. Board of School Comm’rs of Mobile Cnty.*, 517 F.2d 1044, 1051 (5th Cir. 1975) (grounds for recusal exist “where such pervasive bias and prejudice is shown by otherwise judicial conduct as would constitute bias against a party”).

a reasonable time thereafter (*i.e.*, March 18, 2021). As a result, there is no timing issue. Neither the 15 months that passed after the HCMLP Bankruptcy was transferred nor the timing of the various recusal motions (or the Bankruptcy Court's suspicions regarding the Petitioners' motivation for the filings) are relevant.<sup>81</sup> Moreover, Petitioners just recently learned of Judge Jernigan's two novels and the overt bias revealed in the publication, contents, and marketing of those books.<sup>82</sup> Any motion based on the novels is untimely.

## **2. Judge Jernigan Abused Her Discretion In Relying On Its Subjective Denials Of Actual Bias.**

While referencing the proper objective standard, Judge Jernigan denied the renewed recusal motion by applying a subjective standard: "[t]he Presiding Judge does not believe she harbors, or has shown, any personal bias or prejudice against the Petitioners. She does not believe she has displayed deep-seated favoritism or antagonism."<sup>83</sup> As explained, a judge's subjective belief of her bias is irrelevant<sup>84</sup> and it is not necessary that the judge actually has a bias (or actually knows of grounds requiring recusal).<sup>85</sup> The Bankruptcy Court abused its discretion to the extent it denied Petitioners' renewed recusal motion based upon her own subjective beliefs regarding her bias.<sup>86</sup>

## **3. Judge Jernigan Abused Her Discretion In Failing And Refusing To Address Each Basis For Recusal.**

Judge Jernigan abused her discretion in denying the renewed recusal motion without

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<sup>81</sup> Petitioners moved to recuse the Bankruptcy Court from adversary proceedings and future issues involving Petitioners; not from hearing any contempt issue. Petitioners never sought to have any order or hearing abated until after the motions were ruled upon and appealed.

<sup>82</sup> See *Kirschner v. Dondero*, Adv. Proc. No. 21-03076-sgj, Dkt. 310-1, ¶ 5.

<sup>83</sup> HCMLP Bankr. Dkt. 3676 at 17 [App. 18-19].

<sup>84</sup> *Burke v. Regalado*, 935 F.3d 960, 1054 (10th Cir. 2019) (citations omitted).

<sup>85</sup> *Liljeberg*, 486 U.S. at 805.

<sup>86</sup> While Judge Jernigan claims to have merely addressed motions as they were presented," shown proper respect for Petitioner's and counsel, and to subjectively believed that Petitioners' goals is to preserve their economic proprietary rights, there is no support or citation for these comments or subjective thoughts. The record shows the opposite.

addressing each factual basis alleged. The review of a Section 455 recusal request is “‘extremely fact intensive and fact bound,’ thus a close recitation of the factual basis for the [party’s] recusal motion is necessary.”<sup>87</sup>

Here, Judge Jernigan selectively addressed only a few of the identified bases for recusal. That is improper. The Judge avoided addressing most of the allegations in the Amended recusal motion purportedly because the filings contain thousands of pages. However, the “thousands” of pages are largely appendices, including full transcripts. The recusal motions are not “thousands” of pages and contain specific arguments with specific pin citations to relevant portions of the appendices. The length of an appendix does not permit Judge Jernigan to cherry-pick the grounds for recusal that she wants to try to explain away, while avoiding grounds that she cannot. Avoiding most of the grounds for recusal further demonstrates the Judge’s predisposition to rule against Petitioner without objective analysis.

**4. The Attempted Explanations To The Selected Bases Reinforce The Need To Recuse.**

***a. The Judge Attempts To Distance Herself From Opinions She Admittedly Formed During The Acis Bankruptcy.***

Judge Jernigan contends that she: (1) does not recall any specific ruling from the Acis Bankruptcy relating to Mr. Dondero; (2) only recalls Mr. Dondero testifying once in court during the Acis Bankruptcy; and (3) has vague recollection that deposition testimony may have been presented another time.<sup>88</sup>

As explained, however, the record refutes this denial. ***Before Mr. Dondero had ever testified in the HCMLP Bankruptcy***, Judge Jernigan conceded that her opinions of Mr. Dondero

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<sup>87</sup> *Republic of Panama v. Am. Tobacco Co.*, 217 F.3d 343, 346 (5th Cir. 2000).

<sup>88</sup> HCMLP Bankr. Dkt. 3676 at 14-17 [APP. 15-18].



from the Acis Bankruptcy were inextricably planted in her mind<sup>89</sup> and openly questioned Mr. Dondero's credibility prefacing a statement she made in a hearing by stating, “[i]f you can trust **Mr. Dondero....**”<sup>90</sup> The Recusal Order does not even attempt to explain away the numerous prior statements. Instead, the Judge acted as if no such statements were ever made. This further demonstrates why recusal is necessary.

***b. Judge Jernigan's Questioning About Possible PPP Loans At The July 2020 Exclusivity Hearing Further Demonstrates Her Bias.***

The Recusal Order characterizes inquiries made during a July 2020 hearing regarding Paycheck Protection Program (“PPP”) loans that “Mr. Dondero or affiliates” received as simple curiosity and insists that her questions do not matter because no action was taken against Mr. Dondero or his affiliated entities.<sup>91</sup> These justifications are both inaccurate and irrelevant.

**First**, this was not curiosity. After seeing an article that referenced “Mr. Dondero or Highland affiliates” received PPP loans, Judge Jernigan (1) insinuated that Mr. Dondero had engaged in improper activity; (2) stated that “you can probably imagine the different things going through my brain;” and (3) *sua sponte* directed HCMLP's counsel to investigate and report who was behind the alleged loans, even if such loans were made to a non-debtor entity affiliated with Mr. Dondero.<sup>92</sup>

**Second**, the *point* is not whether action was taken but that the Judge read an article in her personal time, assumed from that article (rather than evidence presented in her court) that Mr.

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<sup>89</sup> See HCMLP Bankr. Dkt. 3571-1, Ex. B, Jan. 9, 2020 Hr'g Tr. at 52:10-25, 78:23-79:16, & 80:3-6 [App. 2846, 2849-2850, 2851]; *see also* HCMLP Bankr. Dkt. 2062, Ex. 3, Feb. 19, 2020 Hr'g Tr. at 174:22-175:1 [App. 0481-0482].

<sup>90</sup> HCMLP Bankr. Dkt. 2062, Ex. 3, Feb. 19, 2020 Hr'g Tr. at 174:22-175:1 [App. 0481-0482].

<sup>91</sup> Bankr. Dkt. 3676 at 28 [App. 29].

<sup>92</sup> Amended Renewed Motion at 8-9 [App. 2811-2812]; HCMLP Bankr. Dkt. 3571-1, Ex. E, July 8, 2020 Hr'g Tr. at 43:13-44:1 [App. 2890-2891].

Dondero had engaged in nefarious conduct, demanded information regarding that conduct, and, broadcast her distrust of Mr. Dondero. That appearance of partiality requires recusal.

***c. The Bankruptcy Court’s Use Of Terms “Litigious” or “Vexatious.”***

The Bankruptcy Court denies ever “find[ing] or conclud[ing] that Petitioners are ‘vexatious litigants’” and claims it merely “determined that Mr. Dondero’s litigation history supported the inclusion of a gatekeeper provision in the Plan.”<sup>93</sup> However, the Fifth Circuit concluded that the Bankruptcy Court found Petitioners to be vexatious and struck a part of the gatekeeper provision in the Plan because it improperly attempted to enjoin and impose sanctions on Petitioners without following the procedures to designate them vexatious litigations.<sup>94</sup>

Notably, there was no litigation history cited to support any such ruling. While the Recusal Order now lists numerous bases for its finding, the only basis the Bankruptcy Court gave to support its finding at the time consisted solely of pre-petition lawsuits against the Debtor.<sup>95</sup> Petitioners were not parties to these lawsuits and HCMLP maintained that there were meritorious defenses to the claims.<sup>96</sup> The Recusal Order tellingly omits any discussion of this important distinction.

***d. The Bankruptcy Court’s Orders Requiring Mr. Dondero’s (And His Sister’s) Attendance At Bankruptcy Court Hearings.***

***First***, to try and discredit Petitioners (and their counsel), Judge Jernigan claims that Petitioner’s recusal motions make “disturbing” allegations that she ordered Nancy Dondero to “appear at all hearings ‘regardless of whether [her] presence [was] needed.’” However, her order requires Nancy Dondero to “appear in [1] ***all*** future hearings in this Bankruptcy Case, as well as [2] all Adversary proceedings where either the Trusts are ***a party or take a position***, unless

<sup>93</sup> *Id.* at 32 (citing HCMLP Bankr. Dkt. 1943, ¶¶ 80-81).

<sup>94</sup> *In re Highland Capital Mgmt., L.P.*, 48 F.4th 419, 438 n. 19 (5th Cir. 2022).

<sup>95</sup> HCMLP Bankr. Dkt. 2062, Ex. 9, Feb. 9, 2021 Hr’g Tr. at 46:20-25 [App. 1114]; *See also* HCMLP Bankr. Dkt. 3676 at 28, n.24 [App. 20]; HCMLP Bankr. Dkts. 891; 895; 928 and 1384 at 31.

<sup>96</sup> *See* App. 2779-2791, HCMLP Bankr. Dkt. 2062, at Ex. 28; *see also id.*, App. 2792-2793, Ex. 29.

otherwise ordered by the court.”<sup>97</sup> The Judge’s willingness to criticize Petitioners’ counsel and skew her own order to maintain control of this case only further evidence supports recusal.

*Second*, the order relating to Mr. Dondero—which requires his attendance regardless of whether he is taking a position—departed from the Bankruptcy Court’s usual approach.<sup>98</sup>

*e. Hearing On Debtor’s Application To Employ Foley Gardere As Special Counsel On February 19, 2020.*

HCMLP filed an Application to Employ Foley Gardere as Special Counsel (the “Application to Employ”) to pursue appeals relating to the Acis Bankruptcy on behalf of Neutra Ltd., a company owned by Mr. Dondero that succeeded to the ownership of Acis. Retired Bankruptcy Judge Russell Nelms, one of the three independent directors appointed to HCMLP’s new board, testified that the board used its business judgment to approve the Application to Employ. The evidence demonstrated that a successful appeal would: (1) defeat a \$75 million claim against HCMLP; and (2) result in Neutra owning Acis and HCMLP being reinstated as the advisor to Neutra, which would generate fees and economic benefit for HCMLP.<sup>99</sup> Nevertheless, the Bankruptcy Court concluded that HCMLP failed to prove the estate would benefit<sup>100</sup> and asserted that Mr. Dondero somehow used his “powers of persuasion” to unduly influence the *Independent Board’s* business judgment.<sup>101</sup> Notably, at no other point during the HCMLP Bankruptcy did Judge Jernigan find any Debtor-related testimony unconvincing, except on one occasion when she

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<sup>97</sup> See HCMLP Bankr. Dkt. 2458 at 3 (“**ORDERED** that the Dugaboy Investment Trust and the Get Good Trust must have a trustee appear in all future hearings in this Bankruptcy Case, as well as all adversary proceedings where either of the Trusts are a party or take a position, unless otherwise ordered by the court.”).

<sup>98</sup> HCMLP Bankr. Dkt. 3571-1, May 20, 2021 Hr’g Tr. at 20:19-21:14 [App. 2991-2998].

<sup>99</sup> HCMLP Bankr. Dkt. 2062, Feb. 19, 2020 Hr’g Tr. at 39:6-12, 45:8-16, 69:23-73:11 [App. 0346, 0352, 0376-0380].

<sup>100</sup> HCMLP Bankr. Dkt. 3676 at 26 [App. 27].

<sup>101</sup> HCMLP Bankr. Dkt. 3571-1, Ex. C, Feb. 19, 2020 Hr’g Tr. at 177:7-178:3 [App. 2863-2864]. In the same hearing, the Court also suggested that Mr. Dondero could not be “trusted” to “keep his word.” *Id.* at 174:11-175:13 [App. 2860-2861].

expressed hostility to the possibility that HCMLP's position might benefit a Mr. Dondero affiliate.<sup>102</sup>

*f. The Presiding Judge's Novels.*

The novels reveal (or, at least, create a reasonable perception) that she holds negative views about hedge fund managers like Mr. Dondero and the industry in which he operates. In the Recusal Order, Judge Jernigan acknowledges she learned about the CLO industry and the CLO products that are featured in her novels during the Acis Bankruptcy.<sup>103</sup> One can reasonably presume that Judge Jernigan, like many authors, also conducted *outside research* on the industry and its players, of which Mr. Dondero and HCMLP were pioneers.

Judge Jernigan denies that any characters or entities in her novels were “inspired by or modeled after the [Petitioners],” disclaims any resemblance her novels have “to actual events, locales, or persons, living or dead, [a]s entirely coincidental,” and focuses on aspects of her stories that differ from reality.<sup>104</sup> However, the Bankruptcy Court avoids discussing the important similarities between her novel, *Hedging Death*, and Petitioners. By way of example:

<i>Hedging Death</i>	Mr. Dondero, HCMLP, and Acis
The novel involves a Dallas-based hedge fund, <i>Ranger Capital</i> , which is described as a “multi-billion-dollar conglomerate, which manage[s] not just hedge funds, but private equity funds, CDOs, CLOs, REITS, life settlement, and all manner of complicated financial products.” <sup>105</sup>	HCMLP: (1) was formerly named <i>Ranger Asset Management</i> ; (2) is a Dallas-based hedge fund; (2) was, at one point, worth more than a billion dollars; and (3) manages exactly the same unusual mix of investments. <sup>106</sup> HCMLP launched one of the first ever CLOs

<sup>102</sup> When applying the reasonable business judgment standard to Mr. Seery and Debtor management, by contrast, the Bankruptcy Court has said it is a very low standard requiring judicial deference. *See* HCMLP, Ex. W, August 4, 2021 Hr'g. Tr. at 77:4-78:20 [App. 3075-3076].

<sup>103</sup> HCMLP Bankr. Dkt. 3676 at 15 [App. 16].

<sup>104</sup> HCMLP Bankr. Dkt. 3676 at 33-36 [App. 34-37].

<sup>105</sup> *See Hedging Death* at 10-11, 73, 99, 244.

<sup>106</sup> Notably, there are no other enterprises in Dallas that manage this mixture of product types. Moreover, this mixture includes products not normally found at the same firm because they (1) require divergent skill sets and teams to manage, (2) usually have significantly different time horizons for asset realization (which require a diverse base of investors with different timing needs), and (3) have limited overlap in which managed funds can take investments, such as CLOs and CDOs (which only can invest in debt), private equity (which is equity only), and REITs (which are real-estate only). Highland's unique history created this diversity of product types. The Highland mixture of products

	and was the world’s largest CLO manager for years.
Ranger Capital’s manager is described as a reckless investment manager and “nasty” litigant. <sup>107</sup>	Judge Jernigan has used the exact same language to describe Mr. Dondero in the Bankruptcy Proceedings.
Ranger Capital experiences economic distress largely due to extensive investor litigation stemming from bad investments. <sup>108</sup>	Judge Jernigan admits that her characterization of Mr. Dondero as litigious “was a view formed against the backdrop of having heard about more than a decade of litigation,” and describes HCMLP as having a “historical inclination toward litigation.” <sup>109</sup>
The novel describes “byzantine” international tax structures and off-shore transactions as pretexts for hiding illegal activity and money laundering. <sup>110</sup>	HCMLP and Mr. Dondero use international tax structures and off-shore transactions (customary in the finance industry), and Judge Jernigan has repeatedly expressed her suspicion of them (calling them “byzantine”). <sup>111</sup>
The novel describes the life settlement industry as “creepy.” <sup>112</sup>	The Bankruptcy Court knows that HCMLP and Mr. Dondero invested in the life settlement industry.

These are just a few parallels, but the only one that Judge Jernigan even attempts to address is the name of Ranger Capital. The Judge claims that: she has never “*heard*” that HCMLP ever did business under the name of “Ranger”; the name “Ranger” “was never mentioned in the bankruptcy case”; Ranger “is not in the Highland disclosure statement”; Ranger is absent from “the numerous organizational charts that were presented to her *in the last three years*.”<sup>113</sup> However, this information is publicly disclosed: (1) on NexPoint’s (one of the Petitioners’) website;<sup>114</sup> and (2) in a 2018 filing in the Acis Bankruptcy (but not presented in the last *three*

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likely exists only at a sprawling firm that invests in almost all asset types, or but not at any other founder-managed mid-size firm.

<sup>107</sup> See *Hedging Death* at 16, 74, 98-99, 114, 127.

<sup>108</sup> *Id.* at 16, 114, 127.

<sup>109</sup> HCMLP Bankr. Dkt. 3676 at 28-30 [App. 29-31].

<sup>110</sup> See, e.g., *Hedging Death* at 75, 127-128, 179 (“Graham had kept all this information secret with his byzantine web of offshore companies.”).

<sup>111</sup> See, e.g., HCMLP Bankr. Dkt. 3571-1, Ex. D, June 30, 2020 Hr’g Tr. at 86:16-87:15 [App. 2882-2883].

<sup>112</sup> *Hedging Death* at 71.

<sup>113</sup> HCMLP Bankr. Dkt. 3676 at 34 [App. 35].

<sup>114</sup> [www.nexpointassetmgmt.com/our-history/](http://www.nexpointassetmgmt.com/our-history/)

*years*).<sup>115</sup> Notably, Judge Jernigan does not deny that Ranger Capital is based upon HCMLP, offers no alternative “inspiration” for the “Ranger” name, and fails to deny that the unscrupulous depiction of hedge fund managers expressed in the first novel, *He Watches All My Paths*, reflect her own views.

Any reasonable person reading Judge Jernigan’s novel *Hedging Death* would logically conclude: (1) the novel appears patterned, at least in part, after HCMLP and Mr. Dondero; and (2) the Judge holds bias and prejudice, at the very least highly negative opinions, about hedge-fund managers and private equity industry, generally (if not about Mr. Dondero and his businesses specifically). Indeed, several recent press articles have drawn parallels between Judge Jernigan’s story in *Hedging Death* and Mr. Dondero/HCMLP.<sup>116</sup> At the very least, these parallels would cause and have caused reasonable people—and should cause this Court—to reasonably question Judge Jernigan’s impartiality, warranting an order of mandamus requiring the Judge’s recusal.<sup>117</sup>

#### PRAYER

For these reasons, recusal is mandatory.<sup>118</sup> Petitioners respectfully request that the Court grant this Mandamus.

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<sup>115</sup> See Dkt. 85-2 in Case No. 18-03078 at Ex. P to the Trustees Motion for Partial Summary Judgment [ App.3368] – a history of HCM in the 2018 ADV (“1990 James Dondero and Mark Okada (the “Founders”) formed a joint venture with Protective Life Insurance Corporation (“Protective Life”), specializing in senior secured loans ... 1997 The Founders purchased Protective Life’s stake, and later that year established Ranger Asset Management, L.P., an independent investment adviser registered with the SEC. 1998 Ranger Asset Management, L.P. changed its name to Highland Capital Management, L.P.”). Petitioners request the Court take judicial notice of this filing.

<sup>116</sup> See *Bankruptcy Litigant: Recuse Novelis Judge*; February 1, 2023 [App. 3170-3173]; see also App. Financial Times [3174-3177], “Highland court saga tests fact vs fiction,” ... (author voices his own suspicions about whether the novel is based on the real-life proceedings currently playing out in Judge Jernigan’s courtroom).

<sup>117</sup> *In re Kansas Pub. Employees Retirement Sys.*, 85 F.3d at 1358.

<sup>118</sup> *Liljeberg*, 486 U.S. at 850; *Andrade*, 338 F.3d at 454.

Dated: April 5, 2023

Respectfully submitted,

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**ATTORNEYS FOR PETITIONERS**

No. \_\_\_\_\_

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**IN THE  
UNITED STATES DISTRICT COURT  
FOR THE NORTHERN DISTRICT OF TEXAS**

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***In re James D. Dondero et al.,  
Petitioners.***

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On Petition For Writ Of Mandamus To The  
United States District Court For The Northern District Of Texas

(Bankruptcy Case No. 19-34054-sgj11)

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**APPENDIX TO PETITION FOR WRIT OF MANDAMUS**

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Petitioners James Dondero, Highland Capital Management Fund Advisors, L.P., The Dugaboy Investment Trust, Get Good Trust, and NexPoint Real Estate Partners, LLC f/k/a HCRE Partners, LLC (“Petitioners”) submit this Appendix to Petition for Writ of Mandamus:

<b>Exhibit</b>	<b>Description</b>	<b>Appendix Page No.</b>
<b>1.</b>	Memorandum Opinion and Order Denying Amended Renewed Motion to Recuse, Pursuant to 28 U.S.C. § 455, dated March 6, 2023, Dkt. 3676 in Case No. 19-34054-sgj-11	APP. 0001 – APP. 0037
<b>2.</b>	James Dondero, Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P., The Dugaboy Investment Trust, The Get Food Trust, and NexPoint Real Estate Partners, LLC, f/k/a HCRE Partners, LLC, A Delaware Limited Liability Company’s Brief in Support of Their Motion to Recuse Pursuant to 28 U.S.C. § 455, dated March 18, 2021, Dkt. 2061 in Case No. 19-34054-sgj-11	APP. 0038 – APP. 0075
<b>3.</b>	Appendix in Support of James Dondero, Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P., The Dugaboy Investment Trust, The Get Food Trust, and NexPoint Real Estate Partners, LLC, f/k/a HCRE Partners, LLC, A Delaware Limited Liability Company’s Brief in Support of Their Motion to Recuse Pursuant to 28 U.S.C. § 455, dated March 18, 2021, Dkt. 2062 in Case No. 19-34054-sgj-11	APP. 0076 – APP. 2798
<b>4.</b>	James Dondero, Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P., The Dugaboy Investment Trust, The Get Food Trust, and NexPoint Real Estate Partners, LLC, f/k/a HCRE Partners, LLC, A Delaware Limited Liability Company’s Memorandum of Law in Support of Amended Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455, dated October 17, 2022, Dkt. 3571 in Case No. 19-34054-sgj-11	APP. 2799 – APP. 2828
<b>5.</b>	Appendix Support of James Dondero, Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P., The Dugaboy Investment Trust, The Get Food Trust, and NexPoint Real Estate Partners, LLC, f/k/a HCRE Partners, LLC, A Delaware Limited Liability Company’s Memorandum of Law in Support of Amended Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455, dated October 17, 2022, Dkt. 3571-1 in Case No. 19-34054-sgj-11	APP. 2829 – APP. 3078

6.	Highland's Objection to Amended Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455, dated October 31, 2022, Dkt. 3595 in Case No. 19-34054-sgj-11	APP. 3079 – APP. 3135
7.	Movants' Amended Reply in Support of Amended Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455, dated December 15, 2022, Dkt. 3648 in Case No. 19-34054-sgj-11	APP. 3136 – APP. 3163
8.	James Dondero, Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P., The Dugaboy Investment Trust, The Get Food Trust, and NexPoint Real Estate Partners, LLC, f/k/a HCRE Partners, LLC, A Delaware Limited Liability Company's Supplemental Memorandum of Law in Support of Amended Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455, dated March 3, 2023, Dkt. 3673 in Case No. 19-34054-sgj-11	APP. 3164 – APP. 3169
9.	<i>Bankruptcy Litigant: Recuse Novelist Judge</i> , Hedge Fund Alert, February 1, 2023	APP. 3170 – APP. 3173
10.	Mark Vandavelde, <i>Highland Court Saga Tests Fact vs. Fiction</i> , Financial Times, March 11, 2023	APP. 3174 – APP. 3177
11.	Appendix in Support of Trustee's Motion for Partial Summary Judgment, dated November 27, 2018, Dkt. 85-2 in Case No. 18-03078-sgj	APP. 3178 – APP. 3581
12.	Hearing Transcript, June 10, 2021; Case No. 19-34054-sgj-11	APP. 3582-3589

Dated: April 5, 2023

Respectfully submitted,

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# EXHIBIT 1

Harry G. C. Jones  
United States Bankruptcy Judge

Partners, LLC, a Delaware limited liability company (collectively, the “Movants”).<sup>1</sup> This Memorandum and Order relates to the one entitled *Amended Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455* (with supporting Brief), filed October 17, 2022 [DE ## 3570 & 3571]—which is either the second or third such motion filed in the main bankruptcy case, depending upon how one counts. For ease of reference, the court will refer to this motion and brief at DE ## 3570 & 3571 as the “Third Motion to Recuse.” This Memorandum Opinion and Order denies the Third Motion to Recuse.

**I. FOR CLARIFICATION, THE FOUR MOTIONS TO RECUSE FILED BY MOVANTS.**

First Motion to Recuse. Movants filed the first *Motion to Recuse Pursuant to 28 U.S.C. § 455* on March 18, 2021, along with a supporting Brief and an Appendix [DE ## 2060, 2061, & 2062] (hereinafter, the “First Motion to Recuse”). This was collectively 2,763 pages in length. This was approximately one month after the bankruptcy court confirmed a Chapter 11 plan in this case—specifically, the court confirmed a plan (the “Plan”) on February 22, 2021. This was also approximately 17 months after the bankruptcy case was filed in October 2019. The First Motion to Recuse was also filed just two business days before the bankruptcy court was scheduled to hear a motion of Highland to hold Mr. Dondero in contempt of a TRO. The court denied the First Motion to Recuse in an order dated March 23, 2021 (“First Order Denying Recusal”) [DE # 2083]. The Movants appealed the First Order Denying Recusal, and that appeal was dismissed for lack of jurisdiction on February 9, 2022 (“District Judge Kinkeade’s Order”) (reported at 2022 WL

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<sup>1</sup> An entirely separate, fourth Motion to Recuse the Presiding Bankruptcy Judge was filed February 27, 2023, by one of the Movants—Highland Capital Management Fund Advisors, L.P.—in related Adversary Proceeding # 21-3076 styled *Kirschner v. Dondero, et al.* [DE # 309]. This Memorandum Opinion and Order is not intended to address that motion.

394760). District Judge Kinkeade’s Order held that: (a) an order denying a motion to recuse is an interlocutory order; (b) it is not subject to the collateral order doctrine; (c) it is not an appealable interlocutory order under 28 U.S.C. § 1292(a); (d) Movants were not entitled to leave to appeal under 28 U.S.C. § 1292(b); (e) Movants were not entitled to withdrawal of the reference on the First Motion to Recuse; and (f) Movants were not entitled to have their appeal construed as a petition for writ of mandamus.

Second Motion to Recuse. A new motion was filed on August 25, 2022, five months after District Judge Kinkeade’s Order. It was entitled “Amended Motion for Final Appealable Order and Supplement to Motion to Recuse Pursuant to 28 U.S.C. § 455 and Brief in Support” [DE ## 3470 & 3471] (“Second Motion to Recuse”). This was six days after the Fifth Circuit ruled on the appeal of the Highland Plan confirmation order, affirming it in substantial part. The Second Motion to Recuse, which, with Appendix, was 162 pages in length, expressed Movants’ interpretation of District Judge Kinkeade’s Order: that the only reason the First Order Denying Recusal was not final and appealable was because of one sentence at the end of the order, wherein the bankruptcy court *reserved the right to supplement or amend the order*. The bankruptcy court promptly set a status conference (six days later—on August 31, 2022) regarding the Second Motion to Recuse to clarify Movants’ basis for its new motion. For one thing, the bankruptcy court questioned Movants’ interpretation that this one sentence in the First Order Denying Recusal was the actual basis for District Judge Kinkeade’s Order,<sup>2</sup> since he cited a litany of authority for the proposition that a recusal order does not become final until a final judgment has been entered

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<sup>2</sup> The bankruptcy court put that sentence in the First Order Denying Recusal because it expected the Movants might file a Rule 59 motion requesting a hearing or seeking more findings.

in the overall proceeding. District Judge Kinkeade’s Order, penultimate paragraph (“Appellants must await final judgment, or other final resolution, of their bankruptcy proceeding in order to appeal the Recusal Order.”). In other words, could the bankruptcy court truly “fix” the lack of finality problem by simply deleting that one sentence in the First Order Denying Recusal? Moreover, the court questioned the procedural propriety of Movants’ request to “supplement” the record on the First Motion to Recuse with approximately 154 pages of extra evidence. This request appeared to the court to be either a very untimely Rule 59 motion or, in essence, a new motion to recuse—urging consideration of new grounds/evidence that arose subsequent to the First Motion to Recuse. After a status conference, on September 1, 2022, the court issued an order denying the Second Motion to Recuse [DE # 3479] (“Second Order Denying Recusal”) for *procedural defects*, but ruled that the order was:

without prejudice to the Movants’ right to file (1) a simple motion (without an appendix or attached proposed supplements to the record) under the appropriate procedural rule(s), seeking only a revised and amended Recusal Order that removes the following language contained at the end of the Recusal Order, but otherwise leaves the Recusal Order unchanged: “The court reserves the right to supplement or amend this ruling;” and/or (2) a new motion to recuse this bankruptcy judge based on any alleged new evidence or grounds for recusal that were not considered by this bankruptcy judge at the time of its consideration of the original Recusal Order.

Third Motion to Recuse. The Movants chose the latter option. Specifically, approximately six weeks later, on October 17, 2022, the Movants filed the current motion before the court entitled *Amended Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455* and supporting brief [DE ## 3570 & 3571] (the “Third Motion to Recuse”). This was 10 days after the Fifth Circuit had issued, on October 7, 2022, a denial of a request for a stay in connection with its ruling on the Plan and confirmation order. The court is aware that there is a petition for *writ of certiorari* pending at the

U.S. Supreme Court regarding the Plan and confirmation order. In any event, the Third Motion to Recuse is 280 pages in length (the motion, brief and appendix combined)—with the additional appendix intended to supplement the 2,763 pages of materials filed with the First Motion to Recuse. The Reorganized Debtor filed a Response and Brief objecting to the Third Motion to Recuse (56 pages in length) and filed an appendix in support (4,035 pages in length), both on October 31, 2022. DE # 3595 & 3596. Movants then filed a motion to file a reply brief in excess of the page limit and a Reply [DE ## 3618 & 3623] on November 10, and November 14, 2022, respectively. These documents were collectively 58 pages. ***Because more than 7,000 pages of material were submitted***, and also because this court has other court business (including typically at least three Highland contested matters or adversary rulings under advisement at any given point in time), this court has had the Third Motion to Recuse under advisement (that is the subject of this Order).

Fourth Motion to Recuse. Meanwhile a fourth motion to recuse the Presiding Judge was filed on February 27, 2023 in the separate Adversary Proceeding #21-3076 by one of the same Movants that is a defendant therein.<sup>3</sup> It appears that some of the same arguments are made in the Fourth Motion to Recuse with one significant new argument: Movant believes that a character in one of the fiction legal thriller novels written by the Presiding Judge is based on Mr. James

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<sup>3</sup> See HCMFA's Motion to Recuse pursuant to [2]8 U.S.C. §§ 144 and 455 and brief in support [Adv. Pro. No. 21-3076 DE ## 309, 310]. The court notes anecdotally that this Fourth Motion to Recuse was filed several hours after the bankruptcy court issued an opinion and order conforming the Highland Plan to the ruling of the Fifth Circuit. It may very well be coincidental, but the various motions to recuse have each followed on the heels of a significant case development that Movants may perceive to be adverse to their interests —*i.e.*, the Plan confirmation order; affirmance by the Fifth Circuit of the Plan confirmation order; denial of a stay by the Fifth Circuit of its ruling on the confirmation order; a ruling of the bankruptcy court conforming the Plan to the Fifth Circuit's ruling. Again, this may be purely coincidental.



Dondero and, thus, shows the Presiding Judge has a bias towards him or the hedge fund industry generally. This court will separately rule on the Fourth Motion to Recuse in due course, after the parties have had the chance to respond.

## **II. THE SPECIFIC GROUNDS URGED IN THE CURRENT MOTION.**

Movants are requesting that the Presiding Judge recuse herself from presiding over the Chapter 11 case of Highland (all of it). With regard to the specific grounds urged by Movants, they state that they perceive the Presiding Judge has animus towards Mr. Dondero and parties connected with him or deemed under his control (the “Affected Entities”). Mr. Dondero and the Affected Entities argue that the Presiding Judge’s impartiality can be reasonably questioned. Specifically, they express concerns that the Presiding Judge formed negative opinions of Mr. Dondero in a prior bankruptcy case over which the Presiding Judge presided (*In re Acis Capital Management, L.P.*, Case No. 18-30264);<sup>4</sup> that those opinions have supposedly carried over to the Highland case; that the Presiding Judge has been unable to extricate those opinions from her mind; and that this has resulted in an actual bias against Mr. Dondero that has prejudiced or is prejudicing him and the Affected Entities.

Accordingly, the Movants ask that the Presiding Judge recuse herself from any future contested matters and adversary proceedings arising in the Highland case.

## **III. RELEVANT CASE BACKGROUND.**

By way of further background, the Highland case has been pending since October 16, 2019. It was filed in the Bankruptcy Court for the District of Delaware. Venue was transferred to the Bankruptcy Court for

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<sup>4</sup> Acis Capital Management, L.P. (“Acis”) was formerly a company in the Highland corporate organizational structure.

the Northern District of Texas, Dallas Division, on motion of the Official Unsecured Creditors Committee (“UCC”) on December 4, 2019. The UCC in this case consisted of non-insider creditors asserting more than \$1 billion worth of claims against the Debtor.

On January 9, 2020, a significant corporate governance settlement between Highland and the UCC was reached and presented to this court. It was approximately one month after the Highland case was transferred to the Presiding Judge. The settlement involved the removal of Mr. Dondero as CEO and from all decision making at Highland, *at the insistence of the UCC*, and an entirely new corporate governance structure was imposed on the Debtor, with extensive oversight by the UCC. This new corporate governance structure was negotiated by the Debtor under pressure from both the UCC and the United States Trustee—both of whom expressed positions that a Chapter 11 Trustee should be appointed in this case due to Mr. Dondero’s alleged conflicts of interest, inability to act as a fiduciary, and purported mismanagement. Mr. Dondero signed off on the corporate governance settlement and this court approved it. A new three-member independent board controlled the Debtor for the remainder of the bankruptcy case until the Plan went effective in August 2021. That board consisted of a retired bankruptcy judge (Russell Nelms); a second individual with extensive experience serving as an independent board member of companies undergoing bankruptcy or restructuring (John Dubel); and a third individual (later appointed CEO) with broad experience managing distressed debt investments and other products similar to what Highland managed (James P. Seery). Mr. Dondero stayed on with Highland during the entire first year of the bankruptcy case (through October 2020), as an unpaid portfolio manager, but with no governance role, at the request of the Debtor. The UCC acquiesced to that arrangement (although they had not negotiated this and expressed reservations about Mr. Dondero’s role—albeit limited). The United States Trustee was opposed to the new corporate government structure and preferred a Chapter 11 Trustee instead. This court overruled the United States Trustee’s objection and determined that the corporate

governance structure negotiated by the UCC was more likely to preserve value and foster reorganization efforts than the more drastic step of appointing a Chapter 11 Trustee.

After more than a year, under direction of the new board, Highland obtained confirmation of a Chapter 11 Plan on February 22, 2021. The Plan was proposed after many months of contentiousness with several large creditors and the UCC. In fact, in August 2020, the bankruptcy court required the key parties to stand down and engage in mediation before two respected co-mediators (Retired Bankruptcy Judge Allan Gropper, S.D.N.Y. and Attorney/Mediator Sylvia Mayer, Houston). Highland (either during or after mediation) reached key settlements with the largest creditors in this case (including Acis, which asserted more than a \$70 million disputed claim; the Redeemer Committee for the Crusader Fund, which asserted more than a \$250 million claim and had been in litigation in multiple fora with Highland and affiliates for approximately a decade; and UBS Securities, which asserted more than a \$1 billion claim and had also been in litigation with Highland and certain affiliates for more than a decade). Mr. Dondero participated in the mediation, but settlements were not reached with him. The independent board members asked for Mr. Dondero's resignation from Highland in October 2020 (i.e., from his role as a portfolio manager). At this point, things became very contentious among the Movants and the Debtor; dozens of contested motions and objections were filed among the Movants and Debtor. Accusations were made by the Debtor that Mr. Dondero was interfering with Highland business, employees, and had even destroyed a company phone to hide evidence. TROs were sought and obtained. Finally, the court confirmed the Plan in February 2021. The Plan was supported by the UCC and overwhelmingly (99%+) by non-insider creditors. Other large, non-insider creditors that supported the Plan, besides those mentioned above, were Patrick Daugherty (a former executive of Highland who has been in litigation with Highland and Mr. Dondero for more than a decade) and HarbourVest—each of whom asserted multi-million dollar claims in this case. In any event, the Movants appealed the confirmation order, and it was

affirmed in substantial part by the Fifth Circuit. The plan has been in effect since August 2021.

#### **IV. LEGAL STANDARD APPLICABLE TO THE MOTION TO RECUSE.**

Before addressing the substance of the Third Motion to Recuse, the court will address the governing legal authority: 28 U.S.C. § 455, Fed. R. Bankr. P. 5004(a), and certain case law interpreting same. The relevant portions of 28 U.S.C. § 455 provide that:

(a) Any justice, judge, or magistrate judge of the United States shall disqualify himself in any proceeding in which his impartiality might reasonably be questioned.

(b) He shall also disqualify himself in the following circumstances:

(1) Where he has a personal bias or prejudice concerning a party, or personal knowledge of disputed evidentiary facts concerning the proceeding; . . .

28 U.S.C. § 455(a) & (b)(1).

Bankruptcy Rule 5004(a) further provides that, “A bankruptcy judge shall be governed by 28 U.S.C. § 455, and disqualified from presiding over the proceeding or contested matter in which the disqualifying circumstance arises or, if appropriate, shall be disqualified from presiding over the case.”

##### *A. Timeliness?*

The court first notes that the applicable statute and rule do not address the concept of timeliness of a motion to recuse. However, several courts have taken timeliness into account.

The Fifth Circuit has noted, in *Delesdernier v. Porterie*, 666 F.2d 116 (5th Cir. 1982), that, while there were arguments in favor of not reading a timeliness requirement into the statute,

“the lack of a timeliness rule has its own problems.”<sup>5</sup> The Fifth Circuit, in concluding that it was “convinced that timeliness may not be disregarded in all cases regarding disqualification under § 455(a),” stated,<sup>6</sup>

Lack of a timeliness requirement encourages speculation and converts the serious and laudatory business of insuring judicial fairness into a mere litigation stratagem. Congress did not enact § 455 to allow counsel to make a game of the federal judiciary’s ethical obligations; we should seek to preserve the integrity of the statute by discouraging bad faith manipulation of its rules for litigious advantage.

Regarding the specific motion for disqualification of a district court judge in that case, the Fifth Circuit notes “that the motion raised for the first time on appeal, and after two full trials on the merits, is too tardily made for us to consider it now.”<sup>7</sup>

*B. Hearing Needed? If So, Who Presides?*

The court next notes that the applicable statute and rule do not expressly state whether the presiding judge or some other judge should decide a motion to recuse/disqualify or whether a hearing—evidentiary or otherwise—is required.

Case authority has interpreted the provisions set forth above to give the targeted judge authority (at least initially) to decide a motion to disqualify. *United States v. Bremers*, 195 F.3d 221, 226 (5th Cir. 1999) (a motion to recuse is committed to the discretion of the targeted judge, and the denial of such motion will only be reversed upon the showing of an abuse of discretion); *Wilborn v. Wells Fargo Bank, N.A. (In re Wilborn)*, 401 B.R. 848, 851 (Bankr. S.D.Tex. 2009) (citing *United States v. Mizell*, 88 F.3d 288, 299 (5th Cir. 1996) (the targeted judge has broad

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<sup>5</sup> *Delesdernier*, 666 F.2d at 121.

<sup>6</sup> *Id.*

<sup>7</sup> *Id.* at 122-23. The Ninth Circuit and Tenth Circuit have also taken timeliness into account when considering a § 455 motion for recusal. *See Davies v. C.I.R.*, 68 F.3d 1129, 1130-31 (9th Cir. 1995) (a motion for recusal filed “one year after a ruling was considered untimely.”); *Willner v. Univ. of Kansas*, 848 F.2d 1023 (10th Cir. 1988).

discretion in determining whether disqualification is appropriate)).<sup>8</sup>

Additionally, the court notes that the applicable statute and rule do not expressly state what type of hearing is required, if any. Case authority has interpreted that a motion for disqualification does not necessarily confer upon a movant a right to make a record in open court, nor does it confer upon them a right to an evidentiary hearing. *Lieb v. Tillman (In re Lieb)*, 112 B.R. 830, 835-36 (Bankr. W.D. Tex. 1990). *See generally* 13A C. Wright, A. Miller & E. Cooper, *Federal Practice and Procedure* § 3550, at 629 (a section 455 motion can be supported by an affidavit, a verified memorandum, or a statement of facts in some form). The procedure for a targeted judge to follow, as set forth in *Levitt v. University of Texas*, 847 F.2d 221, 226 (5th Cir. 1988), and as more specifically articulated in *Lieb v. Tillman*, 112 B.R. at 836, is: (a) first, the targeted judge should decide whether the “claim asserted” by the movants “rises to the threshold standard of raising a doubt in the mind of a reasonable observer” as to the judge’s impartiality; (b) if not, then the judge should not recuse himself; and (c) if so, another judge should “decide what the facts are,” *i.e.*, hold an evidentiary hearing, and presumably then this other judge would decide whether disqualification is appropriate. If a movant appeals a decision not to disqualify or recuse and the district court finds the record and documents submitted to be inadequate for a determination, it may remand and direct another judge to conduct an evidentiary hearing to enlarge the record. Such procedure is consistent with *Levitt*. *See Lieb v. Tillman*, 112 B.R. at 836.

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<sup>8</sup> The Fifth Circuit discourages transfer of a disqualification motion because “[t]he challenged judge is most familiar with the alleged bias or conflict of interest” and “is in the best position to protect the nonmoving parties from dilatory tactics.” *Chitimacha Tribe of La. v. Harry L. Laws Co.*, 690 F.2d 1157, 1162 (5th Cir. 1982).

*C. Motions to Recuse are Very Fact-Specific.*

Next, with regard to evaluating a motion to recuse, the Fifth Circuit has recognized that section 455(a) claims are fact-driven, and as a result, the analysis of a particular section 455(a) claim must be guided, not by a comparison to similar situations addressed by prior jurisprudence, but rather by an independent examination of the unique facts and circumstances of the particular claim at issue. *United States v. Jordan*, 49 F.3d 152, 157 (5th Cir. 1995). Disqualification is appropriate if a reasonable person, knowing all of the relevant circumstances, would harbor doubts about the impartiality of the judge. *Chitimacha Tribe*, 690 F.2d at 1165.

*D. On the Topic of Bias or Animus.*

As a matter of law, the existence of clashes between the court and counsel for a party is an insufficient basis for disqualification, and “Circuit Courts have refused to base disqualification under section 455 upon apparent animosity towards counsel.” *In re Lieb*, 112 B.R. at 835 (citing *Davis v. Board of School Comm’rs*, 517 F.2d 1044, 1050-52 (5th Cir. 1975))(holding that disqualification should be determined “on the basis of conduct which shows a bias or prejudice or lack of impartiality by focusing on a party rather than counsel.”))(other citations omitted); *see also*, *Focus Media, Inc. v. NBC (In re Focus Media)*, 378 F.3d 916, 929-31 (9th Cir. 2004) (adverse rulings and negative remarks ordinarily do not support a bias challenge). More significant, the U.S. Supreme Court has stated that “expressions of impatience, dissatisfaction, annoyance, and even anger, that are within the bounds of what imperfect men and women, even after having been confirmed as federal judges, sometimes display” do not establish bias or partiality” and that<sup>9</sup>

judicial remarks during the course of a trial that are critical or disapproving of, or even hostile to, counsel, the parties, or their cases, ordinarily do not support a bias

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<sup>9</sup> *Liteky v. United States*, 510 U.S. 540, 555-556 (1994).



or partiality challenge. They *may* do so if they reveal an opinion that derives from an extrajudicial source; and they *will* do so if they reveal such a high degree of favoritism or antagonism as to make fair judgment impossible.

What might amount to a “high degree of favoritism or antagonism”? The example given by the *Liteky* Court was a 1921, WWI-espionage case where the District Court Judge allegedly said of the German American defendants: “‘One must have a very judicial mind, indeed, not [to be] prejudiced against the German Americans’ because their ‘hearts are reeking with disloyalty.’” A very recent Fifth Circuit case echoes these principles as well. In *Brocato*, the court noted that “a judge is not generally required to recuse for bias, even if the judge is ‘exceedingly ill disposed towards the defendant,’ when the judge’s ‘knowledge and the opinion it produced were properly and necessarily acquired in the course of the proceedings[.]’”<sup>10</sup>

#### **V. THE UNIQUE FACTS AND CIRCUMSTANCES APPLICABLE HERE.**

First, the court determines that the Third Motion to Recuse and the previous motions to recuse have not been timely. Again, the original one was filed more than 15 months after the Presiding Judge was transferred the Highland case from Delaware. It was the 2060<sup>th</sup> pleading on the docket maintained in the bankruptcy case (this does not count the docket entries in the nine, separate adversary proceedings related to the Highland case), and it was filed after many dozens of orders had been issued by the court, including the confirmation order that was subsequently affirmed on appeal. The current Third Motion to Recuse was the 3570<sup>th</sup> pleading on the docket of the bankruptcy case and was filed exactly three years after the bankruptcy case was filed. The timing does not seem to pass muster—if, indeed, timeliness is a factor, as Circuit-level authority has suggested.

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<sup>10</sup>*United States v. Brocato*, 4 F.4th 296, 302-03 (5th Cir. 2021).



But, since the Third Motion to Recuse—and all of them for that matter—raise serious issues, the court will nevertheless analyze the pending motion as though it is timely. The court will address whether the overall circumstances might cause a reasonable observer to question or harbor doubts about the bankruptcy court’s impartiality. Would the claims asserted in the Third Motion to Recuse rise to the threshold standard of raising a doubt in the mind of a reasonable observer as to the court’s impartiality?

*A. The Acis Case.*

The Third Motion to Recuse revisits the Acis bankruptcy case and suggests that the Presiding Judge gained extrajudicial knowledge and developed opinions of Mr. Dondero and the Affected Entities during that case and that this has created animus or bias towards them in the Highland bankruptcy case and related adversary proceedings. Evaluating this contention requires some examination of just what the bankruptcy court heard and adjudicated in the Acis case.

Acis Capital Management, L.P. (“Acis LP”), a Delaware limited partnership, and Acis Capital Management GP, L.L.C. (“Acis GP/LLC”), a Delaware limited liability company—were two entities within the approximately 2,000-entity organizational structure of Highland that were forced into an involuntary bankruptcy case in January 2018 (for convenience, the court will collectively refer to them as “Acis”). The Presiding Judge presided over the Acis case. Mr. Dondero was the president of the two Acis debtors, as well as the CEO of Highland at the time. The Presiding Judge’s recollection is that Mr. Dondero testified *only once* during the lengthy Acis proceedings (during the trial on the involuntary petitions in the Spring of 2018) and, at all other times, various inhouse counsel at Highland (Scott Ellington, Isaac Leventon, and J.P. Sevilla) served as the witnesses for Acis and Highland.

As far as “extrajudicial knowledge,” what the Presiding Judge learned from the Acis case was largely regarding the “CLO Industry.” The court learned that Highland was a pioneer, among registered investment advisors, in the securitization investment product known as a “CLO” (collateralized loan obligations) and Acis, for many years, was the vehicle through which Highland’s CLO business was managed. The court learned about the typical structure of these CLOs (the various tranches of debt and the rights they enjoyed), the typical governing documents for and life cycle of a CLO, the typical portfolio management agreements, the shared services agreements, and the sub-advisory agreements that undergirded the whole operation. The court learned about Highland’s role in these and the role of Acis, historically, and the role of an entity known as Highland CLO Funding (“HCLOF”). If the Presiding Judge made any specific rulings with regard to Mr. Dondero or the Affected Entities during the Acis case, she cannot recall. The court certainly does recall accusations made by Acis against *Highland* and *HCLOF* with regard to alleged fraudulent transfers and alleged denuding of Acis assets to thwart a judgment creditor, Josh Terry. The court has never ruled on the actual fraudulent transfer claims and, the claims (at least among Acis and Highland) have been settled.

In summary, the extrajudicial knowledge—if it should be considered that—the Presiding Judge gained from the Acis case, that is now suggested to have created bias or animus, was knowledge about the highly complex CLO products industry, knowledge about the forms of agreements that typically set forth parties’ rights and obligations, and some knowledge about the Highland business structure and the shared services and sub-advisory services model it typically used. The Presiding Judge, at all times, has been aware that Mr. Dondero was a founder of Highland and was the President of Acis and CEO of Highland at relevant times. To be clear, a

Chapter 11 Trustee was appointed in the Acis case soon after an order for relief was entered, and the Presiding Judge only recalls Mr. Dondero testifying once in court during the Acis case. The Presiding Judge has a vague recollection that deposition testimony may have been presented at another time. The court cannot recall any of the other Affected Entities ever being parties appearing in the Acis case or providing testimony.

Assuming, *arguendo*, that the Presiding Judge gained some knowledge about Highland and at least one of the Movants (i.e., Mr. Dondero) from the Acis case, the governing case law suggests that this sort of awareness would not qualify as extrajudicial knowledge.<sup>11</sup> In *Tejero*, for example, the Fifth Circuit made it clear that a judge's knowledge of a party gained from previous cases involving that party does not qualify as extrajudicial knowledge.<sup>12</sup> There, the judge relied on knowledge gained from presiding over three previous cases involving the party that moved for the judge's recusal.<sup>13</sup>

The court notes, anecdotally, that 28 U.S.C. § 1408(2) contemplates that venue is proper over a case “in which there is pending a case under title 11 concerning such person's affiliate, general partner, or partnership.” Thus, it is not *per se* improper (in fact, it is generally proper) for a presiding judge to preside over cases of affiliated business entities of a party. It happens all the time.

Without showing that the Presiding Judge relied on extrajudicial knowledge to form her opinion, the Movants bear the burden of showing that the Presiding Judge ‘display[ed] a deep-

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<sup>11</sup> See, e.g., *Liteky*, 510 U.S. at 555-556; *Tejero v. Portfolio Recovery Assocs., L.L.C.*, 955 F.3d 453, 463-64 (5th Cir. 2020).

<sup>12</sup> See *Tejero*, 955 F.3d at 463 (citing *United States v. Reagan* 725 F.3d 471, 491 (5th Cir. 2013)).

<sup>13</sup> See *id.*

seated favoritism or antagonism that would make fair judgment impossible.<sup>14</sup>

*B. Bias or Animus, More Generally?*

More generally, the court does not believe that the provisions of 28 U.S.C. § 455 are implicated here. The Presiding Judge does not believe she harbors, or has shown, any personal bias or prejudice against the Movants. She does not believe she has displayed deep-seated favoritism or antagonism.

As earlier mentioned, case law has held that clashes between a court and counsel for a party is an insufficient basis for disqualification, and courts “have refused to base disqualification under section 455 upon apparent animosity towards counsel.” *In re Lieb*, 112 B.R. at 835 (citing *Davis v. Board of School Comm’rs*, 517 F.2d 1044, 1050-52 (5th Cir. 1975))(holding that disqualification should be determined “on the basis of conduct which shows a bias or prejudice or lack of impartiality by focusing on a party rather than counsel.”))(other citations omitted). Not only has this court shown proper respect for Mr. Dondero’s and each of the Affected Entities’ counsel, but the court has no disrespect or animus toward Mr. Dondero on a personal level or any of the Movants. This court desperately wants to believe (and has, and always will, keep its mind open to the belief) that the foremost goal of the Movants is to preserve their economic and proprietary rights—even though, over time, things have gotten more and more contentious and even seemingly personal among certain parties (the court is reminded of when the former general counsel of Highland sued another prior general counsel of Highland for “stalking” him, and the suit was removed from the state court to the bankruptcy court; the bankruptcy court swiftly remanded it

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<sup>14</sup> *Liteky*, 510 U.S. at 555.

back to state court—believing it had no place in a business reorganization). In any event, the Presiding Judge has commented several times that she believes Mr. Dondero, more than anything else, just wanted to get the company he built back. The Presiding Judge has said this, in spite of hearing sworn testimony that Mr. Dondero has threatened out of court to “burn the place down” if he cannot get what he believes he should get from the bankruptcy process.

This court has merely addressed motions, objections, and other pleadings as they have been presented. It has issued and enforced orders when requested and warranted. This court has provided Movants with a full and fair opportunity to present and pursue their objections and motions. In many situations, the court has issued very lengthy findings of fact and conclusions of law, opinions, or reports and recommendations to the District Court. Sometimes Movants have appealed (in fact, more than two dozen times) and many times they did not. This court’s rulings have mostly been affirmed or otherwise undisturbed in the appeals that have been resolved so far.

*C. Misstatements, Partial Descriptions, or Misunderstandings of Various Case Events.*

Regrettably, the brief in support of the Third Motion to Recuse (filed by counsel who never appeared during the bankruptcy case until filing the First Motion to Recuse) contains several misstatements or partial descriptions of events during the case, in several places, that create misimpressions. Some of the more problematic examples of this are set forth below (in no particular order).

The Bankruptcy Court’s Orders Requiring Mr. Dondero’s (and Allegedly His Sister’s?) Attendance at Bankruptcy Court Hearings. In the brief in support of the Third Motion to Recuse, Movants assert as one example of the Presiding Judge’s alleged bias, certain of her orders—entered in January 2021, May 2021, and June 2021—“target[ing] Mr. Dondero (as well as his sister Nancy

Dondero) by requiring their presence at all hearings, regardless of whether their presence is needed.” Third Motion to Recuse (brief in support), at p. 16 [DE # 3542]. This entirely misstates what happened.

First, almost 100% of the dozens of Highland hearings over the last 3+ years have been conducted virtually through WebEx (due to COVID and the large number of out-of-town participants). The court does not believe Nancy Dondero has ever physically been in the bankruptcy court, and Mr. Dondero rarely has. Certainly, they have never been penalized for that.

More importantly, what Movants omit was that, during a January 8, 2021 hearing to determine whether the court should grant a requested preliminary injunction against Mr. Dondero (regarding his alleged interference with the Debtor’s business and certain employees of the Debtor), Mr. Dondero testified that he had not attended an earlier TRO hearing regarding this alleged conduct, nor read the transcript from the hearing, nor read the TRO itself to know what conduct it addressed.<sup>15</sup> The bankruptcy court was concerned that Mr. Dondero’s failure to attend or participate in bankruptcy court hearings that impacted him or might result in obligations imposed upon him would create an opportunity for “plausible deniability.” Thus, this court ordered Mr. Dondero to appear at all hearings to ensure both awareness of and compliance with this court’s orders. Again, these were almost always video hearings. Mr. Dondero subsequently failed to appear at a hearing, thereby validating the court’s concerns. Consequently, this court entered an order on May 24, 2021, clarifying that Mr. Dondero was required to appear at all hearings in the bankruptcy case [DE # 2362]. Notably, Mr. Dondero did not appeal the preliminary injunction or

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<sup>15</sup> See DE # 3596, Ex. 31, Appx. 3755 (“Q ... At least as of today, you never bothered to read the TRO that was entered against you, correct? A Correct.”).

the May 24, 2021 order.

More generally, it is not atypical for this bankruptcy court to order principals of a party to appear at hearings when there are concerns regarding: (a) the contentiousness of a case, or (b) whether clients and lawyers are completely in sync and in communication with each other.

As for Nancy Dondero, the bankruptcy court has never ordered Nancy Dondero to appear at any hearings. Instead, on June 17, 2021, the court ordered the trustee of the Dugaboy and Get Good Trusts (i.e., Mr. Dondero's family trusts) to appear at all hearings and proceedings but only "where either of the Trusts are a party or take a position" [DE # 2458]. The trusts (Dugaboy, in particular) have been very active during the bankruptcy case and the court believed their standing was very tenuous. The court provided a detailed rationale for its order and it was never appealed. Nevertheless, Movants now disturbingly assert that Nancy Dondero was required to appear at all hearings "regardless of whether [her] presence [was] needed."

August 4, 2021 Order Finding Mr. Dondero in Contempt of Court. In the brief in support of the Third Motion to Recuse, Movants cite an order entered by the bankruptcy court on August 4, 2021, holding Mr. Dondero in civil contempt of court [DE # 2660] (the "Contempt Order"), as "[p]erhaps one of the most telling" examples of the Presiding Judge's bias. Third Motion to Recuse (brief in support), at p. 14-15 [DE # 3571]. Movants do not accurately or fully describe the facts leading up to entry of this Contempt Order (which was appealed and affirmed in all material respects).<sup>16</sup>

First, the Contempt Order stemmed from an April 12, 2021 complaint (the "HarbourVest

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<sup>16</sup> *Charitable DAF Fund L.P. v. Highland Cap. Mgmt., L.P.*, 2022 U.S. Dist. LEXIS 175778 (N.D. Tex. Sept. 28, 2022). The only finding not affirmed was the payment of \$100,000 if an unsuccessful appeal was filed.



Complaint”) filed against Highland in the District Court, by an entity known as CLO Holdco and its parent company that is referred to as the “DAF”—both believed to be under the control of Mr. Dondero (more on that below). The HarbourVest Complaint was filed less than two months after Highland’s Plan was confirmed and before it went effective. Movants allege that the HarbourVest Complaint addressed Highland’s “brokering [during the bankruptcy case] the sale of CLO interests held by HarbourVest ... without prior notice to other CLO investors and without respecting those investors’ right of first refusal” in violation of some alleged duty. Third Motion to Recuse (brief in support), at 14. This is an inaccurate description of the events in the bankruptcy case that are the subject of the HarbourVest Complaint, and it also does not make clear why the bankruptcy court was motivated to enter the Contempt Order regarding the filing of the HarbourVest Complaint.

The facts were that, prior to Highland’s bankruptcy case, a third-party unrelated to Highland called HarbourVest purchased a 49.98% equity interest in a non-Debtor entity called HCLOF for approximately \$80 million. Highland and the entity CLO Holdco also owned equity interests in HCLOF. After Highland’s bankruptcy, HarbourVest filed claims against Highland in excess of \$300 million and sought rescission of its investment in HCLOF, alleging it was fraudulently induced by factual misrepresentations and omissions made by Mr. Dondero and certain of Highland’s employees prior to the bankruptcy case. Highland and HarbourVest settled HarbourVest’s claims, and Highland filed a Rule 9019 motion seeking court approval of the settlement. DE # 1625. The motion for approval of the settlement went out on normal notice to creditors and parties-in-interest in the bankruptcy case. Under the settlement, HarbourVest received allowed claims in the bankruptcy case totaling \$80 million in the aggregate and



transferred its interests in HCLOF to a Highland subsidiary, effectively rescinding HarbourVest's investment in HCLOF. All aspects of the settlement were publicly disclosed in Highland's motion. DE # 1625. Mr. Dondero, his family trusts, and CLO Holdco (the same entity that later filed the HarbourVest Complaint) all objected to the settlement with HarbourVest. CLO Holdco argued it had a right of first refusal to HarbourVest's 49.98% interest in HCLOF. However, after reviewing Highland's pleadings, HCLOF's governing documents, and applicable law, CLO Holdco announced through counsel at a bankruptcy court hearing on the settlement that it had determined it had no such right and withdrew its objection. The bankruptcy court approved the settlement, including the transfer of HarbourVest's 49.98% interest in HCLOF to Highland and/or its designee.

Then, three months later, CLO Holdco and its parent company DAF filed the HarbourVest Complaint seeking, among other things, to enforce CLO Holdco's alleged right of first refusal—a right CLO Holdco had conceded did not exist in open bankruptcy court. The HarbourVest Complaint raises claims against Highland for breaches of fiduciary duty under the Investment Advisers Act<sup>17</sup> and/or state law, breach of contract, negligence, violations of the Racketeer Influenced and Corrupt Organizations statute (15 U.S.C. § 1961, et seq. ("RICO")), and tortious interference—all relating to the settlement that the bankruptcy court had approved on notice to creditors and after an evidentiary hearing. With regard to the RICO count, CLO Holdco and DAF

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<sup>17</sup> While specific statutory references to the federal Investment Advisers Act are sparse in the HarbourVest Complaint, subsequent pleadings of the Plaintiffs made clear they are referring to at least 15 U.S.C. § 80b-6 and 80b-15(a) (which they cite as imposing both a duty of care and a duty of loyalty, each unwaivable, on investment advisors, in favor of funds and its investors, citing *SEC v. Tambone*, 550 F.3d 106, 146 (1st Cir. 2008)); 15 U.S.C. § 206(2) (which they cite as requiring investment advisors to seek "best execution" for all their clients' transactions, citing *SEC v. Ambassador Advisors, LLC*, 576 F. Supp. 3d 286, 300 (E.D. Pa. 2021)); and 15 U.S.C. § 215 (which they cite as recognizing "a limited private right of action for equitable relief including disgorgement, wherein one may seek to void the rights of a violator who performs a contract in violation of the Advisers Act").

alleged that Highland and certain co-Defendants it named were an “association-in-fact” engaged in a pattern of racketeering activity for failing to disclose the valuation of the 49.98% equity interest and ultimately effectuating the HarbourVest Settlement. Shortly thereafter, CLO Holdco sought to add Mr. James Seery (Highland’s CEO) as a defendant in clear violation of various bankruptcy court orders [e.g., DE # 854]. Accordingly, the bankruptcy court, after an evidentiary hearing, issued the Contempt Order finding Mr. Dondero and others in contempt. To be clear, not only were the Plaintiffs seeking to sue Mr. Seery in violation of bankruptcy court orders, but this had the appearance of an end-run around the bankruptcy court—i.e., suing a Debtor (Highland was still a Debtor, with a confirmed plan that had not reached its effective date) for post-petition conduct that had been approved by the bankruptcy court after notice to creditors, and, all the while, one of the plaintiffs had objected to the post-petition conduct, by objecting to the HarbourVest Settlement, and then withdrew such objection. Moreover, even if there was a legal theory to pursue claims against Highland regarding the whole HarbourVest Settlement, there was a process for pursuing administrative claims in the confirmation order and Plan, and this process had not been followed.

Movants state in their brief in support of their Third Motion to Recuse, at p. 15, that Mr. Dondero credibly testified “he was not involved at all in authorizing or preparing the motion to add Mr. Seery” to the HarbourVest Complaint and that there was no evidence to the contrary. This is directly contradicted by the actual record. As the District Court explained when affirming the bankruptcy court’s Contempt Order:

Ample evidence supports the bankruptcy court’s factual findings. Dondero has had a significant role in DAF for over a decade. DAF’s assets come in part from Dondero and his “family trusts.” Dondero “was DAF’s managing member

until 2012,” and he remains “DAF’s informal investment advisor.” After Dondero stepped down as managing member, that role went to Grant Scott, “Dondero’s long-time friend, college housemate, and best man at his wedding.” Scott ultimately resigned due to “disagreements with ... Dondero.”

[Mark] Patrick replaced Scott as “DAF’s general manager on March 24, 2021”—19 days before the Seery Motion. Patrick initially had “no reason to believe that Mr. Seery had done anything wrong with respect to the HarbourVest transaction.” Only once “Dondero told [him] that an investment opportunity was essentially usurped” did Patrick “engage[] the Sbaiti firm to launch an investigation” and ask “Mr. Dondero to work with the Sbaiti firm with respect to their investigation of the underlying facts.” After that, Dondero “communicated directly with the Sbaiti firm”—Patrick did not. Dondero “saw versions of the complaint before it was filed” and had “conversations with attorneys” about the complaint pre-filing. That complaint focused on “Seery’s allegedly deceitful conduct” and “mention[ed] Mr. Seery 50 times.” Further, when listing the parties, the complaint listed each party named in the caption along with “[p]otential party James P. Seery, Jr.,” providing his citizenship and domicile.

Further, although Dondero averred that he did not direct the Sbaiti firm to add Seery to the complaint, Dondero also contradicted himself, first claiming that he did not know that “the Sbaiti firm intended to file a motion for leave to amend their complaint to add Mr. Seery,” but then agreeing during the hearing that he “[p]robably” was “aware that that motion was going to be filed prior to the time that it actually was filed.” He also testified to conversations about the Seery Motion, noting that it involved a “very complicated legal preservation” issue.

Based on all that evidence, the Court is not left with a definite and firm conviction that the bankruptcy court erred. After being stymied in the bankruptcy court, Dondero manufactured the exigency for the lawsuit that challenged Seery’s conduct. Dondero’s claim that he “did not suggest that Mr. Seery should be added as a defendant” is not credible. Dondero gave Patrick the idea of challenging Seery’s conduct, and he worked with the Sbaiti firm to bring that idea to fruition in the complaint—a complaint that clearly contemplated adding Seery to the lawsuit. Likewise, his plea that he “had no involvement with the Seery Motion” is not credible. Dondero himself testified to the contents of attorney communications concerning the Seery Motion, eventually admitting that he “probably” had knowledge of the Motion before it was filed. In short, the bankruptcy court did not err, after considering the “totality of the evidence,” in finding that Dondero had “the idea of” suing to “challenge Mr. Seery’s ... conduct,” that he “encouraged Mr. Patrick to do something wrong,” and that Patrick “abdicated responsibility to Mr. Dondero with regard to . . . executing the litigation strategy.”<sup>18</sup>

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<sup>18</sup> *Charitable DAF Fund, L.P.*, 2022 U.S. Dist. LEXIS 175778, at \*\*18-21.

The District Court, like the bankruptcy court, included ample citations to the record, including the direct testimony of both Mr. Dondero and Mr. Mark Patrick, to support its factual findings concerning Mr. Dondero's direct involvement in violating the bankruptcy court's orders and processes.

Finally, Movants allegations about the lack of support for the amount of bankruptcy court's sanctions is incorrect. Movants alleged that Highland submitted invoices showing it had incurred just \$38,796.50 defending against Mr. Dondero's contempt in connection with the HarbourVest Complaint. But, in fact, Highland submitted invoices for \$187,795. [DE # 2421-1, 2421-2; Ex. 34, Appx. 4048-4102]. The bankruptcy court added to that amount to compensate for additional costs, and the bankruptcy court's sanction of \$239,655 was affirmed by the District Court.<sup>19</sup>

Hearing on Debtor's Application to Employ Foley Gardere as Special Counsel on February 19, 2020. The bankruptcy court held a hearing early in the bankruptcy case on Debtor's application to retain the law firm Foley Gardere to pursue appeals of the Acis involuntary petition and the Acis confirmation order (the "Application to Employ") on behalf of *Neutra Ltd. (which is or was a company owned by Mr. Dondero)*. During this hearing, retired Bankruptcy Judge Russell Nelms, one of the three independent directors appointed to Debtor's new board, testified that, as to the board's business judgment, the Application to Employ was considered by the independent directors, and they concluded that it was in the *Debtor's* best interest for Foley Gardere to perform this legal work. Movants assert that, despite this testimony, the bankruptcy court displayed a predisposition to contest positions that could possibly benefit Mr. Dondero on the pre-determined

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<sup>19</sup> *Id.* at \*\*13-17.

basis that any person sharing an opinion with Mr. Dondero (including, apparently, a member of the independent board) was somehow being unduly influenced by him).

Movants are less-than-clear regarding the bankruptcy court's comments and concerns regarding the Foley Gardere Application. To be clear, through the Foley Gardere Application, Highland sought to retain Foley Gardere on behalf of **both** Highland and the non-Debtor entity, Neutra Ltd., in the appeal of the Acis confirmation order and related matters (the "Acis Appeal"). In support of the Foley Gardere Application, Highland disclosed that: (a) Neutra Ltd. was owned by Mr. Dondero and his partner, Mark Okada, and (b) **Highland** intended to pay for Foley Gardere's representation of Neutra Ltd. in the Acis Appeal. The UCC and Acis objected to the Foley Gardere Application on the ground that **Highland** should not be permitted to use estate assets to support Neutra, a Dondero-controlled entity. [DE # 120]

Mr. Nelms testified in support of the Foley Gardere Application and was subject to a lengthy cross-examination.<sup>20</sup> The bankruptcy court approved Highland's retention of Foley Gardere but determined that the evidence was insufficient to justify expending estate assets to pay **Neutra, Ltd.'s** legal fees, a non-Debtor entity in which Highland held no interest.<sup>21</sup> The bankruptcy court's ruling on the Foley Gardere Application was based on its determination that Highland failed to prove that the estate would benefit by paying a non-Debtor's (Neutra Ltd.'s) legal fees. The bankruptcy court stated: "I cannot believe there is a chance in the world there is economic benefit to Highland if these things get reversed. Economic benefit to Neutra: Yeah, maybe. . . . But benefit to Highland? I just don't think the evidence has been there to convince me

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<sup>20</sup> DE # 3596, Ex. 24, Appx. 3086-3142.

<sup>21</sup> *Id.* Appx. 3204-3209.

it's reasonable business judgment for Highland to pay the legal fees associated with the appeal.”<sup>22</sup>

The bankruptcy court is at a loss to understand how its comments on the Foley Gardere Application constitute a manifestation of bias towards Mr. Dondero or Movants.

The January 2021 Examiner Motion. On January 14, 2021, Mr. Dondero's family trusts, requested the bankruptcy court exercise its discretion to direct the appointment of a neutral third-party examiner pursuant to 11 U.S.C. § 1104(c) as an allegedly less costly means to resolve various issues that had arisen in the Highland bankruptcy (the “Examiner Motion”). The Examiner Motion was made 15 months after the case was filed, after months of global mediation had occurred, where most of the significant claims against the estate had been settled, and less than three weeks before the scheduled confirmation hearing, which the court had been told was likely to have support of the major creditor constituencies. Despite the family trusts' request, the bankruptcy court declined to set that motion for an emergency hearing, meaning it was set for hearing in the ordinary course, after the date of the confirmation hearing. It became moot after confirmation of the Plan—although it would not have been moot if confirmation had been denied. Movants assert that the court's failure to set the Examiner Motion on an emergency basis shows bias. No creditor supported the Examiner Motion. When the court ultimately denied the Examiner Motion, nobody appealed.

Questioning of Highland About Possibility of PPP Loans at the July 2020 Exclusivity Hearing. Movants contend that certain questions of the bankruptcy court regarding COVID-related “PPP loans” at a July 8, 2020 exclusivity hearing were evidence of bias against Mr.

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<sup>22</sup> *Id.* Appx. 3205-3206.

Dondero. As fully disclosed by this court, the inquiries were prompted by an extrajudicial source (a newspaper article) that the Presiding Judge happened to read one day, which noted that “Mr. Dondero or affiliates” received PPP loans. Because of the vagueness of the article, the bankruptcy court sought information from Highland—not Movants—and ordered Highland to disclose any PPP loans it had received post-petition. Highland responded to the court at a subsequent hearing that Highland had not obtained any PPP loans. Neither Mr. Dondero nor any of his affiliated entities were directed to provide any information, no action was taken against them, and the issue was never raised again by the bankruptcy court. Movants’ suggestion that this somehow showed biased towards them is hard to understand. The court was merely inquiring about the possibility of Highland having obtained a post-petition COVID loan. Mr. Dondero was not even in control of Highland at this time.<sup>23</sup>

Court’s Usage of Terms Such as “Litigious” or “Vexatious.” This court and all courts sometimes use strong words as part of managing complex and contentious cases. Did the Presiding Judge ever refer to Mr. Dondero or Movants as “litigious”? Yes. This was based on evidence. This was a view formed against the backdrop of having heard about more than a decade of litigation with UCC members and certain other creditors in courts in Texas, Delaware, New York, the Cayman Islands, Bermuda, and Guernsey.<sup>24</sup> For example, one of the new, independent directors of the Debtor, John Dubel—a man with decades of experience working on some of the

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<sup>23</sup> In mid-2020, it was very unclear whether Chapter 11 debtors were eligible for PPP loans. The Presiding Judge was hearing different things in different court hearings and in the press. The Presiding Judge was partly simply curious as to whether Highland had been able to get one—in addition to being concerned it should be disclosed to creditors if it did.

<sup>24</sup> An overview of prepetition litigation involving Highland and other Dondero-related parties is set forth in the Disclosure Statement for the Fifth Amended Plan of Reorganization of Highland Capital Management, L.P., DE # 1473 at 20-24.



largest, most complex Chapter 11s around the country—credibly testified as follows:

Q Did you form a view as to the causes of the bankruptcy filing?

A Litigation. That was my clear view. This company had been in litigation with multiple parties, various different parties, since around 2008. Generally, you would see litigation like the types that were, you know, that were here, you know, you'd litigate for a while, then you'd try and settle it. It did not appear to me that there was any intention on the—the Debtor to settle these litigations, but would rather just continue the process and proceed forward on the litigation until the very last minute. And so it was obvious that this was going to—that the Debtor was a, as I said, a highly-litigious shop, and that was one of the causes, obviously, the cause of the filing, along with the fact that judgments were about to be entered against the Debtor.<sup>25</sup>

Continuing on, Mr. Dubel elaborated:

Q And can you elaborate a little bit on I think you said you had done some diligence and you had formed a view as to the causes of the bankruptcy filing, but did this case present any specific concerns or issues that you and the board members had to address perhaps above and beyond what you experienced in some of the other cases you described?

A Well, as I said earlier, the fact that the litigation -- the various litigations with the creditors have been going on for what I viewed as an inordinate amount of years, and that it was clear from my diligence that I had done that this had been directed by Mr. Dondero, to keep this moving forward in the litigation, and to, in essence, just, you know, never give up on the litigation.

It was important that the types of protections that we were afforded in the January 9th order were put in place, because we—none of us—none of the three of us, and myself in particular, did not want to be in a position where we would be sued and harassed through lawsuits for the next, you know, ten years or so. That's not something anybody would want to sign up for.<sup>26</sup>

Did the Presiding Judge ever use the term “vexatious”? Yes. This was as a result of learning of the decade of unresolved litigation in the multiple fora set forth above. But it was also

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<sup>25</sup> DE # 1894, pp. 271-272 (Transcript of Confirmation Hearing, 2/2/21, Testimony of Independent Director John Dubel).

<sup>26</sup> *Id.* at 274.



a perception formed after witnessing Movants and other Dondero-affiliates file over 50 proofs of claim (most of which were later withdrawn). It was also a view that any reasonable person might develop after reading the many dozens of motions; the many dozens of objections; and the many dozens of appeals that were pursued by Movants in the bankruptcy case. It was also borne out when multiple witnesses testified that there was a phenomenon in the insurance industry colloquially referred to as *the “Dondero Exclusion”*—meaning that cost-effective liability insurance could not be obtained for the officers of Highland because of the company’s historical inclination toward litigation.

For example, the new Highland CEO, Mr. James Seery, credibly testified on direct examination by Debtor’s counsel as follows:

Q Did you have any involvement in the Debtor's efforts to obtain D&O insurance for the independent board?

A I did.

Q Can you just describe for the Court what role you played and what issues came up as the Debtor sought to obtain that insurance?

A Sure. The Debtors had been looking to get an insurance policy in place. They were not able to do that. I happen to have worked with an insurance broker on D&O situations in some very difficult situations over the years and brought them into the mix. They were able to go out to the market and find a policy that would cover us, the—kind of the key components of that policy, though, were, number one, the guaranty that HCMLP would give--I'm sorry, the guaranty that HCMLP would give to Strand's obligations, and also the--I'll call it the gatekeeper provision was very important because these parties did not want to have—they wanted to have what was referred to, commonly referred to as the Dondero Exclusion.

So while we were—we purchased a policy that covered us, it did have an exclusion, unless there were no assets left, and then the what I'll call—we refer to as kind of a Side A policy would kick in.

Q OK. What do you mean by the Dondero Exclusion?

A The insurers did not want to cover the—any litigation that Mr. Dondero would bring against directors. It was pretty commonly known in the marketplace that Mr. Dondero was very litigious, and insurers were not willing to write the insurance without the protections that this order afforded because they did not want to be hit with frivolous—hit with claims on the policy for frivolous litigation that might be brought.<sup>27</sup>

Q And do you recall at confirmation what impediments were described to the Court in terms of obtaining D&O insurance at that time?

A Yes. I think the main impediment which was discussed by Mr. Tauber is what they colloquially refer to in insurance markets as the Dondero Exclusion. Basically, getting coverage to cover Mr. Dondero's actions is very difficult because of his litigious nature. And so one of the keys was to build in and continue the gatekeeper function.<sup>28</sup>

And then, again, more testimony about the “Dondero Exclusion” came on direct examination of Debtor's counsel from an executive in the insurance industry, Marc Tauber, of Aon Financial:

Q Okay. And, finally, you mentioned Mr. Dondero. What role did he play in your ability to obtain insurance for the Strand board?

A Well, that's a very significant role. As, you know, as mentioned, the underwriters are very risk-averse, so the litigiousness of Mr. Dondero is a very strong red flag prohibiting a number of people from writing the insurance at all. And the ones that were writing, that were willing to provide options, were looking for protections from Mr. Dondero.

Q And what kind of protections were they looking for?

A Well, the gatekeeper function was a key factor. That was really the only way we could even start a conversation with any of the people that we were able to engage. And in addition, they wanted a, you know, sort of a belts and suspenders additional protection of having an exclusion preventing any litigation brought by or on behalf of Mr. Dondero.

Q Were you able to identify any carrier who was prepared to underwrite D&O insurance for Strand without the gatekeeper provision or without a Dondero

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<sup>27</sup> *Id.* at 276-277.

<sup>28</sup> DE # 2598, Transcript from 7/21/21 hearing (direct examination of James P. Seery).

exclusion?

A We were not.<sup>29</sup>

In any event, Movants’ statement that this court found the Movants to be “vexatious litigants” is not consistent with the record. This court did not specifically find or conclude that Movants are “vexatious litigants.” Rather, this court determined that Mr. Dondero’s litigation history supported the inclusion of a gatekeeper provision in the Plan. *See* Confirmation Order, at ¶¶ 80-81 [DE # 1943]. All of the above-quoted testimony was in connection with the bankruptcy court considering whether gatekeeper provisions proposed in the Plan were necessary and appropriate. Significantly, the Fifth Circuit affirmed this court’s findings and concluded that the gatekeeper provision was justified and “sound.”<sup>30</sup>

The fact that the Presiding Judge commented on litigiousness (often—by the way—in the context of yearning for settlement) should not be interpreted as “bias” or “prejudice” toward Movants or any other party, for that matter. Not only was there significant credible evidence of this, but it is simply about rule enforcement and managing a docket consistent with this court’s duty to the public.

The Presiding Judge’s Fiction Novels. As noted early on, there is now a Fourth Motion to Recuse filed February 27, 2023, in Adversary Proceeding No. # 21-3076 which is styled *Kirschner v. Dondero. et al.* The Presiding Judge intends to rule on that Fourth Motion to Recuse after all parties in that adversary proceeding have had the opportunity to respond.

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<sup>29</sup> DE # 1905, at pp. 31-32 (Transcript from 2/3/21 Confirmation Hearing, Testimony of Marc Tauber of Aon Financial).

<sup>30</sup> *NexPoint v. Highland Capital Management*, 48 F.4th 419, 435 (5th Cir. 2022).

While the Presiding Judge had intended to remain silent on this subject until such time as the time had run for parties in the Adversary Proceeding to respond, the court observed that on March 3, 2023, Movants filed a new pleading entitled *Supplemental Memorandum of Law in Support of Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455*, in which Movants supplement their Third Motion to Recuse “with information regarding two books published by Judge Jernigan, which Movants recently learned about and read.” DE # 3673. Movants state in this new pleading that the Presiding Judge’s fiction novels “contain derisive commentary about financial industry executives, the financial industry generally, and the financial instruments specifically at issue in HCMLP’s bankruptcy” and that the second novel in particular “appears based on Judge Jernigan’s experiences with HCMLP and Mr. Dondero in the Bankruptcy Proceedings.” The Movants conclude that “any reasonable person would agree appear [that the Presiding Judge’s novels are] patterned after Mr. Dondero, are additional evidence that the Court harbors exceedingly negative views about hedge fund managers and the hedge fund industry, generally, as well as Mr. Dondero specifically.” *Id.*, at 4.

The Presiding Judge’s novels—again entirely fiction—are not about Mr. Dondero or the hedge fund industry in general. The first novel (*He Watches All My Paths*) is entirely about a federal judge who receives death threats and the impact of that on her family, as well as the U.S. Marshals who provide protection. The ultimate perpetrator of the threats in the novel is not a person in the hedge fund industry but, rather, a young, former tort victim who feels wronged by the American justice system. The second novel (*Hedging Death*) is partly a sequel to the first—in that it involves a manhunt for a criminal from the first book—and it also happens to involve a bio-medical research firm in a Chapter 11 case in the protagonist judge’s court, whose president

is a Chechen immigrant to the U.S. and received funding from a hedge fund manager named Cade Graham. Cade Graham is the book character that Movants believe is “patterned” after Mr. Dondero. The character Cade Graham is an individual who fakes his own death in Mexico (“pseudocide”) after linking up with Mexican drug cartels. He is described as a Dallas native, raised by an oil man, who graduated from Princeton. He has a Brazilian girlfriend with whom he has a son, Ethan, with whom he engages in business. The book mentions a “Ranger Capital” exactly seven times (on six pages in more than 300 pages) as a company of Cade Graham’s. There is another hedge fund mentioned in the book called Toro Capital. Movants state now that Highland once did business under the name of “Ranger.” This was never mentioned in the bankruptcy case. It is not in the Highland disclosure statement. The Presiding Judge cannot find the name in any of the numerous organizational charts that were presented to her in the last three years. The Presiding Judge has never once heard this.

The Presiding Judge regrets this sideshow. Many sitting judges write books—albeit it is more common for them to write legal nonfiction books than fiction books. Ironically, the former can be much more fraught with peril—creating the possibility that someone is going to infer a legal viewpoint that might signal how the judge might rule in a future case. The Presiding Judge made clear that everything in the two books should be viewed as fiction. For example, on the copyright information page of *Hedging Death*:

Hedging Death is a work of fiction. Names, characters, places, and incidents are the products of the author’s imagination or are used fictitiously. Any resemblance to actual events, locales, or persons, living or dead, is entirely coincidental.

Then, again on the Author's Page before the Prologue:

Because I am a sitting United States judge, and I am also married to a police officer, I feel compelled, at the outset, to clarify certain points regarding this novel. First, with the exception of the Prologue herein (which describes real-life events that happened July 7, 2016, in Dallas, Texas) the following is a work of fiction. While some of the characters and events beyond the Prologue may be loosely based on actual persons and events, and some of the places (in my home state of Texas and in various other faraway spots) are certainly very real, the human characters in this novel are absolutely fictional. Judge Avery Lassiter, the main character in this novel, is not me. Second, one should not assume that any statement or opinion expressed or implied by any characters in this novel are necessarily mine or are somehow a reflection on how I might rule on any particular issue in any case in the future.

The author Oscar Wilde once wrote: "Life imitates art far more than art imitates life."<sup>31</sup>

That being true, many fiction authors do, indeed, write about "what they know." Many fiction authors write stories where characters are loosely based on real life people or weave plots that are loosely based on real life events. The examples are countless. Agatha Christie wrote a story line about a kidnapping of a child from a wealthy American family (based on the Lindberg child kidnapping) in *Murder on the Orient Express*. Practically, everything Ernest Hemingway ever wrote was a highly fictionalized story from his past: *A Farewell to Arms* (story of an American expatriate working as an ambulance driver in the Italian Army who is wounded and falls in love with an Italian nurse—Hemingway was wounded as an ambulance driver working for the Italian Army in World War I); *The Sun Also Rises* (story of a group of young American and British expatriates who become friends living in Paris and go to the bull fights in Pamplona—once again, Hemingway spent years in Paris, hanging out with the likes of F Scott Fitzgerald, Pablo Picasso, and Gertrude Stein, occasionally going to see the bull fights in Spain); *The Old Man and the Sea*

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<sup>31</sup> Oscar Wilde, The Decay of Lying—An Observation (essay in his collection of essays titled *Intentions* in THE NINETEENTH CENTURY periodical (Jan. 1889)).

(story about an old fisherman in Cuba—again, Hemingway spent several years of his life fishing, writing, and drinking in Cuba on a boat called the *Pillar*). The Presiding Judge is somewhat embarrassed to discuss these literary greats in the same paragraph in which she is mentioning her own fiction works—it is merely to make a point. While the Presiding Judge’s protagonist characters in her books (Judge Avery Lassiter and Max Lassiter) may resemble herself and her spouse, and while certain judges, lawyers, and U.S. Marshal characters in her books may resemble real life persons (i.e., heroes) that she has been honored to see or know during her lifetime, there are no characters or entities in her books that have been inspired by or modeled after the Movants.

## **VI. CONCLUSION.**

The Presiding Judge has not specifically addressed herein every single ground asserted by the Movants as a manifestation of her alleged bias or animus. The submissions on this issue are enormous (as mentioned, thousands of pages have been filed). Distilled to its essence, the Third Motion to Recuse has failed to present any objective manifestations of bias or prejudice.

The court does not believe any of the assertions of the Movants rise to “the threshold standard of raising a doubt in the mind of a reasonable observer” as to the judge’s impartiality. This court does not believe that any objective person would find that the Movants are the victims of improper judicial conduct rising to the extraordinary remedy of recusal.

WHEREFORE, it is hereby

ORDERED that the Third Motion to Recuse is denied.

It is so ORDERED.

**### END OF MEMORANDUM OPINION AND ORDER ###**

# EXHIBIT 2



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Docket #2061 Date Filed: 03/18/2021

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**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

In re:	)	Case No. 19-34054-sgj-11
	)	
Highland Capital Management, L.P.,	)	Chapter 11
	)	
Debtor.	)	
	)	

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**JAMES DONDERO, HIGHLAND CAPITAL MANAGEMENT FUND ADVISORS,  
L.P., NEXPOINT ADVISORS, L.P., THE DUGABOY INVESTMENT TRUST,  
THE GET GOOD TRUST, and NEXPOINT REAL ESTATE PARTNERS, LLC,  
F/K/A HCRE PARTNERS, LLC, A DELAWARE LIMITED LIABILITY COMPANY'S  
BRIEF IN SUPPORT OF THEIR MOTION TO RECUSE  
PURSUANT TO 28 U.S.C. § 455**

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James Dondero, Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P., The Dugaboy Investment Trust, The Get Good Trust, and NexPoint Real Estate Partners, LLC, f/k/a HCRE Partners, LLC, a Delaware limited liability company (collectively, “Movants”) file this Brief in Support of their Motion to Recuse (the “Motion”) Pursuant to 28 U.S.C. § 455<sup>1</sup> and would, in support thereof, respectfully show the Court as follows:

## I. INTRODUCTION

1. Brought with reluctance, this Motion is the necessary result of the undeniable animus that the Presiding Judge (hereinafter, the “Court”) has developed against James Dondero (“Mr. Dondero”) and the resulting prejudicial effect of that animus on Mr. Dondero, The Dugaboy Trust, The Get Good Trust (collectively, the “Trusts”) and any entity the Court deems connected to him or under his control (collectively, the “Affected Entities”).<sup>2</sup> While the Court has presided over many issues in this bankruptcy, numerous adversary proceedings and contested matters involving Mr. Dondero and the Affected Entities remain, in which, for the reasons described herein, the Court’s impartiality can be reasonably questioned.

2. Importantly, the Court has essentially acknowledged the foundation of this Motion already—that: the Court formed negative opinions of Mr. Dondero in a prior bankruptcy; those opinions have carried into *this* bankruptcy; and, despite best efforts, the Court has been unable to extricate those opinions from its mind. Moreover, the record in this bankruptcy reflects that the Court’s negative opinions of Mr. Dondero have resulted in, if not actual bias against Mr. Dondero

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<sup>1</sup> 28 U.S.C. § 455 has been made applicable to bankruptcy judges under FED. R. BANKR. P. 5004.

<sup>2</sup> The definition of the Affected Entities includes the entities defined as “the Advisors” and “the Retail Funds” below.

and the Affected Entities, the undeniable perception of bias against Mr. Dondero and the Affected Entities that impair the ability of Mr. Dondero (and the Affected Entities) to preserve their legal rights. Specifically, among other things, the record reflects that the Court has:

- (a) repeatedly made statements demonstrating the Court's unfavorable opinions about Mr. Dondero;
- (b) declared that Mr. Dondero (and, by implication, the Affected Entities and each of their licensed attorneys) are vexatious litigants based on actions taken by Mr. Dondero and the Affected Entities to: (i) defend lawsuits and motions filed against them; (ii) assert valid legal positions; and/or (iii) preserve legal rights, including on appeal;
- (c) concluded that any entity the Court deems connected to or controlled by Mr. Dondero (*i.e.*, the Affected Entities) is essentially no more than a tool of Mr. Dondero, without evidence being introduced that the corporate status of these entities should be disregarded or that they constitute a single business enterprise;<sup>3</sup>
- (d) summarily and/or preemptively disregarded the testimony of any witness who would testify in favor of Mr. Dondero or any of the Affected Entities, without evidentiary support, as "under [Mr. Dondero's] control" and, if the witness has any connection to Mr. Dondero, *per se* not credible.

3. At the end of the day, even assuming, *arguendo*, that the Court's animus toward Mr. Dondero were justified based upon the Court's experience in the *Acis* Bankruptcy, **this Motion would be no less necessary** to safeguard the impartiality that Mr. Dondero and the Affected Entities are entitled to receive as litigants in *these* bankruptcy and adversary proceedings—regardless of Mr. Dondero's history with the Court.<sup>4</sup> Consequently, based on the facts stated herein and the trajectory they suggest, the only way to ensure that this required impartiality (and, of equal

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<sup>3</sup> Specifically, the evidentiary record does not reflect, *e.g.*, that: (a) the corporate formalities have been ignored for the entities; (b) their corporate property has not been kept separate and apart; or (c) Mr. Dondero uses the companies for personal purposes.

<sup>4</sup> Notably, the Affected Entities' investment base includes public investors beyond Mr. Dondero.

importance, the public perception of same) exists going forward is through recusal of this Court.

## II. BACKGROUND

### A. The risk of prejudice to Mr. Dondero in this Court has been apparent since this Bankruptcy's inception in Delaware, including by Debtor itself.

4. On October 16, 2019, the Debtor in this proceeding, Highland Capital Management, L.P. (“Highland” or “Debtor”), filed bankruptcy in Delaware (the “Highland Bankruptcy”). Debtor’s counsel, Jeff Pomerantz, admitted that the bankruptcy was filed in Delaware in order to give Debtor, including its management, a “fresh start.”<sup>5</sup> Shortly thereafter, however, the unsecured creditor’s committee (the “UCC”) moved to transfer the matter to the Northern District of Texas (the “Motion to Transfer”).

5. During the December 2, 2019 hearing on the Motion to Transfer, while the UCC argued that transfer to this Court was appropriate because this Court was further along in the “learning curve” than the Delaware Bankruptcy Court due to this Courts prior presiding over the bankruptcy of *Acis Capital Management, L.P.* (“Acis”) (the “Acis Bankruptcy”),<sup>6</sup> Mr. Pomerantz expressly acknowledged that the UCC’s *actual* motive in seeking transfer to this Court was this Court’s pre-existing negative views of Debtor’s management, including Mr. Dondero:

However -- Your Honor pointed to this at the beginning, in mentioning comments about forum-shopping -- the committee and Acis are really being disingenuous, and they have not told you the real reason that they want the case before Judge Jernigan.<sup>7</sup> ... And it's not because she's familiar with this debtor's business, this

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<sup>5</sup> December 3, 2019 Transcript - Motion to Transfer, at 78:21-23 [App. 0078], a true and correct copy of which is attached hereto as **Ex. 1 [APP. 0001]** and incorporated herein by reference. *See also* the Declaration of Michael J. Lang proving up exhibits 1-27 for this Motion, a true and correct copy of which is attached hereto as **Ex. 30 [APP. 2715]** and incorporated herein by reference.

<sup>6</sup> **Ex. 1** at 67:9-15 [App. 0067].

<sup>7</sup> *Id.* at 77:18-22 [App. 0077].

debtor's assets, or this debtor's liabilities, because she generally is not. ***It is because she formed negative views regarding certain members of the debtor's management that the committee and Acis hope will carry over to this case.***<sup>8</sup>

6. At *that* time, Debtor effectively acknowledged the risk that this Court's prior opinions of Mr. Dondero would improperly impact this separate, new bankruptcy and the Court would be unable to set aside the negative views of Mr. Dondero it developed in the *Acis* Bankruptcy; thus, objectively questioning the Court's impartiality. In fact, Mr. Pomerantz specifically referred to the opinions the Court developed in the *Acis* Bankruptcy as "baggage":

The debtor filed the case in this district because it wanted a judge to preside over this case that would look at what's going on with this debtor, with this debtor's management, this debtor's post-petition conduct, ***without the baggage of what happened in a previous case***, which contrary to what Acis and the committee says [*sic*], has very little to do with this debtor.<sup>9</sup>

7. The Delaware Bankruptcy Court also acknowledged that it would be improper for this Court to substitute its prior knowledge, experience, or opinions from the *Acis* Bankruptcy for evidence (or, equally, as a basis to ignore contradictory evidence in the record) in this proceeding:

Yeah, I was going to say that's kind of an interesting argument, because actually it assumes Judge Jernigan's going to ignore the rules of evidence in making factual findings, ***because you're limited to the record before you on a specific motion***. And what fact you may have learned with regard to something a person has done, maybe that goes into questions of credibility on cross-examination or direct testimony, ***but to actually base your decision on a fact that's not in the record for the specific proceeding would be improper.***<sup>10</sup>

8. Ultimately, the Delaware Bankruptcy Court granted the Motion to Transfer and, thus, this

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<sup>8</sup> *Id.* at 78:3-8 (emphasis added) [App. 0078].

<sup>9</sup> *Id.* at 79:14-20 (emphasis added) [App. 0079].

<sup>10</sup> *Id.* at 90:15-24 (emphasis added) [App. 0090].



bankruptcy was assigned to this Court.

**B. The Court has acknowledged that its opinions of Mr. Dondero from the *Acis* Bankruptcy have remained cemented in the mind of the Court in this proceeding.**

9. Following the transfer, Debtor and the UCC entered into a compromise as to the management of Debtor (the “Compromise”), under which, among other things, Mr. Dondero, voluntarily surrendered all control of Debtor to an independent, three-person board appointed per the Compromise (the “Board”).<sup>11</sup>

10. During the January 9, 2020 hearing on the Compromise, the Court acknowledged that it: possessed opinions regarding Mr. Dondero from the *Acis* Bankruptcy; was unable to extract those opinions from its brain; and was relying on those opinions as bases for certain rulings (*e.g.*, requiring certain language be included in its order, shown below):

Now, there is one specific thing I want to say about the role of Mr. Dondero. When Ms. Patel got up and talked about the newest language that has been added to the term sheet, she highlighted in particular the very last sentence on Page 2 of the term sheet, the sentence reading, ‘Mr. Dondero shall not cause any related entity to terminate any agreements with the Debtor.’ Her statement that that was important, it really resonated with me, because, you know, as I said earlier, *I can’t extract what I learned during the Acis case, it’s in my brain, and we did have many moments during the Acis case where the Chapter 11 trustee came in and credibly testified that, whether it was Mr. Dondero personally or others at Highland, they were surreptitiously liquidating funds, they were changing agreements, assigning agreements to others. They were doing things behind the scenes that were impacting the value of the Debtor in a bad way. So not only do I think that language is very important, but I am going to require that language to be put in the order.*<sup>12</sup>

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<sup>11</sup> January 9, 2020 Transcript at 14:4-11 [App. 0151], a true and correct copy of which is attached hereto as **Ex. 2 [APP. 0138]** and incorporated herein by reference. Mr. Dondero, however, remained a portfolio manager and an unpaid employee of Debtor. *Id.* See also **Ex. 30.**

<sup>12</sup> **Ex. 2** at 78:23-79:16 [App. 0215-0216] (emphasis added).

11. Later, the Court also indicated that it relied on knowledge of purported actions taken by Mr. Dondero in the *Acis* Bankruptcy as “evidence” of a presumed propensity of Mr. Dondero to engage in actions (that were allegedly taken in the *Acis* Bankruptcy) to support the required language and threat of contempt:

And *I’m sure most of you can read my mind why*, but I want it crystal clear that if [Mr. Dondero] violates these terms, he’s violated a federal court order, and contempt will be one of the tools available to the Court.<sup>13</sup>

12. Notably, at this time, this bankruptcy had only been in front of this Court for approximately a month. Consequently, there was nothing in the record in front of Court to justify its specific rulings and comments related to Mr. Dondero. The Court sustained the United States Trustee’s (“U.S. Trustee”) attempt to use the *Acis* Bankruptcy as evidence to support the U.S. Trustee’s objection to the Compromise:

*“I have to look at what’s presented, and is this reflective of sound business judgment? Is this fair and equitable? Is it in the best interest? So, assuming there are tons of bad facts here reflected in the arbitration award, reflected in other evidence, bad facts that might justify a trustee, a Chapter 11 trustee, is this nevertheless, what’s proposed today, a reasonable compromise of, you know, the trustee arguments from the Committee could make or, you know, is this a reasonable framework for going forward? ... I can assume there are terrible facts out there that might justify a trustee, but I’m looking at what’s proposed.”*<sup>14</sup>

13. Nonetheless, just a short time later, the Court confirmed that, based on its knowledge from the *Acis* Bankruptcy, it would require confirmed that it would require the above-referenced language directed at Mr. Dondero in its order based.

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<sup>13</sup> *Id.* at 80:3-6 [App. 0217] (emphasis added).

<sup>14</sup> *Id.* at 52:10-25 [App. 0189] (emphasis added).

**C. The Court's (and Debtor's) actions in this proceeding have demonstrated the Court has a perceptible bias against Mr. Dondero.**

**1. The February 19, 2020 Application to Employ Hearing**

14. The Court has demonstrated a predisposition against Mr. Dondero, including, for example, through its rulings discounting the testimony of demonstrably independent witnesses who testified in support of outcomes that could possibly benefit Mr. Dondero as testimony that is engineered by Mr. Dondero.

15. For example, on February 19, 2020, the Court held a hearing on Debtor's application to retain the law firm Foley Gardere to pursue appeals of the *Acis* involuntary petition and the *Acis* confirmation order (the "Application to Employ") on behalf of Neutra Ltd. (which is a company owned by Mr. Dondero and which succeeded to the ownership of *Acis*). Importantly, during this hearing, former Bankruptcy Judge Russell Nelms, **one of the three independent directors appointed to Debtor's Board**, testified that, in the Board's business judgment, the Application to Employ was considered by the independent directors, and they concluded that it was in the Debtor's best interest.<sup>15</sup>

16. Despite this testimony, the Court displayed a predisposition to contest positions that could possibly benefit Mr. Dondero on the pre-determined basis that any person sharing an opinion with Mr. Dondero (including, apparently, a member of the independent Board) was somehow being unduly influenced by him:

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<sup>15</sup> See February 19, 2020 Transcript at 62:6-17 [App. 0290] (emphasis added), a true and correct copy of which is attached hereto as **Ex. 3 [APP. 0229]** and incorporated herein by reference; *see also* **Ex. 30**.

... ***But I'm concerned that Dondero*** or certain in-house counsel has -- you know, they're smart, they're persuasive -- that -- what are the words I want to look for -- they have ***exercised their powers of persuasion*** or whatever to make the Board and the professionals think that there is some valid prospect of benefit to Highland with these appeals, ***when it's really all about Neutra, HCLOF, and Mr. Dondero. That's what I believe.***

I mean, this is awkward, right, because you want to defer to the debtor-in-possession, ***but I have this long history***, and I can think through the scenarios. ...And I know, you know, there are multiple ways it might play out, but I cannot believe there is a chance in the world there is economic benefit to Highland if these things get reversed. Economic benefit to Neutra: Yeah, maybe. Economic benefit to HCLOF: Well, they'll get what they want. You know, whether it's an economic benefit, I don't know. But benefit to Highland? ***I just don't think the evidence has been there to convince me it's reasonable business judgment for Highland to pay the legal fees associated with the appeal.***<sup>16</sup>

17. From here, unsurprisingly, Debtor began to leverage the Court's predisposition against Mr. Dondero (*i.e.*, what Debtor had previously described as the Court's "baggage") for Debtor's own benefit. This played out in a variety of ways.<sup>17</sup>

## **2. The December 2020 Restriction Motion**

18. As the Court is aware, Debtor on the one hand, and Highland Capital Management Fund Advisors, L.P. and NexPoint Advisors, L.P. (the "Advisors"),<sup>18</sup> on the other hand, previously

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<sup>16</sup> **Ex. 3** at 177:7-178:3 [App. 0405-0406].

<sup>17</sup> See also March 4, 2020 Transcript at 34:6-35:18 [App. 1544-1545]; 50:14-52:15 [APP. 1560-1562]; 58:17-23 [APP. 1568], a true and correct copy of which is attached hereto as **Ex. 15 [APP. 1511]** and incorporated herein by reference; see also **Ex. 30**.

<sup>18</sup> Each Advisor is registered with the U.S. Securities and Exchange Commission ("SEC") as an investment advisor under the Investment Advisers Act of 1940, as amended. Each of the Advisors advises several funds, including the Retail Funds. Each of the Retail Funds is a registered investment company or business development company under the Investment Company Act of 1940 (as amended, the "1940 Act"). Each Retail Fund is overseen by a majority independent board of trustees subject to 1940 Act requirements. Those respective boards reviewed and approved, among other things, major contracts including the advisory agreement with the applicable Advisor for the respective Retail Fund. The Retail Funds do not have employees and rely on their respective Advisors, acting pursuant to an advisory agreement, to provide the services necessary for their operations.

shared office space, and the Advisors each paid for resources and services, including in-house legal services, pursuant to shared services agreements that each of the Advisors separately entered into with Debtor.

19. As the Court is also aware, Debtor manages more than \$1 billion in assets owned by collateralized loan obligation investment vehicles (“CLOs”) pursuant to certain Portfolio Management Agreements. Approximately \$140 million of that amount is owned by Highland Income Fund, NexPoint Strategic Opportunities Fund, and NexPoint Capital, Inc. (collectively, the “Retail Funds”). Although the Portfolio Management Agreements vary, they generally impose a duty on Debtor, when acting as portfolio manager, to maximize the value of the CLOs’ assets for the benefit of the CLOs’ noteholders and preference shareholders, such as the Retail Funds.

20. For most of 2020, Debtor’s plan with respect to the CLOs was to reject the Portfolio Management Agreements. However, in approximately October 2020, Debtor’s plan changed, and Debtor wanted to assume the Portfolio Management Agreements (*i.e.*, continue managing the assets). However, Debtor’s new plan also contemplated releasing all Debtor’s employees and liquidating all of Debtor’s assets over a two-year period. In the Advisors’ and the Retail Funds’ opinion, this was incompatible with the CLOs’ needs (which required an investment staff) and the belief that the CLOs had more upside. Moreover, Debtor began to liquidate certain assets of the CLOs.

21. Mr. Dondero, who, as stated above, continued to be a portfolio manager and unpaid employee of Debtor, and James Seery (“Mr. Seery”), one member Debtor’s independent Board, disagreed on whether or not to liquidate the CLOs assets. Importantly, the CLOs were not assets of Debtor’s estate but debt and preference equity is owned by third parties (*e.g.*, the Retail Funds,

which indirectly own \$140 million of same).

22. The Advisors (on behalf of the Retail Funds and pursuant to their obligations under their respective advisory agreements) and the Retail Funds believed that Debtor's decision to liquidate underlying assets held by the CLOs did not maximize the value of the investments for the investors to whom the Advisors and the Retail Funds owed a fiduciary duty. As a result, the Advisors and the Retail Funds raised these concerns with Mr. Seery (Debtor's interim CEO) and requested that Debtor not liquidate the CLOs until the Plan confirmation (which, at that time, was scheduled for early January 2021). Debtor, a/k/a portfolio manager, declined.

23. Consequently, on December 8, 2020, pursuant to 11 U.S.C. §§105, 363, and 1107, the Advisors and the Retail Funds (not Mr. Dondero) raised these concerns in a motion that requested the Court exercise its equitable discretion to maintain the status quo and stop Debtor from liquidating the CLOs for 30 days (the "Restriction Motion").<sup>19</sup> The Restriction Motion was necessary to legally preserve the legal issue arising from the Advisors' and the Retail Funds' belief that this action by Debtor was contrary to the best interest of their investors.

24. On December 16, 2020, the Court held a hearing on the Restriction Motion and denied same.<sup>20</sup> Rather than simply denying the motion, the Court chastised counsel for the Advisors and the Retail Funds for filing the Restriction Motion (*i.e.*, for advocating a position in good faith that their clients firmly believed in).

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<sup>19</sup> Dkt. 1522, a true and correct copy of which is attached hereto as Ex. 4 [APP. 0417] and incorporated herein by reference; *see also* Ex. 30.

<sup>20</sup> *See* the December 16, 2020 Transcript, a true and correct copy of which is attached hereto as Ex. 5 [APP. 0443] and incorporated herein by reference. *Id.* at 63:5-13 [App. 0505]. *See also* Ex. 30.

25. Going further, the Court stated that it was “dumbfounded” by the Restriction Motion and that it agreed with Debtor’s accusation that Mr. Dondero was behind the Restriction Motion, despite the fact that the Restriction Motion was filed by separate and distinct legal entities. The Court focused on Mr. Dondero’s role with the Advisors to conclude that the Restriction Motion was brought for an improper purpose, despite the fact that the only evidence before the court was that the decision was made by senior management in consultation with the board of trustees and counsel.<sup>21</sup> Thus, the Court implicitly concluded that the Retail Funds (some of which are publicly-traded, highly-regulated entities) cannot independently decide to pursue action they deem in their best interest.

26. The Court further declared the Restriction Motion frivolous, “almost Rule 11 frivolous,” and as having no statutory or contractual basis.<sup>22</sup> As stated above, these comments were made by the Court regarding a motion that: (a) was filed in good faith by fiduciaries seeking to protect the investments of investors; and (b) cited statutory authority which indisputably provided the Court with the discretion to grant the requested relief therein. While the Court had every right to deny the Restriction Motion, the Court additionally condemned Mr. Dondero, demonstrating that it could not set aside its animus towards Mr. Dondero to consider the separate entities involved and the actual issues being raised.

27. In December of 2020, due to the Court’s denial of the Restriction Motion, K&L Gates, as

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<sup>21</sup> **Ex. 5** at 63:14-25 [App. 0505].

<sup>22</sup> *Id.* at 64:1-7 [App. 0506]. The statutory basis for the relief requested was section 363(c)(1) or 1108 of the Bankruptcy Code, which generally provides that a debtor-in-possession may engage in its ordinary course of business, “unless the court orders otherwise.” That was all that was being asked.



counsel for the Advisors and the Retail Funds, exchanged correspondence with counsel for Debtor (the “K&L Gates Letters”).<sup>23</sup> The K&L Gates Letters were sent for the following reasons: to reiterate the Advisors’ and the Retail Funds’ objection to the Debtor’s handing of the Retail Funds’ investments; to request, again, that Debtor not liquidate the CLOs; to reserve any rights that the Advisors and the Retail Funds might have against Debtor for failure to maximize the value of the investment as required under the Portfolio Management Agreements; and to notify Debtor that the Retail Funds, subject to applicable bankruptcy law (which would include the stay existing by reason of section 362(a) of the Bankruptcy Code and the Compromise) and the underlying agreements, intended to initiate the procedure to remove Debtor as fund manager of the CLOs.

28. On January 6, 2021, Debtor filed a complaint for declaratory and injunctive relief against the Advisors and the Retail Funds,<sup>24</sup> claiming that: (a) the Advisors’ purported refusal to book certain trades, which Debtor had, in actuality, already executed outside of the Advisors’ process, interfered with Debtor’s business and, thus, tortiously interfered with the prior sales; and (b) the K&L Gates Letters (*i.e.*, correspondence between counsel) violated the automatic stay.<sup>25</sup> Debtor’s overall theme in the complaint was, because Mr. Dondero allegedly controlled the Retail Funds

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<sup>23</sup> True and correct copies of the K&L Gates Letters are attached to the Declaration of James Seery [ECF 4] in the Adversary styled *Highland Capital Mgmt. v. Highland Capital Management Fund Advisors, L.P., et al.* Adversary No. 21-03000-sgj, courtesy copies of which are attached hereto as Ex. 18 [APP. 1777] and incorporated herein by reference. *See also* Ex. 30.

<sup>24</sup> *Highland Capital Mgmt. v. Highland Capital Management Fund Advisors, L.P., et al.* Adversary No. 21-03000-sgj, a true and correct copy of which is attached hereto as Ex. 6 [APP. 0509] and incorporated herein by reference. *See also* Ex. 30.

<sup>25</sup> *See*, Dkt. 6, a true and correct copy of which is attached hereto as Ex. 17 [APP. 1759] and incorporated herein by reference. *See also* Ex. 30. This is one of many instances where the Debtor asked for and received expedited consideration, relief not afforded to Mr. Dondero or the Affected Entities.



(he does not), the Court should presume that Mr. Dondero (rather than the independent board and its independent counsel for the Retail Funds) caused the acts complained of by Debtor (thus enabling the Court to extend the prohibitions it imposed on Mr. Dondero to the Advisors and the Retail Funds). As a result, Debtor sought to enjoin the Advisors and the Retail Funds from, among other things, exercising any contractual rights that they may have had to remove Debtor as portfolio manager (which Debtor was then seeking to assume, and ultimately did assume, under its plan) if the injunction were not granted.

29. On January 26, 2021, the Court commenced the preliminary injunction hearing on the matter (the “Injunction Hearing”).<sup>26</sup> The issue in the Injunction Hearing was whether the Advisors and the Retail Funds tortiously interfered with the Portfolio Management Agreements by: (1) hindering the Debtor’s ability to sell certain CLO assets, (2) threatening to initiate the process for removing the Debtor as the portfolio manager of the CLOs, and (3) otherwise attempting to influence and interfere with the Debtor’s decisions concerning the purchase or sale of any assets on behalf of the CLOs.<sup>27</sup>

30. To obtain such an injunction, Debtor was required to, among other things, prove a substantial likelihood of success on the merits of its tortious interference claim and irreparable harm. However, during the Injunction Hearing, it should have become abundantly clear that there was no need or basis for an injunction, due, in large part, to the Debtor’s concession that it did not

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<sup>26</sup> A true and correct copy of the January 26, 2021 Transcript is attached hereto as Ex. 7 [APP. 0528] and incorporated herein by reference; *see also* Ex. 30.

<sup>27</sup> *See* Dkt. 1 in Adversary Proceeding No. 21-03000-sgj at ¶ 58.

have a substantial likelihood of success on the merits via its acknowledgment that the alleged acts of interference did not actually interfere with any contract. In addition:

31. **First**, Mr. Seery admitted that none of the alleged actions caused Debtor to breach any contract with a third party.<sup>28</sup> Moreover, Debtor could not assert a direct breach of contract claim because: (a) there is no claim for contemplating a prospective breach; and (b) the Advisors and the Retail Funds had no contractual obligation to settle the trade.

32. **Second**, with respect to “hindering Debtor’s ability to sell certain CLO assets,” Mr. Seery admitted that every trade that he attempted to initiate in December closed.<sup>29</sup> In fact, the trades at issue were executed **before** Debtor even approached the Advisors, and the only thing that the Advisors did not do in connection with the trades was make a ledger entry booking the sale (which was due to the fact that Debtor had executed the trades outside of the historically-used system).<sup>30</sup> Moreover, Debtor itself had numerous authorized traders whose job was to settle Debtor’s trades. Importantly, the Advisors had no obligation, contractual or otherwise, to perform any service for Debtor.

33. **Third**, with respect to K&L Gates Letters’ contemplation of future action “to initiate the process for removing the Debtor as portfolio manager:” (a) Debtor admitted that the K&L Gates Letters merely stated that the Advisors and the Retail Funds were “contemplating taking steps to terminate the CLO Agreements;”<sup>31</sup> (b) no steps would be taken without seeking relief from the

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<sup>28</sup> See **Ex. 7** at 180:12-17 [App. 0707].

<sup>29</sup> *Id.* at 173:16-19 [App. 0700]; 174:1-3 [App. 0701]; 174:8-175:5 [App. 0701-0702].

<sup>30</sup> *Id.* at 173:16-19 [App. 0700]; 175:1-5 [App. 0702]; 219:17-22 [App. 0746]; 220:9-17 [App. 0747].

<sup>31</sup> *Id.* at 103:21-23 [App. 0630].

stay;<sup>32</sup> (c) no action was taken to lift the stay;<sup>33</sup> and (d) no action was taken to remove Debtor as the portfolio manager.<sup>34</sup> Moreover, while the Debtor disputed whether the Advisors' and the Retail Funds' right to terminate Debtor had been triggered, it never undisputed that the Advisors and the Retail Funds, as preferred shareholders, were third party beneficiaries under the Portfolio Management Agreements that, in certain instances, expressly provided them with a right to terminate the Portfolio Manager.<sup>35</sup> Generally, one cannot tortiously interfere by exercising one's own contractual rights.<sup>36</sup>

34. **Fourth**, while Debtor (no doubt in response to the Court's comments in the January 9, 2020 hearing regarding contempt) claimed that Mr. Dondero caused these issues, the Retail Funds have an independent board of trustees (Mr. Dondero is not a board member).<sup>37</sup> The evidence in the record showed that the decision to send the K&L Gates Letters was made by and in consultation with two national law firms, K&L Gates and Blank Rome.<sup>38</sup> Consequently, Debtor's motion was

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<sup>32</sup> *Id.* at 180:8-11 [App. 0707].

<sup>33</sup> *Id.* 132:24-133:1 [App. 0659-0660]; 165:25-166:3 [App. 0692-0693].

<sup>34</sup> *Id.* 178:25-179:6 [App. 0705-0706]; 180:1-7 [App. 0707].

<sup>35</sup> See examples of Servicing Agreements at section 14 [APP. 2381-2382 and APP. 2416-2417 respectively], true and correct copies of which are attached hereto as **Exs. 24 and 25 [APP. 2366 and APP. 2402, respectively]** and incorporated herein by reference; see also the February 2, 2021 Transcript of Hearing at 54:6-56:12 [APP. 2124-2126] (authenticating Exs. 24 and 25), a true and correct copy of which is attached hereto as **Ex. 23 [APP. 2071]** and incorporated herein by reference; see also the chart of holdings of preference shares in CLOs (showing Movants are preferred shareholders), a true and correct copy of which is attached hereto as **Ex. 27 [APP. 2698]** and incorporated herein by reference; see also the February 3, 2021 Transcript of Hearing at 53:1-22 [APP. 2493] (authenticating Ex. 27), a true and correct copy of which is attached hereto as **Ex. 26 [APP. 2441]** and incorporated herein by reference. See also **Ex. 30**.

<sup>36</sup> See, e.g., *Wilkerson v. Univ. of N. Texas By & Through Bd. of Regents*, 878 F.3d 147, 161 (5th Cir. 2017) (To win, Wilkerson would have to prove that his employer interfered with his employment contract—a legal impossibility, as “one cannot tortiously interfere with one’s own contract.”).

<sup>37</sup> One fund is comprised of five individuals, four of whom satisfy the stringent independence requirements mandated by the SEC and the New York Stock Exchange. Two of the funds have four board members, three of which are independents.

<sup>38</sup> See **Ex. 7** at 208: 13-22 [App. 0735]; see also January 8, 2021 Transcript at 119:6-120:12 [App. 0903-0904]; 126:7-

unnecessary and unwarranted.

35. Nonetheless, during the Injunction Hearing, the Court again turned its focus to Mr. Dondero (rather than the impropriety and groundlessness of Debtor's motion), warning him that the January 9, 2020 order (described above) prohibited him from causing any related entity to terminate an agreement with Debtor. Importantly, the Court made the implied finding that Mr. Dondero caused the Retail Funds to send the K&L Gates Letters despite the fact that it had, in a hearing just a week earlier, *sustained* Debtor's objections to Mr. Dondero being asked about why the K&L Gates Letters were sent *on the grounds that: (a) Mr. Dondero lacked personal knowledge; (b) any answer would be hearsay; and (c) because the K&L Gates Letters (executed by K&L Gates, not Mr. Dondero) speak for themselves.*<sup>39</sup> **In other words, the Court had to "go behind the letter" (which was sent by K&L Gates) in order to threaten Mr. Dondero with sanctions after the Court's ruling sustaining the objection that the letters speak for themselves.** Going further, the Court concluded that it was "leaning" toward finding *Mr. Dondero* in contempt and shifting the "whole bundle of attorney's fees" to Mr. Dondero as a result of this unwarranted motion filed by **Debtor**.<sup>40</sup>

### **3. The January 2021 Examiner Motion**

36. Separately, on January 14, 2021, two trusts settled by Mr. Dondero, The Dugaboy Investment Trust and The Get Good Trust (collectively, the "Trusts"), requested the Court exercise

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16 [App. 0910], a true and correct copy of which is attached herein as **Ex. 8 [APP. 0785]** and incorporated herein by reference. *See also* **Ex. 30**.

<sup>39</sup> **Ex. 8** at 119:6-122:25 [App. 0903-0906]. Otherwise, Mr. Dondero should have been given the opportunity to answer the question, which the Court denied.

<sup>40</sup> **Ex. 7** at 251:24-252:5 [App. 0778-0779].

its discretion to direct the appointment of a neutral third-party examiner pursuant to 11 U.S.C. § 1104(c) as a less costly means to resolve various issues that had arisen in this bankruptcy (the “Examiner Motion”).<sup>41</sup> Notably, The Dugaboy Investment Trust also has significant holdings in the CLOs.

37. The Examiner Motion was made in connection with the issues raised by the Advisors and the Retail Funds in the Restriction Motion, various objections to the proposed Plan raised by the Advisors and the Retail Funds and the U.S. Trustee (discussed below), and concerns expressed **by the Court** about costs and expenses. Moreover, when the Trusts made the Examiner Motion, they believed that the motion would cause delay or a continuance of the confirmation hearing on the Plan (defined below).<sup>42</sup> Notably, despite the Trusts’ request, the Court elected not to set that motion for hearing on an “emergency” basis and, instead, set it for hearing long *after* the date for confirmation, rendering it moot.

#### **4. The February 2021 Confirmation Hearing**

38. On February 2 and 3, 2021, the Court held a hearing on *Debtor’s Fifth Amended Plan of Reorganization of Highland Capital Management, L.P. (as Modified)* [docket no. 1808], as further modified (the “Plan”). At that hearing, the Advisors and the Retail Funds, pursuant to their rights under the Portfolio Management Agreements, objected to provisions in the Plan that would eliminate or alter their legal and contractual claims against Debtor (the “Objections”).

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<sup>41</sup> See the January 14, 2021 Motion to Appoint Examiner, a true and correct copy of which is attached hereto as **Ex. 22 [APP. 2057]** and incorporated herein by reference. See also **Ex. 30**.

<sup>42</sup> See ECF 1752.

Additionally, Dondero, the Advisors, and the Retail Funds objected to, among other things, the Plan’s significant release and exculpation provisions for the management of Debtor—including the Independent Directors, Debtor’s professionals, the Committee, professionals retained by the Committee, *etc.*—and the Plan’s “gatekeeper” provision that prohibited lawsuits against any exculpated party without prior permission from the Court.

39. On February 8, 2021, the Court announced its oral ruling regarding the Plan,<sup>43</sup> in which the Court did not rely solely on evidence in the record in front of it but also referred extensively to proceedings in the *Acis Bankruptcy*.<sup>44</sup> In its ruling, the Court summarily rejected *all* of the Objections, decreeing them as bad faith: “[T]he Court questions the good faith of the [the Advisors and the Retail Funds]. In fact, the Court *has good reason to believe* that these parties are not objecting to protect economic interests they have in the Debtor, but to be disruptors.”<sup>45</sup>

40. The Court stated no basis for its “belief,” but concluded that the other entities objecting to the Plan were “controlled by” Mr. Dondero:<sup>46</sup>

To be clear, the Court has allowed all of these objectors to fully present arguments and evidence in opposition to confirmation, even though their economic interests in the Debtor appear to be extremely remote and the Court questions their good faith. Specifically on that latter point, the Court considers them all to be marching pursuant to the orders of Mr. Dondero.<sup>47</sup>

41. To support its conclusion, the Court disregarded witness testimony on the grounds that the

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<sup>43</sup> See the February 8, 2021 Transcript, a true and correct copy of which is attached hereto as **Ex. 9 [APP. 0990]** and incorporated herein by reference. See also **Ex. 30**.

<sup>44</sup> **Ex. 9** at 15:15-16:5 [App. 1004-1005].

<sup>45</sup> *Id.* at 20:17-20 [App. 1009] (emphasis added).

<sup>46</sup> *Id.* at 20:13-15 [App. 1009].

<sup>47</sup> *Id.* at 22:15-21 [App. 1011].

witness had previously been engaged with Debtor:

...While the evidence presented was that they have independent board members that run these companies, the Court was not convinced of their independence from Mr. Dondero.<sup>48</sup> None of the so-called independent board members of these entities have ever testified before the Court. Moreover, they have all been engaged with the Highland complex for many years.

The witness who testified on these Objectors' behalves at confirmation, Mr. Jason Post, their chief compliance officer, resigned from Highland after more than twelve years in October 2020, at the same time that Mr. Dondero resigned or was terminated by Highland. And a prior witness recently for these entities whose testimony was made part of the record at the confirmation hearing essentially testified that Mr. Dondero controlled these entities.<sup>49</sup>

Finally, various NexBank entities objected to the Plan. The Court does not believe they have liquidated claims. Mr. Dondero appears to be in control of these entities as well.<sup>50</sup>

42. The Court then went on to question the good faith basis for the Objections based upon the perceived limited economic interest, despite the fact that each Objector had standing to object, irrespective of the size of their economic interest.<sup>51</sup> Indisputably, a Court must presume that anything filed by a licensed attorney, who is bound by ethical obligations, is filed in good faith unless proved otherwise. Therefore, insinuating a lack of good faith in light of this presumption suggests bias, especially when bad faith was not alleged by another party.

43. Next, even though it had "not been asked to declare Mr. Dondero and his affiliated entities

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<sup>48</sup> *Id.* at 21:22-24 [App. 1010].

<sup>49</sup> Notably, Jason Post resigned from Debtor and was hired by NPA because NPA and Debtor had to separate compliance programs, which was previously jointly administered. This decision was discussed with and approved by Thomas Surgent and Mr. Seery.

<sup>50</sup> *Id.* at 22:12-14 [App. 1011].

<sup>51</sup> *Id.* [App. 1011]



as vexatious litigants *per se*,”<sup>52</sup> the Court summarily decreed that Mr. Dondero and other Affected Entities were “vexatious litigants”<sup>53</sup> in its ruling and held that objected to “gatekeeper provision “appears necessary and reasonable in light of the *litigiousness of Mr. Dondero* and his *controlled entities* that has been described at length herein.”<sup>54</sup>

44. In addition to **not** tied to evidence in the record from this bankruptcy, this finding of vexatious litigation does not meet the requirements set forth by the Court itself. To enjoin future filings due to vexatious litigation, the bankruptcy court must consider the circumstances of the case, including four factors: (a) the party’s history of litigation; in particular, whether *he has filed* vexatious, harassing, or duplicative lawsuits; (b) whether the party had a good faith basis for *pursuing the litigation*, or perhaps intended to harass; (c) the extent of the burden on the courts and other parties resulting from the party’s filings; and (d) the adequacy of alternatives.<sup>55</sup> Here, the factors did not weigh in favor of a vexatious litigation finding, much less even being considered.

45. **First**, the “litigiousness” described in the Court’s ruling were: (a) efforts taken by Mr. Dondero and other entities in the bankruptcy to defend against injunctions filed against them; (b) legitimate objections or responses to certain provisions in the Plan and other motions, made to preserve rights on appeal; and/or (c) lawsuits in which Mr. Dondero or other entities *had been sued* and were defending themselves (which, notably, Debtor—after Mr. Dondero relinquished

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<sup>52</sup> *Id.* at 46:20-22 [App. 1035].

<sup>53</sup> *Id.* at 46:20-25 [App. 1035].

<sup>54</sup> *Id.* at 45-47 [App. 1034-1036] (emphasis added).

<sup>55</sup> *Id.* at 46:6-15 [App. 1035] (emphasis added).



control of same—asserted were not frivolous or vexatious in various disclosures):

- (a) *Acis Action*, in which Debtor filed a 65-page objection that it described as having “numerous basis” and in which USB filed an objection;<sup>56</sup>
- (b) *UBS Action*, in which Debtor filed an objection to the claim and stated that it had, “meritorious defenses to most, if not all, of the UBS Claim ...”, [ECF 928] and in which the Redeemer Committee of the Crusader Funds also objected;<sup>57</sup>
- (c) *Daugherty Action*, in which Debtor asserted that the Daugherty Claim lacked merit;<sup>58</sup> and
- (d) *HarbourVest Action*, in which Debtor “vigorously defen[d]” the HarbourVest Claims on numerous grounds.<sup>59</sup>

Notably, neither Mr. Dondero nor any of the Affected Entities were parties to these lawsuits.

46. **Second**, the record actually reflects little, if any, litigation and motion practice initiated by Mr. Dondero, individually, as referenced in the charts attached to this Motion as Exhibits 28 and 29.<sup>60</sup>

47. **Third**, the Objections were made in good faith.<sup>61</sup> In fact, the U.S. Trustee, whose “good faith basis” was not questioned and who was not labeled a “disruptor,” asserted the some of the same objections to the exact same provisions. This demonstrates that, in fact, the record actually shows that the independent boards of the Advisors and the Retail Funds appropriately exercised their right to object to the Plan to preserve various contractual, due process, and appellate rights.

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<sup>56</sup> See ECF 891.

<sup>57</sup> See ECF 895.

<sup>58</sup> See ECF 895.

<sup>59</sup> See Dkt. 1384.

<sup>60</sup> See Chart regarding this bankruptcy proceeding, a true and correct copy of which is attached hereto as **Ex. 28 [APP. 2700]** and incorporated herein by reference; *see also* Chart regarding the injunction proceeding, a true and correct copy of which is attached hereto as **Ex. 29 [APP. 2713]** and incorporated herein by reference; *see also* **Ex. 30.**

<sup>61</sup> **Ex. 9** at 23:8-11[App. 1012].

48. **Fourth**, the Court failed to address the fourth prong of the test to support a vexatious litigant finding and conducted no analysis or consideration of the burden on the Courts or any purported plaintiff or the adequacy of any alternative to the pre-suit injunction.

49. Consequently, nothing in this the record supports a finding that Mr. Dondero is a vexatious litigant or that any of the Advisors’ or the Retail Funds’ independent board members would disregard their fiduciary duties simply to benefit Mr. Dondero.

50. **Fifth**, as demonstrated herein, the record reflects that the parties are being judged by two different sets of rules that disadvantage Mr. Dondero and the Affected Entities while favoring others. While, for example, as stated above, the Court referred to the Restriction Motion as “almost Rule 11 frivolous,” it has not applied the same level of scrutiny to the pleadings filed and positions taken by Debtor or other parties. This is illustrated by the mandatory injunction filed by Debtor in February 2021 seeking the limited relief of mandating the Advisors and the Retail Funds to express a transition plan after Debtor indisputably terminated the shared services agreements (indicating that it would not be providing services going forward).<sup>62</sup> Despite the fact that the Advisors and the Retail Funds did not contest the termination and had no obligation to share their transition plan with Debtor following its termination of the shared services agreement, and Debtor’s termination of the shared services agreement posed no harm to Debtor. As a result, there was no need for the filing the mandatory injunction—much less a seven-hour evidentiary hearing on the issue.<sup>63</sup>

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<sup>62</sup> See the Mandatory Injunction, a true and correct copy of which is attached hereto as **Ex. 19 [APP. 1792]** and incorporated herein by reference; see also **Ex. 30**.

<sup>63</sup> See the February 23, 2021 Transcript on Hearing for Mandatory Injunction, a true and correct copy of which is attached hereto as **Ex. 21 [APP. 1818]** and incorporated herein by reference; see also **Ex. 30**.

Nevertheless, the Court, who ruled Debtor's mandatory injunction moot, went beyond the pleadings and relief requested by Debtor **to issue findings of fact adverse to Mr. Dondero**<sup>64</sup> and, the again, specifically blamed Mr. Dondero.<sup>65</sup>

## **5. Other Issues Demonstrating Bias.**

51. In addition to the examples above, the Court's inability to rule impartially as a result of its preconceived opinion of Mr. Dondero has manifested itself in other ways throughout this case.

52. **First**, the Court has admitted to relying upon extrajudicial information from an article that referenced "Mr. Dondero or Highland affiliates" receiving PPP loans as a basis for the Court to direct Debtor's counsel in this bankruptcy to investigate the loans and report back to it.<sup>66</sup> Neither Mr. Dondero nor the so-called "Highland affiliates" referred to in the article were the property of or governed by Debtor. In fact, the PPP loans had ***nothing*** to do with the Debtor.<sup>67</sup>

53. **Second**, the Court's bias against Mr. Dondero has prejudiced the legal rights of separate and distinct legal entities simply because such entities have a connection to Mr. Dondero. Specifically, with respect to the Retail Funds, regardless of whether Mr. Dondero purportedly

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<sup>64</sup> See the order on the Mandatory Injunction, a true and correct copy of which is attached hereto as **Ex. 20 [App. 1813]** at pp. 3-5 [APP. 1815-1817] and incorporated herein by reference; *see also* **Ex. 30**.

<sup>65</sup> See **Ex. 21** at 232:3-234:19 [APP. 2049-2051].

<sup>66</sup> See July 8, 2020 Transcript at 42:10-24 [App. 1082] ("THE COURT: Okay. All right. Two more questions. And this one has been a bit of a tough one for me to decide whether I should broach this topic or not. You know, ***I read the newspapers, the financial papers, just like everyone else, and I saw a headline that I wished almost I wouldn't have seen, and it was a headline about Dondero or Highland affiliates*** getting three PPP loans. ***And, you know, I'm only supposed to consider evidence I hear in the courtroom, right, or things I hear in the courtroom, but I've got this extrajudicial knowledge right now thanks to just keeping up on current events. I decided I needed to ask about this.*** What can you tell me about this, Mr. Pomerantz? I mean, I assumed, from less-than-clear reporting, that it wasn't Highland Capital Management, LP, but I'd like to hear anything you can report about this."), a true and correct copy of which is attached hereto as **Ex. 10 [APP. 1041]** and incorporated herein by reference; *see also* **Ex. 30**.

<sup>67</sup> See July 14, 2020 Transcript at 53:17-59:3 [App. 1429-1435], a true and correct copy of which is attached hereto as **Ex. 14 [APP. 1377]** and incorporated herein by reference; *see also* **Ex. 30**.

controlled the entities at issue, the record does not reflect that any decision at issue was made other than by a vote of the independent board of trustees (which does not include Mr. Dondero).

54. Likewise, CLO Holdco, which is a wholly owned subsidiary of a charitable Doner Advised Fund (“DAF”) established by Mr. Dondero, has an independent trustee who is a licensed attorney, Grant Scott. CLO Holdco moved to have \$2.5 million in funds that indisputably belonged to CLO Holdco released from the registry of the Court. There were no objections to the liquidation at issue. There were no objections that bona fide investors, like CLO Holdco, should not receive their portion of the funds received from the liquidation. The Court admitted that CLO Holdco’s lawyer made “perfect arguments” regarding the potential legal issues and whether “holding the money in the registry of the Court that a non-debtor asserts is its property, is that tantamount to a prejudgment remedy?”<sup>68</sup> Despite these “perfect” arguments and the lack of objection, the Court, again concluded that Mr. Dondero was behind the CLO Holdco filing and, therefore, questioned the “good faith” basis,<sup>69</sup> even though the Court had, prior to that time, expressly stated that the parties reserved all rights to file motions requesting the funds be disbursed to them.<sup>70</sup>

55. The Court gave the UCC 90 days to file a complaint asserting a legal basis to the funds,<sup>71</sup> but held that, it could not continue to withhold the funds from CLO Holdco unless the UCC proved an injunction was required to permit the Court to keep the funds (which would be unlikely because

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<sup>68</sup> See June 30, 2020 Transcript at 85:17-22 [App. 1236], a true and correct copy of which is attached hereto as Ex. 12 [APP. 1152] and incorporated herein by reference; *see also* Ex. 30.

<sup>69</sup> Ex. 12 at 82:3-11 [App. 1233]; 85:4-16 [App. 1236].

<sup>70</sup> See Ex. 15 at 49:22-25 [App. 1559].

<sup>71</sup> Ex. 12 at 88:1-11 [App. 1239]; *see also* July 21, 2020 Transcript 97:13-23 [App. 1348], a true and correct copy of which is attached hereto as Ex. 13 [APP. 1252] and incorporated herein by reference; *see also* Ex. 30.

the UCC would be seeking quantifiable, monetary damages). After multiple extensions, the UCC ultimately filed an adversary, but never sought injunctive relief. Still, the Court has not released the funds to CLO Holdco and has relieved the UCC of its burden to establish the elements for injunctive relief.<sup>72</sup>

56. **Third**, and possibly most concerning, the Court has admitted to forming conclusions about Mr. Dondero prior to even seeing evidence. Specifically, in a September 2020 hearing in the *Acis* Bankruptcy, an issue arose regarding a lawsuit that certain DAFs and other entities filed against Acis (and other non-Acis or Debtor entities) concerning a post-confirmation dispute. That lawsuit was not pending in this Court or anywhere in the Northern District of Texas; nevertheless, **the Court, after admitting to having not seen the lawsuit, declared it vexatious:**

It's just ridiculous, for lack of a better term, that Dondero and his entities would be doing some of the things it sounds like they're doing: Suing Moody's, for crying out loud, for not downgrading the Acis CLOs. ***If Mr. Dondero doesn't think that is so transparently vexatious litigation, yeah, I'm going out there and saying that. I haven't seen it, but, come on.***<sup>73</sup>

57. It is the Court's admission that, "I haven't seen it," paired with the finding of the Court that the suit was "transparently vexatious litigation" that illustrates, perhaps most clearly, the increasing need for this Motion.<sup>74</sup>

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<sup>72</sup> Needless to say, the Affected Entities and every entity that the Court believes has any affiliation with Mr. Dondero is gun-shy about filing any pleading out of fear of "sanctions" or accusations of "bad faith." Conversely, the UCC, which has not alleged any basis for the Court retaining the \$2.5 million, has not been chastised or otherwise threatened.

<sup>73</sup> See September 23, 2020 Transcript at 51:10-16 [APP. 1149], a true and correct copy of which is attached hereto as **Ex. 11 [APP. 1099]** and incorporated herein by reference; see also **Ex. 30**.

<sup>74</sup> Notably, the claims against Moody's relating to its ratings concerning the CLOs were the same issues raised in various lawsuits against Moody's following the 2008 crash. The action asserting the claims was initiated by DAF, an independent charity originally funded by Highland Capital. As a primary investor in the ACIS Collateralized Loan Obligations (CLO), the DAF lost almost 80% of its investment in ACIS CLOs as Josh Terry and sub-advisor Bridge circumvented CLO indenture covenants and materially increased the risk in the portfolio. Recently, JP Morgan

**D. Recusal is necessary in light of the pending and future issues and proceedings.**

58. Importantly, there are numerous adversary proceedings currently pending before this Court that involve Mr. Dondero, individually, or one or more of the Affected Entities (collectively, the “Adversary Proceedings”).<sup>75</sup>

59. The claims in the Adversary Proceedings include various tort and breach of contract claims, claw-back claims, and *alter ego* claims seeking to hold Mr. Dondero and the Affected Entities liable for any recovery ordered as to other entities. In addition, the UCC has indicated that there are more suits to come, and Debtor specifically reserved claims against over five-hundred “Dondero related-entities and current or former employees who will be branded with the “Dondero disciple” moniker. Naturally, each of the Adversary Proceedings will require Mr. Dondero and the Affected Entities to take legal positions and defend themselves—actions that this Court has indicated that is predisposed to considering vexatious (and has already threatened large fee shifting awards on preliminary injunction matters, even where a defendant has technically prevailed), even, as stated above, in a situation where the Court had never seen the facts, the claims or the legal

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highlighted ACIS 3-6 as the worst performing 1094 deals outstanding in 2019 through 2020. This action sought relief from the trustee (US Bank) for failing to properly administer the indenture and from Moody’s for failing to update or suspend ratings given the breaches described above.

<sup>75</sup> The Adversary Proceedings include: *Highland Capital Management L.P. v. NexPoint Advisors, L.P. et al.*, Adversary Proceeding No. 21-03000; *Highland Capital Management, L.P. v. Nexpoint Advisors, L.P.*, Adversary No. 21-03005; *Highland Capital Management, L.P. v. Highland Capital Management Fund Advisors, L.P.*; Adversary No. 21-03004; *Highland Capital Management, L.P. v. Highland Capital Management Services, Inc.*; Adversary No. 21-03006, in the United States Bankruptcy Court for the Northern District of Texas; *Highland Capital Management, L.P. v. HCRE Partners, LLC (N/K/A Nexpoint Real Estate Partners, LLC)*, Adversary No. 21-03007; *Highland Capital Management, L.P. v. HCRE Partners, LLC (N/K/A Nexpoint Real Estate Partners, LLC)*, Adversary No. 21-03007; *Highland Capital Management, L.P. v. Highland Capital Management Fund Advisors, L.P., et al.*; Adversary No. 21-03010; *Highland Capital Management, L.P. v. James Dondero*; Adversary No. 21-03003; and *Official Committee of Unsecured Creditors v. CLO HOLDCO, LTD, et al.*; Adversary No. 20-03195.

theories; or where the Court has not admonished another party for the same position or a similar assertion of its rights.

60. For the reasons stated above, the Court has demonstrated what appears to be a high degree of antagonism toward Mr. Dondero and the Affected Entities that has grown to such a point that a reasonable question as to the Court's impartiality has arisen and must be resolved. As a result, Movants respectfully request the Court recuse itself from the Adversary Proceedings.

### III. ARGUMENTS & AUTHORITY

61. Section 28 U.S.C. § 455 requires a judge to be recused if the judge "has a personal bias or prejudice concerning a party, or personal knowledge of disputed evidentiary facts concerning the proceeding,"<sup>76</sup> and when the court's "impartiality might reasonably be questioned."<sup>77</sup> These provisions afford separate, though overlapping, grounds for recusal.<sup>78</sup>

62. Under section 455(a), recusal is required whenever a judge's partiality might reasonably be questioned, *even if the judge does not have actual personal bias or prejudice*.<sup>79</sup> The test under § 455(a) is not whether the judge believes he or she is capable of impartiality<sup>80</sup> and not whether the judge actually has a bias (or actually knows of grounds requiring recusal).<sup>81</sup> Instead, the test is whether the "average person on the street who knows all the relevant facts of a case" might

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<sup>76</sup> 28 U.S.C. § 455 (b)(1).

<sup>77</sup> 28 U.S.C. § 455 (a).

<sup>78</sup> *Andrade v. Chojnacki*, 338 F.3d 448, 454 (5<sup>th</sup> Cir. 2003).

<sup>79</sup> *Liljeberg v. Health Servs. Acquisition Corp.*, 486 U.S. 847, 860 n. 8 (1988); *Andrade v. Chojnacki*, 338 F.3d 448, 454 (5<sup>th</sup> Cir. 2003).

<sup>80</sup> *Burke v. Regalado*, 935 F.3d 960, 1054 (10<sup>th</sup> Cir. 2019) (citations omitted).

<sup>81</sup> *Liljeberg v. Health Servs. Acquisition Corp.*, 486 U.S. 847, 805 (2001)).



reasonably question the judge’s impartiality.<sup>82</sup> As Congress recognized when enacting section 455, litigants “ought not have to face a judge where there is a reasonable question of impartiality.”<sup>83</sup> At its core, this statutory provision is “designed to promote public confidence in the impartiality of the judicial process.”<sup>84</sup>

63. The words “prejudice” and “bias” mean a favorable or unfavorable disposition or opinion that is somehow wrongful or inappropriate, either because: (a) it is undeserved; (b) it rests upon knowledge that the holder of the opinion ought not to possess; or (c) it is excessive in degree.<sup>85</sup>

64. Despite holding that “judicial rulings alone *almost* never constitute a valid basis for a bias or partiality motion,” the Supreme Court has also recognized that predispositions developed during the course of a trial will sometimes suffice.<sup>86</sup>

65. Moreover, while the presence of an extrajudicial source is a factor in favor of finding either an appearance of partiality under section 455(a) or bias or prejudice under section 455(b)(1),<sup>87</sup> an extrajudicial source for a judge’s opinion about a case or a party is not necessary for recusal.<sup>88</sup> In addition, while, ordinarily, “opinions formed by the judge on the basis of facts introduced or events occurring in the course of the current proceedings, or of prior proceedings, do not constitute a basis for a bias or partiality motion,” they “*may do so* if they reveal an opinion that derives from an

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<sup>82</sup> *In re Kansas Pub. Employees Retirement Sys.*, 85 F.3d 1353, 1358 (8th Cir.1996).

<sup>83</sup> H. Rep. No. 1453, 93d Cong., 2d Sess. 1 (1974), reprinted in 1974 U.S. Code Cong. & Admin. News 6351, 6355.

<sup>84</sup> *In re Drexel Burnham Lambert Inc.*, 861 F.2d 1307, 1313 (2d Cir. 1988) (quoting H.R.Rep. No. 1453, 93d Cong., 2d Sess., reprinted in 1974 U.S.C.C.A.N. 6351, 6354–55); *Liljeberg*, 486 U.S. at 859–60.

<sup>85</sup> *Liteky v. United States*, 510 U.S. 540, 550 (1994).

<sup>86</sup> *Liteky v. United States*, 510 U.S. 540, 554 (1994) (emphasis added).

<sup>87</sup> *Bell v. Johnson*, 404 F.3d 997, 1004 (6th Cir. 2005) (citations omitted).

<sup>88</sup> *Liteky v. United States*, 510 U.S. 540, 554–55 (1994).



extrajudicial source; and *they will do so if they reveal such a high degree of favoritism or antagonism as to make fair judgment impossible.*”<sup>89</sup>

66. Mr. Dondero and all other non-debtors, like every litigant, are entitled to a full and fair opportunity to make their case in an impartial forum—regardless of their history with that forum.<sup>90</sup>

Beyond that, “fundamental to the judiciary is the public’s confidence in the impartiality of our judges and the proceedings over which they preside.”<sup>91</sup> “[J]ustice must satisfy the appearance of justice.”<sup>92</sup> Notably, the Fifth Circuit has held that “if the question of whether § 455(a) requires disqualification is a close one, the balance tips in favor of recusal.”<sup>93</sup>

67. Here, the facts detailed above, and incorporated herein, including but not limited to specifically paragraphs 1-60, show that the Court’s conduct in this bankruptcy would lead an objective observer to reasonably question the Court’s impartiality. By way of summary, the Court has:

- (a) admitted that the negative opinions about Mr. Dondero formed during the *Acis* case cannot be excised from the Court’s mind;
- (b) made repeated reference to proceedings in the *Acis* case to justify findings made in this case that are not otherwise supported by *this* record and repeated negative statements about Mr. Dondero in connection with the Court’s rulings;
- (c) repeatedly threatened sanctions on and questioned the good-faith basis Mr. Dondero and the Affected Entities, for (i) defending lawsuits and motions; (ii) asserting valid legal positions; and/or (iii) preserving their rights, including in the exact same manner in which others are permitted to do so (e.g., the U.S. Trustee’s objections to the Plan),

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<sup>89</sup> *Liteky v. United States*, 510 U.S. 540, 555 (1994) (citation omitted) (emphasis added).

<sup>90</sup> *Miller v. Sam Houston State University*, 986 F.3d 880, 893 (5<sup>th</sup> Cir. 2021) (citing *United States v. Jordan*, 49 F.3d 152, 155 (5<sup>th</sup> Cir. 1995)).

<sup>91</sup> *Id.*

<sup>92</sup> *Id.* (quoting *Offutt v. United States*, 348 U.S. 11, 14 (1954)).

<sup>93</sup> *In re Chevron U.S.A., Inc.*, 121 F.3d 163, 165 (5<sup>th</sup> Cir. 1997) (emphasis added).

even declaring Mr. Dondero and the Affected Entities as behind “vexatious” litigation the Court admits it has not actually seen; and

- (d) Disregarded the presumption that related corporations of separation have institutional independence and concluded, without supporting evidence from this proceeding, that any entity the Court deems connected to or controlled by Mr. Dondero (i.e., including the highly regulated Affected Entities, which are governed by independent boards) is essentially *no more than* a tool of Mr. Dondero and that Mr. Dondero is the ultimate decision-maker behind all the motions they file and actions they take in this proceeding;<sup>94</sup> and
- (e) disregarded the testimony of any witness with a connection to Mr. Dondero as per se less credible, which includes attorneys and persons who owe fiduciary duties and ethical obligations.<sup>95</sup>

68. This Motion is not being filed because of prior adverse rulings; or because of any predispositions formed by the Court based upon *facts or evidence* introduced in the course of the current proceeding; or because of ordinary admonishments from a court to a litigant. Instead, this Motion is being filed because the facts and circumstances, including the non-exhaustive examples described above, reveal a deep-seeded antagonism toward Mr. Dondero and the Affected Entities that goes enough beyond “normal” admonishment as to render fair judgment and impartiality toward Mr. Dondero (and the required perception of same) impossible.

69. Importantly, this Court will sit as both judge and jury in the various Adversary Proceedings

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<sup>94</sup> Ex. 7 at 254:4-25 [App. 0781].

<sup>95</sup> *See, e.g.*, ECF 1943 at p. 19 (“At the Confirmation Hearing, Mr. Post testified on behalf of the Highland Advisors and Funds that the Funds have independent board members that run the Funds, but the Bankruptcy Court was not convinced of their independence from Mr. Dondero because none of the so-called independent board members have ever testified before the Bankruptcy Court and all have been engaged with the Highland complex for many years. Notably, the Court questions Mr. Post’s credibility because, after more than 12 years of service, he abruptly resigned from the Debtor in October 2020 at the exact same time that Mr. Dondero resigned at the Board of Directors’ request, and he is currently employed by Mr. Dondero.”); *see also*, Ex. 8, The January 8, 2021 Transcript, at 175:8-176:25 [App. 0959-0960].

(and any additional ones that are filed) and contested matters in the future, and the Court has demonstrated a willingness to retain jurisdiction whenever possible.<sup>96</sup> In doing so, the Court must, but appears unable to despite best efforts, set aside any prejudice or bias against Mr. Dondero in those proceedings. As demonstrated above, the Court is predisposed against Mr. Dondero (on issues that have not yet been tried and evidence that has never been entered in any proceeding in this bankruptcy) and has already disregarded the corporate separateness between Mr. Dondero and entities—which Mr. Dondero does not control—that are defendants in the Adversary Proceedings.

70. Practically and importantly, the Court’s predisposition against Mr. Dondero (and the Affected Entities), including its prior declarations of vexatiousness (and threats of sanctions) and its questioning of counsels’ good faith in taking legally-supported positions, indisputably threaten the ability of counsel for Mr. Dondero (and the Affected Entities or any entity or person that is perceived to be associated or aligned with Mr. Dondero) to put forward any claim or defense or seek certain relief. In effect, counsel is now forced to choose between: (a) raising an issue to preserve it for appeal and risk sanctions; (b) waiving raising a valid issue to avoid sanctions and, thereby, committing malpractice; or (c) withdrawing from its representation.

71. “It is axiomatic that a fair trial in a fair tribunal is a basic requirement of due process.”<sup>97</sup> As described herein, the cumulative weight of both prejudicial comments and peremptory rulings by the Court demonstrate that the Court appears to have developed a personal bias or prejudice

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<sup>96</sup> See, e.g., **Ex. 11** at 50:4-52:7 [App. 1148-1150].

<sup>97</sup> *Caperton v. A.T. Massey Coal Co.*, 556 U.S. 868, 877 (2009) (internal quotation marks and citation omitted); see also *Johnson v. Mississippi*, 403 U.S. 212, 216 (1971) (per curiam) (“Trial before ‘an unbiased judge’ is essential to due process.”) (quoting *Bloom v. Illinois*, 391 U.S. 194, 205 (1968)).

concerning Mr. Dondero (and various entities that the Court has deemed “under his control”) that now render the Court unable to be impartial and render fair judgment related to Mr. Dondero. At a minimum, that is the perception that has been created.<sup>98</sup>

72. As a result, the Court should recuse itself from the Adversary Proceedings, any contested matter involving Mr. Dondero or any of the Affected Entities from acting as the “gatekeeper” in determining whether any future claim by Mr. Dondero (or any of the Affected Entities) is valid.

#### **IV. PRAYER**

FOR THE FOREGOING REASONS, Movants respectfully request that the Court recuse itself from the Adversary Proceedings and any future contested matters involving Movants or any entity connected to Mr. Dondero; and grant Movants all other further relief, at law or equity, to which they are justly entitled.

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<sup>98</sup> *Liteky v. United States*, 510 U.S. 540, 551 (1994).

Dated: March 18, 2021

Respectfully submitted,

CRAWFORD, WISHNEW & LANG PLLC

By: /s/ Michael J. Lang  
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**CERTIFICATE OF SERVICE**

The undersigned certifies that on March 18, 2021, a true and correct copy of the above and foregoing document was served on all parties of record via the Court's e-filing system.

/s/ Michael J. Lang  
Michael J. Lang

# EXHIBIT 3

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*Counsel for Movants*

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

In re:	)	Case No. 19-34054-sgj-11
	)	
Highland Capital Management, L.P.,	)	Chapter 11
	)	
Debtor.	)	
	)	

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**APPENDIX TO JAMES DONDERO, HIGHLAND CAPITAL MANAGEMENT  
FUND ADVISORS, L.P., NEXPOINT ADVISORS, L.P., THE DUGABOY INVESTMENT  
TRUST, THE GET GOOD TRUST, and NEXPOINT REAL ESTATE PARTNERS, LLC,  
F/K/A HCRE PARTNERS, LLC, A DELAWARE LIMITED LIABILITY COMPANY'S  
MOTION TO RECUSE PURSUANT TO 28 U.S.C. § 455**

James Dondero, Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P., The Dugaboy Investment Trust, The Get Good Trust, and NexPoint Real Estate Partners, LLC, f/k/a HCRE Partners, LLC, a Delaware limited liability company (collectively, "Movants") file this Appendix in support of their Motion to Recuse Pursuant to 28 U.S.C. § 455 and Brief in Support of same:

Exhibit No.	Description	Appendix Page Nos.
1	December 2, 2019 Transcript - Motion to Transfer	APP. 0001-APP. 0137
2	January 9, 2020 Transcript - Debtor's Motion to Compromise Controversy with Official Committee of Unsecured Creditors	APP. 0138-APP. 0228
3	February 19, 2020 Transcript	APP. 0229-APP. 0416

4	December 12, 2020 Motion for Order Imposing Temporary Restrictions on Debtor's Ability, as Portfolio Manager, to Initiate Sales by Non-Debtor CLO Vehicles	APP. 0417-APP. 0442
5	December 16, 2020 Transcript - Motion for Order Imposing Temporary Restrictions	APP. 0443-APP. 0508
6	January 6, 2021 Plaintiff Highland Capital Management, L.P.'S Verified Original Complaint for Declaratory and Injunctive Relief	APP. 0509-APP. 0527
7	January 26, 2021 Transcript - Motion for Entry of Order Authorizing Debtor to Implement Key Employee Plan	APP. 0528-APP. 0784
8	January 8, 2021 Transcript - Preliminary Injunction Hearing	APP. 0785-APP. 0989
9	February 8, 2021 Transcript - Bench Ruling on Confirmation Hearing and Agreed Motion to Assume	APP. 0990-APP. 1040
10	July 8, 2020 Transcript - Motion to Extend Exclusivity Period and Motion to Extend Time to Remove Actions	APP. 1041-APP. 1098
11	September 23, 2020 Transcript – Debtors' Motion to File Redacted Quarterly Reports	APP. 1099-APP. 1151
12	June 30, 2020 Transcript - Motion for Remittance of Funds Held in Registry of Court filed by CLO Holdco, Ltd.	APP. 1152-APP. 1251
13	July 21, 2020 Transcript - Official Committee of Unsecured Creditors Emergency Motion to Compel Production by the Debtor	APP. 1252-APP. 1376
14	July 14, 2020 Transcript - Applications to Employ James P. Seery and Development Specialists, Inc.	APP. 1377-APP. 1510
15	March 4, 2020 Transcript - Hearing on Motion of The Debtor for Entry of an Order Authorizing, but not Directing, the Debtor to Cause Distributions to Certain "Related Entities"	APP. 1511-APP. 1631
16	June 15, 2020 Transcript - UBS's Motion for Relief from the Automatic Stay to Proceed with State Court Action	APP. 1632-APP. 1758
17	January 6, 2021 Debtor's Memorandum of Law in Support of its Motion for a Temporary Restraining Order and Preliminary Injunction Against Certain Entities Owned and/or Controlled by Mr. James Dondero	APP. 1759-APP. 1776
18	K&L Gates Letters	APP. 1777-APP. 1791
19	February 17, 2021 Debtor's Memorandum of Law in Support of its Motion for a Mandatory Injunction Requiring the Advisors to Adopt and Implement a Plan for the Transition of Services by February 28, 2021	APP. 1792-APP. 1812
20	February 24, 2021 Order on Mandatory Injunction	APP. 1813-APP. 1817
21	February 23, 2021 Mandatory Injunction Hearing Transcript	APP. 1818-APP. 2056
22	January 14, 2021 Motion to Appoint Examiner	APP. 2057-APP. 2070
23	February 2, 2021 Transcript of Proceedings	APP. 2071-APP. 2365



24	Servicing Agreement – Exhibit N from February 2, 2021 Hearing	APP. 2366- APP. 2401
25	Servicing Agreement – Exhibit J from February 2, 2021 Hearing	APP. 2402- APP. 2440
26	February 3, 2021 Transcript of Proceedings	APP. 2441- APP. 2697
27	Chart of Holdings of Preference Shares in CLOs – Exhibit 2 from February 3, 2021 Hearing	APP. 2698- APP. 2699
28	Demonstrative #1 Showing Motions in this Bankruptcy Proceeding No.19-34054-sgj-11	APP. 2700- APP. 2712
29	Demonstrative #1 Showing Motions in Injunction Proceeding No. 20-03190-sgj	APP. 2713- APP. 2714
30	Declaration of Michael J. Lang	APP. 2715- APP. 2719

Dated: March 18, 2021

Respectfully submitted,

CRAWFORD, WISHNEW & LANG PLLC

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*Counsel for Movants*

### **CERTIFICATE OF SERVICE**

The undersigned certifies that, on March 18, 2021, a true and correct copy of the above and foregoing document was served on all parties and counsel set to receive notice by the Court's ECF system.

/s/ Michael J. Lang

Michael J. Lang

# EXHIBIT 1

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UNITED STATES BANKRUPTCY COURT

DISTRICT OF DELAWARE

- - - - -x

In the Matter of:

HIGHLAND CAPITAL MANAGEMENT, L.P.,	Case No.
Debtor.	19-12239 (CSS)

- - - - -x

United States Bankruptcy Court  
824 North Market Street  
Wilmington, Delaware

December 2, 2019  
10:07 AM

B E F O R E:  
HON. CHRISTOPHER S. SONTCHI  
CHIEF U.S. BANKRUPTCY JUDGE

ECR OPERATOR: LESLIE MURIN

1  
2 Motion for Entry of an Order (I) Authorizing Bradley D. Sharp  
3 to Act as Foreign Representative Pursuant to 11 U.S.C. Section  
4 1505 and (II) Granting Related Relief (Docket No. 68) .

5  
6 Motion of the Official Committee of Unsecured Creditors for  
7 Entry of an Order Authorizing Filing Under Seal of the Omnibus  
8 Objection of the Official Committee of Unsecured Creditors to  
9 the Debtor's (1) Motion for Final Order Authorizing Continuance  
10 of the Existing Cash Management System, (II) Motion to Employ  
11 and Retain Development Specialists, Inc. to Provide a Chief  
12 Restructuring Officer, and (III) Precautionary Motion for  
13 Approval of Protocols for "Ordinary Course" Transactions  
14 (Docket No. 123) .

15  
16 Motion of Debtor for Entry of Interim and Final Orders  
17 Authorizing Debtor to File Under Seal Portions of Its Creditor  
18 Matrix Containing Employee Address Information (Docket No. 8) .

19  
20 Debtor's Application for an Order Authorizing the Retention and  
21 Employment of Foley Gardere, Foley & Lardner LLP as Special  
22 Texas Counsel, Nunc Pro Tunc to the Petition Date (Docket No.  
23 69) .

24

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1  
2 Debtor's Application for an Order Authorizing the Retention and  
3 Employment of Lynn Pinker Cox & Hurst LLP as Special Texas  
4 Litigation Counsel, Nunc Pro Tunc to the Petition Date (Docket  
5 No. 70).

6  
7 Motion of Debtor for Entry of Interim and Final Orders  
8 Authorizing (A) Continuance of Existing Cash Management System  
9 and Brokerage Relationships, (B) Continued Use of the Prime  
10 Account, (C) Limited Waiver of Section 345(b) Deposit and  
11 Investment Requirements, and (D) Granting Related Relief  
12 (Docket No. 5).

13  
14 Motion Pursuant to 11 U.S.C. Sections 105(a) and 363(b) to  
15 Employ and Retain Development Specialists, Inc. to Provide a  
16 Chief Restructuring Officer, Additional Personnel, and  
17 Financial Advisory and Restructuring-Related Services, Nunc Pro  
18 Tunc as of the Petition Date (Docket No. 75).

19  
20 Precautionary Motion of the Debtor for Order Approving  
21 Protocols for the Debtor to Implement Certain Transactions in  
22 the Ordinary Course of Business (Docket No. 77).

23

24

25

1  
2 Motion of the Official Committee of Unsecured Creditors for an  
3 Order Transferring Venue of This Case to the United States  
4 Bankruptcy Court for the Northern District of Texas (Docket No.  
5 86) .  
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Transcribed by: Clara Rubin

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A P P E A R A N C E S :

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GREGORY DEMO, ESQ.

IRA D. KHARASCH, ESQ.

MAXIM LITVAK, ESQ.

JOHN A. MORRIS, ESQ.

JEFFREY N. POMERANTZ, ESQ.

UNITED STATES DEPARTMENT OF JUSTICE

Office of the United States Trustee

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Proposed Counsel for Official Committee of Unsecured  
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23 PATRICK C. MAXCY, ESQ. (TELEPHONICALLY)  
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8 Attorneys for Redeemer Committee of Crusader Fund

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10 TERRI L. MASCHERIN, ESQ.

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13 LATHAM & WATKINS, LLP

14 Attorneys for UBS Securities LLC and UBS London Bank

15 BY: ASIF ATTARWALA, ESQ. (TELEPHONICALLY)

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24 BY: CURTIS S. MILLER, ESQ.

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BY: RAKHEE V. PATEL, ESQ.

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ALSO PRESENT:

ISAAC D. LEVENTON, ESQ., Asst. General Counsel, Highland  
Capital Management

FRANK WATERHOUSE, Partner and CFO, Highland Capital  
Management

BRADLEY SHARP, Pres. and CEO, Development Specialists,  
Inc.

FRED CARUSO, COO, Development Specialists, Inc.

HIGHLAND CAPITAL MANAGEMENT, L.P.

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1 P R O C E E D I N G S

2 THE CLERK: All rise.

3 THE COURT: Please be seated.

4 MR. O'NEILL: Good morning, Your Honor.

5 THE COURT: Good morning.

6 MR. O'NEILL: James O'Neill, Pachulski Stang Ziehl &  
7 Jones, here today on behalf of the debtor, Highland Capital  
8 Management. With me, Your Honor, at counsel table is Jeff  
9 Pomerantz, Ira Kharasch, John Morris, Greg Demo, and Max  
10 Litvak, representing the debtor. Also in the courtroom with  
11 us, from our client, Isaac Leventon and Frank Waterhouse and,  
12 from DSI, Brad Sharp and Fred Caruso.

13 THE COURT: Welcome.

14 MR. O'NEILL: Your Honor, we have a number of matters  
15 on the agenda today, but we are going to proceed with item  
16 number 12 on the agenda, which is the committee's venue motion.  
17 So I will yield the podium to them.

18 THE COURT: Okay.

19 MR. CLEMENTE: Good morning, Your Honor.

20 THE COURT: Good morning.

21 MR. CLEMENTE: Matthew Clemente from Sidley Austin,  
22 proposed counsel to the official committee of unsecured  
23 creditors. With me here today, my colleagues Dennis Twomey and  
24 Penny Reid, along with our co-counsel from Young Conaway, Mike  
25 Nestor and Sean Beach.

HIGHLAND CAPITAL MANAGEMENT, L.P.

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1           Your Honor, we have filed our venue motion. We  
2 believe that venue -- it's appropriate to transfer venue to the  
3 bankruptcy court in the District of Texas for the reasons that  
4 we laid out in the motion. Based on Your Honor's --  
5 discussions with Your Honor this morning, we understand that we  
6 would proceed with what I believe would be a short proffer from  
7 the debtor, we would have an opportunity to cross, and then we  
8 would proceed to argument from there. If that's acceptable to  
9 Your Honor, that's --

10           THE COURT: That's fine. Thank you.

11           MR. CLEMENTE: -- that's the way we'd proceed.

12           THE COURT: Yes.

13           MR. CLEMENTE: Thank you, Your Honor.

14           MR. POMERANTZ: Good morning, Your Honor. Jeff  
15 Pomerantz, Pachulski Stang Ziehl & Jones, on behalf of the  
16 debtor. We'd also like at this time, Your Honor, to move into  
17 evidence Exhibits A through U, except for Exhibit G. Exhibit G  
18 is one of those documents that we refer to in chambers as would  
19 be subject to seal. We don't need to refer to it in connection  
20 with the venue motion. But if Your Honor would like, I can  
21 approach with a binder containing the --

22           THE COURT: Yeah, I don't have those.

23           MR. POMERANTZ: -- exhibits. There have been no  
24 objections to them.

25           MR. POMERANTZ: Your Honor, if Mr. Sharp were called

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1 to testify, he would testify --

2 THE COURT: Hang --

3 MR. POMERANTZ: Oh, sorry.

4 THE COURT: Hang on. Okay.

5 MR. POMERANTZ: Okay.

6 THE COURT: Look at the documents. It's the first  
7 I've seen them.

8 (Pause)

9 THE COURT: So you're moving A through U, except for  
10 G?

11 MR. POMERANTZ: Correct, Your Honor.

12 THE COURT: Any objection?

13 MR. CLEMENTE: Sorry, Your Honor, one --

14 THE COURT: No; yeah, that's fine.

15 MR. CLEMENTE: No objection, Your Honor.

16 THE COURT: All right, they're admitted without  
17 objection, other than G. G is not admitted at this time.

18 (Debtors' Exhibits A through U, except for Exhibit G, were  
19 hereby received into evidence, as of this date.)

20 THE COURT: All right, you may proceed with the  
21 proffer.

22 MR. POMERANTZ: Thank you, Your Honor.

23 If Mr. Sharp were called to testify, he would testify  
24 that he is the proposed chief restructuring officer of the  
25 debtor; he's also the president of Development Specialists,

HIGHLAND CAPITAL MANAGEMENT, L.P.

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1 Inc., a financial advisory firm. He would testify that he's  
2 been a restructuring professional with over twenty-five years  
3 of experience as a trustee, a chief restructuring officer, and  
4 a financial advisor, in a myriad of industries. He would  
5 testify that he has been appointed as chief restructuring  
6 officer in four cases in Delaware, including In re Variant  
7 before Judge Shannon, In re Woodbridge before Judge Carey, In  
8 re WL Homes before Judge Shannon, and In re Beverly Hills  
9 Bancorp before Judge Carey.

10 He would testify that he has a national practice, he's  
11 physically headquartered in Los Angeles, and it would be as  
12 convenient for him to travel to this court in Delaware than it  
13 would be for him to travel to Dallas. He would testify that  
14 the debtor's counsel, Pachulski Stang Ziehl & Jones, has  
15 offices in Delaware and, if the case were transferred, the  
16 debtor would need to retain local counsel in Dallas.

17 He would testify that he was initially engaged by the  
18 debtor on October 7, 2019 and that, prior to his engagement as  
19 a CRO, he had no prior involvement with Highland or any of its  
20 senior management employees or principals. He would testify  
21 that he was introduced to Highland by Pachulski Stang Ziehl &  
22 Jones.

23 He would testify that, since his engagement, he and  
24 his colleague, Fred Caruso, who functions as an extension of  
25 him in his role as chief restructuring officer, and other

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1 employees of DSI have devoted themselves to learning about the  
2 debtor's business and financial affairs, knowledge that only  
3 increases as the days go by. He would testify that he and  
4 others from DSI have spent hundreds of hours meeting with  
5 various employees of the debtor and reviewing and accessing the  
6 debtor's books and records. He would testify that he's been  
7 given complete access to a wealth of information by the debtor,  
8 and nothing he or his team have requested from the debtor have  
9 been withheld by them.

10 He would testify that the debtor's a limited  
11 partnership organized under the laws of Delaware and that the  
12 debtor's general partner, Strand Advisors, is a corporation  
13 organized under Delaware law as well, and Strand is the manager  
14 of the debtor. He would testify that over ninety-nine percent  
15 of the debtor's limited partnerships are held by Delaware  
16 entities.

17 He would testify that the debtor owns and manages a  
18 sophisticated financial-advisory-services and money-management  
19 business that has assets and interests all over the world; that  
20 the debtor's assets under management, including its own  
21 proprietary assets and those of its clients, through various  
22 related parties, exist in the United States, Asia, South  
23 America, and Europe.

24 He would testify that the debtor has over two-and-a-  
25 half billion dollars of assets under management and receives

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1 management and advisory fees from a multitude of sources around  
2 the world. He would also testify that the debtor provides  
3 shared services for approximately 7.5 billion of assets managed  
4 by a variety of affiliated and unaffiliated entities, including  
5 other affiliated registered investment advisors.

6 He would testify that although the debtor is based in  
7 Dallas, the debtor's affiliates and related parties maintain  
8 offices or have personnel in many international locales,  
9 including Buenos Aires, Rio de Janeiro, Singapore, and Seoul.  
10 He would testify that the debtor owns and manages targeted  
11 funds in Korea, South America, and Singapore.

12 He would testify that the debtor's filed the motion  
13 that's pending today to appoint him as foreign representative  
14 in order to manage certain foreign interests, including those  
15 proceedings pending in Bermuda and Cayman. He would testify  
16 that the principal assets in the United States consist of  
17 custodial and noncustodial interests and investments located  
18 all over the country, and that the debtor's prime brokerage  
19 account that holds the bulk of the debtor's liquid assets is  
20 located in New York City with Jefferies.

21 He would testify the debtor owes approximately 30  
22 million dollars to Jefferies on account of margin obligations  
23 that are secured by the securities in the prime account, and  
24 that the debtor's other principal secured creditor, Frontier  
25 State Bank, is based in Oklahoma City and is owed approximately



HIGHLAND CAPITAL MANAGEMENT, L.P.

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1 5.2 million dollars as of the petition date.

2 He would testify that one aspect of the debtor's  
3 business is management advisory services in connection with  
4 various investments and collateralized loan obligations, or  
5 "CLOs", and that the debtor previously provided submanager,  
6 subadvisory, and shared services to Acis CLOs pursuant to  
7 certain contractual agreements that were terminated during the  
8 course of Acis' bankruptcy in or around August 2018. He would  
9 testify that he's informed and believes that the compensation  
10 structure for subadvisory and shared-service agreements is  
11 different for CLOs than with other types of private equity or  
12 hedge funds that the debtor manages.

13 He will testify that a focus of DSI's efforts in this  
14 case will be to evaluate the appropriateness and the economics  
15 of the shared-service agreements and subadvisory agreements  
16 that the debtor's a party to with both affiliated and  
17 unaffiliated third parties, and he would determine what  
18 modifications are appropriate given the facts and  
19 circumstances.

20 He would testify that, since the petition date and, he  
21 believes, since August 2018, the debtor has not had any direct  
22 business dealings with respect to Acis or the CLO assets for  
23 which Acis serves as CLO manager, and that the debtor no longer  
24 advises or subadvise any active CLOs; the debtor only has CLOs  
25 that are in liquidation and in the process of monetizing their

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1 underlying assets and paying off their remaining investors'  
2 revenues that will decrease over time; and that the CLO portion  
3 of the debtor's business provides just ten percent of the  
4 debtor's revenue, which, again, will shrink over time.

5 He would testify that the debtor derives ninety  
6 percent of its other revenue from managing asset classes that  
7 have nothing to do with Acis, including private equity, hedge  
8 fund, mutual funds, open-ended retail funds, and real-estate  
9 funds.

10 He would testify that the debtors and Acis assert  
11 various substantial disputed and unliquidated claims against  
12 each other, and the debtor has outstanding claims against Acis  
13 that total no less than eight million dollars for services  
14 rendered. He would testify that the debtor and Acis have been,  
15 and continue to be, involved in highly contentious litigation,  
16 including matters that are subject to multiple appeals from the  
17 bankruptcy court and pending fraudulent-transfer claims brought  
18 by Acis against the debtor, in Texas. He would testify the  
19 debtor is currently supporting two pending appeals of orders of  
20 the Texas bankruptcy court, granting the involuntary petition  
21 against Acis and confirming Acis' Chapter 11 plan that put Mr.  
22 Terry in charge of Acis.

23 He would testify that, although he serves subject to  
24 the debtor's ability to terminate him, he has full  
25 responsibility with respect to analyzing and pursuing insider

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1 transactions and is in charge of the debtor's restructuring  
2 efforts, and that he has no prior relationship with either Acis  
3 or the Texas bankruptcy court with respect to this matter. He  
4 would testify that his goal in this case is to maximize the  
5 value of the debtor's estate for the benefit of all  
6 constituents, and he intends to evaluate all available  
7 strategic options for accomplishing the goal, and hopes to work  
8 constructively with the committee in that regard.

9 He believes that the outcome of this case will not  
10 turn on the day-to-day management of the debtor's assets but  
11 instead will be driven by the debtor's ability to restructure  
12 its balance sheet and maximize the value of its assets, many of  
13 which are liquid. He would testify that either he or Fred  
14 Caruso would provide substantially all the testimony that would  
15 be provided for the debtor in this case.

16 Lastly, he would testify that he's been on the job for  
17 over a month-and-a-half, that the debtor has been following the  
18 protocols set out in the motion for which approval is being  
19 sought today. He would testify the debtor's being transparent  
20 with the creditors' committee, has met with and communicated  
21 with FTI on many occasions, and shared a lot of information.  
22 And he would testify that there have been no allegations made  
23 by the committee or any other party, regarding any post-  
24 petition impropriety by the debtor.

25 That concludes my proffer of Mr. Sharp's testimony.

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19

1 THE COURT: All right, thank you very much.

2 Does anyone wish to cross-examine the witness?

3 UNIDENTIFIED SPEAKER: Yes, Your Honor.

4 THE COURT: Yes?

5 UNIDENTIFIED SPEAKER: Yeah.

6 THE COURT: Okay.

7 MS. REID: Yes, Your Honor.

8 THE COURT: Mr. Sharp, would you please take the  
9 stand? And remain standing for your affirmation.

10 THE CLERK: Would you step up to the stand, please?  
11 Raise your right hand.

12 (Witness affirmed)

13 THE CLERK: Please state and spell your name for the  
14 record.

15 THE WITNESS: Bradley Sharp, B-R-A-D-L-E-Y; last name,  
16 S-H-A-R-P.

17 THE CLERK: Thank you.

18 THE COURT: Very good.

19 MS. REID: Good morning, Your Honor. Penny Reid on  
20 behalf of the creditors' committee.

21 THE COURT: Good morning.

22 Mr. Sharp, just -- you look like a veteran, but if you  
23 could stay close to the microphone, I'd appreciate it.

24 THE WITNESS: Yes, sir.

25 THE COURT: Thank you.

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1 CROSS-EXAMINATION

2 BY MS. REID:

3 Q. Mr. Sharp, you've only met Mr. Dondero once; correct?

4 A. That is correct.

5 Q. And that was in Dallas; correct?

6 A. That is correct.

7 Q. And your team has been at the debtor's offices; correct?

8 A. Yes.

9 Q. And worked over a hundred hours at the debtor's offices;  
10 correct?

11 A. Yes.

12 Q. And that's all been in Dallas; correct?

13 A. Yes.

14 Q. Your team has not been to a New York office; has it?

15 A. No.

16 Q. Has your team -- your team has not been to Korea; has it?

17 A. No.

18 Q. Your team has not been to Singapore; has it?

19 A. With respect to this engagement, no.

20 Q. Okay. And you haven't met any employees in the Singapore  
21 office; have you?

22 A. No.

23 Q. And under this proposed engagement, you're going to report  
24 to Mr. Dondero; correct?

25 A. Yes.

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1 MS. REID: We will reserve our rights to further  
2 question him on the other issues, non-venue issues.

3 THE COURT: Of course.

4 MR. SHAW: Good morning, Your Honor. Brian Shaw on  
5 behalf of Acis Capital Management, a creditor.

6 THE COURT: Yes, Mr. Shaw, you may proceed.

7 CROSS-EXAMINATION

8 BY MR. SHAW:

9 Q. Mr. Sharp, you were hired nine days before the bankruptcy  
10 petition was filed in this case; correct?

11 A. Correct.

12 Q. Other than the retention of DSI, are there any other new  
13 managers at the debtor, that didn't exist prior to the  
14 bankruptcy filing?

15 MR. MORRIS: Objection. Beyond the scope, Your Honor.  
16 This should be a traditional cross.

17 THE COURT: You're going to need to find a microphone  
18 or talk into one that's in front of you.

19 MR. MORRIS: John Morris, Pachulski Stang Ziehl &  
20 Jones, for the debtor.

21 This line of questioning is beyond the scope. This  
22 should be a traditional cross. The moving parties have called  
23 no witnesses, as Your Honor is aware.

24 THE COURT: Well, they reserved the right to call  
25 witnesses based on what you did in your direct. So I'm not

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1 going to hold them to technicalities.

2 You may proceed.

3 MR. SHAW: Thank you, Judge.

4 THE COURT: Do you remember the question, Mr. Shaw?

5 THE WITNESS: I do.

6 A. Not that I'm aware of.

7 Q. Okay. So other than -- so DSI is the only difference pre-  
8 petition and post-petition; is that right?

9 A. With respect to management. Obviously, the company's now  
10 operating in bankruptcy, which is significantly different.

11 Q. You testified, in your proffer, regarding the provision of  
12 shared services and subadvisory to Acis; do you remember that  
13 proffer your counsel commented about?

14 A. I do.

15 Q. And one of the core parts of the debtor's business is the  
16 provision of shared services and subadvisory services to  
17 affiliates and nonaffiliates; right?

18 A. Yes.

19 Q. Okay. And so that was true for Acis and it's true for  
20 current affiliates of the debtor; right?

21 A. Yes, except for, you know, Acis was primarily CLOs, which  
22 is a reducing part of the debtor's business.

23 Q. Do you have any reason to believe that the Northern  
24 District of Texas cannot hear this case expeditiously and  
25 fairly?

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1 A. No.

2 MR. SHAW: Pass the witness.

3 THE COURT: Any other cross-examination?

4 Hearing none, any -- redirect; that's what it's

5 called. There we go.

6 MR. MORRIS: No, thank you, Your Honor.

7 THE COURT: All right. Thank you, sir. You may step

8 down.

9 THE WITNESS: Thank you.

10 THE COURT: Any further evidence by any party, in

11 connection with the venue motion only?

12 MR. CLEMENTE: Your Honor, I believe we would like to

13 call Mr. Waterhouse to the stand to testify in connection with

14 the venue motion briefly.

15 THE COURT: All right. Mr. Waterhouse. I thought

16 we -- there we go. If you could please take the stand as well,

17 sir, and remain standing.

18 MR. GUERKE: May it please the Court. Good morning,

19 Your Honor. Kevin Guerke on behalf of the creditors'

20 committee.

21 THE CLERK: Please raise your right hand.

22 (Witness affirmed)

23 THE CLERK: Please state and spell your name for the

24 record.

25 THE WITNESS: Yes; it's Frank Waterhouse, F-R-A-N-K,



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1 W-A-T-E-R-H-O-U-S-E.

2 THE CLERK: Thank you.

3 THE COURT: Thank you. Please be seated and try to  
4 remain close to the microphone, if you would, please. It's a  
5 little awkward here.

6 You may proceed.

7 DIRECT EXAMINATION

8 BY MR. GUERKE:

9 Q. Mr. Waterhouse, you've worked for the debtor, Highland  
10 Capital Management, L.P., since 2006; correct?

11 A. Yes.

12 Q. You started there as a senior accountant; right?

13 A. That is correct.

14 Q. You were promoted to chief financial officer at the end of  
15 2011; correct?

16 A. Yes.

17 Q. That's the title that you hold today; right?

18 A. Yes.

19 Q. You also currently hold the title of partner; right?

20 A. Yes.

21 Q. You were made partner three or four years ago; correct?

22 A. Yes. I mean, I don't remember the exact time but, yeah,  
23 approximately three or four years ago.

24 Q. You are an officer in Highland Affiliates; correct?

25 A. Yes.

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1 Q. James Dondero is the president of Highland Capital  
2 Management, L.P.; right?

3 A. Yes.

4 Q. Mr. Dondero owns and controls Highland's general partner,  
5 Strand Advisors, Inc.; right?

6 MR. MORRIS: Your Honor, I'm just going to object for  
7 the record. This is supposed to be a rebuttal witness. This  
8 isn't rebutting anything; it's just new facts --

9 THE COURT: He's laying

10 MR. MORRIS: -- that they're seeking --

11 THE COURT: I'm sure he's laying foundation.

12 MR. GUERKE: I am, Your Honor. It's background, it's  
13 foundation. It has to go (sic) with the organizational  
14 structure.

15 THE COURT: That's fine. Objection overruled.

16 Q. Mr. Waterhouse, Mr. Dondero owns and control Highland's  
17 general partner, Strand Advisors, Inc.; correct?

18 A. I don't remember his exact title but, yes, he is  
19 president.

20 Q. He owns a hundred percent of the equity in Strand; right?

21 A. Yes.

22 Q. He also has a limited-partnership interest in Highland;  
23 correct?

24 A. That is correct.

25 Q. Mr. Dondero's the portfolio manager of all Highland funds;

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1 right?

2 MR. MORRIS: Objection to the form of the question.

3 THE COURT: Overruled.

4 You can answer.

5 A. Yes, he -- he is the portfolio manager or the -- or a co-  
6 portfolio manager. We have several funds. I -- I -- I can't  
7 recall if he is the sole portfolio manager on every single fund  
8 or -- but he -- he -- but yes, he is -- he is a portfolio  
9 manager.

10 Q. As the president of Highland, Mr. Dondero promoted you to  
11 CFO back in 2011; right?

12 A. Yes. My -- my promotion was recommended by the -- the  
13 former CFO and, as president, Mr. Dondero had to, you know,  
14 obviously, approve that taking.

15 Q. You report to Mr. Dondero; right?

16 A. Yes.

17 Q. He's your boss; correct?

18 A. Yes.

19 Q. And after the transition period from the old CFO to you,  
20 you've reported only to Mr. Dondero; right?

21 A. That is correct.

22 Q. After the bankruptcy was filed, you still report to Mr.  
23 Dondero; right?

24 A. Yes.

25 Q. And Mr. Dondero doesn't report to anyone; correct?

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1 A. Yeah, not -- not to my knowledge. Yeah, it's correct.

2 Q. Mr. Dondero has the ability to terminate you; right?

3 A. Again, I -- I assume so. Again, I think I -- I testified  
4 earlier last week, I -- I -- I -- you know, again, I don't know  
5 through this process -- again, I'm not -- bankruptcy is not  
6 something that I -- I am, you know, a specialist. I'm not a  
7 bankruptcy attorney. But maybe the CRO can, or Jim, or  
8 something in -- in conjunction. But I think, theoretically,  
9 yes.

10 Q. Post-bankruptcy, you don't report to Bradley Sharp; right?

11 MR. MORRIS: Objection, Your Honor. Same objection:  
12 beyond the scope.

13 THE COURT: Overruled.

14 A. I do not.

15 Q. Post-bankruptcy, you don't report to Fred Caruso; correct?

16 A. I do not.

17 Q. Mr. Sharp doesn't have the power to terminate your  
18 employment; right?

19 A. Again, I'll --

20 THE COURT: Actually, he already answered that  
21 question; said he wasn't sure.

22 Q. Mr. Waterhouse, there are six groups below Mr. Dondero in  
23 Highland's organizational chart; correct?

24 A. Give or -- give or take.

25 Q. The heads of those groups are the executive-level

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1 management employees that you describe in your declaration that  
2 was submitted in association with the first-day motions; right?

3 A. Yes.

4 Q. You manage one of those teams; correct?

5 A. Yes.

6 Q. Your team is made up of the corporate accounting folks,  
7 Funding Accounting, the tax group, Valuation, Operations,  
8 Retail Fund Operations, Human Resources, and IT; right?

9 A. That -- that is correct.

10 Q. The other Highland teams are the legal-compliance team --  
11 correct?

12 A. Yes.

13 Q. The credit-research team; right?

14 A. Yes.

15 Q. Public-relations team; correct?

16 A. Yes.

17 Q. Private-equity team; right?

18 A. Yes.

19 Q. And the trading team; true?

20 A. Yes.

21 Q. The heads of each one of those groups report up to Mr.  
22 Dondero; isn't that true?

23 A. Yes, and we -- we -- well, and we also -- and -- but we  
24 have a risk-management team as well, at Highland. That -- that  
25 risk-management team reports up through the trading team.

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1 Q. As the CFO, your office is in Dallas, Texas; right?

2 A. Yes. My -- yes, we office in -- or my office is in  
3 Dallas, Texas.

4 Q. That's been the location of your office since you joined  
5 Highland; correct?

6 A. My current location in Dallas, Texas, is not the same as  
7 it was when I joined Highland Capital in October of 2006.

8 Q. You started in 2006 and your office was in Dallas; right?

9 A. Well, my offices were in Dallas but it was not at the same  
10 location as we are currently.

11 Q. Your current offices are also in Dallas; right?

12 A. Yes, their address is in Dallas, Texas.

13 Q. Over seventy Highland employees work out of Highland's  
14 Dallas office; right?

15 A. Yes.

16 Q. Dallas is the only location where Debtor Highland  
17 employees work; correct?

18 A. Yes.

19 Q. Mr. Dondero's office is in Dallas; true?

20 A. Yes.

21 Q. Members of the legal team have offices in Dallas; right?

22 A. Yes.

23 Q. You meet with Mr. Dondero at a minimum of once a week;  
24 correct?

25 A. Yes, give or take.

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1 Q. Usually those meetings are in his office in Dallas; right?

2 A. Yes.

3 Q. All the group heads that we just discussed all have  
4 offices in Dallas; right?

5 A. Yes. We used to -- our -- our risk-management team used  
6 to be officed in New York. But yes, we -- we -- yes.

7 Q. You mentioned New York. There's a location in New York  
8 that we discussed at your deposition; do you remember that?

9 A. Yes.

10 Q. That office in New York is not in Highland -- the debtor's  
11 name; true?

12 A. That is correct.

13 Q. It's in another nondebtor-entity name; correct?

14 A. Yes.

15 Q. There are no Highland employees in that New York location;  
16 correct?

17 A. That is correct.

18 Q. In the proffer that you just heard, and at your  
19 deposition, there was some discussion about offices outside of  
20 the United States. Do you recall that?

21 A. Yes.

22 Q. The people who work in those locations are not employees  
23 of the debtor, Highland Capital Management, L.P.; right?

24 A. That's right.

25 Q. The offices outside the U.S. are subsidiary offices with

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1 subsidiary employees; correct?

2 A. That is correct.

3 Q. You've never been to those offices; right?

4 A. I have not.

5 Q. You have members of team who include David Klos, Clifford  
6 Stoops, and some other folks; right?

7 A. Yes.

8 Q. You have standing weekly meetings with those folks --

9 THE COURT: All right --

10 Q. -- right?

11 THE COURT: -- I'm going to reprimand -- this is well  
12 beyond -- I was giving you some leeway but, if this is what you  
13 wanted to put on -- it's your motion, sir. I mean, this is --  
14 you're laying your foundation in your case-in-chief. Why  
15 didn't you put this on to begin with?

16 MR. GUERKE: Your Honor, it's rebuttal to the proffer  
17 that Mr. Sharp just offered.

18 THE COURT: In what way?

19 MR. GUERKE: Related to the organizational structure  
20 and how decisions are made currently at the debtor.

21 MR. MORRIS: Your Honor, if I may. I don't believe  
22 any aspect of the proffer went to the location of decision-  
23 making.

24 THE COURT: Would you like to reply to that?

25 MR. GUERKE: Yes. The proffer was made that decisions



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1 are made in California and around the country, and around the  
2 world I believe. And this evidence rebuts that; that the  
3 organizational structure and the day-to-day operations are  
4 still run in Dallas, Texas, as they were before bankruptcy.

5 And, Your Honor, I have three questions, then I'll sit  
6 down.

7 THE COURT: Okay. All right, I'll allow it.

8 Q. When you meet with people on your team that we just  
9 identified, you meet with them in Dallas; correct?

10 A. That's correct.

11 MR. GUERKE: Those are my only questions. Thank you,  
12 Mr. Waterhouse.

13 THE COURT: All right.

14 THE WITNESS: Thank you.

15 THE COURT: That was direct. Any further direct?

16 Yes, sir.

17 MR. SHAW: Real briefly, Your Honor.

18 DIRECT EXAMINATION

19 BY MR. SHAW:

20 Q. Mr. Waterhouse, as the CFO of the debtor, were you aware  
21 that the debtor intended to file bankruptcy prior to the  
22 filing?

23 MR. MORRIS: Objection. Beyond the scope.

24 MR. SHAW: Judge, we designated any witness that they  
25 designated, so I don't know that we necessarily have called --

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1 THE COURT: Well, yeah, but it's your motion --

2 MR. SHAW: Correct.

3 THE COURT: -- and you declined to put any evidence on  
4 in support of your motion. They then put on evidence in  
5 opposition to your motion. So you're limited, sir, to  
6 rebutting the evidence they put on. You had your chance to  
7 make your case-in-chief; you decided not to do it. It's not my  
8 fault.

9 MR. SHAW: My understanding was that we were -- that,  
10 depending upon what the proffer was, which we -- we're not  
11 aware of what the proffer was before today, that we reserved  
12 the right to call Mr. Waterhouse, which I understood from our  
13 chambers conference is what we exercised that right to do. If  
14 I misunderstood how procedurally we were going about it,  
15 then --

16 THE COURT: Well, I don't understand how -- that  
17 doesn't make any sense to me. You get a free shot to hear  
18 their case first, and then you get to make your direct case?  
19 Why would I allow that? It's your motion.

20 MR. SHAW: Understood.

21 THE COURT: All right, so let's stick to rebutting  
22 what they put on.

23 MR. SHAW: Okay.

24 THE COURT: I gave a lot of leeway to your colleague;  
25 I'll give you leeway. But I don't really want to sit through

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1 forty-five minutes of direct that you could have done in the  
2 first place.

3 MR. SHAW: And I promise you, I have a very few  
4 limited questions.

5 THE COURT: All right.

6 BY MR. SHAW:

7 Q. With regard -- where is Mr. Dondero today?

8 A. I don't know.

9 Q. For the shared services and subadvisory services that the  
10 debtor previously provided Acis -- are you aware of those?

11 A. I'm aware of them generally.

12 Q. All right. Have you ever reviewed the shared-services and  
13 subadvisory agreements between Acis and Highland?

14 A. I'm sure I reviewed them at -- at some point, but I  
15 honestly can't recall.

16 Q. How are those agreements different than the shared-  
17 services and subadvisory agreements currently between the  
18 debtor and various affiliates?

19 MR. MORRIS: Objection. No foundation.

20 MR. SHAW: It's directly relevant to -- the foundation  
21 being he said he's aware of them. I --

22 MR. MORRIS: The witness just testified that he's not  
23 familiar with them as he sits here --

24 THE COURT: I can't hear you.

25 MR. MORRIS: The witness just testified that he's not

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1 familiar with them as he sits here today. He may have seen  
2 them in some -- at some point in the past.

3 THE COURT: Well, he can qualify the answer further.  
4 Overruled.

5 You can answer.

6 A. You know, again, I -- I don't -- I don't know. I don't  
7 have the documents in front of me. I -- I -- like I said, I'm  
8 generally aware of -- of the Acis agreements. You know, I  
9 don't have these agreements memorized to any certain degree, so  
10 I -- I -- I -- I don't know specifically.

11 Q. As -- you're familiar with the -- as the CFO, with the  
12 shared-services and subadvisory agreements that govern the  
13 seven billion dollars in assets under management that the  
14 debtor provides for affiliates and nonaffiliates; right?

15 A. Yes, I'm generally aware of those agreements.

16 Q. And are those agreements typical in form? Do they differ  
17 widely in their content?

18 A. Again, I don't know -- I mean, they -- they can. Again,  
19 it -- it depends on the nature of the services. And -- you  
20 know, it -- there isn't a standard template, I would say, for  
21 shared services. Yes, they can differ. As I said, I don't  
22 have those agreements memorized, so I can't speak as to how  
23 they are similar or how they are not.

24 MR. SHAW: Pass the witness.

25 THE COURT: Thank you.

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1 I guess it'll be cross of your own witness. Any  
2 cross?

3 MR. MORRIS: No, thank you, Your Honor.

4 THE COURT: All right, sir, thank you. Mr.  
5 Waterhouse, you may step down.

6 THE WITNESS: Thank you.

7 THE COURT: You're welcome.

8 Any further evidence?

9 MS. PATEL: Your Honor, as I referenced, we just have  
10 some exhibits; I believe these to be the unobjected-to pieces  
11 of it. We -- Acis provided a witness-and-exhibit list. These  
12 are the unobjected-to exhibits, and we would just move them in.  
13 And --

14 THE COURT: Is this the ones I already have?

15 MS. PATEL: No, Your Honor. I believe you only have  
16 the debtor's.

17 THE COURT: Yeah.

18 MS. PATEL: And I will apologize, Your Honor; we've  
19 given debtors a copy of the exhibits. Our -- there was  
20 miscommunication. They are not bound.

21 THE COURT: That's fine.

22 MS. PATEL: But they are numbered.

23 THE COURT: All right.

24 MS. PATEL: If I may approach?

25 THE COURT: Yes. Please don't hurt yourself. It's a

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1 bit of a mess there.

2 MS. PATEL: There's a little trash back here.

3 THE COURT: These are all not objected to; is that  
4 correct?

5 MS. PATEL: (Indiscernible), Your Honor, but I go  
6 through them.

7 THE COURT: Are they -- okay.

8 MS. PATEL: What I've handed the Court and to opposing  
9 counsel are Exhibits 1 -- Acis Exhibits 1 through 18, with the  
10 exclusion of Exhibit 3 and Exhibit 9, which were objected to;  
11 and then also Exhibit Numbers 24 and 25, which were not  
12 objected to. We do have one additional exhibit, Your Honor,  
13 that was objected to, that I would like to move in.

14 THE COURT: All right. Is there any objection to the  
15 admission of the documents that counsel has represented there's  
16 no objection to?

17 MR. MORRIS: No, Your Honor.

18 THE COURT: Okay. They are admitted without  
19 objection.

20 (Acis' Exhibits 1 through 18, with the exception of Nos. 3  
21 and 9; and Exhibits 24 and 25, were hereby received into  
22 evidence, as of this date.)

23 MS. PATEL: If I may approach, Your Honor?

24 THE COURT: Yes.

25 Thank you.

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1 MS. PATEL: And, Your Honor, my co-counsel will handle  
2 that -- will handle it since we -- this was a late objection  
3 and he prepared with respect to this; I prepared with respect  
4 to argument.

5 THE COURT: Okay.

6 Yes, sir.

7 MR. CLEMENTE: I believe there's a hearsay objection  
8 regarding this.

9 MR. MORRIS: Relevance and hearsay, Your Honor.

10 THE COURT: Okay.

11 MR. CLEMENTE: Your Honor, I'll address hearsay first.  
12 Federal Rule of Evidence 807 is a residual exception to the  
13 hearsay rule; provides that a hearsay statement is admissible  
14 if the statement is supported by sufficient guarantees of  
15 trustworthiness, after considering the totality of the  
16 circumstances under which it was made and evidence, if any,  
17 corroborating the statement, and (2) it is more probative on  
18 the point for which it is offered, than any other evidence that  
19 the proponent can obtain through reasonable efforts.

20 This is an email exchange between counsel for Acis and  
21 the courtroom deputy for Judge Jernigan, just requesting and  
22 ask -- inquiring about the court's availability. Everything  
23 about that email supports the fact that it is -- that it is  
24 authentic and that there's no question about whether or not it  
25 is -- it's trustworthy. How would we put on evidence of

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1 whether or not Judge Jernigan in the Northern District of Texas  
2 has sufficient time to hear these numerous motions that are  
3 set, other than by providing something like this? I mean, we  
4 can't call or depose the courtroom deputy or the judge. So  
5 based upon that, also -- there also is an exception, under the  
6 hearsay rule, to a public record. I think this also falls  
7 within that exception to the rule. So for that reason, we  
8 don't believe the hearsay objection is proper.

9 As far as relevance, it goes to the argument about  
10 transfer and whether or not the transferee court can  
11 expeditiously hear the matter. And that's one of the elements  
12 and one of the core questions about judicial efficiency.

13 So for those reasons, we believe that the objections  
14 are not well-founded and we offer this exhibit. And it's  
15 Exhibit 26.

16 THE COURT: Reply?

17 MR. MORRIS: Briefly, Your Honor.

18 THE COURT: Yes.

19 MR. MORRIS: I'm not aware of any case where a court  
20 has ever considered, let alone decided, a venue motion on the  
21 availability of another court's time. So I don't think it's  
22 relevant at all. I do think it's an out-of-court statement  
23 being offered for the truth of the matter asserted, and I do  
24 believe it's hearsay.

25 MR. CLEMENTE: It most certainly is hearsay, Judge;



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1 just to respond. But the question is not whether it's hearsay  
2 but whether it's admissible. And of course the Court is well  
3 aware that hearsay can be admissible, and one of the exceptions  
4 is the exception that I outlined.

5 THE COURT: All right, I'll overrule the objection and  
6 admit the document. It is hearsay but it clearly meets the  
7 reliability aspects for the exception to hearsay. With regard  
8 to the relevance, I think its relevance is very -- well, let me  
9 put it this way; I think it's tangentially relevant. I mean,  
10 it certainly is relevant whether the Northern District of Texas  
11 has the ability to handle the case were it transferred there.  
12 To me that's -- I don't even think that's disputed, I mean,  
13 it's obvious, it's a fantastic bankruptcy court. They're more  
14 than capable of handling it. So I -- it's probably  
15 duplicative, if nothing else.

16 Also, it's very carefully written so that you don't  
17 actually identify what case you're talking about. So whether  
18 the courtroom deputy realized what you were saying or not  
19 saying with regard to this specific motion is obviously  
20 unclear. But I will allow it for very limited purposes.

21 (Email exchange between Acis' counsel and Hon. Jernigan's  
22 courtroom deputy was hereby received into evidence as Acis'  
23 Exhibit 26, for the stated limited purposes, as of this date.)

24 MR. CLEMENTE: Thank you, Your Honor.

25 THE COURT: Any other evidence?

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1 I'm going to -- all right, last chance. I'm going to  
2 close the evidentiary record.

3 All right, the evidentiary record's closed. Let's  
4 take a short recess; then I'll hear argument. We will start  
5 with the movants and their supporters, and then we'll turn it  
6 over to the debtor. Okay? We'll take a short recess.

7 UNIDENTIFIED SPEAKER: Thank you, Your Honor.

8 (Recess at 10:48 a.m. until 11:05 a.m.)

9 THE COURT: Be seated. Sorry about the delay. We had  
10 some computer difficulties. But they're all ironed out.

11 You may proceed.

12 MR. CLEMENTE: Thank you, Your Honor. Again, Matthew  
13 Clements from Sidley Austin, on behalf of the committee.

14 Your Honor, to begin, everything we rely on in our  
15 venue argument is uncontested and uncontroverted and is in the  
16 record that either the debtor's exhibits or the Asic's (sic)  
17 exhibits or the record of this case, or published opinions of  
18 the Dallas bankruptcy court, and which Your Honor can take  
19 judicial notice of -- we believe that that record more than  
20 amply carries our evidentiary burden with respect to the venue  
21 motion.

22 With respect to the Sharp proffer, Your Honor, it  
23 attempted to create the appearance of a debtor with operations  
24 in far-flung jurisdictions, employees at nondebtor entities  
25 that may be located in places other than Dallas, offices that

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1 may be in New York that aren't actually debtor offices. And  
2 the testimony of Mr. Waterhouse rebutted that and made clear  
3 that the debtor has no employees other than in Dallas and that  
4 Mr. Dondero makes all of the decisions, and he is in Dallas.  
5 The nerve center of this debtor is in Dallas. And we wanted to  
6 make that clear, Your Honor, after the proffer, the rebuttal,  
7 and the evidentiary record. We believe that the evidentiary  
8 record is largely uncontroverted with respect to the arguments  
9 that we're going to be made (sic) in our venue motion, and that  
10 Mr. Sharp's testimony has been effectively rebutted.

11 With that, Your Honor, we believe that this case is  
12 atypical and presents a set of unique facts which we believe  
13 are uncontroverted, that warrant transfer of venue to the  
14 Dallas bankruptcy court. And frankly, Your Honor, it does beg  
15 the question as to why the debtor chose not to file in Dallas,  
16 what we believe the most logical venue is, in the first  
17 instance. Let's talk about some of these unique facts here;  
18 then we'll move into some of the arguments we made in our  
19 motion, and then we'll talk about some of the things that the  
20 debtor made (sic) in its reply.

21 First and perhaps most importantly, which is obvious  
22 from the nature of this proceeding, not a single creditor or  
23 party-in-interest has filed papers supporting the debtor's  
24 venue in Delaware, other than, obviously, the debtor. The  
25 official committee has unanimously supported venue transfer to

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1 Dallas, Texas. Acis, in its own capacity as creditor, has  
2 joined the transfer request. It's not surprising to us, Your  
3 Honor, that no creditor has affirmatively come out in favor of  
4 venue in Delaware, because the debtor is in Dallas and, in  
5 fact, that is where its nerve center is.

6 Your Honor, we do believe that it's particularly  
7 significant because in this case, although schedules and  
8 statements have not yet been filed, the creditors' committee  
9 makes up the vast majority of creditors in this case, in terms  
10 of absolute dollar amounts. There may be multiple creditors in  
11 number, but the vast majority of dollar amount of creditors are  
12 represented by the official committee of unsecured creditor  
13 (sic).

14 There was reference to Jefferies. They're owed thirty  
15 million dollars. There was reference to Frontier Bank.  
16 They're owed five million dollars. A single claim of one  
17 committee member dwarfs that by multiples, Your Honor. So we  
18 believe the fact that no other creditor supports venue in  
19 Delaware is a very significant fact, Your Honor, and is not  
20 controverted.

21 Second, Your Honor, until a few months ago, the Acis  
22 case, which is pending in the Dallas bankruptcy court, was an  
23 affiliated case. And again, this can be gleaned from the  
24 published decisions and the record that's been put into  
25 evidence. Had this case been filed prior to confirmation of

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1 the Acis plan, under Rule 1014 the Dallas bankruptcy court  
2 would be the appropriate court to determine venue. And  
3 although I would never suppose to predetermine how a judge  
4 would rule, I think there would have been a high probability  
5 that the Dallas court would have taken venue over the debtor's  
6 case.

7 This is important, Your Honor, because the third point  
8 I'd like to make is that Highland and the debtor, and as we  
9 have described in our papers and related attachments, and as  
10 Mr. Sharp referred to in his proper -- in his proffer, has  
11 itself filed an appeal, seeking to overturn the confirmed Acis  
12 plan of reorganization and return the equity that was  
13 distributed to Mr. Terry under that confirmed plan, to an  
14 entity called Nutro (ph.).

15 Second on Nutro, Your Honor. Nutro's wholly owned by  
16 Mr. Dondero and, therefore, if Acis were returned underneath  
17 Nutro, it would become an affiliate of this debtor, and Acis  
18 would once again be subject to, as an initial matter, a  
19 venue -- excuse me, this debtor would be subject to, as an  
20 initial matter, a venue determination by the Dallas bankruptcy  
21 court. If we have a successful appeal, we would have  
22 affiliated cases with dueling jurisdictions, Your Honor, and  
23 the Dallas bankruptcy court, as I mentioned, would determine  
24 venue.

25 On that, Your Honor, the debtor must believe -- it's

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1 not just me speculating. The debtor must believe that there is  
2 a material possibility of this occurrence, as it has been  
3 seeking to employ counsel -- and you'll hear about that  
4 shortly -- and expend estate resources on behalf of Nutro, a  
5 nondebtor affiliate, in an attempt to have the Acis  
6 confirmation order overturned, with, again, the result being  
7 Acis would, again, be a debtor affiliate. Therefore, the  
8 debtor cannot argue that such possibility does not materially  
9 impact the venue decision or is remote, in particular where  
10 they're trying to convince the committee and this Court to use  
11 estate resources to achieve that very outcome. The debtor's  
12 effectively arguing for a ruling on appeal, but the debtor is  
13 an affiliate of Acis, in which case the current Chapter 11  
14 proceeding should be in Dallas, Texas.

15 Fourth, Your Honor --

16 THE COURT: Well --

17 MR. CLEMENTE: Yes, Your Honor.

18 THE COURT: -- let me interrupt you for a moment,  
19 because that hasn't happened. As we sit here today --

20 MR. CLEMENTE: That's correct, Your Honor.

21 THE COURT: -- they're not affiliates. There seems to  
22 be an assumption that, were this case to be transferred to the  
23 Northern District of Texas, it would be assigned to -- sorry,  
24 I'm losing my notes --

25 MR. CLEMENTE: Judge Jernigan, Your Honor.

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1 THE COURT: Jernigan, yes. Thank you. Sorry. I know  
2 Judge Jernigan fairly well.

3 But if they're not affiliates, isn't the case subject  
4 to random assignment under the normal procedures in the  
5 Northern District of Texas? And if it's not assigned to Judge  
6 Jernigan, don't your arguments about judicial knowledge and  
7 experience in connection with this case fall away because  
8 nobody other than Judge Jernigan has that special knowledge in  
9 Texas? And all -- what other colleagues would be able to do  
10 there is simply walk down the hall and talk to her. And of  
11 course, I can pick up the phone and talk to her any time, as  
12 well.

13 So I'm just teasing out this assumption that  
14 definitely feels to be behind everybody's arguments, that she's  
15 going to get this case. Is there anything in the record that  
16 would support that? Is there some sort of rule I'm not aware  
17 of in Texas or that I'm -- am I assuming something that's not  
18 consistent with practice down there, which is that this case  
19 would be randomly assigned?

20 MR. CLEMENTE: Your Honor, I believe you are correct  
21 in the sense that the case would be randomly assigned, but I  
22 believe Your Honor could look at -- as I understand, there are  
23 three judges located in the Dallas court district; one is  
24 obviously Judge Houser. I could be getting the name wrong.  
25 But she's overseeing the Puerto Rican proceeding --

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1 THE COURT: Um-hum.

2 MR. CLEMENTE: -- so her docket is clearly beyond --

3 THE COURT: She's also --

4 MR. CLEMENTE: -- full.

5 THE COURT: -- about to retire, so I don't even know  
6 if she's taking new cases.

7 MR. CLEMENTE: Correct. So that leaves two judges,  
8 Your Honor. And we understand -- perhaps Acis' counsel would  
9 be able to expand on that, given their familiarity with the  
10 Dallas bankruptcy court, but that judge is not being assigned  
11 new cases, given a circumstance with that particular judge.

12 But to answer your direct question, Your Honor, I  
13 believe you are correct; it would be a random assignment. But  
14 we do believe that there is a high probability it would wind up  
15 with Judge Jernigan.

16 THE COURT: But it might be a pool of one; right?

17 MR. CLEMENTE: That is correct, Your Honor. And even  
18 if it wasn't, I think, clearly, for all the reasons we'll  
19 discuss, we would have a very strong case to make that it  
20 should be transferred to Judge Jernigan, even if it initially  
21 got somebody else on the --

22 THE COURT: Well, you know, I mean, if a judge were a  
23 lawyer, a judge couldn't have both these cases. A judge (sic)  
24 couldn't have a case with two warring former affiliates,  
25 because it would create a conflict of interest. Now, those



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1 rules don't apply to judges. We're assumed to be above all  
2 that. But -- since we don't have clients. But it does -- it  
3 might inform someone's decision about do I really feel  
4 comfortable having Acis and Highland, given the situation -- I  
5 mean, they wouldn't be jointly administered, certainly, of  
6 course. They're --

7 MR. CLEMENTE: That's correct, Your Honor.

8 THE COURT: Again, they're not affiliates, at least as  
9 we stand here today; although the debtors are trying to change  
10 that, purportedly. It might create a situation where a judge  
11 might take that into consideration in deciding whether to have  
12 the case or not. And I --

13 Now, we deal all the time with jointly administered  
14 affiliated cases, right, because there's always intercompany  
15 debt --

16 MR. CLEMENTE: That's correct.

17 THE COURT: -- and we all just assume it away (ph.).

18 MR. CLEMENTE: That's correct, Your Honor.

19 THE COURT: But this is a little different in that  
20 they're not affiliates.

21 MR. CLEMENTE: I do think, Your --

22 THE COURT: Again, she would -- the judge wouldn't be  
23 required -- Judge Jernigan wouldn't be required -- it's not a  
24 recusal issue. It's not a disqualification issue. It's just  
25 a -- sort of something to think about in making the decision.

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1 MR. CLEMENTE: I don't disagree, Your Honor. I do  
2 think Your Honor hit on it, though. Bankruptcy judges are  
3 unique in that perspective that they're put in situations all  
4 the time where a decision may impact one particular entity to  
5 the detriment of another entity that's also before Your Honor  
6 in connection with a particular bankruptcy proceeding.

7 THE COURT: Yeah.

8 MR. CLEMENTE: With that, Your Honor, I'll continue to  
9 move forward.

10 THE COURT: Yeah, please.

11 MR. CLEMENTE: Fourth, and this gets back to the point  
12 we were just discussing with Your Honor, we do not believe  
13 there's any credible dispute that the Dallas court has already  
14 upped the learning curve relative to this Court. Again, not  
15 that Your Honor wouldn't be able to come up to speed and that  
16 Your Honor has tremendous capacity to do that, but the record  
17 is clear, from our perspective, that the Dallas bankruptcy  
18 court has already had to wrestle with issues involving the  
19 debtor. There has been extensive proceeding (sic) in the  
20 Dallas bankruptcy court, not just the bankruptcy court but also  
21 the district court, with respect to the Acis case.

22 There are several written opinions, again, that Your  
23 Honor can take judicial notice of and which are also in the  
24 record, that provide, after an extensive and developed factual  
25 record, that Acis only operated through Debtor Highland -- the

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1 debtor, Highland. It is clear that the Dallas court had to  
2 develop an understanding of how the debtor's complex business  
3 worked. It is the same business as the debtor engages in here,  
4 albeit a subset.

5 That's consistent with Mr. Sharp's testimony. Mr.  
6 Sharp didn't say that they no longer are in the CLO business.  
7 He characterized it in a certain fashion, but the debtor  
8 clearly still manages and advises CLOs. That is a part of the  
9 debtor's business. That is what was at issue in the Acis  
10 proceeding. And also, as Mr. Waterhouse testified to quite  
11 clearly in the rebuttal, and as Mr. Sharp testified to in the  
12 cross, it's the same principal actors: Mr. Dondero and others  
13 on his management team.

14 Your Honor, this case, although the idea is to get a  
15 fresh start, we believe will necessary require a backward-  
16 looking review of the facts. And the Dallas court has upped  
17 the learning curve from that perspective. The committee  
18 recognizes that the Dallas court would take time and determine  
19 issues as presented to it. And depending on the issue, the  
20 past experience of the court will have varying degrees of  
21 relevance. But that experience is nonetheless important to the  
22 committee to ensure maximum efficiency, with an entity that has  
23 demonstrated itself to be highly litigious, Your Honor. One  
24 needs only to review the top-twenty list of creditors, made up  
25 largely of law firms and other professionals, to make the

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1 determination that the debtor is highly litigious, as well as  
2 the record in this proceeding.

3 So Your Honor, those four facts, we believe, are  
4 unique, and we believe that they strike in favor of  
5 transferring venue to Dallas. I do want to walk through some  
6 of the arguments we made in our papers, as well, but I wanted  
7 to highlight what we believe are truly distinguishing features  
8 of this particular situation.

9 Your Honor, as we more fully lay out in our papers, we  
10 do believe the convenience of the parties supports transfer of  
11 venue. The debtor's nerve center is in Dallas; Mr. Waterhouse  
12 was clear on that. Mr. Dondero is the portfolio manager for  
13 all of the Highland funds, and he is the one-hundred-percent  
14 owner of Strand. Strand's the general partner of this debtor.  
15 All decisions run through Mr. Dondero. And it's clear that Mr.  
16 Dondero and all of the other key personnel are located in  
17 Dallas.

18 Your Honor, a large number of creditors are located in  
19 Dallas; you need not look past the list of twenty largest  
20 unsecured creditors to determine that. There are almost a  
21 majority of those creditors that are located in Texas. While  
22 the committee agrees that the overall organization with several  
23 thousand affiliates is complex -- and you'll hear about that as  
24 we go on this afternoon -- there's 2,000 affiliated entities  
25 with Highland -- the debtor is only Highland. And so the idea

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1 that there may be offices in far-flung jurisdictions, those are  
2 not debtor offices.

3 Your Honor, the interests of justice also support the  
4 transfer of venue. The Dallas bankruptcy court has clearly  
5 invested time and resources that are applicable to this debtor.  
6 In this context, the learning curve that is referred to in the  
7 cases clearly favors transfer of venue to Dallas. Although  
8 this case has been pending for a while, Your Honor, there's  
9 only been a first-day hearing with very limited relief granted,  
10 and one brief status conference.

11 There are also economic efficiencies in Dallas.  
12 Dallas is convenient for all debtor employees. Yes, people can  
13 get on planes, but it's hard to argue that being a mile-and-a-  
14 half away from the courthouse isn't more convenient.

15 THE COURT: I don't know. Parking's tough.

16 MR. CLEMENTE: And perhaps an overnight trip is  
17 helpful for the family life, Your Honor. It depends.

18 Dallas is convenient for the professionals. It's easy  
19 to fly in and out of Dallas, as we point out in our papers,  
20 Your Honor. There's no real, I believe, disagreement that  
21 Dallas would not be convenient.

22 Additionally, Your Honor, and we think that this is a  
23 unique factor as well, if the long history of Highland's  
24 litigious nature is any indicator here, there will be discovery  
25 disputes. And under Rule 45, contested nonparty discovery

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1 would likely occur in the Northern District in Texas, in  
2 Dallas. Given the massive number of nondebtor affiliates --  
3 again, we only have 1 box here; there's, like, 2,000 others.  
4 It is highly likely that nonparty discovery will become an  
5 issue.

6 The fact that -- I heard Mr. Sharp testify in his  
7 proffer that he believes he and Mr. Caruso will provide all of  
8 the testimony. That's great and good and well for him to think  
9 that. I think the committee's going to take a different view  
10 of that, Your Honor.

11 Our own limited history in this case shows the  
12 relevance of Dallas. Two of the three depositions occurred in  
13 Dallas. I believe we informed Your Honor of that on the status  
14 call that we had. And the third didn't, only because we  
15 believe Mr. Sharp was not able to travel to Dallas.

16 The justice that the debtor seeks in the Acis case,  
17 Your Honor, yields a result that this places -- excuse me, Your  
18 Honor. The justice that we talked about in the appeal with  
19 respect to the Acis confirmation order yields a result that  
20 places this debtor in the Dallas bankruptcy court, which is  
21 also in the interest of justice.

22 So, Your Honor, we believe there are several unique  
23 factors. We believe that the traditional factors, as we lay  
24 out in our papers, support the transfer of venue. And I wanted  
25 to just briefly touch on some of the objections that the debtor

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1 raised to our venue motion. First, the debtor thinks too  
2 little of the Dallas court, in asserting that we're trying to  
3 gain some type -- the committee is trying to gain some type of  
4 litigation advantage. We have no doubt, as Your Honor has  
5 tremendous respect for the Dallas court, that the Dallas court  
6 will take each issue as it comes to it, without prejudice or  
7 predetermination. History and experience doesn't mean  
8 prejudice or predetermination; it just means familiarity, Your  
9 Honor. That's all it means.

10 Our point is simply that the Dallas court clearly had  
11 to spend time wrestling with the debtor, how it operated, and  
12 its opaque structure. And let me spend a second on how. As we  
13 point out in our reply and, again, as the record is clear based  
14 on the published opinions, Acis had no employees; it was a box.  
15 And it subcontracted its management services to the debtor.  
16 The Dallas court examined that contract, that subadvisory  
17 agreement that Mr. Sharp and, I believe, Mr. Waterhouse  
18 referred to, and had to become familiar with it. That's clear  
19 from the published opinions. And the debtor has numerous other  
20 similar contracts.

21 The Dallas court also made determinations -- and  
22 these, again, are in published opinions -- whether certain of  
23 the debtor's contracts with Acis were personal-services  
24 contracts. Again, they may differ, Your Honor, in terms of the  
25 specifics, but these are clear examples of where the Dallas

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1 bankruptcy court had to wrestle with contracts of Highland, the  
2 way Highland operated, and the way that it was managed.

3           Additionally, Your Honor, on the point of litigation  
4 advantage, as I thought about this, I think the debtor's, sort  
5 of, arguments regarding a litigation advantage, frankly, worked  
6 the other way. If I may, here, for a second, Your Honor. Mr.  
7 Dondero is the sole controlling party, as the testimonies made  
8 clear. He's based in Dallas. As we demonstrated in our  
9 papers, Dallas is clearly the most efficient and convenient  
10 forum for the creditors. And the creditors have sent this  
11 message loud and clear through this motion to transfer and the  
12 lack of any party affirmatively supporting the debtor and venue  
13 in Delaware.

14           Mr. Dondero, in our view, as he has shown in the past,  
15 consistently makes decisions that are in his best interest,  
16 potentially fleeing from a jurisdiction and not his creditors.  
17 And we believe that fleeing from the Dallas court, that is,  
18 steps away from his office -- and that is convenient for his  
19 creditors and, frankly, seems to be the most logical choice of  
20 venue -- again, understanding -- we don't dispute that the  
21 debtor is a Delaware limited partnership. We're not disputing  
22 that. But we're talking about what's logical. That's the  
23 point that I would like to make here, Your Honor.

24           Again, back to --

25           THE COURT: Well, I mean --



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1 MR. CLEMENTE: Yes, Your Honor.

2 THE COURT: -- I mean, a cynic -- and after almost  
3 fourteen years, maybe I'm becoming one; I don't know. But a  
4 cynic would say -- and not necessarily badly (ph.), that both  
5 sides want -- are interested in forum-shopping; the debtor  
6 fleeing, obviously, adverse rulings in Texas, and the creditors  
7 fleeing Delaware to go back to the home of adverse rulings  
8 against the debtor in Texas. And it's six one, half dozen the  
9 other. However, at least the cases -- or some of the cases say  
10 that the debtor is entitled to some deference in its forum-  
11 shopping, as opposed to the creditor, in their opposition, in  
12 their forum-shopping. I'm not sure I buy that. And as a  
13 matter of fact, I've ruled previously that there is no  
14 deference --

15 MR. CLEMENTE: Correct.

16 THE COURT: -- that should be afforded to the debtor,  
17 in the EFH case. But --

18 MR. CLEMENTE: That's correct, Your Honor.

19 THE COURT: -- I just throw that out there.

20 MR. CLEMENTE: And I believe Your Honor also made a  
21 point, in the EFH ruling, regarding the support of the various  
22 parties for the venue. And so I believe that is actually a  
23 very strong factor that weighs in favor of transfer to --

24 THE COURT: Well, and -- yeah, I mean --

25 MR. CLEMENTE: -- Dallas.

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1 THE COURT: -- and that case had -- the government of  
2 Texas or the committee, or both, supported venue. That case  
3 probably, thankfully, would have been sent to Texas, freed up  
4 five years of my life, and twenty appeals and --

5 MR. CLEMENTE: You're stronger for it, though --

6 THE COURT: -- everything else.

7 MR. CLEMENTE: -- Your Honor.

8 THE COURT: Yeah -- I don't know about that. I'm  
9 heavier, that's for sure.

10 MR. CLEMENTE: I wish I could blame that for my  
11 weight, Your Honor, but I can't.

12 Your Honor, back -- very briefly, because we did touch  
13 on it already. We do believe that the Dallas court experience  
14 is highly relevant, contrary to what the debtor remarks in  
15 their objection. The debtor again tries to cast the Acis  
16 bankruptcy as being narrow and only involving CLOs. Again, the  
17 testimony, I believe, showed, in -- shows, in point of fact,  
18 the debtor does manage a significant number of CLOs. Even if  
19 they are in liquidation, there are still decisions that are  
20 being made. And therefore, exposure to how the debtor operated  
21 with respect to CLOs is highly relevant.

22 Your Honor, I already mentioned, so I won't repeat  
23 myself, that Acis was a box and it had no employees, and  
24 therefore, obviously, the court had to look through to what was  
25 going on at Highland in terms of how the debtor was managed.

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1           Your Honor, the CRO, unfortunately, I believe, for the  
2 debtor, does not cleanse the venue choice. The CRO was not  
3 around. The CRO didn't decide venue. And as clear from the  
4 testimony, the CRO reports to Mr. Dondero. Nothing has  
5 changed. There has been no management changes. I believe that  
6 was also consistent with the testimony. And everybody still  
7 reports to Mr. Dondero, and he's located in Dallas, and Dallas  
8 is the nerve center.

9           Additionally, as I mentioned, the cases will be very  
10 much about the past, unfortunately, Your Honor, a time when the  
11 CRO was not involved, and about transactions and conduct  
12 engaged in by the debtor and Mr. Dondero in the run-up to this  
13 bankruptcy.

14           In short, I believe the CRO issue is a red herring,  
15 Your Honor; it doesn't erase the history the Dallas bankruptcy  
16 court has with the debtor through the Acis proceeding, and it  
17 doesn't erase the history of the decision-making process that  
18 the debtor engaged in, in the past and currently engages in  
19 today.

20           With that, Your Honor -- we already had a colloquy  
21 about how we do not believe the Dallas bankruptcy court is  
22 conflicted, so I won't spend any further time on that. But I  
23 would like to sum up. Your Honor, let me be very clear. We  
24 have the utmost respect for you and for this Court, so I want  
25 to make sure that Your Honor is very clear on that. However,

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1 the committee respectfully believes that this case presents the  
2 unique combination of facts which dictate that the transfer of  
3 venue to the Dallas bankruptcy court is appropriate.

4 THE COURT: You don't need to worry. My ego assumes  
5 you have respect for me.

6 (Laughter)

7 MR. CLEMENTE: Thank you for that, Your Honor. Unless  
8 Your Honor has any questions, I'll sit.

9 THE COURT: I do not. There may be others in support  
10 who want to be heard.

11 Mr. Pomerantz (sic).

12 MR. LUCIAN: Your Honor, for the record, John Lucian  
13 of Blank Rome, local counsel for Acis.

14 Just during the break, we had a binder made for Your  
15 Honor so that the exhibits that Ms. Patel had handed up that  
16 were admitted -- I know Mr. Morris has no objection to us  
17 handing that up, Your Honor. It's the -- 1 through 26, with  
18 the ones that were not admitted. This will save you from --

19 THE COURT: Is that these?

20 MR. LUCIAN: Yeah. That's the -- you got them in the  
21 binder now.

22 THE COURT: Okay. Is this in there --

23 MR. LUCIAN: Yeah.

24 THE COURT: -- the email?

25 MR. LUCIAN: Yes; 26, yes. If you want to switch to

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1 that. Perfect.

2 MS. PATEL: Thank you, Your Honor. For the record,  
3 Rakhee Patel on behalf of Acis Capital Management, L.P., who  
4 joined in the committee's motion. And I will make reference to  
5 those -- certain of those documents. I'm generally loathe to  
6 hand up big binders or big stacks of documents without telling  
7 the Court of what's been handed up. So, very briefly, Your  
8 Honor, I will say, Exhibits 1 and 2 (sic) in the binder are the  
9 involun -- the issue -- I'm sorry, the opinion issued by the  
10 Dallas bankruptcy court, in connection with the involuntary  
11 trial, and Exhibit number 2 is the opinion that was issued in  
12 connection with confirmation of Acis' plan. I would also point  
13 the Court to Exhibit Number 17, which is the actual  
14 confirmation order in Acis Capital Management. And I'll make  
15 reference to one other exhibit as I go through my presen -- or  
16 a number of other exhibits, but -- one additional ruling by the  
17 court, as I go through my presentation.

18 THE COURT: What was the date of -- oh, okay. Never  
19 mind. So the confirmation was late January?

20 MS. PATEL: Yes, Your Honor. January 31st, 2019. And  
21 the plan went effective on February 15th of 2019.

22 THE COURT: Okay.

23 MS. PATEL: And the Highland bankruptcy, I believe,  
24 was just a little bit over eight months later.

25 And, Your Honor, I'll try not to duplicate necessarily

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1 what the committee did, and I will promise to keep this as  
2 brief as I can. I'm happy to answer any questions, because  
3 standing here before you is the counsel -- at least the  
4 bankruptcy counsel that lived and breathed the Acis case from  
5 the date that they were filed on January 30th of 2018, through  
6 today.

7 Now, Your Honor -- and along with my co-counsel, Mr.  
8 Shaw, who has been living and breathing, frankly, the issues  
9 longer than I have, even.

10 Your Honor, I will repeat something that was in our  
11 moving papers. And I know Your Honor and Your Honor's team has  
12 probably read all the moving papers. but I think this bears  
13 repeating, and that is that this case is unique. It is, in my  
14 mind, exceptionally unique. These facts are so unique, Your  
15 Honor, that I would venture to say I don't think that this is  
16 necessarily a case that would even possibly or remotely or even  
17 tangentially open any floodgates, because these facts are so  
18 different from the typical motion to transfer venue.

19 Your Honor, touching quickly on the burden-of-proof  
20 issue that Your Honor referenced in your colloquy with Mr.  
21 Clemente. Your Honor, Acis concedes, obviously, the burden of  
22 proof is clear that it's the preponderance of the evidence.  
23 And I won't go through ad nauseum all of the factors. I know  
24 the Court is exceptionally familiar with all the factors on  
25 both the convenience-of-the-parties and interest-of-justice

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1 side. But I would just note that, at least in the Court's  
2 prior rulings, you've said that the factors are not really a  
3 scorecard, that we're not counting three factors versus three  
4 factors, or four versus two.

5 And I would just --

6 THE COURT: Well, that follows with my fundamental  
7 tenet, which is that any legal test with more than three  
8 factors is useless. It's just a -- it's just a question of  
9 discussion.

10 MS. PATEL: I think -- and I think this Court has wide  
11 discretion with whether to transfer this case or not.

12 Your Honor, one final quick point that I'll call  
13 the -- kind of the four corners or setting the table, for  
14 purposes of go-forward, is back to the reference to the -- that  
15 there's no real deference, necessarily, to the debtor's choice  
16 of venue. That's sort of subsumed in the burden of proof. The  
17 movant bears a burden of proof and, if they meet the  
18 preponderance of the evidence, then the burden shifts. And  
19 that's really kind of where the debtor's choice of forum weighs  
20 in.

21 Now, Your Honor, one other quick point is that there's  
22 been a lot of discussion in the objections and the responses  
23 and the replies, indicating that this whole issue is about Acis  
24 as a creditor. And what I'm here to say, Your Honor, is that  
25 this, actually, the issue, the motion to transfer venue, is not

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1 really about Acis as a creditor. And I'm here representing  
2 Acis as a creditor. This has been painted as there's one  
3 creditor that's driving this, and that's Acis. That's just  
4 simply not the case, Your Honor.

5 The reality is that you've got hundreds of millions of  
6 dollars or claims represented by the committee, as a fiduciary  
7 to those claims, that have made this motion. This is not Acis'  
8 motion. Yes, we did join with respect to it. And really, it  
9 has -- that has more to do with the fact that we're the Texas  
10 folks, we're the Texas creditor. And we -- again, I and Mr.  
11 Shaw lived and breathed the Texas cases. And I'm here to stand  
12 before the Court and answer any questions you may have with  
13 respect to what happened, what transpired, but, more  
14 importantly, what could happen on a go-forward basis.

15 Your Honor, it's important -- and I -- again, harking  
16 back to this concept of this is unique. As Your Honor noted in  
17 EFH, had the committee signed on, had the Texas comptroller  
18 signed on, perhaps that outcome would have been a little bit  
19 different. But here, Your Honor, we've got the committee  
20 moving for transfer of venue. And I think that's really  
21 significant. And I'll go through in a little bit sort of the  
22 debt stack that we're dealing with here, and you'll see that,  
23 hands down, the committee is the fulcrum debt here. It is the  
24 fulcrum debt, Your Honor.

25 Your Honor, one final quick note on forum-shopping.



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1 And there's been conversation with respect to the committee's  
2 forum-shopping, the debtor's relationship. Look, I've read  
3 Your Honor's prior opinions and I really do think the issue  
4 boils down to -- I think it's probably neutral with respect to  
5 both sides. As Your Honor pointed out, the debtor has the  
6 ability to choose the state of its incorporation as its venue  
7 for filing of bankruptcy. And also, the committee has the  
8 ability to move, to transfer, pursuant to 1412, to a place that  
9 is the interest of justice and the convenience of the parties.  
10 I really view that as being the -- there should be no negatives  
11 cast on, frankly, either side, with respect to forum-shopping,  
12 because it's kind of invited by the structure of the statute.

13 So if the case isn't about Acis as a creditor, what is  
14 this case about? Well, I -- or what is this motion about?  
15 Here I really do think that -- at its heart, that this  
16 particular motion to transfer, and probably motions to transfer  
17 in general, boil down to the bankruptcy case itself. So here  
18 that would be -- this is all about Highland's bankruptcy and  
19 where it should be administered, what makes sense.

20 And, Your Honor, I want to go through a couple of  
21 different subtopics on this. First I want to talk about the  
22 business lines that the debtor engages in. What does it do?  
23 And this is all from the -- what I'm going to refer the Court  
24 to is all included in the first-day declaration of Mr.  
25 Waterhouse, which is Debtor's Exhibit O.

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1 And, Your Honor, in Mr. Waterhouse's declaration, he  
2 goes through the three kind of general lines of the debtor's  
3 business. First is proprietary trading. And that involves  
4 sort of trading with the debtor's money or leveraged money in  
5 certain brokerage accounts. And I really think that  
6 proprietary trading is probably that line of business -- when  
7 we're thinking about which court is best suited to oversee that  
8 line of business and what's going to happen with respect to it,  
9 I think that's really neutral. I think both Delaware and  
10 Dallas could adequately handle that issue.

11 The issue really becomes a lot more focused, though,  
12 when we look at the other two lines of business. The next line  
13 of business is investment management services. And this is --  
14 and a big piece of that is the debtor's operation of its CLOs  
15 or collateralized loan obligations.

16 If the 2018 financials -- again, I believe they're  
17 contained in debtor's exhibits -- if you take a look at those  
18 you'll see that as a part of investment management fee revenue,  
19 a lot of the revenue that was generated is related to the  
20 debtor's operation of eighteen CLOs along with some managed  
21 separate accounts, et cetera.

22 Your Honor, the CLO piece and the separate accounts  
23 are issues that the Dallas court was faced with through Acis'  
24 bankruptcy and Highland's management of it. And I'll borrow  
25 from Mr. Clemente his phrase: Acis was effectively a box. It

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1 had no employees of its own. It only had two officers, Mr.  
2 Dondero and Mr. Waterhouse, who was the treasurer of Acis,  
3 until their resignation shortly after the appointment of --  
4 shortly after the involuntary filings and the appointment of a  
5 trustee.

6 Now, Your Honor, the other -- the last piece that's  
7 also involved is shared services. So we've got investment  
8 management, and there's subpieces of it. And I won't represent  
9 to the Court that is Judge Jernigan familiar with every aspect  
10 of Highland's investment management services? No, likely not.  
11 But neither is this Court. This Court is still, very much so,  
12 on the learning curve with respect to that.

13 And I would submit, Your Honor, that Judge Jernigan is  
14 frankly just further along that learning curve with respect to  
15 the investment management services.

16 On shared services, Your Honor, as Mr. Clemente  
17 referenced, the opinions are very clear -- again, Exhibits 1  
18 and 2 -- with respect to there is -- it's clear that Judge  
19 Jernigan had to evaluate shared services. And I'll kind of  
20 summarize what the structure of what Judge Jernigan had to  
21 evaluate was. Again, Acis is a box. It was provided its  
22 services by Highland, pursuant to two key agreements: a  
23 subadvisory agreement and a shared-services agreement. And  
24 that shared-services agreement is relatively generic. And all  
25 that is is the subadvisory -- I like to think of it as that's

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1 the thinking brain stuff. That's the investment advisory.  
2 Does this comply with SEC guidelines? Should these trades be  
3 made? What does the marketplace look like?

4 Shared services, on the other hand, Your Honor, are  
5 all that middle- and back-office typical type stuff. There's  
6 no real rocket science with respect to it. It's just providing  
7 infrastructure: accounting, legal, bookkeeping functions, all  
8 those things that any sort of generic business would provide.

9 And again, that is something that Judge Jernigan is  
10 just more familiar with. She is familiar with Highland's  
11 business modus operandi.

12 And, Your Honor, if you look sort of across the  
13 Highland structure, you will see that Acis really was just a  
14 little microcosm. It's a little template, because it gets  
15 repeated throughout the Highland empire.

16 And one of the exhibits -- and forgive me; I didn't  
17 bring up the other exhibit list, but multiple parties have  
18 designated it, and it's the entities list. And there's 2,000  
19 entities, approximately. I didn't count them all up. But  
20 that's a number that's been thrown around: 2,000 entities  
21 under this. And they are all each little microcosms.  
22 Certainly, Judge Jernigan is further along with respect to the  
23 Acis microcosm, but also with respect to the template as well.

24 Your Honor, with respect to then, therefore, economy  
25 or -- judicial economy or efficiency, again, Judge Jernigan,

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1 further along the learning curve.

2 Your Honor, now turning then to the debt stack, as I  
3 had referenced earlier -- again, this is all set forth in the  
4 declaration of Mr. Waterhouse -- you've got two secured  
5 lenders, Jefferies and Frontier. And no one's heard with  
6 respect to -- from them with respect to their position. Your  
7 Honor, these are two creditors that are vastly oversecured, and  
8 so really they -- I'll put them as sort of neutral with respect  
9 to what's going to happen in this bankruptcy case.

10 Then the next item in the debt stack that Mr.  
11 Waterhouse identifies is Highland CLO Management. Well, Your  
12 Honor, it's a note that was transferred -- Highland is the  
13 obligor on the note. It's about nine-and-a-half million  
14 dollars. And it was a note that was previously held by Acis  
15 and that was transferred to an entity by the name of Highland  
16 CLO Management, by Mr. Dondero.

17 Highland CLO Management, in turn -- Mr. Waterhouse  
18 references that there's sort of -- Highland doesn't have a  
19 beneficial interest with respect to it. But if you look at the  
20 retention applications that are set for hearing a little bit  
21 later today, you'll see that actually the debtors (sic) are  
22 claiming there is an interest in this, that the debtor has an  
23 interest in making sure that Highland CLO Management has a  
24 defense when it comes to the issue of was that transfer from  
25 Acis to Highland CLO Management a fraudulent transfer.

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1 And again, these are issues that Judge Jernigan has  
2 had to grapple with all throughout the bankruptcy case. There  
3 have been no -- there has been no adjudication that it was a  
4 fraudulent transfer; but certainly she's had to evaluate it in  
5 connection with four injunctions that were issued in connection  
6 with the Acis case.

7 First there was a -- excuse me -- a sua sponte  
8 injunction. Second there came an ex parte injunction. Third  
9 there was a preliminary injunction. And then fourth there was  
10 a plan injunction. And that plan injunction, Your Honor, is  
11 embodied in Exhibit Number 17. And again, all of these  
12 transfers and transactions -- part of the debt stack of  
13 Highland has been evaluated by Judge Jernigan.

14 Last in the debt stack, but certainly not least, Your  
15 Honor, we have the general unsecureds. And Mr. Waterhouse, in  
16 his deposition that was held in Dallas, estimated that perhaps  
17 the general unsecureds could be upwards of two billion dollars,  
18 all told.

19 Now, just looking at the twenty largest, we're still  
20 in the hundreds of millions, and we don't have the benefit of  
21 schedules yet. But this is -- this is the big dog. This is  
22 the big layer of debt. This is who is really the fulcrum here.

23 And keep in mind, Your Honor, this is a free-fall  
24 bankruptcy. No one knows where this is going to go. At the  
25 first-day hearings, debtor's Counsel referenced that there

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1 could be sales of assets and divestiture of certain things,  
2 operational restructuring. There's really no idea where this  
3 case is headed. And I think that's significant, Your Honor,  
4 because this is an operational restructure or perhaps a  
5 liquidation.

6 I hope not. I hope that this is an operational  
7 restructure and that all creditors can be paid either in full  
8 or close to in full, but that's significant. And the reason  
9 why it's significant here is because, Your Honor, you've got  
10 the fiduciary for that fulcrum debt voting with their feet with  
11 what could happen -- what should happen on a plan.

12 And they're saying we think this case should be  
13 administered in Texas. And I think, again, going back to what  
14 makes this case so unique, I think that's what makes it so  
15 unique is that there are -- just from a dollar perspective and  
16 volume perspective, the significant creditors and the committee  
17 with respect to who's a fiduciary telling you, Judge, we think  
18 this case should be administered in Texas. And those votes are  
19 going to be important with respect to any exit that happens  
20 here.

21 Your Honor, I'll hit sort of on another factor, the  
22 sort of forum's interest or a local interest in the  
23 controversy. And I concede, clearly -- and I think Your Honor  
24 has referenced in the past -- Delaware, when it -- when an  
25 entity is organized under Delaware law, that the forum state

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1 has an interest in protecting its entities. However, I will  
2 say, I think what's different here is --

3 THE COURT: Say that again?

4 MS. PATEL: I'm sorry, Your Honor. I probably  
5 misstated that. That the state of incorporation has an  
6 interest in entities that are --

7 THE COURT: Yeah, but --

8 MS. PATEL: -- formed under its state's law.

9 THE COURT: -- you're in the wrong court for that.

10 That's state court. This is --

11 MS. PATEL: I'm sorry?

12 THE COURT: -- the --

13 MS. PATEL: Oh, yeah.

14 THE COURT: You're in the wrong court for that. I  
15 don't care about that. This is --

16 MS. PATEL: All right.

17 THE COURT: -- this is federal court.

18 MS. PATEL: Fair enough. I'll take that one, then.

19 THE COURT: This is federal court. That's for the  
20 chancery and the governor.

21 MS. PATEL: Well, Your Honor, and going back just to  
22 the issue of the unique factors here, usually, Your Honor, in a  
23 motion to transfer venue, you have what I'll call relatively  
24 similarly situated courts, certainly if you've got a transfer-  
25 of-venue motion that was filed as early as the one that was



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1 filed in this case, within the first few weeks of the case, and  
2 within, I believe, two days of the committee's formation.

3 That's just not the scenario here, Your Honor. You  
4 have a bankruptcy court in Texas who is familiar with various  
5 aspects of the debtor's business. Is it familiar with every  
6 aspect of the debtor's business? No. But that certainly can't  
7 be said as to the Delaware Court either, that you are familiar  
8 with every aspect of the debtor's business.

9 Your Honor, in Texas there's not only a bankruptcy  
10 court, there's a district court who is familiar with all of  
11 the -- with aspects of the debtor's business, and that is the  
12 Honorable Judge Fitzwater.

13 And what I will say -- Your Honor was asking questions  
14 with respect to the judge -- the bankruptcy judge that it would  
15 be assigned to. I'm happy to address those from my  
16 perspective. But what I will note is that every appeal that  
17 stemmed out of the Acis bankruptcy case -- and there were in  
18 excess of ten -- every single one was transferred ultimately to  
19 Judge Fitzwater for adjudication.

20 So even if -- even if we look just one layer up from  
21 the bankruptcy court to the district court, Judge Fitzwater is  
22 intimately familiar. And now we've got three -- in connection  
23 with the Acis cases -- three appeals that are pending before  
24 the Fifth Circuit, two of which involve Highland or a Highland-  
25 related entity.

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1 Your Honor, I want to quickly touch on the --

2 THE COURT: Is it the practice in the -- it's the  
3 practice in our district court that once a district judge is  
4 assigned an appeal in connection with a bankruptcy, any further  
5 appeals in that bankruptcy go to that district judge. Is that  
6 the practice in Texas?

7 MS. PATEL: It's the practice, Your Honor. I don't  
8 believe that there's a specific local rule that says that that  
9 will happen, but that's functionally what happens. And  
10 sometimes you have to make a motion to transfer between two  
11 courts, but invariably, it usually goes to sort of either the  
12 first-filed court or kind of the first court to really get into  
13 a substantive issue.

14 THE COURT: Okay.

15 MS. PATEL: Your Honor, I'll touch on a couple more  
16 quick points. It is offensive to me when I read through the  
17 debtor's pleadings and that there is an implication that the  
18 Dallas court is somehow biased. I think of Judge Jernigan and  
19 I think of this Court and I think of virtually every bankruptcy  
20 court that I've ever had the privilege of appearing before as  
21 being fair and impartial. And this concept of bias, that's  
22 only grounded in the fact that the debtors have -- or I'm  
23 sorry -- the debtor has lost a few.

24 And I will say, just to kind of forestall that easy  
25 conclusion based on the opinions, I would note, in Acis'

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1 exhibits, if you look at Exhibit Number 12, that is -- it's an  
2 email that the court sent in connection with Acis' first  
3 confirmation hearing. And that was a confirmation hearing that  
4 occurred in August of 2018. And the court ultimately denied  
5 confirmation of the first sort of plan. And there were kind of  
6 three sub-plans. But the court denied it.

7 And so again, I'm offended that there would be even an  
8 implication that the court is somehow biased, because this  
9 isn't a scenario where there have been only adverse rulings to  
10 Highland in connection with the Acis bankruptcy case. Judge  
11 Jernigan has called the balls and strikes as she sees them,  
12 Your Honor.

13 Your Honor, I'll conclude with the following, which is  
14 that I would venture to guess that if this Court were in sort  
15 of -- if we reversed the scenario and this Court had expended  
16 hundreds of hours, hundreds of pages of opinions, untold hours  
17 of its courtroom staff's time, going through and poring through  
18 an exceptionally voluminous record, over 100,000 pages, and  
19 having expended over forty days of courtroom time, with that  
20 significant of an interest in the case and that expenditure of  
21 time, I would venture to guess that this Court would want this  
22 case transferred back to Delaware, if it had been filed  
23 anywhere else.

24 And so I would submit to Your Honor that this Court  
25 should -- this case should be transferred to Dallas for all of

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1 the reasons proffered by the committee and as joined by Acis.

2 Thank you, Your Honor.

3 THE COURT: You're welcome.

4 Anyone else in favor of the motion?

5 All right. This time it will be short. We're going  
6 to take a very short recess, and then I'll hear from the  
7 debtor.

8 (Recess at 11:50 a.m. until 12:00 p.m.)

9 THE CLERK: All rise.

10 THE COURT: Please be seated. I apologize. I know  
11 it's getting warmer and warmer in here. And we're trying to  
12 contact -- we're trying to find someone in Maintenance who's  
13 working today.

14 MR. POMERANTZ: It's usually motivation to get the  
15 hearings done quickly, in my experience.

16 THE COURT: Yeah, it's -- if I take off my robe, don't  
17 be offended. I do have clothes on underneath.

18 MR. BOWDEN: Thank you.

19 THE COURT: I heard you, Mr. Bowden.

20 All right, go ahead.

21 MR. POMERANTZ: Good afternoon, again, Your Honor.

22 Jeff Pomerantz, Pachulski Stang Ziehl & Jones, on behalf of the  
23 debtors-in-possession (sic). Before I go on to my prepared  
24 remarks, I just want to address a couple of the points that  
25 were raised by Mr. Clemente and Acis' Counsel.

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1 First, we are not aware of any formal statement that  
2 Judge Hale, in the Northern District of Texas, is not taking  
3 cases. So I think Your Honor's point was a good one. There's  
4 no definite -- there's no requirement, and it may or may not be  
5 that this case gets transferred, if Your Honor were to transfer  
6 it.

7 Second, Your Honor, Highland has -- there have been  
8 appeals made not only from confirmation of the plan but also  
9 from the involuntary itself. If the involuntary appeal  
10 succeeded, there wouldn't even be a bankruptcy case to be  
11 related to. And in any event, the case law says that events  
12 that may or may not happen in the future are not really  
13 relevant to the venue analysis.

14 Lastly, Your Honor, Mr. Clemente started by saying he  
15 thinks the facts are largely in dispute, and you heard Counsel  
16 then go through in detail, as did Acis' Counsel, about how  
17 there's no dispute that Judge Jernigan has a learning curve.

18 Of course they need to say that because that is the  
19 focus and the crux of their venue-transfer argument. As I will  
20 demonstrate in my comments and as the evidence is before the  
21 Court, other than the opinions that were written and other than  
22 the amount of time the court has spent, there is no real nexus  
23 between what happened in that case and what happened in this  
24 case.

25 We have no doubt that Judge Jernigan learned all about

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1 Acis, learned all about Acis' relationship to Highland. But  
2 the real issue before Your Honor is what does that have to do  
3 with this debtor, this debtor's assets and liabilities, and  
4 this debtor's operations. And as my comments will show, we  
5 think that's a significantly overblown argument.

6 Your Honor, during their presentation, Counsel really  
7 strayed a little bit from what the motion and the joinders sort  
8 of said. There they went through a painstaking analysis of the  
9 various factors supporting venue. I know Your Honor said that  
10 over three factors, you don't find that helpful, but the courts  
11 have relied on a series of factors.

12 And I think the reason why they have strayed away from  
13 that and focused on the committee being the one to support the  
14 transfer-of-venue motion and the facts of the Acis case is  
15 because when you pare it down, the actual factors demonstrate  
16 that there is no way the committee can carry its burden to  
17 demonstrate that venue should be transferred.

18 However -- Your Honor pointed to this at the  
19 beginning, in mentioning comments about forum-shopping -- the  
20 committee and Acis are really being disingenuous, and they have  
21 not told you the real reason that they want the case before  
22 Judge Jernigan.

23 At the first-day hearing, Your Honor, Acis said they  
24 intended to file a motion for an appointed trustee. The  
25 committee has told the debtor it intends to file a motion to

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1 appoint a trustee after this hearing. The motion has not yet  
2 been filed, Your Honor, because they want Judge Jernigan to  
3 rule on that motion. And it's not because she's familiar with  
4 this debtor's business, this debtor's assets, or this debtor's  
5 liabilities, because she generally is not. It is because she  
6 formed negative views regarding certain members of the debtor's  
7 management that the committee and Acis hope will carry over to  
8 this case.

9 The convenience of the parties and the interests of  
10 justice and how this case is so unique are just a pretext.  
11 They want a trustee to run the debtor, and they want Judge  
12 Jernigan and not Your Honor to rule on that motion. That, Your  
13 Honor, is not a proper reason to transfer venue, but rather a  
14 transparent litigation ploy.

15 Similarly, Acis also wants the case to proceed in its  
16 home court where it has enjoyed success in litigating against  
17 the debtor. Your Honor mentioned the conflicts-of-interest  
18 theories. They're not just conflicts of interest between two  
19 jointly administered debtors. These go to the crux of what the  
20 Acis case is about and significant claims against the debtor.

21 The Court may ask, appropriately -- and the Court  
22 did -- why would the debtor file the case in Delaware? Chapter  
23 11 is all about a fresh start. The debtor recognized concerns  
24 that the creditors had with certain aspects of its pre-petition  
25 conduct, and proactively appointed Brad Sharp as chief

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1 restructuring officer with expanded powers, to oversee the  
2 debtor's operations.

3           Mr. Sharp worked with the debtor and Counsel to craft  
4 a protocol for transactions that would be subject to increased  
5 transparency. The debtor didn't have to do that. As Your  
6 Honor mentioned at the first-day hearing, the debtor operates  
7 its business in the ordinary course. But given the  
8 circumstances surrounding this case, given the history, we  
9 felt, and the CRO, importantly, felt it was important to get on  
10 the table what the debtor, through the CRO, believed was  
11 ordinary and what was not, so we could have a transparent  
12 discussion, discussion that, while we've made headway with the  
13 committee, we have not yet been able to come to an agreement.

14           The debtor filed the case in this district because it  
15 wanted a judge to preside over this case that would look at  
16 what's going on with this debtor, with this debtor's  
17 management, this debtor's post-petition conduct, without the  
18 baggage of what happened in a previous case, which contrary to  
19 what Acis and the committee says, has very little to do with  
20 this debtor.

21           These form insufficient grounds, Your Honor, to  
22 overturn the debtor's choice of venue, and the motion should be  
23 denied.

24           I would like to now walk through the statutory  
25 analysis, something that Counsel avoided, because again, I



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1 think it highlights the weakness of their argument.

2 It is clear that the Delaware venue is proper, and  
3 1408 says the places where a Chapter 11 debtor can file the  
4 case. As the vast majority of debtors who file cases in this  
5 district, the debtor filed here because it was domiciled in  
6 Delaware. It is a Delaware LP. But it goes further than that.  
7 99.94 percent of its LP interests are owned by Delaware  
8 entities. And the general partner, Strand Advisors, is a  
9 Delaware general partner.

10 While many cases, Your Honor, before this court, rely  
11 on the domicile of one affiliate to bring other non-Delaware  
12 related affiliates before the court, that's not the case here.  
13 All you have, virtually, are Delaware entities, through the  
14 ownership structure.

15 As I will also discuss in a few moments, Your Honor,  
16 domicile is not the only connection that this debtor has to  
17 this district, as significant litigation matters involving the  
18 debtor, including those commenced by committee members, that  
19 was the catalyst to the filing, are pending in Delaware.  
20 Accordingly, the committee acknowledges, as they must, that  
21 Delaware is, of course, a proper venue.

22 However, they rely on 1412 which sets forth the  
23 standard -- test that the movant has to meet in order to  
24 transfer venue, either for the convenience of the parties or  
25 the interest of the justice.

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1 And courts, including the written opinions in this  
2 district by your colleagues, most often cite to the six factors  
3 in the CORCO decision in the Fifth Circuit in 1979. And as  
4 Judge Gross, in his 2016 opinion in Restaurants Acquisition  
5 makes clear, the movant bears the burden of demonstrating that  
6 the factors strongly weigh in favor of a transfer.

7 Similarly, Judge Gross stated in that case -- and I  
8 know Your Honor may not fully subscribe -- that courts  
9 generally grant substantial deference to the debtor's choice of  
10 forum.

11 And in the case here, where not only do you have the  
12 debtor is a Delaware entity, but virtually all of its holdings  
13 are well -- are Delaware entities as well, it is even more  
14 appropriate to defer to the debtor's choice of forum. As Judge  
15 Walsh said in his 1998 opinion at PWS Holding, it is a  
16 fundamental legal tenet that every citizen of a state is  
17 entitled to take advantage of the state and federal judicial  
18 process in that state.

19 So the question before Your Honor is whether the facts  
20 in this case strongly weigh in favor of a venue transfer such  
21 that the Court will disregard the debtor's reasoned business  
22 judgment to commence the case in this district?

23 We submit, Your Honor, that the committee and Acis  
24 have not come close to meeting that standard, and the CORCO  
25 factors do not support a transfer.

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1           The first one is the proximity of creditors. And the  
2 committee is focused on the fact that the committee -- the  
3 representative fiduciary of the estate -- has determined that  
4 venue is appropriate. But the factor not only looks at the  
5 number of creditors, it looks at the dollar amount of the  
6 creditors. And if you analyze -- an analysis of either  
7 demonstrates that convenience of the parties does not support a  
8 transfer of venue in this case.

9           The debtor has two secured creditors. Jefferies is  
10 headquartered in New York City. Frontier Bank is headquartered  
11 in Oklahoma. There was reference by Acis' Counsel to HCLOF.  
12 Their secured claim is unrelated to the note that was at issue  
13 in Acis, and there's nothing in the record to say that that  
14 secured instrument has anything to do with the Acis case.  
15 Neither of those creditors has weighed in on the motion to  
16 transfer venue.

17           So let's look at the unsecured creditors. Of the  
18 twenty that were listed in the debtor's petition, seven have  
19 Texas addresses. Five of those are debtor's either current or  
20 former law firms. Two of them are in the courtroom today. And  
21 as Your Honor I'm sure appreciates, debtor professionals --  
22 former debtor professionals are not usually active in  
23 bankruptcy cases. Indeed, none of them filed a notice of  
24 appearance in this case.

25           The other two that have Texas addresses are the claims

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1 related to Acis: the Acis claim and the Josh Terry claim.  
2 There are no other unsophisticated creditors that the Court  
3 needs to worry about that would not be able to travel to  
4 Delaware, as needed.

5 The two largest unsecured creditors in the top twenty  
6 are the Redeemer Committee and Patrick Daugherty, each of whom  
7 had pre-petition litigation pending against the debtor that  
8 they each commenced in the Delaware Chancery Court. And the  
9 arbitration proceeding that preceded the Redeemer chancery  
10 court litigation was pending in New York City.

11 UBS, a member of the committee, listed as number  
12 nineteen with a disputed and unliquidated claim, will likely  
13 claim it is the largest creditor of the estate. It is based in  
14 New York. It has litigation pending against the debtor in New  
15 York, and used Latham & Watkins' DC office for that litigation.

16 And lastly, the fifth largest creditor, Your Honor,  
17 Meta-e Discovery, is also on the committee. Where is their  
18 address? Stamford, Connecticut.

19 As Judge Gross reasoned in Restaurants Acquisition, in  
20 order to overcome the strong presumption in favor of the venue  
21 transfer, a transfer must substantially improve the  
22 administrative feasibility with respect to the creditor body as  
23 a whole. So the committee sits out there and Acis sits out  
24 there saying that it's convenient for the creditors, it's much  
25 more convenient in Dallas. Their actions belie their

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1 statements. All this litigation was focused on either Delaware  
2 or the Northeast. It is just simply disingenuous for them to  
3 argue otherwise.

4 The next factor, Your Honor, is the proximity of the  
5 debtor. And in applying this factor, the courts focus  
6 primarily on the parties who appear in court. The debtor  
7 retained Brad Sharp, and he has demonstrated its intention --  
8 and the debtor has demonstrated its intention of having Mr.  
9 Sharp be the face of the reorganization efforts before the  
10 Court.

11 Indeed, in cases where a CRO is reported, Your Honor,  
12 the CRO is more apt to testify in court than any other debtor  
13 representative. And I believe Mr. Sharp's testimony, which was  
14 uncontroverted, was that he expects that he and Mr. Caruso will  
15 provide the bulk of the testimony required from debtor  
16 representatives during this bankruptcy case; and that's because  
17 the debtor has given Mr. Sharp broad authority to evaluate the  
18 propriety of post-petition transactions and to pursue and  
19 analyze insider claims.

20 And at today's hearing the debtor will offer the  
21 testimony of Mr. Sharp and his colleague, Mr. Caruso, to  
22 support the relief requested. They have developed a  
23 substantial amount of knowledge regarding the debtor's assets,  
24 liabilities, and operations, in the six weeks they've been on  
25 the job; and that knowledge will continue to grow.

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1 And Mr. Sharp has significant experience, as he  
2 testified to, being a CRO in cases in this district; and he  
3 could travel just as easily to Delaware as he can to Texas.

4 While the debtor acknowledges that other debtor  
5 employees like Frank Waterhouse may be called to testify, as he  
6 was today, the involvement of the debtor's personnel in this  
7 court is likely to be immaterial. And he was the only Texas  
8 person called to testify in this case. And if the committee  
9 and Acis felt it was so important that representatives of the  
10 debtor be -- it would be easier for them to travel to court,  
11 they didn't call any witnesses in today, which is the most  
12 important hearing in the case.

13 Also, Your Honor, our offices, as you know, are in  
14 Delaware. And while it's true that we practice all around the  
15 country, we would need separate counsel if we were to -- if the  
16 case was to be -- to move.

17 And similarly, the committee retained Young Conaway,  
18 which took a significantly active role in the litigation  
19 leading up to today. That information and knowledge and  
20 expertise would be lost if the case was transferred.

21 Next, Your Honor, related, is the proximity of  
22 witnesses. And a I said, the committee can't demonstrate that  
23 witnesses in this case would find Texas a substantially more  
24 convenient forum than this court. And you would have expected  
25 them to have subpoenaed Texas witnesses if that were so

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1 important.

2 Location of assets, Your Honor, is one of the CORCO  
3 factors. And the committee makes a big point that all the  
4 decision-making is in Texas and all the people are in Texas and  
5 the office is in Texas. The courts that look at location of  
6 assets as being critical typically involve cases that are  
7 single-asset real-estate cases, or cases that are small local  
8 businesses that have significant regional connections.

9 But if you look at the debtor's assets here, it's not  
10 the case. Their assets generally include financial instruments  
11 and investments in a wide variety of public stock; advisory  
12 contracts; shared services; and interests in nonpublic hedge  
13 funds and private equity funds.

14 The assets are located throughout the United States  
15 and in Latin America, Korea, and Singapore. And the majority  
16 of the debtor's liquid assets are in New York. We were not --  
17 we don't dispute the point that there aren't significant people  
18 in Dallas and that the offices are in Dallas and all the  
19 employees. We don't dispute that. But the assets are far-  
20 flung around the country, and the cases, again, that focus on  
21 the assets, focus on local expertise that the court will bring  
22 to bear, particularly in real-estate cases with respect to  
23 valuation. You have nothing of that here.

24 The debtor intends to use its Chapter 11 to provide  
25 breathing room and to evaluate, hopefully in a constructive way

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1 with the committee, how best to maximize value for the debtor's  
2 assets through a consensual restructuring; and there's no  
3 reason to believe why Texas rather than this court, would be a  
4 more appropriate forum for this restructuring.

5 The last factor, Your Honor, is the economic  
6 administration of the estate, which the courts generally point  
7 to as the most important factor. And the committee points to  
8 five reasons, which is essentially retreads of its previous  
9 arguments.

10 Again, they argue a higher concentration of creditors  
11 in Texas and Midwest. That's not the case, as I mentioned.  
12 They argue that there's a higher concentration of professionals  
13 in Texas and Midwest. And if you look at all the  
14 professionals, they're all from national firms; they're all  
15 metropolitan areas that practice routinely before this Court.  
16 And the concept that the flights being different and the  
17 mileage being different is in any way -- is in any way  
18 important, is just not -- is just not the case.

19 People practice in a global, national world, these  
20 days. And if that argument succeeded, most of the -- your  
21 brethren and yourself would not have much to do, because that  
22 argument could support transfers in most cases.

23 THE COURT: Well, I think really goes to why -- I  
24 mean, I know this is the standards that are generally applied,  
25 but it's a case from 1979. It's really behind the times. I



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1 don't think the factors reflect corporate practice of  
2 bankruptcy reality of 2019.

3 MR. POMERANTZ: And that's exactly what Judge Gross  
4 said in the Caesar's opinion --

5 THE COURT: Right.

6 MR. POMERANTZ: -- which is cited in the material,  
7 that this argument, given technology, given frequency of air --  
8 ease of air travel, it's just not a relevant factor anymore.

9 And the two pages that the movants spent in the brief  
10 talking to you about how many direct flights there are from LA  
11 to Delaware as opposed to LA to Dallas, that, Your Honor, I  
12 think is just silly.

13 The committee also argues that most creditors would  
14 need to retain local counsel if they were here. Well, if you  
15 look, the case has been pending a month-and-a-half, and other  
16 than notices of appearance filed by committee members, there  
17 have only been two notices of appearance that have been filed  
18 that are unrelated to debtor entities. And one of those is  
19 Daugherty, who commenced litigation in chancery court. So the  
20 argument that is made typically in cases where they're filed in  
21 jurisdictions far off from where the debtor's operating is, is  
22 that it'll be burdensome on the mom-and-pop creditor, Your  
23 Honor, we don't have mom-and-pop creditors here. And there's  
24 nobody out there with material claims against the estate that  
25 will not have the ability and have trouble and demonstrated the

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1 willingness to hire Delaware Counsel.

2 The last argument --

3 THE COURT: Even when you do have mom and -- again, to  
4 comment on reality, even when you do have mom-and-pop creditors  
5 in businesses that are very locally focused, general practice  
6 today is to make their claims irrelevant, in that to the extent  
7 they have avoidance claims, they're paid on the first day.  
8 Their real concern is whether the business will continue or  
9 not.

10 Now, it's certainly true that pension claims are  
11 important, and proofs of claim are important. But we have  
12 many -- all courts have many procedures in place to ensure that  
13 those types of creditors can participate without having to go  
14 to the courthouse.

15 MR. POMERANTZ: Yes. So, Your Honor, Judge Gross also  
16 mentioned that in the Restaurants Acquisition case, which was a  
17 Texas-based --

18 THE COURT: He's a smart guy.

19 MR. POMERANTZ: We'll be sorry to see him go, Your  
20 Honor.

21 THE COURT: Yeah, absolutely.

22 MR. POMERANTZ: Which was a Texas-based restaurant  
23 chain that had more of a local flair. But he made the comments  
24 Your Honor made.

25 The last argument the committee makes is that Texas is

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1 more convenient. And this is really the crux, which I'll spend  
2 some time over the next few minutes.

3 Texas is more convenient -- convenient -- because the  
4 Texas bankruptcy court, where Acis is pending has, in their  
5 words, already expended great time and effort familiarizing  
6 itself with the debtor and its operations. You've heard  
7 statements like "learning curve". You heard statements about  
8 everything that the debtor -- that Judge Jernigan has found out  
9 about this debtor, and how important and how helpful it is, and  
10 how Your Honor will be behind the learning curve. We just  
11 don't buy that, Your Honor.

12 And aside from that argument, the arguments that the  
13 committee makes for transfer are arguments that could be made  
14 in any case before Your Honor.

15 THE COURT: Yeah, I was going to say that's kind of an  
16 interesting argument, because actually it assumes Judge  
17 Jernigan's going to ignore the rules of evidence in making  
18 factual findings, because you're limited to the record before  
19 you on a specific motion. And what fact you may have learned  
20 with regard to something a person has done, maybe that goes  
21 into questions of credibility on cross-examination or direct  
22 testimony, but to actually base your decision on a fact that's  
23 not in the record for the specific proceeding would be  
24 improper.

25 MR. POMERANTZ: Look, I agree, Your Honor. And the

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1 familiarity with the type of business -- if I wasn't speaking  
2 to Your Honor or your brethren or many other judges around the  
3 country, I'd say well, maybe there are certain judges who  
4 haven't dealt with large financial services company, may not  
5 know what a CLO, may not know what a hedge fund is or private  
6 equity fund is. I'm very confident that Your Honor has had  
7 many cases with sophisticated financial instruments, likely CLO  
8 obligations, so that Your Honor not only has a good base of  
9 knowledge that would give you the same base of knowledge that  
10 Judge Jernigan has, but as we've also found, you are a fairly  
11 quick study and that I have no doubt that you could come up-to-  
12 speed without very little effort.

13 So their argument is a grossly overstated  
14 interpretation of what the Acis case was about and that what  
15 was learned in that case has any relevance. As a part -- as a  
16 result of the Acis plan confirmation, Acis is no longer part of  
17 the debtor's organizational structure. The debtor owns no  
18 equity in Acis. And the debtor no longer provides any advisory  
19 services to Acis.

20 We admit that Judge Jernigan conducted many hearings,  
21 and she issued several lengthy opinions, and she heard from a  
22 variety of witnesses. And I'm sure Your Honor -- if Your Honor  
23 has not -- Your Honor might read the opinions that she wrote  
24 that are attached to the exhibits, the plan confirmation  
25 opinion, the arbitration opinion, the involuntary opinion; and

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1 you will conclude, I believe, as I have concluded, that ninety-  
2 five percent of that stuff has nothing to do with this debtor.

3 It focused on the CLO obligations -- CLO business, the  
4 relationship, the transfers of certain assets away from Acis  
5 that basically Acis is claiming were fraudulent conveyances,  
6 and that was the real focus; not on any of the debtor's  
7 business operations.

8 Acis was the advisory arm through which the debtor  
9 structured its collateral loan portfolio. The fees -- the  
10 uncontroverted evidence is the fees generated from the CLO  
11 business represent approximately ten percent of the debtor's  
12 revenue and that that will reduce over time, because since the  
13 market crash in 2009 the debtor has not created any new CLO  
14 funds. So there's no active management and advisory services  
15 going on for the CLOs. They're just being liquidated in the  
16 normal course. Their importance will continue to decrease.  
17 And even right now, it's only ten percent.

18 The debtor generates its revenues from trading public  
19 securities; its equity positions in a variety of nonpublic,  
20 private-equity, and hedge funds; and advisory and back-office  
21 service provided to third parties. It is the monetization of  
22 those assets that will provide the basis for the restructuring  
23 of this debtor. And Judge Jernigan's prior experience with the  
24 small sliver of what the debtor's business currently is, will  
25 be only marginally relevant, at all.

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1 Acis didn't have any other balance-sheet assets. They  
2 were basically an advisor of CLOs.

3 For example, Judge Jernigan has no experience or  
4 knowledge surrounding the debtor's multi-strat. fund; its  
5 Korean, Latin American, or Singapore private-equity  
6 investments; its investments in the PetroCap funds; or the  
7 other myriad of assets that are on the debtor's balance sheet  
8 which Your Honor will likely will hear about in connection with  
9 the hearings that will go on later.

10 The committee and Acis make a big point of arguing  
11 that Judge Jernigan is familiar with the shared-service and  
12 management agreements between Acis and the debtor. However,  
13 there was a lot of testimony from the podium on that. The only  
14 testimony before Your Honor is that the contracts are  
15 different. Mr. Waterhouse wasn't even familiar with the  
16 contracts, couldn't provide any testimony. But Mr. Sharp  
17 testified that the type of shared-service and advisory  
18 agreements for CLOs are markedly different than the type of  
19 services and advisory agreements for non-CLO entities. While  
20 Acis' Counsel stood up there and said there's a template and  
21 they're pretty much the same, that was purely argument. There  
22 was no evidence in the record to reflect that.

23 And in fact, the only two agreements that involved  
24 Highland in the Acis case were these two agreements. But  
25 again, they're like apples and oranges.

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1 In any event, Your Honor, one of the matters that Mr.  
2 Sharp is focusing on will be the appropriate economic  
3 arrangement between the debtor and its affiliates and  
4 nonaffiliates, through its shared-services and advisory  
5 agreements. That has been a focus of DSI's analysis. The  
6 committee has indicated that's something that they want to  
7 focus on. And Mr. Sharp will come up with a recommendation as  
8 to what those should be, and it'll be that recommendation  
9 that'll be based on the market rate for these contracts in  
10 these particular businesses that will be relevant for Your  
11 Honor to consider, at some point.

12 They attached a post-confirmation opinion that Judge  
13 Jernigan issued with respect to denial of a motion to seek  
14 arbitration regarding provisions of those agreements. But if  
15 you read that opinion carefully, you will see that the primary  
16 issues in that case were whether an arbitration provision  
17 actually survived, given that the last version of the agreement  
18 did not have them -- there were five different iterations in  
19 each of the agreements. And after concluding that the  
20 arbitration provision did survive, she ultimately ruled that  
21 that notwithstanding, she would not enforce arbitration because  
22 the claims were too related to the other claims that were being  
23 asserted. Again, nothing to do with the debtor's business.

24 In fact, Your Honor, after today, I have no doubt that  
25 Your Honor will be a lot more familiar -- if Your Honor is not

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1 already -- with what the debtor does. So Your Honor will hear  
2 testimony from Mr. Caruso; Your Honor will hear testimony from  
3 Mr. Sharp, about various aspects of the debtor's business, what  
4 it's doing, its management structure, how that structure is  
5 working. All that you will hear, which will put you in an  
6 advanced state, compared to Judge Jernigan, as opposed to being  
7 behind.

8 And there are other aspects of this case that are on  
9 the way that have nothing to do with Acis. For example, we  
10 just filed a motion to approve ordinary-course bonuses to  
11 employees. And we may also seek approval of a KERP and a KEIP.  
12 Acis had their own employees, and Judge Jernigan had no special  
13 knowledge of the debtor that would put her in a better position  
14 to give her an advantage over this Court in determining an  
15 appropriate compensation structure.

16 It isn't that difficult. Your Honor hears it all the  
17 time: KEIPs, KERPs. Judge Jernigan hears it all the time. My  
18 point is, Your Honor, there's nothing that would help her, from  
19 her knowledge of Acis, that would justify a transfer of venue.

20 They also stress that -- in their papers, that Judge  
21 Jernigan heard a lot of testimony from debtor's management.  
22 But they really don't discuss what the content of that  
23 testimony is or how it's, in any event, relevant to this case.  
24 They just really want to rely on the sheer volume of  
25 information that they have foisted on Your Honor, citing to the



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1 entire record, by saying there's so much; there's been hundreds  
2 of pages, dozens of hearings, and then that means Judge  
3 Jernigan is in a much better position.

4 If they wanted to point to specific things in the  
5 record where the judge had specific knowledge, they could have.  
6 They shouldn't (sic) have. And they're trying to do this on a  
7 big holistic view, but when Your Honor looks at the record, I  
8 think Your Honor will conclude otherwise.

9 In any event, it's not really -- they don't explain  
10 why familiarity with the debtor's management is at all  
11 relevant. Look, they clearly want a trustee in this case and  
12 believe that because Judge Jernigan found debtor's management  
13 to not be credible, she'll be more apt to appoint a trustee  
14 than this Court. But that argument doesn't withstand scrutiny.

15 This case is different. This case is being managed by  
16 a CRO. This case had the debtor file a motion it didn't have  
17 to file for ordinary-course protocols. This case has -- thus  
18 far, you haven't heard anything about any discovery disputes,  
19 you haven't heard anything -- although you heard a couple weeks  
20 ago there might be issues with cooperation, we provided a  
21 substantial amount of documents, produced witnesses, in a  
22 significantly accelerated time frame. You have heard nothing  
23 about that.

24 So any un-cooperation or difficulty of any -- that  
25 they may have encountered in the Acis case, there's no evidence

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1 that that's occurring here, for good reason; because Mr. Sharp  
2 is in charge. And although he is still reporting to Mr.  
3 Dondero, as his corporate structure, Mr. Dondero can terminate  
4 him, and if he terminates him, he has to give notice. That's  
5 appropriate. That's one of the issues we address in connection  
6 with the U.S. Trustee's concerns with the CRO motion. In order  
7 to file a corporate governance, he has to report. But there  
8 are certain things, as you'll hear later, that he has been  
9 given primary responsibility for.

10 Your Honor, Chapter 11 is about giving a debtor a  
11 fresh start, and this court is no -- this case is no exception.  
12 This Court is fully capable of evaluating the veracity of the  
13 debtor's witnesses; and transferring the case to Judge  
14 Jernigan, when the real motivation is because of how she has  
15 dealt with the prior case -- which they may not say it, but  
16 that's clearly what's happening here -- would be unduly  
17 prejudicial to the debtor.

18 We have nothing against Judge Jernigan. She is a fine  
19 jurist. But in this case I think it's a challenge and there's  
20 a reason why we decided to have the case filed here.

21 And then I'll also point to Your Honor the significant  
22 adversity between the two estates. Your Honor mentioned that.  
23 Counsel said, well, it happens in all cases. True. We've been  
24 involved in many, many cases with multi debtors, that they have  
25 issues in intercompany claims. That's a fact of modern

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1 corporate life.

2 But this is different. The whole -- one of the -- the  
3 most significant asset of Acis are their claims against this  
4 debtor. How those claims are prosecuted and when they succeed,  
5 may make or break the Acis case as to whether unsecured  
6 creditors get paid or not.

7 In a case like this, this factor does not support a  
8 transfer of venue; we argue that it supports keeping the case  
9 before Your Honor so that it can maintain the separateness of  
10 the estates.

11 In conclusion, Your Honor, we don't believe the  
12 committee has come close to satisfying its burden that a change  
13 of venue is appropriate under 1412. And as I mentioned at the  
14 beginning of my presentation, the committee's motive in  
15 bringing the motion and Acis' motive in joining the motion is  
16 clear. Even though the debtor has installed a CRO with  
17 expanded powers, with impeccable credentials to address  
18 creditor concerns, the committee and Acis are focused on the  
19 appointment of a Chapter 11 trustee and believe the transfer of  
20 the case to Texas is the most likely to get that goal  
21 accomplished.

22 But rather than filing the case -- or filing a trustee  
23 motion here, they took their shot on a venue motion and hope  
24 that Your Honor will give them a shot to do it in Texas.

25 Your Honor, for those reasons, we respectfully request

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1 that Your Honor deny the motion.

2 THE COURT: Thank you.

3 MR. POMERANTZ: Does Your Honor have any more  
4 questions?

5 THE COURT: No.

6 MR. POMERANTZ: Thank you, Your Honor.

7 THE COURT: Reply?

8 MR. CLEMENTE: Briefly, Your Honor. I will be brief.  
9 It will be a little less organized, because I'll just run  
10 through some points very quickly.

11 THE COURT: Okay.

12 MR. CLEMENTE: First of all, on Restaurant  
13 Acquisitions, I believe in that opinion, Your Honor, there were  
14 creditors that supported venue in Delaware. We do not have a  
15 single creditor on the record supporting Delaware -- excuse  
16 me -- supporting venue in Delaware.

17 Regarding the litigation in New York and Delaware,  
18 that's a red herring, Your Honor. They're forced creditors.  
19 They were forced to bring lawsuits to achieve their view of  
20 justice. It's not relevant to whether -- the location of  
21 that -- those lawsuits being in Delaware and New York. They  
22 were forced to bring those lawsuits in order to get paid by Mr.  
23 Dondero and the debtor.

24 Your Honor, we didn't call witnesses this morning,  
25 because we believe -- as I mentioned in my argument -- that the

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1 uncontroverted facts support our venue-transfer motion. The  
2 other motions are their burden, Your Honor. And so I wanted to  
3 remind Your Honor of that.

4           Regarding Young Conaway, obviously, we shouldn't -- it  
5 shouldn't be held against us that we decided that the smart and  
6 prudent thing to do is to have able Co-Counsel advise us as we  
7 proceed in front of Your Honor. So I believe that that's  
8 something that simply is of no moment.

9           The location of the assets, Your Honor, these are  
10 financial instruments. They're interests in limited  
11 partnerships. They're documents. They're things that are  
12 created by documents. And again, it's not controverted.  
13 That's all located in Dallas, Your Honor.

14           So this idea of far-flung assets throughout the  
15 country just simply isn't true. These are documents. They're  
16 interests. They're things that exist on paper.

17           Your Honor, we have not made this about the mom-and-  
18 pop creditors. We take Your Honor's comments to heart on that.  
19 As Counsel for Acis suggested, this is about the large body of  
20 unsecured creditors that are sitting at the bottom of this cap  
21 structure with oversecured creditors on top of it. And this  
22 large body of unsecured creditors has said we believe that  
23 venue is appropriate in Dallas.

24           Regarding the rules of evidence, of course Judge  
25 Jernigan is not going to ignore the rules of evidence. But

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1 we're talking about judicial efficiency.

2 For example, when I need to look at an indenture, I  
3 know in article 2 it's going to have payment terms. That's the  
4 type of thing that we're talking about, Your Honor; not that  
5 she's going to pre-judge or ignore the rules of evidence as she  
6 makes her determinations.

7 Finally, Your Honor, two things that I would -- that I  
8 would like to say. The testimony you may hear this afternoon,  
9 obviously that should not factor into what you're up the  
10 learning curve today, right now, in terms of considering the  
11 venue motion. That would put the cart before the horse, I  
12 think.

13 And, Your Honor, I'd be remiss if I didn't talk about  
14 this ordinary-course motion that we keep hearing about. If  
15 they didn't need it, they shouldn't have filed it. But  
16 instead, what they're trying to do is create some type of  
17 transparency and legitimacy around transactions that I think  
18 we'll make clear, are not in the ordinary course.

19 And the final point that I would make there, Your  
20 Honor; it's interesting Mr. Pomerantz referred to the multi-  
21 strategy transaction. That one is -- Your Honor, I will  
22 call -- a doozy. And you will hear more about it this  
23 afternoon, to the extent Your Honor decides not (sic) to keep  
24 venue.

25 With that, unless you have questions for me, I'll sit

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1 down.

2 THE COURT: No questions.

3 MR. CLEMENTE: Thank you.

4 THE COURT: Thank you.

5 MS. PATEL: Your Honor, I'll be brief, and I won't  
6 repeat anything that Mr. Clemente, on behalf of the committee,  
7 said. But I did want to just address kind of the first point  
8 Mr. Pomerantz made with respect to Judge Hale, and he's not  
9 aware of any formal statement that Judge Hale is not taking  
10 cases. Your Honor, that's accurate. I'm not aware of any  
11 formal statement that Judge Hale is not taking cases either.

12 So to answer Your Honor's question, in terms of random  
13 assignment, in the Northern District of Texas, where I have  
14 practiced my entire career, and primarily practice before the  
15 courts that are there -- and I'm a former law clerk to Judge  
16 Hale also -- I will say that although there may be a random  
17 assignment, it is not -- absolutely not unheard of that when  
18 you've got the matter -- for example, if a case were assigned  
19 to Judge Hale, but Judge Houser were to hear first-day matters  
20 and other significant matters, that Judge Hale would then  
21 transfer that case for judicial efficiency and economy within  
22 the district, to Judge Houser for further proceedings.

23 In other words, the Northern District of Texas always  
24 finds the easiest way in which to handle matters. And I am  
25 confident, Your Honor, that if this matter were transferred to

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1 the Northern District of Texas, that despite whoever it would  
2 be assigned to, that everyone is well aware of the time that  
3 Judge Jernigan has spent becoming familiar with Highland, these  
4 issues, and the amount of court resources that have been  
5 expended, such that this case would be transferred to Judge  
6 Jernigan.

7 But perhaps that's just a question for Judge Jernigan  
8 and her courtroom staff or the Northern District of Texas and  
9 the courtroom -- I'm sorry -- the court clerk or the staff  
10 that's there.

11 Your Honor, one last very quick point. The comment  
12 was made that -- with respect to CLOs that Highland hasn't had  
13 a new CLO since 2009. That, Your Honor, is because every new  
14 CLO that was issued from 2009 going forward to 2017, every one  
15 of those was issued in Acis. Acis was the structured-credit  
16 arm of Highland. It is how it issued new CLOs.

17 Indeed, it issued seven CLOs under Acis, with over two  
18 billion dollars in assets under management. The fact that  
19 there have been no new CLOs since then, simply means that they  
20 haven't been able to get one off the ground.

21 But make no mistake, Your Honor, the CLO business is  
22 valuable enough that it is now the subject of significant  
23 litigation because of all of the attempts to transfer those CLO  
24 assets away. So in terms of the court's familiarity, I would  
25 submit, again, that the bankruptcy court is clearly more



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1 familiar with a significant piece of Highland's business.

2 One last thing, Your Honor, and somewhat similar to  
3 that, that Judge Jernigan was not familiar with the Korean  
4 entities, the Singapore entities, or the multi-strat. I submit  
5 to Your Honor that this Court hasn't been exposed to those  
6 things as well, other than conclusory statements that well,  
7 we've got some Korean assets; oh, we've got some Singapore  
8 assets; and we've got multi-strat; and other than Mr.  
9 Waterhouse's, like, five-minute testimony at the first-day  
10 hearing where I was questioning him with respect to the assets  
11 which he didn't really quite know about what's inside a  
12 multi-strat.

13 Other than that, this Court hasn't been exposed either  
14 to those assets, so when we're looking at the broad playing  
15 field rather than looking at specific assets, there is a  
16 learning curve. Judge Jernigan is further along it with  
17 respect to certain things. Otherwise both courts are similarly  
18 situated or neutral to each other. But it's those assets that  
19 she is familiar with, the business model of Highland, and that  
20 further along the learning curve that she is, that's what's  
21 significant here, Your Honor.

22 And that will play into, clearly, what will ultimately  
23 be how Highland is going to restructure. Again, the creditors  
24 here have voted with their feet in filing this transfer motion.  
25 And these are the very same creditors, Your Honor, that will be

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1 necessary in order for this -- if it's going to be a successful  
2 restructure, they're the ones that are necessary to make it a  
3 successful restructure. Thank you.

4 THE COURT: You're welcome.

5 All right, let's break for lunch until 1:45. And when  
6 I come back at 1:45 -- when we come back at 1:45, I am going to  
7 issue an oral decision on this motion. All right.

8 (Recess at 12:39 p.m. until 1:47 p.m.)

9 THE CLERK: All rise.

10 THE COURT: Please be seated.

11 Okay, good afternoon. Thank you for coming back. I'm  
12 now prepared to rule on the motion to transfer venue, which I'm  
13 going to grant.

14 So I think, as I hinted at during argument, that the  
15 case law that we're kind of clinging to on motions to transfer  
16 venue, really do not reflect the modern reality of Chapter 11  
17 practice in the U.S. and internationally. And I think a lot of  
18 the parts of the test really don't reflect what's going on  
19 generally in Chapter 11 cases.

20 The thing I take greatest umbrage -- no, "umbrage"  
21 isn't the right word -- but disagree with the most is the idea  
22 that there's somehow a strong presumption of the debtor's  
23 choice of forum.

24 Look, every debtor that files bankruptcy -- certainly  
25 every sophisticated Chapter 11 debtor that files bankruptcy --

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1 is engaged in forum-shopping. There is an element to that.

2 Where you file will depend on a lot of things that are unique  
3 to the forum.

4 I don't think you need to be ashamed of that. I don't  
5 think that's bad. As long as the venue you're choosing is  
6 appropriate under the law, certainly you're going to make  
7 decisions based on what the law is in that particular district,  
8 perhaps even a preference to individual judges or judge in that  
9 district.

10 To compound that with a strong presumption in favor of  
11 the debtor is to really give a boost to the debtor's choice of  
12 forum, which is made -- included in the decision-making process  
13 is an element of forum-shopping, to a level that makes it very  
14 difficult to overcome that presumption.

15 Of course, the creditors that file a motion to  
16 transfer venue are engaged in forum-shopping themselves.  
17 Otherwise, why would they be switching forums and going for a  
18 different location. Again, I don't think that the word "forum-  
19 shopping" should have the negative connotation that it has come  
20 to have in the law. It is the reality of bankruptcy practice.

21 Now, if that's involved -- if that goes a step further  
22 and somehow involves chicanery or something inappropriate just  
23 from an ethical standpoint, of course that's problematic. But  
24 there's absolutely no indication here whatsoever that anyone,  
25 on behalf of the debtor or the creditors or the Dallas court or

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1 the Delaware court, is doing anything other than acting  
2 appropriately.

3 The question about a motion to transfer venue is  
4 whether the motion should be granted by a preponderance of the  
5 evidence. If you add a strong presumption, you're turning it  
6 into a harder motion to be granted; and I don't think that's  
7 appropriate.

8 However, I find the laundry list of factors that are  
9 generally discussed to be irrelevant or almost irrelevant to  
10 the actual issues that are going on, particularly in a case  
11 like this. And I'll get to that in a second.

12 So six of the debtors are located in Texas; UBS is  
13 located in New York. UBS is located everywhere. Wells Fargo  
14 is located everywhere. Certainly companies have executive  
15 suites. But whether or not that should be the decision about  
16 where a case should file, to me, isn't particularly clear. It  
17 depends on the facts of the case.

18 I think a more general approach that would involve  
19 looking at the facts and circumstances of a case and seeing  
20 whether it points to a specific jurisdiction might be a more  
21 helpful way of proceeding. And that's what this case is really  
22 about.

23 This is a unique case, I think. It is a different  
24 case than those that we usually run into. And although maybe  
25 not completely different from every case, but in any event,

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1 this case is very focused on responding to existing litigation.  
2 And that existing litigation of a former affiliate, as of a few  
3 months ago, and a pending appeal that could make it a current  
4 affiliate, is located in the Northern District of Texas.

5 The judge in the Northern District of Texas has done a  
6 tremendous amount of work and has done -- issued a number of  
7 opinions, had a number of trials. That work creates a  
8 familiarity with the facts, issues, and players in a case  
9 which, while it may not affect the actual decision based on  
10 evidence on a motion-by-motion basis, certainly could color a  
11 judge's approach to a case.

12 Judges are human. Judges make judgments over time as  
13 to the parties, as to the lawyers. That's not inappropriate,  
14 as long as you stick by the rules of evidence. But it  
15 certainly can color what credibility you might give to a  
16 witness or to counsel.

17 I think here we have a situation where the real  
18 gravitas of this case is in Dallas. The two facts that really  
19 come out to me are, in this case, the fact that the executive  
20 suite is very focused and very Dallas-oriented. It's a global  
21 empire, but it's clearly focused in Dallas. And the existing  
22 litigation in the Acis bankruptcy that's been going on for some  
23 time; those are the two predominant factors.

24 Everything else kind of falls away. The creditors are  
25 scattered. The assets are scattered. The economic

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1 administration isn't being affected one way or the other. I  
2 mean, people can get on planes and you can go to Philly or you  
3 can go to Dallas. Either way, you're stuck on American  
4 Airlines. But so be it.

5 It can be done. And as a result, I think that the  
6 best solution here, to give the debtors a fair shot at  
7 reorganization, but to balance the creditors' rights and the  
8 creditors' desires, is to move the case to Texas.

9 And on that latter point, just to finish up. As I  
10 said with my previous decision in EFH, it was striking in that  
11 case that only one creditor moved to transfer venue and that  
12 none of the other creditors either actively opposed or simply  
13 stayed silent with regard to that motion, including significant  
14 creditors, like the official committee.

15 In this case, we have the opposite. We have the  
16 debtor defending its venue choice, of course. But there's a  
17 lot of silence, because there's no one else on that side. I  
18 thought it highly significant that Jefferies and -- is it  
19 Fortress?

20 UNIDENTIFIED SPEAKER: Frontier.

21 THE COURT: Frontier, thank you. That Jefferies and  
22 Frontier did not take a position. And no other creditors  
23 opposed the committee's motion. And the committee consists of  
24 a series of very large creditors.

25 So I think that given these facts and circumstances,

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1 particularly the unique nature of the ongoing litigation and  
2 the existing tie to Dallas, the executive suite and management,  
3 principal place of business, if you will, being focused in  
4 Dallas, and creditors -- as Counsel said -- voting with their  
5 feet to move the case to Dallas, and applying just a good old  
6 fashioned preponderance of the evidence standard, that the  
7 Court should grant the motion, which I will do.

8 Now, I need an order. And we will get the machinery  
9 in place, as soon as I get the order signed, to transfer the  
10 file as quickly as possible.

11 I did call Judge Jernigan prior -- right before I came  
12 out -- well, right before I went and got lunch and then came  
13 out -- to inform her what I was going to do, so the Dallas  
14 court is aware that this is -- that this is an issue that's  
15 coming their way.

16 Is there anything -- I'm not going to create a lot of  
17 law of the case for Judge Jernigan on matters that don't need  
18 to be decided today. Is there anything the parties actually  
19 agree on that needs to go forward today or can go forward  
20 today? If not, I'd rather just save everything for Judge  
21 Jernigan to have a fresh look at. I know that she did mention  
22 that she has availability on her calendar over the next several  
23 weeks. So you should be able to get on it rather quickly, once  
24 the case gets transferred.

25 We used to send big boxes in the mail to do this, but

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1 now it's just hitting a couple buttons on a computer to take  
2 care of that.

3 So is there anything we could -- we need to decide?

4 Okay. Just a question. Obviously there are estate  
5 professionals -- Pachulski not really a problem, since you'll  
6 stay in the case, but I'm thinking of Young Conaway -- and I  
7 don't know if there are any other firms that are Delaware firms  
8 that might fall out of the case that would be subject to the  
9 Court. But I'll leave that for Judge Jernigan to decide  
10 whether to retain them for a limited period of time or to pay  
11 them or not pay them. Hopefully, of course, they've earned  
12 their money; they should be paid.

13 Yes, sir.

14 MR. KHARASCH: Your Honor, Ira Kharasch of Pachulski.  
15 I think Your Honor, there is one vital matter that you should  
16 hear today and rule on. I would think it would be generally an  
17 easy motion. It is the application to employ the CRO. That is  
18 within the debtor's business judgment, given -- as we described  
19 the reasons for that, considering the concerns raised by  
20 creditors.

21 I think it's critical that the CRO be formally  
22 engaged. They've done a tremendous amount of work in the past  
23 six weeks. They've been at the company full time, for a team,  
24 for a month. They have done a lot of good stuff in this case.  
25 They have a lot more things to do.



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1           The CRO has been tasked under the modified -- under  
2 the protocols, with broadened authority to take all kinds of  
3 and accept all kinds of decision-making over key decisions of  
4 this case, involving insider transactions, ordinary-course  
5 transactions. We've done a lot of work modifying the protocols  
6 that relate to that.

7           This company is operating every day. I think the CRO  
8 and his team deserve some comfort that they should get employed  
9 as of today, Your Honor. I -- you know --

10           THE COURT: Let me hear from the committee.

11           MR. CLEMENTE: Thank you, Your Honor. Matthew  
12 Clemente on behalf of the committee.

13           Your Honor, we don't agree with that. Again, it's not  
14 about DSI being paid or not being paid. As Your Honor  
15 mentioned with Young Conaway, that isn't the issue. But to the  
16 extent Your Honor has any familiarity with the motions, they're  
17 all intertwined. The CRO is all part of the protocols that  
18 they're advancing in the ordinary-course motion.

19           So this isn't about simply retaining a professional to  
20 ensure that that professional gets paid. It really is about  
21 setting what I like to call concrete pillars in the ground in  
22 terms of how the debtor views the case should be managed going  
23 forward. And I think based on Your Honor's ruling, that's  
24 something that Judge Jernigan should be given the opportunity  
25 to weigh in on.

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1           So again, it's not about Mr. Sharp and his firm  
2 getting paid. I don't believe that that is the issue. They  
3 can continue doing what they've been doing, up to this point,  
4 just like we have, for example, at Sidley, and the rest of the  
5 professionals that haven't been retained. And I don't see why  
6 that should cause a problem.

7           But we do believe that that is integrated with the  
8 other suite of motions that would be before Your Honor; and we  
9 think it's appropriate for Judge Jernigan to make those  
10 decisions.

11           THE COURT: All right. Well, I don't view a retention  
12 application to be an emergent basis to hear a motion anyway.  
13 But I'm certainly not going to agree to sign it over objection  
14 of the committee, given how I just ruled. So --

15           MR. CLEMENTE: Thank you, Your Honor.

16           THE COURT: -- I'd also say. So I'd ask the committee  
17 Counsel to circulate a form of order and submit it under  
18 certification of counsel. I think the simpler the better; just  
19 for the reasons set forth on the record, and it's transferred.  
20 Don't put a lot of findings in there. That'll just cause  
21 trouble. That's my belief. But you can negotiate what you  
22 want to negotiate, and as soon as that's ready, upload it,  
23 inform chambers, we'll get it signed, and we'll start the  
24 machinery in place.

25           MR. CLEMENTE: Great. Thank you very much, Your

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1 Honor. We appreciate it.

2 THE COURT: All right. We're adjourned.

3 (Whereupon these proceedings were concluded at 2:02 PM)

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APP. 0114

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C E R T I F I C A T I O N

I, Clara Rubin, certify that the foregoing transcript is a true  
and accurate record of the proceedings.



December 3, 2019

CLARA RUBIN

DATE

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<b>Ziehl (6)</b> 10:6;11:15;13:14, 21;21:19;75:22	<b>2011 (2)</b> 24:15;26:11 <b>2016 (1)</b> 81:4 <b>2017 (1)</b> 103:14 <b>2018 (5)</b> 16:8,21;61:5; 65:16;74:4 <b>2019 (4)</b> 13:18;60:20,21; 88:2 <b>24 (2)</b> 37:11,21 <b>25 (2)</b> 37:11,21 <b>26 (4)</b> 39:15;40:23; 59:17,25			
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<b>1 (7)</b> 37:9,9,20;53:3; 59:17;60:8;66:17 <b>1:45 (3)</b> 105:5,6,6 <b>1:47 (1)</b> 105:8 <b>10:48 (1)</b> 41:8 <b>100,000 (1)</b> 74:18 <b>1014 (1)</b> 44:1 <b>11 (10)</b> 17:21;45:13; 78:23;80:3;86:24; 97:10;98:19;105:16, 19,25 <b>11:05 (1)</b> 41:8 <b>11:50 (1)</b> 75:8 <b>12 (2)</b> 10:16;74:1 <b>12:00 (1)</b> 75:8 <b>12:39 (1)</b> 105:8 <b>1408 (1)</b> 80:3 <b>1412 (3)</b> 64:8;80:22;98:13 <b>15th (1)</b> 60:21 <b>17 (2)</b> 60:13;69:11 <b>18 (2)</b> 37:9,20 <b>1979 (2)</b> 81:3;87:25 <b>1998 (1)</b> 81:15	<b>3</b> <b>3 (2)</b> 37:10,20 <b>30 (1)</b> 15:21 <b>30th (1)</b> 61:5 <b>31st (1)</b> 60:20			
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<b>2 (5)</b> 38:17;60:8,11; 66:18;101:3 <b>2,000 (4)</b> 51:24;53:3;67:18, 20 <b>2:02 (1)</b> 114:3 <b>2006 (3)</b> 24:10;29:7,8 <b>2009 (3)</b> 92:13;103:13,14	<b>9</b> <b>9 (2)</b> 37:10,21 <b>99.94 (1)</b> 80:7			

## EXHIBIT 2

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
) Chapter 11  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) January 9, 2020  
) 9:30 a.m. Docket  
Debtor. )  
) DEBTOR'S MOTION TO COMPROMISE  
) CONTROVERSY WITH OFFICIAL  
) COMMITTEE OF UNSECURED  
) CREDITORS [281]

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TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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1                   DALLAS, TEXAS - JANUARY 9, 2020 - 9:56 A.M.

2                   THE COURT: All right. Let's roll to Highland now.  
3 Let's get appearances from lawyers in the courtroom, please.

4                   MR. POMERANTZ: Good morning, Your Honor. Jeff  
5 Pomerantz; Pachulski Stang Ziehl & Jones. Happy New Year,  
6 Your Honor.

7                   THE COURT: Happy New Year.

8                   MR. POMERANTZ: Here on behalf of the Debtor.

9                   THE COURT: Okay. Thank you.

10                  MS. HAYWARD: Good morning, Your Honor. Melissa  
11 Hayward and Zachery Annable on behalf of the Debtor.

12                  THE COURT: Good morning.

13                  MS. LAMBERT: Lisa Lambert, and I think Ms. Kippes  
14 will be joining me, representing William Neary, the United  
15 States Trustee.

16                  THE COURT: Thank you.

17                  MS. CHIARELLO: Good morning, Your Honor. Annmarie  
18 Chiarello and Rakhee Patel here on behalf of Acis Capital  
19 Management, LP and Acis Capital Management GP, LLC.

20                  THE COURT: Thank you.

21                  MR. CLEMENTE: Good morning, Your Honor. Matthew  
22 Clemente from Sidley Austin on behalf of the Official  
23 Committee of Unsecured Creditors. With me today are my  
24 partners Dennis Twomey and Penny Reid.

25                  THE COURT: Okay. Good morning. All right. Is that

1 all of the courtroom appearances?

2 All right. We have several people on the phone. I think  
3 most of them are just listening in. If you're on the phone,  
4 though, and you wish to appear, you may do so at this time.

5 MR. BENTLEY: Good morning, Your Honor. This is  
6 James Bentley of Schulte Roth & Zabel. Also on the line is my  
7 co-counsel, Joseph Bain of Jones Walker. We represent the  
8 Issuers.

9 THE COURT: Okay. Good morning.

10 MS. MASCHERIN: Good morning, Your Honor. This is --

11 MR. MAXCY: Good morning. Patrick --

12 MS. MASCHERIN: Good morning, Your Honor. This is  
13 Terri Mascherin of Jenner & Block. Also on the line with me  
14 is my partner, Mark Hankin. We represent the Redeemer  
15 Committee of the Highland Crusader Fund, which is one of the  
16 members of the Unsecured Creditors' Committee.

17 THE COURT: Okay. Good morning.

18 MR. MAXCY: Good morning, Your Honor. This is  
19 Patrick Maxcy from Dentons US, LLP on behalf of Jefferies,  
20 LLC.

21 THE COURT: Okay. Thank you. All right. Well, I  
22 guess that is it for the phone appearances.

23 Mr. Pomerantz, we're -- we have just one matter on the  
24 calendar, the motion to compromise with the Committee. I saw  
25 two limited objections, and then a U.S. Trustee's broader

1 objection. I'll start with, Do you have any of these  
2 objections worked out?

3 MR. POMERANTZ: Yes, we do.

4 THE COURT: Okay.

5 MR. POMERANTZ: We believe we have the Jefferies  
6 objection worked out, as well as the objection of the Issuers.  
7 And I'll, during the course of my presentation, alert Your  
8 Honor to how that's worked out.

9 THE COURT: Okay.

10 MR. POMERANTZ: And then we'll have a revised order  
11 that basically addresses each of their concerns, or at least  
12 Jefferies' concerns, but the statements on the record for the  
13 Issuers' concerns.

14 THE COURT: Okay. Very good.

15 MR. POMERANTZ: Good morning again, Your Honor. Jeff  
16 Pomerantz; Pachulski, Stang, Ziehl & Jones. I'm joined in the  
17 courtroom by Ira Kharasch, Greg Demo, and John Morris from my  
18 office. I would also like to introduce the Court to the  
19 proposed new members of the board of directors of Strand  
20 Advisors, which is the Debtor's general partner. They're all  
21 sitting in the first row behind counsel's well. And that's  
22 Mr. James Seery, --

23 THE COURT: Good morning.

24 MR. POMERANTZ: -- Mr. John Dubel, --

25 THE COURT: Good morning.



7

1 MR. POMERANTZ: -- and the Honorable Russell Nelms.

2 THE COURT: Yes. I've met him before.

3 MR. POMERANTZ: As have we. We thought you would  
4 remember him.

5 The resumes of Mr. Seery and Mr. Dubel were attached to  
6 the motion filed on December 27th, and those two resumes and  
7 the resume of the Honorable Judge Nelms were attached to the  
8 reply that was filed last evening. And while Mr. Seery and  
9 Mr. Dubel may be new names to Your Honor, we know that you are  
10 familiar with Judge Nelms, who sat with you in this district.

11 THE COURT: Uh-huh.

12 MR. POMERANTZ: Also in the courtroom, Your Honor, is  
13 Brad Sharp, the Debtor's chief restructuring officer from DSI,  
14 --

15 THE COURT: Good morning.

16 MR. POMERANTZ: -- and his colleague, Fred Caruso,  
17 who spends most of his working hours at the Debtor's Dallas  
18 headquarters.

19 THE COURT: Good morning.

20 MR. POMERANTZ: We have the declaration of Mr. Sharp  
21 that we would move into evidence at this point in time.

22 THE COURT: All right. I've got a stack of paper.  
23 If you have an extra copy for me to use, --

24 MS. HAYWARD: Your Honor, may I approach with the --

25 THE COURT: You may.

1 MS. HAYWARD: Your Honor, it was filed, the  
2 declaration was filed. I'm not sure that we have a copy of --

3 MR. POMERANTZ: Your Honor, we will also at the  
4 appropriate time during my presentation, I'll bring up to Your  
5 -- ask to bring up to Your Honor revisions to the term sheet  
6 that was attached to the motion.

7 THE COURT: Okay.

8 MR. POMERANTZ: Copies have been given to Ms. Lambert  
9 as well as the Committee.

10 THE COURT: Okay. Very good. All right. Well, what  
11 was handed to me was the preliminary term sheet as well as the  
12 CVs for the proposed new board members. I don't see the  
13 declaration --

14 MR. POMERANTZ: Your Honor, if I may approach, I have  
15 a copy.

16 THE COURT: You may. All right. Very good.

17 MR. POMERANTZ: So we would move that declaration  
18 into evidence.

19 THE COURT: All right. The Court will admit this.  
20 It was filed on the docket at 327, but I will additionally  
21 admit it as Exhibit 1 today.

22 (Debtor's Exhibit 1 is received into evidence.)

23 THE COURT: At some point in time, I want to give  
24 parties the opportunity to cross-examine Mr. Sharp. Do you  
25 want to do that now, or shall we hear an opening statement?

1 MR. POMERANTZ: However Your Honor prefers. I mean,  
2 maybe it's helpful to hear argument first, and then, before  
3 the Trustee --

4 THE COURT: I think I'd like to hear opening  
5 statements and then we'll --

6 MR. POMERANTZ: Thank you.

7 THE COURT: -- make the opportunity available. Okay.

8 OPENING STATEMENT ON BEHALF OF THE DEBTOR

9 MR. POMERANTZ: Your Honor, by way of background, we  
10 appeared before Your Honor on December 6th and December 19th.  
11 And during each of those hearings, we described for the Court  
12 negotiations that were underway between the Committee and the  
13 Debtor which, if successful, would have -- would eliminate the  
14 need for contested and uncertain and costly litigation  
15 regarding the appointment of a Chapter 11 trustee and really  
16 put this case in a position where the Debtor and the Committee  
17 would be able to work together constructively towards  
18 negotiation of a plan.

19 As a result of our hearing on December 19th, Your Honor  
20 entered a scheduling order that set deadlines for either the  
21 filing of a motion to approve a settlement, or alternatively,  
22 the filing of one or more motions for the appointment of a  
23 trustee.

24 As set forth and required by the scheduling order, we  
25 filed our motion on December 27th, and in that motion we

10

1 sought approval of a term sheet and ancillary documents  
2 between the Debtor and the Committee, which I'll describe  
3 shortly.

4 While a couple of items had not yet been agreed to at the  
5 time the motion was filed, I'm pleased to report that over the  
6 last couple of days we've been able to reach closure with the  
7 Committee with respect to those items, and there would also be  
8 some modifications to the term sheet, which I'll go through in  
9 a few moments.

10 The motion, Your Honor, seeks approval of the term sheet,  
11 which accomplishes a variety of things that, again, will allow  
12 the Debtor and the Committee to put the acrimony that has  
13 existed in this case for the first three months behind us and  
14 allow us to focus on productive matters. In the last 24  
15 hours, as I mentioned, there have been a few changes to the  
16 term sheet that I will describe. And I would like to hand up  
17 Your Honor a redline and a clean copy of the revised term  
18 sheet and exhibits. May I approach?

19 THE COURT: All right. You may. Do you have an  
20 extra for the law clerk? Okay. Thank you.

21 (Pause.)

22 MR. POMERANTZ: Your Honor, the term sheet does a  
23 number of things. Would you like me to give Your Honor some  
24 time to look through the redlines?

25 THE COURT: No. You may proceed.

11

1 MR. POMERANTZ: Okay. The term sheet does a number  
2 of things. The first thing the term sheet does is appointment  
3 of an independent board at Strand Advisors. Strand Advisors  
4 is the GP of the Debtor. The Debtor is an LP. The Debtor  
5 previously had filed a motion to approve the retention of Brad  
6 Sharp as the chief restructuring officer, and that initial  
7 agreement and motion contain details regarding the scope of  
8 Mr. Sharp's authority and the scope of what the Debtor could  
9 do without Mr. Sharp's prior consent.

10 The Committee raised concerns that the structure was not  
11 sufficient to ensure that decisions were being made for the  
12 Debtor only in their best interests and without any  
13 inappropriate influence from Mr. Dondero.

14 To address the Committee's concerns, a focal point of the  
15 settlement was the Debtor's agreement to appoint an  
16 independent board of directors at Strand who would be  
17 responsible for managing the operations of the Debtor.

18 Over the last few weeks, a principal aspect of the  
19 negotiations between the Committee and the Debtor have been  
20 discussing who should the independent directors be.  
21 Conceptually, the Debtor and the Committee both agreed that  
22 the board should include, first, a person with significant  
23 industry experience in which the Debtor operates -- hedge  
24 funds, money management; second, a person with deep  
25 restructuring experience from the financial advisor side; and

1 third, a person with some sort of judicial or governmental  
2 experience.

3 The Debtor originally provided the Committee with three  
4 proposed candidates. The Committee considered the Debtor's  
5 request, but instead presented the Debtor with four different  
6 candidates and asked the Debtor to choose from those four.  
7 The Debtors interviewed each of those people and ultimately  
8 agreed on Messrs. Dubel and Seery, who were each on the  
9 original list.

10 As of the deadline to file the motion on December 27th,  
11 the Committee and the Debtor had still not agreed on the  
12 identity of the third board member, but the parties were  
13 hopeful that an agreement could ultimately be reached and we  
14 decided to go ahead and file the motion. As I'm sure Your  
15 Honor saw in the motion, it was contingent upon everyone  
16 agreeing on the third board member.

17 Ultimately, the Debtor and the Committee both agreed that  
18 Mr. Dubel and Mr. Seery could identify the third board member  
19 out of a pool of four people: Two of the people originally  
20 requested by the Committee and two people identified by the  
21 Debtor. This week and over the weekend, Mr. Seery and Mr.  
22 Dubel interviewed each of the four candidates, and ultimately  
23 decided on the appointment of Judge Nelms as the third  
24 independent board member.

25 The board, as it will be constituted going forward, in the

Debtor's opinion, consists of three exceptional individuals who are independent of the Debtor, have a sterling reputation in the community, and bring to the Debtor a variety of the skills that we believe, and believe the Committee agrees, gives the Debtor the best opportunity to achieve a consensual restructuring and otherwise manage the affairs of the Debtor in the best interests of the stakeholders.

It is contemplated that the Debtor will continue to retain the services of DSI as the chief restructuring officer, and ultimately the board will determine if it's important to retain a CEO going forward.

The second thing that the term sheet does, Your Honor, was the removal of Mr. Dondero as an officer and director of Strand and eliminate all of his control over decision-making of the Debtor. The Debtor recognized early on in this case that Mr. Dondero's continuing role with the Debtor in a position of authority made the Committee extremely uneasy. Accordingly, the term sheet provides for him removing himself as an officer and director of Strand and that he would no longer be in a position of control at the Debtor.

However, since the filing of the motion, over the last several days, concerns have been raised about whether removing Mr. Dondero from the business entirely would have unintended consequences. I believe I may have mentioned at prior hearings that, because of his involvement as a portfolio

1 manager under various contracts with third parties, that there  
2 could be adverse economic consequences to the Debtor if he  
3 didn't stay in some role.

4 As a result of discussions over the last 24 hours, the  
5 Committee has agreed and the Debtor agreed to modify the term  
6 sheet to allow the new board to decide whether to retain Mr.  
7 Dondero in his capacity as a portfolio manager, provided,  
8 however, that he will not receive any compensation and he will  
9 agree to resign if requested by the board.

10 In any event, he will have no decision-making control at  
11 all and he will report to the independent board.

12 The corporate governance documents that create the new  
13 independent board of Strand also provide that Mr. Dondero, as  
14 the owner of the equity in Strand, may not replace the board  
15 without the Committee consent or court order.

16 The third major aspect of the term sheet, Your Honor, was  
17 the agreement on operating protocols, and it really relates to  
18 the ground rules for the Debtor's operations going forward and  
19 when notice to the Committee is required of certain  
20 transactions that would otherwise be in the ordinary course of  
21 business.

22 Importantly, Your Honor, we are not trying to modify the  
23 Bankruptcy Code in any way. Any transactions out of the  
24 ordinary course of business would still be subject to Your  
25 Honor's approval.



15

1           However, in this case, as we indicated in the initial  
2 motion we filed when the case was in Delaware, whether or not  
3 something is ordinary is not straightforward in a case such as  
4 the Debtor's, given the nature of the Debtor's operations. So  
5 we thought it was important to establish ground rules up  
6 front, and establishing those ground rules was one of the  
7 things we did initially in the case. We had opposition from  
8 the Committee, and we've worked through the opposition and  
9 ultimately arrived at the operating protocols that are  
10 attached to the term sheet.

11           They have been slightly modified in nonmaterial ways in  
12 the documents I handed up to Your Honor.

13           They were subject to substantial negotiations between the  
14 Debtor and the Committee, and we also expect them to be the  
15 subject of future discussions with the Committee and the  
16 independent board after the independent board takes -- takes  
17 place. Takes over.

18           Two parties in interest, Your Honor, Jefferies and a group  
19 of Issuers, the CLOs, have filed comments to the term sheet,  
20 which I'll describe in a few moments.

21           THE COURT: Okay.

22           MR. POMERANTZ: The next aspect, Your Honor, of the  
23 term sheet was the provision of standing to the Creditors'  
24 Committee to pursue certain insider claims.

25           During the negotiations, the Committee requested immediate

1 standing to investigate and potentially prosecute claims  
2 against insiders to the extent those insiders were not  
3 employed by the Debtor. Granting standing at this stage of  
4 the case was a difficult give by the Debtor. However, the  
5 Committee impressed upon the Debtor the importance of them  
6 being able to control the filing of any actions against the  
7 insiders, and the Debtor decided to accede to the Committee's  
8 request.

9 It still remains the Debtor's hope that, with the creation  
10 of the independent board, that the Debtor, the Committee, and  
11 any insiders who might be subject to any such claims will be  
12 able to come together and negotiate a consensual resolution of  
13 this case. While all parties, I'm sure, can and know how to  
14 litigate, hopefully they will agree that a negotiated outcome  
15 is better than a litigated outcome.

16 The next aspect of the term sheet, Your Honor, was the  
17 document preservation protocols, and it provides for certain  
18 procedures to be put in place to address the Committee's  
19 concerns about document preservation. They are contained in  
20 an exhibit to the term sheet. Again, slight nonmaterial  
21 modifications were made in what I handed up to Your Honor.  
22 And essentially they provide also for the Committee's access  
23 to privileged documents to aid in their investigation and  
24 prosecution of claims to which they are granted standing, and  
25 also sets forth a procedure to be followed to address concerns

17

1 if the information is subject to shared privileges by several  
2 entities.

3 As I mentioned, Your Honor, three parties have filed  
4 responses to the motion. The first is Jefferies. Jefferies  
5 is a secured creditor of the Debtor with respect to its margin  
6 account held at Jefferies, and also has a similar account held  
7 by a non-debtor affiliate. They have asked for clarification  
8 that, one, nothing in the protocols or the motion affects its  
9 rights under the underlying agreements or the safe harbor  
10 provisions of the Bankruptcy Code entitling them to enforce  
11 their remedies; and two, that the Debtors will not trade in  
12 the prime account without Jefferies' consent, and if that  
13 consent is sought and not obtained, only subject to court  
14 order.

15 The Debtor has agreed to include language in the order to  
16 address Jefferies' concern, and at the conclusion of my  
17 presentation I'll submit to Your Honor an order and a redline  
18 containing that language.

19 THE COURT: Okay.

20 MR. POMERANTZ: The second objection -- or not  
21 objection, Your Honor -- the second statement was filed by a  
22 group of Issuers of CLO obligations.

23 THE COURT: Uh-huh.

24 MR. POMERANTZ: And they were concerned that certain  
25 aspects of the operating protocols which require notice to the

1 Committee prior to the Debtor being able to take certain  
2 actions could conflict with the provisions of the underlying  
3 agreements which might require the Debtor to take action on a  
4 more expedited basis.

5 Neither the Issuers or the Debtor are aware of any  
6 potential transactions that will arise prior to the next  
7 hearing before Your Honor on January 21st. We understand --  
8 we were not party to these discussions between the Committee  
9 and the Issuers yesterday, but we understand the way it's been  
10 resolved is that the Issuers will withdraw their objection as  
11 it relates to going forward today, subject to being able to  
12 come back to the Court on the 21st and revisit the issue if  
13 additional changes are not made acceptable to them to resolve  
14 their issues and concerns.

15 THE COURT: Okay.

16 MR. POMERANTZ: But I think all parties acknowledge  
17 that over the next 12 days this is a theoretical issue rather  
18 than a practical issue.

19 THE COURT: Okay.

20 MR. POMERANTZ: This brings us, Your Honor, to the  
21 United States Trustee's opposition, which is really the only  
22 true objection to the motion that has been filed. No creditor  
23 has filed an objection, no investor has filed an objection,  
24 and no governmental agency -- which the U.S. Trustee in its  
25 objection purports to be pursuing their interests -- has filed

1 an objection, either.

2 As Your Honor probably recalls, at the December 19th  
3 hearing the Trustee indicated its intent to oppose any  
4 agreement between the Debtor and the Committee that would  
5 involve corporate governance and to file its own motion for  
6 the appointment of the trustee. That motion is currently  
7 scheduled for hearing on January 21st. We had asked the U.S.  
8 Trustee to reserve judgment on the Committee's and Debtor's  
9 agreement until after we had come to an agreement and after we  
10 had presented it to the Trustee, in hopes that it would  
11 address their concerns. However, as the Court told us -- as  
12 the U.S. Trustee told us and Your Honor at the December 19th  
13 hearing, there was nothing short of appointment of a trustee  
14 that would satisfy the Trustee.

15 The comments really didn't make sense to us, and I believe  
16 it perplexed Your Honor, but here we are.

17 At its core, Your Honor, the U.S. Trustee's objection is  
18 really a request that the Court substitute its business  
19 judgment for that of the Debtor and the Committee, the  
20 Committee who represents the substantial majority of all  
21 claims in this case, when both of them have decided that  
22 agreeing to certain changes in corporate governance, among  
23 other things, is preferable to the uncertain, costly, and  
24 time-consuming litigation over a trustee, and also the  
25 uncertainty, even if a trustee was appointed, on how the case

1 would be administered.

2 To the contrary, under the corporate governance proposal,  
3 we have three highly-qualified individuals who are poised to  
4 take over management of the Debtor, and each bring with them  
5 various skills that one trustee would not have.

6 The Trustee has filed its motion for appointment of a  
7 trustee, and I'm sure on the 21st will argue that the Code  
8 requires it. However, that's not the issue before Your Honor  
9 today. It's not whether a trustee is appropriate. It's  
10 whether the motion and the term sheet is a sound exercise of  
11 the Debtor's business judgment under Section 363, and,  
12 importantly, a reasonable compromise of the pending disputes  
13 between the Debtor and the Committee.

14 The Trustee's objection raises three general points, none  
15 of which have any merit. First, the Trustee argues that there  
16 is a lack of disclosure of significant matters. The first  
17 aspect that the Trustee raises to, or points to, is the  
18 absence of identification of the third board member and the  
19 absence of disclosure of the compensation that the board  
20 members will receive, which will be backstopped by the Debtor.

21 As I described before, Your Honor, the identity of the  
22 third member of the board was a fluid process which was only  
23 resolved earlier this week, and the Debtor did not believe  
24 that it was appropriate to reach agreement on director  
25 compensation until all board members could provide input.

1 Last night, we filed a reply to the Trustee's objection in  
2 which we disclosed the identity of the third board member, and  
3 we'll also disclose the proposed compensation to be provided  
4 to them, which essentially is as follows. Each member of the  
5 board will receive \$60,000 a month for the first three months  
6 of the case, \$50,000 a month for the next three months of the  
7 case, and the presumption thereafter would be \$30,000 a month.  
8 However, people recognize that this case will look a lot  
9 differently six months from now, and while the presumption is  
10 \$30,000, the Debtor, the independent board members, and the  
11 Committee will sit down, see how the case looks, and decide  
12 whether any modifications are appropriate.

13 The amount of compensation, which at first blush may seem  
14 significant, really reflects the significant amount of work  
15 that the Debtor, the Committee, and the independent directors  
16 anticipate will be required from them not only to get up to  
17 speed about the case, but to effectively manage this complex  
18 Debtor's business operations. The directors have heard from  
19 the Debtor and the Committee of all the issues, of all the  
20 concerns, and this is not an enviable task that they are  
21 undertaking. The compensation they are being provided thus  
22 far we believe is appropriate under the circumstances and  
23 commensurate with the work that they are going to be expected  
24 to complete.

25 If they are successful and they are able to achieve a

22

1 consensual restructuring here, the million and a half or so  
2 that will be spent on them will be best million and a half  
3 dollars I think spent in this case.

4 Your Honor, we also have updated corporate governance  
5 documents which --

6 (Pause.)

7 MR. POMERANTZ: Your Honor, may I approach with the  
8 updated corporate governance documents?

9 THE COURT: You may. Okay.

10 MR. POMERANTZ: As I will discuss in a moment, Your  
11 Honor, there is really no need for the Court to approve the  
12 corporate governance documents, as they have been executed by  
13 Strand, which is not a debtor before this Court. However,  
14 there are a couple of matters in those documents that I want  
15 to bring to the Court's attention that do impact on the  
16 Debtor.

17 THE COURT: Okay.

18 MR. POMERANTZ: First, as is typical for board  
19 members, Strand has agreed to indemnify the independent  
20 directors to the full extent permitted by law. The  
21 independent directors have requested that the Debtors backstop  
22 Strand's agreement, and the Debtor and the Committee agree,  
23 and the documents so provide.

24 Strand has also committed to obtain directors and officers  
25 coverage for the independent directors. It has been located,



23

1 it's in the process of being finalized and bound, and the  
2 Debtor will pay the cost of that coverage.

3 The independent directors have also asked for language in  
4 the order approving the settlement that requires a party  
5 seeking to assert a claim against the independent directors  
6 relating to their role as an independent director to  
7 demonstrate to this Court that a claim is colorable before  
8 filing the claim and providing the Court with jurisdiction  
9 over any such claim. This is language that's similar in other  
10 similar types of cases.

11 THE COURT: Uh-huh.

12 MR. POMERANTZ: That will be reflected in the order.

13 Next, the Trustee objects to the failure of the Debtor to  
14 identify who the potential chief executive officer of the  
15 Debtor will be. And essentially, she's arguing that you have  
16 to identify that CEO now; it has to be subject to court  
17 approval. However, there's no requirement that any company  
18 retain a CEO. It's not a corporate law requirement. And the  
19 fact that the board reserves the right to retain a CEO in the  
20 future is consistent with corporate law and is not a basis to  
21 deny the motion. And in any event, normally, the retention of  
22 a CEO is not a subject that is brought to the Court's  
23 attention for Court approval.

24 So the lack of any clarity over the identity of the CEO is  
25 a reflection of the fact that this independent board does not

1 know if a CEO is required. They will come in, they are going  
2 to interview all the employees, they're going to sit down with  
3 the CRO, they're going to sit down with counsel, they're going  
4 to sit down with the Committee, and ultimately they will  
5 decide if a CEO is to be retained. And if a CEO is to be  
6 retained, they will go through the process of identifying who  
7 that CEO is. But again, it's not a reason to deny the motion.

8 The Trustee has also argued that because the Committee is  
9 not granted standing to pursue claims against current  
10 employees, as opposed to former employees, that there might be  
11 some statute of limitations concerns with respect to claims  
12 against those employees. The argument doesn't really make  
13 sense to us. In the standard case, the Debtor retains causes  
14 of action. And the Committee can investigate causes of  
15 action. And at some point during the case, a Committee could  
16 come in and could demand that the Debtor prosecute them, and  
17 if the Debtor unreasonably refuses, could seek standing before  
18 the Court.

19 In this case, the Debtors agreed up front that the  
20 Committee has the standing to prosecute certain claims against  
21 insiders that are not employees of the Debtor, which obviates  
22 the need for standing. So we've gone one step more. But the  
23 Trustee is arguing that that leaves a void for the claims that  
24 are not subject to the agreement on standing.

25 However, the term sheet provides that the board is going

25

1 to make determinations on what employees should remain, what  
2 employees should not remain. To the extent the board  
3 terminates any employees and there are claims against them,  
4 then basically the Committee will have the ability to bring  
5 those claims.

6 To the extent that those people aren't terminated, we have  
7 no doubt that the Committee, in the course of its  
8 investigation, will determine whether claims should be brought  
9 against those people, and at some point in time may ask the  
10 Debtor to prosecute those claims or ultimately seek standing.

11 In any event, these things are not being swept under the  
12 rug. There's no real legitimate concern that there's any  
13 statute of limitations issue that will prevent those claims  
14 from being prosecuted.

15 I am very much aware and have no doubt that the Committee  
16 is going to be laser-focused on claims, and any concern that  
17 statute of limitations is going to lapse I think is not well-  
18 taken.

19 The Trustee next argues that the Court does not have the  
20 jurisdiction to implement the corporate governance matters,  
21 and for that reason the motion should be denied. They -- she  
22 argues that because Strand is not a debtor, that the Court has  
23 no authority to appoint --

24 MS. LAMBERT: Your Honor, I object. The United  
25 States Trustee is a he. I am not the United States Trustee,

1 and the attacks *ad hominem* are inappropriate.

2 THE COURT: All right. Well, clarification, the U.S.  
3 Trustee is the guy in Washington. But anyway, you may  
4 proceed.

5 MR. POMERANTZ: I apologize to Ms. Lambert.

6 MS. LAMBERT: Actually, he's downstairs right now.  
7 Bill Neary.

8 MR. POMERANTZ: I apologize to --

9 THE COURT: Oh, well, I thought you meant the big guy  
10 in Washington. But anyway, you may proceed.

11 MR. POMERANTZ: I apologize to Ms. Lambert and no  
12 offense was meant.

13 THE COURT: Okay.

14 MR. POMERANTZ: So, the U.S. Trustee argues that  
15 because Strand is not a debtor that the Court has no authority  
16 to appointment the independent directors and limit Mr.  
17 Dondero's right to remove the independent directors. The  
18 Debtor is not really seeking authority to appoint -- to have  
19 court authority for the appointment of the directors at  
20 Strand. Again, as I mentioned before, that authority exists  
21 outside of bankruptcy. Strand is not a debtor. Strand could  
22 appoint anyone it wants to carry out its responsibility as the  
23 general partner of the Debtor, and it's exercising its  
24 corporate authority to do so by installing a board at Strand.

25 Nor is the Debtor seeking court authority for Strand to

1 enter into the corporate governance documents. Other than the  
2 couple of items I mentioned before, Your Honor, Strand can  
3 enter into these documents without authority from this Court.  
4 The only court authority that was required: Debtor to  
5 backstop the indemnification obligations, Debtor to pay  
6 compensation to the board members, and Debtor to pay for the  
7 D&O policy.

8 With respect to the Court's right to limit Mr. Dondero's  
9 ability to terminate the independent directors, the term sheet  
10 contemplates the Court approving a stipulation which limits  
11 Mr. Dondero's ability to terminate the independent directors,  
12 and if he does in fact seek to terminate the appointment of  
13 the independent directors, he would be in violation of court  
14 order. But even more importantly, Your Honor, if he decided  
15 to terminate the independent directors without the Committee's  
16 consent and without the Debtor's consent, I wouldn't imagine  
17 it would take anyone very long to come back before Your Honor  
18 and ask Your Honor to very quickly appoint a trustee.

19 Accordingly, Your Honor, I think the argument of lack of  
20 jurisdiction over Strand is a red herring and should be  
21 denied.

22 Lastly, Your Honor, the Trustee makes a curious argument  
23 that a trustee is needed to protect all investors and  
24 governmental authorities. The Trustee argues that this case  
25 demands transparency which can only be accomplished by a

1 Chapter 11 trustee.

2 One thing I think the Debtor and the Committee and the  
3 U.S. Trustee will agree on, this case does demand  
4 transparency. And we believe we've installed a corporate  
5 governance structure, an operating protocol structure, a  
6 document preservation structure, that does just that, provides  
7 transparency that this Debtor has not been subject to and  
8 which is quite different from the case that was before Your  
9 Honor before.

10 So we believe that what the Debtor and the Committee have  
11 done is not only in the interests of the Debtor, the  
12 creditors, but investors and all governmental entities.

13 And no investor or governmental entity has had any  
14 concerns or any problems with what is being done. They  
15 haven't filed any objection. The U.S. Trustee apparently is  
16 proceeding by proxy asserting those interests.

17 Second, nothing in the term sheet or any of the documents  
18 limits the rights of investors or of governmental entities to  
19 seek a trustee, to seek documents, or to do anything they  
20 would -- that they would be entitled to do under the  
21 Bankruptcy Code.

22 In any event, Your Honor, the fact that the Trustee  
23 believes that a trustee is more appropriate, again, is an  
24 argument that they can make at the January 21st hearing. It's  
25 not a basis for denial of this motion.

1 In conclusion, Your Honor, the only economic stakeholders  
2 in this case believe that proceeding with the transactions  
3 contemplated by the term sheet is in the best interest of the  
4 estate, will maximize their ability to achieve a consensual  
5 restructuring, and move this case through the system as  
6 quickly and efficiently as possible. The term sheet is a  
7 valid exercise of the Debtor's business judgment under 363 and  
8 an appropriate compromise of controversy, and the Trustee's  
9 objections are really nothing more than a rehash of its  
10 request for an appointment of a trustee.

11 For all these reasons, Your Honor, we request that the  
12 Court overrule the U.S. Trustee's objection and approve the  
13 motion.

14 THE COURT: All right. Well, before I hear from our  
15 objectors, is there any friendly commentary? Mr. Clemente, I  
16 figured you might want to address this.

17 MR. CLEMENTE: I do, Your Honor. And good morning.

18 THE COURT: Good morning.

19 OPENING STATEMENT ON BEHALF OF THE OFFICIAL COMMITTEE OF  
20 UNSECURED CREDITORS

21 MR. CLEMENTE: For the record, Matthew Clemente from  
22 Sidley Austin on behalf of the Official committee of Unsecured  
23 Creditors. I do have some comments that I would like to make,  
24 Your Honor, some, so please bear with me. I will try and be  
25 brief.

1 THE COURT: Okay.

2 MR. CLEMENTE: I think as late as 1:00 o'clock in the  
3 morning I wasn't sure that I would be in front of you with  
4 this settlement fully in place in a manner that was  
5 satisfactory to my Committee. As I mentioned to you in my  
6 prior appearances in front of you, every provision was  
7 important to the Committee, and they all work together. As  
8 Your Honor can imagine, there was a lot of negotiation that  
9 took place, including late in the day and early morning, to  
10 come to that conclusion.

11 Some comments on our perspective as a committee, Your  
12 Honor. As an initial matter, we were absolutely not okay with  
13 the governance structure that was in place when the petition  
14 was filed. As we detailed in our objections to the CRO motion  
15 and the protocol motion back when the case was in Delaware,  
16 the Committee has very real and identifiable concerns about  
17 the Debtor's ability to dispatch its fiduciary duty. And the  
18 Committee very seriously contemplated moving for a Chapter 11  
19 trustee daily. That conversation is something that the  
20 Committee continues to -- continued to engage in, Your Honor.  
21 So it's something that they considered very, very carefully.

22 That was the lens through which the Committee was  
23 approaching negotiations over the settlement agreement and the  
24 independent director structure. That's how they viewed it.  
25 That's the backdrop against which they came to it.



1       The Committee had two primary goals that it had sought to  
2 achieve with the settlement agreement. The first was to  
3 ensure that Mr. Dondero does not remain in a position of  
4 management authority or control in any fashion with the  
5 Debtor. Goal number two was to ensure that the value of the  
6 Debtor's estate is preserved and maximized. Those two goals  
7 needed to work together.

8       The Committee believes that the carefully-crafted  
9 settlement agreement achieves these objectives in a manner  
10 that is more beneficial to the estate than a potential Chapter  
11 11 trustee and a related fight over its appointment at this  
12 time.

13       The lynchpin of the settlement, Your Honor, is the  
14 appointment of the three independent directors. And as Mr.  
15 Pomerantz outlined for you, that was the subject of intense  
16 discussion, negotiation, debate among the Committee and with  
17 the Debtor. But we believe that Mr. Seery, Mr. Dubel, and  
18 Judge Nelms are fully independent, highly qualified, and bring  
19 relevant and complementary skillsets to this board. Mr.  
20 Pomerantz referred to that, but we believe that the three  
21 directors all bring unique talents and attributes that will  
22 allow them to function effectively as a board and provide the  
23 appropriate oversight and direction that we believe is  
24 necessary here.

25       However, regardless of how independent or highly skilled

1 they may be, they would be of no use if they weren't bestowed  
2 with the appropriate power. So that was another point that  
3 was very important to the Committee, and we believe that the  
4 settlement does this. The settlement makes clear that the  
5 independent directors are granted exclusive control over the  
6 Debtor, including over all employees. That's absolutely  
7 critical to the Committee.

8 The settlement also provides that the CRO and the Debtor's  
9 professionals shall report and serve at the direction of the  
10 independent directors. That is also very important.

11 And let me be clear, Your Honor, because I think you may  
12 have raised this at a prior hearing: This is not a board that  
13 we expect to work at 50,000 feet, as demonstrated by the  
14 compensation structure that Mr. Pomerantz outlined for you.  
15 This will be a board that's hands-on, members of which will be  
16 on the ground, at the Debtor, with a strong presence and a  
17 clear message of who is in charge. That is critical for this  
18 Committee.

19 Additionally, as Mr. Pomerantz mentioned, the new board,  
20 in consultation with the Committee, is empowered to determine  
21 whether a CEO should be retained. It's possible that one of  
22 the independent directors could be that CEO, Your Honor. But  
23 we wanted to make clear that that was an important part of the  
24 structure, should the board determine that that was the way it  
25 wanted to go.

1        So, in sum, Your Honor, we believe that the independent  
2 board has the clear authority and the skillset that's  
3 necessary to take control and will be actively and  
4 aggressively doing so.

5        But let me be clear, rest assured, Your Honor, this is not  
6 going to be a board that answers to the Committee in that  
7 sense. I think that we will all be moving together  
8 directionally, but it's very possible that I will be in front  
9 of Your Honor arguing against a decision that this independent  
10 board made. So I want to assure Your Honor that although the  
11 Committee was very active and in fact picked Mr. Seery and Mr.  
12 Dubel, and then Mr. Pomerantz detailed how the third director  
13 was picked, we understand who their duty -- what their duty is  
14 and we also understand that they're not a rubberstamp for the  
15 Committee, Your Honor. And so I wanted to make that point to  
16 you to assure Your Honor that that's not the structure that's  
17 being set up here, nor are they the type of individuals that  
18 would allow that to happen.

19        Additionally, Your Honor, the settlement grants the  
20 Committee standing to pursue estate causes of action against  
21 the related parties. That was very important to us, Your  
22 Honor.

23        And in addition to that, the settlement provides the  
24 Committee access to privileged documents and sets forth a  
25 discovery protocol that will assist the Committee in its

1 investigation.

2 The Committee strongly believes that Mr. Dondero's  
3 repeated past behavior, that there are many questionable  
4 transactions that will need to be thoroughly investigated and  
5 pursued. And so having those causes of action with the  
6 economic party in interest related to those causes of action,  
7 the Committee and its constituencies, we thought was very  
8 important and very critical.

9 Granting standing, Your Honor, as I mentioned, avoids any  
10 issues regarding who will be controlling those claims.

11 I'll touch on this in a moment, but Mr. Pomerantz talked  
12 about Mr. Dondero remaining in name as an employee. Let me  
13 assure Your Honor that that is not a backdoor around the  
14 Committee's ability to investigate and immediately pursue  
15 claims against him should that be the course that we choose to  
16 take. So he's not part of that carve-out for current  
17 employees. That's not at all happening. That would never be  
18 something that my Committee would be comfortable with. So I  
19 wanted to make clear to Your Honor that that's not something  
20 that's happening with sort of this late edition of Mr.  
21 Dondero's continuing on in name as an employee.

22 Your Honor, the settlement also lays out a very detailed  
23 set of operating protocols which we do believe are appropriate  
24 and provides the Committee with transparency, which I've been  
25 expressing to Your Honor we've needed since this case has

1 started.

2 Finally, as we point out in our reply and as would always  
3 be the case, should new facts develop or the situation demand  
4 it, the Committee reserves the right to seek a Chapter 11  
5 trustee, as does any other party in interest, to the extent it  
6 may be appropriate at that time.

7 In short, Your Honor, the Committee very carefully and  
8 diligently weighed the independent director option versus the  
9 Chapter 11 trustee option. The Committee had very clear goals  
10 in mind, as I expressed to you, and determined that those  
11 goals could be achieved in a value-maximizing manner through  
12 the independent director structure.

13 The negotiations were very intense, and it was only after  
14 the Committee determined that each piece of the settlement was  
15 to its satisfaction did it ultimately conclude that the  
16 settlement maximizes value for all stakeholders while at the  
17 same time protecting those stakeholders from exposure to  
18 continuing insider dealing, breaches of duty, and  
19 mismanagement.

20 Therefore, the Committee believes approving the settlement  
21 is in the best interest of the estate, and therefore it  
22 believes it should be approved.

23 I do want to offer a word about Mr. Dondero continuing as  
24 an employee. As Your Honor was aware, the term sheet as  
25 originally filed provided that Mr. Dondero would, among other

1 things, resign as an employee of the Debtor. Mid to late  
2 afternoon yesterday, Mr. Ellington called me and said that the  
3 Debtor was now of the view that Mr. Dondero should remain on  
4 as an employee in that capacity for the benefit of the estate.  
5 The Committee was, very appropriately, very skeptical of this,  
6 as well as the sort of last-minute offer, last-minute, you  
7 know, addition, however you want to view it -- some might  
8 argue retrade -- that Mr. Dondero was to leave the Debtor,  
9 period. That was our view. That was the way that the term  
10 sheet was initially structured. And under no circumstances  
11 was the Committee going to allow Mr. Dondero to have any  
12 control over this Debtor.

13 Your Honor, the Committee doesn't know what, if any, the  
14 consequences are of removing Mr. Dondero as an employee. And  
15 we're not conceding at all that there are any value lost by  
16 removing Mr. Dondero as an employee. Instead, what we're  
17 doing is we're staying true to our structure with the  
18 independent directors and we're empowering them to decide.  
19 And so it's consistent with, you know, our goals of having the  
20 independent director structure in place. And under the  
21 settlement as now constructed, even with this late addition or  
22 adjustment, Mr. Dondero would remain as an employee in name  
23 only, subject in all respects to the direction, oversight, and  
24 removal by the independent board. And importantly, should  
25 they decide to do that, Mr. Dondero shall resign. And he

1 shall receive no compensation.

2 So he will not be in control of this Debtor. The  
3 independent directors are. And he's not going to be empowered  
4 to make decisions on behalf of the Debtor. Instead, we're  
5 empowering our independent directors to make those decisions  
6 and determinations on behalf of the Debtor.

7 I wanted -- I thought it was important that I provide that  
8 perspective to Your Honor, as this is something that came in  
9 at a very, very late hour.

10 Overall, Your Honor, for the reasons I have stated and the  
11 reasons in our reply, the Committee, as a fiduciary of all  
12 creditors in this case, believes that the settlement is in the  
13 best interests of the creditors and should be approved. And  
14 at this time, it's the better alternative than the cost,  
15 delay, and uncertainty resulting from a Chapter 11 trustee  
16 fight and the potential appointment of a Chapter 11 trustee.

17 It is time to put the governance issues behind us, Your  
18 Honor, and to move forward to determine how to maximize value  
19 for the creditors and how to get them paid.

20 Your Honor, just regarding the specific resolutions of  
21 objections that Mr. Pomerantz put on the record, I agree with  
22 how Mr. Pomerantz characterized those, and the Committee is  
23 supportive of those resolutions as well.

24 Those are all my remarks, Your Honor, but I am happy to  
25 answer any questions or address any concerns Your Honor may

1 have.

2 THE COURT: Okay. Two follow-up questions. First, I  
3 know I asked you this at a previous hearing and you told me,  
4 but your Committee, as I recall, is very well constituted.  
5 Just remind me of the members.

6 MR. CLEMENTE: Yes.

7 THE COURT: You have a representative from the  
8 Redeemer Committee, --

9 MR. CLEMENTE: Yes, Your Honor.

10 THE COURT: -- which is a \$140 million or so  
11 arbitration award?

12 MR. CLEMENTE: Yes, Your Honor.

13 THE COURT: Okay. And who else is on the Committee?  
14 Is an Acis representative?

15 MR. CLEMENTE: Acis is on the Committee, Your Honor.

16 THE COURT: Uh-huh.

17 MR. CLEMENTE: Meta-e Discovery, who is a trade  
18 vendor of the Debtor, is on the Committee. And UBS  
19 Securities, who is also --

20 THE COURT: Okay.

21 MR. CLEMENTE: -- a litigation claimant, is on the  
22 Committee.

23 It was the U.S. Trustee in Delaware's parting gift to me  
24 to name a four-member committee, Your Honor.

25 (Laughter.)



39

1 THE COURT: Okay. Makes it awkward at times. And  
2 then back to the Dondero subject.

3 MR. CLEMENTE: Yes, Your Honor.

4 THE COURT: I mean, again, both Mr. Pomerantz and you  
5 clarified that the proposal now is the new board will decide  
6 if he stays on, Mr. Pomerantz said as a portfolio manager.

7 MR. CLEMENTE: That is correct, Your Honor.

8 THE COURT: Am I -- I mean, I'm hearing that  
9 correctly?

10 MR. CLEMENTE: That is correct, Your Honor.

11 THE COURT: So, right now, whatever officer positions  
12 he has, he's technically not resigning? Or --

13 MR. CLEMENTE: He is resigning as an officer of the  
14 company, Your Honor.

15 THE COURT: Okay. He's resigning? So the board will  
16 just decide, is he going to be a portfolio manager or some --  
17 whatever the employee title is?

18 MR. CLEMENTE: Or they could decide that he's not  
19 necessary.

20 THE COURT: Or not necessary? In any event, no  
21 compensation?

22 MR. CLEMENTE: That is correct, Your Honor.

23 THE COURT: Okay.

24 MR. CLEMENTE: And as you can see, the term sheet  
25 provides that Mr. Dondero shall not cause any related entity

40

1 to terminate any agreements with the Debtor as well. That was  
2 language that was added last night as well.

3 THE COURT: All right. So they're going to make the  
4 decision, does he help preserve value by staying in some  
5 capacity or not?

6 MR. CLEMENTE: That is correct, Your Honor.

7 THE COURT: Okay.

8 MR. CLEMENTE: That, cutting through it, that is the  
9 way that ultimately the Committee views it.

10 THE COURT: Okay.

11 MR. CLEMENTE: And if there's an opportunity -- and  
12 I'm not conceding that there is. I'm not conceding that he  
13 preserves any value.

14 THE COURT: Uh-huh.

15 MR. CLEMENTE: But we wanted to give the option to  
16 our independent directors to make that determination. Because  
17 if there's an opportunity to preserve value, that's what we're  
18 trying to achieve.

19 THE COURT: Okay. And I don't even know if you've  
20 thought through this. Would there be some sort of notice  
21 filed on record in the case if --

22 MR. CLEMENTE: If --

23 THE COURT: -- if the decision is made to --

24 MR. CLEMENTE: To -- to --

25 THE COURT: -- hire him or keep him as a portfolio

1 manager?

2 MR. CLEMENTE: So, I think the default under the term  
3 sheet, as revised, is he stays in that capacity in terms of  
4 name. The independent directors will -- they're subject to  
5 his control and direction, and they could decide to remove  
6 him.

7 THE COURT: Uh-huh.

8 MR. CLEMENTE: Perhaps if Your Honor --

9 THE COURT: Okay.

10 MR. CLEMENTE: We could provide notice if they make  
11 the determination to remove him, but I think the default is  
12 that, you know, he's in that -- he's remaining as that  
13 employee name currently. So that's the current default.

14 THE COURT: Okay. All right. Thank you.

15 MR. CLEMENTE: Thank you very much, Your Honor.

16 THE COURT: Well, Ms. Patel, you're getting up so  
17 I'll hear -- I don't know who all has been in the loop over  
18 this overnight development.

19 OPENING STATEMENT ON BEHALF OF ACIS CAPITAL MANAGEMENT

20 MS. PATEL: Your Honor, Acis has been in the loop as  
21 a member of the Committee. And I will be very brief with  
22 respect to Acis's individual comments. And I just want to be  
23 clear: Obviously, I'm here as counsel for Acis, and so this  
24 is Acis's individual position. Mr. Clemente aptly and very  
25 ably handled the Committee's overall position with respect to

1 this.

2 But Your Honor, I just want to, on behalf of Acis, make  
3 sure that, because of these developments, that's really -- I  
4 really had hoped to have zero role today, but I want to make  
5 sure that we're -- Acis is on record with respect to our  
6 position. And obviously, given Your Honor's knowledge and  
7 oversight of the long history of Acis's bankruptcy case and  
8 seeing some of the events that transpired there, I'm sure that  
9 this will all, against that backdrop, make an awful lot of  
10 sense.

11 But, you know, it's this continued role for Mr. Dondero  
12 that is of concern. You know, this issue even being raised  
13 within like the last 48 hours by Mr. Ellington, the timing of  
14 it just creates an issue. I mean, did this -- how could this  
15 possibly have come out of left field when this is such a huge  
16 part of what the Debtor does in its ordinary course of  
17 business, is serve as a portfolio manager, and these are  
18 contracts that have been negotiated, generally speaking,  
19 internally by Highland. So the fact that if Mr. Dondero were  
20 to exit the structure and there would be some potential  
21 ramifications to that, I've got to wonder how much of a  
22 surprise could that really have been to Highland folks.

23 But I just wanted to highlight, in connection with the  
24 term sheet -- this is the preliminary term sheet that was  
25 handed up Your Honor, and I believe Your Honor has a redline

1 version of it as well --

2 THE COURT: Uh-huh.

3 MS. PATEL: -- on Page 2, with respect to the role of  
4 Mr. James Dondero, there's various provisions in there. And I  
5 guess I would be remiss, Your Honor, if I didn't say, at least  
6 out of the gate, Acis obviously supports the implementation of  
7 this independent board of directors. We believe all the  
8 candidates are very capable and are -- we put our reliance  
9 upon them.

10 Obviously, we don't concede any issues. We'll see what  
11 we're going to do. But certainly, for the time being, we do  
12 support the entry of this agreement of the settlement -- or,  
13 I'm sorry, approval of the settlement agreement by the Court  
14 that lets the independent board be put into place.

15 But what I'll focus the Court on, on Page 2 under the role  
16 of Mr. James Dondero, it goes through various provisions as to  
17 what he'll resign to -- positions he'll resign from and that  
18 he will remain as an employee of the Debtor, including  
19 maintaining his title as portfolio manager for all funds and  
20 investment vehicles for which he currently holds that title.  
21 And then it goes on to provide as to who he'll report to and  
22 how he will be governed, which includes by the independent  
23 board, he will receive no compensation, and that he will be  
24 subject to at all times the supervision, direction, and  
25 authority of the independent directors.

1        Again, we have faith that the independent directors will  
2        oversee this and will govern his role accordingly. However,  
3        given Acis's history with how transactions have transpired at  
4        Highland, we remain highly cautious with respect to what  
5        happens next.

6        And to that end, Your Honor, the very last sentence there  
7        on Page 2, "Mr. Dondero shall not cause any related entity to  
8        terminate any agreements with the Debtor," is a key provision  
9        of this that keeps Acis, as a Committee member, on board with  
10       this agreement. I wanted to highlight that and note that, in  
11       the last less than 48 hours, in the last 12 hours, or maybe a  
12       little bit more than that, call it 18 to be safe, that's where  
13       -- that's a provision that's been -- that's where we've ended  
14       up. It's all of these issues have been going at lightning  
15       speed, but I did want to just, for the record and so everybody  
16       is clear, that is an important piece of this agreement to --  
17       for Acis.

18       And as Your Honor knows, this Debtor, Highland, is wont to  
19       try to terminate agreements and to try -- in an attempt to try  
20       and transfer valuable contracts away and valuable revenue  
21       stream away from an entity to an alternate entity. And that's  
22       really the heart of our concern, Your Honor.

23       So, with that, I just wanted to be clear and be on record  
24       as to Acis's position. Thank you.

25       THE COURT: Thank you. All right.

1 MR. POMERANTZ: Your Honor, if I briefly may respond  
2 to the issues with Mr. Dondero while they are fresh in Your  
3 Honor's mind?

4 THE COURT: Okay. Okay.

5 MR. POMERANTZ: Your Honor, look, we appreciate the  
6 timing of this coming to the attention of the Committee as  
7 being less than optimal. As Your Honor can appreciate, this  
8 case that's been filed three months ago, a lot of people are  
9 looking very carefully at what's happening to the Debtor.  
10 Investors are looking. There was a transfer of venue. There  
11 have been a lot of reports about potential trustee motions.  
12 And we believe a lot of parties are waiting to see the outcome  
13 of this hearing and the trustee hearing to determine whether  
14 they will determine to continue to do business with the  
15 Debtor.

16 It's not only an issue of contractual rights. It's also  
17 an issue of whether investors feel comfortable on who is  
18 managing, who is managing their investments.

19 This issue of Mr. Dondero's continuing role has been  
20 something that at the Debtor we've continued to grapple with  
21 over the last several weeks. It's always been our thought  
22 that we should do nothing that would unduly harm the company  
23 from an economic standpoint. I think the Committee shares  
24 that. That if it's determined by an independent board -- and  
25 don't take current Debtor professionals, don't take current

1 Debtor employees' word for it -- but if they determine that  
2 there's an economic benefit by keeping him on to preserve  
3 material revenue stream, they should be able to make that  
4 determination. I think that's really at the core here. And I  
5 think the Committee got ultimately comfortable with it because  
6 it will be an independent board, the majority of the members  
7 identified and chosen by them and accepted by the Debtor.

8 So, again, we apologize to the parties and the Court for  
9 bringing this on late. It wasn't my intent to come here and  
10 present modified versions of the term sheet that hadn't been  
11 filed. But that's where we are, and that's why it has come  
12 up, and that's why it's an extremely important issue, because  
13 preserving whatever revenue we can for the Debtor is  
14 important.

15 Now, at the end of the day, the board may either decide  
16 that he doesn't preserve the revenue, or the negatives from  
17 keeping him involved with the company outweigh any benefits.  
18 And that's a decision they will have to make, and it'll be  
19 their province to make. So I just wanted to give Your Honor  
20 that perspective.

21 THE COURT: Okay.

22 MR. DAUGHERTY: Your Honor, may I approach?

23 THE COURT: Mr. Daugherty? You may.

24 OPENING STATEMENT ON BEHALF OF PATRICK DAUGHERTY

25 MR. DAUGHERTY: I apologize. I was not planning to



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1 address the Court at all today. I would have had my attorney  
2 here for it. But I just ask a little bit of indulgence to  
3 represent myself *pro se* for this issue.

4 This is the first I've heard that Mr. Dondero would stay  
5 with the company. I think it's an awful idea. There's a  
6 litany of reasons for that.

7 By the way, I'm completely in support of this -- of this  
8 board that's been chosen. I have every confidence that  
9 they'll be able to make good decisions eventually. But  
10 they're stepping into this thing new. Obviously, I've been  
11 through this in your court with *Acis* and other matters, and I  
12 have deep, deep concerns about Mr. Dondero continuing in that  
13 role, simply because of the influence it has on the rest of  
14 the organization and the message that it sends, both  
15 internally and externally, of where the company goes from  
16 here.

17 So I just wanted to let you know my thoughts. I wasn't  
18 planning to make them. I haven't filed anything. But that's  
19 where I stand.

20 THE COURT: All right. Thank you, Mr. Daugherty.

21 All right. Before we hear from the U.S. Trustee, who I  
22 know is going to have a lot to say, let me just circle back  
23 briefly to Jefferies counsel and the CLO Issuers' counsel.  
24 You heard the representations of Mr. Pomerantz earlier about,  
25 well, first, in the case of Jefferies, that the Debtor has

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1 agreed to language to address your concerns. Do you want to  
2 weigh in on that and confirm that you're content that you're  
3 going to have language to work out your concerns?

4 OPENING STATEMENT ON BEHALF OF JEFFERIES, LLC

5 MR. MAXCY: Thank you, Your Honor. Patrick Maxcy for  
6 Jefferies.

7 No, I don't have anything additional to add to what Mr.  
8 Pomerantz said. The language that we have worked out will  
9 speak for itself and will be included in the order.

10 THE COURT: All right. Thank you.

11 And counsel for the CLO and CDO Issuers, do you confirm  
12 that you would be in agreement to basically withdraw your  
13 objections for now, but perhaps come back and make argument on  
14 the 21st if you have not worked out language with the  
15 Committee that you think works?

16 OPENING STATEMENT ON BEHALF OF THE ISSUER GROUP

17 MR. BENTLEY: James Bentley from Schulte Roth for the  
18 Issuers, Your Honor.

19 I believe the deal that Mr. Pomerantz and Mr. Clemente  
20 and I have discussed was adjourning our objection to the 21st,  
21 --

22 THE COURT: Okay.

23 MR. BENTLEY: -- rather than withdrawing it.

24 THE COURT: Okay.

25 MR. BENTLEY: We're -- we believe we will be able to

1 come up with language acceptable to the Issuers, but we would  
2 like to reserve the right to come back to the Court on our  
3 limited objection if we cannot, given that our issue is really  
4 -- really only relates to the 25 Issuers we represent.

5 THE COURT: Okay. Thank you very much.

6 All right. Ms. Lambert?

7 OPENING STATEMENT ON BEHALF OF THE UNITED STATES TRUSTEE

8 MS. LAMBERT: May it please the Court. As the Debtor  
9 acknowledges, the motion that they are settling, the issues  
10 that they are settling, are the issues that the U.S. Trustee  
11 has raised in his motion to appoint a Chapter 11 trustee. As  
12 a matter of statutory construction, Section 1104 does not  
13 contemplate settlement of these issues. 1112, in contrast,  
14 has a provision that if the Court finds and determines that  
15 there is cause to convert a case, there are unusual  
16 circumstances and the Court can find a reasonable  
17 justification for the wrongdoing or the error that occurred  
18 that led to cause -- for example, administrative defects in  
19 1112, not filing monthly operating reports -- and that can be  
20 cured. The Court has to make a finding that those -- these  
21 defects can be cured within a reasonable period of time.  
22 Section 1104 contains no analog to his.

23 If the Court finds cause to direct the appointment of a  
24 Chapter 11 trustee, then the Court is supposed to appoint a  
25 Chapter 11 trustee. And *Trailer Ferry* and *AWECO* both stand

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1 for the proposition that, on today's day, we're supposed to  
2 have evidence about what the management issues are that led to  
3 this agreement. There's been no evidence. There's been no  
4 allegations in the motion for settlement. And so the U.S.  
5 Trustee is prepared to put that evidence on.

6 And Your Honor, one aspect of this is that the arbitration  
7 agreement has been sealed. And there are people on the phone.  
8 I don't know who's on the phone. The U.S. Trustee has opposed  
9 the sealing of the arbitration -- not arbitration agreement,  
10 the arbitration judgment -- has opposed the sealing of that.  
11 And then they referenced a confidentiality order as the basis  
12 to seal it. The U.S. Trustee also opposed that  
13 confidentiality motion, which was filed subsequently to the  
14 motion to seal.

15 There is no confidentiality order. An interim order was  
16 entered sealing the arbitration award, but -- and the U.S.  
17 Trustee has honored that by redacting all of the pleadings  
18 that we filed relating to that, but it's important today for  
19 the U.S. Trustee to be able to discuss it in argument, and it  
20 is here -- and we have it prepared to be admitted into an  
21 exhibit.

22 So, to proceed with my argument, Your Honor, I need some  
23 clarification about what I can say.

24 THE COURT: You want clarification from me on what  
25 you can say?

1 MS. LAMBERT: Well, I mean, either that or we need to  
2 clear the room.

3 THE COURT: I've read the arbitration award.

4 MS. LAMBERT: Right.

5 THE COURT: It's in my brain.

6 MS. LAMBERT: Right. Okay.

7 THE COURT: Uh-huh.

8 MS. LAMBERT: And so one of the arguments here today  
9 is that the U.S. Trustee is representing the SEC and  
10 representing other Government agencies and things. No.  
11 Obviously, that is not the U.S. Trustee --

12 THE COURT: I didn't hear that.

13 MS. LAMBERT: Okay. The -- one of the positions has  
14 been, in the papers, is, well, that we don't have standing to  
15 raise their issues. And that's true.

16 THE COURT: Okay.

17 MS. LAMBERT: But the problem is that the U.S.  
18 Trustee has been constrained from discussing those issues with  
19 the SEC. The arbitration award is very relevant to the SEC's  
20 oversight. I anticipate the evidence today will be that the  
21 SEC, after the financial crisis of 2008, imposed restrictions  
22 on this Debtor on breach of fiduciary duty issues. I  
23 anticipate that the arbitration findings would be very  
24 relevant to whether those issues are ongoing or not.

25 THE COURT: Okay. Let me weigh in. I view the legal

1 standard that this Court has to weigh today as being: Is the  
2 Debtor proposing something that is reflective of sound  
3 business judgment, reasonable business judgment? And to the  
4 extent this is a compromise of controversies with the  
5 Committee, is this fair and equitable and in the best interest  
6 of the estate?

7 And as Mr. Pomerantz has said, you know, a lot of this  
8 maybe doesn't even need Court approval. But to the extent  
9 there are aspects of this that are appropriate to seek Court  
10 approval on, you know, this is my task. I have to look at  
11 what's presented, and is this reflective of sound business  
12 judgment? Is this fair and equitable? Is it in the best  
13 interest?

14 So, assuming there are tons of bad facts here reflected in  
15 the arbitration award, reflected in other evidence, bad facts  
16 that might justify a trustee, a Chapter 11 trustee, is this  
17 nevertheless, what's proposed today, a reasonable compromise  
18 of, you know, the trustee arguments the Committee could make  
19 or, you know, is this a reasonable framework for going  
20 forward? Okay?

21 So I guess what I'm saying is I'm confused about, you  
22 know, do I need to look at the arbitration award? Do we need  
23 to have evidence of all of that? I can assume that there are  
24 terrible facts out there that might justify a trustee, but I'm  
25 looking at what's proposed. Is this a fair and equitable way

1 to resolve the disputes? Is it sound business judgment?

2 Frankly, is it a pragmatic solution here to preserve value?

3 So that's the legal standard I have in my mind here.

4 MS. LAMBERT: Yes, Your Honor.

5 THE COURT: Okay.

6 MS. LAMBERT: The standard is whether it is fair and  
7 equitable to resolve the issues in the Chapter 11 trustee  
8 motion, and it is the U.S. Trustee's position that they are  
9 not resolved by this. And how are they not resolved? Number  
10 one, they're not resolved because the problems that led to the  
11 breach of fiduciary duty issues and findings are more  
12 pervasive, both based on this Court's finding in the Acis case  
13 and in the arbitration court's finding in Mr. Dondero. Other  
14 officers are implicated.

15 THE COURT: But how --

16 MS. LAMBERT: Other employees are implicated.

17 THE COURT: Okay. I feel like maybe we're talking at  
18 each other, not getting each other. I've got a proposed  
19 solution here to totally change the playing field, if you  
20 will. Bring in incredibly qualified people to --

21 MS. LAMBERT: Those people --

22 THE COURT: -- to change out the, you know, the  
23 person that you say breached fiduciary duties, the, you know,  
24 mismanagement, whatever bad labels we have here, but bring in  
25 a clean slate.

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1 MS. LAMBERT: No, Your Honor, because employees  
2 remain at the Debtor who are problematic. The board that is  
3 appointed owes a fiduciary duty to whom? Strand. Dondero.  
4 He's still the board -- he is the sole stockholder. Yes. In  
5 addition, --

6 THE COURT: And they won't be taking directions from  
7 him.

8 MS. LAMBERT: In addition, --

9 THE COURT: The term sheet is they won't be taking  
10 directions from him.

11 MS. LAMBERT: Your Honor, there is no evidence before  
12 the Court today that Mr. Dondero has entered a stipulation.  
13 This is part of the problem. This continues --

14 THE COURT: Well, if he doesn't, in five minutes the  
15 Committee is going to be filing their trustee motion, right?

16 MS. LAMBERT: Well, then we haven't saved any time or  
17 any money. This is the whole issue. They have to put on  
18 evidence that this is a resolution of issues. We're going to  
19 have the motion to appoint a Chapter 11 trustee either way.

20 THE COURT: All right. Well, we did have the  
21 evidence of Mr. Sharp. Would you like to cross-examine him at  
22 this point?

23 MS. LAMBERT: Your Honor, I would like to put the  
24 U.S. Trustee's exhibits into evidence and then cross-examine  
25 him.



55

1 THE COURT: All right. Your exhibits?

2 MR. POMERANTZ: Your Honor, we would object to any  
3 exhibits. The Trustee has not filed an exhibit list.

4 MS. LAMBERT: Your Honor, this matter was set on an  
5 expedited basis and the Court does not require exhibit and  
6 witnesses lists when a matter is filed on an expedited basis.  
7 It's impossible, when a response is filed at 5:00 o'clock the  
8 evening before and supplements are made in the morning of the  
9 hearing, for the U.S. Trustee to put on a witness and exhibit  
10 list.

11 MR. POMERANTZ: Your Honor, we were here on the 19th.  
12 We set out a briefing schedule. And maybe it was a couple  
13 days short of normal notice. Ms. Lambert agreed to issue  
14 discovery by a certain date, and she at no point said that  
15 because there was 13 days' notice as opposed to longer period  
16 that she couldn't comply and provide a witness list.

17 We provided with a witness list. We provided an exhibit  
18 list. The Trustee's effort and attempt to now submit exhibits  
19 and rely on maybe there were some changes this morning, that  
20 just doesn't cut it, and that's not fair and that's not due  
21 process.

22 THE COURT: Okay. I sustain the objection. The  
23 exhibits won't be admitted since there was no exhibit list.

24 MS. LAMBERT: Your Honor, I do not have an exhibit  
25 list from them. And they --

1 THE COURT: Well, they haven't offered any.

2 MS. LAMBERT: They put on new exhibits this morning.  
3 The exhibits that the U.S. Trustee has are all things that  
4 they are familiar with.

5 THE COURT: Let me back up. They didn't introduce  
6 any exhibits. They --

7 MS. LAMBERT: But they introduced the declaration,  
8 they introduced the supplements to the agreement that were  
9 drafted this morning, they've introduced the new corporate  
10 resolutions, all of which they handed me this morning.

11 THE COURT: All right. Well, the declaration of Mr.  
12 Sharp, it's two pages long. It is, I don't think, any kind of  
13 surprise information.

14 MS. LAMBERT: Your Honor, --

15 THE COURT: I'll allow you to cross-examine him.

16 MS. LAMBERT: -- the U.S. Trustee's exhibits are no  
17 surprise, either. The *Acis* opinion is no surprise to anybody  
18 in this courtroom.

19 THE COURT: Okay. Well, what are your exhibits?

20 MS. LAMBERT: The --

21 THE COURT: I probably should have asked.

22 MS. LAMBERT: The exhibits are the *Acis* opinion, the  
23 arbitration awards or the determinations, both the partial and  
24 the final, and the SEC's original judgment. There are four  
25 exhibits.

1 THE COURT: All right. Well, Mr. Pomerantz, what  
2 would you like to say? One of them I have obviously seen,  
3 since I wrote it.

4 MR. POMERANTZ: Yes, you've written it. You wrote  
5 it.

6 (Laughter.)

7 MR. POMERANTZ: Your Honor, I think this is a tempest  
8 in a teapot. The Committee's brief that it filed in  
9 opposition to the CRO retention, the ordinary course  
10 protocols, and the cash management motion had a litany of  
11 description of the Redeemer litigation, of the SEC litigation.  
12 There are plenty of bad facts out here. Okay? We have an  
13 interim order to seal. There was no hearing set today for our  
14 final hearing.

15 The Trustee has objected to that order, and I suspect that  
16 will be heard on the 21st. We don't think it's appropriate to  
17 introduce the Redeemer award. However, we have read the  
18 redacted provisions or portion of the U.S. Trustee's brief,  
19 and we have no problem if the U.S. Trustee limits its argument  
20 to the redacted portion in presenting that to the Court.

21 In other words, we don't believe that the few sentences  
22 that were redacted need to be redacted.

23 However, to the extent they intend to submit the  
24 arbitration award, we don't think it's appropriate, we don't  
25 think it's necessary, we think Your Honor hit it right, that

1 the issues today are not whether there's mismanagement at the  
2 Debtor. Okay?

3 The U.S. Trustee's position is, notwithstanding this new  
4 structure, it doesn't work. She has a trustee motion on. She  
5 can argue on the 21st that it doesn't work. Nobody is  
6 prejudicing her right to do so.

7 We think it's prejudicial, it's unfair, it's procedurally  
8 improper to submit the Redeemer arbitration award and to allow  
9 the Trustee to do anything other than describe exactly what  
10 she has in her pleading.

11 THE COURT: Okay. I sustain the objection to those  
12 exhibits. Again, I've read them. They're in my brain. I  
13 wrote one of them. But I will allow you to cross-examine Mr.  
14 Sharp. So, Mr. Sharp, would you please come to the witness  
15 stand? Please raise your right hand.

16 BRADLEY SHARP, DEBTOR'S WITNESS, SWORN

17 THE COURT: All right. Please be seated.

18 MS. LAMBERT: To clarify, Your Honor, has the Court  
19 considered the *Acis* opinion and the arbitration opinions based  
20 on judicial notice?

21 THE COURT: And we're doing a lot of hair-splitting  
22 here. I'm just letting you know I -- the facts are in my  
23 brain. You can't extract them from my brain. Okay?

24 MS. LAMBERT: Okay.

25 THE COURT: I know there have been a lot of bad

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1 things, arguably bad things. But to me, the real issue here  
2 today is whether this framework that has been heavily  
3 negotiated with the Committee reflects reasonable business  
4 judgment on the part of the Debtor, is a fair and equitable  
5 resolution of the Committee's, you know, arguments in favor of  
6 a trustee, and whether this makes, you know, sense going  
7 forward to allow this Debtor to go forward without a trustee.  
8 Okay?

9 So I really think that the evidence you want is not  
10 terribly relevant. We technically aren't here on a trustee  
11 motion today. We're here on whether a new board and the  
12 terms, the protocols suggested, reflect reasonable business  
13 judgment and reflect a fair compromise of arguments the  
14 Committee has raised. All right? So I don't know how much  
15 more clear I can make that. I guess the technical answer is  
16 I'm not taking judicial notice of those things for purposes of  
17 today.

18 All right. You may proceed.

19 CROSS-EXAMINATION

20 BY MS. LAMBERT:

21 Q Mr. Strand, can you state your name for --

22 A Sorry. Bradley Sharp, S-H-A-R-P.

23 Q Sharp. Mr. -- oh, sorry.

24 A No relation to Strand.

25 Q All right. Strand is the general partner of the Debtor,

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1 right?

2 A That is correct.

3 Q And there has been no change in the board of the Debtor  
4 except Mr. Dondero's resignation; is that right?

5 A Well, it's a little different, because the -- Strand is  
6 the general partner of the Debtor.

7 Q Yes.

8 A So the new board will be acting and in control of the  
9 Debtor.

10 Q Yes. And there is -- Strand is a non-debtor, correct?

11 A That is correct.

12 Q And the stock of the non-debtor, Strand, is owned by  
13 Dondero?

14 A Mr. Dondero owns Strand Advisors.

15 Q In its entirety?

16 A That is correct.

17 Q So the board will owe a fiduciary duty to Mr. -- to Mr.  
18 Dondero?

19 A The board will have a fiduciary duty to the Debtor and to  
20 Strand Advisors.

21 Q All right.

22 A Their duty is to the entity.

23 Q The -- Strand, as the general partner, as an entity, owes  
24 a fiduciary duty to the Debtor, right?

25 MR. MORRIS: Objection to the extent it calls for a

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1 legal conclusion.

2 THE COURT: Sustained.

3 BY MS. LAMBERT:

4 Q Do you know?

5 A As a lay person. I'm not an attorney.

6 Q Okay. So you don't know what the fiduciary roles of the  
7 board will be; is that right?

8 A Well, the fiduciary board will be acting -- you know,  
9 looking at it from my perspective as the chief restructuring  
10 officer, the new board will be acting as the Debtor-in-  
11 Possession. And, you know, they will be directing the Debtor-  
12 in-Possession. You know, the Debtor-in-Possession has duties  
13 to all parties in interest, and they will be directing the  
14 Debtor. They will be directing me as CRO.

15 Q And, in addition, there may be a CEO, right?

16 A That is contemplated, correct.

17 Q It is contemplated? It --

18 A It is -- it is an option that the board has if they think  
19 a CEO is necessary.

20 Q But you don't know whether a CEO is going to be appointed  
21 or not?

22 A That's up to the board.

23 Q And you don't know what the compensation for that  
24 individual might be, right?

25 A Again, that's up to the board.

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1 Q Mr. Dondero is going to be an employee of the Debtor,  
2 right?

3 A That's correct.

4 Q And Mr. Dondero started the Debtor, correct?

5 A I believe so.

6 Q And he also started Strand, right?

7 A I believe that's correct.

8 Q And he is also in control of a number of entities that the  
9 Debtor does business with; is that right?

10 A That is correct.

11 Q Mr. Ellington is going to remain on with the Debtor?

12 A That -- Mr. Ellington is an employee. All employees are  
13 now subject to the board.

14 Q Okay. And Mr. Ellington's role with the Debtor is what?

15 A He is general counsel with the Debtor.

16 Q And there are other in-house attorneys with the Debtor,  
17 right?

18 A That's correct.

19 Q And who else is there currently?

20 A I don't have the list in front of me, you know, the  
21 employee list. As of now, because obviously this is still --  
22 hasn't been effected, so the board has not made any decisions  
23 with respect to any employees going forward.

24 Q And the CFO remains the same?

25 A Yeah, that is, again, as of now. I don't know what the



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1 board is going to do, if anything.

2 Q Do you have any anticipation of what you would recommend  
3 to the board regarding the CFO?

4 A You know, I have many recommendations I have not made to  
5 the board yet. I just met them this morning.

6 Q Are you aware that historically this Court has found that  
7 the lawyers provided bad advice to the Debtor?

8 MR. MORRIS: Objection to the form of the question.

9 THE COURT: Sustained.

10 BY MS. LAMBERT:

11 Q Do you have any knowledge about whether there have been  
12 findings that the law firm gave erroneous advice to the  
13 Debtor? Or, I mean, the in-house counsel gave erroneous  
14 advice.

15 MR. MORRIS: Objection to the form of the question.

16 THE COURT: Sustained.

17 MS. LAMBERT: Your Honor, I'm asking for the  
18 foundation.

19 THE COURT: Rephrase.

20 BY MS. LAMBERT:

21 Q Do you -- are you aware of any concerns about the in-house  
22 counsel?

23 A Yes.

24 Q What is your knowledge?

25 A I have read the rulings from this Court.

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1 Q And what is your understanding of those rulings?

2 A I don't recall specifically. I read that early on when I  
3 was first employed. But there have been concerns with respect  
4 to, you know, management of the Debtor.

5 Q As the CRO, have you made any recommendations to change  
6 employees to date?

7 A As of now, I don't have a -- the board. You know, the  
8 board has just been employed. We have not made  
9 recommendations up to this point. We are still -- obviously,  
10 have been evaluating our position and what needs to happen. I  
11 think it's important for the Debtor at this time, a little  
12 stability would be a good thing for -- until we develop the  
13 direction going forward.

14 Q Are you familiar with the compensation terms for the  
15 directors?

16 A Yes.

17 Q And the directors are employees of Strand but paid by the  
18 Debtor; is that right?

19 A Oh, I'm not sure they're employees of Strand, but they are  
20 paid by the Debtor, their compensation. That's correct.

21 Q And yet the compensation is technically through Strand,  
22 right?

23 A They -- they are. They have to act through the general  
24 partner of the Debtor because of the corporate structure.

25 Q One of the portions of the agreement is that the Committee

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1 acquires litigation claims. Are you familiar with that?

2 A I am.

3 Q Have you parsed out which litigation claims those might be  
4 at this point?

5 A I think the agreement says they have litigation claims  
6 against insiders and related parties. So I don't know what  
7 those individual claims are. I don't know what exists.

8 Q Are you aware that the Committee obtains the attorney-  
9 client privilege and work product privilege?

10 A Yeah. Subject to the terms of those agreements, correct.

11 Q Have you gone through the documents and determined which  
12 ones would fall on -- which attorney files would fall on which  
13 side?

14 A Not as of yet.

15 Q Have you been taking direction from Mr. Dondero?

16 A We've had -- I've had limited interaction with Mr. Dondero  
17 since my retention. You know, we have been complying with the  
18 protocols that we had been negotiating with the Committee and  
19 providing information to the Committee. We have been, as a  
20 result of those protocols, instructing management of the  
21 company on compliance with those protocols. So they have  
22 brought to us transactions that they would like to do. We  
23 have reviewed those transactions and compared it to the  
24 proposed protocols and have been enforcing those. So if  
25 management has asked to do a transaction that does not meet

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1 within those protocols, we have been declining the  
2 transaction. And that -- you know, the company has agreed  
3 with that decision and accepted that decision.

4 Q When you say management, who are you -- to whom are you  
5 referring?

6 A You know, the whole management team at the company. In-  
7 house counsel. The CFO. You know, I've had limited  
8 interaction with Mr. Dondero. One interaction was he did  
9 question one of my decisions that I made. We discussed it and  
10 he accepted my conclusion.

11 Q You're at the Debtor every day?

12 A My team is.

13 Q You are not?

14 A I have had some travel restrictions due to a medical  
15 issue, but I have three of my team there every day.

16 Q Is Mr. Dondero there every day?

17 A I don't know. I don't think so. In the few days I'm  
18 there, I've not seen him.

19 Q Is Mr. Ellington there every day?

20 A No.

21 Q Who on the management team is there every day?

22 A You know, our primary interaction is with Isaac Leventon,  
23 Frank Waterhouse, the CFO. You know, primary interaction, you  
24 know, with David Klos, who is the controller, in dealing with  
25 the financial issues.

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1 Obviously, we spend a lot -- my team spends a lot of time  
2 with the head of compliance.

3 Q Were you surprised by this addition that Mr. Dondero would  
4 remain as an employee?

5 A I can't say I was surprised. It is an issue that we  
6 struggle with, given the nature of this company's business.  
7 You know, I see the change in the language and, you know, as  
8 CRO, I am comfortable with it.

9 Q So, as CRO, if Mr. Dondero is necessary now, you recognize  
10 that he was necessary three weeks ago?

11 A I'm not saying that he's necessary. I'm saying that it is  
12 important for the board to be able to make that decision.

13 Q And it wasn't important when the settlement was filed?

14 A It was the -- it was a struggle at the time. I was  
15 concerned at the time it was filed the unintended consequences  
16 of Mr. Dondero resigning completely and disappearing, because  
17 there are a significant number of funds that the Debtor deals  
18 with related parties that are controlled by Mr. Dondero, and I  
19 was worried about the financial impact with it. I knew this  
20 issue was important to the Committee. And if that's something  
21 that the Debtor agreed to and the Committee agreed to, so be  
22 it.

23 You know, I think the last-minute compromise is acceptable  
24 and appropriate. I think the language as negotiated is going  
25 to be very helpful to the Debtor. And I think, then, it's up

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1 to the board to make the decision, with full knowledge on  
2 what's the best avenue forward.

3 Q And the language as negotiated was added because, in the  
4 past, there have been problems with Mr. Dondero changing or  
5 terminating agreements with related entities, right?

6 A There was that -- I've seen that -- issues raised in the  
7 *Acis* case.

8 MS. LAMBERT: No further questions.

9 THE COURT: All right. Any redirect?

10 MR. POMERANTZ: Not from the Debtor.

11 THE COURT: Anyone have examination? No? All right.  
12 Thank you, Mr. Sharp. You're excused.

13 THE WITNESS: Thank you.

14 (The witness steps down.)

15 THE COURT: All right. Are we going to have any  
16 other, I guess, witnesses, evidence?

17 CLOSING ARGUMENT ON BEHALF OF THE DEBTOR

18 MR. POMERANTZ: No, Your Honor. I just had a couple  
19 points. One, Ms. Lambert mentioned that she hadn't seen a  
20 copy of the stipulation referred to, which was prohibiting Mr.  
21 Dondero from terminating the board. There's a good reason for  
22 her not having seen it. I hadn't provided it to her. It just  
23 came this morning, right before the hearing. I have one  
24 signed copy. I have other copies that I could represent, even  
25 though they're unsigned, are the same, so I would like to

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1 provide Your Honor. I'll keep the signed copy but provide you  
2 with an unsigned copy, but it's the same, and also give one to  
3 the U.S. Trustee.

4 THE COURT: But you've got a signature of Mr. Dondero  
5 on that?

6 MR. POMERANTZ: Yes, I do.

7 THE COURT: Okay.

8 MR. POMERANTZ: May I approach?

9 THE COURT: You may. Thank you.

10 MR. POMERANTZ: Your Honor, maybe for the record it  
11 would be appropriate for me to show Your Honor the signature,  
12 so you could say that you've seen it?

13 THE COURT: Yes. Yes.

14 MR. POMERANTZ: May I approach again?

15 THE COURT: You may. (Pause.) Okay. Thank you.

16 The record will reflect I've seen Mr. Dondero's signature.

17 MR. POMERANTZ: Your Honor, one of the threads that  
18 Ms. Lambert said to Your Honor is that there were employees  
19 still remaining at the Debtor and that those employees may  
20 have been involved in some wrongdoing.

21 I submit, Your Honor, if Your Honor appointed a Chapter 11  
22 trustee today, what would a Chapter 11 trustee do? A Chapter  
23 11 trustee wouldn't terminate every employee at the Debtor. A  
24 Chapter 11 trustee, if he or she was doing what they should  
25 do, would go down to the company, would interview members of

1 the company, senior management, and decide who should stay on  
2 and who should not stay on.

3 That, I submit, Your Honor, is exactly what this board  
4 will do. So the concept of there being something different  
5 done, if you have a board here or not, I don't think makes  
6 sense.

7 And lastly, Your Honor, Ms. Lambert expressed the issue as  
8 whether it's fair and equitable to resolve the U.S. Trustee  
9 issues in this way. I don't think that's the standard. The  
10 only fair and equitable I understand is in plan confirmation.  
11 I think Your Honor said it straight, which is: Is this a  
12 valid exercise of the Debtor's business judgment and is it an  
13 appropriate compromise of controversy? That is the standard.  
14 And, again, we have always acknowledged that, notwithstanding  
15 how Your Honor rules today, the Trustee reserves the right to  
16 come back to court and argue a trustee is appropriate on the  
17 21st.

18 We believe, Your Honor, that many of the cases, in this  
19 circuit and elsewhere, look to the continuing management of  
20 the company and whether management issues have been addressed  
21 as a significant factor in determining whether a trustee is  
22 appointed. And it'll come as no surprise, of course, if Your  
23 Honor grants our motion today, this will be a lynchpin of our  
24 opposition to the trustee motion.

25 But, again, those issues are for another day, and we



1 believe that we have satisfied our standard, and we request  
2 that Your Honor approve the motion.

3 THE COURT: All right. Other closing arguments?

4 CLOSING ARGUMENT ON BEHALF OF THE UNITED STATES TRUSTEE

5 MS. LAMBERT: Yes, Your Honor. As the Debtor  
6 acknowledges, the Court has no jurisdiction over Strand. This  
7 is a complicated structure. A trustee avoids all of the  
8 complications involved in the Court exercising jurisdiction  
9 over an entity that it doesn't have jurisdiction over.

10 To enter a stock stipulation related to a non-debtor is  
11 highly irregular, and Mr. Dondero is the person behind that.  
12 It has happened in cases where people have been in these kinds  
13 of structures, like that FSLIC used to put in these kinds of  
14 structures -- there's published opinion, the *Gaubert* case --  
15 where the person continued to exercise control even though  
16 they had a stock trust.

17 The Court needs a person beholden to the Court. The  
18 evidence is that, historically, this Debtor has entered into  
19 things that breached its fiduciary duty and resulted in self-  
20 dealing and liability for the Debtor. The evidence is that  
21 these go beyond Mr. Dondero and the Court does not have  
22 jurisdiction over his stock. The Court does not have  
23 jurisdiction over Strand. The board members of Strand are not  
24 employees of the Court, they're employees of Strand, a non-  
25 debtor. These members have a fiduciary duty to Strand.

1 Yes, Strand is the general partner of this Debtor and has  
2 a fiduciary duty, but all these fiduciary duties intermix in  
3 ways that result in conflicts for this case. These conflicts  
4 are unnecessary. The Court could just appoint a trustee who  
5 only owes a fiduciary duty to the members and creditors of  
6 this case, as well as the next (inaudible).

7 There is no evidence that this is cheaper. There is no  
8 evidence that this is a total resolution, because issues are  
9 left open, such as whether or not a CEO is going to be  
10 appointed, how much that person is going to cost.

11 Finally, Your Honor, the sealing has constrained the  
12 ability of some of the parties to understand what's going on  
13 in this case. And that is material to the argument about who  
14 is here, because we don't know who -- that all the people who  
15 would have participated in this discussion had an opportunity  
16 to participate in it.

17 Yes, the creditors have a fiduciary duty, and I believe  
18 that they represented to the best of their ability, but they  
19 are not charged with the issues that others are charged with,  
20 such as the SEC.

21 There is no evidence that the officers are disinterested.  
22 Rather, the new officers are going to be conflicted by the  
23 nature of their position. There's no evidence that it's  
24 cheaper. And a trustee, if appointed, could be appointed on  
25 an hourly basis. This is a Chapter 11 trustee.

1           They argue that the trustee would not have the knowledge,  
2           and yet they've been able to find three candidates to serve  
3           for the board who are qualified. So there's no evidence that  
4           it would not be better to have a trustee for that reason as  
5           well.

6           The evidence is that, historically, the Redeemer Committee  
7           was set up to prevent these kinds of transactions and have  
8           oversight. Historically, the evidence is it did not work.  
9           For this reason, the statute provides a solution, and the  
10          Court should impose it. The Court should deny this motion as  
11          not being in the interest of the estate, as not being a sound  
12          exercise of discretion, because it's really the discretion of  
13          Strand, not the Debtor, and it will remain the discretion of  
14          Strand, not the Debtor.

15          Thank you.

16                THE COURT: All right. Anyone else have comments?

17                MR. POMERANTZ: Your Honor, just a couple of minor  
18          points.

19                THE COURT: Okay.

20                CLOSING ARGUMENT ON BEHALF OF THE DEBTOR

21                MR. POMERANTZ: Ms. Lambert started by saying the  
22          Court doesn't have jurisdiction over Strand. I know I just  
23          handed her the stipulation, but the last paragraph of the  
24          stipulation specifically says that the parties stipulate and  
25          agree that the Court shall have exclusive jurisdiction over

1 all matters arising from or related to the interpretation and  
2 implementation of this stipulation and the adjudication of any  
3 parties breaching the stipulation.

4 So the Court does have jurisdiction now that the  
5 stipulation has been signed, assuming that the Court enters  
6 it, so I think that addresses that issue.

7 Your Honor, the evidence of the disinterestedness of the  
8 members of the board, we've provided their *curriculum vitae*.  
9 We've made representations that they have no connections with  
10 the Debtor or any of the parties in interest. We don't think  
11 that, just because they become appointed and become a director  
12 of Strand, that that renders them disinterested [sic], and we  
13 think that the Trustee's arguments that being at a different  
14 level creates different duties is just not -- is not accurate.  
15 I don't think that the Committee would have had any appetite  
16 for this type of structure had they believed that each of  
17 these board members wouldn't feel that their fiduciary duty  
18 was to the Debtor's estate. And they all are seasoned  
19 restructuring people from different aspects, all understand  
20 their fiduciary duties well, and all are prepared to carry  
21 them out.

22 Lastly, the Trustee points to the historic issues, and  
23 specifically mentioned the Redeemer Committee and that  
24 structure didn't work. Well, I think it speaks volumes, Your  
25 Honor, that not only the Redeemer Committee, are they on the

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1 Committee and the Committee has supported this motion, but the  
2 Redeemer Committee hasn't come to Your Honor and said that,  
3 notwithstanding that structure that may or may not have been  
4 effective, this structure is ineffective.

5 And at the end, Your Honor, the Trustee is trying to  
6 replace the business judgment of the Debtor. The Debtor is  
7 entitled to deference of the judgment, again, focusing on the  
8 correct standard. And, again, the Trustee will have her day  
9 in -- his day in court in connection with the ultimate trustee  
10 motion on the 21st.

11 Thank you, Your Honor.

12 THE COURT: Anyone else?

13 All right. Well, the Court is going to note a few things  
14 as part of its ruling, obviously. The new proposed  
15 independent board members for Strand, Strand obviously being  
16 the general partner of the Debtor, Highland -- Mr. James  
17 Seery, Mr. John Dubel, and retired Judge Russ Nelms -- are  
18 highly-qualified individuals with respect to the industry.  
19 Some of them with respect to restructuring. Certainly, in the  
20 case of retired Judge Nelms, with regard to fiduciary duties  
21 and the Bankruptcy Code requirements.

22 These three individuals were chosen by the Creditors'  
23 Committee, whose constituency is broad, whose constituency is  
24 owed well over \$100 million. And they were chosen by the  
25 Committee after literally months of negotiation. Obviously,

1 this bankruptcy was filed in October, and it appears to this  
2 Court, from the representations of counsel, that from the very  
3 beginning of the case -- the Committee was, I guess, appointed  
4 a week or two after the case was filed in October -- there's  
5 been haggling over corporate governance of this Debtor.

6 So we have highly-qualified individuals. We have  
7 individuals who were chosen by the well-constituted Creditors'  
8 Committee. And what has been proposed to the Court is that it  
9 is these independent directors that would have sole and  
10 exclusive management and control of the Debtor.

11 An interesting jurisdictional argument has been made, and  
12 it's one of those arguments that, frankly, you know, sounds  
13 good when you first hear it, but when you really drill down  
14 about the governance structure here, I mean, obviously, this  
15 Debtor is a limited partnership and it acts through a general  
16 partner. It's the general partner that controls the Debtor  
17 entity. And while Strand Advisors, Inc., the general partner,  
18 may not technically be in bankruptcy, it's the structure of  
19 these entities such that it controls the Debtor. So the  
20 jurisdictional argument, when you drill down, feels a little  
21 off.

22 Moreover, we have language in the stipulation where Strand  
23 is stipulating and consenting, if you will, to this Court's  
24 exercise of jurisdiction over it.

25 There are many things about the compromise here that have

1 very compelling appeal. Among them, certainly, the Committee  
2 that's negotiated this term sheet retains the right at any  
3 time to move for a Chapter 11 trustee if it believes there are  
4 grounds. The Committee is granted standing to pursue estate  
5 claims, certain estate claims right off the bat, without  
6 having to come back and ask the Court, without having to rely  
7 on the Debtor to pursue that. There are document production  
8 provisions, document preservation provisions, a shared  
9 privilege negotiated, that are very powerful tools for the  
10 Committee, and certainly operating protocols that have been  
11 negotiated regarding the Debtor's operations that are very  
12 powerful tools for the Committee.

13 I said many times during the *Acis* case -- those who were  
14 here will remember -- that the company, *Acis*, was not a great  
15 fit for Chapter 11. Lots of companies aren't great fits for  
16 Chapter 11, I suppose, but the kind of business it was was  
17 kind of tough to maneuver in Chapter 11. Human beings and  
18 their expertise create value. And while we had a Chapter 11  
19 trustee, a stranger come in and take control over *Acis*, you  
20 know, there's great uncertainty whether that stranger is going  
21 to be able to preserve value and have the smooth transition  
22 into Chapter 11 that's really going to be the best fit.

23 Here, as I've said earlier, the legal standard I view as  
24 controlling here is 363 and whether what has been proposed  
25 reflects reasonable business judgment. Is there a sound

1 business justification for proposing the independent slate of  
2 directors at the GP level for the Debtor, the protocols, the  
3 negotiation with the Committee, the document sharing, the  
4 standing given to them? Does all of this reflect reasonable  
5 business judgment? And I find, quite clearly, it does. I  
6 find it to be a pragmatic solution to the Committee's concerns  
7 about existing management and control.

8 And I think I used the words "fair and equitable," not  
9 just Ms. Lambert, because it is also presented to the Court as  
10 a 9019 compromise of disputes with the Committee, and we  
11 traditionally use a fair and equitable and best interest of  
12 the estate analysis in this context. So, to the extent that  
13 applies, I do find this a fair and equitable way of resolving  
14 the disputes with the Committee, and I find this to be in the  
15 best interest of the estate. So I do approve this.

16 And by approving this motion, I'm approving the term sheet  
17 as it's been presented, the various terms therein, the  
18 exhibits thereto. I'm specifically approving the new  
19 independent directors, the document management and  
20 preservation process, the standing to the Committee over  
21 certain of the estate claims, the reporting requirements, the  
22 operating protocols, the whole bundle of provisions.

23 Now, there is one specific thing I want to say about the  
24 role of Mr. Dondero. When Ms. Patel got up and talked about  
25 the newest language that has been added to the term sheet, she



1 highlighted in particular the very last sentence on Page 2 of  
2 the term sheet, the sentence reading, "Mr. Dondero shall not  
3 cause any related entity to terminate any agreements with the  
4 Debtor." Her statement that that was important, it really  
5 resonated with me, because, you know, as I said earlier, I  
6 can't extract what I learned during the *Acis* case, it's in my  
7 brain, and we did have many moments during the *Acis* case where  
8 the Chapter 11 trustee came in and credibly testified that,  
9 whether it was Mr. Dondero personally or others at Highland,  
10 they were surreptitiously liquidating funds, they were  
11 changing agreements, assigning agreements to others. They  
12 were doing things behind the scenes that were impacting the  
13 value of the Debtor in a bad way.

14 So not only do I think that language is very important,  
15 but I am going to require that language to be put in the  
16 order. Okay? So we're not just going to have an order  
17 approving the term sheet that has that language. I want  
18 language specifically in the order. You know, you can figure  
19 out where the appropriate place to stick it in the order is,  
20 but I want specific language in here regarding Mr. Dondero's  
21 role. I also -- the language in there that his role as an  
22 employee of the Debtor will be subject at all times to the  
23 supervision, direction, and authority of the Debtors, I want  
24 that language in there as well. Let's go ahead and put the  
25 language in there that at any time, in any event, the

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1 independent directors can determine he's no longer going to be  
2 retained. I want that in the order.

3 And I'm sure most of you can read my mind why, but I want  
4 it crystal clear that if he violates these terms, he's  
5 violated a federal court order, and contempt will be one of  
6 the tools available to the Court. He needs to understand  
7 that. Mr. Ellington needs to understand that. You know, if  
8 there are any games behind the scene, not only do I expect the  
9 Committee is going to come in and highlight that to the Court  
10 and file a motion for a trustee or whatever, but we're going  
11 to have a contempt of court issue.

12 So, anybody want to respond to that?

13 MR. POMERANTZ: Your Honor, Jeff Pomerantz; Pachulski  
14 Stang Ziehl & Jones.

15 We hear Your Honor. What I thought I'd do now is I have a  
16 clean redline of the order, of course not including the  
17 provision you just requested, --

18 THE COURT: Uh-huh.

19 MR. POMERANTZ: -- which we will go back and upload  
20 and hope to get an order signed by Your Honor today, if you're  
21 around. But to go over the other changes, the changes to  
22 Jefferies, the other language changes I discussed before. I  
23 gave a copy to Ms. Lambert and to the Committee. May I  
24 approach with a --

25 THE COURT: You may.

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1 MR. POMERANTZ: Thank you.

2 THE COURT: Okay. All right. (Pause.) All right.

3 The form of order looks fine to me. Obviously, you'll add the  
4 Dondero-related language, and we may have further wording  
5 tweaks negotiated with the CLO Issuers. But, again, I approve  
6 all of this. I didn't say on the record the compensation, but  
7 certainly I am approving that as reasonable. I expect these  
8 three directors are going to be working very, very hard. And  
9 so, as you said, not 50,000-foot level monitoring, actually  
10 rolling up sleeves on-site, so I think the compensation is  
11 reasonable.

12 MR. POMERANTZ: Thank you, Your Honor. We will  
13 submit an order shortly that includes Your Honor's language  
14 requested.

15 THE COURT: Okay.

16 MR. POMERANTZ: Are you around this afternoon?

17 THE COURT: I am around, --

18 MR. POMERANTZ: Okay.

19 THE COURT: -- so just pick up the phone or send an  
20 email to Traci, my courtroom deputy, --

21 MR. POMERANTZ: Yes.

22 THE COURT: -- so she can tell me, "It's in your  
23 queue to sign."

24 MR. POMERANTZ: She has been extremely helpful and  
25 responsive.

1 THE COURT: Good. I'm glad to hear that.

2 MR. POMERANTZ: Yes.

3 THE COURT: Now, as far as future scheduling, I did  
4 have her sitting by, listening, in case we needed to discuss  
5 anything. Obviously, we're going to have a kind of a  
6 carryover placeholder on the 21st as part of the trustee  
7 motion hearing for any remaining issues with the CLO Issuer.  
8 And, you know, that's just a placeholder if necessary to hear  
9 language controversies.

10 My courtroom deputy was concerned, because you have a lot  
11 of pending motions that have just sort of sat there pending  
12 because this was the big issue, right? She wants to make sure  
13 she sets anything you need a setting on. And I don't know if  
14 you want to discuss that today or go back as a group and --

15 MR. POMERANTZ: We're happy to -- I think, you know,  
16 I think that's appropriate to do. We had the motion to  
17 appoint the CRO.

18 THE COURT: Uh-huh.

19 MR. POMERANTZ: That was pending. That gets resolved  
20 by this motion. We will submit an order --

21 THE COURT: Okay.

22 MR. POMERANTZ: -- with the new agreement that was  
23 attached to the term sheet.

24 We had the cash management order which Judge Sontchi had  
25 issued an interim order. We will have a final order with

1 respect to that.

2 THE COURT: Okay.

3 MR. POMERANTZ: We will be withdrawing the motion to  
4 approve ordinary course protocols which was originally on for  
5 hearing.

6 THE COURT: Uh-huh.

7 MR. POMERANTZ: I think on the 21st we have currently  
8 set a motion to approve the retention or Mercer, which is the  
9 Debtor's compensation consultant, --

10 THE COURT: Uh-huh.

11 MR. POMERANTZ: -- and an analog motion that was  
12 originally set for today with respect to insiders, non-  
13 insiders, but is on for non-insiders and insiders on the 21st,  
14 --

15 THE COURT: Uh-huh.

16 MR. POMERANTZ: -- which is the motion to approve  
17 bonuses.

18 THE COURT: Uh-huh.

19 MR. POMERANTZ: Of course, the Debtor's new board is  
20 going to be wanting to very carefully review that. And we are  
21 going back and today having our first new board meeting with  
22 the board to start bringing them up to speed. But we  
23 presently intend, subject to, obviously, their direction, to  
24 go forward on the 21st.

25 We also have the retention of Lynn Pinker and Foley

1 Gardere, which had been filed and was brought on for hearing  
2 previously. It had been delayed, again, for the board to look  
3 at the issues. We expect to have that on for the 21st. And I  
4 believe, I believe that would be it.

5 MS. LAMBERT: No, Your Honor, the --

6 MR. POMERANTZ: No?

7 MS. LAMBERT: -- U.S. Trustee has objected to the  
8 motion to seal, which was the second item on the Wilmington  
9 Court's docket that got -- and it got transferred here. The  
10 U.S. Trustee has also objected to the motion for protective  
11 order. The issues overlap. We request that they be set as  
12 quickly as possible.

13 MR. POMERANTZ: We're happy to set both of those for  
14 the 21st as well.

15 THE COURT: All right. So I think what I'm going to  
16 ask you to do is just get on the phone, one of you, with Traci  
17 and just make sure she's clear on everything you need set on  
18 the 21st, and then you can do a big notice of hearing, just  
19 kind of listing all of these matters.

20 MR. POMERANTZ: Your Honor, with respect to the CRO  
21 motion -- order and the cash management order, I was wondering  
22 if it would be helpful for my colleague Mr. Demo to go over  
23 the amendments to those orders -- we would like those to be  
24 entered today -- to see if Your Honor has any questions.

25 THE COURT: All right. That would be good. Mr.

1 Clemente, did you have something first?

2 MR. CLEMENTE: Just very quickly, Your Honor. We had  
3 filed our retention applications for the Committee  
4 professionals and filed CNOs, and your office had indicated  
5 you wanted to get through today, which I totally understand,  
6 but I just wanted to make sure that Your Honor didn't lose  
7 sight of those. I don't believe there were any objections to  
8 those, but I think your intent was probably to deal with them  
9 after today, but I just wanted to --

10 THE COURT: All right. Yes, it was to get through  
11 today.

12 MR. CLEMENTE: Yes.

13 THE COURT: So, since you've had plenty of time run  
14 on those, you can submit orders and I'll get them signed in  
15 chambers.

16 MR. CLEMENTE: Thank you very much, Your Honor.  
17 Appreciate it.

18 THE COURT: Okay. Thank you. Counsel?

19 MR. DEMO: Good afternoon, Your Honor. Greg Demo,  
20 Pachulski Stang, on behalf of the Debtor. I'm happy to keep  
21 this as brief as possible, but I think walking through the  
22 cash management motion has the most changes.

23 THE COURT: Okay.

24 MR. DEMO: The biggest change there, and we had  
25 discussed this with the United States Trustee in Delaware, is

86

1 that in our initial motion we disclosed that the Debtor had  
2 bank accounts at BBVA and then also at NexBank. Those  
3 accounts have been moved to East West Bank, --

4 THE COURT: Okay.

5 MR. DEMO: -- which is a party to a depository  
6 agreement with the United States Trustee.

7 THE COURT: Okay.

8 MR. DEMO: The only exception to that is a  
9 certificate of deposit that is at NexBank. It's a relatively  
10 small amount of money. It's \$135,000. But it also is pledged  
11 as collateral on a lease. So that has been -- proven  
12 problematic to move. The Trustee for Delaware did say that  
13 was okay. I would hope that the Trustee for Texas would agree  
14 with that. We did disclose it in the initial debtor  
15 interview.

16 But those are the bank accounts. The bank accounts at  
17 BBVA and NexBank, with the exception of that CD, were all  
18 closed as of yesterday.

19 THE COURT: Okay.

20 MR. DEMO: So now we are going to be using East West  
21 Bank for all operating accounts, all cash, going forward.

22 The other two accounts are the account at Jefferies, which  
23 is the prime brokerage account.

24 THE COURT: Uh-huh.

25 MR. DEMO: That account, we are keeping open.



1 Obviously, there have been conversations with Jefferies that  
2 are going to be reflected in the proposed order on the  
3 settlement, but we do propose to keep the Jefferies prime  
4 brokerage account open as well.

5 And then we filed a supplement for another prime brokerage  
6 account that we have at a prime broker called Maxim Group.  
7 That account has \$30 million in securities in it, give or  
8 take, and then literally like \$100 in cash. The Debtor  
9 considers that account more an investment than actual  
10 operating account, but we would like to keep that account open  
11 as well, just so it can continue holding those securities.

12 Jefferies and Maxim, neither of them are on the depository  
13 list, so we are requesting a waiver of 345(b) for those two  
14 accounts, and then also requesting a waiver of 345(b) with  
15 respect to the certificate of deposit at NexBank.

16 THE COURT: Okay.

17 MR. DEMO: That's where we're at at cash management.  
18 And I guess, sorry, one more thing. In the original cash  
19 management motion, we had a series of intercompany  
20 transactions that we disclosed, and we had gotten interim  
21 relief from the Delaware court to make those payments up to a  
22 hundred -- or, \$1.7 million. We are below that account, and  
23 on a go-forward basis, all of those intercompany transactions  
24 are getting subsumed into the settlement motion and the  
25 operating protocols and all of that. But we are asking for

1 final relief on the intercompany transactions that we made  
2 under the interim order.

3 THE COURT: Okay. All right. Who wishes to be heard  
4 on this? I don't know how much discussion we've had outside  
5 the courtroom on this.

6 MS. LAMBERT: We haven't -- normally, a bond would be  
7 appropriate for the Jefferies and the other small account.  
8 The estate is at risk on the CD, but it's not that much money.  
9 It's not worth bonding. It'll be more expensive to bond it.

10 NexBank, as you know, Your Honor, is a bank where Mr.  
11 Dondero is the CEO. So that was part of the reason that  
12 NexBank was carved out. But the -- so I would like them to  
13 bid bonds on the Jefferies and the other account. And if we  
14 -- let's carry it on those issues so that we can see how  
15 expensive bonding it would be, and if it's cost-prohibitive,  
16 maybe we reconsider. But in the past, the bonds haven't been  
17 very expensive, relatively.

18 MR. DEMO: We're happy to discuss that with the U.S.  
19 Trustee. I mean, just for the record, the Jefferies account,  
20 you know, does support a margin loan. It's \$80 million in  
21 securities. It's \$30 million at Maxim. They're SIPC. I  
22 mean, it's Jefferies and, you know, another large prime  
23 broker. Again, we're happy to discuss it with the Trustee. I  
24 don't know that it's necessary, but we will discuss it.

25 THE COURT: Okay. Well, you all can discuss it, and

1 if you have an unopposed order, an agreed order, --

2 MR. DEMO: Uh-huh.

3 THE COURT: -- you can upload it and I'll sign it.

4 Otherwise, if you need hearing time on the 21st, --

5 MR. DEMO: Okay.

6 THE COURT: -- we'll get it all figured out then and

7 --

8 MR. DEMO: Okay. All right.

9 THE COURT: -- resolve it then.

10 MR. DEMO: Thank you, Your Honor. And then I guess  
11 the other motion is the CRO retention. This one should  
12 hopefully be pretty brief. We are just filing a new proposed  
13 order that attaches the engagement letter, as has been  
14 modified by all of the settlement discussions. I believe the  
15 Committee is on board with that, and it's consistent. It was  
16 one of the attachments that you approved this morning in  
17 connection with the settlement.

18 THE COURT: All right. Comments on that?

19 A VOICE: None, Your Honor.

20 THE COURT: Committee, you're good?

21 MS. LAMBERT: The U.S. Trustee had also objected to  
22 the CRO motion, but it's some of the same issues that the  
23 Committee raised. And the CRO, my understanding, is now not  
24 an employee of the board but totally overseen by the board,  
25 and with that, we can withdraw our objection.

90

1 THE COURT: All right. Very good. I'll sign your  
2 order on the CRO, then.

3 MR. DEMO: Okay. Thank you, Your Honor.

4 THE COURT: All right. Well, if there's nothing  
5 else, I'll be on the lookout for your orders. And, again, if  
6 you could coordinate with Traci to make sure she's clear on  
7 everything you need set on the 21st.

8 MR. POMERANTZ: Thank you very much, Your Honor.

9 THE COURT: All right.

10 MR. CLEMENTE: Thank you, Your Honor.

11 MR. DEMO: Thank you, Your Honor.

12 THE CLERK: All rise.

13 (Proceedings concluded at 11:54 a.m.)

14 --oOo--

15

16

17

18

19

20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**12/10/2020**

24

\_\_\_\_\_  
Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

\_\_\_\_\_  
Date

25

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## EXHIBIT 3

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
)  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) February 19, 2020  
) 9:30 a.m.  
Debtor. )  
) MOTIONS  
)  
\_\_\_\_\_ )

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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25 Proceedings recorded by electronic sound recording;  
transcript produced by transcription service.



1                   DALLAS, TEXAS - FEBRUARY 19, 2020 - 9:43 A.M.

2                   THE COURT: All right. Well, we have Highland  
3 matters. Let's get lawyer appearances, in the courtroom  
4 first.

5                   MR. DEMO: Good morning, Your Honor. Greg Demo;  
6 Pachulski Stang Ziehl & Jones, on behalf of the Debtor. With  
7 me are Jeff Pomerantz and John Morris.

8                   THE COURT: Okay. Good morning.

9                   MR. POMERANTZ: Good morning.

10                  MR. CLEMENTE: Good morning, Your Honor. Matthew  
11 Clemente and Juliana Hoffman from Sidley Austin on behalf of  
12 the Official Committee of Unsecured Creditors.

13                  THE COURT: Good morning.

14                  MS. HAYWARD: Good morning, Your Honor. Melissa  
15 Hayward and Zachery Annable also on behalf of the Debtor.

16                  THE COURT: Good morning.

17                  MS. LAMBERT: Lisa Lambert with the U.S. Department  
18 of Justice on behalf of the U.S. Trustee, William Neary.

19                  THE COURT: Good morning.

20                  MS. PATEL: Good morning, Your Honor. Rakhee Patel,  
21 Phil Lamberson, and Annemarie Chiarello of Winstead, P.C., and  
22 also Brian Shaw of Rogge Dunn Group, on behalf of Acis Capital  
23 Management, LP and Acis Capital Management, GP, LLC.

24                  THE COURT: Thank you.

25                  MR. PLATT: Good morning, Your Honor. Mark Platt

5

1 from Frost Brown Todd on behalf of the Redeemer Committee of  
2 the Highland Crusader Fund. I believe that at least Marc  
3 Hankin from Jenner & Block is on the line as well.

4 THE COURT: Okay. Thank you.

5 MS. ANDERSON: Good morning, Your Honor. Amy  
6 Anderson with Jones Walker on behalf of the Issuers. And I  
7 believe Mr. James Bentley with Schulte Roth is also on the  
8 phone.

9 And I apologize for interrupting the flow. I would ask if  
10 Mr. Bentley and I could be excused after the uncontested  
11 matters are taken up this morning, just to avoid --

12 THE COURT: Okay.

13 MS. ANDERSON: -- having us -- I don't want to re-  
14 interrupt later, if that is all right with Your Honor.

15 THE COURT: Okay. That's fine. Thank you.

16 MS. ANDERSON: Okay.

17 THE COURT: All right. That looks like all the  
18 courtroom appearances. On the phone, we heard that James  
19 Bentley is there. Do you want to appear, Mr. Bentley?

20 MR. BENTLEY: Yes, that's correct, Your Honor. Good  
21 morning.

22 THE COURT: All right.

23 MR. BENTLEY: Good morning, Your Honor. James  
24 Bentley; Schulte Roth & Zabel; for the Cayman Issuers.

25 THE COURT: All right. And someone else was there

1 for the Redeemer Fund. I can't remember. Was it Mr. Clubok  
2 you said, or anyone else on the phone?

3 MR. HANKIN: Marc Hankin from Jenner & Block, --

4 THE COURT: Oh, okay.

5 MR. HANKIN: -- Your Honor.

6 THE COURT: All right. Mr. Hankin. Anyone else on  
7 the phone who wants to appear may go ahead.

8 All right. I guess we're good to go. Well, I'll turn now  
9 -- Mr. Demo, are you going to start us off today?

10 MR. DEMO: Yes, Your Honor.

11 THE COURT: Someone delivered a wonderful notebook  
12 and an easy-to-follow agenda. I appreciate whoseever hard work  
13 was behind that. It really helps us get prepared back in  
14 chambers. So, thank you.

15 MR. DEMO: And we're happy to do it, Your Honor,  
16 because, honestly, it helps us, I think, as much as it helps  
17 you.

18 THE COURT: Okay.

19 MR. DEMO: And we do have extra copies if anybody  
20 needs a copy of the agenda.

21 THE COURT: Okay.

22 MR. DEMO: Generally speaking, we'd kind of like to  
23 go in the order of the agenda, I think, with two exceptions.  
24 I know that Ms. Adams and Mr. Bentley have to move, so I  
25 thought maybe we could do their objection to the settlement

1 motion first.

2 THE COURT: Okay. So that's the carryover matter.

3 MR. DEMO: Correct, Your Honor.

4 THE COURT: We obviously have an order in place, but  
5 we kept it open to accommodate their issues.

6 MR. DEMO: Correct.

7 THE COURT: Okay.

8 MR. DEMO: And that's Item 7 on Page 7.

9 THE COURT: All right.

10 MR. DEMO: And I think this one -- and anybody can  
11 correct if I'm wrong -- will go pretty easily. We've come to  
12 an agreement with the Objecting Parties.

13 THE COURT: All right.

14 MR. DEMO: We are planning on submitting, under a  
15 notice, a revised copy of the operating protocols that were  
16 approved by this Court in connection with the settlement that  
17 addresses those Objectors' concerns. And then once that is  
18 filed, the Objecting Parties will withdraw their objection.

19 THE COURT: All right. Anyone wish to speak up on  
20 this matter?

21 All right. Well, as I recall, the concern had been that  
22 they didn't want the agreed-upon operating protocols with the  
23 Committee to somehow change contractual rights of the parties,  
24 and so --

25 MR. DEMO: That is correct, Your Honor. And we took

8

1 their language and we carved out a small universe of CLO  
2 Issuers, --

3 THE COURT: Okay.

4 MR. DEMO: -- exactly as they asked for.

5 THE COURT: All right. Well, again, I'll ask: Does  
6 anyone have any comment about this revised process?

7 All right. Well, that sounds perfectly fine to me, so  
8 we'll look for the revised copy of the operational procedures.

9 MR. DEMO: Okay. Great, Your Honor.

10 And then I guess the only other exception to the order of  
11 the agenda --

12 (Garbled phone noises.)

13 THE COURT: Is someone on the phone wishing to speak  
14 up? (no response) All right. I guess not.

15 MR. DEMO: Yeah. I guess the only other exception to  
16 the order in the agenda is the Foley Gardere retention  
17 application.

18 THE COURT: Okay.

19 MR. DEMO: We would like to do that last. It is a  
20 contested hearing and I think we are going to have some  
21 evidence on that.

22 THE COURT: All right. All right. Sounds fine.

23 MR. DEMO: Then, I guess, just going through the  
24 agenda in the order that it's written, the first one is the  
25 Lynn Pinker retention application. We had originally filed

1 that retention application back in October. We recently  
2 withdrew it. We're not going to go forward on it.

3 THE COURT: All right.

4 MR. DEMO: The second matter, and I guess the second  
5 two matters, hopefully, we can take at the same time. These  
6 are two uncontested matters. Certificates of no objection  
7 have been filed for both of them. The first is the foreign  
8 representative motion.

9 THE COURT: Yeah, and I will tell you, I don't know  
10 if it's shown up on PACER yet, --

11 MR. DEMO: Okay.

12 THE COURT: -- but I actually already signed an order  
13 on that, --

14 MR. DEMO: Okay.

15 THE COURT: -- as well as exclusivity.

16 MR. DEMO: Perfect.

17 THE COURT: But, you know, I saw the certificates of  
18 no objection, but perhaps we need to talk about it in case  
19 anyone wants to comment in any way.

20 MR. DEMO: If anybody does, I mean, if you've already  
21 entered them -- I know PACER was down, so I don't think we've  
22 seen it yet.

23 THE COURT: Okay.

24 MR. DEMO: But we're fine moving on if --

25 THE COURT: Well, yeah. The foreign representative

10

1 motion looked like a no-brainer, if you will.

2 MR. DEMO: Uh-huh.

3 THE COURT: It was filed way back in October, right?

4 MR. DEMO: Correct. Right.

5 THE COURT: And no one had ever objected. It's just  
6 that there are some foreign proceedings out there; --

7 MR. DEMO: Right. Right.

8 THE COURT: -- you wanted to make sure that there was  
9 a human being who had authority to act in those?

10 MR. DEMO: Correct.

11 THE COURT: All right. So, if no one has any  
12 comment, I did go ahead and sign the order approving that.

13 MR. DEMO: Okay.

14 THE COURT: Similarly, exclusivity. I signed an  
15 order on that yesterday. In probably nine out of ten cases, I  
16 would have had a hearing with evidence.

17 MR. DEMO: Uh-huh.

18 THE COURT: But, again, that one seemed like a no-  
19 brainer. We had no objections, and obviously you've been in  
20 court a lot, with a lot of things happening.

21 MR. DEMO: Yes.

22 THE COURT: So it seemed like a no-brainer to give  
23 more time on that. So, does anyone have anything they wanted  
24 to say about that? (no response) All right.

25 MR. DEMO: Okay.

11

1 THE COURT: So that is granted. I can't remember,  
2 off the top of my brain, what the extended time frame was. Do  
3 you want to say that on the record? Because I've just blanked  
4 out at the moment.

5 (Counsel confer.)

6 MR. DEMO: It's -- we extended it for four months,  
7 Your Honor.

8 THE COURT: Okay. All right. So that was June, June  
9 12th as the deadline for filing a plan, and then the  
10 solicitation period would expire on August 11th, 2020. That's  
11 what I've approved.

12 MR. DEMO: Yes.

13 THE COURT: All right.

14 MR. DEMO: Okay. The next matter is the bar date  
15 motion. There was an automatic bar date set for April 8th --

16 THE COURT: Uh-huh.

17 MR. DEMO: -- in connection with the 341 notice. We  
18 just wanted to have procedures for filing claims approved by  
19 this Court.

20 THE COURT: Okay.

21 MR. DEMO: You know, we filed the motion. There are  
22 no objections. We did have some comments from the United  
23 States Trustee, which we've incorporated into a redlined  
24 order.

25 Something came up last night where, the way that it works



12

1 because we have a lot of investors, is that a lot of people  
2 get notice through their custodians and through the different  
3 administrators.

4 THE COURT: Uh-huh.

5 MR. DEMO: And so we worked that into the motion.  
6 The United States Trustee has asked for an extension of 45  
7 days for those folks to file their claim. We're okay with  
8 that. We're going to work with her afterwards, and we will  
9 submit a revised form of order.

10 THE COURT: Okay. So, just to be clear, the proposed  
11 deadlines, as revised, would be what?

12 MR. DEMO: It depends on when the notice is actually  
13 able to be sent out.

14 THE COURT: Okay.

15 MR. DEMO: We need to work through some technical  
16 issues on that.

17 THE COURT: Okay. Ms. Lambert?

18 MS. LAMBERT: So, Judge Jernigan, I think the Court  
19 is familiar with this from when we solicit Equity Committees.  
20 It's the same issue here. You go to TD Ameritrade and then  
21 they send the notice to the direct holders, but also asked  
22 that they include correspondence to the TD Ameritrade or  
23 Merrill Lynch equivalents saying -- instructing them to send  
24 the notice of the bar date to their direct holders.

25 So we're going to agree on the phrasing of the letter.

13

1 I'm hopeful that we can attach that to the order so the Court  
2 can see what it looks like.

3 THE COURT: All right.

4 MR. DEMO: Okay. And we'll work through those  
5 issues, Your Honor, and have something to you as soon as  
6 possible.

7 THE COURT: All right. And you're also asking for  
8 bar dates, really, bar date for 503(b)(9) claims as well?

9 MR. DEMO: Yeah. We don't think we're going to have  
10 any.

11 THE COURT: Okay.

12 MR. DEMO: So it's really just out of an abundance of  
13 caution.

14 THE COURT: Okay. All right. Well, I'll look for  
15 that form of order --

16 MR. DEMO: Okay.

17 THE COURT: -- and be happy to sign it as you all  
18 have negotiated it.

19 MR. DEMO: Okay. And then skipping over Foley  
20 Gardere, there is one still outstanding objection on that, so  
21 we will hear that in due course.

22 THE COURT: Okay.

23 MR. DEMO: The next one is Item 6 on Page 6, and  
24 that's the PensionDanmark motion to lift the stay. We have an  
25 agreement in principle with PensionDanmark that the Committee

14

1 has signed off on. We're just going through and working  
2 through the paperwork. And so we would like to just push this  
3 to the next hearing date, with the expectation that we would  
4 get the paperwork filed in between then and we wouldn't have  
5 to have it set.

6 THE COURT: All right. So we will carry this to our  
7 next omnibus hearing date. I don't know if we have one  
8 automatically set at this point or --

9 MR DEMO: It's March 13th.

10 THE COURT: March--?

11 MR. DEMO: 12th.

12 MS. HAYWARD: 11th.

13 MR. DEMO: 11th. I'm sorry. I was in the ballpark.

14 THE COURT: Okay. So, carried to March 11th, as  
15 necessary.

16 MR. DEMO: Uh-huh.

17 THE COURT: All right.

18 MR. DEMO: And then I guess the next thing, skipping  
19 over the CLO Issuers' objection, which we already addressed,

20 --

21 THE COURT: Uh-huh.

22 MR. DEMO: -- is the sealing conference motion.

23 THE COURT: Okay.

24 MR. DEMO: And I would turn this over to my  
25 colleague, John Morris.

1 THE COURT: All right.

2 MR. MORRIS: Good morning, Your Honor. John Morris,  
3 Pachulski Stang Ziehl & Jones.

4 THE COURT: Good morning.

5 MR. MORRIS: I hope that this doesn't take too much  
6 time. But following the last hearing that we had, the Court  
7 had rendered a ruling with respect to the Committee's sealing  
8 motion. And regrettably, the Debtor and the U.S. Trustee's  
9 Office were unable to agree on a form of order. And that led  
10 to kind of a back-and-forth about the scope of the protective  
11 order that had been entered.

12 So, because we couldn't come to an agreement, and because  
13 the Debtor had concerns about the interpretation and the  
14 position, frankly, that the U.S. Trustee was taking with  
15 respect to the protective order, we filed our motion for the  
16 entry of an order concerning the sealing motion and for a  
17 conference. And that was filed at Docket 397.

18 The Court subsequently entered the Debtor's proposed order  
19 on the sealing motion, on the Committee's sealing motion. So  
20 that's moot.

21 The only issue, to the extent there is an issue, and I'm  
22 not sure that there is, but to the extent that there is an  
23 issue, it was just the Debtor's desire to make clear on the  
24 record that the words of the protective order are clear and  
25 unambiguous and that they apply to any party who receives

16

1 documents in this bankruptcy case, whether it's in connection  
2 with a contested matter or an adversary proceeding, and that  
3 order applies both to documents previously received and to  
4 documents that will be received in the future.

5 We had asked the U.S. Trustee's Office to make -- just to  
6 agree that they would abide by the protective order. And I'm  
7 not casting aspersions, I'm not saying, you know, they're bad  
8 people or anything, but we never got the crystal-clear  
9 response that we needed and expected, frankly, that the order  
10 says what the order says and the U.S. Trustee's Office would,  
11 you know, would abide by it.

12 THE COURT: Okay. So, --

13 MR. MORRIS: So that's why we asked for this status  
14 conference.

15 THE COURT: So this is more than just the issue of  
16 the Redeemer Committee arbitration award --

17 MR. MORRIS: Correct.

18 THE COURT: -- that was the attachment to the --

19 MS. LAMBERT: No, Your Honor.

20 THE COURT: Wait. Oh, okay. Well, what I was about  
21 to say is I was understanding from your presentation that you  
22 thought this was about more than just the arbitration award,  
23 the Redeemer Committee arbitration award that had been  
24 attached to that Committee objection and that was subject to  
25 the motion to seal.

17

1           You think it is also about items marked Confidential that  
2 the U.S. Trustee received before the entry of the protective  
3 order?

4           MR. MORRIS: As it explicitly provides for. And I'll  
5 just say that the concerns arise from the written  
6 communications that we received, where the U.S. Trustee's  
7 Office specifically said that they would file matters  
8 unredacted and without seal. And we asked them to simply  
9 retract that statement, because the order says what the order  
10 says. And I think it's a fair concern that the Debtor has in  
11 this regard, and it was really a very simple request. Please,  
12 please, I mean, you can't file documents unredacted and  
13 without seal because there's a protective order in place.

14           THE COURT: Okay. Now, Ms. Lambert, you say -- what  
15 were you about to say?

16           MS. LAMBERT: First, Your Honor, I want to be clear  
17 that the U.S. Trustee -- everyone in the U.S. Trustee's Office  
18 intends to honor the Court's orders. There are many things  
19 that we debate hotly and that we feel animated about in terms  
20 of legal advocacy, but we intend to honor both the office and  
21 the individual that holds that office when the Court has made  
22 a ruling.

23           The issue that is presented to the Court is what is the  
24 effect of dismissing a motion to seal on the basis that it is  
25 moot? There's black-letter law that sealing should be for

18

1 limited time periods and things should be unsealed --

2 THE COURT: Okay. Can I stop you? Are you saying  
3 that you think the sole issue here is just the arbitration  
4 award?

5 MS. LAMBERT: Yes, Your Honor.

6 THE COURT: Okay. So, so --

7 MS. LAMBERT: And this is how it springs back to the  
8 protective order.

9 THE COURT: Okay. Let me --

10 MS. LAMBERT: The U.S. --

11 THE COURT: Let me stop you, because what about other  
12 documents besides the arbitration award that the U.S. Trustee  
13 might have received prior to the Court signing the protective  
14 order?

15 MS. LAMBERT: The U.S. Trustee did not receive any  
16 other items that --

17 THE COURT: Okay. So we are just talking about the  
18 arbitration?

19 MS. LAMBERT: We have not to this date received any  
20 other items than those items --

21 THE COURT: Okay.

22 MS. LAMBERT: -- that were subject to the motion to  
23 seal.

24 THE COURT: Okay.

25 MS. LAMBERT: And this is the U.S. Trustee's

1 position. The Court --

2 THE COURT: I will say that one of the Debtor's  
3 lawyers is shaking his head. I want to see if there's a  
4 disagreement about, did the U.S. Trustee receive more items?  
5 Was that --

6 MR. MORRIS: I would say, Your Honor, I don't know  
7 exactly what was delivered, because I'm, --

8 THE COURT: Okay.

9 MR. MORRIS: -- right, I'm part of a team. But I do  
10 know that we gave, for example, information about bonus --  
11 about, you know, personnel bonus motions that is confidential.

12 MS. LAMBERT: But the issue about what was going to  
13 be filed unsealed was related to the items in the motion to  
14 seal and the U.S. Trustee's attendant motion for the  
15 appointment of a Chapter 11 Trustee, which had been redacted.

16 THE COURT: Okay. Let me -- I'm going to take a shot  
17 at making this go quicker. What I meant when I ruled that,  
18 well, the objection of the Committee is moot now because it  
19 was resolved by other orders; therefore, I think the motion to  
20 file under seal the arbitration award is moot because it was  
21 connected to the Committee's objection; you know, that was a  
22 quick, off-the-cuff comment. What I was trying to say is I  
23 didn't think this needed any more court time. There was no  
24 case in controversy anymore. I didn't know why I needed to  
25 resolve an objection to the motion to file under seal.



1       What I meant is it's going to be like it never even  
2 happened, right? And what I probably should have done is  
3 said, Committee, you want to make an oral motion to withdraw  
4 your objection and withdraw your motion to seal, you know,  
5 orally, I'll grant it orally and just remove it from the  
6 record, so to speak.

7       And I thought we were passing off to another day whether  
8 that arbitration award, if someone wanted to file it and file  
9 it publicly or disclose it, they could then file a motion  
10 later.

11               MR. MORRIS: Your Honor?

12               MS. LAMBERT: Here's the -- here's the --

13               MR. MORRIS: Your Honor, if I may?

14               THE COURT: Uh-huh.

15               MR. MORRIS: You've done exactly what you've said.

16               THE COURT: Okay.

17               MR. MORRIS: I don't think there is an issue now.

18               THE COURT: Okay.

19               MR. MORRIS: I've heard from the U.S. Trustee's  
20 Office what I asked for probably three times in writing, that  
21 they are going to abide by the terms of the protective order.  
22 With respect to the sealing order, Your Honor has entered an  
23 order. It declared the Committee's motion to seal moot, and  
24 it specifically provided that anybody who's received the  
25 awards has to treat them in accordance with the protective

1 order.

2 THE COURT: Yeah.

3 MR. MORRIS: Nobody's appealed that order.

4 THE COURT: Okay.

5 MR. MORRIS: It's now the -- it's -- whatever the  
6 U.S. Trustee's interpretation is of the law is kind of  
7 irrelevant at this point because the order has been entered  
8 and it hasn't been appealed.

9 THE COURT: Okay.

10 MS. LAMBERT: Here's the thing, Your Honor. The case  
11 law, *Omni Video*, similar things. There are two issues.  
12 Number one is whether the mootness of the underlying issue  
13 means that the pleadings should be unredacted, which is black  
14 letter that at some point pleadings should be unredacted and  
15 made available to the public. And the Court's ruling is that  
16 by replacing the management the Court has mooted anything that  
17 might be scandalous about that or that might be problematic  
18 about it, and therefore --

19 THE COURT: What is the it? I'm not following.

20 MS. LAMBERT: -- the arbitration award and the  
21 pleadings attendant were redacted, but the --

22 THE COURT: I haven't said anything about -- I mean,  
23 I denied a Chapter 11 trustee motion because I thought the new  
24 management was a correct way to go forward in this case.

25 MS. LAMBERT: Correct.

22

1 THE COURT: The arbitration award, what I meant was  
2 it's like it never happened now. And if I --

3 MS. LAMBERT: Right.

4 THE COURT: -- need to do an amended order saying the  
5 Committee has permission to withdraw the objection and  
6 withdraw the motion to seal, I'll --

7 MS. LAMBERT: That's --

8 THE COURT: -- I'll do that, --

9 MS. LAMBERT: But --

10 THE COURT: -- so there's nothing on the record to  
11 make public.

12 MS. LAMBERT: But withdrawing the motion, objection,  
13 does not delete it from the record, Your Honor.

14 THE COURT: Well, I'm going to make it so. I'm going  
15 to make it so. And then if, one day, you or someone else --

16 MS. LAMBERT: Your Honor, currently, --

17 THE COURT: -- wants to be relieved from the  
18 protective order and asks that it be publicly filed, I'll  
19 consider --

20 MS. LAMBERT: Your Honor?

21 THE COURT: -- the merits of that.

22 MS. LAMBERT: Your Honor, the thing is that the  
23 Committee, when it filed its original objection, did not  
24 redact. So this information has been in the public domain for  
25 months now. And the arbitration --

1 THE COURT: Wait. Okay. This all happened in  
2 Delaware, so I don't know their procedure. Are you saying it  
3 was on the public PACER?

4 MS. LAMBERT: They didn't redact.

5 MR. MORRIS: No. Your Honor, the Redeemer Award  
6 (inaudible). The order says what the order says. It's been  
7 entered. I mean, this is the concern, is that we have this  
8 never-ending debate. I've heard -- the Debtor has heard what  
9 it needed to hear, and that is the U.S. Trustee's Office will  
10 abide by the terms of the protective order.

11 With respect to the Committee's motion to seal, we're done  
12 with that.

13 MS. LAMBERT: There is no --

14 MR. MORRIS: An order has been entered.

15 MS. LAMBERT: There is no motion to seal. The normal  
16 effect of -- the dismissal of a motion to seal on the basis  
17 that it is moot is that everything attendant to that becomes  
18 unredacted and unsealed.

19 In addition, there's a separate issue that the Debtor gets  
20 to talk about what the amounts in the Redeemer awards were  
21 unilaterally, without -- and the Committee gets to talk about  
22 it unilaterally. They've mentioned what the findings were in  
23 four different spots in their objection that are not redacted.  
24 And the U.S. Trustee is the only one that's held to the motion  
25 to seal, which we have honored, but the --

1 THE COURT: I don't understand why we're having this  
2 discussion. For now, I've made it a moot issue, a dead issue.  
3 The objection to which the arbitration award was attached as  
4 an exhibit became moot. Maybe I'm not using the best legal  
5 description, but it was resolved. And I didn't feel the need  
6 for us to have a dispute about whether that motion to seal,  
7 which related to the objection --

8 MS. LAMBERT: The motion to seal --

9 THE COURT: -- was meritorious or not. If -- again,  
10 --

11 MS. LAMBERT: But the motion to --

12 THE COURT: -- to me, there's an easy fix. If you're  
13 -- if you think it's necessary, I'll grant the --

14 MR. MORRIS: Your Honor?

15 THE COURT: This seems like wasted energy, --

16 MS. LAMBERT: But --

17 THE COURT: -- granting the Committee authority to  
18 withdraw their objection and their motion to seal --

19 MS. LAMBERT: But, Your Honor, --

20 THE COURT: -- so that it's off the record.

21 MS. LAMBERT: -- the interim sealing order didn't  
22 impact just their objection. It impacted the U.S. Trustee's  
23 motion to dismiss. It impacted the evidence. The finding  
24 that these issues are moot because they're resolved means that  
25 the Court should unredact them because it's no longer

25

1 confidential. It's no longer a problem. If the evidence is

2 --

3 THE COURT: Why are we having this discussion? Why  
4 is this important in this Chapter 11 case? The arbitration  
5 award may get in one day, and someone may ask me, and I may  
6 say yes, I may say no. It depends on what the legal arguments  
7 are.

8 MS. LAMBERT: It's --

9 THE COURT: Why is this relevant right now?

10 MS. LAMBERT: It's important to the public's  
11 perception, and the U.S. Trustee is charged with making the  
12 information about a case available to the public.

13 MR. MORRIS: Your Honor, there is no motion --

14 MS. LAMBERT: This -- these -- these arbitration --

15 MR. MORRIS: There's no relief that's been sought.

16 MS. LAMBERT: The arbitration awards have been  
17 discussed in the press, Your Honor. And the press --

18 THE COURT: Well, let me just say this. Okay? This  
19 was obviously -- there was an arbitration award. It was never  
20 confirmed with a judgment by a court. And I am presuming -- I  
21 don't need to decide today -- but I'm presuming that there is  
22 some legal argument that someone feels can be made about why  
23 that arbitration award is confidential. You know, it  
24 obviously --

25 MR. MORRIS: The Committee made that argument in

1 their motion.

2 THE COURT: Obviously, if there had been a judgment,  
3 it all would have been out in the world. And I will say I  
4 cannot remember ever being in a situation where someone wanted  
5 to keep an arbitration award confidential in a bankruptcy  
6 case. Maybe it happens. I'm just -- I've never seen it. So  
7 if there is a day where someone wants me to find this  
8 arbitration award can be made public, I may very well do it.  
9 I don't know. I'll hear the legal arguments. But I am just  
10 asking, why are we arguing about this today?

11 MS. LAMBERT: We're arguing about it today because it  
12 remains a point of interest and a point of information sharing  
13 to government creditors and other creditors that are involved  
14 in the case, as well as the public.

15 THE COURT: They're not in here, the SEC or whoever  
16 you're --

17 MS. LAMBERT: Well, how would they know to be in  
18 here?

19 THE COURT: Because maybe they've seen the press that  
20 you're talking about. All right. I don't know --

21 MR. MORRIS: Your Honor, we -- the Debtor's heard  
22 what --

23 THE COURT: The protective order governs. And my  
24 prior order with regard to the sealing motion I think made  
25 clear, but if it didn't, I'm going to say right now: As far

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1 as I'm concerned, the arbitration award, nothing gets unsealed  
2 on the Court's docket, and no one will file it or disclose it  
3 without bringing a motion, and we'll have a legal argument and  
4 evidence or whatever we need and I'll rule on the issue.

5 MS. LAMBERT: So, Your Honor, my understanding is  
6 that the Court is striking the objection to the CRO that the  
7 Committee filed and striking the U.S. Trustee's motion to  
8 dismiss, which was redacted, and striking the evidence, and  
9 those will not be on the docket available to the public at  
10 all.

11 THE COURT: That's not what I'm doing. I don't -- I  
12 don't even know -- I don't understand why you're saying that.

13 MS. LAMBERT: Well, you can't just withdraw the  
14 objection. The objection had the exhibits attached to it.  
15 The issue that the U.S. Trustee -- I'm sorry, but I'm always  
16 charged with this issue -- is trying to unseal documents and  
17 trying to determine the proper date for unsealing them. They  
18 attached to the arbitration award, like a motion for summary  
19 judgment. That's the practice in Delaware. And so the issue  
20 is, at what point will that become unsealed? It's a higher  
21 standard --

22 THE COURT: The answer is no, without an order from  
23 this Court.

24 MS. LAMBERT: It is a higher standard than for  
25 confidentiality. And in addition, --



1 THE COURT: All right. If you want to file a motion  
2 and we set it for hearing and we have briefing, we'll do that.  
3 But, for now, there's -- there are two orders that I will tell  
4 you on the record what they mean is, right now, the  
5 arbitration award is not to be publicly disclosed. Not by the  
6 Court on the docket system. Not by any person.

7 If someone wants to publicly disclose it, they can file a  
8 motion and we'll talk about whether it's protected or not.

9 MR. MORRIS: Thank you.

10 THE COURT: Whether there are grounds, legal grounds,  
11 to protect it.

12 MR. MORRIS: Thank you, Your Honor.

13 THE COURT: I've told you I'm skeptical. I'm  
14 skeptical. But, you know, we'll see. Okay?

15 MS. LAMBERT: Okay. Your Honor, the FJC publication  
16 is very clear that the Court should be trying, when issues are  
17 moot, to unseal items. And this is why our advocacy is this  
18 way. And I will move to unseal it.

19 THE COURT: All right.

20 MR. DEMO: For the record, Your Honor, again, Greg  
21 Demo; Pachulski Stang Ziehl & Jones; for the Debtor.

22 Before we move on to the Foley retention, two quick  
23 housekeeping matters.

24 THE COURT: Uh-huh.

25 MR. DEMO: We would like to set the next omnibus

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1 hearing date on April 22nd. At that date, we would do the  
2 quarterly fee applications and whatever else comes up onto the  
3 docket.

4 THE COURT: All right. Have you run that by Traci  
5 Ellison yet?

6 MR. DEMO: We have not.

7 THE COURT: Okay.

8 MR. DEMO: We've talked to the Committee about it,  
9 though.

10 THE COURT: So I will call her right now.

11 MR. DEMO: And then, I guess, Your Honor, before you  
12 do that, we are actually asking for a hearing date on March  
13 4th at 1:30 as well. We're going to have an expedited motion  
14 that we'll be filing, I think, this week. So if you're going  
15 to check with her, I guess it might make sense to check on  
16 both of those dates.

17 THE COURT: Okay.

18 (Court confers with Clerk telephonically.)

19 THE COURT: Okay. We can give you April 22nd, as you  
20 requested, at 9:30.

21 MR. DEMO: Okay. Thank you.

22 THE COURT: Okay. So that's going to be an omnibus.

23 (Court confers with Clerk telephonically.)

24 THE COURT: All right. We can give you March 4th at  
25 1:30.

30

1           How about a preview of what we're going to -- what are we  
2 going to be seeing?

3           MR. DEMO: And, Your Honor, I guess we had also  
4 reserved March 2nd, and we can release that date.

5           THE COURT: What? I'm sorry.

6           MR. DEMO: We had previously reserved March 2nd at  
7 9:30 for the expedited motion, which I'll describe briefly in  
8 a second. We don't need the March 2nd date.

9           THE COURT: So, okay.

10          MR. DEMO: Yeah.

11          THE COURT: All right. So I'll tell Traci that one  
12 --

13          MR. DEMO: Yeah. Okay. Perfect. Thank you.

14          THE COURT: -- is off. Okay. What is this going to  
15 be?

16          MR. DEMO: The expedited motion, we obviously run a  
17 series of investment funds. From time to time, those funds,  
18 either through liquidation or just through normal proceeds  
19 generation, make distributions out to their investors.

20          Under the protocols, distributions out to what are  
21 related, called related entities under the protocols, which  
22 include Mr. Dondero, entities owned by Mr. Dondero, and  
23 numerous other categories, those entities cannot receive their  
24 distributions from those investment vehicles if the Committee  
25 objects to those distributions unless we come to the Court and

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1 we get Your Honor's approval.

2 That issue has come up. We are hoping to make those  
3 distributions to these related entities. The Committee has  
4 said that they will object, but they've also agreed to the  
5 motion to expedite.

6 THE COURT: All right.

7 MR. DEMO: So that's the issue that's going to be in  
8 front of Your Honor on March 4th.

9 THE COURT: All right. When are you going to file  
10 the motion?

11 MR. DEMO: We are hoping to file it, I think, by  
12 Friday.

13 THE COURT: Okay. So that would be -- what are we at  
14 now, the 19th?

15 MR. DEMO: Yeah.

16 THE COURT: Okay. So that'd be --

17 MR. DEMO: Yeah. And obviously, --

18 THE COURT: -- a couple weeks.

19 MR. DEMO: -- yeah, we'll endeavor to get it filed as  
20 soon as possible.

21 THE COURT: Okay.

22 MR. DEMO: And then I guess the last item, Your  
23 Honor, is the Foley Gardere retention application.

24 THE COURT: Okay.

25 MR. DEMO: And, you know, this should be a relatively

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1 simple retention application. You know, we'll get into it a  
2 little bit more. There are two objections that were  
3 originally filed, one by the Committee and one by Acis.  
4 Yesterday morning, the Committee withdrew their objection, so  
5 the only objection to the Foley Gardere retention application  
6 is by Acis.

7 In the courtroom with me are Holland O'Neil with Foley  
8 Gardere -- she's the partner in charge of that representation  
9 -- and then also The Honorable Russell Nelms, who's a member  
10 of the Independent Board of Directors of Strand Advisors, the  
11 party that manages the Debtor. And I should be remiss if I  
12 didn't mention that the two other independent directors, James  
13 Seery and John Dubel, are also in the courtroom, --

14 THE COURT: Okay.

15 MR. DEMO: -- as is the Debtor's chief restructuring  
16 officer.

17 And as I said, Your Honor, really, the only thing, the  
18 only substantive thing we're here this morning on is this  
19 retention application. The retention application is under  
20 Section 327 of the Bankruptcy Code, and it's to represent the  
21 Debtor in three matters related to the Acis bankruptcy and the  
22 resulting litigation.

23 Judge Nelms is going to be testifying in support of the  
24 Foley retention this afternoon.

25 THE COURT: Okay.

1 MR. DEMO: We filed the retention application on  
2 October 29th, along with the retention application of Lynn  
3 Pinker. As I mentioned earlier, the Lynn Pinker retention  
4 application was withdrawn. Two objections were filed to the  
5 Foley retention: One by the Committee, one by Acis.

6 The Committee -- or, sorry, the Debtor addressed those two  
7 objections in an omnibus reply that we filed on November 21st.  
8 The primary response to those objections was providing  
9 additional disclosure to this Court concerning the parties  
10 being represented by Foley, the proceedings in which Foley was  
11 going to represent those parties, and the allocation of fees,  
12 of Foley's fees, across those parties.

13 The reply disclosed, and Judge Nelms will also testify,  
14 that the Debtor had originally intended to engage Foley on  
15 four matters, not three. The first matters is general matters  
16 just relating to the Acis bankruptcy, status conferences,  
17 proof of claim issues. The second matter is the appeal to the  
18 Fifth Circuit of the confirmation order. The third matter was  
19 the appeal, again to the Fifth Circuit, of the entry of the  
20 involuntary petition. And then the fourth matter was the  
21 appeal of Winstead's retention as counsel to both Mr. Terry,  
22 who is a pre-petition creditor of Acis, and Robert [sic]  
23 Phelan as the Chapter 11 trustee.

24 The two appeals, the appeal of the confirmation order and  
25 the appeal of the involuntary petition, have been fully

1 briefed to the Fifth Circuit, and some of that briefing was  
2 done, by necessity, post-petition, because of the drag in time  
3 between when we filed the retention and now. And the Fifth  
4 Circuit has actually set both of those appeals for oral  
5 argument. They've been consolidated for purposes of oral  
6 argument, and both of the appeals are set for March 30th, so  
7 about six weeks away.

8 Now, it's an understatement to say a lot has happened in  
9 this case since we filed the reply on November 21st. One of  
10 the most major things in this case, as the Court knows, is the  
11 appointment of the Board of Directors. The Board of Directors  
12 was appointed on January 9th and it oversees the management of  
13 the Debtor. Judge Nelms is in this courtroom and will be  
14 testifying as to what the Board did to familiarize itself with  
15 the Acis litigation and with Foley's retention. And you'll  
16 hear from Judge Nelms that the Board had extensive  
17 conversation with the Debtor's employees, including the  
18 Debtor's internal legal team, Ms. O'Neil with Foley Gardere,  
19 attorneys from Pachulski regarding the status of the Acis  
20 litigation and the bankruptcy and Foley's retention.

21 You'll also hear that Judge Nelms reached out directly to  
22 Josh Terry, the major party in the Acis litigation, and that  
23 Judge Nelms met with both Josh Terry and Ms. Patel to discuss  
24 the status of the Acis litigation.

25 And then finally you'll hear, as part of that diligence,

1 that the Board analyzed the economic benefit of proceeding  
2 with Foley's retention in all three of those matters that I  
3 mentioned and also conducted their own diligence on the claims  
4 that are being raised in those matters.

5 As a result of that diligence, and I'll discuss the  
6 explicit reasons later, the Board determined that it is in the  
7 best interest of the Debtor and its estate to proceed with  
8 Foley's retention with respect to the three matters I  
9 mentioned earlier: the Acis general bankruptcy, the appeal of  
10 the confirmation order, and the appeal of the involuntary  
11 petition.

12 The Debtor has also asked for Foley's assistance on  
13 certain ancillary matters, like including about disclosures of  
14 the Acis litigation, including what needs to go on the  
15 schedules and things like that.

16 As a result of this diligence, however, the Board decided  
17 to drop the Winstead appeal. So Acis -- I'm sorry, Foley is  
18 not going to be retained to challenge Winstead's retention in  
19 that proceeding. And assuming that Foley is retained, Foley  
20 will prepare the papers to withdraw that objection as soon as  
21 possible.

22 As a quick aside, though, you know, Foley was directed by  
23 the Debtor to continue with the Winstead matter post-petition.  
24 Incurred about \$25,000 of fees. And we believe that Foley was  
25 working in good faith on that. So although we're not going to



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1 proceed with the Winstead matter, we would still ask that  
2 Foley be entitled to file a fee application for those fees.  
3 The Committee has agreed with this, and we have a form of  
4 proposed order with the Committee that contemplates Foley's  
5 payment or Foley's receiving payment for the Winstead fees of  
6 \$25,000.

7 THE COURT: Wait. You're talking about, if I approve  
8 their retention, rolling that into the retention order?

9 MR. DEMO: We are, Your Honor.

10 THE COURT: Okay.

11 MR. DEMO: No?

12 THE COURT: That's a no-go, I'll tell you right now.

13 MR. DEMO: Okay.

14 THE COURT: I mean, --

15 MR. DEMO: And we can, we can deal with that.

16 THE COURT: Yeah.

17 MR. DEMO: But I --

18 THE COURT: I'm not going to say yes or no to any  
19 fees I haven't seen.

20 MR. DEMO: Okay. And -- well, I'm sorry. What's  
21 going to be rolled into the order is their ability to file for  
22 those fees. Everybody would still have the right to object to  
23 those fees. You would have the right to say yes or no on  
24 those fees. The only thing that we would be asking for is  
25 that they would be able to apply for those fees and that the

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1 fact that they weren't retained on that matter specifically  
2 would not be a basis for an objection to those fees. So it's  
3 a little bit different.

4 THE COURT: Okay.

5 MR. DEMO: We're not trying to cut off anybody's  
6 right to object to those fees.

7 THE COURT: Okay. But I don't want to put some  
8 imprimatur on their ability to ask for them.

9 MR. DEMO: Okay.

10 THE COURT: Okay? So, you know, it's just another  
11 day.

12 MR. DEMO: Yeah.

13 THE COURT: If they ask for that in a fee app -- if I  
14 approve their retention and they ask for it in a fee app,  
15 we'll --

16 MR. DEMO: Okay. Understood, Your Honor.

17 THE COURT: -- decide whether it's meritorious or  
18 not.

19 MR. DEMO: Okay.

20 THE COURT: Okay.

21 MR. DEMO: And then I guess, just moving on, you  
22 know, as you'll hear from Judge Nelms, all of the elements of  
23 227(e), you know, have been met. You know, first, Foley is  
24 being retained for a special purpose. Nobody has objected on  
25 that basis.

1 Second, Foley is not being retained to conduct the  
2 Debtor's bankruptcy case. That's my firm, Pachulski Stang.  
3 Again, nobody has objected on that basis.

4 Third, Foley represented the Debtor prior to the petition  
5 date on these matters. Again, nobody has objected on that  
6 basis.

7 And, fourth, you know, as Judge Nelms will testify, the  
8 retention of Foley and Foley's continued prosecution of the  
9 Acis matters is in the best interest of the Debtor's estate.

10 And then fifth and finally, Foley has no adverse interest  
11 with respect to the matters on which it is being retained.

12 Now, as I mentioned, there were two omnibus objections  
13 that were filed. There was the Committee's objection and then  
14 there was Acis's objection. Both of these objections really  
15 had one common theme, which was that there was insufficient  
16 disclosure as to how the fees were going to be allocated, and,  
17 honestly, whether or not Mr. James Dondero would benefit from  
18 Foley's retention without paying his share of those fees.

19 Now, we had a meeting with the Committee on Friday and we  
20 walked through this issue. And as a result of that, the  
21 Committee withdrew its objection.

22 What we told to the Committee is that, prior to the Acis  
23 bankruptcy -- and this goes primarily to the retention -- or,  
24 the prosecution of the involuntary petition appeal. In that  
25 appeal, Foley is representing just Neutra. Foley is not

1 representing the Debtor. Now, the economic benefit to the  
2 estate, though, in that appeal accrues almost solely to the  
3 Debtor. It does not accrue to Neutra or to Neutra's economic  
4 interest owners, which, full disclosure, are Mr. James Dondero  
5 and Mr. Mark Okada.

6 The reason why the Debtor -- and you'll hear, again, hear  
7 this from Judge Nelms -- believes that it's in the economic  
8 best interest of its estate to pay for Neutra's fees in that  
9 appeal is that, if Neutra is successful in that appeal, the  
10 involuntary petition obviously will be struck, the involuntary  
11 will be unwound, and the economic interest and the economic  
12 ownership of Acis will revert to Neutra.

13 Upon that reversion, Highland Capital Management will be  
14 reinstated as the advisor to Neutra.

15 Now, if Neutra -- I'm sorry, if Acis then generates fees,  
16 those fees are going to be paid about 85 percent to satisfy  
17 the contractual obligations under that advisory agreement.

18 So, on a go-forward basis, again, if Neutra is successful,  
19 85 percent of the revenue generated by Acis will go to Neutra.  
20 That remaining 15 percent will be used to satisfy the claim  
21 that Acis -- I'm sorry, that Highland Capital Management has  
22 against Acis for the pre-, post-petition, and gap period  
23 services that it provided to Acis under the advisory  
24 agreements. That claim is about \$8 million.

25 So, 85 percent of the revenue on a go-forward basis is

1 going to be used to satisfy the obligations under the  
2 management agreement. The balance of that is going to be used  
3 to satisfy that \$8 million claim.

4 That means that, you know, if our math is right -- and  
5 obviously, the numbers are not static -- that there's not  
6 going to be any contributions or any distributions to the  
7 upstream equity, to Mr. Dondero or Mr. Okada, for about four  
8 years. After that four years, 85 percent of the revenue is  
9 still going to go to Highland Capital Management, the Debtor,  
10 under those advisory agreements.

11 So for that reason, we do believe, and Judge Nelms will  
12 testify, that the true economic beneficiary of the Neutra  
13 appeal of the involuntary petition is actually Highland  
14 Capital Management.

15 THE COURT: I don't want to jump ahead too much, but  
16 are we going to talk today about mootness as a potential issue  
17 with both of these appeals? I mean, you know, I have to say  
18 it's very compelling to me that you tell me all the briefing  
19 has been done --

20 MR. DEMO: Uh-huh.

21 THE COURT: -- and oral argument is set in March, so  
22 -- but is mootness a --

23 MR. DEMO: We don't --

24 THE COURT: Was there ever a motion to dismiss for  
25 mootness or --

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1 MR. DEMO: Not that I'm aware of, Your Honor.

2 THE COURT: Okay.

3 MR. DEMO: And all the briefing has been done.

4 THE COURT: Okay.

5 MR. DEMO: Again, oral argument is set. And as far  
6 as I know, nobody has raised that issue.

7 THE COURT: Okay.

8 MR. DEMO: So I think that we're still proceeding as  
9 to whether --

10 THE COURT: And, again, I'm leaping ahead, but I'm  
11 just -- you know, you went through the scenario --

12 MR. DEMO: Uh-huh.

13 THE COURT: -- to show that, you know, Dondero and --  
14 if the involuntary was reversed, you know, no money would ever  
15 get there. But you're painting a picture, to me, that, again,  
16 it feels a little farfetched. But the evidence will either,  
17 you know, bear it out or not.

18 MR. DEMO: Again, the evidence, you know, I think,  
19 will bear it out.

20 And I think what's important also is, when you're thinking  
21 about this, is to think of the actual universe of post-  
22 petition fees that Foley is going to incur for those services,  
23 for the briefing of the two appeals and then for the  
24 bankruptcy services, versus the actual economic gain that the  
25 Debtor could and hopefully will get if those appeals are

1 successful.

2 THE COURT: Okay.

3 MR. DEMO: So, Foley --

4 THE COURT: And hopefully the evidence will really go  
5 to this.

6 MR. DEMO: Yes.

7 THE COURT: I'm trying to think of -- I'm trying to  
8 decide what life looks like --

9 MR. DEMO: Right.

10 THE COURT: -- if there is a successful reversal.

11 MR. DEMO: Right.

12 THE COURT: And I'm not at all clear. So the  
13 evidence and argument will hopefully make me clear.

14 MR. DEMO: Yes. And, honestly, Your Honor knows the  
15 facts and circumstances --

16 THE COURT: Right.

17 MR. DEMO: -- better than me and probably better than  
18 anyone.

19 THE COURT: Uh-huh.

20 MR. DEMO: But I think what's --

21 THE COURT: I mean, we've had -- we had terminated  
22 contracts --

23 MR. DEMO: Right.

24 THE COURT: -- with Highland. We have a Reorganized  
25 Debtor now, which, you know, --

1 MR. DEMO: Right.

2 THE COURT: -- has new contractual arrangements.

3 MR. DEMO: Right.

4 THE COURT: I just, I'm not sure how that all goes  
5 away if there's a reversal. So I'm --

6 MR. DEMO: Right.

7 THE COURT: I'm really wanting to drill down on the  
8 benefit --

9 MR. DEMO: Okay. And --

10 THE COURT: -- to Highland.

11 MR. DEMO: And we can do that. But I think --

12 THE COURT: Okay.

13 MR. DEMO: -- it's helpful to talk about --

14 THE COURT: Uh-huh.

15 MR. DEMO: -- the universe of fees first and then  
16 talk about the related benefit for that.

17 Foley Gardere has helpfully filed two post-petition fee  
18 applications. Those fee applications disclose that, on all  
19 three of these matters, Foley has billed about \$330,000. We  
20 believe that Foley was probably going to bill, up through the  
21 end of oral argument, about \$500,000.

22 And then, you know, again -- and not getting too deep into  
23 it, because I do think this is something that's better for  
24 testimony because I think it goes to, you know, what the Board  
25 believes is the economic benefit to the estate -- but if the



1 Neutra appeal is successful, if the confirmation order appeal  
2 is successful, then the post-petition fees that are going to  
3 accrue or we believe are going to accrue to Highland Capital  
4 Management under those contracts are tens of millions of  
5 dollars a year.

6 The post-petition and gap period and pre-petition fees  
7 that we believe that Acis owes to Highland are \$8 million a  
8 year. And then there's the go-forward fees.

9 So we believe that, for spending \$500,000, the benefits to  
10 the estate are actually going to be in the tens of millions of  
11 dollars. So, you know, even though, you know, reasonable  
12 minds can differ as to the merits -- and, again, we'll put on  
13 some testimony about that, although there's obviously  
14 privilege issues and things like that -- the actual economic  
15 benefit to the estate is \$500,000 versus the possible benefit  
16 of \$50 million, possibly more dollars, plus the removal of a  
17 substantial portion of Acis's proof of claim, which is -- I  
18 think it says not less than \$75 million. So you're looking  
19 at, if we're successful, fees into the estate --

20 THE COURT: Well, that's a different issue, though.  
21 Isn't that --

22 MR. DEMO: It is, but it --

23 THE COURT: Isn't that the Acis adversary proceeding  
24 component?

25 MR. DEMO: Yes.

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1 THE COURT: So, --

2 MR. DEMO: But if the -- if the -- and, again, I  
3 don't want to get too far into this --

4 THE COURT: Uh-huh.

5 MR. DEMO: -- because I don't want to get into, you  
6 know, legal arguments that are going to be on appeal.

7 THE COURT: Uh-huh.

8 MR. DEMO: But what we believe is that, and what  
9 Judge Nelms will testify to and what you'll hear, is that if  
10 the confirmation order and the involuntary petition are  
11 erased, especially the involuntary petition, and we go back to  
12 status quo ante, the benefit to the estate is going to be in  
13 the tens of millions of dollars, at a minimum, plus the  
14 possible diminution, to a large extent, of a proof of claim  
15 that is not less than \$75 million, and we've heard numbers of  
16 up to \$300 million.

17 So you're looking to spend \$500,000 on these two matters  
18 for a benefit to the estate that's going to be astronomically  
19 more than that. So the benefit to the estate versus the money  
20 that is going out of the estate, especially since everything  
21 has been briefed and set for oral argument, I guess,  
22 personally, I find it difficult to not see that benefit and  
23 not to see that spending that half a million dollars to  
24 possibly get back \$50-plus million, I just don't see how  
25 that's not a benefit to the estate and how that does not

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1 warrant the retention of Foley Gardere in the limited matters  
2 that we're honestly asking them to be retained for.

3 THE COURT: All right.

4 MR. DEMO: Okay.

5 THE COURT: I'll hear other opening statements on  
6 this.

7 MR. LAMBERSON: Good morning, Your Honor. Phillip  
8 Lamberson on behalf of Acis Capital Management.

9 First of all, let me start off with outlining exactly what  
10 our limited objection relates to. We are not objecting to the  
11 Debtor retaining Foley Gardere to handle the litigation  
12 matters for the Debtor. So, for example, the Acis litigation,  
13 anything related to the Acis bankruptcy, that's fine. We  
14 don't have any objection to that.

15 THE COURT: So the mega-adversary proceeding against  
16 Highland and affiliates that is stayed, --

17 MR. LAMBERSON: Uh-huh.

18 THE COURT: -- I have a giant Report and  
19 Recommendation on my desk that was ready to go about the time  
20 the Highland bankruptcy was filed -- but it's stayed: You  
21 would have no objection to Gardere defending Highland --

22 MR. LAMBERSON: Correct.

23 THE COURT: -- in that if ever a motion to lift stay  
24 is filed and that goes forward?

25 MR. LAMBERSON: Correct.

1 THE COURT: Okay.

2 MR. LAMBERSON: And, for example, I believe counsel  
3 mentioned this: To the extent that there's a status  
4 conference in the Acis case or something like that, we don't  
5 have any issue with Foley representing the Debtor as it  
6 relates to that.

7 We don't have any objection to the representation of the  
8 Debtor as it relates to the Debtor's appeal of the  
9 confirmation order. We don't have any objection to Neutra's  
10 retention of Foley at all. In fact, we don't have any basis  
11 to object to Neutra's retention of Foley Gardere. Neutra is  
12 not a debtor.

13 We fully expect and anticipate that we'll be opposite  
14 Foley Gardere in the appeal which is going to be argued at the  
15 end of next month, as well as any matters in front of this  
16 Court.

17 What we do object to is the Debtor agreeing -- frankly,  
18 pre-agreeing -- to pay Foley Gardere for litigation costs  
19 incurred by non-debtors, and, specifically, Neutra. And as  
20 counsel outlined, and the reply filed by the Debtors is very  
21 clear on this point, Neutra is not a subsidiary of the Debtor.  
22 Neutra is ultimately owned one hundred percent by Mr. Dondero  
23 and Mr. Okada.

24 So why, why are we objecting? There's a couple of  
25 reasons. Number one, this is obviously an extremely unusual

1 request. It's not really a --

2 THE COURT: Okay. Let me just make sure I heard you  
3 correct. The only thing that Acis is objecting to is the  
4 Debtor paying fees for Gardere -- Foley Gardere's  
5 representation of Neutra?

6 MR. LAMBERSON: Correct.

7 THE COURT: Okay. So, --

8 MR. LAMBERSON: Right. And let me --

9 THE COURT: -- you don't have a problem with Foley  
10 representing the Debtor in these appeal -- well, the Debtor  
11 isn't an appellant in the involuntary appeal, right? Or no?

12 MR. LAMBERSON: It is -- no. So, the Debtor is an  
13 appellant in the --

14 THE COURT: The confirmation order.

15 MR. LAMBERSON: -- confirmation order appeal.

16 THE COURT: Uh-huh.

17 MR. LAMBERSON: It's one of two appellants.

18 THE COURT: Uh-huh.

19 MR. LAMBERSON: The other one is Neutra.

20 THE COURT: Uh-huh.

21 MR. LAMBERSON: Neutra is the only appellant in the  
22 confirmation order -- I'm sorry, in the order for relief  
23 appeal.

24 THE COURT: Okay. So you don't have any problem with  
25 Foley's retention; it's just you don't want the Debtor to pay

1 Neutra's legal fees?

2 MR. LAMBERSON: Correct.

3 THE COURT: And there needs to be some allocation in  
4 the confirmation appeal between Neutra and the Debtor, and it  
5 needs to all be paid by Neutra, --

6 MR. LAMBERSON: Correct.

7 THE COURT: -- not the Debtor? Okay.

8 MR. LAMBERSON: Yeah. That's exactly correct, Your  
9 Honor.

10 THE COURT: Okay. Just --

11 MR. LAMBERSON: So I wanted to be clear on that, --

12 THE COURT: Okay.

13 MR. LAMBERSON: -- that we're not -- we understand  
14 that they're --

15 THE COURT: Okay.

16 MR. LAMBERSON: -- going to be our opponents going  
17 forward, and we're fine with that.

18 THE COURT: Uh-huh.

19 MR. LAMBERSON: I actually like Mrs. O'Neil.

20 So, why are we objecting? So, there's a couple of  
21 reasons. One is procedural and one is really more  
22 substantive. So, this is obviously a strange request under  
23 Section 327. 327 is to approve counsel for the Debtor, for  
24 the estate. And this request doesn't really fit.

25 So, for example, you engage Foley Gardere. You agree that

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1 the Debtor is going to pay fees under 330. Okay. Well, how  
2 do we apply 330 in this situation, right? What constitutes  
3 reasonable and necessary as it relates to the Debtor when the  
4 work wasn't done for the Debtor? What constitutes a  
5 determination of whether it was beneficial to the Debtor when,  
6 again, the work wasn't done for the Debtor?

7 There's other issues, obviously. Who controls Neutra?  
8 It's not controlled by the Debtor. The Debtor doesn't own any  
9 of Neutra. Who is making litigation decisions for Neutra?  
10 All we know is that the Debtor is paying the freight for  
11 whatever Neutra decides to do going forward.

12 The other issue, Your Honor, and this is probably the  
13 broader issue, is this decision evidences a continuation of a  
14 failed litigation strategy that precipitated this bankruptcy  
15 in the first place. Right? So, we all heard that the reason  
16 Highland Capital Management had to file bankruptcy is because  
17 they couldn't pay the Crusader judgment. Right? They had a  
18 \$190 million judgment, or about to be judgment against them,  
19 and they couldn't pay it.

20 So let's look at the Committee. Right? We have a  
21 Committee with four members on it. Three of them are  
22 litigants. Three of them are in active litigation against the  
23 Debtor.

24 If you look at the Top 20 List in this case, of the Top  
25 10, only one of them is not a litigation creditor, and that's

1 -- I'm trying to -- is an insider creditor. The rest of the  
2 Top 10 are either litigation adversaries or they're law firms  
3 that were paid to fight the litigation adversaries.

4 So why is the Debtor continuing its strategy of fighting  
5 every last issue, and using various instrumentalities to do  
6 it, and then paying the freight for all of it? That's exactly  
7 how we got to where we are today in this case.

8 So, let me address also the benefit from the Neutra  
9 appeal. And, Your Honor, I think that's definitely an area  
10 that we need to probe. Because, like you, I don't get it. I  
11 think what they're outlining is sort of a fantasyland where  
12 money is going to rain from the sky when they win this appeal,  
13 or if they win this appeal. And obviously, their reply goes  
14 on for pages about the benefit to the Debtor.

15 So, just using basic odds of winning -- and I'm not going  
16 to go to the substance of this appeal, which I think is  
17 probably worse than the basic odds -- there's a 90 percent  
18 chance that the Fifth Circuit just affirms the -- Judge  
19 Fitzwater's ruling. Right? I mean, there's a 90 percent  
20 chance that what the Debtor gets out of this is an affirmance  
21 that says, "You lose." Right?

22 But even if it's reversed, --

23 THE COURT: What are you basing that on? Because  
24 Fitzwater affirmed 90 percent of the time?

25 MR. LAMBERSON: Well, so, actually, Judge -- and Ms.



1 Chiarello can probably address this more specifically -- Judge  
2 Fitzwater actually gets affirmed, I think, more than 90  
3 percent of the time, --

4 THE COURT: Probably, yes.

5 MR. LAMBERSON: -- but the general reversal rate at  
6 the Fifth Circuit is about ten percent. So, and that  
7 obviously includes things like 1983 appeals and things like  
8 that.

9 But even if it is reversed, which I think we'd all agree  
10 is fairly unlikely, again, money isn't just going to start  
11 raining down on Highland Capital. So what's most likely going  
12 to happen if the Fifth Circuit decides to reverse -- and let  
13 me, let me point out one issue, Your Honor. The only issue on  
14 appeal, I should say the only -- there are various issues on  
15 appeal, and I'll just click through them. So, one of them is  
16 whether Neutra has standing to appeal. Right? Whether they  
17 qualify under the person aggrieved standard that the Fifth  
18 Circuit uses. That's obviously a gating issue. And, by the  
19 way, that's the basis of Judge Fitzwater's ruling affirming  
20 this Court's ruling, which was basically Neutra doesn't have  
21 standing to appeal the order for relief. They're not the  
22 Debtor.

23 So the first issue is whether Neutra is a person  
24 aggrieved. Okay?

25 The second issue, and this is the substantive bankruptcy

1 issue, the only substantive bankruptcy issue, is whether the  
2 order for relief should have been arbitrated. Right? So  
3 that's the next issue. That would be, frankly, the issue that  
4 the Fifth Circuit would have to reverse on, is that well, yes,  
5 this should have been arbitrated. Right? The order for  
6 relief should have been arbitrated.

7 And then the final issue that we raised on appeal is  
8 whether, even if Neutra has standing and even if there was  
9 some right to arbitration, whether Neutra, via the putative  
10 debtor, waived its right to arbitration by waiting until  
11 literally, and you'll remember this, literally the day before  
12 the order for relief file started, to raise its request for  
13 arbitration. Right?

14 So, assuming that they get some reversal, what's really  
15 likely to happen is that the Court, the Fifth Circuit is going  
16 to send it back to you on a remand and say, This is the  
17 standard you should have applied, you need to make this  
18 finding, or something like that, right? It's very unlikely  
19 the Fifth Circuit is going to say, We're going to reverse and  
20 we're just going to render, right, and this thing just goes  
21 away forever, particularly considering that the only live  
22 substantive issue is whether the order for relief should have  
23 been arbitrated, right?

24 But even if Neutra wins and its relief is wholly granted,  
25 well, what does that mean? That doesn't mean that the

1 involuntary goes away. It doesn't mean the order for relief  
2 permanently goes away. It means that we go arbitrate it.  
3 Right? That's what they asked for, is that we go arbitrate  
4 it. So now we go arbitrate it. Right?

5 So, basically, if you break it down, if, in the unlikely  
6 event Neutra wins on appeal, it doesn't mean the bankruptcy  
7 permanently goes away. What it means is we have more  
8 litigation. Right? And that's what normally happens when  
9 there's a reversal on appeal, right? You relitigate the  
10 issues that were litigated in the first place.

11 So this concept -- you're exactly right, Your Honor. This  
12 sounds like fantasyland. This concept that money is just  
13 going to fall out of the sky and onto Highland because Neutra  
14 got a reversal is just not going to happen.

15 There's some other problems here, obviously. Counsel just  
16 spent a lot of time talking about how all of Acis's funds are  
17 going to get paid to Highland. Well, that completely misses  
18 the point that Josh Terry has an eight, probably somewhere in  
19 the neighborhood of maybe \$12 million judgment now against  
20 Acis. They're just going to ignore that? They're just going  
21 to ignore the fact that their largest creditor has a judgment  
22 against them and is just hanging out there? That's going to  
23 have some impact on what happens to all that cash flow.

24 And then, finally -- and we'll talk about this in more  
25 substance when we get to the testimony -- as you recall, this

1 was the entire basis of the Acis case: Mr. Dondero and  
2 Highland Capital were aggressively trying to liquidate Acis  
3 when we showed up in your Court asking for relief. So what  
4 makes anybody think that that isn't going to continue  
5 happening if there's not a bankruptcy anymore? Right?

6 And Your Honor will recall that you had to twice enjoin  
7 Dondero affiliates, HCLOF, from liquidating the PMAs and  
8 Acis's assets during the bankruptcy. Right? So the concept  
9 that if they win on appeal and there is no bankruptcy,  
10 everything just goes away and we're not in this Court at all,  
11 that Acis is going to have all of these valuable PMAs and cash  
12 flow and it's all going to go to the benefit of Highland, is  
13 completely contrary to what happened during the Acis case and  
14 what precipitated the Acis case.

15 One other issue that we raised in the objection and in the  
16 Debtor's omnibus reply is what we call the DAF litigation,  
17 which is litigation filed in the Southern District of New  
18 York. And Your Honor, I think you probably remember that from  
19 the pleadings. I do want to point out that -- so this, this  
20 is a serious issue for Acis. And the reason is because,  
21 contrary to what was stated in the reply -- admittedly, this  
22 happened after the reply -- but contrary to what happened --  
23 was stated in the reply, that litigation has now been expanded  
24 to include Acis and Mr. Terry and Brigade, and with basically  
25 the same allegations of CLO mismanagement that were raised in

1 this Court during the confirmation hearing.

2 So this is a very significant matter to us. We are very  
3 concerned that this Debtor is involved in that and is  
4 promoting it in some way. And we want Your Honor to be aware  
5 of that litigation and the actions that are taken challenging  
6 your rulings in a court that's miles and miles away from here.

7 Thank you, Your Honor.

8 THE COURT: All right. Mr. Morris, are you ready to  
9 call your witness?

10 MR. MORRIS: Yes, I am, Your Honor. The Debtor calls  
11 Russell Nelms.

12 THE COURT: All right.

13 MR. MORRIS: Your Honor, I have some exhibit binders.  
14 May I hand up?

15 THE COURT: You may. All right. Well, odd as it is,  
16 I suppose I in this context need to swear you in.

17 RUSSELL NELMS, DEBTOR'S WITNESS, SWORN

18 THE COURT: All right. Please be seated.

19 MR. MORRIS: John Morris for Pachulski Stang Ziehl &  
20 Jones on behalf of the Debtor, Your Honor.

21 Before we get to the testimony, the Debtor has put on its  
22 exhibit list nine specific documents that are in the binder  
23 before you, and the Debtor moves for the introduction of those  
24 documents into evidence.

25 THE COURT: All right. Any objection?

Nelms - Direct

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1 MR. LAMBERSON: No objections, Your Honor.

2 THE COURT: Exhibits 1 through 9 are admitted.

3 (Debtor's Exhibits 1 through 9 are received into  
4 evidence.)

5 MR. MORRIS: Thank you, Your Honor.

6 DIRECT EXAMINATION

7 BY MR. MORRIS:

8 Q Mr. Nelms, do you currently have a relationship to the  
9 Debtor?

10 A I do.

11 Q And what is that relationship?

12 A I am one of three independent directors of the Debtor.

13 Q And when were you appointed?

14 A January the 9th of this year.

15 Q Did you just listen to the opening statement on behalf of  
16 Acis?

17 A I did.

18 Q And did you hear the reference to the DAF litigation?

19 A I did.

20 Q And did you hear the allegation that the Debtor somehow  
21 was involved in the prosecution of the DAF litigation?

22 A I heard that, yes.

23 Q Okay. Did there come a time last week that the Board  
24 learned of the possibility of a filing with respect to the DAF  
25 litigation?

Nelms - Direct

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1 A We learned about the filing of the DAF litigation sometime  
2 within the last two weeks.

3 Q And what did the Board do in response to learning that  
4 information?

5 A Well, first of all, I -- we met with Ms. Patel and her  
6 client, Josh Terry. They expressed their concerns about the  
7 DAF litigation. And so the Board used its influence to  
8 encourage the trustee of the DAF, Grant Scott, to dismiss that  
9 litigation, and we have gotten Mr. Scott's commitment to  
10 dismiss the litigation.

11 There's a little bit of an issue there concerning about  
12 whether some of the claims can -- they may need to be  
13 dismissed without -- the preference is, of course, to dismiss  
14 them without prejudice, but there are some issues about that.  
15 But I'm told by Mr. Scott that he's going to dismiss the  
16 litigation.

17 Q Let's go back in time before this was filed. Did the  
18 Board express its view as to whether there should be a filing  
19 at all?

20 A It was really a very brief thing. This was probably a  
21 couple weeks or so ago, kind of late in the day at the end of  
22 a long, long day, one of those long days we've been having.  
23 Someone brought into a board meeting I guess a copy of this  
24 new DAF complaint. It had not been filed at that time. They  
25 showed it to Mr. Dubel. He looked at it and just kind of

Nelms - Direct

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1 asked what it was. There was a brief explanation of what it  
2 was. And Mr. Dubel said, Tell them not to file this. He  
3 goes, This is only going to cause us problems. And that's the  
4 last we heard of it before it was filed.

5 Q And what law firm filed that complaint?

6 A That was filed by the Lynn Pinker firm.

7 Q And after the Board learned that Lynn Pinker filed this,  
8 in spite of the Board's instructions, did the Board take any  
9 steps with respect to Lynn Pinker?

10 A Well, of course, we -- one of the matters that previously  
11 was before the Court was the Lynn Pinker application to be  
12 retained in this case. And I'll just say that it was -- it  
13 was a factor that went into our deliberations concerning our  
14 decision not to go forward with the Lynn Pinker litigation.

15 Q So, I just want to make sure I have this right. So the  
16 Board, upon learning of a possible filing, gave instructions  
17 not to do so; is that right?

18 A It did.

19 Q And upon learning that it was filed, it became one of the  
20 factors that the Board relied upon in determining not to  
21 pursue the Lynn Pinker retention; is that right?

22 A That's correct.

23 Q And you personally reached out to Mr. Terry and Ms. Patel  
24 to discuss the issue; is that right?

25 A Mr. Seery and I did, the two of us.



Nelms - Direct

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1 Q And you used whatever influence you had to try to reach an  
2 agreement for the withdrawal of that complaint without  
3 prejudice; is that right?

4 A That's correct.

5 Q Okay. Now, let's get back to the issues that are relevant  
6 to the actual motion. Are you aware that the Debtor has  
7 sought the Court's approval to retain Foley Gardere as special  
8 counsel?

9 A I am.

10 Q And have you reviewed the court filings with respect to  
11 that motion?

12 A Yes, I have.

13 Q Okay. Can you describe for the Court generally the  
14 matters for which the Debtor seeks to retain Foley Gardere?

15 A There are three matters, essentially. One is an appeal in  
16 the Fifth Circuit which concerns the entry of the order for  
17 relief in the involuntary petition itself. The second is an  
18 appeal in the Fifth Circuit that concerns the confirmation of  
19 the Acis plan. And the third matter is the assertion of,  
20 prosecution of a proof of claim that Highland Capital  
21 Management would have in the Acis bankruptcy.

22 Q Okay. And are these the special purposes for which the  
23 Debtor seeks to retain Foley?

24 A Yes.

25 Q Do you know whether there are matters that were part of

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1 the original motion but which the Debtor no longer seeks to  
2 pursue?

3 A One of the matters that was pending when we took office  
4 was an appeal, and I believe it was still in the District  
5 Court, and that related to an alleged conflict of interest by  
6 the Winstead firm. And so there was an objection to their  
7 fees and an appeal concerning payment of Winstead fees. And  
8 the Board has decided not to go forward with that appeal.

9 Q Okay. So the Board -- did you hear the opening from  
10 Acis's counsel that charged that the Debtor was just doing  
11 more scorched-earth litigation tactics? Did you hear that  
12 charge?

13 A I heard that, yes.

14 Q Okay. But yet the Board has instructed Foley not to  
15 pursue the Winstead matter; is that right?

16 A That's correct.

17 Q And just again, for the record, why did the Board make  
18 that decision?

19 A The Board made that decision because we just thought it  
20 was in the best interest of the Debtor and this estate not to  
21 do that.

22 Q And did the Debtor see any benefit to pursuing that  
23 particular litigation?

24 A You know, there -- a benefit could be articulated, but we  
25 decided not to pursue it.

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1 Q Okay. So, that, plus the Neutra appeal, are two -- I  
2 mean, I apologize, withdrawn. That, plus the DAF matter, are  
3 two examples where the Board exercised its judgment not to  
4 pursue pending litigation; is that fair?

5 A That's correct.

6 Q Okay. Is the Board supportive of the Debtor's application  
7 to retain Foley for the three matters you have described?

8 A It is.

9 Q And without revealing privileged communications, can you  
10 describe generally the diligence that the Board conducted to  
11 reach that decision?

12 A Well, we met with some of the people that work at  
13 Highland. We met with the Debtor's attorneys, the Pachulski  
14 firm. We did have a couple of meetings with Ms. Patel and Mr.  
15 Terry. Some of us have reviewed the pleadings, some more than  
16 others. And, well, we may have done other things, but those  
17 are the ones that come to mind right now.

18 Q I don't know if you mentioned it, but did you confer with  
19 Ms. O'Neil?

20 A Oh, yes, we did. We talked with Ms. O'Neil about it.

21 Q Okay. And what was the purpose of the diligence that you  
22 just described for the Court?

23 A Well, ultimately, what we as a board were trying to do was  
24 to conduct kind of a cost-benefit analysis to the estate: How  
25 much will this potentially cost us? What's the potential

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1 upside of pursuing it? And based upon that cost-benefit  
2 analysis, we thought that this was the best thing to do.

3 Q Okay. Let's just focus on a couple of very narrow 327(e)  
4 issues. Is the Debtor seeking to retain Foley to act as  
5 general bankruptcy counsel?

6 A No.

7 Q And which firm serves as general bankruptcy counsel?

8 A That would be the Pachulski firm.

9 Q Okay. And do you know whether Foley Gardere represented  
10 the Debtor's interest in each of the three matters that you've  
11 described?

12 A It has been representing the Debtor previously.

13 Q Okay. So let's talk about those three matters. The first  
14 one I believe you said was with respect to the representation  
15 of the Debtor in connection with an \$8 million claim that it  
16 has against Acis; is that right?

17 A That's correct.

18 Q And is that the claim -- is that the subject of a formal  
19 proof of claim?

20 A Yes.

21 Q Okay.

22 A It is a claim filed in the Acis case.

23 Q I've placed before you an exhibit binder, and I would ask  
24 you to turn first to Exhibit 4.

25 A Okay.

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1 Q And is that one of the proofs of claim that the Debtor has  
2 filed against Acis?

3 A It is.

4 Q And you'll see that attached to the proof of claim a few  
5 pages in there's a document called the Third Amended and  
6 Restated Sub-Advisory Agreement. Do you see that?

7 A Yes.

8 Q Do you know what that document is? Generally?

9 A Well, generally, I know what this document is.

10 Q All right. And what's your general understanding of the  
11 document?

12 A This is an advisory agreement that -- the only thing that  
13 I know, I can tell you, really, about this agreement is it  
14 gives rise to and generates fees that would inure to the  
15 benefit of the Debtor.

16 Q Okay. And a few pages past that, you'll see something  
17 called a Fourth Amended and Restated Shared Services  
18 Agreement. Do you see that?

19 A Yes.

20 Q Is it your understanding that that was another source of  
21 revenue that the Debtor generated when it had this agreement  
22 in place with Acis?

23 A Yes.

24 Q Okay. Do you have an understanding as to, you know,  
25 ballpark, what the annual fees were that the Debtor received

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1 pursuant to these agreements prior to the Acis bankruptcy?

2 A Well, I think, prior to the bankruptcy, it was more, and  
3 perhaps significantly more, than it is today. It may have  
4 been in the \$12 million range per annum. I think it's less  
5 than that today.

6 Q Okay. And can you turn to Exhibit 5, please? Is that  
7 another proof of claim that was filed in the bankruptcy case,  
8 the Acis bankruptcy case?

9 A Yes. This is a little bit different. This is an  
10 application for an administrative expense claim. The prior  
11 proof of claim that we looked at related to a pre-petition  
12 claim that the Debtor had, then a gap period claim that the  
13 Debtor had, and this is post-petition. So this is an  
14 administrative claim. It's basically for the same services,  
15 but just different time periods.

16 Q Okay. And who was responsible for preparing Exhibits 4,  
17 5, and 6?

18 A Ms. O'Neil and the Foley firm.

19 Q Okay. And has the Board reached a conclusion that it's in  
20 the Debtor's best interest to retain Foley on a post-petition  
21 basis to prosecute these claims?

22 A It has.

23 Q And why -- what's the justification for that? Why did the  
24 Board reach that decision?

25 A Well, we believe it's in the best interest of the Debtor.

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1 Obviously, a couple of things there. I realize we may have a  
2 very long road ahead of us with respect to these things. But  
3 the overall aspirational goal is to have an income stream  
4 that's associated with these agreements. The goal is to have  
5 an amount of money out there that's available to pay our pre-  
6 petition claims, the gap claims, the administrative claims,  
7 while at the same time acknowledging that this company has the  
8 obligation to satisfy and fulfill Mr. Terry's claim as well.

9 Q All right. Let's just focus for the moment on the three  
10 proofs of claim. The aggregate amount is approximately \$8  
11 million. Do I have that right?

12 A Yes, that's right.

13 Q And from the Board's perspective, is the -- are those  
14 claims an asset of the estate?

15 A They are.

16 Q And does the Board want to retain Foley for the purpose of  
17 trying to recover that asset?

18 A It does.

19 Q And has the Board concluded that Foley is familiar with  
20 these particular claims?

21 A Foley is familiar with these claims, yes.

22 Q And -- okay. Let's move on, then, to the second task for  
23 which the Debtor seeks approval to retain Foley, and that is  
24 with respect to the confirmation order. That's one of the  
25 tasks, right?

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1 A It is.

2 Q Okay. And this is one of the Fifth Circuit arguments  
3 that's scheduled for six weeks from now; is that right?

4 A That's correct.

5 Q Okay. And has Foley represented the Debtor throughout the  
6 proceedings that are leading up to this oral argument?

7 A It has.

8 Q And did Foley prepare all of the briefing in connection  
9 with the arguments?

10 A It did prepare the briefing. It did that, in some  
11 respects, along with Lynn Pinker.

12 Q Okay. Did you personally review the Debtor's briefs that  
13 were filed in connection with the appeal?

14 A I have reviewed those.

15 Q Okay. Have you reviewed every single piece of the record  
16 on appeal?

17 A I would doubt that I have.

18 Q Okay. Do you have a general understanding of the nature  
19 of the appeal? Of -- and this would --

20 A Are we talking now about the confirmation appeal?

21 Q Yes. Just the confirmation. Yeah.

22 Q Well, the appeal has basically two broad elements, and the  
23 first is an argument that the plan was not brought in good  
24 faith. Section 1129(a)(3). And that goes back to the  
25 arbitration issue. Generally speaking, that because -- the



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1 allegation is that because Mr. Terry refused to arbitrate,  
2 then the plan was tainted by that lack of good faith. And the  
3 second issue, broad issue that's involved in that appeal has  
4 to do with, oh, the injunction, the breadth and scope of the  
5 injunction, which the Debtor contends is -- was improper.

6 Q And if the Fifth Circuit reverses the underlying decision,  
7 has the Board made a determination of the possible benefits  
8 that the Debtor may receive?

9 A Well, there's two aspects of that appeal. One would be a  
10 narrower decision. I suppose, if it's just related to the  
11 injunction, it's -- it's hard to quantify exactly what that  
12 would mean.

13 Q Okay.

14 A The bigger issue, of course, has to do with the  
15 arbitration. And if the -- theoretically, at least, the  
16 arbitration, if the Fifth Circuit agreed on the issue of  
17 arbitration, then the argument would be that we would -- that  
18 in the arbitra... well, it is true to say that -- well, I  
19 think I'm kind of getting ahead of myself here.

20 Q You are, just a bit. Let's just focus on the confirmation  
21 appeal. That's been consolidated for oral argument purposes  
22 --

23 A It has.

24 Q -- with the appeal of the involuntary; is that right?

25 A That's correct.

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1 Q Okay. And just to sum up this piece of it, did Foley  
2 represent the Debtor with respect to all of the underlying  
3 proceedings?

4 A It did.

5 Q And why does the Board believe it's in the Debtor's best  
6 interest to retain Foley to conduct the oral argument and to  
7 finish up this proceeding?

8 A Well, first of all, I think the Court would agree with me  
9 that Foley is a very competent law firm. It's competent to do  
10 the work that they've been charged to do.

11 Second, pretty much all the work on the appeal is already  
12 in the can. The only thing that's left to be done at this  
13 point in time is to make the oral argument. Obviously, if we  
14 didn't go forward with the Foley firm, we'd have to find  
15 somebody who could make the argument. So, we would -- but we  
16 would lose the benefit of Foley's experience that they have in  
17 the case so far.

18 I think there will be a cost element that would be  
19 associated with bringing somebody new up to speed with respect  
20 to this.

21 So, those, generally speaking, are the benefits that we  
22 see.

23 Q Okay. Let's turn then, finally, to the Neutra appeal. Do  
24 you have a general understanding of that matter for which the  
25 Debtor seeks to retain Foley?

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1 A Yeah. The Neutra appeal, what happened in Neutra is that  
2 Neutra, to my understanding, moved to intervene in the  
3 involuntary proceeding. I think that intervention was denied.  
4 And so that appeal has to do with the fact that Neutra  
5 contends that it should have been permitted to intervene, that  
6 the matter of collections should have been arbitrated.

7 I think that one of the issues in there is this -- in that  
8 appeal is who decides on the issue of arbitrability. Is it  
9 this Court, or is it the arbitrators themselves?

10 So, those are the issues that are present in the Neutra  
11 appeal.

12 Q Okay. Is the Debtor named a party to the appeal?

13 A The Debtor is not a named party in the Neutra appeal.

14 Q But the Board nevertheless wants to retain Foley on a  
15 post-petition basis to prosecute that appeal; is that right?

16 A That's correct.

17 Q And why is that?

18 A Well, I think both -- we recognize and I think the Fifth  
19 Circuit recognizes as well that these two things, that these  
20 two appeals kind of go hand-in-glove. The 1129(a)(3) argument  
21 basically is dependent upon the arbitration issue, which is  
22 fleshed out in the Neutra appeal.

23 And so, at the end of the day, the way that the Board sees  
24 this is that the Debtor is the most immediate beneficiary of  
25 the economic benefit of the Neutra appeal. We see the

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1 possibility of an income stream there. We see the possibility  
2 of the ability to pay our claims in the Acis case. And I  
3 think -- one of the things I think that is of particular focus  
4 when it comes to all of this litigation is the fact that, as I  
5 understand it, Mr. Terry started out with an \$8 million claim,  
6 and I think he bid \$1 million of that claim for the interest  
7 that he got in Acis, which reduced it, say, to \$7 million.  
8 And I think Mr. Terry's interest now over time I believe it's  
9 been reduced to somewhere between \$4 to \$6 million. So  
10 that's, that's a claim.

11 But in this case, Mr. Terry has filed a proof of claim for  
12 \$70 million. And my understanding from our visit with Mr.  
13 Terry and his counsel is that that claim could get up to \$300  
14 million. And so, as a board, we look at that and what we're  
15 concerned about is the migration, the alleged migration of a  
16 tremendous amount of value from Highland down to Acis. So, at  
17 the end of the day, it doesn't really matter who you regard as  
18 the ultimate equity owner of Acis, whether it's Mr. Terry or  
19 whether it's Mr. Dondero: The migration of that value  
20 downstream to Acis is of no real benefit to Highland Capital  
21 at all.

22 Q Is this one of the issues that the Board discussed with  
23 the Committee last week in connection with this motion?

24 A Yes. It is.

25 Q Okay. And let's just go back to the income stream for a

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1 second. The income stream that the Board is hoping it will  
2 get if the decision is reversed, is that income stream derived  
3 from the two agreements that we just looked at?

4 A It is.

5 Q So those are the two very agreements that the Board would  
6 look to have reinstated if it were to succeed on the appeal;  
7 is that right?

8 A Yes.

9 Q Now, does the Board know exactly the form of relief the  
10 Fifth Circuit is going to grant?

11 A I have no earthly idea.

12 Q Right? But has the Board made a determination that the  
13 outcome of Neutra obtaining control of Acis is one  
14 possibility?

15 A It's certainly a possibility.

16 Q And is that the potential benefit that the Board focused  
17 on in deciding to pursue this motion?

18 A Yes. I mean, I'm glad to adopt the percentages that Mr.  
19 Terry's counsel has mentioned today. I guess if the cost-  
20 benefit analysis is that we're going to pay a couple hundred  
21 thousand dollars here to get to the end of the road, and the  
22 benefit is millions of dollars, well, even if our chances are  
23 only ten percent, I think that's a shot worth taking.

24 Q Thank you very much. If the Fifth Circuit reversed,  
25 because this is a point that was also made in the Acis

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1 opening, what would happen to Mr. Terry's claim? Or what's  
2 your understanding or what's the Board's view as to whether or  
3 not it would intend to satisfy Mr. Terry's claim?

4 A I know, speaking on my behalf, that I'd -- the claim that  
5 Mr. Terry got through arbitration I regard as a valid claim.  
6 I think it's one that would have to be addressed no matter who  
7 is in charge of paying the obligations of Neutra.

8 Q Has the Board concluded that it's in the Debtor's best  
9 interest to retain Foley for the purpose of prosecuting the  
10 Neutra appeal, or at least in issuing the oral argument?

11 A Yes.

12 Q Okay. And when is the argument scheduled for?

13 A March the 30th.

14 Q And is the fact that that's all that's left with respect  
15 to this aspect of the engagement a factor that the Board took  
16 into account in its decision?

17 A Yes.

18 Q Has the Board reached a decision as to who the real  
19 economic party in interest is with respect to the Neutra  
20 appeal?

21 A Yes. We believe ultimately that our Debtor would bear the  
22 most economic interest in the outcome. And, really, because  
23 of the amount of the obligations that are owed, both to Mr.  
24 Terry, to Highland Capital, by the time that you have this  
25 kind of runoff of all the revenue streams, I'm not really sure

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1 that there would be anything left for either Mr. Dondero or  
2 Mr. Okada.

3 Q So, --

4 A That's -- that's a view from 50,000 feet, not even 30,000  
5 feet.

6 Q Okay. Well, let's talk about the specific benefits,  
7 potential benefits, if it's reversed on appeal. Does the  
8 Board believe it's possible that the two contracts get  
9 reinstated?

10 A It is possible.

11 Q And is that a motivating factor in supporting this motion?

12 A It is.

13 Q What would happen to the \$8 million claim that the Debtor  
14 has against Acis right now in the Acis bankruptcy? Does the  
15 Board have a view as to what would happen to that?

16 A It would be our aspiration to collect that claim on behalf  
17 of our client, which is Highland Capital Management.

18 Q And would -- is it the Board's expectation that if it was  
19 in that position it would get paid hundred-cent dollars,  
20 rather than at least a portion of it as a general unsecured  
21 claim?

22 A Again, that would be our aspiration.

23 Q Uh-huh. What would happen to the adversary proceeding?  
24 Do you have an understanding as to what would happen in the  
25 adversary proceeding with respect to Mr. Terry if the Fifth

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1 Circuit reverses and Neutra regains control of Acis?

2 A Well, I'm assuming -- I'm assuming that that adversary  
3 proceeding would go away.

4 Q Okay. And would that -- is that a potential benefit to  
5 the estate?

6 A That would be a benefit to the estate if it did.

7 Q And do all of the factors that we just discussed go into  
8 the cost-benefit analysis that the Board did in deciding to  
9 pursue only these three very limited aspects of the  
10 engagement?

11 A Yes.

12 Q Okay. Has the Board considered the potential harm to the  
13 Debtor if the motion is denied?

14 A We have.

15 Q And have -- can you share with the Court the issues that  
16 the Board has identified as potentially being adverse if the  
17 motion is denied?

18 A It's really just the other -- the flip side of the coin of  
19 benefit, which is added expense, loss of the experience that  
20 the Foley firm has, perhaps delay of time in finding somebody  
21 else, bringing them up to speed, not just with respect to the  
22 two appeals but with respect to the proof of claim. And there  
23 may be others that I'm not thinking of right now.

24 Q Did the Board consider the potential loss of the  
25 institutional knowledge that Foley has and the potential



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1 adverse impact it would have on the quality of the oral  
2 argument?

3 A It did.

4 Q Okay. So, two of the three matters that the Debtor seeks  
5 to retain Foley for are appeals to the Fifth Circuit; is that  
6 right?

7 A Yes.

8 Q And did those matters originate in this courtroom?

9 A They did.

10 Q And you were colleagues with Judge Jernigan at one time,  
11 weren't you?

12 A Yes. We were bench colleagues for twelve years.

13 Q And do you believe Judge Jernigan is a good judge?

14 A I do.

15 Q Do you believe she's a fair judge?

16 A I do.

17 Q Do you believe she tries to get it right every single  
18 time?

19 A I know she tries to get it right every time.

20 Q So then why is the Board seeking to prosecute these  
21 appeals of Judge Jernigan's decision?

22 A Well, it's in the best interest of our client to do that.  
23 And I have not -- I have to say there's always a little bit of  
24 discomfort that comes with something like this, but I do know  
25 this from my time on the bench, and that is that when you take

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1 the job that Judge Jernigan has, you take it with full  
2 understanding of how the system works. And in the system,  
3 half the people lose at any one given time. And when you  
4 lose, you tend to be disappointed in the result, and the  
5 result of that is that you get the right to go to the next  
6 court and have someone say that the judge got it wrong.

7 So those of us that take the bench understand that that's  
8 the system, and I don't think -- for the most part, we're not  
9 threatened by that. And so I, you know, as uncomfortable as  
10 this may -- this may put -- a position it may put me in from  
11 time to time, I think that -- I think Judge Jernigan  
12 understands the roles that we all play in this system. And so  
13 --

14 Q Just, okay, just to summarize: If the motion is granted,  
15 what's the absolute worst-case scenario here for the Debtor?

16 A I'm sorry. Would you say that again?

17 Q If the motion is granted and the Debtor is allowed to  
18 retain Foley for the three tasks which you have described, do  
19 you have an understanding as to what -- what's the worst that  
20 could happen? They'd have to pay Foley's fees, right?

21 A We'd have to pay -- well, subject to Judge Jernigan's  
22 approval, --

23 Q Right.

24 A -- those fees would be paid.

25 Q And subject to everybody's opportunity to object, right?

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1 A Right.

2 Q But if the fees were paid at a hundred percent, nobody  
3 objected and Judge Jernigan approved of them, what's the  
4 maximum exposure that the Debtor has from this?

5 A I think Foley has about \$311,000, I believe, right now in  
6 time. And I think they would probably have about maybe  
7 another \$100,000 more. And I know -- I hate to scoff at the  
8 notion that \$400,000 is a lot of -- is not a lot of money.  
9 But, you know, in the grand scheme of things in this case,  
10 it's -- I won't say it's a rounding error, but it's not a lot  
11 of money.

12 Q And forget about, I mean, not forget about, but in  
13 addition to its relative size to the overall case, how does  
14 that compare to the relative economic benefit that the Debtor  
15 believes it will recover if the appeal is successful?

16 A Well, I think the cost is -- the cost is less than half a  
17 million, and the potential benefits are in the millions.

18 MR. MORRIS: Okay. Just one moment, Your Honor, if I  
19 may?

20 THE COURT: Okay.

21 (Pause.)

22 MR. MORRIS: All right. Just a few more questions,  
23 Your Honor.

24 THE COURT: Okay.

25 BY MR. MORRIS:

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1 Q Mr. Nelms, did Neutra pay a portion of the fees, Foley's  
2 fees prior to the petition date in connection with an April  
3 litigation? Do you know?

4 A If they did, I'm not aware of it.

5 Q Okay. Do you know what would happen to the appeal if  
6 there was no funding for the appeal?

7 A Well, I think I know what the result of the appellant not  
8 showing up for an appellant argument would be.

9 Q And what would that be?

10 A Well, I think that would be a pretty quick resolution.

11 Q Do you think the case would be dismissed, the appeal would  
12 be dismissed?

13 A I think so.

14 Q And would that be the loss of a potential material benefit  
15 and asset of the Debtor's estate?

16 A It would be.

17 Q Can you think of any way to ensure the appeal is  
18 prosecuted today other than making sure the Debtor funds it?

19 A I'll put it this way. I think the most certainty can be  
20 added to this case by having the Debtor fund this matter  
21 through the end of March.

22 Q And from --

23 A I think that's -- that's -- for the time being, that's the  
24 easiest, most simple path.

25 Q And you say for the time being. Has the Board reached an

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1 agreement to never request, from Neutra or anybody else,  
2 contributions for the funding of this case?

3 A No. Ultimately, there is going to be at some point in  
4 this case a settling of accounts between the Debtor and Mr.  
5 Dondero, just as there are -- will be a settling of accounts  
6 between the Debtor and other parties in interest. We, as the  
7 Board, have just chosen not to have that fight today.

8 Q And why did the Board reach that decision?

9 A Because we just thought it was in the best interest of the  
10 Debtor to proceed that way.

11 Q And is that because you need this appeal argued on March  
12 30th?

13 A It is.

14 Q And that's because of all of the potential benefits that  
15 you've identified; is that right?

16 A Right.

17 Q Okay.

18 MR. MORRIS: I have no further questions, Your Honor.

19 THE COURT: Okay. Cross?

20 MR. LAMBERSON: Yes, Your Honor.

21 CROSS-EXAMINATION

22 BY MR. LAMBERSON:

23 Q Good morning, Mr. Nelms.

24 A Good morning.

25 Q How's it to be on that side of the bench?

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1 A Not so fun.

2 Q It's not great, right?

3 MR. LAMBERSON: And Your Honor, we have an exhibit  
4 notebook, which we're not -- we're not going to use all these  
5 exhibits. We actually -- you'll notice that there are some  
6 empty tabs in here. We downsized the exhibits from the  
7 exhibit list, and I'm not going to use all these. So I'll  
8 just introduce them as I get to them.

9 THE COURT: Okay.

10 BY MR. LAMBERSON:

11 Q Let me pick up on your last point.

12 MS. CHIARELLO: Your Honor, may we approach? We have  
13 binders.

14 THE COURT: You may.

15 BY MR. LAMBERSON:

16 Q So, let me pick up on your last point, Mr. Nelms. So, who  
17 -- who owns Neutra?

18 A Well, if you follow the stream all the way up, it is owned  
19 75 percent by Mr. Dondero and 25 percent by Mr. Okada.

20 Q Okay. And Mr. Dondero is one of the richest men in  
21 Dallas. Correct?

22 A I don't know.

23 Q Presumably? Mr. Okada is also one of the richest men in  
24 Dallas?

25 A I don't know. I haven't lived in Dallas in 17 years.

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1 Q Okay. Fair enough. But they can't -- they can't pay the  
2 litigation costs for their own entity?

3 A Well, I don't know that they -- whether they can or  
4 whether they can't.

5 Q Right. So, are you familiar with an entity called  
6 Highland CLO Funding?

7 A Vaguely, yeah.

8 Q Okay. And Highland CLO Funding is one of the appellants  
9 in the appeal of the confirmation order, correct?

10 A That's correct.

11 Q Okay. And one of the issues on appeal is actually the  
12 plan injunction that's embedded in the confirmed plan,  
13 correct?

14 A That's correct.

15 Q Right. And is your understanding that that's really  
16 Highland CLO Funding's main appeal issue?

17 A I think it probably would be, yes.

18 Q Okay. And is there any reason that Highland CLO Funding  
19 can't pay Neutra's legal fees to have -- have another  
20 appellant in the Fifth Circuit?

21 A I don't know the answer to that question.

22 Q Okay. So, let me -- let me -- I'm going to try to keep  
23 this coordinated, but my notes are a little bit over the  
24 place, so I apologize in advance if I move around a little  
25 bit.

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1        So, you had testified earlier that -- and I'm just trying  
2        to synopsize your testimony -- that you -- that the Board  
3        believes the primary benefit of paying Neutra's legal expenses  
4        related to the order for relief appeal and the confirmation  
5        appeal is the income stream that would be evidenced by the  
6        sub-advisory agreement, right?

7        A     Yes.

8        Q     Okay. And I'm -- when I say sub-advisory agreement, I'm  
9        talking about this is the attachment to the Debtor's Exhibit  
10       4, which is the proof of claim.

11       A     Right.

12       Q     Right? And so it's your understanding that the way that  
13       works is Acis Capital Management, my client, is the portfolio  
14       manager for a bundle of CLOs, right?

15       A     That's my understanding.

16       Q     And that before the Acis bankruptcy, the sub-advisory  
17       agreement allowed Highland Capital Management to sub-advise  
18       those CLOs for a fee, correct?

19       A     That's correct.

20       Q     Okay. So, I'm going to focus on the confirmation appeal.  
21       So, you understand that the plan injunction prevents the  
22       liquidation of the CLOs and the Acis portfolio management  
23       agreement?

24       A     That is my understanding.

25       Q     Okay. And the reason that, frankly, we had to get the



Nelms - Cross

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1 plan injunction is because HCLOF three times tried to  
2 liquidate, redeem the CLOs, including twice in the bankruptcy  
3 case?

4 A I understand that was an issue. But -- I have a general  
5 understanding as to what you're saying, but not a specific  
6 understanding. But I'm not disagreeing with you.

7 Q Yeah. Okay. And so if the plan goes away, the plan  
8 injunction goes away, then is there any reason to think that  
9 HCLOF isn't going to liquidate the CLOs?

10 A I would not know.

11 Q And in that case, there's not going to be any cash flow  
12 under the portfolio management agreements or the sub-advisory  
13 agreements, right?

14 A If you're asking me if that's a possibility, I'd say it's  
15 certainly within the realm of possibilities.

16 Q Okay. So, staying on the confirmation appeal, so let's --  
17 let's assume that, for whatever reason, the Fifth Circuit  
18 decides that the confirmation order needs to be reversed and  
19 they send it back down to Judge Jernigan and say, "Try again."  
20 Would you agree that that would effectively reactivate the  
21 Acis case?

22 A Well, I don't know, because, you know, one of the issues  
23 in the appeal is who gets to make the decision with respect to  
24 arbitrability. Because I know that it's the Appellants'  
25 position that the decision as to whether or not it should be

Nelms - Cross

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1 arbitrated, something such as collections, should they go to  
2 be decided by the arbitrator, --

3 Q Let me stop you, just to be clear. I'm talking about the  
4 confirmation appeal, the appeal of the confirmation order.

5 A Uh-huh.

6 Q Right? Okay. I'm not talking about the order for relief  
7 appeal.

8 A I may be conflating the two, so I'm sorry.

9 Q Yeah, yeah, and I -- and it's -- yeah, it's -- but it is  
10 confusing. But I'm talking about the confirmation appeal. So  
11 the appeal of the Court's confirmation order confirming the --  
12 I think was the third amended plan. Okay? So, I'm focusing  
13 on that appeal only. If the Fifth Circuit says, "Nope. Try  
14 again," then you would agree with me that that effectively  
15 reactivates the Acis Chapter 11 case?

16 A Well, I think it depends. If you -- would you like me to  
17 explain why I think it depends?

18 Q Yeah. Go ahead. I don't -- because, I mean, honestly,  
19 I'm not exactly sure what happened, so I would actually -- I  
20 would like your opinion.

21 A Well, given that the first issue in the confirmation  
22 appeal is the issue of good faith, and the foundation of that  
23 pretty much is the whole arbitration issue, if the Fifth  
24 Circuit were to reverse on that basis, then I don't  
25 necessarily know that it would go back to the Bankruptcy

Nelms - Cross

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1 Court.

2 If it was reversed just on the narrower issue with respect  
3 to the injunction, and maybe whether the injunction was too  
4 broad or something like that, --

5 Q Uh-huh.

6 A -- and that was the only basis for reversal, I would agree  
7 with you it would go back to Bankruptcy Court.

8 Q Okay. So there's some possibility that a result of the  
9 confirmation appeal is that the Acis Chapter 11 case is  
10 reactivated and we're back in front of Judge Jernigan on that  
11 case, too?

12 A That would be a possibility.

13 Q Okay. And then you'd get to talk with Mr. Phelan, right?  
14 That would be fun.

15 A Right.

16 Q So, so how much money did Highland Capital spend in the  
17 Acis bankruptcy case?

18 A I don't know.

19 Q Was it -- it was millions and millions, right?

20 A I don't know, but I'm -- I'm assuming it exceeded a  
21 million.

22 Q Okay. Well, aren't there -- aren't there claims of unpaid  
23 fees just in the Top 20 list, which we'll point to here in a  
24 minute, in the millions of dollars that relate to the  
25 attorneys that represented Highland in the bankruptcy -- in

Nelms - Cross

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1 the Acis bankruptcy case?

2 A I don't know.

3 Q Okay. So, why, you know, assuming that a result of the  
4 confirmation appeal is that the Acis bankruptcy case is  
5 reactivated, how is that in Highland's best interest? And I'm  
6 not talking about Neutra, and I'm not talking about HCLOF.  
7 I'm talking about Highland.

8 A Well, the -- what would be in our best interest would be  
9 to once again control the sub-advisory agreement and to  
10 generate revenues for the benefit of this estate. Use those  
11 -- that revenue stream both to address any claims that  
12 Highland might have, as well as Mr. Terry. That would be the  
13 benefit as we see it.

14 Q Right. But by the time of the confirmation order, --

15 A But if your question is, oh, but you're going to be  
16 involved in a lot of other litigation and so how does that  
17 benefit, then I guess my answer to that is it's a -- my answer  
18 is a "Yes, but," and but may exceed the scope of your  
19 question, so I won't --

20 Q Okay.

21 A -- I won't give you the but answer unless you want me to  
22 do it.

23 Q That's fine. I just -- if we go back, if we go back to  
24 where we were before confirmation, I mean, I'm not talking  
25 about the order for relief, I'm talking about confirmation,

Nelms - Cross

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1 the sub-advisory agreement had been terminated. Highland had  
2 been fired and Brigade was managing everything.

3 A Right.

4 Q So, there wouldn't be any cash flow going to Highland  
5 based on the -- just the reversal of the confirmation order.

6 A Well, what would have to happen, of course, is that Neutra  
7 would have to -- would have to appoint us as -- would have to  
8 allow us to come in under the sub-advisory agreement to  
9 perform those services.

10 Q Right. Except that there's a trustee, right? Robin  
11 Phelan was in charge of everything.

12 A Well, you're assuming there's still a bankruptcy.

13 Q Right. Yeah. Well, I am. I mean, again -- and maybe I'm  
14 being simplistic about this, but if the confirmation order is  
15 reversed, --

16 THE COURT: Counsel is standing. Do you have an  
17 objection?

18 MR. MORRIS: Yeah. I do, Your Honor, to this whole  
19 line of hypothetical questions. We do understand, I think  
20 everybody understands, that we don't know if the appeal will  
21 be granted. I think we do all understand that we don't know  
22 what the form of relief, the exact form of relief will be.  
23 But the testimony here is that the Board has decided that one  
24 possible form of relief is that -- is that Neutra will regain  
25 control of Acis and get these contracts reinstated, get the

Nelms - Cross

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1 adversary proceeding dismissed, and get paid on its \$8 million  
2 claim.

3 If there's questions about that, I think it's relevant,  
4 but I don't know why we're spending a lot of time on  
5 hypotheticals with a fact witness.

6 THE COURT: But the --

7 MR. MORRIS: Not an expert witness.

8 THE COURT: The business judgment of the Board of the  
9 Debtor is at issue here, correct?

10 MR. MORRIS: Correct. Absolutely.

11 THE COURT: Don't these hypotheticals go to, is  
12 reasonable business judgment being exercised here?

13 MR. MORRIS: I think he has to lay a foundation and  
14 say, Is this -- is this a hypothetical you considered? Is  
15 this a hypothetical that you considered? Because we're just  
16 -- this is like expert testimony almost. There is no evidence  
17 that any of these factors were considered. And at the end of  
18 the day, there is no dispute that the scenario that the Board  
19 is saying is worth the investment, basically, is also a  
20 possibility.

21 THE COURT: Okay. I overrule the objection.

22 MR. LAMBERSON: Okay.

23 THE COURT: You can proceed.

24 MR. LAMBERSON: And Your Honor, I'm just about done.

25 THE COURT: Okay.

Nelms - Cross

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1 BY MR. LAMBERSON:

2 Q So, okay. So, we -- but we can agree that -- okay. Let  
3 me -- let me hopefully do this. Okay. So, I mean, I think  
4 that's fine for the confirmation appeal, so now I want to talk  
5 about the order for relief appeal. Right? So this is the  
6 appeal of the order for relief or the -- and I stated this  
7 earlier to the Court, but the sole substantive issue in that  
8 appeal is whether this Court should have compelled the order  
9 for relief to arbitration. Is that right?

10 A The sole substantive issue? I think, if you paint with a  
11 broad brush, yeah. I would agree with you, yes.

12 Q Okay. Well, and again, I'm not trying to --

13 A I know. So, --

14 Q I'm not trying to trap anybody. The three issues --

15 A And I'm not trying to be evasive, either.

16 Q Yeah.

17 A Yeah.

18 Q Are the standing issue, which, in my mind, isn't really a  
19 substantive issue. And then there's the issue about the  
20 arbitration of the order for relief. And then, finally, as I  
21 mentioned, we've raised a waiver argument that basically, if  
22 they had a right to arbitrate, which we think they don't, they  
23 waited too long to raise it. Right? Those are the three  
24 issues. Correct?

25 A That's correct.

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1 Q Okay. So, let me ask you. And I'm not going to -- I'm  
2 not going to hold this against you at the Fifth Circuit level,  
3 but, I mean, do you -- do you think an order for relief is  
4 subject to arbitration?

5 MR. MORRIS: Objection, Your Honor. Calls for a  
6 legal conclusion.

7 THE COURT: Overruled.

8 MR. LAMBERSON: Sure it does.

9 THE COURT: Overruled.

10 THE WITNESS: I think the -- I think it's a -- I  
11 think there's a colorable argument.

12 BY MR. LAMBERSON:

13 Q Uh-huh.

14 MR. MORRIS: Objection withdrawn.

15 BY MR. LAMBERSON:

16 Q So you don't think *National Gypsum* and *Gandy* would apply  
17 to an involuntary petition and order for relief?

18 A Well, I'll put it this way. I guess they'll apply if the  
19 Fifth Circuit tells us they do.

20 Q Right.

21 A That's as much as I can tell you.

22 Q Okay. So, so if that ruling is reversed, right, as I  
23 mentioned earlier -- and let me ask you, actually, another  
24 thing. So, how often, when you were a judge, how often were  
25 -- I shouldn't say how often -- how many times were your



Nelms - Cross

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1 rulings reversed? Just roughly?

2 A Was I reversed?

3 Q Yeah.

4 A I think six.

5 Q Not very many claims, right?

6 A No.

7 Q So how many times was there a reverse and a render?

8 A I'm sorry. Say again?

9 Q How many times was there a reverse and a render, where  
10 nothing came back to you, that basically the higher court just  
11 said, It's done?

12 A Well, it was rendered every time except on one occasion,  
13 and that --

14 Q Uh-huh.

15 A -- *Stern v. Marshall* had just been decided, and so --  
16 gosh, I can't remember the district judge.

17 Q Okay.

18 A One of the judges reversed but sent it back to me to  
19 reconsider it under the light of the ruling in *Stern v.*  
20 *Marshall*, a jurisdictional issue. So, in all those instances,  
21 it was rendered.

22 Q Okay. So there was nothing -- there was no issue that  
23 came back to you? The case was just resolved?

24 A No. No issue came back to me.

25 Q Okay.

Nelms - Cross

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1 A No, you know what, there was a second one. I think the  
2 second one was *In re Mirant. Commerzbank versus -- MCAR v.*  
3 *Commerzbank*. That came back as well.

4 Q Right. Okay. So, again, but focusing on the order for  
5 relief appeal, one possibility is that the Fifth Circuit says,  
6 okay, this may be subject to arbitration, and sends it back to  
7 Judge Jernigan to make additional findings, apply a different  
8 standard, right? That's possible, right?

9 A That's possible.

10 Q Okay. So, in that case, nothing necessarily came out of  
11 the appeal, right? Like you're just basically back in front  
12 of her on the same issues?

13 A Well, I -- that may very well be the case, but --

14 Q Okay. Well, let's assume that the Fifth Circuit does  
15 reverse and render. Wouldn't -- isn't what they would render  
16 would be a -- compelling this case to arbitration? Right?  
17 Not that the bankruptcy goes away, disappears. It would  
18 basically be, "Should have been arbitrated. Go arbitrate."

19 A It's a good question, what the effect of reversing it  
20 would be and sending it back, remanding it. They -- I mean,  
21 one of the things that they might decide is to say that the  
22 whole issue of arbitration should be decided by an arbitrator.

23 Q Uh-huh.

24 A That's a possibility.

25 Q Right. But in that situation, the bankruptcy doesn't go

Nelms - Cross

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1 away. It just moves to a different forum, right?

2 A No, I mean, you're probably right. That, in and of  
3 itself, would not eviscerate the bankruptcy filing.

4 Q Uh-huh.

5 A That's true.

6 Q And so, in that situation, the result is -- and this is --  
7 that's, frankly, the best situation, is --

8 A But, of course, I mean -- can I go back to that? Just,  
9 I'm not sure about that. Because, after all, this was an  
10 involuntary petition.

11 Q Uh-huh.

12 A If it was a voluntary petition, then I would certainly  
13 agree with you wholeheartedly. Inasmuch as it was an  
14 involuntary petition, I'm not sure about the answer to that  
15 question.

16 Q Uh-huh. Okay.

17 A That's a good question.

18 Q But you would agree with me that a possible result of even  
19 a reversal of the order for relief appeal would just be more  
20 litigation?

21 A Yes. That's certainly a possibility.

22 Q Right. In this Court? Maybe in front of an arbitrator?  
23 Maybe both?

24 A Yes. That's possible.

25 Q Okay. All right. So, still focusing on the order for

Nelms - Cross

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1 relief appeal, but I want to go to this idea that, again,  
2 there's this cash flow stream that is going to be reinstated  
3 for the benefit of Highland Capital under the sub-advisory  
4 agreement. Okay?

5 A Right.

6 Q All right. So, before the Acis bankruptcy was filed,  
7 Dondero, and at that time, in control of Highland, were  
8 actually in the process of liquidating Acis, weren't they?

9 A Were they in the process of liquidating Acis?

10 Q Uh-huh.

11 A And I take it these are the transfers that were --  
12 concerning your client that prompted the filing of the  
13 involuntary petition itself?

14 Q Correct.

15 A Is that what you're referring to as the --

16 Q Yes.

17 A -- liquidation?

18 Q Yes.

19 A Well, I certainly know that -- I understand those  
20 transfers were taking place. Now, whether you'd call that a  
21 liquidation or not, I don't know, but I know what you're  
22 referring to --

23 Q Okay.

24 A -- and I think the answer to your --

25 Q So, --

Nelms - Cross

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1 A Yeah.

2 Q Yeah. So there were a variety of transfers of assets away  
3 from Acis before --

4 A Right.

5 Q -- the Acis bankruptcy filing, right? And, actually, are  
6 you aware that there was actually an agreement between  
7 Highland CLO Management and Acis to transfer those PMAs to  
8 HCLOF Management?

9 A No, I'm not aware of that.

10 Q Okay. And as we talked about earlier, HCLOF repeatedly  
11 attempted to redeem the CLOs, even during the Acis bankruptcy,  
12 right?

13 A I read about that in Judge Jernigan's opinion, so I'm  
14 assuming that's the case.

15 Q Right. Okay. And then -- and, in fact, if HCLOF was  
16 successful, that would liquidate the CLOs and it would  
17 effectively terminate the Acis portfolio management  
18 agreements, right?

19 A I don't know.

20 Q Okay. But if that was the case, if the portfolio  
21 management agreements went away or no longer had assets to  
22 manage, then the sub-advisory agreement would have no income,  
23 right?

24 A If you're asking me if that's something within the realm  
25 of possibilities, I suppose so.

Nelms - Cross

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1 Q Okay. So, if, because of the appeal, the Acis bankruptcy  
2 -- because of the order for relief appeal, if the bankruptcy  
3 -- if the Acis bankruptcy just went entire away, just  
4 disappeared, right, so Mr. Dondero would be in control of  
5 Acis, not you, right?

6 A He would be in control. That's correct.

7 Q Okay. And so if he wanted to terminate the PMAs and enter  
8 new PMAs with Dondero Capital Management, you couldn't keep  
9 him from doing that, could you?

10 A Well, I -- no, I could not keep him from doing that.

11 Q Okay. Or if he wanted to terminate the sub-advisory  
12 agreement and enter into a different agreement, I mean, you  
13 couldn't keep him from doing that, either, could you?

14 A No, I couldn't.

15 Q Right. So what makes you think that Highland Capital  
16 Management, a debtor that he lost control of, just like Acis,  
17 would benefit from Acis's PMAs, when he was actively trying to  
18 take Acis's PMAs away from Acis?

19 A Well, I have -- I spoke to Mr. Dondero about this, and he  
20 -- I asked him the question, and he said that he would  
21 reinstate Highland under the sub-advisory agreement and the  
22 shared services agreement.

23 Q Okay. So, on that point, you did mention earlier that, as  
24 part of your -- as part of the Board's diligence, you talked  
25 with Mrs. O'Neil and you talked to Pachulski. Obviously,

Nelms - Cross

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1 you've analyzed the issues. I can tell you're familiar with  
2 all these, all of the pleadings. But you also talked with  
3 different Highland Capital employees about the litigation and  
4 the appeals, correct?

5 A I did.

6 Q Okay. Who did you talk with?

7 A Well, I have to say that the interaction with Highland  
8 employees was actually fairly abbreviated.

9 Q Uh-huh.

10 A We spoke very, very briefly about this with Isaac Leventon  
11 on the day that we were appointed. I don't know if the Court  
12 is aware of this or not, but we spoke about it very briefly,  
13 and then he was injured later that night and he really hasn't  
14 been back at the office since then. So, --

15 Q Oh.

16 A -- I would say, for the most part, I have relied mainly on  
17 Pachulski.

18 Q Okay. But you did indicate you talked to Mr. Dondero as  
19 well?

20 A I talked to him about this issue about reinstatement, yes.

21 MR. LAMBERSON: So, Your Honor, I'd like to turn to  
22 --

23 THE WITNESS: Oh, you don't have to call me Your  
24 Honor.

25 THE COURT: There are two Your Honors.

Nelms - Cross

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1 MR. LAMBERSON: Your Honors. How about that?

2 THE COURT: Okay.

3 THE WITNESS: Yeah, there's only one judge in the  
4 court today.

5 BY MR. LAMBERSON:

6 Q Could you turn to Exhibit 16, please? This is Acis's  
7 Exhibit 16. I'm sorry. Do you have that, Mr. Nelms?

8 A I do.

9 Q And could you identify Acis Exhibit 16?

10 A Yes. This is Official Form 204 in the current case, the  
11 one we're here for today.

12 Q Right. So it's the Top 20 List of Creditors for Highland  
13 Capital Management?

14 A Yes, that's correct.

15 Q Okay. And have you seen Exhibit 16 before?

16 A Pardon me?

17 Q Have you seen Exhibit 16 before, the Top 20 List?

18 A No, I have not seen it before.

19 Q Okay.

20 MR. LAMBERSON: Your Honor, we'd ask for the  
21 admission of Exhibit 16.

22 THE COURT: Any objection?

23 MR. MORRIS: Just on relevance grounds. Can we at  
24 least establish a foundation as to which element of 327(e)  
25 this goes to?



Nelms - Cross

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1 THE COURT: Response?

2 MR. LAMBERSON: Well, Your Honor, what I'm going to  
3 point out is that the top ten creditors, other than an insider  
4 creditor, are all litigation-based, and that the, as I pointed  
5 out in my opening, the origin of this case was a bad  
6 litigation strategy.

7 MR. MORRIS: No objection to the introduction of this  
8 exhibit for that limited purpose.

9 THE COURT: All right. It's admitted.

10 (Acis Capital Management GP, LLC's Exhibit 16 is received  
11 into evidence.)

12 BY MR. LAMBERSON:

13 Q All right. So, Mr. Nelms, you said you hadn't seen this  
14 before, but I think you'll probably be familiar with the  
15 information on it generally. So let's walk through this  
16 quickly. So, this is the Top 20 List of Creditors. The first  
17 creditor is Redeemer Committee, listed as litigation, do you  
18 see that, for about \$190 million?

19 A Yes.

20 Q And that's the arbitration award that precipitated this  
21 filing, correct?

22 A It is.

23 Q Okay. So the next claim is Pat Daugherty, litigation  
24 claim. It's \$11.7 million. Do you see that?

25 A Yes.

Nelms - Cross

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1 Q So, do you know what is Mr. Daugherty's history with  
2 Highland Capital? And try to keep it under five minutes.

3 A Yeah. Mr. Daugherty is a former employee. And I know he  
4 has some contractual disputes with the company based upon his  
5 separation.

6 Q Right. And he's a long-time litigant with Highland  
7 Capital, correct?

8 A He is, yes.

9 Q Yes. So the next one is CLO HoldCo. This is about \$11.5  
10 million. CLO HoldCo is an insider of the Debtor, correct? If  
11 you know.

12 A Is -- is it an insider? I don't know.

13 Q Okay. Well, Grant Scott, the party here, is Mr. Dondero's  
14 college roommate. Do you know that?

15 A That's my understanding, yes.

16 Q Okay. So, Creditor #4, McKool Smith, for two point --  
17 roughly \$2.1 million. Do you see this? This is for  
18 attorneys' fees incurred by Highland Capital, correct?

19 MR. MORRIS: Objection, Your Honor. I still fail to  
20 see how this is at all connected to any of the elements of  
21 327(e) or the retention of Foley.

22 THE COURT: Okay. I overrule.

23 BY MR. LAMBERSON:

24 Q So, this is -- this -- these are fees incurred by Highland  
25 Capital, you know, a variety of venues, right, including this

Nelms - Cross

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1 one, state court fights against Mr. Terry, right?

2 A I thought -- McKool Smith, I thought they were involved in  
3 the Redeemer litigation, but they may be involved in other  
4 litigation as well.

5 Q Okay. Fair enough. And do you know, this claim is  
6 disputed by the Debtor, correct?

7 A Yes.

8 Q Okay. And do you know, obviously subject to the stay, but  
9 do you know if this claim is being arbitrated or has been sent  
10 to arbitration?

11 A No, I don't know any -- no, I don't know.

12 Q Okay. That's fair enough. So, then #5 -- I'll move it  
13 along here. Meta Discovery, Meta-e Discovery, they're a  
14 litigation vendor, right?

15 A I'm sorry, would you ask your question again?

16 Q Meta-e Discovery, the next creditor. They're a litigation  
17 vendor and they provide litigation support services?

18 A I don't know what they do.

19 Q Okay. Fair enough. Foley Gardere. Obviously, that's the  
20 law firm you all are seeking to have engaged. DLA Piper.  
21 This relates to fees incurred in connection with the Terry  
22 arbitration award, correct?

23 A I think so.

24 Q Okay. Reid Collins. These are fees related to the UBS  
25 lawsuit, correct?

Nelms - Cross

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1 A I don't know.

2 Q Okay. Josh and -- Joshua and Jennifer Terry. This is a  
3 litigation claim, right? This is -- this is an IRA claim,  
4 right?

5 A It is.

6 Q NWCC. This is also a litigation claim? In other words, a  
7 litigant fighting with Highland?

8 A I can only intuit that just because of the fact that it's  
9 a law firm.

10 Q Okay. Fair enough. So, out of the Top 20 -- or, out of  
11 the Top 10 Creditors, basically, they're all litigants or  
12 attorneys paid to fight litigants, with the exception of  
13 Dondero's college roommate. Right?

14 A With the exception of what?

15 Q Mr. Dondero's college roommate that has a claim based on  
16 some entity.

17 A Yes. They're -- they all have some nexus to litigation.

18 Q Okay. And let me just ask you: If you were able to  
19 completely set aside all of Highland Capital's litigation  
20 issues, right, just like -- just like the concept of the order  
21 for relief appeal makes the Acis bankruptcy go away forever,  
22 if you could snap your fingers and make all of Highland's  
23 litigation go away forever, would Highland have any financial  
24 problems at all?

25 A Well, I don't know that I know the answer to that, but I

Nelms - Cross

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1 -- but it's certainly to say that litigation up to this point  
2 has been the driving force behind its bankruptcy filing.

3 Q Okay. Fair enough. Okay. So, Mr. Nelms, would you turn  
4 -- could you turn to Acis Exhibit 27?

5 A Okay.

6 Q Do you have that?

7 A I do.

8 Q Okay. And can you identify Exhibit 27?

9 A Yes. My understanding is that this was the lawsuit that  
10 was filed by the DAF and CLO HoldCo in the Southern District  
11 of New York.

12 Q Okay. And so I had mentioned this in my opening, and I  
13 believe counsel had asked you about what we call the DAF  
14 litigation. Is this the complaint that's the basis of the DAF  
15 litigation?

16 A Yeah, that's my understanding. It is.

17 Q Okay. And I think you had testified earlier that the  
18 board was actually shown a copy of this complaint, was before  
19 it was filed, and --

20 A I wouldn't call it -- I'm sorry, go ahead, ask your  
21 question.

22 Q No, no, I -- that's fine.

23 A I wouldn't call it a board presentation. I just remember  
24 it being handed to Mr. Dubel and Mr. Dubel looking at it,  
25 asking what it was, and saying, Tell them not to do this.

Nelms - Cross

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1 Q Okay. Thank you. And -- but it's your understanding that  
2 the complaint was filed anyway?

3 A It is my understanding it was filed later.

4 Q Okay. And in fact, this has a file-stamp at the top,  
5 which I'm sure you're very familiar with. Correct? Has a  
6 PACER file-stamp at the top.

7 A Right.

8 Q Right.

9 MR. LAMBERSON: So, Your Honor, we'd ask for the  
10 admission of Exhibit 27.

11 THE COURT: Any objection?

12 MR. MORRIS: No objection.

13 THE COURT: Admitted.

14 (Acis Capital Management GP, LLC's Exhibit 27 is received  
15 into evidence.)

16 MR. LAMBERSON: And I'll be relatively quick.

17 BY MR. LAMBERSON:

18 Q I had mentioned in my opening that we -- I should say Acis  
19 was concerned that Highland Capital Management had some  
20 participation in this, and I probably should have been clearer  
21 in saying that Highland Capital Management employees had some  
22 participation in Exhibit 27. Has the Board done any  
23 investigation as to whether any Highland Capital employees  
24 were involved in the preparation of Exhibit 27 or the filing  
25 of Exhibit 27?

Nelms - Cross

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1 A No, we have not. At least, let me speak for myself. I  
2 haven't done that investigation.

3 Q Uh-huh. And your counsel had mentioned that -- I believe  
4 this is correct -- your counsel had mentioned that you all had  
5 reached out -- the Board, I should say -- reached out to Grant  
6 Scott, who's the -- who's in control of the DAF as well as CLO  
7 HoldCo, and, you know, had sort of convinced them that it  
8 probably -- to dismiss this lawsuit. Correct?

9 A Yes.

10 Q Okay. And but do you -- as far as you know, it hasn't  
11 been dismissed yet?

12 A It hasn't been dismissed. There's some kind of technical  
13 things there, and I don't know if you want to go into them or  
14 not, but it hasn't been dismissed, but I have a high degree of  
15 certainty that this is going to get dismissed.

16 Q Okay. Fair enough. And are you aware that there was  
17 already a press release issued related to this lawsuit that  
18 was picked up by various CLO publications?

19 A When you say "already," are you talking about a specific  
20 time?

21 Q Well, that -- I guess what's I'm getting at is are you  
22 aware that the filing of this lawsuit has already resulted in  
23 various articles in CLO journals, periodicals?

24 A I'm aware of it having appeared in one publication.

25 Q Okay. And so is it fair to say that the damage is already

Nelms - Cross

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1 done and that, you know, dismissal of these claims probably  
2 isn't really all that -- isn't really all that significant  
3 when they've already, you know, put it in the press?

4 A I don't know if the damage has already been done or not.

5 Q Okay.

6 MR. LAMBERSON: Give me just a second, Your Honor.

7 THE COURT: Okay.

8 (Pause.)

9 BY MR. LAMBERSON:

10 Q So, there is actually one other -- there is one point.  
11 And I told you in advance that I was afraid I might be jumping  
12 around a little bit, so I'm going to jump around a little bit.  
13 Let me go back to the order for relief appeal. So, this is  
14 the appeal of the Court's order for relief that started the  
15 Acis bankruptcy.

16 One of the things you testified about related -- on your  
17 direct testimony is one of the benefits, one of the potential  
18 benefits, understanding we don't know what's going to happen,  
19 of the order for relief appeal is that if the -- if that  
20 ruling was reversed and the Acis bankruptcy went away, then  
21 the adversary would go away, the adversary between Acis  
22 Capital Management and Highland Capital Management. Correct?  
23 A Well, yes. In my opinion, the adversary opinion -- excuse  
24 me, the adversary proceeding would go away. Would a lawsuit  
25 under TUFTA be avoided altogether by Mr. Terry?



Nelms - Cross

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1 Q Right.

2 A I don't know that it would take that away.

3 Q Okay. And that's -- you actually anticipated my question,

4 --

5 A Uh-huh.

6 Q -- which was: It's fair to say that, even if the

7 adversary went away between Acis and Highland Capital

8 Management, that the -- certain of the claims in the adversary

9 -- for example, the fraudulent transfer claims or derivative

10 claims -- would not necessarily go away because they could be

11 asserted by Mr. Terry as a judgment creditor, correct?

12 A They could, but the consequences of asserting that claim

13 outside of bankruptcy are vastly different than asserting them

14 inside of a bankruptcy case.

15 Q Uh-huh. Right.

16 A At least potentially.

17 Q And just to close the thought here, are you aware that one

18 of Acis's main arguments during the order for relief trial was

19 that we didn't need an involuntary, that Mr. Terry could just

20 go litigate all that stuff in state court?

21 A Yeah, I think so. I think I am aware of that. Yes.

22 Q Okay. So you'd agree with me that, even on your possible

23 day on the order for relief appeal, that doesn't make the --

24 what I'll call the Terry litigation, right, the judgment

25 litigation, go away?

Nelms - Redirect

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1 A No. No. The reversal on appeal would not necessarily  
2 make the Terry litigation go away.

3 Q Okay. Thank you.

4 MR. LAMBERSON: That's all I have, Your Honor.

5 THE COURT: All right. Redirect?

6 MR. MORRIS: I just have a few questions, Your Honor.

7 THE COURT: Okay.

8 REDIRECT EXAMINATION

9 BY MR. MORRIS:

10 Q Can you turn to Exhibit 16 in your binder, sir?

11 A Which one?

12 Q I guess it's the Acis exhibits.

13 A The Acis? Okay.

14 Q Yeah. The List of Top 20 Creditors.

15 A Okay.

16 Q You were taken through each and every one of those to make  
17 the point that they're largely litigation claims. Is that  
18 fair?

19 A Say again, please?

20 Q You were taken through many of those creditors to  
21 establish that --

22 A I was.

23 Q -- that the Debtor was involved in a lot of litigation; is  
24 that right?

25 A It was.

Nelms - Redirect

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1 Q Okay. And the Board was appointed on January 9th; is that  
2 right?

3 A Yes.

4 Q Did the Board have anything to do with any of the claims  
5 that are set forth in Exhibit 16?

6 A No.

7 Q Did the Board authorize the filing of any suits that are  
8 related to any of the claims that are set forth in Exhibit 16?

9 A No.

10 Q Did the Board direct the defense of any suits that were  
11 commenced against Highland with respect to Exhibit 16?

12 A No.

13 Q Okay. Has the Board been trying to diminish and eliminate  
14 litigation where it thought it was in the Debtor's best  
15 interests?

16 A It has.

17 Q And is that, for example, why the Board decided not to  
18 pursue the Winstead matter?

19 A It is.

20 Q Is that why the Board has used its efforts to try to  
21 thwart the DAF litigation?

22 A Yes.

23 Q Does the Debtor control DAF?

24 A The Debtor does not control the DAF.

25 Q Okay. Did the Debtor authorize -- withdrawn. Did the

Nelms - Redirect

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1 Board authorize the filing of the DAF complaint?

2 A It did not.

3 Q Did the Board know the DAF complaint was going to be  
4 filed?

5 A Well, I mean, I know Mr. Dubel was presented with a copy  
6 of the complaint. We had noticed that that document existed.  
7 But it came as somewhat of a surprise to us when it got filed.

8 Q It came as a surprise to you?

9 A It did.

10 Q Because that's not what was expected after Mr. Dubel said,  
11 Don't file it. Right?

12 A Right.

13 Q Okay. You were asked a bunch of questions on cross about  
14 different possibilities and results and potential orders from  
15 the Fifth Circuit on the assumption that the appeal was  
16 granted. Do you remember that?

17 A Yes.

18 Q And some of them were purported to be better or worse for  
19 the Debtor. Do you remember that?

20 A Yes.

21 Q If the appeal is not prosecuted, is there any chance that  
22 the contracts that the Board has focused on will be  
23 reinstated?

24 A No.

25 Q Is it fair to say that if the appeal is not prosecuted the

Nelms - Redirect

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1 chances of the Debtor recovering the tens of millions of  
2 dollars of revenue will be exactly zero?

3 A Well, I don't know that it's exactly zero, but severely  
4 diminished.

5 Q Yeah. How about getting paid a hundred-cent dollars on  
6 the \$8 million claim that's in the Acis litigation? If the  
7 appeal is not prosecuted, is there any chance that the Debtor  
8 is likely to recover hundred-cent dollars?

9 A Again, that possibility is severely diminished.

10 Q Uh-huh. How about with respect to terminating the  
11 adversary proceeding in the Acis litigation? If the appeal is  
12 not prosecuted, is there any possibility of that adversary  
13 proceeding just going away and being left with the arbitration  
14 that you've described?

15 A Again, a severely diminished possibility.

16 Q You mentioned that the \$8 million fraudulent transfer as  
17 part of an arbitration would be very different outside of a  
18 bankruptcy case. Do you remember saying that?

19 A I do.

20 Q Can you explain to the Court why you believe it would be  
21 different outside of a bankruptcy case?

22 A Well, it actually goes to a case that started in my court.  
23 This was the *MCAR v. Commerzbank* case in *In re Mirant*, and the  
24 issue in that case, *Mirant*, when it filed its petition in  
25 bankruptcy, was insolvent, but by the time that its bankruptcy

Nelms - Redirect

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1 concluded, Mirant was a solvent entity. And so all of its  
2 creditors were paid in full, but the trust that was  
3 established in the *Mirant* case brought some fraudulent  
4 transfer claims that were predicated on solvency, where these  
5 were constructively fraudulent as opposed to actual.

6 And so the question was, if all the creditors had been  
7 paid in full, is there standing to bring fraudulent transfer  
8 claims that would basically not benefit creditors but would go  
9 to equity?

10 I originally -- I ruled that there was no such -- that you  
11 couldn't bring such a cause of action, that the satisfaction  
12 of claims in full extinguished those claims. And I do recall  
13 that one of the interesting things about that case is that a  
14 lady named Elizabeth Warren wrote -- or proposed -- she  
15 submitted -- they submitted an expert opinion on her behalf,  
16 which I wouldn't let them file because I took the position  
17 that I was an expert, the expert in the Court.

18 And in any event, it turns out I wasn't the expert. I was  
19 reversed by Judge Means on that, who said that it's not  
20 limited. It went up to the Fifth Circuit, and the Fifth  
21 Circuit ruled the same thing.

22 So my takeaway from all of this is that, in a bankruptcy  
23 setting, as opposed to just a state court setting, that the  
24 potential recovery on account of fraudulent transfers is much  
25 broader, much more unlimited than it would be in the context

Nelms - Redirect

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1 of a state court lawsuit.

2 So, now, there may be things that would distinguish that,  
3 but that's something to be -- that's something to be troubled  
4 about if you're a director of this company.

5 Q And are these the types of things that, without, you know,  
6 just divulging privileged communications, are these the type  
7 of experiences and perspectives that you've shared with the  
8 other board members in the context of considering the various  
9 motions, the various matters for which Foley's retention is  
10 sought?

11 A Yes.

12 Q Okay.

13 MR. MORRIS: Just one second, Your Honor.

14 THE COURT: Okay.

15 (Pause.)

16 MR. MORRIS: Nothing further, Your Honor.

17 THE COURT: All right. Any recross on that redirect?

18 MR. LAMBERSON: No, Your Honor.

19 THE COURT: All right. Thank you, Mr. Nelms.

20 (The witness steps down.)

21 THE COURT: Any other evidence from Highland?

22 MR. MORRIS: Your Honor, we have had admitted our  
23 exhibits. Among those exhibits are two declarations from Ms.  
24 O'Neil, and so she's available in the courtroom today if  
25 anybody wants to cross-examine on those issues.

O'Neil - Cross

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1 THE COURT: All right. Well, I will accept those  
2 declarations as direct evidence. Any desire to cross-examine  
3 Ms. O'Neil?

4 MS. PATEL: Yes, Your Honor.

5 THE COURT: All right. Ms. O'Neil, we'll go ahead  
6 and swear you in on this today.

7 HOLLAND O'NEIL, DEBTOR'S WITNESS, SWORN

8 THE COURT: All right. Please be seated.

9 CROSS-EXAMINATION

10 BY MS. PATEL:

11 Q Good afternoon, Ms. O'Neil.

12 A Good afternoon.

13 Q Ms. O'Neil, do you concurrently represent both Highland  
14 Capital Management and Neutra, which is a Cayman entity,  
15 correct?

16 A Yes.

17 Q Okay. There are other entities that you either represent  
18 or have represented that are kind of affiliated or within the  
19 Highland umbrella; is that correct?

20 A Yes.

21 Q Okay. And that includes, for example, CLO HoldCo was one  
22 such representation. Isn't that right?

23 A Previous. Previously.

24 Q Okay.

25 A Not currently.



O'Neil - Cross

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1 Q Okay. So, and I believe you say that in your declaration,  
2 right, that you didn't -- that you no longer represent CLO  
3 HoldCo?

4 A Correct.

5 Q Okay. And when did that representation cease?

6 A It was -- it was very brief. I came into the case after  
7 the involuntary -- after the orders for relief were entered.  
8 And at that time, there had been the motion to intervene that  
9 included that entity, and it was determined to proceed with an  
10 appeal on that motion to intervene, or the denial of the  
11 motion to intervene, as well as the orders for relief.  
12 Actually, there was a compendium of orders that were appealed  
13 all at the same time.

14 And so, because that entity had also filed a motion to  
15 intervene, we had included that in the appeal. And at that  
16 time I was retained, but then by the time we kind of analyzed  
17 the issues, determined it was not necessary to proceed with  
18 that appeal, then I no longer represented that entity and  
19 disengaged.

20 Q Okay. But CLO -- to be clear, CLO HoldCo was actually an  
21 appellant for the order for relief appeal that we've been  
22 talking about today, correct?

23 A Initially, yes.

24 Q Okay. And it still remains an appellant; it just didn't  
25 file a brief in the involuntary appeal. Isn't that right?

O'Neil - Cross

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1 A It has not filed any brief. And I would have to look at  
2 the record if it even filed a notice to the Fifth Circuit. It  
3 did -- was included in the notice to the District Court. I  
4 just honestly can't recall if it was included in the -- in any  
5 notice to the Fifth Circuit.

6 Q Okay. And did you ever withdraw from your representation  
7 of CLO HoldCo in the District Court appeal?

8 A What do you mean, withdraw?

9 Q Well, I mean, you entered an appearance.

10 A You mean file a notice with the -- with the Court?

11 Q Right.

12 A I can't recall.

13 Q Okay. Ms. O'Neil, with respect to Neutra, you understand  
14 and you've heard testimony, and I believe it's in the  
15 declarations in support of the retention papers for Foley, and  
16 if you need to look at that I can direct you to the exhibit  
17 book, but it's -- is it your understanding that ultimately  
18 Neutra is owned 75 percent by Mr. Dondero and 25 percent by  
19 Mr. Okada?

20 A Yes.

21 Q Okay. And Ms. O'Neil, in connection with your  
22 representation of Neutra, who are the human beings that you  
23 interact with? Who directs your services?

24 A At -- currently? Are you --

25 Q Just on behalf of Neutra.

O'Neil - Cross

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1 A Predominantly, I get direction from Highland's in-house  
2 counsel.

3 Q Okay. And who would that be? Who are the people?

4 A The people are Mr. J.P. Sevilla, Mr. Isaac Leventon, Ms.  
5 Stephanie Vitiello. Those are the primary individuals that  
6 direct vis-à-vis Neutra.

7 Q Okay. Have you ever spoke with Mr. Dondero regarding your  
8 representation of Neutra?

9 A Yes.

10 Q Okay. And when was that? When was the last time?

11 A It has -- it's been a while. Certainly, it hasn't been  
12 since this bankruptcy was commenced. I think the last time I  
13 recall discussing that specifically is when we were together  
14 at the mediation during the course of the bankruptcy. And I'd  
15 have to look at my calendar. I can't recall exactly when that  
16 was.

17 Q Okay. And what about Mr. Okada? Have you -- when was the  
18 last time you spoke with Mr. Okada?

19 A I have never spoken with Mr. Okada.

20 Q During the course of your entire representation of Neutra,  
21 you've never spoken with Mr. Okada?

22 A That is correct.

23 Q Okay. And under -- do you have an understanding of under  
24 what authority Mr. Sevilla or Mr. Leventon or Ms. Vitiello  
25 would have to direct your legal services on behalf of Neutra?

O'Neil - Cross

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1 A Generally, yes, through the direction from the owners of  
2 Neutra.

3 Q Okay. That would be Mr. Dondero and Mr. Okada?

4 A Correct.

5 Q Okay. And it's your understanding, then, that Mr. Dondero  
6 and Mr. Okada have directed Highland's legal department to  
7 direct your services?

8 A Yes. Previously, yes.

9 Q Okay. Do you have -- is there a contract between Neutra  
10 and Highland, or --

11 A I don't know.

12 Q Okay. Did you ever ask if there was one?

13 A No, I did not.

14 Q Okay. In connection with your representation of Neutra,  
15 do you bill separately for the Neutra representation?

16 A Since the bankruptcy was -- since the Highland bankruptcy  
17 was commenced, we set up a separate task code to track the  
18 fees being incurred on the Neutra appeal. Prior to the  
19 bankruptcy, we did not have a reason to do that.

20 Q Okay. So let's talk about prior to the bankruptcy. I  
21 believe in your declaration it was disclosed that there were  
22 approximately \$2.1 million in billings relating to your  
23 representation of Highland, Neutra, and certain of the  
24 Highland Cayman entities: Highland CLO Management, Highland  
25 CLO Holdings, and HCF Advisor, amongst others. Right?

O'Neil - Cross

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1 A That sounds about right. I might want to look at the  
2 declaration just to confirm on the number, but that sounds  
3 about right.

4 Q Okay. Well, your declaration can be found under Tab 10.

5 A Okay. (Pause.) And are you referring to Paragraph 16?

6 Q Well, if you look at Page -- at the bottom, you'll see  
7 that there's page numbers, and it says Page 15 of 48. And  
8 this would be your declaration.

9 A Oh, thank you. I was looking at the --

10 Q Uh-huh. Paragraph 3.

11 A -- at the application, that's all. Correct. Yes. Thank  
12 you.

13 Q Firm-earned fees of two point -- roughly \$2.15 million,  
14 almost, correct?

15 A Yes.

16 Q Okay. And there's about \$1.4 million of that that was  
17 unpaid from the pre-petition period, correct?

18 A Correct.

19 Q Okay. And is it your testimony that, of the \$2.15 million  
20 in fees, that there was no apportionment between Highland,  
21 Neutra, and the Cayman defendants?

22 A Correct.

23 Q Okay. So, --

24 A Not -- not in my account -- not through my accounting  
25 processes. Obviously, the time entries, you could parse them

O'Neil - Cross

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1 out, if need be.

2 Q Okay. But you didn't keep your time necessarily that way,  
3 where they were already apportioned and parsed?

4 A Not under separate task codes, --

5 Q Okay.

6 A -- as we have done post-bankruptcy.

7 Q So, in connection with the billings that would have  
8 represented that \$2.15 million, were those bills submitted to  
9 Highland, to Neutra, to the Cayman defendants?

10 A They are submitted through an e-billing process that it  
11 goes through a Highland portal and -- in the aggregate. So  
12 they're submitted through that portal.

13 Q Okay. But the portal goes to Highland, correct?

14 A I do not know. I honestly -- our e-billing department  
15 handles it and I just know it goes through e-billing, an e-  
16 billing portal, and I don't know exactly. I'm assuming  
17 obviously it goes to Highland. They certainly get copies of  
18 it.

19 Q Okay. Did you or Foley ever submit a bill to Neutra?

20 A I mean, my understanding is that, going through the  
21 portal, we would go to the various parties that are affiliated  
22 with Highland.

23 Q Okay. But you've never directly sent a bill to Neutra for  
24 your representation of Neutra?

25 A As I said, it goes through e-billing, so that could be

O'Neil - Cross

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1 interpreted to go directly to them if it goes through an e-  
2 billing process.

3 Q Okay. But I'm asking, have you ever --

4 A I'm -- maybe I'm being hyper-technical, but I'm just --

5 Q Right.

6 A It's being submitted through --

7 Q I understand, but I just -- here's where I want to just  
8 direct us, is: Have you ever addressed a bill to Neutra, Ltd.  
9 care of either Mr. Dondero, Mr. Okada, or its formal business  
10 address?

11 A As I indicated, post-petition, we have been segregating  
12 them under a different task code and indicating it's Neutra.  
13 Pre-petition, it was all under the same invoice.

14 Q That was submitted to Highland only?

15 A Submitted through the e-billing process.

16 Q To Highland only, right?

17 MR. LAMBERSON: Objection to the form of the  
18 question. This has been asked about four times. The witness  
19 is very clear.

20 THE COURT: Overruled. I think she's trying to get  
21 an exact answer to her question, and she feels like she's not  
22 getting it. So, overruled.

23 THE WITNESS: Okay. Then I apologize, Your Honor.  
24 I'm not -- I just don't know technically, once it goes through  
25 the e-billing, how it's distributed on the other side. I

O'Neil - Cross

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1 just, I honestly --

2 THE COURT: I think the question is, to whom was the  
3 invoice directed?

4 THE WITNESS: In terms of the -- not where it was  
5 sent, but who it's directed to?

6 BY MS. PATEL:

7 Q Yes.

8 A It would have -- I believe it has the entities on it. It  
9 definitely has Highland on it for sure.

10 Q Okay. Does it have Neutra on it?

11 A Neutra is subject to the engagement letter, so it would be  
12 applicable to -- if our accounting department didn't  
13 technically put Neutra on it, that is not necessarily at any  
14 moment being -- as the engagement letter is -- was with all  
15 those parties. So I would have to look at the invoice, if it  
16 has all of the clients listed on there. I honestly -- I just  
17 can't remember right now.

18 Q Okay. Well, --

19 A We do have some post-petition invoices, and you'll see  
20 where they're segregated with Neutra.

21 Q You raise an interesting point. If Highland and Neutra  
22 and the other entities are all part of the engagement letter,  
23 is Neutra also liable for all of Highland's legal fees?

24 A I don't know the answer to that.

25 Q Okay. Is it your position that because Highland, Neutra,



O'Neil - Cross

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1 and the Cayman defendants are all part of the engagement  
2 letter, that Highland is responsible for Neutra's legal fees?

3 A From my firm's standpoint?

4 Q Yes.

5 A I think the, you know, our perspective is that they were  
6 -- we were primarily working for Highland, so the beneficial  
7 work, and as I think the Court knows, most of the work here  
8 was on behalf of Highland Capital Management. And it's in our  
9 engagement letter to that effect, effectively.

10 Q Sitting here today, Ms. O'Neil, post-petition, who's  
11 calling the legal shots for purposes of Neutra?

12 A The -- well, where we have been is the process with the  
13 Fifth Circuit. The Fifth Circuit schedule was already set  
14 pre-petition, and we have just been complying with the pre-  
15 petition -- or, rather, that schedule, which has rolled post-  
16 petition. And so our direction pre-petition has just  
17 continued in terms of proceeding with the briefing. And so,  
18 again, going back to who it was pre-petition, it's the same  
19 legal team giving instructions on behalf of Neutra.

20 Q Okay. And if the question were to be posed, for example,  
21 whether the Neutra involuntary or the order for relief appeal  
22 should be dismissed, for example, who would call the legal  
23 shots on that? Who would make the decision on that?

24 A To dismiss the appeal?

25 Q Yeah.

O'Neil - Cross

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1 A Not proceed with it up to this point? Despite where we  
2 are at this point, to just -- to just drop it?

3 Q Yes.

4 A It would be the owners of Neutra.

5 Q So that would be Mr. Dondero and Mr. Okada, right?

6 A Yes.

7 Q Okay. You -- Ms. O'Neil, were you in the courtroom when  
8 Mr. Demo or -- and Mr. Nelms -- when Mr. Demo made the opening  
9 statement and then when Mr. Nelms was testifying?

10 A Yes.

11 Q Okay. And you heard, again, the opening statement and  
12 then the testimony regarding the benefit to Highland of  
13 Highland paying for Neutra's legal fees in connection with the  
14 appeals, correct?

15 A I did hear that, yes.

16 Q Okay. All right. And can you, in your words, then,  
17 articulate, from your perspective as legal counsel to both  
18 entities, what the benefit is to Highland in this bankruptcy  
19 for Foley's representation of Neutra and Highland paying the  
20 bill for it?

21 A I just want to make sure I'm not, you know, getting onto  
22 attorney-client privileged discussions in terms of the  
23 benefit. I think I would agree with what has been stated in  
24 court today.

25 Q Okay. So, so, and just to kind of recap that, if I

O'Neil - Cross

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1 understand it, it's that if Neutra is successful in its appeal  
2 of the involuntary orders for relief and also its appeal of  
3 the confirmation order, then everything goes back and Highland  
4 gets this revenue stream, correct, of about \$12 million, plus  
5 it gets paid on an \$8 million, approximately, purported claim.  
6 Right?

7 A That the -- the agreements would be reinstated, which  
8 would then yield approximately that type of revenue stream as  
9 -- pursuant to the sub-advisor and sub-management agreements  
10 that were in place.

11 Q Okay. And one of the entities -- and I know that the  
12 retention application doesn't actually go to, anymore, Foley's  
13 representation of the Cayman entities, but -- that's kind of  
14 been put to the side. But you do -- and you do represent  
15 Highland CLO Management, correct, which is a Cayman entity?

16 A Correct.

17 Q All right. And it's one of the defendants in the Acis  
18 adversary proceeding, right?

19 A And that is the only engagement that we have for that  
20 party, is in conjunction with that adversary proceeding, which  
21 is stayed. So nothing is going on with that right now.

22 Q Well, I understand that, but you --

23 A Okay.

24 Q My question was, you represent Highland CLO Management,  
25 correct?

O'Neil - Cross

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1 A In that adversary proceeding.

2 Q Okay. So -- but you also represent it in connection with  
3 -- in -- generally with the bankruptcy as well, Acis's  
4 bankruptcy?

5 A There was no involvement until the adversary proceeding,  
6 until they were sued in the adversary proceeding.

7 Q Okay. And in the adversary proceeding, Highland CLO  
8 Management was sued for a few things, correct?

9 A In the adversary proceeding?

10 Q Yes.

11 A Yes.

12 Q Okay. Highland CLO Management, for example, received a  
13 \$9.5 million note that Acis was previously the holder of and  
14 that was transferred after Mr. Terry's judgment, correct?

15 A Are you asking if that was an allegation in the adversary  
16 proceeding?

17 Q Sure.

18 A I --

19 Q Right.

20 A That sounds right. That's been stayed, and I would have  
21 to defer to the -- obviously, the second amended complaint and  
22 the allegations therein. So, --

23 Q Okay. And are you aware that your client, Highland CLO  
24 Management, was also sued because it was to receive the  
25 portfolio management agreements under which Acis represents --

O'Neil - Cross

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1 or, I'm sorry, manages the Acis CLOs?

2 A That was -- that sounds like one of the allegations from  
3 that point in time.

4 Q Okay. So I guess let me -- let me ask you a slightly  
5 different way. Are you aware that there was a pre-petition  
6 agreement that was entered into and signed by Mr. Dondero that  
7 transferred the PMAs from Acis to Highland CLO Management?

8 A I cannot recall the -- all the evidence at the -- in  
9 conjunction with that at this time, but if that's one of your  
10 representations. I wasn't representing any of the parties at  
11 that time, but I do recall that there may have been some  
12 evidence presented in that regard. But I would have to look.  
13 It's been a long time. And that record is hundreds of  
14 thousands of pages. I would need to check back on that.

15 Q Okay. But if there were such an agreement, for example,  
16 that transferred the portfolio management agreements from Acis  
17 to another entity, a Cayman entity, can you agree with me,  
18 then, that Mr. Dondero's ownership interest in Neutra would  
19 really be of no import anymore because there wouldn't be a \$12  
20 million revenue stream anymore, would there, if Acis wasn't  
21 the portfolio manager of the Acis CLOs?

22 A I don't agree with the premi... at the end, when you said,  
23 if Acis isn't the CLO manager, then there would be no revenue  
24 stream from the CLOs if it's not reinstated as the -- as the  
25 manager.

O'Neil - Cross

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1 Q Okay. So you agree that if Acis isn't the portfolio  
2 manager of the Acis CLOs, there's no \$12 million revenue  
3 stream potential to Highland by virtue of Highland coming back  
4 in as the sub-advisor and shared services provider, right?

5 A Okay. Now, the -- no, I don't know that that's  
6 necessarily the case.

7 Q Well, why not?

8 A It could be appointed to be the sub-advisor, sub-manager  
9 for -- through a different entity.

10 Q Okay. So it would basically be -- but, again, going back,  
11 it would be through a different entity. Again, Mr. Dondero's  
12 ownership of Neutra would be of no import then, right?

13 A Perhaps I'm not understanding your question.

14 Q Well, --

15 A I -- it's a hypothetical, and I --

16 Q If Acis -- if Acis didn't have these portfolio management  
17 agreements, it doesn't matter if Mr. Dondero wins the Neutra  
18 appeal or not, right? Because he wouldn't have control of the  
19 Acis entity within which to redirect, through Acis, the sub-  
20 advisory and the shared services agreements, correct?

21 A He could direct it through another entity, as I think it's  
22 been well-discussed that Highland had -- Highland had the  
23 personnel to manage the CLOs. In fact, Mr. Terry was a  
24 Highland employee when he managed the CLOs. So he could  
25 certainly direct that management through another entity, even

O'Neil - Cross

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1 if it wasn't Acis. But vis-à-vis Neutra, Neutra would be --  
2 well, before the confirmation of the plan, Neutra owned Acis.  
3 So, vis-à-vis through Neutra, I believe your statement would  
4 be correct.

5 Q Okay. Ms. O'Neil, also as sort of a participant during  
6 the Acis bankruptcy cases --

7 MS. PATEL: And Your Honor, I know you're intimately  
8 familiar with all of these.

9 BY MS. PATEL:

10 Q But Ms. O'Neil, do you recall the multiple attempts during  
11 the bankruptcy case to effectuate what was called an optional  
12 redemption, which sought to liquidate the Acis CLOs?

13 A By HCLOF, I believe there were two instances, yes.

14 Q Okay. HCLOF executed those optional redemptions, correct?  
15 Mr. Bill Scott, one of the independent directors? Is that  
16 right?

17 A I believe the evidence was presented before the Court --

18 Q Okay.

19 A -- in that regard.

20 Q And during the course of the -- all of those proceedings  
21 with the optional redemptions, Highland was the ultimate  
22 advisor to HCLOF, was it not?

23 A I'm not sure I understand what you mean by the ultimate  
24 advisor.

25 Q Well, the technical contractual advisor was an entity by

O'Neil - Cross

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1 the name of Highland HCF Advisor, right? Is the portfolio  
2 manager for Highland CLO Funding?

3 A It has been a while since I looked at that org chart or  
4 those issues, so I do not recall off the top of my head.

5 Q Okay. Well, you said that you interacted, for example,  
6 with Neutra -- on your Neutra issues with JP Sevilla, Mr.  
7 Leventon, and Stephanie Vitiello, correct?

8 A Yes.

9 Q Okay. Wasn't it really, from a legal perspective, at  
10 least, Mr. Sevilla, Mr. Leventon, who were all advising  
11 Highland CLO Funding as well?

12 A I don't know the answer. You'd have to inquire of them.

13 Q So, is it your testimony, then, that Highland had nothing  
14 to do with the optional redemption notices that were issued  
15 during the course of the Acis bankruptcy cases?

16 A I'm not sure that I understand the relevance of that as to  
17 whether Highland had any -- had nothing to do with it. I  
18 think they were certainly involved and were aware. But they  
19 weren't the -- independently making those determinations.

20 Q Okay.

21 A As you know, Ms. Patel, there were directors that were  
22 involved. They testified before this Court. There -- HCLOF  
23 was represented by counsel as well. King & Spalding. So  
24 there were multiple parties involved.

25 Q Okay. So is it, again, your testimony that Highland had



O'Neil - Cross

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1 nothing to do with the optional redemption notices that were  
2 issued during the Acis bankruptcy case?

3 MR. MORRIS: Objection, Your Honor. It may be me,  
4 but I don't understand what this has to do with the Foley  
5 retention application.

6 THE COURT: Okay. We do seem like we're getting a  
7 little far afield. What's your response to that?

8 MS. PATEL: Your Honor, the contention has been made  
9 that if these bankruptcy appeals are somehow granted or in the  
10 District Court and this Court are reversed, --

11 THE COURT: Uh-huh.

12 MS. PATEL: -- that these cases are going to come  
13 back and that suddenly, magically, there's going to be a \$12  
14 million revenue stream flowing out of Acis back into Highland,  
15 and they're going to be able to collect on an \$8 million  
16 objected-to claim.

17 I'm just trying to get to how likely is that really to  
18 happen. I mean, given the course -- and again, I know Your  
19 Honor was a viewer of all of this -- of the multiple attempts  
20 to try to liquidate these assets, --

21 THE COURT: Okay. I'll allow the question, but it'll  
22 be the end of the line of questioning. Okay?

23 MS. PATEL: Understood. And Your Honor, just  
24 additionally, it's -- that's part of the appeal that Foley is  
25 handling on the confirmation appeal. As Mr. Nelms said, it's

O'Neil - Cross

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1 also based on the plan injunction.

2 THE COURT: All right. She can answer the question,  
3 but then we move on to another area.

4 MS. PATEL: Okay.

5 BY MS. PATEL:

6 Q So is it your testimony, Ms. O'Neil, that Highland had  
7 absolutely nothing to do with the optional redemptions --

8 A I did not --

9 Q -- during the bankruptcy case?

10 A That is not what I said.

11 Q Okay. So, -- and I get it. Highland CLO Funding is a  
12 different entity, and the Bankruptcy Court made findings with  
13 respect to the fact that it is controlled in every way by  
14 Highland. Do you recall that finding?

15 A Preliminary findings in conjunction with determining  
16 whether there was a likelihood of success on the merits. I do  
17 recall that --

18 Q Okay.

19 A -- those conclusions by the Court.

20 Q As a part of the bench memorandum in support of the  
21 confirmation order, correct?

22 A Yes.

23 Q Okay.

24 A Actually, I will -- I will -- I'll correct that. I'll let  
25 that -- the Court's order speak for itself. You may have said

O'Neil - Cross

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1 a few things that were more or less than what the Court's  
2 order said, so I'd just defer to what the Court's order said.

3 Q Okay. Well, part of the representation for Foley here is  
4 to represent Highland and Neutra in connection with the  
5 confirmation appeal, correct?

6 A Yes.

7 Q And part of that confirmation appeal is also -- one of the  
8 grounds there is that you're appealing the plan injunction,  
9 which the plan injunction is what stops the CLOs from being  
10 redeemed, correct?

11 A Correct.

12 Q Okay. So, how is Highland damaged by the plan injunction?

13 A I think it's fairly obvi... again, I want to not tread too  
14 much on attorney-client privilege. But, obviously, I have yet  
15 to have a client over my 30-plus years of practicing law that  
16 likes to be subject to any kind of injunction. It limits --  
17 that injunction is more than just on the -- it's a very broad  
18 injunction. So I'd like -- if I had the injunction in front  
19 of me, there's -- there's lots of restrictions under that  
20 injunction, and that is prejudicial to Highland to be able to  
21 act freely.

22 Q Able to act freely to liquidate CLOs?

23 A Among other things, as it may do in the ordinary course of  
24 business, in its opinion, that may be beneficial to his  
25 clients.

O'Neil - Cross

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1 Q Okay. Now, Ms. O'Neil, --

2 A If I may, may I add one more thing?

3 THE COURT: You may.

4 THE WITNESS: Okay. Highland, at least in that role,  
5 could not liquidate CLOs. So I think that was an improper  
6 statement. Or suggestion.

7 BY MS. PATEL:

8 Q Okay. Well, then, what specific actions that Highland  
9 would like to take is it being damaged by the injunction?

10 A I would need to look at the -- the injunction is very,  
11 very broad. So, anything that it can't do freely that is  
12 covered by the injunction is obviously a detriment to  
13 Highland.

14 Q Okay. Now, Ms. O'Neil, if you would turn to Tab 31 in the  
15 book, --

16 A All right.

17 Q -- please. And I will ask you, this is the declaration of  
18 Bradley Sharp that was in support of the order authorizing the  
19 retention of Foley Gardere. Have you had an opportunity to  
20 review this?

21 A Yes.

22 Q Any dispute with any of the statements in here?

23 A I don't recall having a -- I don't -- I think it was  
24 accurate, but --

25 Q Okay. Well, when you read it, did you have any disputes

O'Neil - Cross

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1 with the statements that were in here?

2 A I did not see it before it was filed, so -- but having  
3 read it after it was filed, I don't recall having any disputes  
4 with anything that was in it.

5 Q Okay. And I'll turn you specifically to Paragraph 13,  
6 which is found on Page 4 of 5.

7 A Okay.

8 Q And I'll -- well, let's look at this together. (reading)  
9 Prior to the petition date, the majority of Foley's and Lynn  
10 Pinker's fees and expenses were paid by a non-debtor entity,  
11 Highland CLO Funding Limited.

12 Do you see that?

13 A Yes.

14 Q Okay. And were Foley's bills sent to Highland CLO  
15 Funding?

16 A Yes.

17 Q Okay. And is -- were those bills separate and apart from  
18 the \$2.15 million that we talked about earlier that were  
19 remitted through the Highland e-billing system?

20 A Separate, yes.

21 Q Okay. About how much in fees has Highland CLO Funding  
22 paid to Foley to date?

23 A Nothing post-petition. Prior -- I mean, during -- from  
24 the inception of the representation of Highland, probably  
25 approximately -- over a million dollars, for sure.

O'Neil - Cross

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1 Q Over \$2 million?

2 A I do not believe it is over \$2 million. It's somewhere  
3 between \$1 and \$2 million.

4 Q Okay. And those separate matters that were billed to  
5 Highland CLO Funding, how did those differ from what was  
6 billed to Highland or to Neutra or to the Cayman defendants?

7 A If it was a matter that was clearly of some benefit to  
8 HCLOF, it was billed directly. Otherwise, there was an  
9 allocation billing for just the general work. And that was  
10 primarily through an indemnity agreement, as I understood it,  
11 between Highland and HCLOF.

12 Q Okay. And who did the allocation between Highland and  
13 Highland CLO Funding?

14 A I was instructed as to what the allocation should be or  
15 asked what I thought the allocation should be on any given  
16 time, and I believe it was the -- it was discussed with the  
17 board of HCLOF as to the allocation.

18 Q Okay. And who were you directed as to the categories of  
19 allocation by that you just referenced?

20 A You mean in terms of a person?

21 Q Yes.

22 A I most frequently discussed this with Mr. Sevilla, but  
23 also had conversations with Mr. Maloney, with King & Spalding,  
24 who was representing HCLOF, and occasionally would have direct  
25 conversations with Mr. Maloney and Mr. Scott and Ms. Bestwick,

O'Neil - Cross

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1 who were the two independent directors of HCLOF.

2 Q Okay. And what types of work generally either were  
3 allocated or apportioned or billed in full to Highland CLO  
4 Funding. What was the benefit there?

5 A The work was -- the work that was going on in the  
6 bankruptcy case.

7 Q Okay. But I -- I understand that it was work in the  
8 bankruptcy case because that's where Foley represented  
9 Highland and various other entities, but I'm asking you  
10 specifically: What types of categories, and I don't -- you  
11 don't have to go task by task -- but categories of work that  
12 you performed for Highland or Neutra or for the Highland  
13 Cayman defendants that benefited and were billed to Highland  
14 CLO Funding?

15 MR. MORRIS: Your Honor, I'm going to again assert a  
16 relevance objection to any of this post-petition stuff. This  
17 is an application to retain Foley on a post-petition basis  
18 for the benefits to this estate, not with respect to what  
19 happened on a pre-petition basis.

20 THE COURT: Your response?

21 MS. PATEL: Your Honor, there's been much discussion  
22 about what -- whether Neutra should have to pay this bill or  
23 whether it should not have to pay its own way here. This is  
24 -- this is, in my mind, a bit of an extraordinary application  
25 in that we're asking a debtor entity to pay for non-debtor

O'Neil - Cross

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1 representation.

2 I want to inquire as to sort of this jumbled mix of work  
3 that's been performed. There's -- clearly, Ms. O'Neil said  
4 she hasn't been paid by HCLOF post-petition, but I think we  
5 need to separate out all of these representations, who's  
6 controlling what, and how -- how these bills really should be  
7 paid.

8 THE COURT: How the allocation has worked --

9 MS. PATEL: Yes.

10 THE COURT: -- thus far?

11 MS. PATEL: Yes, Your Honor.

12 THE COURT: I overrule the relevance objection, but  
13 let me tell you a pickle we're getting into timewise. I have  
14 a confirmation hearing starting at 1:30. And we've gone three  
15 hours on this without a bathroom break. How much longer do  
16 you think you're going to need? Because we might have to stop  
17 and come back at 2:30 if you're going to need much longer.

18 MS. PATEL: Your Honor, I would say give me ten  
19 minutes and I can wrap it up.

20 THE COURT: Okay. Ten minutes.

21 MS. PATEL: Okay.

22 THE WITNESS: I'm sorry. What was the question? I  
23 apologize.

24 BY MS. PATEL:

25 Q I'm trying to remember it myself, Ms. O'Neil. The



O'Neil - Cross

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1 question was, what specifically -- what -- and I don't -- you  
2 don't have to go task by task. But categorically, what was  
3 the work that was performed that you would have billed  
4 directly to HCLOF?

5 A Prior to King & Spalding's involvement, you may recall  
6 that we were representing HCLOF as well. So there was direct  
7 bill for the work during the bankruptcy by Foley Gardere for  
8 specific work for HCLOF.

9 The -- the -- pursuant to the indemnification, as I  
10 understood it, although I never read the indemnification  
11 personally, that there would be an allocation between Highland  
12 to HCLOF for that, for work that they performed that was of  
13 benefit to HCLOF or its equity interest in the CLOs.

14 And so I was more directed as to what that allocation  
15 should be vis-à-vis the work that was going on. I think,  
16 generally speaking, because the CLOs were being impacted, as  
17 was well-discussed during the course of the Acis bankruptcy,  
18 by the issues in the bankruptcy, by the temporary injunction  
19 that were in place vis-à-vis their inability to seek an  
20 optional redemption during the course of the bankruptcy, that  
21 they were being significantly impacted by the actions in the  
22 bankruptcy, even though they were not specifically a creditor  
23 in the bankruptcy.

24 Q So you performed services on behalf of your client,  
25 Highland, that you then billed to Highland CLO Funding because

O'Neil - Cross

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1 Highland CLO Funding couldn't effectuate an optional  
2 redemption?

3 A It was -- it was in conjunction with the overall  
4 activities that were going on in the bankruptcy.

5 Q Okay.

6 A Not that specifically, no.

7 Q All right, Ms. O'Neil. I've only got a few minutes left.  
8 So let me ask you: Towards the end of January, did there come  
9 a time where you sent me an email regarding Acis's quarterly  
10 operating reports?

11 A Yes.

12 Q Okay. And you copied Mr. Hurst on that email as well,  
13 correct?

14 A Correct.

15 Q Okay. And your email was to say, hey, can we set up a  
16 time to talk because I've got -- Highland's got some questions  
17 about the quarterly operating report. Do you recall that?

18 A Yes.

19 Q Okay. And again, just so we're clear, this is around end  
20 of January 2020, right, after the appointment of the Board?

21 A Yes. You --

22 Q Okay.

23 A I think there's an exhibit. One of your exhibits is that.

24 Q There is. If you turn to --

25 A Or it's a portion of that email communication.

O'Neil - Cross

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1 Q It is. It's -- if you turn to Tab 28, this is sort of  
2 your initial email to me, correct?

3 A Yeah. This is not the entire email dialogue, because --

4 Q There were other emails afterward.

5 A -- I did not get a response and sent a couple of emails  
6 later, several days later, asking for a response.

7 Q Right. And I actually did respond to you after that,  
8 correct?

9 A Approximately a week later, yeah.

10 Q Okay. Because I was out sick, actually.

11 A Yeah. That's what you said.

12 Q Right. So, --

13 A You didn't say sick, but you were out, so it's okay.

14 Q Yeah. I was out. And so -- and I will tell you, I was  
15 sick. So I responded, albeit a little bit late, but I did  
16 respond to you and say, Ms. O'Neil, could you tell me what  
17 your questions are so that I can be prepared?

18 Does that sound about right?

19 A Yeah.

20 Q Okay.

21 A Yes.

22 Q And I never -- I never got a response to that. You never  
23 told me what your questions were with respect to the quarterly  
24 operating report, right?

25 A Yes. And I --

O'Neil - Cross

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1 Q Okay.

2 A I can explain that. Because Mr. -- I believe Mr.  
3 Pomerantz said that there was a meeting that was -- and they  
4 would discuss it then, so --

5 Q Okay.

6 A Or Mr. Demo. I'm sorry. Somebody from Pachulski told me  
7 that that would be addressed. Also, the status conference --  
8 I mean, the questions we had were because there was a February  
9 3rd status conference coming, and I wanted to see if we could  
10 get some clarity so that when we appeared before the status  
11 conference we could limit what we were going to be discussing  
12 with the Court, if anything.

13 Q Okay. Well, what were -- what were the nature of your  
14 questions? Because there was a conversation between Mr. Terry  
15 and myself and the Board and -- well, certain members of the  
16 Board. But what were your questions pertaining to?

17 A Oh, okay. Happy to discuss that. It's kind of awkward to  
18 have it in -- on this, in this --

19 Q On Q and A.

20 A -- forum, but --

21 Q I hear you.

22 A We sent -- as the Court will recall, the confirmation  
23 injunction can be lifted if all the claims are paid. So,  
24 since the plan, the Acis plan was confirmed, we have been  
25 tracking -- and the only way to track it is through the QORs

O'Neil - Cross

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1 -- what the revenues were coming in and what has been paid.  
2 And so -- in terms of expenses and then claims. And so we  
3 have been -- my paralegal has been tracking this.

4 As the Court may know from looking at the record, almost  
5 all of -- any other claims that were in the case were either  
6 disallowed or withdrawn. And so, really, the only claim,  
7 other than Highland's, was Mr. Terry's that was really left to  
8 be paid, other than administrative claims. And I believe the  
9 administrative claimants had agreed to deferral on some of  
10 their payments after the effective date.

11 So we had been tracking the payments, which you can track  
12 through the QORs, and it appeared that all of -- including Oak  
13 Tree's most recently allowed administrative claim -- that all  
14 of the administrative claims had been paid, and it appeared at  
15 least approximately a half of Mr. Terry's claim had been paid.

16 When you look at the QORs, it doesn't specifically say,  
17 "Here's who got what payment," but it shows the claims being  
18 paid down, in addition to just general expenses of the post-  
19 confirmation Debtor. And I'm -- this is taking a little bit,  
20 but in the disclosure statement to the plan, there had also  
21 been plan projections that set forth the revenues that were  
22 anticipated post-confirmation to pay the claims. And so  
23 likewise -- as well as the expenses, including to Brigade or  
24 just general operating expenses for Acis.

25 So, likewise, through the QORs, we had been comparing

O'Neil - Cross

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1 those against what was in the plan projection. And there were  
2 some things that weren't matching and we simply were having  
3 questions about the expenses seemed to be much higher.  
4 However, the claims were being paid down, so it looked like  
5 Mr. Terry was the only claimant left and was probably owed, by  
6 our calculation, around \$4-1/2 million, and that was the only  
7 thing left to be paid. And, but the revenues per the QOR was  
8 showing cash available of over five and -- \$5.3 million.

9 So, one of the things we wanted to discuss was the  
10 application of using the cash to go ahead and pay down what  
11 was left of Mr. Terry's claim so that the injunction could be  
12 lifted. But wanted to discuss that with you. That was the  
13 purpose of that.

14 Q Okay. And I guess let me back up. One, let me kind of  
15 correct you on a technical point, which is Mr. Terry's claim  
16 isn't the only claim that's left outstanding. There were also  
17 law firm claims that were lodged as against Acis, correct?

18 A I believe there were two --

19 MR. MORRIS: Objection, Your Honor. Just relevance.  
20 I don't get it.

21 THE COURT: Okay. Sustained. You've gone seven  
22 minutes. So, three more minutes and we need to wrap it up.

23 MS. PATEL: Okay.

24 BY MS. PATEL:

25 Q Well, I guess, Ms. O'Neil, kind of in line with the email,

O'Neil - Cross

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1 the email came in shortly before Acis was sued by your co-  
2 counsel, Lynn Pinker, on behalf of the Charitable DAF and CLO  
3 HoldCo. Are you aware of this lawsuit?

4 A After it was filed. I was not aware of it before it was  
5 filed. The second one. I had seen the first one after it was  
6 filed. I had not seen the second one until after it was  
7 filed. We have a conflict with one of the defendants in that,  
8 so --

9 Q Okay. So, and when you say "the first one," are you  
10 talking about when it was originally the Charitable DAF versus  
11 U.S. Bank National Association and Moody's Investors Service?

12 A Yes.

13 Q Okay. And that all involved claims by the DAF brought  
14 against U.S. Bank and Moody's at the time relating to the Acis  
15 bankruptcy, right? It's claims that U.S. Bank didn't manage  
16 --

17 A Ms. --

18 Q -- as a trustee correctly, correct?

19 A Ms. --

20 MR. MORRIS: Objection, Your Honor. She's got no  
21 foundation. She said she has a conflict and wasn't involved  
22 with this case.

23 THE COURT: Sustained.

24 THE WITNESS: That's correct.

25 BY MS. PATEL:

O'Neil - Cross

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1 Q Okay. I guess, Ms. O'Neil, let me just ask you: Did you  
2 have any involvement with -- if you look at Tab 27, that's a  
3 copy of the lawsuit, so that we're all clear exactly which one  
4 I'm asking you about. This is the lawsuit between the  
5 Charitable DAF and CLO HoldCo, your former client, versus U.S.  
6 Bank National Association, Moody's Investors Service, Acis  
7 Capital Management, Brigade, and Josh Terry. Did Foley have  
8 any involvement in the drafting or formulation of this  
9 lawsuit?

10 A None.

11 Q Okay.

12 MS. PATEL: No further questions, Your Honor.

13 THE COURT: All right. Any redirect?

14 MR. MORRIS: Very briefly.

15 THE COURT: Okay.

16 REDIRECT EXAMINATION

17 BY MR. MORRIS:

18 Q Ms. O'Neil, you've been representing a number of different  
19 entities associated with Highland since 2018, right?

20 A Correct.

21 Q And are those entities identified in Plaintiff's Exhibit  
22 #2 in the engagement letter?

23 A Plaintiff's 2 or -- sorry.

24 Q The Debtor's.

25 A The Debtor's 2. Okay. Let me switch. They are.



O'Neil - Redirect

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1 Q Okay. And since the Board has been appointed, have you  
2 met with board members to discuss the status of the matters  
3 that your firm has been handling?

4 A Yes.

5 Q And without disclosing attorney-client communications, did  
6 that involve providing a history of the work that you'd done?

7 A Yes.

8 Q Did that involve providing a history of the work that you  
9 expected to do in the future?

10 A Yes.

11 Q Did the Board have an opportunity to ask questions of you?

12 A Yes.

13 Q And did you, in fact, answer the Board's questions?

14 A I endeavored to do so to the best of my ability, yes.

15 Q Okay.

16 A Or I followed up if -- with information via email if I  
17 needed to get additional information.

18 Q And is it your understanding that the Board supports your  
19 retention for the purposes that were described earlier by Mr.

20 Nelms?

21 A Yes.

22 Q Okay.

23 MR. MORRIS: I have nothing further, Your Honor.

24 THE COURT: Any recross on that redirect?

25 MS. PATEL: No, Your Honor.

O'Neil - Redirect

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1 THE COURT: All right. Ms. O'Neil, you're excused.

2 THE WITNESS: Thank you.

3 (The witness steps down.)

4 THE COURT: All right. Highland, any more evidence?

5 MR. MORRIS: No, Your Honor. We rest.

6 THE COURT: All right. Is there any evidence from  
7 Acis?

8 MR. LAMBERSON: No, ma'am.

9 THE COURT: All right. Let's take a five-minute --  
10 please, five-minute break -- and then we'll hear your closing  
11 arguments.

12 THE CLERK: All rise.

13 (A recess ensued from 12:47 p.m. until 12:56 p.m.)

14 THE CLERK: All rise.

15 THE COURT: All right. Please be seated. We're  
16 going back on the record in Highland. I'll hear closing  
17 arguments.

18 I'm going to ask a question. I need clarification --

19 MR. DEMO: Of course.

20 THE COURT: -- on this. First off, in the Acis  
21 adversary that's stayed in the Acis bankruptcy case, Foley,  
22 it's proposed, would represent Highland. But is Foley also  
23 representing co-defendants in that adversary? You know, I  
24 think King & Spalding is representing all the co-defendants,  
25 or someone else is, but am I wrong or right about that?

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1 MR. DEMO: Yes and no, Your Honor. I think there's  
2 been some miscommunication on that. The adversary, as we  
3 understand it, is stayed, and because of that we are not  
4 seeking to represent -- or retain Foley in that adversary,  
5 although we will if that comes up again. So, in the  
6 adversary, pre-petition, Foley did represent the Debtor and  
7 then a handful of other creditors who were brought into that  
8 adversary, as we understand it, as defendants. On a go-  
9 forward basis, though, we are proposing to retain Foley on  
10 three things: General matters in the bankruptcy proceeding;  
11 the appellate --

12 THE COURT: General matters in the Acis bankruptcy  
13 proceeding?

14 MR. DEMO: Correct, Your Honor. The appeal involving  
15 the confirmation order. And the appeal involving the Neutra  
16 litigation. And --

17 THE COURT: Okay. On the appeal of the involuntary,  
18 --

19 MR. DEMO: Yes, ma'am.

20 THE COURT: -- only Neutra --

21 MR. DEMO: That is correct.

22 THE COURT: -- is an appellant. Okay. So what  
23 you're asking is for authority for Highland to pay the legal  
24 fees of Neutra on that?

25 MR. DEMO: Yes, Your Honor.

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1 THE COURT: Okay.

2 MR. DEMO: We are. And we, again, to the --

3 THE COURT: And let me -- let me -- and then the  
4 appeal of the confirmation order, are the appellants Highland  
5 and Neutra only, or is HCLOF an appellant?

6 MR. DEMO: In terms of Foley's representation, it's -  
7 -

8 THE COURT: No, no, no. Just answer the question.  
9 Who are the appellants in the confirmation order?

10 MR. DEMO: Highland, Neutra, and HCLOF.

11 THE COURT: Okay. Who is representing HCLOF?

12 MR. DEMO: King & Spalding.

13 THE COURT: Okay. And Foley has thus far been  
14 representing Neutra and Highland?

15 MR. DEMO: Correct, Your Honor.

16 THE COURT: Okay. Well, okay. You may proceed.

17 MR. DEMO: And I will be brief. And I think  
18 ultimately this, this is a relatively simple thing, and I  
19 think you've nailed it.

20 What are the benefits to the estate of -- because nobody  
21 has objected, again, to Foley representing the Debtor. What  
22 are the benefits to the estate for Foley representing Neutra  
23 and being paid for that by the Debtor? And to answer that  
24 question, I think you have to look to all the testimony that  
25 we've heard today, and you also have to look at who's

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1 objecting, Your Honor. The Committee is not objecting. There  
2 is no other committee member objecting besides Acis. The only  
3 party objecting to Neutra -- or, I'm sorry, to Highland paying  
4 Neutra's fees in the appeal, which, again, are a portion of  
5 the \$500,000 that we think is going to be incurred post-  
6 petition on this, excluding today, because today has obviously  
7 gone a little bit long -- the only party objecting to paying a  
8 portion of that \$500,000 to have Foley represent Neutra in an  
9 appeal that is happening less than six weeks from now is Acis.

10 Acis is the party opponent in that. Acis is the party  
11 that stands to benefit, not just because the involuntary  
12 petition will not be overturned, but because there will be a  
13 lack of leverage and a lack of ability to contest their \$75  
14 million, which is where it started, but it keeps growing.  
15 It's at \$300 million now. The only party who's objected to  
16 that is Acis. None of the other creditors have objected.

17 THE COURT: Well, until the past 24 hours, the  
18 Committee was objecting.

19 MR. DEMO: Correct, Your Honor. And we had a --  
20 finally had a chance, with the new Board in place, to discuss  
21 it with the Committee. And the new Board explained to the  
22 Committee that, in their business judgment, spending this  
23 money, this \$500,000 -- which, again, is going to be allocated  
24 across these three matters; not all of it's going to be  
25 allocated to Neutra; a portion of it is going to be allocated

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1 to Neutra -- \$500,000 for the possibility of a recovery to the  
2 estate, the possibility of the ability to challenge a \$300  
3 million proof of claim that impacts not just the estate but  
4 the other creditors in the estate, substantially, because  
5 there's only so much money here. So, --

6 THE COURT: Okay. Let me ask you to recap what the  
7 evidence was on benefit to Highland --

8 MR. DEMO: On benefit --

9 THE COURT: -- from the overturning of the order for  
10 relief in Acis.

11 MR. DEMO: In terms of the overturning of the order  
12 for relief in Acis, there were -- there was testimony on the  
13 possibility -- and again, it's a possibility, and we're not  
14 disputing that. Acis's attorneys said it was 10 percent.  
15 That's fine. Maybe it's 10 percent. There was evidence  
16 presented by Mr. Nelms on the possibility that if the Acis  
17 involuntary is overturned, that the contracts at issue, the  
18 advisory and the sub-management agreements, --

19 THE COURT: Well, let's take it sequentially, because  
20 you've got to, you know, look at benefit of the estate --

21 MR. DEMO: Understood.

22 THE COURT: -- versus time and cost, to some degree,  
23 right?

24 MR. DEMO: Right.

25 THE COURT: So, Neutra wins.

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1 MR. DEMO: Okay.

2 THE COURT: Okay? That means, according to Mr.  
3 Lamberson's argument, which I think is the correct argument,  
4 that we send to arbitration whether it's appropriate for Acis  
5 to be in a bankruptcy.

6 MR. DEMO: Correct, Your Honor.

7 THE COURT: Okay.

8 MR. DEMO: Well, may be correct.

9 THE COURT: So, --

10 MR. DEMO: I think we did hear there's a different  
11 possibility from Mr. Nelms.

12 THE COURT: Well, what is the other possibility?

13 MR. DEMO: Well, okay. Understood, Your Honor.  
14 Okay.

15 THE COURT: Okay.

16 MR. DEMO: So, say we -- assuming we send it to  
17 arbitration, --

18 THE COURT: So that means an arbitration panel is  
19 convened, and at some point, many months from now, an  
20 arbitration panel will either say yes or no, involuntary, you  
21 know, should have gone forward.

22 MR. DEMO: Okay.

23 THE COURT: Okay? Let's say the arbitration panel  
24 says no, should not have gone forward. Then what does the  
25 world look like for Highland?

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1 MR. DEMO: I guess, taking it a step back, Your  
2 Honor, assuming that this does go to arbitration, it also  
3 means that the involuntary petition was not entered. If the  
4 involuntary petition was not entered, which means that the  
5 Acis equity did not go to Mr. Terry, it stayed under Neutra,  
6 at that point --

7 THE COURT: Wait, wait, wait.

8 MR. DEMO: -- you also go into arbitration.

9 THE COURT: Wait, wait. Wait, wait. So you're  
10 saying that everything is wiped out in the involuntary, the  
11 Acis bankruptcy case?

12 MR. DEMO: Your Honor, and I do want to be really,  
13 honestly, very, very clear about this. I am -- I am not  
14 saying anything. I'm not -- trying very hard not to draw a  
15 legal conclusion. What I'm saying is that the Board has  
16 analyzed this, the Board has applied business --

17 THE COURT: But I'm trying to understand --

18 MR. DEMO: -- judgment to this, and that there is a -  
19 - there is a possibility. Now, --

20 THE COURT: I'm trying --

21 MR. DEMO: -- obviously, reasonable minds can --

22 THE COURT: Okay. Here's where I'm coming from. And  
23 you can tell me if I'm analyzing this incorrectly, in your  
24 view. Okay. We used to have this terrible Fifth Circuit case  
25 -- you know, God help me if this transcript gets sent -- but



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1 called *Pro-Snax*. Okay?

2 MR. DEMO: Okay.

3 THE COURT: I think the Fifth Circuit has decided  
4 itself that it was terrible, so it's not going to come back to  
5 haunt me, saying that. So, *Pro-Snax* said basically the  
6 Bankruptcy Court is a Monday-morning quarterback in looking at  
7 the reasonableness of fees. You know, did it provide a  
8 benefit to the estate?

9 MR. DEMO: Uh-huh.

10 THE COURT: And then that got reversed a few years  
11 ago. I think it was the *Woerner* case -- *Baron & Newburger*  
12 (*Woerner*) -- where the Court said, no, you don't do a  
13 hindsight look. You look at, at the time fees were expensed,  
14 --

15 MR. DEMO: Uh-huh.

16 THE COURT: -- was there something like a reasonable  
17 possibility they would benefit the estate?

18 MR. DEMO: Yes.

19 THE COURT: Okay? So I'm looking through it in that  
20 lens, so to speak, and I'm like, what benefit to the Highland  
21 estate could there be if the confirmation -- well, if the  
22 order for relief is unwound or the confirmation order is  
23 unwound? And I'm not there. I'm not there understanding any  
24 benefit for Highland.

25 I can understand a benefit, maybe, for *Neutra*, although I

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1 am even hard-pressed to see that, because it looks like years  
2 of more litigation.

3 MR. DEMO: And Your Honor, I mean, I do think that  
4 there was -- and again, I'm not going to challenge your legal  
5 conclusions -- I do think that there was evidence that in the  
6 Board's business judgment they did analyze this and they see  
7 it, I think, a little bit differently.

8 THE COURT: And I should defer heavily to a Board's  
9 reasonable exercise of business judgment. I've got trouble.  
10 So I'm just trying to --

11 MR. DEMO: Understood. And I think, when you look at  
12 that business judgment, --

13 THE COURT: Uh-huh.

14 MR. DEMO: -- you know, obviously, I don't disagree.  
15 I do think that when you have a three-person independent board  
16 of this caliber who's come into a difficult situation, has  
17 reviewed all of the evidence, talked to all the applicable  
18 people, when things happened with the DAF litigation that they  
19 didn't like, they took action to stop that. When they looked  
20 at the Winstead appeal and they said, you know, there's not a  
21 benefit to the estate here, let's drop they, they dropped it.

22 THE COURT: But again, work with --

23 MR. DEMO: When they --

24 THE COURT: Work with me. Fifth Circuit reverses the  
25 order for relief. I don't think you have disagreed with

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1 Lamberson's argument that best-case scenario in that reversal  
2 scenario is that an arbitration panel now looks at, should  
3 this Acis -- you know, should it have gone forward in a  
4 bankruptcy?

5 MR. DEMO: Well, I guess, Your Honor, then maybe I --

6 THE COURT: So, in that many --

7 MR. DEMO: -- I'm not being clear.

8 THE COURT: -- months, let's say eight months that an  
9 arbitration panel takes to decide, what happens during that  
10 eight months?

11 MR. DEMO: Well, then I guess, Your Honor, I need to  
12 step back, because I have not -- absolutely not been clear.  
13 If it goes to an arbitration panel, our view -- and I think  
14 Ms. O'Neil's briefs to the Fifth Circuit are clear on this --  
15 the arbitration panel is going to arbiter or arbitrate whether  
16 or not there was a fraudulent conveyance. It's going to  
17 arbitrate how to resolve the claims. It's not going to  
18 arbitrate whether or not the involuntary petition should ever  
19 have been entered.

20 THE COURT: Wait, wait. What does that mean? Of  
21 course. That's the starting point of it all, right? The  
22 appeal is the Bankruptcy Court wrongly held a trial on the  
23 involuntary petition and ordered for relief. It should have  
24 deferred to an arbitration panel to do that. Isn't that  
25 appeal number one that we're talking about?

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1 MR. DEMO: Yes, but --

2 THE COURT: Neutra's appeal?

3 MR. DEMO: Yes, it is.

4 THE COURT: Okay.

5 MR. DEMO: But I do think there's a nuance. And I do  
6 want to defer to the pleadings that were filed with the Fifth  
7 Circuit, because I don't want here to get myself out in front  
8 of that Fifth Circuit appeal, because obviously I do very much  
9 want that appeal to go forward. And maybe we lose and maybe  
10 we win, but if we win, I think the --

11 THE COURT: If Neutra wins.

12 MR. DEMO: If Neutra wins, one of the outcomes -- and  
13 again, I understand that, you know, reasonable minds can  
14 differ that there --

15 THE COURT: Okay.

16 MR. DEMO: -- of the outcomes.

17 THE COURT: But one of the outcomes.

18 MR. DEMO: One of the outcomes is that the  
19 involuntary petition is unwound, withdrawn, and the parties go  
20 to arbitration on the claims. If that were to happen, --

21 THE COURT: Wait. It's unwound and they go to  
22 arbitration on what claims? The claims in the adversary  
23 proceeding that's been filed in Acis?

24 MR. DEMO: Again, Your Honor, I'm not the appellate  
25 lawyer here. I mean, this is why we are here.

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1 THE COURT: But how do you skip over the arbitration  
2 of the order for relief? Because if Joshua Terry, who  
3 commenced it, you know, he has the right now to argue to an  
4 arbitration panel that this should have been in bankruptcy,  
5 right? He doesn't have to just agree that the adversary  
6 proceeding is now arbitrated. Right?

7 MR. DEMO: Well, again, Your Honor, I don't want to  
8 substitute my judgment for the judgment of the Board. I think  
9 the judgment of the Board is that there is a scenario and that  
10 it's worth exploring and that it's worth the -- what we  
11 honestly think is a limited amount of money to explore.  
12 Because I think, if we explore that, we explore the  
13 possibility, quite honestly, of taking it out of bankruptcy,  
14 then, yes, in that scenario, and which we do it think is  
15 possible, in that scenario, and call it whatever probability  
16 you want, but if you're going to spend half a million dollars  
17 to get to a scenario that could reap you -- and I don't want  
18 to put a number on it -- but millions of dollars in future  
19 revenue, millions of dollars in terms of --

20 THE COURT: You're melding. You're collapsing. And  
21 we all know as lawyers that's not how it works. Things happen  
22 sequentially, okay?

23 MR. DEMO: Okay. Then I guess, going --

24 THE COURT: There's a setting aside -- well, there's  
25 a reversal of the Bankruptcy Court's issuance of an order for

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1 relief.

2 MR. DEMO: Okay.

3 THE COURT: And that means you should have deferred  
4 to an arbitration panel, Judge Jernigan. And so they remand  
5 so that I can, consistent with that appellate ruling, say,  
6 We're staying the bankruptcy and it's going to arbitration to  
7 decide whether an order for relief. Is there really any  
8 realistic scenario where we skip that step?

9 MR. DEMO: We think that there's a scenario that is  
10 worth exploring.

11 THE COURT: I feel like your colleagues are really  
12 dying to chime in because they think they've got the answer to  
13 my question, no offense to you.

14 MR. MORRIS: I really -- I don't, Your Honor, but if  
15 I may.

16 THE COURT: Uh-huh.

17 MR. MORRIS: I think Ms. O'Neil is the appellate  
18 lawyer. Maybe she should speak on this very precise point, --

19 THE COURT: Okay. Because --

20 MR. MORRIS: -- if that's okay with the Court.

21 THE COURT: Because I see many miles --

22 MR. MORRIS: Yeah.

23 THE COURT: -- to go before we sleep if there's a  
24 reversal, and I'm trying to figure -- well, you know, we all  
25 know that, right?

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1 MS. O'NEIL: Your Honor, if I may.

2 THE COURT: Uh-huh.

3 MS. O'NEIL: And I did not want to interrupt Mr.  
4 Demo, and he's done a great job, but obviously we've been  
5 involved with the appeal.

6 THE COURT: Right.

7 MS. O'NEIL: We've prepared the briefs.

8 THE COURT: So how does it play out if there's a  
9 reversal in favor of Neutra --

10 MS. O'NEIL: If I may, Your Honor.

11 THE COURT: -- of the order for relief?

12 MS. O'NEIL: The issue on the appeal is not to send  
13 the concept to arbitration of the involuntary petitions.

14 THE COURT: Okay.

15 MS. O'NEIL: It is that Mr. Terry was not a qualified  
16 petitioner because he was bound by an arbitration, a binding  
17 arbitration agreement, and that the issue that he -- by  
18 proceeding with these involuntary petitions, he commenced a  
19 suit, a proceeding that was, at its core, about fraudulent  
20 transfers, and that that should have gone to arbitration. And  
21 to proceed and try to engage this Court's jurisdiction on  
22 something that he had contractually agreed to go to  
23 arbitration on was improper.

24 So, if Neutra wins on that argument, and I would encourage  
25 the Court, we -- I think the briefs are in one of the

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1 exhibits, but certainly I would provide them to the Court  
2 before the Court makes a determination if it would help. If  
3 there -- if Neutra wins on that appeal, then our position  
4 would be that yes, the bankruptcy is effectively void *ab*  
5 *initio*, and that's what we believe the case law supports.

6 Where that would put the parties, potentially -- and  
7 again, we're speculating what the Fifth Circuit may or may not  
8 due to instruct this Court to do -- could reverse and render,  
9 as it were, as Mr. Nelms testified happened to him previously,  
10 but could instruct this Court to abstain, which I think was --  
11 and that is one of the various motions and the orders that the  
12 Court had denied. All of these are wrapped up in the appeal,  
13 Your Honor. And in doing so, instruct the petitioner, Mr.  
14 Terry, and Acis to go arbitrate the issue of the fraudulent  
15 transfers. That would reinstate Acis. Acis could reinstate  
16 Highland as the manager of the CLOs.

17 THE COURT: So every single order in the Acis case  
18 would be null and void?

19 MS. O'NEIL: We believe that the case law is that it  
20 would be void *ab initio*. And now, Your Honor, practically  
21 speaking, --

22 THE COURT: Void *ab initio*? Okay. That could only  
23 -- is that hinged to a subject matter jurisdiction, lack of  
24 subject matter jurisdiction --

25 MS. O'NEIL: Partially, that's part of the argument.



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1 THE COURT: -- theory?

2 MS. O'NEIL: That's part of the argument. Yes, Your  
3 Honor.

4 THE COURT: Okay.

5 MS. O'NEIL: Practically speaking, it is our belief,  
6 although it is not clear, is what I've tried to kind of convey  
7 to the Court, and in conjunction with this conversation I was  
8 trying to have with Mr. Terry's counsel/Acis's counsel, is  
9 that we believe Mr. Terry has been paid down. Practically  
10 speaking, if that happens and he's only left with a claim or  
11 currently has a claim of \$4 million, \$4-1/2 million, which is  
12 what we think it is, or it's somewhere in that neighborhood,  
13 that -- and there's sufficient cash in Acis to pay that claim  
14 off -- it is a claim Judge -- Mr. Nelms testified to the fact  
15 that it would need to be paid -- then there may not even need  
16 to be a fraudulent transfer lawsuit because the claim would --  
17 what's left of the claim would just be paid off. And then  
18 Acis -- Neutra would be back in ownership of Acis, Acis would  
19 engage Highland to come back in and do what it was doing  
20 before, Mr. Terry got his claim paid off, and there we are.

21 THE COURT: Okay.

22 MR. DEMO: That's honestly pretty much it, Your  
23 Honor. And we think that -- and the Board thinks that the  
24 benefit of pursuing that is worth it, quite honestly. And  
25 they think, in their business judgment, that it's worth paying

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1 those Neutra fees -- which again, are a portion of the  
2 \$500,000, only a portion -- because that benefit accrues to  
3 the estate, or could accrue to the estate in a situation  
4 where, in their business judgment, it's worth going forward on  
5 this.

6 THE COURT: Okay. The appeal -- okay. Let me make  
7 sure I heard this correctly. The appeal of the confirmation  
8 order, whereas we have Neutra only on the appeal --

9 MR. DEMO: Correct.

10 THE COURT: -- of the order for relief, the appeal of  
11 the confirmation order is Highland, Neutra, and HCLOF.

12 MR. DEMO: Correct.

13 THE COURT: And King & Spalding still represents  
14 HCLOF in connection with that appeal.

15 MR. DEMO: Correct. And they're the only law firm  
16 representing HCLOF in that appeal.

17 THE COURT: So here's what I'm struggling with. You  
18 know, what initially seemed like kind of a compelling argument  
19 -- all the briefing has been done, oral argument is set in  
20 March -- it feels like to me the main beneficiaries of a  
21 reversal of that confirmation order are HCLOF and Neutra.  
22 Foley can represent Neutra. Neutra can pay. King & Spalding  
23 can represent HCLOF. HCLOF can pay. And that seems like the  
24 reasonable scenario to me.

25 MR. DEMO: And I hear that. But I think -- and I

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1 think Mr. Nelms --

2 THE COURT: Because let's --

3 MR. DEMO: -- testified to it, but --

4 THE COURT: Work with me. Let's say they don't

5 reverse the order for relief --

6 MR. DEMO: Okay.

7 THE COURT: -- but they do reverse the confirmation  
8 order.

9 MR. DEMO: Okay.

10 THE COURT: So, Chapter 11 Trustee is in place  
11 representing Highland, and he can -- I'm sorry -- he is the  
12 spokesperson for the Acis, the controller of the Acis estate.  
13 He might go forward with plan number four, five, whatever it  
14 would be.

15 MR. DEMO: Okay.

16 THE COURT: Or say, I think it's time to convert this  
17 to 7. I mean I'm just trying to figure out --

18 MR. DEMO: And I guess I do want to go back to one  
19 thing, --

20 THE COURT: Uh-huh.

21 MR. DEMO: -- because I do not think there is another  
22 economic beneficiary that would pay Neutra's fees. I think if  
23 the Debtor is not allowed to pay Neutra's fees, nobody will  
24 pay Neutra's fees, and that portion of the appellate argument  
25 will fall by the wayside. Because --

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1 THE COURT: So Neutra loses, but I don't see how  
2 Highland loses. You have not painted a scenario where it's  
3 clear to me there's any economic benefit to the estate.

4 MR. DEMO: I would, I would, with all --

5 THE COURT: And you're telling me, Defer to the  
6 Board's business judgment. But I'm --

7 MR. DEMO: Well, I --

8 THE COURT: I'm concerned that the evidence hasn't  
9 shown me --

10 MR. DEMO: I would also ask, Your Honor, --

11 THE COURT: -- all of the --

12 MR. DEMO: -- in all --

13 THE COURT: -- scenarios that lead to their  
14 reasonable business judgment on this.

15 MR. DEMO: As Ms. O'Neil just said, I mean, this is  
16 above the Fifth -- to the Fifth Circuit. The Fifth Circuit is  
17 set to hear this in six weeks. And if the Fifth Circuit rules  
18 the way that Ms. O'Neil just said, I do think, and I think the  
19 Board thinks -- actually, I know the Board thinks -- that  
20 there is a tangible benefit to the estate here. And so I know  
21 that I'm asking you to defer to their judgment, --

22 THE COURT: All I heard was --

23 MR. DEMO: -- but I'm also asking just for --

24 THE COURT: -- that they'd reinstate the sub-advisory  
25 and shared services agreements.

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1 MR. DEMO: Which are --

2 THE COURT: Which, by the way, Highland moved to  
3 terminate, moved to compel rejection at one point during the  
4 case, and then, when that didn't work, HCLOF started calling  
5 for redemption.

6 MR. DEMO: And it's not the --

7 THE COURT: This is nuts for me --

8 MR. DEMO: It's not -- it's not the -- Your Honor,  
9 it's --

10 THE COURT: Tell me why it's not nuts for me to think  
11 --

12 MR. DEMO: Because it's not the same Highland.

13 THE COURT: -- that Highland would be thrilled to  
14 have Acis back managing the CLOs and subcontracting with  
15 Highland. I mean, that --

16 MR. DEMO: It's not, it's not the same Highland. The  
17 stuff that happened prior to the institution of the Board was  
18 the stuff that happened prior to the institution of the Board.  
19 There is new management of Highland. That new management is  
20 working very hard. As you've seen, Your Honor, that new  
21 management is willing to push back. That new management, with  
22 the DAF, which you've heard testimony of, that new management  
23 is working to get that motion withdrawn. That new management  
24 is not going forward with Lynn Pinker because of actions that  
25 it took that it thought subverted their control and their

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1 management of the Debtor. The new management decided to drop  
2 an appeal that they did not think had any merit.

3 It's not the same Debtor, Your Honor. It is a board  
4 consisting of three highly-qualified people who are exercising  
5 their own judgment. So all of that stuff that happened prior  
6 to January 9th, I don't want to say hey, it's a clear line in  
7 the sand, but it is. Mr. Dondero is not in control of  
8 Highland Capital Management.

9 THE COURT: But he is in control of Neutra.

10 MR. DEMO: He is the economic beneficiary of Neutra.  
11 That is correct. But Mr. Dondero did tell Mr. Nelms, as Mr.  
12 Nelms testified, that he would reinstate those contracts. And  
13 I understand that. But again, as you've seen, Mr. Nelms and  
14 the Board have been able to push back, have been able to exert  
15 control, to exert influence, and to exert management over an  
16 institution that is very difficult to manage.

17 And I do think that deference to that is something that  
18 should very much be considered, because it's very easy to  
19 think of this as Old Highland, but this is New Highland, who  
20 has done an independent, objective review of these claims, who  
21 has sat with Ms. O'Neil, who has sat with Pachulski, who has  
22 sat with Mr. Terry and Ms. Patel and talked about this stuff,  
23 and still thinks that there is a benefit here to the estate,  
24 and that spending the \$500,000 to pursue that benefit, which  
25 is not just a benefit to Highland but it's a benefit to

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1 Highland other -- to Highland's other creditors, I guess, Your  
2 Honor, quite honestly, I would ask that you to defer to that  
3 new management, because it is not -- it is not Old Highland.

4 All that stuff that people have talked about -- I mean,  
5 you've seen today in court, you've heard testimony about very  
6 qualified people working to stop that and working to put this  
7 estate into a position where it can reorganize, where it can  
8 come to agreements with its creditors, where it can work  
9 through this process, where it can come out the other side.

10 But if we take away that Board's ability to manage  
11 litigation with one of their biggest creditors, whose  
12 litigation claim keeps growing, all you're doing is  
13 benefitting that one creditor, not to the detriment of Mr.  
14 Dondero but to the detriment of the other creditors in this  
15 case.

16 UBS has a claim. Redeemer has a claim. Meta-e has a  
17 claim. McKool's has a claim. You can run through that whole  
18 list. And if you take away the Board's right to direct  
19 litigation that is going directly to the Board's ability to  
20 control runaway claims, to negotiate with creditors, and to  
21 come up with an idea of how to split the pie, then, with all  
22 respect, Your Honor, you are infringing on that Board's  
23 business judgment and that Board's ability to reorganize this  
24 case.

25 This case isn't just about --

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1 THE COURT: It wouldn't be taking away. And here is  
2 a nuance that -- I think it is perfectly reasonable, in case  
3 you don't know where I'm heading on this, for Foley to  
4 represent Highland in the Acis case, in that adversary  
5 proceeding, if it goes forward, because heck yeah, Highland  
6 has been sued for huge amounts of money.

7 MR. DEMO: Understood.

8 THE COURT: Their claim, that is many millions, has  
9 been objected to. So, heck yeah, this estate needs good  
10 representation of Highland in that case, where there are many  
11 unresolved issues still in the Acis case.

12 But on the appeal, I am just still lost as to how there is  
13 any chance in the world Highland benefits in those appeals.  
14 Neutra, heck yeah. Maybe they get their Acis back and can  
15 instruct it to, you know, stop suing Highland or whatever.  
16 Dondero controlling Neutra can do that. Okay? And HCLOF, it  
17 doesn't want Acis to have anything to do anymore with managing  
18 its equity piece of those CLOs. Sure. But how -- I mean,  
19 you're telling me that there could be a scenario -- here's  
20 what I'm hearing. That there is a benefit in having all those  
21 fraudulent transfer claims arbitrated, I guess, not litigated  
22 in the Bankruptcy or District Court, and there's a benefit in  
23 having all of the management agreements, portfolio management  
24 agreements reinstated. And I just, I don't see how that  
25 happens anytime soon based on how I perceive a reversal of



1 orders on appeal happening.

2 MR. DEMO: And I guess I don't know what else to say  
3 on that point. We do think there's a \$12 million tangible  
4 benefit to reinstating those contracts. We think there's a  
5 tangible benefit to allowing Neutra to go forward with its  
6 appeal. And again, there is nobody else who I think would pay  
7 that freight besides the Debtor, because that benefit, we  
8 believe, goes to the Debtor.

9 THE COURT: How many years of life are there left on  
10 the CLOs that Acis manages?

11 MR. DEMO: I would have to check, Your Honor. I  
12 don't know off the top of my head. I can ask. But --

13 THE COURT: I mean, you're saying \$12 million. I  
14 mean, I don't --

15 MR. DEMO: I, you know, --

16 THE COURT: There's not a -- I'm just not sure where  
17 that number is coming from. I never heard direct evidence of  
18 that.

19 MR. DEMO: Okay. Well, I guess, Your Honor, I mean,  
20 again, I would just ask that you defer to the business  
21 judgment of the Board and allow them to position this  
22 litigation in a way that best enables them to deal with every  
23 creditor's claim, and not just the claims of one creditor.  
24 And if they cannot fight the claims of the creditor, then they  
25 can't negotiate how that pot is going to be split in a fashion

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1 that benefits everybody.

2 So I guess, Your Honor, I mean, I don't know what else to  
3 say about the benefits of the Neutra appeal except that the  
4 testimony, I think, speaks for itself. But, you know, I --  
5 and in terms of --

6 THE COURT: Again, fight the claim of a creditor.  
7 Foley can represent Highland in the adversary proceeding,  
8 wherever that goes forward.

9 MR. DEMO: Yeah.

10 THE COURT: Probably District Court, not this Court.  
11 At least some of it, if not all of it. But anyway, I'm  
12 digressing. They can object to Acis's proof of claim. They  
13 can object to Terry's proof of claim. I mean, --

14 MR. DEMO: And conversely, Your Honor, if -- if --

15 THE COURT: -- this has nothing to do with -- I mean,  
16 I don't get the appeal. I mean, I --

17 MR. DEMO: Right.

18 THE COURT: Neutra can appeal, HCLOF can appeal, but  
19 I'm not seeing the benefit to Highland.

20 MR. DEMO: And I guess the only thing I would say,  
21 Your Honor, is if there is an improper benefit, we are not  
22 saying that the fee applications are sacrosanct. People can  
23 challenge the improper benefit there.

24 And again, the settlement gave broad discretion to the  
25 Committee to pursue insider claims. So if an insider is

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1 receiving a benefit from this, the Committee has standing to  
2 pursue that.

3 So it's not a null set, Your Honor, whereas cutting off  
4 the appeal now does take away that possibility.

5 THE COURT: How would I be cutting off the appeal?  
6 I'm not cutting off the appeal. King & Spalding can go in  
7 there and fight hard. Foley can go in there and fight hard  
8 for Neutra. So, --

9 MR. DEMO: One second, Your Honor.  
10 (Counsel confer.)

11 MR. DEMO: And I guess, you know, Your Honor, and I  
12 do want to reiterate that there is no other party with an  
13 economic incentive to fight the Neutra appeal the way that the  
14 Debtor has an economic incentive.

15 THE COURT: That makes no sense to me. HCLOF is the  
16 one who hated this injunction.

17 MR. DEMO: That's not the Neutra appeal, Your Honor.  
18 That's the confirmation order.

19 THE COURT: Well, okay. Neutra gets its company back  
20 if they win.

21 MR. DEMO: And we would get our contracts back.

22 THE COURT: And arguably, it can control Acis, maybe,  
23 okay, and it can assign management contracts to whoever it  
24 wants. That just -- and it says it'll assign them to  
25 Highland. If you can trust Jim Dondero, then Highland's going

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1 to benefit if Neutra wins that appeal. Right?

2 MR. DEMO: Yes. Yes, Your Honor.

3 THE COURT: Okay. So that --

4 MR. DEMO: Highland would benefit greatly --

5 THE COURT: Okay.

6 MR. DEMO: -- if Neutra were to win that appeal.

7 THE COURT: Okay. Okay. Well, but first Neutra  
8 benefits, right? And then --

9 MR. DEMO: No.

10 THE COURT: -- Highland only secondarily benefits --

11 MR. DEMO: I -- I --

12 THE COURT: -- if Jim Dondero keeps his word and  
13 gives the management contracts back to Highland.

14 MR. DEMO: Jim Dondero would also have to repay the  
15 \$8 million in claim, even if he didn't reinstate those  
16 contracts. And that \$8 million would be hundred-cent dollars.

17 THE COURT: Okay.

18 MR. DEMO: So, worst case, --

19 THE COURT: It would have been nice to have him  
20 testify as to all of this.

21 MR. DEMO: Worst --

22 THE COURT: It would be more compelling if I had him.

23 MR. DEMO: Well, --

24 THE COURT: Okay? But I don't think --

25 MR. DEMO: -- I can only do so much, Your Honor.

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1 THE COURT: -- that's going to happen anytime soon.

2 MR. DEMO: But I guess worst-case scenario is that  
3 it's \$8 million in hundred-cent dollars.

4 THE COURT: Okay.

5 MR. DEMO: And that's not nothing for \$500,000. And  
6 only a portion of that \$500,000.

7 THE COURT: Okay.

8 MR. DEMO: Thank you, Your Honor.

9 THE COURT: Okay. Mr. Lamberson?

10 MR. LAMBERSON: Your Honor, do you want a closing  
11 from me? Or no?

12 THE COURT: I don't really need it. Thank you.

13 MR. LAMBERSON: Okay.

14 THE COURT: Okay.

15 MR. LAMBERSON: Because I know your hearing starts in  
16 about two minutes.

17 THE COURT: All right. So, I just hate it that we  
18 spent so much time on this. I hate it that we spent so much  
19 time, but, I mean, I understand. I understand. You know, I  
20 think the employment application was filed pretty early in the  
21 case, right, and -- October 29th. And it was continued,  
22 continued, continued, because we were getting objections from  
23 the Committee, or they wanted time to look at it, I guess.  
24 And now you're kind of up against the wire, right, because  
25 oral arguments are set at the Fifth Circuit next month. So I,

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1 you know, I hate it that we were here, but I understand it.

2 But I'm concerned. I'm concerned -- well, here's the  
3 deal. We have a great board, and I totally get that  
4 Bankruptcy Courts should defer heavily to the reasonable  
5 exercise of business judgment by a board. And we've got great  
6 professionals. And we've got this case, I think, on a good  
7 track as a general matter now. But I'm concerned that Dondero  
8 or certain in-house counsel has -- you know, they're smart,  
9 they're persuasive -- that -- what are the words I want to  
10 look for -- they have exercised their powers of persuasion or  
11 whatever to make the Board and the professionals think that  
12 there is some valid prospect of benefit to Highland with these  
13 appeals, when it's really all about Neutra, HCLOF, and Mr.  
14 Dondero. That's what I believe.

15 I mean, this is awkward, right, because you want to defer  
16 to the debtor-in-possession, but I have this long history, and  
17 I can think through the scenarios. If this is reversed, here  
18 is how it will play out. If this is reversed, here is how it  
19 might play out. And I know, you know, there are multiple ways  
20 it might play out, but I cannot believe there is a chance in  
21 the world there is economic benefit to Highland if these  
22 things get reversed. Economic benefit to Neutra: Yeah,  
23 maybe. Economic benefit to HCLOF: Well, they'll get what  
24 they want. You know, whether it's an economic benefit, I  
25 don't know. But benefit to Highland? I just don't think the

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1 evidence has been there to convince me it's reasonable  
2 business judgment for Highland to pay the legal fees  
3 associated with the appeal.

4 And even more concerning to me is a valid point was made  
5 that Highland is in bankruptcy because of litigation,  
6 litigation, litigation. The past officers and directors and  
7 controls' propensity to fight about everything. This isn't a  
8 balance sheet restructuring, okay? It's not a Chapter 11  
9 caused by operational problems or revenue disruption or who  
10 knows what kind of disruption. It's about years of litigation  
11 finally coming home to roost. And this just appears to be  
12 more of the same, potentially.

13 Okay. Parties have a right to appeal. I respect that.  
14 Neutra, go for it. HCLOF, go for it. But this estate and its  
15 creditors should not bear the burden of having Highland pay  
16 for that, when, again, I don't think there's any evidence to  
17 suggest they could benefit at the end of the day.

18 So what I'm going to do is I'm going to approve the  
19 retention of Foley to represent Highland in the Acis case. We  
20 all know the adversary is stayed right now. It may or may not  
21 ever be un-stayed, depending on what strategies people want to  
22 pursue. But Highland, I think a meritorious case has been  
23 presented, and under 327(e) I will approve Foley representing  
24 Highland in all Acis matters. Okay? The Acis bankruptcy  
25 case. The adversary proceeding, if it goes forward. And so

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1 that's my ruling.

2 I will additionally rule, for the avoidance of doubt, that  
3 if Foley wants to represent Neutra in the appeals and get paid  
4 by Neutra, I don't have any problem with that. In other  
5 words, I'm not going to find something like there's a conflict  
6 with the estate, you know, because of its simultaneous  
7 representation of Neutra. That's fine. But I'm not going to  
8 approve Highland paying anything in connection with either of  
9 those appeals. So that is the ruling of the Court.

10 Have I left any gaps here?

11 MR. DEMO: Your Honor, just one clarification.

12 THE COURT: Uh-huh.

13 MR. DEMO: Foley is representing Highland Capital  
14 Management in the appeal of the confirmation order to the  
15 Fifth Circuit. I just want to clarify that your ruling that  
16 Highland can represent -- I'm sorry -- Foley can represent  
17 Highland in all Acis matters extends to their representation  
18 of Highland Capital Management in the appeal of the  
19 confirmation order that's set for March 30th.

20 THE COURT: Okay. Let me think through that.

21 MR. DEMO: And again, Your Honor, there's been no  
22 objection to that.

23 THE COURT: King & Spalding is in there representing  
24 HCLOF. Foley would be representing both Neutra and Highland  
25 in connection with the confirmation order?



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1 MR. DEMO: Technically, but Neutra really has  
2 nothing. It's a coattail party in that case. Highland  
3 Capital Management, to the extent that they could bifurcate  
4 Neutra, it would still be doing the exact same work. So if  
5 there is an issue there with the representation of Neutra,  
6 we'd still ask that Foley be allowed to represent Highland  
7 Capital Management in that appeal.

8 THE COURT: Okay. So you're telling me Neutra  
9 doesn't really benefit from that appeal, so you want Highland  
10 to pay all of the fees of Foley in connection with the  
11 confirmation order appeal?

12 MR. DEMO: All I'm asking, Your Honor, is that Foley  
13 can represent Highland Capital Management in that appeal. And  
14 again, there's been no objection to that. What happens with  
15 Neutra, I, you know, I understand your position. I am simply  
16 asking for a clarification that Foley can continue  
17 representing the Debtor in the Debtor's appeal of the  
18 confirmation order.

19 THE COURT: All right. I will say yes to that, but  
20 they need to be prepared to have their fees split. I'm not  
21 saying 50/50, I don't know what the percentage is, but they  
22 are going to be allocated between Neutra and Highland, and  
23 they should not expect to get a hundred percent of those  
24 covered by Highland at the end of the day. Okay? There's  
25 going to be a deep dive into looking at how that allocation

1 should work, okay?

2 MR. DEMO: And they will be filing fee apps,  
3 obviously, on all of the matters that they are --

4 THE COURT: Okay. Anything else?

5 MR. POMERANTZ: One moment, Your Honor.

6 THE COURT: Okay.

7 (Pause.)

8 MR. DEMO: Yeah. And Your Honor, I do just want to  
9 clarify that when we talk about the involuntary petition  
10 appeal, that when we talk about its effect on the fraudulent  
11 conveyance action, to the extent that -- and I would like to  
12 clarify your position on this, Your Honor. Is your position  
13 that the appeal of the involuntary, if successful, would have  
14 no impact on the fraudulent conveyance actions in the Acis  
15 litigation?

16 Because I do think that it is clear that --

17 THE COURT: I think we don't know. We would have to  
18 see --

19 MR. DEMO: And I guess that's -- that's --

20 THE COURT: -- what the Fifth Circuit states.

21 MR. DEMO: And my --

22 THE COURT: And it may be: Bankruptcy Court, stay  
23 the proceedings and defer, send it to arbitration. "It" being  
24 re-litigation of --

25 MR. DEMO: Understood.

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1 THE COURT: -- the involuntary.

2 MR. DEMO: And --

3 THE COURT: That may be, to me, a likely scenario,  
4 but maybe not.

5 MR. DEMO: And -- and --

6 THE COURT: Maybe they'll say something else.

7 MR. DEMO: Understood. And I think we're honestly on  
8 the same page with that.

9 THE COURT: Uh-huh.

10 MR. DEMO: Because to the extent that it does put it  
11 into arbitration, to the extent that there is that  
12 possibility, that it changes the color of those fraudulent  
13 conveyance claims, changes the color of Acis's \$300 million  
14 proof of claim, which goes to settlement strategy, which goes  
15 to the benefits to other creditors, which goes to a whole  
16 panoply of other things that tie into a benefit to the estate.  
17 And I don't want to re-argue what we've already argued, but I  
18 think, as Your Honor said, that chance that there is going to  
19 be a change to the fraudulent conveyance, either because it  
20 throws them into an arbitration or because it somehow  
21 otherwise colors it, is, in and of itself, a substantial  
22 benefit to the estate -- leaving aside the dollars from the  
23 contracts, leaving aside the \$8 million proof of claim --  
24 because that benefit goes to, again, that \$300 million proof  
25 of claim that Acis has filed, which impacts the estate, which

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1 impacts other creditors, and which impacts the settlement  
2 mechanics in this case.

3 So to the extent that there is a chance that the  
4 involuntary changes that and recolors it, there is a  
5 substantial benefit to the estate in that, because it allows  
6 the estate to work with creditors --

7 THE COURT: I mean, --

8 MR. DEMO: -- to figure out a way to settle claims in  
9 a way that are --

10 THE COURT: I get what you're saying, but guess what?  
11 You can object to that \$300 million proof of claim. And we  
12 might have a very interesting conversation about --

13 MR. DEMO: What --

14 THE COURT: Well, it's the same judge either way, but  
15 -- well, I guess I don't get what you're saying. You have the  
16 ability to object to the proof of claim whether there's  
17 affirmance or --

18 MR. DEMO: Yeah. But --

19 THE COURT: -- reversal, right? I'm just --

20 MR. DEMO: We don't have a -- you know, we may not  
21 have to get -- I'm sorry, Your Honor, and I'll stop it -- but  
22 we may not have to get there. Objecting to the proof of claim  
23 is quali... it is quantitatively and qualitatively different  
24 than a Fifth Circuit order saying that there are changes to  
25 the fraudulent conveyance, there are changes to the

1 distribution of equity under the plan. Maybe there is no plan  
2 -- or maybe there is no bankruptcy at all.

3 Those things fundamentally change the dynamics of this  
4 case in a way that's good for the estate. And those things  
5 can only happen if there's an order from the Fifth Circuit  
6 entering that. We can object all down the pipe, and we are  
7 going to object, Your Honor, and I assume other people will  
8 object as well. But our objecting does not have the same  
9 benefit to the estate as a Fifth Circuit opinion saying,  
10 Fraudulent conveyance claims go to arbitration; saying, There  
11 is no involuntary petition.

12 Now, I understand that there are questions as to the  
13 probability of those things, but the fact that there is a  
14 probability of those things happening and the cost to the  
15 estate is a hundred thousand dollars, I understand what Your  
16 Honor has said and I don't want to overstay my welcome, but I  
17 do think we are -- at least maybe I am presenting it wrong --  
18 but that Fifth Circuit order either way is going to calcify  
19 and solidify this in ways that are beneficial to the estate  
20 and beneficial to how this bankruptcy is going to progress.

21 THE COURT: Okay. I understand you feel passionately  
22 about that, but just so you know, for future purposes or not,  
23 I'm not there because, you know, among other things, we -- you  
24 know, life has changed. You know, if the Fifth Circuit says  
25 reversal, not a darn thing should happen in a bankruptcy case

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1 of Acis, you know, it can all go to arbitration, well, that's  
2 the Acis litigation, right? But Acis has filed a proof of  
3 claim now. And are you going to tell me the Fifth Circuit is  
4 going to say the arbitration that should have happened in the  
5 earlier Acis case trumps, if you will, adjudication of a proof  
6 of claim now in a new case?

7 MR. DEMO: And the claims are --

8 THE COURT: I mean, I'm just -- someone mentioned  
9 *Gandy* and *National Gypsum*, and there's even a more recent  
10 Fifth Circuit case dealing with arbitration which --

11 MR. DEMO: The claims, Your Honor, are state law  
12 claims if there's no bankruptcy, and I think --

13 THE COURT: But there is a bankruptcy. There's a  
14 Highland bankruptcy now. And there's a proof of claim --

15 MR. DEMO: Not if the Fifth Circuit --

16 THE COURT: -- in the Highland case.

17 MR. DEMO: -- overturns the involuntary petition.

18 THE COURT: Yeah. I just -- okay. We're just, we're  
19 having academic conversations, and I'm probably guilty for  
20 going down this trail. So, anyway, is there anything further,  
21 then?

22 MR. LAMBERSON: No, Your Honor.

23 THE COURT: I need a few orders.

24 MR. LAMBERSON: If they want to prepare an order and  
25 send it to us, we're happy to look --

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1 THE COURT: Okay. Thank you all.

2 (Proceedings concluded at 1:44 p.m.)

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CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**02/20/2020**

24

Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

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**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

In re:	)	Chapter 11
	)	
HIGHLAND CAPITAL MANAGEMENT, L.P.	)	Case No. 19-34054 (SGJ11)
	)	
Debtors.	)	(Jointly Administered)
	)	
	)	

**MOTION FOR ORDER IMPOSING TEMPORARY  
RESTRICTIONS ON DEBTOR'S ABILITY, AS PORTFOLIO  
MANAGER, TO INITIATE SALES BY NON-DEBTOR CLO VEHICLES**

Highland Capital Management Fund Advisors, L.P. ("**HCMFA**") and NexPoint Advisors, L.P. ("**NexPoint**", and together with HCMFA, the "**Advisors**"), and Highland Income Fund, NexPoint Strategic Opportunities Fund, and NexPoint Capital, Inc. (together, the

“**Funds**”), by and through their undersigned counsel, hereby submit this motion for an order of the Court under Bankruptcy Code §§ 105(a), 363, and 1107 imposing temporary restrictions on Highland Capital Management, L.P.’s (the “**Debtor**”) ability to initiate sales as portfolio manager (or other similar capacity) for certain non-debtor investment vehicles (the “**CLOs**”). In support of the Motion, the Funds and Advisors submit the Declaration of Dustin Norris (the “**Declaration**”) attached hereto and state as follows:

### **BACKGROUND**

#### **A. General Background on the Advisors and their Advised Funds**

1. Each Advisor is registered with the U.S. Securities and Exchange Commission (“**SEC**”) as an investment advisor under the Investment Advisers Act of 1940, as amended (the “**Advisers Act**”).

2. Each of the Advisors advises several funds, including the Funds. Each of the Funds is a registered investment company or business development company under the Investment Company Act of 1940 (as amended, the “**1940 Act**”).

3. As an investment company or business development company, each Fund is overseen by a majority independent board of trustees subject to 1940 Act requirements. That board reviews and approves contracts with one of the Advisors for the respective Fund. The Funds do not have employees. Instead, each Fund relies on its respective Advisor, acting pursuant to advisory agreements, to provide the services necessary to the Fund’s operations.

#### **B. The CLOs**

4. The CLOs are Aberdeen Loan Funding, Ltd., Brentwood CLO, Ltd., Eastland CLO, Ltd., Gleneagles CLO, Ltd., Grayson CLO, Ltd., Greenbriar CLO, Ltd., Jasper CLO, Ltd., Liberty CLO, Ltd., Red River CLO, Ltd., Rockwall CDO, Ltd., Rockwall CDO II Ltd.,

Southfork CLO, Ltd., Stratford CLO Ltd., Loan Funding VII, LLC, and Westchester CLO, Ltd.

5. The CLOs are securitization vehicles formed to acquire and hold pools of debt obligations. They also issued various tranches of notes and preference shares, which are intended to be repaid from proceeds of the subject CLO's pool of debt obligations. The notes issued by the CLOs are paid according to a contractual waterfall, with the value remaining in the CLO after the notes are fully paid flowing to the holders of the preference shares.

6. The CLOs were created many years ago. Most of the CLOs are, at this point, past their reinvestment period and have paid off all the tranches of notes or, in a few instances, all but the last and most junior tranche. Accordingly, most of the economic value remaining in the CLOs, and all of the upside, belongs to the holders of the preference shares. The repayment status of the notes in the CLOs as of November 2020 is shown on Exhibit A to the Declaration, and the Funds' collective ownership of the preference shares is shown on Exhibit B to the Declaration. As shown on Exhibit B, the Funds hold a majority of the preference shares in three of the CLOs, Grayson CLO, Ltd., Greenbriar CLO, Ltd., and Stratford CLO Ltd., and material interests in most of the other CLOs.

7. The CLOs have each separately contracted for the Debtor to serve as the CLO's portfolio manager.<sup>1</sup> In this capacity, the Debtor is responsible, among other things, for making decisions to sell the CLOs' assets. Although the portfolio management agreements vary, the agreements generally impose a duty on the Debtor when acting as portfolio manager to maximize the value of the CLO's assets for the benefit of the CLO's noteholders and preference

---

<sup>1</sup> The title given to the Debtor by the CLOs varies from CLO to CLO based on the relevant agreements, but the Debtor has the same general rights and obligations for each CLO. In this Motion, the Funds and Advisors have used the term "portfolio manager" when referring to the Debtor's role for each CLO regardless of the precise title in the underlying documents.

shareholders.

**C. The Operating Protocols**

8. As part of the resolution of certain disputes between the Debtor and the Official Committee of Unsecured Creditors (the “**Committee**”), the Debtor is operating under the restrictions and provisions of certain operating protocols (the “**Operating Protocols**”) approved by the Court. See Notice of Debtor’s Amended Operating Protocols (Docket No. 466). Among other things, the Operating Protocols include provisions regulating the Debtor’s actions on behalf of other entities. With respect to the CLOs, however, the Operating Protocols generally exempt the Debtor from the regular approval process involving the Committee where the Debtor acts as portfolio manager for the CLOs. See, e.g., Operating Protocols at § IV(B)(3)(a).

**C. Recent Asset Sales and the Advisors’ Requests for a Temporary Pause in Sales**

9. The Court recently approved the Debtor’s Disclosure Statement for the Fifth Amended Plan of Reorganization of Highland Capital Management, L.P. (Docket No. 1473) (the “Disclosure Statement”).

10. The Disclosure Statement discusses the Debtor’s role as portfolio manager for the CLOs (which the Disclosure Statement defines as “Issuers”) in Article II(U) (pg. 32). After explaining the Debtor’s role and noting some proofs of claim filed by the CLOs, the Disclosure Statement states as follows:

The Issuers have taken the position that the rejection of the Portfolio Management Agreements (including any ancillary documents) would result in material rejection damages and have encouraged the Debtor to assume such agreements. Nonetheless, the Issuers and the Debtor are working in good faith to address any outstanding issues regarding such assumption. The Portfolio Management Agreements may be assumed either pursuant to the Plan or by separate motion filed with the Bankruptcy Court.

The Debtor is still assessing its options with respect to the Portfolio Management Agreements, including whether to assume the Portfolio Management Agreements.

11. The Financial Projections attached as Exhibit C to the Disclosure Statement make clear that, assuming confirmation of the Debtor's chapter 11 plan in its current form, the Debtor intends to liquidate its remaining assets over the next two years, concluding in December 2022.

12. The Funds and Advisors do not agree with recent sales executed by the Debtor in certain CLOs, including sales during the historically light Thanksgiving trading week, because the Funds and Advisors view those assets as having greater value if held as long-term investments. When the Advisors became aware the Debtor was considering these transactions, NexPoint requested that the Debtor not consummate the sales.

13. NexPoint has requested in two letters that the Debtor refrain from causing the CLOs to sell further assets without prior notice and consent of NexPoint. Counsel to the Funds and Advisors has also requested by email that the Debtor agree consensually to temporarily suspend further sales of the CLOs' assets and/or confirm that the Debtor is not presently planning further sales in the immediate future. The Debtor has refused these requests.

***D. HCMLP Decisions Illustrating Its Short-Term Approach***

14. Consistent with its proposal to liquidate all of its assets by the end of 2022 per the Disclosure Statement, HCMLP has engaged in transactions taking a short-term approach to value.

15. In addition to the sales noted above during Thanksgiving week, during the chapter 11 case, the Debtor has directed the disposition of other assets in a manner that suggests a focus on quick monetization at the expense of maximizing returns for investors and/or the

estate. For example, Debtor-controlled entities sold a collective majority interest in an unsecured term loan to OmniMax International, Inc. Other non-Debtor controlled entities, advised by the Advisors, were able to secure a substantially better price for their stake in the same asset by being willing to hold it and transacting at a later date. Given the Debtor-controlled entities large ownership in the unsecured loan, the Advisors believe the Debtor was well-positioned to realize a higher price.

16. Also, upon information and belief, the Debtor, through its wholly owned subsidiary Trussway Holdings, LLC (“**Trussway**”), consummated a sale transaction where Trussway sold a division, SSP Holdings, LLC, in which Trussway had a majority interest. Upon information and belief, the sale was conducted without a formal competitive bidding process and resulted in a loss of \$10 million, despite certain metrics of SSP Holdings, LLC having improved materially since it was acquired in 2014.

#### **REQUEST FOR RELIEF**

17. The Funds and Advisors request that the Court, under Bankruptcy Code sections 105(a), 363, and 1107(a) impose a temporary restriction on the Debtor’s ability, as portfolio manager, to cause the CLOs to sell assets. The Funds and Advisors request that the Court prohibit the Debtor from authorizing any such sales for a period of 30 days, absent further order of the Court.

18. Bankruptcy Code section 363 governs the Debtor’s use of estate property. 11 U.S.C. § 363. Section 363 authorizes the Debtor to use that property outside of the ordinary course of business “after notice and a hearing,” and in the ordinary course of business without notice and a hearing “unless the court orders otherwise . . . .” 11 U.S.C. § 363(b-c). Bankruptcy Code section 1107(a) grants the Debtor, as debtor-in-possession, the powers of a chapter 11 trustee, subject to “such limitations or conditions as the court prescribes . . . .” 11 U.S.C.

§ 1107(a). And Bankruptcy Code section 105(a) empowers the Court to “issue any order, process, or judgment that is necessary or appropriate to carry out the provisions” of the Bankruptcy Code. 11 U.S.C. § 105(a).

19. Consistent with these powers, the Court implemented the Operating Protocols earlier in this case regarding the Debtor’s actions on behalf of other non-debtor entities. Unlike where the Debtor directs sales of assets for other entities, however, the Operating Protocols generally do not restrict the Debtor’s actions as portfolio manager for the CLOs. See Operating Protocols at IV(B)(3)(a).<sup>2</sup> The Funds and Advisors submit that the relief requested does not conflict with the Operating Protocols, but to the extent necessary, the Funds and Advisors request that the Court modify the Operating Protocols in the limited and temporary way requested in this Motion.

20. The Funds and Advisors seek this relief to preserve the status quo at the CLOs while the Funds and Advisors explore replacing the Debtor as portfolio manager either

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<sup>2</sup> Section IV(B)(3)(a) (Transactions involving entities that the Debtor manages but in which the Debtor does not hold a direct or indirect interest)(Operating Requirements)(Third Party Transactions: All Stages) provides in full:

**Except (x) as set forth in (b) and (c) below and (y) for any Transaction involving a Specified Entity and the sale or purchase by such Specified Entity of an asset that is not an obligation or security issued or guaranteed by any of the Debtor, a Related Entity or a fund, account, portfolio company owned, controlled or managed by the Debtor or a Related Entity, where such Transaction is effected in compliance with the collateral management agreement to which such Specified Entity is party, any Transaction that decreases the NAV of an entity managed by the Debtor in excess of the greater of (i) 10% of NAV or (ii) \$3,000,000 requires five business days advance notice to Committee and if the Committee objects, the burden is on the Debtor to seek Court approval, which the Committee agrees may be sought on an expedited basis.**

(emphasis added). “Specified Entity” is defined in section I(K) of the Operating Protocols to include the CLOs referenced in this Motion.



consensually or through the contractual processes laid out in the relevant underlying agreements.

21. In the Disclosure Statement, the Debtor states that it has not determined if it wants to continue to serve as portfolio manager for the CLOs. The Debtor also has not sought input from the Funds and Advisers, even though the Funds are among the largest stakeholders indirectly and significantly affected by the Debtor's actions with respect to the CLOs.

22. The Advisers Act places a fiduciary duty on investment advisers comprising a duty of care and duty of loyalty. See, e.g., SEC Release No. IA-3248, "Commission Interpretation Regarding Standard of Conduct for Investment Advisers," (July 12, 2019). This means an adviser, like the Debtor, must, at all times, serve the best interest of its client and not subordinate its client's interest to its own. See id. This combination of care and loyalty obligations has been characterized as requiring the investment adviser to act in the "best interest" of its client at all times. See SEC v. Tambone, 550 F.3d 106, 146 (1st Cir. 2008) ("Section 206 imposes a fiduciary duty on investment advisers to act at all times in the best interest of the fund . . . ."); SEC v. Moran, 944 F. Supp. 286, 297 (S.D.N.Y. 1996) ("Investment advisers are entrusted with the responsibility and duty to act in the best interest of their clients.").

23. Although the Debtor's nominal "clients" are the CLOs themselves, the true parties in interest are the holders of beneficial interests in the CLOs, such as the Funds. Most or all of the other layers of CLO interests have been paid out, and the Funds hold either the majority or a substantial portion of most of the remaining CLO interests. In these circumstances, the Funds and the other preference shareholders are the parties who are economically affected by the Debtor's actions as portfolio manager.

24. The Funds and Advisors believe replacing the Debtor as portfolio manager is appropriate in light of the reduced staffing the Debtor anticipates having once the Debtor's chapter 11 plan goes effective. The Funds and Advisors also believe it is appropriate in light of the Debtor's reduced investment time horizon under the chapter 11 plan. As noted above, the Debtor intends to liquidate its investments in the next two years. The Funds, on the other hand, have a much longer investment time horizon and, as a result, have very different financial incentives with respect to their investments. The Funds and Advisors accordingly believe that the Funds and the other preference shareholders would be best served by a portfolio manager with a similar long-term perspective.

25. Upon information and belief, none of the CLOs needs liquidity at the current time, as the next quarterly waterfall payments are not due until February 2021. The Funds and Advisors accordingly submit that none of the CLOs, the other holders of preference shares and notes issued by the CLOs, or the Debtor will be harmed by the temporary restriction proposed by this Motion. Notably, the Funds and Advisors are not seeking to restrict the Debtor from performing any of its other functions for the CLOs or to modify the Debtor's compensation from the CLOs in any way.

*[Remainder of Page Intentionally Left Blank]*

**CONCLUSION**

26. For the reasons set forth above, the Funds and Advisors respectfully request that the Court grant the relief requested in the Motion and such other and further relief as the Court deems just and proper.

Dated: December 8, 2020

K&L GATES LLP

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*Counsel for Highland Capital Management Fund  
Advisors, L.P., NexPoint Advisors, L.P.,  
Highland Income Fund, NexPoint Strategic  
Opportunities Fund, and NexPoint Capital, Inc.*

**CERTIFICATE OF SERVICE**

I hereby certify that on December 8, 2020, I caused the foregoing document to be served via first class United States mail, postage prepaid and/or electronic email through the Court's CM/ECF system to the parties that consented to such service, as each are listed in the debtor's service list filed at docket entry 1442, Exhibits A and B.

This the 8th day of December, 2020

/s/ Artoush Varshosaz  
Artoush Varshosaz

**CERTIFICATE OF CONFERENCE**

I hereby certify that on December 7, 2020, I conferred with Mr. Greg Demo, counsel for the Debtors, regarding the relief requested in the motion. Mr. Demo informed me that the Debtors do not consent to the relief sought in the motion.

This the 8th day of December, 2020

/s/ James A. Wright III  
James A. Wright III

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

	)	
In re:	)	Chapter 11
	)	
HIGHLAND CAPITAL MANAGEMENT, L.P.	)	Case No. 19-34054 (SGJ11)
	)	
Debtors.	)	(Jointly Administered)
	)	
	)	

**DECLARATION OF DUSTIN NORRIS**

I, Dustin Norris, hereby declare pursuant to 28 U.S.C. § 1746, that the following is true and correct.

1. I am the Executive Vice President of NexPoint Advisors, L.P. (“**NexPoint**”).
2. I submit this Declaration based on my personal knowledge and information supplied to me by other members of NexPoint’s management. I submit this Declaration in support of the Motion for Order Imposing Temporary Restrictions on Debtor’s Ability, as Portfolio Manager, to Initiate Sales by Non-Debtor CLO Vehicles (the “Motion”) by NexPoint, Highland Capital Management Fund Advisors, L.P. (“**HCMFA**”, and together with NexPoint, the “**Advisors**”), Highland Income Fund, NexPoint Strategic Opportunities Fund, and NexPoint Capital, Inc. (together, the “**Funds**”).
3. The Motion concerns the following non-debtor investment vehicles: Aberdeen Loan Funding, Ltd., Brentwood CLO, Ltd., Eastland CLO, Ltd., Gleneagles CLO, Ltd., Grayson CLO, Ltd., Greenbriar CLO, Ltd., Jasper CLO, Ltd., Liberty CLO, Ltd., Red River CLO, Ltd., Rockwall CDO, Ltd., Rockwall CDO II Ltd., Southfork CLO, Ltd., Stratford CLO Ltd., Loan Funding VII, LLC, and Westchester CLO, Ltd. (collectively, the “**CLOs**”).

4. The Funds each hold interests in the CLOs.

5. The CLOs are securitization vehicles formed to acquire and hold pools of debt obligations. They also issued various tranches of notes and preference shares, which are intended to be repaid from proceeds of the subject CLO's pool of debt obligations. The notes issued by the CLOs are paid according to a contractual waterfall, with the value remaining in the CLO after the notes are fully paid flowing to the holders of the preference shares.

6. The CLOs were created many years ago. Most of the CLOs are, at this point, past their reinvestment period and have paid off all the tranches of notes or, in a few instances, all but the last and most junior tranche. Accordingly, most of the economic value remaining in the CLOs, and all of the upside, belongs to the holders of the preference shares. The repayment status of the notes in the CLOs as of November 2020 is shown on Exhibit A hereto, and the Funds' collective ownership of the preference shares is shown on Exhibit B hereto.

7. The CLOs have each separately contracted for Highland Capital Management, L.P. (the "**Debtor**") to serve as the CLO's portfolio manager. The title given to the Debtor by the CLOs varies from CLO to CLO based on the relevant agreements, but the Debtor has the same general rights and obligations for each CLO. In this capacity, the Debtor is responsible, among other things, for making decisions to sell the CLOs assets. Although the portfolio management agreements vary, the agreements generally impose a duty on the Debtor when acting as portfolio manager to maximize the value of the CLO's assets for the benefit of the CLO's noteholders and preference shareholders.

8. During the chapter 11 case, the Debtor has directed the disposition of other assets in a manner that suggests a focus on quick monetization at the expense of maximizing returns for investors and/or the estate. For example, Debtor-controlled entities sold a collective majority

interest in an unsecured term loan to OmniMax International, Inc. Other non-Debtor controlled entities, advised by the Advisors, were able to secure a substantially better price for their stake in the same asset by being willing to hold it and transacting at a later date. Given the Debtor-controlled entities large ownership in the unsecured loan, the Advisors believe the Debtor was well-positioned to realize a higher price.


9. Also, upon information and belief, the Debtor, through its wholly owned subsidiary Trussway Holdings, LLC (“**Trussway**”), consummated a sale transaction where Trussway sold a division, SSP Holdings, LLC, in which Trussway had a majority interest. Upon information and belief, the sale was conducted without a formal competitive bidding process and resulted in a loss of \$10 million, despite certain metrics of SSP Holdings, LLC having improved materially since it was acquired in 2014.

10. The Advisors did not agree with the Debtor’s decision to execute recent sales for certain of the CLOs, because the Advisors viewed those assets as having greater value if held as long-term investments. When the Advisors became aware the Debtor was considering these transactions, NexPoint requested that the Debtor not consummate the sales.

11. Upon information and belief, none of the CLOs need liquidity at the current time, as the next quarterly waterfall payments are not due until February 2021.

I declare under the penalty of perjury under the laws of the United States that the foregoing is true and correct.

Executed this 8<sup>th</sup> day of December, 2020, in Allen, Texas,

By:   
Dustin Norris

**EXHIBIT A**



**CLO Note Repayment Status<sup>1</sup>**Aberdeen Loan Funding, Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A Notes	00306LAA2	\$0
Class B Notes	00306LAB0	\$0
Class C Notes	00306LAC8	\$0
Class D Notes	00306LAD6	\$0
Class E Notes	00306MAA0	\$0
Class I Preference Shares	00306M201	\$12,000,000.00
Class II Preference Shares	00306M300	\$36,000,000.00

Brentwood CLO, Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A-1A Notes	107265AA8	\$0
Class A-1B Notes	107265AM2	\$0
Class A-2 Notes	107265AC4	\$0
Class B Notes	107265AE0	\$0
Class C Notes	107265AG5	\$0
Class D Notes	107265AK5	\$10,279,258.35
Class I Preference Shares	107264202	\$34,400,000.00
Class II Preference Shares	107264400	\$37,000,000.00

Eastland CLO, Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A-1 Notes	277345AA2	\$0
Class A-2a Notes	277345AC8	\$0
Class A-2b Notes	277345AE4	\$0
Class A-3 Notes	277345AG9	\$0
Class B Notes	277345AJ3	\$0
Class C Notes	277345AL8	\$0
Class D Notes	27734AAA1	\$3,251,287.27
Class I Preference Shares	27734A202	\$85,000,000.00
Class II Preference Shares	27734A400	\$38,500,000.00

<sup>1</sup> As of December 1, 2020.

Gleneagles CLO, Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A-1 Notes		\$0
Class A-2 Notes		\$0
Class B Notes		\$0
Class C Notes		\$0
Class D Notes		\$0
Class 1 Combination Notes		\$0
Class 2 Combination Notes		\$0
Preference Shares	37866PAB5 & G39165AA6	\$91,000,000.00

Grayson CLO, Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A-1a Notes	389669AA0	\$0
Class A-1b Notes	389669AB8	\$0
Class A-2 Notes	389669AC6	\$0
Class B Notes	389669AD4	\$0
Class C	389669AE2	\$0
Class D	389668AA2	\$9,011,534.74
Class I Preference Shares	389669203	\$52,500,000.00
Class II Preference Shares	389669302	\$75,000,000.00

Greenbriar CLO, Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A Notes	393647AA0	\$0
Class B Notes	393647AB8	\$0
Class C Notes	393647AC6	\$0
Class D Notes	393647AD4	\$0
Class E Notes	39364PAA0	\$0
Class I Preference Shares	39364P201	\$20,000,000.00
Class II Preference Shares	39364P300	\$60,000,000.00

Jasper CLO, Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A Notes		\$0
Class B Notes		\$0
Class C Notes		\$0
Class D-1 Notes		\$0
Class D-2 Notes		\$0
Preference Shares	471315200	\$70,000,000.00

Liberty CLO, Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A-1a Notes		\$0
Class A-1b Notes		\$0
Class A-1c Notes		\$0
Class A-2 Notes		\$0
Class A-3 Notes		\$0
Class A-4 Notes		\$0
Class B Notes		\$0
Class C Notes		\$0
Class Q-1 Notes		\$0
Class P-1 Notes		\$0
Class E Certificates	EP0175232 & 530360205	\$94,000,000.00

Red River CLO, Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A Notes	75686VAA2	\$0
Class B Notes	75686VAB0	\$0
Class C Notes	75686VAC8	\$0
Class D Notes	75686VAD2	\$0
Class E Notes	75686XAA8	\$0
Class I Preference Shares	75686X209	\$36,000,000.00
Class II Preference Shares	75686X308	\$45,000,000.00

Rockwall CDO, Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A-1LA Notes	774262AA7	\$0
Class A-1LB Notes	774262AB5	\$0
Class A-2L Notes	774262AC3	\$0
Class A-3L Notes	774262AD1	\$0
Class A-4L Notes	774262AE9	\$0
Class B-1L Notes	774262AF6	\$0
Class X Notes	774262AG4	\$0
Class I Preference Shares	774272207	\$33,200,000.00
Class II Preference Shares	774261127	\$45,000,000.00

Rockwall CDO II Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A-1LA Notes	77426NAA1	\$0
Class A-1LB Notes	77426NAB9	\$0
Class A-2L Notes	77426NAC7	\$0
Class A-3L Notes	77426NAD5	\$0
Class B-1L Notes	77426NAE3	\$0
Class B-2L Notes	77426RAA2	\$9,838,508.11
Class I Preference Shares	77426R203	\$42,200,000.00
Class II Preference Shares	77426R401	\$44,000,000.00

Southfork CLO, Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A-1a Notes		\$0
Class A-1b Notes		\$0
Class A-1g Notes		\$0
Class A-2 Notes		\$0
Class A-3a Notes		\$0
Class B Notes		\$0
Class C Notes		\$0
Preference Shares	84427P202	\$80,200,000.00
Class I Composite Note		\$2,000,000.00

Stratford CLO Ltd.

<b><u>Security</u></b>	<b><u>CUSIP</u></b>	<b><u>Remaining Balance</u></b>
Class A-1 Notes	86280AAA5	\$0
Class A-2 Notes	86280AAC1	\$0
Class B Notes	86280AAD9	\$0
Class C Notes	86280AAE7	\$0
Class D Notes	86280AAF4	\$0
Class E Notes	86280AAG2	\$0
Class I Preference Shares	86280A202	\$17,500,000.00
Class II Preference Shares	86280A301	\$45,500,000.00

Loan Funding VII, LLC (aka Valhalla)

<u>Security</u>	<u>CUSIP</u>	<u>Remaining Balance</u>
Class A-1-A Notes		
Class A-2 Notes		
Class B Notes		
Class C-1 Notes		
Class C-2 Notes		
Class I Preference Shares	91914QAA4	\$82,000,000.00

Westchester CLO, Ltd.

<u>Security</u>	<u>CUSIP</u>	<u>Remaining Balance</u>
Class A-1-A Notes	95736XAA6	\$0
Class A-1-B Notes	95736XAB4	\$0
Class B Notes	95736XAD0	\$0
Class C Notes	95736XAE8	\$0
Class D Notes	95736XAF5	\$0
Class E Notes	95736XAG3	\$9,141,575.05
Class I Preference Shares	95736T206	\$80,000,000.00

**EXHIBIT B**

**Holdings of Preference Shares<sup>1</sup> in CLOs**

<b><u>CLO</u></b>	<b><u>HIF</u></b>	<b><u>NSOF</u></b>	<b><u>NC</u></b>	<b><u>Total</u></b>
Aberdeen	0%	30.21%	0%	<b>30.21%</b>
Brentwood	0%	40.06%	0%	<b>40.06%</b>
Eastland	31.16%	10.53%	0%	<b>41.69%</b>
Gleneagles	9.74%	8.52%	0%	<b>18.26%</b>
Grayson	49.10%	10.75%	0.63%	<b>60.48%</b>
Greenbriar	0%	53.44%	0%	<b>53.44%</b>
Jasper	0%	17.86%	0%	<b>17.86%</b>
Liberty	0%	10.64%	0%	<b>10.64%</b>
Red River	0%	10.49%	0%	<b>10.49%</b>
Rockwall	6.14%	19.57%	0%	<b>25.71%</b>
Rockwall II	14.56%	5.65%	0%	<b>20.21%</b>
Southfork	0%	7.30%	0%	<b>7.30%</b>
Stratford	0%	69.05%	0%	<b>69.05%</b>
Loan Funding VII (aka Valhalla)	0%	1.83%	0%	<b>1.83%</b>
Westchester	0%	44.38%	0%	<b>44.38%</b>

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<sup>1</sup> Class E Certificates for Liberty CLO, Ltd.

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

_____	)	
In re:	)	Chapter 11
	)	
HIGHLAND CAPITAL MANAGEMENT, L.P.	)	Case No. 19-34054 (SGJ11)
	)	
Debtors.	)	(Jointly Administered)
	)	
_____	)	

**ORDER GRANTING MOTION FOR ORDER IMPOSING TEMPORARY  
RESTRICTIONS ON DEBTOR’S ABILITY, AS PORTFOLIO  
MANAGER, TO INITIATE SALES BY NON-DEBTOR CLO VEHICLES**

Upon the Motion (the “**Motion**”),<sup>1</sup> filed by Highland Capital Management Fund Advisors, L.P. (“**HCMFA**”) and NexPoint Advisors, L.P. (“**NexPoint**,” and together with HCMFA, the “**Advisors**”), and Highland Income Fund, NexPoint Strategic Opportunities Fund, and NexPoint Capital, Inc. (together, the “**Funds**”), seeking an order, pursuant to sections 105(a), 363, and 1107 of the Bankruptcy Code, imposing temporary restrictions on the Debtor’s

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<sup>1</sup> Capitalized terms used but not otherwise defined herein shall have the meanings set forth in the Motion.



ability to initiate sales as portfolio manager (or other similar capacity) for certain non-debtor investment

vehicles (the “CLOs”); and upon the Declaration of Dustin Norris (the “**Declaration**”); and the Court, having reviewed the Motion and the Declaration; and due and sufficient notice of the Motion having been given; and it appearing that no other or further notice need be provided; and upon the record before the Court; and a hearing having been held on the Motion; and it appearing to the Court that good cause exists to grant the relief requested by the Motion;

IT IS HEREBY ORDERED THAT:

1. The Motion is GRANTED as set forth herein.
2. For a period of thirty days, commencing on the date hereof, the Debtor, in its capacity as portfolio manager or such other similar role with respect to the CLOs, is hereby prohibited from causing the CLOs to engage in any asset sales until January \_\_\_, 2021.
3. The Court shall retain jurisdiction over all matters involving the enforcement, implementation and interpretation of this Order.

### END OF ORDER ###

Submitted by:

K&L Gates LLP

/s/ Artoush Varshosaz

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*Counsel for Highland Capital Management Fund Advisors, L.P.,  
NexPoint Advisors, L.P., Highland Income Fund, NexPoint  
Strategic Opportunities Fund, and NexPoint Capital, Inc.*

## EXHIBIT 5

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
 ) Chapter 11  
 )  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) Wednesday, December 16, 2020  
 ) 1:30 p.m. Docket  
Debtor. )  
 ) - MOTION FOR ORDER IMPOSING  
 ) TEMPORARY RESTRICTIONS [1528]  
 ) - DEBTOR'S EMERGENCY MOTION TO  
 ) QUASH SUBPOENA AND FOR ENTRY  
 ) OF PROTECTIVE ORDER [1564,  
 ) 1565]  
 ) - JAMES DONDERO'S MOTION FOR  
 ) ENTRY OF ORDER REQUIRING  
 ) NOTICE AND HEARING [1439]  
 )

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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1                   DALLAS, TEXAS - DECEMBER 16, 2020 - 1:35 P.M.

2                   THE COURT: All right. This is Judge Jernigan. We  
3 have settings in Highland. We have -- I guess the very first  
4 thing that we had set today was a motion of Dondero, Mr.  
5 Dondero wanting some sort of revised procedures for "future  
6 estate transactions occurring outside the ordinary course of  
7 business." Then, related to that, we received the other day  
8 -- I'm not showing it on the calendar, I'm not sure if that  
9 means it's moot now or not, but we had a motion for protective  
10 order and a motion to quash with regard to certain depositions  
11 that Mr. Dondero wanted in connection with his motion. The  
12 Debtor filed that motion to quash. It was to quash a  
13 deposition of Mr. Dubel, Mr. Nelms, Mr. Sevilla, and Mr.  
14 Caruso. And then we have the CLO Motion, what I'm calling the  
15 CLO Motion, of --

16                   (Interruption.)

17                   THE COURT: Okay. Let's --

18                   MR. POMERANTZ: Your Honor, this is Jeff Pomerantz.  
19 The first two motions have been resolved. And after Your  
20 Honor takes appearances, I'm happy to inform the Court of the  
21 proposed resolution, and there's an agreed order that we would  
22 upload after the hearing.

23                   THE COURT: Okay. Well, that is certainly music to  
24 my ears. All right. So I was just trying to lay out the  
25 program for what I thought was set, potentially three motions,

1 one of which was a deposition dispute.

2 All right. So let's go ahead and get appearances. Mr.  
3 Pomerantz, you're obviously appearing for the Debtor team.

4 MR. POMERANTZ: Yes. Good morning, Your Honor. Or  
5 good afternoon, Your Honor. Jeff Pomerantz; Pachulski Stang  
6 Ziehl & Jones. Also on the video with me today are John  
7 Morris and Greg Demo. They will be handling the CLO Motion,  
8 and I will be reporting to the Court on the resolution of Mr.  
9 Dondero's motion and our corollary discovery motions.

10 THE COURT: Okay. All right. Well, why don't I take  
11 an appearance from Mr. Dondero next. Mr. Lynn, I see you  
12 there.

13 MR. LYNN: Yes, Your Honor. I am here with Bryan  
14 Assink, who will replace me after the preliminaries when our  
15 business is done. Other than concurring with Mr. Pomerantz, I  
16 wanted to advise Your Honor that in the last 30 minutes we  
17 filed an additional motion where we're seeking a clarification  
18 with respect to the temporary restraining order that the Court  
19 entered last week.

20 THE COURT: All right. Well, I did see an email from  
21 my courtroom deputy right before walking in about that motion,  
22 and so that's why I was a little surprised and said "Music to  
23 my ears" that there was an agreed order on the Dondero  
24 motions. But I'll get the details --

25 MR. LYNN: Well, we're --

5

1 THE COURT: I'll get the details about that in a  
2 minute. Let me go ahead and get the other appearances.

3 For the Movants on what I've called the CLO Motion, who do  
4 we have appearing?

5 MR. WRIGHT: Good afternoon, Your Honor. It's James  
6 Wright of K&L Gates for the -- I guess I'll call them the  
7 Movant for this motion.

8 THE COURT: Yes. Sometimes you're referred to as the  
9 Advisors and the Funds and -- but Movants on Docket Entry  
10 1528.

11 All right. For the Committee, I know you have weighed in  
12 on a couple of these motions. Who do we have?

13 MR. CLEMENTE: Good afternoon, Your Honor. Matt  
14 Clemente with Sidley Austin on behalf of the Committee.

15 THE COURT: All right. Well, we have a lot of folks  
16 on the phone. I think I've covered everybody who filed a  
17 pleading for today. Is there anyone else who would like to  
18 appear? I'd really like to restrict it only to those who have  
19 filed pleadings today.

20 MS. MATSUMURA: This is Rebecca Matsumura from King &  
21 Spalding representing Highland CLO Funding, Ltd. I don't  
22 expect I'll be weighing in today, but there are a couple  
23 issues that I may say a sentence on, so I want to go ahead and  
24 make my appearance now.

25 THE COURT: All right. Thank you. Anyone else?



1 MR. BAIN: Yes, Your Honor. Joseph Bain; Jones  
2 Walker; on behalf of the CLO Issuers.

3 THE COURT: All right.

4 MR. BAIN: And Your Honor, if we may make certain  
5 comments at the requisite time, we'd appreciate it.

6 THE COURT: All right. Thank you. Anyone else?

7 All right. Well, Mr. Pomerantz, let's hear about the  
8 agreements you have on the Dondero-related motions.

9 MR. POMERANTZ: Happy to, Your Honor. And yes, Mr.  
10 Lynn is correct, we saw also an emergency motion that came  
11 through that I'll have a couple of comments at the end of my  
12 presentation.

13 So, as I mentioned before, Your Honor, I'm pleased to  
14 report that with respect to the two motions that Your Honor  
15 scheduled for today's hearing, we have an agreement with Mr.  
16 Dondero. One was the motion of Mr. Dondero requiring  
17 transactions out of the ordinary course to be brought before  
18 this Court. The second was the Debtor's motion to quash a  
19 series of subpoenas that had been issued in the last two days,  
20 requiring board members and others to testify.

21 As part of the agreement, we have agreed with Mr. Dondero  
22 that his motion, which is presently set for today, shall be  
23 continued to January 4th, which is the same date set as the  
24 continued hearing on the preliminary injunction relating to  
25 the TRO that Your Honor had entered last week.

1 As part of that agreement, the Debtor has agreed that it  
2 will provide Mr. Dondero with three business days' notice  
3 before selling any non-security assets from any managed funds  
4 accounts through and including January 13th, which is the date  
5 set for confirmation.

6 While, as the Court is aware, the Debtor doesn't believe  
7 that any notice, opportunity for hearing, or an order from the  
8 Court is required in connection with such transactions, as the  
9 Debtor does not have any current plans to sell non-security  
10 assets from managed funds before confirmation, it was willing  
11 to agree to the notice requirement as essentially a way of  
12 resolving the motion before Your Honor today and continuing  
13 until the 4th.

14 As part of the agreement as well, Your Honor, the parties  
15 have agreed that there will be no further discovery in  
16 connection with the motion that is set. That'll be no  
17 additional discovery by Mr. Dondero, so he is withdrawing the  
18 subpoenas as it relates to this motion, and there will be no  
19 further discovery as -- by the Debtor. As Your Honor, I  
20 think, is aware, there were depositions conducted of both Mr.  
21 Seery and Mr. Dondero on Monday in connection with this  
22 motion, but the discovery will not happen over the next couple  
23 of weeks.

24 Mr. Dondero wanted to make sure, and the Debtor didn't  
25 have any opposition, that that agreement with respect to no

1 discovery only relates to the pending motion before the Court.  
2 And in connection with any other matters relating to this  
3 bankruptcy case, Mr. Dondero would reserve the right to pursue  
4 discovery, and of course the Debtors would reserve the right  
5 to challenge discovery if we believed it was inappropriate or  
6 unduly burdensome.

7 With respect to the motion that was just filed, Your  
8 Honor, we had a chance to briefly review it. We haven't had a  
9 chance to discuss it with the board. In any event, we don't  
10 think there's an emergency. Mr. Dondero wants the opportunity  
11 to approach and communicate with the board. I've told Mr.  
12 Lynn that communications regarding the plan are to go through  
13 Mr. Seery. Mr. Seery is the Debtor's chief executive officer.  
14 He's the chief restructuring officer. And at this point, the  
15 board doesn't see a reason or have a desire to meet with Mr.  
16 Dondero to talk about his plan, but, again, would be happy to  
17 receive any written communications that Mr. Dondero has.

18 Mr. Dondero has sought to modify the TRO to allow him to  
19 speak to the board. Again, if the board agreed to speak with  
20 Mr. Dondero, that wouldn't violate the TRO, provided that  
21 counsel would be present. But at this point, the board has  
22 decided that it would be inappropriate and not a good use of  
23 anyone's time to have that communication and that Mr. Dondero  
24 should continue to communicate through Mr. Seery, the Debtor's  
25 chief executive officer.

1           If Your Honor, after reading the motion and hearing my  
2       comments, and I'm sure Judge Lynn's comments that he will make  
3       to Your Honor, Your Honor wants to set it for hearing, we  
4       would submit, Your Honor, there's no emergency and that a  
5       hearing could be set next week, but we would think Your Honor  
6       might be able to dispose of the motion just on the papers and  
7       the limited argument that would go on today.

8           THE COURT: All right.

9           MR. POMERANTZ: Thank you, Your Honor.

10          THE COURT: All right. Mr. Lynn, first, could you  
11       confirm the terms of the agreed order that Mr. Pomerantz just  
12       announced are consistent with what you and your client  
13       believed was negotiated?

14          THE CLERK: He's on mute.

15          THE COURT: You're on mute, sir.

16          MR. LYNN: Mr. Pomerantz has correctly stated the  
17       agreement of the parties. I am pleased to advise Your Honor  
18       that I expect that we will withdraw the motion that is  
19       presently pending to be heard on January 4th, since all we  
20       were asking for was notice until confirmation date. If those  
21       sales are going to take place before then, we don't have a  
22       problem any longer with the pre-confirmation activity of Mr.  
23       Seery.

24          With regard to the motion that we filed requesting that  
25       the temporary restraining order be modified, we would point

10

1 out, respectfully, that the independent board is the board of  
2 directors of Strand Advisors. Strand Advisors belongs to Mr.  
3 Dondero. It is not unreasonable for the sole stockholder of  
4 Strand Advisors to ask the board questions or present thoughts  
5 to the board or ask its advice. Mr. Seery, on the other hand,  
6 while being a member of the board of Strand, is the chief  
7 executive officer and the chief restructuring officer of  
8 Highland, which is not the same as Strand.

9 Furthermore, Your Honor, Mr. Dondero has been attempting  
10 for several months to negotiate an arrangement by which the  
11 Debtor can continue as a going concern. It is his desire to  
12 discuss further with the board as a whole what he can do in  
13 that regard. I think the Court, by directing him originally  
14 to participate in the mediation that took place in September,  
15 expected him to do so. He has attempted to do so. And while  
16 he has not gotten a response from the Creditors' Committee  
17 that is definitive, he has at least caught the interest of Mr.  
18 Seery, though that interest may have died for a variety of  
19 reasons in recent weeks.

20 And by the way, next week is fine with us. We're not in a  
21 hurry beyond that if the Court feels further discussion would  
22 be useful.

23 MR. POMERANTZ: Your Honor, just a couple of points  
24 in response.

25 Mr. Dondero has the right to request an audience with the

11

1 board. He has requested the audience with the board. The  
2 board has considered it and decided not to communicate in that  
3 fashion with Mr. Dondero at this time. There is nothing that  
4 Your Honor can do in the TRO that would change that, other  
5 than ordering the board to speak with Mr. Dondero, which I  
6 highly doubt Your Honor would do.

7 Having said that, this board in general and Mr. Seery in  
8 particular have been very supportive of an overall resolution  
9 to this case, not only with the creditors, but with Mr.  
10 Dondero. Mr. Seery has spent tens if not hundreds of hours  
11 over the last several months working with Mr. Dondero to try  
12 to get him in a position to present something that would have  
13 traction with the Unsecured Creditors. Unfortunately, that  
14 hasn't occurred. We understand there have been communications  
15 between Mr. Lynn and Mr. Clemente. And if there is any hope  
16 of a plan and any traction with the creditors, this Debtor in  
17 general and Mr. Seery in particular stands ready, willing, and  
18 able to do anything within the Debtor's power to help that  
19 out.

20 So, it's not really the Debtor standing in the way. It's  
21 an economic agreement ultimately that needs to be reached with  
22 Mr. Clemente and his constituents and Mr. Lynn. And if that  
23 can be reached, we will be the first to jump on that bandwagon  
24 and do everything humanly possible to have that occur.

25 Thank you, Your Honor.

12

1 THE COURT: All right. Well, again, I've not read  
2 the motion. I've just seen an email that I have this motion.  
3 I'm a little bit confused. I don't want to spend too long on  
4 this because we have another motion to get to. But I'm a  
5 little bit confused on how Dondero wants the TRO to be  
6 modified. If he has the right already to request an audience  
7 of the board, what is it that is problematic about the TRO  
8 that he wants modified?

9 THE CLERK: He's on mute.

10 THE COURT: You're on mute.

11 MR. LYNN: Sorry, Your Honor. As I told you before,  
12 you must forgive me, my command of technology is not great.

13 In response, I would say that I question whether it is  
14 appropriate, in advance of a meeting with the board of his  
15 company, that what he wants to talk about should be screened.  
16 And that is what has occurred in our effort to meet by  
17 telephone with the board.

18 Any such meeting would, of course, be subject to the  
19 restraints that are included in the temporary restraining  
20 order, in that both Mr. Pomerantz or his designee and I would  
21 participate in any such discussion. I respectfully submit  
22 Strand is his. Nobody may like that, but it is his, and he  
23 ought to be able to talk to his own board.

24 THE COURT: Is this about having a conversation  
25 without the Committee's involvement? I just don't -- hmm. I

13

1 just need to see the motion.

2 Mr. Clemente, anything you want to add at this juncture?  
3 Have you even reviewed the motion yet?

4 MR. CLEMENTE: Your Honor, I apologize. I haven't  
5 actually even seen the motion. And so I have no comment on  
6 it, Your Honor. I apologize for not having been able to look  
7 at it.

8 THE COURT: Okay. Well, what about the agreed order  
9 that's been announced? Any comment on that?

10 MR. CLEMENTE: Your Honor, we support the resolution  
11 that Mr. Pomerantz announced on the record.

12 THE COURT: Okay. All right. Well, I assume there's  
13 nothing further, then, on the Dondero motions that were  
14 scheduled today?

15 All right. So I will happily accept the agreed order that  
16 has been announced. For now, we will continue the Dondero  
17 motion that was Docket Entry No. 1439 to January 4th, when the  
18 preliminary injunction hearing is set. And we -- I understand  
19 there are going to be no more discovery requests in connection  
20 with these matters that were set today.

21 And I will review the motion that Mr. Dondero has filed  
22 shortly before today's hearing in chambers later, and I will  
23 have my courtroom deputy communicate to the lawyers whether I  
24 see fit to set it for an emergency hearing next week or rule  
25 on the pleadings or set it for January 4th. Those are, I



14

1 guess, the three possibilities I can think of that I might  
2 decide upon.

3 So, again, I'm not making any ruling at all on a motion I  
4 haven't read yet. So I'll -- the courtroom deputy will let  
5 you all know, if not later today, tomorrow. Probably  
6 tomorrow, because I have a confirmation hearing set later  
7 today in another case.

8 All right. So, thank you all for working these issues  
9 out. And Mr. Pomerantz, Mr. Dondero -- or, excuse me, Mr.  
10 Lynn, anything further on the Dondero disputes?

11 MR. POMERANTZ: Nothing from the Debtor, Your Honor.

12 MR. LYNN: Your Honor, nothing from Mr. Dondero. May  
13 I be excused?

14 THE COURT: Is anyone anticipating needing Mr.  
15 Dondero's counsel for the other matter? All right. If not,  
16 then I certainly have no problem with you dropping off the  
17 line, Mr. Lynn. Thank you.

18 MR. LYNN: Thank you, Your Honor.

19 THE COURT: Okay. All right. So let's turn next to  
20 the CLO Motion. I take it there are no agreements on this  
21 one?

22 MR. POMERANTZ: There are not, Your Honor.

23 MR. WRIGHT: There are not, Your Honor. I can  
24 confirm that.

25 THE COURT: All right. Mr. Wright, do you have

15

1 anything you want to say as far as an opening statement before  
2 we go to the evidence?

3 MR. WRIGHT: I don't, Your Honor. My intention, if  
4 it's okay with you, you asked me to bring a witness, so I do  
5 have Mr. Norris from my client, and I was going to just remind  
6 the Court who I am and state the name of all of my Movants,  
7 and then I was going to move directly to put him on the stand  
8 and go through a brief direct.

9 THE COURT: All right. I think I heard Mr. Morris is  
10 going to handle this phase of the hearing.

11 MR. DEMO: And Your Honor, this is Greg Demo from  
12 Pachulski on behalf of the Debtor.

13 THE COURT: Oh, okay.

14 MR. DEMO: We would like to make a brief opening  
15 statement before we have witnesses, if that's all right with  
16 Your Honor.

17 THE COURT: All right. I'm fine with that. So, --

18 MR. DEMO: All right.

19 THE COURT: -- go ahead.

20 MR. DEMO: All right. Well, thank you, Your Honor.  
21 Again, Greg Demo; Pachulski Stang; on behalf of the Debtor.

22 We are here today on what really amounts to the third of  
23 three motions that deal with Mr. Dondero's attempts, either  
24 directly or through a proxy, to transfer control away from the  
25 Debtor and back to Mr. Dondero.

1 The current motion is filed by NexPoint Capital and  
2 Highland Capital Management Fund Advisors and three of their  
3 managed funds: Highland Income Fund, NexPoint Capital, and  
4 NexPoint Strategic Opportunities Funds.

5 Mr. Dondero owns and controls NexPoint Capital and  
6 Highland Capital Management Fund Advisors. While both  
7 NexPoint Capital and Highland Capital Management Fund Advisors  
8 are governed by boards, the boards have no investment  
9 authority with respect to the funds they manage, nor was the  
10 boards' approval necessary to file the motion, or obtained.

11 Mr. Dondero is the sole portfolio manager for NexPoint  
12 Strategic Opportunities Fund and Highland Income Fund. Mr.  
13 Dondero is one of three portfolio managers for NexPoint  
14 Capital. Mr. Dondero's decisions are not subject to  
15 oversight.

16 The Movants disclosed these facts in their recent SEC  
17 filings, and there can be no dispute that Mr. Dondero is the  
18 controlling figure behind the Movants in the relief being  
19 sought in the motion which seeks to impede the Debtor's  
20 efforts to exercise its rights as a CLO manager.

21 The fact that this motion was even filed is quite  
22 surprising, since on December 7th the Debtor filed a complaint  
23 and TRO based upon Mr. Dondero's unlawful efforts to frustrate  
24 the Debtor's efforts to sell assets from the very CLOs that  
25 are the subject of this motion.

1 The Court granted the TRO on December 10th. Mr. Dondero  
2 also filed a motion seeking similar relief in November, which  
3 has now been adjourned to January 4th.

4 The Movants are essentially now seeking an order from this  
5 Court enjoining the Debtor from exercising its rights as a CLO  
6 manager and requiring the Debtor to seek the Movants' and Mr.  
7 Dondero's permission to fulfill its obligations as a manager  
8 for the CLOs.

9 The Movants, however, do not come right out and say this,  
10 and instead couch the motion as seeking to simply pause the  
11 CLOs' asset sales while the Movants and the Debtor engage in  
12 discussions regarding the future of the CLOs' management.

13 In the motion, the Movants also argue the Debtor has made  
14 decisions detrimental to the interests of the preference  
15 shareholders because the Debtor is trying to monetize its  
16 assets in a manner inconsistent with the preference shares'  
17 objectives.

18 The Movants simply mischaracterize the facts, the parties'  
19 respective rights under contracts, and the law.

20 First, to the extent the Movants hold interests, they hold  
21 only preference shares in the CLOs and are minority investors  
22 in the preference shares of 12 of the 15 CLOs at issue. In  
23 one third of the CLOs, the Movants' interests sit behind  
24 senior debt which must be paid first.

25 Notably, Your Honor, no other investors in the CLOs are

1 here or have expressed support for the Movants' position.

2 Second, the Movants simply have no right under the  
3 contracts governing the CLOs to the relief they are  
4 requesting. The CLOs are governed by a series of agreements  
5 which were agreed to long ago and dictate the rights of all  
6 investors of the CLOs. The enforceability of those agreements  
7 is relied on by all investors, not just the Movants.

8 Under these agreements, investment discretion is given to  
9 the CLOs' manager -- in this case, the Debtor -- and no  
10 investor has the right to direct the CLO manager. The manager  
11 was chosen to manage the CLOs' assets. No individual investor  
12 was chosen to manage the CLOs' assets.

13 Simply said, there will be no evidence that the Movants  
14 have the right to do what they're trying to do, and there will  
15 be no evidence that the Movants' preferences with respect to  
16 the CLOs' assets is in line with that of the other investors  
17 in the CLOs.

18 Under the relevant agreements, if an investor is not happy  
19 with a manager's performance, the investor's rights are  
20 generally limited to replacing the manager. The investors  
21 here -- excuse me, the Movants here -- have not done that and  
22 cannot do that. Under the agreements, replacement requires at  
23 least the majority of the preference shares that are not  
24 affiliates of the managers. In 12 of the 15 CLOs, the Movants  
25 hold a substantial minority interest position. They are not

1 the majority. In the three CLOs in which they are the  
2 majority, the Movants still cannot replace the Debtor as the  
3 investment manager because they are the Debtor's affiliates.

4 It is indisputable that, prior to January 9th, when Mr.  
5 Dondero was removed from control of the Debtor, that the  
6 Debtor, NexPoint Advisors, Highland Capital Management Fund  
7 Advisors, and the three funds were the Debtor's affiliates  
8 because of Mr. Dondero's common control.

9 After January 9th, where the Court removed Mr. Dondero  
10 from control of the Debtor, the Debtor is arguably, under the  
11 documents, not an affiliate. However, Your Honor, the Movants  
12 have disclosed in their recent proxy statements filed in 2020  
13 that they still consider themselves the Debtor's affiliate,  
14 and they should be bound by that statement. The Movants, by  
15 virtue of Mr. Dondero's being removed from control of the  
16 Debtor, should not be able to use that removal to reassert  
17 control over the CLOs that were taken away from Mr. Dondero  
18 when he was removed in January 2020.

19 The Debtor believes that additional briefing may be needed  
20 on this issue, and that a ruling specifically on this issue  
21 and the parties' relative rights under the CLO management  
22 agreements may be needed. The Debtor reserves its right to  
23 brief this issue and to bring it before this Court, either as  
24 a declaratory judgment or any other procedurally-appropriate  
25 motion.

1           Because the Debtor -- excuse me. The Movants have no  
2 right to the relief requested. They argue that the relief is  
3 justified because of the mismatch between the investors'  
4 timelines and the Movants'. This is not true. The Movants  
5 cite to three transactions to justify their statement in the  
6 motion: SSP, OmniMax, and certain recent transactions.

7           The recent transactions were the attempted sales of two  
8 public equities immediately before Thanksgiving that Mr.  
9 Dondero interfered with. You'll hear testimony from Mr. Seery  
10 about each of these transactions and how each was in the best  
11 interest of the CLOs.

12           First, SSP. SSP is a steel business that was suffering  
13 for a number of reasons. The Debtor's investment team  
14 believed SSP should be sold since 2019. The Debtor received  
15 multiple offers for SSP, the Debtor evaluated these offers,  
16 and the Debtor choose the one that was the best. The SSP sale  
17 closed in early November.

18           Notably, Your Honor, none of the CLOs held an equity  
19 interest in SSP, its parent, or in Trussway. Instead, they  
20 held debt, and they got exactly what they bargained for,  
21 repayment of their debt obligations in full.

22           OmniMax, Your Honor, is the second one. It is a  
23 fabricator of building materials. The CLOs and the Movants  
24 held an interest in OmniMax debt which they have been trying  
25 to refinance or equitize since 2019. That deal was intended

1 to include the Movants, but instead of working with the  
2 Debtor, Mr. Dondero held out and used the threat of litigation  
3 against OmniMax to secure a higher price for the Movants, to  
4 the detriment of the CLOs.

5 As Mr. Seery will testify, these two transactions were all  
6 about maximizing value and have nothing to do with investment  
7 timelines.

8 Finally, Your Honor, the Movants reference the  
9 Thanksgiving transactions. These transactions were discussed  
10 in the context of Mr. Dondero's TRO. Mr. Seery directed  
11 Debtor personnel, on the advice of his investment team, to  
12 sell these securities. Mr. Dondero blocked those trades. Now  
13 the Movants argue that the reason those trades were blocked  
14 was because of a mismatch between the Movants' and the  
15 Debtor's investment timelines. That is not the case. Mr.  
16 Seery will testify as to these trades. The Debtor is an  
17 investment manager and appreciates that its decisions with  
18 respect to how it manages its assets are -- is a judgment  
19 call. The evidence, however, will show that the Debtor at all  
20 times exercised that judgment in good faith based on all  
21 available information.

22 The Movants may disagree with the Debtor's judgment, Your  
23 Honor, but that is irrelevant. The Movants have no right to  
24 interfere with the Debtor's management of the CLOs. There is  
25 simply no statutory or contractual basis for this, not under



1 Section 363 and not under the CLO agreements.

2 Finally, Your Honor, -- I guess not finally. There's one  
3 more point I want to make. But Your Honor, this -- what we're  
4 here on today is notably similar to the Acis bankruptcy that  
5 Your Honor noted last time we were here last week. In that  
6 bankruptcy, HCLOF tried to direct the collateral manager to  
7 take certain actions that HCLOF thought were in the best  
8 interest of the CLOs. In this case, the Movants, through Mr.  
9 Dondero, are trying to file an action that functionally seeks  
10 to direct the Debtor to take interests that the Movants  
11 believe are in their best interest. There is substantial  
12 overlap between the litigation in Acis and the litigation  
13 here.

14 Finally, Your Honor, the Debtor has been in discussions  
15 with the CLOs' counsel on this issue. And the Debtor has been  
16 informed that the CLOs' position is that the Debtor's ability  
17 to operate under the management agreements should not be  
18 interfered with, not by the Movants or not by any other party.

19 Thank you, Your Honor. With that, I will turn it over to  
20 Mr. Norris. Or, I'm sorry, Mr. Wright.

21 THE COURT: All right. Mr. Wright, you may call your  
22 witness.

23 MR. WRIGHT: All right, Your Honor. Dustin Norris  
24 should be -- should be dialed in and should be available on  
25 screens.

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1 THE COURT: Okay. I'm going to --

2 MR. WRIGHT: I'll pause and have him confirm that.

3 THE COURT: I'm going to ask you, Mr. Wright, to  
4 speak up or closer to your device. I didn't hear the name of  
5 your witness.

6 MR. WRIGHT: Sure. Sorry. It's Dustin Norris. I --  
7 last time, you were having trouble hearing me, and so I'm  
8 trying a different device this time. I actually followed the  
9 instructions that I found very helpful, so I'm trying my phone  
10 in hopes that it will work better.

11 THE COURT: All right.

12 MR. WRIGHT: But, yeah, it's Dustin Norris. D-U-S-T-  
13 I-N, N-O-R-R -- N-O-R-R-I-S.

14 THE COURT: All right. Mr. Norris, can you say  
15 "Testing one two" so we pick up your video?

16 MR. NORRIS: Testing one two.

17 THE COURT: All right.

18 MR. NORRIS: Testing one two.

19 THE COURT: All right. Please raise your right hand.

20 DUSTIN NORRIS, MOVANTS' WITNESS, SWORN

21 THE COURT: All right. Mr. Wright, you may proceed.

22 MR. WRIGHT: Thank you, Your Honor.

23 DIRECT EXAMINATION

24 BY MR. WRIGHT:

25 Q Mr. Norris, you're employed by NexPoint Advisors?

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1 A I am. That's correct.

2 Q And what is your title and role there?

3 A Yeah. I am the executive vice president of NexPoint  
4 Advisors. In that role, I oversee business development,  
5 marketing, sales, investor relations. And as far as the funds  
6 advised by the advisor, I'm the liaison with the independent  
7 board on the business side.

8 Q Thank you. Do you also have a role for Highland Capital  
9 Management Fund Advisors?

10 A I do. I'm also the same executive vice president and  
11 fulfill that same role as it pertains to business development,  
12 sales, investor relations. And in both, I'm also working on  
13 product development. So, launching, developing new products  
14 and investment funds.

15 Q Do you also have a role for Highland Income Fund, NexPoint  
16 Strategic Opportunities Fund, and NexPoint Capital, Inc.?

17 A I do. I'm also executive vice president for each of those  
18 funds.

19 Q Thank you. Have you ever served on the boards of these  
20 three funds?

21 A I have. I've served as the interested trustee, sole  
22 interested trustee for each of these funds. I'm no longer the  
23 board member or interested trustee, but still serve as an  
24 officer, executive vice president, for each fund.

25 Q At times, I'm going to refer to NexPoint Advisors, LP and

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1 Highland Capital Management Fund Advisors, LP simply as the  
2 Advisors, to avoid having to keep saying their long names.  
3 And similarly with the three funds that are part of the  
4 motion, I may just call them the Funds.

5 Can you explain the relationship between the Advisors and  
6 the Funds, briefly?

7 A Yeah. So, each of these are investment companies that are  
8 registered under the Investment Company Act of 1940. So, with  
9 that comes a unique relationship between an investment advisor  
10 and the funds themselves. The Funds don't have employees.  
11 They rely on the investment advisor and investment advisor  
12 employees. And between the Funds and the Advisors is an  
13 investment advisory agreement. And the Funds themselves are  
14 also overseen by an independent board, and that's by statute  
15 by the 1940 Act.

16 Q Okay. And just to be clear, when you said that these are  
17 -- entities are investment companies, you meant that the three  
18 Funds are investment companies?

19 A Correct. Correct. The three Funds are investment  
20 companies. The investment advisors are not investment  
21 companies.

22 Q Thank you. Can you explain the role of the board for the  
23 Funds?

24 A Yeah. So, as prescribed by the Investment Company Act of  
25 1940, there are certain obligations related to an investment

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1 company, and one of those is they must be overseen by an  
2 independent board. And the independent board has a  
3 responsibility to oversee the -- certain material agreements,  
4 including the advisory agreement. And we meet regularly with  
5 the boards. They overseas certain processes and, again, all  
6 material contracts. And the board is, by Section 15(c) of the  
7 1940 Act, required by law to annually review the capabilities  
8 of the Advisor and to either approve or reject the advisory  
9 contracts. So, each year, those contracts are renewed by the  
10 independent board.

11 There are certain obligations of the Fund and operations  
12 that are delegated responsibility to the investment advisors.  
13 That includes portfolio management and investment decisions.  
14 But all those are overseen by the board.

15 Q Okay. And are the boards involved in the day-to-day  
16 operations of the Funds?

17 A They're not.

18 Q Okay. And do you know who the members of the boards of  
19 these three Funds are?

20 A I do.

21 Q Could you share that with us?

22 A Yeah. So, the -- there is one interested trustee of each  
23 board, and that's John Honis. And then for the Highland  
24 Income Fund and the NexPoint Strategic Opportunities Fund --  
25 sorry, for NexPoint -- for Highland Income Fund and NexPoint

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1 Capital, we have the same three disinterested or independent  
2 trustees, and that's Bryan Ward, Dr. Bob Froehlich, and Ethan  
3 Powell. And for NexPoint Strategic Opportunities Fund, we  
4 have the same four trustees, one interested, three  
5 independent, but there's another fourth independent trustee,  
6 Ed Constantino.

7 Q And when you refer to independent trustees, do you mean  
8 independent for purposes of the Investment Company Act of  
9 1940, as amended?

10 A That's correct. They, by statute, they are independent  
11 trustees. They also have an independent legal counsel. Stacy  
12 Louizos represents them from Blank Rome. And also two of  
13 these Funds are listed on the New York Stock Exchange, and the  
14 New York Stock Exchange has various independence requirements  
15 that each independent director has met.

16 Q Thank you. And which are the two Funds that are listed on  
17 NYSE?

18 A The Highland Income Fund and the NexPoint Strategic  
19 Opportunities Fund are both NYSE-listed.

20 Q And I know you probably haven't memorized everybody who  
21 invests in the Funds, but can you give us a general idea of  
22 who invests in these Funds?

23 A Certainly. I definitely have not memorized them. There  
24 are thousands of individual investors in each of these Funds.  
25 Part of my role overseeing investor relations and sales, I do

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1 talk to a lot of those investors. But the majority of the  
2 investors in each of these Funds are individual investors.

3 As '40 Act Funds, almost anybody with a brokerage account  
4 can buy them. They have tickers, particularly the Funds that  
5 are listed. Closed-end funds. And so, with that, it is mom-  
6 and-pop investors. It's retail investors, including myself.  
7 I've allocated my 401(k) to these funds, the majority of my  
8 401(k) to these funds. But there are also institutional  
9 investors. There's hedge funds. There's ETFs. There are  
10 large high-net-worth individuals. But the majority of it is  
11 individual investors that have invested through their  
12 brokerage firms, be it Wells Fargo, Morgan Stanley, or Cetera.  
13 These are -- these are -- these are the individual investors.

14 Q Thank you. Does Mr. Dondero have investments in the  
15 Funds? Do you know?

16 A He does. He's invested in each of the Funds.

17 Q Does he have a majority investment in any of the Funds?

18 A He does not have a majority investment in any of the  
19 Funds.

20 Q Thank you. Does Mr. Dondero have a control relationship  
21 with the two Advisors?

22 A Yes. He does. With the Advisors.

23 Q And does he have a control relationship with the Funds?

24 A As it pertains to portfolio management, he is a portfolio  
25 manager of each Fund. But as discussed, as I mentioned, the

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1 independent board on an annual basis has the ability to  
2 terminate or renew our advisory contracts, and that -- that  
3 dynamic removes the control, overall control, of the Funds in  
4 that regard.

5 Q Are you familiar with the motion that the Court I think  
6 has accurately referred to as the CLO Motion that was filed by  
7 the two Advisors and the three Funds?

8 A Yes. I am familiar with it.

9 Q And I'm going to ask you a question now that I think is of  
10 interest to the Court, based on the last time I was in front  
11 of Judge Jernigan. Were any employees of the Debtor involved  
12 in deciding to bring this motion or in preparing the motion?

13 A No. None of the HCMLP employees, to my knowledge, were  
14 involved in preparing or deciding to bring the motion.

15 Q Okay. And you investigated who was involved in preparing  
16 the motion, so your knowledge is pretty good on this point?

17 A Correct. I have. And none were involved, based on that  
18 investigation.

19 Q (garbled) involved in deciding to bring a motion,  
20 preparing it, other than outside counsel and my firm?

21 A Yeah. So, the initial cause for concern was raised by Mr.  
22 Dondero himself to our legal -- internal legal team and  
23 compliance team. And working together with them, myself, and  
24 outside counsel, and senior management of Highland Capital  
25 Management Fund Advisors, including Joe Sowin, we prepared the



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1 order. Or, sorry, not the order, the motion.

2 Q All right. Thank you. Were the boards of the three Funds  
3 involved at all with bringing the motion?

4 A They were not involved in the preparation of the motion  
5 itself. They were aware and supportive, but they did not  
6 prepare the motion.

7 Q You provided a (audio gap), correct?

8 A Sorry. You did cut out there. I didn't hear the  
9 question.

10 Q I'll try again. You provided a declaration (garbled)  
11 motion, correct?

12 A I did, yes.

13 Q And there are two exhibits to your declaration. There's  
14 an Exhibit A and an Exhibit B.

15 A Correct.

16 Q Exhibit A, does this reflect the current repayment status  
17 of the various CLOs as we -- as you understand it to be as of  
18 December 1st?

19 A Yes, it does.

20 Q And does Exhibit (garbled) of the three Funds --

21 THE COURT: Okay. Mr. --

22 BY MR. WRIGHT:

23 Q -- and the various CLOs, --

24 THE COURT: Mr. Wright?

25 BY MR. WRIGHT:

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1 Q -- as you understand it?

2 THE COURT: Mr. Wright, time out. Two things.

3 First, I don't know what you can do to improve --

4 MR. WRIGHT: Sure.

5 THE COURT: -- your connection, but you're  
6 occasionally breaking up a little.

7 But second, can we be clear for myself, the record,  
8 everyone else, what you're referring to right now? We have an  
9 Advis... your witness and exhibit list is at Docket 1573. Is  
10 that what I should be looking at first?

11 MR. WRIGHT: Yes, Your Honor. The declaration of Mr.  
12 Norris. It's Docket 1522-1. And it's on our exhibit list.  
13 It may be the only exhibit on our exhibit list, frankly.

14 THE COURT: Okay. So you're talking about his  
15 declaration now, not the witness and exhibit list with the  
16 attachments to it? Actually, it is attached here. Exhibit A.  
17 Okay. I'm there. I went to Exhibit A in your attachments to  
18 your exhibit list at 1573.

19 All right. Let's try again with your question you just  
20 asked.

21 MR. WRIGHT: Sure.

22 BY MR. WRIGHT:

23 Q So, Mr. Norris, Exhibit A, this reflects the current  
24 repayment status of the CLOs that are the subject of the  
25 motion as of December 1. Correct?

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1 A Correct.

2 Q And then --

3 MR. WRIGHT: Your Honor, if you turn to Exhibit B,  
4 which is just a couple pages forward.

5 MR. MORRIS: Your Honor, I would ask that this be put  
6 up on the screen, if possible.

7 THE COURT: Yes. Can you do that, please?

8 MR. WRIGHT: I'm sorry. I couldn't hear that, John.

9 THE COURT: He asked if you could --

10 MR. MORRIS: I would --

11 THE COURT: -- share your screen. Can you share your  
12 screen as to what you're looking at?

13 MR. WRIGHT: Can I share my screen? Last time I was  
14 using a computer and you were having trouble hearing me, so  
15 this time I'm doing it on my phone. So my phone, no, I don't  
16 have this on my phone to share my screen that way. It's  
17 Docket 1522-1, and it's the only exhibit that was on our  
18 exhibit list.

19 MR. MORRIS: No objection, Your Honor.

20 MR. WRIGHT: All it shows is the holdings in Funds in  
21 the CLOs. That's all it is.

22 MR. MORRIS: No objection, Your Honor.

23 THE COURT: Okay.

24 MR. NORRIS: I'm sorry, John. I didn't hear.

25 THE COURT: Give me a minute, because I was at 1573,

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1 your witness and exhibit list.

2 (Pause.)

3 THE COURT: Okay. That's not the correct docket  
4 number.

5 MR. MORRIS: Your Honor?

6 THE COURT: Yes?

7 MR. MORRIS: If I may, it's John -- it's John Morris.  
8 It's Docket No. 1528. And the declaration can be found at  
9 Page 12 of 26.

10 MR. WRIGHT: Thank you.

11 THE COURT: 1528?

12 MR. WRIGHT: That's bizarre, because I have a  
13 printout of it and it says Docket 1522-1.

14 THE COURT: Okay. 1528 is the -- the actual motion  
15 we've set for hearing.

16 MR. MORRIS: And it's attached to that, yes. If you  
17 -- if you go to PDF Page 12, it's the first page of the  
18 declaration.

19 THE COURT: Okay. I'm there now. Okay. So we're on  
20 that declaration. And then you were having the witness look  
21 first at Exhibit A to that declaration. And then where are  
22 you having him look next? Exhibit B, which is entitled  
23 "Holdings of Preferred Shares in CLOs"?

24 MR. WRIGHT: Exhibit B, Your Honor.

25 THE COURT: Okay. Continue.

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1 MR. WRIGHT: (garbled) I think some of the exhibits  
2 that I have had the wrong docket number printed on the top,  
3 and I --

4 BY MR. WRIGHT:

5 Q Exhibit B. So, Mr. Norris, Exhibit B to your declaration  
6 shows the holdings of the preference shares of the Funds in  
7 the various CLOs that are the subject of the motion, correct?

8 A That's correct. One clarification. It shows the  
9 percentage ownership of each of those preference share  
10 tranches that each Fund owns.

11 Q Thank you. Mr. Norris, do the three Funds have a date by  
12 which they have to liquidate their investments?

13 A Sorry, you did skip out there. If you could you repeat  
14 the question. I apologize.

15 Q It's frustrating. Do the three Funds have a date by which  
16 they must liquidate their investments?

17 A No. They do not.

18 Q Okay. Can you briefly explain why the Advisors and the  
19 Funds brought this motion?

20 A Yeah. The Advisors and the Funds were concerned with  
21 certain transactions, as described in the motion. As  
22 preference share owners, we own the majority or a substantial  
23 portion of the economics of most of these CLOs, and in three  
24 instances the majority of the economic benefit. And there was  
25 concern with the way that the sales were executed. And so,

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1 with that, we're simply asking for a temporary relief in order  
2 to benefit and to maximize the recovery for our preference  
3 shares that we own.

4 Q Thank you.

5 MR. WRIGHT: All right, Your Honor. I have no  
6 further questions for Mr. Norris, although I guess I reserve  
7 the right to redirect.

8 THE COURT: All right. Cross-examination?

9 MR. MORRIS: Thank you, Your Honor.

10 CROSS-EXAMINATION

11 BY MR. MORRIS:

12 Q Good afternoon, Mr. Norris. Can you hear me?

13 A I can. Thank you, Mr. Morris.

14 Q All right. I'm going to go into a little bit more detail  
15 about some of the topics that you discussed. To be clear  
16 here, there are five moving parties; is that right?

17 A That's correct. The two Advisors and the three Funds.

18 Q And one of the advisory firms is Highland Capital  
19 Management Fund Advisors, LP; is that right?

20 A That's correct.

21 Q And I'll refer to that as Fund Advisors; is that okay?

22 A That's great.

23 Q James Dondero and Mark Okada are the beneficial owners of  
24 Fund Advisors, correct?

25 A That is my understanding, yes.

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1 Q And your understanding is that Mr. Dondero controls Fund  
2 Advisors, correct?

3 A That's correct.

4 Q And the other advisory firm that brought the motion is  
5 NexPoint Advisors, LP; is that right?

6 A That is correct.

7 Q And Mr. Dondero is the beneficial owner of NexPoint; is  
8 that right?

9 A A family trust where Jim is the sole beneficiary, I  
10 believe, controls or owns NexPoint Advisors.

11 Q Okay. And Mr. Dondero --

12 A Or 99.9 percent of NexPoint Advisors.

13 Q Thank you for the clarification. Mr. Dondero controls  
14 NexPoint; is that right?

15 A Correct.

16 Q All right. And I'm going to refer to Fund Advisors and  
17 NexPoint as the Advisors going forward; is that fair?

18 A That's fair.

19 Q Each of the Advisors manages certain funds; is that right?

20 A That is correct.

21 Q And three of those funds that are managed by the Advisors  
22 are the Movants on this motion, correct?

23 A Correct.

24 Q All right. The Advisors caused these three Funds to  
25 invest in CLOs that are managed by the Debtor; is that right?

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1 A The portfolio managers working for the Advisors did.

2 That's correct.

3 Q And Mr. Dondero is the portfolio manager of the Highland  
4 Income Fund; is that right?

5 A He is one of the portfolio managers for that Fund.

6 Q And he's also --

7 A I believe there are two.

8 Q And he's also a portfolio manager of NexPoint Capital,  
9 Inc., one of the Movants here, right?

10 A That is correct.

11 Q And he's also the portfolio manager of NexPoint Strategic  
12 Opportunities Fund, another Movant; is that right?

13 A Yes. That is correct.

14 Q Okay. And I think you testified earlier that each of  
15 these Funds has a board. Is that right?

16 A That is correct.

17 Q But the boards don't make investment decisions for the  
18 Funds, do they?

19 A They do not. They have delegated that authority.

20 Q And that authority to make investment decisions is  
21 delegated to the Advisors; is that right?

22 A Yes.

23 Q Okay. And none of the boards of the Funds who are Movants  
24 here adopted any resolution authorizing the Funds to file this  
25 motion; is that right?



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1 A To my knowledge, that is correct.

2 Q And in fact, the boards were not required to approve the  
3 filing of this motion, correct?

4 A I'm not -- I believe that's a legal question, but to my  
5 knowledge, there was not a requirement of the board to -- or,  
6 to adopt a resolution for that.

7 Q Okay. Let's talk a little bit about your background. I  
8 think you testified that you're the executive vice president  
9 at NexPoint Advisors, one of the Movants. Is that right?

10 A That's right.

11 Q Who's the president of NexPoint Advisors, LP?

12 A Mr. Dondero.

13 Q And you report directly to him; is that right?

14 A I do.

15 Q You're also the executive vice president of Fund Advisors,  
16 another Movant; is that right?

17 A Correct.

18 Q And Mr. Dondero is the president of Fund Advisors; is that  
19 right?

20 A He is not. There is no president of Fund Advisors. But  
21 he -- yeah.

22 Q You're the president of another entity called NexPoint  
23 Securities; is that right?

24 A That's correct.

25 Q And you're also the executive vice president of the 11 or

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1 12 funds that are managed by the Advisors here, right?

2 A Yes. That is correct.

3 Q Okay. You've been working for Highland Capital Management  
4 or other Highland-related entities for a little more than a  
5 decade; is that right?

6 A That's correct. Since June 2010.

7 Q Okay. Now, you don't personally make any investment  
8 decisions for -- for the Funds. Is that right?

9 A That's correct.

10 Q And you don't hold yourself out as an investment manager,  
11 do you?

12 A I do not.

13 Q And you've never worked for a CLO, have you?

14 A Never worked for a -- for a C -- employed by a CLO.  
15 Worked on accounting, various other aspects, but never worked  
16 for a CLO.

17 Q Okay. You referred earlier to the declaration that you've  
18 submitted in support of the motion. Do you remember that?

19 A I do.

20 Q I've got an assistant on the line here.

21 MR. MORRIS: Ms. Cantey, can we put up onto the  
22 screen Debtor's Exhibit C, which I believe was Mr. Norris's  
23 declaration? And if we could go to Page 12 of 26. Oh, all  
24 right.

25 BY MR. MORRIS:

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1 Q And, again, Mr. Norris, as we did in the deposition  
2 yesterday, I'll remind you of the difficulty of doing a  
3 virtual examination. And if at any time I ask you a question  
4 about your declaration that prompts you to think you need to  
5 see another portion of the declaration, will you let me know  
6 that?

7 A Yes, I will.

8 Q Okay. Because I'm not here to test your memory. I'm just  
9 here to ask you certain questions. So please let me know if  
10 you need to see something that's not on the screen itself.

11 You didn't write any portion of this declaration; is that  
12 right?

13 A I did not.

14 Q And you didn't provide any substantive comments to the  
15 declaration as drafted because you agreed with -- with the  
16 declaration as written by others; is that fair?

17 A Correct.

18 Q And all of the key information in your declaration was  
19 supplied by NexPoint's management; isn't that right?

20 A Correct.

21 Q The individuals who provided the information that's in  
22 your declaration include D.C. Sauter, Jason Post, Mr. Dondero,  
23 and outside counsel at K&L Gates; is that right?

24 A Correct.

25 Q And Mr. Sauter is in-house counsel at the Advisors; is

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1 that right?

2 A That is right.

3 Q And Mr. Post is the chief compliance officer at NexPoint;  
4 is that right?

5 A That's correct.

6 Q The whole idea for this motion initiated with Mr. Dondero;  
7 isn't that right?

8 A The concern, yes, the concern originated, and his concern  
9 was voiced to our legal and compliance team.

10 Q Okay.

11 MR. MORRIS: Can we take the declaration down for --  
12 oh, actually, no, I'm sorry, leave it there, and let's talk  
13 about Exhibit B. Now we can all see it. If you can scroll  
14 down to Exhibit B, please. Okay.

15 BY MR. MORRIS:

16 Q This page is attached to your declaration, right?

17 A That's correct.

18 Q And this page is intended to show the percentage of  
19 preferred shares owned by each of the Movant Funds and the 15  
20 different CLOs, right?

21 A That's right.

22 Q And the Debtor is the portfolio manager for each of these  
23 CLOs; is that right?

24 A Yes.

25 Q And it's your understanding that the Debtor's management

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1 of the CLOs on this page is governed by written agreements  
2 between the Debtor and each of the CLOs, right?

3 A Yes.

4 Q None of the Movants are parties to the agreements between  
5 the Debtor and each of the CLOs pursuant to which the Debtor  
6 serves as portfolio manager; is that correct?

7 A I believe that is correct. One, I think, important --  
8 even though they're not subject to the agreement, they are the  
9 -- they have the economic ownership of each of these CLOs.

10 Q But they're not party to the agreement; is that right?

11 A Not that I'm aware of.

12 Q Okay. And in preparing for this motion and preparing for  
13 your testimony, you didn't personally review any of the  
14 agreements between the Debtor and any of the CLOs listed on  
15 this page, right?

16 A No. I relied on legal counsel for that review.

17 Q Okay. And, but even though you didn't review the  
18 agreements, it's your understanding that among the  
19 responsibilities that the Debtor has as the portfolio manager  
20 is buying and selling assets on behalf of the CLOs; is that  
21 right?

22 A Yes. And I believe I specifically stated in my statement,  
23 if you want to turn to it, what I (audio gap) to regarding the  
24 CLOs' duties under the agreements.

25 Q Okay. It's your understanding, in fact, that nobody other

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1 than the Debtor has the right or the authority to buy and sell  
2 assets on behalf of the CLOs listed on Exhibit B, correct?

3 A That's my understanding.

4 Q Okay. And it's also your understanding, your specific  
5 understanding, that holders of preferred shares do not make  
6 investment decisions on behalf of the CLO; is that right?

7 A Correct.

8 Q And that's something that the Advisors knew when they  
9 decided to invest in the CLOs on behalf of the Movant Funds;  
10 is that fair?

11 A That's right. And at that time, the knowledge in the  
12 purchase was with Highland Capital Management, LP and the  
13 portfolio management team at that time.

14 Q And it's still with Highland Capital Management, LP; isn't  
15 that right?

16 A That's correct. I'm not sure that the portfolio  
17 management team looks the same, but it was HCMLP.

18 Q Okay. Let's just look at this document for a second. The  
19 first column has the list of the CLOs in which the Movant  
20 Funds have invested; is that right?

21 A Correct.

22 Q And the second column, HIF, that stands for Highland  
23 Income Fund; is that right?

24 A Yes, sir.

25 Q And Highland Income Fund is one of the Funds who are the

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1 Movants here, right?

2 A That is correct.

3 Q And the percentages below that show the percentage of the  
4 preference shares of each of the CLOs that that particular  
5 fund holds; is that right?

6 A That's right.

7 Q And then the third column relates to NexPoint Strategic  
8 Opportunities Fund, one of the Movants here; is that right?

9 A That's correct.

10 Q And the next column, the fourth column, relates to  
11 NexPoint Capital, Inc.'s holding of preference shares in the  
12 15 CLOs, right?

13 A That's right.

14 Q So, NexPoint Capital doesn't hold any preference shares in  
15 any of the CLOs except for a less-than-one-percent interest in  
16 Grayson; am I reading that correctly?

17 A Yes, that's correct.

18 Q Okay. And then the last column is intended to show the  
19 aggregate portion or percentage of preference shares that the  
20 three moving Funds have in each of the 15 CLOs; is that right?

21 A Yes, that's right.

22 Q Okay. Am I reading this correctly that, for 12 of the 15  
23 Funds, the moving Funds own less than a majority of the  
24 outstanding preferred shares?

25 A Yes, that's correct.

Norris - Cross

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1 Q And is it also -- am I also reading this correctly to  
2 conclude that the moving Funds owned less than 70 percent of  
3 every one of these CLOs; is that right?

4 A That's correct.

5 Q You don't know who owns the preferred shares in the CLOs  
6 that are not owned by the Movant Funds, do you?

7 A I don't know any -- any specific owners.

8 Q And some of these CLOs still have notes that are  
9 outstanding; is that right?

10 A Yes. Very small amounts as a percentage of the overall  
11 CLO original capital structure, but yes, some still have small  
12 --

13 Q So, --

14 A -- notes. Small amounts of notes.

15 Q Okay. I'm sorry to interrupt. If we looked at Exhibit A,  
16 if we took the time to look at Exhibit A, Exhibit A would  
17 show, for each of the 15 CLOs, which of those CLOs still had  
18 notes outstanding and the amount of out -- the dollar value of  
19 those notes. Is that right?

20 A That's correct.

21 Q Okay. And your understanding is that -- your  
22 understanding -- withdrawn. The payment -- the distributions  
23 from the CLOs are made pursuant to a waterfall; is that right?

24 A Yes, that's correct.

25 Q And your understanding of the waterfall process is that



Norris - Cross

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1 the notes that are still outstanding at any CLO must be paid  
2 -- must be paid in full before the preferred shares receive  
3 any recovery; is that right?

4 A So, I would say that my understanding is slightly  
5 different. It's going to be dependent on each indenture.  
6 But, in general, interest payments are made to the debt  
7 holders, and anything extra is then allocated to the equity.  
8 But ultimate recovery, to your point, would be once those --  
9 once the debt is paid off. And that's the critical thing  
10 here, where the preference shares here now with most of these  
11 CLOs almost all the way wound down, with the exception of a  
12 small piece of debt. The equity owns the lion's share of the  
13 economic interest of every one of these CLOs. And I think  
14 that's important.

15 Q Okay. Some of the CLOs still have outstanding notes. Is  
16 that right?

17 A Yes. As we discussed on -- Exhibit A will have the notes  
18 that are -- that are remaining on those.

19 Q And you don't know who holds the notes in the other CLOs,  
20 right?

21 A I don't.

22 Q The only holders of preferred shares that are pursuing  
23 this motion are the three Funds managed by the Advisors,  
24 right?

25 A In this motion, yes.

Norris - Cross

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1 Q You're not aware of any holder of preferred shares  
2 pursuing this motion other than the three Funds managed by the  
3 Advisors, correct?

4 A No, I'm not aware of any others.

5 Q You didn't personally inform any holder of preferred  
6 shares, other than the Funds that are the Movants, that this  
7 motion would be filed, did you?

8 A No, I did not.

9 Q You're not aware of any steps taken by either of the  
10 Advisors to provide notice to holders of preferred shares that  
11 this motion was going to be filed, are you?

12 A I'm not, no.

13 Q And you're not aware of any attempt that was made to  
14 obtain the consent of all of the holders of the preferred  
15 shares to seek the relief sought in this motion, correct?

16 A That's correct.

17 Q You don't have any personal knowledge, personal knowledge,  
18 as to whether any holder of preferred shares other than the  
19 Funds managed by the Advisors wants the relief sought in the  
20 motion, correct?

21 A Correct.

22 Q You don't have any personal knowledge as to whether any of  
23 the CLOs that are subject to the contracts that you described  
24 want the relief that's being requested in this motion, right?

25 A That's correct. I have not spoken or been involved at all

Norris - Cross

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1 directly with the CLOs. I'm representing the Funds.

2 Q Okay. Now, two of the Funds, two of the three Movant  
3 Funds, I believe you testified are publicly traded; is that  
4 right?

5 A That's correct.

6 Q And that's the Highland Income Fund and the NexPoint  
7 Strategic Opportunities Fund; is that right?

8 A That's right. That's right.

9 Q And because they are publicly-traded, the shareholders in  
10 those two funds can sell their shares any time the market is  
11 open; is that right?

12 A If they're willing to take the price that the market is  
13 willing to give, yes.

14 Q Yes.

15 A Between market hours.

16 Q And if they -- if they don't like the way the assets that  
17 are -- that the Funds have been invested, one of the things  
18 they could do is simply sell their shares, right?

19 A Yes.

20 Q And the third fund, the shareholders in the third fund  
21 have the right to sell out not on a public market but on a  
22 quarterly basis; is that right?

23 A Correct.

24 Q That third Movant Fund is NexPoint Capital; do I have that  
25 right?

Norris - Cross

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1 A Correct.

2 Q So they also have the ability to exit if they don't like  
3 management on a quarterly basis; is that right?

4 A Correct.

5 Q All right. Can we turn to Paragraph -- Paragraphs 8 and 9  
6 of your declaration? Okay. Paragraph 8 describes a  
7 transaction that's been referred to as OmniMax; is that right?

8 A Yes.

9 Q And Paragraph 9 refers to a transaction involving SSP  
10 Holdings, LLC; do I have that right?

11 A That's correct.

12 Q Do you know what SSP stands for?

13 A See if we say it in there. SSP Holdings, LLC.

14 Q Right. Do you know what SSP stands for?

15 A I don't. Something Steel Products. I --

16 Q Okay. You don't need to guess. These are the only two  
17 transactions that the Movants question; is that right?

18 A These transactions, as well as certain transactions around  
19 Thanksgiving time.

20 Q Okay. We'll talk about those. But those transactions  
21 about -- around Thanksgiving time aren't in your declaration,  
22 are they?

23 A Not specifically mentioned by name.

24 Q Okay. Let's talk about the two that are mentioned by  
25 name, Trussway and SSP. The Movants do not contend that

Norris - Cross

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1 either transaction was the product of fraudulent conduct, do  
2 they?

3 A No.

4 Q The Movants do not contend that the Debtor breached any  
5 agreement by effectuating these transactions, do they?

6 A I don't believe so.

7 Q In fact, the Movants do not contend that the Debtor  
8 violated any agreement at any time in the management of the  
9 CLOs listed on Exhibit B; is that right?

10 A That's right.

11 Q The Movants don't even question the Debtor's business  
12 judgment, only the results of the trans -- of these two  
13 transactions. Is that right?

14 A That's right. And results is the key here and the  
15 approach.

16 Q I see. And the reason the Movants do not question the  
17 Debtor's business judgment is because you don't know what  
18 factor or factors the Debtor considered in executing these  
19 transactions, right?

20 A That's right. I can't look into the mind or know the  
21 business judgment and the inputs that went into this. We do  
22 know the outcomes. And to us, that's troubling, right, as the  
23 owners of the lion's share or the majority or even significant  
24 amounts of the economic ownership of the CLOs. And having  
25 insight into those transactions, as mentioned in my statement,

Norris - Cross

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1 really just trying to maximize recoveries for our Funds.

2 MR. MORRIS: Your Honor, I move to strike the portion  
3 of his answer following that which was responsive to the  
4 question.

5 THE COURT: All right. I grant that motion.

6 MR. MORRIS: Okay.

7 BY MR. MORRIS:

8 Q Sir, you never asked the Debtor what factors it considered  
9 in making these trades, right?

10 A I did not.

11 Q And you have no reason to believe that anyone on behalf of  
12 the Movants ever asked the Debtor why it executed these  
13 trades, right?

14 A I don't have any knowledge. There could have been  
15 somebody from -- from the Movants. But I did not.

16 Q Okay. On OmniMax, the Movants disagree with the price at  
17 which the Debtor effectuated the trade, right?

18 A Correct.

19 Q And I believe there was a meeting of the boards of the  
20 Funds back in August at which Mr. Seery appeared. Do I have  
21 that right?

22 A I believe it was August, but he did appear.

23 Q And the purpose of the appearance was so that Mr. Seery  
24 could give an update on the bankruptcy; is that right?

25 A That's correct, and on the services provided by Highland

Norris - Cross

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1 Capital Management, LP to our Advisor. Advisors. They  
2 provide various shared services.

3 Q And it was during that meeting that Mr. Seery forthrightly  
4 told the boards the price at which he was planning to execute  
5 the OmniMax transaction, correct?

6 A Correct.

7 Q The transaction hadn't yet occurred, right?

8 A I'm not sure if it had been finalized. He had a price,  
9 and these -- these things are negotiated. This was, I  
10 believe, a company in restructuring. So I don't know whether  
11 it had been transacted or not.

12 Q Okay. The board didn't ask Mr. Seery not to execute the  
13 transaction, did it?

14 A Not to my knowledge. The board wouldn't -- I don't think  
15 the board would have that authority, either.

16 Q Okay. But it's here asking the Court to cause the Debtor  
17 to pause in the execution of any trades in the CLOs; is that  
18 right?

19 A I think the order speaks in that regard.

20 Q Yeah. Okay. Let's talk about the SSP transaction for a  
21 moment. It's your understanding that Trussway Holdings, LLC  
22 owned a majority interest in SSP Holdings, LLC, right? That's  
23 in Paragraph 9.

24 A Yes. The statement in Paragraph 9 is what I believe is  
25 correct.

Norris - Cross

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1 Q Okay. And it's also your understanding that Trussway is a  
2 wholly-owned subsi... I'm sorry, that SSP Holdings is a  
3 wholly-owned subsidiary -- withdrawn. It's also your  
4 understanding that Trussway is a wholly-owned subsidiary of  
5 the Debtor, right?

6 A Yes.

7 Q But Trussway is not a debtor in bankruptcy, right?

8 A I'm not sure.

9 Q Okay. You have no reason to believe that; is that fair?

10 A That it's not a debtor in bankruptcy? That Trussway is  
11 not in bankruptcy itself?

12 Q Correct.

13 A Yeah. I have no knowledge of Trussway's situation.

14 Q Okay. But you -- but according to your declaration that  
15 was prepared by the Advisors' management team, Trussway and  
16 not the Debtor owned SSP Holdings, LLC. Is that right?

17 A I'm looking here at the statement just to make sure.

18 Q Sure.

19 (Pause.)

20 A I -- again, I -- the statement is correct, and I believe  
21 speaks for itself regarding entity ownership.

22 Q The only things you know about the SSP transaction are,  
23 one, that you believe it was made without a formal bidding  
24 process; and two, that it resulted in a \$10 million loss. Is  
25 that right?



Norris - Cross

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1 A Correct.

2 Q Okay. But, again, neither you, or to the best of your  
3 knowledge, anybody at Advisors, ever spoke with anybody at the  
4 Debtor about the circumstances concerning either of the  
5 transactions, right?

6 A I don't know the conversations that were had at anyone  
7 else from our Advisors, but this is the knowledge that -- that  
8 I have.

9 Q Okay. And it's the only knowledge you have, right? You  
10 don't know anything about the SSP transaction other than those  
11 two facts, right?

12 A Correct.

13 Q In fact, I think you testified yesterday that you've been  
14 very remote from the SSP transaction, right?

15 A That's correct.

16 Q And that it's not a transaction that you have much  
17 knowledge on. Fair?

18 A Fair.

19 Q Let's just talk briefly about the transactions that  
20 occurred (garbled) Thanksgiving. They're not specifically  
21 referred to in your declaration; is that right?

22 A That's correct.

23 Q And you have no knowledge about any transaction that Mr.  
24 Seery wanted to execute around Thanksgiving; is that right?

25 A I know there were transactions and there were concerns

Norris - Cross

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1 from our management team, but I'm not aware of what the  
2 transactions were.

3 Q In fact, you can't even identify the assets that Mr. Seery  
4 wanted to sell around Thanksgiving, or at least you couldn't  
5 at the time of your deposition yesterday. Is that right?

6 A That's correct.

7 Q And you have no knowledge as to why Mr. Seery wanted to  
8 make those particular trades at around Thanksgiving?

9 A No, I don't.

10 Q And in fact, you don't even know if the transactions that  
11 Mr. Seery wanted to close around Thanksgiving ever in fact  
12 closed. Is that fair?

13 A Correct.

14 Q Okay. Let's just -- let's just finish up with a few  
15 questions about the boards.

16 MR. MORRIS: Ms. Cantey, can we put up Debtor's  
17 Exhibit EEEE? Four E's, Your Honor. Thank you.

18 BY MR. MORRIS:

19 Q This particular page identifies the directors for each of  
20 the three Movant Funds; is that right?

21 A Let me take a look and confirm. (Pause.) Yes. That  
22 looks correct.

23 Q Okay. And this was prepared by the Movants; is that  
24 right?

25 A I'm not sure who prepared it.

Norris - Cross

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1 Q Okay. To the best of your knowledge, does this document  
2 accurately reflect the composition of the boards of each of  
3 the three Movant Funds?

4 A Yes, it does.

5 Q Okay. John Honis, I think you mentioned him earlier.  
6 He's on all three boards. Is that right?

7 A That's correct. And the reason being we have a unitary  
8 board structure, so -- which is very common in '40 Act Fund  
9 land, where the board sits, for efficiency purposes, on  
10 multiple fund boards, and there's a lot of economies of scale  
11 from an operating standpoint. So, yes, they sit on multiple  
12 boards.

13 Q Okay. And for purposes of the '40 Act, Mr. Honis has been  
14 deemed to be an interested trustee. Is that right?

15 A That's correct.

16 Q Okay. But you don't specifically know what facts caused  
17 that designation; you only know that the designation exists.  
18 Right?

19 A That's right. And I know they are disclosed in the proxy  
20 -- or, in the -- the relative filings related to those Funds.

21 Q Okay. Three other people are common to all three of the  
22 Movant Funds. I think you've got Dr. Froehlich, Ethan Powell,  
23 --

24 A Froehlich.

25 Q Froehlich. Ethan Powell and Bryan Ward. Right?

Norris - Cross

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1 A That is correct.

2 Q Okay. All three of those individuals actually serve on  
3 the 11 or 12 boards that you mentioned earlier that are  
4 managed by the Advisors, right?

5 A Yes, that is correct.

6 Q And they're the same Funds for which you serve as an  
7 executive vice president, right?

8 A Yes. That's correct.

9 Q So, for all of the Funds that are managed by the Advisors,  
10 you serve as executive vice president and all four of these  
11 directors -- trustees serve as trustees on the boards, right?

12 A Yes, that's correct.

13 Q Okay. In exchange for serving on all of these boards, the  
14 three individuals -- Dr. Froehlich, Mr. Ward, and Mr. Powell  
15 -- each receive \$150,000 a year for services across the  
16 Highland complex; is that right?

17 A That's correct.

18 Q Dr. Froehlich has been serving as a board member across  
19 the Highland complex for seven or eight years now; is that  
20 right?

21 A That's correct.

22 Q Mr. --

23 A I believe it's about seven or eight years.

24 Q And Mr. Powell, he actually was employed by Highland or  
25 related entities from about 2007 or 2008 until 2015, right?

Norris - Cross

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1 A That's correct.

2 Q And Mr. Ward, the third of the independent trustees, he's  
3 been serving as a board member on various Highland-related  
4 funds on a continuous basis since about 2004. Do I have that  
5 right?

6 A Yeah, I believe that's correct.

7 Q Okay. Just a couple of final questions. You would agree,  
8 would you not, sir, that portfolio managers have an obligation  
9 to effectuate transactions concerning the assets that they  
10 manage based on their business judgment?

11 A Yes. And in accordance with whatever governing documents  
12 govern the fund structure.

13 Q And you would personally expect a portfolio manager to  
14 execute a transaction that he or she reasonably believes in  
15 good faith and in their business judgment would maximize value  
16 for the CLO, even if the CLO did not need cash at that  
17 particular time. Is that right?

18 A I think it would come down to the governing documents.  
19 And I think what you're getting at here is, in this instance,  
20 these sales and the intent of the portfolio manager. And our  
21 view, again, is -- and the request for the motion is simply  
22 there is a lot at play here. Several negotiations. And in  
23 order to maximize returns, simply asking for a pause on  
24 transactions.

25 Q All right. Let me -- let me ask the question again, and I

Norris - Cross

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1 would ask that you please listen carefully to the question.  
2 You would expect a portfolio manager would execute a  
3 transaction that he or she believes maximizes value, even if  
4 the CLO didn't need cash at that particular moment in time.  
5 Correct?

6 A Yeah. As long as that is maximizing value for the  
7 stakeholders, and in the instance of a CLO, the economic  
8 interest is owned by the equity holders. So, to their  
9 benefit, yes, that -- that would be the idea.

10 MR. MORRIS: Your Honor, I have no further questions.

11 THE COURT: Any redirect, Mr. Wright?

12 MR. WRIGHT: Only briefly, Your Honor.

13 REDIRECT EXAMINATION

14 BY MR. WRIGHT:

15 Q Mr. Norris, I think you were asked at one point about how  
16 long you'd been working for Highland Capital Management, which  
17 there's -- there's Highland Capital Management Fund Advisors  
18 and then there's Highland Capital Management, LP, Debtor. And  
19 I wanted to give you an opportunity to just explain when and  
20 what years you worked for HCMLP and then when and what years  
21 you worked for NexPoint Advisors or Highland Capital  
22 Management Fund Advisors.

23 A Yes. From June 2010, I was employed by Highland Capital  
24 Management, LP, until July or August of 2012, at which time I  
25 was then hired by Highland Capital Management Fund Advisors,

Norris - Redirect

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1 not HCML -- no longer employed by HCMLP, and have worked since  
2 that time for HCMFA and NexPoint Advisors and not for the  
3 Debtor, HCMLP.

4 Q Okay. So -- and I'm sorry if I missed a year, but it's  
5 been about ten years since you had worked for HCMLP or been an  
6 employee of HCMLP, correct?

7 A Yeah. It's been over eight years since I have left  
8 employment by HCMLP. Ten and a half years ago, I started  
9 working for HCMLP, and then two years after that transitioned  
10 away and started working for the Advisors that are part of  
11 this motion.

12 Q Thank you for clarifying.

13 MR. WRIGHT: Your Honor, I hope -- you directed us to  
14 have a witness here today, and so we do. And I know that you  
15 had asked me at the last hearing some questions about the  
16 involvement of people at HCMLP, which I tried to address with  
17 Mr. Norris in my direct. But I, you know, I do want to make  
18 sure that we've answered any questions that you have.

19 THE COURT: All right. Yes, that's fine. Are you  
20 -- does that conclude your redirect?

21 MR. WRIGHT: It does, Your Honor.

22 THE COURT: Any recross, Mr. Morris, on that  
23 redirect?

24 MR. MORRIS: No, thank you, Your Honor.

25 THE COURT: All right, then. That concludes the

1 testimony of Mr. Norris.

2 Any other evidence, Mr. Wright?

3 MR. WRIGHT: I do not, Your Honor, although I guess I  
4 would offer the Exhibit A and Exhibit B to Mr. Norris's  
5 declaration --

6 THE COURT: Any objection to that?

7 MR. WRIGHT: -- into evidence.

8 MR. MORRIS: No, Your Honor.

9 THE COURT: All right. Those are admitted.

10 (Movants' Exhibits A and B are received into evidence.)

11 THE COURT: All right. Well, Mr. Morris, did you  
12 want to put on any evidence?

13 MR. MORRIS: Does the -- do the Movants rest, Your  
14 Honor?

15 THE COURT: I understood that they rest. Correct,  
16 Mr. Wright?

17 MR. WRIGHT: That's correct, Your Honor.

18 MR. MORRIS: Your Honor, I would move, effectively,  
19 for a directed verdict here. The Movants have the burden of  
20 establishing a *prima facie* case to entitlement to the relief  
21 that's been requested, and they have failed to meet that  
22 burden. The Debtor has -- we -- the undisputed facts are the  
23 Debtor has the contractual right, and indeed, the obligation,  
24 to serve as the portfolio manager of the CLOs pursuant to  
25 written agreements.



1       The Movants are not parties to those agreements. The  
2 testimony is undisputed that there are many holders of  
3 preferred shares and notes that have had no notice of this  
4 proceeding that will undoubtedly be impacted by the tying of  
5 the hands of the portfolio manager. The chart that was  
6 attached as Exhibit B expressly shows just what a large  
7 portion of interested parties and people who would be affected  
8 by this motion are not -- they didn't get notice. There was  
9 no attempt to get notice. There was no attempt to get their  
10 consent. All of that testimony is now in the record, and I  
11 think due process alone would prevent the entry or even the  
12 consideration of an order of this type.

13       There is nothing improper that's been alleged. There is  
14 no -- there is no allegation of fraud. There is no allegation  
15 of breach of contract of any kind. There's not even a  
16 question of business judgment. The Movants didn't even do  
17 their diligence to ask the Debtor why they made these  
18 transactions. There is nothing in the record that shows that  
19 the Debtor, as the portfolio manager of the CLOs, did anything  
20 improper.

21       The only thing that the Movants care about is that they  
22 don't like the results in two particular trades. I don't  
23 think that that meets their burden of persuasion that the  
24 Court should enter an order of this type, and I would like to  
25 relieve Mr. Seery of the burden, frankly, and the Court, of

1 having to put on testimony to justify transactions that really  
2 aren't even being questioned, Your Honor.

3 So the Debtor would respectfully move for the denial of  
4 the motion and the relief sought therein.

5 THE COURT: All right. Your request for a directed  
6 verdict, something equivalent to a directed verdict here, is  
7 granted. I agree that the Movant has wholly failed to meet  
8 its burden of proof here today to show the Court, persuade the  
9 Court that, as Mr. Morris said, I should essentially tie the  
10 hands of the Debtor as a portfolio manager here, as stated.  
11 Nothing improper has been alleged. There has been no showing  
12 of a statutory right here, or a contractual right here, on the  
13 part of the Movants.

14 I am -- I'm utterly dumbfounded, really. I agree with the  
15 -- I was going to say innuendo; not really innuendo -- I agree  
16 with part of the theme, I think, asserted by the Debtor here  
17 today that this is Mr. Dondero, through different entities,  
18 through a different motion. I feel like he sidestepped the  
19 requirement that I stated last week that if we had a contested  
20 hearing on his motion, Dondero's motion, that I was going to  
21 require Mr. Dondero to testify. He apparently worked out an  
22 eleventh hour agreement with the Debtor on his motion to avoid  
23 that. But, again, these so-called CLO Motions very clearly,  
24 very clearly, in this Court's view, were pursued at his sole  
25 direction here.

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1           This is almost Rule 11 frivolous to me. You know, we're  
2 -- we didn't have a Rule 11 motion filed, and, you know, I  
3 guess, frankly, I'm glad that a week before the holidays begin  
4 we don't have that, but that's how bad I think it was, Mr.  
5 Wright and Mr. Norris. This is a very, very frivolous motion.  
6 Again, no statutory basis for it. No contractual basis. You  
7 know, you didn't even walk me through the provisions of the  
8 contracts. I guess that would have been fruitless. But you  
9 haven't even shown something equitable, some lack of  
10 reasonable business judgment.

11           Bluntly, don't waste my time with this kind of thing  
12 again. You wasted my time. We have 70 people on the video.  
13 Utter waste of time.

14           All right. So, motion is denied. Mr. Morris, please  
15 upload an order.

16           MR. MORRIS: Thank you, Your Honor.

17           THE COURT: All right. Do we have any other business  
18 to accomplish today?

19           MR. POMERANTZ: I don't think so, Your Honor. I know  
20 we will see you tomorrow in connection with Mr. Daugherty's  
21 relief from stay motion.

22           THE COURT: Well, yeah, we do have that. Okay. We  
23 will see you tomorrow. We stand adjourned.

24           MR. CLEMENTE: Thank you, Your Honor.

25           MR. MORRIS: Thank you, Your Honor.

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THE CLERK: All rise.

(Proceedings concluded at 3:05 p.m.)

--oOo--

CERTIFICATE

I certify that the foregoing is a correct transcript from  
the electronic sound recording of the proceedings in the  
above-entitled matter.

**/s/ Kathy Rehling**

**12/17/2020**

Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

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HIGHLAND INCOME FUND, NEXPOINT §  
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Defendants.  
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**PLAINTIFF HIGHLAND CAPITAL MANAGEMENT, L.P.'S VERIFIED ORIGINAL  
COMPLAINT FOR DECLARATORY AND INJUNCTIVE RELIEF**

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Plaintiff Highland Capital Management, L.P., the above-captioned debtor and debtor-in-possession (“Plaintiff” or the “Debtor”), by its undersigned counsel, files this *Original Complaint for Declaratory and Injunctive Relief* (the “Complaint”) against defendants Highland Capital Management Fund Advisors, L.P. (“HCMFA”), NexPoint Advisors, L.P. (“NPA,” and together with HCMFA, the “Advisors”), Highland Income Fund, NexPoint Strategic Opportunities Fund, NexPoint Capital, Inc. (collectively, the “Funds”), and CLO Holdco, Ltd. (“CLO Holdco” and together with the Advisors and the Funds, the “Defendants”) seeking declaratory and injunctive relief pursuant to sections 105(a) and 362 of title 11 of the United States Code (the “Bankruptcy Code”) and Rules 7001(7) and 7065 of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”). In support of its Complaint, the Debtor alleges upon knowledge of its own actions and upon information and belief as to other matters as follows:

**PRELIMINARY STATEMENT**

1. Mr. James Dondero (“Mr. Dondero”) directly or indirectly owns and/or controls each of the Defendants. The Defendants have interfered with, and impeded, the Debtor’s business, and they have threatened to initiate a process aimed at removing the Debtor as the portfolio manager of certain collateralized loan obligation vehicles (“CLOs”) – although they have refused to actually bring a motion to lift the automatic stay for that purpose, thereby

contributing to the necessity of these proceedings. The Funds invested in certain of the CLOs at the direction of the Advisors. CLO Holdco also invested in the CLOs.

2. As alleged below, the Defendants have damaged the Debtor and threaten to upset the status quo by interfering with the Debtor's contractual rights.

3. Thus, the Debtor seeks damages, declaratory relief, and an order preliminarily and permanently enjoining the Defendants from: (a) interfering with or otherwise impeding, directly or indirectly, the Debtor's business, including but not limited to the Debtor's (i) management of the CLOs, (ii) decisions concerning the purchase or sale of any assets on behalf of the CLOs, or (iii) contractual right to serve as the portfolio manager (or other similar title) of the CLOs; (b) otherwise violating section 362(a) of the Bankruptcy Code; (c) seeking to terminate the portfolio management agreements and/or servicing agreements between the Debtor and the CLOs ((a)-(c), the "Prohibited Conduct"), (d) conspiring, colluding, or collaborating with (x) Mr. Dondero, (y) any entity owned and/or controlled by Mr. Dondero, and/or (z) any person or entity acting on behalf of Mr. Dondero or any entity owned and/or controlled by him, to, directly or indirectly, engage in any Prohibited Conduct, and (e) engaging in any Prohibited Conduct with respect to any of the Successor Parties (as that term is defined below).

#### **JURISDICTION AND VENUE**

4. This Court has jurisdiction over this adversary proceeding pursuant to 28 U.S.C. §§ 157 and § 1334(b). This adversary proceeding is a core proceeding pursuant to 28 U.S.C. § 157(b)(2)(A) and (O).

5. Venue is proper in this judicial district pursuant to 28 U.S.C. § 1409.



6. This adversary proceeding is commenced pursuant to Bankruptcy Rules 7001 and 7065, Bankruptcy Code sections 105(a) and 362, 28 U.S.C. §§ 2201 and 2202, and applicable Delaware law.

### **THE PARTIES**

7. Plaintiff is a limited liability partnership formed under the laws of Delaware with a business address at 300 Crescent Court, Suite 700, Dallas, Texas 75201.

8. Upon information and belief, HCMFA is a limited partnership with offices located in Dallas, Texas.

9. Upon information and belief, NPA is a limited partnership with offices located in Dallas, Texas.

10. Upon information and belief, Highland Income Fund is an investment fund managed by HCMFA in Dallas, Texas.

11. Upon information and belief, NexPoint Strategic Opportunities Fund is an investment fund managed by NPA in Dallas, Texas.

12. Upon information and belief, NexPoint Capital, Inc. is an investment fund managed by NPA in Dallas, Texas.

13. Upon information and belief, CLO Holdco is a holding company that is directly or indirectly owned and/or managed by Mr. Dondero and others acting on his behalf in Dallas, Texas.

### **CASE BACKGROUND**

14. On October 16, 2019 (the "Petition Date"), the Debtor filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code in the United States Bankruptcy Court for the

District of Delaware (the “Delaware Court”), Case No. 19-12239 (CSS) (the “Highland Bankruptcy Case”).

15. On October 29, 2019, the U.S. Trustee in the Delaware Court appointed an Official Committee of Unsecured Creditors (the “Committee”) with the following members: (a) Redeemer Committee of Highland Crusader Fund, (b) Meta-e Discovery, (c) UBS Securities LLC and UBS AG London Branch (collectively, “UBS”), and (d) Acis Capital Management, L.P. and Acis Capital Management GP LLC (collectively, “Acis”).

16. On December 4, 2019, the Delaware Court entered an order transferring venue of the Highland Bankruptcy Case to this Court [Docket No. 186].<sup>2</sup>

17. The Debtor has continued to operate and manage its business as a debtor-in-possession pursuant to Bankruptcy Code sections 1107(a) and 1108. No trustee or examiner has been appointed in this chapter 11 case.

18. On November 24, 2020, the Debtor filed the *Fifth Amended Plan of Reorganization of Highland Capital Management, L.P.* [Docket No. 1472] (the “Plan”). The Court has scheduled a confirmation hearing on the Plan for January 13, 2021. If confirmed, the Debtor will be succeeded by the Reorganized Debtor and Plan will create a Claimant Trust and a Litigation Sub-Trust (as those terms are defined in the Plan) (the Reorganized Debtor, the Claimant Trust, and the Litigation Sub-Trust are collectively referred to herein as the “Successor Entities,” and together with the Successor Entities’ directors, officers, employees, professionals, and agents, including but not limited to the Claimant Trustee and the Litigation Trustee (as those terms are defined in the Plan), and any professionals engaged by the Claimant Trustee and Litigation Trustee, the “Successor Parties”).

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<sup>2</sup> All docket numbers refer to the main docket for the Highland Bankruptcy Case maintained by this Court.

### **STATEMENT OF FACTS**

#### **A. Mr. James Dondero Owns and/or Controls Each of the Defendants**

19. Mr. Dondero directly or indirectly owns and/or effectively controls each of the Defendants.

#### **The Advisors and the Funds**

20. On December 16, 2020, Mr. Dustin Norris (“Mr. Norris”) testified under oath in support of the *Motion for Order Imposing Temporary Restrictions on Debtor’s Ability, as Portfolio Manager, to Initiate Sales by Non-Debtor CLO Vehicles* [Docket No. 1528] that was brought by the Advisors and Funds (the “Restriction Motion”).

21. Mr. Norris is the Executive Vice President of each the Advisors and each of the Funds.

22. During the hearing on the Restriction Motion (the “Hearing”), Mr. Norris testified that Mr. Dondero (a) directly or indirectly owns and controls each of the Advisors, and (b) is the portfolio manager of each of the Funds, each of which is advised by one of the Advisors.

23. Mr. Norris’s testimony is corroborated by, among other things, (a) the Funds’ public filings with the Securities and Exchange Commission in which each of the Funds disclosed that the Advisors were owned and controlled by Mr. Dondero, and that Mr. Dondero was the portfolio manager for each of the Funds, and (b) the assertion in a letter dated December 31, 2020, sent on behalf of the Advisors and the Funds, that “Mr. Dondero is the lead (and in some cases the sole) portfolio manager for certain of the Funds. He is intimately involved in the day-to-day operations and investment decisions regarding those Funds and the operations of the Advisors.”

#### **CLO Holdco**

24. CLO Holdco is a wholly-owned and controlled subsidiary of the DAF. On information and belief, the DAF is managed by the Charitable DAF Holdco, Ltd. (“DAF Holdco”), which is the managing member of the DAF.

25. On information and belief, DAF Holdco is owned by three different charitable foundations: Highland Dallas Foundation, Inc., Highland Santa Barbara Foundation, Inc., and Highland Kansas City Foundation, Inc. (collectively, the “Highland Foundations”). On information and belief, Mr. Dondero is the president and one of the three directors of each of the Highland Foundations. On information and belief, Mr. Grant Scott (“Mr. Scott”), is an intellectual property lawyer based in Raleigh, North Carolina, Mr. Dondero’s college roommate, is also an officer and director of each of the Highland Foundations.

26. Although the Debtor is the non-discretionary investment advisor to the DAF, the Debtor does not have the right or ability to control or direct the DAF or CLO Holdco. Instead, on information and belief, the DAF takes and considers investment and payment advice from the Debtor, but ultimate decisions are in the control of Mr. Scott who acts substantially at Mr. Dondero’s direction.

**B. This Court has Entered Two Orders that are Implicated by the Defendants’ Actions and Threatened Actions**

27. This Court has entered two Orders that are relevant to the injunctive relief sought by the Debtor.

28. On December 27, 2019, the Debtor filed that certain *Motion of the Debtor for Approval of Settlement with the Official Committee of Unsecured Creditors Regarding Governance of the Debtor and Procedures for Operations in the Ordinary Course* [Docket No. 281] (the “Settlement Motion”). On January 9, 2019, this Court entered an Order granting the Settlement Motion [Docket No. 339] (the “Settlement Order”).

29. As part of the Settlement Order, this Court also approved a term sheet (the “Term Sheet”) [Docket No. 354-1] between the Debtor and the Official Committee of Unsecured Creditors (the “Committee”) pursuant to which Mr. John S. Dubel, Mr. Russell Nelms, and Mr. Seery were appointed to the Board.

30. As required by the Term Sheet, on January 9, 2020, Mr. James Dondero resigned from his roles as an officer and director of Strand and as the Debtor’s President and Chief Executive Officer.

31. Among other things, the Settlement Order directed Mr. Dondero not to “cause any Related Entity to terminate any agreements with the Debtor.”

32. Each of the Defendants is a “Related Entity” as defined in the Term Sheet because each of the Defendants is directly or indirectly owned and/or controlled by Mr. Dondero and/or Mr. Scott.

33. Defendants’ actions and threatened actions also implicate the *Order Granting Debtor’s Motion for a Temporary Restraining Order Against James Dondero* [Adv. Pro. No. 20-03190-sgj, Docket No. 10], entered on December 10, 2020 (the “TRO” and together with the Settlement Order, the “Orders”).

34. Pursuant to the TRO, the Court temporarily enjoined and restrained Mr. Dondero from, among other things, “interfering with or otherwise impeding, directly or indirectly, the Debtor’s business” and from “causing, encouraging, or conspiring with (a) any entity owned or controlled by [Mr. Dondero], and/or (b) any person or entity acting on his behalf, from, directly or indirectly, engaging in any Prohibited Conduct [as defined in the TRO],” including interfering or impeding the Debtor’s business.

**C. Defendants Interfere with and Impede the Debtor's Business and Threaten to Terminate the Debtor's Management Contracts**

35. In addition to filing the Restriction Motion, on at least four separate occasions the Defendants have either interfered with and impeded the Debtor's business or have threatened to do so by initiating the process for removing the Debtor as the portfolio manager of the CLOs. Such conduct violates the Orders and flouts the Court's decision on the Restriction Motion and the Court's observations made at the Hearing.

36. *First*, on December 22, 2020, employees of NPA and HCMFA interfered with and impeded the Debtor's business by refusing to settle the CLOs' sale of AVYA and SKY securities that Mr. Seery had personally authorized. The Advisors engaged in this conduct notwithstanding (a) the denial of the Restriction Motion and the Court's pointed comments during that Hearing on the Restriction Motion, and (b) Mr. Norris's sworn acknowledgments on behalf of the Advisors and Funds during the Hearing that (i) the Debtor's management of the CLOs is governed by written contracts as to which none of the Advisors or Funds are parties; (ii) the Debtor has the exclusive duty and responsibility to buy and sell assets on behalf of the CLOs; and (iii) as the Advisors knew when they invested in the CLOs on behalf of the Funds, that holders of preference shares (such as the Funds) have no right to make investment decisions on behalf of the CLOs.

37. Notably, the Advisors' interference with trades that Mr. Seery authorized on behalf of the CLOs is the same type of conduct that led the Court to impose the TRO against Mr. Dondero. *See Declaration of Mr. James P. Seery, Jr. in Support of Debtor's Motion for a Temporary Restraining Order Against Mr. James Dondero* [Adv. Pro. No. Docket No. 4] ¶¶21-23, Ex. 8.

38. ***Second***, also on December 22, 2020, the Defendants wrote to the Debtor and renewed their “request” that the Debtor refrain from selling any assets on behalf of the CLOs until the confirmation hearing (the “December 22 Letter”). In support of their “request,” the Debtor re-asserted almost verbatim the arguments advanced in connection with the Restriction Motion – all of which were soundly rejected by the Court.

39. The Debtor responded on December 24, 2020, demanding that Defendants withdraw their December 22 Letter and confirm that neither the Defendants nor anyone acting on their behalf will take any further steps to interfere with the Debtor’s directions as the CLOs’ portfolio manager by the close of business on December 28, 2020. The Defendants failed to comply with the Debtor’s demands.

40. ***Third***, the Defendants threatened to seek to remove the Debtor as the portfolio manager of the CLOs. Specifically, in a letter dated December 23, 2020 (the “December 23 Letter”), the Defendants informed the Debtor that one or more of them “intend to notify the relevant trustee and/or issuers that the process of removing the Debtor as fund manager should be initiated, subject to and with due deference for the applicable provisions of the United State Bankruptcy Code, including the automatic stay of Section 362.”

41. The Debtor responded to the December 23 Letter the next day and advised the Defendants that the Settlement Order prohibited the termination of the Debtor’s management agreements with the CLOs, and that there was no factual, legal, or contractual basis to remove the Debtor as the CLOs’ portfolio manager in any event. The Debtor demanded that the Defendants withdraw their December 23 Letter and commit not to take any actions, directly or indirectly, to terminate the CLO management agreements, by the close of business on December 28, 2020. The Defendants failed to comply with the Debtor’s demands.

42. Because Mr. Dondero owns and/or effectively controls the Defendants, the Debtor forwarded the correspondence between the Debtor and the Defendants, including the Defendant's Letters, to Mr. Dondero's counsel. In response, Mr. Dondero's counsel contended that "[w]hile there are relationships between my client and some of the movants, I believe they are separate entities and should be treated as such."

43. On December 30, 2020, the Debtor specifically requested that the Defendants promptly bring the matters to the Court for resolution by bringing a motion to terminate the CLO management agreements and for related relief, or the Debtors would be forced to commence an action for declaratory relief and bring this Motion in order to bring clarity to the Debtor's contractual rights. In response, Defendants' counsel would not commit to bring any motion, only that they would file an objection to Debtor's plan of reorganization. The Debtor believes that its disputes with the Defendants can and must be promptly resolved.

44. ***Finally***, because Mr. Dondero continues to interfere with the Debtor's business and engage in disruptive behavior, the Debtor gave notice to Mr. Dondero on December 23, 2020, that the Debtor would evict him and terminate all services provided to him, as of December 30, 2020. On December 31, 2020, counsel to the Advisors and the Funds sent a letter to Debtor's counsel (the "December 31 Letter") and together with the December 22 Letter and December 23 Letter, the "Defendants' Letters") contending that the Debtor's decision to remove Mr. Dondero from the Debtor's offices and services was damaging the Advisors and the Funds and implied that the Debtor would be economically responsible for such damage.

45. On January 4, 2021, the Debtor responded to the December 31 Letter by noting that (a) Mr. Dondero did not seek judicial relief, make any of the contentions the advanced in the December 31 Letter, or even complain to the Debtor, (b) no action was taken against Entities,



only against Mr. Dondero, (c) Mr. Dondero was given reasonable notice of his eviction and the termination of the Debtor's services to him, such that he could have and should have made alternative arrangements to avoid any disruption, and (d) nothing prevents Mr. Dondero from continuing to work on behalf of the Entities. The Debtor also noted that it will take all steps to protect its interests against any further frivolous claims and threats made by the Defendants.

46. Upon information and belief, Mr. Dondero has taken no steps to cause the Defendants – entities that he owns and/or effectively controls and that are each a “Related Entity” under the Term Sheet – to comply with the Debtor's demands made in response to the Defendants' Letters.

#### **FIRST CLAIM FOR RELIEF**

**(For Declaratory Relief: -- 11 U.S.C. § 105(a) and Fed. R. Bankr. P. 7001)**

47. The Debtor repeats and realleges each of the allegations in each of the foregoing paragraphs as though fully set forth herein.

48. A bona fide, actual, present dispute exists between the Plaintiff and the Defendants concerning their respective rights and obligations concerning the CLOs.

49. A judgment declaring the parties' respective rights and obligations will resolve their disputes.

50. Pursuant to Bankruptcy Rule 7001, the Debtor specifically seeks declarations that:

- Each of the Defendants is directly or indirectly controlled by Mr. Dondero;
- Each of the Defendants is an “affiliate” of the Debtor for purposes of the CLO Management Agreements;
- The Plaintiff has the exclusive contractual right to manage the CLOs;
- The Plaintiff has the exclusive duty and responsibility to buy and sell assets on behalf of the CLOs;

- Holders of preference shares have no right to make investment decisions on behalf of the CLOs;
- The Debtor's decision to evict Mr. Dondero from the Debtor's offices, and to terminate the provision of services to him, did not violate any contract with, or duty owed to, any of the Defendants; and
- The demands and requests set forth in Defendants' Letters constitute interference with the Plaintiff's business and management of the CLOs.

### **SECOND CLAIM FOR RELIEF**

#### **(Violation of the automatic stay under section § 362(a) of the Bankruptcy Code)**

51. The Debtor repeats and realleges each of the allegations in each of the foregoing paragraphs as though fully set forth herein.

52. The Defendants' interference with the Plaintiff's contractual rights and course of dealing violates the automatic stay pursuant to § 362(a) of the Bankruptcy Code.

53. To the extent Defendants engaged in such conduct after the entry of the Court's Order on the Restriction Motion, such conduct was willful.

54. The Plaintiff is entitled to damages in an amount to be determined at trial arising from, and related to, the Defendants' violation of the automatic stay.

### **THIRD CLAIM FOR RELIEF**

#### **(Tortious Interference with Contract)**

55. The Debtor repeats and realleges each of the allegations in each of the foregoing paragraphs as though fully set forth herein.

56. Since November 2020, Defendants have tortuously interfered with the Debtor's CLO management contracts.

57. The Debtors' CLO management contracts constitute are valid contracts, and, upon information and belief, the Debtor knows of the terms and conditions of such contracts because they were prepared and executed at Mr. Dondero's direction.

58. The Defendants have willfully and intentionally impeded the Debtor's ability to fulfill its contractual duties and obligations pursuant to its CLO management contracts, by, among other things, (1) hindering the Debtor's ability to sell certain CLO assets, (2) threatening to initiate the process for removing the Debtor as the portfolio manager of the CLOs, and (3) otherwise attempting to influence and interfere with the Debtor's decisions concerning the purchase or sale of any assets on behalf of the CLOs.

59. Defendants' conduct has proximately caused, and will continue to cause, damage and loss to the Debtor's estate.

60. The Plaintiff is entitled to damages in an amount to be determined at trial arising from, and related to, the Defendants' tortious interference with its CLO management contracts.

#### **FOURTH CLAIM FOR RELIEF**

##### **(For Injunctive Relief -- 11 U.S.C. § 105(a) and Fed. R. Bankr. P. 7065)**

61. The Debtor repeats and realleges the allegations in each of the foregoing paragraphs as though fully set forth herein.

62. Pursuant to Bankruptcy Code section 105(a) and Bankruptcy Rule 7065, the Debtor seeks a preliminary and permanent injunction enjoining Defendants from (1) engaging in any Prohibited Conduct, and (2) conspiring, colluding, or collaborating with (a) Mr. Dondero, (b) any entity owned and/or controlled by Mr. Dondero, and/or (c) any person or entity acting on behalf of Mr. Dondero or any entity owned and/or controlled by him, to, directly or indirectly, engage in any Prohibited Conduct.

63. Bankruptcy Code section 105(a) authorizes the Court to issue “any order, process or judgment that is necessary or appropriate to carry out the provisions of this title.” 11 U.S.C. §105(a).

64. Bankruptcy Rule 7065 incorporates by reference rule 65 of the Federal Rules of Civil Procedure and authorizes the Court to issue injunctive relief in adversary proceedings.

65. The interference and threats described herein are embodied in written communications and are without any justification, and constitute willful and intentional interferences with the Debtor’s management contracts that, if not prohibited, will cause the Debtor irreparable damages; the Debtor is therefore likely to prevail on its underlying claim for tortious interference with contract.

66. In the absence of injunctive relief, the Debtor will be irreparably harmed because Defendants are likely to engage in some or all of the Prohibited Conduct, thereby interfering with the Debtor’s operations, management of assets, and contractual obligations, all to the detriment of the Debtor, its estate, its creditors and the creditors and stakeholders of the Successor Entities.

67. In light of, among other things, (a) the Debtor’s status as a debtor in bankruptcy subject to the jurisdiction of this Court, (b) the Settlement Order and Term Sheet, (c) Mr. Dondero’s resignations as the Debtor’s President and CEO and later as portfolio manager and an employee, (d) the authority vested in the Board and Mr. Seery, as CEO and CRO, (e) the TRO, (f) Mr. Norris’s testimony during the Hearing, and (g) the Court’s denial of the Restriction Motion, there is no legal or equitable basis for Defendants to engage in any of the Prohibited Conduct, and the balance of the equities strongly favors the Debtor in the request to enjoin Defendants from engaging in any Prohibited Conduct.

68. Injunctive relief would serve the public interest by re-enforcing the implicit mandate in the Bankruptcy Code that debtors and their successors are to be managed and controlled only by court-authorized representatives, free from threats and coercion.

69. Based on the foregoing, the Debtor requests that the Court preliminarily and permanently enjoin Defendants from engaging in any Prohibited Conduct or from causing, encouraging, or conspiring with Mr. Dondero, or any entity controlled by Mr. Dondero or agent acting on Mr. Dondero's behalf, from engaging in any Prohibited Conduct.

**PRAYER**

WHEREFORE, the Debtor prays for judgment as follows:

- (a) On the First Cause of Action, a judgment declaring that: (i) each of the Defendants is directly or indirectly controlled by Mr. Dondero, (ii) each of the Defendants is an “affiliate” of the Debtor for purposes of the CLO Management Agreements; (iii) the Plaintiff has the exclusive contractual right to manage the CLOs; (iv) the Plaintiff has the exclusive duty and responsibility to buy and sell assets on behalf of the CLOs; (v) holders of preference shares have no right to make investment decisions on behalf of the CLOs; (vi) the Debtor’s decision to evict Mr. Dondero from the Debtor’s offices, and to terminate the provision of services to him, did not violate any contract with, or duty owed to, any of the Defendants; and (vii) the demands and requests set forth in Defendants’ Letters constitute interference with the Plaintiff’s business and management of the CLOs;
- (b) On the Second Cause of Action, damages in an amount to be determined at trial arising from Defendants’ violation of the automatic stay;
- (c) On the Third Cause of Action, damages in an amount to be determined at trial arising from the Defendants’ tortious interference with the Plaintiff’s CLO management contracts;
- (d) On the Fourth Cause of Action, a preliminary and permanent injunction enjoining Defendants from conspiring, colluding, or collaborating with (a) Mr. Dondero, (b) any entity owned and/or controlled by Mr. Dondero, and/or (c) any person or entity acting on behalf of Mr. Dondero or any entity owned and/or controlled by him, to, directly or indirectly, engage in any Prohibited Conduct;
- (h) For such other and further relief as this Court deems just and proper.

Dated: January 6, 2021.

**PACHULSKI STANG ZIEHL & JONES LLP**

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-and-

**HAYWARD PLLC**

*/s/ Zachery Z. Annable*

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*Counsel for Plaintiff Highland Capital Management, L.P.*

**VERIFICATION**

I have read the foregoing VERIFIED COMPLAINT FOR INJUNCTIVE RELIEF and know its contents.

.. I am a party to this action. The matters stated in it are true of my own knowledge except as to those matters which are stated on information and belief, and as to those matters I believe them to be true.



I am the Chief Executive Officer and Chief Restructuring Officer of Highland Capital Management, L.P., the Plaintiff in this action, and am authorized to make this verification for and on behalf of the Plaintiff, and I make this verification for that reason. I have read the foregoing document(s). I am informed and believe and on that ground allege that the matters stated in it are true.

.. I am one of the attorneys of record for \_\_\_\_\_, a party to this action. Such party is absent from the county in which I have my office, and I make this verification for and on behalf of that party for that reason. I have read the foregoing document(s). I am informed and believe and on that ground allege that the matters stated in it are true.

I certify and declare under penalty of perjury under the laws of the United States that the foregoing is true and correct as of this 6th day of January 2021.

/s/ James P. Seery, Jr.

James P. Seery, Jr.



## EXHIBIT 7

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
HIGHLAND CAPITAL ) Chapter 11  
MANAGEMENT, L.P., ) Dallas, Texas  
Debtor. ) Tuesday, January 26, 2021  
9:30 a.m. Docket  
MOTION FOR ENTRY OF ORDER  
AUTHORIZING DEBTOR TO  
IMPLEMENT KEY EMPLOYEE  
PLAN [1777]  

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HIGHLAND CAPITAL ) **Adversary Proceeding 21-3000-sjg**  
MANAGEMENT, L.P., )  
Plaintiff, )  
v. ) PLAINTIFF'S MOTION FOR A  
HIGHLAND CAPITAL ) PRELIMINARY INJUNCTION AGAINST  
MANAGEMENT FUND ADVISORS, ) CERTAIN ENTITIES OWNED AND/OR  
L.P., et al. ) CONTROLLED BY MR. JAMES  
Defendants. ) DONDERO [5]  

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TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

### WEBEX APPEARANCES:

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Proceedings recorded by electronic sound recording;  
transcript produced by transcription service.

1                   DALLAS, TEXAS - JANUARY 26, 2021 - 9:40 A.M.

2                   THE COURT: All right. We have Highland settings  
3 this morning: a Motion for Approval of a KERP, which I didn't  
4 see objections to, and then a Preliminary Injunction hearing.  
5 Let me get appearances from the parties who have filed  
6 pleadings.

7                   For the Debtor team, I see Mr. Morris. Who do we have  
8 appearing?

9                   MR. POMERANTZ: Good morning, Your Honor. It's Jeff  
10 Pomerantz and John Morris appearing on behalf of the Debtor.  
11 I will handle the KERP motion, which we'll propose goes first  
12 and quickly, and then Mr. Morris will handle the adversary  
13 proceeding.

14                  THE COURT: All right. Very good.

15                  All right. Let me get appearances from the Defendants in  
16 the preliminary injunction matter. Do we have Mr. Kane or  
17 someone for CLO Holdco?

18                  MR. KANE: Yes, Your Honor. John Kane for CLO  
19 Holdco, Ltd.

20                  THE COURT: All right. What about for the Funds and  
21 Advisors? I guess we have a couple of law firms involved.  
22 Who do we have appearing for the K&L Gates firm?

23                  MR. HOGEWOOD: Good morning, Your Honor. This is Lee  
24 Hogewood with K&L Gates, and also with our firm appearing  
25 today is Emily Mather.

1 THE COURT: Okay. I didn't get Emily's last name.  
2 Could you repeat that?

3 MR. HOGEWOOD: I'm sorry, Your Honor. Emily Mather,  
4 M-A-T-H-E-R.

5 THE COURT: Thank you.

6 All right. For the Munsch Hardt team, do we have Mr.  
7 Rukavina or someone else appearing?

8 MR. RUKAVINA: Your Honor, good morning. This is  
9 Davor Rukavina. I represent all of the Defendants in the  
10 adversary except CLO Holdco.

11 Pursuant to the Court's instructions, Mr. Dondero is also  
12 present here in my conference room, so he is here. He is not  
13 on the camera, but he is here.

14 THE COURT: Okay. All right. And does Mr. Dondero  
15 have counsel, his individual counsel appearing today?

16 MR. WILSON: Your Honor, John Wilson for Jim Dondero.

17 THE COURT: Okay. Thank you. Do we have Creditors'  
18 Committee lawyers on the phone today?

19 MR. CLEMENTE: Yes, Your Honor. Good morning.  
20 Matthew Clemente; Sidley Austin; on behalf of the Official  
21 Committee of Unsecured Creditors.

22 THE COURT: All right. Thank you.

23 All right. Well, obviously, if any other lawyer is dying  
24 to chime in at some point today, I will consider letting that  
25 happen. But, again, I think we've got the parties who have

1 filed pleadings having appeared at this point. So, let's turn  
2 to the KERP motion. Mr. Pomerantz?

3 MR. POMERANTZ: Yes, Your Honor. Good morning again.  
4 On January 19th, the Debtor filed its motion for approval of a  
5 Key Employee Retention Program which would substitute out its  
6 annual bonus plan.

7 We have not received any opposition to the motion,  
8 although the United States Trustee did ask some questions  
9 which we are prepared to address in connection with the  
10 proposed proffer of Mr. Seery's testimony. I'm happy to make  
11 a full presentation of the motion to Your Honor, if you would  
12 like, or I could just present Mr. Seery's proffer, which I  
13 should -- which I believe will establish the factual predicate  
14 and the evidence to support the motion.

15 THE COURT: All right. Let's just go straight to the  
16 proffer, please.

17 MR. POMERANTZ: Okay. Thank you, Your Honor.

18 PROFFER OF TESTIMONY OF JAMES P. SEERY

19 MR. POMERANTZ: Mr. Seery is on the video today, and  
20 if he was called to testify he would testify that his name is  
21 James P. Seery, Jr. and that he is the chief executive officer  
22 and chief restructuring officer of Highland Capital  
23 Management.

24 He would also testify that he was one of the independent  
25 directors appointed to the Court on January 9th, 2020.

1 Because of his role with the Debtor, he is familiar with the  
2 company's day-to-day operations, including its -- the  
3 company's employee and wage benefit and bonus plans relating  
4 to the employees.

5 He would testify that he has been involved in the  
6 negotiation and drafting of the company's plan of  
7 reorganization, and is familiar with the expected operation of  
8 the Claimant Trust and Reorganized Debtor post-confirmation in  
9 connection with the plan.

10 He would testify that the plan generally provides for the  
11 monetization of the company's assets for the benefit of  
12 creditors and stakeholders, and he would testify that, as part  
13 of the plan process, he worked closely with DSI, the company's  
14 financial advisor, to assess both the costs of the Debtor's  
15 current employee base and the projected cost of operations in  
16 connection with the Reorganized Debtor and Claimant Trust  
17 following the effective date.

18 He would testify that, to ensure the continued smooth  
19 operation of the company in connection with the continuation  
20 and consummation of the plan for the benefit of all  
21 stakeholders, that he worked with DSI to determine the  
22 appropriate staffing needs necessary for the company's  
23 remaining operations.

24 He would testify that he analyzed the current employees to  
25 determine which, if any, would need to be continued to be

1 retained by the Debtor and operate during the Reorganized  
2 Debtor and Claimant Trust period following the effective date  
3 of the plan.

4 He would testify as part of that analysis he reviewed the  
5 roles and functions of the non-insider employees with respect  
6 to the services that they needed, and he reviewed the wages,  
7 benefits, and bonuses for those remaining non-insider  
8 employees necessary for those functions.

9 He would testify, that based upon his review, the company  
10 determined that it was in the best interests of the estate to  
11 terminate the existing annual bonus plan, as it was no longer  
12 necessary to effectively incentivize the remaining non-insider  
13 employees who would be terminated prior to being entitled to  
14 any further payments under the annual bonus plan.

15 He would testify that, instead, the company developed a  
16 new retention plan that was designed to incentivize the non-  
17 insider employees to remain with the company for as long as  
18 they are needed to assist in the effectuation of the plan.

19 He would testify that Mr. Waterhouse and Surgent, arguably  
20 two insiders of the Debtor, are not eligible for the retention  
21 plan, and that's not because there is any concern regarding  
22 their loyalty, but the Debtor is looking at ways to  
23 appropriately incentivize and compensate those people as  
24 appropriate in the future.

25 He would testify that there are a few persons on the list



1 of people who are part of the retention plan with a title that  
2 includes director or manager; however, he would testify that  
3 none of those individuals are corporate officers or directors  
4 of the Debtors -- the Debtor, and that the titles are for  
5 convenience only. He would testify that the individuals who  
6 are employed in these roles do not have any authority  
7 whatsoever to make any decisions on behalf of the Debtor.

8 He would testify that in connection with the new retention  
9 plan, the non-insider employees may be offered the opportunity  
10 to enter into a termination agreement with the company that  
11 will provide specified benefits and payments in return for the  
12 non-insider employee remaining as an employee in good standing  
13 with the company through the separation date.

14 He would testify that a key component of the retention  
15 plan is that non-insider employees will be entitled to the  
16 specific bonus payments provided that they do not voluntarily  
17 terminate their employment with the Debtor prior to the  
18 separation date and are not terminated for cause.

19 He would testify that that is in contrast to the existing  
20 or the prior annual bonus plan, which provided that non-  
21 insider employees would not receive their bonus payments if  
22 they were not employed by the Debtor on the vesting date for  
23 any reason except on account of disability, including  
24 termination without cause.

25 Mr. Seery would further testify that the retention plan is

10

1 being offered to approximately 53 employees, and the projected  
2 aggregate amount of payments under the retention plan is  
3 approximately \$1,481,000, which is \$32,000 approximately less  
4 than the amount that would have been paid to such employees  
5 under the annual bonus plan.

6 He would testify that the retention plan includes 20  
7 employees who are not entitled to benefits under the annual  
8 bonus plan. Fourteen employees are entitled to receive more  
9 under the retention plan than they would have received under  
10 the annual bonus plan.

11 With respect to the 20 employees I've previously mentioned  
12 who are not otherwise entitled to receive anything under the  
13 annual bonus plan, the vast majority of those -- 18 -- will be  
14 entitled to payments of \$2,500 each, and the other two  
15 entitled to payments of \$10,000 and \$7,500, respectively.

16 Mr. Seery would testify that he believes that these  
17 additional payments are reasonable in light of the current  
18 status of the company and the value to be added to the estate  
19 through the retention of these employees, and that this plan  
20 is more accurately and narrowly-tailored to achieve the  
21 company's reorganization goals.

22 On this basis, Your Honor, Mr. Seery would testify that he  
23 presented the proposed retention plan to the independent  
24 directors and they agreed with Mr. Seery's assessment that  
25 entry into the retention plan was in the best interests of the

11

1 estate and its creditors.

2 He would also testify that he had negotiations with the  
3 Creditors' Committee and its advisors regarding the retention  
4 plan and that the Committee is supportive of the retention  
5 plan.

6 And that would conclude my proffer of testimony from Mr.  
7 Seery, Your Honor.

8 THE COURT: All right. Mr. Seery, if you could say  
9 "Testing, one, two" so we can catch your audio and video,  
10 please?

11 MR. SEERY: Testing, one, two, Your Honor.

12 THE COURT: All right. There you are. Please raise  
13 your right hand.

14 JAMES P. SEERY, DEBTOR'S WITNESS, SWORN

15 THE COURT: All right. Thank you. Is there anyone  
16 who has questions at this time for Mr. Seery?

17 (No response.0

18 THE COURT: All right. Well, I'll just double-check  
19 with the Committee. It's been represented that you all are in  
20 support of this. Mr. Clemente, if you could confirm that on  
21 the record?

22 MR. CLEMENTE: That's correct, Your Honor. The  
23 Committee has no objection to the motion, so Mr. Pomerantz's  
24 statements are accurate.

25 THE COURT: All right. Anyone else?

1 MS. LAMBERT: This is Lisa Lambert for the United  
2 States Trustee. The U.S. Trustee has reviewed the actual data  
3 about the comparatives, and the U.S. Trustee, based on the  
4 stipulations, has no objection.

5 THE COURT: All right. Thank you. Anyone else?

6 All right. Well, the Court will approve this motion.  
7 First, while the notice was expedited, the Court finds that it  
8 was sufficient under the circumstances. We are many months  
9 into the case, it's been vetted by the Committee, and the  
10 Court is satisfied with the level of notice here.

11 The Court finds that this is a KERP that is justified by  
12 all the facts and circumstance of this case, to use the  
13 wording of Section 503(c)(3) of the Bankruptcy Code. There  
14 also appears to be a very sound business purpose justifying  
15 the proposed KERP. It appears to be reasonable in all ways,  
16 and fair under the circumstances, so I do approve it.

17 All right. So if you all will get the order uploaded  
18 electronically, I will promise to sign it promptly.

19 MR. POMERANTZ: We will do so, Your Honor. Thank  
20 you.

21 THE COURT: All right. So, the preliminary  
22 injunction. Mr. Morris, I heard you were going to be taking  
23 the lead on that, so go ahead.

24 MR. MORRIS: Indeed. Good morning, Your Honor. John  
25 Morris; Pachulski, Stang, Ziehl & Jones; for the Debtor.

1 THE COURT: Good morning.

2 MR. MORRIS: A few items before I give what I hope  
3 will be an informative opening statement. I trust that Your  
4 Honor has not had the opportunity, because it was just filed a  
5 moment ago, to see that the Debtor filed on the docket notice  
6 of a settlement with CLO Holdco, Ltd., one of the Defendants  
7 here today.

8 THE COURT: I have not seen that. Okay.

9 MR. MORRIS: Right. So you'll find that at Docket  
10 1838.

11 THE COURT: Okay.

12 MR. MORRIS: It really is a very simple settlement,  
13 Your Honor. In exchange for the withdrawal of CLO Holdco's  
14 objection to the Debtor's plan of reorganization, the Debtor  
15 is dismissing CLO Holdco from this adversary proceeding with  
16 prejudice. There are, you know, some other bells and whistles  
17 there, the most important of which to the Debtor is simply  
18 that, under the CLO management agreements, most of them but  
19 not all of them require that a level of cause be established  
20 before the contracts can be terminated, and CLO Holdco has  
21 agreed that, before it seeks to terminate a contract for  
22 cause, there will be a gating provision or a gatekeeping  
23 provision that requires them to come to this Court to simply  
24 establish whether or not there is a colorable claim -- not for  
25 a determination on the merits, but simply to protect the

1 Debtor from frivolous lawsuits.

2 So that's really the sum and substance of it. Mr. Kane is  
3 on the line now, and if I've either inaccurately or  
4 incompletely characterized the settlement, I'm sure he'll take  
5 the opportunity to supplement the record. But we don't see  
6 any need, really, to go through a full 9019 motion here.  
7 There's no releases. There's no exchange of money. It's the  
8 withdrawal of a plan objection in consideration for the  
9 dismissal of an injunctive proceeding.

10 So we did want to alert you to that. And as a result,  
11 there was one witness that we intended to call today, Grant  
12 Scott. Mr. Scott is the director of CLO Holdco. And with the  
13 resolution of the issues between the Debtor and CLO Holdco, we  
14 have no intention of calling Mr. Scott today. But I'd like to  
15 give Mr. Kane an opportunity to be heard just in case he's got  
16 anything to add.

17 THE COURT: All right. Mr. Kane, can you confirm?  
18 Do you have anything to change about what you heard?

19 MR. KANE: Your Honor, I do not. The settlement  
20 agreement speaks for itself. We did reach an agreement with  
21 Debtor's counsel and the Debtor yesterday evening, fairly late  
22 in the evening. Mr. Morris's synopsis of the proposed  
23 settlement is accurate. The Debtor has agreed to dismiss CLO  
24 Holdco from the preliminary injunction adversary proceeding  
25 with prejudice.

15

1 THE COURT: All right. Well, thank you. I've pulled  
2 it up on my screen. It's very short and to the point. And I  
3 agree with the comment of Mr. Morris that I don't think a  
4 formal 9019 motion is required here, given no consideration is  
5 going back and forth, or releases. It's just exactly as you  
6 described orally. So, I appreciate that. It simplifies a  
7 little bit what we have set today. And we will accept this  
8 settlement as being in place as we roll forward. All right?  
9 Thank you.

10 MR. MORRIS: Thank you, Your Honor.

11 So, before I get to the substance of the argument, I would  
12 like to take care of some housekeeping items relative to  
13 today's proceedings.

14 THE COURT: Okay.

15 MR. MORRIS: You know, this has been a bit of a  
16 challenge for me personally, and it's going to be a little bit  
17 of a challenge today for Ms. Canty, my assistant, in part  
18 because it's almost like Groundhog's Day. This is, I think,  
19 the third time that we're covering some of the same issues.  
20 We had covered them the first time on December 16th in  
21 connection with what I'll now just simply refer to as the  
22 Defendants, the Defendants' motion to try to limit the Debtor  
23 from trading the CLO assets. We heard a lot of what we're  
24 going to hear today again on January 8th in connection with  
25 the preliminary injunction motion against Mr. Dondero. And so

16

1 there's already a ton of evidence in the record. We do  
2 believe that we need to present our evidence today, but one of  
3 the challenges that we'll face, and I think we'll be able to  
4 do it efficiently, Your Honor, is there may just be some back  
5 and forth between various documents. But everything's gone  
6 pretty smoothly, and I'm optimistic we'll get through that  
7 part of it today.

8 So I want to deal with the exhibits themselves, Your  
9 Honor. As you may have seen, there have been a number of  
10 different filings relating to the Debtor's exhibits for this  
11 particular motion, and I just want to go through the exhibits  
12 and make sure that we're all on the same page here. I want to  
13 tell the Court exactly what happened and why and where we are  
14 today.

15 The Debtor timely filed its original witness and exhibit  
16 list on January 22nd. They filed that witness and exhibit  
17 list at Docket 39 in this Adversary Proceeding 21-3000. The  
18 exhibit list referenced Exhibits A through I'll just say  
19 AAAAA. It was a lot of exhibits, and somebody had the wise  
20 idea to convert them to numbers, but it wasn't me, so I can't  
21 take credit. But we're left with letters, and they go from A  
22 through AAAAA.

23 After filing that initial exhibit list, we realized that  
24 --

25 (Interruption.)



1 THE COURT: All right. Does someone have their  
2 device unmuted? Okay. It went away. Go ahead, Mr. Morris.

3 MR. MORRIS: Thank you. So, shortly after filing  
4 that initial exhibit list, we realized that we forgot to file  
5 among the exhibits AAAAA. So at Docket #40 in the adversary  
6 proceeding, the Court can find Debtor's Exhibit AAAAA.

7 And then we're going to -- I'm going to refer in a few  
8 minutes -- I'm going to use in a few minutes some  
9 demonstrative exhibits, and I'm going to use them again with  
10 Mr. Seery. And these exhibits concern trading in AVYA and SKY  
11 securities that you've heard about previously.

12 But I'm pointing that out now because I'm kind of old  
13 school, Your Honor, and I won't use a demonstrative exhibit if  
14 it doesn't have the evidence in the record. And what we  
15 realized, Your Honor, is we made two additional mistakes on  
16 Friday with all the papers that we filed. The backup for  
17 these demonstratives was mistakenly included on the exhibit  
18 list for the confirmation hearing as opposed to the  
19 preliminary injunction hearing. That was error number one.  
20 And error number two, we hadn't redacted the information to  
21 show only the SKY and AVYA.

22 And that's why, Your Honor, at Docket #48, you will find  
23 our amended exhibit list that includes what we have identified  
24 as Exhibits BBBB as in boy through SSSS as in Sam. And  
25 those exhibits, Your Honor, are the backup to the

1 demonstrative exhibits. I don't expect to use them at all,  
2 but I do believe strongly that one should not use a  
3 demonstrative exhibit unless the evidence is in the record to  
4 support it, and now it is.

5 So that's why, Your Honor, I do appreciate your court  
6 staff. I do appreciate Your Honor. I think you either had  
7 before you and you may have signed an order on redacting.  
8 This is what it was all about. It was just to make sure we  
9 had the proper evidence in the record, so I appreciate that.

10 At this time, Your Honor, I think, just because I'll be  
11 referring to it in the opening, the Debtor would move for the  
12 admission into evidence of Exhibits A through SSSSS.

13 THE COURT: All right. Is there any objection?

14 MR. RUKAVINA: Your Honor, there is. Your Honor, I  
15 object to UUUU. I'll object to VVVV as in Victor. I object  
16 to AAAAA. That's it, Your Honor.

17 I will note that there are several exhibits in here of  
18 relevance to CLO Holdco that may not be relevant to my  
19 clients, but those are my limited objections for now.

20 THE COURT: All right. Before we ask the nature of  
21 your objection, let me ask Mr. Morris: Shall we just --

22 MR. MORRIS: Yeah.

23 THE COURT: -- carve these out for now, and then if  
24 you want to offer them the old-fashioned way, we'll hear the  
25 objection then?

19

1 MR. MORRIS: Yes, although I can make it very clear  
2 that UUUU should not be in there precisely because it's  
3 demonstrative. We had talked that yesterday and I agreed; I  
4 just forgot that. UUUU should not be part of the record.

5 THE COURT: Okay. And so you'll just decide later do  
6 you want to offer VVVV and AAAAA the old-fashioned way?

7 MR. MORRIS: Correct.

8 THE COURT: All right. So, for the record, I am  
9 admitting by stipulation -- with three exceptions I'll note --  
10 all of the exhibits of the Debtor that appear at Exhibits 39  
11 and, well, and 48. And we're carving out of that admission  
12 UUUU, VVVV, and AAAAA, which actually appears at Exhibit --  
13 Docket Entry 40. Those are not admitted at this time.

14 (Debtor's Exhibits A through SSSS, exclusive of Exhibits  
15 UUUU, VVVV, and AAAAA, are received into evidence.)

16 THE COURT: All right. Go ahead, Mr. Morris.

17 MR. MORRIS: Yes.

18 MR. RUKAVINA: Well, Your Honor, while we're talking  
19 about housekeeping -- Mr. Morris, I apologize. Is there more  
20 housekeeping?

21 MR. MORRIS: I'd like to continue. I was going to  
22 describe the witnesses.

23 OPENING STATEMENT ON BEHALF OF THE DEBTOR

24 MR. MORRIS: So, Your Honor, the Debtor is going to  
25 call three witnesses today. The first witness will be Mr.

1 Dondero, the second will be Jason Post, and then the third  
2 will be Mr. Seery.

3 Obviously, Mr. Dondero and Mr. Seery are very familiar to  
4 the Court and they will cover much but not all of the same  
5 ground that you've heard previously.

6 Mr. Post, I believe, is a new witness appearing in this  
7 court for the first time. I understand that he is the chief  
8 compliance officer of each of the Debtors [sic]. He had  
9 worked at Highland Capital Management, the Debtor, for more  
10 than a decade, I believe, but moved over to NexPoint to work  
11 with Mr. Dondero shortly after Mr. Dondero resigned from  
12 Highland Capital on or about October 10th last year.

13 So those are the three witnesses that we plan to present  
14 today, and I'd like to describe briefly kind of what we think  
15 the evidence will show.

16 The theme from our perspective here, Your Honor, is that  
17 this is a case that is about power and not rights. The Debtor  
18 brings this motion for preliminary injunction in order to  
19 protect itself from the interference of Mr. Dondero and the  
20 Defendants, entities that there will be no dispute he owns and  
21 controls.

22 You may have read in the papers, and I suspect you will  
23 hear today from the Defendants, the clarion call for  
24 contractual rights and the need for this Court to protect  
25 their contractual rights. This is a red herring, Your Honor.

1 There are no contractual rights at issue here. What Mr.  
2 Dondero and the Defendants really want is to maintain control,  
3 or at least to deny Mr. Seery from exercising the Debtor's  
4 valuable contractual rights. If there are any contractual  
5 rights at issue here, it is the Debtor's. The Debtor is the  
6 party to the CLO management agreements, and it's those very  
7 rights that are being infringed upon.

8 This was supposed to have been resolved 53 or 54 weeks ago  
9 now, Your Honor, when Mr. Dondero agreed and this Court  
10 ordered that Mr. Dondero could not use related entities to  
11 terminate any of the Debtor's agreements. There is no dispute  
12 that each of the Defendants is a related entity for purposes  
13 of the January 9th order, since Mr. Dondero and Mr. Norris  
14 have already testified that the Defendants are owned and/or  
15 controlled by Mr. Dondero.

16 Notwithstanding the plain language of the January 9th  
17 order, which Mr. Dondero not only agreed to, but it may be one  
18 of the very few orders in this case that he hasn't appealed,  
19 notwithstanding the plain language, Your Honor, he persists,  
20 and that is why we are here.

21 How do we know that this is about power and not rights?  
22 How do we know that everything that's going to be described  
23 for you, what the evidence is going to show that this is about  
24 power and not rights, is very simple. Mr. Dondero and Mr.  
25 Post will testify -- I'm just going to give four, five, six

22

1 examples here -- are going to testify that Mr. Seery's AVYA  
2 trades were not in the Funds' best interests. It's an  
3 irrelevant point, Your Honor. There is no contractual right  
4 that gives them the ability to terminate because they don't  
5 like trades that are being made. They can sell. If they  
6 don't like it, they can sell. That's what's really funny  
7 about this.

8 But what's -- what makes it even more clear that this is  
9 about power and not rights is the evidence is going to show  
10 that Mr. Dondero sold AVYA shares throughout 2020. He sold  
11 those shares right up until the day he resigned. And yet six  
12 days after resigning, NexPoint sends a letter saying, Don't  
13 sell any assets.

14 Ms. Canty, can we put up Exhibit number -- Demonstrative  
15 Exhibit 1, please?

16 Okay, Your Honor. We have redacted this to shield from  
17 public disclosure the name of each fund that's trading, but  
18 the backup, as I alluded to earlier, in Exhibits BBBBB through  
19 SSSSS, some portion of those documents, that's where these  
20 demonstrative figures come from.

21 And as you can see, beginning on January 29, 2000,  
22 continuing through the bottom of the page, October 9th, 2020,  
23 when Mr. Dondero left Highland Capital, he traded millions and  
24 millions and millions of dollars in AVYA stock.

25 Can we go to Demonstrative Exhibit #2, please?

1 This chart is really -- no, I apologize if I -- the other  
2 one. The AVYA trading activity chart. Yeah.

3 This one is really interesting, Your Honor, because it  
4 shows the trading throughout the year of AVYA stock, and you  
5 can see the brown bars there represent Mr. Dondero's trades.  
6 And you can see just how many trades there are. There are  
7 over a million shares, I think, if you added it up. They're  
8 represented by the brown bars. You can see him selling AVYA  
9 stock throughout the period, sometimes at a price really near  
10 its bottom.

11 And then Mr. Seery tries and actually does sell some stock  
12 toward the end of the year. That's the green bars on the  
13 right. A very, very tiny amount compared to Mr. Dondero. And  
14 he sells it at a substantially greater price than Mr. Dondero  
15 sold the AVYA stock. And yet they're here telling you, Your  
16 Honor, that somehow Mr. Seery is mismanaging the CLOs and they  
17 disagree with what he's doing and he's not acting in the best  
18 interests of the investors. That's what they want -- but this  
19 is what the evidence shows, Your Honor.

20 With respect to SKY, if we could go to the next slide,  
21 please.

22 So this is SKY. Now, Mr. Dondero did not trade any SKY  
23 securities, but Mr. Seery did. And this was another security  
24 -- and we'll get to the evidence in a moment -- that Mr.  
25 Dondero interfered with and tried to stop. So Mr. Seery

1 succeeded sometimes and he was stopped sometimes, but the  
2 point is, Your Honor, look at the price that Mr. Seery sold.

3 And remember, you heard this before and you're going to  
4 hear it again. Nobody from the Defendants ever asked Mr.  
5 Seery, Why do you want to trade this? Not that they even had  
6 to. Not that Mr. Seery needs to defend himself, frankly.  
7 He's got the authority under the management contracts to act  
8 in the way that he thinks is in the best interest. But look  
9 at this chart. He made these sales, Your Honor, at more than  
10 twice the price of the bottom.

11 How can they have any credibility? How can Mr. Dondero  
12 and Mr. Post come into this courtroom and assert that Mr.  
13 Seery is doing anything other than a fabulous job? He is  
14 selling at the top of the market. Because they think that  
15 some high -- in the future, it's going to go higher? It's  
16 prudent, Your Honor.

17 Mr. Seery is going to tell you the work that he did. He  
18 is going to give you the rationale for his decisions. And the  
19 only conclusion that I hope and believe the Court will be able  
20 to reach is that these were not only rational decisions but  
21 they were prudent, taking some money off the table when the  
22 stock was near its high.

23 That's how we know, this is more evidence how we know this  
24 is about power. It's not about rights. It's not about  
25 justice. It's not about anything having to do with anything



1 other than Mr. Dondero wanting to maintain control.

2       How else do we know? What other evidence is there that  
3 this is about power and not rights? Again, the timing. The  
4 calendar here is going to be very, very important. The first  
5 demand from NexPoint from the Defendants that Mr. Seery stop  
6 trading came on October 16th. It was less than a week after  
7 Mr. Dondero -- like, where does this come from? There's no  
8 right to demand stopping of trading. You don't get to do it.  
9 And they're going to minimize it. They're going to spend the  
10 whole day, Your Honor, either -- either focusing on the law or  
11 trying to minimize. And they'll say, well, it was just a  
12 request, Your Honor. And if it was a third-party request, I  
13 bet Mr. Seery -- Mr. Seery is going to tell you, if it was a  
14 third party, he wouldn't care. But when you put all of this  
15 together, it is oppressive. It is an exertion -- it's an  
16 attempt at exertion of control. That's how it's perceived and  
17 that's actually what happened.

18       Do you need more evidence? Again, they'll talk about  
19 termination for cause and how they have the right and the  
20 Court -- you, Your Honor, don't have the power to infringe  
21 upon their contractual rights. But there will be no evidence.  
22 Absolutely none. Mr. Post is going to tell you, in fact, that  
23 he has no evidence of any breach, of any default, of any  
24 reason whatsoever that cause might exist for the termination  
25 of these contracts. That's how you know this is about power

1 and not rights.

2 Last point on the issue of power versus rights: Who were  
3 the counterparties to the CLO agreements? Did the CLO Issuers  
4 -- where are they? They're not here. They're not here to  
5 tell the Court that Mr. Seery is breaching his duty. They're  
6 not here to tell the Court that the Debtor is in default. In  
7 fact, what Mr. Seery is going to tell you, and it won't be  
8 rebutted, is that the CLO Issuers are close to finalizing a  
9 deal that will permit the Debtor to assume the CLO management  
10 contracts.

11 Mr. Post or Mr. Dondero might get up on the stand today  
12 and say, oh, because people have left the firm, that somehow  
13 they don't have the ability to service the contracts anymore.  
14 You know who doesn't believe that? The contractual  
15 counterparty, the Issuers. It's about power, Your Honor.  
16 It's not about rights.

17 There is substantial evidence that warrants the imposition  
18 of a preliminary injunction, substantial evidence, much of  
19 which you've heard already.

20 The October and November letters demanding or requesting  
21 that the Debtor halt trades. There's no right to that.

22 Mr. Dondero's interference with the support of Joe Sowin,  
23 the Advisors' trader, around Thanksgiving, when they actively  
24 moved in. And it's in the emails. It's in the record. We'll  
25 put in the record again.

1 And then he made the threat to Thomas Surgent -- Mr.  
2 Dondero made the threat to Thomas Surgent about potential  
3 personal liability.

4 The ridiculous -- remember the ridiculous motion that was  
5 heard on December 16th, a motion so devoid of factual or legal  
6 basis that the Court granted the Debtor a directed verdict and  
7 dismissed the motion as frivolous? Notably, neither Mr.  
8 Dondero nor Mr. Post testified at that hearing. Yet, within a  
9 week, Your Honor -- the hearing was on a Wednesday. The  
10 hearing was on Wednesday, December 16th. The Court entered  
11 the order on Friday, December 18th. On Monday, December 21st,  
12 the next business day, Mr. Dondero and Mr. Post and the  
13 lawyers for the Defendants held conference calls to figure out  
14 what to do next.

15 And the very next day, the evidence is going to show --  
16 it's already in the record -- Mr. Dondero again actively  
17 stopped Mr. Seery's trades from being effectuated. They sent  
18 their first letter. This is less than a week after that  
19 hearing, Your Honor. They sent another letter asking the  
20 Debtor -- again, they requested -- minimize -- this is what  
21 you're going to hear: Well, we just sent a letter requesting  
22 no more trading.

23 What happened the next day, December 23rd? They send  
24 another letter and they say, We're thinking about terminating  
25 the contracts. Now we think we're going to terminate the

1 contracts. And we just want to let you know we're thinking  
2 about terminating the contracts.

3 And we call them -- and Mr. Seery is going to testify to  
4 this -- we say, What are you doing? Every time we just said,  
5 Please withdraw your letter. There's no basis for doing this.  
6 Leave us alone and let us do our job. They wouldn't -- they  
7 refused to withdraw the letter.

8 And finally -- again, Mr. Seery will testify to this -- we  
9 told them, If you think you really have a basis for  
10 terminating the contract, make your motion to lift the stay.  
11 And if you don't, the Debtor will file the motion that brings  
12 us here today.

13 And that's how we got here, because they continued to  
14 interfere with the trading. They continued to send these  
15 specious letters that are implicit threats. Mr. Seery is  
16 going to tell you that every one of these, he -- is an  
17 implicit threat. We asked them, Just withdraw the letters and  
18 stop it. We asked them to make their own motion if you think  
19 so strongly of it. They wouldn't do that, either. They just  
20 want it hanging out there. They just want it all hanging out  
21 there over Mr. Seery's head so that he knows somebody's --  
22 somebody's watching and somebody's planning, you know, to take  
23 action.

24 It's not right, Your Honor. They have no right to any of  
25 this. There's nothing in the contract that allows them to

1 make even a good-faith -- to make any claim that they have  
2 cause to terminate the contract. They have no right under any  
3 circumstances to stop Mr. Seery from trading.

4 What they are going to tell you is there's no agreement  
5 between the Advisors and the Debtor that requires the Advisors  
6 to execute the trades. And they're right about that. They're  
7 actually right about that. But here's the thing, Your Honor.  
8 What Mr. Seery is going to tell you is that Advisors has the  
9 trading desk. For more than a decade, they executed the  
10 trades. Through the entirety of this bankruptcy case, until  
11 Mr. Dondero left Highland, they executed the trades. Even  
12 after Mr. Dondero left Highland in October, they continued to  
13 execute the trades. And on December 22nd, they fold their  
14 hands and they say, Nope, I don't care about the course of  
15 dealing, I don't care what impact it has, you can't make me do  
16 it. So Mr. Seery has tried end-arounds, and that'll be in the  
17 record, too, and that's when the threats to Surgent come.  
18 That's when the threat to Surgent come, when we try to do the  
19 workaround. Cannot do it.

20 This is just not right, Your Honor. It's just not right.  
21 There's order -- there's the January 9th order. There was the  
22 TRO that was in effect that we're going to hear about again,  
23 because that TRO not only applied to Mr. Dondero, it prevented  
24 him from conspiring with or even encouraging a related entity  
25 from engaging in prohibited conduct. And that prohibited

1 conduct, as Your Honor knows, because it's your order, is  
2 plain and as unambiguous as can possibly be: Don't interfere  
3 with the Debtor's business. It's all we're asking for. It's  
4 the only reason we're here today.

5 Interestingly, Your Honor, probably the best piece of  
6 evidence that I'll put in front of you today are going to be  
7 the words out of Mr. Post's mouth, because basically what he's  
8 going to tell you is that, as chief compliance officer, he has  
9 never once in the history of his employment told Mr. Dondero  
10 to stop. In fact, what he's going to tell you is that he  
11 defers to the investment professionals, and that but for the  
12 TRO that is consensually in place today, it would depend on  
13 the facts and circumstances as to whether or not he actually  
14 does anything as chief compliance officer to stop this  
15 conduct. Depends on the -- maybe he can explain to Your Honor  
16 what facts and circumstances he thinks, as chief compliance  
17 officer, would allow the Advisors to interfere with the  
18 Debtor's business. It'll be interesting to hear him answer  
19 that question.

20 That's all I have, Your Honor. I look forward to  
21 presenting the evidence today. I'd like this done once and  
22 for all. It's time to move on. And the Debtor -- the Debtor  
23 is in bankruptcy. Your Honor, I think, has every power, every  
24 right, and frankly, you know -- I feel very strongly about  
25 this, obviously, Your Honor -- the Debtor needs the breathing

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1 space and to be left alone so it can do its job. And we'll  
2 respectfully request at the end of this that the Court enter  
3 an order allowing it to do so.

4 Thank you, Your Honor.

5 THE COURT: All right. We were hearing some  
6 distortion there, I'm not sure where it was coming from, but  
7 we'll try to keep it reined in.

8 Mr. Rukavina, your opening statement.

9 MR. RUKAVINA: Your Honor, thank you. Can the Court  
10 hear me?

11 THE COURT: Yes.

12 OPENING STATEMENT ON BEHALF OF CERTAIN DEFENDANTS

13 MR. RUKAVINA: Your Honor, I think it's important  
14 first to note a few obvious things. One, what we're talking  
15 about today is enjoining future rights, future rights under a  
16 contract. Hearing Mr. Morris's opening, it sounds like we're  
17 trying a breach of contract case. There is no declaratory  
18 relief sought for whether there is grounds for a breach of  
19 contract case. And prior to assumption and prior to  
20 confirmation, the automatic stay applies.

21 So let me be clear that what they're asking the Court to  
22 do today is to excise from these contracts our rights in the  
23 future, effectively for all time, as I'll explain.

24 The second thing that merits real consideration is that it  
25 is the Funds, Your Honor, not the Advisors, it is the Funds

1 that have the right to remove the Debtor as manager.

2 Those Funds, as you will hear, have independent boards.  
3 Mr. Dondero doesn't own those Funds. He's not on those  
4 boards. He doesn't control them.

5 When Mr. Morris talks about Mr. Norris's prior testimony,  
6 that testimony was limited to the Advisors. And yes, Mr.  
7 Dondero does own the Advisors, and Mr. Dondero, while I won't  
8 say controls the Advisors, certainly has a lot of input. That  
9 is not the case for the Funds, which are the ones with the  
10 contractual powers here to remove the Debtor.

11 You will hear that those -- that that board or those  
12 boards meet frequently, they have independent counsel, and  
13 they take separate actions, including very recently where they  
14 did not do something that was advised and acted independently.

15 And the third thing that makes this case different and  
16 that all of us should bear in mind is that we're talking today  
17 about other people's money. There's more than one billion  
18 dollars of investment funds, retirement funds, pension funds,  
19 firefighter funds, school funds, wealthy individuals, having  
20 nothing in the world to do with Mr. Dondero or anyone in this  
21 case.

22 So what we're talking about here today, Your Honor, is  
23 that if my retirement manager files bankruptcy, that I for all  
24 time would be effectively enjoined from removing him, no  
25 matter what he may do in the future, just because he needs



1 that revenue.

2 That is an absolutely inappropriate use of a preliminary  
3 injunction. It is the modification of a contract that the  
4 Debtor seeks to assume, and there is going to be no evidence  
5 on the underlying elements that the Court must consider.

6 I say that, Your Honor, because I'm new to -- I'm late to  
7 this case but I have studied in detail what Your Honor did in  
8 the *Acis* case. And I think that we have to qualitatively  
9 differentiate today from *Acis*. In *Acis*, there were  
10 allegations of fraudulent transfer. When Your Honor enjoined  
11 future actions, I believe in part it was because the  
12 legitimate owner of those rights might not have been having  
13 those rights.

14 So that was a very important difference. Here, there's no  
15 question that we have more than billion dollars of other  
16 people's funds at issue.

17 Also in *Acis*, as confirmed by the District Court, there  
18 was the exercise of an optional redemption right, which could  
19 have very well been used as a weapon to strip the manager of  
20 its rights. That's not the case here today. We are talking  
21 about removing the Debtor in the future -- not today, not  
22 prior to assumption, in the future -- for such things as if  
23 the Debtor commits fraud, if Mr. Seery is indicted for  
24 felonies, if the Debtor absconds with our funds. We are  
25 talking about potential hypothetical actions in the future

1 that are not even ripe based on the Debtor's potential  
2 wrongful actions, not based anything on our motivations or our  
3 intentions.

4 So this is a different case than Your Honor has heard so  
5 far in these cases. And what it boils down to, Your Honor, is  
6 will the Court give judicial immunity to the post-assumption,  
7 post-confirmation Debtor over the next two or three years as  
8 it manages and liquidates more than a billion dollars of other  
9 people's funds? It is their money at issue.

10 So, in order to do this, the Debtor first has to tell Your  
11 Honor that it has a likelihood of merits on the success [sic]  
12 of some claim. The Debtor cannot just come to you -- because  
13 the Debtor knows Your Honor's opinion on 105(a) and the  
14 Supreme Court law -- and the Debtor cannot just say, Judge,  
15 please give us an injunction because it's convenient or  
16 because we don't want to comply with our obligations. So they  
17 concoct a tortious interference claim. They argue that there  
18 is an automatic stay violation, which, as Your Honor knows,  
19 all of us bankruptcy lawyers take most seriously. And they  
20 argue that, well, whatever Mr. Dondero has been enjoined from  
21 doing, somehow we *a priori* are also enjoined. Basically, an  
22 alter ego with no facts, law, trial, or due process.

23 On the tortious interference, Your Honor will hear  
24 absolute evidence that cannot be refuted that all that we did,  
25 all that we did was we refused, our employees refused to make

1 a ministerial entry into a computer program of two trades that  
2 Mr. Seery authorized. Those trades closed exactly as Mr.  
3 Seery wanted. Those trades closed, were executed, before Mr.  
4 Seery asked our employees to do his bidding. And the reason  
5 why our employees were instructed not to do what Mr. Seery  
6 wanted was because our chief compliance officer looked at it,  
7 those employees looked at it, and they all said, What is this?  
8 Our internal protocols were not followed. We don't know  
9 anything about these trades. We have fiduciary duties, we  
10 have SEC obligations, and Mr. Seery has his own employees whom  
11 he can instruct to enter these two trades into the computer  
12 and our employees aren't going to do it. It's as simple as  
13 that.

14 Mr. Dondero did not command that decision. Mr. Dondero  
15 did not instruct that decision.

16 Our employees not doing what Mr. Seery requested of them  
17 is not tortious interference. It is not interference as a  
18 matter of law. There was no breach of contract as a result.

19 So the two elements -- two of the elements required for  
20 tortious interference, there will be zero evidence on. But in  
21 the bigger picture, what they're talking about again is  
22 restraining our rights in the future. And whether -- whether  
23 we are party to these contracts or a third-party beneficiary,  
24 it doesn't matter, because we are not a stranger to these  
25 contracts. These contracts expressly give us rights. And a

1 party exercising their right under a contract, it could be  
2 breaching that contract, but it cannot be tortious  
3 interference as a matter of law.

4 And if Your Honor is concerned about us tortiously  
5 interfering in the future, then the Court should enjoin us  
6 from tortious interference in the future, not excise from the  
7 contract the remedies that the Debtor must accept if it wants  
8 to assume these contracts.

9 Moving to the automatic stay issue, the sole and exclusive  
10 argument for why we violated the stay is because our counsel,  
11 a seasoned, gentlemanly bankruptcy lawyer of many years'  
12 experience, sent two letters to seasoned veteran bankruptcy  
13 lawyers for the Debtor. Communications. Communications  
14 amongst counsel.

15 The first, the December 22nd letter, is a request: Okay,  
16 we lost in front of Judge Jernigan, Judge Jernigan called our  
17 motion frivolous, we get that, but we ask you to please stop  
18 trading until the plan is confirmed. A request which the  
19 Debtor ignored. Or that's not true, didn't ignore: refused  
20 to comply with.

21 The second letter, a day later, after various  
22 communications, was: Okay, we are going to initiate the  
23 process of terminating you as the servicer.

24 Mr. Dondero had nothing in the world to do with these  
25 letters. Mr. Dondero did not direct these letters. This was

1 professional advice from outside counsel and the independent  
2 boards of the Advisors believing that their fiduciary duty  
3 compelled that.

4 And guess what, that letter even said: subject to the  
5 automatic stay. You heard from Mr. Morris that they basically  
6 said, File your stay motion.

7 Our follow-up letter clarified anything that we might do  
8 is subject to the automatic stay. We never said we're going  
9 to act in a way that the stay doesn't permit. We said we're  
10 going to come to this Court first.

11 But even all that, all those communications, while it may  
12 be interesting, are irrelevant, because we never took any  
13 action. You will hear that we never communicated with the  
14 CLOs, the Trustees, or the Issuers, anything like we went over  
15 with the Debtor, anything like, Please start the process of  
16 removing the Debtor. We have done nothing of the sort, we  
17 will do nothing of the sort, precisely because of the  
18 automatic stay.

19 So I equate this, Your Honor, to your average home lender  
20 whose lawyer sends a letter to the borrower saying, You don't  
21 have insurance; we're going to start the process of  
22 foreclosure. You're past due on your post-petition adequate  
23 protection payments; we're going to start the foreclosure  
24 process; we're going to go seek a list of stay. That is not  
25 actionable. It is not a stay violation. Those are

1 communications, not actions. And that is precisely what  
2 seasoned professional counsel should be doing.

3 And now, Your Honor, we move to the Mr. Dondero issue.  
4 The argument is, well, on January the 9th, Mr. Dondero,  
5 apparently for all time, in perpetuity, agreed that he will  
6 not cause the related entities to terminate these agreements.  
7 And then the argument is, well, the Court entered a TRO  
8 against Mr. Dondero and the Court entered a preliminary  
9 injunction against Mr. Dondero. Okay?

10 I don't see where the problem is. Mr. Dondero is  
11 prohibited from causing us to terminate these agreements.  
12 There are many ways, with independent boards, that Mr. Dondero  
13 has nothing to do with that. And he will have nothing to do  
14 with that in the future. So if the concern is enjoining us  
15 because of an injunction against Mr. Dondero, enjoin Mr.  
16 Dondero. Just like if the concern is that we're going to  
17 tortiously interfere, you enjoin us from tortious  
18 interference. Or if we're going to violate the stay, enjoin  
19 us from violating the stay. But do not for all time assume  
20 that any right that we may exercise in the future will  
21 necessarily be tainted and the corrupt product of Mr.  
22 Dondero's instructions. You will see today on the evidence  
23 that that has not happened and it will not happen.

24 And whatever Mr. Dondero may have agreed to, we are  
25 separate entities. Again, the Funds have -- are not

1 controlled or owned, and Mr. Dondero is not on the board. So  
2 whatever he may have agreed to is between the Court and the  
3 Debtor and him, but he never agreed to that on behalf of the  
4 Funds. He never agreed to that on behalf of the Advisors, who  
5 have their own independent fiduciary duties and duties under  
6 the law.

7 So, Your Honor, there will be no substantial likelihood of  
8 success on the merits. There will be no likelihood of success  
9 on the merits. And I'm talking about the post-assumption,  
10 post-confirmation time frame. The issue is fundamentally  
11 different pre-assumption and pre-confirmation. But post-  
12 assumption and post-confirmation, the Debtor will not show a  
13 likelihood of success on the merits. The Debtor will not show  
14 any irreparable injury. None.

15 Mr. Seery will testify that managing these agreements for  
16 the coming couple or three years will have some value to the  
17 Debtor. He doesn't know what the profitability of that is to  
18 the Debtor. You will hear that, in fact, managing these  
19 contracts for the next two years does not bring any  
20 profitability to the Debtor. The Debtor will lose money  
21 managing of them. But whatever damages there are are monetary  
22 damages, and monetary damages are not an irreparable injury as  
23 a matter of law.

24 Now, the Debtor says, well, the Court can enter an  
25 injunction in the aid of restructuring, but this injunction

1 will happen after restructuring.

2 On the balance of harm and public interest, Your Honor, I  
3 think we're dealing with more than a billion dollars of clean,  
4 innocent third-party funds. The balance of harm here weighs  
5 against granting this injunction. If we try to do anything in  
6 the post-confirmation world, the Debtor has all of its rights  
7 and remedies to contest what we do. If we do it wrong, we're  
8 liable in contract or in tort, there's monetary damages, and  
9 the Debtor has already successfully organized.

10 But if the Debtor does something wrong in the future and  
11 we cannot take action to stop a gross mismanagement or a  
12 denution [sic] of the Debtor or an abscondence with funds,  
13 then think about the harm to the innocent investors here.  
14 Because if we even go to court, your Court, any court, we will  
15 be in violation of a federal court injunction.

16 Your Honor, this is not the appropriate purpose of an  
17 injunction for the preservation of the status quo. The status  
18 quo, by definition, cannot extend post-assumption or post-  
19 confirmation. This is not a proper exercise of equity. We  
20 have done nothing wrong, we have threatened to do nothing  
21 wrong, and we will do nothing wrong to justify forever being  
22 prejudiced and enjoined from exercising our contractual and  
23 statutory rights.

24 Your Honor, this TRO extends through February the 15th.  
25 We asked the Debtor to continue this hearing. We asked the



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1 Debtor to go to our independent boards and seek approval of  
2 the same settlement that the Debtor has with CLO Holdco, which  
3 we learned about last night. We simply haven't had the time  
4 to get those boards aligned up and present a settlement to  
5 them. We're trying to put together a competing plan.

6 Your Honor, there is no reason to go forward today except,  
7 like Mr. Morris said, power. Power. Mr. Seery's power, Your  
8 Honor. Not ours. Mr. Seery's power in perpetuity or for  
9 judicial immunity, get out of jail free card. Thank you.

10 THE COURT: All right. Mr. Morris, you may call your  
11 witness.

12 MR. MORRIS: Yeah. I just want to make a motion to  
13 strike the notion of a get out of jail free card. I  
14 appreciated everything counsel had to say, but I think that's  
15 a little -- a little over the top.

16 We call Mr. James Dondero, please.

17 THE COURT: Mr. Dondero, --

18 MR. RUKAVINA: Your Honor, bear with me.

19 THE COURT: Okay.

20 MR. RUKAVINA: Your Honor, bear with me. I'm going  
21 to get out of this chair. Mr. Dondero will get in this chair.  
22 And so that there's no reverberation, I will be sitting next  
23 to Mr. Dondero in case I have to make any objections.

24 THE COURT: Okay. All right. Good morning, Mr.  
25 Dondero.

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1 MR. DONDERO: Good morning.

2 THE COURT: Please raise your right hand.

3 JAMES DONDERO, DEBTOR'S WITNESS, SWORN

4 THE COURT: Thank you. Mr. Morris, go ahead.

5 MR. MORRIS: May I proceed, Your Honor?

6 THE COURT: Yes.

7 DIRECT EXAMINATION

8 BY MR. MORRIS:

9 Q Good morning, Mr. Dondero. Okay. John Morris; Pachulski,  
10 Stang, Ziehl & Jones; for the Debtor. Can you hear me okay,  
11 sir?

12 A Yes.

13 Q There are no board members here on behalf of any of the  
14 Funds to testify or offer any evidence; isn't that right?

15 A Not that I'm aware of.

16 Q Okay. And you knew the hearing was going to be today on  
17 the preliminary injunction, right?

18 A Yes.

19 Q And you had an opportunity to confer with the boards of  
20 the Funds in advance of this hearing, right?

21 A No.

22 Q There's no -- there's no -- no board member is expected to  
23 testify, fair?

24 A Correct.

25 Q So the Court isn't going to hear any evidence as to the

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1 board's perception of what's happening here, right?

2 A Not that I'm aware of.

3 Q Okay. Until January 9th, 2020, you controlled the debtor  
4 Highland Capital Management, LP; isn't that right?

5 A I don't remember exactly when these -- when the  
6 independent board was put in place, but up until around that  
7 time, I believe.

8 Q Okay. So, January 2020?

9 A Yes.

10 Q And during that month, you completed an agreement with the  
11 Creditors' Committee where you ceded control of the Debtor  
12 pursuant to a court order, right?

13 A Pursuant to a court ...? I thought it was pursuant to a  
14 negotiation where they would have fiduciary responsibility to  
15 the estate in my absence. That's -- that's what I think the  
16 (garbled).

17 Q Okay. You're aware -- so you entered into an agreement  
18 with the Creditors' Committee pursuant to which you ceded  
19 control of the Debtor, right?

20 MR. RUKAVINA: Your Honor, I'll object. That  
21 agreement speaks for itself. And if Mr. Morris wants to  
22 present it to Mr. Dondero, he can.

23 THE COURT: Um, --

24 MR. MORRIS: Sure. Ms. Canty, can we please put up

25 --

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1 THE COURT: All right. Well, I --

2 MR. MORRIS: I'm happy to put it up, Your Honor.

3 THE COURT: I overrule that objection. You can ask.

4 And then if he's not sure, you can present the agreement. All  
5 right? Go ahead.

6 MR. MORRIS: Okay.

7 BY MR. MORRIS:

8 Q Mr. Dondero, is there any doubt in your mind that in  
9 January of 2020 you gave up control of Highland in favor of an  
10 independent board at the Strand Advisors level?

11 A No. I -- yes, I agree with that.

12 Q Okay. And do you recall that, in connection with that  
13 agreement, the Court entered an order?

14 A Several orders. Which one?

15 Q Okay.

16 MR. MORRIS: Can we please put up Docket No. 339?

17 MS. CANTY: Sure, just one second.

18 MR. RUKAVINA: And you have it here.

19 John, I have the order if just want Mr. Dondero to review  
20 it.

21 MR. MORRIS: I think -- I think everybody should have  
22 the benefit of seeing it. But thank you very much.

23 Your Honor, while we take this moment, can you just remind  
24 me of when the Court needs to take a break today, so that I'm  
25 mindful of that and respectful of your time?

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1 THE COURT: 11:30.

2 MR. MORRIS: Okay. And what time will we reconvene?

3 THE COURT: Well, I have said 1:00. I hope it can be  
4 a little sooner, but let's just plan on 1:00, okay, so there's  
5 no confusion.

6 MR. MORRIS: Okay. All right. All right. So, on  
7 the screen here, we have Exhibit 0000, which is in the record.  
8 BY MR. MORRIS:

9 Q This is an order that was entered by the Court on January  
10 9th, 2020. Do you see that, sir?

11 A Yes.

12 MR. MORRIS: Can we scroll down to Paragraph 9,  
13 please? (Pause.) Are you having problems, Ms. Canty?

14 MS. CANTY: It's on the screen. You can't see it?

15 MR. MORRIS: Yeah. Can you scroll down to Paragraph  
16 9?

17 MS. CANTY: It's on Paragraph --

18 MR. MORRIS: That's on Page 2, I believe.

19 MS. CANTY: Yeah, I have it up. I'm not sure what  
20 the disconnect is, because I can see it on my screen. I'm  
21 going to stop it and reshare it.

22 MR. MORRIS: Thank you very much.

23 (Pause.)

24 MS. CANTY: Do you see it now?

25 MR. MORRIS: Okay. Beautiful.

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1 BY MR. MORRIS:

2 Q Mr. Dondero, if you'd just read Paragraph 9 out loud.

3 A (reading) Mr. Dondero shall not cause any related entity  
4 to terminate any agreements with the Debtor.

5 Q Okay. So you understood, as part of the corporate  
6 governance settlement pursuant to which you avoided the  
7 imposition of a trustee, that you agreed that you wouldn't  
8 cause any related entity to terminate any agreements with the  
9 Debtor, right?

10 A Uh, --

11 Q Is that correct? You understood that paragraph?

12 A Yes.

13 Q Okay. And you didn't appeal this particular order, did  
14 you, sir?

15 A I -- I believe I've refuted -- I've adhered to that order  
16 entirely.

17 Q Okay. NexPoint Advisors LP, is one of the defendants in  
18 this matter, right?

19 A Yes.

20 (Pause.)

21 Q Can you hear me, sir?

22 A Yes. Yes, I said, "Yes."

23 MR. NICHOLSON: Well, John, did you -- did you ask a  
24 question? Because you went offline for a few seconds there.

25 MR. MORRIS: I asked whether NexPoint Advisors, LP

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1 was an advisory firm.

2 THE WITNESS: Yes.

3 BY MR. MORRIS:

4 Q And you have a direct or indirect ownership interest in  
5 NexPoint Advisors, LP, correct?

6 A Yes.

7 Q And you understand that, based on that direct or indirect  
8 ownership interest, NexPoint Advisors, LP is a related entity  
9 under Paragraph 9 of this order, right?

10 A Yes.

11 Q Okay. Highland Capital Management Fund Advisors, LP is  
12 one of the other defendants in this case, right?

13 A Yes.

14 Q And we'll refer to that entity as Fund Advisors; is that  
15 fair?

16 A Yes.

17 Q And we'll refer to Fund Advisors together with NexPoint  
18 Advisors, LP as the Advisors; is that fair?

19 A Yes.

20 Q Okay. Fund Advisors is also an advisory firm; is that  
21 (audio gap)?

22 A I missed that last question.

23 MR. RUKAVINA: John, you're freezing up on us. Is it  
24 on our end, Your Honor, or is it on Mr. Morris's end?

25 MR. MORRIS: Just let me know -- just let me know

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1 when it happens.

2 THE COURT: Yes. I'm hearing him. But go ahead, Mr.  
3 Morris. Let's try again.

4 MR. MORRIS: Okay.

5 BY MR. MORRIS:

6 Q You have a direct or indirect ownership interest in Fund  
7 Advisors, correct, sir?

8 A Yes.

9 Q (audio garbled) And based on that direct or indirect  
10 interest, you would agree that Fund Advisors is a related  
11 entity for purposes of this order, correct?

12 A Yes.

13 Q In addition to your ownership interest, you're also the  
14 president of Fund Advisors; is that (audio gap)?

15 THE COURT: All right. Now --

16 THE WITNESS: I believe so.

17 THE COURT: Yes. Now I'm starting to have some  
18 trouble, Mr. Morris. Every once in a while, you're freezing  
19 towards the end of a sentence. So I don't know what can be  
20 done, but it's --

21 MR. MORRIS: All right. Let me know if that  
22 continues.

23 THE COURT: Okay.

24 BY MR. MORRIS:

25 Q To use your words -- to use your words, Mr. Dondero, it's



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1 fair to say that you generally control Fund Advisors, right?

2 A Yes.

3 Q And based on that, you acknowledge that Fund Advisors is a  
4 related entity under the Court's order, correct?

5 A Yes.

6 Q And together, the Advisors that you own and control manage  
7 certain investment funds, correct?

8 A Yes.

9 Q And three of those funds are defendants in this case,  
10 correct?

11 A Yes.

12 Q And you are the portfolio manager of each of those funds;  
13 is that right?

14 A I believe so.

15 Q Okay. Let's talk about the events that led to this  
16 matter. CLO stands for Collateralized Loan Obligations,  
17 correct?

18 A I'm sorry. Repeat that, please?

19 Q Sure. CLO stands for Collateralized Loan Obligations,  
20 correct?

21 A Yes.

22 Q Years ago, the Advisors that you own and control caused  
23 the investment funds that they manage to buy the interests in  
24 CLOs that are managed by the Debtor, correct?

25 A Yes. Yes.

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1 Q Okay. And those Funds still hold an equity interest  
2 today, correct?

3 A Yes.

4 Q And K&L Gates is one of the law firms that represents the  
5 Advisors and the Funds that are managed by the Advisors,  
6 correct?

7 A Yes.

8 Q You would agree that the Debtor is party to certain  
9 contracts that give it the right and the responsibility to  
10 manage certain CLO assets, right?

11 A Yes.

12 Q And you recall that --

13 MR. RUKAVINA: Your Honor, Mr. Morris is frozen on  
14 our end.

15 THE COURT: Yes. Mr. Morris, you just froze.

16 MR. RUKAVINA: We heard nothing, Mr. Morris.

17 THE COURT: Yes.

18 MR. MORRIS: Okay.

19 BY MR. MORRIS:

20 Q Sir, do you recall that you resigned from the Debtor on or  
21 around October 10th, 2020?

22 A Yes.

23 Q Okay. And shortly thereafter, K&L Gates sent a couple of  
24 letters to the Debtor on behalf of the Advisors and the Funds,  
25 correct?

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1 A Yes.

2 Q Okay.

3 MR. MORRIS: Can we take a look at these? These are  
4 documents that were admitted into evidence in a different  
5 matter, but they're actually referred to in his prior  
6 testimony, which is in evidence in this case. So I would just  
7 ask Ms. Canty to go to Trial Exhibit B, which was filed in the  
8 Adversary Proceeding 20-3190 at Docket 46. And for the  
9 record, it's PDF Page #184 out of 270. I just want to take a  
10 look at these two letters.

11 BY MR. MORRIS:

12 Q Okay. Do you see this letter, sir?

13 A Yes.

14 Q And NexPoint is one of the defendants here; is that right?

15 A Yes.

16 Q And that's one of the Advisors that you own and generally  
17 control, correct?

18 A Yes.

19 Q And so this letter is sent less than a week after you've  
20 left Highland Capital Management, right?

21 A Yes.

22 Q Do you recall this particular letter?

23 A No.

24 Q Can -- you're familiar with the substance of this letter  
25 and the other one that was sent in November, correct?

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1 A Could you pull it a little higher and let me read it?

2 Q Yes. Sure.

3 MR. RUKAVINA: If this is an exhibit, I can show it  
4 to him as an exhibit, Mr. Morris.

5 MR. MORRIS: I don't know that this is one of the  
6 marked exhibits. It's one of the exhibits that's used within  
7 his prior testimony. So, but I want to give Mr. Dondero a  
8 chance to review it. And please let us know if you need to  
9 scroll further down.

10 (Pause.)

11 MR. RUKAVINA: You're going to have to scroll down.

12 THE WITNESS: Scroll down a little further, please.

13 (Pause.)

14 MR. RUKAVINA: Mr. Morris, can you please scroll  
15 down? Neither Mr. Dondero nor I can read the balance.

16 BY MR. MORRIS:

17 Q There you go. (Pause.) So, you see at the top of the  
18 page there there is a reference to the sale of assets and a,  
19 quote, "a rush to sell these assets at fire sale prices." Is  
20 that what you think -- did you think that Mr. Seery was  
21 selling (audio garbled) CLO assets at fire sale prices in  
22 October 2020, --

23 MR. RUKAVINA: Your Honor, --

24 MR. MORRIS: -- less than a week after --

25 MR. RUKAVINA: Your Honor, I'll object. We did not

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1 hear Mr. Morris's question.

2 THE COURT: All right. Could you repeat the  
3 question?

4 MR. MORRIS: Okay. Yes, Your Honor.

5 BY MR. MORRIS:

6 Q Mr. Dondero, on or about October 16th, did you personally  
7 believe that Mr. Seery was in a rush to sell CLO assets at  
8 fire sale prices?

9 A I believe he had no business purpose to sell any of the  
10 assets, which I believe he stated that to Joe Sowin, our  
11 trader. I -- I -- there was no business purpose stated or  
12 ever given or obvious from the sales. And --

13 Q Okay.

14 A -- I (indecipherable) draft this letter.

15 Q Okay.

16 MR. MORRIS: I move to strike, Your Honor. It's a  
17 very simple question --

18 THE COURT: Sustained.

19 MR. MORRIS: -- and it has to do solely with Mr.  
20 Dondero's state of mind.

21 BY MR. MORRIS:

22 Q Mr. Dondero, on or about October 16th, did you personally  
23 believe that Mr. Seery was in a rush to sell CLO assets at  
24 fire sale prices?

25 A He was in a rush to sell them for some reason with no

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1 business purpose. I don't know the reason.

2 THE COURT: All right. Can you --

3 BY MR. MORRIS:

4 Q Okay. And you never asked him, right?

5 THE COURT: Yes. Yes or no answer, Mr. Dondero.

6 THE WITNESS: Never asked him.

7 MR. MORRIS: Okay. Can we turn to the next exhibit,  
8 which is Exhibit C on that same docket?

9 (Pause.)

10 BY MR. MORRIS:

11 Q While we're waiting, can you just read the last sentence  
12 of the paragraph that ends at the top of the page, Mr.  
13 Dondero, beginning, "Accordingly"?

14 A (reading) Accordingly, we hereby request that no CLO  
15 assets be sold without prior notice and prior consent from the  
16 Advisors.

17 Q Are you aware of any contractual provision pursuant to  
18 which the Funds or the Advisors can -- can expect that the  
19 Debtor will refrain from any -- selling any assets without  
20 giving prior notice and obtaining prior consent from those  
21 entities?

22 A I think the documents have an overall good-faith/fair-  
23 dealing clause which would cover something like this, I  
24 believe.

25 Q Your -- is it your testimony, sir, that the duty of good

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1 faith and fair dealing requires the Debtor to give notice to  
2 the Advisors and to obtain the Advisors' prior consent before  
3 they can sell any CLO assets?

4 A Well, I think -- yes, I do. I think --

5 Q All right.

6 A Yes. Yeah.

7 Q Okay. And then the next month, another letter was sent by  
8 NexPoint to Mr. Seery. Do you recall that?

9 A Not specifically. If you bring it up, we can talk about  
10 it.

11 MR. MORRIS: Can we scroll down a little bit?

12 (Pause.)

13 MS. CANTY: John, are you talking to me? I was  
14 frozen out. I just got back on. I apologize.

15 MR. MORRIS: That's okay. Can we just scroll down so  
16 Mr. Dondero can see more of this particular letter?

17 MS. CANTY: Okay.

18 MR. MORRIS: Okay.

19 BY MR. MORRIS:

20 Q Can you just read out loud, Mr. Dondero, out loud the last  
21 two sentences, please, beginning with, "We understand"?

22 A (reading) We understand that Charitable DAF Holdco, Ltd.  
23 has made a similar request. Accordingly, we hereby re-urge  
24 our request that no CLO assets be sold without prior notice to  
25 and prior consent from the Advisors.

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1 Q What's the Charitable DAF Holdco, Ltd.?

2 A I think that's who you settled with yesterday.

3 Q Do you have an interest in that entity?

4 A No. It's a bona fide charity. It was one of the largest  
5 in Dallas before it got cut in half by Acis.

6 Q Does -- are you familiar with the Get Good and the Dugaboy  
7 Investment Trusts?

8 MR. RUKAVINA: Your Honor, at this time I would  
9 object to relevance. I don't see what this has to do with  
10 tortious interference and stay violation on December 22nd and  
11 December 23rd, 2020.

12 THE COURT: Response?

13 MR. MORRIS: Your Honor, I'm trying to establish that  
14 Charitable DAF Holdco, Ltd. is another entity in which Mr.  
15 Dondero holds a beneficial interest.

16 THE COURT: Okay. Overrule the objection.

17 MR. RUKAVINA: John, you're not only frozen, now  
18 you're off.

19 MR. MORRIS: Yeah, I can see myself. You can't hear  
20 me?

21 MR. RUKAVINA: We can now, but Your Honor, we lost  
22 Mr. Morris for a bit there.

23 THE COURT: All right. I think we were --

24 MR. MORRIS: Okay.

25 THE COURT: -- waiting on an answer from Mr. Dondero,



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1 actually.

2 THE WITNESS: We didn't hear the question at --

3 BY MR. MORRIS:

4 Q Sure. Are you familiar with the Get Good and Dugaboy  
5 Investment Trusts?

6 A Yes.

7 Q Are you the beneficiary of those trusts?

8 MR. RUKAVINA: Your Honor, again, objection to  
9 relevance. These are non-parties, and what his personal  
10 interests are has no relevance to this.

11 THE COURT: Overruled.

12 THE WITNESS: The Get Good Trust, Get -- I believe  
13 those are defective grantor trusts. I don't believe I have  
14 any interest whatsoever in those. Dugaboy is a perpetual  
15 Delaware trust. I don't know how that's set up, but I believe  
16 I do have an interest there until I pass.

17 BY MR. MORRIS:

18 Q In fact, you're -- you're the sole beneficiary of the  
19 Dugaboy Investment Trust, right?

20 A Until I pass. It's a -- it's a estate planning trust.

21 Q I appreciate that. And the Dugaboy and the Get Good  
22 Trusts are the owners of the Charitable DAF Holdco Ltd.,  
23 correct?

24 A No. Not as far as I know.

25 Q Okay.

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1 A (garbled) time at all.

2 Q All right. So we just looked at these two letters, sir.

3 And you were familiar with the substance of the letters before  
4 they were sent, right?

5 A Uh, just --

6 MR. MORRIS: You can take it down, Ms. Canty.

7 THE WITNESS: Just generally. Again, I wasn't  
8 involved directly with the letters.

9 BY MR. MORRIS:

10 Q You were aware of the letters before they were sent,  
11 right?

12 A Yes.

13 Q And you discussed the substance of the letters with  
14 NexPoint, correct?

15 A Not the substance of the letters, just the substance of  
16 the issue.

17 Q You actually discussed the substance of the letters with  
18 NexPoint, correct?

19 A I -- Again, I remember it being the substance of the  
20 issue. Generally, at most, the substance of the letters.

21 Q And you discussed the substance of the letters with the  
22 Advisors' internal counsel, too, right?

23 A The sub -- generally, the substance, yes, but more the  
24 issue than the letter.

25 Q Okay. If I pull up your transcript from the TRO hearing,

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1 would that refresh your recollection that you discussed the  
2 substance of these letters with NexPoint and with the  
3 Advisors' internal counsel?

4 A I'd like to clarify with the testimony I just gave.

5 Q Okay. Would you -- do you have any reason to believe that  
6 you did not previously testify that you discussed the  
7 substance of the letters with NexPoint and with NexPoint  
8 Advisors' internal counsel?

9 A I repeat the same testimony. Generally. Like, those  
10 letters that you put on the screen, I have no recollection of  
11 those specifically.

12 MR. MORRIS: Ms. Canty, can we please call up on the  
13 screen Exhibit NNNN, which was the transcript from the January  
14 8th, 2021 preliminary injunction hearing?

15 MR. RUKAVINA: Mr. Morris, just one sec. I'm trying  
16 to find it on paper.

17 MR. MORRIS: Yeah. It's four Ns.

18 MR. RUKAVINA: One, two, three, four. (inaudible)  
19 put that on the screen.

20 MS. CANTY: John, I'm not sure what's going on, but  
21 it won't come up on the screen. I've tried three times. I'm  
22 going to keep trying.

23 MR. MORRIS: All right. I have it in front of me.  
24 Do you have it, too?

25 MR. RUKAVINA: Yes, the witness has it --

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1 MR. MORRIS: Okay.

2 MR. RUKAVINA: -- in front of him. This is NNNN,  
3 just to confirm?

4 MR. MORRIS: Yes. And it is the January 8th  
5 transcript.

6 BY MR. MORRIS:

7 Q Mr. Dondero, were you asked these questions and did you  
8 give these answers? Question: Are you familiar with --

9 MR. RUKAVINA: Where are you, John? Where are you?  
10 Where are you? We -- we -- we --

11 MR. MORRIS: I apologize. Page 40. I'm going to  
12 read Page 40, Lines 1 through 14.

13 MR. RUKAVINA: Okay. He has it in front of him, if  
14 you just want him to read it.

15 BY MR. MORRIS:

16 Q Did you give these answers at Page 40, beginning Line 1:

17 "Q And were you -- and you were familiar, you were  
18 aware of these letters before they were sent; is that  
19 correct?

20 "A Yes.

21 "Q And you generally discussed the substance of these  
22 letters with NexPoint; is that right?

23 "A Generally, yes.

24 "Q You discussed the letters with the internal  
25 counsel; is that right?

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1 "A Yes.

2 "Q That's D.C. Sauter?

3 "A Yes.

4 "Q And you have been on some calls with K&L Gates  
5 about these letters, right?

6 "A I believe so.

7 "Q And you knew these letters were being sent,  
8 correct?

9 "A Yeah. They're -- they're reported.

10 Q Did you give those answers to those questions at the prior  
11 hearing?

12 A I -- I believe it's what I -- it's almost exactly what I  
13 just said, but yes.

14 Q And you supported the sending of the letters; isn't that  
15 right?

16 A Absolutely.

17 Q And you encouraged the sending of the letters, right?

18 A Absolutely.

19 Q Around Thanksgiving, you learned that Mr. Seery had given  
20 a direction to sell certain securities owned by CLOs managed  
21 by the Debtor, correct?

22 A Yes.

23 Q And when you learned that, you personally intervened to  
24 stop the trades, correct?

25 A Yes.

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1 Q Let's -- I want to look at that email string that we  
2 looked at once before. It can be found at Trial Exhibit D  
3 found on Docket No. 46 in the adversary proceeding. It's PDF  
4 Number -- it's PDF Page 189 of two (garbled).

5 MR. RUKAVINA: Did you catch that?

6 THE COURT: Which -- which exhibit number -- letter  
7 is it?

8 MR. MORRIS: It's on the docket in the Adversary  
9 Proceeding 20-3190. And in that adversary proceeding, at  
10 Docket No. 46, you've got the Debtor's exhibit list. And  
11 Exhibit D, which can be found at PDF Page 189 of 270, is the  
12 email string I'm looking for.

13 I apologize, Your Honor. It wasn't until I was reading  
14 the transcript yesterday that I realized I needed these  
15 documents. But they are in the record. Obviously, they're  
16 referred to in the transcript that is in the record.

17 THE COURT: Okay.

18 MR. RUKAVINA: Your Honor, I would like to interject  
19 for the record here that this is the first time my clients  
20 have been sued. They have a right to be confronted with the  
21 witnesses and testimony and evidence against them. So if Mr.  
22 Morris wants to introduce this as an exhibit here today,  
23 that's one thing, but I object to any notion that there's a  
24 prior record that is going to tie my clients' hands. It might  
25 tie Mr. Dondero's hands, but not my clients' hands.

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1 MR. MORRIS: I'd move for the introduction into  
2 evidence of this document that has emails not only from Mr.  
3 Dondero, but from Joe Sowin, the head trader of the  
4 Defendants.

5 MR. RUKAVINA: And Your Honor, I have no problem with  
6 that admission. I just want to make it clear that we're not  
7 conceding that whatever happened in this case previous to this  
8 is a part of today's record. That's all. So I do not have a  
9 problem with the admission of this. I would, however, ask  
10 you, Mr. Morris, to have someone email it to us so that I can  
11 use it today if I need to.

12 THE COURT: All right.

13 MR. MORRIS: Okay. Will do.

14 THE COURT: So, I'll --

15 MR. MORRIS: We'll do that at the --

16 THE COURT: I'll admit it into evidence. You'll need  
17 to not only email it Mr. Rukavina, but you'll need to file a  
18 supplement to your exhibit and witness list after the hearing  
19 showing the admission of --

20 MR. RUKAVINA: And Mr. Morris, if you could email it  
21 to Mr. -- if you could email it to Mr. Vasek as well, because  
22 obviously I can't get to it now. Thank you.

23 MR. MORRIS: Sure.

24 THE COURT: All right. So this --

25 MR. MORRIS: Okay. So, --

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1 THE COURT: For the record, let's just be clear what  
2 the record is -- this is going to be called on the record. I  
3 think you are up to SSSSS, so this would be TTTT when you  
4 file it on the record. All right? Go ahead.

5 MR. MORRIS: Thank you very much, Your Honor.

6 (Debtor's Exhibit TTTT is received into evidence.)

7 BY MR. MORRIS:

8 Q Mr. Dondero, you recall looking at this email string at  
9 the last hearing, right?

10 A Yes.

11 Q Let's start at the bottom, please, with Mr. Covitz's  
12 email.

13 (Pause.)

14 MR. RUKAVINA: Hey, John, real quick, now we've lost  
15 you. We've lost you and we're not seeing anything from your  
16 assistant. Do you have the email, Mr. Vasek?

17 MR. MORRIS: I'm here. Can you hear me?

18 MS. CANTY: I'm here. (garbled) on the screen.

19 MR. MORRIS: Yeah. Can we scroll down to the bottom?

20 MS. CANTY: I did. I don't know why it's not showing  
21 on you guys' screen.

22 MR. MORRIS: Hopefully this gets fixed. Yeah. We've  
23 never had this problem before, Your Honor. I'm not sure what  
24 the issue is, but I do apologize.

25 THE COURT: All right. Well, I can hear you, but we



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1 don't see movement of the exhibit.

2 MR. MORRIS: Yeah. When I began earlier today by  
3 suggesting that this was going to be challenging, this was not  
4 one of the challenges I anticipated.

5 THE COURT: Okay. All right.

6 MR. RUKAVINA: Do you have the email yet?

7 MS. CANTY: I'm sorry. I don't know what's happening  
8 on this end. I have three streams of Internet going, and I  
9 don't think it's the Internet. I don't know what's going on.

10 MR. MORRIS: Hmm.

11 MR. RUKAVINA: Yeah, John, what I'm suggesting is  
12 that you have an associate email it to Mr. Vasek immediately  
13 and then we can present it to Mr. Dondero.

14 MR. MORRIS: I'll tell you what. While that -- one  
15 more try.

16 MR. CANTY: Can you see it now?

17 MR. MORRIS: Okay. Yes.

18 BY MR. MORRIS:

19 Q All right. Mr. Dondero, Hunter Covitz is an employee of  
20 the Debtor, right?

21 MR. RUKAVINA: Hold on a sec. Hold on a sec.

22 Your Honor, I believe that I have the right to see the  
23 full email here. I believe that Mr. Dondero does. And we've  
24 just seen the first little bit and now some middle piece.

25 THE COURT: All right. So are you saying --

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1 MR. MORRIS: And in the order that --

2 THE COURT: -- you want to see the whole string?

3 MR. RUKAVINA: Well, I think -- Mr. Dondero, do you  
4 need to see the whole string? I don't know what this is, but  
5 maybe you do.

6 MR. DONDERO: It depends on what the question is. I  
7 can answer some questions off of this email.

8 THE COURT: Okay, let's go.

9 MR. MORRIS: Yeah.

10 BY MR. MORRIS:

11 Q All right. So, for the moment, Mr. Covitz is an employee  
12 of the Debtor, correct?

13 A Yes.

14 Q And he's the author of this email in front of us, correct?

15 A Yes.

16 Q And Mr. Covitz helps to manage the CLO assets on behalf of  
17 the Debtor, correct?

18 A Yes.

19 Q Mr. Covitz is giving directions to Matt Pearson and Joe  
20 Sowin to sell certain securities held by the CLOs, correct?

21 A Yes.

22 Q And if we can scroll up, I think we can see that you  
23 received a copy of this email?

24 (Pause, 11:15 a.m.)

25 MR. MORRIS: What I would like to do instead, we'll

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1 take a break in about 15 or 20 (audio gap). When we  
2 disconnect, we'll get a better connection after the break.  
3 And in the interim, I've got testimony that I would like  
4 that's already been admitted into the record but there's  
5 portions of which I would like to read into the record from  
6 Dustin Norris, who is the executive vice president for each of  
7 the Defendants. And maybe it would be easiest for me to do  
8 that.

9 THE COURT: Okay.

10 MR. MORRIS: All right. On Docket No. 39.

11 MR. RUKAVINA: Your Honor, I apologize. Your Honor,  
12 I apologize. We did not hear --

13 MR. MORRIS: I'm going to read into the record a  
14 portion of Mr. Norris' testimony from the December 16th  
15 hearing.

16 MR. RUKAVINA: Your Honor, I do not see that  
17 transcript in the exhibits. If Mr. Morris could give me an  
18 exhibit.

19 MR. MORRIS: Exhibit B as in boy.

20 MR. RUKAVINA: Thank you.

21 MR. MORRIS: All right. Instead of putting it on the  
22 screen, if we could take the exhibit down, Ms. Canty. He can  
23 just follow along. Beginning at Page 38, Line 7 through -- 7  
24 through 17.

25 Are you there, Mr. Rukavina?

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1 MR. RUKAVINA: I am. Thank you. I have it in front  
2 of Mr. Dondero.

3 MR. MORRIS: Okay. Page 38, Lines 7 through 17:

4 "Q I think you testified that you're one of the  
5 executive vice presidents at NexPoint Advisors, one of  
6 the Movants. Is that right?

7 "A That's right.

8 "Q Who is the president of NexPoint Advisors, LP?

9 "A Mr. Dondero.

10 "Q And you report directly to him; is that right?

11 "A I do.

12 "Q You're also the executive vice president of Fund  
13 Advisors, another Movant; is that right?

14 "A Correct."

15 MR. MORRIS: Beginning on Page 38, Line 25:

16 "Q You're also the executive vice president (audio  
17 gap) that are managed by the Advisors here, right?

18 "A Yes. That is correct."

19 MR. MORRIS: Then going back to Page 35, beginning at  
20 Line 15:

21 "Q To be clear here, there are five moving parties;  
22 is that right?

23 "A That's correct. The two Advisors and the three  
24 Funds.

25 "Q And one of the advisory firms is Highland Capital

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1 Management Fund Advisors, LP; is that right?

2 "A That's correct.

3 "Q And I'll refer to that as Fund Advisors; is that  
4 okay?

5 "A That's great.

6 "Q James Dondero and Mark Okada are the beneficial  
7 owners of Fund Advisors, correct?

8 "A That is my understanding.

9 "Q And your understanding is that Mr. Dondero  
10 controls Fund Advisors, correct?

11 "A That's correct.

12 "Q And the other advisory firm that brought the  
13 motion is NexPoint Advisors, LP; is that right?

14 "A That is correct.

15 "Q And Mr. Dondero is the beneficial owner of  
16 NexPoint; is that right?

17 "A A family trust where Jim is the sole beneficiary,  
18 I believe, controls or owns NexPoint Advisors.

19 "Q Okay. And Mr. Dondero --

20 "A Or 99 percent of NexPoint Advisors.

21 "Q Mr. Dondero controls NexPoint; is that right?

22 "A Correct."

23 MR. MORRIS: Continuing at Line 16 on Page 36:

24 "Q All right. And I'm going to refer to Fund  
25 Advisors and NexPoint as the Advisors going forward; is

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1 that fair?

2 "A That's fair.

3 "Q Each of the Advisors manages certain funds; is  
4 that right?

5 "A That is correct.

6 "Q And three of those funds that are managed by the  
7 Advisors are Movants on this motion, correct?

8 "A Correct.

9 "Q All right. The Advisors caused these three Funds  
10 to invest in CLOs that are managed by the Debtor; is  
11 that right?"

12 "A --"

13 MR. RUKAVINA: Your Honor, I object. Is there a  
14 question at the end of this? I mean, Mr. Dondero can't  
15 possibly remember all this and then be asked a question.

16 MR. MORRIS: He doesn't have to answer any questions.  
17 I'm just reading the evidence into the record.

18 THE COURT: Okay.

19 MR. RUKAVINA: Your Honor?

20 MR. MORRIS: Since we're having difficulty --

21 MR. RUKAVINA: Your Honor, that's a matter for  
22 summation. That's -- this is a question and answer, I submit.

23 THE COURT: Well, I overrule.

24 MR. MORRIS: Your Honor, here's -- here's --

25 THE COURT: This has been admitted into --

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1 MR. MORRIS: Yeah.

2 THE COURT: -- evidence. And if he wants to  
3 highlight to the Court portions of the evidence, he can.

4 Go ahead.

5 MR. MORRIS: Thank you, Your Honor.

6 "A The portfolio managers working for the Advisors  
7 did. That's correct.

8 "Q And Mr. Dondero is the portfolio manager of the  
9 Highland Income Fund; is that right?

10 "A He is one of the portfolio managers for that Fund.

11 "Q And he's also --

12 "A I believe there are two.

13 "Q And he's also a portfolio manager of NexPoint  
14 Capital, Inc., one of the Movants here, right?

15 "A That is correct.

16 "Q And he's also the portfolio manager of NexPoint  
17 Strategic Opportunities Fund, another Movant; is that  
18 right?

19 "A Yes. That is correct."

20 MR. MORRIS: Going to Line -- Page 41, Lines 6  
21 through 9:

22 "Q The whole idea for this motion initiated with Mr.  
23 Dondero; isn't that right?

24 "A The concern, yes, the concern originated, and his  
25 concern was voiced to our legal and compliance team."

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1 MR. MORRIS: Page 42, Lines 4 through 11:

2 "Q None of the Movants are parties to the agreements  
3 between the Debtor and each of the Debtors pursuant --  
4 each of the CLOs pursuant to which the Debtor serves as  
5 portfolio manager; is that correct?

6 "A I believe that is correct. One, I think,  
7 important -- even though they're not (audio gap), they  
8 are the -- they have the economic ownership of each of  
9 these CLOs.

10 "Q But they're not party to the agreement; is that  
11 right?

12 "A Not that I am aware of."

13 MR. MORRIS: Page 42, Line 25:

14 "Q Okay. It's your understanding, in fact, that  
15 nobody other than the Debtor has the right or the  
16 authority to buy and sell assets on behalf of the CLOs  
17 listed on Exhibit B, correct?

18 "A That is my understanding.

19 "Q Okay. And it's also your understanding, your  
20 specific understanding, that holders of preferred  
21 shares do not make investment decisions on behalf of  
22 the CLO; is that right?

23 "A (audio gap)

24 "Q And that's something the Advisors knew when they  
25 decided to invest in the CLOs on behalf of the Movant



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1 Funds; is that fair?

2 "A That's right. And at that time, the knowledge in  
3 the purchase was with Highland Capital Management, LP  
4 and the portfolio management team at the time.

5 "Q And it's still with Highland Capital Management,  
6 LP; isn't that right?

7 "A That's correct. I'm not sure that the portfolio  
8 management team looks the same, but it was HCMLP."

9 MR. MORRIS: Moving on to Page 46, Line 22:

10 "Q The only holders of preferred shares that are  
11 pursuing this motion are the three Funds managed by the  
12 Advisors, right?

13 "A In this motion, yes.

14 "Q You're not aware of any holder of preferred shares  
15 pursuing this motion other than the three Funds managed  
16 by the Advisors, correct?

17 "A No, I'm not aware of any others.

18 "Q You didn't personally inform any holder of  
19 preferred shares, other than the Funds that are the  
20 Movants, that this motion would be filed, did you?

21 "A No, I did not.

22 "Q You're not aware of any steps taken by either of  
23 the Advisors to provide notice to holders of preferred  
24 shares that this motion was going to be filed, are you?

25 "A I'm not, no.

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1 "Q And you're not aware of any attempt that was made  
2 to obtain the consent of all of the noteholder -- of  
3 all the holders of the preferred shares to seek the  
4 relief that is sought in this motion, correct?

5 "A That's correct.

6 "Q You don't have any personal knowledge, personal  
7 knowledge, as to whether any holder of preferred shares  
8 other than the Funds managed by the Advisors wants the  
9 relief sought in this motion, correct?

10 "A Correct.

11 "Q You don't have any personal knowledge as to  
12 whether any of the CLOs that are subject to the  
13 contracts that you described want the relief that's  
14 being requested in this motion, right?

15 "A That's correct. I have not spoken or been  
16 involved at all directly with the CLOs. I'm  
17 representing the Funds."

18 MR. MORRIS: Moving to Page 49. I just have a bit  
19 more, Your Honor. Page 49, Line 9. And this is the reference  
20 to his declaration.

21 "Q And Paragraph 9 refers to a transaction involving  
22 SSP Holdings, LLC; do I have that right?

23 "A That's correct.

24 "Q Do you know what SSP stands for?

25 "A See if we say it in there. SSP Holdings, LLC.

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1 "Q Right. Do you know what SSP stands for?

2 "A I don't. Something Steel Products. I --

3 "Q Okay. You don't need to guess. These are the  
4 only two transactions that the Movants question; is  
5 that right?

6 "A These transactions, as well as certain  
7 transactions around Thanksgiving time.

8 "Q Okay. We'll talk about those. But those  
9 transactions about -- around Thanksgiving time aren't  
10 in your (audio gap)?

11 "A Not specifically mentioned by name.

12 "Q Okay. Let's talk about the two that are mentioned  
13 by name, Trussway and SSP. The Movants do not contend  
14 that either transaction was the product of fraudulent  
15 conduct, do they?

16 "A No.

17 "Q The Movants do not contend that the Debtor  
18 breached any agreement by effectuating these  
19 transactions, do they?

20 "A I don't believe so.

21 "Q In fact, the Movants do not contend that the  
22 Debtor violated any agreement at any time in the  
23 management of the CLOs listed on Exhibit B; is that  
24 right?

25 "A That's right.

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1 "Q The Movants don't even question the Debtor's  
2 business judgment, only the results of the trans -- of  
3 these two transactions. Is that right?

4 "A That's right. And the results is the key here,  
5 and the approach."

6 MR. MORRIS: Moving on to Page 51, Line 8:

7 "Q Sir, you never asked the Debtor what factors it  
8 considered in making these trades, right?

9 "A I did not.

10 "Q And you have no reason to believe that anyone on  
11 behalf of the Movants ever asked the Debtor why it  
12 executed these (audio gap), right?

13 "A I don't have any knowledge. There could have been  
14 somebody from (audio gap) Movants. But I do not."

15 MR. MORRIS: Page 54, Line 19:

16 "Q Let's just talk briefly about the transactions  
17 that occurred (garbled) Thanksgiving. They're not  
18 specifically referred to in your declaration; is that  
19 right?

20 "A That's correct.

21 "Q And you have no knowledge about any transaction  
22 that Mr. Seery wanted to execute around Thanksgiving;  
23 is that right?

24 "A I know there were transactions and there were  
25 concerns from our management team, but I'm not aware of

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1 what those transactions were.

2 "Q In fact, you can't even identify the assets that  
3 Mr. Seery wanted to sell around Thanksgiving, or at  
4 least you couldn't at the time of your deposition  
5 yesterday. Is that right?

6 "A That's correct.

7 "Q And you have no knowledge as to why Mr. Seery  
8 wanted to make particular trades around Thanksgiving?

9 "A No, I don't.

10 "Q And in fact, you don't even know if the  
11 transactions that Mr. Seery wanted to close around  
12 Thanksgiving ever in fact closed. Is that fair?

13 "A Correct."

14 MR. MORRIS: Last one. Page 56, Line 1:

15 "Q Okay. To the best of your knowledge, does this  
16 document accurately reflect the composition of the  
17 boards of each of the three Movant Funds?

18 "A Yes, it does.

19 "Q Okay. John Honis, I think you mentioned him  
20 earlier. He's on all three boards. Is that right?

21 "A Yeah, that's correct. And the reason we're --  
22 we're being -- we have a unitary board structure, so --  
23 which is very common in '40 Act Fund land, where the  
24 board sits, for efficiency purposes, on multiple fund  
25 boards, and there's a lot of economies of scale from an

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1 operating standpoint. So, yes, they sit on multiple  
2 boards.

3 "Q Okay. And for purposes of the '40 Act, Mr. Honis  
4 has been deemed to be an interested trustee. Is that  
5 right?

6 "A That's correct.

7 "Q Okay. But you don't specifically know what (audio  
8 gap) caused that designation; you only know that the  
9 designation exists. Right?

10 "A That's right. And I know they are disclosed in  
11 the proxy -- or, in the -- the relative filings related  
12 to those Funds.

13 "Q Okay. Three other people are common to all three  
14 Movant Funds. I think you've got Dr. Froehlich, Ethan  
15 Powell, --

16 MR. MORRIS: I think he -- pronunciation.

17 "A Froehlich.

18 "Q Ethan Powell and Bryan Ward. Right?

19 "A That is correct.

20 "Q Okay. All three of those individuals actually  
21 serve on the 11 or 12 boards that you mentioned earlier  
22 that are managed by the Advisors, right?

23 "A That is correct.

24 "Q And they're the same Funds for which you serve as  
25 the executive vice president, right?

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1 "A This is correct -- yes. That's correct.

2 "Q So, for all of the Funds that are managed by the  
3 Advisors, you serve as executive vice president and all  
4 four of these directors -- trustees serve as trustees  
5 on the boards, right?

6 "A Yes, that's correct.

7 "Q Okay. In exchange for serving on all of these  
8 boards, the three individuals -- Dr. Froehlich, Mr.  
9 Ward, and Mr. Powell -- each receive \$150,000 a year  
10 for services across the Highland complex; is that  
11 right?

12 "A That's correct.

13 "Q Dr. Froehlich has been serving as a board member  
14 across the Highland complex for seven or eight years  
15 now; is that right?

16 "A That's correct.

17 "Q Mr. --

18 "A I believe it's about seven or eight years.

19 "Q Mr. Powell, he actually was employed by Highland  
20 related -- Highland or related entities from about 2007  
21 or 2008 until 2015, right?

22 "A That's correct.

23 "Q And Mr. Ward, the third of the independent  
24 trustees, he's been serving on a board or various of --  
25 on various Highland-related funds on a continuous basis

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1 since about 2004. Do I have that right?

2 "A Yeah, I believe that's correct."

3 MR. MORRIS: Your Honor, that concludes the reading  
4 of the portions of Mr. Norris's testimony that I wanted to  
5 present to the Court.

6 I know it's 11:30 now, and I would respectfully request  
7 that we simply adjourn and let Your Honor tend to your  
8 business.

9 THE COURT: Okay.

10 MR. MORRIS: And hopefully when we come back at 1:00  
11 o'clock, we'll have a better connection.

12 THE COURT: All right. So, we are going to go into  
13 recess until 1:00 o'clock Central. Mike, can people just stay  
14 connected, or should they --

15 THE CLERK: Yes. They can stay. Yes.

16 THE COURT: You can stay or reconnect, whichever you  
17 want. But we'll see you at 1:00.

18 MR. MORRIS: Thank you, Your Honor.

19 THE CLERK: All rise.

20 (A luncheon recess ensued from 11:33 a.m. until 1:37 p.m.)

21 THE CLERK: All rise. The United States Bankruptcy  
22 Court for the Northern District of Texas, Dallas Division, is  
23 now in session, the Honorable Stacey Jernigan presiding.

24 THE COURT: Good afternoon. Please be seated.  
25 Apologies. I was a little ambitious in my time estimate. So,



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1 anyway, I didn't have any control over getting in and out of  
2 Parkland Hospital, so I'm just grateful to be here.

3 All right. We were in the middle of direct examination of  
4 Mr. Dondero. Mr. Morris, are you ready to proceed?

5 MR. MORRIS: I am, Your Honor, and I'm hopeful that  
6 the computer issues have resolved themselves. It remains to  
7 be seen once we try. If problems arise again, I plan on just  
8 putting this on mute and dialing in through the telephone,  
9 kind of the other alternative.

10 THE COURT: All right.

11 MR. MORRIS: So (garbled) and I apologize to Mr.  
12 Dondero, too. I know I'm testing his patience. But it's not  
13 for any reason other than technological.

14 THE COURT: All right.

15 MR. MORRIS: And Your Honor, you don't have to  
16 apologize for keeping us waiting. That's okay.

17 THE COURT: Okay.

18 MR. MORRIS: But thank you.

19 THE COURT: All right. Mr. Dondero, --

20 MR. MORRIS: All right. So, --

21 THE WITNESS: Yeah.

22 THE COURT: I was just going to remind you, I have to  
23 remind you you're still under oath.

24 Are you ready, Mr. Morris?

25 MR. MORRIS: I am, Your Honor.

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1 THE COURT: All right. You may proceed.

2 MR. MORRIS: And we're going to begin with the  
3 document that we had difficulty scrolling through earlier,  
4 which we have now sent to counsel, and that would be what was  
5 marked as Exhibit D on Docket No. 46.

6 THE COURT: All right.

7 MR. MORRIS: That's the email string that we had seen  
8 earlier that I think Your Honor admitted into evidence. Do I  
9 have that right?

10 THE COURT: Yes.

11 MR. MORRIS: Okay.

12 DIRECT EXAMINATION, RESUMED

13 BY MR. MORRIS:

14 Q So, let's just start at the bottom and see if we can do  
15 this more easily, Mr. Dondero. And again, I apologize for  
16 keeping you waiting before. Starting at the bottom, that's an  
17 email from Hunter Covitz. Do you see that?

18 A Yeah, I see it.

19 Q And he's an employee of the Debtor, right?

20 A Yes.

21 Q And your understanding is that Mr. Covitz actually helps  
22 the Debtor manage the CLO assets, right?

23 A Yes.

24 Q And in this email, Mr. Covitz is giving directions to Matt  
25 Pearson and Joe Sowin regarding certain securities held by the

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1 CLOs, right?

2 A Yes.

3 Q And if we could scroll up, hopefully, we can see that you  
4 received a copy of this email.

5 MR. MORRIS: Yeah. Right there.

6 BY MR. MORRIS:

7 Q Do you see that?

8 A Yes.

9 Q And then -- and then you instructed the recipients of Mr.  
10 Covitz's email not to sell the SKY securities as had been  
11 instructed by Mr. Seery, correct?

12 A Yes.

13 Q And you understood when you gave that instruction that the  
14 people on the email were trying to execute trades that Mr.  
15 Seery had authorized, correct?

16 A Incorrect.

17 Q You didn't know that, sir?

18 A What I knew was that Seery had not authorized the trade,  
19 he had orchestrated the trade. Hunter is not an analyst with  
20 any particular knowledge. I called Hunter, why would he sell  
21 those? And he said Seery told him to sell those. So it  
22 wasn't that Seery authorized Hunter trading it. It was Seery  
23 told Hunter to trade it, which is -- which is a material  
24 difference in my mind.

25 Q Okay. So I'll ask you again. At the time you gave the

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1 instruction, "No, do not," you knew that you were stopping  
2 trades that had been authorized and directed by Mr. Seery,  
3 correct?

4 A Yes.

5 Q You didn't speak with Mr. Seery before sending this email,  
6 did you?

7 A No.

8 Q And you took no steps to seek the Debtor's consent before  
9 instructing the recipients of this email to stop executing the  
10 SKY transactions. Is that right?

11 A I'm sorry. I missed the first part of that question.

12 Q Okay. You took no steps to seek the Debtor's consent  
13 before instructing the recipients of this email to stop  
14 executing the SKY transactions that were authorized by Mr.  
15 Seery, correct?

16 A I don't -- I'm not sure I was permitted to talk to Seery  
17 at this point, but I don't recall specifically, no.

18 Q You didn't seek consent, did you, before stopping these  
19 trades?

20 A No.

21 Q Okay. In response to your instruction --

22 MR. MORRIS: If we could scroll up to the next  
23 response.

24 BY MR. MORRIS:

25 Q You see the response from Mr. Pearson?

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1 A Yes.

2 Q And in response to your instructions, Mr. Pearson canceled  
3 all of the SKY and AVYA sales that the Debtor had directed but  
4 which had not yet been executed, right?

5 A Yes.

6 Q Okay.

7 MR. MORRIS: Can we scroll up to the next email,  
8 please?

9 BY MR. MORRIS:

10 Q And you responded again, right? That's your response?

11 A Yes.

12 Q Can you read your response out loud, please?

13 A (reading) HFAM and DAF have instructed Highland in writing  
14 not to sell any CLO underlying assets. There is potential  
15 liability. Don't do it again, please.

16 Q And the writings that you refer to there are the two  
17 letters that we looked at earlier, the October 16 and the  
18 November 24 letter, right?

19 A I believe so. If not, if there's a third or fourth  
20 letter, all the letters in aggregate.

21 Q All right. And you, you interpreted those letters not as  
22 requests but, as you tell the recipients of your email here,  
23 that they were actually instructions, right?

24 A That was -- that was my choice of words. I don't know if  
25 I thought about it that clearly.

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1 Q Okay. But the reci... you have no reason to believe that  
2 the recipient of this email wouldn't understand that you  
3 believed that Highland had been instructed not to do these  
4 trades, right?

5 A I'm sorry. Can you ask that again? I had no reason to  
6 believe what?

7 Q That's okay. I'll move on. At this juncture, the  
8 reference to potential liability was intended for Mr. Pearson,  
9 right?

10 A Frankly, when you violate the Advisers Act, the CFO has  
11 liability. I mean, I'm sorry, the chief compliance officer  
12 has liability, and anybody who has an awareness that it  
13 violates the Advisers Act has potential liability also.

14 Q And is it -- is it your testimony and your position that  
15 Mr. Pearson had potential liability under the Advisers Act for  
16 carrying out Mr. Seery's trade requests?

17 A Yes, once he was informed that the underlying investors  
18 didn't want assets sold and Seery had stated he had no  
19 business purpose in selling those assets.

20 MR. MORRIS: I move to strike the latter part of the  
21 answer, Your Honor. Mr. Dondero has testified repeatedly  
22 multiple times that he has never communicated with Mr. Seery  
23 about why he wanted to make these transactions.

24 THE COURT: I grant that.

25 BY MR. MORRIS:

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1 Q Mr. Sowin responded and indicated that he would follow  
2 your instructions, right, if we scroll to the next email?

3 A I'm sorry. What part are you saying, or what part are you  
4 referring to?

5 Q Mr. Sowin. Who is Mr. Sowin?

6 A He's Matt Pearson's boss. He's the head trader.

7 Q And he works for the Advisors, right?

8 A Yes.

9 Q He's one of your employees, right?

10 A Yes.

11 Q Mr. Sowin followed your instructions as set forth in this  
12 email, right?

13 A He did a bunch of things, but, yes, I believe -- yes,  
14 that's a fair way to characterize.

15 Q And the only information that you know of that he's  
16 relying upon to state that Compliance should never have  
17 approved this order was your email that preceded it, right?

18 A No.

19 Q No? There's nothing else on this email other than your  
20 email that preceded it, correct?

21 A Correct.

22 Q Okay. A few days later, you learned that Mr. Seery was  
23 trying a workaround to effectuate the trades anyway, right?

24 A I believe so.

25 MR. MORRIS: Can we scroll up to the next email?

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1 BY MR. MORRIS:

2 Q This is your response to Mr. Surgent, right?

3 A Yes.

4 Q Now, Mr. Surgent hasn't written anything. He is not part  
5 of this conversation, is he?

6 A No.

7 Q But you bring him into the conversation, right?

8 A Because he's the chief compliance officer at Highland,  
9 yes.

10 Q He's not -- he's not the chief compliance officer for the  
11 Advisors. He's the chief compliance officer for a company  
12 that you no longer work for, right?

13 A Correct, but he has personal liability for violations of  
14 the Advisers Act.

15 Q Okay. And you thought it was your responsibility to  
16 remind him of that, right?

17 A It was my view of the situation, and at least he could  
18 evaluate it himself if I reminded him of it, yes.

19 Q Uh-huh. What does it mean to do a workaround? What did  
20 you mean by that?

21 A There's a concept in compliance called you can't do  
22 something indirectly that you can't do directly, and that's  
23 what I was referring to there.

24 Q Does that mean that he was trying to effectuate the trade  
25 without the assistance of the Advisors?



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1 A I believed he was trying to do it without compliance and  
2 without proper regard for investors, so that's why I described  
3 it as a workaround.

4 MR. MORRIS: I move to strike.

5 THE COURT: Sustained.

6 BY MR. MORRIS:

7 Q I'm asking you a very specific question.

8 MR. MORRIS: Can I have a ruling, Your Honor? Thank  
9 you.

10 THE COURT: Yes.

11 BY MR. MORRIS:

12 Q Did you, when you used the phrase workaround, did you mean  
13 that he was trying to effectuate the trade without relying on  
14 the Advisors' employees?

15 A No.

16 Q Okay. But you found out about the trade and you thought  
17 it was a good idea to send Mr. Surgent this email, right?

18 A Yes.

19 Q Can you read the last line of your email?

20 A (reading) You might want to remind him and yourself that  
21 the chief compliance officer has personal liability.

22 Q Personal liability for effectuating a trade that Mr. Seery  
23 had authorized, correct?

24 A For violating the Advisers Act, is what I meant.

25 Q Uh-huh. Did you report anybody to the SEC?

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1 A I would be happy to if it's permitted by the Court.

2 Q But you didn't -- you never asked the Court to do that,  
3 right?

4 A No.

5 Q It didn't seem important enough for you to take that step,  
6 right? But you wanted -- you had to make sure that you told  
7 Mr. Surgent that he might be personally liable, right? That  
8 was what you needed to do?

9 A Could you repeat that question, please?

10 Q You needed to make sure that Mr. Surgent knew that you  
11 were threatening him with personal liability if he followed  
12 Mr. Seery's instructions, right?

13 A No.

14 Q As a factual matter, you never asked Mr. Seery why he  
15 wanted to make these trades, right?

16 A I asked Joe Sowin to ask him.

17 Q As a factual matter, you never asked Mr. Seery why he  
18 wanted to make these trades, correct?

19 A I believe I wasn't permitted to talk to him.

20 Q In November 2020? What would have prevented that?

21 A I believe Scott Ellington was the go-between at that  
22 point in time.

23 Q Is it your testimony that you never spoke with Jim Seery  
24 in November 2020?

25 A I believe in an unauthorized fashion, the day after

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1 Thanksgiving I talked to him, but that's the only day I can  
2 remember.

3 Q Should we call up the email where you threatened him not  
4 to do it again?

5 A That was an email.

6 Q Ah. So you could communicate by email? Did you ever send  
7 Mr. Seery an email and say, Why do you want to do these  
8 trades?

9 A No.

10 Q But somehow you thought you couldn't even speak to him?  
11 You couldn't speak to him but you can send him emails? That's  
12 the world that you live in, right? That's what you think?

13 A I have no comment on that.

14 Q All right. So, after this exchange, --

15 MR. MORRIS: And this is what I read out-of-order  
16 before, Your Honor. We moved to the December 16th hearing.

17 BY MR. MORRIS:

18 Q And you remember, Mr. Dondero, that the Defendants made  
19 that motion that asked the Court to stop the Debtor from  
20 trading in the CLO assets? Do you remember that?

21 A I'm sorry. You're asking me do I remember letters were  
22 sent? Yes.

23 Q No. Do you remember that there was a hearing in mid-  
24 December?

25 A Yes.

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1 Q Okay.

2 MR. MORRIS: And Your Honor, for the record, Exhibit  
3 A is the Debtor -- is the Defendants' motion. Exhibit B is  
4 the transcript that we had looked at earlier or that I had  
5 read portions of earlier.

6 THE COURT: Okay.

7 MR. MORRIS: And Exhibit C is the order that the  
8 Court entered denying the Defendants' motion.

9 Can we call up Exhibit C, please?

10 BY MR. MORRIS:

11 Q All right. Do you see --

12 MR. MORRIS: If we could scroll to the very top,  
13 please. All right.

14 BY MR. MORRIS:

15 Q Do you see this document is dated December 18th, sir?

16 A Yes.

17 Q And if we scroll down, this is the order denying the  
18 motion of the Advisors and the Funds for an order trying to  
19 temporarily restrict the Debtor's ability as portfolio manager  
20 from initiating sales. Do you see that?

21 A Yes.

22 Q Okay. So, this is December 18th. And if you'll recall,  
23 the TRO was issued against you on December 10th. Do you  
24 remember that?

25 A I don't believe it was the 10th.

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1 Q Okay. It was in December, and it was just before this.

2 Is that fair?

3 A I believe there was an intent, and then the actual filing  
4 I think was much later. I don't have -- I don't have the  
5 knowledge. I don't have the knowledge of when the TRO was put  
6 in place.

7 Q Okay. (Pause.) Okay. We talked earlier about how you  
8 interfered with Mr. Seery's trading activities around  
9 Thanksgiving. Do you remember that?

10 A Yes, I do. I do remember the trading then, also.

11 Q Okay. And do you remember that just before Christmas you  
12 interfered with Mr. Seery's tradings again?

13 A Yes.

14 Q Okay.

15 MR. MORRIS: If we can call up Exhibit K from Docket  
16 No. 46, which I have shared with counsel?

17 THE WITNESS: You know what?

18 BY MR. MORRIS:

19 Q Yeah.

20 A Let's handle these each incident one at a time. And I  
21 don't want to use the word "interfering" or accept the word  
22 "interfering" as an answer because I think my participation in  
23 each situation was very different.

24 MR. MORRIS: All right. Can we scroll down?

25 BY MR. MORRIS:

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1 Q This is a letter that my firm wrote to Mr. Lynn. Mr. Lynn  
2 is your lawyer. Is that right?

3 A Yes.

4 MR. MORRIS: And if we could start down at the first  
5 page. We've seen these letter before. A little further.

6 BY MR. MORRIS:

7 Q Do you see there is a reference there to the Debtor's  
8 management of CLOs?

9 A Yes.

10 Q And there is a recitation of the history that we talked  
11 about a bit earlier. If we -- if we look further in that  
12 paragraph to around Thanksgiving, when you intervened to block  
13 the trades.

14 A Yes, I see that sentence.

15 Q Okay.

16 MR. MORRIS: And then if we can go to the next page,  
17 the next paragraph. Yeah, that's where.

18 BY MR. MORRIS:

19 Q Then we referred to the December 16th hearing, right? And  
20 then the next paragraph says, "On December 22, 2020" --

21 MR. MORRIS: Can you scroll down just a little bit?  
22 Nope, the other way. Yeah, right there.

23 BY MR. MORRIS:

24 Q "On December 22, 2020, employees of NPA and HCMFA" --  
25 those are the Advisors, right?

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1 A Yes.

2 Q -- "notified the Debtor that they would not settle the  
3 CLO's sale of the AVYA and SKY security." Have I read that  
4 correctly?

5 A Yes.

6 Q All right. On or about December 22nd, you personally  
7 instructed employees of the Advisors not to trade the SKY and  
8 AVYA securities that Mr. Seery had authorized. Is that right?

9 A No.

10 Q You personally instructed, on or about December 22, 2020,  
11 employees of those Advisors to stop doing the trades that Mr.  
12 Seery had authorized with respect to SKY and AVYA, right?

13 A No. You know, we need to look at source documents. My  
14 recollection is I encouraged Compliance to look at those  
15 trades. But I'm willing to be -- I'm willing to be -- get  
16 source documents again, if you'd like.

17 Q All right. My source document is your prior testimony.

18 MR. MORRIS: Can we please call up Exhibit NNNN at  
19 Page 73? Beginning at Line 2? Okay.

20 BY MR. MORRIS:

21 Q Page 73, beginning at Line 2, did you give the following  
22 answer to my question?

23 "Q And you personally instructed, on or about  
24 December 22nd, 2020, employees of those Advisors to  
25 stop doing the trades that Mr. Seery had authorized

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1 with respect to SKY and AVYA, right?

2 "A Yeah. Maybe we're splitting hairs here, but I  
3 instructed them not to trade them. I never gave  
4 instructions not to settle the trades that occurred,  
5 but that's a different ball of wax."

6 Q Did you give that answer, sir?

7 A I believe I confused dates or misspoke there, but I did  
8 give that answer.

9 Q Okay. Thank you. Stated a different way, you personally  
10 instructed the Advisors' employees not to execute the trades  
11 that Mr. Seery had authorized but which had not yet been made,  
12 right?

13 A No. Not -- not on December 22nd. That was in November.  
14 November 22nd, I did not do that.

15 Q Okay.

16 MR. MORRIS: Can we go to Page 76, please? Line 15.

17 BY MR. MORRIS:

18 Q Did you give this answer to my question?

19 "Q And you would agree with me, would you not, that  
20 you instructed the employees of the Advisors not to  
21 execute the very trades that Mr. Seery identifies in  
22 this email, correct?

23 "A Yes."

24 Q Did you give that answer, sir?

25 A Well, like I said, I -- I confused the Thanksgiving



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1 trades, the week of Thanksgiving, with my more nuanced  
2 responses to later trades.

3 MR. MORRIS: I move to strike, Your Honor. It's a  
4 very simple question.

5 THE COURT: Granted.

6 BY MR. MORRIS:

7 Q Did you give that answer to my question, sir?

8 A I -- yes, I did.

9 Q Thank you. Now, all of this is just a week after that  
10 December 16th hearing, right?

11 A Yes.

12 Q And right after that hearing, the K&L Gates firm sent, on  
13 behalf of the Defendants, more letters to the Debtors, right?

14 A Yes.

15 MR. MORRIS: Can we please pull up the first letter?  
16 It's Exhibit DDDD. And if we can go not to our response but  
17 to the original letter that was sent that's attached to this.  
18 I think it is Exhibit A. Right there.

19 BY MR. MORRIS:

20 Q That's the first of the letters, December 22, 2020. Do  
21 you see that?

22 A Yes.

23 MR. MORRIS: And can we scroll down to the end of the  
24 letter to see what the request is here? Right there.

25 BY MR. MORRIS:

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1 Q Can you read the end of that letter right there, sir?

2 A (reading) Sincerely, A. Lee Hogewood, III.

3 Q Nice. I meant the actual substance.

4 A (reading) For the foregoing and other reasons, we request  
5 that no further CLO transactions occur, at least until the  
6 issues raised by and addressed in the Debtor's plan are  
7 resolved at the confirmation hearing.

8 Q Okay. And that's similar in substance to the letter that  
9 was sent on behalf of the Defendants on October 16th that you  
10 saw and approved, right?

11 A I did not see and approve.

12 Q All right. The record will speak for itself. And it's  
13 similar in substance to the letter that was sent on November  
14 24th by the K&L Gates clients on behalf of the Defendants,  
15 right?

16 A I don't know.

17 Q We looked at it before. Should we get it again?

18 A It's a -- all the letters, as far as I understand, were  
19 similar in requesting that the -- the beneficial owners of the  
20 CLOs were requesting that no wholesale liquidation of their  
21 assets occur. That's how I understand it.

22 Q And that's --

23 A You asked my understanding. That's my understanding.

24 Q Okay. And notwithstanding the request in this letter,  
25 when you were -- when you were talking to the traders at your

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1 shop, you actually told them that the Debtor was instructed  
2 not to do these trades, right?

3 A Are you parsing "instructed" versus "requested"? I don't  
4 understand the question.

5 Q I am, in fact. You used a very different phrase when  
6 speaking to your employees than you did -- then your lawyers  
7 did when they wrote to the Debtor, right?

8 A It seems to be a difference, yes.

9 Q Okay. So, this is on December 22nd. Now, the night  
10 before, you participated in a meeting with Grant Scott and  
11 with the lawyers for the Defendants, right, to talk about what  
12 you guys were going to do with respect to the Debtor's  
13 management of the CLOs. Isn't that right?

14 A I don't remember specifically.

15 Q Okay. But is it fair to say it's true, is it not, that  
16 during the week leading up to Christmas you participated in  
17 several phone calls with the K&L Gates firm and with other  
18 members of the Defendants' -- the Advisors, Mr. Sowin or Mr.  
19 Post or Mr. Sauter, and the lawyers, right? You were all  
20 together talking about these issues during the week before  
21 Christmas, right?

22 MR. RUKAVINA: Your Honor, I'm going to object. If  
23 counsel is asking what was discussed with counsel present for  
24 the purpose of legal advice, that is an inappropriate  
25 question.

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1 THE COURT: Okay.

2 MR. MORRIS: I'm certainly not. I'm asking if the  
3 conversations took place.

4 MR. RUKAVINA: And the conversations -- the question  
5 was, did they discuss what to do with respect to the CLOs?  
6 That would be privileged, Your Honor. If they discussed  
7 football, that's not privileged, but what to do with the CLO  
8 management agreements is privileged.

9 THE COURT: Okay. I sustain.

10 MR. MORRIS: Can we please call up Exhibit TT? I'm  
11 sorry, TTT. Nope, TTTT. TTTT. Can you scroll down a bit?  
12 Right there.

13 BY MR. MORRIS:

14 Q Do you see -- this is an email from Grant Scott to Scott  
15 Ellington; do you see that?

16 A Yes.

17 Q And at this point, Mr. Ellington is still working for the  
18 Debtor, right?

19 A Yes. I believe he was settlement counsel.

20 Q Uh-huh. And do you see that this is an email that refers  
21 to your availability for a 9:00 a.m. call?

22 A Yes.

23 Q And do you see that there's a question as to whether the  
24 K&L people can make it?

25 A Yes.

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1 Q And you understand that refers to K&L Gates, right?

2 A I -- I guess so.

3 Q And so does this refresh your recollection that at or  
4 around Christmas, or in the days leading up to Christmas, you  
5 participated in calls with Mr. Scott, with Scott Ellington,  
6 and with the K&L Gates folks?

7 A I -- I don't know. I don't know if -- if I actually did  
8 or not. But I was highly concerned with inappropriate  
9 behavior.

10 Q And you were available -- and did you tell somebody that  
11 you were available for this call on the morning of the 23rd?

12 A I don't know.

13 Q This is the day after you stopped the trades, right?

14 A Again, I didn't stop the trades on the 23rd.

15 Q You stopped them on the 22nd, right?

16 A No, I stopped them on the week of Thanksgiving.

17 MR. MORRIS: Can we go back to Exhibit NNNN, the  
18 transcript? Page 73?

19 BY MR. MORRIS:

20 Q Let me see if I can refresh your recollection. Tab 2.  
21 Did you give this answer to this question:

22 "Q And you personally instructed, on or about  
23 December 22, 2020, employees of those Advisors to stop  
24 doing the trades that Mr. Seery had authorized with  
25 respect to SKY and AVYA, right?

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1 "A Yeah. Maybe we're splitting hairs here, but I  
2 instructed them not to trade them."

3 Q Did you give that answer to the question?

4 A Yes.

5 Q Okay.

6 A But we -- we corrected.

7 Q All right. You didn't correct it at the preliminary  
8 injunction hearing, did you?

9 A No, I did not.

10 Q Okay. So as far as the Court knows as of this moment,  
11 that's the only testimony that you've ever given on the topic,  
12 right?

13 A I'm trying to give some now.

14 Q Okay. And on December 22nd, that's the date that the  
15 first letter was also sent, right, we just looked at?

16 A All right. Okay.

17 Q You agree with that, right?

18 A I don't remember the date on the letter. If you want to  
19 pull it up, I'll say it is the 22nd or the 23rd, whatever it  
20 says. I don't know.

21 Q Sure.

22 MR. MORRIS: Let's go back to DDDD, please. And if  
23 we can just go to the top of the letter. Thank you.

24 BY MR. MORRIS:

25 Q K&L Gates. December 22nd. That's the letter, right?

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1 A Yes.

2 Q And according to the testimony that you gave at the  
3 preliminary injunction hearing on January 8th, that's the day  
4 that you also stopped AVYA and SKY trades, right?

5 A I'm not agreeing to that testimony. I am changing the  
6 testimony.

7 Q Okay. And then we just saw that other exhibit where they  
8 were trying to arrange a phone call with you, the K&L Gates  
9 lawyers, and Mr. Ellington and Grant Scott for the 23rd. Do  
10 you remember that one we just looked at?

11 A Yes.

12 Q And then later on the day on the 23rd, K&L Gates sends  
13 another letter, right?

14 MR. MORRIS: Can we call up EEEE? And can we scroll  
15 to the Exhibit A, to our response? Right there.

16 BY MR. MORRIS:

17 Q That's the 23rd. Do you see that letter?

18 A Yes.

19 Q Again, this is one week after the hearing, right?

20 A Yes.

21 Q Okay. And this is a letter where K&L Gates states on  
22 behalf of the Defendants that they are contemplating taking  
23 steps to terminate the CLO management agreements, right?

24 A I don't know. Can you scroll down, if you want to ask me

25 --

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1 Q Sure.

2 MR. MORRIS: Can we flip to the next page, please?

3 Keep going. Right there.

4 BY MR. MORRIS:

5 Q Can you read the first sentence of the paragraph  
6 beginning, "Consequently"?

7 A (reading) Consequently, in addition to our request of  
8 yesterday, where appropriate and consistent with the  
9 underlying contractual provisions, one or more of the entities  
10 above intend to notify the relevant Trustees and/or Issuers  
11 that the process of removing the Debtor as fund manager should  
12 be initiated, subject to and with due deference to the  
13 applicable provisions of the United States Bankruptcy Code,  
14 including the automatic stay of Section 362.

15 Q Okay. So, on December 23rd, the Defendants told the  
16 Debtor that they intended to notify the relevant Trustees  
17 and/or the Issuers that the process of removing the Debtor as  
18 the fund manager should be initiated, right?

19 A That's what it says.

20 Q And then the K&L Gates firm sent yet another letter to the  
21 Debtor, right? Do you remember that?

22 A No.

23 MR. MORRIS: Can we get up FFFF, please?

24 BY MR. MORRIS:

25 Q This is dated December 31st. Do you see that?



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1 A Yes.

2 MR. MORRIS: Can we scroll down a bit?

3 BY MR. MORRIS:

4 Q Do you recall this is the letter where they claim that  
5 they've been damaged by the Debtor's eviction of you from the  
6 Highland offices?

7 A I don't remember specifically, but that's true.

8 Q Okay. So we just saw these three letters, in addition to  
9 your -- the -- at least the testimony you gave regarding your  
10 conduct on the 22nd of December. You were aware that all of  
11 these letters were being sent by K&L Gates, correct?

12 A Yes, generally.

13 Q And you were supportive of the sending of these letters,  
14 right?

15 A Absolutely. They were appropriate.

16 Q And you pushed and encouraged the chief compliance officer  
17 and the general counsel to send these letters, right?

18 A I'd like to think that they believed and they acted  
19 largely on their own judgment, but I strongly believed it was  
20 a violation of the Advisers Act, and stated that numerous  
21 times.

22 Q Sir, you pushed and encouraged the chief compliance  
23 officer and the general counsel to send these letters,  
24 correct?

25 A No, I wouldn't use those words.

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1 Q Do you understand that the Debtor demanded that the K&L  
2 Gates clients or the Defendants withdraw these letters?

3 A I believe they requested it. I didn't -- I didn't know  
4 the former, what you mean by demand, but --

5 Q Well, it's fair to say you never instructed the K&L Gates  
6 clients or the Defendants to withdraw these letters, right?

7 A No. I still believe they are appropriate and accurate. I  
8 wouldn't withdraw them today.

9 Q Okay. Sir, throughout 2020, when you were still the  
10 portfolio manager at Highland Capital Management, it's true  
11 that you sold AVYA shares on numerous occasions on behalf of  
12 both the CLOs and on behalf of the Funds outside of the  
13 holdings of the CLOs?

14 A Always with a business purpose, yes. That is still a  
15 small percentage of our total AVYA holdings, and we still  
16 liked AVYA.

17 Q Sir, I'm going to ask you just one more time. In 2020,  
18 you sold AVYA stock many times on behalf of the CLOs and on  
19 behalf of the Funds?

20 A Yes.

21 Q Thank you.

22 MR. MORRIS: No further questions, Your Honor.

23 THE COURT: All right. Mr. Rukavina?

24 MR. RUKAVINA: Your Honor, I will reserve my  
25 questions to my case in chief, and I would request a very

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1 short restroom break.

2 THE COURT: All right. Mr. Dondero, we're --

3 MR. RUKAVINA: And I do mean short. I will --

4 THE COURT: I'm sorry. What?

5 MR. RUKAVINA: And I do mean short, Your Honor. I  
6 just need to run and be back -- I can be back in three  
7 minutes.

8 MR. MORRIS: No problem, Your Honor.

9 THE COURT: Okay. You're finished for now, Mr.  
10 Dondero, but you're going to be recalled, so hang tight.

11 Your next witness, Mr. Morris?

12 MR. MORRIS: The Debtor calls Jason Post.

13 MR. RUKAVINA: Your Honor, may I be excused to run to  
14 the restroom and Mr. Vasek take over for a few minutes?

15 THE COURT: Oh. Okay. I'm sorry. If you made that  
16 request, I didn't hear you. So that's fine.

17 All right. Mr. Post, --

18 MR. MORRIS: Your Honor, can we just -- I apologize  
19 for interrupting. Can we just direct Mr. Dondero not to speak  
20 with anybody about anything at any time? Not by phone, not by  
21 text, not by email, not by meeting, not by anything? Because  
22 he's still on the stand.

23 MR. RUKAVINA: Well, Your Honor, anything at any  
24 time. I think I know that Mr. Morris is being facetious, but  
25 if he's trying to get the rule invoked, that's different.

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1 MR. MORRIS: Okay. I'm trying to get the rule  
2 invoked.

3 THE COURT: Okay. All right. I'm not going to make  
4 that instruction. All right. So, --

5 MR. RUKAVINA: I've got to run to the restroom. I'll  
6 be -- listen for the instructions.

7 THE COURT: Jason Post, you've been called to the  
8 witness stand. Could you say, "Testing, one, two"?

9 MR. POST: (Indiscernible.)

10 THE COURT: All right. Please raise --

11 MR. POST: Testing, one, two.

12 THE COURT: Thank you. Please raise your right hand.

13 JASON POST, DEBTOR'S WITNESS, SWORN

14 THE COURT: All right. Mr. Morris, go ahead.

15 DIRECT EXAMINATION

16 BY MR. MORRIS:

17 Q Good afternoon, Mr. Post. We met the other day. Do you  
18 remember that?

19 A I do.

20 Q Okay. So, again, just to remind you, my name is John  
21 Morris. I'm an attorney at Pachulski, Stang, Ziehl & Jones.  
22 We represent the Debtor here. You're the chief compliance  
23 officer for each of the Defendants; is that right?

24 A I am.

25 Q And in your role as the chief compliance officer, your job

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1 is to act as a liaison between regulatory bodies and internal  
2 working groups with respect to the rules and regulations for  
3 the funds advised by the Advisors; is that correct?

4 A Correct, that's -- that's the (inaudible). Correct.

5 Q All right. And internally, you report to Mr. Dondero.  
6 Isn't that right?

7 A Correct.

8 Q And you've been working with Mr. Dondero since 2008 when  
9 you joined Highland Capital Management, correct?

10 A I worked at Mr. Dondero's firm since 2008, but I reported  
11 to other direct reports during that time outside of Mr.  
12 Dondero. I started to report to him directly in October of  
13 2020.

14 Q Okay.

15 A (overspoken)

16 Q But you've -- you've worked at Highland -- you worked at  
17 Highland since 2008, fair?

18 A Yes.

19 Q Okay. And you were employed by Highland up until October  
20 2020, correct?

21 A Yes.

22 Q Okay. And at that time, Mr. Dondero left and he went to  
23 NexPoint and you went to NexPoint. Is that right?

24 A Shortly after Mr. Dondero left Highland, I transitioned  
25 over to NexPoint.

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1 Q And that's where Mr. Dondero is, right?

2 A Correct.

3 Q Okay. You joined Highland in 2008, and in around 2011 you  
4 joined Highland's internal legal and compliance team, correct?

5 A That's correct.

6 Q And in 2015, while still employed by Highland, Mr. Dondero  
7 appointed you as the chief compliance officer of the Advisors  
8 and the Funds, right?

9 A Technically, the retail board appointed me the CCO of the  
10 Funds, and then I was appointed internally. I believe Mr.  
11 Dondero was part of that decision for the Advisors.

12 Q Had you ever worked with the retail boards before that?

13 A There was about -- I worked with them for about a year  
14 prior to that.

15 Q Okay. And you've served as the CCO, the chief compliance  
16 officer, of each of the Advisors and each of the Funds since  
17 September 2015 on a continuous basis, right?

18 A That is correct.

19 Q You know Thomas Surgent; is that right?

20 A I do.

21 Q Mr. Surgent has been the Debtor's chief compliance officer  
22 since around 2013 or 2014; is that right?

23 A I believe -- uh -- I -- I think that's correct. It may be  
24 a year or two off. He took the role after the former CO  
25 resigned, which I don't know if that was 2011 or 2012. I

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1 can't recall specifically.

2 Q Okay. But he's been -- he's been in that position for a  
3 long time, right? Fair enough?

4 A Yes, that's fair.

5 Q And during the whole time that you were employed by  
6 Highland and serving as the chief compliance officer for the  
7 Funds and the Advisors, you reported to Mr. Surgent?

8 A Internally. Yes, that's correct.

9 Q Yeah. And you respect Mr. Surgent; isn't that right?

10 A During the time I reported to him, yes.

11 Q Yeah. And you believed that he did his job well, right?

12 A As far as I could see, yes.

13 Q You viewed it as -- you viewed him as a mentor, did you  
14 not?

15 A Yes. I mean, when I joined the legal compliance team, you  
16 know, he was there. He was a senior member on the team. And  
17 he, you know, helped educate me, along with other, you know,  
18 external sources, et cetera, on the compliance function.

19 Q Uh-huh. He trained you for the work you're doing now,  
20 right?

21 A With respect to the on-the-job training, yes.

22 Q Uh-huh. Despite all of that, throughout all the  
23 proceedings, the court hearings, all of the issues that we're  
24 talking about in this case, you never, ever stopped to discuss  
25 any of these issues with your former mentor, Mr. Surgent; is

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1 that right?

2 A The -- with respect to, for example, the trade (garbled)  
3 that you were talking about earlier?

4 Q Let's do it this way. From the time that you left  
5 Highland until today, you've never discussed with Mr. Surgent  
6 Mr. Seery's trades; is that right?

7 A I believe there was a discussion after -- I can't recall  
8 exactly the context. There was a discussion after the trades  
9 in the November time frame. And then I believe there was a --  
10 I responded to an email exchange in the December time frame  
11 regarding booking of the trades.

12 Q Sir, you -- you've never spoken with Mr. Surgent about any  
13 issue concerning the Debtor's management of the CLOs, correct?

14 A I don't recall directly, no.

15 Q In fact, you're not aware of anyone acting on behalf of  
16 the Advisors or the Funds who has reached out to Mr. Surgent  
17 to get his views on any of the issues related to this motion.  
18 Isn't that right?

19 A I believe previously there's correspondence that Mr.  
20 Dondero had with Surgent. But aside from that, I'm not aware  
21 of any.

22 Q Is that the email where he reminded him of his personal  
23 liability? Is that the one you're thinking of?

24 A Correct.

25 Q Yeah. Do you know of any other communication -- do you



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1 know of any other communication that any of the Defendants had  
2 with Mr. Surgent concerning the Debtor's management of the  
3 CLOs?

4 A With Mr. Surgent directly, I don't -- I don't -- I don't  
5 believe so.

6 Q Yeah. You graduated from Baylor; is that right?

7 A Correct.

8 Q But you don't have any certifications or licenses  
9 applicable to your work, correct?

10 A Correct.

11 Q You don't have any specialized training or education  
12 that's relevant to your work as a chief compliance officer,  
13 correct?

14 A Correct.

15 Q Your job -- your training is limited to on-the-job  
16 training; isn't that right?

17 A That is correct.

18 Q You've never spoken at any conferences on compliance  
19 matters, have you?

20 A Spoken, no. Attended, yes.

21 Q You don't recall presenting any papers at any compliance-  
22 related conferences, do you?

23 A That is correct.

24 Q You've never published anything in connection with your  
25 work as a compliance officer; isn't that right?

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1 A Not that I can recall.

2 Q Let's talk about the CLO management agreements briefly.

3 You're aware that the Debtor is party to certain management

4 agreements pursuant to which it serves as the portfolio

5 manager for certain CLOs, correct?

6 A Correct.

7 Q And until your lawyers recently asked you to review them,

8 you last had reason to review a CLO management agreement about

9 five or six years ago; isn't that right?

10 A I believe that's correct.

11 Q And the request from your lawyers to look at the CLO

12 management agreements, that request came in late November/

13 early December; isn't that right?

14 A I believe that's around the right time frame.

15 Q And the portions of the management agreements that you

16 read were the portions that your counsel asked you to read;

17 isn't that right?

18 A Correct.

19 Q And other than the general recollection of having read

20 something about the rights of preference shareholders, you

21 don't recall much about the agreements at all; isn't that

22 right?

23 A I mean, the agreements are very lengthy in nature. You

24 know, I think it was probably rights that the preference

25 shareholders had, and, you know, possibly indemnification

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1 provisions. But aside from that, I don't recall anything else  
2 specifically right now.

3 Q As the chief compliance officer of the Advisors and the  
4 Funds, you don't know whether any of them are party to the CLO  
5 management agreements between the Debtors and -- between the  
6 Debtor and the Issuers, correct?

7 MR. RUKAVINA: And Your Honor, I would just object to  
8 the extent that that calls for a legal conclusion. This  
9 witness is not a lawyer.

10 THE COURT: Overruled.

11 THE WITNESS: I'm sorry. Can you repeat the  
12 question, please?

13 BY MR. MORRIS:

14 Q Sure. As the chief compliance officer for each of the  
15 Defendants, you don't know whether any of them are party to  
16 the CLO management agreements between the Debtor and the  
17 Issuers, correct?

18 A They're not the named collateral manager, but they're a  
19 security holder of the CLOs, so they should be entitled to,  
20 you know, the rights that those security holders are afforded  
21 under those agreements.

22 MR. MORRIS: I move to strike, Your Honor.

23 THE COURT: Granted.

24 BY MR. MORRIS:

25 Q All right. So, now, Mr. Post, I know this is difficult,

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1 and I do appreciate that it's difficult just to focus on the  
2 question. Your counsel will have the opportunity to ask you  
3 whatever he wants. But I would respectfully request that you  
4 listen to my question and only answer my question. It really  
5 is very likely to require just a yes or no answer.

6 So, let me try again. As the chief compliance officer of  
7 the Advisors and the Funds, you don't know whether any of them  
8 are a party to the CLO management agreements between the  
9 Debtor and the Issuers, correct?

10 A I don't believe they are, correct.

11 Q Okay. Let's talk about that prior hearing. Now, by the  
12 way, Mr. Post, did you listen in to Mr. Dondero's testimony  
13 earlier?

14 MR. RUKAVINA: Mr. Post was here with me --

15 MR. MORRIS: Yeah.

16 MR. RUKAVINA: -- as my representative..

17 MR. MORRIS: Okay. I -- there's no problem. I just  
18 -- I just -- that way there's some background and he has some  
19 context. That's the only reason I asked.

20 BY MR. MORRIS:

21 Q You're aware that the Funds and the Advisors previously  
22 filed a motion in the Bankruptcy Court asking the Court to  
23 institute a pause in the Debtor's ability to sell CLO assets,  
24 correct?

25 A Correct.

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1 Q And you recall that that happened in mid-December, around  
2 December 16th; is that right?

3 A That sounds correct.

4 Q And in connection with that motion, you provided  
5 information to counsel that they requested from you, right?

6 A Yes. I was part of the working -- internal working group,  
7 with internal and external counsel.

8 Q Other than providing that information, you generally  
9 agreed with the position being taken that it wasn't in the  
10 best interest of the Funds involved for Highland to make any  
11 trades; isn't that right?

12 A Yes. And that was based off of discussions with the  
13 investment professionals.

14 Q And the investment professionals are Mr. Sowin and Mr.  
15 Dondero, correct?

16 A Correct.

17 Q Okay. So you're the chief compliance officer, and they  
18 made a motion that was based on the idea that the fund  
19 manager, Highland Capital Management, shouldn't trade any  
20 assets in the CLOs. Do I have that right?

21 A I believe that's what the motion contained.

22 Q But you don't even remember who authorized the filing of  
23 the motion; isn't that right?

24 A I believe it was pursuant to discussions internally and  
25 with external counsel, and I believe Mr. Norris signed the

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1 filing, if I -- if I recall correctly.

2 Q Sir, you don't remember who authorized the filing of the  
3 motion, correct?

4 A It -- it was pursuant to a discussion with the investment  
5 professionals and counsel, and it was in the best interest of  
6 the Funds to make the filing. So I think it was a  
7 collaborative determination.

8 MR. MORRIS: I move to strike, Your Honor.

9 THE COURT: Granted.

10 MR. MORRIS: Ms. Canty, can we please pull up Mr.  
11 Post's deposition transcript? And let's go to Page 35. Line  
12 21. Okay.

13 BY MR. MORRIS:

14 Q Do you remember giving the following answer to the  
15 following question:

16 "Q Who authorized the filing of this motion?

17 "A I can't recall specifically who authorized it."

18 Q Did you give that answer to my question just the other  
19 day?

20 A That's -- that's what it says there, yes.

21 Q And it says that because that's, in fact, what you  
22 testified to under oath the other day, right?

23 A Correct.

24 Q Okay. And the one thing that you know for certain is that  
25 you didn't authorize the filing of the motion; isn't that

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1 right?

2 A I didn't sign anything in connection with the filing.

3 Q All right. Listen carefully to my question. The one  
4 thing that you're certain of is that you did not authorize the  
5 filing of the motion as the chief compliance officer of the  
6 Debtors, correct?

7 A Correct.

8 Q Okay. But you did participate in conversations with Mr.  
9 Dondero and counsel concerning the motion; is that fair?

10 A There were conversations with Mr. Dondero initially, and  
11 then the conversations were then more so with internal and  
12 external counsel in terms of the filing.

13 Q Okay. So they started just with Mr. Dondero, and then  
14 they moved on to counsel. Is that what you're saying?

15 A I can't recall specifically. It may have been part of a  
16 discussion internally with internal counsel and Mr. Dondero.  
17 I just -- I can't recall the specifics.

18 Q Okay. But Mr. Dondero certainly supported the filing of  
19 the motion, right?

20 A Yes. From an investment perspective, it was in the best  
21 interest of the Funds in terms of the sales that were  
22 occurring.

23 Q Okay.

24 MR. MORRIS: I move to strike.

25 THE COURT: Granted.

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1 BY MR. MORRIS:

2 Q It's a very simple question. Mr. Dondero supported the  
3 filing of the motion; is that correct?

4 A Yes.

5 Q You did not file a declaration in support of the motion;  
6 is that correct?

7 A Me personally, no.

8 Q Okay. So you're the chief compliance officer of the  
9 Defendants; is that right?

10 A Correct.

11 Q But instead of you filing a declaration, Mr. Norris filed  
12 the declaration. Do I have that right?

13 A Correct. My understanding is one person needs to sign the  
14 declaration.

15 Q And remind me, what is Mr. Norris's position? He's the  
16 executive vice president, right?

17 A Correct.

18 Q What responsibilities does he have? Does he have trading  
19 responsibility?

20 A He does not.

21 Q Does he have compliance responsibility?

22 A Not directly, no.

23 Q Does he have investment responsibility?

24 A He's familiar with the composition of the portfolios in  
25 his role as a product strategy team member.



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1 Q Does he have investment responsibility, sir?

2 A He is not making direct investments for the -- for the  
3 Funds.

4 Q Okay. So he doesn't -- and he's not a compliance person,  
5 right?

6 A Correct.

7 Q And he's not a lawyer, right?

8 A Correct.

9 Q But nevertheless, as the chief compliance officer, you  
10 believed that Mr. Norris's declaration contained all of the  
11 information that was relevant to support the motion, right?

12 A It was a determin... or a collaborative determination in  
13 conjunction with counsel. But I, you know, I don't -- yeah,  
14 it was -- it was a collaborative determination. There were  
15 multiple elements that went into that -- the letter.

16 Q Okay. You believed that the motion and Mr. Norris's  
17 declaration contained all the relevant facts that supported  
18 the Advisors and the Funds' requests to the Court, correct?

19 A Yes.

20 Q In fact, you believed that Mr. Norris was the most  
21 knowledgeable person to testify on behalf of the Movants;  
22 isn't that right?

23 A I think it was -- he was identified pursuant to  
24 discussions with counsel to be the most knowledgeable.

25 Q I'm going to ask you just about you and not counsel. You

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1 believed at the time that Mr. Norris was the most  
2 knowledgeable witness to testify on behalf of the Movants;  
3 isn't that right?

4 A Yes.

5 Q And you didn't testify -- not only didn't you submit a  
6 declaration, but you didn't testify at the hearing, did you?

7 A Correct on both.

8 Q Okay. And you listened to parts of the hearing, but not  
9 all of it, because you were busy doing other stuff, right?

10 A Correct.

11 Q You didn't listen to Mr. Norris's testimony at all, right?

12 A I don't believe I did.

13 Q You didn't listen to the Court when the Court rendered its  
14 decision, did you?

15 A I don't -- I don't believe I did.

16 Q And you didn't read the transcript from the hearing, did  
17 you?

18 A I don't -- correct. I did not.

19 Q Okay. So in your capacity as the chief compliance  
20 officer, you didn't believe that you should take the time to  
21 review the transcript, did you?

22 A Correct. I mean, just it was filed based off of the  
23 belief that the -- that the trades weren't in the best  
24 interest, and I -- and no, I didn't read it personally.

25 Q And you didn't believe, in -- that in your capacity as the

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1 CCO, the chief compliance officer, that it was in the scope of  
2 your responsibility to listen to the hearing, correct?

3 A I was -- I wasn't asked to listen, and quite frankly, I  
4 don't -- I don't recall if I remember the timing, but I did  
5 not listen.

6 Q Okay. And in your capacity as the chief compliance  
7 officer, you didn't believe that it was in the scope of your  
8 responsibilities to listen to the hearing; isn't that right?

9 A Correct.

10 Q And because you didn't listen to the hearing or review the  
11 transcript, you were unaware of what the Court said or how  
12 Judge Jernigan described the motion or the people involved in  
13 presenting the case on behalf of the Defendants, right?

14 A Correct, but I -- I believe I probably would have received  
15 some guidance from counsel who attended or listened to the  
16 hearing.

17 Q Well, after the hearing was over, you did speak to Mr.  
18 Norris, right?

19 A Very briefly.

20 Q In fact, --

21 A Very --

22 Q In fact, the only thing you can remember about your  
23 conversation with Mr. Norris following the hearing was  
24 discussing with him how long the hearing took. Isn't that  
25 right?

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1 A Correct, because I -- I believe I heard it was a short  
2 hearing.

3 Q And that's -- that's all -- that's all you asked Mr.  
4 Norris about, about the hearing, right? That's all you  
5 remember talking to him about?

6 A I believe so, correct.

7 Q You don't recall discussing with Mr. Norris any other  
8 aspect of the hearing other than the length of time it took to  
9 conduct, correct?

10 A I don't recall specifically.

11 Q And you have no recollection of ever discussing with Mr.  
12 Dondero what happened at the hearing, right?

13 A I don't think I talked with Jim, Jim Dondero about that.

14 Q Nor did you talk to Mr. Dondero about the Court's ruling;  
15 isn't that right?

16 A Correct.

17 Q Okay. Let's talk about the events that occurred after the  
18 hearing, in the two weeks following the hearing. The  
19 Defendants for which you serve as the chief compliance officer  
20 sent three separate letters to the Defendant [sic], correct?

21 A If you could bring them up, I can confirm.

22 Q Sure.

23 MR. MORRIS: Let's start with DDDD, please. Okay.

24 Okay. Can we scroll to the attachment, please?

25 BY MR. MORRIS:

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1 Q All right. So this is the first letter, Mr. Post. Do you  
2 recall, on or about December 22nd, the K&L Gates firm sent, on  
3 behalf of the Advisors and Funds for which you serve as the  
4 chief compliance officer, a letter to the Debtors?

5 A Yes.

6 Q Okay.

7 MR. MORRIS: And can we call the next exhibit? I  
8 guess it's EEEE.

9 And I don't mean to be quick about these. If there's any  
10 reason that you want to read them, I wasn't planning on asking  
11 any questions about the substance of the letters of this  
12 witness.

13 BY MR. MORRIS:

14 Q But Mr. Post, I don't mean to be quick here. So if you  
15 think there's a benefit to you to reading the letters, please  
16 let me know.

17 Do you see, December 23rd, the next day, another letter  
18 was sent by K&L Gates?

19 A Yes.

20 Q Okay. And do you recall generally that the Advisors and  
21 Funds for which you serve as chief compliance officer told the  
22 -- told the Debtor that they were going to begin the process  
23 of seeking to terminate the CLO management agreements?

24 A I believe -- I believe that was contained in the letter,  
25 so long as it was done in compliance with the Court.

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1 Q Uh-huh. And do you remember there was a third letter that  
2 was sent?

3 A If you wouldn't mind pulling it up.

4 Q Yeah, not at all.

5 MR. MORRIS: Can we get the December 31st letter? I  
6 think it might be -- yeah.

7 BY MR. MORRIS:

8 Q Now, here's the December 31st letter. Do you remember the  
9 December 31st letter was the one where K&L Gates suggested  
10 that the Advisors and the Funds had suffered damages because  
11 the Debtor evicted Mr. Dondero from the Highland suite of  
12 offices?

13 A I -- I had heard of that letter being drafted, but I don't  
14 recall -- I obviously don't recall a specific date. But if it  
15 says December 31st, --

16 Q Okay. Mr. Dondero was one of the main voices in the  
17 decision to send these letters, correct?

18 A He was part of the preliminary conversation and expressed  
19 his opinion, and then myself and others internally, and with  
20 external counsel, then worked to draft the letters.

21 THE COURT: All right. Mr. Post, I am going to  
22 interject. I have heard Mr. Morris give you this instruction  
23 many times. Maybe it's time for me to. Maybe it's past time  
24 for me to.

25 Most of his questions simply require a yes or no answer.

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1 If you feel like there are other things that you want to  
2 supplement your testimony with, Mr. Rukavina is going to have  
3 a chance to question you, and that would be the situation  
4 where maybe you could give more fulsome answers. But please  
5 listen to the question. If it's a yes or no answer, that's  
6 all we want you to give right now. Okay? Got it?

7 THE WITNESS: Understood.

8 THE COURT: Okay.

9 MR. MORRIS: Thank you, Your Honor.

10 BY MR. MORRIS:

11 Q Mr. Post, Mr. Dondero was one of the main voices in the  
12 decision to send the letters; isn't that correct?

13 A He was a voice.

14 THE COURT: That was not a yes --

15 BY MR. MORRIS:

16 A And he was -- he --

17 THE COURT: Okay.

18 THE WITNESS: I'm --

19 THE COURT: Please, just a yes or no answer, okay?

20 THE WITNESS: No.

21 MR. MORRIS: Okay. Can we go to Mr. Post's  
22 transcript, please, Page 47? Line 22?

23 And Your Honor, when we pull it up on the screen, there is  
24 an objection, and I would respectfully request that the Court  
25 rule on the objection before I read the question and the

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1 answer.

2 THE COURT: All right.

3 MR. MORRIS: So if we could just call up Page 47  
4 beginning at Line 22.

5 MR. RUKAVINA: Page 47, Line 22.

6 THE COURT: Okay.

7 MR. MORRIS: One moment. Give her a moment. She's  
8 not there.

9 MR. RUKAVINA: Do you remember what exhibit this is?

10 MR. MORRIS: Yeah. There it is. Beginning at Line  
11 22, "Do you know?" And there is Mr. Rukavina's objection.

12 MR. RUKAVINA: Your Honor, it's very simple. He  
13 can't go into Mr. Dondero's head. But he -- but if Mr.  
14 Dondero told him something, that's different. So I think  
15 counsel can rephrase the question and it's perfectly fine, but  
16 he can't go into Mr. Dondero's state of mind.

17 MR. MORRIS: Your Honor, I'm not asking for Mr.  
18 Dondero's state of mind. I'm asking for Mr. Post's knowledge.  
19 "Do you know?"

20 THE COURT: Okay. I'll overrule the objection. He  
21 can answer.

22 BY MR. MORRIS:

23 Q All right. So, Mr. Post, do you remember giving this  
24 answer to the following question:

25 "Q Do you know whether Mr. Dondero supported the



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1 sending of each of these three letters?

2 "A I don't -- I don't recall specifically. I think  
3 he had his views on certain of the transactions that  
4 were occurring, and he wasn't in agreement with those  
5 transactions, as one of the main voices."

6 Q Do you see that?

7 A I do.

8 Q Does that refresh your recollection that Mr. -- that you  
9 testified that Mr. Dondero was one of the main voices?

10 A Yes.

11 Q Okay. Mr. Dondero --

12 MR. MORRIS: You can take that down now for the  
13 moment, please.

14 BY MR. MORRIS:

15 Q Mr. Dondero had his views on certain of the transactions  
16 that were occurring, and he wasn't in agreement with those  
17 transactions. Isn't that right?

18 A Yes.

19 Q All right. Going back to the letters that we just looked  
20 at quickly, you recall the Debtor responded to each of those  
21 letters, but as the chief compliance officer, you couldn't  
22 really recall what the Debtor said in response. Is that fair?

23 A I'm -- I believe they -- I'm sorry. I can't recall  
24 specifically without seeing the letters.

25 Q Okay. So you don't recall that, in response, the Debtor

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1 requested that the Advisors and the Funds withdraw the  
2 letters, right?

3 A I believe that was requested in the letters.

4 Q Okay. But the Funds and the Advisors didn't comply with  
5 that request, right?

6 A To my knowledge, they have not withdrawn the letters.

7 Q You do recall that the Debtor specifically asked the  
8 Defendants to file their lift stay motion so that they could  
9 finally resolve the issue of whether or not the Advisors and  
10 the Funds could actually terminate the agreement, right?

11 A I -- I'm sorry. Can you repeat that question, please?

12 Q Do you recall that the Funds and the Advisors informed the  
13 Debtor that they were going to initiate steps to terminate the  
14 CLO management agreements, including moving to lift the stay?

15 A I think they indicated that they were going to take steps,  
16 but it would be pursuant to what was permitted in the court.

17 Q And do you remember that the Debtor specifically asked the  
18 Defendants to do exactly that, to bring this matter to a  
19 conclusion, to file the motion so that the Court could resolve  
20 the issue of whether or not they had a right to terminate the  
21 agreement? You remember that, right?

22 MR. RUKAVINA: Objection, compound, Your Honor.

23 THE WITNESS: I can't --

24 THE COURT: I'm sorry.

25 MR. MORRIS: I can't recall.

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1 THE COURT: Was there an objection?

2 MR. RUKAVINA: Yes, Your Honor. That's four  
3 questions in one. That's compound.

4 MR. MORRIS: I'll rephrase, Your Honor.

5 THE COURT: Okay. And let me interject a minute.  
6 Mr. Post, you have this habit of not looking squarely at the  
7 camera but looking over to your right. And in a normal  
8 courtroom setting, that might be fine, but I have no way of  
9 knowing if some lawyer or some other person is -- you're  
10 looking at them and they're somehow instructing you. I would  
11 certainly hope that's not what's going on, but it just kind of  
12 leaves room for me to wonder when you're not looking squarely  
13 at the camera. So can you start looking squarely at the  
14 camera, please?

15 MR. RUKAVINA: Your Honor, I can explain that, and  
16 certainly there's no funny business going on. There are two  
17 cameras on Mr. Post. One is on a laptop. We're looking at  
18 the Court on the big camera. I'm sitting behind Mr. Post. So  
19 if the Court would prefer that Mr. Post look directly into the  
20 laptop, then that's what he'll do, or if the Court would  
21 prefer that he look into the big camera.

22 THE COURT: Okay. Well, I prefer he look into the  
23 big camera just because it --

24 MR. RUKAVINA: So keep looking there? Yeah.

25 THE COURT: No, no, no, no. Okay. I don't know what

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1 -- I thought -- okay. Do you see what I'm seeing? I don't  
2 know if you can see what I'm seeing.

3 MR. MORRIS: Yes.

4 THE COURT: I'm seeing the left side of his face.

5 THE WITNESS: I'm sorry. I'll just look at the  
6 laptop. Sorry. I was -- I was looking at who was speaking to  
7 me.

8 THE COURT: Okay. Well, I don't --

9 MR. MORRIS: Okay.

10 THE COURT: I don't know the setup, so it was  
11 confusing to me.

12 All right. This is better. Thank you.

13 THE WITNESS: Yeah. I apologize.

14 MR. RUKAVINA: We'll focus on the laptop, Judge.

15 BY MR. MORRIS:

16 Q All right. So the question, Mr. Post, is: You do recall  
17 that the Debtor specifically asked the Defendants to file  
18 their motion to lift the stay so that the issue could finally  
19 be resolved; isn't that right?

20 A I can't recall that specifically.

21 Q You believe that may be one of the options that the Debtor  
22 specifically proposed, right?

23 A It -- yes.

24 Q Okay. But the Defendants never filed their lift stay  
25 motion to terminate the agreements; isn't that right?

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1 A I don't believe so.

2 Q Right. So the Debtor filed its complaint and its request  
3 for the injunction, right?

4 A Correct.

5 Q As the CO -- as the CCO, you may have reviewed the  
6 Debtor's complaint and motion, but you can't recall, given all  
7 the documentation that's involved, right?

8 A Correct.

9 Q You can't recall any facts that the Debtor asserted in  
10 support of its motion; isn't that right?

11 A I can't recall specifically. Correct.

12 Q But the one thing you do know is that the Debtor's motion  
13 is based on its entitlement to transact business pursuant to  
14 their arrangement with the CLOs as collateral manager,  
15 correct?

16 A Yes.

17 Q Now, you heard that there was supposed to be an initial  
18 hearing on the Debtor's motion for a temporary restraining  
19 order against the Defendants, right?

20 A Correct.

21 Q But you don't believe the motion for the TRO got heard,  
22 and you presume it got resolved, right?

23 A I don't believe it was heard.

24 Q Okay. And you understand that there is a TRO in place  
25 now, pursuant to which the Advisors and the Funds are

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1 prevented from interfering with the Debtor's execution of its  
2 rights under the CLO management agreements, right?

3 A Correct.

4 Q Before the TRO was resolved, you weren't personally  
5 involved in the process of deciding what witnesses would be  
6 called and what exhibits would be offered into evidence; is  
7 that right?

8 A No.

9 MR. MORRIS: During the deposition, Your Honor,  
10 subject to correction from Mr. Rukavina, I believe that the  
11 Defendants and the Debtor reached the following two  
12 stipulations.

13 First, the Defendants and the Debtor stipulate that Mr.  
14 Post was not going to be called as a witness at the TRO  
15 hearing.

16 MR. RUKAVINA: That is correct.

17 MR. MORRIS: And second, the Defendants and the  
18 Debtor stipulate that the Defendants were not going to offer  
19 into evidence any exhibits other than those specifically  
20 listed on their witness and exhibit list.

21 MR. RUKAVINA: That being the witness and exhibit  
22 list filed before the TRO. That is correct.

23 MR. MORRIS: Okay.

24 BY MR. MORRIS:

25 Q Let's talk about Mr. Seery for a minute. You know who Mr.

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1 Seery is, correct?

2 A Correct.

3 Q You understand he's an independent director and the CEO of  
4 the Debtor, right?

5 A Correct.

6 Q And you also understand that his -- in his capacity as the  
7 Debtor's CEO, Mr. Seery is authorized to sell certain  
8 securities and assets that are owned by the CLOs, correct?

9 A Correct.

10 Q In your opinion as the CCO, the chief compliance officer  
11 of the Advisors and the Funds, Mr. Seery has the knowledge and  
12 experience to trade securities on behalf of the CLOs, correct?

13 A Correct.

14 Q But you don't believe that it's in the Funds' best  
15 interest for Mr. Seery to sell SKY and AVYA securities, right?

16 A Correct.

17 Q But even though you reached that decision about Mr. Seery,  
18 you have no knowledge as to whether Mr. Dondero ever traded  
19 either of those securities before he resigned from Highland;  
20 isn't that right?

21 A I saw some trades that were shown on the screen earlier.  
22 I don't think I recalled at the time I was asked on Friday.

23 Q As of the time -- as of Friday, you had no knowledge as to  
24 whether Mr. Dondero had traded in AVYA securities prior to his  
25 departure from Highland, correct?

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1 A Correct.

2 Q And before, before forming your view as the chief  
3 compliance officer that Mr. Seery's trading of AVYA was not in  
4 the best interest of the Funds, you made no effort to see if  
5 Mr. Dondero had sold the exact same securities Mr. Seery was  
6 selling, correct?

7 A Correct.

8 Q And the sole source of information that you relied upon to  
9 reach your opinion that the trades weren't in the best  
10 interest of the Funds is Jim Dondero and Joe Sowin, correct?

11 A I'm sorry. Can you repeat that? You kind of cut out at  
12 the beginning.

13 Q Sure. And please, any time that happens, let me know. We  
14 had some problems this morning.

15 The sole source of information that you relied upon to  
16 reach your opinion that the trades weren't in the best  
17 interest of the funds is Jim Dondero and Joe Sowin; isn't that  
18 correct?

19 A Correct. They're the investment professionals, yes.

20 Q And you have no understanding as to why Mr. Seery wanted  
21 to sell the AVYA and SKY securities, do you?

22 A I was told that -- I don't know why he wanted to sell them  
23 personally, correct.

24 Q Okay. In fact, before reaching your conclusion as the CCO  
25 that Mr. Seery's trades were not in the best interest of the



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1 Fund, you did not undertake any investigation of any kind to  
2 try to determine why Mr. Seery wanted to sell AVYA or SKY  
3 stock, correct?

4 A Correct. I didn't reach out to Mr. Seery.

5 Q All right. You believe that Mr. Dondero and Mr. Sowin's  
6 opinion that Mr. Seery's trades aren't in the Funds' best  
7 interest should be heard pursuant to the Advisers Act, right?

8 A Correct.

9 Q Specifically, Section 2000 -- 206 of the Advisers Act,  
10 right?

11 A Correct.

12 Q Have you ever read Section 206 of the Advisers Act?

13 A Yes.

14 Q Okay.

15 MR. MORRIS: Ms. Canty, can you please put up the  
16 demonstrative for Section 206 of the Advisers Act?

17 MR. RUKAVINA: Your Honor, the witness just asked me  
18 for water. Nothing more.

19 THE COURT: Okay.

20 MR. MORRIS: Yeah. No problem.

21 BY MR. MORRIS:

22 Q I've put on the screen Section 206 of the Advisers Act,  
23 Mr. Post. Can you please tell the Court what provision of 206  
24 you believe Mr. Seery allegedly breached when he sought to  
25 sell AVYA and SKY securities?

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1 A It would be Number 4.

2 Q Do you believe that Mr. Seery engaged in fraudulent,  
3 deceptive, or manipulative practices by trying to trade AVYA  
4 and SKY securities?

5 A The -- as collateral manager for the CLOs, they're  
6 supposed to maximize returns for the preference shares, which  
7 we didn't believe the sales reflected that, and so they  
8 weren't acting, --

9 THE COURT: Okay.

10 THE WITNESS: -- you know, pursuant to their duties  
11 --

12 THE COURT: Here I -- here I go --

13 THE WITNESS: -- under the collateral management --

14 THE COURT: Here I go again. Here you go again.

15 THE WITNESS: I'm sorry.

16 THE COURT: It really was a yes or no question. All  
17 right?

18 BY MR. MORRIS:

19 Q You're the -- you're the chief compliance officer, right?

20 A Yes.

21 Q And this is the provision in Section 4 that you cite to as  
22 the provision that Mr. Seery violated when he attempted to  
23 sell SKY and AVYA securities, correct?

24 A Yes.

25 Q Did Mr. Seery engage in an act, practice, or course of

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1 business which was fraudulent when he looked to sell those  
2 securities?

3 A No.

4 Q Do you believe that Mr. Seery engaged in an act, a  
5 practice, or a course of business which was deceptive when he  
6 went to sell the SKY and the AVYA securities?

7 A Yes.

8 Q Who did he deceive?

9 A The investors of the CLOs, --

10 Q How?

11 A -- the preference shareholders.

12 Q How?

13 A By selling securities that the preference shareholder  
14 investors believed had further upside to them.

15 Q Did he lie to them?

16 A I don't believe he talked to the investors.

17 Q But you're putting your reputation on the line here and  
18 you're swearing under oath that Mr. Seery deceptively tried to  
19 sell SKY and AVYA securities?

20 A I believe that based off of a review and discussion with  
21 counsel.

22 Q Do you think he was manipulative?

23 A No.

24 Q Did you -- did you check in with the SEC to tell them that  
25 you had a bad actor here?

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1 A No.

2 Q You first formed your view that the Debtor violated  
3 Section 206 of the Advisers Act after the sales started to  
4 occur in the CLOs, correct?

5 A Correct.

6 Q But you don't know when the sales actually started, right?

7 A I believe there were sales --

8 Q And I assume, since you were the chief compliance officer  
9 since 2015, you don't believe that Mr. Dondero's sale of AVYA  
10 stock was deceptive, right?

11 A You would have to ask Mr. Dondero that, but I believe he  
12 was selling for cash, cash needs for other funds.

13 MR. MORRIS: Okay. I move to strike. I'm asking him  
14 not --

15 THE COURT: Sustained.

16 BY MR. MORRIS:

17 Q I'm asking about you. I'm asking about you. You're the  
18 chief compliance officer, right?

19 A Yes.

20 Q And you don't believe that when Mr. Dondero sold AVYA  
21 stock that he was engaged in deceptive practices, do you?

22 A No.

23 Q And that's because you don't even know whether he sold  
24 AVYA stock; isn't that right?

25 A On Friday, I -- that is correct.

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1 Q In fact, the only reason you learned that Mr. Seery wanted  
2 to sell AVYA and SKY stock is because Mr. Dondero told you;  
3 isn't that right?

4 A I believe I was forwarded the email after -- after there  
5 was communications on the sales.

6 Q And that's the email where Mr. Dondero told Mr. Sargent  
7 that he had personal liability, correct?

8 A I -- I believe it was an email prior to that about were  
9 trades being requested and Mr. Dondero responding.

10 Q You're familiar with the email where Mr. Dondero  
11 interfered with Mr. Seery's trades?

12 A Yes.

13 Q Okay. And you're aware that Mr. Dondero told Mr. Sargent  
14 that he faced potential liability if he continued to follow  
15 Mr. Seery's instructions, correct?

16 A Correct. Based off of Mr. Dondero's view.

17 Q Notwithstanding all of that, in your capacity as the chief  
18 compliance officer, you don't believe it's ever appropriate  
19 for an investor to step in and impede transactions that have  
20 been authorized by the portfolio manager unless the contract  
21 permits the investor to step in; isn't that right?

22 A I believe -- I'm sorry, can you repeat that, please?  
23 There was a lot of question.

24 Q Sure. Sure. In your capacity as the chief compliance  
25 officer, you don't believe it's ever appropriate for an

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1 investor to step in and impede transactions that were  
2 authorized by the portfolio manager unless the contract  
3 permits the investor to do so; isn't that correct? Isn't that  
4 correct?

5 A Yes.

6 Q Okay. I know you're not a lawyer, but you are the chief  
7 compliance officer of the Funds; isn't that right?

8 A Correct.

9 Q And you can't point to anything in any contract that gives  
10 Mr. Dondero the right to step in and impede transactions that  
11 have been authorized by Mr. Seery; isn't that correct?

12 A He's entitled rights as preference shareholders for the --  
13 for the Funds that hold those preference shareholders. So,  
14 indirectly, he should be afforded those rights as portfolio  
15 manager for those Funds.

16 Q Sir, you can't point to anything in any contract that  
17 gives Mr. Dondero the right to step in and impede transactions  
18 that have been authorized by Mr. Seery; isn't that correct?

19 A Correct.

20 Q Okay. But yet you have never told Mr. Dondero that he  
21 should not interfere with Mr. Seery's trades; isn't that a  
22 fact?

23 A Correct.

24 Q In fact, you never personally took any steps at any time  
25 to make sure that there would be no further interference with

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1 the Debtor's trading activities; isn't that correct?

2 A Correct.

3 Q And that's because you believe, as the chief compliance  
4 officer of the Funds, that Mr. Dondero should have the leeway  
5 to make the determination as to whether or not the  
6 transactions are appropriate; isn't that correct?

7 A He should be able to be heard in the transactions that are  
8 being made, correct.

9 Q Sir, not to be heard, but to make the determination. Let  
10 me ask the question again. You believe, as the CO -- CCO of  
11 the Funds, that Mr. Dondero should have the leeway to make the  
12 determination as to whether or not the transactions are  
13 appropriate; isn't that correct?

14 A Yes.

15 Q Okay. And you completely deferred to Mr. Dondero; isn't  
16 that right?

17 A For the investment determination, yes.

18 Q And based on that deference, you never took any steps at  
19 any time to make sure no one on behalf of the Advisors or the  
20 Funds impeded or stopped transactions authorized by Mr. Seery,  
21 correct?

22 A Correct.

23 Q You understand there's a TRO in place today that prevents  
24 Mr. Dondero and the Advisors and the Funds from interfering  
25 with Mr. Seery's trading activities; isn't that right?

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1 MR. RUKAVINA: I'm going to object to that, Your  
2 Honor, to the extent that calls for a legal conclusion. And I  
3 do think it mischaracterizes the testimony. I'm sorry. The  
4 TRO.

5 THE COURT: Overruled.

6 BY MR. MORRIS:

7 Q You can answer, sir. Would you like me to repeat the  
8 question?

9 A Yes, please.

10 Q You understand that there is a TRO in place -- TRO in  
11 place today that prevents Mr. Dondero, the Advisors, and the  
12 Funds from interfering with Mr. Seery's trading activities on  
13 behalf of the CLOs, correct?

14 A Correct.

15 Q But in the absence of the TRO, in your view, whether you  
16 tell Mr. Dondero not to interfere with Mr. Seery's trades  
17 depends on the facts and circumstances that exist at the time,  
18 right?

19 A Correct. From a -- yes.

20 Q Okay. And up until this point, there have been no facts  
21 and circumstances that have caused you to tell Mr. Dondero not  
22 to interfere with Mr. Seery's trades on behalf of the CLOs,  
23 correct?

24 A He can't because of the TRO.

25 Q Correct. But if the TRO wasn't in place, it's possible



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1 that you wouldn't take any steps to stop Mr. Dondero from  
2 impeding Mr. Seery's trades; isn't that right?

3 A I mean, if Mr. Dondero or other investment professionals  
4 have a view, that they should be -- they should have a right  
5 to be heard as preference shareholders of the CLOs.

6 Q Okay. But if the TRO wasn't in place, you wouldn't act to  
7 stop Mr. Dondero from interfering or impeding the Debtor's  
8 trades on behalf of the CLO; isn't that right?

9 A He would -- if he would be permitted to talk to Mr. Seery.

10 Q Okay. Prior to the imposition of the TRO, you took no  
11 steps to stop Mr. Dondero from interfering with Mr. Seery's  
12 trades, correct?

13 A Correct.

14 Q And if the TRO wasn't in place, it's possible you wouldn't  
15 take any steps to stop Mr. Dondero from impeding -- impeding  
16 Mr. Seery's trades again; isn't that right?

17 A If there's an investment rationale as to why they feel the  
18 trades shouldn't be done, I -- again, I feel like Mr. Dondero  
19 or the other investment professionals should be able to raise  
20 those points with Mr. Seery.

21 Q Do you think they should be able to stop the trades?

22 A I -- I -- I think they should be able to question the  
23 trades. But flat-out stop them, I'd probably say no.

24 Q Then why didn't you do anything before the TRO was  
25 entered?

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1 A Um, I'm sorry, can you repeat the -- do anything in -- in  
2 what manner?

3 Q Why didn't you take any steps before the TRO was entered  
4 to stop Mr. Dondero from interfering and stopping and impeding  
5 the Debtor's trades?

6 A I think, as I recall, there was only one -- one set of  
7 trades in question that he stepped in on.

8 Q So, one is okay? How about two?

9 A Or, sorry. There were two trades on one day that -- that,  
10 you know, he questioned. Or stepped in on. I don't -- I  
11 don't recall him stopping any other trades thereafter.

12 Q That's all you know about, right?

13 A Correct.

14 Q And with that knowledge, it never occurred to you to tell  
15 Mr. Dondero to knock it off, did it?

16 A He believed the trades weren't in the best interest for  
17 the investors, so I did not.

18 Q And that's what you mean by deferring to him; isn't that  
19 right?

20 A From the investment perspective, yes.

21 Q Thank you for your -- thank you for your honesty. As the  
22 CCO, you have never communicated with the Issuers about the  
23 Debtor's performance under the CLO management agreements;  
24 isn't that right?

25 A Correct.

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1 Q And that's because you didn't believe it was in your  
2 responsibility as the CCO to check with the Issuers to see if  
3 the Issuers believed that the Debtor was in compliance with  
4 the CLO management agreements, correct?

5 A That communication would have involved counsel and that  
6 communication didn't occur. I wouldn't have reached out to  
7 them directly.

8 Q Yeah. You didn't believe it was within your  
9 responsibility as the chief compliance officer to communicate  
10 with the Issuers to see if they had any views as to Mr.  
11 Seery's performance as portfolio manager, correct?

12 A Correct, because it would have involved me working with  
13 counsel and there was never direction to do that.

14 Q As the chief compliance officer of the Defendants, you  
15 have no idea if anyone on behalf of the Advisors or the Funds  
16 ever asked the Issuers whether they believed the Debtor was in  
17 default under the CLO management agreements, correct?

18 A Correct.

19 Q As the CCO, you have no idea if anyone on behalf of the  
20 Advisors or the Funds ever asked the Issuers whether they  
21 believed was in breach under the CLO management agreements,  
22 correct?

23 A Correct. I believe there was a call that I wasn't a part  
24 of, that it was just involving lawyers, that I don't know what  
25 was discussed on the call. So, correct.

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1 Q As the CCO, you have no idea if anyone on behalf of the  
2 Advisors or Funds ever asked the Issuers whether they believed  
3 it was appropriate to try to take steps to terminate the CLO  
4 management agreements; isn't that right?

5 A Correct.

6 Q None of the Issuers joined any of the letters that were  
7 sent on behalf of the Funds and the Advisors, right?

8 A I didn't -- I don't recall seeing their names listed.

9 Q As the CCO, you don't have any understanding as to what  
10 the standard is for terminating the CLO management agreements  
11 unless you get legal advice; isn't that right?

12 A Yes. It was -- it would be a discussion with counsel,  
13 given the complexity of the agreements.

14 Q But as a factual matter, you're not aware of any facts  
15 that would support the termination of the CLO management  
16 agreements except that there were trades that Mr. Dondero  
17 didn't think were in the best interests of the Funds; isn't  
18 that right?

19 A Yes. And because the belief was those trades weren't  
20 maximizing value for the preference shareholders.

21 MR. MORRIS: I move to strike everything after the  
22 word yes, Your Honor.

23 THE COURT: Granted.

24 MR. MORRIS: I have no further questions.

25 THE COURT: All right. Mr. Rukavina?

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1 MR. RUKAVINA: Your Honor, I'll reserve my questions  
2 for my case in chief.

3 THE COURT: All right. Mr. Post, that concludes your  
4 testimony for now. Stick around.

5 Mr. Morris?

6 MR. MORRIS: Your Honor, last witness, and I hope  
7 it's rather brief, actually. The Debtor calls James Seery.

8 MR. RUKAVINA: Your Honor, may we have a brief  
9 restroom break, all of us in this room, before we start the  
10 next witness?

11 THE COURT: All right. We'll take a five-minute  
12 restroom break. I know part of the long day is because of my  
13 commitment at the lunch hour, but you all did estimate three  
14 or four hours for this hearing, right? That's what I recall.

15 MR. MORRIS: We did.

16 MR. RUKAVINA: Your Honor, I was never consulted on a  
17 time estimate. I had no idea that someone said three to four  
18 hours.

19 THE COURT: All right.

20 MR. MORRIS: And part -- part of that is my fault and  
21 the technological problems we had this morning, so I take  
22 responsibility for that, Your Honor, and I sincerely  
23 apologize.

24 THE COURT: Okay. Well, just so you know, we cannot  
25 come back tomorrow. I've got two -- too booked today tomorrow

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1 to come back, so --

2 MR. MORRIS: I don't expect Mr. Seery to be more than  
3 about 15 minutes.

4 THE COURT: Okay. We'll take a five-minute break.

5 THE CLERK: All rise.

6 (A recess ensued from 3:22 p.m. until 3:32 p.m.)

7 THE CLERK: All rise.

8 THE COURT: All right. Please be seated. I wanted  
9 to clarify one thing I said, just so no one is confused. I  
10 know that originally you had today, Wednesday, and Thursday,  
11 26th, 27th, and 28th, for confirmation. So if anyone thought,  
12 oh, we're coming back tomorrow on this if we don't finish,  
13 because originally you had all three of those days, you know,  
14 as soon as we continued the confirmation hearing, we started  
15 filling in Wednesday. So we have three different Chapter 11  
16 case matters set tomorrow. And so it was, you know, you give  
17 up time and we have people usually wanting to get that time,  
18 so that's what happened.

19 But anyway, people, we'll talk fast and we'll get it done  
20 today, right?

21 MR. RUKAVINA: Your Honor, my -- Your Honor? Oh,  
22 wait. I need to --

23 THE COURT: Ooh, it sounds like you're in a cave.  
24 Let's get those headphones on.

25 MR. MORRIS: I promise to be as quick as I can, Your

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1 Honor.

2 THE COURT: Okay. Mr. Rukavina, were you trying to  
3 say something?

4 MR. RUKAVINA: I was, Your Honor. Can you hear me?

5 THE COURT: Yes.

6 MR. RUKAVINA: This darn video. Too many -- Your  
7 Honor, we have an agreed TRO that goes through February the  
8 15th. And I'm certainly not suggesting taking any more of the  
9 Court's time than is necessary, but I cannot commit to  
10 finishing today, especially because Mr. Morris has taken so  
11 much time. So I think we will do our best, but I just want  
12 the Court to know that there's no urgency to this, and if we  
13 have to come back at some point after Tuesday or Wednesday,  
14 there's no possible harm to the Debtor.

15 MR. MORRIS: Your Honor, it's my hope that we can get  
16 this done, and I think the sooner we begin the better.

17 THE COURT: Okay. Well, we're going to try to get it  
18 done. All right, Mr. Seery. You've called Mr. Seery to the  
19 stand now?

20 MR. MORRIS: Yes, Your Honor. The Debtor calls James  
21 Seery.

22 THE COURT: All right. Mr. Seery, please raise your  
23 right hand.

24 JAMES P. SEERY, DEBTOR'S WITNESS, SWORN

25 THE COURT: All right. Thank you.

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1 MR. MORRIS: May I proceed?

2 THE COURT: You may.

3 MR. MORRIS: Thank you, Your Honor.

4 DIRECT EXAMINATION

5 BY MR. MORRIS:

6 Q Good afternoon, Mr. Seery. Can you hear me okay?

7 A I can, yes.

8 Q Okay. Let's just cut to the chase here. You're the CEO  
9 of the Debtor; is that right?

10 A That's correct.

11 Q And in that capacity, do you understand that the Debtor is  
12 party to contracts pursuant to which it manages certain CLO  
13 assets?

14 A Yes.

15 Q And are you personally involved in the management of those  
16 assets?

17 A Yes.

18 Q Do you have any prior experience managing other people's  
19 money or other people's assets?

20 A Yes.

21 Q Can you please explain to the Court your experience and  
22 your knowledge as to investing other people's money?

23 A Yes. I was a finance lawyer -- I'll go quickly, if it's  
24 okay. I can fill in later, if you like. I was a finance and  
25 bankruptcy lawyer for ten years before I went to Lehman on the



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1 business side in 1999.

2 In that role, I started immediately in distressed  
3 investing. I worked as part of a team of analysts and traders  
4 to build distressed positions in prop (phonetic) business,  
5 trading Lehman Brothers balance sheet at the time. This was  
6 in 1999 and 2000. We were one of the most significant  
7 investors on the Street, and I was part of that team, and a  
8 leading part of the team, putting on significant investments  
9 of our balance sheet, which was Lehman's money, into different  
10 kinds of stressed, distressed, high yield investments. That  
11 included bonds, that included loans, unsecured, subordinated.  
12 Sometimes equity. Typically, we stayed in credit, but a lot  
13 of this was very distressed credit, which often ended up as  
14 reorg equity.

15 After that, I began running different teams for making  
16 distressed loans to companies that no one else would lend  
17 money to. These investments were significant, anywhere from  
18 fifty to a billion dollars. Some of the largest transactions  
19 in the world at the time were transactions I ran, like a  
20 rescue loan to PG&E for a billion dollars. That was in 2000.

21 After that, I continued to grow my career there, running  
22 distressed investments. In 2005, I took over the loan  
23 business at Lehman. That included all high-grade loans, high-  
24 yield loans, trading and sales of those loans; managing that  
25 portfolio, which was in excess of \$10 or \$20 billion,

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1 depending on the time; exposure both in committed transactions  
2 as well as funded loans; the hedging of that portfolio;  
3 traders and salespeople working for me. In addition, I had  
4 significant responsibility for the distressed book, as well as  
5 all restructuring business at Lehman.

6 After Lehman, I -- and I was one of the people who sold  
7 Lehman -- I became a senior investing partner at RiverBirch  
8 Capital. We were about a billion and a half dollar long/short  
9 investor, mostly stressed and distressed, but a lot of high-  
10 grade trades as well, particularly in preferred stocks. That  
11 was a global business, but primarily U.S., Europe, some Asian  
12 investments as well.

13 Since then, I've gotten to Highland. I've been  
14 responsible for Highland's investments. After the first  
15 quarter, when the performance managed by Mr. Dondero was  
16 absolutely disastrous -- we lost about \$80 million in equity  
17 securities, positions that he managed, about \$50 million in  
18 the Select Equity Fund, and about \$30 million in the -- in the  
19 Highland internal account. After Jefferies seized the Select  
20 account, I took over the --

21 A VOICE: I think Mr. Seery has sort of gone beyond  
22 the question of his background.

23 THE WITNESS: He's asked me if I was experienced in  
24 investing other people's money. I was giving that background.  
25 But we -- I can stop or I can keep going, if you like.

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1 THE COURT: Okay. If that was an objection, --

2 MR. MORRIS: Let's --

3 THE COURT: -- I overrule it. Go ahead.

4 THE WITNESS: I've been managing that portfolio. In  
5 addition, after Mr. Dondero left, but I actually started  
6 looking at it before that, started taking over the CLO  
7 portfolio, or taking a look at it, frankly. We have a -- we  
8 have an experienced professional sitting on top of it, Hunter  
9 Covitz, who manages the day-to-day exposure. But those  
10 portfolios -- we call them CLOs, Your Honor, but I think  
11 you've heard testimony before, they're not really. Acis 7 is  
12 a CLO. The 1.0 CLOs are very old investment vehicles that are  
13 primarily structured as, right now, closed-end investment  
14 funds. They don't have the typical diverse portfolio of loans  
15 that a CLO has. They have mostly reorg equity or positions in  
16 real estate and in MGM. So the -- the securities we've been  
17 talking about in these trades are publicly-traded liquid  
18 securities that Highland took as post-reorganization equity.

19 Q Thank you, Mr. Seery. Let's cut to the chase on the AVYA  
20 and the SKY. Nobody seems to have asked you this question,  
21 but did you -- have you looked to sell AVYA and SKY securities  
22 since the time that Mr. Dondero left in October?

23 A I have, yes.

24 Q Can you please explain to the Court your investment  
25 rationale, the reason why you wanted to sell -- let's just

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1 take them one at a time. Let's start with AVYA. In the last  
2 couple of months, why have you wanted to sell AVYA?

3 A Well, the original impetus to sell AVYA came from Mr.  
4 Covitz when it started moving up as a post-reorg security in  
5 the communications space that had -- had really performed  
6 extremely poorly post its Chapter 11. Mr. Covitz over the  
7 summer felt we should start lightening up on that position. I  
8 agreed. He did that. And Mr. Dondero eventually cut him off.

9 As it got to the fall, what I did was I got Mr. Covitz, as  
10 well as then the analyst -- the analyst on that is Kunal  
11 Sachdev. That's the Highland analyst on the position -- as  
12 well as Joe Sowin and Matthew Gray, who's another senior  
13 analyst. And I looked at all of the equity positions in the  
14 CLOs and wondered why we had them. What was the view? Were  
15 they worth keeping?

16 Primarily, the ones we looked at were four of the post-  
17 reorg equities that were liquid. A company called Vistra, a  
18 company called Arch Coal. Vistra is the old TXU, a well-known  
19 bankruptcy. Arch Coal, another well-known bankruptcy. Avaya,  
20 a bankruptcy; and Sky Champion, a less -- less-known  
21 bankruptcy but came out of there.

22 Mr. Gray is the analyst on Vistra and Arch. We  
23 determined, based upon his recommendations, not to sell those.  
24 Mr. Sachdev was the analyst on Avaya, and he believed that it  
25 had reached its peak, and even though it could continue to go

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1 up or down -- stocks often do that -- he did not think that  
2 the value was there. His recommendation was to sell.

3 Mr. Sowin was in those meetings. Prior testimony to the  
4 contrary or any statements that were said before are  
5 completely false, they're completely made up, so I know it's  
6 frustrating and I apologize for -- for being frustrated.

7 So we decided that we would sell the Sky Champion. A  
8 pretty simple answer. Highland didn't have an analyst.  
9 Literally didn't have an analyst. Nobody had a view as to  
10 what the stock was. It just sat in there, in two CLOs,  
11 without anybody paying any attention to it.

12 I had Matthew Gray take a look. He felt that it was at  
13 fair value. I did my own work on it, felt it was at fair  
14 value, notwithstanding some good tailwinds in -- secular  
15 tailwinds in the home building space, and determined that that  
16 CLO should sell those securities.

17 Q Thank you, sir. Prior to his departure at Highland, did  
18 Mr. Dondero have responsibility over the management of any of  
19 the CLO assets?

20 A He did, yes.

21 Q And do you understand, do you know whether Mr. Dondero  
22 sold AVYA securities on behalf of the CLOs and on behalf of  
23 the Funds during the time that he was employed as the  
24 portfolio manager from January until October 2020?

25 A I do. And he did sell those securities. The chart you

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1 put up, based upon our business record, is accurate, and he  
2 engaged in significant sales of those securities throughout  
3 the year.

4 Q Okay.

5 MR. MORRIS: Can we please put upon Demonstrative #1?

6 BY MR. MORRIS:

7 Q Okay. And can you just explain to the Court what this  
8 document is?

9 A It's a trade report, one of Highland's -- this shows the  
10 whole platform, so it's the aggregate sales. The name of the  
11 email -- I apologize, I forgot the system; it just left my  
12 mind. But the email you saw before is anybody on the platform  
13 used for various trades if they're part of a trading group.  
14 And that's to make sure that, across the portfolio, in its  
15 corporate platform, you aren't running into either compliance  
16 problems or allocation problems that could lead to a  
17 compliance problem.

18 Q So this shows sales of Avaya on these particular dates.  
19 The trade is -- the trade symbol is AVYA. This is a liquid  
20 security. Trades in, you know, liquid equity markets. I  
21 believe its average trading volume is somewhere about a  
22 million and a half a day, approximately. So you have a trade  
23 date. You have the type of transaction. It could be a buy or  
24 a sell. These are all sales. The quantity. And then the  
25 price. And then it would have the Fund, and then the

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1 aggregate dollars, which is simply multiplying the price times  
2 the quantity.

3 Q And if we just scroll down to the end of the document,  
4 October 9th, is that around the time that Mr. Dondero left  
5 Highland?

6 A Right around that time. This was coming into a number of  
7 hearings that we thought it was most important to have Mr.  
8 Dondero depart, particularly in light of some of the positions  
9 that he and his companies were taking vis-à-vis the Debtor.

10 MR. MORRIS: Can we put up Demonstrative Exhibit #2,  
11 please?

12 BY MR. MORRIS:

13 Q Can you explain to the Court what this is?

14 A Uh, --

15 MR. MORRIS: And again, just for -- just for the  
16 record -- sorry to interrupt, Mr. Seery -- the backup for this  
17 information can be found at Debtor's Exhibits BBBB to SSSS

18 BY MR. MORRIS:

19 Q Go ahead, sir. Could you explain to the Court what this  
20 is?

21 A Yeah. This is just a pretty straightforward chart showing  
22 the bars being sales and the lines being the -- the closing  
23 sale price of a buy on that day. And so you can see, you  
24 know, with the market fallout in the early part of the year,  
25 AVYA hit a low, but like most of the securities in the market,

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1 it has come back very strongly. And you see Mr. Dondero's  
2 trades earlier in the year, the rest of it during the middle  
3 part of the year, sales in the third quarter, and then, when  
4 he's gone, I began selling in November and December.

5 Q Now, so is it fair to say that Mr. Dondero and the  
6 Defendants didn't completely impede and stop the Debtor from  
7 selling AVYA shares?

8 A That's fair. What -- there's a little bit of confusion.  
9 The way the trading desk worked previously is that you have  
10 these separate companies but they're not really separate  
11 companies. HCFMA is populated by about seven employees. Many  
12 of them have functions across a number of different companies.  
13 HCFMA exists solely because Highland funds it. They haven't  
14 paid fees of about three million bucks this year. They owe  
15 \$10 million related to a disastrous bailout of what was an  
16 open-end fund called Global AI a couple years ago where the  
17 SEC, you know, came in and took significant action, almost  
18 shut significant parts of Highland down. And these traders do  
19 the trading of all the equities across the platform.

20 So I typically would call them, and this is how we worked  
21 in the spring when I took over the internal account after the  
22 seizure by Jefferies of Mr. Dondero's management of the Select  
23 Equity account. I would work with Joe Sowin as the trader,  
24 make decisions on what we wanted to do for the day, he would  
25 execute those trades by going out in the market with a broker,



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1 selling them to -- to the dealer on the other side, run it  
2 through our automated system, and then the trades get closed  
3 with the back office.

4 So there's the trade, which is your agreement to buy or  
5 sell at a particular dollar price. That gets inputted into  
6 the OMS system, and then from there it's the back office takes  
7 over, and then ultimately securities are delivered versus  
8 payment to the counterparty.

9 Q Okay. And can you just describe, you know, in one or two  
10 sentences, your interpretation of this chart and how your  
11 sales and the green bars compare to Mr. Dondero's sales and  
12 the brown bars?

13 A Well, the two simple obvious answers are, one, they're  
14 smaller, and two, they're at higher prices.

15 Q Okay. You also traded, since Mr. Dondero's departure,  
16 securities known as SKY; is that right?

17 A That's correct. It's Sky Champion Corp. The ticker is  
18 SKY.

19 Q And did Mr. -- to the best of your knowledge, Dr. Mr.  
20 Dondero trade in SKY securities prior to his departure?

21 A I don't believe so. As I said earlier, we didn't appear  
22 to have an analyst on that for some time. I don't even know  
23 how far back it goes. It was a bit of an orphan security  
24 sitting in the portfolio. It's only -- it was only in two of  
25 the CLOs.

Seery - Direct

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1 Q Okay.

2 MR. MORRIS: Can we please put up Demonstrative #3,  
3 please? Okay.

4 BY MR. MORRIS:

5 Q And can you just explain to the judge what's depicted on  
6 this page?

7 A Again, similar to the last chart, you have the dollar  
8 price of the security at the close each day, throughout the  
9 year, and then the green bar showing where we began to sell  
10 securities for those CLOs.

11 Q And so, again, is it fair to say that Mr. Dondero and the  
12 Defendants haven't completely stopped the Debtor from engaging  
13 in SKY transactions?

14 A That's correct. What we did was the so-called workaround  
15 previously mentioned, was that we decided that I would have to  
16 do the trading directly. So I'd literally look at the stock  
17 each day, talk to the broker at Jefferies, determine what  
18 level to sell at, communicate with him throughout the day,  
19 work through transactions. Then he reports in whether he's  
20 been able to sell and execute on our behalf. When he's done  
21 that, then we have the back office manually enter the trades,  
22 as opposed to doing it from the automated trading desk, and  
23 then have those trades close. So, so far, knock on wood, we  
24 haven't failed on any trades.

25 Q Okay.

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1 MR. MORRIS: We can the demonstrative down, please.

2 BY MR. MORRIS:

3 Q Just two more topics here, sir. Can we talk briefly about  
4 what efforts, if any, the Debtors have made to avoid this  
5 litigation? I'll just ask them one at a time. Has the Debtor  
6 made any attempt to transfer the CLO management agreements to  
7 the Defendants or to others?

8 A Well, our original construct of our plan was to do that.  
9 We've since determined, when we tried to do that, we got  
10 virtually no response from the Dondero interests. The  
11 structure of the original thought of the plan was if we didn't  
12 get a grand bargain we would effectively transition a  
13 significant part of the business to Dondero entities, they  
14 would assume employee responsibilities and the operations, and  
15 then assure that the third-party funds were not impacted.

16 As I think I testified on the -- I can't recall if it was  
17 the deposition or my prior testimony in court -- Mr. Dondero,  
18 true to his word, told me that would be very difficult, he  
19 would not agree, and he has made that very difficult.

20 So we examined it. We've determined that we're going to  
21 maintain the CLOs and assume them. But we originally tried to  
22 contemplate a way to assign those management agreements.  
23 We've had --

24 Q All right.

25 A -- significant discussions with the CLO Issuers, and

Seery - Direct

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1 they're supportive of us retaining them.

2 Q Okay. You were on the -- you've been participating or  
3 listening in to the hearing throughout the day; is that right?

4 A I have, yes. I apologize. I didn't leave the screen on  
5 because I didn't want to suck up bandwidth.

6 Q Are you familiar with all of the K&L Gates letters that  
7 that were reviewed today?

8 A I am, yes.

9 Q Did the Debtor request that the Defendants withdraw those  
10 letters?

11 A Yes, we did.

12 Q Had the Defendants withdrawn those letters, might that  
13 have avoided this whole litigation?

14 A I think it would have. What we wanted to have here is a  
15 withdrawal of the letters and an agreement by the clients for  
16 the -- the K&L Gates clients that they wouldn't interfere with  
17 the operations of the Debtor and our drive towards a plan.  
18 They could take their legal positions and object to the plan,  
19 if they like, but interfering on a day-to-day basis was  
20 unacceptable to us in terms of trying to operate this business  
21 in the most efficient manner.

22 We specifically requested that they do that. This is, I  
23 don't think, lost on anybody, certainly not on me in my  
24 experience here for years: These entities are all dominated  
25 and controlled by Mr. Dondero, and each of these attacks is

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1 specifically coordinated for the purpose of diverting the  
2 Debtor, causing confusion, and forcing us to spend estate  
3 resources.

4 Q Do you know if the Debtor also asked the Defendants to  
5 avoid this whole injunction proceeding by simply filing their  
6 motion to lift the stay and see if they could actually win a  
7 motion to terminate the contract?

8 A Well, what we did was we contemplated the best, most  
9 efficient way out, and it was either withdrawing the  
10 agreement; if they didn't agree, then we'd said you should  
11 file your stay motion immediately and let's have this  
12 determined. We told them, short of that, if they weren't  
13 willing to do that, then we would have to put this in front of  
14 the Court to try to make sure that we could operate the  
15 business.

16 Q All right. So, just to summarize, you attempted to sell  
17 the CLO management agreements, but were unable to do so; is  
18 that right?

19 A I would say assign. We would have looked for a payment,  
20 there is a cure payment that we have to make, but we didn't  
21 we didn't conduct an auction for the CLO assets.

22 Q And to the best of your knowledge, the Defendants never  
23 withdrew the letters; is that right?

24 A They did not.

25 Q And to the best of your knowledge, the Debtors -- the

Seery - Direct

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1 Defendants never brought their contemplated lift stay motion,  
2 right?

3 A They have not, no.

4 Q And so why did the Debtor bring this action?

5 A Well, quite clearly, to try to prevent the managers and  
6 Mr. Dondero and the Funds from interfering with the way that  
7 we operate the business. We intend to continue to manage the  
8 CLOs, we intend to assume those contracts, we intend to manage  
9 them post-confirmation, after exit from bankruptcy. And  
10 causing confusion among the employees, preventing the Debtor  
11 from consummating trades in the ordinary course, deferring  
12 those transactions, we thought put the estate at significant  
13 risk, in addition to the cost.

14 Q Did you hear Mr. Rukavina in the opening suggest that  
15 these might, in fact, be money-losing contracts?

16 A I did, yes.

17 Q Why would the Debtor want to assume money-losing  
18 contracts?

19 A They're not money losing contracts.

20 Q And why, why do you say that?

21 A They generate fee income. So the fees on each of these  
22 CLOs get paid to the Debtor. Now, not all of these CLOs, as I  
23 mentioned earlier, are -- none of them are ordinary CLOs,  
24 other than Acis 7. But not all -- because they don't all have  
25 liquid assets that are able to pay their fees each quarter,

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1 some are deferred. There are some CLOs that will probably  
2 never pay any deferred fee because they are underwater. Those  
3 are not CLOs that Mr. Dondero or the Funds own any of. That's  
4 not really a surprise. But we will continue to manage those  
5 and look for ways to exit for those investors who are  
6 noteholders who are underwater in those CLOs.

7 Q Okay. Can you describe for the Court the Debtor's  
8 contentions as to how the conduct that has been adduced  
9 through today's evidence, how is the Debtor harmed by Mr.  
10 Dondero's interference in the trades and the sending of these  
11 letters?

12 A I think it's clear in terms of operational risk. Being  
13 forced to construct a workaround to consummate trades that we  
14 think are in the best interest of the Funds.

15 It's telling not only that neither Mr. Dondero nor Mr.  
16 Sowin nor -- Mr. Sowin was on the calls and agreed to the  
17 analyst view, by the way -- nor anybody from MHF ever asked me  
18 a question, their lawyers in the deposition never asked me why  
19 we were selling these securities. They simply want to get in  
20 the way, cause additional risk to the estate, and cause  
21 additional exposure with respect to legal fees, divert our  
22 attention from trying to consummate the case. I think that's,  
23 in my opinion, that's pretty clear.

24 Q Is there any concern on the part of the Debtor that  
25 that Mr. Dondero's emails and conduct is creating uncertainty

Seery - Direct

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1 among the staff as to who's in charge?

2 A I think they did initially, and if they continued, they  
3 would. Right now, the workaround is working pretty well. We  
4 still do keep Mr. Sowin on the emails to make sure that, you  
5 know, from a compliance perspective, that our sales, he knows  
6 about; that we're not stepping on each other's markets, if you  
7 will; that we're not getting in the way that -- in the way if  
8 he wants to sell assets from a different MHF other managed  
9 asset holding, but we do have a workaround that works right  
10 now.

11 I think the biggest risk is, because it's much more  
12 manual, you have risk of so-called fat-finger trades, where  
13 you think you're selling a thousand and you sell 10,000, you  
14 think you're executing a sale and you're executing a buy, you  
15 think you're executing from an account that has the securities  
16 and end up selling short from an account that doesn't. So  
17 we've got to be very careful of that, but the team is doing  
18 that now. There certainly was confusion at the start.

19 Q And can you just explain to the Court your view as to how  
20 the Debtor is able to -- how the Debtor will be able to  
21 service the contract on a go-forward basis?

22 A The CLO contracts?

23 Q Yes.

24 A We'll have a team of folks able to manage these assets  
25 with professionals that are experienced credit analysts,



Seery - Direct

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1 equity analysts. I think we'll be able to manage this --  
2 these assets in a pretty straightforward manner. It's not  
3 going to be very difficult.

4 Q Has the Debtor been harmed through the diversion of your  
5 personal attention as CEO in responding to all of this?

6 A I like to think that I can juggle a lot of different  
7 things. I would prefer not to have to be looking at the  
8 securities levels each day and feeding out securities that we  
9 determine to sell through the broker at Jefferies, who,  
10 notwithstanding, is doing a great job. It's the job of the  
11 trader to actually do that and day-to-day -- throughout the  
12 day monitor the markets and look for the best place to sell.

13 So do I think I'm getting the best execution? I think the  
14 trader at Jefferies is excellent. Do I think if a trader on  
15 the Highland side was involved every step of the way, I think  
16 it would be better.

17 Q Have the Debtor's professionals' attention and resources  
18 been diverted to deal with all of this stuff?

19 A That -- I think that's -- that's quite clear as well.  
20 It's a significant expense.

21 Q Okay.

22 MR. MORRIS: Your Honor, I have no further questions  
23 of this witness.

24 THE COURT: All right. Mr. Rukavina?

25 MR. HOGEWOOD: Your Honor, if you please, Lee

Seery - Cross

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1 Hogewood from North Carolina. You've admitted me *pro hac*  
2 vice. If I may do cross-examination, I would appreciate it.

3 THE COURT: All right. Go ahead.

4 MR. HOGEWOOD: Thank you, Your Honor.

5 CROSS-EXAMINATION

6 BY MR. HOGEWOOD:

7 Q Mr. Seery, let me ask you about the letters that came from  
8 our firm, and especially from me, beginning on December 22nd.  
9 I think you spoke about those generally. If you need them to  
10 be called up, I think my questions will be crisp as to the  
11 letters generally, but we could certainly look at them  
12 specifically, if need be.

13 There was initially a letter dated December 22nd, 2020,  
14 that's Debtor's Exhibit DDDD, at Docket 39. I take it you've  
15 read that letter?

16 A I have, yes.

17 Q And it's fair to say that was a request you had seen  
18 before?

19 A I don't think that's fair to say, no.

20 Q You had not seen a request to discontinue trades until the  
21 confirmation hearing?

22 A I don't believe so, no.

23 Q Okay. So that, that was the first time a request had been  
24 made not to trade in the CLO securities prior to confirmation?

25 MR. MORRIS: Objection to the form of the question.

Seery - Cross

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1 THE COURT: Overruled.

2 THE WITNESS: I --

3 THE COURT: Go ahead. You can answer.

4 THE WITNESS: I don't recall you sending me a letter  
5 before that, but I -- if you have, then I apologize. I  
6 thought I was pretty familiar with them, but I don't recall  
7 you sending me that request previously.

8 BY MR. HOGWOOD:

9 Q Okay. I'm sorry. That was the first request you had  
10 received from me, is that -- that's correct?

11 A Yes.

12 Q But there had been prior requests of a similar nature?

13 A Not to my recollection. Is there a letter?

14 Q All right. Well, let me -- let me move on. You  
15 weren't intimidated by my letter, were you?

16 A Was I intimidated by your letter? No, I was not  
17 intimidated.

18 Q And it didn't cause -- the letter itself did not cause you  
19 or the Debtor to alter your investment strategy?

20 A It did not, no.

21 Q And it did not cause you or the Debtor to refrain from  
22 operating the company in the manner that you perceived to be  
23 in its best interest?

24 A It did not.

25 Q It did not cause you to change any of your trading

Seery - Cross

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1 decisions?

2 A No.

3 Q You and your counsel responded -- or, your counsel  
4 responded to the letter a couple of days later; isn't that  
5 correct?

6 A Yes.

7 Q And the response rejected the request that had been made  
8 and demanded that the letter be withdrawn; is that right?

9 A Yes.

10 Q So the range of communication is a set of lawyers  
11 representing adverse parties asserting their respective  
12 positions? Is that a fair characterization of that set of  
13 communications?

14 A No.

15 Q Okay. Would you characterize it differently?

16 A Yes.

17 Q All right. How so?

18 A I believe you sent a letter with no good-faith basis,  
19 knowing what the contracts say as an experienced lawyer,  
20 knowing there was not cause, yet still making the same  
21 threats, basically couching them as a request. But I don't  
22 think there was any good-faith exchange of ideas. No one even  
23 asked me why I was making the trades. I think you were aware  
24 of that.

25 Q You -- but you testified that, nonetheless, the letter did

Seery - Cross

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1 not cause you to conduct yourself in any other manner than you  
2 would have conducted had you not received the letter; isn't  
3 that right?

4 A That's correct.

5 Q So I think there's some confusion, then, and I just want  
6 to clear this up. There was earlier testimony, both at your  
7 deposition, that -- that my clients actually interfered with  
8 and caused trades not to occur on or around December 22nd and  
9 23rd of 2020. And that's not correct.

10 MR. MORRIS: Objection. Your Honor, the evidence is  
11 in the record.

12 MR. HOGWOOD: Okay. Well, let me --

13 THE COURT: All right. You're going to have to  
14 rephrase.

15 BY MR. HOGWOOD:

16 Q Yeah. Let me -- let me say it differently. Focusing  
17 solely on December of 2020, every trade that you initiated  
18 closed; isn't that correct?

19 A Every trade. Yes. We did not fail one trade.

20 Q Okay. And so the issue that you have raised in your  
21 pleading is that there were -- there was an expectation that  
22 employees of my clients would book trades, which is  
23 essentially a backroom operation, after the trade has closed.  
24 Isn't that right?

25 A That's incorrect.

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1 Q Okay. So, once again, let me just get -- there were no  
2 trades that you initiated that failed to close; is that right?

3 A That's correct.

4 Q And nothing that was done by the Defendants resulted in a  
5 trade that you wished to make in December of 2020 to fail to  
6 occur or fail to close; isn't that right?

7 A That incorrect.

8 Q So you initiated a trade that did not close?

9 A Yes.

10 Q In December of 2020? And when was that?

11 A I believe that's the case, yes.

12 Q And specifically what trade did not close that you  
13 initiated?

14 A I'd have to check the notes, but the specific trades were  
15 my attempt to initiate the trade with the desk. Then the  
16 trading desk goes into the market and makes the sale. Once  
17 it's inputted into the order management system, referred to as  
18 an OMS, then it gets processed for closing. In November and  
19 in December, Mr. Dondero instructed those employees not to  
20 initiate those trades. So there was never an agreement. When  
21 I initiated a trade, which was the workaround you saw referred  
22 to, I quite simply called Jefferies directly and I had the  
23 back-office folks manually input it instead of the trading  
24 desk.

25 Sorry. I just wanted to make sure we cleared that up.

Seery - Cross

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1 Q No, just -- that -- that's helpful to understand. But I  
2 think, focusing again solely on December, every trade you  
3 initiated closed?

4 A Every trade that I actually went and made in the market  
5 closed.

6 Q And indeed, if --

7 MR. HOGEWOOD: I observed your demonstrative  
8 exhibits, and if I could ask that the one related to the Avaya  
9 trades be called up, Mr. Morris. is that possible?

10 MR. MORRIS: Yeah, sure. Is that the first one with  
11 Mr. Dondero's trades, or do you want the chart?

12 MR. HOGEWOOD: The -- the -- I think it was your  
13 Demonstrative #2 that showed the timeline of the trades.

14 MR. MORRIS: Yeah. You bet.

15 (Pause.)

16 MR. HOGEWOOD: Thank you. Thank you very much.

17 BY MR. HOGEWOOD:

18 Q So, just so I understand this document, the bottom axis is  
19 the passage of time, and when we get into the period between  
20 November of 2020 and the end of 2020, 12/31/2020, there are --  
21 there's a green bar that has the numbers 50,000 at the top of  
22 it. That reflects what, Mr. Seery? The number of shares or  
23 the dollar amount of the trades?

24 A Number of shares.

25 Q And while this is not date-specific, do you know when

Seery - Cross

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1 those sets of \$50,000 trades happened? Or --

2 A I don't --

3 Q -- 50,000 shares trades happened?

4 A I don't know the specific dates off the top of my head,  
5 no.

6 Q But looking at it just in comparison to the calendar, that  
7 -- that's awfully close to December 22nd and 23rd, is it not?

8 A It appears to be, yes.

9 MR. HOGWOOD: And Mr. Morris, if the I guess it's  
10 the SKY document could be pulled up as well? I just want to  
11 be clear --

12 MR. MORRIS: Demonstrative #3, please.

13 MR. HOGWOOD: Yes. Thank you.

14 BY MR. HOGWOOD:

15 Q The timeline on this demonstrative is similar, is it not?

16 A Yes, it is.

17 Q It's showing trades by day throughout the course of the  
18 year?

19 A That's correct.

20 Q And again, there are a significant number of trades in SKY  
21 on what looks awfully close to the few days before Christmas  
22 of 2020; is that right?

23 A That's correct.

24 Q Okay. And this is the period of time that we're talking  
25 about there being interference by the Defendants' employees;



Seery - Cross

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1 is that right?

2 A Yes.

3 Q Okay. I'll move on. So, the next letter in question was  
4 one that came the day after, on December 23rd. Again, that  
5 was a letter from me to your counsel. Do you recall that  
6 letter?

7 A Yes.

8 Q And the letter of the 23rd, if we need to look at it, is  
9 the EEEE, Docket 39. You read that letter as well?

10 A Yes.

11 Q And you disagreed with the position taken in the letter?

12 A I'm trying to remember the specific position in that one.  
13 Was that the one threatening to try to terminate the CLOs  
14 without having checked whether there's cause? I just don't  
15 recall.

16 Q Why don't we call it up, if we can?

17 MR. HOGWOOD: Mr. Morris, if you could help us,  
18 because it's one of your exhibits, that would be great. But  
19 Ms. Mather has got it up, so that's great.

20 BY MR. HOGWOOD:

21 Q Mr. Seery, can you see the December 23rd letter?

22 A I can, yes.

23 Q And I think you referred to it as a threat to terminate  
24 the portfolio management contracts?

25 A I wasn't sure. That's why I was just asking if this was

Seery - Cross

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1 that one. I don't -- I don't recall.

2 Q Right. And if you review the first page and the second  
3 page, does that confirm your recollection that that is the one  
4 related to portfolio management contracts?

5 A I can't see the second page. I believe it is. I'm not  
6 trying to --

7 Q Yeah, no, --

8 A If you represent, I'll accept it.

9 Q Take your time.

10 A (Pause.) Yes.

11 Q Okay. And I think you already said this: You strenuously  
12 disagreed with the positions stated in the letter?

13 A Yes.

14 Q But again, you were not intimidated by the letter?

15 A Intimidated? No.

16 Q The letter didn't cause you to change your investment  
17 strategy?

18 A No.

19 Q It didn't cause you to trade or not trade in a particular  
20 manner?

21 A No.

22 Q You continued to function the Debtor's operations as you  
23 deemed appropriate?

24 A Yes.

25 Q To your knowledge, no CLO or Issuer has taken any steps to

Seery - Cross

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1 remove the Debtor as the portfolio manager?

2 A The CLO or the Issuers?

3 Q Yeah. No one's -- no one's taken a position that you

4 should -- that the Debtor should be removed as a portfolio

5 manager?

6 A Not -- not from the Issuers, no.

7 Q And -- or, I'm sorry. And so when you -- when you brought

8 a distinction between the Issuer and the CLO, are you -- are

9 you referring to CLO Holdco?

10 A No.

11 Q Okay. Has a CLO taken steps to remove the Debtor as a

12 portfolio manager?

13 A The CLO is the Issuer.

14 Q Okay.

15 A So the answer is no.

16 Q Okay. So no one has -- no one has acted to take any -- to

17 do anything as it relates to the removal of the Debtor as the

18 portfolio manager?

19 MR. MORRIS: Objection to the form of the question.

20 THE COURT: Overruled.

21 THE WITNESS: I'm quite sure the CLO Issuers haven't,

22 as they agreed and we've been working with them on an

23 assumption. With respect to what your clients have done, I

24 don't know.

25 BY MR. HOGEWOOD:

Seery - Cross

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1 Q But you don't have any evidence that my clients have taken  
2 any action in violation of the automatic stay to -- to move or  
3 encourage the removal of the Debtor as the portfolio manager,  
4 do you?

5 A Other than the letter? No.

6 Q Other than the letter between me and your counsel?

7 A Correct.

8 Q All right. So, and that letter expressly states that any  
9 of those actions that would be taken are subject to the  
10 automatic stay and the Bankruptcy Code; is that right?

11 A That's correct.

12 Q And as we sit here today, the Debtor is not in breach of  
13 any contract with any of the Issuers; is that right?

14 A That's correct.

15 Q And the letter didn't cause the Debtor to breach any  
16 contract with any Issuer, did it?

17 A Did not.

18 Q And I think you've already testified today and you also  
19 testified in deposition that you anticipate that the -- all of  
20 the CLOs will consent to the assumption of the portfolio  
21 management agreements in the context of confirmation; is that  
22 right?

23 A Yes.

24 Q And the plan supplement that you recently filed, you  
25 provide a mechanism by which the issue of for-cause

Seery - Cross

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1 termination is to be resolved, do you not?

2 A I don't recall if there's a specific provision in the plan  
3 supplement. We certainly have, either in the plan or in the  
4 plan supplement, a provision related to the gatekeeper  
5 function.

6 Q And that's similar to the settlement that you entered into  
7 with CLO Holdco in terms of resolving both their objection to  
8 confirmation and the lawsuit against them today; is that  
9 right?

10 A I believe it's similar.

11 Q Okay. And the gatekeeper is the Bankruptcy Court to  
12 determine, short of a full-blown trial, that if cause exists,  
13 isn't that correct, under the plan?

14 A Among other functions, yes.

15 Q So if the Court confirms the plan, then the concerns that  
16 you have are resolved by the gatekeeper function that is the  
17 subject of this motion; is that right?

18 A I think it depends on the contents of the confirmation  
19 order.

20 Q And if the Court denies confirmation, then the stay  
21 remains in effect and the letter related to the removal of the  
22 portfolio manager was expressly subject to the stay; isn't  
23 that right?

24 A If the letter says it's subject to the stay? It does say  
25 that, but it says other false things as well, so I'm not sure

Seery - Cross

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1 -- I don't know exactly what you're asking me there.

2 Q All right. It wasn't a very good question, frankly.

3 Your counsel responded to the December 23rd letter as well  
4 and demanded a retraction; isn't that right?

5 A Yes.

6 Q And that was sort of a separate (audio gap) with counsel?

7 A I'm sorry. You broke up for a second there, sir. I'm  
8 sorry.

9 Q I'm sorry. That -- that' -- let's just skip that. You  
10 had testified that neither letter was withdrawn?

11 A I believe that's correct, yes.

12 Q Are you familiar -- and -- are you familiar with the fact  
13 that, in the response letters, your counsel insisted that  
14 there be a response and withdrawal by not later than, I  
15 believe, 5:00 on December 28th? Do you recall that?

16 A I don't recall that specifically, but I accept your  
17 representation.

18 Q And do you know whether or not there was a response dated  
19 December 28th?

20 A I don't believe there was a written response. I don't --  
21 I don't recall.

22 Q All right.

23 MR. HOGWOOD: Ms. Mather, can you call up  
24 Defendant's Exhibit 84, which is at Docket 45, please? Thank  
25 you.

Seery - Cross

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1 BY MR. HOGWOOD:

2 Q So, Mr. Seery, have you ever seen this letter dated  
3 December 28?

4 A I believe I have, yes.

5 Q And this letter was not attached to the complaint nor your  
6 declaration nor the request for a TRO or preliminary  
7 injunction, was it?

8 A If you say it wasn't. I don't recall specifically.

9 Q Okay. So, you, by seeing this, you realize now there was  
10 a response by the 28th. Is that right?

11 A Yes.

12 Q And in the -- let me just direct your attention to the  
13 final sentence of the first paragraph. It says -- it makes  
14 once again clear that the -- any efforts to remove the Debtor  
15 as manager would be subject to applicable orders of the  
16 pending bankruptcy case, provisions of the Bankruptcy Code,  
17 and specifically, the automatic stay. Do you see that?

18 A I apologize. I don't see it. Which paragraph?

19 Q I'm at the very last sentence of the first paragraph.  
20 There's a sentence that --

21 A (reading) Subject to applicable orders in the pending  
22 bankruptcy case, provisions of the Bankruptcy Code,  
23 specifically, the automatic stay.

24 I read that, yes.

25 Q Yes. Okay. There was some testimony about the letter

Seery - Cross

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1 related to Mr. Dondero's eviction. I don't intend to belabor  
2 that. But once again, that was a letter between counsel, was  
3 it not?

4 A I believe it -- I believe it was. I don't recall  
5 specifically now. I assume -- I assume all of these were  
6 directed to counsel.

7 Q Right. And again, the fact that counsel wrote a letter  
8 requesting that the eviction not occur did not change your  
9 process and you proceeded with the eviction, did you not?

10 A I think the letter came after Mr. Dondero was no longer  
11 permitted. Eviction is an odd word. He was no longer an  
12 employee, so employee not being able to come into the office  
13 and hang around and disrupt business isn't exactly an  
14 eviction. So I disagree with your characterization there.

15 Q Okay. Well, so I'll just leave that. I mean, the --  
16 since this exchange of letters, are you aware -- I mean, there  
17 was some testimony about the Debtors presenting the Defendants  
18 with the choice of either filing a motion for relief from stay  
19 or this injunction proceeding would be brought. Isn't that  
20 right?

21 A Yes.

22 Q And no motion for relief from stay was filed, and  
23 therefore this injection proceeding was brought. Is that  
24 correct?

25 A Yes.



Seery - Cross

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1 Q So the other thing that you know was filed by the  
2 Defendants was an objection to confirmation, which was due on  
3 January 5th of 2020, correct?

4 A I'm sorry, Mr. Hogewood. You broke up. Did you say the  
5 other paper or pleading that was filed?

6 Q The pleading that was filed by the -- these who are  
7 Defendants as well as other parties to this case was an  
8 objection to confirmation, the deadline for which was January  
9 5, 2020. Are you familiar that an objection to confirmation  
10 was filed?

11 A I'm familiar that one was filed, yes.

12 Q And so the objection to confirmation raised many of these  
13 same issues regarding the circumstances under which the  
14 various CLO agreements could be assumed; isn't that right?

15 A I'm not aware of the specifics of the objection.

16 Q Okay. But nonetheless, my client was under no obligation  
17 to initiate yet another motion or lawsuit or pleading against  
18 the Debtor beyond objecting to confirmation, was it?

19 A An obligation? No.

20 Q And since the objection to confirmation has been filed,  
21 there have been a number of pleadings filed in the case. We  
22 obviously were required to respond to the motion for  
23 preliminary injunction, and it says there's been an objection  
24 filed to that. Are you aware of that?

25 A That -- that you objected to the preliminary injunction?

Seery - Cross

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1 Q Yes.

2 A Yes, yes, I'm aware of that.

3 Q And --

4 A I'm very aware.

5 Q And you're aware that there was a proposed settlement with

6 HarbourVest; is that correct?

7 A We have an approved settlement with HarbourVest.

8 Q Right. And there were objections filed to that particular

9 -- or, to that particular settlement agreement, were there

10 not?

11 A Yes.

12 Q But none of my clients participated in that objection, did

13 they?

14 A I don't recall the specifics of your clients versus the

15 other Dondero entities, but I'm certain Mr. Dondero

16 participated.

17 Q But the De... the parties that we represent did not object

18 to the settlement?

19 A I don't recall specifically.

20 Q Okay. And another motion that was filed was for an

21 examiner. Isn't that correct?

22 A I believe that's the case, yes.

23 Q Yeah. And my clients didn't join that motion, either?

24 A No. It's a bit of whack-a-mole, but they did not -- they

25 did not -- I don't -- I don't know. To be honest, I don't

Seery - Cross

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1 know if they did or not.

2 Q All right. Toward the end of your testimony, you were  
3 giving some information about the value of these management  
4 contracts in terms of income over the course of the coming  
5 year or two. What is the projected revenue with respect to  
6 these management contracts?

7 A Do you mean the CLO 1.0 management contracts?

8 Q Yes.

9 A They generate about four-and-a-half to five million  
10 dollars a year, depending on the asset base in total, but  
11 that's accrual, as I mentioned earlier. It doesn't all come  
12 in in cash. It depends on the waterfall. Expect about two-  
13 and-a-half to 2.7 million to come in per year during the  
14 course of the projected time period.

15 (Echoing.)

16 Q Have you done any sort of profitability analysis on the  
17 management contracts?

18 A Not specifically on those contracts, no. We look at the  
19 --

20 Q Okay.

21 A -- aggregate of the Debtor's receipts versus its costs.

22 Q Can you -- so, --

23 MR. HOGWOOD: Ms. Mather, can you call up the  
24 disclosure statement? This is Docket 1473. And in  
25 particular, Page 176.

Seery - Cross

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1 BY MR. HOGEWOOD:

2 Q So, I'm, Mr. Seery, I'm trying to square the 779 for the  
3 month ended -- month period ended in March '21 and no further  
4 revenue coming in on management fees with what you just said.

5 A I'm not -- I'm not sure why. This should -- certainly  
6 should have the management fees according to the CLOs if this  
7 was included in the assumption of those. We have revenue,  
8 they do generate revenue, they currently generate and they  
9 will continue to generate.

10 Q But this is the disclosure statement approved by the  
11 Court, right?

12 A Yes. I'll have to come back and check why that for the  
13 year doesn't have it, unless we were assuming that we wouldn't  
14 receive any into the -- into this vehicle. I just, I don't  
15 know the answer.

16 MR. HOGEWOOD: Your Honor, that's all the questions I  
17 have. Thank you very much.

18 THE COURT: All right. Redirect?

19 MR. MORRIS: Can we just leave this up on the screen  
20 for a second, very quickly, for Mr. Seery? Can we put the  
21 document back?

22 REDIRECT EXAMINATION

23 BY MR. MORRIS:

24 Q Mr. Seery, do you recall that the disclosure statement was  
25 approved back in November?

Seery - Redirect

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1 A Yes.

2 THE COURT: Could you repeat the question? I  
3 couldn't hear it.

4 MR. MORRIS: Yeah. That is -- I don't know if  
5 somebody's phone is not on mute.

6 THE COURT: Yes. Please put your device on mute if  
7 you're not the one talking. Okay. Someone did. Go ahead.

8 MR. MORRIS: Thank you.

9 BY MR. MORRIS:

10 Q Mr. Seery, do you recall that this disclosure statement  
11 was approved back in November?

12 A Yeah. What I'd said earlier was that I'm not sure if the  
13 -- this plan projection conforms with our decision to maintain  
14 the CLO management contracts, and so there certainly should be  
15 revenue, while it comes in quarterly on the management fee,  
16 the base management fee. And it's not always -- each CLO is  
17 not always able to pay it in cash. It will depend on our  
18 ability to monetize assets, because they don't -- a lot of the  
19 assets are not cash-generative. Some are. For example, the  
20 Trussway loan is cash generative. The CCS loan is not.

21 But I'm just not sure why this doesn't show the management  
22 fees at all. At least for the whole year, we certainly will  
23 have them, unless this is prior to the determination to assume  
24 those agreements.

25 Q Okay. So if the assumption in November was that the

Seery - Redirect

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1 agreements would be assigned, there would be no revenue shown.

2 Is that fair?

3 A That would have been the assumption prior to us  
4 determining that we wanted to assume them, yes.

5 Q Okay. And do you recall whether the Debtor became more  
6 convinced that it would assume the contracts rather than  
7 assign them before or after the disclosure statement was  
8 approved?

9 A I don't recall the specific timing, but a number of things  
10 happened around this time. First, the Dondero entities were  
11 unwilling to even engage on assignment because they were on a  
12 much more aggressive, quote, blow up the place strategy.  
13 That's Mr. Dondero's quote.

14 Number two, we settled with HarbourVest, and that  
15 significantly increased the value of maintaining the CLO  
16 management. The HarbourVest -- or the HCLOF entities own  
17 significant preferred shares in the 1.0 CLO structures, and  
18 having management of those and being able to monetize those in  
19 accordance with the agreement, maximizing value for the  
20 benefit of HCLOF, would be far, far better for the estate than  
21 letting these assets just sit. We're not trying to drive the  
22 price down, because we wouldn't be in the business of trying  
23 to buy back those securities on the cheap. We're in the  
24 business of trying to maximize value.

25 Q All right.

Seery - Examination by the Court

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1 MR. MORRIS: I have nothing further, Your Honor.

2 THE COURT: Any recross on that redirect?

3 MR. HOGEWOOD: No, thank you, Your Honor. Appreciate  
4 the opportunity to appear before you.

5 THE COURT: All right. Thank you.

6 Mr. Seery, before we let you go, I have a couple of  
7 follow-up questions.

8 EXAMINATION BY THE COURT

9 THE COURT: These CLOs, I mean, you've said a couple  
10 of times they're not really traditional CLOs, except for the  
11 Acis 7 one. But I have this question. I've learned back in  
12 the Acis case most of what I know about CLOs, I suppose. And  
13 what the witnesses told me there were they typically had a 12-  
14 year life, and then, yeah, there was some period, you know,  
15 the first five years, seven years, something like that, where  
16 it was in a reinvestment/refinancing phase, but then after  
17 that, you know, we couldn't do that anymore and it was kind of  
18 heading towards wind-down.

19 Anyway, my long-winded question is: Do these CLOs work  
20 generally like that or not? Because you said they're  
21 atypical.

22 THE WITNESS: They -- they --

23 THE COURT: Go ahead.

24 THE WITNESS: They used to.

25 THE COURT: Okay.

Seery - Examination by the Court

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1 THE WITNESS: So these are extremely old. These go  
2 back to 2006, '07, '08. These are very old CLOs. So they're  
3 far beyond their investment periods. Some of them are coming  
4 up on their maturities on their debt. Many of them don't have  
5 any debt at all.

6 So you'll recall, Your Honor, that a CLO is a vehicle  
7 where you take x-hundred million -- we'll use 400 for fun --  
8 million dollars. You ramp up \$400 million of assets. You  
9 sell off, for our purposes, \$350 million of securities. You  
10 have the AAA securities, the AAs, all the way down. And then  
11 you have these preference shares.

12 During a period of time, as cash is generated in the CLO,  
13 the CLO is entitled to reinvest it. And that keeps it going.  
14 And then it gets beyond its reinvestment period and it's in  
15 what folks usually refer to as its harvest period. That's  
16 when oftentimes, depending on where rates are, depending on  
17 asset value, the rates for the debt obligations or the rate  
18 you can receive on your assets, you may see refinancings or  
19 resets. Otherwise, the CLOs begin to wind down. They have --  
20 they don't have a life, like a partnership with a final date,  
21 but there's maturities on the debt and then there's an  
22 expectation that they would wind down.

23 These CLOs -- which typically CLOs only invest in  
24 performing loans, and oftentimes, particularly Highland -- and  
25 I could regale you with stories how Highland would take



Seery - Examination by the Court

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1 virtually non-interest-bearing, seventh lien debt -- that's a  
2 bit of an exaggeration -- but just to keep the fees going, and  
3 not actually convert to equity. A lot of these, that wasn't  
4 an option, so they've converted to equity. So I just have one  
5 that I happen to have on my screen, Your Honor, Gleneagles.  
6 The assets in Gleneagles (echoing) are 16 -- MGMs.

7 THE COURT: Okay. Someone needs to put their phone  
8 on mute. All right. I'm sorry.

9 THE WITNESS: So it has -- it has -- the specifics  
10 aren't particularly important, but its assets are -- just this  
11 one I just pulled up; they're all a little different, and --  
12 but mostly the same -- MGM stock. This is MGM Studios, which  
13 you read about with James Bond, a very valuable asset. Across  
14 the Highland platform, there's roughly \$500 million worth of  
15 stock. It doesn't pay off any income. So if it had debt --  
16 and I'm not sure if Gleneagles still has any; I'd have to  
17 switch screens; I don't believe it does; if it does, it's  
18 small -- it wouldn't get any income-generating -- that's not  
19 income generating asset.

20 Vistra, which is the TXU stock I talked about before, is  
21 the next biggest asset. Skyline Corporation, which was the  
22 one we were selling. That's no longer in there. TCI  
23 portfolio, which is a Dondero real estate asset it has, it's  
24 an old Las Vegas and Phoenix, Arizona real estate  
25 developments. Not income-generating. Not that they don't

Seery - Examination by the Court

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1 have value, but this is much more like what would be referred  
2 to as a closed-end fund. It's not going to go out and buy  
3 anything. It can't. It can only generate cash by selling  
4 assets, give that cash to the trustee, and then the trustee  
5 pays it through the waterfall. And that's the way all of  
6 these CLOs work.

7 Now, some of them do have debt. And some of them have a  
8 lot of debt, and the preferred shares will never be worth any  
9 money, so we refer to those as being underwater. No surprise,  
10 the Dondero-related entities don't own any of those junior  
11 securities.

12 The -- some do have debt. A lot of that debt is going to  
13 get paid off in the first half of the year because there'll be  
14 refinancings at Trussway and a refinancing at Cornerstone.  
15 They own debt, and that'll generate cash. It'll go to the  
16 CLOs, go to the trustee. First it goes to pay the obligations  
17 for the outstanding debt of the CLO, and then the asset  
18 dollars, they get put through the waterfall to pay the more  
19 junior securities.

20 THE COURT: Okay. And --

21 THE WITNESS: And I --

22 THE COURT: The --

23 THE WITNESS: I was going to give you -- I contrast  
24 that to a more typical CLO, which is whether it's beyond its  
25 investment period or not, will have something like 150 to 250,

Seery - Examination by the Court

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1 sometimes more, loans in it. 150 would be on the loan side.  
2 It'll own -- own those in smaller amounts. It has  
3 requirements as to what its concentrations are in different  
4 buckets of types of assets. It has to return -- it has to  
5 have an income-generating ability to satisfy certain covenants  
6 in its debt obligations and in the indenture. And then it  
7 will, once it gets past its investment period, it will start  
8 to harvest those assets.

9 There are different ways for the CLO manager to swap  
10 assets, to stay in compliance, to extend out the tenure, but  
11 usually markets start to move and there's some reason for the  
12 CLO manager to do something like a reset or a refinancing or  
13 to call the CLO.

14 So you'll see a number -- there was one this week, and  
15 there'll be a number because of the conditions in the market  
16 -- of CLOs called by the, effectively, the equity, saying,  
17 Great time to sell, I don't need the short income, call the  
18 CLO, do a BWIC or some other way to get dollars for all of the  
19 assets, pay off all of my debt, and give me the balance of the  
20 proceeds.

21 THE COURT: Okay. All right. And the plan  
22 contemplates that these will all be wound down over a two-year  
23 period, correct?

24 THE WITNESS: It's not a hard -- it's not a hard  
25 period.

Seery - Examination by the Court

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1 THE COURT: Okay.

2 THE WITNESS: So it's not a two-year period. We're  
3 going to -- we're going to manage these assets, as any asset  
4 manager would, and we've had direct discussions with some of  
5 the underlying holders, including one of the biggest investors  
6 in the world who's an investor in the CLO but also has a  
7 couple separate accounts which they want us to manage, and  
8 we'll look for opportunities, depending on the market. We're  
9 not going to -- we're not going to just sell. It's not a  
10 liquidation. We're going to find opportunities where, if we  
11 believe it's the right value, we'll sell. That doesn't mean  
12 we'll sell it all in a big chunk. We may manage pieces. We  
13 may hold on to some.

14 Some of them may perform -- some of the assets may  
15 actually do things differently than others. For example,  
16 Cornerstone, for unknown reasons, has \$60 million of MGM  
17 stock, not an asset that you'd think you'd stuff into a  
18 healthcare business, but this is Highland. That may be sold  
19 before, for example, Gleneagles sells its MGM. It'll just  
20 depend on, you know, market and the need of the specific  
21 investor.

22 THE COURT: All right. Thank you. That's all the  
23 questions I have.

24 THE WITNESS: Thank you, Your Honor.

25 THE COURT: All right. So, Mr. Seery, I think we're

Seery - Examination by the Court

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1 done with you, but we hope you'll stick around for however  
2 longer this goes.

3 THE WITNESS: I will indeed.

4 THE COURT: Okay.

5 THE WITNESS: Thank you.

6 THE COURT: Does the Debtor rest, Mr. Morris?

7 MR. MORRIS: Yes, Your Honor. There were those  
8 couple of documents that we had used from the different docket  
9 that we'll certainly put on the docket with the supplement  
10 witness and exhibit list. I just wanted to point that out.  
11 And I, you know, I don't recall, frankly, if I moved into  
12 evidence each of those extras, and I'm happy to go through it,  
13 but it's very important to me that those documents be part of  
14 the record. So --

15 THE COURT: Okay. I think what you added was TTTT,  
16 and I think I admitted it. You moved to admit it, and I said  
17 yes, but you're going to have to file it on the docket --

18 MR. MORRIS: Yeah.

19 THE COURT: -- as a supplemental exhibit.

20 MR. MORRIS: Right. And then there were the couple  
21 from the other -- let me see if I can get them.

22 THE COURT: I admitted everything else that you filed  
23 on the docket except UUUU, VVVV, and AAAAA.

24 MR. HOGWOOD: Yeah. And that's fine.

25 Can we, Ms. Canty, going from Docket No. 46, can we just

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1 call up Exhibit K to make sure that that's in evidence?

2 Docket 46 from the Dondero adversary proceeding.

3 Okay. So this was the letter, Your Honor, that I used  
4 earlier today with Mr. Dondero. If you scroll down, where I  
5 examined him on the trading. This is what led into the  
6 December 22nd trading, if you go to the next page. So if it's  
7 not in evidence, I would respectfully request that this  
8 document be admitted into evidence, Your Honor.

9 MR. RUKAVINA: Your Honor, I object. This document  
10 is hearsay of Mr. Pomerantz.

11 THE COURT: Okay.

12 MR. MORRIS: Mr. Dondero has already -- I'm sorry,  
13 Your Honor.

14 THE COURT: Okay. So this is -- I wholesale-admitted  
15 all of your exhibits with those three carved out that I  
16 mentioned. So you're saying I've not admitted this one yet?

17 MR. MORRIS: I just don't recall, because this wasn't  
18 on the exhibit list. I will point out that we had no objection  
19 to the entry into the evidence of all of K&L Gates letters,  
20 and I'm really a little surprised, having heard the testimony  
21 from Mr. Dondero on this particular letter, that there would  
22 be an objection. But I would respectfully request that it be  
23 admitted as an exception to the hearsay rule.

24 THE COURT: All right. Well, I'm going to overrule  
25 the objection. I'll admit it.

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1 So, again, it has to be supplemented on the docket.

2 (Debtor's Exhibit K is received into evidence)

3 MR. MORRIS: Yes. And there's just one other  
4 document, Your Honor, from that same docket. It's Exhibit D,  
5 Ms. Canty. I just want to make sure that's in the record as  
6 well. And I do apologize again, Your Honor.

7 THE COURT: Okay.

8 MR. MORRIS: I didn't realize until I was reading --

9 THE COURT: We're getting terrible distortion. I  
10 don't know where it's coming from, but --

11 MR. MORRIS: Okay. And this is, this is the email  
12 that I -- it's Mr. Dondero's own statement, so it's not even  
13 hearsay, but I just want to make sure this is part of the  
14 evidentiary record, Your Honor. So I move for the admission  
15 of this document as well to our exhibit list.

16 MR. RUKAVINA: I believe this document has been  
17 admitted. I believe -- I believe --

18 (Echoing.)

19 MR. RUKAVINA: Is that us? Testing.

20 THE COURT: All right. Mike, where is that coming  
21 from?

22 (Clerk advises.)

23 THE COURT: Okay. Mike thinks it's Mr. Morris, but  
24 -- so put yourself on mute.

25 Mr. Rukavina, go ahead.

200

1 MR. RUKAVINA: Your Honor, I think this exhibit is in  
2 already. If it's not, no objection.

3 THE COURT: All right. So it will be admitted, and  
4 again, you need to file it as a supplement, Mr. Morris.

5 (Debtor's Exhibit D is received into evidence)

6 MR. MORRIS: Yeah. Thank you, Your Honor. The  
7 Debtor rests.

8 THE COURT: All right. Mr. Rukavina, I want to go a  
9 while longer, so let's at least -- do you have Mr. Dondero as  
10 well as Mr. Post?

11 MR. RUKAVINA: I do, Your Honor. I have both.

12 THE COURT: Okay. Well, let's go. You may call your  
13 witness.

14 MR. RUKAVINA: Your Honor, we'll call Jason Post.

15 THE COURT: All right. Mr. Post, I swore you in  
16 earlier and I consider you still under oath. Do you  
17 understand that?

18 MR. POST: I do.

19 THE COURT: All right. Go ahead.

20 JASON POST, DEFENDANTS' WITNESS, PREVIOUSLY SWORN

21 MR. RUKAVINA: Oh, turn on the video. Can you see  
22 how to do that? Is Jason on the video? Okay. All right.  
23 Mr. Post? Hold on a second. I'm hearing myself.

24 THE WITNESS: I'm hearing the same.

25 MR. RUKAVINA: Let me turn down my volume. Testing.



Post - Direct

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1 Okay. Mr. Post, can you hear me?

2 THE WITNESS: Yes.

3 MR. RUKAVINA: Okay.

4 DIRECT EXAMINATION

5 BY MR. RUKAVINA:

6 Q You were asked about some of your background and  
7 qualifications. Just so that the record is clear, you are the  
8 chief compliance officer for both two Advisors and each of the  
9 Funds, correct?

10 A Correct.

11 Q And I think we refer to these three defendant funds as  
12 retail funds; is that correct?

13 A Correct.

14 Q Describe what we mean or what you mean by a retail fund.

15 A I look at it two ways. There's private funds, which are  
16 institutional in nature, and retail funds, which are comprised  
17 of open-end funds, closed-end funds, BDCs, ETFs, and that  
18 constitutes the suite of funds that are advised by Highland  
19 Capital Management Fund Advisors and NexPoint Advisors. And  
20 they generally have a broad swath of investors, including  
21 institutional investors, but also, you know, just regular mom-  
22 and-pop investors.

23 Q Okay. So, for the Highland -- I'm sorry, for the three  
24 retail funds, how much in ballpark investments do they have in  
25 the CLOs that are at issue today? Ballpark.

Post - Direct

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1 A Maybe call it a hundred million, ballpark. Or a hundred  
2 million, give or take.

3 Q Okay. And for all of the CLOs that Highland manages that  
4 the Advisors and other Funds have an interest in, do you have  
5 an estimate of how much it manages of CLO assets?

6 A I believe it's approximately a billion, a little over a  
7 billion that HCMLP manages for its CLO assets.

8 Q Do you have an estimate of how many individual investors  
9 there are in the three retail funds?

10 A I -- thousands. I don't have an exact number.

11 Q Okay. And I think you mentioned some of the types. Do  
12 you have any names of the types of investors that Her Honor  
13 might know or have heard of before?

14 A Off the top of my head, I do not, just -- but they're  
15 generally constituted or characterized of the investor types  
16 that I mentioned earlier.

17 Q Okay. Now, these three retail funds, do they own voting  
18 preference shares in any of the CLOs that the Debtor manages?

19 A Yes.

20 Q Okay. Do they own a majority in any of those CLOs' voting  
21 preference shares?

22 A In aggregate, across the three, they would.

23 Q Okay.

24 A With other CLOs.

25 Q What are those three CLOs, sir?

Post - Direct

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1 A I believe it's Greenbrier, Graceland, and Stratford, if I  
2 recall correctly.

3 MR. RUKAVINA: Your Honor, have you received a  
4 couriered binder of our exhibits?

5 THE COURT: I have. I've got them right here.

6 MR. RUKAVINA: Now I can't hear the judge. What's  
7 she saying?

8 THE COURT: Yes. I've got them.

9 MR. RUKAVINA: I think you're on mute, Judge.

10 MR. VASEK: No, you turned your volume down.

11 MR. RUKAVINA: Oh. I apologize, Your Honor.

12 So, Mr. Vasek, if you'll please put Exhibit 2 up.

13 BY MR. RUKAVINA:

14 Q Mr. Post, are you the custodian of records for the Funds  
15 and Advisors?

16 A Yes. We're required to keep records of ownership and  
17 trades for the Funds involved.

18 Q And you are an actual officer of these Funds and Advisors,  
19 correct?

20 A Correct.

21 Q Okay. Are you familiar with this Exhibit 2?

22 A I am.

23 Q Did you participate in pulling together the underlying  
24 information with others to prepare Exhibit 2?

25 A I did.

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1 Q Does Exhibit 2 accurately reflect the current ownership of  
2 the various CLOs by the three retail funds that are --

3 A At the time it was put together, I believe it did.

4 Q And approximately when was that?

5 A I believe it was in the November time frame, middle of  
6 November, end of November.

7 Q Do you have reason to believe that the numbers we're  
8 referring to would be materially different today?

9 A I don't believe they would be materially different.

10 MR. RUKAVINA: Your Honor, I move for the admission  
11 of Exhibit 2 as a summary of underlying data.

12 THE COURT: All right. Any objection?

13 MR. MORRIS: Yes, Your Honor. It's hearsay. I  
14 understand that the witness has testified to it, but just as I  
15 put in the backup for my demonstrative, where's the backup?  
16 We're just supposed to take his word for it? There's no  
17 ability to check this. This is not evidence. It's a  
18 demonstrative.

19 THE COURT: All right. Mr. Rukavina, do you have  
20 backup?

21 MR. RUKAVINA: Let me ask the witness a couple more  
22 questions.

23 BY MR. RUKAVINA:

24 Q What would be the backup for this Exhibit 2?

25 A We'd have to pull the holdings from the intranet and that

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1 would identify the quantity that's held by each of the  
2 respective funds and then an aggregate that, over the  
3 preference shares outstanding, would give you the percentages  
4 that are outlined in this exhibit.

5 Q Okay. And is that a database that you have personal  
6 access and authority over?

7 A I have personal access to it. Yes.

8 Q Okay.

9 MR. MORRIS: Your Honor, *voir dire*?

10 BY MR. RUKAVINA:

11 Q Can you easily take that data from a computer and show it  
12 to the Court here today?

13 A Yes. It would just require the CUSIPs for each of the  
14 preference shares and then plug it into the intranet and then  
15 that would provide a screenshot of the ownership of the CLOs.

16 Q And is this what that is, basically?

17 A This is an aggregation -- or, this is a percentage of the  
18 shares outstanding, the preference shares. So what would be  
19 shown on the intranet would be the quantity and then you'd  
20 have to tie that back to the shares outstanding and that would  
21 give you the percentages that are shown on this exhibit.

22 MR. MORRIS: *Voir dire*, Your Honor?

23 THE COURT: I'm sorry?

24 MR. MORRIS: May I inquire before this --

25 THE COURT: Mr. Morris, is that you? Okay. You want

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1 to take him on *voir dire*?

2 MR. MORRIS: Yes.

3 THE COURT: Go ahead. Uh-huh.

4 VOIR DIRE EXAMINATION

5 BY MR. MORRIS:

6 Q Yes. Mr. Post, did you prepare this document?

7 A I provided information and the document was ultimately  
8 prepared by counsel.

9 Q So you didn't personally prepare this, right?

10 A I didn't personally put this chart together.

11 Q And you didn't personally make the calculations on this  
12 chart, right?

13 A I would have supplied or assisted in supplying the  
14 holdings with reference to the shares outstanding and then  
15 they would have done the math to place the percentages.

16 Q I'm asking a very specific question. You didn't do the  
17 calculations necessary to come up with the percentages on this  
18 chart, right?

19 A Me personally, no, I did not.

20 Q And you can't verify that this chart is accurate, can you?

21 A I provided, provided the information. Then it's a  
22 mathematical calculation.

23 Q Okay. You didn't take any steps to determine the accuracy  
24 of this chart, right? You relied on others?

25 A There's a -- I would have cross -- you know, maybe cross-

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1 referenced some of the percentages against another spreadsheet  
2 that was -- that we had internally.

3 Q Sir, I didn't want to know what you would have done. You  
4 didn't do anything to confirm the accuracy of all of the  
5 numbers on this page, correct?

6 A I believe I may have spot-checked a couple of them. I  
7 can't recall specifically.

8 MR. MORRIS: Your Honor, not only don't we have the  
9 backup, but this witness isn't even competent to testify to  
10 the accuracy of the chart. I renew my objection.

11 THE COURT: All right. I sustain the objection.

12 MR. RUKAVINA: Your Honor, I'll --

13 THE COURT: It's not allowed.

14 MR. RUKAVINA: Going back to the -- take that down.

15 THE COURT: All right. Mr. Rukavina, we're -- our  
16 connection to your office is suddenly not very good. Both you  
17 and Mr. Post are very hard to hear. So let's see what we can  
18 to improve.

19 MR. RUKAVINA: Is it a question of loudness or  
20 quality?

21 THE COURT: Quality. And I heard you fine just then,  
22 but -- so let's try again.

23 DIRECT EXAMINATION, RESUMED

24 BY MR. RUKAVINA:

25 Q Mr. Post, let's go back to those retail funds. How are

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1 those funds managed at the top level?

2 A They're overseen by a board of trustees.

3 Q Okay. Do you interact with that board of trustees  
4 periodically?

5 A I do.

6 Q Okay. Approximately how often?

7 A At least quarterly, and generally intervening periods.

8 I'd probably say anywhere from every five to six weeks, if not  
9 more frequent.

10 Q Have you been communicating with them more frequently  
11 recently?

12 A Yes.

13 Q As the CCO of the funds, who do you ultimately report to?

14 A The board.

15 Q Is Mr. Dondero on any of those boards?

16 A He is not.

17 Q Okay. Are those boards capable, to your experience, of  
18 making independent decisions?

19 MR. MORRIS: Objection to the form of the question.

20 THE COURT: Overruled.

21 THE WITNESS: I think the question, is are they  
22 capable of making independent determinations? Yes.

23 BY MR. RUKAVINA:

24 Q Okay. Explain the interaction between the Fund Advisors  
25 and the retail funds. What -- what does the one do for the



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1 other, if you will?

2 A I'm sorry. Can you repeat that? I didn't -- I didn't  
3 hear the question.

4 Q So, we have the three retail funds.

5 A Yes.

6 Q What relationship, if any, is there between the two  
7 Advisor defendants and any retail fund defendants?

8 A So, there's an investment advisory agreement that the  
9 Funds have entered into with the investment advisor, and the  
10 investment advisor performs investment functions on behalf of  
11 those Funds, along with other noninvestment functions.

12 Q Okay. So is it fair to conclude that, for investment  
13 purposes, the Advisors make pretty much all, if not all,  
14 decisions for the three Funds?

15 A Yes.

16 Q Okay. What about other matters that the board might  
17 consider? Do the Funds make -- I'm sorry. Do the Advisors  
18 make other decisions for the Funds, or is it an advisory role?

19 A The Advisors may make other decisions or recommendations,  
20 which they then set forth to the board for their approval, if  
21 needed.

22 Q Okay. Does the board have independent counsel?

23 A They do.

24 Q Okay. Have you interacted before?

25 A I have.

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1 Q And is it fair to conclude that the board not only is  
2 capable of making independent decisions but has made  
3 independent decisions recently?

4 MR. MORRIS: Objection. Leading.

5 THE COURT: Sustained.

6 THE WITNESS: They have.

7 MR. RUKAVINA: Okay.

8 THE COURT: That was --

9 MR. RUKAVINA: And we'll get --

10 THE COURT: You don't answer.

11 MR. RUKAVINA: Go into that in another bit.

12 THE WITNESS: Oh. Sorry.

13 MR. RUKAVINA: Okay.

14 BY MR. RUKAVINA:

15 Q Explain to the Court what your role as the chief  
16 compliance officer for the Advisors and the Funds is.

17 A I think, as you mentioned earlier, it's interaction with  
18 the board. Also with regulatory bodies to the extent  
19 examinations occur. It could be to ensure oversight and  
20 compliance with a fund's prospectus and SAI limitations, and  
21 then it's establishing policies and procedures and ensuring  
22 that those policies and procedures are adequate to detect any  
23 sort of violations that could occur by the Funds.

24 Q And are you an attorney?

25 A I am not.

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1 Q Do you frequently work with attorneys?

2 A I do.

3 Q Both in-house and external?

4 A Yes.

5 Q Good. And do you frequently rely on the advice of  
6 counsel?

7 A I do. At times will present, you know, if there is a  
8 question or an issue, present the background to either  
9 internal or external counsel and then request their advice on  
10 certain matters.

11 Q So when counsel was asking about why you wouldn't appear  
12 at a hearing or listen to a hearing or read a transcript of a  
13 hearing, are those the kinds of things that you would rely on  
14 counsel?

15 A Yes. If counsel were to tell me to, you know, attend the  
16 hearing, I would have attended the hearing.

17 Q Okay. Does -- do the Funds and Advisors also have in-  
18 house counsel?

19 A Yes.

20 Q I think we established that's D.C. Sauter?

21 A He's been the primary point of in-house counsel more  
22 recently, I'd say, within the past three to four months.

23 Q Okay. And would you expect that perhaps he would be  
24 attending hearings and reading transcripts instead of you for  
25 some of these litigated matters?

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1 MR. MORRIS: Objection to the form of the question.

2 THE COURT: Overruled.

3 MR. MORRIS: Leading.

4 THE COURT: Overruled.

5 THE WITNESS: I believe he would be.

6 BY MR. RUKAVINA:

7 Q Okay. Well, the implication was made, Mr. Post, that

8 somehow you were negligent as CCO by not following the

9 December 16th hearing. I'd like to know, --

10 THE COURT: Okay. Could you -- could you repeat --

11 BY MR. RUKAVINA:

12 Q -- Did you have counsel at the hearing and did you hear

13 from --

14 THE COURT: Mr. Rukavina, start over with your

15 question. It was a little hard to hear.

16 MR. RUKAVINA: Okay.

17 BY MR. RUKAVINA:

18 Q Mr. Post, the implication had been made that, because you

19 weren't at the December 16th hearing and because you had not

20 read the transcript, that you were somehow deficient as a CCO.

21 I'd like to know, Did you have the benefit of outside

22 counsel's views both before and after that hearing as to that

23 hearing and what happened?

24 A Yes.

25 Q It's not that you put your head in the sand and ignored

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1 what's happening, is it?

2 A That is correct.

3 Q Okay. And is it fair to say that when you deal with  
4 compliance, you deal with complicated statutes and  
5 regulations?

6 A That is correct.

7 Q Okay.

8 MR. RUKAVINA: Mr. Vasek, if you'll please pull up  
9 (garbled).

10 (Pause.)

11 BY MR. RUKAVINA:

12 Q Okay. Taking you back to Mr. Morris's questions, do you  
13 recall Mr. Morris asking you whether you believe that any of  
14 the trades that were being discussed were deceptive?

15 MR. MORRIS: Hold on one second, Your Honor. What  
16 exhibit is this?

17 THE COURT: I don't know. What is it?

18 MR. RUKAVINA: Can you hear me, Mr. Post?

19 THE WITNESS: They're asking a question as to what  
20 exhibit this is.

21 MR. RUKAVINA: Your Honor, this is not an exhibit.  
22 This is a Commission Interpreting Regarding Standard of  
23 Conduct for Investment Advisors, an SEC regulation in  
24 conjunction with 17 CFR 276.

25 THE COURT: Okay. How are we --

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1 MR. RUKAVINA: So, Your Honor, these are the actual  
2 regulations.

3 THE COURT: I mean, it's -- okay. The answer to the  
4 question is it's not an exhibit. You have pulled up 17 CFR  
5 part 276. Is that what the answer is?

6 MR. RUKAVINA: Yes, Your Honor. And I haven't  
7 offered this as an exhibit.

8 THE COURT: All right.

9 MR. MORRIS: You have -- Your Honor, I don't know why  
10 this is being put up on the screen now. It's not an exhibit.  
11 It's not in the record like a couple of those that I had. I  
12 used the statute that he relied on to cross-examine him with  
13 the 206. I don't know what this is. I don't know if it's  
14 accurate. I don't know anything about it.

15 MR. RUKAVINA: Your Honor, this is a rule and  
16 regulation. This is not an exhibit. If it is an exhibit, I  
17 haven't moved to admit it yet. I'm going to use this to  
18 refresh his memory and explain why he believed that the  
19 actions were deceptive, a door opened solely by Mr. Morris.

20 MR. MORRIS: His recollection hasn't -- there's no  
21 need to refresh it yet. He hasn't even answered a question  
22 where he says, "I don't remember."

23 THE COURT: Okay. I sustain the objection here. I  
24 mean, you can ask him a question, but, again, it's kind of  
25 hard for us to tell what this is, actually. I mean,

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1 Commission Interpretation Regarding Standard of Conduct for  
2 Investment Advisors. I mean, is this actually a -- I mean,  
3 it's not a statute. I'm not even sure it's a reg. It's --

4 MR. MORRIS: Okay.

5 THE COURT: I don't know what it is. So, --

6 MR. RUKAVINA: Your Honor, we'll lay a predicate  
7 later. First, let me ask some other questions.

8 BY MR. RUKAVINA:

9 Q Again, you recall that you were asked whether, pursuant to  
10 Section 206 of the Advisers Act, you believed the trades that  
11 have been discussed were deceptive. Do you recall?

12 A Yes.

13 Q Okay. And you answered that you believed that they were  
14 deceptive?

15 A Correct. I did.

16 Q As the CCO, do you have an understanding of what role, if  
17 any, conflicts of interest play in an advisor's duties under  
18 the Advisers Act?

19 A Yes.

20 Q Okay. What is your understanding?

21 A All -- all known material conflicts of interests need to  
22 be disclosed -- need to be disclosed by the advisor to the  
23 underlying investors.

24 Q Okay. And why, why do those conflicts of interests have  
25 to be disclosed?

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1 A Because an advisor could have a view that may deviate from  
2 the underlying investors' view of how the portfolio could be  
3 managed and in contradiction to it.

4 Q And do you have an understanding as to whether, pursuant  
5 to your experience as the CEO [sic], the Advisers Act and the  
6 SEC regulations (garbled) it require an advisor to adopt the  
7 principal's goals as opposed to his or her own goals?

8 MR. MORRIS: Objection to the form of the question.  
9 Your Honor, he has not been offered as an expert. He  
10 shouldn't be permitted to provide -- this is -- this would be,  
11 at best, expert testimony. I asked him 30 different questions  
12 about his background. He's got no training. He's got no  
13 licenses. He's taken no special courses. He doesn't have  
14 anything except on-the-job training. This is not right.

15 MR. RUKAVINA: Your Honor, Mr. Morris got to ask yes-  
16 and-no questions all day, leading questions, and the witness  
17 was told that he could explain his answers. The Court told  
18 him that. And I am trying to explain his answer as to why he  
19 believed that these transactions were deceptive, especially  
20 because the allegation is that we willfully and intentionally  
21 violated the stay by sending letters that this witness  
22 authorized. So understanding his understanding is very  
23 important to Your Honor's determination of the actual --

24 THE COURT: Well, I sustain the objection.

25 MR. RUKAVINA: And Mr. Morris opened this door.



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1 THE COURT: You can ask him why he thought the  
2 actions were deceptive, but he's starting to go into what may  
3 or may not be CFRs and conflicts of interest. No. This is  
4 going well beyond asking him, Why do you think it was  
5 deceptive? And I agree: It's straying into expert testimony.

6 BY MR. RUKAVINA:

7 Q Mr. Post, you are familiar with the December 22nd AVYA  
8 and SKY sales and transactions which you were asked about by  
9 Mr. Morris and that you previously have testified about,  
10 correct?

11 A Correct.

12 Q Okay. How are you familiar with those sales and  
13 transactions as they were occurring? How did you learn about  
14 them?

15 A There was some internal email correspondence. If I recall  
16 from memory, at the bottom it provided fill information that  
17 Jefferies provided to, I believe, Mr. Seery and others on the  
18 email. And then it kind of worked its way up to get the  
19 trades that had been executed administratively booked into the  
20 OMS.

21 Q Why did you get involved with those transactions?

22 A They were requesting that employees of HCMFA book those --  
23 I'm sorry, Highland Capital Management Fund Advisors -- book  
24 those into the system. And those employees were not a party  
25 to the trade. I don't believe --

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1 Q Well, let me pause you. Let me pause you. Those two  
2 employees, who were they?

3 A Joe Sowin and Matt Pearson.

4 Q Were they at that time employees of the Debtor?

5 A They were not.

6 Q Okay. So, how did you come to learn about this ask that  
7 those two employees book -- book it?

8 A I believe there was an email that was sent to me, or I was  
9 on it. I can't recall specifically.

10 Q Okay. And did you undertake any review as to whether  
11 those two employees should or should not do what was being  
12 asked of them?

13 A Once it was brought to my attention, I discussed with -- I  
14 looked at it. It looked like, pursuant to prior  
15 correspondence with -- that Joe Sowin made, he wasn't aware of  
16 the trades.

17 You know, I also had a discussion with K&L based off of --  
18 our legal counsel based off of a prior letter that was sent,  
19 and just it didn't -- it didn't look right that they would be  
20 booking trades on behalf of the two Advisors that are named in  
21 the letters when they had nothing to do with it and weren't --  
22 weren't a part of any of the pre-trade compliance checks, et  
23 cetera.

24 Q What is a pre-trade compliance check?

25 A Well, there's an electronic system, a -- or a management

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1 system we have, the OMS, which is called Verda (phonetic).  
2 And generally, trades are entered into the system by the  
3 portfolio manager, and they then go through pre-trade  
4 compliance checks. And once those compliance checks are  
5 passed, they're then routed to the trading desk for direction  
6 or execution, where the executing brokers and the trading desk  
7 will then monitor that execution over the course of the day.  
8 And at the conclusion of the trading day, those trades, if  
9 they weren't already allocated, would be allocated, and then a  
10 trade would be sent to custodian prime brokers to identify the  
11 trades that occurred in the respective Funds for those -- or,  
12 on that day, and then they would then be dropped into the  
13 database and our -- the settlement team would kind of work to  
14 settle those trades or ensure that those trades were settled  
15 based off of the stipulated time frame for settlement on the  
16 trades.

17 Q So, in all that course of a transaction, what exactly was  
18 it that those two employees of the Advisors were being asked  
19 to do on behalf of the Debtor? What exactly were they being  
20 asked to do?

21 A To just book them in the system because they are trades  
22 that already have been executed.

23 Q Did you stop that?

24 A I believe I responded and said, you know, it -- they're  
25 employees of, if I recall, employees of one of the named

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1 Advisors, and believe those trades are in the best interest of  
2 those Advisors, and separately, you know, the Debtor has  
3 designated operators/traders that should be able to enter  
4 those trades as well, aside from Mr. Sowin and Matt Pearson.

5 Q So can you think of any reason why Mr. Seery would ask  
6 your employees, as with his own employees, to book these  
7 trades?

8 A I believe based off of past practice.

9 Q Okay. But nevertheless, those two trades did not comply  
10 with internal compliance?

11 A They weren't run through the OMS. We try and route trades  
12 through the order management system because there's pre-trade  
13 compliance checks that can be performed, and it reduces any  
14 sort of back-end reallocation or trade errors that may occur  
15 as a result of, you know, trades being entered after the fact,  
16 because quantities could be, you know, referenced incorrectly  
17 or funds could be identified incorrectly.

18 Q Based on prior practices, have these internal policies  
19 been followed when perhaps employees of the Debtor asked  
20 employees of the Advisors to take a particular action in the  
21 course of a transaction?

22 A Yes.

23 Q When internal practices are not followed, what is your  
24 job? What are you supposed to do?

25 A When internal practices are followed, --

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1 Q Are not followed.

2 A Oh. Not followed? To the extent that they're not  
3 followed, we would question, you know, number one, why weren't  
4 they followed? You know, we -- we try and have all trades  
5 booked in the OMS so that the necessary checks could be  
6 performed, and as I mentioned earlier, to avoid any  
7 reallocation or trade errors. So I would then question, you  
8 know, why was this done outside of the system?

9 Q And if you did not get an appropriate response back to  
10 your question, what are you supposed to do?

11 A If I didn't get an appropriate response, would, you know,  
12 research it further and elevate it to senior management and/or  
13 any of the board if it was ultimately an issue.

14 Q Are you supposed to stop trades or stop the process if you  
15 see something that you believe is not compliant with your  
16 obligations and the fiduciary obligations of the Advisors?

17 A Yes.

18 Q Have you done that in the past?

19 A Yes.

20 Q Have you done that frequently, or infrequently?

21 A I would say it's -- it's infrequent, but they do occur.  
22 For example, if a fund is trading in a security that it's not  
23 permitted to invest in based off of a prospectus limitation,  
24 it would get flagged in the OMS and we would then not permit  
25 the trade to go forward because it could cause the breach to

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1 go further offsides or it could cause it to go offsides.

2 Q Okay. And these December 22nd trades, were they the type  
3 of, in your past experience, problematic trades like you have  
4 interfered or stopped or intervened to stop in other  
5 situations in the past? Do you understand my question? That  
6 was an inartful question. Do you understand it?

7 A If the question is because they were done outside of the  
8 system?

9 Q Yes.

10 A And repeatedly?

11 Q Yes.

12 A I would have raised the question with the trading desk or  
13 the portfolio manager as to why that's being done, because it  
14 was not in -- not consistent with how we instruct trades be  
15 booked.

16 Q Did Mr. Dondero, for these December 22nd transactions,  
17 tell these two employees not to book the trades?

18 THE COURT: Okay. Please repeat the question. It  
19 was garbled.

20 MR. RUKAVINA: Thank you, Your Honor.

21 BY MR. RUKAVINA:

22 Q For these December 22nd trades, did Mr. Dondero tell those  
23 two employees not to book the trades?

24 MR. MORRIS: I object, Your Honor. No foundation.

25 This witness has no personal knowledge to testify to this --

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1 to answer this question.

2 THE COURT: Overruled. If he knows.

3 THE WITNESS: I do not know.

4 BY MR. RUKAVINA:

5 Q Okay. Do you have a reason to believe that he did?

6 A I don't know. I just saw the email traffic and Mr. Sowin,  
7 I believe, was questioning the trades, you know, more in the  
8 sense that he wasn't aware of them. So, I don't -- I don't  
9 know what kind of conversations, what happened in the  
10 background, just that he -- he didn't recognized that rates.

11 Q Let me try it this way. You determined that these trade  
12 would have violated the Advisors' policies and procedures,  
13 correct?

14 A Yes, because they were done outside of the OMS.

15 Q Did Mr. Dondero tell you to come to that conclusion?

16 A He did not.

17 Q Did Mr. Dondero pressure you to come to that conclusion?

18 A He did not. He had indicated that there -- there are  
19 these trades, and you should take a look at it from a legal  
20 compliance perspective, which I did.

21 Q And you talked to K&L Gates?

22 A Correct.

23 Q And when Mr. Dondero told you to look at these trades, did  
24 he suggest to you in any way, shape, or form what you should  
25 conclude or decide to do, if anything, with respect to these

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1 trades?

2 A I don't believe so.

3 Q Okay. Let's go back to that question about your view that  
4 some of what Mr. Seery was doing was deceptive under the 1940  
5 Investors Act. When did you form that view?

6 A I believe it was after it was identified that there was  
7 not (inaudible) on certain of the trades that were entered  
8 into at the end of the November time frame, the SKY and AVYA  
9 trades.

10 Q And why did you form the opinion that those trades that  
11 Mr. Seery was attempting to do or had done were deceptive  
12 under the statute that Mr. Morris asked you about?

13 A It was pursuant to reviewing them and supplemental  
14 discussion. A review with the portfolio managers and then  
15 supplemental discussion with K&L be it from a (inaudible)  
16 perspective, through, you know, perform in the best interest  
17 of your clients, it was expressed that, at least with respect  
18 to preference shareholders, they were supposed to maximize  
19 value, and those sales, they're not really maximizing value.

20 And it was also identified that the Debtor was planning to  
21 liquidate the CLOs based off of a filing within the Court  
22 within a few-year period. And the investors -- or, the Funds  
23 that invested and the preference shareholders, or preference  
24 shares, had a longer-time view in those assets.

25 So the sales, coupled with the short duration, or the



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1 anticipated, you know, two-year duration, didn't line up with  
2 the investment objective that they were seeking to maximize  
3 returns.

4 Q To your understanding and your experience, does the  
5 servicer of the CLOs owe fiduciary duties to anyone?

6 THE COURT: Okay. I cannot -- someone is flipping  
7 paper. Please stop flipping paper. Okay. Repeat your  
8 question, Mr. Rukavina.

9 MR. RUKAVINA: Thank you, Your Honor.

10 BY MR. RUKAVINA:

11 Q In your experience and in your knowledge, does the  
12 servicer of the CLOs owe fiduciary duties to anyone?

13 A They should, yeah, the underlying investors in the CLO,  
14 whether it be the Debtor or the equity holders.

15 Q Do the Advisors owe fiduciary duties to anyone?

16 MR. MORRIS: Your Honor, I'm sorry, I apologize. I  
17 really do move to strike. He's not a lawyer. There is no  
18 foundation. He's not here as an expert. There's no basis for  
19 this witness to be talking about who owes who fiduciary  
20 duties. I don't even think that's the law, what's just been  
21 stated.

22 THE COURT: Okay. I sustain.

23 MR. RUKAVINA: Okay.

24 BY MR. RUKAVINA:

25 Q Well, let me make it very easy, then. Do you have an

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1 understanding as to whether Advisors subject to the 1940 Act  
2 owe a fiduciary duty?

3 A Yes.

4 Q Do you have an understanding of how a conflict of interest  
5 plays into a fiduciary duty?

6 A Yes.

7 Q What is your understanding?

8 A If there's a material conflict of interest, it should be  
9 disclosed.

10 Q And what did you conclude with respect to Mr. Seery and  
11 the Debtor once the Debtor stated that it will liquidate  
12 within two years?

13 A That's not the investment horizon that the underlying  
14 preference shareholders have, especially with respect to the  
15 underlying assets held in those CLOs. More or less, you're --  
16 they're now put on a clock, and those preference shareholders  
17 may have a longer-term view on the underlying assets of those  
18 CLOs.

19 Q Let's move on to those December 22nd and December twenty  
20 -- well, let me strike that. You heard Mr. Seery testify that  
21 those December 22nd trades closed, correct?

22 A I did.

23 Q And did you independently look at whether that's true?

24 A I did.

25 Q And what did you conclude?

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1 A They showed a sale in the -- on the intranet.

2 Q Okay. Let's move on to the December 22nd and December  
3 23rd letters. Are you familiar with those letters from K&L  
4 Gates to counsel for the Debtor?

5 A I am.

6 Q And did you participate in preparing those letters?

7 A I did.

8 Q Okay. And I think Mr. Morris asked you and I think you  
9 testified you supported or agreed with the sending of those  
10 letters. Is that generally accurate?

11 A Yes.

12 Q Why? Why did you support sending those letters?

13 A It wasn't in the best interest of the Funds pursuant to  
14 discussions with the portfolio managers and the investment  
15 objectives that they were looking to seek any of those  
16 investment in the preference -- preference securities and  
17 CLOs.

18 Q Was that a purpose that you were trying to achieve by  
19 sending those?

20 THE COURT: Repeat the question.

21 THE WITNESS: Ah, --

22 THE COURT: Repeat the question.

23 BY MR. RUKAVINA:

24 Q Was that a purpose that you were trying to achieve by  
25 sending those letters?

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1 A Yes. I believe there was something towards the end of one  
2 or both letters that said, to the extent, you know,  
3 transactions occur, if, for lack of better words, a courtesy  
4 heads up could be given to the Funds and the Advisor.

5 Q Did you intend in any way to intimidate the Debtor by  
6 authorizing or supporting the sending of those letters?

7 A No.

8 Q Did you intend in any way to violate the automatic stay by  
9 sending those letters?

10 A No.

11 Q Were you trying to engage the Debtor in a dialogue at that  
12 time as to what to do with these CLO management agreements?

13 A Yes. I believe that was stated at one -- at the end of  
14 one or both of the letters.

15 Q And I think Mr. Morris discussed with you that the Debtor  
16 sent back letters asking you to withdraw these two letters.  
17 Do you recall that discussion?

18 A Yes.

19 Q And do you recall saying that we never withdrew these  
20 letters, right?

21 A Correct.

22 Q Why did we not withdraw these letters?

23 A Because we don't believe that the trades that are being  
24 entered into are in the best interest of the shareholders --  
25 i.e., the Funds.

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1 Q To your knowledge, did we ever, or did you ever,  
2 communicate to the Trustees or Issuers anything in the nature  
3 of instructing them to terminate the CLO management agreements  
4 with the Debtor?

5 A I did not.

6 Q To your knowledge, did anyone, for the Funds or Advisors?

7 A I don't believe so.

8 Q Did you or anyone to your knowledge communicate to the  
9 Issuers or Trustees that the process of removing the Debtor as  
10 manager should commence?

11 A I don't believe so.

12 Q Okay. To your knowledge, have any of the Issuers or  
13 Trustees undertaken any steps to remove the Debtor or  
14 terminate these contracts?

15 MR. MORRIS: Objection to the extent it calls for the  
16 conduct or knowledge of the Issuers.

17 THE COURT: Overruled. He can answer if he knows.

18 THE WITNESS: I don't believe so.

19 BY MR. RUKAVINA:

20 Q Had they, is that something that you would have expected  
21 them to inform the Funds of?

22 A Yes. The Funds would have received some type of  
23 notification if there was a new Advisor on the CLOs.

24 Q So, other than these two letters -- let me stop there.  
25 Did any discussion of trying to terminate these contracts

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1 basically cease with the sending of these two letters and the  
2 Debtor's responsive letters?

3 A That's my understanding, yes.

4 Q Okay. And we never did file a motion for lift stay. Can  
5 you explain to the judge why we didn't file a motion for  
6 relief from the stay?

7 A It's my understanding that the intent was that the  
8 management of the CLOs was going to be heard in conjunction  
9 with the confirmation hearing.

10 Q And do you recall when that confirmation hearing was  
11 originally set for?

12 A I believe it was supposed to start today. Or tomorrow.

13 Q Well, wasn't it earlier in January? Around January 11th?

14 A Uh, I -- I don't recall specifically.

15 MR. RUKAVINA: Mr. Vasek, if we could pull up the  
16 Form CLO agreement. What exhibit is that?

17 (Pause. Counsel confer.)

18 MR. RUKAVINA: No, that's not.

19 THE COURT: Can I ask what we're about to start  
20 doing?

21 MR. RUKAVINA: Eight.

22 THE COURT: Can I ask what we are about to start  
23 doing?

24 MR. RUKAVINA: Your Honor, I apologize. I'm trying  
25 to find one of the CLO portfolio management agreements. I'm

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1 trying to pull it up for you.

2 THE COURT: Okay.

3 MR. RUKAVINA: It should be in your binder.

4 THE COURT: All right. Well, --

5 MR. RUKAVINA: Where is it, Julian?

6 MR. VASEK: It should be 8.

7 MR. RUKAVINA: I'm sorry?

8 MR. VASEK: 8.

9 MR. RUKAVINA: Your Honor, it's Exhibit 8 in your  
10 binder.

11 THE COURT: Exhibit --

12 BY MR. RUKAVINA:

13 Q And Mr. Post, you have that in front of you, right?

14 MR. RUKAVINA: Mr. Vasek, if you'll go to Page 14,  
15 please. Section 14. Termination by the Issuer for Cause.

16 MR. VASEK: Okay.

17 MR. RUKAVINA: Your Honor, the contract speaks for  
18 itself, and I'm not about to read the contract to the Court.  
19 The Court can read. I want to ask him certain questions about  
20 this. And you'll note that the contract gives the requisite  
21 holders of voting preference shares certain rights.

22 MR. MORRIS: Your Honor, respectfully, the witness  
23 has testified that he hadn't seen any of these contracts for  
24 five or six years, until the lawyers asked him to look at it,  
25 and they told him which specific provisions to look at.

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1       The document does speak for itself. Counsel should just  
2 make it part of his closing argument. There's no evidence  
3 that there's a quote/unquote Form CLO Management Agreement.  
4 And I would just respectfully suggest that this is better  
5 saved for closing argument.

6           THE COURT: Yes. What are we going to do here? He  
7 did not seem like he was an expert on these CLOs in his  
8 earlier testimony. He hadn't read much of them until  
9 recently. So where are we going with this?

10          MR. RUKAVINA: Well, Your Honor, the question, again,  
11 is -- can you hear me? The question again is, Are we going to  
12 be enjoined from exercising any rights in the future, so I  
13 would like to take the witness through the importance from a  
14 regulatory perspective and a fiduciary perspective of some of  
15 these rights. If Your Honor thinks that that's for closing  
16 argument, that's fine. But I will note that that Your Honor  
17 allowed Mr. Morris for some forty minutes to read prior  
18 testimony into the record.

19          MR. MORRIS: I'm happy to respond if Your Honor needs  
20 me to.

21          THE COURT: Go ahead.

22          MR. MORRIS: There is a complete difference, Your  
23 Honor. To read statements against interest, to read defense's  
24 own sworn statements that they made at a prior proceeding, as  
25 opposed to trying to get a witness who has admitted that he's



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1 not familiar with these documents, to try to convince the  
2 Court that they said something that the witness doesn't have  
3 any personal knowledge or expertise about. It's completely  
4 different.

5 THE COURT: All right. I sustain the objection. You  
6 can make whatever argument you want in the closing arguments  
7 about whatever provisions of whichever CLO agreements justify  
8 actions. I guess that's where we're going.

9 MR. RUKAVINA: Then, if you could pull up Exhibit 78,  
10 and if Your Honor could turn to Exhibit 78.

11 THE COURT: All right.

12 MR. RUKAVINA: Is this a confidential -- Julian, what  
13 does it mean, it's confidential? 78. Is this confidential?

14 MR. VASEK: It says confidential on the --

15 MR. RUKAVINA: Your Honor, apparently this is a  
16 confidential document, so how does the Court want to proceed  
17 on this WebEx?

18 THE COURT: All right. We're stopping. We're  
19 stopping. We have protocols in place in this case, and people  
20 usually file motions to present things under seal or  
21 redactions. My patience is shot, so we're going to stop.  
22 Let's talk about where we go from here.

23 MR. MORRIS: If I may, Your Honor?

24 THE COURT: Yes.

25 MR. MORRIS: John Morris from Pachulski Stang --

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1 THE COURT: Uh-huh.

2 MR. MORRIS: -- for the Debtor.

3 MR. RUKAVINA: We filed this under seal, right?

4 MR. MORRIS: We were --

5 MR. RUKAVINA: Oh, I thought we had.

6 MR. MORRIS: -- hoping that we would get this  
7 finished today, Your Honor, and the Debtor was really hoping  
8 to get a ruling before confirmation. But given all that's in  
9 front of us, including the contempt hearing next Friday, just  
10 a couple of days after the confirmation hearing, I think the  
11 Debtor at this point is prepared to agree, if it's okay with  
12 the Defendants' counsel, to push this to the following week,  
13 since the -- you know, with the understanding that everybody  
14 stipulate on the record that the TRO stays in place. And if  
15 we could have this particular motion heard, I guess, somewhere  
16 -- it's the week of February 8th, the Debtor would consent to  
17 that.

18 THE COURT: All right. Do we already have a --

19 MR. RUKAVINA: Your Honor, can the Court --

20 THE COURT: -- setting that week? Because I know we  
21 have confirmation, what, are we set for the 2nd, 3rd, and 4th?  
22 Three days next week.

23 MR. MORRIS: I believe -- yeah. I think it's just  
24 two, Your Honor. I think --

25 THE COURT: Okay.

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1 MR. MORRIS: -- confirmation is the 2nd and the 3rd,  
2 and then I think the 5th is the contempt hearing. I'm not  
3 aware, but I don't -- I don't profess to know the entirety of  
4 the calendar. I'm not aware of anything that's on for the  
5 following week.

6 THE COURT: Does it make sense to continue this to  
7 the 5th? Because the issues are so overlapping here. I feel  
8 like it's been a contempt hearing half of today, actually.

9 MR. MORRIS: Yeah.

10 THE COURT: So, shall we just set it for -- is it  
11 Friday, the 5th?

12 MR. MORRIS: It is.

13 THE COURT: At 9:30?

14 MR. MORRIS: And I think that's a great idea, yeah.  
15 Yeah.

16 THE COURT: What do you want to say about that, Mr.  
17 Rukavina?

18 MR. RUKAVINA: Thank you, Your Honor. We're fine  
19 with that.

20 Let me just point out, so that if the Court is impatient  
21 or frustrated, we did move Exhibit 78 to be filed under seal.  
22 The Court did enter an order allowing it to be filed under  
23 seal. So that the Court doesn't think that somehow we were  
24 negligent in that.

25 But February the 5th works for us.

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1 THE COURT: Okay. All right. So I have an  
2 unredacted clean copy up here, which, if and when I admit it,  
3 we will put it under seal in our exhibit room, or I guess our  
4 electronic exhibit room.

5 So, we'll come back on the 5th at 9:30. But I am not -- I  
6 am not done. Yes, I am frustrated. Yes, I'm impatient. I  
7 have asked myself "Why are we here?" so many times today. Why  
8 are we here? I mean, I've had this conversation before. I  
9 mean, we had a, as you know, a very lengthy hearing on the  
10 motion for a TRO or preliminary injunction against Mr. Dondero  
11 personally. And I think it was Mr. Morris who said, it's a  
12 little bit like Groundhog Day. You know, that was actually a  
13 more flattering way of describing it than I might have. I  
14 might have said this is reminding me of Albert Einstein's  
15 definition of insanity. You all know what I'm talking about?  
16 When you're doing the same thing over and over again and  
17 expecting a different result.

18 And, you know, no offense, Mr. Dondero, if you're still  
19 there listening, but that's what it feels like to me. I mean,  
20 it is -- it's the same thing over and over again. And we've  
21 spent very, very, very little time talking about the January  
22 9th, 2020 corporate governance settlement agreement. Of  
23 course, it was mentioned extensively in the pleadings, at  
24 least by the Debtor. But, you know, I've heard all of this  
25 evidence today, and I'm going to hear more evidence,

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1   apparently, on the 5th. But Paragraph -- was it 9? --  
2   Paragraph 9 of the January 9th, 2020 settlement agreement.  
3   The order directed Mr. Dondero not to "cause any related  
4   entity to terminate any agreements with the Debtor."

5       And, you know, I thought to myself as I was reading,  
6   preparing for this hearing, that, you know, I seem to remember  
7   those words meant so, so much to me. And then this reply  
8   brief was filed by the Debtor at 6:00 or 7:00 o'clock last  
9   night, and it gave an excerpt of the transcript, the hearing  
10   where I approved this corporate governance settlement  
11   agreement, and I said, that language is so important to me  
12   because of my history in the Acis case, I want it in the  
13   order. I don't even -- I don't want it merely in the term  
14   sheet, and then, of course, the order cross-references,  
15   approves the term sheet. I want that in the order. Because,  
16   you know, I knew, even with this highly-qualified independent  
17   board of directors, and even with this very sophisticated  
18   Creditors' Committee with very sophisticated professionals  
19   monitoring everything that happened, and having not just the  
20   monitoring rights but the standing to pursue things, I knew,  
21   even with this great system that had been negotiated in the  
22   January term sheet, there was the possibility of things  
23   happening through Dondero-controlled entities indirectly. And  
24   so that's why we had that Paragraph 9. So, --

25       (Interruption.)

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1 THE COURT: I don't know what that was I just heard,  
2 but someone needs to put me on mute.

3 So, I mean, we've heard a lot. We've heard a lot, but --

4 MR. DONDERO: Hello? Your Honor? Your Honor?

5 THE COURT: Okay. I --

6 MR. DONDERO: Hi. Jim Dondero.

7 THE COURT: Oh, okay. I'm still talking. I'm still  
8 talking. But I --

9 MR. DONDERO: Okay.

10 THE COURT: But I said --

11 MR. DONDERO: I'm sorry.

12 THE COURT: I said at the hearing on the preliminary  
13 injunction as to Mr. Dondero personally, do you remember what  
14 I said, I said life changed when you put your company in  
15 Chapter 11. And, you know, even if you had stayed on as  
16 president of the Debtor, life changed. Okay? Because you're  
17 a debtor-in-possession. You have to say, "Mother, may I?" to  
18 the Court. Creditors get to object to things. So things  
19 changed.

20 But things really, really, really changed, you know, they  
21 changed in October 2019, and then they changed dramatically in  
22 January 2020, when independent board members were put in place  
23 and you were taken out of management.

24 So, the reason I'm coming back to that concept is this:  
25 I've heard a lot about the preferred shareholders didn't like

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1 the trades Mr. Seery was implementing, the sale of AVYA, the  
2 sale of SKY. They didn't like it. Well, I mean, I hate to  
3 say something flippant like tough luck, but really: Tough  
4 luck. Okay? We all know that with a company like this, with  
5 a company like Acis, it's complicated, right? Because you've  
6 got a fiduciary duty to your creditors to maximize value of  
7 the estate so creditors get paid in Chapter 11, right? But  
8 meanwhile, you know, you've got to have fiduciary duties, I  
9 don't know if it's directly to preferred shareholders or just  
10 to the CLOs. But whatever it is, you know, there may be  
11 differing views that individual preferred shareholders have.  
12 But Mr. Seery is in charge. The Debtor is in charge. You  
13 don't like it, I'm sorry, but he's in charge.

14 So, you know, I thought, am I going to come in here today  
15 and see all kinds of specific contractual references, where, I  
16 don't know, somehow you have an argument that you can control  
17 buys and sells? Of course, in this case, it would just be  
18 sells at this point. You know, no. I knew I wasn't going to  
19 see that. And I haven't.

20 So I don't know what I'm going to hear more on the 5th  
21 that is going to tilt me a different way, but right now, if I  
22 had to rule right now, this would be a total no-brainer to  
23 issue this preliminary injunction. Okay? I feel like it's  
24 been teed up almost like find Dondero in contempt, find these  
25 entities in contempt. What I'm here on today is whether I

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1 should issue a preliminary injunction, and the December  
2 letters, the emails, the communications, they lead me to  
3 believe that this preliminary injunction is needed because  
4 someone doesn't understand that Mr. Seery is in charge and the  
5 preferred shareholders, the Funds, the Advisors, they don't  
6 have the ability to interfere with what he's doing in running  
7 the company.

8 And the threats of we're going to, you know, direct -- we  
9 may direct the CLO Issuer to terminate the Debtor: I mean,  
10 it's just -- there's no sound business justification for that.  
11 Okay? I don't know what we're doing, where we're going.

12 Mr. Dondero, I said to you in December, you know, I really  
13 wanted to encourage good-faith negotiations on your possible  
14 pot plan because I thought you wanted to save your baby. But  
15 the more I hear, the more I feel you're just trying to burn  
16 the house down. Okay? Maybe it's an either/or proposition  
17 with you: I'll either get my company back or I'll burn the  
18 house down. That's what it feels like. And I have no choice  
19 but to enter preliminary injunctions with this kind of  
20 behavior.

21 So, I'm very frustrated. I'm very frustrated. I don't  
22 know if anyone wants to say anything or we just end it on this  
23 frustrating note.

24 Mr. Rukavina, did you want to let your client speak, or  
25 no?



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1 MR. RUKAVINA: Your Honor?

2 THE COURT: Not your client.

3 MR. RUKAVINA: No, but --

4 THE COURT: The client representative.

5 MR. RUKAVINA: Your Honor, I take issue with what the  
6 Court has said, but we did file a motion yesterday to file a  
7 plan under seal. It is -- Mr. Dondero, can you mute your  
8 phone? The Court should have seen that by now. It is a pot  
9 plan with much more cash consideration. We have discussed it  
10 with the Debtor and the Committee. We are in earnest  
11 negotiations. I have no reason to believe or disbelieve that  
12 we're close to a settlement.

13 But recall what I said at the beginning. We asked the  
14 Debtor to continue this hearing. We said, You have a TRO that  
15 ends February the 15th. Why are you doing this? Well, the  
16 Debtor did it to smear Mr. Dondero on a very carefully crafted  
17 record, without telling you the other half of it. And when I  
18 tried to have Mr. Post explain it, opposing counsel won't let  
19 me even tell you our views. So there is a competing plan. We  
20 want to try --

21 THE COURT: You tried to get him to testify about  
22 comments to CFRs when he has shown no expertise whatsoever --

23 MR. RUKAVINA: That's fine.

24 THE COURT: -- to permit that.

25 MR. RUKAVINA: And I understand, Your Honor. I don't

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1 want -- Your Honor has made her evidentiary rulings. I'm not  
2 here to second-guess them.

3 I'm telling you that Mr. Dondero -- and more importantly,  
4 the other companies, *i.e.*, NexPoint -- we heard you loud and  
5 clear. We did not just send forward some cocktail-napkin term  
6 sheet. I spent the weekend and Friday preparing a  
7 comprehensive plan and disclosure statement. I hope that the  
8 Court will allow it to be filed under seal. Exclusivity has  
9 expired. I am asking to file it under seal only.

10 THE COURT: Tell me what utility that has. What  
11 utility does that have if you don't have one plan supporter?  
12 I mean, where are we going with this? I have invited, I have  
13 encouraged, I have directed good-faith negotiations with the  
14 Committee. If you don't have the Committee on board, what  
15 utility is there in allowing you to file a plan under seal?

16 MR. RUKAVINA: Well, if it's filed under seal, Your  
17 Honor, then, really, no one is going to be prejudiced or hurt.  
18 But we have not been told --

19 THE COURT: Then why --

20 MR. RUKAVINA: -- from the Committee --

21 THE COURT: Then why are we doing it? Help me to  
22 understand the strategy. Maybe I'm just naïve.

23 MR. RUKAVINA: Your Honor, there is no strategy and  
24 the Court is not naïve. Pursuant to an agreement of the  
25 Committee and the Debtor, I sent that draft plan to them over

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1 the weekend, and they agree it's not solicitation. It has not  
2 gone to the creditors. No one has seen it.

3 The reason why we sent it to the Committee and the Debtor  
4 was to foster ongoing negotiations. We had negotiations last  
5 night. The Committee and the Debtor had negotiations last  
6 night. We've been promised a response in the next couple of  
7 days, and we have a follow-up meeting scheduled for Thursday.

8 The reason why I wanted the plan filed under seal is so  
9 that there is a record of what is being discussed so the U.S.  
10 Trustee can see it, if she wants to, and so that other key  
11 constituents, if they want to or have a reason to, can see it.

12 But I agree with you: That plan ain't going nowhere if we  
13 don't have some material creditor support. We won't know that  
14 for a couple more days.

15 So my only point in saying this to Your Honor is that we  
16 are working earnestly, we are increasing our consideration, we  
17 have heard you loud and clear, and all the parties are  
18 negotiating.

19 Again, we did not want this hearing to happen today  
20 because it's a step backwards from negotiations, not a step  
21 forward. Thank you.

22 MR. POMERANTZ: Your Honor, may I be heard?

23 THE COURT: Go ahead, Mr. Pomerantz. Go ahead.

24 MR. POMERANTZ: Mr. Rukavina sent us over the plan,  
25 and we had no problem with it being sent to the Committee. He

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1 then sent us over the motion. Now, aside from the fact that  
2 the motion contains some statements which the Debtor strongly  
3 disagrees with, with respect to the ability of administrative  
4 claims or other claims to be assumed, but putting that aside,  
5 we were concerned that the filing of a plan on the docket,  
6 unsealed, would be a distraction.

7 Having said that, we also saw utility in the plan being  
8 put in the hands of the largest creditors so that they can  
9 evaluate what was being proposed.

10 We told Mr. Rukavina we have no problem if the plan was  
11 filed under seal, stayed under seal until after confirmation,  
12 and then, in exchange, we would agree to something that we  
13 don't think we had to agree: That he could send the plan to  
14 UBS, to Acis, to Redeemer, to Meta-e, to HarbourVest, and  
15 Daugherty. Essentially, all the players in the case. Mr.  
16 Rukavina said he would consider that, and then just filed his  
17 motion.

18 We don't have any problem with him doing that still,  
19 sending it to the six creditors so they can look at it. We  
20 don't think it should be unsealed on the docket.

21 And the discussion of status of negotiations, Your Honor,  
22 as we've told you many times before, we would love there to be  
23 a plan. We would love there to be support of a plan. Mr.  
24 Dondero asked to approach the board and speak to the board  
25 yesterday. We heard him out. The plan essentially is the

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1 same document and the same term sheet, I think, that has been  
2 floating around for several weeks.

3 Having said that, we said, We are not going to stand in  
4 the way of Mr. Dondero and the Creditors' Committee. And if  
5 the Creditors' Committee and Mr. Dondero have a meeting of the  
6 minds, if there's any desire of them to have more time, we  
7 would be supportive of it. I'll let Mr. Clemente respond as  
8 to whether there's any negotiation -- (echoing.) But when Mr.  
9 Rukavina said that last night there were negotiations between  
10 the Debtor and Mr. Dondero, that's just not accurate. We, we  
11 look at ourselves as the honest broker. But at the end of the  
12 day, as Your Honor has remarked many times throughout this  
13 case and just remarked a few moments ago, unless the  
14 Creditors' Committee supports this plan, it is DOA. And we  
15 have communicated that several times to Mr. Dondero and his  
16 team.

17 So, I just wanted to speak to correct the record. We're,  
18 again, supportive of a plan if there can be one. But at this  
19 point, we haven't seen anything, the parties coming any closer  
20 or any more negotiations, and we just have to get confirmed  
21 sooner rather than later (echoing), prepared to go forward.

22 MR. CLEMENTE: Your Honor, it's Matt Clemente at  
23 Sidley. I'm happy to make some comments to Your Honor, --

24 THE COURT: Okay.

25 MR. CLEMENTE: -- if you -- if you wish.

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1 THE COURT: Please do.

2 MR. CLEMENTE: I think it's fair to say that the  
3 Committee believes the plan needs to go forward next week,  
4 Your Honor. We have, of course, taken your direction very  
5 seriously, and we very seriously consider all of the  
6 communications we get from Mr. Dondero. There exists still a  
7 material value gap in what is being offered under Mr.  
8 Dondero's plan, as well as a quality of the value.

9 So, Your Honor, while we continue to consider the plan and  
10 what we receive from Mr. Dondero, I do not want to leave Your  
11 Honor with the impression that the Committee feels like we are  
12 close to an agreement, and we anticipate going forward with  
13 the plan next week.

14 That being said, we of course will respond to Mr. Dondero  
15 as we review the plan, but as I sit here today, I don't  
16 believe that we are close. But, again, the Committee will  
17 continue to review it, and we should anticipate going forward  
18 with confirmation next week.

19 THE COURT: All right. So, you don't have any  
20 problem with the plan being filed under seal?

21 MR. CLEMENTE: Your Honor, we -- the Committee does  
22 have the plan, and I guess I'm not sure I'd see the point of  
23 having it filed it under seal. I think it serves to confuse  
24 issues. But, you know, hearing what Your Honor said earlier,  
25 I don't think we need to continue to bring different fights in

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1 front of Your Honor, so I'm not sure that I see necessarily  
2 the harm in a plan being filed under seal, again, with the  
3 idea that, you know, why bring -- continue to bring fights to  
4 Your Honor if we don't need to?

5 THE COURT: All right.

6 MR. CLEMENTE: But what I do think is clear, Your  
7 Honor, that I do want to express to you is that the  
8 representations in that motion the Committee do not believe  
9 are accurate. We do not believe that there's been a  
10 significant value increase. We do not believe that we are  
11 close. That would be the point that I would make in  
12 connection with a response to that motion. So, but in terms  
13 of filing it under seal, I'm not sure the Committee has a  
14 strong feeling that that should not happen.

15 THE COURT: Yes.

16 MR. RUKAVINA: And Your Honor, very quickly, --

17 THE COURT: The words --

18 MR. RUKAVINA: -- I never represented that we're  
19 close.

20 THE COURT: The words I remember in the motion were  
21 significant value increase, something to that effect. But  
22 also more recovery than the plan that's on file.

23 (Echoing.)

24 THE COURT: So I was kind of darn curious to see it  
25 just for that.

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1 MR. RUKAVINA: And Your Honor, obviously, because  
2 there's many people on this call, I don't want to run afoul of  
3 any kind of procedures. I'd be happy to walk Your Honor  
4 through, but I can't, not with 90 people on the call.

5 THE COURT: Right.

6 MR. RUKAVINA: I did not represent that we're close  
7 to a settlement in that motion, and I did not send the plan to  
8 those people that Mr. Pomerantz mentioned.

9 So, right now, the Committee, the Debtor, and the  
10 employees, because they requested it after Mr. Pomerantz  
11 approved it, have what I would like to file under seal. I'm  
12 not suggesting here today that it go any farther than being  
13 filed under seal, but at least it be there for some record.

14 THE COURT: Well, didn't you -- did I dream this? --  
15 didn't you say that there would be something like 48 hours for  
16 people to object or then it would be filed not under seal?  
17 Did I dream that?

18 MR. RUKAVINA: Your Honor, that was my proposal, and  
19 Your Honor can certainly reject that. Mr. Pomerantz asked  
20 that the plan should never be unsealed pending confirmation of  
21 the Debtor's plan. I have a different proposal. Your Honor  
22 will rule and we'll comply with Your Honor's ruling.

23 MR. DONDERO: Jim Dondero here. Can I have two --  
24 two quick minutes and just say two quick things?

25 THE COURT: Well, only if your counsel permits it. I



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1 don't want to get in --

2 MR. RUKAVINA: I just don't -- yeah. Mr. Dondero, if  
3 you would please just not describe the substance, the economic  
4 substance of our proposed plan, not with so many people on the  
5 line.

6 MR. DONDERO: Sure. I just want to make two quick  
7 points. I couldn't apologize more for taking the Court's time  
8 today. It wasn't our 'druthers. You heard, I think, at least  
9 five or six hours from the Debtor. You never once heard them  
10 say that their activities didn't violate the Advisers Act.  
11 And they never once said that violating the Advisers Act  
12 wasn't a big deal. You know, they never said that.

13 What they tried to say, oh, we have these other contracts.  
14 Let's try and turn this into an injunction against Dondero  
15 interfering. But they never -- they never denied that Dondero  
16 and the NexPoint team was trying to do what was in the best  
17 interest of investors and that they had violated the Advisers  
18 Act.

19 I think, in normal course, each side would have had an  
20 expert and you could have opined on whether it was a violation  
21 of the Advisers Act, but they know they did something wrong so  
22 they're trying to make it an injunction against me. Okay.  
23 That's all I have to say about that point.

24 As far as the alternative plan, Your Honor, we heard you  
25 loud and clear. And the economics that we put forward, I

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1 can't talk them about specifically, but they're at least 20  
2 percent better than what the Debtor has put forward as far as  
3 a plan. And what we put forward is elegant, it's simpler, it  
4 treats the employees fairly, it gives the business continuity,  
5 it gives investors continuity, and it's not just a harsh,  
6 punitive liquidation that's going to end up in a myriad of  
7 litigation.

8 We're paying a premium, it's a capitulation price, to try  
9 and get to some kind of settlement. And I encourage you to  
10 look at it. It's elegant. It's straightforward. It's  
11 simple. And now that you've encouraged and gotten us up to a  
12 number that's well in excess of the Debtor, maybe a little  
13 pressure on other people to treat employees fairly, maybe not  
14 liquidate a business that's important in Dallas, that has been  
15 a big business for a number of years, doing enormous good  
16 things for a lot of people.

17 You know, we went into bankruptcy with \$450 million of  
18 assets and almost no debt. And we've been driven into the  
19 ground by the process. And then the plan is to just harshly  
20 liquidate going forward. I -- I -- it's crazy. I don't know  
21 what else to do to stop the train other than what we've  
22 offered.

23 THE COURT: All right. Well, I hear what you're  
24 saying, and I do, just because -- I don't know if you left the  
25 room or not, but we did have discussion of Section 206 of the

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1 Investment Advisers Act today. It was put on the screen. Mr.  
2 Post was asked what was unlawful as far as what had happened  
3 here, what was going on here, what was fraudulent, deceptive,  
4 or manipulative, in parsing through the words of the statute.  
5 And he said Mr. Seery engaged in deceptive acts because he  
6 wasn't trying to maximize value. Okay? I'm not an expert on  
7 the Investment Advisers Act, but I know that that was not a  
8 deceptive act.

9 And so I'll allow the plan to be filed under seal, but  
10 it's not going to be unsealed absent an order of the Court.  
11 Okay? So we'll just leave it at that for now. And while I  
12 still encourage good-faith negotiations here, I've said it  
13 umpteen times, where you're tired of the cliché, probably:  
14 The train is leaving the station. And if you want the Court  
15 to have patience in the process and if you want the parties to  
16 cooperate in good faith, it might help if we didn't have  
17 things like Dugaboy and Get Good Trust filing a motion for an  
18 examiner 15 months into the case.

19 I mean, it feels to me, Mr. Dondero, whether I'm right or  
20 wrong, that it's like you've got a twofold approach here: I  
21 either get the company back or I burn the house down. And I'm  
22 telling you right now, if we don't have agreements, --

23 MR. DONDERO: That's not true.

24 THE COURT: -- if we don't have agreements and we  
25 come back on the 5th for a continuation of this hearing and a

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1 motion to hold you in contempt, you know, I'm leaning right  
2 now, based on what I've heard so far, and I know I haven't  
3 heard everything, but I'm leaning right now towards finding  
4 contempt and shifting a whole bundle of attorneys' fees.  
5 That, to me, seems like the likely place we're heading.

6 I mean, I commented at the December hearing on the  
7 preliminary injunction against you personally that it had been  
8 like a \$250,000 hearing, I figured, okay, just guesstimating  
9 everybody's billable rate times the hours we spent. Well,  
10 here we were again, and I know we've got all this time outside  
11 the courtroom preparing, taking depositions. I mean, what  
12 else is a judge to think except, by God, let's drive up  
13 administrative expenses as much as we can; if we can't win,  
14 we're going to go down fighting? That's what this looks like.  
15 Okay? So if it's not really what's going on, then you've got  
16 to work hard to change my perceptions at this point.

17 MR. RUKAVINA: Your Honor, I hear everything what  
18 you're saying, and I'm going to discuss it very bluntly with  
19 my clients. But we're being asked not to exercise contract  
20 rights in the future. This is not a contempt hearing. And  
21 Your Honor, we did ask and offered the estate a million  
22 dollars, found money, plus to waive almost all our plan  
23 objections, if they would just put this case on pause for 30  
24 days.

25 So we are trying. We are trying creative solutions here.

253

1 We know that the train is leaving. We've put our money where  
2 our mouth is. We will continue trying. But Your Honor, this  
3 is not a contempt proceeding, and my clients are not Mr.  
4 Dondero. You've heard they're independent boards.

5 MR. POMERANTZ: I can't leave that last comment  
6 without a response. Yes, there was an offer of a million  
7 dollars, by an entity that owes the estate multiples of that.  
8 So they are offering to pay us something that they already owe  
9 us. So Mr. Rukavina continues try to do this. We will not  
10 stand for it.

11 MR. RUKAVINA: That is not a fair statement, sir. I  
12 misrepresented nothing. We were offering you a million  
13 dollars, with no conditions, earned upon receipt, with no  
14 credit, no deduction for any of our liability. So you're free  
15 to say no, sir, but you're not going to tell the judge that I  
16 misrepresented something.

17 THE COURT: All right.

18 MR. POMERANTZ: Should tell the Court --

19 THE COURT: You know what?

20 MR. POMERANTZ: -- that that entity owed the Debtor.

21 THE COURT: You know what? You know what? I am more  
22 focused on, Mr. Rukavina, your comment that this Court can't  
23 enjoin your clients from exercising contractual rights when,  
24 again, in January of 2020, the representation was made and it  
25 was ordered, "Mr. Dondero shall not cause any related entity

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1 to terminate any agreements with the Debtor." Okay? That was  
2 -- go back and look at the transcript. That was so meaningful  
3 to me.

4 We were facing a possible trustee. And that's what I did  
5 in the *Acis* case. Okay? I had a Chapter 11 trustee. And it  
6 was not a perfect fit, to be sure. But it is where we were  
7 heading in this case, had the lawyers and parties not  
8 negotiated what they did. That was a very important  
9 provision, convincing me that, you know what, I think the  
10 structure they've got will be better than a trustee. And it  
11 has, for the most part. But the fees have gone out the roof,  
12 and I lay that at the feet of Mr. Dondero, for the most part.  
13 Okay? We have a bomb thrown every five minutes by either him  
14 personally or the Dugaboy or the Get Good Trust or the Funds  
15 or the Advisors or I don't know who else. Okay?

16 So the train is leaving the station, unless you all come  
17 to me and say, okay, we've maybe got a -- Mr. Pomerantz's word  
18 -- grand solution here. Okay? If you get there in the next  
19 few days, wonderful. Okay? But I don't know what else to say  
20 except I'm tired of the carpet-bombing, and if I had to rule  
21 this minute, there would be a huge amount of fee-shifting for  
22 what we went through today, for what we went through in  
23 December, for the restriction motion that, after I called it  
24 frivolous, the lawyers were sending letters pretty much  
25 regurgitating the same arguments. All right. So, not a happy

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1 camper.

2 But upload your order on the motion to seal the plan.  
3 And, again, it's not going to be unsealed absent a further  
4 order of the Court. And if you all come to me next week and  
5 say, hey, we've got something in the works here, okay, I'll  
6 consider unsealing it and letting you go down a different  
7 path. But I'm not naïve. I feel like this is just more  
8 burning the house down, maybe. I don't know. I hope I'm  
9 wrong. I hope I'm wrong. But all right. So I guess we'll  
10 see you next week.

11 MR. POMERANTZ: Thank you, Your Honor.

12 MR. MORRIS: Thank you, Your Honor.

13 THE COURT: All right. We're adjourned.

14 MR. RUKAVINA: Thank you, Your Honor.

15 THE CLERK: All rise.

16 (Proceedings concluded at 6:08 p.m.)

17 --oOo--

18

19

20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**01/28/2021**

24

25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

\_\_\_\_\_  
Date

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## EXHIBIT 8

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

	)	<b>Case No. 19-34054-sgj-11</b>
In Re:	)	Chapter 11
	)	
HIGHLAND CAPITAL	)	Dallas, Texas
MANAGEMENT, L.P.,	)	Friday, January 8, 2021
	)	9:30 a.m. Docket
Debtor.	)	
	)	
HIGHLAND CAPITAL	)	<b>Adversary Proceeding 20-3190-sgj</b>
MANAGEMENT, L.P.,	)	
	)	
Plaintiff,	)	PRELIMINARY INJUNCTION
	)	HEARING [#2]
v.	)	
	)	
JAMES D. DONDERO,	)	
	)	
Defendant.	)	
	)	

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

WEBEX/TELEPHONIC APPEARANCES:

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22  
23  
24  
25 Proceedings recorded by electronic sound recording;  
transcript produced by transcription service.

1                   DALLAS, TEXAS - JANUARY 8, 2021 - 9:41 A.M.

2                   THE COURT: All right. We are here for Highland  
3 Capital Management, L.P. versus James Dondero, a preliminary  
4 injunction hearing. This is Adversary 20-3190.

5                   All right. Let's start out by getting appearances from  
6 counsel. First, for the Plaintiff/Debtor, who do we have  
7 appearing?

8                   MR. MORRIS: Your Honor, John Morris; Pachulski Stang  
9 Ziehl & Jones. I'm here with my partner, Jeff Pomerantz, and  
10 others.

11                  THE COURT: All right. Good morning. All right.  
12 For Mr. Dondero, who do we have appearing?

13                  MR. LYNN: Michael Lynn, together with John Bonds,  
14 for Mr. Dondero.

15                  THE COURT: Good morning.

16                  All right. I know we have a lot of parties in interest  
17 represented on the video or phone today. I'm not going to go  
18 through a roll call, other than I'll see if we have the  
19 Committee, the Unsecured Creditors' Committee counsel on the  
20 line. Do we have anyone appearing for them?

21                  MR. CLEMENTE: Yes, good morning, Your Honor.  
22 Matthew Clemente from Sidley Austin on behalf of the  
23 Committee.

24                  THE COURT: Okay. Thank you. All right.

25                  MR. CLEMENTE: Thank you, Your Honor.

4

1 THE COURT: Well, as I said, I'm not going to do a  
2 roll call. I don't think we had any specific parties in  
3 interest, you know, file a pleading, or any other parties  
4 other than the Debtor and Mr. Dondero in this adversary. So  
5 I'll just let the others kind of listen in without appearing.

6 All right. Mr. Morris, are you going to start us off this  
7 morning with, I don't know, an opening statement or any  
8 housekeeping matters?

9 MR. MORRIS: I have both an opening statement and  
10 housekeeping matters. I just wanted to see if Mr. Pomerantz  
11 has anything he wants to convey to the Court before I begin.

12 MR. POMERANTZ: (garbled)

13 THE COURT: Mr. Pomerantz, if you could take your  
14 device off mute, please.

15 THE CLERK: He's off mute. I don't know what --

16 THE COURT: Okay. Well, we're showing you're not on  
17 mute, but we can't hear you. What now?

18 THE CLERK: He's not on mute now. He's --

19 THE COURT: Okay. Go ahead, Mr. Pomerantz.

20 (Pause.)

21 THE CLERK: He's not coming through.

22 THE COURT: We're -- you're not coming through, and  
23 we're not sure what the problem is. We're not showing you on  
24 mute.

25 (Pause.)

1 THE COURT: All right. Should we have him call back  
2 in on his phone? All right. If you could, if you have a  
3 phone, maybe you can try calling in on your phone and speak  
4 through your phone, not your computer.

5 MR. MORRIS: You know what, Your Honor? I'm going to  
6 proceed, and Mr. Pomerantz will address the Court at the  
7 conclusion of the hearing on the motion.

8 THE COURT: Okay. Very good. We usually hear him  
9 loud and clear, so I don't know what's going on this morning.  
10 Go ahead, Mr. Morris.

11 OPENING STATEMENT ON BEHALF OF THE PLAINTIFF

12 MR. MORRIS: Yes. Thank you very much, Your Honor.  
13 John Morris; Pachulski Stang; for the Debtor.

14 We are here this morning, Your Honor, on the Debtor's  
15 motion for preliminary injunction against Mr. Dondero. We  
16 filed last night also an emergency motion for an order to show  
17 cause as to why this Court should not hold Mr. Dondero in  
18 contempt of court --

19 THE COURT: All right.

20 MR. MORRIS: -- for violating a previously-issued  
21 TRO.

22 THE COURT: Yes. Let me just interject, in case  
23 there's any confusion by anyone. I am not going to hear the  
24 motion for show cause order this morning. While I understand  
25 you think there might be some efficiency and overlap in

1 evidence, it's not enough notice. So we'll talk about  
2 scheduling that at the end of the presentations this morning.  
3 All right?

4 MR. MORRIS: Thank you for addressing that, Your  
5 Honor.

6 THE COURT: Okay.

7 MR. MORRIS: Your Honor, then let's just proceed  
8 right to the preliminary injunction motion. There is ample  
9 evidence to support the Debtor's motion for a preliminary  
10 injunction. There would have been substantial evidence to  
11 support it based on the conduct that occurred prior to the  
12 issuance of the TRO, but the conduct that did occur following  
13 the TRO only emphasizes the urgent need for an injunction in  
14 this case.

15 I want to begin by just telling Your Honor what evidence  
16 we intend to introduce here today. We filed at Docket 46 in  
17 the adversary proceeding our witness and exhibit list. The  
18 exhibit list contains Exhibits A through Y. And at the  
19 appropriate time, I will move for the admission into evidence  
20 of those exhibits.

21 The exhibit list and the witness list also identifies  
22 three witnesses for today. Mr. Dondero. Mr. Dondero is here  
23 today. Notwithstanding Your Honor's comments on December 10th  
24 and on December 16th, when I deposed him on Tuesday he was  
25 unsure whether he was going to come here today to testify.

1 And he will inform Your Honor of that on cross-examination.  
2 And so the Debtor was forced to prepare and serve a subpoena  
3 to make sure that he was here today. But Mr. Dondero is here  
4 today.

5 Following the conclusion of Mr. Dondero's deposition on  
6 Tuesday, and based in part on the evidence adduced during that  
7 deposition, the Debtor terminated for cause Scott Ellington  
8 and Isaac Leventon. We had asked counsel for those former  
9 employees to accept service of a trial subpoena so that they  
10 would appear today. We were told that they would do so if we  
11 gave them a copy of the transcript of Mr. Dondero's  
12 deposition.

13 We thought that was inappropriate and we declined to do  
14 so, and they declined to accept service of the subpoenas. We  
15 have spent two days with a professional process server  
16 attempting to effectuate service of the trial subpoenas for  
17 Mr. Ellington and Mr. Leventon, but we were unsuccessful in  
18 doing that. So we'll only have one witness today, unless we  
19 have cause to call anybody on rebuttal, and that witness will  
20 be Mr. Dondero.

21 I want to talk for a few moments as to what Mr. Dondero  
22 will testify to and what the evidence will show. Mr. Dondero  
23 will testify that he never read the TRO, Your Honor. He will  
24 testify that he didn't participate in the motion on the  
25 hearing for the TRO, that he never read Mr. Seery's



1 declaration in support of the Debtor's motion for the TRO,  
2 that he never bothered to read the transcript of the  
3 proceedings on December 10th so that he could understand the  
4 evidence that was being used against him. He had no knowledge  
5 of the terms of the TRO when he was deposed on Tuesday.

6 And that's the backdrop of what we're doing here today,  
7 because he didn't know what he was enjoined from doing, other  
8 than speaking to employees. He actually did testify and he  
9 will testify that he knew he wasn't supposed to speak with the  
10 Debtor's employees, but he spoke with the Debtor's employees  
11 in all kinds of ways, as the evidence will show.

12 The evidence will also show that Mr. Dondero violated the  
13 TRO by throwing away the cell phone that the company bought  
14 and paid for after the TRO was entered into. He's going to be  
15 unable to tell you who threw it away. He's going to be unable  
16 to tell you who gave the order to throw it away. He's going  
17 to be unable to tell you when after the TRO was entered the  
18 phone was thrown away.

19 But we do have as one fact and as I believe one violation  
20 of the TRO --

21 MR. POMERANTZ: So, I'm on a WebEx.

22 MR. MORRIS: Jeff, --

23 THE COURT: Mr. Pomerantz, we heard you. We heard  
24 you say something. So, apparently, you got your audio  
25 working.

1 All right. Mr. Morris, continue.

2 MR. MORRIS: Yeah. And what Mr. Dondero may tell  
3 you, Your Honor, is that it's really Mr. Seery's fault that  
4 the phone got thrown away, because Mr. Seery announced that  
5 all of the employees were going to be terminated at the end of  
6 January, and because Mr. Seery did that, he and I believe Mr.  
7 Ellington thought it was appropriate to just throw their  
8 phones away, without getting the Debtor's consent, without  
9 informing the Debtor, and switching the phone numbers that  
10 were in the Debtor's account to their own personal names. So  
11 that's Item No. 1.

12 Item No. 2 -- and this is in no particular order, Your  
13 Honor. I don't want you to think that I'm bringing these  
14 things up in terms of priority. But they're just the order in  
15 which they came up in the deposition, and so I'm just  
16 following it as well.

17 Item No. 2 is trespass. On December 22nd, you will hear  
18 evidence that Mr. Dondero personally intervened to yet again  
19 stop trades that Mr. Seery was trying to effectuate in his  
20 capacity as portfolio managers of the CLOs. He did that just  
21 six days after Your Honor dismissed as frivolous a motion  
22 brought by the very Advisors and Funds that he owns and  
23 controls.

24 Therefore, the very next day, the Debtor sent him a  
25 letter, sent through counsel a letter, evicting him from the

10

1 premises, demanding the return of the phone, and telling him  
2 that he had to be out by December 30th.

3 I was stunned, Your Honor, stunned, when I took his  
4 deposition on Tuesday and he was sitting in Highland's  
5 offices. He hadn't asked for permission to be there. He  
6 hadn't obtained consent to be there. But he just doesn't care  
7 what the Debtor has to say here. He just doesn't.

8 I don't know when he got there or when he left. I don't  
9 know if he spoke to anybody while he was there. But he just  
10 took it upon himself to show up in the Debtor's office,  
11 notwithstanding the very explicit eviction notice that he got  
12 on December 23rd.

13 Mr. Dondero, as I mentioned, clearly violated the TRO by  
14 knowingly and intentionally and purposely interfering with the  
15 Debtor's trading as the portfolio manager of the CLOs. This  
16 has just gone on too long. There have been multiple hearings  
17 on this matter, but he doesn't care. So he gave the order to  
18 stop trades that Mr. Seery had effectuated. That's a clear  
19 violation of the TRO, and it certainly supports the imposition  
20 of a preliminary injunction.

21 Mr. Seery -- Mr. Dondero is going to testify that multiple  
22 letters -- that I'm going to refer to them, Your Honor, as the  
23 K&L Gates Parties, and those are the two Advisors and the  
24 three investment funds and CLO Holdco that are all owned and/  
25 or controlled by Mr. Dondero -- after that hearing on the

11

1 16th, K&L Gates, the K&L Gates Parties sent not one, not two,  
2 but three separate letters. They said they may take steps to  
3 terminate the CLO management agreements. After we evicted Mr.  
4 Dondero, sent a letter suggesting that we would be held liable  
5 for damages because we were interfering with their business.

6 And Mr. Dondero is going to tell you, Your Honor, that he  
7 encouraged the sending of those letters, that he approved of  
8 those letters, that he thought those letters were the right  
9 things to send to the Debtor, even after -- even with the  
10 knowledge of what happened on December 16th.

11 He's going to tell you he knew about that hearing and he  
12 still, he still approves of those letters, and never bothered  
13 to exercise his control to have those letters withdrawn upon  
14 the Debtor's request. We asked them to withdraw it, and when  
15 they wouldn't do it, Your Honor, that's what prompted the  
16 filing of yet another adversary proceeding. And we're going  
17 to have another TRO hearing next Wednesday because they won't  
18 stop.

19 Next, a preliminary injunction should issue because Mr.  
20 Dondero violated the TRO by communicating with the Debtor's  
21 employees to coordinate their legal strategy against the  
22 Debtor. The evidence will show, in documents and in  
23 testimony, that on December 12th, while he was prohibited from  
24 speaking to any employee except in the context of shared  
25 services, you're going to see the documents and you're going

1 to hear the evidence that on December 12th Scott Ellington was  
2 actively involved in identifying a witness to support Mr.  
3 Dondero's interests at the December 16th hearing.

4 You will receive evidence that on December 15th Mr.  
5 Ellington and Mr. Leventon collaborated with Mr. Dondero's  
6 lawyers to prepare a common interest agreement.

7 You will hear evidence that on the next day, December  
8 16th, the day of that hearing, that Mr. Dondero solicited Mr.  
9 Ellington's help to coordinate all of the lawyers representing  
10 Mr. Dondero's interests, telling Mr. Ellington that he needed  
11 to show leadership, and Mr. Ellington readily agreed to do  
12 just that.

13 You will hear evidence that on December 23rd Mr. Ellington  
14 and Grant Scott communicated in connection with calls that  
15 were being scheduled with Mr. Dondero and with K&L Gates, the  
16 very K&L Gates Clients who filed the frivolous motion that was  
17 heard on December 16th and that persisted in sending multiple  
18 letters threatening the Debtor thereafter.

19 You will hear evidence that late in December Mr. Dondero  
20 sought contact information for Mr. Ellington and Mr.  
21 Leventon's lawyer, and he will tell you that he did it for the  
22 explicit purpose of advancing their mutual shared interest  
23 agreement, while they were employed by the Debtor. While they  
24 were employed by the Debtor.

25 Finally, you will hear evidence, and it will not be

13

1     disputed, you will see the evidence, it's on the documents,  
2     that Mr. Dondero personally intervened to stop the Debtor from  
3     producing the financial statements of Get Good and Dugaboy,  
4     two entities that he controls, that the U.C.C. had been asking  
5     for for some time, that the Debtor had been asking of its  
6     employees for some time to produce. And it was only when we  
7     got, frankly, the discovery from Mr. Dondero when there's a  
8     text message that says, Not without a subpoena.

9             The documents are on the Debtor's system. We just don't  
10    know where they are because they're hidden someplace. But Mr.  
11    Dondero knows where they are. He can certainly force -- he  
12    can certainly get them produced. And one of the things we'll  
13    be asking for when we seek the contempt motion is the  
14    production of those very documents.

15            So, Your Honor, that's what the evidence is going to show.  
16    I don't think there's going to be any question that a  
17    preliminary injunction ought to issue. But I do want to spend  
18    just a few minutes rebutting some of the assertions made in  
19    the filing by Mr. Dondero last night.

20            Of course, they offer no evidence. There is no  
21    declaration. There is no document. There is merely argument.  
22    It's been that way throughout this case. For a year, Mr.  
23    Dondero has never stood before Your Honor to tell you why  
24    something was wrong being done to him, why -- he hasn't  
25    offered to be here at all, and he's here today, again, only

1 because he got a subpoena. That's the only reason we know  
2 he's here today.

3 So let's just spend a few minutes talking about the  
4 assertions made in the document last night. Mr. Dondero  
5 complains about the scope of the injunction, and I say to  
6 myself, in all seriousness, Are you kidding me? You didn't  
7 even read the TRO and you're going to be concerned about what  
8 the scope of the injunction is? You didn't even have enough  
9 respect for the Court to read the TRO and we're going to worry  
10 about the scope of some future injunction? Doesn't make any  
11 sense to me.

12 But let's talk about the specific arguments that they  
13 make.

14 Third parties. They're concerned that somehow third  
15 parties don't have notice of the injunction. Your Honor,  
16 third parties are not impacted by the injunction. The only  
17 third parties that are impacted by the injunction are those  
18 that are owned and/or controlled by Mr. Dondero. If he  
19 doesn't tell them, that's his breach of duty. He created the  
20 Byzantine empire of over 2,000 entities, and he wants the  
21 Debtor to have the burden of notifying all of them so that  
22 they can all come in here and make 2,000 arguments as to why  
23 they shouldn't be enjoined?

24 He owns and controls them. They are the only third  
25 parties who are impacted by this proposed preliminary

15

1 injunction, and he has the responsibility, he has the duty to  
2 inform them, because he owns and controls them.

3 We know of the K&L Gates Parties. We know Get Good and  
4 Dugaboy are in this courtroom. We know CLO Holdco. So many  
5 of these parties have been so -- they're on the phone now.  
6 They don't have notice? It is insulting, frankly, to suggest  
7 that the Debtor somehow has some obligation to figure out who  
8 Mr. Dondero owns and controls. He should know that. That's  
9 number one.

10 Number two, there is a statement in there about employees  
11 and how he should be able to speak with them about personal  
12 and routine matters. As to that, Your Honor, he has forfeited  
13 that opportunity. He cannot be trusted. There cannot be any  
14 communication because nobody can police it. And so we think a  
15 complete bar to any discussion with any employee, except as it  
16 relates to shared services -- because we do have a contractual  
17 obligation; that's what was in it -- ought to be barred.  
18 That's number one.

19 Number two, there's a reference in the objection to Mr.  
20 Dondero's personal assistant. I'd like to know who that is,  
21 Your Honor. I wasn't aware that he still was using a personal  
22 assistant at the Debtor. I want to know specifically who that  
23 is. I don't know that they -- you know, I just -- we need to  
24 cut that off. And he should not be communicating with any  
25 employee. The Debtor should not be paying for his personal



1 assistant.

2 It's offensive to think that he's still doing that,  
3 particularly after he was terminated or his resignation was  
4 requested back in October precisely because his interests were  
5 adverse to the Debtor.

6 Number three, he's concerned that the Debtor is somehow  
7 preventing him from speaking to former employees. We now  
8 know, Your Honor, that that's a, I'm sure, a very specific  
9 reference to Mr. Ellington and Mr. Leventon. Right? He wants  
10 a green light to be able to do that. And you know, I'll leave  
11 it to Your Honor as to whether that's appropriate. I'll leave  
12 it to their counsel as to whether, going forward, colluding  
13 together against the Debtor at this point in time is in  
14 anybody's best interest. But I will -- what I will demand in  
15 the preliminary injunction is a very explicit statement that  
16 Mr. Ellington and Mr. Leventon are not to share any  
17 confidential or privileged information that they received in  
18 their capacity as general counsel and assistant general  
19 counsel of the Debtor.

20 The pot plan. He's afraid somehow the order is going to  
21 prevent him from pursuing the pot plan. He's had over a year  
22 to pursue this pot plan, Your Honor. Frankly, I don't, you  
23 know, I don't know what to say. He has never made a proposal  
24 that has gotten any traction with the only people who matter.  
25 And it's not the Debtor. It's the creditors. It's the

1 Creditors' Committee.

2 If you want to put in an exception that he can call Matt  
3 Clemente, I don't mean to put this on Mr. Clemente, he can  
4 decide whether or not that's appropriate, but the creditors  
5 are the only ones who matter here. Your Honor, it's not the  
6 Debtor.

7 And I'll let Mr. Dondero's counsel explain to Your Honor  
8 why he thinks he still needs to pursue a pot plan, and Your  
9 Honor can decide. I trust Your Honor to decide what  
10 boundaries and what guardrails might be appropriate for him to  
11 continue to pursue his pot plan.

12 That's all I have, Your Honor. Not much.

13 THE COURT: All right.

14 MR. MORRIS: But I think there's going to be --  
15 there's going to be an awful lot of evidence. This is going  
16 to be a lengthy examination. I ask the Court for your  
17 patience.

18 THE COURT: I've got --

19 MR. MORRIS: But that's all I have.

20 THE COURT: I've got all day, if we need it.

21 MR. MORRIS: Okay.

22 THE COURT: I hope we don't, but I've got all day if  
23 we need it. All right.

24 MR. MORRIS: That's what I have, Your Honor.

25 THE COURT: All right. Mr. Dondero's counsel, your

1 opening statement?

2 MR. BONDS: Your Honor, I would reserve my opening  
3 statement to the end of the hearing.

4 I would also point out that anything that Mr. Morris just  
5 said was not evidence, and we think that the evidence will  
6 show completely differently than argued or articulated by Mr.  
7 Morris.

8 THE COURT: All right.

9 MR. BONDS: That's all.

10 THE COURT: Thank you, Mr. Bonds.

11 Mr. Morris, you may call your witness.

12 MR. MORRIS: The Debtor calls James Dondero.

13 THE COURT: All right. Mr. Dondero, this is Judge  
14 Jernigan. I would ask you to say, "Testing, one, two," so we  
15 pick up your video so I can swear you in.

16 All right. Mr. Dondero, if you're speaking up, we're not  
17 hearing you, so please make sure you're unmuted and have your  
18 video --

19 (Echoing.)

20 MR. DONDERO: Hello. One, two.

21 THE COURT: Okay. We got you.

22 MR. DONDERO: One, two three.

23 THE COURT: We got you now.

24 JAMES D. DONDERO, PLAINTIFF'S WITNESS, SWORN

25 THE COURT: All right. Thank you.

Dondero - Direct

19

1 Mr. Morris, go ahead.

2 MR. MORRIS: Thank you, Your Honor.

3 (Echoing.)

4 THE COURT: I'm going to ask everyone except Mr.  
5 Dondero and Mr. Morris to put your device on mute. We're  
6 getting a little distortion.

7 All right. Go ahead.

8 DIRECT EXAMINATION

9 BY MR. MORRIS:

10 Q Good morning, Mr. Dondero. Can you hear me?

11 A Yes.

12 (Echoing.)

13 THE COURT: Ooh. Okay. We're having a little echo  
14 when you speak, Mr. Dondero. Do you have -- well, first, you  
15 have headphones. That always helps.

16 (Echoing.)

17 THE COURT: Okay. That may help as well.

18 (Pause.)

19 THE COURT: Okay. Let's try again. If you could  
20 say, "Testing, one, two."

21 THE WITNESS: Is that better?

22 THE COURT: That is better, yes.

23 All right. Go ahead.

24 THE WITNESS: Okay. Great.

25 MR. MORRIS: Thank you.

Dondero - Direct

20

1 BY MR. MORRIS:

2 Q Can you hear me, Mr. Dondero?

3 A You're a bit faint. Give me one second. Okay. Got you.

4 Q Okay. Thank you. Who is in the room with you right now?

5 A Bonds, Lynn, and a tech.

6 A VOICE: Bryan Assink.

7 THE WITNESS: Oh, is Assink here? Oh, okay, I'm  
8 sorry. All right. I'm sorry. Bonds, Lynn, and Bryan Assink.

9 BY MR. MORRIS:

10 Q Okay. You're testifying today pursuant to a subpoena,  
11 correct?

12 A Yes.

13 Q Okay.

14 MR. MORRIS: And Your Honor, that subpoena can be  
15 found at Docket No. 44 in the adversary proceeding.

16 THE COURT: All right.

17 BY MR. MORRIS:

18 Q In the absence of a subpoena, in the absence of a  
19 subpoena, you didn't know if you would show up to testify at  
20 this hearing; is that right?

21 A I -- I do what my counsel directs me to do, and I didn't  
22 know at that time whether they would direct me to come or not.

23 Q Okay. And when I -- when I deposed you earlier this week,  
24 you agreed that you may or may not testify; is that right?

25 A It depends on what counsel instructs me to do, correct. I

Dondero - Direct

21

1 didn't know at the time.

2 Q Okay. And you didn't mention anything about counsel when  
3 I asked you the questions earlier this week, correct?

4 A That was the undertone in almost all my answers, that I  
5 relied on counsel.

6 MR. MORRIS: Your Honor, I move to strike. I'm  
7 asking very specific questions. And if I need to go to the  
8 deposition transcript, I'm happy to do that.

9 THE COURT: All --

10 MR. MORRIS: Just going forward, Your Honor, this is  
11 cross-examination. It's really yes or no at this point.  
12 That's what I would request, anyway.

13 THE COURT: All right. Mr. Dondero, do you  
14 understand --

15 (Echoing.)

16 THE COURT: Do you understand what Mr. Morris was  
17 raising there? We really need you to give specific answers --  
18 and usually they're going to be yes or no answers -- to Mr.  
19 Morris's questioning. Okay? So let's try again. Mr. Morris,  
20 go ahead.

21 THE WITNESS: Yeah.

22 BY MR. MORRIS:

23 Q Mr. Dondero, you're aware that Judge Jernigan granted the  
24 Debtor's request for a TRO against you on December 10th,  
25 correct?

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22

1 A Yes.

2 Q But you never reviewed the declaration that Mr. Seery  
3 filed in support of the Debtor's motion for a TRO, correct?

4 A I relied on counsel.

5 Q Sir, you never reviewed the declaration that Mr. Seery  
6 filed in support of the Debtor's motion for a TRO, correct?

7 A Correct.

8 Q You didn't even know the substance of what Mr. Seery  
9 alleged in his declaration at the time that I deposed you on  
10 Tuesday, correct?

11 A Correct.

12 Q And that's because you didn't even think about the fact  
13 that the Debtor was seeking a TRO against you; isn't that  
14 right?

15 A No.

16 Q That's not right?

17 A No.

18 Q All right.

19 MR. MORRIS: Your Honor, could I ask my assistant,  
20 Ms. Canty, to put up on the screen what had been designated as  
21 the Debtor's Exhibit Z in connection with the motion for  
22 contempt? Exhibit Z is the transcript from Tuesday's hearing.

23 THE COURT: All right.

24 MR. MORRIS: And I would like to -- I'd like to  
25 cross-examine Mr. Dondero on his testimony on Tuesday.

Dondero - Direct

23

1 THE COURT: All right. You may.

2 MR. MORRIS: Can we put up Page 15, please? And go  
3 to Lines 15 through 17.

4 BY MR. MORRIS:

5 Q Sir, you recall being deposed on Tuesday by my -- by me,  
6 correct?

7 A Yes.

8 Q Okay. Did you hear this question and did you hear this  
9 answer?

10 "Q Did you care that the Debtor was seeking a TRO  
11 against you?

12 "A I didn't think about it."

13 Q Is that -- is that your testimony from the other day?

14 A Yes.

15 Q You didn't dial in to the hearing when the Court  
16 considered the Debtor's motion for a TRO against you, did you?

17 A I -- I don't recall. I don't think so.

18 Q You never read the transcript in order to understand what  
19 took place in this courtroom when Judge Jernigan decided to  
20 enter a TRO against you; isn't that right?

21 A I relied on counsel, which has been my testimony all  
22 along.

23 MR. MORRIS: Can we go to Page 13 of the transcript,  
24 please? Beginning at Line 24.

25 BY MR. MORRIS:



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24

1 Q (reading)

2 "Q Did you read a transcript of the hearing?

3 "A No."

4 Q Did you testify on Tuesday that you did not read a  
5 transcript of the hearing?

6 A Yes.

7 Q In fact, as of at least last Tuesday, you hadn't even  
8 bothered to read the TRO that this Court entered against you.  
9 Isn't that right?

10 MR. BONDS: Your Honor, I'm going to object.

11 (Echoing.)

12 THE COURT: Okay. We're getting that echo from you  
13 now, Mr. Bonds. So maybe you need to turn your volume down a  
14 little. But what is the basis for your objection?

15 (Echoing.)

16 MR. BONDS: Leading and rhetorical.

17 MR. MORRIS: I think it's because they're in the same  
18 room.

19 THE COURT: Okay. Do you have -- I don't know what  
20 you're doing. I guess you're moving to a different room?

21 MR. BONDS: I am, Your Honor.

22 THE COURT: Okay.

23 (Echoing.)

24 THE COURT: Okay. I'm waiting for the objection  
25 basis.

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25

1 MR. BONDS: The basis of the objection, Your Honor,  
2 is that --

3 (Echoing.)

4 THE COURT: Okay. We're going to have to do  
5 something different here. We can't have this issue for the  
6 entire hearing. Do you need to get a tech person in there, or  
7 maybe call in on your phone? I don't know.

8 MR. BONDS: Your Honor, I'm going into the conference  
9 room.

10 (Pause.)

11 THE COURT: Okay. Are we going to try again here?

12 MR. BONDS: Yes. Is this working?

13 THE COURT: Yes.

14 MR. BONDS: Perfect. Your Honor, my objection is  
15 that Mr. Dondero has already testified that he relied on his  
16 lawyers. I don't know where Mr. Morris is going with this,  
17 but it's pretty clear that Mr. Dondero simply relies on his  
18 lawyers to tell him what happened. I don't know that that's  
19 that different than any other layperson.

20 MR. MORRIS: Your Honor, if this is --

21 THE COURT: Well, --

22 MR. MORRIS: If I may?

23 THE COURT: Yes.

24 MR. MORRIS: I believe it's terribly relevant to know  
25 how seriously Mr. Dondero takes this Court and this Court's

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1 proceedings and this Court's orders. If the Court decides  
2 that it doesn't matter whether or not he read the transcript,  
3 you're the fact-finder and you'll make that decision. But I  
4 believe it's at least relevant.

5 THE COURT: Okay. I agree and I overrule the  
6 objection.

7 Go ahead.

8 BY MR. MORRIS:

9 Q Mr. Dondero, as of at least Tuesday, you never bothered to  
10 read the TRO that was entered against you, correct?

11 A I'm sorry. We're dealing with some tech stuff here for a  
12 second. Can you repeat the question?

13 Q Yes.

14 (Echoing.)

15 Q As of Tuesday, you had not bothered to read the TRO that  
16 was entered against you?

17 (Echoing.)

18 MR. MORRIS: Your Honor, can we take a break? I  
19 can't do this. I just --

20 THE COURT: Okay. I agree. Okay. Mr. Bonds, what  
21 do we need to do to fix these technical problems? Do I need  
22 to get my IT guy in here and help you? This is terrible.  
23 This connection is terrible. And I understand people have  
24 technical problems sometimes, but we've been doing these video  
25 hearings since March, so --

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1 MR. BONDS: Your Honor, I have simply gone to another  
2 conference room. The Debtor (garbled) I think that Mr.  
3 Dondero should be fine.

4 THE COURT: Okay. I don't know what you said except  
5 that you think Mr. Dondero should be fine. I --

6 MR. MORRIS: Is there anybody in that room with a  
7 cell phone on, Mr. Dondero?

8 THE WITNESS: No.

9 MR. BONDS: And I'm completely over in --

10 THE COURT: Okay.

11 MR. MORRIS: Can I try and proceed?

12 THE COURT: Try to proceed.

13 MR. MORRIS: Okay.

14 (Echoing.)

15 BY MR. MORRIS:

16 Q Mr. Dondero, as of Tuesday you only had a general view of  
17 what this Court restrained you from doing; is that correct?

18 (Echoing.)

19 MR. MORRIS: I'd still -- I -- there's too much  
20 noise, Your Honor. I can't do it.

21 THE COURT: Okay. We're going to take a five-minute  
22 break. Mr. Bonds, can you get a technical person there to  
23 work through these problems?

24 And Mike, let's get Bruce up here to --

25 THE CLERK: It's because they're in the same room.

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1 That's the problem.

2 THE COURT: They're -- they're --

3 THE CLERK: Judge Jernigan, this is Traci. Bruce is  
4 on his way up there.

5 THE COURT: Thank you.

6 Mike, explain it to me, because I don't understand.

7 You're saying if they have two devices on in the same room?

8 THE CLERK: The same -- that's the problem. They're  
9 so close. And they're trying to use the same device, give it  
10 back to you.

11 A VOICE: He has a phone on in the room.

12 MR. MORRIS: I asked that question.

13 THE COURT: Okay.

14 MR. MORRIS: Please instruct the witness to exclude  
15 everybody from the room, to turn off all electronic devices  
16 except the device that's being used for this (garbled). At  
17 least have --

18 THE COURT: All right. So, the consensus of more  
19 technical people than me is you've got two devices on in the  
20 same room and that's what's causing the distortion and echo.  
21 So I don't know if it's somebody's phone that needs to be  
22 turned off or if you have two iPads or laptops.

23 (Court confers with Clerk.)

24 (Pause.)

25 MR. BONDS: I think I'm unmuted. Can people hear me?

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1 THE WITNESS: Yes.

2 (Pause.)

3 THE COURT: Okay. Bruce, can you walk their office  
4 through? They have, I think, two devices in the same room.  
5 It's a horrible echo. So, Mr. Bonds or some --

6 MR. BONDS: Yes, Your Honor.

7 THE COURT: We have a lawyer and the lawyer's client  
8 who is testifying right now in the same room.

9 I.T. STAFF: Uh-huh.

10 THE COURT: And --

11 I.T. STAFF: Yeah. Yeah. Because -- is one a call-  
12 in user on a telephone?

13 THE COURT: I don't know. I don't --

14 I.T. STAFF: Yeah. Whatever's coming -- the audio is  
15 feeding back in. They need to separate if they're both on.  
16 Or just use one and the attorney can slide over and the client  
17 can --

18 THE COURT: Okay.

19 I.T. STAFF: -- go in his place. Just use one --

20 THE COURT: Our IT person is confirming what everyone  
21 else has been saying, that you really can only have one device  
22 in the same room. It's just unavoidable, the echoing.

23 I.T. STAFF: Unless everybody has --

24 THE COURT: Unless everyone has headphones on.

25 I.T. STAFF: Right.

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1 THE COURT: So we either need everyone to have  
2 headphones on, or one device in the room. And you all,  
3 awkward as it is, just have to share. Or I guess you could  
4 have two laptops, but one person has to --

5 I.T. STAFF: Has to have a headset.

6 THE COURT: Has to --

7 I.T. STAFF: Because the other one, the audio is  
8 going to be feeing into the microphone of the other one.

9 THE COURT: Okay. So, Mr. Bonds, I don't know if  
10 you've heard any of that, but --

11 THE CLERK: He needs to unmute himself.

12 THE COURT: You're on mute, Mr. Bonds.

13 MR. BONDS: I'm sorry, Your Honor. I'm going to sit  
14 next to Mr. Dondero and answer any questions that may come up.

15 THE COURT: Okay.

16 MR. BONDS: If any objections --

17 THE COURT: Okay. So we're going to have one device?

18 MR. BONDS: Yes.

19 THE COURT: Okay. Let's try again.

20 Okay. Go ahead, Mr. Morris.

21 BY MR. MORRIS:

22 Q Mr. Dondero, is Mr. Ellington listening to this hearing?

23 THE COURT: I didn't hear you, Mr. Morris. What?

24 BY MR. MORRIS:

25 Q Mr. Dondero, is Mr. Ellington listening to this hearing?

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1 A I have no idea.

2 Q Is Mr. Leventon listening to this hearing?

3 A I have no idea. I haven't spoken with him.

4 Q Okay. So let's try again. At least as of today, you  
5 never bothered to read the TRO that was entered against you,  
6 correct?

7 A Correct.

8 Q As of Tuesday, you only had a general understanding of  
9 what the Court restrained you from doing, correct?

10 (Echoing.)

11 A I had an adequate understanding.

12 Q You had a what?

13 A Adequate understanding.

14 Q Your understanding --

15 A VOICE: Your Honor?

16 BY MR. MORRIS:

17 Q -- was that you were prohibited from speaking to the  
18 Debtor's board without counsel and from speaking to the  
19 Debtor's employees; is that right?

20 A No.

21 Q Okay.

22 MR. MORRIS: Can we go to Page 13, Line 8, please?

23 BY MR. MORRIS:

24 Q Were you asked this question and did you give this answer?

25 "Q Tell me your understanding of what the temporary



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1       restraining order restrains you from doing.

2       "A To talk to Independent Board directly or talking  
3 directly with employees.

4       "Q Is there any other aspect of the temporary  
5 restraining order that you're aware of that would  
6 otherwise constrain or restrain your conduct?

7       "A Those are the points I (garbled)."

8 Q Did you give those answers to the questions that I asked?

9 A Yes.

10 Q And even with that general understanding, you went ahead  
11 and communicated directly (garbled) employees many, many, many  
12 times after the TRO was entered?

13 A Only with regard to shared services, pot plan, and  
14 Ellington, the settlement counsel.

15 Q Does the restraining order permit you to speak with  
16 Debtor's employees about the pot plan?

17       (Echoing.)

18       THE COURT: Mr. Morris, let me stop.

19       MR. MORRIS: Yeah. I appreciate that, Your Honor.

20       THE COURT: Even --

21       MR. MORRIS: It's not working.

22       THE COURT: Even your sound is not coming through  
23 clearly. And I think it's the echo coming out of their  
24 speakers, Mr. Dondero and Mr. Bonds' speakers. But before we  
25 conclude that, would you turn off your video and ask your

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1 question again and see if it's any better, just to confirm  
2 it's not a bandwidth issue on your end? I doubt it is, but --  
3 okay. So, try asking your question again, and I'm going to  
4 see if it's still distorted.

5 BY MR. MORRIS:

6 Q There's nothing in the TRO that permitted you to speak  
7 with Debtor employees about the pot plan, correct?

8 THE COURT: Okay. Mr. Morris, it's not at your end.  
9 It's -- it's their end. Okay. So you can turn your video  
10 back on.

11 Mr. Bonds?

12 MR. BONDS: Yes, ma'am.

13 THE COURT: You all are going to have to use earbuds,  
14 apparently. We're getting -- we're getting a feedback loop,  
15 okay? Whenever Mr. Morris talks or I talk, we're hearing  
16 ourselves echo through your speakers.

17 MR. BONDS: Can you check right now to see if it's  
18 true, if we're experiencing the same problem?

19 THE WITNESS: In other words, is this better? We  
20 unplugged the cord here.

21 THE COURT: Well, when you all speak, it's -- it's  
22 better now. But when --

23 MR. MORRIS: It is better.

24 THE COURT: But when Mr. Morris asks a question, it's  
25 echoing through your speakers. But I don't hear myself

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1 echoing through your speakers.

2 I.T. STAFF: Can Mr. Morris say something, please?

3 THE COURT: Mr. Morris, say something.

4 MR. MORRIS: They may have solved the problem. They  
5 may have solved the problem. How's that?

6 THE COURT: Okay. I think the problem is solved,  
7 whatever you did, so let's try once again.

8 Go ahead, Mr. Morris. Repeat your last question. I  
9 didn't hear it.

10 BY MR. MORRIS:

11 Q Mr. Dondero, the temporary restraining order doesn't  
12 permit you to speak with the Debtor's employees about a pot  
13 plan; isn't that right?

14 A There was a presentation on the pot plan given to the  
15 Independent Board after the restraining order was put in  
16 place. What are you implying, that that wasn't proper?

17 MR. MORRIS: Your Honor, I move to strike. It's a  
18 very simple question.

19 THE COURT: Okay. Sustained. If you could just  
20 answer the specific question, Mr. Dondero.

21 THE WITNESS: I don't know.

22 BY MR. MORRIS:

23 Q Fair enough. Sir, let's talk about some of the events  
24 that led up to the imposition of the TRO. I appreciate the  
25 fact that you hadn't read Mr. Seery's declaration or any of

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1 the evidence that was submitted in connection with the TRO, so  
2 let's spend some time talking about that now. CLO stands for  
3 Collateralized Loan Obligation, correct?

4 A Yes.

5 Q And the Debtor is party to certain contracts that give it  
6 the exclusive right and responsibility to manage certain CLOs,  
7 correct?

8 A Yes.

9 Q NexPoint Advisors, LP is an advisory firm. Do I have that  
10 right?

11 A Yes.

12 Q And we can refer to that, that firm, as NexPoint; is that  
13 fair?

14 A Yes.

15 Q You have a direct or indirect ownership interest in  
16 NexPoint, correct?

17 A Yes.

18 Q You're the president of NexPoint; isn't that right?

19 A Yes.

20 Q And as the president of NexPoint, it's fair to say that  
21 you control that entity, correct?

22 A To a certain extent.

23 Q Sir, as the president of NexPoint, it's fair to say that  
24 you control that entity, correct?

25 A To a certain extent.

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1 MR. MORRIS: Can we go to Page 18 of the transcript,  
2 please? Lines 19 and 21.

3 BY MR. MORRIS:

4 Q Were you asked this question and did you give this answer?

5 "Q As the president of NexPoint, it's fair to say  
6 that you control that entity?

7 "A Generally."

8 Q Is that the right answer that you gave the other day?

9 A I think it's similar to what I just said, yeah, yeah.

10 Q Sir, you're familiar with Highland Capital Management Fund  
11 Advisors, LP; is that right?

12 A Yes.

13 Q And we'll call that Fund Advisors; is that fair?

14 A Yes.

15 Q And we'll refer to Fund Advisors and NexPoint together as  
16 the Advisors; is that okay?

17 A Yes.

18 Q Fund Advisors is also an advisory firm, correct?

19 A Yes.

20 Q You have a direct or indirect ownership interest in Fund  
21 Advisors, correct?

22 A Yes.

23 Q You're the president of Fund Advisors, correct?

24 A Yes.

25 Q And you also have an ownership interest in the general

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1 partner of Fund Advisors; isn't that right?

2 A I believe so.

3 Q It's fair to say that you control Fund Advisors, correct?

4 A Generally.

5 Q NexPoint and Fund Advisors manage certain investments  
6 funds; is that right?

7 A Yes.

8 Q Among the funds that they manage are High Point Income  
9 Fund; is that right?

10 A I don't think that's a name that we manage.

11 Q Let's put it this way. There are three funds that are  
12 represented by K&L Gates that are managed by the Advisors,  
13 correct?

14 A I don't know.

15 Q Okay. You're the portfolio manager of the investment  
16 funds advised by NexPoint and Fund Advisors, correct?

17 A Largely.

18 Q And NexPoint and Fund Advisors caused the investment funds  
19 that they manage to invest in CLOs that are managed by the  
20 Debtors, correct?

21 A Years ago, they bought the equity interests, if that -- if  
22 that's what you're asking me, in various CLOs.

23 Q The two Advisors that you own and control caused the  
24 investment funds to purchase interests in CLOs that are  
25 managed by the Debtor, correct?

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1 A Not recently. Not recently. Years ago. Yes.

2 Q And they still hold those interests today, correct?

3 A Yes.

4 Q And K&L Gates represents all of those entities, correct?

5 A Yes.

6 Q And we'll call those the K&L Gates Clients; is that fair?

7 A Yes.

8 Q Before the TRO was entered, the K&L Gates Clients sent two  
9 letters to the Debtor concerning the Debtor's management of  
10 certain CLOs, right?

11 A Yes.

12 Q Okay.

13 MR. MORRIS: Your Honor, I just want to take a moment  
14 now, because we're going to start to look at some documents.  
15 The Debtor would respectfully move into evidence Exhibits A  
16 through Y that are on their exhibit list.

17 THE COURT: All right.

18 MR. BONDS: Your Honor, we have no objection.

19 THE COURT: A through Y are admitted. And for the  
20 record, these appear at Docket No. 46 in this adversary.

21 (Plaintiff's Exhibits A through Y are received into  
22 evidence.)

23 MR. MORRIS: Okay. Can we please put up Exhibit B as  
24 in boy? (Pause.) Ms. Canty? If you need a moment, just let  
25 us know.

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1 MS. CANTY: Yeah. I'm pulling it up right now.

2 MR. MORRIS: Thank you. (Pause.) Can you scroll  
3 down just a bit?

4 BY MR. MORRIS:

5 Q All right. Can you see this letter was sent on October  
6 16th?

7 A Yes.

8 Q And we see the entities that are reflected on this letter.  
9 We've got Highland Capital Management, LP. That's the  
10 question that they're asking. And the questions and the  
11 statements are being asserted on behalf of NexPoint Advisors,  
12 LP. Do you see that?

13 A Yes.

14 Q And Highland Capital Management Fund Advisors, LP. Those  
15 are the two Advisors that you own and control, correct?

16 A Control to a large extent.

17 Q Okay.

18 MR. MORRIS: And can we put up Exhibit C, please?

19 BY MR. MORRIS:

20 Q This is a second letter sent by NexPoint on November 24th.  
21 Do you see that?

22 A Yes.

23 Q Okay. And you're familiar with the substance of these  
24 letters, correct?

25 A Yes.



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1 Q And you were familiar -- you were aware of these letters  
2 before they were sent. Is that correct?

3 A Yes.

4 Q And you generally discussed the substance of these letters  
5 with NexPoint; is that right?

6 A Generally, yes.

7 Q And you discussed the substance of the letters with the  
8 Advisors' internal counsel; is that right?

9 A Yes.

10 Q That's D.C. Sauter?

11 A Yes.

12 Q And you have been on some calls with K&L Gates about these  
13 letters, right?

14 A I believe so.

15 Q And you knew these letters were being sent, correct?

16 A Yeah, they're -- they're reported.

17 Q You knew these letters for being sent; isn't that right,  
18 sir?

19 A Yes.

20 Q And you didn't object to the sending of these letters,  
21 correct?

22 A No.

23 Q In fact, you supported the sending of these letters. Is  
24 that right?

25 A Yes.

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1 Q And you have never directed NexPoint to withdraw these  
2 letters, correct?

3 A No.

4 Q Around Thanksgiving, you learned that Mr. Seery had given  
5 a direction to sell certain securities owned by the CLOs  
6 managed by the Debtors, correct?

7 A Yes.

8 Q And when you learned that, you personally intervened to  
9 stop the trades, correct?

10 A Yes. I believe they were inappropriate.

11 MR. MORRIS: I move to strike the latter part of the  
12 answer, Your Honor.

13 THE COURT: It's stricken.

14 MR. MORRIS: Can we put up Exhibit D, please?

15 BY MR. MORRIS:

16 Q We looked at this email string the other day. Do you  
17 recall that?

18 A Yes.

19 MR. MORRIS: Can we start at the bottom, please?

20 BY MR. MORRIS:

21 Q There's an email from Hunter Covitz. Do you see that?

22 A Yes.

23 Q Now, this is November 24th. It's before the TRO. Is that  
24 fair?

25 A Yes.

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1 Q Mr. Covitz is an employee of the Debtor, right?

2 A I believe so.

3 Q And Mr. Covitz helps manage the CLOs on behalf of the  
4 Debtor. Is that your understanding?

5 A Yes.

6 Q And Mr. Covitz in this email is giving directions to Matt  
7 Pearson and Joe Sowin to sell certain securities held by the  
8 CLOs. Is that correct?

9 A No. He's giving Jim Seery's direction.

10 MR. BONDS: And Your Honor, I'm going to object.  
11 This is all before the TRO was ever entered. It doesn't have  
12 anything to do with today's hearing.

13 THE COURT: Overruled.

14 MR. MORRIS: May I respond, Your Honor?

15 THE COURT: I --

16 MR. MORRIS: Okay. Thank you.

17 THE COURT: I think it's relevant. Go ahead.

18 MR. MORRIS: Thank you. Okay.

19 BY MR. MORRIS:

20 Q Mr. Seery is the CEO of the Debtor; is that right?

21 A Yes.

22 Q And the Debtor is the contractual party with the CLOs  
23 charged with the exclusive responsibility of managing the  
24 CLOs, correct?

25 A I don't believe so. The Debtor is in default of the

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1 agreements.

2 MR. MORRIS: I move to strike, Your Honor.

3 THE COURT: Sustained.

4 BY MR. MORRIS:

5 Q Sir, the Debtor has the exclusive contractual right and  
6 obligation to manage the CLOs, correct?

7 A I don't agree with that.

8 Q Okay.

9 MR. MORRIS: Can we scroll up to the -- just --

10 BY MR. MORRIS:

11 Q Do you see that Mr. Pearson acknowledges receipt of Mr.  
12 Covitz's email?

13 A Yes.

14 Q And you received a copy of Mr. Covitz's email, did you --  
15 did you not?

16 A Yes.

17 MR. MORRIS: Can you scroll up a little bit, please?

18 BY MR. MORRIS:

19 Q And can you just read for Judge Jernigan your response  
20 that you provided to Mr. Pearson, Mr. Covitz, and Mr. Sowin on  
21 November 24th?

22 A (reading) No, do not.

23 Q You instructed the recipients of Mr. Covitz's email not to  
24 sell the SKY securities as had been specifically instructed by  
25 Mr. Seery, correct?

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1 A Yes.

2 Q And you understood when you gave that instruction that the  
3 people on the email were trying to execute trades that Mr.  
4 Seery had authorized, correct?

5 A No. I -- no, that isn't how I would describe it.

6 MR. MORRIS: A second, Your Honor?

7 THE COURT: Okay.

8 (Pause.)

9 BY MR. MORRIS:

10 Q Sir, when you gave the instruction reflected in this  
11 email, you knew that you were stopping trades that were  
12 authorized and directed by Mr. Seery, correct?

13 A I don't think -- I -- I wasn't -- I wasn't sure at the  
14 moment I did that. I didn't find out until later that it was  
15 Seery who directed it.

16 MR. MORRIS: Can we please go back to the deposition  
17 transcript, Debtor's Exhibit Z, at Page 42? Line 12.

18 BY MR. MORRIS:

19 Q Were you asked this question and did you give this answer?

20 "Q At the time that you gave the instruction, "No, do  
21 not," you knew that you were stopping trades that had  
22 been authorized and directed by Mr. Seery, correct?

23 "A Yes."

24 Q Did you give that answer to my question on Tuesday?

25 A I'd like to clarify it, but yes, I did give that answer.

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1 Q Okay. You didn't speak with Mr. Seery before sending your  
2 instructions interfering with his trade, the trades that he  
3 had authorized, correct?

4 A No, I did not.

5 Q And you took no steps to seek the Debtor's consent before  
6 instructing the recipients of your email to stop executing the  
7 SKY transactions that had been authorized by Mr. Seery,  
8 correct?

9 A I'm sorry. Can you repeat the question?

10 Q You took no steps to seek the Debtor's consent before  
11 stepping in to stop the trades that Mr. Seery had authorized,  
12 correct?

13 A I took other actions instead.

14 Q Okay. But you didn't seek the Debtor's consent? That's  
15 not one of the actions you took, right?

16 A No, I educated the traders as to why it was inappropriate.

17 MR. MORRIS: I move to strike, Your Honor.

18 THE COURT: Sustained.

19 BY MR. MORRIS:

20 Q Sir, did you seek the Debtor's consent before stepping in  
21 to stop the trades that Mr. Seery had authorized?

22 A No, I did not seek consent.

23 Q In response to your instruction, Mr. Pearson canceled all  
24 of the trades that Mr. Seery had authorized, correct?

25 A Yes.

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1 MR. MORRIS: Can we go back to the exhibit, please?

2 And if we could just scroll -- stop right there.

3 BY MR. MORRIS:

4 Q That's -- that's Mr. Pearson's response to your email,  
5 confirming that he had canceled both the SKY and the AVAYA  
6 trades that had not yet been executed, correct?

7 A Yes.

8 MR. MORRIS: Can we scroll to the response to that?

9 BY MR. MORRIS:

10 Q Is this your response?

11 A Yes.

12 Q Can you read that aloud, please?

13 A (reading) HFAM and DAF have instructed Highland in  
14 writing not to sell any CLO underlying assets. There is  
15 potential liability. Don't do it again, please.

16 Q The writings that you're referring to are the two letters  
17 from NexPoint, Exhibits B and C that we just looked at,  
18 correct?

19 A Yeah. There might have been a third letter. I don't  
20 know. But, yes, generally, those letters.

21 Q Okay. And at this juncture, the reference to potential  
22 liability was a statement intended for Mr. Pearson. Is that  
23 correct?

24 A Um, I -- no. Pearson wouldn't have had any personal  
25 liability. It was -- it was meant for the -- there was

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1 potential liability to the Debtor or to the compliance  
2 officers at the Debtor.

3 MR. MORRIS: Can we go to Page 45 of the deposition  
4 transcript, please? Line -- beginning at Line 11, through 18.

5 BY MR. MORRIS:

6 Q Did I ask these questions and did you give these answers?

7 "Q Do you see the reference there in the latter  
8 portion of your email, 'There is potential liability.  
9 Don't do it again'?

10 "A Yes.

11 "Q Who was the intended recipient of that message?

12 "A At this juncture, it's Matt Pearson, I believe."

13 Q Did you give those answers to my questions on Tuesday?

14 A Yeah. That's not inconsistent.

15 MR. MORRIS: Let's go back to the email, please.

16 BY MR. MORRIS:

17 Q Mr. Sowin responded to your email; is that right?

18 MR. MORRIS: Can we scroll up?

19 BY MR. MORRIS:

20 Q Okay. Who's Mr. Sowin?

21 A He's the head trader.

22 Q Who's he employed by?

23 A I believe he's employed by HFAM but not the Debtor.

24 Q Okay. So he's -- he's somebody who's employed by one of  
25 the Advisors; is that right?



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1 A I believe so.

2 Q And Mr. Sowin responded to your email and he indicated  
3 that he would follow your instructions. Is that right?

4 A Yeah. He understands that it's inappropriate. That's  
5 what he's reflecting. Yes.

6 MR. MORRIS: I move to strike, Your Honor.

7 THE COURT: Sustained.

8 BY MR. MORRIS:

9 Q Sir, Mr. Sowin responded and indicated that he would  
10 follow your instructions, correct?

11 A (no audible response)

12 Q Did you answer? I'm sorry.

13 A No, I didn't answer. It's -- I don't know if you could  
14 expressly say that from that email. Maybe we should read the  
15 email.

16 MR. MORRIS: Let's just move on, Your Honor.

17 THE COURT: Okay.

18 BY MR. MORRIS:

19 Q A few days later, you learned -- you learned that Mr.  
20 Seery was trying a workaround to effectuate the trades anyway,  
21 correct?

22 A I believe so.

23 Q Uh-huh. And when you learned that, you wrote to Thomas  
24 Surgent; is that right?

25 A I -- I believe so.

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1 Q I don't -- I don't mean to -- this is not a test here.

2 MR. MORRIS: Can we just scroll up to the next email,  
3 please? Okay. Stop right there.

4 BY MR. MORRIS:

5 Q When you -- when you learned that Mr. Seery was trying a  
6 workaroud, you wrote to Mr. Surgent when you learned that,  
7 right?

8 A Yes.

9 Q And Mr. Surgent is an employee of the Debtor; is that  
10 correct?

11 A I believe he's still the chief compliance officer of the  
12 Debtor.

13 Q Okay. Now, as a factual matter, you never asked Mr. Seery  
14 why he wanted to make these trades; isn't that right?

15 A I -- I did not.

16 Q Okay. And before the TRO was entered, there was nothing  
17 that prevented you from picking up the phone and asking Mr.  
18 Seery why he wanted to make these trades, correct?

19 A That's not true.

20 MR. MORRIS: One second, please, Your Honor.

21 THE COURT: Okay.

22 (Pause.)

23 MR. MORRIS: Can we go to Page 60 of the transcript?  
24 Mr. Bonds says -- beginning at Line 14. There is an objection  
25 there, Your Honor, and I would ask that the Court rule on the

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1 objection before I read from the transcript.

2 THE COURT: Okay.

3 MR. MORRIS: There you go.

4 THE COURT: (sotto voce) (reading) Is there  
5 anything that you're aware of that prevented you from picking  
6 up the phone and asking Mr. Seery for his business  
7 justification for these trades prior to December 10.  
8 Objection, form.

9 I overrule the objection to the form of that question.

10 MR. MORRIS: Okay.

11 BY MR. MORRIS:

12 Q Mr. Dondero, were you asked this question and did you give  
13 this answer?

14 "Q Is there anything that you're aware of that  
15 prevented you from picking up the phone and asking Mr.  
16 Seery for his business justification for these trades  
17 prior to December 10, 2010?

18 "A No. I expressed my disapproval via email."

19 Q Is that right?

20 A I'd like to adjust that answer to the answer I just gave.

21 Q Okay.

22 MR. MORRIS: And I move to strike.

23 BY MR. MORRIS:

24 Q I'm just asking you if that's the answer you gave on  
25 Tuesday.

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1 THE COURT: Sustained.

2 THE WITNESS: Yes.

3 BY MR. MORRIS:

4 Q Thank you. Now, you wrote to Mr. Surgent because you  
5 wanted to remind him of his personal liability for regulatory  
6 breaches and for doing things that aren't in the best interest  
7 of investors, correct?

8 A Yes.

9 Q And you actually thought about this and you -- because you  
10 didn't believe that Mr. Surgent had extra insurance and  
11 indemnities like Mr. Seery, right?

12 A No.

13 Q Didn't you testify to that the other day?

14 A I don't remember, but that isn't the only reason.

15 Q I didn't ask you if it was the only reason. Listen  
16 carefully to my question. Did you send this email because you  
17 -- because you wanted to remind him of his personal liability  
18 for regulatory breaches and for doing things that aren't in  
19 the -- I apologize. Withdrawn.

20 You did not believe at the time that you sent this email  
21 that he, Mr. Surgent, had insurance and indemnities like Mr.  
22 Seery, correct?

23 A Yes.

24 Q Okay.

25 MR. MORRIS: Can we go back to the email, please?

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1 BY MR. MORRIS:

2 Q Can you just read the entirety of your email to Mr.

3 Surgent out loud?

4 A (reading) I understand Seery is working on a workaround  
5 to trade these securities anyway, trades that contradict  
6 investor desires and have no business purpose or investment  
7 rationale. You might want to remind him and yourself that the  
8 chief compliance officer has personal liability.

9 Q Okay. That's -- that's the message you wanted to convey  
10 to Mr. Surgent, right?

11 A Yes.

12 Q And, again, you never bothered to ask Mr. Seery what his  
13 businessperson -- purpose or investment rationale was,  
14 correct?

15 A I -- I didn't believe I could talk to him directly.

16 Q This is before the --

17 A That's why I never picked up the phone.

18 Q Okay. You intended to convey the message to Mr. Surgent  
19 that, by following Mr. Seery's orders to execute the trades,  
20 that Mr. Surgent faced personal liability, correct?

21 A Yes, he does.

22 Q And that's the message you wanted to send to him, right?

23 A It's a true and accurate message, yes.

24 Q Okay. Just a few days earlier, you also threatened Mr.  
25 Seery, right?

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1 A I wouldn't use the word "threatened."

2 Q Okay. Let's let -- let's let it speak for itself.

3 MR. MORRIS: Can we go to Exhibit E, please? Keep  
4 scrolling down just a bit.

5 BY MR. MORRIS:

6 Q This is an email that you sent to Mr. Seery on November  
7 24th. And as always, Mr. Dondero -- this is the third time  
8 we're meeting -- if there's something in the document that you  
9 need to see, please just let me know, because I don't -- I  
10 don't mean to test your memory if the document can help  
11 refresh your recollection.

12 MR. MORRIS: Can we just scroll up a little bit  
13 further to the top to see the date?

14 BY MR. MORRIS:

15 Q Okay. So, Jim, there, JD, who is that?

16 A That's me.

17 Q Okay. And can you tell by the substance of the email, of  
18 the text messages, this is communications between you and Mr.  
19 Seery, right?

20 A Yes.

21 Q Okay. And you see that it's dated November 24th there?

22 A Yes. Right after we were discussing the pipeline. Or  
23 right when we were working on the pipeline.

24 Q Okay.

25 MR. MORRIS: Can you scroll down a little bit,

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1 please?

2 BY MR. MORRIS:

3 Q At 5:26 p.m., you sent Mr. Seery a text, correct?

4 A Yes.

5 Q Can you read that, please?

6 A (reading) Be careful what you do. Last warning.

7 Q Okay. This was a warning telling Mr. Seery to stop  
8 selling assets out of the CLOs or the beneficial owners would  
9 take more significant action against him, correct?

10 A It was a general statement that what he was doing was  
11 regulatorily inappropriate and ethically inappropriate and he  
12 was in breach of the contracts he was operating.

13 Q Neither you nor any entity owned or controlled by you are  
14 parties to the contracts you just referred to; isn't that  
15 correct?

16 A I believe they're indirectly parties to those contracts,  
17 especially when they're in default.

18 Q Neither you nor any entity owned or controlled by you is a  
19 signatory to any CLO management contract pursuant to which the  
20 Debtor is a party, correct?

21 A I -- I don't know and I don't want to make legal  
22 conclusions on that.

23 Q Okay. At the deposition the other day, some of the things  
24 that you suggested the beneficial owners of the CLO interests  
25 might do against Mr. Seery and the Debtor are class action

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1 lawsuits. Is that right?

2 A I -- I did not suggest the entities I control would do  
3 that. If anybody on this call were to call a class action  
4 lawsuit -- a class action law firm and tell them what's been  
5 going on with the CLOs, I think a class action law firm would  
6 file it on their own regard, not on the behalf of my entities.

7 MR. MORRIS: I move to strike, Your Honor.

8 THE COURT: Sustained.

9 BY MR. MORRIS:

10 Q Let's talk about that cell phone. Okay? Until at least  
11 December 10th, the day the TRO was entered, you had a cell  
12 phone that was bought and paid by the Debtor, right?

13 A Yes.

14 Q But sometime after December 10th, your phone was disposed  
15 of or thrown in the garbage; is that right?

16 A Yes.

17 Q And you don't know when after December 10th the cell phone  
18 that was the Debtor's property was disposed of, right?

19 A I don't believe at that point it was the Debtor's  
20 property. I think I paid it off in full and the Debtor had  
21 announced that they were canceling everybody's cell phones so  
22 it was appropriate for me to get another one.

23 MR. MORRIS: I move to strike, Your Honor.

24 THE COURT: Sustained.

25 MR. BONDS: Your Honor, at some point, I mean, Mr.



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1 Morris just ought to go on and testify.

2 MR. MORRIS: No, this is Mr. Dondero's testimony,  
3 Your Honor. He gave it the other day. I'm just asking him to  
4 confirm it, basically.

5 THE COURT: Okay. I overrule the objection, if any  
6 there was, on the part of Mr. Bonds.

7 BY MR. MORRIS:

8 Q Sometime after December 10th, the cell phone that prior to  
9 that time had been owned and paid for by the Debtor was thrown  
10 in the garbage or otherwise disposed of, correct?

11 A Yes.

12 Q And you don't know when after December 10th that was --  
13 the phone was disposed of, correct?

14 A It was on or about that date, I'm sure.

15 Q Well, we know it was after December 10th, right?

16 A Okay. Or about that date.

17 Q You testified the other day that you just don't know who  
18 made the decision to throw your phone away, right?

19 A I could find out, but I don't know. I would have to talk  
20 to employees.

21 Q Did you make any request of the Debtor since your  
22 deposition to try to find out the answer as to who made the  
23 decision to throw your phone away?

24 A No.

25 Q How did you learn that your phone was thrown away?

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1 A As I testified, it's standard operating procedures every  
2 time a senior executive gets a new phone.

3 Q Hmm. You don't know exactly who threw the phone away; is  
4 that right?

5 A No, but I can find out.

6 Q Okay. I'm just asking -- I'm not asking you to find out.  
7 I'm just asking you if you know. Do you know who threw your  
8 phone away?

9 A No.

10 Q Do you know who made the decision to throw your phone  
11 away?

12 A It -- there wasn't a decision. It was standard operating  
13 procedure.

14 MR. MORRIS: I move to strike.

15 THE COURT: Sustained.

16 BY MR. MORRIS:

17 Q You and Mr. Ellington disposed of your phones at the same  
18 time, correct?

19 A I don't have specific awareness regarding what Mr.  
20 Ellington did with his phone.

21 Q It never occurred to you to get the Debtor's consent  
22 before throwing the phone that they had purchased away, right?

23 A I'm not permitted to talk to the Debtor.

24 Q Sir, it never occurred to you to get the Debtor's consent  
25 before throwing the phone away, correct?

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1 A I'm going to stick with the answer I just gave.

2 MR. MORRIS: Can we go to Page 75 of the transcript?  
3 Lines 12 through 15. There is an objection there, Your Honor.  
4 I would respectfully request that the Court rule on the  
5 objection before I read the testimony.

6 THE COURT: Okay. Starting at Line 12?

7 MR. MORRIS: 12.

8 THE COURT: (sotto voce) (reading) Did it ever  
9 occur to you to get the Debtor's consent before doing this?  
10 Objection, form.

11 That objection is overruled.

12 BY MR. MORRIS:

13 Q All right. Mr. Dondero, did you give this answer to my  
14 question on Tuesday?

15 "Q Did it ever occur to you to get the Debtor's  
16 consent before doing this?

17 "A No."

18 A Yes, I gave that testimony.

19 Q Okay. And you also had the phone number changed from the  
20 Debtor's account to your own personal account; is that right?

21 A The phone number changed? The phone number stayed the  
22 same.

23 Q But you had the number changed from the Debtor's account  
24 to your own personal account, correct?

25 A The Debtor said they wouldn't pay for it anymore. Who

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1 else could I change it to?

2 MR. MORRIS: Your Honor, I move to strike. It's a  
3 very simple question.

4 THE COURT: Sustained.

5 BY MR. MORRIS:

6 Q I'll ask it one more time, Mr. Dondero. You had the phone  
7 number changed from the Debtor's account to your personal  
8 account, correct?

9 A I didn't change the number. I had the billing changed to  
10 my personal account versus the company account.

11 Q And you never asked the Debtor for permission to do that,  
12 correct?

13 A No.

14 Q And you never told Debtor you were doing that, correct?

15 A No.

16 Q And nobody ever told Mr. Seery or anybody at my firm that  
17 the phone was being thrown in the garbage, correct?

18 A Well, --

19 MR. BONDS: To the extent he knows.

20 THE WITNESS: Yeah. I have no idea. But I didn't.

21 BY MR. MORRIS:

22 Q You didn't believe it was necessary to give the Debtor  
23 notice that you were taking the phone number for your own  
24 personal account and throwing the phone in the garbage,  
25 correct?

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1 A Correct.

2 Q The phone --

3 MR. BONDS: Your Honor, I'm going to object. He --  
4 Mr. Dondero did not testify he personally threw the phone in  
5 the garbage.

6 MR. MORRIS: Withdrawn.

7 THE COURT: Okay.

8 BY MR. MORRIS:

9 Q Mr. Dondero, the phone was in Highland's offices on  
10 December 10th, the date the TRO was in effect, correct?

11 A I -- I don't -- I -- I -- I don't know. You know, I don't  
12 know. It's -- I remember going over to -- well, anyway, I --  
13 I don't know. We'll leave it at that.

14 MR. MORRIS: Can we go to Exhibit G, please?

15 BY MR. MORRIS:

16 Q Who's Jason Rothstein, while we wait?

17 A Jason, Jason is our -- is the Highland head of technology.

18 Q Okay. And did you text with him from time to time? On or  
19 about December 10th?

20 A Yes.

21 Q Okay.

22 MR. MORRIS: Can we just scroll up a little bit?

23 BY MR. MORRIS:

24 Q Is that Mr. Rothstein there?

25 A Yes. Yeah.

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1 Q Okay. And do you see that there's a text message that you  
2 sent to him on December 10th, right at the top? Can you read  
3 -- can you read the text message Mr. Rothstein --

4 A He sent that to me. At the top.

5 Q I apologize. Thank you for the correction. Can you read  
6 what Mr. Rothstein told you on December 10th?

7 A That my old phone is in the top drawer of Tara's desk.

8 Q And who's Tara?

9 A My assistant.

10 Q Is she still your assistant today?

11 A Yes.

12 Q And has she been serving as your assistant since the TRO  
13 was entered into on December 10th?

14 A Yes.

15 Q Okay. Is it fair to say that you were informed on  
16 December 10th that the phone was not thrown in the garbage,  
17 had not been disposed of, but was instead sitting in Tara's  
18 desk?

19 A As of that moment, yes.

20 Q Okay. And it's also fair to say that, as of December  
21 10th, Mr. Rothstein didn't take it upon himself to throw your  
22 old phone in the garbage, right?

23 A Not as of that moment. But like I said, I can find out  
24 how it was disposed of.

25 Q If you were curious to do that, would you have done that

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1 before today?

2 A I haven't been curious.

3 Q Thank you very much. Someone you can't identify made the  
4 decision after December 10th to throw the phone in the garbage  
5 without asking the Debtor for permission or seeking the  
6 Debtor's consent, correct?

7 MR. BONDS: I'm going to object, Your Honor. To the  
8 extent that the witness knows, he can answer.

9 THE COURT: I -- I didn't hear --

10 THE WITNESS: I don't know.

11 THE COURT: I didn't hear what your objection was,  
12 Mr. Bonds. Repeat.

13 MR. BONDS: Your Honor, my objection was along the  
14 lines of to the extent that the witness knows, he could  
15 testify, but if he doesn't know, he doesn't need to speculate.

16 THE COURT: All right. Well, I don't hear an  
17 objection there, but go ahead, Mr. Dondero, if you have  
18 knowledge and can answer the question.

19 THE WITNESS: I don't know.

20 BY MR. MORRIS:

21 Q Do you recall that the Debtor subsequently gave notice to  
22 you to vacate its offices and to return its cell phone?

23 A I don't know.

24 Q Did you ever --

25 A I know I -- I know I was told to vacate the offices. I

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1 didn't see the specific --

2 Q Uh-huh. Your lawyer -- your lawyers never told that  
3 Debtor that the cell phone had been disposed of or thrown in  
4 the garbage, consistent with company practice, right?

5 A I don't know.

6 MR. MORRIS: Can we put up Exhibit K, please?

7 BY MR. MORRIS:

8 Q This is the letter that my firm sent to your lawyer on  
9 December 23rd. Do you see that?

10 A Yeah, I see it.

11 Q Okay.

12 MR. MORRIS: Can we scroll down a little bit? Keep  
13 going. Okay. Stop right there.

14 BY MR. MORRIS:

15 Q Do you see that it says that, as a result of the conduct  
16 described above, that the Debtor "has concluded that Mr.  
17 Dondero's presence at the HCMLP office suite and his access to  
18 all telephonic and information services provided by HCMLP are  
19 too disruptive"?

20 A Yeah, I see it.

21 Q And this is the letter that gave you notice that you had  
22 to vacate the premises by December 30th, correct?

23 A I believe so.

24 MR. MORRIS: Can we scroll down a little bit?

25 BY MR. MORRIS:



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1 Q You see at the bottom there's a reference to a defined  
2 term of "cell phones"?

3 A Yes.

4 Q And it says that the Debtor "will also terminate Mr.  
5 Dondero's cell phone plan and those cell phone plans  
6 associated with parties providing personal services to Mr.  
7 Dondero." Do you see that?

8 A Yes. Yeah.

9 Q Have I read that accurately?

10 A Yes.

11 Q And then my colleagues went on to write, "HCMLP demands  
12 that Mr. Dondero immediately turn over the cell phones to  
13 HCMLP by delivering them to you, Mr. Lynn." Do you see that?

14 A Yes.

15 Q Have I read that accurately?

16 A Yes.

17 Q The last sentence on the page begins, "The cell phones  
18 and."

19 MR. MORRIS: And let's scroll down further.

20 BY MR. MORRIS:

21 Q "The cell phones and the accounts are property of HCMLP.  
22 HCMLP further demands that Mr. Dondero refrain from deleting  
23 or wiping any information or messages on the cell phone.  
24 HCMLP, as the owner of the account and cell phones, intends to  
25 recover all information related to the cell phones and

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1 accounts, and reserves the right to use the business-related  
2 information." Have I read that accurately?

3 A Yes.

4 Q Okay. We were a couple of weeks too late, huh?

5 A It sounds like it.

6 Q Yeah. Because the phones were already in the garbage,  
7 right?

8 A Yes.

9 Q Uh-huh. But that's not what Mr. Lynn told the Debtor on  
10 your behalf, right?

11 A I don't know.

12 Q Mr. Lynn -- all right. Let's -- let's see what Mr. Lynn  
13 said.

14 MR. MORRIS: Can we go to Exhibit U, please?

15 BY MR. MORRIS:

16 Q It took Mr. Lynn six days to write a one-paragraph letter  
17 in response, right? December 29th, he responded?

18 MR. MORRIS: Can we scroll down a bit?

19 BY MR. MORRIS:

20 Q Let me read beginning with the second sentence of the  
21 first substantive paragraph. "We are at present not sure of  
22 the location of the cell phone issued to Mr. Dondero by the  
23 Debtor, but we are not prepared to turn it over without  
24 ensuring the privacy of the attorney-client communications."  
25 And then he goes on.

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1 Have I read that correctly?

2 A Yes.

3 Q Okay. So Mr. Lynn didn't say anything about the phone  
4 being thrown in the garbage, right?

5 A No.

6 Q He didn't say that it was disposed of, did he?

7 A No.

8 Q He didn't refer to any company practice or policy, right?

9 A No.

10 Q Mr. Lynn's not a liar, is he?

11 A No, he's not.

12 Q He's a decent and honest professional. Wouldn't you agree  
13 with that?

14 A Yes.

15 Q And is it fair to say that he conveyed only the  
16 information that he had at the time?

17 A I don't know.

18 Q Do you have any reason to believe that Mr. Lynn would  
19 withhold from the Debtor the information that the cell phone  
20 had been thrown in the garbage, consistent with company  
21 practice?

22 A No, I don't believe he would withhold whatever he knew.

23 Q All right. Let's talk about -- let's talk about other  
24 matters. You do know, sir, do you not, that the Debtor is  
25 subject to the Bankruptcy Court's jurisdiction?

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1 A Yes.

2 Q Okay. And we just saw in the December 23rd letter that  
3 the Debtor demanded that you vacate their offices a week  
4 later, right?

5 A Yes.

6 Q And you knew that at or around the time the letter was  
7 sent on December 23rd, correct?

8 A I -- I don't remember when I knew.

9 Q Well, in fact, in fact, you or through counsel asked for  
10 an accommodation and asked for an extension of time to  
11 December 31st; isn't that right?

12 A I had to pack up 30 years of stuff in three days. I -- I  
13 know we asked for some forbearance. I don't think we got any.  
14 I don't remember the details. I don't understand why it's  
15 important.

16 Q Okay. It was actually -- withdrawn. The Debtor actually  
17 gave you seven days' notice, right? They sent the letter on  
18 December 23rd and asked you to vacate on December 30th,  
19 correct?

20 A I don't -- I don't remember. But, again, I think the  
21 initial response was it was inconsistent with shared services  
22 agreement. No Highland employees are coming into the office  
23 anyway. So kicking me out of my office was -- seemed  
24 vindictive and overreaching. And we tried to get some, you  
25 know, forbearance.

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1 Q Okay.

2 MR. MORRIS: I move to strike, Your Honor.

3 THE COURT: Sustained.

4 BY MR. MORRIS:

5 Q Mr. Dondero, you were given seven days' notice before --  
6 before you were going to be barred from the Debtor's office,  
7 correct?

8 A I don't know.

9 Q Okay.

10 MR. MORRIS: Can we go back to Exhibit K, please?  
11 Oh, actually, it's okay.

12 BY MR. MORRIS:

13 Q We just read, actually, the piece from the Debtor's letter  
14 of December 23rd barring you from the Debtor's office. Do you  
15 remember that? And we can go back and look at it if you want.

16 A Yes.

17 Q Was there anything ambiguous that you recall about the  
18 Debtor's demand that you not enter their offices after  
19 December 30th?

20 A Ambiguous? I can tell you what my understanding was or I  
21 can tell you what the letter says. What would you like to  
22 know?

23 Q I'd just like to know if, as you sit here right now, you  
24 believe there was anything ambiguous about the Debtor's demand  
25 that you vacate the offices as of December 30th?

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1 A I mean, I did vacate the offices as of December 30th.

2 Q Correct. And you knew that -- and you were complying with  
3 the Debtor's demand you do that, right?

4 A Well, with the Court's demand, I guess.

5 Q Okay. And it's your understanding that you would not be  
6 permitted in the Debtor's offices after that time, correct?

7 A Um, (pause), uh, I don't know how to answer that question.  
8 I knew I wouldn't be residing in the offices anymore. But for  
9 legitimate business purposes, to visit the people at NexPoint  
10 who were in the office, since there are no Highland people in  
11 the office, or to handle a deposition, you know, there was  
12 nothing I thought inappropriate about that.

13 Q Did the Debtor tell you that they would allow you to enter  
14 the offices any time you just believed that it would be  
15 appropriate to do that?

16 A I used my business judgment.

17 MR. MORRIS: I move to strike.

18 BY MR. MORRIS:

19 Q I'm asking you a very --

20 THE COURT: Sustained.

21 BY MR. MORRIS:

22 Q -- specific question, sir. Did the Debtor ever tell you  
23 that they -- that you would be permitted to enter their  
24 offices after December 30th if you, in your own personal  
25 discretion, believed it to be appropriate?

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1 A No.

2 Q Did the Debtor provide you any exception to their demand  
3 that you vacate the offices, without access, by and after  
4 December 30th?

5 A I always do what I think is appropriate and in the best  
6 interests. I don't know. I didn't know the specifics of the  
7 Debtor's -- okay, yeah, what the specifics of the Debtor was.

8 Q Despite the unambiguous nature of the Debtor's demands  
9 letter, on Tuesday you just walked right into the Debtor's  
10 office and sat for the deposition, correct?

11 A I believe that was reasonable, yes.

12 Q Okay. But you didn't -- you didn't have the Debtor's  
13 approval to do that, correct?

14 A We didn't have technology to do it anywhere else, so if  
15 the deposition was going to occur, it had to occur there.

16 Q Sir, --

17 MR. MORRIS: Move to strike.

18 THE COURT: Sustained.

19 BY MR. MORRIS:

20 Q And I ask you to just listen very carefully. And if it's  
21 not clear to you, please let me know. You did not have the  
22 Debtor's approval to enter their offices on Tuesday to give  
23 your deposition, correct?

24 A No.

25 Q And you did not even bother to ask the Debtor for

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1 permission, correct?

2 A I'm prohibited from contacting them, so no, I did not.

3 Q Okay. Let's talk about other events that occurred after  
4 the entry of the TRO. We talked earlier about how you  
5 interfered with Mr. Seery's trading activities on behalf of  
6 the CLOs around Thanksgiving. Do you remember that?

7 A Yes.

8 Q But after the TRO was entered, the K&L Gates Clients also  
9 interfered with the Debtor's trading activities, correct?

10 A No.

11 MR. MORRIS: Can we go to Exhibit K, please? Can we  
12 start at the first page? And scroll down just a bit.

13 BY MR. MORRIS:

14 Q Do you see there's an explanation there about the Debtor's  
15 management of CLOs?

16 A Yes.

17 Q And there's a recitation of the history that we talked  
18 about earlier, where around Thanksgiving you intervened to  
19 block those trades?

20 A Yes.

21 Q And then the next paragraph refers to the prior motion  
22 that was brought by the CLO entities? I mean, the K&L Gates  
23 entities, right?

24 A Yes.

25 Q And you were aware of that motion at the time it was made,



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1 right?

2 A Yes.

3 Q And you were supportive of the making of that motion,  
4 right?

5 A Supportive? Yes.

6 MR. MORRIS: And scroll down to the next paragraph,  
7 please.

8 BY MR. MORRIS:

9 Q Okay. So, my colleague wrote that, "On December 22nd,  
10 2020, employees of NPA and HCMFA notified the Debtor that they  
11 would not settle the CLO sale of the AVAYA and SKY  
12 securities." Have I read that right?

13 A Yes.

14 Q And that took place six days after the motion that the  
15 Court characterized as frivolous was denied on December 16th?

16 A Yes. I wasn't aware of that, for what that's worth.

17 Q Okay. You personally instructed the employees --  
18 withdrawn. NPA -- that refers to NexPoint, correct?

19 A Yes.

20 Q That's an entity you own and control, right?

21 A I -- largely.

22 Q And that's one of the Advisors we defined earlier, right?

23 A Yes.

24 Q And HCMFA, that's Fund Advisors, another advisory firm  
25 that you own and control, correct?

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1 A Yes.

2 Q And you personally instructed, on or about December 22nd,  
3 2020, employees of those Advisors to stop doing the trades  
4 that Mr. Seery had authorized with respect SKY and AVAYA,  
5 right?

6 A Yeah. Maybe we're splitting hairs here, but I instructed  
7 them not to trade them. I never gave instructions not to  
8 settle trades that occurred. But that's a different ball of  
9 wax.

10 Q Okay. But you did instruct them not to execute trades  
11 that had not been made yet, right?

12 A Yeah. Trades that I thought were inappropriate, for no  
13 business purpose, I -- I told them not to execute.

14 Q Okay. You actually learned that Mr. Seery wanted to  
15 effectuate these trades the Friday before, right?

16 A I don't know, but what did I do? When did I know it?  
17 What did I do? When I knew things are inappropriate, I  
18 reacted immediately. I don't -- I don't -- whenever --  
19 whenever I found out about inappropriate things, I reacted to  
20 the best of my ability.

21 Q Okay.

22 MR. MORRIS: I move to strike, Your Honor.

23 THE COURT: Sustained.

24 Mr. Dondero, I'm going to -- I'm going to interject some  
25 instructions once again here. Remember we talked about early

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1 on, and I know you've testified before, but I'll repeat it:

2 You need to just give direct yes or no answers.

3 And let me just say that we see witnesses all the time do  
4 what you're doing here, and that is they feel they need to say  
5 more than yes or no. They feel the need to clarify or  
6 supplement the yes or no answer they give. And just to remind  
7 you how this works, your lawyer, Mr. Bonds, is going to be  
8 given the opportunity when Mr. Morris is through to ask you  
9 all the questions he wants, and that will be your chance to  
10 clarify yes and no answers to the extent he asks you to  
11 revisit certain of these questions and answers. Okay?

12 So I'm going to remind you once again: yes or no or  
13 direct -- you know, other appropriate direct answers. Mr.  
14 Bonds can let you clarify later. All right?

15 Mr. Morris, continue.

16 MR. MORRIS: Okay. Thank you, Your Honor.

17 Can we please put up on the screen Exhibit L? And at the,  
18 I guess, the bottom of Page 1.

19 BY MR. MORRIS:

20 Q This is an email string. And --

21 MR. MORRIS: Go to the email below that, please.

22 Yeah. Okay. Right there.

23 BY MR. MORRIS:

24 Q This is an email from Mr. Seery dated December 18th at  
25 (garbled) :30 p.m. Do you see that?

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1 A Yes.

2 Q And in the substantive portion of his email, continuing on  
3 to the next page, he's giving instructions to sell certain SKY  
4 and AVAYA securities that are held by CLOs, correct?

5 A Yes.

6 Q And Mr. Sowin forwarded this email to you, right?

7 A Yes.

8 MR. MORRIS: If we can scroll up.

9 BY MR. MORRIS:

10 Q And you forwarded it to Mr. Ellington, right? I'm sorry.  
11 Let's just give Ms. Canty a chance.

12 MR. MORRIS: Keep scrolling up.

13 BY MR. MORRIS:

14 Q So, Mr. Sowin forwarded it to you at 3:34 p.m. Do you see  
15 that?

16 A Yes.

17 Q And if we scroll up, you turn around and give it to Mr.  
18 Ellington a few minutes later, right?

19 A Yes.

20 Q So that you and Mr. Ellington and Mr. Sowin are all aware  
21 that Mr. Seery wants to sell AVAYA and SKY securities on  
22 behalf of the CLOs, right?

23 A Yes.

24 Q Why did you decide to forward this email to Mr. Ellington?

25 A Ellington's role has been of settlement counsel that

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1 supposedly everybody is able to talk to to try and bridge some  
2 kind of settlement. Ellington, I thought, should be aware of  
3 things that would make settlement more difficult or create  
4 liabilities for the Debtor. And so I thought it was  
5 appropriate for him to know.

6 Q Okay. This is the email that caused you to put a stop to  
7 the trades that Mr. Seery wanted to effectuate, correct?

8 A This is the -- I'm sorry. Ask the question again. This  
9 is the email that what?

10 Q This is -- this is how you learned that Mr. Seery wanted  
11 to effectuate rates in AVAYA and SKY securities, right?

12 A I -- I learned about it pretty early on of him trading it.  
13 I don't know if it was this email or -- or one of the others.  
14 But yes, it was from -- it was from Joe Sowin.

15 Q And you would agree with me, would you not, that you  
16 personally instructed the employees of the Advisors not to  
17 execute the very trades that Mr. Seery identifies in this  
18 email, correct?

19 A Yes.

20 Q At no time after December 10th, when the TRO was entered  
21 into, did you instruct the employees of the Funds that you own  
22 and control not to interfere or impede the Debtor's management  
23 of the CLOs, correct?

24 MR. BONDS: Can you repeat the question? I'm sorry.

25 BY MR. MORRIS:

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1 Q At no time after December 10th, when the TRO was entered,  
2 did Mr. Dondero instruct any employee of either of the  
3 Advisors that he owns and controls not to interfere or impede  
4 with the Debtor's business and management of the CLOs,  
5 correct?

6 A I did not.

7 Q Okay. Neither you nor anybody that you know of ever  
8 provided a copy of the TRO to the employees of the Advisors  
9 that you own and control, correct?

10 A I don't know.

11 Q Okay. After the TRO was entered, the K -- after the TRO  
12 was entered, and after the hearing on December 16th, the K&L  
13 Gates Clients sent three more letters to the Debtor, right?

14 A Yes.

15 Q Okay.

16 MR. MORRIS: Your Honor, those are Exhibits M as in  
17 Mary, N as in Nancy, and X as in x-ray.

18 THE COURT: Okay.

19 MR. MORRIS: Unless the witness thinks there is a  
20 need to look at them specifically -- oh, let me just ask a  
21 couple of questions.

22 BY MR. MORRIS:

23 Q Mr. Dondero, in those letters, it's your understanding  
24 that the K&L Gates Clients again requested that the Debtor not  
25 trade any securities on behalf of the CLOs, right?

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1 A Yes.

2 Q And it's your understanding that in those letters the K&L  
3 Gates Clients suggested that they might seek to terminate the  
4 CLO management agreements to which the Debtor was a party,  
5 correct?

6 A I don't know specifically, but that wouldn't surprise me.

7 Q Okay.

8 A So, --

9 Q Is it your understanding that the K&L Gates Clients also  
10 sent the letter a Debtor -- the Debtor a letter in which they  
11 asserted that your eviction from the offices might cause them  
12 damages and harm?

13 A I know there was objections to me -- I assume so. I don't  
14 know specifically.

15 Q And you were aware of these letters at the time that they  
16 were being sent, right?

17 A I'm sorry, what?

18 Q You were aware of these letters at the time they were  
19 being sent by the K&L Gates Clients, right?

20 A Generally, yes.

21 Q And you were generally supportive of the sending of those  
22 letters, right?

23 A I'm always supportive of doing what we believe is the  
24 right thing, yes.

25 Q And in this case, you were supportive of the sending of

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1 these three letters, correct?

2 A I -- yes.

3 Q In fact, you pushed and encouraged the chief compliance  
4 officer and the general counsel to send these letters, right?

5 A I push them to do the right thing. I didn't push them  
6 specifically.

7 Q Okay. At the time the letters were sent, you were aware  
8 that the K&L Gates Clients had filed that motion that was  
9 heard on the 16th of December, correct?

10 A Yes.

11 Q And you were aware that they advanced the very same --  
12 withdrawn. You're aware that in the letters they advance some  
13 of the very same arguments that Judge Jernigan had dismissed  
14 as frivolous just six days earlier, right?

15 A I wasn't at the hearing. I don't know if it was the same  
16 arguments or similar arguments. I -- I can't -- I can't  
17 corroborate the similarity or contrast the differences between  
18 the two.

19 Q All right. So it's fair to say, then, that you were  
20 supportive of the sending of these letters, you were aware of  
21 the December 16 argument, but you didn't take the time to see  
22 whether or not any of the arguments being advanced in the  
23 letters were consistent or any different from the arguments  
24 that were made at the December 16th hearing, correct?

25 A Correct. I wasn't directly involved, but still believed



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1 that fundamentally Seery's behavior was wrong.

2 Q You never instructed the K&L Gates Clients to withdraw the  
3 three letters that were sent after December 10th, correct?

4 A No.

5 Q And you're aware that the Debtor had demanded that those  
6 letters be withdrawn or it would seek a temporary restraining  
7 order against the K&L Gates Clients, correct?

8 A I'm not aware of the back and forth.

9 Q Okay. Let's talk about your communications with Mr.  
10 Ellington and Mr. Leventon. You communicated with them on  
11 numerous occasions after December 16th, correct?

12 A No.

13 Q No, you didn't communicate with them many times after  
14 December 10th?

15 A You're lumping in Ellington and Isaac, and numerous times  
16 is a bad clarifier, so the answer is no.

17 Q I appreciate that. You communicated many times with Mr.  
18 Ellington after December 10th, right?

19 A Not -- not outside shared services, pot plan, and him  
20 being the go-between between me and Seery. I would say  
21 virtually none.

22 Q Okay. On Saturday, December 12th, two days after the  
23 temporary restraining order was entered against you, Mr.  
24 Ellington was involved in discussions with your personal  
25 counsel about who would serve as a witness at the upcoming

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1 December 16th hearing, correct?

2 A I don't -- I don't remember.

3 Q Let's see if we can refresh your recollection.

4 MR. MORRIS: Can we please put up Exhibit P? Can we  
5 scroll down? Okay.

6 BY MR. MORRIS:

7 Q Do you see where Mr. Lynn writes you an email on Saturday,  
8 December 12th, and he says, among other things, it looks like  
9 trial?

10 A Yes.

11 Q And then if we scroll up a little bit, he wrote further,  
12 "That said, we must have a witness now." Have I read that  
13 accurately?

14 A Yes.

15 Q Okay.

16 MR. MORRIS: Can we scroll back up?

17 BY MR. MORRIS:

18 Q And this is Mr. Ellington's response, right?

19 A Yes.

20 Q Can you read Mr. Ellington's response for Judge Jernigan?

21 A (reading) It will be J.P. Sevilla. I'll tell him that he  
22 needs to contact you first thing in the morning.

23 Q Is it your testimony that this email relates to --  
24 withdrawn. Mr. Ellington is not your personal lawyer, right?

25 A No. Mr. Ellington has been functioning as settlement

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1 counsel, trying to bridge settlement, --

2 Q Okay.

3 A -- which is what this email looks like to me.

4 Q Okay. I'll let -- I'll let the judge --

5 MR. MORRIS: I move to strike, Your Honor.

6 THE COURT: Sustained.

7 BY MR. MORRIS:

8 Q So, after the TRO was entered, you and Mr. Ellington not  
9 only communicated but Mr. Ellington was actively involved in  
10 identifying witnesses to testify on behalf of your interests  
11 at the December 16th hearing, correct?

12 A I -- I don't know what the witness was for, but I believe  
13 Ellington was doing his job as settlement counsel, trying to  
14 facilitate settlement. I don't -- I have no reason to think  
15 this was anything more nefarious.

16 Q Okay. You looked to Mr. Ellington for leadership in  
17 coordinating with all of the lawyers who were working for you  
18 and your personal interests, right?

19 A I'm not agreeing with that.

20 Q No? All right.

21 MR. MORRIS: Let's look at the next exhibit. I think  
22 it's Exhibit Q. And if we could stop right there.

23 BY MR. MORRIS:

24 Q There's an email from Douglas Draper, do you see that, on  
25 December 16th?

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1 A Yes.

2 Q So this is after the TRO was entered into, right?

3 A I believe so.

4 Q And Mr. Draper represents Get Good and Dugaboy; is that  
5 right?

6 A I believe so.

7 Q And he was new to the case at that moment in time, right?

8 A On or about, I believe so.

9 Q And he was looking to -- he was looking for a joint  
10 meeting among all of the lawyers representing your personal  
11 interests, right?

12 A No. I think he was trying to coordinate -- coordinate or  
13 understand whatever. But not everybody -- he doesn't just  
14 talk to lawyers around my interests. I mean, and he hasn't  
15 sought agreements with just lawyers reflecting my interests.

16 Q You forwarded Mr. Draper's email to Mr. Ellington, right?

17 A Yes.

18 Q But you can't remember why you did that, right, or at  
19 least -- withdrawn. You couldn't remember as of Tuesday's  
20 deposition why you forwarded this email to Mr. Ellington,  
21 right?

22 A Not specifically. But, again, Ellington is settlement  
23 counsel.

24 MR. MORRIS: I move to strike, Your Honor, after the  
25 initial phrase "Not specifically."

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1 THE COURT: Sustained.

2 MR. MORRIS: Can we scroll up a little bit, please?

3 BY MR. MORRIS:

4 Q Mr. Lynn responded initially with a reference to the  
5 assumption that a particular lawyer was with K&L Gates, right?

6 A Yes.

7 MR. MORRIS: And if we could scroll up a little bit.

8 BY MR. MORRIS:

9 Q That's where you forward this email to Mr. Ellington,  
10 right?

11 A Yes.

12 Q And can you read to Judge Jernigan what you wrote at 1:33  
13 p.m.?

14 A (reading) I'm going to need you to provide leadership  
15 here.

16 Q But at least as of Tuesday's deposition, you couldn't  
17 remember why you needed Mr. Ellington to provide leadership,  
18 right?

19 A Correct. Nor if he did.

20 MR. MORRIS: I move to strike the latter portion of  
21 the answer, Your Honor.

22 THE COURT: Sustained.

23 BY MR. MORRIS:

24 Q So you have no --

25 (Echoing.)

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1 MR. MORRIS: We're getting --

2 THE WITNESS: Can I -- can I hold -- can I hold on  
3 for one second here? Can I just put you guys on mute, please?

4 MR. MORRIS: Sure.

5 (Pause.)

6 THE COURT: All right.

7 THE CLERK: John, there's some feedback again. I'm  
8 sorry.

9 MR. MORRIS: That's okay.

10 THE COURT: Mr. Bonds, --

11 MR. MORRIS: We lost Mr. --

12 THE COURT: Mr. Bonds, what's going on?

13 MR. MORRIS: We've lost -- the screen --

14 THE COURT: You know you can't counsel your client in  
15 the middle of court testimony. I thought maybe Mr. Dondero  
16 had some non-legal thing going on in the background. Mr.  
17 Bonds?

18 MR. BONDS: Your Honor, I -- I did not in any way  
19 counsel Mr. Dondero.

20 THE COURT: Okay. Well, I'll take your  
21 representation on that. Are we ready to go forward?

22 MR. MORRIS: I'll readily accept Mr. Bonds'  
23 representation as well, Your Honor.

24 THE COURT: Okay.

25 MR. MORRIS: But I'd ask that it not happen again.

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1 THE COURT: Well, fair enough. I think Mr. Bonds  
2 understands.

3 BY MR. MORRIS:

4 Q Mr. Dondero, you have no recollection of why you forwarded  
5 this email to Mr. Ellington and why you told him you needed  
6 him to provide leadership, correct?

7 A Correct.

8 MR. MORRIS: And if we can scroll up, can we just see  
9 how Mr. Ellington responded?

10 BY MR. MORRIS:

11 Q All right. And can you just read for Judge Jernigan what  
12 Mr. Ellington said on December 16th in response to your  
13 statement that you're going to need him to provide leadership  
14 here?

15 A (reading) On it.

16 Q Thank you. In your deposition, you testified without  
17 qualification that Scott Ellington and Isaac Leventon did not  
18 participate in the drafting of a joint interest or mutual  
19 defense agreement. Do you recall that testimony?

20 A Yes, as far as I knew.

21 Q And you also testified that you never discussed with  
22 either of them the topic of a joint defense or mutual defense  
23 agreement; is that right?

24 A Correct. That was Draper.

25 Q Okay.

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1 MR. MORRIS: Can we put up Exhibit 11, please? I  
2 apologize. It's Exhibit W. Okay. Can we stop right there?  
3 BY MR. MORRIS:

4 Q This is an email between some of your counsel and Mr.  
5 Ellington. Do you see that?

6 A Yes.

7 Q And a common interest agreement is attached to the  
8 communication. Is that a fair reading of the portion of the  
9 exhibit that's on the screen?

10 A Yes.

11 MR. MORRIS: And can we scroll to the top of the  
12 exhibit, please?

13 BY MR. MORRIS:

14 Q And do you see that there is an email exchange between Mr.  
15 Ellington and Mr. Leventon concerning the common interest  
16 agreement?

17 A Yes.

18 Q Okay. So it's your testimony that this email may exist  
19 but you had no idea that Mr. Ellington and Mr. Leventon were  
20 working with your lawyers to draft a common interest  
21 agreement? Is that your testimony?

22 A I wasn't part of this. It looks to me like they were just  
23 included in a -- a final draft. And, again, Ellington is  
24 settlement counsel. I -- but I don't want to speculate why or  
25 what they were doing.



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1 Q Do you remember that I asked you a few questions the other  
2 day about Multi-Strat financial statements and whether or not  
3 you'd ever given -- you'd ever received any of those documents  
4 from Mr. Ellington and Mr. Leventon?

5 A Yes.

6 Q Okay. And you testified under oath that you never got any  
7 financial information, including balance sheets, concerning  
8 Multi-Strat from either of those lawyers, correct?

9 A I -- hmm. I -- I don't remember. Yeah, I don't remember.  
10 I may have to clarify that, but I don't remember.

11 Q You testified under oath the other day that you wouldn't  
12 even think to ask them for financial information relating to  
13 Multi-Strat because it's not natural for them to have it,  
14 right?

15 A I -- I'm sorry.

16 THE WITNESS: Your Honor, do I just have to answer  
17 these questions yes or no, or is that the -- can I clarify at  
18 all, or can I --

19 THE COURT: Well, I mean, if the question simply  
20 directs a yes or no answer, that's correct, you just answer  
21 yes or no. And I think this one did.

22 Again, your lawyer is going to have the chance to do  
23 follow-up examination later.

24 BY MR. MORRIS:

25 Q So let me try again. During your deposition, you

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1 testified under oath without qualification that you never got  
2 any financial information, including balance sheets,  
3 concerning Multi-Strat from Scott Ellington or Isaac Leventon,  
4 correct?

5 A I believe I might have misspoken there.

6 Q Okay. But that was your testimony the other day, right?

7 A Yes.

8 Q And today, you believe you might have gotten that  
9 information from them, right?

10 A Only because Ellington was supposed to be the go-between  
11 and I couldn't go directly to somebody. But he wouldn't  
12 normally have that information, which is what I was saying.

13 MR. MORRIS: Your Honor, I have an exhibit that's not  
14 on the Debtor's exhibit list, and I was going to use it for  
15 impeachment purposes to establish the fact that Mr. Ellington  
16 and Mr. Leventon in fact gave to Mr. Dondero, after December  
17 10th, financial information concerning Multi-Strat, which Mr.  
18 Dondero had previously denied receiving. May I -- may I use  
19 that document to impeach Mr. Dondero?

20 THE COURT: You may.

21 MR. BONDS: Your Honor, I'm going to object. This is  
22 pretty clearly something that should have been disclosed and  
23 it wasn't.

24 THE COURT: Well, he says it's purely to impeach the  
25 testimony that Mr. Dondero just now gave. So we'll -- we'll

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1 see the document and, you know, I'll either agree with that  
2 being impeachment or not. So, he may proceed.

3 MR. BONDS: Your Honor, I think that the testimony  
4 -- Your Honor, I'm sorry. I think that the testimony that was  
5 (inaudible) given was that he thought that he may have talked  
6 to Scott or Isaac, not that he did not.

7 MR. MORRIS: Your Honor, if I may, the testimony the  
8 other day was unequivocal and unambiguous that not only didn't  
9 he get this information from the two lawyers, but that he had  
10 no reason to believe he would ever get the information from  
11 those two lawyers.

12 I appreciate the fact that Mr. Dondero today is suggesting  
13 that he may have, but I -- I would still like to use this  
14 document to refresh his recollection and to impeach even the  
15 possibility that he's giving this qualified testimony that he  
16 may have.

17 THE COURT: All right.

18 MR. MORRIS: There's no doubt that he did.

19 THE COURT: I overrule the objection. You can go  
20 forward.

21 MR. MORRIS: Can we please put up on the screen -- I  
22 believe it's Debtor's Exhibit AA. And if we can scroll down,  
23 please. And just stop, yeah, towards the top. All right.  
24 Stop right there.

25 BY MR. MORRIS:

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1 Q Do you see in the first email Mr. Klos -- he's an employee  
2 of the Debtor, right?

3 A Yes.

4 Q And he provides Multi-Strat balance sheet and financial  
5 information to Mr. Leventon, Mr. Ellington, and Mr.  
6 Waterhouse. Do you see that?

7 A Yes. He's the person I would normally go to.

8 Q Okay. And they're all Debtor employees, right?

9 A Yes.

10 Q Okay. And then Mr. Leventon sends it to you and Mr.  
11 Ellington on February 4th, 2020; is that correct?

12 A Yes.

13 Q And this is confidential information; is that fair?

14 A No.

15 Q Okay. Let's -- let's talk about the next --

16 A No, it's not -- wait, wait, hold on a second. Judge, I  
17 need to clarify this. I -- it's not confidential information.  
18 It's available to every investor, of which I was one of them.

19 Okay? So, let's -- let's not mischaracterize this as some  
20 corporate secret.

21 Q Okay. You interfered with the Debtor's production of  
22 documents; isn't that right?

23 A No.

24 Q Several times in the last year, various entities have  
25 requested that Dugaboy produce its financial statements,

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1 correct?

2 A Dugaboy is my personal trust. It's not an entity of the  
3 Debtor in any form or fashion.

4 Q Sir, you're aware that several times in the last year  
5 various entities requested that the Debtor produce Dugaboy  
6 financial information, correct?

7 A The Debtor is not in a position to do it. I -- I don't  
8 know if it's been several times or whatever, but it's not  
9 appropriate.

10 MR. MORRIS: I move to strike, Your Honor.

11 THE COURT: Sustained.

12 BY MR. MORRIS:

13 Q I'll try one more time. If we need to go to the  
14 transcript, we can. It's a very simple question. You knew  
15 and you know that several times in the last year various  
16 entities have requested that the Debtor produce Dugaboy  
17 financial statements, correct?

18 A Yes.

19 Q Do you recall at the deposition the other day I asked you  
20 whether you had ever discussed with Mr. Ellington and Mr.  
21 Leventon whether or not the Dugaboy financial statements  
22 needed to be produced, and you were directed not to answer the  
23 question by counsel and you followed those directions?

24 A Yes.

25 Q But you communicated with at least one employee concerning

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1 the production of the Dugaboy financial statements, correct?

2 A Yes.

3 Q And that's Melissa Schroth; is that right?

4 A Yes.

5 Q She's an executive accountant employed by the Debtor,  
6 right?

7 A Yes.

8 Q And on December 16th, after the TRO was entered into, you  
9 instructed Ms. Schroth not to produce the Dugaboy financials  
10 without a subpoena, correct?

11 A That was the advice I had gotten from counsel, yes.

12 Q Okay. The Dugaboy and Get Good financial statements are  
13 on the Debtor's platform, correct?

14 A I do not know.

15 Q There is no shared services agreement between Dugaboy or  
16 Get Good and the Debtor, correct?

17 A I don't know.

18 Q You're not aware of any; is that fair?

19 A Yes.

20 Q Okay.

21 MR. MORRIS: Can we put on the screen Exhibit R? And  
22 can you scroll down a bit?

23 BY MR. MORRIS:

24 Q Okay. That's Melissa Schroth at the top there; is that  
25 right?

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1 A Yes.

2 Q And these are texts that you exchanged with her after the  
3 TRO was entered into, correct?

4 A Yes.

5 MR. MORRIS: Can we scroll down a little bit?

6 BY MR. MORRIS:

7 Q And do you see on December 16th you sent Ms. Schroth an  
8 email -- I apologize -- a text that says, "No Dugaboy details  
9 without subpoena"?

10 A Yeah.

11 Q But you can't remember why you sent this text, correct?  
12 At least you couldn't as of Tuesday?

13 A I believe it was on advice of counsel.

14 Q But that's not what you said on Tuesday, correct?

15 A I don't remember.

16 Q You sent this text even though you knew that various  
17 entities had requested the Dugaboy financials, but you have no  
18 recollection of ever talking to anyone at any time about the  
19 production of those documents, right?

20 A Can you repeat the question?

21 Q I'll move on. Let me just -- last topic, and then I'm  
22 going to respectfully request that we just take a short break.  
23 You're familiar with the law firm of Baker & McKenzie; is that  
24 right?

25 (Echoing.)

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1 A I'm sorry. You broke up on us there.

2 Q No problem. You're familiar with the law firm Baker &  
3 McKenzie, correct?

4 A Yes.

5 Q That firm has never -- never represented you or any entity  
6 in which you have an ownership interest, correct?

7 A Correct.

8 Q But in December, the Employee Group, of which Mr. Leventon  
9 and Mr. Ellington was a part, was considering changing counsel  
10 from Winston & Strawn to Baker & McKenzie, right?

11 A I believe so.

12 Q And you asked -- and because of that, you specifically  
13 asked Mr. Leventon for the contact information for the lawyers  
14 at Baker & McKenzie, right?

15 A I believe so.

16 Q Okay.

17 MR. MORRIS: Can we put up Exhibit S, please?

18 BY MR. MORRIS:

19 Q And who is that email sent from? I apologize. Withdrawn.  
20 Who is that text message exchange with?

21 A Isaac Leventon.

22 Q Okay. And Mr. Leventon was an employee of the Debtor  
23 after December 10th, correct?

24 A Yes.

25 MR. MORRIS: Can we scroll down a little bit?



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1 BY MR. MORRIS:

2 Q And on December 22nd, you asked Mr. Leventon for the  
3 contact information at Baker & McKenzie, correct?

4 A Yes.

5 Q And the reason you asked Mr. Leventon for the contact  
6 information, that was in connection with the shared defense or  
7 mutual defense agreement, right?

8 A I -- I don't remember why. It might have just been for my  
9 records. I don't know.

10 Q The only reason that you could think of for asking for  
11 this information was for the shared defense or mutual defense  
12 agreement, correct?

13 A I -- no, it -- I don't know and I don't want to speculate.  
14 I don't want to -- I don't want to speculate. I -- did -- I  
15 don't think I ever got -- I don't know what your point is.

16 MR. MORRIS: May we please go back to the transcript  
17 at Page 136? At the bottom, Line 23.

18 BY MR. MORRIS:

19 Q Were you asked this question and did you give this answer?

20 "Q Do you recall asking Isaac Leventon for the  
21 contact information for the -- for the lawyers at  
22 Bakers & McKenzie?

23 "A I -- I don't -- I don't -- it might have been for  
24 part of the shared defense, mutual defense whatever  
25 agreement, but that's -- that's the only reason I would

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1 have asked for it."

2 Q Did you give that answer to my question?

3 A Yeah. I shouldn't have speculated.

4 Q Okay. But that's the answer you gave the other day; is  
5 that right?

6 A I shouldn't have speculated. That's my answer today.

7 Q And today -- withdrawn. In fact, you wanted the Baker  
8 contact information in order to help Mr. Draper coordinate the  
9 mutual defense agreement, correct?

10 A I don't want to speculate.

11 MR. MORRIS: Can we go to Page 139, please? Lines 2  
12 to 5.

13 BY MR. MORRIS:

14 Q Did you -- did you hear this question and did you give  
15 this answer on Tuesday?

16 "Q Why did you want the Baker & McKenzie contact  
17 information?

18 "A I was trying to help Draper coordinate the mutual  
19 shared defense agreement, period."

20 Q Did you give that answer to my question on Tuesday?

21 A Yes.

22 MR. MORRIS: Your Honor, I'd respectfully request a  
23 short break to see if I've got anything more.

24 THE COURT: All right. Well, I was going to ask you  
25 how much more do you think you have. We've been going almost

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1 two hours.

2 So we'll take a break. Let's make it a ten-minute break.

3 And then, depending on how much more you have and how much Mr.

4 Bonds is going to have, we'll figure out are we going to need

5 a lunch break in just a bit.

6 All right. So it's 12:00 noon Central. We'll come back

7 at 12:10. Ten minutes.

8 MR. MORRIS: Your Honor, may I have an instruction of  
9 the witness not to check his phone for any purposes, not to  
10 make -- not to communicate with anybody until -- until his  
11 testimony is completed?

12 THE COURT: All right. Any -- any --

13 MR. BONDS: Your Honor, he's going to speak with me.

14 THE COURT: Pardon?

15 MR. BONDS: I assumed he will speak to me about just  
16 general events. I mean, I don't want to be in breach of some  
17 order.

18 MR. MORRIS: Yeah. I would -- I would -- I would ask  
19 for -- you know, it's not -- he's on the stand. He's still on  
20 the stand.

21 THE COURT: Yeah. He --

22 MR. MORRIS: He shouldn't be conferring with counsel,  
23 either. No disrespect to Mr. Bonds at all.

24 THE COURT: Exactly. I mean, you all can talk about,  
25 you know, the national champion football game or whatever, but

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1 it would be counseling your client in the middle of testimony  
2 if you -- if you talk about this case at the moment. So, you  
3 know, --

4 MR. BONDS: I understand, Your Honor.

5 THE COURT: All right.

6 MR. BONDS: I just didn't want to be --

7 THE COURT: All right. So now we'll come back at  
8 12:11.

9 THE CLERK: All rise.

10 MR. MORRIS: Thank you, Your Honor.

11 (A recess ensued from 12:01 p.m. until 12:12 p.m.)

12 THE CLERK: All rise.

13 THE COURT: Please be seated. This is Judge  
14 Jernigan. We're going back on the record in Highland Capital  
15 versus Dondero. We have taken an 11-minute break. It looks  
16 like we have Mr. Dondero and counsel back. And Mr. Morris,  
17 are you out there, ready to proceed?

18 MR. MORRIS: I am, Your Honor. And I do have just a  
19 few more questions.

20 THE COURT: Okay. I'm sorry. Mr. Lynn, I see you're  
21 there in the room with Mr. Dondero. Now, did you want to --

22 MR. LYNN: Here's Mr. Bonds. I apologize. He was in  
23 the restroom.

24 THE COURT: Okay. All right. Everyone ready to  
25 proceed?

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1 MR. MORRIS: Yes, Your Honor.

2 THE COURT: Okay. Mr. Morris, go ahead.

3 MR. MORRIS: Thank you, Your Honor.

4 DIRECT EXAMINATION, RESUMED

5 BY MR. MORRIS:

6 Q Can you hear me, Mr. Dondero?

7 A Yes.

8 Q Did you ever discuss the request of any party to produce  
9 the financial statements of Get Good and Dugaboy with Scott  
10 Ellington?

11 A Not that I recall.

12 Q Did you ever communicate with Mr. Leventon on the subject  
13 matter of whether or not the financial statements for Get Good  
14 and Dugaboy needed to be produced by the Debtor?

15 A No.

16 Q Those are the two questions that you were directed not to  
17 answer the other day, right?

18 A I don't remember.

19 Q Okay. You mentioned that Mr. Ellington serves in some  
20 capacity as settlement counsel. Do I have that right?

21 A Yes.

22 Q Do you know if there's any exception in the TRO that  
23 permits you to communicate directly with Mr. Ellington in his  
24 so-called capacity as settlement counsel?

25 A There was no change in his status in the TRO. It's -- and

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1 I think he was still used by both the Debtor and by me in that  
2 function.

3 Q You said that -- you testified earlier that you understood  
4 that you were prohibited from speaking with the Debtor's  
5 employees, correct?

6 A Except for -- except for with regard to the pot plan,  
7 shared services, and Ellington as settlement counsel. But I  
8 continued to talk to employees about the pot plan as recently  
9 as the end of the year, and I continued to talk to employees  
10 about shared services based on the shared services proposal  
11 that was sent to Ellington and forwarded to me as recently as  
12 two days ago.

13 Q You never -- you never read the TRO, right?

14 A No.

15 MR. MORRIS: Can we have it put up on the screen? I  
16 don't know the exhibit number, Ms. Canty, but hopefully it's  
17 clear on the exhibit list.

18 MS. CANTY: I'm sorry, John. Can you repeat what  
19 you're looking for?

20 MR. MORRIS: The TRO. (Pause.) Can we scroll down  
21 to Paragraph 2, please? Okay.

22 BY MR. MORRIS:

23 Q I appreciate the fact that you've never seen this before,  
24 Mr. Dondero, but let me know if I'm reading Section 2(c)  
25 correctly. "James Dondero is temporarily enjoined and

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1 refrained from" -- subparagraph (c) -- "communicating with any  
2 of the Debtor's employees, except for specifically -- except  
3 as it specifically relates to shared services currently  
4 provided to affiliates owned or controlled by Mr. Dondero."

5 Have I read that correctly?

6 A Yes.

7 Q Does that provide for any exceptions concerning the pot  
8 plan?

9 A The Independent Board requested a meeting on the pot plan.

10 Q Okay. But does it -- I appreciate that, and we'll talk  
11 about that in a moment, but my question is very specifically  
12 looking at the order. And I, again, appreciate that you've  
13 never seen it before. But looking at the order now, is there  
14 any exception for you to communicate with the Debtor's  
15 employees concerning the pot plan?

16 A I would think the pot plan would fall under that, since  
17 some of the pot plan value is coming from affiliated entities  
18 that are subject to the shared services agreement. I would  
19 think that would be reasonable, again, plus the -- well, it  
20 was the subject of a meeting with the Independent Board at the  
21 end of the month.

22 Q Okay.

23 A I still think it's the best alternative for this estate.

24 Q Okay. Did you -- did you ever -- did you ever ask  
25 anybody, on your behalf, have asked the Debtors whether they

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1 agreed with what you believed was a reasonable interpretation  
2 of the restraining order?

3 A I did not.

4 Q Okay. And let's just deal with the notion of settlement  
5 counsel. Do you see anywhere in this TRO -- and if you want  
6 to read anything more, please let me know -- do you see  
7 anything in this TRO that would permit you to speak with Mr.  
8 Ellington in his so-called role as settlement counsel?

9 A Well, I would say, more importantly, I don't see anything  
10 that takes away his role as settlement counsel, which was  
11 formally done six months ago.

12 Q Okay. I did read Section 2(c) correctly, right?

13 A Yes.

14 Q And the only exception that's in Judge Jernigan's  
15 restraining order that she entered against you relates to  
16 shared services. Have I read that correctly?

17 A Yes.

18 Q Okay. Let's talk about the pot plan for a moment. After  
19 the TRO was entered, you were interested in continuing to  
20 pursue the pot plan; is that right?

21 A I still believe it's the best possible result for this  
22 estate.

23 Q And you sought a forum with the Debtor's board, correct?

24 A Yes.

25 Q And you knew that you couldn't speak directly with any



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1 member of the Debtor's board unless your counsel and the  
2 Debtor's counsel was -- was present at the same time.  
3 Correct?

4 A Yeah. As a matter of fact, I didn't go. I just had  
5 counsel go.

6 Q And the Debtor's board gave Mr. Lynn a forum for him to  
7 present your pot plan after the TRO was entered. Isn't that  
8 right?

9 A I believe so.

10 Q And are you aware that the Debtor's board spent more than  
11 an hour and a half with Mr. Lynn talking about your pot plan  
12 after the TRO was entered?

13 A Yes.

14 Q And is it fair to say that, notwithstanding Mr. Lynn's  
15 goodwill and Mr. Lynn's efforts to try to get to a successful  
16 resolution here, the terms on which the pot plan were offered  
17 were unacceptable to the Debtor?

18 A I wasn't there. I -- I don't know.

19 Q The Debtor never made a counteroffer, did it?

20 A Not that I heard.

21 Q You'll admit, will you not, that over the last year you or  
22 others acting on behalf -- on your behalf have made various  
23 pot plan proposals to the Official Committee of Unsecured  
24 Creditors?

25 A Quite generous pot plans that I think will exceed any

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1 other recoveries.

2 Q Okay. So you're aware that your pot plan was delivered  
3 either by you or on your behalf to the U.C.C., correct?

4 A I -- some were. Some, I don't know.

5 Q Okay. Has the U.C.C. ever made a counterproposal to you?

6 A Nope.

7 MR. MORRIS: I have no further questions, Your Honor.

8 THE COURT: All right. Pass the witness.

9 Mr. Bonds, do you have any time estimate for me,  
10 guesstimate?

11 MR. BONDS: My guess is, Your Honor, it'll be about  
12 an hour. I would hope that we could take some type of a  
13 break, just because I'm a diabetic and need to have some --

14 THE COURT: All right. Well, --

15 MR. MORRIS: I have no objection, Your Honor.

16 Whatever suits the Court. I'm willing to accommodate Mr.  
17 Bonds always.

18 THE COURT: Okay. Let's take a 45-minute break.  
19 Forty-five minutes. So, it's 12:22. We'll come back at seven  
20 minutes after 1:00 Central time.

21 All right. We're in recess.

22 THE CLERK: All rise.

23 (A luncheon recess ensued from 12:23 p.m. to 1:15 p.m.)

24 THE CLERK: All rise.

25 THE COURT: Please be seated. This is Judge

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1 Jernigan. We are going back on the record in Highland Capital  
2 Management versus Dondero. We took a lunch break. And when  
3 we broke, Mr. Bonds was going to have the chance to examine  
4 Mr. Dondero.

5 Let me just make sure we have, first, Mr. Dondero and Mr.  
6 Bonds. Are you there?

7 MR. BONDS: Yes, we are.

8 THE COURT: All right. Very good. I don't see your  
9 video yet, but -- there you are. All right. Mr. Morris, are  
10 you there?

11 MR. MORRIS: I am here. Can you hear me, Your Honor?

12 THE COURT: I can. All right.

13 MR. MORRIS: Thank you.

14 THE COURT: Well, we've got lots of other people, but  
15 that's all I'll make sure we have at this moment. All right.  
16 Mr. Bonds, you may proceed.

17 And, Mr. Dondero, I know you know this, but I'm required  
18 to remind you you're still under oath.

19 Okay, go ahead.

20 CROSS-EXAMINATION

21 BY MR. BONDS:

22 Q Before you resigned as portfolio manager, how long had you  
23 had with Highland Capital Management?

24 A Since inception in 1994.

25 Q Okay. And how long have your offices been at the

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1 Crescent?

2 A Eight years.

3 Q Okay. Before you resigned as portfolio manager, did you  
4 spend a lot of time in the office?

5 A Yes. I spent every business day this -- or 2020,  
6 including COVID, in the office.

7 Q Okay. And this is the first time that you are not in the  
8 office, is that right, in decades?

9 A Yes.

10 Q Can you tell us about the shared services agreement that  
11 exists between the Debtor and the other entities in which you  
12 have an interest?

13 A NexPoint, NexBank, the DAF, HFAM, primarily. I don't know  
14 what other entities paid. Shared services, which is typical  
15 in finance, for centralized tax, accounting, RICO function, so  
16 that we don't have to have redundant, multiple high-paid  
17 people in different entities. We'd have them centralized and  
18 with collective experience and collective functionality. And  
19 so, historically and recently, they pay Highland for those --  
20 fees for those services. And I, as a non-paid employee, or a  
21 non-employee of Highland but a paid employee of NexBank -- of  
22 NexPoint, was -- and my occupancy and support were part of  
23 those shared services agreement.

24 Q What do those agreements allow those entities to do?

25 A Would it allow those entities to do? Well, to access the

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1 Highland functionality as appropriate, because most of those  
2 entities, as is typical in finance, did not have their own  
3 functionality, legal, tax, and -- legal, tax, and accounting,  
4 but although they've been -- they've been building it lately  
5 in anticipation of the pot plan not going through at Highland.

6 Q Okay. Do those agreements allow you to share office space  
7 with --

8 MR. MORRIS: Objection --

9 THE WITNESS: Yes.

10 MR. MORRIS: -- to the form of the question, Your  
11 Honor. I think the exhibits and the agreements themselves  
12 would be the best evidence. They're not in evidence. They  
13 haven't been offered in evidence. I have no way to challenge  
14 the witness on anything he's saying. And on that basis, I'd  
15 -- it's not fair to the Plaintiff.

16 THE COURT: All right. Mr. Bonds, can I ask you to  
17 repeat your question? It was muffled and I was about to ask  
18 you to repeat it before I got the objection. So, repeat the  
19 question so I can --

20 MR. BONDS: Okay. I'm going to repeat it and amend  
21 it.

22 THE COURT: Okay.

23 BY MR. BONDS:

24 Q Is it your understanding that those agreements allow you  
25 to share office space with the Debtor?

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1 A Yes. Virtually all of NexPoint's employees share the  
2 Highland office space as part of a shared services agreement.

3 Q Do those agreements allow you to share -- I'm sorry,  
4 excuse me. Strike that. What else do they allow?

5 A Typically is used in coordination of systems, servers,  
6 software, cloud software, Internet software, office software,  
7 tax, accounting, and legal functionality are all part of the  
8 shared services agreement, although, you know, much of -- much  
9 of that was stripped, you know, four or five months ago,  
10 especially legal functionality and the accounting  
11 functionality, without the concurrent adjustment in the  
12 building.

13 Q Okay. And you previously testified that you generally  
14 control NexPoint; is that correct?

15 A Generally. And the distinction I was trying to make is,  
16 you know, following the financial crisis in '08, compliance  
17 and the chief compliance officer has personal liability. along  
18 with the rest of the C Suite, and operates independently, with  
19 primary loyalty to the regulatory bodies. And they're --  
20 they're not controlled, bamboozled, or segued away from their  
21 responsibility. And at all times, they're supposed to be  
22 doing what they believe is right, regulatorily-compliant, and  
23 in the best interest of investors.

24 So that was the distinction I was drawing between, A, what  
25 I was trying to remind Thomas of, that he should be

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1 independent of Seery, in terms of following what he believes  
2 is correct and regulatory-compliant. And I don't have to push  
3 the NexPoint compliance people and general counsel to do  
4 anything specific, nor could I. They are supposed to do what  
5 is right from a regulatory investor standpoint, and I believe  
6 that's what they've done.

7 Q All right. And what do you mean by the term or the usage  
8 of the word "generally"?

9 A Well, that's the distinction I was just drawing. I mean,  
10 generally, on regular business strategy, you know, major  
11 investments, you know, other business items, I'm in control of  
12 those entities. But in terms of the content and allegations,  
13 regulatory opinions that come from compliance and the general  
14 counsel, that is their best views on their own, knowing they  
15 have compliance obligations and personal liability.

16 Q Do you believe that NexPoint and its other owners and  
17 interest holders have rights independent from your own in this  
18 case?

19 A Right, yes, and obligations, and responsibilities to  
20 investors. I believe the attempt by the Debtor or Seery to  
21 hide behind contracts that the Debtor has with the CLOs are --  
22 are a spurious, incomplete argument. You know, they're not in  
23 compliance with those contracts. Bankruptcy alone is an event  
24 of default. Not having the key man -- the key men, the  
25 required requisite professionals that they're obligated to

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1 contractually have working at the Debtor is a clear breach, in  
2 violation of those CLO contracts. Not having adequate staff  
3 or investment professionals to analyze, evaluate, or follow  
4 the investments in the portfolio is a clear violation. And  
5 specifically telling investors in the marketplace that you  
6 plan to terminate all employees, a date certain January 24th,  
7 is a proclamation that you're not going to be in any form able  
8 to be a qualified registered investment advisor or qualified  
9 in any which way to manage the portfolio or be in compliance  
10 with the CLO contracts.

11 I would -- I would further add that the selling of the  
12 securities, and the SKY securities, represent incomplete  
13 intentional incurring of loss against the investors. You have  
14 securities that are less liquid with, you know, restructured  
15 securities that have been owned for ten years, and they were  
16 sold during the most illiquid weeks of the year, the couple  
17 days before and after Thanksgiving, couple days before and  
18 after Christmas, where the investors could have gotten 10 or  
19 15 percent more on their monies if they were just sold in a  
20 normal week. It's -- it's preposterous to me. It's  
21 consistent with Seery not being an investment (garbled).

22 But it's preposterous to me that -- that this treatment of  
23 investors is allowed or being camouflaged as some kind of  
24 contractual obligation, when the investors have said these  
25 funds are clearly in transition and the manager clearly is



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1 incapable of managing them. You know, please don't transact  
2 until the transition is complete. But Jim Seery has traded  
3 every day, including -- I don't know about today, but every  
4 day this week, selling securities for no investment rationale  
5 and no business purpose.

6 Q Are you also portfolio manager for NexPoint?

7 A Yeah, I'm a portfolio manager for the closed-end retail  
8 funds, which do have a higher fiduciary obligation than  
9 anything on the institutional side. I'm a portfolio manager  
10 for those '40 Act funds that are the primary owners of the  
11 CLOs that Seery is selling securities in for some unknown  
12 reason.

13 Q And what shared service agreements exist between NexPoint  
14 and the Debtor?

15 A Those are the shared service agreements I spoke of. I  
16 don't want to repeat myself.

17 Q And I'm going to call Highland Capital Management Fund  
18 Advisors, LP just Fund Advisors. Is that okay with you?

19 A Yes.

20 Q Okay. And you testified generally -- that you generally  
21 control Fund Advisors; is that correct?

22 A Yes.

23 Q Do you believe that Fund Advisors and its owners and  
24 interest holders have rights independent from your own in this  
25 case?

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1 A Yes.

2 Q Are you the portfolio manager for Fund Advisors?

3 A Yes.

4 Q What shared services agreements exist between Fund  
5 Advisors and the Debtor?

6 MR. MORRIS: Objection, Your Honor. The agreements  
7 themselves are the best evidence of the existence in terms of  
8 any agreement between the Debtor and these entities.

9 MR. BONDS: Your Honor, I can fix that.

10 THE COURT: Okay.

11 BY MR. BONDS:

12 Q I'm just asking: What is your understanding, Mr. Dondero,  
13 of the shared service agreements between the Debtor and Fund  
14 Advisors?

15 A It's similar to the agreement I mentioned earlier. It  
16 covers a broad range of centralized services historically  
17 provided by Highland, but now those, while still paying  
18 smaller than historic fees, those entities now have been  
19 required to incur the expenses of duplicating those functions.

20 Q Okay. Do you recall the email string dated November 24th  
21 regarding SKY equity that the Debtor talked about?

22 A Yes.

23 Q What did you mean when you sent that email about the  
24 trade? What did you mean, I'm sorry?

25 A I was trying to inform the traders, and once they knew --

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1 they weren't willing to do the trades anymore once they knew  
2 that the underlying investors had requested that their  
3 accounts not being traded until the transition be -- until the  
4 transition of the CLOs was effectuated.

5 It's -- it's standard by, you know, statute or  
6 understanding, in the money and management business, when  
7 you're moving accounts from one asset manager to another, and  
8 someone requests that you don't do anything to their account,  
9 you don't trade it whimsically. And so I was -- I was making  
10 sure the traders knew that the underlying investors had  
11 requested that no trades occur in their accounts.

12 And then I believed it was a clear violation of the  
13 Registered Investment Adviser's Act. I believe that people  
14 involved at a senior level or at a compliance level could have  
15 material liability, and could create material liability for  
16 the Debtor. And I think if, as I said before, I think if  
17 anybody on this call were to call the SEC, they would start on  
18 audit on this.

19 MR. MORRIS: Your Honor, I move to strike the first  
20 portion of the answer prior to when he started to describe  
21 what he believes and what he thinks. The first portion of the  
22 answer was devoted to testifying about what is in the  
23 knowledge of the people who he was communicating with.  
24 There's no evidence. Mr. Dondero, of course, was free to call  
25 any witness he wanted. He could have called the chief

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1 compliance officer. He could have called the general counsel.  
2 He could have called all the people he's now testifying on  
3 behalf of, and he did not.

4 So I move to strike anything in the record that purports  
5 to reflect or suggest the knowledge on behalf of any party  
6 other than Mr. Dondero.

7 THE COURT: Okay. I'm --

8 MR. BONDS: Let me rephrase -- Your Honor, I'm going  
9 to rephrase the question.

10 THE COURT: Okay. Very well.

11 MR. BONDS: I'm sorry.

12 THE COURT: So the motion to strike is granted. If  
13 you're going to rephrase, go ahead.

14 MR. BONDS: Okay.

15 BY MR. BONDS:

16 Q Mr. Dondero, what did you mean when you said -- that the  
17 emails about the trade?

18 A Okay. I'll give my intention by sending emails to stop  
19 the trade and my basis for those emails. My intentions were  
20 to inform the traders and to inform the compliance people that  
21 I believe there was a trade that wasn't in the best interest  
22 of the employees that had no business purpose for its  
23 occurring. And the people involved weren't aware that the  
24 investors had sent over requests not to trade their accounts  
25 while they were in transition.

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1       So I made the traders aware of that. I made compliance  
2 aware of that also. And it's my belief, based on 30 years'  
3 experience in the industry, that it is entirely inappropriate  
4 to trade the accounts of investors that are in transition, and  
5 especially when you're not -- you're not contractually -- you  
6 are contractually in default with that client, to trade their  
7 account whimsically, for no business purpose. And I thought  
8 it was a clear breach of both regulatory, ethical, and  
9 fairness with regard to the investors.

10       So I -- what did you know, when did you know it, what did  
11 you do? I did what I felt was the right thing, which I try  
12 and do every day, and made all the relevant parties aware of  
13 what was going on.

14       Q    Mr. Dondero, do you recall the text message you sent to  
15 Mr. Seery in which you said, "Be careful what you do"?

16       A    Yes.

17       Q    What did you mean by that message?

18       A    It's -- I even said, Last warning. I mean, I -- he's  
19 doing things against the interests of investors. He's  
20 purposely incurring losses by trading in days and weeks and  
21 time of the year, the day before and after Thanksgiving, where  
22 any novice knows the markets are illiquid and anybody who can  
23 read a computer screen can see you get ten percent less --  
24 five or ten percent less than you would the week before or the  
25 week after. And with as much professional umbrage as

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1 possible, I was recommending that he stop.

2 Q Did you intend to personally threaten Mr. Seery in any  
3 way?

4 A No. It was bad -- bad intentional professional acts  
5 against the interests of investors that flow through to '40  
6 Act retail mom-and-pop investors. I was trying to prevent  
7 those losses and those bad acts from occurring. And I believe  
8 everybody who's -- everybody around that issue should be  
9 ashamed of themselves, in my opinion.

10 Q Do you now regret sending the text?

11 A No. No, I mean, I could have worded it differently. I  
12 was angry on behalf of the investors.

13 Q And Mr. Dondero, you have management ownership interest in  
14 that entity; is that right?

15 A Yes.

16 Q Do you believe the interests or other entities in which  
17 you are involved are independent from your personal rights in  
18 this case?

19 A Yes.

20 Q And do you believe you caused anyone to violate the TRO?

21 A No. I've been -- I've been very conscious to just try and  
22 champion the thing that -- things that I think are important  
23 and the things that I've been tasked to do, like an attractive  
24 pot plan to help resolve this case. I spend time on that.  
25 But every once in a while, do I have to access, let's say,

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1 David Klos, who is the person who put the model together, who  
2 has been working on it for six or nine months, and no one else  
3 S has a copy of? Yes. Yeah, I have to -- I have to access  
4 him. I don't believe that's the -- inappropriate or in any  
5 way violating the spirit of the TRO.

6 I believe settlement in this case is only going to happen  
7 with somebody fostering communication. And Ellington's role,  
8 which I thought was a good one and I thought he was performing  
9 well as settlement counsel, was an important role. And I used  
10 him for things like -- and Seery also used him for things. As  
11 recently as two days before Ellington was fired, Seery gave  
12 him a shared services proposal to negotiate with me.  
13 Ellington has always been the go-between from a settlement and  
14 a legal standpoint. I think his role there was -- it was  
15 valued. To try to honor the TRO was things like Multi-Strat,  
16 that I didn't remember correctly. Ninety percent of the time  
17 or for the last 20 years I would have gone directly to  
18 Accounting and Dave Klos for it, but I purposely went to  
19 settlement counsel in terms of Ellington in order to get the  
20 Multi-Strat information which we needed in order to put the  
21 pot plan together that we went to the Independent Board with  
22 at the end of December.

23 Q (faintly) And do you recall the questions that Debtor's  
24 counsel had regarding the letters sent by K&L Gates to clients  
25 of the Debtor?

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1 MR. MORRIS: I'm sorry, Your Honor. I had trouble  
2 hearing that question.

3 THE COURT: Please repeat.

4 MR. BONDS: Sure.

5 BY MR. BONDS:

6 Q Do you recall the questions Debtor's counsel had regarding  
7 the letters sent by K&L Gates to the clients of the Debtor --  
8 to the Debtor?

9 A Yes.

10 Q You testified on direct that the letters were sent to do  
11 the right thing; is that correct?

12 A Yes.

13 Q What did you mean by that?

14 A I don't want to repeat too much of what I just said, but  
15 the Debtor has a contract to manage the CLOs, which in no way  
16 is it not in default of. It doesn't have the staff. It  
17 doesn't have the expertise. Seery has no historic knowledge  
18 on the investments. The investment staff of Highland has been  
19 gutted, with me being gone, with Mark Okada being gone, with  
20 Trey Parker being gone, with John Poglitsch being gone.

21 And there's -- there's a couple analysts that are a year  
22 or two out of school. The overall portfolio is in no way  
23 being understood, managed, or monitored. And for it to be  
24 amateur hour, incurring losses for no business purpose, when  
25 the investors have requested numerous times for their account



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1 not to be traded, is crazy to me. Where the investors say, We  
2 just want our account left alone. We just want to keep the  
3 exposure. And Jim Seery decides no, there's -- I'm going to  
4 turn it into cash for no reason. I'm just going to sell your  
5 assets and turn them to cash and incur losses by doing it the  
6 week of Thanksgiving and the week of Christmas. I think it's  
7 -- it's shameful. I'm glad the compliance people and the  
8 general counsel at HFAM and NexPoint saw it the same way. I  
9 didn't edit their letters, proof their letters, tell them how  
10 to craft their letters. They did that themselves, with  
11 regulatory counsel and personal liability. They put forward  
12 those letters.

13 MR. MORRIS: Your Honor (garbled) the testimony that  
14 Mr. Dondero just gave about these people saw it. They're not  
15 here to testify how they saw it. We know that Mr. Dondero  
16 personally saw and approved the letters before they went out.  
17 He can testify what he thinks, what he believes. I have no  
18 problem with that. But there should be no evidence in the  
19 record of what the compliance people thought, believed,  
20 understood, anything like that. It's not right.

21 THE COURT: All right. That's essentially a --

22 MR. BONDS: Your Honor?

23 THE COURT: -- a hearsay objection, I would say, or  
24 lack of personal knowledge, perhaps. Mr. Bonds, what is your  
25 response?

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1 MR. BONDS: Your Honor, my response would be that  
2 there are several exhibits the Debtor introduced today that  
3 stand for the proposition that the compliance officers were  
4 concerned. So I think there is ample evidence of that in the  
5 record.

6 THE COURT: I didn't --

7 MR. MORRIS: Your Honor, the letter --

8 THE COURT: I did not understand what you said is in  
9 the record. Say again.

10 MR. BONDS: Your Honor, I'm sorry. The -- there are  
11 -- there are references that are replete in the record that  
12 have to do with the compliance officers' understanding of the  
13 transactions.

14 THE COURT: I don't know what you're referring to.

15 THE WITNESS: Your Honor?

16 THE COURT: I've got a lot of exhibits. You're going  
17 to have to point out what you think --

18 THE WITNESS: Can I -- can I -- can I -- can I answer  
19 for -- that for a second? The letters that were signed by the  
20 compliance people or by the businesspeople at NexPoint and  
21 HFAM objecting to the transactions, those letters were their  
22 beliefs, their researched beliefs. They weren't --

23 THE COURT: Okay.

24 THE WITNESS: -- micromanaged by me. You know, they  
25 weren't -- I agree with them, but those weren't my beliefs

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1 that they've stated. Those were their own beliefs and their  
2 own research, --

3 THE COURT: All right.

4 THE WITNESS: -- and the record should reflect --

5 THE COURT: This is clearly hearsay. I mean, it's  
6 one thing to have a letter, but to go behind the letter and  
7 say, you know, what the beliefs inherent in the words were is  
8 inadmissible. All right? So I strike that.

9 THE WITNESS: Maybe ask your question again.

10 BY MR. BONDS:

11 Q Yeah. What is your understanding of the rights that these  
12 parties had and what do you believe that was intended to be  
13 conveyed by the compliance officers?

14 MR. MORRIS: Objection. Calls -- calls for Mr.  
15 Dondero to divine the intent of third parties. Hearsay.

16 THE COURT: I sustain.

17 MR. BONDS: Your Honor, --

18 MR. MORRIS: No foundation.

19 MR. BONDS: -- I don't agree. I think that this is  
20 asking Mr. Dondero what he thinks.

21 MR. MORRIS: The letters speak for themselves, Your  
22 Honor.

23 THE COURT: Okay. I sustain --

24 MR. MORRIS: And Mr. --

25 THE COURT: I sustain the objection.

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1 MR. MORRIS: All right. Thank you.

2 THE WITNESS: Ask me what I know. Or ask me what my  
3 concerns --

4 BY MR. BONDS:

5 Q Let me ask you this. What were your concerns relating to  
6 the compliance officers' exhibit?

7 A My concerns regarding the transaction, the transactions,  
8 which may repeat what I've said before, but I do want to make  
9 sure it gets in the record. So if we have to make a -- these  
10 were my concerns, whether or not they were the compliance  
11 people's concerns. I believe they were, and I believe they  
12 were similar, but I'm just going to say these are -- these  
13 were my concerns.

14 The Debtor, with its contractual -- with its contract with  
15 the CLOs, were in no way -- was in no way compliant with that  
16 contract or not in default of that contract. Bankruptcy is a  
17 reason for default. Not having the key men specified in the  
18 contract currently employed by the Advisor is a violation.  
19 Not having adequate investment staff to manage the portfolio  
20 is a violation of that contract. Announcing that you're  
21 laying off everybody and will no longer be a registered  
22 investment advisor is proclaiming that you, if you even have  
23 any -- any -- pretend that you're qualified or in compliance  
24 with the contract now, you're broadcasting that you won't be  
25 in three weeks, are -- are all mean that you're not in good

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1 standing. Okay? Number one.

2 Number two, when the investors know that it's in  
3 transition, you're not in compliance as a manager, you're not  
4 going to be an RIA in three weeks, the accounts are going to  
5 have to transition to somebody else in three weeks, and the  
6 investors ask you, Please don't trade my accounts between now  
7 and then, that is -- that is a -- if it's not a *per se*, it's  
8 an ethical and a spirit violation of any relationship between  
9 an investor and an asset manager.

10 To then sell assets -- not replace assets, just sell  
11 assets for cash -- and purposely do it on the least liquid  
12 days of the year -- the day before Thanksgiving, the day after  
13 Thanksgiving, the week of Christmas, this past week, whatever  
14 -- to purposely incur losses so that the investors suffer ten  
15 or fifteen percent losses that other -- on each of those sales  
16 that they wouldn't otherwise have to incur, and for no stated  
17 business purpose, for no investment rationale, with no staff  
18 to even say whether the investment is potentially going up or  
19 down, is -- is -- is -- I've never seen anything else like it.

20 And I will stand up and say it every day: I'm glad the  
21 letters went out from HFAM and from NexPoint. I would never  
22 recommend they get retracted. And I believe everybody who  
23 signed those letters meant everything in those letters. And I  
24 believe the letters are correct. And I believe the whole  
25 selling of CLO assets is a travesty.

Dondero - Cross

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1 My personal opinion, we need an examiner or somebody here  
2 to look at this junk and look at some of the junk that  
3 occurred earlier this year. This -- this stuff is  
4 unbelievable to me.

5 Q Generally, who holds interests in the CLOs?

6 A A vast majority of the CLOs that we're speaking of that  
7 Seery has been selling the assets of are owned by the two  
8 mutual funds, the two '40 Act -- the two '40 Act mutual funds  
9 and the DAF. Between them, I think out of -- eleven out of  
10 the sixteen CLOs, they own a vast majority, and then I think,  
11 whatever, two or three they own a hundred percent, and I think  
12 two or three they own a significant minority.

13 And just because they don't own a hundred percent doesn't  
14 somehow allow a registered investment advisor to take  
15 advantage of an investor. And I -- I've never understood that  
16 defense. I wouldn't be able -- in my role of 30 years, I  
17 wouldn't be able to tell that to an investor, that, hey, you  
18 had a contract with us, we did something that wasn't in your  
19 best interest, but we got away with it because you didn't own  
20 a hundred percent, you only owned eighty percent.

21 MR. MORRIS: Your Honor, I move to strike. There's  
22 no contract between the Debtor and Mr. Dondero's -- and the  
23 entities that he owns and controls for purposes of the CLO.  
24 The only contract is between the Debtor and the CLOs  
25 themselves.

Dondero - Cross

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1 THE COURT: All right. Well, I overrule whatever  
2 objection that is. Again, if you want to bring something out  
3 on cross-examination or through Mr. Seery, you know, you're  
4 entitled to do that.

5 All right. Please continue.

6 BY MR. BONDS:

7 Q Do you believe these letters were sent by the Funds to the  
8 Advisors because they are trying to protect the independent  
9 entities?

10 A They're trying to protect their investors. They were  
11 trying to protect their regulatory liability for activities  
12 they see that are not in the best interests of investors.

13 MR. MORRIS: Objection, Your Honor. I move to  
14 strike. He's again testifying as to the intent of the people  
15 who sent the letters who are not here to testify today.

16 THE COURT: Sustained.

17 BY MR. BONDS:

18 Q Mr. Dondero, what is your belief as to the letters that  
19 were sent by the Funds and Advisor? Is -- are they trying to  
20 protect their independent interests?

21 MR. MORRIS: Objection, Your Honor. Asked and  
22 answered.

23 THE COURT: Sustained.

24 THE WITNESS: Ask me --

25 BY MR. BONDS:

Dondero - Cross

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1 Q What is your understanding of why the letters were sent?

2 MR. MORRIS: Objection, Your Honor. Asked and  
3 answered.

4 THE COURT: Sustained.

5 BY MR. BONDS:

6 Q Mr. Dondero, would you have sent the letters?

7 A I would have sent the letters exactly or very similar or  
8 probably even more strongly than the letters were stated, for  
9 the purposes of protecting investors, to protecting mom-and-  
10 pop mutual fund investors from incurring unnecessary losses by  
11 an entity that was no longer in compliance with their -- with  
12 their asset management contract and because the investors had  
13 requested that their account just be frozen until it was  
14 transitioned.

15 That's why I would have sent the letter. That's why I  
16 believe the letter should be sent. That's why I'm happy they  
17 were sent. That's why we've never retracted.

18 Q Mr. Dondero, who is Jason Rothstein?

19 THE COURT: I did not hear the question.

20 THE WITNESS: Jason -- Jason --

21 MR. BONDS: Who --

22 THE COURT: Please repeat.

23 MR. BONDS: Yes. I asked Mr. Dondero who Jason  
24 Rothstein was.

25 THE WITNESS: Jason Rothstein heads up our systems



Dondero - Cross

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1 department at Highland Capital.

2 BY MR. BONDS:

3 Q Can you explain what your text message to Mr. Rothstein  
4 was about?

5 A Which text message? The one where it was in the drawer?

6 Q Yeah.

7 A Uh, --

8 Q And that was actually from him, not you.

9 A Yeah. That was from him. I think he transferred icons or  
10 set up personal stuff to the new phone, and he was just saying  
11 that the old phone was in Tara's drawer.

12 Q And you don't know whether -- what's happened to the  
13 phones, do you?

14 A No. Like I said, I believe they've been destroyed, but I  
15 -- I can find out. I mean, I can query and find out who  
16 destroyed it, if that's important.

17 Q And you understood that you were not supposed to talk to  
18 the Debtor's employees; is that correct?

19 A Like I said, except for my roles regarding shared  
20 services, the pot plan, and trying to reach some type of  
21 settlement, I've had painfully few conversations with the  
22 Debtor's employees.

23 Q When you talked to certain employees, did you think it was  
24 an -- under an exception to the TRO, like shared services,  
25 related to the pot plan, or settlement communications?

Dondero - Cross

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1 A Yes.

2 MR. MORRIS: Your Honor, I move to strike. Mr.  
3 Dondero never read the TRO. He's got no basis to say what the  
4 TRO required and didn't require.

5 MR. BONDS: That wasn't the -- that wasn't the  
6 question.

7 THE COURT: Okay.

8 MR. BONDS: I'm sorry.

9 THE COURT: Okay. Rephrase the question, please.

10 MR. BONDS: Okay. I'm sorry.

11 BY MR. BONDS:

12 Q When you talked to these -- to certain employees, did you  
13 think it was under an exception to the TRO, like shared  
14 services, relating to the pot plan, or settlement  
15 communications?

16 A Yes. Absolutely.

17 MR. MORRIS: I object. No foundation.

18 THE COURT: Sustained.

19 BY MR. BONDS:

20 Q Mr. Dondero, do you understand -- did your lawyers explain  
21 to you the TRO?

22 A Yes.

23 Q And who was the lawyer that explained the TRO to you?

24 MR. MORRIS: Your Honor, I don't know if we're  
25 getting into a waiver of privilege, but I just want to tell

Dondero - Cross

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1 you that my antenna are up very high.

2 THE COURT: Okay. Mine are as well, Mr. Bonds. Are  
3 you about to waive the privilege?

4 MR. BONDS: No, Your Honor, I am not.

5 THE COURT: Okay. Well, it sounded like perhaps we  
6 were about to have the witness testify about conversations he  
7 had with lawyers.

8 MR. BONDS: I'm sorry, Your Honor. That was not my  
9 intention. Again, I'm asking Mr. Dondero to explain for us  
10 his contact with -- or, his impression of the TRO.

11 BY MR. BONDS:

12 Q What did the TRO mean to you?

13 A The TRO meant to me that I was precluded from talking to  
14 Highland employees -- which, again, very few, if any, were  
15 coming into the office. I was not talking to Highland  
16 employees with any regularity anyway. But there was an  
17 exception with regard to Scott Ellington regard -- Scott  
18 Ellington in terms of him functioning as settlement attorney  
19 to try and bridge the U.C.C., the Independent Board, Jim  
20 Seery, other people, and things that impacted me or other  
21 entities.

22 I also viewed that there was an exception for the pot  
23 plan, which had been presented and gone over as recently as  
24 December 18th and 20th. And -- or December 18th, I think, was  
25 the date.

Dondero - Cross

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1 And you know what, I want to clarify a characterization of  
2 the pot plan. I still believe it's the best and most likely  
3 alternative for this estate in the long run. I think what  
4 we've proposed numerous times is more generous than what  
5 anyone will receive in a liquidation and in a more timely  
6 fashion.

7 And the last time we presented it to the Independent  
8 Board, the Independent Board thought it was attractive and  
9 thought we should go forward with it to the U.C.C. and other  
10 parties.

11 MR. MORRIS: Your Honor, I move to strike the last  
12 portion of the answer that purports to describe what the  
13 Independent Board thought.

14 THE COURT: Well, --

15 MR. MORRIS: No foundation. Hearsay.

16 THE COURT: What is your response to the hearsay  
17 objection, Mr. Bonds?

18 MR. BONDS: Your Honor, I don't have one.

19 THE COURT: Okay. I sustain.

20 BY MR. BONDS:

21 Q What exceptions did you believe there were for  
22 communications with employees?

23 A Okay. Thank you. Yeah. Like I said, I covered Scott  
24 Ellington and settlement counsel. I covered the pot plan.

25 Q Okay.

Dondero - Cross

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1 A My -- my view of the pot plan as -- my view of the pot  
2 plan was that it was very attractive, and I had received  
3 encouragement to go forward with it as something that should  
4 be workable. That's my testimony on that.

5 And then -- and we talk about negotiating shared services.  
6 So, there's shared services in terms of overlap in  
7 functionality, but there's also, in terms of negotiating the  
8 shared services agreement, which, as I said, was something  
9 that Ellington was put in charge of three or four days ago by  
10 Jim Seery to negotiate with us. And he reached out to me to  
11 negotiate it. And I think the Pachulski deadline on it was  
12 three days later. That whole process was something that I  
13 viewed as separate from the TRO, especially since it was  
14 initiated by Jim Seery, DSI, et cetera, and consistent with  
15 what Scott Ellington's role had been for the last six, nine  
16 months.

17 Q As to the Debtor's request that you vacate the office  
18 space, did you comply with this request?

19 A Yes.

20 Q What did you think that vacating meant?

21 A I moved out all my -- my personal items to a new office at  
22 NexBank.

23 Q (faintly) And, in fact, did you work on the last day over  
24 to 3:00 a.m.?

25 A Yes. 4:00.

Dondero - Cross

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1 THE COURT: Mr. Bonds, I didn't hear your question.

2 I didn't hear your question.

3 MR. BONDS: Okay. I'm sorry.

4 BY MR. BONDS:

5 Q Did -- isn't it true that you worked through the night, to  
6 3:00 or 4:00 a.m., to vacate the premises?

7 A Yes. Until 4:00 a.m. on the last day, to organize and  
8 pack up all my stuff, yes.

9 Q Did you think your presence in the office, with no other  
10 employees there, violated the spirit of the TRO?

11 A No. I thought it was over the top and meant to tweak me,  
12 but, yeah, there's no -- there's not Debtor employees coming  
13 in since COVID.

14 Q (faintly) Okay. And you thought you could talk to Mr.  
15 Ellington and -- as settlement counsel; is that correct?

16 MR. MORRIS: I'm having trouble hearing it, Your  
17 Honor.

18 THE WITNESS: Yes.

19 THE COURT: Yeah. We're -- Mr. Bonds, please make  
20 sure you speak into the device.

21 MR. BONDS: I'm sorry. I'll try to get closer.

22 Okay. I asked the Debtor -- or I, excuse me, I asked Mr.

23 Dondero if he thought he could talk to Ellington as a go-

24 between or settlement counsel. And I asked him if that was

25 correct.

Dondero - Cross

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1 THE WITNESS: Yes. For settlement, shared services,  
2 the pot plan. Nothing that interrupts or affects the Debtor,  
3 but for those purposes, as has consistently occurred for the  
4 last six months.

5 BY MR. BONDS:

6 Q Okay. And you saw the texts and emails presented by the  
7 Debtor between you and Mr. Leventon; is that correct?

8 A The one regarding Multi-Strat?

9 Q Yes.

10 A Yes.

11 Q In your understanding, did you believe those  
12 communications were allowed under the TRO?

13 A Well, yes. And, again, to clarify my -- my contrasting  
14 testimony, I would never typically have gone to them for that  
15 kind of information, but to be compliant with the TRO, for  
16 Multi-Strat information, which I needed in order to put  
17 together the pot plan that the Independent Board audienced on  
18 December 18, I needed the information on Multi-Strat, and I  
19 requested it as appropriate through settlement counsel  
20 Ellington. And I think Ellington requested it from Isaac, who  
21 requested it from David Klos.

22 The whole purpose, I believe -- my belief is the whole  
23 purpose of this TRO is to make it impossible for us to get  
24 information to come up with alternatives other than a -- the  
25 plan proposed by Jim Seery. It's our -- if -- if -- without

Dondero - Cross

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1 Ellington in the go-between, which he's now no longer an  
2 employee, I assume the only way we get any information,  
3 balance sheet or anything from Highland Capital, is with a  
4 subpoena.

5 And as much as I've tried to engage or make an attractive  
6 pot plan for everybody, each one of them has been a complete  
7 shot in the dark, without even knowing the assets and  
8 liabilities of Highland, but just estimating where they were  
9 or were likely to be.

10 Q Do you believe your text message with Leventon caused any  
11 harm to the Debtor's business?

12 A No. It potentially fostered a pot plan, because, you have  
13 to know, the pot plan needed -- one of the aspects of the pot  
14 plan was the --

15 Q Do you still want to advocate for your pot plan?

16 A I think that's eventually where we ultimately end up. Or  
17 -- or should end up. Otherwise, I fear it's going to be an  
18 extended, drawn-out process.

19 Q And how much did you initially propose to pay creditors in  
20 this case?

21 A The most recent -- the most recent pot plan?

22 Q No. The -- initially.

23 A The initial pot plan, I believe, was \$160 million.

24 Q And what about the notes?

25 A There was \$90 [million] of cash and I believe \$70



Dondero - Cross

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1 [million] of notes.

2 Q And what is Multi-Strat?

3 A Multi-Strat is a fund that's managed by Highland. They  
4 used to have \$40 or \$50 million in value. It used to contain  
5 a lot of life settlement policies. And I believe now has \$5  
6 or \$6 million of value, after assets have been sold.

7 Q Do you recall the email Debtor's counsel presented  
8 regarding the balance sheet today?

9 A The balance sheet of Multi-Strat?

10 Q Correct.

11 A Yes.

12 Q Do you believe you were entitled to see that document?

13 A Yes. It's just -- again, for the pot plan, I needed it.  
14 But also I'm an investor in that fund and I'm entitled to it.  
15 It's -- there was nothing in there that was improper or  
16 untoward or in any way damaged the Debtor.

17 Q And you recall the request for documents sent by the  
18 Debtor; is that correct?

19 A On my -- my personal estate plan?

20 Q No, on Multi-Strat.

21 A The Debtor's request on -- I'm sorry. What was that?

22 Q The Debtor sent you a request for Multi-Strat. For Duga  
23 -- I'm sorry.

24 A For Dugaboy? Okay.

25 Q Dugaboy.

Dondero - Cross

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1 A Yeah. There's -- there's personal estate planning trusts.  
2 Some are active. Some are inactive. Some have been around  
3 for 15 years. But they're -- they're not assets or anything  
4 that's related to the estate. And that was -- that was my  
5 text to Melissa that said, you know, Not without a subpoena.

6 Q Mr. Dondero, if you remember back on Exhibit K, there was  
7 some request that you terminate your offices at the Crescent,  
8 and I think you were given seven days' notice to do that. Do  
9 you know if Christmas occurred during that time?

10 A I believe it did.

11 Q So, if Christmas and Christmas Eve are both holidays, how  
12 many days, business days, did they give you to terminate or to  
13 get out of the space?

14 A There would have been three business days. It was Monday  
15 through Wednesday that I moved out.

16 MR. BONDS: Your Honor, I'll pass the witness.

17 THE COURT: All right. Mr. Morris?

18 THE WITNESS: Take a break. I hope.

19 MR. BONDS: Your Honor, I'm sorry, can I take a ten-  
20 minute break? I think that I'm going to be through, but I  
21 don't know.

22 THE COURT: All right. I'll give you a ten-minute  
23 break.

24 MR. BONDS: All right. Thank you, Your Honor.

25 THE COURT: We're coming back at 2:15.

Dondero - Cross

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1 THE CLERK: All rise.

2 (A recess ensued from 2:06 p.m. until 2:16 p.m.)

3 THE CLERK: All rise.

4 THE COURT: All right. Please be seated. We're back  
5 on the record in Highland versus Dondero. Mr. Bonds, do you  
6 have more examination?

7 MR. BONDS: Your Honor, I have one question.

8 THE COURT: Okay.

9 MR. BONDS: And that's --

10 MR. LYNN: And one more witness.

11 MR. BONDS: And one more witness.

12 CROSS-EXAMINATION, RESUMED

13 BY MR. BONDS:

14 Q Do you think that Scott Ellington and Isaac Leventon were  
15 treated appropriately by the Debtor?

16 A No, I do not. I don't think they've been treated fairly,  
17 nor do I think other senior employees have been treated  
18 fairly. I've never seen a bankruptcy like this where, during  
19 complex unwinding of 20 years of various different entities  
20 and structures, relying on the staff, working them hard,  
21 working overtime, a lot of investment professionals like  
22 lawyers and DSI just putting their name on the work of stuff  
23 that was done by internal employees, getting to the end of the  
24 year, trying to pay people zero bonuses and retract prior  
25 years' bonuses, and try and come up with legal charges against

Dondero - Cross

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1 those people is unusual to this case and my experience, in the  
2 bankruptcies we've been involved in, where typically  
3 management teams get paid multiples of current salary to stay  
4 on and be the experts.

5 I also think they were put in difficult spots from the  
6 very beginning. It was Jim Seery that made Scott Ellington  
7 the settlement counsel six, seven months ago. It was a  
8 broadly-defined role that was never retracted, never adjusted,  
9 never modified, yet somehow he and Isaac violated it. I don't  
10 know. I haven't spoken to them since they've been terminated.  
11 They aren't allowed to speak to me, from what I hear. But I  
12 wish them luck in their claims.

13 THE COURT: Okay. You pass the witness?

14 MR. BONDS: Yes, Your Honor.

15 THE COURT: All right. Mr. Morris, do you have  
16 further examination?

17 MR. MORRIS: Just a few questions.

18 REDIRECT EXAMINATION

19 BY MR. BONDS:

20 Q Mr. Dondero, you knew about this hearing for some time,  
21 right?

22 A No.

23 Q When did you first learn this hearing was going to take  
24 place?

25 A Two days ago.

Dondero - Redirect

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1 Q Two days ago?

2 A When was the depo, three days ago? Whatever.

3 Q And you didn't know prior to the deposition that we would  
4 be having a hearing today on the Debtor's motion for a  
5 preliminary injunction?

6 A No. I thought it was going to be postponed or canceled.  
7 I was waiting for the text last night.

8 Q You had an opportunity to call any witness in the world  
9 you wanted to today, right?

10 A I guess.

11 Q You could have called -- you could have called the chief  
12 compliance officer at the Advisors if you thought the Court  
13 should hear from him as to the compliance issues that you've  
14 testified to, right?

15 A I think their letters stand on their own.

16 Q Okay. So you didn't think that it was important for the  
17 Court to hear from Mr. Sowin directly, correct?

18 A Sowin is a trader.

19 Q I'm sorry. Who's the chief compliance officer of the  
20 Advisors?

21 A Jason Post, as far as NexPoint is concerned. He's the one  
22 that would have been behind the K&L -- K&L letters.

23 Q And he is not here today to testify, right?

24 A I think his letters stand on their own and I think  
25 everybody should read them, make sure they read them.

Dondero - Redirect

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1 Q Okay. But Mr. Post is not here to answer any questions;  
2 is that right?

3 A I don't know if there are any questions beyond what's  
4 obviously stated in the letters. You should read the letters  
5 carefully. They're -- they're -- they talk about clear  
6 violations.

7 MR. MORRIS: Your Honor, I move to strike. It's a  
8 very simple question.

9 THE COURT: Sustained. That was another yes or no  
10 answer, Mr. Dondero. Go ahead.

11 THE WITNESS: I'm sorry.

12 BY MR. MORRIS:

13 Q Mr. Dondero, Mr. Post is not here to testify in order to  
14 explain to the Court what he thinks the regulatory issues are,  
15 correct?

16 A He's not here today.

17 Q And you could have called him as a witness, correct?

18 A Yes.

19 Q And you thought Mr. Ellington and Mr. Leventon were  
20 treated unfairly, right?

21 A Yes.

22 Q And there's no reason why they couldn't have come today to  
23 testify, correct?

24 A I guess they could have.

25 Q And there's no reason why anybody on behalf of the K&L

Dondero - Redirect

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1 Gates clients couldn't have been here to testify, correct?

2 A I didn't deem it necessary, I guess.

3 Q Okay. You could have offered into evidence, at least  
4 offered into evidence, any document you wanted, right?

5 A Yes.

6 Q And you could have offered the judge, for example, the  
7 shared services agreement, the shared services agreements for  
8 which you gave the Court your understanding, right?

9 A Which shared services, the one that Seery gave Ellington  
10 three days ago or the original one from years ago?

11 Q Any of the ones -- any of the ones that you have referred  
12 to today. You could have given any of them to the judge,  
13 right?

14 A Correct.

15 Q And you didn't, right?

16 A I did not.

17 Q In fact, there's not a single piece of evidence in the  
18 record that corroborates anything you say; isn't that right?

19 A I -- I believe all those documents are in the record.  
20 They're just not in the record of this TRO. But they're all  
21 --

22 Q Oh.

23 A They're all in the record.

24 Q Do you remember that there was a hearing on December 16th?  
25 I think you -- you testified that you're fully aware of that

Dondero - Redirect

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1 hearing that was brought by the K&L Gates Clients. Do you  
2 remember that?

3 A Yes.

4 Q Who testified at that hearing on behalf of the K&L Gates  
5 Clients? Dustin Norris?

6 A I believe -- I believe Dustin Norris testified.

7 Q Uh-huh. And what's Mr. Norris's role at the Advisors?

8 A He's one of the senior managers.

9 Q Is he a compliance officer?

10 A No.

11 Q Is he a trader?

12 A No. But he's one of the senior managers.

13 Q Okay. They could have called anybody they wanted, to the  
14 best of your understanding, right?

15 A I don't think they got a chance to. Wasn't it an  
16 abbreviated hearing?

17 Q They offered Mr. Norris as a witness. Do you understand  
18 that?

19 A I -- all I -- I wasn't there. I didn't attend virtually.  
20 I -- but I did know that Norris testified. But I don't know  
21 who else was called, wasn't called, was going to be called,  
22 was on the witness list. I have no awareness.

23 Q Okay. You were pretty critical of the trades that Mr.  
24 Seery wanted to make that you interfered to stop, right?

25 A I think he's subsequently done most of those trades.



Dondero - Redirect

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1 Q And you called them preposterous because he wanted to do  
2 it around Thanksgiving or around Christmas, at least based on  
3 your testimony, correct?

4 A That's when it did occur.

5 Q And is it your testimony -- is it your testimony that  
6 every single person in the world who trades securities near a  
7 holiday is making a preposterous trade?

8 A I think it's amateur and not what an investment  
9 professional would do.

10 Q So you never trade on holidays; is that your testimony?  
11 You've never done it once in your life?

12 A Very rarely, unless there's another overriding reason.  
13 And there was no overriding reasons, period.

14 Q How would you know that when you didn't even ask Mr. Seery  
15 why he wanted to make the trades?

16 A I asked Joe Sowin, who asked Jim Seery. And Joe Sowin  
17 said that Jim Seery just said for risk reduction.

18 MR. MORRIS: I move to strike on the grounds that  
19 it's hearsay, Your Honor.

20 THE COURT: Sustained.

21 BY MR. MORRIS:

22 Q You never asked Mr. Seery why he wanted to make the  
23 trades, correct?

24 A I'm not allowed to talk to Mr. Seery.

25 Q You certainly were around Thanksgiving; isn't that right?

Dondero - Redirect

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1 A I don't know.

2 Q There was no TRO in place at that time, correct?

3 A That's true.

4 Q You're pretty critical of Mr. Seery and his capabilities;  
5 is that right?

6 A He's a lawyer. He's not an investment professional.

7 Q Did you object to his appointment as the CEO of the  
8 Debtor?

9 A No.

10 Q Have you made any motion to the Court to have him removed  
11 as unqualified?

12 A Not yet.

13 Q Okay. But with all the knowledge of all the preposterous  
14 things that he's been doing for months now, you haven't done  
15 it, right?

16 A No.

17 Q When you -- when -- before you threw the phone in the  
18 garbage, did you back it up?

19 A No.

20 Q Did it occur to you that maybe you should save the data?

21 A No.

22 Q You said that the only way you think you might be able to  
23 get information going forward is through a subpoena. Do I  
24 have that right?

25 A I mean, that's how it seems. I mean, it seems at every

Dondero - Redirect

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1 turn -- and now with Scott Ellington being gone and Isaac  
2 being gone -- I have no idea how the Debtor is ever going to  
3 defend against UBS.

4 THE COURT: I did not --

5 THE WITNESS: I have no idea how --

6 THE COURT: I didn't hear the answer after with  
7 Ellington and Leventon being gone. I didn't hear the rest of  
8 the answer. Could you repeat?

9 THE WITNESS: I said I have no idea how the Debtor is  
10 ever going to defend itself against UBS. But I also have no  
11 idea how we're ever going to get any information or ever push  
12 forward any kind of settlement without having any access to  
13 information or anybody to talk to.

14 BY MR. MORRIS:

15 Q Do you trust Judge Lynn?

16 (Echoing.)

17 A Yes.

18 Q Is he a good advocate?

19 A Yes. If anybody returns his phone calls.

20 Q Do you recall that on October 24th Judge Lynn specifically  
21 asked my law firm to provide information on your behalf in  
22 connection with the Debtor's financial information, their  
23 assets and their liabilities?

24 A Yes.

25 Q Do you recall that the Debtor simply asked that you

Dondero - Redirect

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1 acknowledge in an email between and among counsel that you  
2 would abide by the confidentiality agreement that was entered  
3 by the Court?

4 A I wasn't involved in those details.

5 Q Didn't you send an email in which you agreed to receive  
6 the financial information subject to the protective order that  
7 this Court entered?

8 A I'm sure I would. I just don't remember.

9 Q That was a condition that the Debtors made. That doesn't  
10 refresh your recollection?

11 A I'm not denying it. I just don't remember, and --

12 Q Okay. And --

13 A (overspoken)

14 Q I'm sorry, I don't mean to cut you off. And in fact, on  
15 December 30th, the day you were supposed to vacate the office,  
16 the Debtor voluntarily provided to Judge Lynn all of the  
17 information that had been requested on your behalf without the  
18 need for a subpoena, right?

19 A Yeah. It took a week. It's 40,000 pages of mixed  
20 gobbledygook that we're -- we're going through. But it should  
21 provide enough information for us to negotiate a pot plan if  
22 anybody so chose.

23 Q So you didn't need to (echoing) the 40,000 pages of  
24 financial information from the Debtor; all you needed was an  
25 agreement that you would abide by the protective order.

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1 Correct?

2 A I think that was the first thing that was ever produced on  
3 request that I can remember. But yes.

4 Q And it was just a week ago, right?

5 A Yes.

6 MR. MORRIS: I have no further questions, Your Honor.

7 THE COURT: All right. Mr. Bonds, do you have  
8 anything else?

9 MR. BONDS: I do not, Your Honor, as to this witness.  
10 I have one other witness.

11 THE COURT: All right.

12 MR. MORRIS: Your Honor, I don't know who they plan  
13 on calling, but he's not on the witness list.

14 THE COURT: All right. Well, --

15 MR. BONDS: Your Honor, this other witness --

16 THE COURT: Just a moment. This concludes, for the  
17 record, Mr. Dondero's testimony. But, obviously, stick  
18 around, because we're going to have a lot to talk about when  
19 this is finished as far as the evidence.

20 All right. Now, who are you wanting to call that you did  
21 not identify?

22 MR. BONDS: I'd like to call Mike Lynn for the  
23 purpose -- or, to -- as a rebuttal witness.

24 THE COURT: Lawyer as witness?

25 MR. MORRIS: Your Honor?

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1 THE COURT: Well, you know, first off, rebuttal of  
2 what? Rebuttal --

3 MR. MORRIS: Exactly. He's going to rebut his own  
4 client, Your Honor? He's going to rebut his own client?  
5 There's only been one witness to testify here. He was on  
6 their exhibit list. How do they call a witness to rebut their  
7 own client?

8 THE COURT: Yes. What -- I don't --

9 MR. BONDS: Your Honor?

10 THE COURT: Go ahead.

11 MR. BONDS: Mr. Morris testified or attempted to  
12 testify that the pot plan didn't gain any traction. We will  
13 submit Mike Lynn on that issue.

14 THE COURT: No.

15 MR. MORRIS: Your Honor?

16 THE COURT: I'm not going to allow a lawyer to  
17 testify to rebut lawyer argument. That's very inappropriate,  
18 in my view. So, not going to happen.

19 MR. LYNN: (garbled)

20 MR. BONDS: Your Honor, he would be a fact witness to  
21 discussions with the other side.

22 MR. MORRIS: Your Honor, I strenuously object.  
23 They're -- he's only rebutting -- my questions are not  
24 evidence. The only evidence in the record is Mr. Dondero's  
25 testimony. Mr. Dondero is their client. Mr. Dondero was on

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1 their witness list. They should not be permitted to call any  
2 witness, with all due respect to Mr. Lynn, to rebut their own  
3 witness.

4 THE COURT: All right.

5 MR. BONDS: Your Honor, we're not rebutting our  
6 witness. We are rebutting the testimony that Mr. Morris gave.

7 THE COURT: Mr. Morris is a lawyer. He makes  
8 argument. He asks questions. He was not a witness today.

9 Okay?

10 So if you want to say whatever you want to say as lawyers  
11 in closing arguments, then obviously you can do that. But I'm  
12 not going to allow a lawyer to be a witness to rebut something  
13 another lawyer said in argument or in a question. I -- it's  
14 -- so, I disallow that.

15 Anything else, then?

16 MR. BONDS: No.

17 THE COURT: Okay. And while we're talking about  
18 procedure, actually, Mr. Morris, it's the Debtor's motion, and  
19 I'm not even sure that's all of your evidence. So, do you  
20 have any more evidence as Movant?

21 MR. MORRIS: No, Your Honor. The Plaintiff and the  
22 Debtor rest.

23 THE COURT: All right. So, at the risk of repeating,  
24 now that the Movant has rested, it would be Mr. Dondero's  
25 chance to put on supplemental evidence. But what I'm hearing

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1 from Mr. Morris is there were no witnesses identified on your  
2 witness list?

3 MR. BONDS: Other than Mr. Dondero, Your Honor.

4 THE COURT: Okay. All right. Well, was there any  
5 stipulated documentary evidence that -- that you had --

6 MR. BONDS: No, Your Honor.

7 THE COURT: All right. Well, I guess we're done with  
8 evidence.

9 Mr. Morris, your closing argument?

10 MR. MORRIS: All right. Before I get to that, Your  
11 Honor, I just want to make a very brief statement. When the  
12 Debtor objected to Mr. Dondero's emergency motion for a  
13 protective order, the Debtor stated that it sought discovery  
14 from Mr. Dondero to determine whether Mr. Dondero may have  
15 violated the TRO by interfering and impeding the Debtor's  
16 business, including by potentially colluding with UBS. After  
17 that motion was decided, both Mr. Dondero and UBS produced  
18 documents to the Debtor.

19 Based on the review of that information, the Debtor found  
20 no evidence that Mr. Dondero and UBS colluded to purchase  
21 redeemed limited partnership interests of Multi-Strat, nor any  
22 inappropriate conduct by UBS or its counsel.

23 The Debtor appreciates the opportunity to clear that part  
24 of the record.

25 THE COURT: All right.



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1 CLOSING ARGUMENT ON BEHALF OF THE PLAINTIFF

2 MR. MORRIS: Now, with respect to the motion at hand  
3 today, Your Honor, I want to take you back just about a month  
4 ago to December 10th, 2020. At that time, we had a hearing on  
5 the Debtor's motion for a TRO. The motion had been filed in  
6 advance. Mr. Dondero had filed an objection. He had concerns  
7 about the scope and the language of the terms of the proposed  
8 TRO.

9 And at that hearing, Your Honor, if you'll recall, you  
10 listened carefully to the arguments that were made on behalf  
11 of Mr. Dondero. You heard carefully -- you listened carefully  
12 to the proposed changes that he sought to make. And you went  
13 through that proposed TRO word by word, Paragraph 2 and 3, and  
14 you read them out loud, and you made decisions at that time as  
15 to whether the Court believed any portion of that was  
16 ambiguous or whether it was clear. You made determinations at  
17 that time whether or not the provisions were reasonable.

18 Mr. Dondero wasn't there. He didn't read the transcript.  
19 He has no idea what you said. But his lawyers were there, and  
20 they had an opportunity to object and they had an opportunity  
21 to make comments, and the order is what the order is. And for  
22 whatever reason, Mr. Dondero chose not to read it, or,  
23 frankly, even understand it, based on his testimony.

24 The fact is, Your Honor, the one thing that the evidence  
25 shows very clearly here is that Mr. Dondero thinks that he is

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1 the judge. He believes that he is the decider. He believes  
2 that he decides what the TRO means, even though he never read  
3 it. He believes that he decides what exceptions exist in the  
4 TRO, even though he never read it.

5 He believes that he decides that it's okay to ditch the  
6 Debtor's cell phone without even seeking, let alone obtaining,  
7 the Debtor's consent. I guess he decides that he can ditch  
8 the phone and trash it without seeking to back it up or  
9 informing the Debtor.

10 Mr. Dondero believes that he gets to decide that it's okay  
11 to take a deposition from the Debtor's office, even when the  
12 Debtor specifically says you're evicted and you're not allowed  
13 to have access.

14 Mr. Dondero believes that he gets to decide that Mr. Seery  
15 has no justification for making trades, even though he  
16 couldn't take the time to pick up the phone or otherwise  
17 inquire as to why Mr. Seery wanted to do that.

18 Mr. Seery -- Mr. Dondero believes that he is the arbiter  
19 and the decision-maker and gets to decide to stop trades,  
20 notwithstanding the TRO, notwithstanding the CLO agreements  
21 that he is not a party to, that his entities are not a party  
22 to.

23 Mr. Dondero thinks that he gets to decide that the Debtor  
24 has breached the agreements with the CLOs. He gets to decide  
25 that the Debtor is in default under those agreements. He gets

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1 to decide that it's perfectly fine for Ellington and Leventon  
2 to support his interests while they have obvious duties of  
3 loyalty to the Debtor.

4 It is not right, Your Honor. It is not right. I stood  
5 here, I sat here, about four hours ago, five hours ago, and  
6 told the Court what the evidence was going to show, and it  
7 showed every single thing that I expected it to show and  
8 everything I just described for the Court about Mr. Dondero's  
9 belief that he's the decider.

10 He's not the decider, Your Honor. You are. And you made  
11 a decision on June -- on December 10th that he ignored.

12 There is ample evidence in the record to support the  
13 imposition of a preliminary injunction. And Your Honor, I'm  
14 putting everybody on notice now that we're amending our  
15 complaint momentarily to add all of the post-petition parties,  
16 because this has to stop. The threats have to stop. The  
17 interference has to stop. Mr. Dondero can always make a  
18 proposal if he thinks that there's something that will capture  
19 the imagination and the approval -- more importantly, the  
20 approval -- of the Debtor's creditors. We have no interest in  
21 stopping him from doing that. He's got very able and  
22 honorable counsel, and he can go to them and through them any  
23 time he wants.

24 But the record is crystal clear here that, notwithstanding  
25 Your Honor's order, one entered after serious deliberation, is

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1 of no meaning to him. And we'll be back at the Court's  
2 convenience on the Debtor's motion to hold him in contempt.  
3 It'll just be a repeat of what we've heard today, because,  
4 frankly, the evidence is exactly the same.

5 With that, Your Honor, unless you have any questions, the  
6 Debtor rests.

7 THE COURT: All right. I do not.

8 Mr. Bonds?

9 MR. BONDS: Your Honor, we would like to divide our  
10 time between Mike Lynn and myself. Is that a problem?

11 THE COURT: That's fine. Go ahead.

12 MR. LYNN: Are we on mute?

13 MR. BONDS: No.

14 CLOSING ARGUMENT ON BEHALF OF THE DEFENDANT

15 MR. LYNN: Your Honor, I'm taking a leaf out of Mr.  
16 Phelan's book. I happened to read the confirmation hearing in  
17 the Acis case regarding what was referred to as Clients A, B,  
18 and C. And Mr. Phelan, who testified, really gave an oral  
19 argument to the Court which was very persuasive and very  
20 thorough. So I'm going to sort of do the reverse, because I  
21 hope that the Court would find useful some information  
22 regarding the pot plan about which you've heard many words  
23 spoken but very little to do with what that plan was or how it  
24 came about.

25 The pot plan was proposed by Mr. Dondero for the first

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1 time in September of 2020, shortly after the conclusion of the  
2 first round of mediations. Though there had been versions of  
3 it before, and lesser versions, the pot plan was finally in  
4 the form that would more or less survive it in September.  
5 Under the pot plan, Mr. Dondero proposed to come up with \$90  
6 million of cash and \$70 million in promissory notes, and that  
7 was to form a pot which creditors would share in.

8 The proposal was provided to the Debtor and then shared  
9 with the Committee. Mr. Seery responded with a degree, a  
10 degree only, of enthusiasm to the pot plan, and indeed  
11 provided a counter-term sheet to the pot plan. He also, so he  
12 said, and I believe him, approached the Committee and said  
13 this is a proposal to be taken seriously.

14 He proposed some improvements in his view to the pot plan.  
15 No response was received from the Creditors' Committee at that  
16 time.

17 After going back and forth with the Debtor -- and Mr.  
18 Seery, not unreasonably, was unwilling to propose the pot plan  
19 without some support on the Creditors' Committee -- I  
20 contacted Matt Clemente. We had a nice conversation. And at  
21 that time, Mr. Clemente raised two particular concerns. The  
22 \$160 million, which creditors did not think was enough, was  
23 not enough, in part, because that included no consideration  
24 for the acquisition of promissory notes executed some by Mr.  
25 Dondero and some by entities controlled by Mr. Dondero, which

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1 notes total approximately \$90 million.

2 The second concern was that Mr. Dondero would get a  
3 release under the plan. During that call, I said the issue of  
4 the notes is subject to negotiation and might well result in a  
5 transfer of those notes, possibly with some amendments, to the  
6 pot, and that Mr. Dondero was prepared, in all likelihood, to  
7 forego a release.

8 Mr. Clemente agreed to get back to me. He did. And he  
9 said to me, I have talked to the Committee about this and they  
10 would like you to go to or they want you to go first to Mr.  
11 Seery, work off of his revised timesheet -- or term sheet,  
12 sorry -- and after you have reached an agreement with him,  
13 come to us, come to the Committee, and we'll negotiate with  
14 you.

15 Now, I might have agreed that that was a reasonable  
16 approach if there were a possibility that Mr. Seery would  
17 propose a plan without the agreement of creditors. But the  
18 way I took it was that the Committee was saying go make a deal  
19 with Seery and then we'll start negotiating, and we know,  
20 correctly, that Mr. Seery will not propose a plan that does  
21 not have our support.

22 So, effectively, we get to go through two rounds of  
23 negotiations, even though effectively everything that is in  
24 the estate, everything -- causes of action against Mr.  
25 Dondero, promissory notes from Mr. Dondero -- everything that

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1 they would get under a plan or under a liquidation, they would  
2 get under the pot plan.

3 Now, I wanted you to know that, Your Honor, not because  
4 I'm now trying to get you or anyone else to sell the pot plan.  
5 But I think it's important that Your Honor know that Mr.  
6 Dondero's approach in this case has not been a hostile  
7 approach.

8 I know the Court had what it found to be an unsatisfactory  
9 experience with Mr. Dondero in the *Acis* case. But from the  
10 time I became involved in this case and Mr. Bonds became  
11 involved, we have been quiet, we have said nothing, and we've  
12 done virtually nothing in the case, up until the time after  
13 the mediation, when negotiations regarding a pot plan broke  
14 down.

15 Since that time, regrettably, there has been a good deal  
16 of hostility, and it's spreading. I would like to see it stop  
17 spreading. I will do what I can to make it stop spreading.  
18 But I need others to help me on that. And it's my hope that I  
19 can count on the Pachulski law firm, the Sidley law firm, and  
20 the firms representing the major creditors to help make that  
21 happen.

22 I do not think, and I would submit that it is not to the  
23 benefit of the estate, it is not to the likely workout of this  
24 case, that it would be best served by entering a preliminary  
25 injunction, which it appears to me prevents Mr. Dondero from

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1 saying good morning to one of the employees of the Debtor that  
2 he knows.

3 It seems to me, Your Honor, that the injunction, by its  
4 terms, as Mr. Morris would have it, is an injunction that  
5 would prevent Mr. Dondero from discussing politics with Mr.  
6 Ellington. And it seems to me that an injunction that broad,  
7 that extensive, and one which lasts, as far as I can tell,  
8 until infinity, that such an injunction is not the right thing  
9 to do, given, if nothing else, the First Amendment to the  
10 United States Constitution.

11 That will conclude my presentation, and I will turn it  
12 over to the wiser and better-spoken colleague, John Bonds.  
13 Thank you, Your Honor.

14 THE COURT: Thank you. Mr. Bonds, what else do you  
15 have to say?

16 CLOSING ARGUMENT ON BEHALF OF THE DEFENDANT

17 MR. BONDS: Your Honor, has the Debtor met the  
18 requirements for the issuance of a preliminary injunction? We  
19 submit that they have not. And the Fifth Circuit's rules are  
20 fairly clear as to the awarding of a preliminary injunction.

21 First, let's look at the type of preliminary injunction  
22 that the Debtor would like you to enter today. It provides  
23 that Mr. Dondero cannot talk to any employee, regardless of  
24 what is being communicated. Mr. Dondero can pass an employee  
25 on the street, but he can't acknowledge the employee, with



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1 whom he may have worked for years. Nor can he talk to his  
2 personal assistants, again, which he has worked with for  
3 years. Does that violate the First Amendment of the  
4 Constitution?

5 What about the shared services agreement? What about the  
6 pot plan which he is advocating as a means of reorganizing the  
7 Debtor? Not the liquidation proposed by the Debtor. Can Mr.  
8 Dondero communicate with creditors about the pot plan and the  
9 other proposals without violating the TRO or the preliminary  
10 injunction which deals with interfering with the Debtor's  
11 business?

12 Your Honor, I think it's important to note that a  
13 preliminary injunction is an extraordinary remedy that may  
14 only be awarded upon a clear showing that the Plaintiff is  
15 entitled to such relief. Plaintiffs are entitled to a  
16 preliminary injunction if they show, one, a substantial  
17 likelihood that they will prevail on the merits of their  
18 claims; two, a substantial threat that they will suffer an  
19 irreparable injury if the injunction is not granted; three,  
20 their threatened injury outweighs the harm to the estate or  
21 the other party; and four, the public interest will not be  
22 disserved, misserved, if the preliminary injunction is  
23 granted.

24 The party seeking the preliminary injunction bears the  
25 burden of persuasion on all four requirements. We believe

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1 that the Debtor today has failed to carry its burden of  
2 persuasion of proof with regard to the second element, which  
3 I'm going to refer to as the irreparable injury requirement.  
4 In order to show irreparable harm to the Court, the Plaintiff  
5 must prove that if the District Court denied the grant of a  
6 preliminary injunction, irreparable harm would be the result.  
7 Injuries are irreparable only when they cannot be undone  
8 through monetary remedies. There is no evidence before the  
9 Court today that Mr. Dondero cannot respond to any judgment  
10 that is rendered against him by this Court.

11 Your Honor, this preliminary injunction does not involve  
12 real property. Unlike the *Saldana* case, this request for the  
13 issuance of a preliminary injunction involves personal  
14 property only. The request that Mr. Dondero cease and desist  
15 all contact with employees is just wrong and may violate the  
16 First Amendment of the Constitution, as I previously stated.

17 We have other concerns regarding the issuance of a  
18 preliminary injunction. We feel that the preliminary  
19 injunction is too broad. It lacks a beginning and an end.  
20 When does the preliminary injunction terminate? What about  
21 the former employees? Once they are terminated, can Mr.  
22 Dondero speak to them? What about the pot plan? Is it gone  
23 forever? Can Mr. Dondero talk with the mediators about the  
24 pot plan? Can Mr. Dondero speak with the members of the  
25 U.C.C.?

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1           It is easy to criticize Mr. Dondero. Did he violate the  
2 TRO? We submit that he didn't and the Debtor says that he  
3 did. What matters going forward is the lack of evidence of  
4 irreparable harm.

5           Mr. Seery sure wants to keep Mr. Dondero from talking to  
6 anyone in this case. Why is that? Does Mr. Seery believe  
7 that the only way to get his liquidation plan confirmed is to  
8 keep Mr. Dondero from talking to anyone? How will the  
9 preliminary injunction help the Debtor's creditors? Does  
10 keeping Mr. Dondero from talking with anyone mean that there  
11 will be a greater return to the creditor body? Does  
12 precluding Mr. Dondero from talking about his pot plan mean  
13 that the creditors will take home more money on their claims,  
14 or does it eliminate the possibility that they may take home  
15 more money on their claims?

16           Your Honor, what we are seeing here today is an attempt by  
17 a group to destroy what Mr. Dondero has built over the last  
18 few years. That isn't the way Chapter 11 should work.

19           Just one last thing to keep in mind, Your Honor. Mr.  
20 Seery's plan is a liquidation of the Debtor. Mr. Dondero's  
21 pot plan is a reorganization of the Debtor.

22           Thank you, Your Honor.

23           THE COURT: All right. Mr. Morris, you get the last  
24 word. Anything in rebuttal?

25           MR. MORRIS: I would just point out, Your Honor, that

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1 nobody here has objected to the Debtor's motion for the entry  
2 of a preliminary injunction except Mr. Dondero. While I  
3 appreciate that this is an adversary proceeding, anybody who  
4 felt strongly about the matter certainly could have moved to  
5 intervene. The Creditors' Committee could have moved to  
6 intervene. Mr. Clemente could have stood at the podium and  
7 begged Your Honor not to impose the injunction because he  
8 thought it was in the best interest of creditors to allow Mr.  
9 Dondero to interfere with the Debtor's business and to speak  
10 with their employees. Nobody has done that, Your Honor.  
11 Nobody's here speaking on behalf of Mr. Dondero. Nobody's  
12 here to testify on his behalf. Nobody's -- there's no  
13 evidence in the record that supports or corroborates anything  
14 that he said at all, Your Honor.

15 Unless Your Honor has any specific questions, the Debtor  
16 is prepared to rest.

17 THE COURT: All right. I do not have any follow-up  
18 questions.

19 All right. I have a lot to say. I'm sorry, I apologize  
20 in advance, but I've got a heck of a lot to say right now.  
21 I'm going to give you a ruling on the motion before me, but  
22 I've got a lot to add onto that, so I hope all the key parties  
23 in interest are listening carefully. Mr. Bonds, in the video,  
24 I can only see you. I hope Mr. Dondero is just right there  
25 out of the video camera view. Okay, there you are. I wanted

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1 to make sure you didn't wander off to take a bathroom break or  
2 anything. So, again, I have a whole lot to say here today.

3 First, I'm going to rule on the motion. The Court does  
4 find there is sufficient compelling evidence to grant a  
5 preliminary injunction that is completely consistent with the  
6 prior TRO. Okay? So, specifically, the Court today is going  
7 to continue to prevent Mr. Dondero from (a) communicating in  
8 any way, directly or indirectly, with any of the Debtor's  
9 board members -- I think that's really Strand board members --  
10 unless Mr. Dondero's counsel and counsel for the Debtor are  
11 included. Okay. I'm saying those words slowly and carefully.  
12 There is no bar on Mr. Dondero talking to the board about a  
13 pot plan or anything else in the universe Mr. Dondero wants to  
14 talk to them about. There's just a preclusion from him doing  
15 it without his counsel and the Debtor's counsel present.  
16 Okay?

17 I did that before and I'm doing it now because I've seen  
18 concerning evidence that some communications to Mr. Seery and  
19 others had an intimidating tone, a threatening tone one or two  
20 times, an interfering tone. So, guess what, we're just going  
21 to have lawyers involved if any more conversations happen.  
22 Okay.

23 So (b) the preliminary injunction, just as the TRO did, is  
24 going to prevent Mr. Dondero from making any threats of any  
25 nature against the Debtor or any of its directors, officers,

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1 employees, professionals, or agents. Okay. It's almost  
2 embarrassing having to say that or order that with regard to  
3 such an accomplished and sophisticated person, but, you know,  
4 I saw the evidence. I've got to do what I've got to do. You  
5 know, words in a text like, Don't do it, this is your last  
6 warning, and some of the other things, that has a threatening  
7 tone, so I'm going to order this.

8 Third, the preliminary injunction will prevent Mr. Dondero  
9 from communicating with any of the Debtor's employees except  
10 as it specifically relates to shared services provided to  
11 affiliates owned or controlled by Mr. Dondero.

12 Now, I'm going to elaborate in a couple of ways here. I  
13 think in closing argument there was a suggestion that he can't  
14 even talk to his friend, Mr. Ellington, about anything. Well,  
15 I heard today that Mr. Ellington and Mr. Leventon are no  
16 longer employees of the Debtor, so actually that's not an  
17 issue. But while this is very restrictive, while this  
18 prevents Mr. Dondero from engaging in small talk with Debtor  
19 employees about the weather or the football game or whatever,  
20 it's regrettable, but I feel like I'm forced to order this  
21 now, because, again, the communications that were put in the  
22 record. Okay? We just can't take any chances, as far as I'm  
23 concerned, with regard to there being potential interference  
24 with the Debtor's operations that might be harmful or contrary  
25 to creditors' interests.

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1 Fourth, the preliminary injunction, just like the TRO,  
2 will prevent Mr. Dondero from interfering with or otherwise  
3 impeding the Debtor's business, including but not limited to  
4 the Debtor's decisions concerning its operations, management,  
5 treatment of claims, disposition of assets owned or controlled  
6 by the Debtor, and pursuit of any plan or alternative to the  
7 plan.

8 Now, I understand the argument that this is pretty broad  
9 and might be, I don't know, subject to some disputes regarding  
10 was it interference, did it impede the Debtor's business or  
11 not? You know what, if you follow the other prongs of the  
12 preliminary injunction, that you don't talk to the board  
13 without your counsel, Mr. Dondero, and the Debtor's counsel,  
14 and you don't talk to Debtor's employees except with regard to  
15 matters pertaining to the shared services agreement, and,  
16 bottom line, if you just run everything by your attorneys,  
17 you'll be okay. We won't have this ambiguous, vague,  
18 problematic territory.

19 Fifth, I will go ahead and, for good measure, belts and  
20 suspenders, whatever you want to call it, prevent Mr. Dondero  
21 from otherwise violating Section 362(a) of the Bankruptcy  
22 Code.

23 Now, I read the response filed at 9:30 last night by Mr.  
24 Dondero's counsel. It's a good response. It makes legal  
25 arguments about that being, you know, it just being too vague.

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1 Well, to the contrary, it just restates what's already in the  
2 Bankruptcy Code, right? Persons are prohibited from violating  
3 Section 362(a) of the Bankruptcy Code. If anything, it's the  
4 sky is blue, right, just stating what is true. But I  
5 understand Debtor wanting some clarity in an order, because we  
6 want you to take this seriously, Mr. Dondero, and not just do  
7 something and then say, well, you didn't know what was in the  
8 Code. You know, you need to consult with your lawyer. That's  
9 going to be in there.

10 Bottom line, I want that language in there because, Mr.  
11 Dondero, I want you to see an order that this Court expects  
12 you to comply with the Bankruptcy Code. And again, if you  
13 don't understand, if you're unsure whether you can take action  
14 x or y, consult with your very capable lawyers.

15 I note that if you listened carefully to these words,  
16 there was nothing in here that stopped Mr. Dondero from  
17 talking to the Creditors' Committee about a pot plan. Nothing  
18 in this injunction, nothing in the previous TRO, ever  
19 prohibited that.

20 Last, with regard to the ruling -- and again, I've got a  
21 lot more to say when I'm done -- I am going to further enjoin  
22 Mr. Dondero from what we said in the TRO: causing,  
23 encouraging, or conspiring with any entity controlled by him  
24 and/or any person or entity acting on his behalf from directly  
25 or indirectly engaging in any of the aforementioned items.



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1 This is not an injunction as to nonparties to the adversary  
2 proceeding. It is an injunction as to Mr. Dondero from doing  
3 the various enjoined acts that I previously listed under the  
4 guise of another entity or a person that he controls.

5 Again, if you're dealing with and through your attorneys,  
6 Mr. Dondero, I don't think this will be hard to maneuver.

7 I guess I'm actually not through with my ruling yet. I do  
8 want to add that the Court rules that the injunction shall  
9 last through the time of confirmation of a plan in this case  
10 unless otherwise ordered by this Court.

11 And as to the legal standards, I want to be clear for the  
12 record that the Court believes this injunction is necessary to  
13 avoid immediate and irreparable harm to the Debtor's estate  
14 and to its reorganization prospects. I believe that there's a  
15 strong likelihood the Debtor will succeed in a trial on the  
16 merits of this adversary proceeding. I believe the public  
17 interest strongly favors this injunction. And I believe the  
18 balance of harms weighs in favor of the Debtor on all of these  
19 various issues.

20 Again, I want to reiterate, the intimidation and  
21 interference that came through in some of these email and text  
22 communications was concerning to the Court and is a motivation  
23 for this preliminary injunction.

24 Now, I'm going to add on a couple of things today. The  
25 first thing I'm going to add on -- and I want this, Mr.

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1 Morris, in the order you submit. You didn't ask me for this,  
2 but I'm going to do it. I'm going to order you, Mr. Dondero,  
3 to attend all future hearings in this bankruptcy case unless  
4 and until this Court orders otherwise. And I'm doing this --  
5 it's not really that unusual a thing for me to do. I  
6 sometimes order this in cases when I'm concerned about, you  
7 know, is the businessperson paying attention to what's going  
8 on in the case and is he engaged, is he invested, is he  
9 available when we need him?

10 In this case in particular, the evidence was that you  
11 didn't read the TRO. You were not aware of its basic terms  
12 and you didn't read it. Okay? So that was what sent me over  
13 the edge as far as requiring this new element that you're  
14 going to attend every hearing. Obviously, we're doing video  
15 court, so that's not that much of a burden or imposition. You  
16 can pretty much be anywhere in the world and patch in by  
17 video, since we're in the pandemic and not doing live court.  
18 But I think it's necessary so I know you hear what I rule and  
19 what goes on in this case.

20 I will tell you that I was having a real hard time during  
21 your testimony deciding if I believe you didn't read the TRO  
22 or know about the different things that were prohibited. You  
23 know, I was thinking maybe you're not being candid to help  
24 yourself in a future contempt hearing, or actually maybe  
25 you're being a hundred percent honest and candid but you're

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1 kind of hiding behind your lawyers so that you can argue the  
2 old plausible deniability when it suits you.

3 But no more. No more. I'm not going to risk this  
4 situation again of you not knowing what's in an order that  
5 affects you. So you must be in court by video until I order  
6 otherwise.

7 Second, and I regret having to do this, but I want it  
8 explicit in the preliminary injunction that Mr. Dondero shall  
9 not enter Highland Capital Management's offices, regardless of  
10 whether there are subleases or agreements of Highland  
11 affiliates or Dondero-controlled entities to occupy the  
12 office, unless Mr. Dondero has explicit written permission  
13 that comes from Highland's bankruptcy counsel to Dondero's  
14 bankruptcy counsel. Okay? If he does, it will be regarded as  
15 trespassing.

16 And, I don't know, are there security guards on the  
17 premises? I mean, gosh, I hate to be getting into this  
18 minutia, but -- well, I just want it explicit in the order  
19 that Mr. Dondero, I'm sorry, but you can't go to these offices  
20 without written permission. And again, that can only be given  
21 from Debtor's counsel to Mr. Dondero's counsel. Okay? So  
22 it's going to be trespassing. You know, someone can call the  
23 Dallas Police Department and have you escorted out. Again, I  
24 hate having to do that. It's just, it's embarrassing for me.  
25 I think it's embarrassing for everyone. But I'm backed up in

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1 that corner.

2 Next, I am going to ask that it be clear that Mr. Dondero  
3 can deal with the Unsecured Creditors' Committee and its  
4 professionals with regard to talking about a pot plan.

5 And next, I'm going to add -- and I think, Mr. Morris, you  
6 requested this at some point today in oral argument -- Mr.  
7 Ellington and Mr. Leventon shall not share any confidential  
8 information that they received as general counsel, assistant  
9 general counsel for the Debtor, without Debtor's counsel's  
10 explicit written permission. Okay? So we've got that in  
11 writing.

12 And, you know, that's a little awkward because they're not  
13 here, they weren't parties to the injunction, but they were  
14 Debtor employees until recently. If they want to risk  
15 violating that and come back to the Court and argue about  
16 whether they got notice and whatnot of that, they can argue  
17 that, but I want it in the order regardless.

18 So that is the ruling. And now I want to kind of talk  
19 about a few other things. And before we're done here, Mr.  
20 Morris, I'll ask do you have questions, does Mr. Bonds have  
21 questions, does anyone have questions about the ruling. But I  
22 want to talk about a couple of things. And again, I hope that  
23 I'm coming through loud and clear, Mr. Bonds, in your office  
24 for Mr. Dondero to hear this. It's really, really important  
25 that he heard what I'm about to say. I'm going to say some

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1 kind of unpleasant things and then I'm going to say some  
2 hopeful things, okay?

3 Mr. Dondero? Okay. Mr. Dondero, I'm going to -- Mr.  
4 Morris, you've got your hands on your head. Did I miss  
5 something?

6 MR. MORRIS: No. I was just surprised to see Mr.  
7 Dondero on his phone. I apologize, Your Honor.

8 THE COURT: Oh, my goodness. Were you on your phone,  
9 Mr. Dondero?

10 MR. DONDERO: No, I was not.

11 THE COURT: Okay. I want you to listen to this  
12 really closely, and then I promise I'm going to have something  
13 hopeful to say after this very unpleasant stuff. You know, I  
14 keep a whiteboard up at my bench. I don't know if you can  
15 read it. But sometimes I hear something in a hearing and I  
16 think, okay, this is one of my major takeaways from what I  
17 heard today. And I've got two, I've got two big takeaways  
18 here. Number one on my whiteboard is Dondero's spoliated  
19 evidence. Game-changer for all future litigation. Okay.

20 MR. DONDERO: I'm sorry. I didn't hear that. I  
21 didn't hear that. Could you repeat that, please?

22 THE COURT: Mr. Dondero, spoliated evidence, game-  
23 changer in future litigation.

24 Okay. Let me tell you, the throwing away of the phone,  
25 that was the worst thing I heard all day. That was far and

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1 away the worst thing I heard all today. I don't know what I'm  
2 going to hear down the road to fix this, but if it's really  
3 gone, let me tell you how bad this is. We have all sorts of  
4 Federal Rules of Civil Procedure that talk about this being a  
5 bad thing, but I wrote an opinion a couple years ago dealing  
6 with spoliation of electronic evidence, and I think it might  
7 be helpful for everyone to read. It was called *In re Correra*,  
8 C-O-R-R-E-R-A. I have no idea what the cite on it is. But in  
9 this case, *Correra*, we had a debtor who had a laptop, and he  
10 gave the laptop to his personal assistant, who took it away to  
11 another state. And at some point during the case, parties  
12 discovered, oh, there's a laptop that may have a treasure  
13 trove of information. Who knows? Maybe it does; maybe it  
14 doesn't. But there's a laptop that we just now learned about  
15 that the personal assistant has.

16 And so I issued an order that she turn it over, and there  
17 were subpoenas and depositions, blah, blah, blah. Long story  
18 short, the evidence ended up being that she deleted everything  
19 on the laptop, and then -- this would almost be funny if it  
20 wasn't so serious -- she downloaded thousands of pictures of  
21 cats onto the laptop. I kid you not, cats. Meow, meow, cats.  
22 And she downloaded a hundred-something full-length movies.  
23 And we had two days of forensic experts come in and take the  
24 witness stand and tell me about how, okay, this is like an  
25 amateurish -- you've talked about amateur hour today -- this

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1 is kind of an amateurish way of deleting data, right. You  
2 first delete all the files on the laptop and then you cover  
3 over all the space to make sure the information is not  
4 retrievable. You know, this genius ended up retrieving some  
5 of the information.

6 But the long story short is I sanctioned the debtor and  
7 his assistant jointly and severally. You'll have to go back  
8 and look at the opinion. I'm pretty sure it was over a  
9 million dollars. And I can't remember if that was attorneys'  
10 fee-shifting only, or monetary, like penalty on top of the  
11 attorneys' fees-shifting. I just can't remember. But maybe  
12 poor Tara needs to be advised of that opinion, too. I mean,  
13 --

14 But the other reason I put game-changer in future  
15 litigation is, in my *Correra* case, it wasn't just the monetary  
16 million-dollar sanction or whatever it was; it was a game-  
17 changer in future litigation because the adverse party to the  
18 debtor ended up arguing -- and it was the state of New Mexico,  
19 by the way -- they ended up saying, in all future litigation,  
20 we want you -- some adversaries, we want you to make an  
21 adverse inference. In other words, for all of these elements  
22 that we're trying to prove in our fraudulent transfer  
23 litigation and whatever else was going on, we want you to make  
24 an adverse inference that there would have been evidence there  
25 on that laptop that would have supported some of our causes of

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1 action and it was destroyed to keep us from having that  
2 evidence.

3 And they brought forth all kinds of case law. It's a hard  
4 area. It's a really, really hard area. But I ended up --  
5 again, it's not in the main opinion. It was in subsequent  
6 orders. I ended up saying, yeah, I think you've met the  
7 standard here to draw adverse inferences.

8 So, again, this is a very unpleasant message for me to  
9 deliver today. But the destruction of the phone is my biggest  
10 takeaway of concern today, how that might have ramifications.  
11 You know, there are other bad things, too, about that. I'm  
12 not even going to go there right now. But the, you know,  
13 Title 18, you can ask your lawyer what that means, but okay.

14 My second big takeaway before we get to the hopeful stuff  
15 is -- and this is kind of harsh, what I'm about to say -- but  
16 Ellington and Leventon maybe care more about you, Mr. Dondero,  
17 than their law license. You know, I guess it's great to have  
18 people in your life who are very, very loyal to you. I mean,  
19 loyalty is a wonderful thing. But I am just so worried about  
20 things I've heard. Again, the phone and in-house lawyers.  
21 The biggest concerns in my brains right now. I have worried  
22 about them for a while.

23 You all will -- well, Mr. Dondero, you might not know  
24 this. But we had a hearing a few months ago, maybe September,  
25 October, where the Creditors' Committee was trying to get



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1 discovery of documents. And we had some sort of hearing,  
2 maybe a motion to compel production. And we had many, many  
3 entities that you control file objections: NexPoint, NexBank.  
4 I can't even remember. We just had a whole slew. CLO Holdco.  
5 Many, many of these entities objected. And I was trying to  
6 figure out that day who was instructing them. And oh my  
7 goodness, I hope the in-house layers are not involved in this  
8 document discovery dispute, because, you know, they have  
9 fiduciary duties. And are -- you know, is it -- it feels like  
10 it's breaching a duty to the bankruptcy estate when it's in  
11 the bankruptcy estate's best interest to get these documents  
12 if you're meanwhile hiring lawyers for these other entities,  
13 Holdco, et cetera, and saying, Fight this.

14 I never really pressed it very hard back then, but I  
15 raised the issue and I said, I'm really, really concerned  
16 about this. And I continue to be concerned about it. I had  
17 experiences with Mr. Ellington in the *Acis* case where he  
18 testified on the witness stand, and later it looked a heck of  
19 a lot like he might have committed perjury. I hate to use  
20 such blunt terms. But I let it go. I'm just like, you know,  
21 I'm not going to -- you know, I'm going to just hope for the  
22 best that he misspoke.

23 But I'm getting a really bad taste in my mouth about  
24 Ellington and Leventon, and I hope that they will be careful  
25 and you will be careful, Mr. Dondero, in future actions.

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1 Is Mr. -- I can't see Mr. Dondero. I want to make sure  
2 he's not on the phone. Okay. Okay. Thank you.

3 So where was I going to head next? I guess I want to say  
4 a couple of things now that I would describe as a little bit  
5 more hopeful, and that is pertaining to this whole pot plan  
6 thing.

7 You know, I tend to think, without knowing what's being  
8 said outside the courtroom, that a pot plan would be the best  
9 of all worlds, okay, because the plan that we have set for  
10 confirmation next week, I understand we have a lot of  
11 objections, and if I approve it, if I confirm the plan, we're  
12 going to have a lot of appeals and motions for stay pending  
13 appeal, and no matter how that turns out, we're going to have  
14 a lot of litigation. Okay? You know, we're going to have  
15 adversaries. And we have a not-very-workable situation here  
16 where we have these Dondero-controlled affiliates questioning  
17 Mr. Seery's every move.

18 I would love to have a pot plan that would involve, Mr.  
19 Dondero, you getting to keep your baby, okay? I acknowledge,  
20 everyone here acknowledges, you are the founder of this  
21 company. This is your baby. You created a multi-billion-  
22 dollar empire, okay? I would be shocked if you didn't want to  
23 keep your baby. Okay? If there was a reasonable pot plan, I  
24 would love it.

25 But I'm telling you, the numbers I heard didn't impress me

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1 a heck of a lot. I'm not an economic stakeholder. It's not  
2 my claim that would be getting paid. But I can see where  
3 these Creditor Committee members, they're not going to think  
4 \$160 million -- \$90 million in cash, \$70 million in notes, or  
5 vive-versa -- is nearly enough. Okay?

6 So I am going -- what just happened? What just happened?  
7 I lost Mr. Dondero. Okay. This is getting kind of humorous,  
8 almost.

9 Okay. I am going to order that between now and the end of  
10 the day Tuesday there be good-faith, and I'll say face-to-face  
11 -- Zoom, WebEx, whatever -- negotiations between Mr. Dondero  
12 and his counsel and at least the Committee and its  
13 professionals regarding this pot plan.

14 Now, the train is leaving the station next Wednesday,  
15 okay? If we don't have Creditors' Committee and Debtor and  
16 Dondero rushing in here saying, Please continue the  
17 confirmation hearing next Wednesday, if we don't have like  
18 unanimous sentiment to do that, you know, this is a 15-month-  
19 old case, I'm going to go forward with the plan that's on  
20 file.

21 And it's been a long, expensive case. I had great  
22 mediators try to give it their best shot to get a grand  
23 compromise. I just, I'm not going to drag this out unless you  
24 all tell me Wednesday morning, We want you to continue this a  
25 week or two.

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1 And let me tell you -- this may be the stars lining up, or  
2 it may not be -- I was supposed to have a seven-day trial  
3 starting the week after next, and then I was supposed to have  
4 a four- or five-day day trial starting immediately after that.  
5 And all of those lawyers came in and asked for a continuance  
6 because of COVID. They wanted a face-to-face trial, and so  
7 I've put them off until April.

8 So if you wanted to postpone the confirmation hearing to  
9 the following week or even the following week, I have the gift  
10 of time to give you. But I'm not going to do it lightly.  
11 I'm, again, I'm just going to order face-to-face meetings.  
12 And I said Dondero and his counsel and the Committee and its  
13 professionals. You know, if -- I'm not slighting the Debtor  
14 here or Mr. Seery, but I'm kind of taking a cue from what Mr.  
15 Morris, I think I heard you say, that at this point it's the  
16 Committee, it's the Committee's money, and I think that's the  
17 starting place. And if they want to join the Debtor in at the  
18 beginning or midway through, you know, wonderful, but I think  
19 it needs --

20 MR. POMERANTZ: Your Honor, this is Jeff -- this is  
21 Jeff Pomerantz. I hate to interrupt, and I never do that to a  
22 judge, but I did have something to say in my comments about a  
23 continuance that we've talked about with the Committee and  
24 some other developments in the case.

25 THE COURT: Oh.

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1 MR. POMERANTZ: I'm happy to wait. But it has -- it  
2 has nothing to do with the comments you said, although, as I  
3 think you've heard from me before, the Debtor has been a  
4 supporter, a supporter of a pot plan. Mr. Seery has done a  
5 tremendous amount of work working with Mr. Dondero, working  
6 with Mr. Lynn, to try to make that happen. And if the  
7 Committee is willing to engage in a pot plan, we would  
8 definitely support that. Because we do agree with Your Honor  
9 that, absent a pot plan, we are looking at a lot of  
10 litigation.

11 Some of the issues you're going to have to deal with at  
12 the confirmation hearing if we do not have a peace-in-the-  
13 valley settlement is exculpations, releases, moratoriums on  
14 litigation, extensions of your January 9th order --

15 THE COURT: Uh-huh.

16 MR. POMERANTZ: -- with respect to pursuing certain  
17 people.

18 So, we get it, and we've gotten it from the beginning.  
19 And Mr. Seery, sometimes even at a fault, has been  
20 singlehandedly focused on trying to get that done. It's just  
21 unfortunate where we are here.

22 But having said that, I wanted to first apprise the Court  
23 of a recent major development in the case. I'm pleased to  
24 report that the Debtor and UBS have reached a settlement in  
25 principle which will resolve all of UBS's claims against the

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1 estate, all of UBS's claims against Multi-Strat. The parties  
2 are working on documentation. The settlement is subject to  
3 internal approvals from UBS, but we've been led to believe  
4 those approvals will occur, and we would hope to file a Rule  
5 9019 motion in the near future.

6 I'm sure Your Honor is quite pleased to hear that. The  
7 UBS matters have taken a substantial amount of time. And with  
8 the settlement of UBS's claims, the only material unresolved  
9 claim, unrelated to Mr. Dondero or the employees, are Mr.  
10 Daugherty. And Mr. Seery will continue to work with Mr.  
11 Daugherty to try to settle that.

12 THE COURT: Okay.

13 MR. POMERANTZ: With respect to the scheduling, with  
14 respect to the scheduling, Your Honor, there are three  
15 significant matters on for hearing on the 13th. The first is  
16 the Debtor's motion to approve a settlement with HarbourVest,  
17 which Mr. Dondero is contesting. Depositions are being  
18 conducted on Monday, and we anticipate an evidentiary hearing  
19 in connection therewith.

20 The Debtors, as Mr. Morris indicated earlier on in the  
21 hearing, have also filed a complaint and a motion for a  
22 temporary restraining order against certain of the Advisors  
23 and Funds owned and controlled by Mr. Dondero which relate to  
24 the CLO management agreements for which Your Honor has heard a  
25 lot of testimony today. We also expect that TRO to be

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1 contested and for the Court to have an evidentiary hearing.

2 And as Your Honor mentioned, the confirmation of the plan  
3 was scheduled for Wednesday, and there were 15 objections. I  
4 would point out, Your Honor, all but four of which were Mr.  
5 Dondero, his related entities that he owns or controls, and  
6 employees or former employees.

7 The Court previously gave us time on the 13th and the  
8 14th, I think anticipating that we would have a lot and it may  
9 be necessary to go into two days. However, Your Honor, those  
10 two days are not going to be enough to deal with all the  
11 issues that we have before Your Honor.

12 So what we suggest, and we've spoken to the Committee and  
13 the Committee is supportive, that we continue confirmation to  
14 a day around January 27th. This will enable the Debtor to not  
15 only -- and the Committee -- not only to take Your Honor up on  
16 what you'd like to see accomplished in the next few days. I'm  
17 sure the Debtor is supportive and will be supportive, and we  
18 hope the Committee will engage in good-faith negotiations, and  
19 if there's a way to do a pot plan, we are all for it. It'll  
20 give time for that to happen.

21 But at the same time, and I think what you'll hear from  
22 Mr. Clemente, that we're willing to give a continuance, we all  
23 know that if there is not a settlement to be had, if there is  
24 not a pot plan to be had, this case has to confirm, it has to  
25 exit bankruptcy, and at least from the Debtor's perspective, a

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1 lot of protections will have to be in place that basically  
2 this has not just been a pit stop in Bankruptcy Court and we  
3 return to the litigation ways that Highland is involved in.

4 So, Your Honor, we believe that the two evidentiary  
5 hearings on for next week probably will fill up both days. We  
6 would suggest that the first day be the complaint and the TRO  
7 against the Advisors and the Funds for the 13th, and the 14th  
8 be the HarbourVest.

9 We also recognized as we were preparing for today, Your  
10 Honor, looking ahead, that we thought it was not fair for us,  
11 although we know Your Honor works tirelessly and as hard as  
12 anyone on this hearing and that Your Honor would be prepared  
13 for confirmation and would be prepared for each of those  
14 trials, given the gravity of these issues, the extensive  
15 pleadings, pleadings that you would get in confirmation on  
16 Monday from the Debtor, that it made sense to continue the  
17 hearing.

18 So, again, fully supportive of Your Honor's mandate to try  
19 to see if we could work things out, fully supportive of a  
20 continuance until the 27th, if that date works for Your Honor,  
21 but we believe we do need to go ahead with the two matters  
22 that are on for calendar next week.

23 MR. RUKAVINA: Your Honor, this is Davor Rukavina.  
24 May I be heard briefly?

25 THE COURT: Oh my goodness. Who do you represent,



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1 Mr. Rukavina?

2 MR. RUKAVINA: And I apologize -- Your Honor, I am  
3 the new counsel who will be representing the Funds and  
4 Advisors. I will probably be taking the laboring oar at  
5 confirmation.

6 I apologize I'm not wearing a suit and tie. I did not  
7 anticipate speaking right now.

8 I support -- to the extent that that's an oral motion for  
9 continuance by Mr. Pomerantz, I certainly support that. I  
10 would suggest that the Court give us an understanding of that  
11 today, because we do have depositions and discovery lined up  
12 which we can then push if the hearing on confirmation is  
13 pushed to the 27th. And we have no problem going forward on  
14 the other matters on the 13th.

15 So, I am co-counsel to K&L Gates, Your Honor, so whoever  
16 the K&L Clients are, they're now my clients as well. I just  
17 wanted to be heard briefly that we support the recommendation  
18 by Mr. Pomerantz and just urge that the Court give us finality  
19 on that issue today so that we're not burning the midnight  
20 oil, many sets of lawyers preparing for confirmation on the  
21 13th.

22 Thank you for hearing me, Your Honor.

23 THE COURT: All right. So, just to be clear, the  
24 proposal is that we go forward next Wednesday on the newest  
25 request for a TRO with regard to -- is -- the CLO Funds and

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1 the Advisors. I'm forgetting the exact names. And then that  
2 would take likely the whole day, but whether it does or does  
3 not, we would roll over to Wednesday of next week -- that'd be  
4 the 14th -- to do the HarbourVest. It's a compromise motion,  
5 right? Is there anything else?

6 MR. POMERANTZ: No, correct, it's the compromise  
7 motion, Your Honor. There are two pending objections on this  
8 and discovery scheduled for Monday.

9 THE COURT: All right. Well, as far as --

10 MR. CLEMENTE: Your Honor?

11 THE COURT: Yes, who is that?

12 MR. CLEMENTE: Oh, Your Honor, it's Matt Clemente at  
13 Sidley on behalf of the Committee. I'm here, and I thought  
14 maybe I'd offer just a couple of comments at this point, but  
15 I'm happy to hold them.

16 THE COURT: Well, --

17 MS. SMITH: And Your Honor, this is Frances Smith. I  
18 would also like to be heard before you wrap up.

19 THE COURT: Okay. Well, I guess generally I want to  
20 know, does anyone have any objection -- I can't imagine they  
21 would -- but any objection to pushing confirmation out to  
22 around the 27th? I'm going to say that because I have an  
23 issue middle of the day the 28th. If we do it the 27th, I  
24 could only go a day and a half, okay? I have to go out of  
25 town the evening of the 28th, and I would be out the 29th as

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1 well. That's Thursday and Friday. So we'll talk about that.  
2 But anyone, Mr. Clemente or anyone else, want to say anything  
3 about continuing the confirmation?

4 MR. CLEMENTE: Your Honor, it's Matt Clemente at  
5 Sidley. No, Your Honor, we're supportive of that schedule.

6 And Your Honor, just briefly, I heard my name discussed  
7 quite a bit at this hearing as well as the Committee. I'm not  
8 going to get into it unless Your Honor would like me to, but  
9 let me be very clear: The committee has taken very seriously  
10 the pot plan proposals that Mr. Dondero has presented, and  
11 there's much more to the discussion other than what Mr. Lynn  
12 suggested in his remarks.

13 So I'm not going to get into all that unless Your Honor  
14 thinks it's necessary. I think it's of no moment here. But I  
15 did want Your Honor to know that we have carefully considered  
16 the pot plan proposals and have communicated a variety of  
17 issues about that to Mr. Lynn and will continue to take the  
18 direction of Your Honor and engage on a pot plan, Your Honor.  
19 But I did not want there to be any suggestion that we did not  
20 take it seriously and that there was much, much more  
21 consideration and discussion about it than what was suggested.

22 THE COURT: Uh-huh.

23 MR. CLEMENTE: Thank you, Your Honor.

24 THE COURT: All right.

25 MS. SMITH: Your Honor, this is Frances Smith.

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1 THE COURT: Who do you represent, Ms. Smith?

2 MS. SMITH: Your Honor, we were recently retained by  
3 the four senior employees: Tom Surgent, Frank Waterhouse,  
4 Scott Ellington, Isaac Leventon, along with Baker & McKenzie,  
5 and I believe we have the Baker & McKenzie lawyers Deb  
6 Dandeneau and Michelle Hartmann on the line.

7 Your Honor, we have listened to the whole hearing. And I  
8 was not going to make an appearance. I was following your  
9 instructions and listening carefully. But Your Honor, I --  
10 first of all, we hate to be before you for the first time in a  
11 discovery dispute. We did file a very limited objection to  
12 the plan because of the disparate treatment of our clients,  
13 which we are not arguing today, of course. We received -- it  
14 is our usual practice, Your Honor -- you've known me for a  
15 long time -- to cooperate on having witnesses appear. We got  
16 -- we were notified very late Tuesday that the Debtor's  
17 counsel would like two of our clients to appear. We made what  
18 we thought was a reasonable request for a copy of the  
19 transcript from the deposition. We were invited to the  
20 deposition and then told we could not attend, or our clients  
21 could not attend. When we offered to make it lawyers-only,  
22 they said no. So we did not produce our clients without a  
23 subpoena.

24 Our clients have not been evading service. As far as we  
25 know, they were each attempted service one time, late

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1 Wednesday, when they were -- around dinnertime. Mr. Leventon  
2 was home all day today. Didn't go any -- or yesterday.  
3 Didn't go anywhere. Was not served. Wasn't served this  
4 morning. The same, as far as we know, with Mr. Ellenton.

5 Your Honor, on the order that you just entered, I am a  
6 little unclear of where your findings of fact stopped. First  
7 of all, I do not think that you can enjoin Mr. Ellenton and  
8 Mr. Leventon. They are not parties to the adversary  
9 proceeding.

10 You know, we did some very quick research. There's a  
11 Seventh Circuit case, a district court may not enjoin  
12 nonparties who are not either acting in concert with an  
13 enjoined party nor in the capacity of agents, employees,  
14 officers of the enjoined party. Mr. Ellington and Mr.  
15 Leventon are not agents, employees, officers of Mr. Dondero.  
16 So I think that, Your Honor, you cannot make that ruling.

17 Of course, you can rule that Mr. Dondero cannot talk to  
18 Mr. Leventon and Mr. Ellington. That might be a way to fix  
19 that one part. But as nonparties, I don't believe that you  
20 can enjoin them.

21 Also, Your Honor, there was just no evidence against them  
22 to support that. Out of more than two dozen exhibits, there  
23 was one mention of Mr. Leventon, where all he did was give Mr.  
24 Dondero Matt Clemente's phone number. And you yourself ruled,  
25 Your Honor, that Mr. Dondero could speak with the Committee,

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1 so that wouldn't even have been a violation of your orders.  
2 There's three related to Mr. Ellington, but no evidence of  
3 confidential information.

4 And, Your Honor, I'm very concerned about the comments  
5 that you made about Mr. Ellington and perjury. I just want to  
6 make sure that it's clear on the record that those were not  
7 findings of fact. That did not -- there was no evidence about  
8 that today. And I understand Your Honor's frustration. I was  
9 -- but I just want to be very clear on the record that those  
10 were not findings of fact that you were making during that  
11 part of your comments. I was a little unclear about where the  
12 ruling exactly stopped when you said you wanted to add onto  
13 the order and then you were going to make a few more comments.

14 So that's all I have, Your Honor.

15 THE COURT: Okay.

16 MS. SMITH: Thank you for listening and --

17 THE COURT: Thank you. Fair comments, one and all.  
18 I'm first going to tweak. I was concerned. You heard me  
19 express concern about, you know, Ellington and Leventon aren't  
20 parties to this adversary. Not here. So here's -- Mr.  
21 Morris, I assume you're the scrivener. Let's change what I  
22 said earlier and have the injunction read that Mr. Dondero  
23 shall not request that Mr. Ellington or Mr. Leventon share any  
24 confidential information they received as general counsel or  
25 assistant general counsel for the Debtor without Debtor's

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1 counsel's explicit written permission, nor accept any  
2 confidential information that the two of them may have  
3 received as general counsel or assistant general counsel for  
4 the Debtor. Okay? So the injunction is --

5 MR. MORRIS: Your Honor, if I may, --

6 THE COURT: Who?

7 MR. MORRIS: Your Honor, if I may, that is not  
8 sufficient for us, because that means that they can actually  
9 share it with him as long as he doesn't request it. I'm a  
10 little surprised --

11 THE COURT: No. You didn't hear the accept -- the  
12 last part.

13 MR. MORRIS: Okay.

14 THE COURT: I added on at the end, nor shall Mr.  
15 Dondero accept any confidential information. They -- he shall  
16 not request that they share it, nor shall he accept it. Okay?  
17 I --

18 MR. MORRIS: So, but that -- my concern is that that  
19 makes Mr. Dondero the arbiter of what's confidential and  
20 what's privileged. And I think that's improper. I think it's  
21 really reasonable, and I'm surprised -- you know, we're all  
22 advocates here, so I take no issue with counsel, but the order  
23 was going to be pretty simple: Don't disclose privileged or  
24 confidential information. If they don't like that, that's  
25 fine. Just bar Mr. Dondero from speaking to either one of

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1    them, period, full stop. Because we should not be in a  
2    position where he doesn't request it but somehow they send it  
3    to him. It is confidential.

4           I mean, who's deciding what's confidential here? Mr.  
5    Ellington? Mr. Leventon? Mr. Dondero? Just stop their  
6    communication. Mr. Dondero is subject to the Court's order.  
7    He's the one who's subject to this motion. Bar him from  
8    speaking to either one of them. It's a very -- very simple  
9    solution.

10           MR. BONDS: Your Honor, I agree that it's a simple  
11    solution. It's, I mean, not correct to assume that Mr.  
12    Dondero is in any way going to breach his obligations to the  
13    Court or to Mr. Ellington and Mr. Leventon. I don't see where  
14    -- what we're talking about.

15           MS. SMITH: Also, Your Honor, I have to object to him  
16    disparaging my clients that way. There's been no evidence  
17    that they improperly shared any information. They are  
18    licensed lawyers and they know the Rules of Professional --  
19    they know the rules of professionalism, so --

20           THE COURT: Okay. I, you know, I didn't make a  
21    finding earlier when I held out my two giant takeaways, to get  
22    to your later question, no findings. But I really hope you  
23    share with them everything I said, the concerns I expressed.  
24    Maybe get the transcript.

25           MS. SMITH: Absolutely, Your Honor.



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1 THE COURT: Because I have huge concerns about  
2 conflicts of interest here. Okay? Huge, huge concerns. I  
3 had them back when we had the discovery fight, Committee  
4 wanting documents, and, you know, and I still have them. You  
5 know, did Ellington know about the TRO?

6 MS. SMITH: Understood, Your Honor.

7 THE COURT: Okay. So let me backtrack. We already  
8 had a TRO that prevented Mr. Dondero from talking to any  
9 employees of the Debtor unless it was about shared services  
10 agreement.

11 So, Mr. Bonds, I'm going to flip it back to you on this  
12 one. Why shouldn't I at this point just say, okay, guess  
13 what, no talking to Mr. Leventon or Ellington for the time  
14 being? Why --

15 MR. BONDS: First of all, --

16 MS. SMITH: Your Honor, that's acceptable to us.

17 THE COURT: Okay. What's wrong with that, Mr. Bonds?

18 MR. BONDS: Your Honor, we don't believe that Mr.  
19 Dondero has violated the TRO.

20 And secondly and more importantly, we don't believe that  
21 there's any way that you can enter an order that singles out  
22 two former employees. I mean, that's bizarre.

23 THE COURT: If I'm concerned that it's thwarting the  
24 reorganization efforts and there are conflicts of interest  
25 here, why can't I?

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1           You know, this is -- I hate to say it, but I feel like  
2 I've been in the role of a divorce judge today. We have very  
3 much a corporate divorce that has been in the works, unless we  
4 get this pot plan on track, okay, and I'm a judge having to  
5 enter interim orders keeping one spouse away from the other,  
6 keeping one spouse out of the house, keeping one spouse away  
7 from the kids. It's not pleasant at all. But I don't -- the  
8 more I think about it, the more I have authority to do it just  
9 to protect, to protect the nest egg here.

10           MS. SMITH: Your Honor, we are perfectly fine with  
11 you enjoining Mr. Dondero from speaking to our clients, and we  
12 will convey that to our clients.

13           THE COURT: Okay. Mr. Bonds, I can't hear you.

14           MR. BONDS: I'm sorry, Your Honor. What evidence is  
15 there of irreparable harm as to Mr. Dondero talking with  
16 either Mr. Leventon or Mr. Ellington?

17           THE COURT: Okay. Do I need to parse through the  
18 communications I saw? Do I need to parse-

19           MR. BONDS: Yeah, I think so. I mean, I don't  
20 understand.

21           THE COURT: Okay. I never authorized Mr. Ellington  
22 to be the settlement lawyer or whatever, okay? I never would  
23 have, okay? And maybe Mr. Seery, you know, said something to  
24 -- early on in the case to make him think he had that  
25 authority, but no, we're done. Okay? And I feel like it's

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1 causing more harm than good right now. Okay?

2 I don't know who instructed all of these Dondero-  
3 controlled entities to hire lawyers. I don't know if  
4 Ellington and Leventon have been giving instructions to these  
5 entities. But we've got conflicts everywhere now. Okay?  
6 We've got -- and by the way, I'm just going to list them now.  
7 We have, of course, Bonds Ellis representing Dondero. We have  
8 Doug Draper, Heller Draper, now representing these trusts, Get  
9 Good Trust, Dugaboy Investment Trust. We have K&L Gates and  
10 now Munsch Hardt also representing the Advisors, NexPoint and  
11 the various CLO or other Funds. We have CLO Holdco  
12 represented by Kane Russell Coleman Logan. We have NexPoint  
13 Real Estate represented by Wick Phillips. Who have I left --  
14 and, of course, the employees, Baker & McKenzie and Ms. Smith.  
15 We have Spencer Fane in there for other current or former  
16 employees. We have Loewinsohn Flegle in there for certain  
17 former or current employees.

18 I mean, the proliferation of lawyers. And again, I don't  
19 know if Mr. Ellington and Mr. Leventon have had a role in  
20 hiring counsel, wearing their hat for these other entities or  
21 not. Can anyone tell me? Maybe I'm worried about something I  
22 shouldn't be worried about.

23 MR. DONDERO: You're worried about something you  
24 shouldn't worry about, Your Honor.

25 THE COURT: Okay. So Ellington --

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1 MR. MORRIS: Your Honor, I would just point to the  
2 evidence that's in the record, Your Honor. You have Mr.  
3 Dondero asking Mr. Ellington to show leadership in  
4 coordinating all of the lawyers you just mentioned. It's in  
5 the record.

6 THE COURT: Yes. I'm just going to, until otherwise  
7 ordered, no conversations between Dondero and Ellington and  
8 Leventon, and that's just going to be my ruling until further  
9 order. That's what I feel best about.

10 Now, let me ask you, knowing that I could only give you a  
11 half a day on the 28th of January, if we start the  
12 confirmation hearing on whatever the plan looks like on  
13 January 27th, I mean, do people want to go with that, --

14 MR. POMERANTZ: Your --

15 THE COURT: -- even knowing we might not finish that  
16 day, or no?

17 MR. POMERANTZ: Your Honor, this is Jeff Pomerantz.  
18 Maybe if we could start on the 26th, have the 26th, 27th, and  
19 then maybe half of the 28th. I would think two and a half  
20 days should be enough, notwithstanding the volume of  
21 objections, because I think you'll find that, while there may  
22 be some evidence, I think the majority of the objections are  
23 really legal in nature.

24 THE COURT: All right. Traci, are you out there in  
25 video-land?

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1 THE CLERK: Yes, I'm here.

2 THE COURT: Okay. Have I overcommitted the 26th? If  
3 we start the 26th at 9:30 in the morning, can we do that? Or  
4 --

5 MR. BONDS: Your Honor?

6 THE CLERK: That'd be fine.

7 THE COURT: Okay.

8 THE CLERK: Just remember that you have an  
9 appointment at lunchtime that day at noon on the 26th.

10 THE COURT: Okay. I --

11 THE CLERK: You don't have any court hearings.

12 THE COURT: Okay.

13 MR. BONDS: Your Honor, I'm sorry.

14 THE COURT: Go ahead.

15 MR. BONDS: Your Honor, I'm sorry. This is John  
16 Bonds. I have a hearing on the 26th that I can't miss.

17 THE COURT: Well, can someone else --

18 MR. POMERANTZ: Your Honor, we would request, right,  
19 that Mr. Lynn lead the confirmation hearing. There's a lot of  
20 lawyers. If we try to look at everyone's calendar, we're  
21 never going to be able --

22 THE COURT: Yes.

23 MR. POMERANTZ: -- to get something that's good for  
24 everyone.

25 THE COURT: Okay. Yes. Well, Mr. Lynn or Mr. Assink

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1 can handle it, Mr. Bonds.

2 So we're going to start the 26th at 9:30. We'll go all  
3 day, except I have something at lunchtime, apparently. And  
4 then we'll go all day on the 27th, and then I can give you  
5 half a day on the 28th.

6 So you'll upload immediately a notice to that effect, Mr.  
7 Pomerantz.

8 MR. POMERANTZ: Yes, we would.

9 Your Honor, in terms of our documents in support of  
10 confirmation, we want to make it convenient with the Court.  
11 We know your Court would at least need one business day, so we  
12 would prefer to file, say, by 2:00 Central on the 24th, on a  
13 Sunday. Everyone will have it, and have one business day. I  
14 mean, the old order only had one business day in advance as  
15 well. So that's what we would propose for our confirmation  
16 documents to be filed.

17 MR. RUKAVINA: Your Honor, this is Davor Rukavina.  
18 An important issue here is how the creditors have voted, and I  
19 have no idea how they have voted. The voting deadline has  
20 expired. So I have no problem with what Mr. Pomerantz  
21 suggests, but I do think that the Debtor should file its  
22 tabulation of votes sooner rather than later so we all know  
23 one of the central elements for the hearing that we'll have.

24 THE COURT: Okay.

25 MR. POMERANTZ: That's fair, Your Honor. We're

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1 prepared to file the summary of voting and tabulation by the  
2 15th of January.

3 THE COURT: Okay. Very good.

4 So, backing up, Mr. Pomerantz, you asked that I approve  
5 you filing any plan modifications by noon on Sunday, the 24th?  
6 Is that what you said?

7 MR. POMERANTZ: Yeah. So, there's a couple of  
8 things. There's our confirmation brief.

9 THE COURT: Uh-huh.

10 MR. POMERANTZ: There is our -- any evidence we would  
11 submit, although I suspect we are likely to provide live  
12 testimony, as opposed to a declaration. There was our summary  
13 of ballots, which we will now do on the 15th. And to the  
14 extent we have any modifications, we would provide them on  
15 Sunday by 12:00 noon Central time as well. Yes.

16 THE COURT: All right.

17 MR. RUKAVINA: Well, Your Honor, this is Davor  
18 Rukavina. Does that mean the witness and exhibit lists also  
19 will not be due until Sunday at noon? Because I would request  
20 that we have the normal period of time to exchange exhibits  
21 and witnesses.

22 MR. BONDS: Your Honor, I think that the normal time  
23 period is also important in this case.

24 THE COURT: Okay. I'm going to --

25 MR. POMERANTZ: Your Honor, we could -- if everyone

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1 agrees on witness lists, we could do those by 5:00 p.m.

2 Central on the 22nd.

3 THE COURT: Okay. Let's do that. Okay.

4 MR. POMERANTZ: But that -- but that needs to be for  
5 everybody.

6 THE COURT: Oh, it will be for everyone.

7 MR. RUKAVINA: Your Honor, no problem.

8 THE COURT: Okay. Let's --

9 MR. POMERANTZ: 5:00 p.m. Central Standard Time.

10 THE COURT: No more discussions. That'll be the  
11 ruling, okay? Everything is going to be due by 5:00 p.m.  
12 Central time on Friday, the 22nd. All right.

13 MR. POMERANTZ: Your Honor, is that our brief as  
14 well, or --

15 THE COURT: Yes.

16 MR. POMERANTZ: -- was that just the witness list?

17 THE COURT: Everything. Brief, witness list, and --

18 MR. POMERANTZ: Okay.

19 THE COURT: -- plan mods.

20 Let me look through my notes and see if there's anything  
21 else I want to say. You know, let me do some quick math here.  
22 I know there was one other thing I wanted to say that involves  
23 math. Okay. I think my math is right here. Okay. You know,  
24 I mentioned the proliferation of lawyers. And let me just say  
25 this. We had -- we've had about 90 people on the -- showing



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1 up on the video screen today -- 89, 90, 91, 92. A few, a  
2 little over 90. Okay? So let's say 90. It's been up to 95  
3 earlier. But let's pretend that 60 of those are lawyers  
4 billing by the hour. That's very conservative. Probably many  
5 more than 60. And let's assume conservatively that the  
6 average billing rate is \$700 an hour. That's probably very  
7 low, right? We probably don't have many baby lawyers on the  
8 phone. So that's a very low average. So, 60 lawyers times  
9 \$700 an hour, \$42,000 an hour this hearing has cost. And then  
10 we've been going over seven hours. So let's say seven,  
11 conservatively, times \$42,000. This hearing has cost \$294,000  
12 today. A preliminary injunction hearing. I mean, no one  
13 thinks that's chump change. I don't know, maybe some people  
14 do. This just seems like a ridiculous way to spend resources.  
15 No offense to all the wonderful lawyers, but this is just --  
16 it's crazy-town, right? It is crazy-town. So I implore you,  
17 okay, how about I use that word, I implore you to have these  
18 good-faith discussions on a pot plan.

19 Please, Mr. Dondero, I mean, don't waste people's time.  
20 \$160 million, I know that's not going to cut it. Okay? So  
21 it's going to have to be more meaningful. I just know that in  
22 my gut.

23 But having said that, I mean, I honestly mean I think a  
24 pot plan -- I think you getting your baby back is the best  
25 thing for everyone. Okay? I think it's the best thing for

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1 everyone. So I want you all to --

2 MR. DONDERO: Judge, I -- Judge, I just need to  
3 interject for a second, because no one follows the big  
4 picture. We filed for bankruptcy with \$450 million of assets.  
5 \$360 million of third-party net assets, \$90 million of  
6 affiliated notes. The third-party assets are down to \$130  
7 million and falling fast.

8 MR. POMERANTZ: Your Honor, I hate to interrupt Mr.  
9 Dondero, but that is not the purpose of this hearing.

10 THE COURT: Well, --

11 MR. POMERANTZ: Mr. Dondero's statement of the assets  
12 and value is just not something that the Debtors would agree  
13 and support. I'm sure it's not something the creditors -- I  
14 think we understand what Your Honor is saying. I think the  
15 Committee understands. And Your Honor knows that the Debtor  
16 and the Committee are close to the asset values. And Mr.  
17 Dondero should be making his argument to the Debtor and the  
18 Committee, not Your Honor, in this open forum.

19 THE COURT: Okay.

20 MR. POMERANTZ: It's just not appropriate.

21 THE COURT: And I understand where you're both coming  
22 from. And he's saying that because I made the comment I made  
23 about \$160 million not being enough.

24 I've seen the evidence. I've heard the evidence at prior  
25 hearings, Mr. Dondero. We've had a lot of hearings. And I

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1 remember writing that down. Wow, why did that happen? Seeing  
2 the dissipation of value. I couldn't remember the exact  
3 numbers, but I thought it was like \$500 million something and  
4 then \$300 million or whatever. And I remember Multi-Strat,  
5 that being sold, and blah, blah, blah, blah.

6 But having said that, there are a lot of causes of action  
7 that have been hinted at by the Creditors' Committee and  
8 others. So, causes of action is one of the things they are  
9 looking at when they start thinking about what's appropriate  
10 value.

11 So I just, I get where everyone is coming from. I get  
12 where everyone is coming from. But, again, let's take one  
13 more stab at this, please. Okay?

14 MR. POMERANTZ: Yeah. And Your Honor, my last  
15 comment. We're commercial people. The creditors are  
16 commercial people. I think we've done a tremendous job in  
17 being able to resolve most every one of the significant  
18 claims. I think the Court should trust the process. Mr.  
19 Dondero should trust the process.

20 And again, if there's a commercial deal to be worked out,  
21 I don't think there's anyone more than of course the Debtor  
22 and the people on the Committee, who have been litigating in  
23 many cases with Mr. Dondero and Highland for ten years, I  
24 don't think it's anyone's desire. So if there's a reasonable,  
25 rational proposal that the creditors can get behind and want

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1 to engage, then there'll be a discussion. If they don't  
2 believe it's a reasonable, rational proposal, they won't.

3 THE COURT: Yes. All right. Well, I do feel very  
4 good about what I've heard about the UBS issues being worked  
5 out. I mean, we have come a long way in 15 months, even  
6 though it's frustrating to me and others. But, again, I know  
7 you all are going to do what you need to do. And I'll look  
8 for the form of order. I'm going to see you all, Mr. Dondero,  
9 including you, next Wednesday. And if there's nothing else,  
10 we stand adjourned.

11 MS. SMITH: Your Honor, I'd like to review the form  
12 of order as it regards my clients before it's submitted.

13 THE COURT: Okay.

14 MS. SMITH: If I could have a courtesy copy, please.

15 THE COURT: Yes. Well, yes. I'm not going to  
16 require 90 lawyers to get the order, but I will ask Mr.  
17 Pomerantz, Mr. Morris, make sure Ms. Smith gets it and  
18 obviously Mr. Dondero's counsel gets it. And I probably won't  
19 get it until Monday, it sounds like, but --

20 MR. POMERANTZ: That's likely.

21 THE COURT: But I'll be on the lookout for it. Okay.  
22 Thank you. We stand adjourned.

23 MS. SMITH: Thank you, Your Honor.

24 THE CLERK: All rise.

25 MR. MORRIS: Thank you, Your Honor.

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1 MR. BONDS: Thank you, Your Honor.

2 (Proceedings concluded at 4:09 p.m.)

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CERTIFICATE

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I certify that the foregoing is a correct transcript from  
the electronic sound recording of the proceedings in the  
above-entitled matter.

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21

**/s/ Kathy Rehling**

**01/11/2021**

22

23

Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

24

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## EXHIBIT 9

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
) Chapter 11  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) Monday, February 8, 2021  
) 9:00 a.m. Docket  
Debtor. )  
) BENCH RULING ON CONFIRMATION  
) HEARING [1808] AND AGREED  
) MOTION TO ASSUME [1624]  
)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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25 Proceedings recorded by electronic sound recording;  
transcript produced by transcription service.



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1 DALLAS, TEXAS - FEBRUARY 8, 2021 - 9:08 A.M.

2 THE COURT: Please be seated.

3 (Beeping.)

4 THE COURT: Someone needs to turn off their whatever.

5 All right. Good morning. This is Judge Jernigan, and we  
6 have scheduled today a bench ruling regarding the Debtor's  
7 plan that we had a confirmation trial on last week. This is  
8 Highland Capital Management, LP, Case No. 19-34054.

9 Let me first make sure we've got Debtor's counsel on the  
10 line. Do we have --

11 MR. POMERANTZ: Yes.

12 THE COURT: -- Mr. Pomerantz?

13 MR. POMERANTZ: Yes, Your Honor. Good morning, Your  
14 Honor. Jeff Pomerantz; Pachulski Stang Ziehl & Jones; on  
15 behalf of the Debtor.

16 THE COURT: Okay. Good morning. Do we have the  
17 Creditors' Committee on the phone?

18 MR. CLEMENTE: Good morning, Your Honor. Matthew  
19 Clemente of Sidley Austin on behalf of the Creditors'  
20 Committee.

21 THE COURT: Good morning. All right. We had various  
22 Objectors. Do we have Mr. Dondero's counsel on the phone?

23 MR. LYNN: Yes, Your Honor. Michael Lynn, together  
24 with John Bonds and Bryan Assink, for Jim Dondero.

25 THE COURT: Good morning. For the Trusts, the

4

1 Dugaboy and Get Good Trusts, do we have Mr. Draper?

2 MR. DRAPER: Yes. Douglas Draper is on the line,  
3 Your Honor.

4 THE COURT: Good morning. Now, for what I'll call  
5 the Funds and Advisor Objectors, do we have Mr. Rukavina and  
6 your crew on the line?

7 MR. RUKAVINA: Davor Rukavina. And Lee Hogewood is  
8 also on the line.

9 THE COURT: All right. Good morning to you. All  
10 right. And we had objections pending from the U.S. Trustee as  
11 well. Do we have the U.S. Trustee on the line?

12 (No response.)

13 THE COURT: All right. If you're appearing, you're  
14 on mute. We're not hearing you.

15 All right. Well, we have lots of other folks. I don't  
16 mean to be neglectful of them, but we're going to get on with  
17 the ruling this morning. This is going to take a while. This  
18 is a complex matter, so it should take a while.

19 All right. Before the Court, of course, for consideration  
20 is the Debtor's Fifth Amended Plan, first filed on November  
21 24, 2020, as later modified on or around January 22, 2021,  
22 with more amendments filed on or around February 1, 2021. The  
23 Court will hereinafter refer to this as the "Plan."

24 The parties refer to the Plan as a monetization plan  
25 because it involves the gradual wind-down of the Debtor's

assets and certain of its funds over time, with the Reorganized Debtor continuing to manage certain other funds for a while, under strict governance and monitoring, and a Claimants Trust will receive the proceeds of that process, with the creditors receiving an interest in that trust. There is also anticipated to be Litigation Sub-Trust established for the purpose of pursuing certain avoidance or other causes of action for the benefit of creditors.

The recovery for general unsecured creditors is estimated now at 71 percent.

The Plan was accepted by 99.8 percent of the dollar amount of voting creditors in Class 8, the general unsecured class, but as to numerosity, a majority of the class of general unsecured creditors did not vote in favor of the plan. Specifically, 27 claimants voted no and 17 claimants voted yes. All but one of the rejecting ballots were cast by employees who, according to the Debtor, are unlikely to have allowed claims because they are asserted for bonuses or other compensation that will not become due.

Meanwhile, in a convenience class, Class 7, of general unsecured claims under one million dollars, one hundred percent of the 16 claimants who chose to vote in that class chose to accept the Plan.

Because of the rejecting votes in Class 8, and because of certain objections to the Plan, the Court heard two full days

1 of evidence, considering testimony from five witnesses and  
2 thousands of pages of documentary evidence, in considering  
3 whether to confirm the Plan pursuant to Sections 1129(a) and  
4 (b) of the Bankruptcy Code.

5 The Court finds and concludes that the Plan meets all of  
6 the relevant requirements of Sections 1123, 1124, and 1129 of  
7 the Code, and other applicable provisions of the Bankruptcy  
8 Code, but is issuing this detailed ruling to address certain  
9 pending objections to the Plan, including but not limited to  
10 objections regarding certain Exculpations, Releases, Plan  
11 Injunctions, and Gatekeeping Provisions of the Plan.

12 The Court reserves the right to amend or supplement this  
13 oral ruling in more detailed findings of fact, conclusions of  
14 law, and an Order.

15 First, by way of introduction, this case is not your  
16 garden-variety Chapter 11 case. Highland Capital Management,  
17 LP is a multibillion dollar global investment advisor,  
18 registered with the SEC pursuant to the Investment Advisers  
19 Act of 1940. It was founded in 1993 by James Dondero and Mark  
20 Okada. Mr. Okada resigned from his role with Highland prior  
21 to the bankruptcy case being filed. Mr. Dondero was in  
22 control of the Debtor as of the day it filed bankruptcy, but  
23 agreed to relinquish control of it on or about January 9,  
24 2020, pursuant to an agreement reached with the Official  
25 Unsecured Creditors' Committee, which will be described later.

1        Although Mr. Dondero remained on as an unpaid employee and  
2 portfolio manager with the Debtor after January 9, 2020, his  
3 employment with the Debtor terminated on October 9, 2020. Mr.  
4 Dondero continues to work for and essentially control numerous  
5 nondebtor companies in the Highland complex of companies.

6        The Debtor is headquartered in Dallas, Texas. As of the  
7 October 2019 petition date, the Debtor employed approximately  
8 76 employees.

9        Pursuant to various contractual arrangements, the Debtor  
10 provides money management and advisory services for billions  
11 of dollars of assets, including CLOs and other investments.  
12 Some of these assets are managed pursuant to shared services  
13 agreements with a variety of affiliated entities, including  
14 other affiliated registered investment advisors. In fact,  
15 there are approximately 2,000 entities in the Byzantine  
16 complex of companies under the Highland umbrella.

17        None of these affiliates of Highland filed for Chapter 11  
18 protection. Most, but not all, of these entities are not  
19 subsidiaries, direct or indirect, of Highland. And certain  
20 parties in the case preferred not to use the term "affiliates"  
21 when referring to them. Thus, the Court will frequently refer  
22 loosely to the so-called, in air quotes, "Highland complex of  
23 companies" when referring to the Highland enterprise. That's  
24 a term many of the lawyers in the case use.

25        Many of the companies are offshore entities, organized in

1 such faraway jurisdictions as the Cayman Islands and Guernsey.

2 The Debtor is privately owned 99.5 percent by an entity  
3 called Hunter Mountain Investment Trust; 0.1866 percent by the  
4 Dugaboy Investment Trust, a trust created to manage the assets  
5 of Mr. Dondero and his family; 0.0627 percent by Mark Okada,  
6 personally and through family trusts; and 0.25 percent by  
7 Strand Advisors, Inc., the general partner.

8 The Debtor's primary means of generating revenue has  
9 historically been from fees collected for the management and  
10 advisory services provided to funds that it manages, plus fees  
11 generated for services provided to its affiliates.

12 For additional liquidity, the Debtor, prior to the  
13 petition date, would sell liquid securities in the ordinary  
14 course, primarily through a brokerage account at Jefferies,  
15 LLC. The Debtor would also, from time to time, sell assets at  
16 nondebtor subsidiaries and distribute those proceeds to the  
17 Debtor in the ordinary course of business.

18 The Debtor's current CEO, James Seery, credibly testified  
19 that the Debtor was "run at a deficient for a long time and  
20 then would sell assets or defer employee compensation to cover  
21 its deficits." This Court cannot help but wonder if that was  
22 necessitated because of enormous litigation fees and expenses  
23 that Highland was constantly incurring due to its culture of  
24 litigation, as further addressed hereafter.

25 Highland and this case are not garden-variety for so many

1 reasons. One is the creditor constituency. Highland did not  
2 file bankruptcy because of some of the typical reasons a large  
3 company files Chapter 11. For example, it did not have a  
4 large asset-based secured lender with whom it was in default.  
5 It only had relatively insignificant secured indebtedness  
6 owing to Jefferies, with whom it had a brokerage account, and  
7 one other entity called Frontier State Bank.

8 Highland did not have problems with trade vendors or  
9 landlords. It did not suffer any type of catastrophic  
10 business calamity. In fact, it filed Chapter 11 six months  
11 before the COVID-19 pandemic was declared. The Debtor filed  
12 Chapter 11 due to a myriad of massive unrelated business  
13 litigation claims that it was facing, many of which had  
14 finally become liquidated or were about to become liquidated  
15 after a decade or more of contentious litigation in multiple  
16 fora all over the world.

17 The Unsecured Creditors' Committee in this case has  
18 referred to the Debtor under its former chief executive, Mr.  
19 Dondero, as a serial litigator. This Court agrees with that  
20 description. By way of example, the members of the Creditors'  
21 Committee and their history of litigation with the Debtor and  
22 others in the Highland complex are as follows:

23 First, the Redeemer Committee of the Highland Crusader  
24 Fund, which I'll call the Redeemer Committee. This Creditors'  
25 Committee member obtained an arbitration award against the

1 Debtor of more than \$190 million, inclusive of interest,  
2 approximately five months before the petition date from a  
3 panel of the American Arbitration Association. It was on the  
4 verge of having that award confirmed by the Delaware Chancery  
5 Court immediately prior to the petition date, after years of  
6 disputes that started in late 2008 and included legal  
7 proceedings in Bermuda. This creditor's claim was settled  
8 during the bankruptcy case in the amount of approximately  
9 \$137.7 million. The Court is omitting various details and  
10 aspects of that settlement.

11 The second Creditors' Committee member, Acis Capital  
12 Management, LP, which was formerly in the Highland complex of  
13 companies but was not affiliated with Highland as of the  
14 petition date. This UCC member and its now-owner, Josh Terry,  
15 were involved in litigation with Highland dating back to 2016.  
16 Acis was forced into an involuntary bankruptcy in the  
17 Bankruptcy Court for the Northern District of Texas, Dallas  
18 Division, by Josh Terry, who was a former Highland portfolio  
19 manager, in 2018 after Josh Terry obtained an approximately \$8  
20 million arbitration award and judgment against Acis that was  
21 issued by a state court in Dallas County, Texas. Josh Terry  
22 was ultimately awarded the equity ownership of Acis by the  
23 Dallas Bankruptcy Court in the Acis bankruptcy case.

24 Acis subsequently asserted a multimillion dollar claim  
25 against Highland in the Dallas Bankruptcy Court for Highland's



1 alleged denuding of Acis in fraud of its creditors, primarily  
2 Josh Terry.

3 The litigation involving Acis and Mr. Terry dates back to  
4 mid-2016, and has continued on, with numerous appeals of  
5 bankruptcy court orders, including one appeal still pending at  
6 the United States Court of Appeals for the Fifth Circuit.

7 There was also litigation involving Josh Terry and Acis in  
8 the Royal Court of the Island of Guernsey and in a court in  
9 New York.

10 The Acis claim was settled during this bankruptcy case in  
11 court-ordered mediation for approximately \$23 million. Other  
12 aspects and details of this settlement are being omitted.

13 Now, the third Creditors' Committee member, UBS  
14 Securities. It's a creditor who filed a proof of claim in the  
15 amount of \$1,039,000,000 in the Highland case. Yes, over one  
16 billion dollars. The UBS claim was based on the amount of a  
17 judgment that UBS received from a New York state court in 2020  
18 after a multi-week bench trial which had occurred many months  
19 earlier on a breach of contract claim against other entities  
20 in the Highland complex. UBS alleged that the Debtor should  
21 be liable for the judgment. The UBS litigation related to  
22 activities that occurred in 2008. The litigation involving  
23 UBS and Highland and its affiliates was pending for more than  
24 a decade, there having been numerous interlocutory appeals  
25 during its history.

1       The Debtor and UBS recently announced a settlement of the  
2 UBS claim, which came a few months after court-ordered  
3 mediation. The settlement is in the amount of \$50 million as  
4 a general unsecured claim, \$25 million as a subordinated  
5 claim, and \$18 million of cash coming from a nondebtor entity  
6 in the Highland complex known as Multistrat. Other aspects of  
7 this settlement are being omitted.

8       The fourth and last Creditors' Committee member is Meta-e  
9 Discovery. It is a vendor who happened to supply litigation  
10 and discovery-related services to the Debtor over the years.  
11 It had unpaid invoices on the petition date of more than  
12 \$779,000.

13       It is fair to say that the members of the Creditors'  
14 Committee in this case all have wills of steel. They fought  
15 hard before and during the bankruptcy case. The members of  
16 the Creditors' Committee are highly sophisticated and have had  
17 highly sophisticated professionals representing them. They  
18 have represented their constituency in this case as  
19 fiduciaries extremely well.

20       In addition to these Creditors Committee members, who were  
21 all embroiled in years of litigation with Highland and its  
22 affiliates in various ways, the Debtor has been in litigation  
23 with Patrick Daugherty, a former limited partner and employee  
24 of Highland, for many years in both Delaware and Texas state  
25 courts. Patrick Daugherty filed a proof of claim for "at

1 least \$37.4 million" relating to alleged breached employment-  
2 related agreements and for the tort of defamation arising from  
3 a 2017 press release posted by the Debtor.

4 The Debtor and Patrick Daugherty recently announced a  
5 settlement of the Patrick Daugherty claim in the amount of  
6 \$750,000 cash on the effective date, an \$8.25 million general  
7 unsecured claim, and a \$2.75 million subordinated claim.  
8 Other aspects and details of this settlement are being  
9 omitted.

10 Additionally, an entity known as HarbourVest, who invested  
11 more than \$70 million with an entity in the Highland complex,  
12 asserted a \$300 million proof of claim against Highland,  
13 alleging, among other things, fraud and RICO violations. The  
14 HarbourVest claim was settled during the bankruptcy case for a  
15 \$45 million general unsecured claim and a \$35 million junior  
16 claim.

17 Other than these claims just described, most of the other  
18 claims in this case are claims asserted against the Debtor by  
19 other entities in the Highland complex, most of which entities  
20 the Court finds to be controlled by Mr. Dondero; claims of  
21 employees who believe that they are entitled to large bonuses  
22 or other types of deferred compensation; and claims of  
23 numerous law firms that did work for Highland and were unpaid  
24 for amounts due to them on the petition date.

25 Yet another reason this is not your garden-variety Chapter

1 11 case is its postpetition corporate governance structure.  
2 Highland filed bankruptcy October 16, 2019. Contentiousness  
3 with the Creditors' Committee began immediately, with first  
4 the Committee's request for a change of venue from Delaware to  
5 Dallas, and then a desire by the Committee and the U.S.  
6 Trustee for a Chapter 11 or 7 trustee to be appointed due to  
7 concerns over and distrust of Mr. Dondero and his numerous  
8 conflicts of interest and alleged mismanagement or worse.

9 After many weeks of the threat of a trustee lingering, the  
10 Debtor and the Creditors' Committee negotiated and the Court  
11 approved a corporate governance settlement on January 9, 2020  
12 that resulted in Mr. Dondero no longer being an officer or  
13 director of the Debtor or of its general partner, Strand.

14 As part of the court-approved settlement, three eminently-  
15 qualified Independent Directors were chosen by the Creditors'  
16 Committee and engaged to lead Highland through its Chapter 11  
17 case. They were James Seery, John Dubel, and Retired  
18 Bankruptcy Judge Russell Nelms. They were technically the  
19 Independent Directors of Strand, the general partner of the  
20 Debtor. Mr. Dondero had previously been the sole director of  
21 Strand, and thus the sole person in ultimate control of the  
22 Debtor.

23 The three independent board members' resumes are in  
24 evidence. James Seery eventually was named CEO of the Debtor.  
25 Suffice it to say that this changed the entire trajectory of

1 the case. This saved the Debtor from a trustee. The Court  
2 trusted the new directors. The Creditors' Committee trusted  
3 them. They were the right solution at the right time.

4 Because of the unique character of the Debtor's business,  
5 the Court believed this solution was far better than a  
6 conventional Chapter 7 or 11 trustee. Mr. Seery, in  
7 particular, knew and had vast experience at prominent firms  
8 with high-yield and distressed investing similar to the  
9 Debtor's business. Mr. Dubel had 40 years of experience  
10 restructuring large, complex businesses and serving on their  
11 boards of directors in this context. And Retired Judge Nelms  
12 had not only vast bankruptcy experience but seemed  
13 particularly well-suited to help the Debtor maneuver through  
14 conflicts and ethical quandaries.

15 By way of comparison, in the Chapter 11 case of Acis, the  
16 former affiliate of Highland that this Court presided over two  
17 or three years ago, which company was much smaller in size and  
18 scope than Highland, managing only five or six CLOs, a Chapter  
19 11 trustee was elected by the creditors that was not on the  
20 normal rotation panel for trustees in this district, but  
21 rather was a nationally-known bankruptcy attorney with more  
22 than 45 years of large Chapter 11 case experience. This  
23 Chapter 11 trustee performed valiantly, but was sued by  
24 entities in the Highland complex shortly after he was  
25 appointed, which this Court had to address. The Acis trustee

1 could not get Highland and its affiliates to agree to any  
2 actions taken in the case, and he finally obtained  
3 confirmation of a plan over Highland and its affiliates'  
4 objections in his fourth attempted plan, which confirmation  
5 then was promptly appealed by Highland and its affiliates.

6 Suffice it to say it was not easy to get such highly-  
7 qualified persons to serve as independent board members and  
8 CEO of this Debtor. They were stepping into a morass of  
9 problems. Naturally, they were worried about getting sued, no  
10 matter how defensible their efforts might be, given the  
11 litigation culture that enveloped Highland historically. It  
12 seemed as though everything always ended in litigation at  
13 Highland.

14 The Court heard credible testimony that none of them would  
15 have taken on the role of Independent Director without a good  
16 D&O insurance policy protecting them, without indemnification  
17 from Strand, guaranteed by the Debtor; without exculpation for  
18 mere negligence claims; and without a gatekeeper provision,  
19 such that the Independent Directors could not be sued without  
20 the bankruptcy court, as a gatekeeper, giving a potential  
21 plaintiff permission to sue.

22 With regard to the gatekeeper provision, this was  
23 precisely analogous to what bankruptcy trustees have pursuant  
24 to the so-called "Barton Doctrine," which was first  
25 articulated in an old U.S. Supreme Court case.

1 The Bankruptcy Court approved all of these protections in  
2 a January 9, 2020 order. No one appealed that order. And Mr.  
3 Dondero signed the settlement agreement that was approved by  
4 that order.

5 An interesting fact about the D&O policy came out in  
6 credible testimony at the confirmation hearing. Mr. Dubel and  
7 an insurance broker from Aon, named Marc Tauber, both credibly  
8 testified that the gatekeeper provision was needed because of  
9 the so-called, and I quote, "Dondero Exclusion" in the  
10 insurance marketplace.

11 Specifically, the D&O insurers in the marketplace did not  
12 want to cover litigation claims that might be brought against  
13 the Independent Directors by Mr. Dondero because the  
14 marketplace of D&O insurers are aware of Mr. Dondero's  
15 litigiousness. The insurers would not have issued a D&O  
16 policy to the Independent Directors without either the  
17 gatekeeping provision or a "Dondero Exclusion" being in the  
18 policy.

19 Thus, the gatekeeper provision was part of the January 9,  
20 2020 settlement. There was a sound business justification for  
21 it. It was reasonable and necessary. It was consistent with  
22 the Barton Doctrine in an extremely analogous situation --  
23 i.e., the independent board members were analogous to a three-  
24 headed trustee in this case, if you will. Mr. Dondero signed  
25 off on it. And, again, no one ever appealed the order

1 approving it.

2 The Court finds that, like the Creditors' Committee, the  
3 independent board members here have been resilient and  
4 unwavering in their efforts to get the enormous problems in  
5 this case solved. They seem to have at all times negotiated  
6 hard and with good faith. As noted previously, they changed  
7 the entire trajectory of this case.

8 Still another reason why this was not your garden-variety  
9 case was the mediation effort. In summer of 2020, roughly  
10 nine months into the Chapter 11 case, this Court ordered  
11 mediation among the Debtor, Acis, UBS, the Redeemer Committee,  
12 and Mr. Dondero. The Court selected co-mediators, since this  
13 seemed like such a Herculean task, especially during COVID-19,  
14 where people could not all be in the same room. Those co-  
15 mediators were Retired Bankruptcy Judge Allan Gropper from the  
16 Southern District of New York, who had a distinguished career  
17 presiding over complex Chapter 11 cases, and Ms. Sylvia Mayer,  
18 who likewise has had a distinguished career, first as a  
19 partner in a preeminent law firm working on complex Chapter 11  
20 cases, and subsequently as a mediator and arbitrator in  
21 Houston, Texas.

22 As noted earlier, the Acis claim was settled during the  
23 mediation, which seemed nothing short of a miracle to this  
24 Court, and the UBS claim was settled many months later, and  
25 this Court believes the groundwork for that ultimate



1 settlement was laid, or at least helped, through the  
2 mediation. And as earlier noted, other enormous claims have  
3 been settled during this case, including that of the Redeemer  
4 Committee, who, again, had asserted approximately or close to  
5 a \$200 million claim; HarbourVest, who asserted a \$300 million  
6 claim; and Patrick Daugherty, who asserted close to a \$40  
7 million claim.

8 This Court cannot stress strongly enough that the  
9 resolution of these enormous claims and the acceptance of all  
10 of these creditors of the Plan that is now before the Court  
11 seems nothing short of a miracle. It was more than a year in  
12 the making.

13 Finally, a word about the current remaining Objectors to  
14 the Plan before the Court. Once again, the Court will use the  
15 phrase "not garden-variety." Originally, there were over one  
16 dozen objections filed to this Plan. The Debtor has made  
17 various amendments or modifications to the Plan to address  
18 some of these objections. The Court finds that none of these  
19 modifications require further solicitation, pursuant to  
20 Sections 1125, 1126, 1127 of the Code, or Bankruptcy Rule  
21 3019, because, among other things, they do not materially  
22 adversely change the treatment of the claims of any creditor  
23 or interest holder who has not accepted in writing the  
24 modifications.

25 Among other things, there were changes to the projections

1 that the Debtor filed shortly before the confirmation hearing  
2 that, among other things, show the estimated distribution to  
3 creditors and compare plan treatment to a likely disbursement  
4 in a Chapter 7.

5 These do not constitute a materially adverse change to the  
6 treatment of any creditors or interest holders. They merely  
7 update likely distributions based on claims that have now been  
8 settled, and they've otherwise incorporated more recent  
9 financial data. This happens often before confirmation  
10 hearings. The Court finds that it did not mislead or  
11 prejudice any creditors or interest holders, and certainly  
12 there was no need to resolicit the Plan.

13 The only Objectors to the Plan left at this time were Mr.  
14 Dondero and entities that the Court finds are controlled by  
15 him. The standing of these entities to object to the Plan  
16 exists, but the remoteness of their economic interest is  
17 noteworthy, and the Court questions the good faith of the  
18 Objectors. In fact, the Court has good reason to believe that  
19 these parties are not objecting to protect economic interests  
20 they have in the Debtor, but to be disruptors.

21 Mr. Dondero wants his company back. This is  
22 understandable. But it's not a good faith basis to lob  
23 objections to the Plan. The Court has slowed down  
24 confirmation multiple times on the current Plan and urged the  
25 parties to talk to Mr. Dondero. The parties represent that

1 they have, and the Court believes that they have.

2 Now, to be specific about the remoteness of the objectors'  
3 interests, the Court will address them each separately.  
4 First, Mr. Dondero has a pending objection. Mr. Dondero's  
5 only economic interest with regard to the Debtor at this point  
6 is an unliquidated indemnification claim. And based on  
7 everything this Court has heard, his indemnification claim  
8 will be highly questionable at this juncture.

9 Second, a joint objection has been filed by the Dugaboy  
10 Trust and the Get Good Trust. As for the Dugaboy Trust, it  
11 was created to manage the assets of Mr. Dondero and his  
12 family, and it owns a 0.1866 percent limited partnership  
13 interest in the Debtor. The Court is not clear what economic  
14 interest the Get Good Trust has, but it likewise seems to be  
15 related to Mr. Dondero, and it has been represented to the  
16 Court numerous times that the trustee is Mr. Dondero's college  
17 roommate.

18 Another group of Objectors that has joined together in one  
19 objection is what the Court will refer to as the Highland and  
20 NexPoint Advisors and Funds. The Court understands they  
21 assert disputed administrative expense claims against the  
22 estate. While the evidence presented was that they have  
23 independent board members that run these companies, the Court  
24 was not convinced of their independence from Mr. Dondero.  
25 None of the so-called independent board members of these

1 entities have ever testified before the Court. Moreover, they  
2 have all been engaged with the Highland complex for many  
3 years.

4 The witness who testified on these Objectors' behalves at  
5 confirmation, Mr. Jason Post, their chief compliance officer,  
6 resigned from Highland after more than twelve years in October  
7 2020, at the same time that Mr. Dondero resigned or was  
8 terminated by Highland. And a prior witness recently for  
9 these entities whose testimony was made part of the record at  
10 the confirmation hearing essentially testified that Mr.  
11 Dondero controlled these entities.

12 Finally, various NexBank entities objected to the Plan.  
13 The Court does not believe they have liquidated claims. Mr.  
14 Dondero appears to be in control of these entities as well.

15 To be clear, the Court has allowed all of these objectors  
16 to fully present arguments and evidence in opposition to  
17 confirmation, even though their economic interests in the  
18 Debtor appear to be extremely remote and the Court questions  
19 their good faith. Specifically on that latter point, the  
20 Court considers them all to be marching pursuant to the orders  
21 of Mr. Dondero.

22 In the recent past, Mr. Dondero has been subject to a TRO  
23 and preliminary injunction by the Bankruptcy Court for  
24 interfering with the current CEO's management of the Debtor in  
25 specific ways that were supported by evidence. Around the

1 time that this all came to light and the Court began setting  
2 hearings on the alleged interference, Mr. Dondero's company  
3 phone supplied to him by Highland, which he had been asked to  
4 turn in, mysteriously went missing. The Court merely mentions  
5 this in this context as one of many reasons that the Court has  
6 to question the good faith of Mr. Dondero and his affiliated  
7 objectors.

8 The only other pending objection besides these objections  
9 of the Dondero and Dondero-controlled entities is an objection  
10 of the United States Trustee pertaining to the release,  
11 exculpation, and injunction provisions in the Plan.

12 In juxtaposition to these pending objections, the Court  
13 notes that the Debtor has resolved earlier-filed objections to  
14 the Plan filed by the IRS, Patrick Daugherty, CLO Holdco,  
15 Ltd., numerous local taxing authorities, and certain current  
16 and former senior-level employees of the Debtor.

17 With that rather detailed factual background addressed,  
18 because certainly context matters here, the Court now  
19 addresses what it considers the only serious objections raised  
20 in connection with confirmation. Specifically, the Plan  
21 contain certain releases, exculpation, plan injunctions, and a  
22 gatekeeper provision which are obviously not fully consensual,  
23 since there are objections. Certainly, these provisions are  
24 mostly consensual when you consider that parties with hundreds  
25 of millions of dollars' worth of legitimate claims have not

1 objected to them.

2 First, a word about plan releases generally, since the  
3 Objectors at times seem to gloss over, in this Court's view,  
4 relevant distinctions, and seem to refer to the plan releases  
5 in this Plan and the exculpations and the plan injunctions all  
6 as impermissible third-party releases, when, in fact, they are  
7 not, *per se*.

8 It has, without a doubt, become quite commonplace in  
9 complex Chapter 11 bankruptcy cases to have three categories  
10 of releases in plans. These three types are as follows.

11 First, Debtor Releases. A debtor release involves a  
12 release by the debtor and its bankruptcy estate of claims  
13 against nondebtor third-parties. For example, a release may  
14 be granted in favor of creditors, directors, officers,  
15 employees, professionals who participated in the bankruptcy  
16 process. This is the least-controversial type of release  
17 because the debtor is extinguishing its own claims, which are  
18 property of the estate, that a debtor has authority to utilize  
19 or not, pursuant to Sections 541 and 363 of the Bankruptcy  
20 Code.

21 Authority for a debtor release pursuant to a plan arises  
22 out of Section 1123(b) (3) (A), which indicates that a plan may  
23 provide for "the settlement or adjustment of any claim or  
24 interest belonging to the debtor or to the estate."

25 In this context, it would appear that the only analysis

1 required is to determine whether the release or settlement of  
2 the claim is an exercise of reasonable business judgment on  
3 that part of the debtor, is it fair and equitable, is it in  
4 the best interest of the estate, given all the relevant facts  
5 and circumstances? Also relevant is whether there's  
6 consideration given of some sort by the releasees.

7 Now, the second type of very commonplace Chapter 11 plan  
8 release is an exculpation. Chapter 11 plans also very often  
9 have these exculpation provisions, and they're something much  
10 narrower in scope and time than a full-fledged release. An  
11 exculpation provision is more like a shield for a certain  
12 subset of key actors in the case for their acts during and in  
13 connection with the case, which acts may have been merely  
14 negligent.

15 Specifically, a plan may absolve certain actors -- usually  
16 estate fiduciaries -- such as an Official Unsecured Creditors'  
17 Committee and its members, Committee professionals, sometimes  
18 Debtor professionals, senior management, officers and  
19 directors of the Debtor, from any liability for postpetition  
20 negligent conduct -- i.e., conduct which occurred during the  
21 administration of the Chapter 11 case and in the negotiation,  
22 drafting, and implementation of a plan. An exculpation  
23 provision typically excludes gross negligence and willful  
24 misconduct. It is usually worded in a passive voice, so it  
25 may seem a little unclear as to whether it is actually a

1 release and by whom.

2 In any event, the rationale is that parties who actively  
3 participate in a court-approved process -- often, court-  
4 approved transactions by court order -- should receive  
5 protection for their work. Otherwise, who would want to work  
6 in such a messy, contentious situation, only to be sued for  
7 alleged negligence for less-than-perfect end results?

8 Chapter 11 end results are not always pretty. One could  
9 argue that these exculpation provisions, though, are much ado  
10 about nothing. Why? For one thing, again, the shield is only  
11 as to negligent conduct. There is no shield for other  
12 problematic conduct, such as gross negligence or willful  
13 misconduct.

14 Second, in many situations, any claims or causes of action  
15 that might arise will belong to the Debtor or its estate.  
16 Thus, they would already be released pursuant to a debtor  
17 release.

18 Additionally, there is case law stating that, where a  
19 claim is brought against an estate professional whose fees  
20 have already been approved in a final fee application, any  
21 claims are barred by *res judicata*. Thus, exculpated  
22 professionals would only have potential exposure for a very  
23 short window of time, until final fee applications.

24 Additionally, certain case law in Texas makes clear that  
25 an attorney generally does not owe any duties to persons other



1 than his own client.

2 All of this suggests that the shield of a typical  
3 exculpation provision may rarely become useful or needed.

4 Moving now to the third type of release, a true third-  
5 party release, Chapter 11 plans also sometimes contain third-  
6 party releases. A true third-party release involves the  
7 release of claims held by nondebtor third parties against  
8 other nondebtor third parties, and there is often no  
9 limitation on the scope and time of the claims released.

10 This is the most heavily scrutinized of the three types of  
11 plan releases. Much of the case authority focuses on whether  
12 a third-party release is consensual or not in analyzing their  
13 propriety and/or enforceability.

14 In Highland, there are no third-party releases. Rather,  
15 there are debtor releases and exculpations. There also happen  
16 to be plan injunctions and gatekeeper provisions that have  
17 been challenged. The Objectors argue that these provisions  
18 violate the Fifth Circuit's opinion in *Pacific Lumber* or are  
19 otherwise beyond the jurisdiction or authority of the  
20 bankruptcy court. These arguments are now addressed.

21 First, the debtor release is found at Article IX.D of the  
22 Plan. The language, in pertinent part, reads as follows. "On  
23 and after the effective date, each Released Party is deemed to  
24 be hereby conclusively, absolutely, unconditionally,  
25 irrevocably, and forever released and discharged by the Debtor

1 and the Estate, in each case on behalf of themselves and their  
2 respective successors, assigns, and representatives, including  
3 but not limited to the Claimant Trust and the Litigation Sub-  
4 Trust, from any and all causes of action, including any  
5 derivative claims, asserted on behalf of the Debtor, whether  
6 known or unknown, foreseen or unforeseen, matured or  
7 unmatured, existing or hereafter arising, in law, equity,  
8 contract, tort, or otherwise, that the Debtor or the Estate  
9 would have been legally entitled to assert in their own right,  
10 whether individually or collectively, or on behalf of the  
11 holder of any claim against, or interest in, a debtor or other  
12 person."

13       There are certain exceptions discussed, and then Released  
14 Parties are defined at Definition 113 of the Plan collectively  
15 as: the Independent Directors; Strand, solely from the date  
16 of the appointment of the Independent Directors through the  
17 effective date; the CEO/CRO; the Committee, the members of the  
18 Committee, in their official capacities; the professionals  
19 retained by the Debtor and the Committee in the Chapter 11  
20 case; and the employees. This is a defined term in the Plan  
21 Supplement and does not include certain employees.

22       To be clear, these are not third-party releases such as  
23 addressed in the *Pacific Lumber* case. These are the Debtor's  
24 and/or the bankruptcy estate's causes of action that are  
25 proposed to be released. Releases by a debtor are

1 discretionary and can be provided by a debtor to persons who  
2 have provided consideration to the debtor and the estate.  
3 Section 1123(b)(3)(A) of the Bankruptcy Code permits this.

4 The evidence here supported the notion that these releases  
5 are a *quid pro quo* for the Released Parties' significant  
6 contributions to a highly complex and contentious  
7 restructuring. The Debtor is releasing its own claims. Some  
8 of the Released Parties would have indemnification rights  
9 against the Debtor. And the Debtor's CEO, James Seery,  
10 credibly testified that he does not believe any claims exist  
11 as to the Released Parties. The Court approves the Debtor  
12 releases and overrules the objections to them.

13 Next, the exculpations appear at Article IX.C of the Plan  
14 and provide as follows: Subject in all respects to Article  
15 XII.D of the Plan, to the maximum extent permitted by  
16 applicable law, no Exculpated Party will have or incur, and  
17 each Exculpated Party is hereby exculpated from, any claim,  
18 obligation, suit, judgment, damage, demand, debt, right, cause  
19 of action, remedy, loss, and liability for conduct occurring  
20 on or after the petition date in connection with or arising  
21 out of the filing and administration of the Chapter 11 case,  
22 the negotiation and pursuit of a disclosure statement, the  
23 Plan, or the solicitation of votes for or confirmation of the  
24 Plan, the funding or consummation of the Plan, or any related  
25 agreements, instruments, et cetera, et cetera, whether or not

1 such Plan distributions occur following the effective date,  
2 the implementation of the Plan, and any negotiation,  
3 transactions, and documentation in connection with the  
4 foregoing clauses, provided, however, the foregoing will not  
5 apply to any acts or omissions of any Exculpated Party arising  
6 out of or related to acts or omissions that constitute bad  
7 faith, fraud, gross negligence, criminal misconduct, or  
8 willful misconduct; or Strand or any employee other than with  
9 respect to actions taken by such entities from the date of  
10 appointment of the Independent Directors through the effective  
11 date.

12 Exculpated Parties are later defined at Section -- or,  
13 earlier defined at Section 62 of the Plan, Definition No. 62  
14 of the Plan, as later limited by the Debtor, as announced in  
15 the confirmation hearing. And so these are the Exculpated  
16 Parties: the Debtor and its successors and assigns; the  
17 employees, certain employees, as defined; Strand; the  
18 Independent Directors; the Committee, the members of the  
19 Committee, in their official capacities; the professionals  
20 retained by the Debtor and the Committee in the Chapter 11  
21 case; the CEO and CRO; and the related persons as to each of  
22 these parties listed in Part (iv) through (viii) above;  
23 provided, for the avoidance of doubt, and it goes on to say  
24 Dondero, Mark Okada, and various others aren't Exculpated  
25 Parties.

1 Now, as earlier mentioned, the Objectors argue that  
2 *Pacific Lumber*, 584 F.3d 229, a Fifth Circuit case from 2009,  
3 categorically rejects the permissibility of nonconsensual  
4 exculpations as well as third-party releases in a Chapter 11  
5 plan. So the Court is going to take a deep dive into that  
6 assertion.

7 In *Pacific Lumber*, the Fifth Circuit reviewed on appeal  
8 numerous challenges to a confirmed plan of affiliated debtors  
9 known as Palco and Scopac and four subsidiaries. The debtor  
10 Palco owned and operated the sawmill, a power plant, and even  
11 a town called Scotia, California. The debtor Scopac owned  
12 timberlands. A creditor, a secured creditor called Marathon  
13 had a claim against Palco's assets. Marathon estimated  
14 Palco's assets were worth \$110 million. Its claim was \$160  
15 million. Meanwhile, other parties had large secured claims  
16 against the other debtor, Scopac.

17 The plan that the bankruptcy court confirmed, which was on  
18 appeal to the Fifth Circuit, was filed by both the secured  
19 creditor Marathon and a joint plan proponent called MRC. MRC  
20 was a competitor of the debtor Palco. The Marathon/MRC plan  
21 proposed to dissolve all the debtors, cancel intercompany  
22 debts, and create two new entities, Townco and Newco. Almost  
23 all of the debtor Palco's assets, including the town of  
24 Scotia, California, would be transferred to Townco. The  
25 timberlands and other assets, including the sawmill, would be

1 placed in Newco.

2 Marathon and MRC proposed to contribute \$580 million to  
3 Newco to pay claims against Scopac. And Marathon would  
4 convert its secured claim against Palco's assets into equity,  
5 giving it full ownership of Townco, a 15 percent stake in  
6 Newco, and a new note for the sawmill's working capital. MRC  
7 would own the other 80 percent of Newco and would manage and  
8 run the company.

9 An indenture trustee for the secured indebtedness against  
10 Scopac -- which, by the way, had also been a plan proponent of  
11 a competing plan -- appealed the confirmation order, raising  
12 eight distinct issues on appeal. One of the eight issues  
13 pertained to what the Fifth Circuit referred to as a  
14 "nondebtor exculpation and release clause." This issue is  
15 discussed on the last two pages of a very lengthy opinion.

16 While the complained-of provision is not quoted verbatim  
17 in the *Pacific Lumber* opinion, it appears to have been a  
18 typical exculpation clause. Not a third-party release; a  
19 typical exculpation clause. The Fifth Circuit stated, "The  
20 plan releases MRC, Marathon, Newco, Townco, and the Unsecured  
21 Creditors' Committee, and their personnel, from liability,  
22 other than for willful and gross negligence related to  
23 proposing, implementing, and administering the plan" at Page  
24 251.

25 The Fifth Circuit held that "the nondebtor releases must

1 be struck except with respect to the Creditors' Committee and  
2 its members."

3 Footnote 26 of the opinion also states that the appellants  
4 had "not briefed why Newco and Townco or their officers and  
5 directors should not be released," and so "we do not analyze  
6 their position." Rather, the Fifth Circuit merely analyzed  
7 why the exculpation provision was not permissible as to the  
8 two plan proponents, MRC and Marathon.

9 Thus, the Court views *Pacific Lumber* as being a holding  
10 that squarely addressed the propriety of two plan proponents,  
11 a secured lender and a third-party competitor purchaser of the  
12 Debtors, obtaining nonconsensual exculpation in the plan.  
13 However, its reasoning certainly cannot be ignored, strongly  
14 suggesting it would not be inclined to approve an exculpation  
15 for any party other than a Creditors' Committee or its  
16 members.

17 As far as the Fifth Circuit's reasoning, it relied on  
18 Bankruptcy Code Section 524(e) for striking down the  
19 exculpations, stating, "The law states, however, that  
20 discharge of a debt of the debtor does not affect the  
21 liability of any other entity on such debt." Page 251. The  
22 opinion suggests that MRC and Marathon may have tried to argue  
23 that 524(e) did not apply to their exculpations because MRC  
24 and Marathon were not liable as co-obligors in any way on any  
25 of the debtor's debt.

1       The Fifth Circuit seemed dismissive of this argument,  
2     stating as follows, "MRC/Marathon insist the release clause is  
3     part of their bargain because, without the clause, neither  
4     company would have been willing to provide the plan's  
5     financing. Nothing in the records suggests that MRC/Marathon,  
6     the Committee, or the Debtor's officers and directors were co-  
7     liable for the Debtor's prepetition debts. Instead, the  
8     bargain the proponents claim to have purchased is exculpation  
9     from any negligence that occurred during the course of the  
10    case. Any costs the released parties might incur defending  
11    against suits alleging such negligence are unlikely to swamp  
12    either of these parties or the consummated reorganization. We  
13    see little equitable about protecting the released nondebtors  
14    from negligence suits arising out of the reorganization."

15       The Court goes on to note that, in a variety of cases,  
16    that releases have been approved, but these cases "seem  
17    broadly to foreclose nonconsensual nondebtor releases and  
18    permanent injunctions."

19       The Court then adds at Footnote 27 that the Fifth Circuit  
20    in the past did not set aside challenged plan releases that  
21    were in final nonappealable orders and were the subject of  
22    collateral attack much later, citing its famous *Republic*  
23    *Supply v. Shoaf* case, where the Fifth Circuit ruled that *res*  
24    *judicata* barred a debtor from bringing a claim that was  
25    specifically and expressly released by a confirmed



1 reorganization plan because the debtor -- the objector failed  
2 to object to the release at confirmation.

3 The Fifth Circuit in *Pacific Lumber* also noted that the  
4 Bankruptcy Code permits bankruptcy courts to enjoin third-  
5 party asbestos claims under certain circumstances, 524(g),  
6 which the Court said suggests nondebtor releases are most  
7 appropriate as a method to channel mass tort claims towards a  
8 specific pool of assets, citing numerous cases, including  
9 *Johns-Manville*.

10 In reach its holding, the Fifth Circuit saw no reason to  
11 uphold exculpation to the plan proponents MRC and Marathon,  
12 seeming to find it inconsistent with 524(e) under the facts at  
13 bar, but the Court did uphold exculpation for the Creditors'  
14 Committee and its members, stating, "We agree, however, with  
15 courts that have held that 1103(c) under the Code, which lists  
16 the Creditors' Committee's powers, implies Committee members  
17 have qualified immunity for actions within the scope of their  
18 duties." Numerous cites. "The Creditors' Committee and its  
19 members are the only disinterested volunteers among the  
20 parties sought to be released here. The scope of protection,  
21 which does not insulate them from willful and gross  
22 negligence, is adequate."

23 Thus, the Court held that the exculpation provisions in  
24 *Pacific Lumber* must be struck except with regard to the  
25 Creditors' Committee and its members.

1 Now, after all of that, this Court believes the following  
2 can be gleaned from *Pacific Lumber*. First, the Fifth Circuit  
3 hinted that consensual exculpations and/or consensual  
4 nondebtor third-party releases are permissible. The Court  
5 was, of course, dealing with nonconsensual exculpations in  
6 *Pacific Lumber*. In this regard, I note Page 252, where the  
7 Court cited various prior Fifth Circuit authority and then  
8 stated, "These cases seem broadly to foreclose nonconsensual  
9 nondebtor releases and permanent injunctions."

10 The second thing that can be gleaned from *Pacific Lumber*:  
11 The Fifth Circuit hinted that nondebtor releases may be  
12 permissible in cases involving global settlements of mass  
13 claims against the debtors and co-liable parties. The Court,  
14 of course, referred to 524(g), but various other cases which  
15 approved nondebtor releases where mass claims were channeled  
16 to a specific pool of assets.

17 Third, the Fifth Circuit outright held that exculpations  
18 from negligence for a Creditors' Committee and its members are  
19 permissible because the concept is both consistent with  
20 1103(c), "which implies Committee members have qualified  
21 immunity for actions within the scope of their duties," and a  
22 good policy result, since "if members of the Committee can be  
23 sued by persons unhappy with the outcome of the case, it will  
24 be extremely difficult to find members to serve on an official  
25 committee."

1 Fourth, the Fifth Circuit recognized in *Pacific Lumber*  
2 that *res judicata* may bar complaints regarding an  
3 impermissible plan release, citing to its earlier *Republic*  
4 *Supply v. Shoaf* opinion.

5 Now, being ever-mindful of the Fifth Circuit's words in  
6 *Pacific Lumber*, this Court cannot help but wonder about at  
7 least three things.

8 First, did the Fifth Circuit leave open the door that  
9 facts/equities might sometimes justify approval of an  
10 exculpation for a person other than a Creditors' Committee and  
11 its members? For example, the Fifth Circuit stated, in  
12 referring to the plan proponents Marathon and MRC, that "Any  
13 costs the released parties might incur defending against suits  
14 alleging such negligence are unlikely to swamp either of these  
15 parties or the consummated reorganization." Here, this Court  
16 can easily expect the proposed exculpated parties to incur  
17 costs that could swamp them and the reorganization based on  
18 the past litigious conduct of Mr. Dondero and his controlled  
19 entities. Do these words of the Fifth Circuit hint that  
20 equities/economics might sometimes justify an exculpation?

21 Second, did the Fifth Circuit's rationale for permitted  
22 exculpations to Creditors' Committee and their members, which  
23 was clearly policy-based, based on their implied qualified  
24 immunity flowing from their duties in Section 1103 and their  
25 disinterestedness, and the importance of their role in a

Chapter 11 case, did this rationale leave open the door to sometimes permitting exculpations to other parties in a particular Chapter 11 case besides Creditors' Committees and their members? For example, in a situation such as the Highland case, in which Independent Directors, brought in to avoid a trustee, are more like a Creditors' Committee than an incumbent board of directors.

Third, the Fifth Circuit's sole statutory basis was Section 524(e). This Court would humbly submit that this is a statute dealing with prepetition liability in which some nondebtor is liable with the Debtor. Exculpation is a concept dealing with postpetition liability.

The Ninth Circuit recently, in a case called *Blixseth v. Credit Suisse*, 961 F.3d 1074 (9th Cir. 2020), approved the validity of an exculpation clause incorporated into a confirmed Chapter 11 plan that purported to absolve certain nondebtor parties that were "closely involved" in drafting the plan. They were the largest secured creditor, a purchaser, and an individual who was an indirect owner of certain of the debtor companies. The exculpation was from any negligence, liability, for "any act or omission in connection with, related to, or arising out of the Chapter 11 cases."

By the time the appeal was before the Ninth Circuit, the only issue was the propriety of the exculpation clause as to the large secured creditor, which was also a plan proponent,

1 since all the other exculpated parties had settled with the  
2 appellant.

3 The Court, in determining that the exculpation clause was  
4 permissible as to the secured lender, concluded that Section  
5 524(e) "does not bar a narrow exculpation clause of the kind  
6 here at issue -- that is, one focused on actions of various  
7 participants in the plan approval process and relating only to  
8 that process," Page 1082. Why? Because "Section 524(e)  
9 establishes that discharge of a debt of the debtor does not  
10 affect the liability of any other entity on such debt." In  
11 other words, the discharge in no way affects the liability of  
12 any other entity for the discharged debt. By its terms,  
13 524(e) prevents a bankruptcy court from extinguishing claims  
14 of creditors against nondebtors over the very discharged debt  
15 through the bankruptcy proceedings.

16 The Court went on to explicitly disagree with *Pacific*  
17 *Lumber* in its analysis of 524(e), reiterating that an  
18 exculpation clause covers only liabilities arising from the  
19 bankruptcy proceedings and not of any of the debtor's  
20 discharged debt. Footnote 7, Page 1085.

21 Ultimately, the Court held that under Section 105(a),  
22 which empowers a bankruptcy court to issue any order, process,  
23 or judgment that is necessary or appropriate to carry out the  
24 provisions of Chapter 11 and Section 1123, which establishes  
25 the appropriate content of the bankruptcy plan, under these

1 sections, the bankruptcy court had authority to approve an  
2 exculpation clause intended to trim subsequent litigation over  
3 acts taken during the bankruptcy proceedings and so render the  
4 plan viable.

5 This Court concludes that, just as the Fifth Circuit left  
6 open the door for consensual exculpations and releases in  
7 *Pacific Lumber*, just as it left open the door for consensual  
8 exculpations and releases in *Pacific Lumber*, its dicta  
9 suggests that an exculpation might be permissible if there is  
10 a showing that "costs that the released parties might incur  
11 defending against suits alleging such negligence are likely to  
12 swamp either the Exculpated Parties or the reorganization."  
13 Again, that was a quote from the Fifth Circuit.

14 If ever there were a risk of that happening in a Chapter  
15 11 reorganization, it is this one. The Debtor's current CEO  
16 credibly testified that Mr. Dondero has said outside the  
17 courtroom that if Mr. Dondero's own pot plan does not get  
18 approved, that he will "burn the place down." Here, this  
19 Court can easily expect the proposed exculpated parties might  
20 expect to incur costs that could swamp them and the  
21 reorganization process based on the past litigious conduct of  
22 Mr. Dondero and his controlled entities.

23 Additionally, this Court concludes that the Fifth  
24 Circuit's rationale in *Pacific Lumber* for permitted  
25 exculpations to Creditors' Committees and their members, which

1 was clearly policy-based based on their implied qualified  
2 immunity flowing from Section 1103 and their importance in a  
3 Chapter 11 case, leaves the door open to sometimes permitting  
4 exculpations to other parties in a particular Chapter 11 case  
5 besides a UCC and its members.

6 Again, if there was ever such a case, the Court believes  
7 it is this one, in which Independent Directors were brought in  
8 to avoid a trustee and are much more like a Creditors'  
9 Committee than an incumbent board of directors. While,  
10 admittedly, there are a few exculpated parties here proposed  
11 beyond the independent board, such as certain employees, it  
12 would appear that no one is invulnerable to a lawsuit here if  
13 past is prologue in this Highland saga.

14 The Creditors' Committee was initially not keen on  
15 exculpations for certain employees. However, Mr. Seery  
16 credibly testified that there was a contentious arm's-length  
17 negotiation over this and that he needs these employees to  
18 preserve value implementing the Plan. Mr. Dondero has shown  
19 no hesitancy to litigate with former employees in the past, to  
20 the *nth* degree, and there is every reason to believe he would  
21 again in the future, if able.

22 Finally, in this situation, in the case at bar, we would  
23 appear to have a *Shoaf* reason to approve the exculpations.  
24 The January 9, 2020 order of this Court, Docket Entry 339,  
25 which approved the independent board and an ongoing corporate

1 governance structure for this case, and which is incorporated  
2 into the Plan at Article IX.H, provided as follows: "No  
3 entity may commence or pursue a claim or cause of action of  
4 any kind against any Independent Director, any Independent  
5 Director's agents, or any Independent Director's advisors  
6 relating in any way to the Independent Director's role as an  
7 Independent Director of Strand without the Court (1) first  
8 determining, after notice, that such claim or cause of action  
9 represents a colorable claim of willful misconduct or gross  
10 negligence against Independent Director, any Independent  
11 Director's agents, or any Independent Director's advisors; and  
12 (2) specifically authorizing such entity to bring such a  
13 claim. The Court will have sole jurisdiction to adjudicate  
14 any claim for which approval of the Court to commence or  
15 pursue has been granted."

16 This was both an exculpation from negligence as to the  
17 Independent Directors and their agents and advisors, as well  
18 as a gatekeeping provision. This Court believes that this  
19 provision basically approved an exculpation for the  
20 Independent Directors way back on January 9, 2020 for their  
21 postpetition conduct that might be negligent. And this is the  
22 law of the case and has *res judicata* preclusive effect now.

23 Thus, as to the three Independent Directors, as well as  
24 the other named parties in the January 9, 2020 order, their  
25 agents, their advisors, we have a situation that fits within



1 *Republic Supply v. Shoaf*, and we fit within the exception  
2 articulated in *Pacific Lumber*.

3 The Court reserves the right to supplement these findings  
4 and conclusions as to the exculpations, but based on the  
5 foregoing, they are approved and the objections are overruled.

6 Now, turning to the Plan objection, it appears at Article  
7 IX.F of the Plan and provides, in pertinent part, as follows:  
8 Upon entry of the confirmation order, all enjoined parties are  
9 and shall be permanently enjoined on and after the effective  
10 date from taking any action to interfere with the  
11 implementation or consummation of the Plan. Except as  
12 expressly provided in the Plan, the confirmation order, or a  
13 separate order of the Bankruptcy Court, all Enjoined Parties  
14 are and shall be permanently enjoined on and after the  
15 effective date, with respect to any claims and interests, from  
16 directly or indirectly -- and then commencing, conducting,  
17 continuing any suit, action, proceeding of any kind, and  
18 numerous other acts of that vein.

19 The injunction set forth herein shall extend to and apply  
20 to any act of the type set forth in any of the causes above  
21 against any successors to the Debtor, including but not  
22 limited to the Reorganized Debtor, the Litigation Sub-Trust,  
23 and the Claimant Trust, and their respective property and  
24 interests in property.

25 Plan injunctions like this are commonplace and

appropriate. They are entirely consistent with and permissible under Bankruptcy Code Sections 1123(a)(5), 1123(a)(6), 1141(a) and (c), and 1142, as well as Bankruptcy Rule 3016(c), which articulates the form that a plan injunction must be set forth in a plan.

The Court finds the objections to the Plan Injunctions to be unfounded, and they are thus overruled without much discussion here.

Now, lastly, the Gatekeeper Provision. It appears at Paragraph 4 of Article IX.F of the Plan and provides, in pertinent part, "Subject in all respects to Article XII.D, no Enjoined Party may commence or pursue a claim or cause of action of any kind against any Protected Party that arose or arises from or is related to the Chapter 11 case, the negotiation of the Plan, the administration of the Plan, or property to be distributed under the Plan, the wind-down of the business of the Debtor or Reorganized Debtor, the administration of the Claimant Trust or the Litigation Sub-Trust, or the transactions in furtherance of the foregoing, without the Bankruptcy Court (1) first determining, after notice and a hearing, that such claim or cause of action represents a colorable claim of any kind, including but not limited to negligence, bad faith, criminal misconduct and willful misconduct, fraud, or gross negligence against a Protected Party; and (2) specifically authorizing such

1 Enjoined Party to bring such claim or cause of action against  
2 such Protected Party, provided, however, that the foregoing  
3 will not apply to a claim or cause of action against Strand or  
4 against any employee other than with respect to actions taken,  
5 respectively, by Strand or any such employee from the date of  
6 appointment of the Independent Directors through the effective  
7 date. The Bankruptcy Court will have sole and exclusive  
8 jurisdiction to determine whether a claim or cause of action  
9 is colorable and, only to the extent legally permissible and  
10 as provided for in Article XI, shall have jurisdiction to  
11 adjudicate the underlying colorable claim or cause of action."

12 This gatekeeper provision appears necessary and reasonable  
13 in light of the litigiousness of Mr. Dondero and his  
14 controlled entities that has been described at length herein.  
15 Provisions similar to this have been approved in this district  
16 in the *Pilgrim's Pride* case and the *CHC Helicopter* case. The  
17 provision is within the spirit of the Supreme Court's Barton  
18 Doctrine. And it appears consistent with the notion of a pre-  
19 filing injunction to deter vexatious litigants that has been  
20 approved by the Fifth Circuit in such cases as *Baum v. Blue*  
21 *Moon Ventures*, 513 F.3d 181, and in the *In re Carroll* case,  
22 850 F.3d 811, which arose out of a bankruptcy pre-filing  
23 injunction.

24 The Fifth Circuit, in fact, noted in the *Carroll* case that  
25 federal courts have authority to enjoin vexatious litigants

1 under the All Writs Act, 28 U.S.C. § 1651. And additionally,  
2 under the Bankruptcy Code, a bankruptcy court can issue any  
3 order, including a civil contempt order, necessary or  
4 appropriate to carry out the provisions of the Code, citing,  
5 of course, 105 of the Bankruptcy Code.

6 The Fifth Circuit stated that, when considering whether to  
7 enjoin future filings against a vexatious litigant, a  
8 bankruptcy court must consider the circumstances of the case,  
9 including four factors: (1) the party's history of  
10 litigation; in particular, whether he has filed vexatious,  
11 harassing, or duplicative lawsuits; (2) whether the party had  
12 a good faith basis for pursuing the litigation, or perhaps  
13 intended to harass; (3) the extent of the burden on the courts  
14 and other parties resulting from the party's filings; and (4)  
15 the adequacy of alternatives.

16 In the *Baum* case, the Fifth Circuit stated that the  
17 traditional standards for injunctive relief -- i.e.,  
18 irreparable harm and inadequate remedy at law -- do not apply  
19 to the issuance of an injunction against a vexatious litigant.

20 Here, although I have not been asked to declare Mr.  
21 Dondero and his affiliated entities as vexatious litigants *per*  
22 *se*, it is certainly not beyond the pale to find that his long  
23 history with regard to the major creditors in this case has  
24 strayed into that possible realm, and thus this Court is  
25 justified in approving this provision.

1 One of the Objectors' lawyers stated very eloquently in  
2 closing argument, in opposing the plan injunction and  
3 gatekeeping provisions, that "Even a serial killer has  
4 constitutional rights," suggesting that these provisions would  
5 deprive Mr. Dondero and his controlled entities of fundamental  
6 rights or due process somehow. But to paraphrase the district  
7 court in the *Carroll* case, no one, rich or poor, is entitled  
8 to abuse the judicial process. There exists no constitutional  
9 right of access to the courts to prosecute actions that are  
10 frivolous or malicious. The Plan injunction and gatekeeper  
11 provisions in Highland's plan simply set forth a way for this  
12 Court to use its tools, its inherent powers, to avoid abuse of  
13 the court system, protect the implementation of the Plan, and  
14 preempt the use of judicial time that properly could be used  
15 to consider the meritorious claims of other litigants.

16 Accordingly, the Objectors' objections to this provision  
17 are overruled.

18 As earlier stated, this Court reserves the right to alter  
19 or supplement this ruling in a written order. In this regard,  
20 the Court directs Debtor's counsel -- I hope you are still  
21 awake; it's been a long time -- the Court directs Debtor's  
22 counsel to submit a form of order. And specifically, I assume  
23 that you've already prepared or have been in the process of  
24 preparing a set of findings of fact, conclusions of law, and  
25 confirmation order that tracks the confirmation evidence and

1 recites conclusions of law that the Plan complies with all the  
2 various provisions of Section 1123, 1129, and other applicable  
3 Code provisions.

4 What I want you to do is take this bench ruling and add it  
5 to what you've prepared. And what I mean is, as you can tell,  
6 I've been reading: I will have my courtroom deputy email to  
7 you all a copy of what I just read. I'll have her obviously  
8 copy the Debtor's counsel, Creditors' Committee, Dondero and  
9 the other Objectors, copy them on this written document she's  
10 going to send out. And, again, I want you to kind of meld it  
11 into what you've already been preparing.

12 Obviously, I did not address in this oral ruling every  
13 provision of 1129(a) and (b). I did not address every 1123  
14 objection. I did not even address every single objection of  
15 the Objectors. But, again, any objection I've not  
16 specifically addressed today is overruled.

17 The briefing, I should say, that the Debtor submitted,  
18 there was a Memorandum of Law in Support of Confirmation filed  
19 on January 22nd. There was also a reply brief, a hundred  
20 pages or so, separately filed, replying to all the objections.  
21 I don't disagree with anything that was in that. So, again,  
22 to the extent you want to send me conclusions of law that are  
23 along the lines of that briefing, I would consider that.

24 And so what I thought is you'll send me the melded  
25 document and I will edit it if I see fit. I recognize this

49

1 may take a few days, so I don't give you a strict timetable,  
2 just hopefully it won't take too many days.

3 All right. Is there anyone out there -- Mr. Pomerantz,  
4 you had to go to jury duty, except I can't believe --

5 MR. POMERANTZ: No, I --

6 THE COURT: I can't believe you were called, but are  
7 you there?

8 MR. POMERANTZ: Your Honor, I am here. I was luckily  
9 excused, because I probably wouldn't have made it.

10 Your Honor, one just comment I'd make. You referred to  
11 the January 9th order. You didn't refer to the CEO order,  
12 which is your order July 16th, which had the same gatekeeper  
13 provision. I assume that was the same analysis?

14 THE COURT: That was an oversight. Same analysis.  
15 And that's exactly why I said I reserve the right to  
16 supplement or amend, because I know there had to be places  
17 like that where I omitted to mention something important.

18 MR. POMERANTZ: But thank you, Your Honor, for your  
19 thoughtful ruling, and we will certainly incorporate your  
20 materials into the order that we're working on and get it to  
21 you when we can. But we appreciate it on behalf of the  
22 Debtor. We know this took a lot of time and a lot of effort.  
23 Hopefully, you got a chance to still watch the Super Bowl  
24 yesterday.

25 THE COURT: Well, when I saw that Tom Brady was going

50

1 to win, I turned it off.

2 I'm sorry. That's terrible. You know, my law clerk, my  
3 law clerk that you can't see, Nate, he is from Ann Arbor,  
4 Michigan, University of Michigan, and he almost cried when I  
5 said I didn't like Tom Brady the other day. So, I apologize.

6 MR. POMERANTZ: Your Honor, one other comment. We  
7 had our motion to assume our nonresidential real property  
8 lease that was also on. It got missed in all the fanfare, but  
9 it was -- it has been unopposed and essentially done pursuant  
10 to stipulation. So we'd like to submit an order on that as  
11 well.

12 THE COURT: Okay. I have seen that, and I approve it  
13 under 365. You may submit the order. Okay. Thank you.

14 MR. POMERANTZ: Thank you, Your Honor.

15 THE CLERK: All rise.

16 (Proceedings concluded at 10:35 a.m.)

17 --oOo--

18

19

20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**02/09/2021**

24

25 \_\_\_\_\_  
Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

\_\_\_\_\_  
Date



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## EXHIBIT 10

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj11**  
)  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) July 8, 2020  
) 1:30 p.m. Docket  
Debtor. )  
) - MOTION TO EXTEND EXCLUSIVITY  
) PERIOD (737)  
) - MOTION TO EXTEND TIME TO  
) REMOVE ACTIONS (747)  
)

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TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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Proceedings recorded by electronic sound recording;  
transcript produced by transcription service.

1                   DALLAS, TEXAS - JULY 8, 2020 - 1:37 P.M.

2                   THE COURT: All right. Hello. This is Judge  
3 Jernigan. Hopefully you can all hear me. We're ready to  
4 start the Highland hearings we have today, Case No. 19-34054.  
5 Let's start off by getting appearances from those lawyers who  
6 want to appear formally today. First, for the Debtor, do we  
7 have Mr. Pomerantz or a team from Pachulski Stang?

8                   MR. POMERANTZ: Yes. Good morning, Your Honor. Jeff  
9 Pomerantz; Pachulski Stang Ziehl & Jones; counsel for the  
10 Debtors.

11                  THE COURT: All right. Good afternoon. Anyone else  
12 for the Debtors that wants to appear?

13                  MR. ANNABLE: Yes, Your Honor. Yes, Your Honor.  
14 Zachery Annable and Melissa Hayward, local counsel for the  
15 Debtors.

16                  THE COURT: All right. Thank you. All right. For  
17 the Unsecured Creditors' Committee, I think I see Mr. Clemente  
18 there on the screen.

19                  MR. CLEMENTE: Good afternoon, Your Honor. Matthew  
20 Clemente; Sidley Austin; on behalf of the Creditors'  
21 Committee.

22                  THE COURT: All right. Very good. I know we have  
23 lots of other folks on the line. I'm not sure who else might  
24 want to formally appear. I'll check on some of the usuals.  
25 For Acis, do we have Ms. Patel or Ms. Chiarello?

1 MS. PATEL: Good afternoon, Your Honor. Rakhee Patel  
2 and Annmarie Chiarello of the Winstead firm on behalf of Acis  
3 Capital Management, LP. Also on the phone is Brian Shaw of  
4 the Rogge Dunn Group.

5 THE COURT: All right. Thank you. For the Redeemer  
6 Committee, do we have anyone appearing for them?

7 MS. MASCHERIN: Good morning, Your Honor.

8 MR. PLATT: Your Honor, --

9 MS. MASCHERIN: Go ahead, Mark.

10 MR. PLATT: Sorry. Mark Platt, Your Honor, on behalf  
11 of the Redeemer Committee of the Highland Crusader Fund. And,  
12 obviously, Ms. Mascherin is on the screen as well.

13 THE COURT: Okay.

14 MS. MASCHERIN: Good afternoon, Your Honor.

15 THE COURT: Good afternoon. Let's see.

16 MR. PLATT: And Mr. Hankin is on the phone as well,

17 --

18 THE COURT: Okay.

19 MR. PLATT: -- Your Honor.

20 THE COURT: All right. Very good. All right. Any  
21 other -- UBS, by chance?

22 (No response.)

23 THE COURT: Okay. Anyone for the CLO Issuers?

24 (No response.)

25 THE COURT: All right. Anyone I missed? U.S.

1 Trustee, perhaps?

2 (No response.)

3 THE COURT: All right. Well, --

4 MR. LYNN: Your Honor, --

5 THE COURT: Okay.

6 MR. LYNN: -- good afternoon. Michael Lynn and John  
7 Bonds for Jim Dondero.

8 THE COURT: Oh, okay. Hello. How are you?

9 MR. LYNN: Well, thank you.

10 THE COURT: All right. Anyone else wishing to appear  
11 at this time?

12 (No response.)

13 THE COURT: All right. We have a couple of matters  
14 set on our calendar. A motion to extend the deadline for  
15 removal of actions, to which I saw no written responses, and  
16 then a third motion to extend exclusivity, and I saw a  
17 Committee response to that.

18 I don't have on my hard calendar anything about a status  
19 conference regarding mediation, but I found in our notes from  
20 our hearing, I believe it was the UBS hearing in middle of  
21 June, that I said, you know, we might want to talk about that  
22 if we don't hear some rosy news or some developing positive  
23 news today at the July 8th hearing. So we'll kind of put that  
24 on the back burner and see if there's a need to talk about  
25 that today.

1 All right. So, Mr. Pomerantz, are you going to start us  
2 off?

3 MR. POMERANTZ: Yes, Your Honor. And actually, I had  
4 some comments that sort of touched on a few of the issues you  
5 talked about and I think it's apropos to talk about it in the  
6 context of the motion to extend exclusivity, which I do note,  
7 Your Honor, is not objected to.

8 We had asked in the motion for a 30-day extension and an  
9 additional extension beyond that in increments of 30 days, up  
10 to a maximum of 90 days, with the Creditors' Committee's  
11 consent. We have read their response. We understand they are  
12 accepting a 30-day extension, but wanted to put the Debtor and  
13 I'm sure the Court on notice that, at the end of 30 days, they  
14 don't anticipate any further extensions, which I think, based  
15 upon the course of actions, will be just fine, because I  
16 think, as I will report to Your Honor, we expect to be able to  
17 file a plan by then.

18 But I thought I would take this time, Your Honor, and sort  
19 of (audio gap) little context, and that is the (inaudible) to  
20 give Your Honor just a brief update of the status of the case,  
21 the status on the filing of the Debtor's plan, and as Your  
22 Honor alluded to, the Debtor's thoughts regarding mediation,  
23 because we have spent a lot of time since Your Honor first  
24 raised the issue in the middle of June talking about it, and  
25 we think we have a structure that has significant support from



1 the main parties in this case.

2 So, as I mentioned, Your Honor, at the hearing on June  
3 30th, after stabilizing operations, the Board began to focus  
4 on resolving the significant litigation claims that have been  
5 filed against the estate. And the first step in that process,  
6 Your Honor, is the Board wanted to commission an independent  
7 analysis of those claims, not burdened by what had come before  
8 it in connection with the analysis. So we spent a lot of  
9 time, our firm did, providing detailed analysis on the major  
10 claims against the estate, including the Acis claim, the UBS  
11 claim, and the Redeemer claim.

12 Then the pandemic hit, and a lot of the Board's attention  
13 was spent on dealing with the disruption to the Debtor's  
14 business that was caused by the pandemic. However, during the  
15 last couple of months, Your Honor, the Board has begun to  
16 focus on engaging with UBS, Redeemer, and the Acis groups in  
17 order to assess the ability to be able to resolve the claims  
18 short of contested and time-consuming litigation. Because as  
19 I mentioned to Your Honor on several occasions, the Board  
20 intended, when it came in on January 9th, and I think has done  
21 a good job, is changing the culture that had existed before,  
22 the culture of litigation, to potentially a culture of  
23 settlement and mediation.

24 And in that regard, Your Honor, I'm pleased to report that  
25 the Debtor has reached an agreement in principle with the

1 Redeemer Committee regarding the allowance of the Redeemer  
2 Committee's claim. The agreement is subject to resolution of  
3 a few minor drafting issues, and the Debtor anticipates  
4 seeking Court approval of a settlement in the near future.

5 With respect to Acis, Acis's claims, two weeks ago the  
6 Independent Board made an offer to resolve the Acis claims.  
7 At this point, has not heard back. Hopes to hear back from  
8 Acis.

9 In the interim, the Debtor has also filed an objection to  
10 the Acis claim, which it would intend to prosecute if it  
11 cannot be resolved consensually, either before or in  
12 connection with the mediation process that I will lay out that  
13 we would propose to the Court in a few moments.

14 With respect to the UBS claim, Your Honor, the Board  
15 believes that the Court's ruling on UBS's relief from stay  
16 motion was a necessary first step before settlement  
17 discussions could get off the ground, and the hope is that the  
18 claim could be resolved through mediation, if not sooner, and  
19 the parties discussing potentially different counterproposals.  
20 None have been made yet, but it is the intention of the Board  
21 to engage with UBS.

22 With respect to the mediation process, Your Honor, the  
23 Board agrees with the comments that the Court made that  
24 mediation could be a very useful tool and a catalyst to a  
25 settlement. That would resolve the litigation that has

1     burdened this estate for many years.

2             Since the last hearing, Your Honor, I've had discussions  
3     with both Committee counsel, Mr. Clemente, and counsel for  
4     each of the Committee members regarding a mediation process  
5     that I think, subject to Your Honor's concurrence, has broad  
6     support among the major parties, just proving to Your Honor  
7     that the parties can come together and agree on something in  
8     this case.

9             There is consensus that the Court should order a mediation  
10    that would encompass essentially two general areas. First,  
11    the mediation would seek to resolve the claims of Acis and  
12    UBS, to the extent the parties cannot reach agreement on their  
13    own prior to the commencement of the mediation.

14            However, resolving claims against the estate is really  
15    only one part of the equation. A true global resolution would  
16    also (audio gap) the Debtor's estate may have against Jim  
17    Dondero and related entities, claims that I'm sure Your Honor  
18    recalls the Committee bargained for the ability to prosecute  
19    in connection with the global settlement approved by Your  
20    Honor in January.

21            I've spoken with Mr. Lynn, Mr. Dondero's counsel. I know  
22    he's participating in the hearing. And he has indicated that  
23    Mr. Dondero is willing to participate in a plan mediation  
24    process to see if a global resolution can be reached.

25            The Debtor and the Committee have also discussed the names

11

1 of potential mediators, and subject, of course, to Your  
2 Honor's approval, the Debtor and the Committee have reached  
3 out to Judge Jones' clerk for the Southern District of Texas  
4 and he has told us that he has the time and the willingness to  
5 mediate.

6 We also believe that, if available, since there is a lot  
7 in terms of mediation in this case, that it may be helpful to  
8 have two mediators. And if Judge Isgur -- we haven't reached  
9 out to him -- is also available, we believe that both of those  
10 judges possess the qualities that this case would need to  
11 resolve -- to give the best chance of resolving the claims and  
12 the plan process in an efficient and a timely manner.

13 We would contemplate that the parties would submit fees to  
14 the mediator by July 31st, and the mediation would occur  
15 sometime in the second half of August.

16 Notwithstanding the mediation process, however, Your  
17 Honor, the Debtor is moving forward towards expeditiously  
18 filing a plan, which will not need to wait for mediation to  
19 conclude. And in that regard, Your Honor, the Debtor and the  
20 Committee have worked cooperatively over the last several  
21 weeks to draft a plan that would allow the Debtor to emerge  
22 from Chapter 11 as quickly as possible -- you know, 120 days  
23 or so after it would be filed.

24 The Debtor and the Committee and its members recognize  
25 that the administrative fees attending to the continued

1 administration of this case in bankruptcy is material, and  
2 that one way to reduce them is to emerge from bankruptcy as  
3 quickly as possible.

4 To that end, Your Honor, the Debtor is optimistic that it  
5 will be able to file a plan by the end of the current  
6 exclusivity period, which, if Your Honor grants the pending  
7 motion, would be August 12th. And, at present, the plan  
8 contemplates the creation of an asset monetization vehicle  
9 that will seek to monetize the assets in an appropriate  
10 manner.

11 The Debtor believes that the current plan is confirmable,  
12 whether or not the Debtor is successful in resolving the large  
13 claims against the estate, either consensually or in  
14 mediation. Worst case, the claims litigation process can  
15 proceed post-confirmation.

16 At the same time, however, Your Honor, the Independent  
17 Board -- led by Mr. James Seery, who has testified before Your  
18 Honor and who has been appointed as the Debtor's chief  
19 executive officer, subject to Court approval, and that hearing  
20 is scheduled for July 14th -- has also had positive  
21 discussions with Jim Dondero regarding a plan structure that  
22 would not only allow for the prompt exit from Chapter 11 but  
23 could also inject some liquidity into the case that would  
24 allow actual distributions to be made to creditors much more  
25 expedited than perhaps waiting for the monetization of the

13

1 assets. And Mr. Seery continues to have those discussions  
2 with Mr. Dondero, and he and the Board are cautiously  
3 optimistic that they will bear fruit.

4 However, Your Honor, just to be clear, the Debtor intends  
5 to file a plan by the expiration of exclusivity whether or not  
6 Mr. Dondero is part of that plan, and his involvement will not  
7 distract the Debtor from emerging from Chapter 11 as quickly  
8 as possible.

9 So we feel we have presented some rosy news today in terms  
10 of resolution of some of the claims and a path forward, that  
11 we think this case is on a different trajectory than it was  
12 quite some time ago, and we look forward to continuing a  
13 dialogue with the parties before mediation and in mediation,  
14 if Your Honor orders it, and hopefully can have a quick and  
15 (inaudible) resolution of the case.

16 THE COURT: All right. I have a few questions, but  
17 I'll turn to other lawyers to see what they have to say, and  
18 their comments may answer some questions I have. Mr.  
19 Clemente, go ahead.

20 MR. CLEMENTE: Yes, Your Honor. Thank you. Matthew  
21 Clemente from Sidley on behalf of the Committee.

22 Mr. Pomerantz is correct with respect to exclusivity. As  
23 we laid out in our papers, the Committee has no objection to  
24 the additional 30 days of exclusivity through August 12th, and  
25 the Committee sees no reason why a plan cannot be filed within

1 that time frame.

2 As we laid out in our papers, we at this time don't see  
3 any reason for exclusivity to extend beyond August 12th. But  
4 I do think that is consistent with the relief that the Debtor  
5 is asking for.

6 To be sure, Your Honor, given the position of the  
7 Committee and its constituency, we do not see any plan here  
8 that gets done without our consent, frankly, and approval.  
9 And we've made that point consistently to the Debtor, and we  
10 continue to make that point. Filing a plan with which the  
11 Debtor knows this constituency does not agree, frankly, we  
12 think would be a waste of time and resources and will create  
13 needless litigation, to which Your Honor expressed a strong  
14 distaste for at the last hearing.

15 So, Your Honor, we will continue to work with the Debtor  
16 in moving forward with a plan, and we are hopeful that the  
17 Debtor will continue to understand the importance of working  
18 cooperatively with the Committee to propose a plan the  
19 Committee can support, as opposed to one it knows the  
20 Committee will take issue with.

21 So, with that, Your Honor, again, we don't have any issue  
22 or objection to the entry of the exclusivity order, but I did  
23 want to make Your Honor aware of the Committee's views.

24 Second, Your Honor, with respect to mediation, the  
25 Committee is supportive of the mediation proposal Mr.

15

1 Pomerantz laid out. Mr. Pomerantz touched on it, and the  
2 Committee has been consistently clear, however, that the  
3 mediation should not distract from the task of moving forward  
4 with a plan, a plan, as Mr. Pomerantz told you, will be  
5 designed to be confirmable even without claim resolution or  
6 Mr. Dondero's involvement.

7 The Committee believes that it is important that the  
8 claims be addressed first in the mediation, the claim  
9 resolution issues, as they believe that that is the  
10 appropriate sequencing. It can all happen as part of the same  
11 mediation, but the Committee feels very strongly that the  
12 claims should be addressed first in the context of that  
13 mediation.

14 And with respect to Mr. Dondero's involvement, the  
15 Committee is not opposed to having his involvement and the  
16 Committee will negotiate in good faith during the mediation  
17 and will be looking to the mediator to help determine the most  
18 effective way to involve Mr. Dondero in the process -- again,  
19 with the very strong view that the claims should be addressed  
20 first in the context of that mediation.

21 That is all I have, Your Honor, but I'm happy, obviously,  
22 to answer any questions you have.

23 THE COURT: Okay. Let's hear from anyone else. Any  
24 other lawyers want to weigh in?

25 MS. PATEL: Good afternoon, Your Honor. Rakhee Patel



16

1 on behalf of Acis. And I will endeavor to not tread the same  
2 ground that Mr. Pomerantz and Mr. Clemente have. But just to  
3 kind of -- probably more so for the benefit of others that are  
4 participating in the hearing, because I know Your Honor,  
5 you're familiar with our matter, I hit on the two pieces of  
6 litigation that I think, you know, bear discussing in the  
7 context of mediation. And by the way, just to be clear, I  
8 have -- I have no position different than Mr. Clemente with  
9 respect to exclusivity.

10 But as Your Honor is aware, there is a lawsuit involving  
11 Acis and Highland Capital Management. It's an adversary.  
12 It's been through various permutations, the first of which  
13 started roughly two years ago. I think we just passed the  
14 two-year anniversary of the first adversary that all ended up  
15 being consolidated down and added to over time. And  
16 immediately prior to Highland's bankruptcy, that adversary was  
17 effectively abated by virtue of the withdrawal of the  
18 reference motion that was filed and argued and the Court was  
19 writing what I understand to be a lengthy Report and  
20 Recommendation in connection with. And that was then  
21 ultimately stayed by Highland's bankruptcy case in October of  
22 2019.

23 As Mr. Pomerantz indicated, Highland has now objected to  
24 Acis's proof of claim. That just came roughly about two weeks  
25 ago. And keeping in mind, Your Honor, that Acis's proof of

1 claim is its complaint in that adversary that I just  
2 referenced.

3 At present, Acis's response is due somewhere around July  
4 23rd, I believe, and there is a hearing scheduled on that  
5 claim objection on August the 6th. So a hearing has been set  
6 imminently.

7 Mr. Pomerantz and Mr. Couch were very kind to put in a  
8 peremptory call immediately prior to the filing, and they  
9 advised that they were going to be filing that claim objection  
10 and that they were going to be setting it for hearing on  
11 August the 6th, and I advised them that I had planned on being  
12 on vacation that week, which is all a very long way of saying,  
13 Your Honor, I think we're going to have to, in light of  
14 mediation, work up an alternate schedule.

15 And I'm confident that we'll be able to reach that  
16 alternate schedule, but we'll be keeping the mediation and its  
17 scheduling and the parties with schedules in mind. Because it  
18 doesn't seem to make an awful lot of sense to me to be  
19 litigating the claim objection before we get to mediation.

20 On the -- on other fronts, and, again, you know, I know  
21 Your Honor presided over the Acis case, obviously, for the  
22 last two and half years, commencing with the involuntary  
23 bankruptcy that touched off that case. But on the -- on the  
24 related front, is, as I advised the Court at the status  
25 conference during the Acis status conference, there was a suit

1 that was filed by Acis against Mr. Dondero, certain of  
2 Highland Capital Management's employees, the former treasurer,  
3 Mr. Waterhouse, as well as CLO Holdco, Grant Scott, and  
4 certain of the Independent Directors of Highland CLO Funding.

5 And, you know, as Your Honor may recall, that suit was  
6 filed to get ahead of the 546 or -- and/or Section 108 time  
7 period cutoff. But that suit is now pending. In connection  
8 with that litigation, Your Honor, there has been -- there are  
9 a couple of answers that were filed and there's -- there have  
10 been a panoply of motions to dismiss filed as well on various  
11 grounds: Personal jurisdiction -- ranging from personal  
12 jurisdiction, subject matter jurisdiction, 12(b)(6) grounds.  
13 Kind of a smattering of a whole lot of things. And all of  
14 that bundles together, Your Honor, into a whole lot more  
15 litigation.

16 So, in thinking about that piece of litigation and its  
17 overall impact on where the parties are, I endeavored to reach  
18 out to all of the counsel, the various counsel for the  
19 constituent groups therein to talk about what we were going to  
20 do with that piece of litigation, certainly now that we are  
21 discussing mediation. And I've had various positive at least  
22 preliminary discussions with Mr. Bonds, counsel for Mr.  
23 Dondero, and then also Mr. Kane, who is counsel for CLO Holdco  
24 and Grant Scott, and they were generally receptive to the  
25 concept of an abatement, pending mediation, just, again, so we

19

1 can put a pin in the litigation, see where we can get to in  
2 the context of mediation, if some sort of resolution can be  
3 reached that advances the collective ball and hopefully helps  
4 to, if not resolve the litigation, perhaps reduce or certainly  
5 streamline it.

6 I've reached out to, by email, to counsel for certain of  
7 the other employees who are, at present, evaluating that --  
8 the request for an agreed abatement, and I've also reached out  
9 via email and phone to counsel for the Independent -- the two  
10 Independent Directors for Highland CLO Funding. That's Mr.  
11 Maloney and Ms. Matsumora. And I've not heard from them as  
12 yet.

13 So, in connection with that, Your Honor, likely, at least  
14 as of right now, my thought is that we would basically be  
15 filing a motion tomorrow seeking to abate that piece of  
16 litigation in connection with the mediation that we're  
17 discussing today, and, of course, depending upon the outcome  
18 of today. And we may seek to expedite that motion to abate if  
19 the parties don't agree to extend at least present responsive  
20 deadlines, et cetera. Because, again, it doesn't seem to make  
21 an awful lot of sense to be continuing with litigation while  
22 everyone is trying to get into resolution mode.

23 So, Your Honor, as you know, Acis has tried to remain  
24 consistently in resolution mode, but we hear Your Honor loud  
25 and clear and we will endeavor and try and streamline and at

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1 least give the best-faith effort at trying to get things  
2 resolved as expeditiously as possible as we can.

3 THE COURT: Well, if that is the case, why haven't --  
4 why hasn't the Debtor heard back from you on the offer they  
5 made two weeks ago?

6 MS. PATEL: Your Honor, the offer was made after --  
7 shortly after the claim objection was filed. The claim  
8 objection itself, Your Honor, is a two-page claim objection.  
9 And, frankly, if I turn my camera around, you'd see that I am  
10 surrounded by paper. We are analyzing the claim objection as  
11 filed.

12 Your Honor, in terms of talking about Acis's claim, Acis,  
13 as you know, has been -- has been attempting to discuss its  
14 claim, and even during Acis's bankruptcy case, we engaged in  
15 two different mediations to try and resolve the overarching --  
16 a lot of the facts that -- and circumstances that underlie the  
17 complaint, and those were unsuccessful.

18 Shortly after the Board was appointed -- and by shortly, I  
19 mean I think the hearing was in the morning; we ended up -- I  
20 and Mr. Terry ended up having lunch with the Board and the  
21 Board's counsel to again being fostering a relationship and to  
22 begin discussing Acis's claim in earnest. And we had a  
23 lengthy meeting at my offices -- if my memory serves, it was  
24 in early February -- with Mr. Nelms and with Mr. Seery. And  
25 then, frankly, didn't hear a whole heck of a lot with respect

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1 to our claim or any type of negotiation. So the first thing  
2 that we heard back with respect to it was just a couple of  
3 weeks ago, and Your Honor, we --

4 (Audio interruptions.)

5 THE COURT: Okay.

6 MS. PATEL: We will --

7 THE COURT: Someone needs to put their phone on mute.  
8 Okay. Thank you.

9 MS. PATEL: Thank you, Your Honor. We have  
10 endeavored -- we have rolled up our sleeves and we are  
11 analyzing the claim objection and trying to narrow the issues.  
12 And we will be providing a substantive response back to the  
13 Debtor as quickly as we can.

14 The settlement proposal, frankly, Your Honor, came in  
15 while Mr. Terry was on vacation, so we did have a little bit  
16 of time lapse on that.

17 THE COURT: Okay. Where are people going on vacation  
18 these days? I can't get anywhere.

19 MS. PATEL: Your --

20 THE COURT: I've had to cancel a couple of vacations.  
21 I don't know where people are going.

22 But okay. Well, I'm very disappointed, nevertheless, to  
23 hear that there's been zero response in two weeks.

24 Anyone else wish to make a comment before I get to some  
25 questions I have?

22

1 MR. LYNN: Your Honor, Michael Lynn for Jim Dondero.

2 This is just a comment. The Acis v. Dondero, et al. suit  
3 parallels in many respects the objection to the claim filed by  
4 the Debtor with respect to the Acis claim. We would probably  
5 seek to join in the objection, if for no other reason than to  
6 preserve our ability to address factual issues that the two  
7 matters have in common, to ensure against a future preclusive  
8 effect.

9 THE COURT: Okay. Anyone else?

10 MR. POMERANTZ: Your Honor, this is Jeff Pomerantz  
11 again. I have a couple of comments with respect to Ms.  
12 Patel's. Would you like me to address them now?

13 THE COURT: Go ahead. Uh-huh.

14 MR. POMERANTZ: Okay. Your Honor, I think it's  
15 helpful to the Court to understand sort of the big picture in  
16 terms of our discussions with Acis. Prior to making a  
17 settlement proposal, which, incidentally, occurred before the  
18 claim objection was filed, a week or so ago -- well, actually,  
19 a few week before that, we had offered to sit down and meet  
20 with Acis with respect to their claim.

21 The initial response we received back was that, unless the  
22 Guernsey lawsuit was dismissed, they were not interested in  
23 sitting down and meeting with us. We were disappointed in  
24 that because, as we have consistently maintained since the  
25 Board has taken over, the Board does not control that Guernsey

1 lawsuit. But in any event, that was what Acis's position was.

2 Subsequently, a few weeks after that, we were told that  
3 Acis would be willing to sit down and have a discussion with  
4 us about their claim, similar to the discussions we had with  
5 Redeemer and similar to the discussions we had with UBS.

6 To make that discussion most productive, two and a half  
7 days into that -- I certainly realize two and a half days is  
8 not a lot of time -- we provided Ms. Patel and Mr. Shaw with a  
9 draft of the objection, which was mostly identical to the one  
10 that got filed. There was a couple of minor changes. We then  
11 had a discussion with them. I'm not going to, of course,  
12 reveal the substance of the discussion, but the purpose was to  
13 go over our thoughts before it was filed. And we were told,  
14 as Ms. Patel said, that Mr. Terry was on vacation, and we  
15 didn't expect, after putting, as Ms. Patel said, a roughly 60-  
16 page objection, that they would be able to turn it around.  
17 Several days later, we called up Ms. Patel and Mr. Shaw,  
18 communicated orally a settlement proposal, told them that a  
19 settlement -- told them that an objection would be filed and  
20 offered to, at their convenience, to sit down and talk about  
21 the claims.

22 We are still hopeful, Your Honor, in light of Ms. Patel's  
23 comments that we will receive a response, that we will receive  
24 a response. And to the extent we can narrow the issues down  
25 and -- before mediation, I think those ought to be helpful.



1 We also spoke to Ms. Patel. She had indicated she had a  
2 vacation scheduled. At the time, I think we were starting to  
3 talk about mediation. And the Debtor has no intention of  
4 mediating while litigating. We don't believe that's an  
5 effective use of people's time. So while it is on for August  
6 6th, to the extent Your Honor does order us to mediation and  
7 mediation occurs at the end of August, we would anticipate  
8 that the hearing on the claim objection would be set for some  
9 time in September. But we are encouraged.

10 We also, after the additional litigations were filed by  
11 Ms. Patel against Mr. Dondero and certain of the Debtor's  
12 employees, who are still current employees, we had suggested  
13 that it might make sense to have an abatement and a stay of  
14 those proceedings, given the interrelatedness of those  
15 proceedings and the matters in Acis's claim objection. They  
16 initially rejected that, but I'm very happy to hear that their  
17 view now is that it does make more sense to try to see if we  
18 can coalesce around a mediation process without satellite  
19 litigation occurring.

20 So we are -- we are, to the -- we're not a party to that  
21 litigation. We weren't asked. The first time we had been  
22 told that that litigation would be stayed was I heard it just  
23 a few minutes ago. But we are very much in support of that  
24 and hope that the parties can coalesce around a mediated  
25 resolution as opposed to a litigated resolution.

25

1 THE COURT: Okay. Remind me again the amount of  
2 Acis's proof of claim.

3 MR. POMERANTZ: I will let Ms. Patel answer that  
4 because it's a little unclear and there are some -- been  
5 disputes in terms of who said what about it. So I would ask  
6 Ms. Patel to remind the Court of what they're claiming.

7 MS. PATEL: Your Honor, on the face of our -- of the  
8 filed proof of claim, it states that the claim is in excess of  
9 \$75 million.

10 THE COURT: Okay. All right. Anyone else wish to  
11 make a statement today?

12 (No response.)

13 THE COURT: All right. Well, as I said, I have a few  
14 questions, some I came in here with and some sort of popped up  
15 in my brain as I heard the presentations today.

16 Mr. Pomerantz, I mean, I feel in many ways I have sort of  
17 only a 30,000-foot level understanding of certain things going  
18 on outside of the courtroom. And here's what I mean by that.  
19 You made a comment that the Board, you know, had to deal with  
20 the destruction of the Debtor's business caused by the  
21 pandemic. I think those were your exact words. I would like  
22 to understand that better, because there was indeed a theme in  
23 your motion to extend exclusivity of, you know, one of the  
24 reasons we're not where we would like to be at this juncture  
25 is, among other things, you know, we had the pandemic hit.

1 I don't have a full appreciation of how that has slowed  
2 things down. I mean, I know there was one specific comment  
3 that Jefferies issued margin calls and so that caused  
4 liquidity issues. But other than that, I'm not -- I mean,  
5 yes, the capital markets fell off a cliff in March, but my  
6 impression, naïve as it may be, is that things have kind of  
7 bounced back after March. So, tell me how the pandemic has  
8 had an effect in trying to get to resolution of issues and a  
9 plan.

10 MR. POMERANTZ: Absolutely, Your Honor. So, as I  
11 think Your Honor knows in the calls, the Debtor's primary  
12 assets consist of two things. One, public stock that it  
13 trades through a proprietary account in its select account,  
14 and other stocks, public stocks, which, as Your Honor  
15 mentioned, the pandemic roiled the stock market, and for the  
16 period of time in March and early April, given the fact that  
17 the Debtor had margin accounts, a substantial amount of the  
18 time spent primarily by Mr. Seery, who effectively started  
19 becoming a CEO at that time -- we'll deal with his motion next  
20 week -- if it wasn't for his efforts, his expertise and  
21 acumen, the result could have been a lot worse.

22 So he's been spending a lot of time in dealing with  
23 Jefferies, because, as Your Honor is aware, with margin  
24 accounts, there is really limited protections that are  
25 available under the Bankruptcy Code, and the automatic stay

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1 and other protections don't necessarily apply, and Jefferies  
2 could have turned around and sold all the stock. So the value  
3 that was preserved took a lot of time and effort. That was  
4 one area.

5 The second area, Your Honor, is the Debtor's assets also  
6 include interests in private equity investments. A lot of the  
7 Debtor's funds that it manages and which the Debtor has  
8 significant interest in have a variety of different companies.  
9 Each of those companies were dealing with the pandemic in  
10 their own different ways, whether it was addressing issues of  
11 applying for PPP loans, whether it was addressing employees,  
12 there's capital structure issues, each of them are potentially  
13 a Chapter 11 making all of their own.

14 So, again, the type of effort and time that it took --  
15 again, principally, Mr. Seery, acting as CEO, but also, you  
16 know, the other Board members -- was a lot, to stabilize those  
17 investments and to make sure that they were not lost through  
18 actions by lenders or whatnot.

19 And the third aspect is the Debtor manages funds, still  
20 manages funds and actively manages funds. And managing funds  
21 that have principally financial-type assets in this  
22 environment has been extremely challenging.

23 As Your Honor accurately mentions, over the last couple  
24 months the stock market has come to a little more stability.  
25 Whether that will remain is anyone's guess. And during that

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1 time, that's when a lot of the efforts that I've mentioned in  
2 terms of the claims work has been put back on. But there was  
3 a month or two period during the pandemic, the early stages,  
4 that really impacted the Debtor's ability, and it was all-  
5 hands-on-deck to address those issues.

6 At the same time, though, Your Honor, our firm was working  
7 on the extensive analysis that was required to, for example,  
8 address all the legal issues in connection with what I think I  
9 recall is a 34-count complaint by Acis; for our firm to get up  
10 to speed with respect to the UBS claim, which, as Your Honor  
11 heard a few weeks ago, spanned 11 years of litigation; and  
12 also to address the issues with Redeemer and be in a position  
13 that, as I mentioned before, we have reached a settlement.

14 So, there were a lot of things going on. We had hoped to  
15 be where we are now a couple of months ago. But I think the  
16 Board, under the strong leadership of the Board and the strong  
17 leadership of Mr. Seery, has effectively stabilized the  
18 operations, and we have now been able to, the last couple of  
19 months, really turn to how do we get out of this case, as  
20 evidenced by the comments I made with the substantial effort  
21 that's been made in the plan and the substantial progress I  
22 think has been made on putting the Board in a position to sit  
23 down and have meaningful discussions with creditors  
24 (inaudible).

25 THE COURT: Okay. I mean, again, I don't -- I don't

1 have a witness here, but, well, remind me, what do we have set  
2 July 14th?

3 MR. POMERANTZ: So, July 14th, Your Honor, we have  
4 two motions. One is a motion to appoint Jim Seery as the  
5 chief executive officer. Again, I will talk more about it in  
6 connection with that hearing. If Your Honor recalls, as part  
7 of the term sheet in January, there was a recognition by the  
8 Committee and by the Debtor that instilling the Board was  
9 obviously critical. It was critical to avoid this case going  
10 into a different direction. And I think there was a  
11 recognition that it would be important that somebody stepped  
12 up and become the CEO.

13 It was too early to tell whether that somebody would come  
14 from the Debtor's board, the newly-installed board, or someone  
15 else, but there was a contemplated process. And while the  
16 first couple of months of the case were spent, again, on  
17 stabilizing operations, I think starting in mid-March and as  
18 we went on it was pretty clear that, of the three people on  
19 the Board, while all of them are providing invaluable services  
20 in leading the Debtor to where it is now, Mr. Seery was  
21 stepping up primarily because of his significant operational  
22 background in connection with these types of assets. And he  
23 has essentially been working a couple hundred hours a month or  
24 thereabouts over the last few months doing the things I just  
25 alluded to, and the Debtor has determined to seek his

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1 retention as a CEO. Has had discussion with the Committee on  
2 terms. They're not all finalized or resolved yet, but that  
3 hopefully will be uncontested by the 14th.

4 Mr. Seery will also undertake the role of chief  
5 restructuring officer, which, as Your Honor recalls, we  
6 already have Brad Sharp as -- from DSI as chief restructuring  
7 officer. They will essentially become financial advisor. DSI  
8 has provided a valuable role to the Board and to counsel in  
9 this case. But given that Mr. Seery will, if the Court  
10 approves the motion, become the CEO, it would make sense that  
11 he be the CRO as well, so it's a separate motion to  
12 essentially transmute the DSI representation from a CRO  
13 representation to a financial advisor representation. So the  
14 two matters are on, Your Honor, but I've --

15 THE COURT: Okay.

16 MR. POMERANTZ: -- given Your Honor a preview.

17 THE COURT: Well, I'd like to hear testimony from  
18 both of them on the 14th, Mr. Seery and Mr. Sharp.

19 Again, I -- I mean, ideally, we would have evidence at a  
20 hearing on a motion to extend exclusivity. And I understand  
21 you didn't have any objections, you worked out essentially an  
22 agreement with the Committee. So, I mean, I understand you  
23 didn't necessarily think that evidence would be needed.

24 But I, again, you know, my understanding is 30,000-foot  
25 level. I'm just trying to understand, you know, with three

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1 wonderful independent board members and with a CRO and all  
2 these fantastic professionals, it just feels like we -- you  
3 know, multiple things could be going on at once, and I kind of  
4 feel like, you know, January 9th, six months ago, we had the  
5 independent board installed. We had the protocol order with  
6 the Committee worked out, you know, which we call it a  
7 settlement, but it was mostly a mechanism to allow the  
8 Committee to have oversight and monitoring. And it just feels  
9 like, January 9th, okay, then we were in a position to really  
10 start focusing on these big claims. We knew it was Acis and  
11 we knew it was UBS, even though the bar date hadn't hit. And  
12 it feels like to me we've -- I shouldn't say bought a lot of  
13 time, but a lot of time has gone by for not as many results as  
14 I would like.

15 Tell me why I'm being unfair. And, again, I go back to,  
16 okay, if it's the pandemic, help me to understand what it was  
17 about. You know, I kind of got scared by that phrase you  
18 used, destruction to the Debtor's business caused by the  
19 pandemic. I mean, I guess part of what I'm getting at here  
20 is, Has there been a massive loss of value by the Debtor  
21 caused by the pandemic, and that has been sort of a halting  
22 event to being able to talk about a plan?

23 MR. POMERANTZ: Well, Your Honor, I believe, and I  
24 actually went back to my notes, and I think I said disruption.  
25 I didn't say destruction.



1 THE COURT: Oh.

2 MR. POMERANTZ: And if Your Honor heard destruction,

3 --

4 THE COURT: I heard destruction. Maybe I --

5 MR. POMERANTZ: -- or if I misspoke, I apologize.

6 But there wasn't any implication of a destruction in the  
7 Debtor's business. Again, financial assets did take a hit.  
8 There were some concerns in how, you know, to monetize those  
9 assets, the stock assets, and working through the Jefferies  
10 issues as well as the private equity issues.

11 And look, Your Honor: When the Board took over on January  
12 9th, I think they recognized soon after their appointment that  
13 there was a lot of stuff to do. There was -- it was a really  
14 steep learning curve. Highland, as people have described it  
15 in the hearings in this case, is an extremely complicated  
16 structure of companies.

17 So, yes, perhaps things could have moved a little quicker.  
18 Your Honor does recall the early stages of the case, we dealt  
19 with motions for the appointment of a trustee by the United  
20 States Trustee. There was other litigation over retention of  
21 professionals and others, which, you know, Your Honor has  
22 commented about in the past, and I think we're past that and  
23 beyond that. But there has been a lot of work.

24 And, again, on the claims work, the Board, to be  
25 independent, did not want to rely on the employees of the

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1 Debtor in evaluating the various claims. So that took a lot  
2 of time and effort.

3 So, you know, look, I think you could look at it two ways.  
4 One way you could look at it, that it's been pending six  
5 months and we don't have a plan yet, we don't have the claims  
6 resolution. I would -- and I tend to be a glass-is-half-full  
7 type of person -- I think the message that we are hearing  
8 today is that the plan process is on track. We have resolved  
9 one of the three major litigation claims. We have coalesced  
10 around a mediation process that people can get behind and  
11 hopefully have concluded at the end of August. That the  
12 process is going to include not only the inbound claims  
13 against the company but potentially the claims by the company  
14 against some of the targets.

15 I think there is reason for optimism at this point in the  
16 case. And while, you know, I wish it was May and we were  
17 having this discussion, not July, I still think there has been  
18 a lot of groundwork that was prepared to get to the place  
19 we're here. And, you know, the Board is laser-focused on  
20 getting results, and getting results quick.

21 THE COURT: Okay. Let me follow on about the  
22 agreement in principle on the Redeemer claim. They had an  
23 arbitration award. So that doesn't sound like a major  
24 milestone to me, to be honest. Tell me why I'm wrong about  
25 that. They had an arbitration award.

1 MR. POMERANTZ: Sure. Your Honor, they do have an  
2 arbitration award, but there are several aspects of the  
3 arbitration award that needed negotiation and resolution. A  
4 significant part of the arbitration award was the Debtor's  
5 obligation to repurchase some Cornerstone shares that Redeemer  
6 had for a certain dollar amount. Well, obviously, the Debtor  
7 in bankruptcy doesn't have the ability to write a check to  
8 repurchase it.

9 There was issues on the Debtor's ability to ultimately  
10 recoup different fees that the arbitrator had determined had  
11 been taken inappropriately that had to be repaid, and to what  
12 extent the Debtor would be entitled to a credit.

13 So, by no means am I telling Your Honor that the Redeemer  
14 claims and issues were as difficult as the Acis and UBS claims  
15 and issues. But there were a variety of issues, there were a  
16 variety of matters that had to be discussed. You know, we  
17 worked cooperatively with Redeemer and with Jenner & Block.  
18 And we, again, have reached a resolution that is going to  
19 provide a face amount of a claim which is materially less than  
20 the claim that was on file.

21 But Your Honor, by no means am I trying to convince Your  
22 Honor that this was the same type of work that needed to go  
23 into -- resolve the others. But having said that, getting  
24 that claim resolved, which the Debtor believes is the largest  
25 legitimate claim against this estate, I think is an important

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1 step forward that will lead towards hopefully the confirmation  
2 of a plan and hopefully spur on efforts from all the parties  
3 -- Acis, UBS, and the Debtor -- to try to make the same type  
4 of progress in their claims.

5 THE COURT: Okay. All right. My next question is, I  
6 mean, you've talked about -- I think it was the previous  
7 hearing I heard you say a term sheet had been provided to the  
8 Committee or going back and forth. I mean, help me to  
9 understand what you're envisioning the plan is going to look  
10 like in this case. I mean, I know there's a wide swing  
11 between UBS being owed a billion dollars and being owed  
12 nothing, and Acis being owed \$70 million versus, you know,  
13 nothing or wherever you think the number should be, or the  
14 Debtor's board thinks the number should be. I know, you know,  
15 these are giant questions. But can you answer for me what  
16 you're envisioning?

17 I mean, again, one of the pleadings said, you know, the  
18 plan should provide for orderly monetization of assets,  
19 provide for a process for resolution of claims, and pursue  
20 causes of action. I mean, again, that's kind of 30,000-foot  
21 stuff. Tell me what you're envisioning.

22 MR. POMERANTZ: Sure. So, Your Honor, just to take a  
23 step back, we -- this case was filed not necessarily for the  
24 traditional reason that cases are filed. There weren't operational  
25 fixes that needed to be done at the business.

1 THE COURT: Right.

2 MR. POMERANTZ: There wasn't a capital structure that  
3 needed to be revised.

4 THE COURT: Right.

5 MR. POMERANTZ: Right? So, as everyone knows, the case  
6 was filed because the Redeemer Committee got its arbitration award,  
7 to prevent execution on that. Okay?

8 We also had a very complicated business. There are not many, I  
9 think, examples of asset managers around the country of the type of  
10 Highland Capital that actually go through a Chapter 11. And it  
11 caused a tremendous amount of upheaval, of issues. Your Honor,  
12 we've been dealing with the protocols on a daily basis with the  
13 Committee. Your Honor has seen some of that.

14 So while the hope was, from the beginning of the case, to end  
15 this case in a nice, tidy bow, get a resolution that would not only  
16 resolve everyone's claims but also try to resolve the claims that  
17 the estate had against third parties, as time was going by the  
18 parties realized that there was nothing more bankruptcy could  
19 provide this company. This company right now has litigation issues  
20 to deal with that can be resolved with the help of the Bankruptcy  
21 Court, as appropriate, in connection with the claims process. And  
22 the Board -- and the Committee, for that matter -- were looking at  
23 the substantial amount of fees that were being incurred by the  
24 Debtor professionals and the Committee professionals which were  
25 draining liquidity from the company and started to think, How can we

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1 exit this case? Even if we can't get what has been referred to by  
2 people as a grand bargain, how can we exit this case quickly and  
3 efficiently?

4 So what really has to be done in terms of exiting the case?  
5 Coming up with a way to monetize the assets, a structure in which  
6 those assets can be monetized; not doing anything in the context of  
7 a plan process that would in any way interfere with the  
8 estate's obligations under the Advisers Act with the SEC or  
9 otherwise; and coming up with a governance structure of who's  
10 going to govern that.

11 So the plan that is currently contemplated -- and it's  
12 more than a term sheet, Your Honor. We have had numerous  
13 versions of the plan go back and forth. We are right now  
14 waiting. The pen is in the hand of the Committee. We think  
15 we are very close to having a form of a plan and a form of a  
16 disclosure statement that would essentially contemplate some  
17 type of trust vehicle that would monetize the assets. And the  
18 structure of how that trust would work, whether it's one  
19 trust, whether it's two, whether it's one trustee, whether  
20 it's two, how that trust would be governed, who would be on  
21 the governing board: Those are all issues that are currently  
22 being worked out.

23 At the same time, the company is doing a thorough analysis  
24 of every contract and every asset, to make sure that  
25 assignment provisions and contract provisions and regulatory

1 issues, that we don't somehow trip up in connection with the  
2 plan process.

3       So, essentially, at its core and at its minimum, it will  
4 be transferring the assets into a monetization vehicle, some  
5 type of trust vehicle, which, again, the corporate and  
6 regulatory lawyers are working with us, with the bankruptcy  
7 lawyers, to figure out the appropriate way, given the nature  
8 of the Debtor's business, having an oversight board that has,  
9 you know, creditor support. And if you ask Mr. Clemente,  
10 it'll be total creditor identification of the people, which we  
11 are in discussions of what the Board looks like after. And  
12 monetization over time, and a way to resolve the claims over  
13 time.

14       So that is essentially the concept. Again, to the extent  
15 we can resolve the claims soon, to the extent we can work on a  
16 negotiation with Mr. Dondero to bring in liquidity so that  
17 creditors will not have to wait for the monetization of the  
18 assets, which a lot of these assets are not assets that are  
19 easily monetizable and it will take some time. But it is --  
20 the Debtor feels strongly and I think the Committee feels  
21 equally as strongly that emerging from Chapter 11 with some  
22 type of vehicle to monetize the assets, governance and  
23 control, and a way to resolve remaining claims, that is the  
24 minimum that can and should be accomplished and that the  
25 Debtor is committed to accomplishing in short order.

1       If something else comes out of it where we get more,  
2       again, where the claims are resolved or where we have a grand  
3       bargain with Mr. Dondero, that's something we're going to  
4       strive for. But at a minimum, it needs to be an asset  
5       monetization vehicle, governance, and a way to -- a structure  
6       to resolve claims.

7               THE COURT: Okay. Asset monetization vehicle. You  
8       know, subject to regulatory lawyers and corporate lawyers  
9       figuring out the exact mechanics, you're saying essentially  
10      put the business of Highland into a trust or trusts, and then,  
11      I guess, from cash flow of the business over time, the  
12      creditors would be paid? Or are you saying something more  
13      than that?

14             MR. POMERANTZ: Well, again, I think it's on an  
15      asset-by-asset basis. And, you know, Mr. Seery, you know, is  
16      -- has become very familiar with all the assets, now has a --  
17      ideas in mind which he's shared with the Board on how to best  
18      monetize the assets. Some assets, there may be a quick sale.  
19      Some assets, it may be over time. So it's a combination.

20             This is not going to be a fire sale of the Debtor's  
21      assets. It's not in the best interest of the Debtor, we  
22      believe. It's not in the best interest of the creditors. We  
23      don't think anyone is in favor of that. It's dealing with  
24      each of the assets in an appropriate manner and figuring out  
25      how to monetize them, recognizing that given -- even though



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1 the stock market has bounced back, the market for privately-  
2 owned businesses may not have bounced back as much.

3 So it's figuring out with the appropriate people,  
4 appropriate governance structure, how best to monetize those  
5 assets, recognizing that creditors want to be paid and they're  
6 -- they don't want to be in the business of long-term holds.  
7 So, the Debtor gets that. But it's really being a thoughtful  
8 approach on how to get the best value from those assets.

9 THE COURT: Okay. There's nothing, though, being  
10 discussed as far as a big chunk of cash distribution up front,  
11 unless Dondero comes up with it?

12 MR. POMERANTZ: Well, potentially. I mean,  
13 potentially, Mr. Dondero is a potential source of liquidity.  
14 There are some significant assets that may be able to be  
15 liquidated sooner rather than later. So it's something that's  
16 in discussion.

17 But the lion's share of the value for creditors is likely  
18 going to come over time, unless there is someone who, like Mr.  
19 Dondero, who is essentially willing to buy back the company.  
20 And that is something that's being explored.

21 So, look, we've had a lot of transparency with the  
22 Committee. We have weekly meetings, the Board and the  
23 Committee. We just started a few weeks ago. I think the  
24 professionals are working together. They understand what the  
25 assets are in the estate. So, to that end, I think we have

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1 been working very cooperatively with our creditors over the  
2 last few months and we're just seeking to do it the best way.

3 So nothing I've said today, nothing, you know, should come  
4 as and will come as a surprise to the Committee, but we're  
5 working better, recognizing that ultimately the creditors want  
6 to be paid, and doing that in an appropriate manner and a  
7 thoughtful manner is what the Debtor is committed to do with  
8 its partner, the Committee, in this process.

9 THE COURT: Okay. Sort of jumping back, I forgot to  
10 ask earlier when we were talking about Acis: Has the Fifth  
11 Circuit rescheduled oral argument on the appeal of the Acis  
12 confirmation order and order for relief?

13 MR. POMERANTZ: I believe -- Your Honor, maybe Ms.  
14 Patel would know off the top of her head.

15 THE COURT: Ms. Patel?

16 MS. PATEL: Your Honor, it was -- it was briefly -- I  
17 -- and I say briefly, it was briefly we had -- we got a notice  
18 at some point, I believe in early June, that the Fifth Circuit  
19 had reset oral argument. And then approximately, I can't  
20 remember exactly, but it was like, I don't know, a week or  
21 maybe ten days later, we got a notice that it was cancelled  
22 again. We have not received notice that it is rescheduled, so  
23 it is still pending. But it has not been taken off oral -- it  
24 has not been taken off oral argument at some juncture.

25 THE COURT: Okay. Well, I acknowledge that that is a

1 pandemic disruption for sure. It would have been nice to have  
2 that resolved one way or another by now.

3 MS. PATEL: Agreed, Your Honor. We were trying to  
4 figure out, frankly, in the week to ten days that it took from  
5 the scheduling to how it was cancelled, exactly how our team  
6 was going to get down to New Orleans. And the -- I think the  
7 leading contender was to rent an RV and drive down so we could  
8 safely get there. So it certainly has been a casualty of the  
9 pandemic.

10 THE COURT: Okay. All right. Two more questions.  
11 And this one has been a bit of a tough one for me to decide  
12 whether I should broach this topic or not. You know, I read  
13 the newspapers, the financial papers, just like everyone else,  
14 and I saw a headline that I wished almost I wouldn't have  
15 seen, and it was a headline about Dondero or Highland  
16 affiliates getting three PPP loans. And, you know, I'm only  
17 supposed to consider evidence I hear in the courtroom, right,  
18 or things I hear in the courtroom, but I've got this  
19 extrajudicial knowledge right now thanks to just keeping up on  
20 current events. I decided I needed to ask about this.

21 What can you tell me about this, Mr. Pomerantz? I mean, I  
22 assumed, from less-than-clear reporting, that it wasn't  
23 Highland Capital Management, LP, but I'd like to hear anything  
24 you can report about this.

25 MR. POMERANTZ: So, look, Your Honor, the first I

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1 could say is that, to my knowledge, Highland Capital, the  
2 Debtor, has not obtained a PPP loan. I know there have been  
3 discussions with certain funds that basically have certain  
4 assets, private operating companies, about obtaining PPP  
5 loans. I don't have the specifics for Your Honor. I'm happy  
6 to provide that.

7 Of course, to the extent Mr. Dondero, on any of his  
8 affiliated funds that are under the control of the Debtor, I  
9 would have no way of answering that, but I'm happy to follow  
10 up with that with the Board and report back to Your Honor in  
11 whatever appropriate manner you felt to obtain that  
12 information.

13 THE COURT: Okay. Well, let's have a report on that  
14 on the 14th when we come in. You know, maybe Mr. Seery or Mr.  
15 Sharp or some other person. But you can probably imagine the  
16 different things going through my brain. You know, well,  
17 first, let's see if it was -- you know, I don't -- again, I'm  
18 not expecting it to be Highland Capital Management, LP. I  
19 would be beyond shocked if, you know, that somehow happened  
20 when they're in bankruptcy. And, you know, I think it would  
21 require a 364 motion, just like any other borrowing, although  
22 I know it's kind of a forgivable loan. Strange bird.

23 But then if it's some affiliate of Highland, I still feel  
24 like we need some transparency and disclosure on that. I  
25 mean, I -- and who were the human beings behind it. It just

1 raises a lot of questions in my brain. Anything else?

2 MR. POMERANTZ: Your Honor, would you mind saying  
3 what newspaper you found it in? Because not everything one  
4 reads in the newspaper is accurate, but we will definitely --

5 THE COURT: Oh, yeah. I know --

6 MR. POMERANTZ: -- follow up on it and --

7 THE COURT: Fake news really is a thing.

8 MR. POMERANTZ: I didn't say fake news.

9 THE COURT: Oh, I know, I know. It's not really a  
10 good term. But *Business Insider*? Is that reputable? Or no?  
11 I thought I saw it in one of the local papers, too. I mean,  
12 someone tell me if that's, --

13 MR. POMERANTZ: We -- we --

14 THE COURT: -- you know, something unreliable.

15 MR. POMERANTZ: We will investigate it, Your Honor.  
16 I don't know what confidentiality restrictions would be on  
17 whether if any of those entities -- but we will get the  
18 information. If there's any concern on confidentiality,  
19 perhaps we could have an *in-camera* on that. But before we get  
20 ahead of ourselves, let me broach the issue with the Board and  
21 Mr. Sharp and then be in a position to act and respond more  
22 intelligently.

23 THE COURT: Okay. My last topic is to come back to  
24 mediation. I was surprised that Judge Jones' or Judge Isgur's  
25 staff expressed that they had availability. They are the

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1 busiest judges in the country right now. I'm wondering when  
2 were they contacted. Was it really recently, or a week or two  
3 ago? Because they've probably gotten ten new mega-cases in  
4 the past two weeks.

5 MR. POMERANTZ: So, Your Honor, the last -- the last  
6 two weeks, again, probably since June 15th, we had been  
7 discussing the structure of a mediation. We, the Debtor,  
8 proposed perhaps a combination of Judge Isgur and Jones. We  
9 initially had that conversation with Mr. Clemente, and then we  
10 socialized it with the rest of the Committee members. As of  
11 last Thursday, I believe it was, we had consensus that Judge  
12 Jones, and if available, also Judge Isgur, would make sense.

13 I sent an email to Judge Jones' clerk, indicating that we  
14 had a hearing today, that it would be helpful if we got a  
15 response, and this morning, two hours before the hearing,  
16 Judge Jones' clerk responded and told Mr. Clemente and I that  
17 he is available and ready and suggested that we have a  
18 conference with -- again, I'm not sure if it'll be him or his  
19 clerk, to talk about availability. Of course, we didn't want  
20 to go ahead and have that discussion until, you know, we got  
21 Your Honor's input on it.

22 THE COURT: Okay. I mean, a couple of things come to  
23 mind. One is I am just flabbergasted that they would have any  
24 availability. I know they're -- I'm aware of Judge Jones  
25 doing hearings on weekends.

1 But second, I'm also concerned what is their idea of  
2 availability. Because in order for a mediator to meaningfully  
3 help you on this, I mean, it's going to take not just hours  
4 but days of time, unless you want the mediator to just have a  
5 30,000-foot view. And I mean, I just cannot imagine, --

6 MR. POMERANTZ: So, --

7 THE COURT: -- once again, that they would have days  
8 and days to come up to speed with, you know, 11 years of  
9 litigation or however long it was, not that long, with UBS,  
10 you know the years with Acis, you know, the various alleged  
11 claims and causes of action, and, you know, the Byzantine  
12 structure here. I mean, you know, not that they have to be,  
13 you know, as educated as a judge presiding over litigated  
14 matters, but I just cannot imagine they could meaningfully  
15 spend time on this.

16 So what are you all envisioning? Because I know what I'm  
17 envisioning, and maybe we're not seeing it the same way. I  
18 mean, what are you thinking? That you'll go in and spend a  
19 day with, you know, maybe just each of you doing a 25-page  
20 white paper, and you'll either settle it by the end of the day  
21 or not, or what?

22 MR. POMERANTZ: So, let me start by saying that when  
23 everyone raised the issue of Judge Jones and Isgur, everyone  
24 had the same potential concern that Your Honor has mentioned.  
25 You know, my firm and me personally, I'm involved in a couple

1 of cases before Judge Jones now, significant cases. So there  
2 was a concern.

3 I think people also generally thought that if they  
4 accepted and they knew what they were getting into, they would  
5 want to do a good job and they'd have the time.

6 We have not had the ability to have an extensive  
7 discussion. That discussion could either occur with Mr.  
8 Clemente and myself speaking to the clerk or the judge, or if  
9 Your Honor -- nothing stops Your Honor from picking up the  
10 phone, speaking to Judge Jones and asking him as well.

11 But I expect it to be a very intensive mediation process.  
12 I do understand that Judge Jones only does mediations in  
13 person, so this would require people getting to Houston,  
14 which, in my experience, while I have participated in  
15 mediations virtually on the phone, it's a lot more effective  
16 to be in person. We would anticipate detailed mediation  
17 briefs. We would envision each of the parties speaking to  
18 Judge Jones to give him their perspective. But it would be --  
19 it would be a significant assignment.

20 Again, whether we would conclude at the end of August, I  
21 don't know, but I would contemplate a good two, three days of  
22 in-person mediation at the end of August, and then probably,  
23 if necessary, to set up for something else, which, again,  
24 there are several different things. And I mentioned in my  
25 opening remarks why I think people like Judge Jones -- and



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1 this is also why we thought about Judge Isgur as well -- it's  
2 not often you have two mediators, but two mediators,  
3 especially judges who work together and who are pretty adept  
4 at mediation, I mean, you know, having a bankruptcy judge be a  
5 mediator is fine, but Judge Jones and Isgur, they have done a  
6 lot of that, and I understand have continued to do that,  
7 notwithstanding themselves getting busy.

8 So I can't answer Your Honor's question of whether they  
9 know what they are getting themselves into. I would hope that  
10 by, again, a combination, or Mr. Clemente and I speaking to  
11 them or Your Honor speaking to them, they would understand.  
12 And if they are willing to do it -- obviously, Highland is a  
13 high-profile case; I know judges, sitting judges, often like  
14 to help out their brethren who are sitting on the bench. So  
15 if they are ready and able to do it, we'd think we'll have  
16 lucked out, and we think they would be great to aid the  
17 process.

18 If for some reason they don't really appreciate or if  
19 Judge Jones doesn't appreciate what it is, then we can go back  
20 to square one, and, you know, I'm sure find other people as  
21 well. But we'd like to sort of give it a shot.

22 THE COURT: Okay.

23 MR. BJORK: Your Honor?

24 THE COURT: Yes?

25 MR. BJORK: May I be heard? This is Jeff Bjork with

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1 Latham, hi, on behalf of UBS. I apologize. I just wanted to  
2 say that, from our perspective, we have concern, we raised  
3 this concern about Judge Jones or Isgur having the time to  
4 really evaluate the claims. I mean, as you noted, our claim  
5 is complex, to say the least. So is Acis's. There's a lot of  
6 history behind it.

7 And so while we appreciate the fact that there is a  
8 mediation process that will be moving forward, we have raised  
9 the prospect of having a separate mediator like Dan Weinstein  
10 or someone of that ilk to serve as a mediator with respect to  
11 our claim dispute, with the goal of trying to advance that in  
12 advance of August.

13 So we have put that out to the Debtors. We raised that  
14 today in advance of this hearing. We're happy to progress  
15 that discussion. But I wanted you to understand, from our  
16 perspective, we share your concern.

17 THE COURT: Okay. Anyone else?

18 MR. POMERANTZ: So, just on that, Your Honor, --

19 THE COURT: Uh-huh.

20 MR. POMERANTZ: -- you know, we understood UBS's  
21 view. We believe each of the other Committee members and the  
22 Committee believe Judge Jones would be the appropriate person.  
23 And, again, I think we're all I think somewhat in the dark  
24 here, and I think the next step is to really find out the time  
25 that they have available to devote to it. And, again, if they

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1 have the time to devote to it, I don't think Mr. Bjork could  
2 challenge that Judge Jones would be an excellent mediator and  
3 excellent to resolve a complicated issue like the UBS claim.

4 THE COURT: Uh-huh. But you all cannot go down to  
5 Houston live anytime in the near future. I don't know if  
6 you're reading. Houston is pretty much like New York was two  
7 months ago. It's -- well, the death rate is not as terrible  
8 because it's younger people getting it, but it's the hotspot  
9 for coronavirus right now. And --

10 MR. POMERANTZ: And we understand that, Your Honor.

11 THE COURT: Uh-huh.

12 MR. POMERANTZ: And, again, you know, we're sitting  
13 here on July 8th. A lot could change by August 25th. A lot  
14 couldn't change. I'm not, you know, I'm not sure there are  
15 other places in the country people like to travel to more. I  
16 mean, you know, --

17 THE COURT: Uh-huh.

18 MR. POMERANTZ: -- there are several places that are  
19 hotspots. It may be challenging to do an in-person mediation.  
20 I know on the Debtor's side we are committed to make it  
21 happen. I might just ask Ms. Patel if she has the number of  
22 the RV company she was going to -- because maybe that's an  
23 appropriate way to get there.

24 THE COURT: All right. So, well, let's see. I was  
25 going to say you'd be quarantined 14 days after, but you're in

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1 California, not New York. New York, you know, has quarantined

2 --

3 MR. POMERANTZ: Yes.

4 THE COURT: -- people traveling from Texas. Well,  
5 and remind me: August 25th. That was just sort of an  
6 internal target date you all had created?

7 MR. POMERANTZ: Yeah. It was around, you know,  
8 again, the end of August, you know, that we'd, you know, do  
9 around that time.

10 THE COURT: Uh-huh. All right. You know, I'm --  
11 I've been talking to lawyers in different cases, where the  
12 topic of mediation is being discussed, about more and more  
13 mediators, and this is private mediators, are becoming very  
14 adept with Zoom mediation. And what I thought was noteworthy  
15 -- I hadn't thought through this, you know. I thought, well,  
16 you can do mediation like this. You know, if you can do court  
17 by video, why can't you do mediation by video, what's the big  
18 deal? But there are private mediators who apparently have  
19 become every adept very fast at having these separate caucus  
20 rooms, okay? So when you have mediation involving, you know,  
21 12 different constituencies, you know, the mediator will close  
22 out all the other conference rooms and go to these three  
23 people, and then close that out and go to these eight people  
24 in this other room. And it just really hadn't occurred to me  
25 that, oh, if you're not live and in person, how do you that,

1 you know, the going back and forth from room to room? And  
2 they've got some tricks worked out where some of them are  
3 doing that. And I just don't know that any sitting judges are  
4 going to have that all worked out.

5 I have a couple of names in mind. And I have not talked  
6 to either of these folks, but I had thought of these people.  
7 You know, they're going to cost you money. They're not going  
8 to be free mediators like Judge Jones and Judge Isgur. But  
9 two people. One, I had thought of retired Judge Jim Peck. I  
10 don't know if he has availability, or, you know, a conflict or  
11 anything like that, but he's someone I happened to have gone  
12 to baby judge school with back in 2006, and, you know, have  
13 somewhat of a friendship with him. And I thought of him  
14 because not only does he have a personality that I think might  
15 fit this situation, but, as you know if you ever had a case  
16 with him, I mean, he's just so very smart. You know, he dealt  
17 -- handled the *Lehman* case. You know, he's not going to be --  
18 he'll be a very quick study, is what I'm thinking, as far as  
19 whatever factual background he would need to assemble to get  
20 up to speed.

21 And, again, I just worry -- and I'm going to get on the  
22 phone and talk to Judge Jones and Judge Isgur -- but I'm just  
23 really worried if they will devote the amount of time for this  
24 to have a meaningful shot at settling.

25 Another name I thought of is a lawyer in Houston who was

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1 at Weil Gotshal many years, Sylvia Mayer. I don't know if any  
2 of you know her, but she pretty much does mediation and  
3 arbitration full-time now, and she is one of the people I am  
4 aware has mastered this Zoom separate conference rooms. So,  
5 once again, you know, a very quick study, I think, my  
6 impression from past dealings with her.

7 There may be many other names we could add to that list,  
8 but you might want to all kind of talk offline about those as  
9 well.

10 But here's what I want to do.

11 (Audio interruption.)

12 THE COURT: Was someone wanting to speak up?

13 Okay. I am going to think on this more between now and  
14 the 14th. And, again, I'm going to be reaching out to Isgur  
15 and Jones, and might reach out to Jim Peck and Sylvia Mayer as  
16 well, just to have a lot of options out there. And then we'll  
17 talk on the 14th about what my research has revealed in  
18 talking to these folks.

19 So, everyone, just let's continue to think on this  
20 mediation thing. But, again, I want this to be meaningful.  
21 I'm very worried that, you know, if all you get is one day,  
22 even a long day, with these folks, that it's just not at all  
23 realistic that there would be a chance at settling. So I've  
24 really got to think on this.

25 As far as the motions before the Court, I'm going to grant

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1 the motion to extend exclusivity for 30 days. Okay? So,  
2 August 12th. And no potential add-ons for two 30-day  
3 additional extensions, which, you know, the mechanism, I think  
4 you were hoping not to have to come back to the Court, that if  
5 the Committee agreed, you know, you could just automatically  
6 get up to 90 days. I'm not quite clear. But the point is I'm  
7 just extending to August 12th, and for now that's all I'm  
8 going to do. Okay?

9 MR. POMERANTZ: Understood, Your Honor.

10 THE COURT: And we didn't talk about the other  
11 motion. That was sort of a no-brainer, I think, as far as  
12 everyone was probably concerned, the motion to extend the  
13 period to remove actions. The current deadline is July 14th.  
14 You're wanting to extend that out to January 14th, 2021,  
15 correct?

16 MR. POMERANTZ: Correct, Your Honor.

17 THE COURT: All right. Is there anyone who wanted to  
18 say anything about that one?

19 (No response.)

20 THE COURT: All right. So that -- I think there's  
21 good cause to grant that motion as well.

22 The only other thing --

23 MR. POMERANTZ: Your Honor, one --

24 THE COURT: Okay.

25 MR. POMERANTZ: One comment on what Your Honor said

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1 about mediation. Again, I had a dialog with Albert, Judge  
2 Jones' clerk. We may want to get him on the phone, Mr.  
3 Clemente and I. Of course, we won't do it if Your Honor  
4 doesn't think it's helpful. But it might be helpful. And,  
5 again, I didn't know if that was going to be with Judge Jones  
6 or if it was going to be with just his clerk, to talk about  
7 days or whatnot.

8 But we'd be happy to get on the phone in order to give him  
9 the parties' perspective, which, look, we all agree this has  
10 to be a meaningful mediation. And perhaps hearing it also  
11 from us in terms of what we expect and what we contemplate and  
12 what we think the issues might be and whatnot could be  
13 helpful.

14 If Your Honor doesn't want us to do that, that's fine.  
15 But since I suspect his clerk will get back to me and say "Are  
16 you available?" to Mr. Clemente and I, I just didn't want to  
17 step on any toes and I wanted to check with Your Honor whether  
18 you want us to take that call or not.

19 THE COURT: Okay. I got a little confused. You're  
20 asking for a blessing to kind of continue the dialogue you've  
21 already started with their offices?

22 MR. POMERANTZ: Well, I'm just asking. Again, I  
23 don't want to be presumptuous.

24 THE COURT: Uh-huh.

25 MR. POMERANTZ: The fact that Your Honor is calling



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1 Judge Jones is important. But I expect Judge Jones' clerk to  
2 get back to us and say, "Are you available to have a  
3 conversation?" And I just want to know what Your Honor's  
4 pleasure is in terms of whether we should have it or not. I  
5 think it might be helpful, but if Your Honor says, okay,  
6 you've brought it here, you want to take it over from here, I  
7 would obviously respect that. But just, just wanted to come  
8 out of this hearing clear on what your expectations are in  
9 terms of that communication.

10 THE COURT: Okay. I'll take it from here. And if  
11 they call back, just say, you know, I understand Judge  
12 Jernigan is going to be calling Judge Jones directly. And so  
13 -- but I'll get on the phone this afternoon, so hopefully  
14 there won't be any awkwardness on that.

15 MR. POMERANTZ: Thank you, Your Honor.

16 THE COURT: All right. Anything else?

17 The only other thing I was going to tie back to is I fully  
18 expect that there would be across-the-board agreement to abate  
19 the Acis newly-filed adversary, so I hope I would -- I don't  
20 even remember who all the defendants are, but please make that  
21 a priority, talking about that in the next few days, and  
22 report to me on that on the 14th. Okay? Ms. Patel?

23 MS. PATEL: From Acis's perspective, yes, Your Honor,  
24 will do. I'm on -- I'm all over it.

25 THE COURT: Okay. All right. Well, if there's

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nothing else, we'll go ahead and adjourn for today. And I'll  
keep -- if there's anything worthwhile to report on the  
mediation front before we have our hearing on the 14th, I'll  
have my courtroom deputy reach out to all counsel by email and  
let you know. Okay? All right.

MR. POMERANTZ: Thank you very much, Your Honor.

MS. PATEL: Thank you, Your Honor.

THE COURT: Thank you. We stand adjourned.

THE CLERK: All rise.

(Proceedings concluded at 3:00 p.m.)

--oOo--

CERTIFICATE

I certify that the foregoing is a correct transcript to  
the best of my ability from the electronic sound recording of  
the proceedings in the above-entitled matter.

**/s/ Kathy Rehling**

**07/09/2020**

Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

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## EXHIBIT 11

UNITED STATES BANKRUPTCY COURT

FOR THE NORTHERN DISTRICT OF TEXAS

BEFORE THE HONORABLE STACEY G. JERNIGAN, JUDGE

In Re:	) Case No. 18-30264-SGJ-11
	) Case No. 18-30265-SGJ-11
	) (Jointly administered under
ACIS CAPITAL MANAGEMENT, L.P.	) Case No. 18-30264-SGJ-11)
and ACIS CAPITAL MANAGEMENT GP,	)
LLC,	) <u>DEBTORS' MOTION to FILE</u>
	) <u>REDACTED QUARTERLY REPORTS</u>
Debtors.	)
	) September 23, 2020
	) Dallas, Texas

Appearances via video and/or telephone:

For the Reorganized Debtors:	Annemarie Chiarello Rahkee V. Patel Winstead PC 500 Winstead Building 2728 North Harwood Street Dallas, Texas 75201
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For James Dondero:	D. Michael Lynn, of Counsel Bonds Ellis Eppich Schafer Jones LLP 420 Throckmorton Street, Suite 1000 Forth Worth, Texas 76102
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For William T. Neary, United States Trustee:	Lisa L. Lambert, Assistant U.S. Trustee Office of the U.S. Trustee, Region 6 1100 Commerce Street, Room 976 Dallas, Texas 75242-1496
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I N D E X

Witnesses:

Direct      Cross      Redirect      Recross

Joshua Terry

By Ms. Chiarello:      27      40

By Ms. Lambert:      36

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*Debtors' Motion to File Redacted Quarterly Reports*

3

1 Wednesday, September 23, 2020 11:02 o'clock a.m.

2 P R O C E E D I N G S

3 THE COURT: Last on our 10:30 docket is an Acis  
4 Capital matter. It's a motion of Acis to file redacted  
5 quarterly operating reports. This is in Case Number 18-30264.

6 Ms. Chiarello, I see you there for the reorganized  
7 debtor, correct?

8 MS. CHIARELLO: Yes. Good morning, Your Honor.  
9 Annemarie Chiarello here on behalf of Acis Capital Management,  
10 L.P. and Acis Capital Management, GP, LLC, the reorganized  
11 debtors.

12 We also have with us on the phone and video, Joshua  
13 Terry. Mr. Terry is a principal of the reorganized debtors.  
14 And I believe Ms. Patel is also on the video.

15 THE COURT: All right. Thank you very much.

16 For the U.S. Trustee, I believe I see Ms. Lambert  
17 there. Correct?

18 MS. LAMBERT: Yes, Your Honor.

19 THE COURT: All right. Good morning to you.

20 Do we have –

21 MS. LAMBERT: Good morning.

22 THE COURT: – anyone else wishing to appear this  
23 morning on this matter?

24 (No audible response.)

25 THE COURT: All right. So we have, it looks like,

*Debtors' Motion to File Redacted Quarterly Reports*

4

1 several people on the phone. They may just want to observe, but  
2 I always want to double check that someone may be on mute and  
3 think they're appearing but they're not.

4 So, Mike, can you – can you make sure everyone's off  
5 mute for a minute? Are you able to do that?

6 THE REPORTER: Yes, ma'am.

7 THE COURT: Okay. So everyone's off mute now. If you  
8 wish to appear and you haven't, go ahead.

9 MR. LYNN: Your Honor, are you able to hear me?

10 THE COURT: I can now.

11 MR. LYNN: I fear I can barely hear you. I'm going to  
12 dial in a second time and see if I get better reception.

13 THE COURT: All right. Well, that's Mr. Lynn for Mr.  
14 Dondero.

15 I can recognize your voice. So we heard you. And it  
16 sounds like you were going to try to change your device to get  
17 better audio.

18 All right. Anyone else wishing to appear?

19 All right. Well, Ms. Chiarello, are you making the  
20 argument this morning?

21 MS. CHIARELLO: Yes, Your Honor.

22 (Noise.)

23 MS. CHIARELLO: May I begin?

24 THE COURT: You may. And I just realized I left my  
25 exhibit notebook back in chambers.

*Opening Statement on behalf of the Debtors/Movants*

5

1 So, May, can you go grab that?

2 Okay, the law clerk's going to grab that. Thank you.

3 OPENING STATEMENT ON BEHALF OF THE DEBTORS/MOVANTS

4 MS. CHIARELLO: Thank you, Your Honor.

5 Good morning again. Annemarie Chiarello here on  
6 behalf of Acis Capital Management, L.P. and Acis Capital  
7 Management, GP, the reorganized debtors. We're here on Acis'  
8 motion to file its quarterly operating report under redaction.  
9 That motion was filed at Docket Number 1161. The two objecting  
10 parties that we have today are the United States Trustee's  
11 Office and we believe Mr. Dondero filed a comment rather than  
12 formal objection.

13 And, before we get any further, this Court has heard  
14 days, weeks, months of testimony in this case. Undoubtedly  
15 you're aware that Mr. Dondero is not a creditor or an equity  
16 holder in the debtor, at least not the named equity holder,  
17 former or otherwise, in the debtor. So we'd just like to  
18 reserve our right to object to Mr. Dondero's standing to be  
19 heard today. I'm happy to go into that further. I thought it  
20 may make sense to present to you our opening argument and then  
21 address the standing as the last issue, but I'm happy to address  
22 it whichever way you'd like.

23 THE COURT: Let's defer that for now, so you may go  
24 ahead with your opening, your other issues.

25 MS. CHIARELLO: Your Honor, we're here on a 107(b)



*Opening Statement on behalf of the Debtors/Movants*

6

1 motion, a motion to really file our quarterly operating reports  
2 with limited information available to – on the public docket.  
3 We don't believe there's any dispute as to the standard that's  
4 applicable. And the United States Trustee, who has filed a  
5 substantive objection, we agree on the standard. We don't  
6 believe Mr. Dondero disagrees with the applicability of the  
7 standard here, but again it's under 107, at the request of a  
8 party-in-interest the Bankruptcy Court shall protect information  
9 that is confidential or commercial information.

10 And, as a threshold matter, we're – we're sorry for  
11 wasting – or using the Court's time for this. I know Acis has  
12 taken up a lot of your time in the last few years. And we tried  
13 to reach a practical solution with respect to this issue. If  
14 Your Honor had looked through our exhibits or the docket, you  
15 will see that initially Highland Capital Management filed a  
16 lengthy objection to this – to this motion and ultimately they  
17 withdrew their objection after coming – after we worked on a  
18 stipulation that was agreeable to each party. It's in your  
19 exhibit notebook at Exhibit A. And I really think that's  
20 demonstrative of what we're trying to do here.

21 So as Your Honor is aware, Acis had limited creditors  
22 during its bankruptcy case and few remaining creditors that need  
23 to be paid through the plan of reorganization. There are really  
24 only four remaining creditors, three of which are disputed and  
25 subject to claim objection. Those are Hunton Andrews Kurth,

*Opening Statement on behalf of the Debtors/Movants*

7

1 Stinson Leonard, Highland Capital Management, and then the  
2 remaining nonobjected-to creditor is Mr. Terry's claim. So  
3 today we have no creditors who are objecting to the relief that  
4 we're requesting, but I do think the presence of Mr. Dondero,  
5 whether or not this Court decides to grant him – or decides to  
6 hear him on his – on his comment, is really illustrative of our  
7 problem.

8 Mr. Dondero's objection highlights that noncreditors  
9 may misuse the information in Acis' quarterly operating reports.  
10 We know Mr. Dondero doesn't want this information in order to  
11 see if the plan is being complied with as an essential creditor  
12 or a party-in-interest. We don't know why Mr. Dondero is  
13 objecting, but we don't believe his actions are benevolent.

14 As a reminder, this case is postconfirmation and we  
15 only have four remaining creditors. And our motion does not  
16 request that the Court permit Acis to redact information on the  
17 QORs related to payments to creditors. We're asking the Court  
18 to permit Acis to redact information related to its business  
19 operation. We are concerned that Dondero-controlled entities  
20 are going to misuse this information.

21 We are concerned that the Donor Advised Fund; the  
22 Charitable DAF Devised Fund, L.P., which we've referred to as  
23 the DAF; and CLO HoldCo, again has been referred to as part of  
24 the DAF structure; and entities controlled by Grant Scott, Jim  
25 Dondero's college roommate, are going to use information in the

*Opening Statement on behalf of the Debtors/Movants*

8

1 Acis unredacted QORs to sue parties related to the Acis CLOs,  
2 including U.S. Bank, Brigade, and Moody's. And this concern has  
3 come to fruition as multiple times in the last year U.S. Bank;  
4 Moody's; Acis Capital Management, L.P.; Brigade; and even Mr.  
5 Terry individually have been sued by the DAF, CLO HoldCo, or  
6 both.

7 We understand the United States Trustee's concern  
8 about setting precedent for sealing QORs, but we do think here  
9 the facts matter. And we'd like to highlight again that there  
10 are no objecting creditors. The creditors remaining are two law  
11 firms who are capable of filing objections; Highland Capital  
12 Management, who we have agreed to provide this information in a  
13 form that we believe protects the confidentiality of the  
14 information.

15 And, Your Honor, if you take a look at the  
16 stipulation, you will see that, generally speaking, we provide  
17 the – the – and that's at Exhibit A, we're providing that – the  
18 Acis QOR information to: The Highland Capital Board; and  
19 Pachulski, debtors' counsel for Highland Capital Management; and  
20 their restructuring advisor, Development Specialists, Inc., but  
21 we have prevented that information from living on the Highland  
22 Capital Management server because we have – as Your Honor is  
23 aware in this Highland Capital Management case there have been  
24 some issues about what lived on the Highland Capital Management  
25 server, who has access to it, and which of the Highland entities

*Opening Statement on behalf of the Debtors/Movants*

9

1 gets to control that information. And ultimately we want to  
2 make sure that this information can't be misused by Mr.  
3 Dondero's entities.

4 Again we're not trying to limit this information from  
5 other courts or actual creditors. Our goal is to reduce  
6 frivolous and expensive litigation that is bad for the Acis CLOs  
7 and has aided Acis' ability to reorganize. We are not  
8 attempting to limit legitimate discovery in another court or we  
9 are not trying to limit the United States Trustee's access to  
10 this information. If you take a look at our proposed order, it  
11 provides that it should be given to the United States Trustee's  
12 Office.

13 And with that, Your Honor, unless you have any  
14 questions, I'd like to move to Mr. Dondero's standing or lack  
15 thereof.

16 THE COURT: All right. Go ahead.

17 MS. CHIARELLO: So as Your Honor's aware, under  
18 Section 1109(b), there is a very broad party-in-interest  
19 standard with respect to being heard in a bankruptcy matter.  
20 And there are – there are enumerated parties including  
21 creditors, obviously the United States Trustee under a different  
22 statute, the debtor, certain parties-in-interest. But Mr.  
23 Dondero is not a creditor and he is not an equity holder in the  
24 debtor, nor is he former equity in the debtor. At this point he  
25 is merely a litigation counterparty.

*Opening Statement on behalf of the Debtors/Movants*

10

1 And if you take a look at our Exhibits C through V,  
2 those are the debtors' schedules and – schedules and claims  
3 registry which show that Mr. Dondero is not a creditor or – and  
4 is not looked at as an equity holder, and has not filed a proof  
5 of claim against the debtor.

6 Judge Bohm, faced with a similar situation in 2016,  
7 found that a litigation counterparty was not a party-in-interest  
8 has standing to be heard in a postconfirmation matter. So that  
9 case is *In re Odin Demolition* and it's at 544 B.R. 615. In that  
10 case Judge Bohm, was faced with a motion to reopen a bankruptcy  
11 case after litigation had been brought pursuant to a plan. The  
12 party that moved to reopen the bankruptcy case was actually the  
13 defendant in the matter, really seeking to make sure that they  
14 were to have an order clarifying whether certain claims and  
15 causes of action had been reserved properly under the plan. And  
16 in that case Judge Bohm denied the litigation counterparty's  
17 motion to reopen for, among other reasons, that they didn't have  
18 standing as a noncreditor to reopen the bankruptcy case and as a  
19 party – as an entity that was not a party-in-interest. And we  
20 believe that Mr. Dondero is in the same category.

21 At the very – at the very least, I think Mr. Dondero's  
22 arguments should be – should be faced with some suspicion. And  
23 we'd like to highlight that although it was quite some time ago,  
24 we don't see Mr. Dondero on the video or the phone, and we do  
25 have a standing order in this case with respect to presenting

*Opening Statement on behalf of the U.S. Trustee*

11

1 argument. As you have – you at one point required under – under  
2 Order 36- – Docket Number 36 – 336, you required party  
3 representatives to be at every hearing if the parties were going  
4 to take a position.

5 So for all of those reasons we don't believe Mr.  
6 Dondero's comments should be heard. But to the extent that Your  
7 Honor does intend to indulge Judge Lynn and Mr. Dondero, we – we  
8 object and we dispute the contentions that Acis had or may  
9 misuse its role on the Highland Capital Management Committee to  
10 do anything nefarious. I don't think there – there's no  
11 evidence that that's occurred and it's, frankly, particularly in  
12 light of concurrent events, it's rather insulting to insinuate  
13 that there's been any – anything nefarious going on there.

14 THE COURT: All right. Thank you, Ms. Chiarello.

15 I'll hear next from the U.S. Trustee, Ms. Lambert.

16 OPENING STATEMENT ON BEHALF OF THE U.S. TRUSTEE

17 MS. LAMBERT: Judge Jernigan, –

18 THE COURT: Okay.

19 MS. LAMBERT: – as Acis has stated, the parties are in  
20 agreement about what the legal standards are and really about  
21 most of the facts, but not about what the legal conclusion here  
22 is or what the appropriate remedy is for the problem.

23 Acis contends that none of the creditors are here.  
24 First, the United States Trustee contends that this is a public  
25 document that the public is entitled to have access to; that

*Opening Statement on behalf of the U.S. Trustee*

12

1 professors, government agencies, Congress use to evaluate  
2 whether plans are being complied with and whether the Bankruptcy  
3 Code is being performed successfully as applied.

4 Secondly, two of the creditors that are subject to  
5 objection are law firms, so they're in an awkward position to  
6 object to their former clients' position, number one. And,  
7 number two, because the information has been redacted, they  
8 don't really have the ability to assess what the information is  
9 or speak as to whether they need it. And in the context of  
10 objected-to proofs of claim, where the plan contemplates  
11 payment, they are entitled to know whether there is a reserve  
12 for them or not. This they cannot access and evaluate from the  
13 information that's been provided.

14 This information is typically disclosed in bankruptcy  
15 cases, in large forfeit cases; confidential information is often  
16 disclosed in individual cases. That information may lead to  
17 litigation. The parties to contracts are entitled to know  
18 whether their contracts are being complied with. Undoubtedly,  
19 the DAF litigation has been a series of annoying and costly –  
20 costly litigation events. We don't question that, but the  
21 proper remedy for that is to seek some relief in this Court by  
22 asking that the Court enforce the interpretation of its order  
23 and its prior interpretation of the DAF agreement – the DAF  
24 litigation issues and seek to have any complaint in another  
25 forum enjoined or require that the litigation be filed here in

*Opening Statement on behalf of the U.S. Trustee*

13

1 the Acis bankruptcy case, not that the public be denied access  
2 to the information, because that does not comply with the  
3 standards that the Constitution requires for public access to  
4 the court as discussed in the *Nixon* case and as interpreted in  
5 the statutory context of 107 and 9018 and in the cases that  
6 discuss how those should be applied in a constitutional context  
7 such as a line – (brief garbled audio).

8           Alternatively, if the Court is inclined to do this,  
9 and this started as a motion to seal, which was withdrawn, and  
10 then Acis filed a motion to redact, and we hoped that the  
11 redactions would be more limited, but the redactions go to the  
12 substantive information in the case. You cannot evaluate  
13 compliance with the plan under the redactions that – that are  
14 set forth in the proposed orderly operating reports. You cannot  
15 tell from quarter to quarter where the money is or what's been  
16 paid or what has happened. And that's where we get to.

17           This is not information that can be tailored for this  
18 case. And, therefore, it's not really a redaction. It's really  
19 a motion to seal. The fact – the information that they provide  
20 is about the claims that have not been paid, but let's – that  
21 information is accessible otherwise in the bankruptcy reports,  
22 in the claims register, and in the objections to claims. The  
23 information that's not available to creditors and to the public  
24 is the information that's been redacted about the finances in  
25 the case.



*Opening Statement on behalf of the U.S. Trustee*

14

1           So often fraudulent transfers, whether prepetition or  
2 postpetition, are disclosed in operating reports. The  
3 bankruptcy processes is not designed to cover up litigation  
4 issues. Here, the allegation is that the litigation issues are  
5 frivolous, and that may be true, but the remedy for that is  
6 different than sealing the quarterly operating reports.

7           And for these reasons we would ask that the motion be  
8 denied or, alternatively, if the Court is inclined to do this,  
9 that the Court define a period of time for unsealing the  
10 quarterly operating reports, because, as set forth in the case  
11 law and in the Federal Judicial Center Guide, generally, orders  
12 to seal should define a period for unsealing them; and – and  
13 also that the Court allow the United States Trustee to comply  
14 with its ethical and statutory obligations, in that the Court  
15 include the standard language that it would include in sealing  
16 orders for that purpose.

17           However, we still contend that the evidence will  
18 reflect that the sealing should not occur and that this is bad  
19 precedent for bankruptcy cases and especially large corporate  
20 cases. I'm available if the Court wants more. Thank you.

21           THE COURT: All right. Ms. Lambert, I'm going to ask  
22 you a follow-up question. You just said it would be bad  
23 precedent. Have you ever seen either redaction of or sealing of  
24 either monthly operating reports or quarterly operating reports  
25 in a Chapter 11? I've never, that I can remember, had anyone

*Opening Statement on behalf of the U.S. Trustee*

15

1 ask me to do this, so I've never looked into it. Is this  
2 something that is occasionally happening and I'm just not  
3 experiencing it till now, or do you know?

4 MS. LAMBERT: No, Your Honor. In fact, Mr. Neary,  
5 when I discussed this motion with him, said that he had never  
6 seen this before either. We are aware of some circumstances  
7 where particular line items in quarterly operating reports have  
8 been redacted, but never something substantive or that caused an  
9 inability to access, to evaluate, or determine what had happened  
10 in accordance with the plan.

11 Similarly, the Court asked about monthly operating  
12 reports, no, we have not seen that before. As is pointed out in  
13 other pleadings that were filed, the SEC also requires  
14 disclosure of this type of information in large corporate cases.

15 I can, however, Your Honor, think of two Chapter 7  
16 cases where large settlements were sealed and the final reports  
17 were sealed. Both of those resulted in discussions with the  
18 U.S. Trustee about this should not have occurred and we request  
19 that it not occur again. And there were provisions for  
20 unsealing them at a subsequent date. That is the only  
21 circumstance which I feel ethically I'm bound to disclose to the  
22 Court that I can think is analogous to this.

23 THE COURT: All right. Well, I ask and I'll just tell  
24 you all what's dancing in my head. I mean bankruptcy judges,  
25 we've been talking for a couple of decades now about, you know,

*Opening Statement on behalf of James Dondero*

16

1 these motions to seal or motions to heavily redact. They seem  
2 to be coming with more and more frequency in the large Chapter  
3 11 complex cases.

4 And, you know, I'm about to hear from Mr. Lynn, but in  
5 the Highland case of course I had a motion to seal the plan and  
6 disclosure statement because of pending mediation. And I  
7 approved that under the very unique situation that I thought it  
8 was, but I've never sealed a plan and disclosure statement  
9 before.

10 And, again, it's a subject that causes I think all of  
11 us bankruptcy judges angst because we do have this general  
12 notion, not just a notion, a statute, 107, that presumes  
13 everything is publicly available, again unless commercial  
14 information, scandalous, confidential. So there's kind of a  
15 perception that more and more and more people are wanting to  
16 avail themselves of 107 and say something's commercial, say  
17 something's sensitive, confidential. But, you know, sometimes  
18 it's very questionable.

19 All right. So with that, Mr. Lynn, are you there?  
20 Your client's standing has been challenged, first and foremost.  
21 Why don't you start there and then we'll see where we go from  
22 there.

23 MR. LYNN: Your Honor, can you hear me?

24 THE COURT: I can, yes.

25 OPENING STATEMENT ON BEHALF OF JAMES DONDERO

*Debtors' Motion to File Redacted Quarterly Reports*

17

1 MR. LYNN: Okay, good. Well, I had hoped to break in  
2 earlier because I could have, I think, solved some of this  
3 problem. Let me begin by saying Mr. Dondero is the portfolio  
4 manager for certain funds that have an interest in CLOs that  
5 Acis manages. So indirectly he has an interest in there.  
6 However, he does not have a direct interest in this. And we  
7 filed the four comments rather than a response or an objection.

8 We agreed with the United States Trustee, although we  
9 do not agree with some of her comments regarding DAF litigation  
10 that occurred after the confirmation of the Acis plan, which we  
11 think is probably beyond the jurisdiction of the Bankruptcy  
12 Court.

13 We also don't agree with the rude characterizations of  
14 Mr. Dondero and the angelic characterizations of Mr. Terry that  
15 counsel for Acis mentioned. However, we don't have any  
16 particular interest in whether or not this motion is granted  
17 other than on a precedential level.

18 THE COURT: All right. Well, Ms. Chiarello, I'm going  
19 to ask you: Do you – do you intend to put on any evidence  
20 today? And you know you have a notebook full of exhibits, but  
21 is your client perhaps going to testify on this?

22 All right. We're – I guess you were muted. If you  
23 could unmute – go ahead.

24 MS. CHIARELLO: Oh, yeah. Yes, Your Honor, we intend.  
25 As a threshold matter, we would move to admit Exhibits A through

*Debtors' Motion to File Redacted Quarterly Reports*

18

1 W, which are in your binder and with the caveat being I believe  
2 Ms. Lambert wanted to make clear that Exhibits C through K are  
3 not admitted for the truth of the matter asserted therein but  
4 merely to show that they have been sent and the contents. But  
5 obviously, particularly with respect to the DAF complaint, we  
6 obviously would contest the truthfulness of the matters asserted  
7 in those. And the same caveat for Exhibits Q through T. And,  
8 with that, we would move to admit Exhibits A through W.

9 THE COURT: All right. Are there any objections, Ms.  
10 Lambert? If you could unmute yourself.

11 MS. LAMBERT: The agreement is as stated by Ms.  
12 Chiarello so that the exhibits that she carved out are admitted  
13 for notice purposes but not for the truth of the matter  
14 asserted. That includes the proof of claim register. And the  
15 other items are admitted for all purposes.

16 THE COURT: All right. So to be clear for the record,  
17 I'm admitting A through W, but C through K and Q through T are  
18 being admitted for notice purposes only, not for the truth of  
19 the matter asserted.

20 (Debtors'/Movants' Exhibits A through W received in  
21 evidence, as noted above by the Court.)

22 THE COURT: Ms. Chiarello, could you tell me, do we –  
23 were these filed on the docket so I can cross-reference that or  
24 do I just have the hard copies?

25 MS. CHIARELLO: Your Honor, they are filed with the

*Debtors' Motion to File Redacted Quarterly Reports*

19

1 docket. And I believe your hard copies, although it's hard to  
2 tell for the first few because there are things that were filed,  
3 the filings on filings, they should have the file mark copies as  
4 well on the top. So, for example, if you go to Exhibit T, it  
5 should have the 1180-21. So I believe then that these were all  
6 filed at Docket Number 1180.

7 THE COURT: Okay.

8 MS. CHIARELLO: So if it's 1180 -

9 THE COURT: All right, I gotcha.

10 MS. CHIARELLO: - 1180-1 through 26.

11 THE COURT: You know that I need to give the court  
12 reporter hard copies of all this, and the answer is no. These  
13 are all found at Docket Entry Number 1180 on the Acis docket.

14 All right, with that, -

15 MS. CHIARELLO: Yes, Your Honor.

16 THE COURT: - call your witness.

17 MS. CHIARELLO: Yes, Your Honor.

18 Your Honor, if it would - I believe Ms. Lambert has -  
19 doesn't have any objection to - or objection to the  
20 admissibility of our exhibits. If you would be amenable to it,  
21 we'd like to walk through some of what those exhibits are to  
22 limit the amount of testimony from Mr. Terry. But if you'd like  
23 to hear from Mr. Terry first, we can offer you that.

24 THE COURT: No, that's fine. You can walk through the  
25 exhibits first.

*Debtors' Motion to File Redacted Quarterly Reports*

20

1 MS. CHIARELLO: Okay. Do you mind if I share my  
2 screen?

3 THE COURT: Go ahead.

4 MS. CHIARELLO: Okay. Can you see it?

5 THE COURT: Um-hum.

6 MS. CHIARELLO: Okay. So we've moved in as Exhibit A  
7 the stipulation between Acis and Highland Capital Management,  
8 refers us to the Acis QOR. As I mentioned earlier, you will see  
9 in paragraph 3 that the parties that have the – or who the  
10 information is being made available on a confidential basis are  
11 Pachulski Stang Ziehl and Jones; Mr. Seery; Mr. Nelms; Mr.  
12 Dubel; and Highland's bankruptcy advisor, Development  
13 Specialists, Inc.; Mr. Dondero; the Charitable Donor Advised  
14 Fund; and CLO HoldCo are parties that the Viewing Parties are  
15 prohibited from disclosing this information to.

16 Next, – next we'll move to Exhibit B, which is the  
17 Acis – and I'll put up in one moment – which is the proposed  
18 redacted exhibit – I'm sorry – redacted quarterly operating  
19 report with respect – showing the information that we are and  
20 are not redacting. So, again, this is postconfirmation, so  
21 these operating reports are somewhat limited. But we'd be  
22 redacting information related to Acis' cash receipts, but for  
23 cash disbursements, creditors can see the payments made under a  
24 plan. And – and then the remaining information would be  
25 redacted as it – again, this is the backup for, again, the cash

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1 disbursement.

2           So I'm going to move through Exhibit C through E and G  
3 all at once. First, for purposes of today, I'll pull this up,  
4 but I know Your Honor has a – I'll pull up G, but you have all  
5 of them in front of you. So these are the DAF lawsuits that we  
6 have been discussing. There are a number of iterations of them,  
7 the most recent which is Exhibit G.

8           So you take a look at these and the plaintiffs are  
9 either CLO HoldCo or the Donor Charitable Advised Fund. It  
10 sounds from Judge Lynn's comments that Mr. Dondero may serve in  
11 some capacity with respect to these entities, but you – you have  
12 heard these mentioned as the DAF. They assert that they are  
13 interest – or they hold an interest in the Acis CLOs either  
14 directly or indirectly. And, generally speaking, this  
15 litigation alleges misconduct related to the Acis CLOs and  
16 misconduct related to the Acis bankruptcy case.

17           With respect to the mismanagement, it will sound  
18 familiar to Your Honor as it's quite similar to the  
19 mismanagement alleged by Highland Capital Management during  
20 Acis' bankruptcy case, an objection that this Court overruled  
21 when it confirmed Acis' plan of reorganization.

22           So the parties to these lawsuits, which admittedly  
23 have changed, this is probably the most fulsome one, include  
24 U.S. Bank; Moody's; Acis Capital Management, which is of course  
25 our debtor, our reorganized debtor; Brigade Capital Management,



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1 L.P., which is the debtors' subadvisor; and Mr. Terry  
2 individually.

3 I think what's most notable – or maybe most  
4 interesting, maybe not most notable, just how – how interesting  
5 this litigation has become. So one of the causes of action that  
6 is present here is actually a defamation claim against Moody's.  
7 And the defamation claim is quite surprising, particularly in  
8 light of who is bringing this cause of action. So the Acis, the  
9 DAF, and CLO HoldCo, who allege that they are noteholders in the  
10 Acis CLOs, are actually suing Moody's for not downgrading their  
11 investment. So that's at page 26 of Exhibit G.

12 And, again, this is – this is more – I mean it's  
13 really just litigation for whatever value it is. At some point  
14 this litigation was dismissed. If you look at Exhibit H and F,  
15 those are dismissal orders. I will note they were dismissed  
16 without prejudice in February of 2020. However, the – if you  
17 take a look at Exhibit J, you will see – now I have to  
18 understand how to switch between these exhibits – so Exhibit J  
19 is actually dated April 20 – 21, and it's a letter from Mr.  
20 Hurst, counsel for the DAF entities, to U.S. Bank, basically  
21 raising the same concerns related to the mismanagement of the  
22 Acis CLOs. So this letter was sent after the litigation was  
23 dismissed, so I don't think we – we don't see the dismissal as  
24 anything other than a strategy, if you will.

25 Again we have another letter now on this Exhibit K,

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1 which is a letter from Grant Scott on behalf of the Donor  
2 Advised Fund, L.P. So this is a letter from Mr. Scott to Seward  
3 and Kissel, who were counsel for U.S. Bank in this – actually in  
4 this bankruptcy case. I believe they're on the telephone.

5 And Mr. Scott is a patent lawyer. You can tell from  
6 his letterhead. And he is Mr. Dondero's college roommate. And  
7 he is, again, alleging these same sort of issues related to the  
8 Acis CLOs and Acis' performance. If you take a look at the  
9 third paragraph you can see his concerns. And – and all of  
10 these letters request an accounting from the Acis CLOs. We  
11 don't necessarily know why. We obviously have suspicions, but  
12 we think they're – they're asking for certain information.

13 And if you take a look at – this is – Exhibit L, you  
14 will see Mr. Kotwick's response to Mr. Scott with respect to the  
15 requested information. Effectively Mr. Kotwick responds that  
16 under the documents, the DAF and CLO HoldCo aren't entitled to  
17 this information. So we really see this as an end-run for Mr.  
18 Dondero and his entities to get information that they would not  
19 otherwise be entitled to under their documents. And,  
20 unfortunately, we believe that this is also bolstered by  
21 requests we have received previously from counsel to Highland  
22 Capital Management prior to the entry of the stipulation, and  
23 those are Exhibits I and M, again requesting really detailed  
24 financial information from Acis, which we believe is unrelated  
25 to plan performance. And we can talk about plan compliance in a

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24

1 moment.

2 And, finally, Your Honor, I think it's worth noting  
3 that there are two transcripts at Exhibits N and O. Both are  
4 transcripts actually from the Highland Capital Management  
5 bankruptcy case. And Exhibit N is a transcript from the  
6 February hearing on the motion to employ Lynn Pinker – I'm sorry  
7 – Foley Lardner, and it was originally intended to be a hearing  
8 on a motion to employ Lynn Pinker Cox and Hurst. And so at page  
9 59, Judge Nelms testifies that the Highland Capital Management  
10 Board was not aware of this DAF litigation. So we don't take a  
11 lot of comfort in knowing that the Board – it's not that the  
12 Board can control this litigation, at least that hasn't – and  
13 that's not what has been demonstrated. We hope – we hope that  
14 they can exert their influence here, but we don't know that that  
15 necessarily is within their purview.

16 And this is further illustrated by actually a comment  
17 from last week. Now I'm in Exhibit O. And so if you look at  
18 page 42, although I'm sure Your Honor remembers, we heard from  
19 counsel for Mr. – from Judge Lynn's firm, Mr. Assink makes  
20 statements on the record to this Court that Mr. Dondero was  
21 still working with entities that he controlled to file proofs of  
22 claim in the Highland bankruptcy case. And I know that  
23 definitely was surprising to us, but really illustrates the fact  
24 that Mr. Dondero is still around, still has the same intentions,  
25 and we don't believe that the letter-writing campaign or

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1 litigation has stopped.

2 And, finally, Your Honor, we want to move to Exhibit  
3 W. This is something I'm not sure the Court is aware of.  
4 Sorry. This is the final judgment from the Guernsey Court with  
5 respect to Mr. Terry. If you recall, Your Honor, Mr. Terry was  
6 sued on the Island of Guernsey, effectively contemporaneous with  
7 Acis' first confirmation hearing. So Highland CLO Funding  
8 Limited, which we have called things like ALF, HCLO, CLOF, they  
9 sued Mr. Terry in Guernsey effectively for filing the Acis  
10 involuntary petition. And ultimately that case was dismissed,  
11 and I'm probably to butcher the Guernsey term, but it does seem  
12 for lack of jurisdiction.

13 And in connection with that case, the Guernsey Court  
14 found that testimony submitted by Mr. Sevilla, an Island –  
15 Exhibit W on page 8, so his information, particularly this  
16 confidential information was related to whether Mr. Terry's  
17 payment of his involuntary fees and expenses were – should be  
18 characterized as a bribe rather than an allowed administrative  
19 claim under the Bankruptcy Code, Mr. Sevilla's testimony was  
20 found to be inaccurate with respect to that and a number of  
21 other items with respect to jurisdiction over Mr. Terry, but I  
22 don't know that that's necessarily relevant.

23 So with that, Your Honor, unless you have any  
24 questions, we'd move – we'd call Mr. Terry to the stand.

25 THE COURT: Let me ask one question before we do that.

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1 So what pending satellite litigation remains at this point? If  
2 the DAF lawsuits were dismissed, granted without prejudice, and  
3 this Guernsey lawsuit is now resolved, what – what is left of  
4 what I'll call the satellite litigation?

5 MS. CHIARELLO: Your Honor, Mr. – I believe there is  
6 still pending litigation in state court and actually Mr. Terry  
7 can answer that question better than I can. But with respect to  
8 litigation that is not in front of Your Honor, I believe that  
9 there remains – Acis has state court litigation, but between  
10 Acis, on one hand, and the Highland-related entity on the other,  
11 I believe there is something still pending in state court, but I  
12 think Mr. Terry should speak to that.

13 THE COURT: Okay. Because I'm understanding the heart  
14 of the argument here with your motion is that Dondero, Dondero-  
15 controlled entities have misused information in connection with  
16 lawsuits filed against –

17 MS. CHIARELLO: Um-hum.

18 THE COURT: – Mr. Terry and U.S. Bank, Brigade,  
19 Moody's, and so that's what I'm getting at: Are there pending  
20 lawsuits where that is still a concern?

21 MS. CHIARELLO: So I think that the answer to your  
22 question is the most recent DAF litigation has been dismissed.  
23 However, after that dismissal there have been letters –

24 THE COURT: Right.

25 MS. CHIARELLO: – from Mr. Scott asserting the same

*Terry - Direct/Chiarello*

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1 causes of action. And we don't - we have no reason to believe  
2 that that is over. It just may not be occurring today. And we  
3 are concerned that providing this information emboldens that  
4 type of litigation.

5 THE COURT: Okay, got it.

6 All right. Well, Mr. Terry, I'll need to swear you  
7 in. So if you could make sure you allow your video to capture  
8 you. Do we have you, Mr. Terry? Let's make sure you're not on  
9 mute and your video is activated. I saw you earlier today.

10 MR. TERRY: Yes. Can you see me, Your Honor, and can  
11 you hear me?

12 THE COURT: I can now. Thank you.

13 JOSHUA TERRY, DEBTORS'/MOVANTS' WITNESS, SWORN/AFFIRMED

14 THE WITNESS: I do.

15 THE COURT: All right. Thank you.

16 Ms. Chiarello.

17 DIRECT EXAMINATION

18 BY MS. CHIARELLO:

19 Q. Good afternoon - I'm sorry. Good morning, Mr. Terry. We've  
20 got 13 minutes. I know you testified a number of times before  
21 the Court, but would you introduce yourself?

22 A. I'm the president of Acis Capital Management, L.P. and also  
23 the ultimate owner of Acis Capital Management, L.P.

24 Q. And, Mr. Terry, I believe you had a copy of the exhibits  
25 electronically available to you, but to the extent if possible

*Terry - Direct/Chiarello*

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1 I'm going to put them in front of the screen that form the share  
2 screen. But as a threshold matter, I think it's probably  
3 important to address a few things that have been raised today.

4 So with respect to how the plan works, can you explain  
5 how – what's required under the plan with respect to a reserve  
6 creditor, unsecured creditors, or disputed claims, and explain  
7 if there is a balance or how much is in that reserve?

8 A. Yes. There is – under the plan, I believe, and I'm going  
9 off memory, but as I recall there is a requirement that the  
10 debtor or the reorganized debtor in this case keep an adequate  
11 reserve for potential future claims, and we have since we've  
12 emerged.

13 MS. CHIARELLO: And, Your Honor, there is a pending  
14 settlement with Highland Capital Management.

15 BY MS. CHIARELLO:

16 Q. So I think it's prudent to take that into account, so  
17 accounting for that Highland Capital Management claim, do you  
18 believe that there are sufficient reserves to pay the remaining  
19 unsecured creditors to the extent that they would be allowed  
20 pursuant to the plan?

21 A. Yes.

22 Q. Okay. And then you heard Judge Jernigan ask a question with  
23 respect to satellite litigation. Can you – can you speak to  
24 what remaining litigation there is between Acis, on one hand, or  
25 you, on one hand, and Highland, on the other, or Dondero-related

*Terry - Direct/Chiarello*

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1 entities, on the other?

2 A. Yeah. As I understand it, in state court in the 162nd  
3 District there is still an open case between, on one hand,  
4 Highland Capital Management, L.P., which obviously this  
5 bankruptcy case stayed that party in that litigation, but James  
6 Dondero and Thomas Surgent as well, and then my wife and I as  
7 the plaintiffs. And this relates to the stolen retirement money  
8 as well as some related other claims that we had. That  
9 litigation, originally Highland had filed claims against me  
10 individually, which were already rejected by the arbitrators.  
11 They sued me again for the same thing.

12 In state court, we won a summary judgment hearing in  
13 March of 2019, which dismissed Highland's claims against me and  
14 left my wife and I as the plaintiffs regarding the retirement  
15 money. That case, we did settle that on October 2nd, 2019,  
16 which was a few weeks prior to trial. And so that settlement  
17 was between Highland, Dondero and Surgent, and then my wife and  
18 I, on the other hand. And so we had a rule and an agreement in  
19 place, which I think has been an exhibit in this Court before,  
20 but that case still remains open technically, I believe.

21 Then Acis, on the other hand, does have a state court  
22 action against former attorneys of Acis. And that one is in the  
23 162nd district as well. And then there are the pending  
24 adversaries which are in this Court.

25 And I believe after the Guernsey judgment, I believe



*Terry - Direct/Chiarello*

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1 that matter is closed pending a – there is still an assessment  
2 of cost or fees that can be awarded, given I was individually  
3 the prevailing party.

4 Q. Thank you, Mr. Terry. So I am going to pull up what is  
5 Exhibit B, which is a – it's been filed with the docket, but it  
6 is the – it's Acis' quarterly operating reports, which have been  
7 filed with appeal – I'm sorry – filed with redactions. Can you  
8 explain kind of the narrow redactions that we have and what we  
9 are – or what Acis is not intending to redact?

10 A. Correct. The – the items that we're not redacting are  
11 payments to creditors and essentially the U.S. Trustee fees on –  
12 on the QORs. The other information is redacted.

13 Q. And how many remaining creditors does Acis have?

14 A. In terms of allowed claims, it's just me individually. In  
15 terms of disputed claims, it's Lackey Hershman, which while I  
16 believe it's now called Stinson Leonard, and then Andrews Kurth,  
17 and then Highland are the three remaining disputed claims.

18 Q. And are any of them objecting today?

19 A. No, not to my knowledge.

20 Q. And with respect to the cash receipts and cash disbursements  
21 and the information that's being redacted here, can you explain  
22 why that information is confidential or commercial information?

23 A. So certain – as I believe former Judge Lynn mentioned, Mr.  
24 Dondero has access as portfolio manager to certain CLO indenture  
25 trustee reports of the Acis CLOs and is able to get information

*Terry - Direct/Chiarello*

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1 from those that the average creditor would not get. And it's my  
2 belief that Mr. Dondero or Grant Scott or other Dondero-related  
3 individuals or entities, believe they can discern information  
4 between our QORs and this other information that they have that  
5 might help them perpetuate this litigation that seems to be  
6 their agenda, unfortunately; that, you know, we don't believe  
7 necessarily they can discern what they think they can discern,  
8 but unfortunately that hasn't stopped them in the past from  
9 mischaracterizing information, such as the Guernsey lawsuit.  
10 And, you know, we're concerned that, you know, this information  
11 will then allow them a basis to continue to file lawsuits to the  
12 detriment of our CLOs, to the detriment of the service providers  
13 to our CLOs, and to the detriment of our business and our  
14 reorganization.

15 Q. Thank you. So, Mr. Terry, can you explain to the Court who  
16 is the DAF or what we're referring to when we say the DAF?

17 A. Yeah. There's a series of entities that are generally  
18 referred to as the DAF. I think the two plaintiffs are the  
19 Charitable Donor Advised Fund, L.P., and then CLO HoldCo  
20 Limited, which as I understand it it's a subsidiary of the  
21 former entity. Grant Scott serves as director of both of those  
22 entities. Ultimately, these entities are owned by Highland  
23 Foundations, of which, as I understand, Mr. Dondero serves as  
24 president and Grant Scott serves as treasurer of the ultimate  
25 shareholders of these entities.

*Terry - Direct/Chiarello*

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1 Q. And, Mr. Terry, who is Grant Scott?

2 A. Grant Scott is Mr. Dondero's college roommate. He's a  
3 patent attorney in North Carolina with an electrical engineering  
4 degree that focuses on semiconductor and microelectronic  
5 patents.

6 Q. Okay. So how has the DAF litigation and then the threatened  
7 continuation of the DAF litigation affected the Acis CLOs?

8 A. So in a number of ways, unfortunately. You know, I think  
9 the first – the first way is it really prevents resets or  
10 inhibits the ability to reset these CLOs, which we've tried to  
11 do since emerging. We've requested that of HCLCLOF. We were  
12 hopeful when this independent board was put in place that we  
13 would be able to work with them to get the CLOs reset finally.  
14 And, you know, coincidentally or not, about a week after the  
15 conversation started with the new independent board back in  
16 February was when the lawsuit was amended to add Acis, me  
17 individually, and Brigade up in New York. So unfortunately it's  
18 kept resets from happening.

19 I think additionally these – when everybody has to  
20 lawyer up, there's various indemnification provisions in place  
21 in these CLO documents. And it's expensive to the CLOs. It  
22 becomes an administrative expense essentially of the CLOs. And  
23 the definition of administrative expense allows, within the  
24 indenturers, allows for the U.S. Bank, as indenture trustee,  
25 their counsel is paid – U.S. Bank's expenses are paid first

*Terry - Direct/Chiarello*

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1 before any other vendors are paid in the CLO.

2 So naturally when U.S. Bank is sued as indenture  
3 trustee, it leads to a big expense burden of the CLOs. And then  
4 when Acis, Brigade, myself, others are sued, it leads to  
5 indemnification issues of the CLOs, which ultimately are, you  
6 know, a burden on the CLO that we had hoped to try to minimize  
7 as much as we can. So those are the two main ways. It's the  
8 resets and the expenses.

9 Q. All right. So does the mere threat of litigation in – I  
10 think what I'd characterize as – a letter-writing campaign, does  
11 that – does that affect the Acis CLOs somewhat similarly to an  
12 actual filing of the complaint?

13 A. It does. It's similar in a way on the expenses, on the  
14 expense front. And it also will continue to be a cloud on a  
15 reset transaction.

16 Q. So what has been the effect of what I call the DAF  
17 litigation and the letter-writing campaign on Acis'  
18 reorganization?

19 A. Unfortunately, it – this litigation in general has been an  
20 impediment since we emerged. I mean just broadly speaking, the  
21 effective date was February 15th, 2019. There were affidavits  
22 submitted in Guernsey on the 15th and 18th from Mr. Sevilla;  
23 from Bill Scott, the former chairman of Highland CLO Funding;  
24 Heather Bestwick, the other director of Highland CLO Funding,  
25 submitting this Court's ruling to the Guernsey Court saying,

*Terry - Direct/Chiarello*

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1 'This is an offense, we can't get a fair trial in the United  
2 States.'

3 The — after that we had a May 2019 hearing in  
4 Guernsey. These letters started, the demand letters started in  
5 August of 2019 to U.S. Bank, Moody's, and S&P. The lawsuit  
6 occurred in October of 2019 and then was amended in November and  
7 amended in January and amended in February. And then we had a  
8 letter in April and another letter in May of 2020. And so it's  
9 just been a constant — obviously it's a distraction, but when  
10 all the service providers to Acis CLOs — or not all, but a lot  
11 are being sued, it's a cloud over other third parties'  
12 willingness to want to engage with Acis on their business. And,  
13 unfortunately, it's understandable. So that — that's been an  
14 impediment.

15 And then there have also been concerns raised and due  
16 diligence meetings, and whatnot, that, well, what if you did a  
17 CLO, and Mr. Dondero did acquire — and the secondary market  
18 acquired a position in that CLO just to sue all the service  
19 providers to that CLO initially, even if he wasn't involved in  
20 the initial transaction, just because, you know, he seems to  
21 have it out for me, and so that's just unfortunately constantly  
22 this cloud over trying to go out and get new business. It's  
23 just this unending, you know, litigation against Acis.

24 Q. All right. So I think there was kind of — let me go back to  
25 my question. So effectively you — you fought and — and won the

*Terry - Direct/Chiarello*

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1 Guernsey litigation; is that – is that a correct assessment?

2 A. Yes.

3 Q. And ultimately it was dismissed after – how long had it been  
4 pending when it was dismissed for lack of jurisdiction?

5 A. Two – two years since the date it was filed, roughly.

6 Almost two years.

7 Q. So even if you succeed in this litigation that's there, this  
8 type of litigation, it injures Acis; is that correct?

9 A. Yes.

10 MS. LAMBERT: Objection, leading.

11 THE COURT: Sustained.

12 MS. LAMBERT: Yeah, and I – I ask that the answer be  
13 stricken.

14 THE COURT: It will be stricken.

15 MS. LAMBERT: I'm sorry. I had trouble unmuting.

16 THE COURT: All right. It is so ordered.

17 Continue.

18 BY MS. CHIARELLO:

19 Q. Mr. Terry, what are the effects of the litigation on Acis?

20 A. Well, I mean it's problematic. It continues to be a cloud.

21 You know, as mentioned before, it continues to be a cloud over –  
22 over our business.

23 MS. CHIARELLO: Your Honor, I have nothing further. I  
24 prefer to redirect if there is a cross.

25 THE COURT: All right. Any cross, Ms. Lambert?

*Terry - Cross/Lambert*

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1 Ms. Lambert?

2 MS. LAMBERT: Yes. Yes, Your Honor, -

3 THE COURT: Go ahead.

4 MS. LAMBERT: - there is a cross.

5 CROSS-EXAMINATION

6 BY MS. LAMBERT:

7 Q. Mr. Dondero, you and I have met before -

8 THE COURT: You called him Mr. - you called him Mr.

9 Dondero. That is -

10 MS. LAMBERT: Mr. - I have questions about Mr.

11 Dondero.

12 BY MS. LAMBERT:

13 Q. Mr. Terry, you and I met before. And sometimes we've been

14 aligned, the U.S. Trustee and your individual interest, and

15 sometimes we've been opposed; is that right?

16 A. Yes, I believe so.

17 Q. First I want to ask you about the reserve amount. The

18 reserve amount is redacted in the two quarterly operating

19 reports that are in evidence, right?

20 A. Well, technically I don't think the reserve - a reserve

21 amount is one of the items on the operating report. The reserve

22 amount, so I don't know how to exactly answer that question.

23 Q. You didn't disclose the reserved amount today, did you?

24 You didn't -

25 A. That's - well, I don't know if that's correct either. If I

*Terry - Cross/Lambert*

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1 could, the outstanding claims, there's a Highland claim that  
2 might total eight million pending this settlement agreement that  
3 obviously has been reached. I think that's what they have  
4 alleged their prepetition gap period and admin claim to be in  
5 total. And then the other objected-to claims are about \$400,000  
6 in terms of Lackey Hershman/Stinson Leonard, whatever, I forget  
7 how that's styled, and then Hunton Andrews Kurth. And then -  
8 and then there's my claim as well. But the - which there is  
9 between 8- and 900,000 outstanding on that. So, in general,  
10 when I think of the reserved amount I think of those claims and  
11 how am I going to pay them over time with not just existing  
12 cashflow but future cashflow.

13 Q. You would agree with me that you have not disclosed today  
14 the amount that has been set aside from reserve, correct?

15 MS. CHIARELLO: Objection, asked and answered.

16 THE COURT: Overruled.

17 THE WITNESS: I don't think that is - I don't know how  
18 to answer your question because the reserved amount isn't an  
19 amount on the operating report, it's an amount that I need to  
20 reserve for both in cash and in future cashflow, as I understand  
21 it.

22 BY MS. LAMBERT:

23 Q. Your counsel asked you if there was a reserve. You have not  
24 provided the dollar amount of the reserve to the Court today,  
25 have you?



*Terry - Cross/Lambert*

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1 A. Well, the dollar amount of the reserve is all of these  
2 factors that we're talking about that can help take care of  
3 these claims that I just mentioned. So the dollar amount of the  
4 reserve would be \$8 million plus \$400,000 plus somewhere between  
5 8- and \$900,000 total, but then, for example, there's a Highland  
6 settlement that will take care of some of that, hopefully, there  
7 is cash onhand and then there's future cashflows that will take  
8 care of that amount that needs to be reserved for.

9 Q. You would agree with me that on today's date, Acis and the  
10 Stinson law firm do not currently agree on the amount owed to  
11 Stinson, right?

12 A. I believe that's correct.

13 Q. You would agree with me that on today's date Acis and  
14 Hunton, which you refer to as Andrews Kurth, do not agree on the  
15 amount owed to Hunton, right?

16 A. That's correct, I believe so.

17 Q. And if the reserve amount is redacted or the underlying  
18 information is not provided and the quart- -- is redacted in the  
19 quarterly reports, they can't complain about whether there is a  
20 reserve or not, can they?

21 A. Respectfully, the question was based on a reserve amount  
22 that's in the QOR, and I don't think there is an item in the QOR  
23 that's a reserve amount.

24 Q. They can't evaluate the cashflow to determine whether they  
25 should ask for a reserve, can they?

*Terry - Cross/Lambert*

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1 A. I feel like there's two parts to that question. The reserve  
2 is inherent in the plan, that I have to keep a reserve, I  
3 believe. They can't – they could always ask for information.

4 Q. I'm going to shift from the reserve to Acis' compliance with  
5 the agreements. You would agree with me that in or out of  
6 bankruptcy Acis has to comply with its management contractual  
7 obligations, wouldn't you?

8 A. Generally, yes.

9 Q. And – and the parties to your contractual obligations are  
10 entitled to compliance, right?

11 MS. CHIARELLO: Objection, Your Honor. I think this  
12 is outside the scope of direct.

13 THE COURT: Well, she could always recall him, I  
14 guess, as her own witness, so I'm going to go ahead and allow  
15 it. So overruled.

16 THE WITNESS: I'm sorry. Can you repeat the question,  
17 Ms. Lambert?

18 BY MS. LAMBERT:

19 Q. Complying with your contractual obligations is something  
20 that the parties to the contracts are entitled to evaluate,  
21 correct?

22 A. I believe so.

23 MS. LAMBERT: I have no further questions.

24 THE COURT: All right. Any redirect, Ms. Chiarello?

25 MS. CHIARELLO: Just briefly.

*Terry - Redirect/Chiarello*

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REDIRECT EXAMINATION

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BY MS. CHIARELLO:

Q. Mr. Terry, does the plan require – or did the plan have a bucket of money to pay unsecured creditors upon confirmation? Was there a set dollar amount of funds?

A. No. There – there wasn't a set dollar amount of funds just to pay unsecured creditors upon confirmation.

Q. So how does the plan contemplate paying unsecured creditors?

A. I think in part from cash that was available upon confirmation and then in part from ongoing business operations.

Q. So to the extent that there were not funds available on the date that Acis emerged, creditors would be paid from Acis' future cashflows; is that correct?

A. Yes.

Q. Okay. And have Hunton – Hunton Andrews Kurth asked you or requested any information from Acis regarding plan compliance?

A. No, not to my knowledge.

Q. Has Stinson Leonard requested any information from Acis related to plan compliance?

A. Not to my knowledge.

Q. Okay. And to the extent that that information was requested from Hunton or Stinson Leonard or, I guess, Mr. Terry as an individual, would you be amenable to providing that information to them under some – the same or similar terms that you have provided that information to Highland Capital Management?

*Debtors' Motion to File Redacted Quarterly Reports*

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1 A. Yes.

2 MS. CHIARELLO: I have no further questions, Your  
3 Honor.

4 THE COURT: Any recross, Ms. Lambert?

5 Okay, I think that was a no. Okay.

6 MS. LAMBERT: No, Your Honor.

7 THE COURT: I'm trying to figure out do I have a  
8 question for Mr. Terry or maybe it's a question for you, Ms.  
9 Chiarello. As I was trying to keep track of what litigation was  
10 pending versus what is not, there was a reference to adversary  
11 proceedings in the Bankruptcy Court. Since I haven't had those  
12 before me yet I have not studied them.

13 So could someone tell me – I mean I know about the  
14 biggie, if you will, the 34-count adversary proceeding involving  
15 Highland and Highland's claims in the alleged fraudulent  
16 transfers and whatnot, but are there others? If so, I haven't  
17 had reason to study those, so I'd like to know what those  
18 involve.

19 MS. CHIARELLO: Yes, Your Honor. There are a few  
20 other adversary proceedings that are pending in front of Your  
21 Honor. And you haven't – you're not familiar with them because  
22 they have largely been stayed or delayed given kind of the  
23 posture of the Highland Capital Management bankruptcy case.  
24 Those were filed on the eve of the 108 deadline, just to  
25 preserve causes of action. So the first of which is what we

*Debtors' Motion to File Redacted Quarterly Reports*

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1 have been referring to as the officer adversary. I don't have  
2 the case number in front of me, but I can get it for you. And  
3 that is asserting similar – a similar factual scenario that's at  
4 issue in the big Highland – or the big adversary case that Your  
5 Honor is familiar with, but the causes of action are against  
6 Acis' former officers and directors, so Mr. Dondero, Mr.  
7 Waterhouse, an individual – it's really individuals including  
8 some Highland Capital employees. We hope that that is in the  
9 midst of being resolved or – to some degree. And I think you –  
10 there hasn't been a 9019 filed by Highland Capital Management,  
11 so I'm – and I'm not sure where that stands, but I think some of  
12 that will be addressed or I'm hopeful some of it will be  
13 addressed, and when you are able to see that.

14 And then there is one other adversary pending related  
15 to a preference in a fraudulent-transfer claim against Mr.  
16 Stinik. Mr. Stinik was a Highland Capital – he had the Highland  
17 Capital Management email address but contends that he was a  
18 contractor for Acis. The basis of the lawsuit is effectively  
19 there is – there was no contract between Mr. Stinik and Acis.  
20 And it's a relatively small dollar fraudulent-transfer and  
21 preference action, I think it was about \$380,000 total. I may  
22 be – that may be a little high. But, again, I think – I think  
23 that – it's not – it's not before Your Honor today and it's  
24 certainly – I believe we're working to move that trial – to a  
25 trial date out, but it's really in the discovery phase.

*Debtors' Motion to File Redacted Quarterly Reports*

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1 THE COURT: All right. Well, when you were describing  
2 the officer adversary proceeding against – or officer and  
3 director adversary proceeding against Dondero, Waterhouse, and  
4 some Highland employees, I was a little confused. Do you think  
5 that has been entirely settled or – because you mentioned the  
6 9019 motion. I know that Acis and Highland have resolved your  
7 issues, but has this been resolved as well?

8 MS. CHIARELLO: Your Honor, if I may –

9 MS. PATEL: Your Honor, –

10 THE COURT: Oh, Ms. – Ms. Patel is speaking up. She  
11 may be the point person on that.

12 MS. PATEL: Yes.

13 THE COURT: Go ahead.

14 MS. PATEL: Yes, Your Honor. If I – if I can chime  
15 in. With respect to the settlement. The settlement involves  
16 certain of the defendants in the Dondero, et al. adversary, so  
17 the nonHighland adversary, but not all of them. There are  
18 certain employees who are contemplated to be included as a part  
19 of the resolution. Now there are still developments that could  
20 happen and that will become a little bit more clear I think when  
21 the 9019 is filed. It's anticipated that that 9019 – at least  
22 everyone's targeting that to be filed, frankly, today. That  
23 might get pushed out. And, just as a full disclosure, it might  
24 get pushed out a couple of days, but the parties are working  
25 hard to get that 9019 on file. But – so it's a little bit of a

*Debtors' Motion to File Redacted Quarterly Reports*

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1 hybrid answer as to what's going to happen with respect to it,  
2 but the resolution does not contemplate a full global resolution  
3 of the Dondero, et al. lawsuit, it's just a few – a few of the  
4 defendants, namely, certain Highland employees.

5 THE COURT: Okay. Thank you.

6 All right. Well, that – that's really all I had as  
7 far as follow-up questions.

8 So thank you, Mr. Terry, we appreciate your testimony  
9 today.

10 (Witness excused.)

11 THE COURT: Is there anything else, Ms. Chiarello?

12 MS. CHIARELLO: Just by briefly, Your Honor.

13 I think it's important to highlight that we are here  
14 truthfully near – past confirmation, and there is no absolute  
15 right for creditors –

16 MS. LAMBERT: Your Honor, I'm trying to determine have  
17 we closed the evidence, so we're submitting closing arguments?

18 THE COURT: Well, I'm trying to determine that as  
19 well.

20 Ms. Chiarello, are you having – are you going to have  
21 any more evidence?

22 MS. CHIARELLO: No, Your Honor. We rest on the  
23 evidence submitted.

24 THE COURT: Okay. So I need to ask Ms. Lambert: Do  
25 you have evidence at this time?

*Closing Argument on behalf of the Debtors/Movants*

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1 MS. LAMBERT: The U.S. Trustee's evidence has been  
2 admitted in the redacted quarterly reports that were admitted in  
3 the case in chief of Acis. The U.S. Trustee has no additional  
4 evidence. Thank you.

5 THE COURT: All right. Thank you.

6 All right, Ms. Chiarello, you may resume.

7 CLOSING ARGUMENT ON BEHALF OF THE DEBTORS/MOVANTS

8 MS. CHIARELLO: I apologize, Your Honor. Again  
9 Annemarie Chiarello on behalf of Acis, L.P.

10 I think it's important to note here that we are post  
11 confirmation. We are really almost nearly two years post  
12 confirmation. And in a situation where a case has been closed  
13 pursuant to a final decree, creditors would not have access to  
14 this issue – this information. This is not an absolute right of  
15 creditor to get this information. Even though that is – that is  
16 the case, Acis is absolutely amenable to providing this  
17 information to creditors.

18 Our concern is really having it available to  
19 litigation counterparties and parties who not only previously  
20 sued Acis but have – who have threatened to sue Acis, Brigade,  
21 U.S. Bank, and even Moody's, the rating agency. We believe we  
22 have met our burden with respect to 107(b). And given that we  
23 have demonstrated that the information is confidential, under  
24 107(b) the Court does not have discretion to permit this  
25 information to be publicized on the docket.



*Closing Argument on behalf of the U.S. Trustee*

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1           Like I have said, we have been amenable to Ms. Lambert  
2   in providing this information to her in whichever – including  
3   whatever revision she would like in the order with respect to  
4   her and the United States Trustee having access to this  
5   information, our concern is really related to litigation  
6   counterparties. And I know that this is very unorthodox and  
7   it's not typical for operating reports to be redacted, however  
8   this is a very highly specific factual scenario that we don't  
9   expect to be the case in other – in other bankruptcies.  
10   Typically bankruptcies doesn't result in this type of satellite  
11   litigation, and we're well aware of that. And we hope that  
12   we're moving forward, where that isn't going to continue to be  
13   the case. But given what's already occurred to – for Acis and  
14   even though – even though Acis has the ability to defeat some of  
15   these frivolous claims or suits filed in Guernsey, this doesn't  
16   – we don't want to embolden litigation counterparties with  
17   information that they should be able – if they think they're  
18   entitled to, they can get a legitimate discovery.

19           So with that, Your Honor, we ask the Court to grant  
20   our motion for redact – to redact Acis' quarterly operating  
21   reports in a manner consistent with what you have seen of  
22   Exhibit B.

23           THE COURT: All right. Thank you.

24           Ms. Lambert, closing argument.

25           CLOSING ARGUMENT ON BEHALF OF THE U.S. TRUSTEE

*Closing Argument on behalf of the U.S. Trustee*

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1 MS. LAMBERT: Yes, Your Honor.

2 On balance, the Court has two components here. One  
3 component is the public's access to information, information  
4 that is used to evaluate compliance with the Code and the rules  
5 and the plan. And both the creditors and the public are  
6 entitled to that information.

7 On this side, the debtor, Acis, or the  
8 postconfirmation debtor contends that Stinson and Hunton should  
9 not knock at their door and ask for information if they need it.  
10 Over here we have the component of the contention that the  
11 litigation against the debtor or the postconfirmation debtor  
12 regarding compliance with the management agreement, compliance  
13 with its fiduciary duties and similar, and the side effects for  
14 Moody's and for – for other entities is a reason to protect  
15 information that normally would be public in the bankruptcy  
16 case.

17 The people over here should not have to knock on the  
18 door because there is an issue about compliance. Compliance is  
19 a requirement of the Bankruptcy Code and rules. And I know that  
20 the Court and I have experienced cases both personally and in  
21 observe where unfortunately people have gotten involved in  
22 ongoing years of litigation.

23 Historically, Mr. Terry and Mr. Dondero and their  
24 related entities had a business marriage. Historically, that  
25 business marriage has come to an end, but they still have a

*The Ruling of the Court*

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1 child together, which is Acis. And the reporting about that  
2 child and the financial information about that child does not  
3 change the obligation to comply with the legal requirements and  
4 to comply with the contractual requirements. If there is  
5 litigation that is being filed, it is frivolous. Federal rules  
6 and the common law provide remedies for that, including remedies  
7 that are sufficient to compensate for that.

8 In addition, even with the third-party litigation, to  
9 the extent that it impacts the ability of Acis to do new  
10 contracts, there are also mitigation remedies for that. It's  
11 unfortunate, but that is the factual situation that we have.  
12 That factual situation is nonsufficient to limit the information  
13 that is normally publicly required in this context.  
14 Alternatively, the United States Trustee requests that the  
15 motion be denied in its entirety or, alternatively, that it be  
16 tailored in accordance with the prayer and the U.S. Trustee's  
17 objection.

18 THE RULING OF THE COURT

19 THE COURT: All right. Thank you.

20 Well, we're going – we're going to stop it right here.  
21 I think that Mr. Dondero technically did not have standing here  
22 today, that I think – I think Mr. Lynn weighed in and explained,  
23 you know, that he felt compelled to weigh in on a potentially  
24 precedential matter and so he's weighed in, and so we're going  
25 to cut it off there.

*The Ruling of the Court*

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1 I have found this to be a somewhat tough call, tough  
2 decision here today because, on the one hand, it sort of feels  
3 like in this context, at this very late juncture of Acis'  
4 Chapter 11, there's sort of a no-harm/no-foul situation. We are  
5 not only well past, more than a year and a half past  
6 confirmation and the effective date, but we only have a couple  
7 of creditors left at this point other than Highland and – who  
8 gets the information pursuant to an agreement, or at least its  
9 professionals and independent board members do and Mr. Terry  
10 himself. So it sort of feels a little bit like, eh, if I would  
11 grant this motion, there are really likely only a couple of  
12 parties-in-interest who are impacted, and they have gotten  
13 notice, they haven't weighed in. That is Hunton Andrews Kurth  
14 and Stinson. But 107 governs this motion. And, as has been  
15 noted, it talks in terms of everything being public record and  
16 open to examination to the public without any charge. And the  
17 Court can deviate from this public access only on motion of a  
18 party to protect a trade secret, or confidential research,  
19 development, or commercial information, or to protect a person  
20 with respect to scandalous or a defamatory matter contained in a  
21 paper filed. So that's the governing statute.

22 So looking at the evidence today, would these  
23 quarterly operating reports and the numbers they reflect for  
24 receipts and disbursements and whatnot, is this in the nature of  
25 any of those elements of 107(b), I don't think it is. The only

*The Ruling of the Court*

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1 thing that it might be is commercial information, but I really  
2 don't think there's been a showing that it is of the nature that  
3 107(b) is intended to address.

4 Now don't get me wrong, I am very troubled by some of  
5 what I've heard today. I doubt Mr. Dondero is listening in  
6 personally, but I'm going to say, and maybe it will get back to  
7 him, maybe it won't, but that I'm very troubled by hearing that  
8 Dondero-controlled entities, and I believe the DAF, based on  
9 what I've heard in the past, is Dondero controlled, I'm very  
10 troubled that Dondero-controlled entities are suing Acis and  
11 parties that have dealt with Acis, U.S. Bank, Brigade, and the  
12 Moody's one is really mind-boggling, but I'm very troubled that  
13 this could be hampering Acis' ability to do a reset and it's  
14 driving up expenses.

15 And if these lawsuits were brought before me through a  
16 removal or any other mechanism, you know, first, I would have to  
17 look at subject matter jurisdiction of the Bankruptcy Court.  
18 Yes, we're way past the effective date of Acis' plan, but the  
19 Fifth Circuit case authority provides that if there is a dispute  
20 postconfirmation that bears on the interpretation,  
21 implementation, or execution of a confirmed plan, then the  
22 Bankruptcy Court has subject matter jurisdiction in that  
23 context. And it sure sounds like, hearing Mr. Terry's version  
24 of things today, which sounded very credible, that this is  
25 potentially impinging on the reorganization and plan of Acis.

*The Ruling of the Court*

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1           So it's very troubling to me that – well, I've said it  
2 before in Highland hearings, that these battles just continue  
3 on, but if it's impairing with a plan I confirmed, it's  
4 impairing a plan I confirmed, it's impairing the ability to  
5 perform under that plan, then that is a problem for the  
6 plaintiffs.

7           Now I've heard there is no pending litigation in that  
8 regard, but I'm troubled by the April 2020 letter I saw that is  
9 essentially a suggestion we may start this up again, the  
10 litigation that we dismissed. It's just ridiculous, for lack of  
11 a better term, that Dondero and his entities would be doing some  
12 of the things it sounds like they're doing: Suing Moody's, for  
13 crying out loud, for not downgrading the Acis CLOs. If Mr.  
14 Dondero doesn't think that is so transparently vexatious  
15 litigation, yeah, I'm going out there and saying that. I  
16 haven't seen it, but, come on.

17           So, bottom line, I don't find the 107 standard here is  
18 met today, so I am denying entirely the motion. I haven't been  
19 convinced that this is commercial information that 107(b)  
20 justifies redacting or sealing. But, again, I am most troubled  
21 by what I've heard today.

22           I have found Mr. Terry to be a very credible witness  
23 today on these points. He's testified in this Court many times  
24 and I continue to find him a very credible witness.

25           And so to the extent Mr. Dondero is listening or gets

*The Ruling of the Court*

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1 a transcript, I hope it's loud and clear to him that to the  
2 extent you are engaging in efforts surreptitious or overt to  
3 derail Acis in its reorganization, there is going to be a price  
4 to pay for that. So I hope that message gets to him.

5 Very troubled, very troubled by what I've heard today.

6 All right. Well, I think that concludes our business  
7 here today. Is there anything else anyone wants to raise?

8 MS. LAMBERT: Judge Jernigan, Ms. Lambert for the U.S.  
9 Trustee. Would you like me to prepare an order just as for the  
10 reasons stated?

11 THE COURT: I would like you to do that. Thank you  
12 very much. All right.

13 MS. LAMBERT: And I think I will order the — I think I  
14 will order the transcript and have it sent to Mr. Lynn.

15 THE COURT: All right. Thank you.

16 (The hearing was adjourned at 5:21 o'clock p.m.)

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State of California )  
 ) SS.  
County of San Joaquin )

I, Susan Palmer, certify that the foregoing is a true and correct transcript, to the best of my ability, of the above pages, of the digital recording provided to me by the United States Bankruptcy Court, Northern District of Texas, Office of the Clerk, of the proceedings taken on the date and time previously stated in the above matter.

I further certify that I am not a party to nor in any way interested in the outcome of this matter.

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Susan Palmer

Susan Palmer  
Palmer Reporting Services

Dated September 26, 2020



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## EXHIBIT 12

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj11**  
)  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) June 30, 2020  
) 9:30 a.m. Docket  
Debtor. )  
) MOTION FOR REMITTANCE OF FUNDS  
) HELD IN REGISTRY OF COURT  
) FILED BY CLO HOLDCO, LTD.  
) (590)  
)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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1 DALLAS, TEXAS - JUNE 30, 2020 - 9:37 A.M.

2 THE CLERK: All rise.

3 THE COURT: Good morning. Please be seated. This is  
4 Judge Jernigan, and I am ready to start our Highland setting.  
5 Let me start by getting appearances. I see Mr. Kane there on  
6 the video for our Movant this morning on for CLO Holdco. Is  
7 that correct?

8 MR. KANE: Yes, Your Honor. Thank you.

9 THE COURT: Good morning. All right. Who do we have  
10 for the Debtor? Do we have Mr. Pomerantz or others from the  
11 Pachulski firm?

12 MR. POMERANTZ: Yes. Good morning, Your Honor. It's  
13 Jeff Pomerantz and John Morris, and also on the phone is Greg  
14 Demo, on behalf of the Debtors.

15 THE COURT: Okay. Thank you.

16 MR. MORRIS: Good morning, Your Honor.

17 THE COURT: Good morning to all of you. All right.  
18 What about for the Unsecured Creditors' Committee? Do we have  
19 Mr. Clemente or Ms. Reid or others?

20 MR. CLEMENTE: Yes. Good morning, Your Honor.  
21 Matthew Clemente from Sidley Austin on behalf of the  
22 Creditors' Committee.

23 THE COURT: Okay. Good morning.

24 MR. CLEMENTE: Good morning.

25 THE COURT: All right. I'll just say, do we have

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1 some of our other usual participants, maybe someone from Acis,  
2 Ms. Patel or Ms. Chiarello? No?

3 MR. ANNABLE: Your Honor, --

4 THE COURT: Oh.

5 MR. ANNABLE: -- this is Zachery Annable --

6 THE COURT: Oh.

7 MR. ANNABLE: Your Honor, --

8 THE COURT: Good morning.

9 MR. ANNABLE: -- this is Zachery Annable.

10 THE COURT: All right. Good morning, Mr. Annable,  
11 also for the Debtor. Any other --

12 MS. ANDERSON: Oh, sorry.

13 THE COURT: Oh. Go ahead?

14 MS. ANDERSON: Yes. Sorry, Your Honor. I  
15 (inaudible).

16 MS. PATEL: Good morning, Your Honor. Rakhee Patel  
17 on the phone. I'm not planning on participating. We're just  
18 listening in today.

19 THE COURT: All right. Any other counsel wishing to  
20 appear this morning?

21 MS. ANDERSON: Good morning, Your Honor. Oh.

22 THE COURT: Go ahead.

23 (No response.)

24 THE COURT: Do we have -- is that maybe Ms. Anderson?

25 MS. ANDERSON: That was, Your Honor. I apologize.

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1 This is Amy Anderson with Jones Walker on behalf of the  
2 Issuers. And Mr. James Bentley with Schulte Roth & Zabel is  
3 also on the phone this morning.

4 THE COURT: All right. Good morning to you both.  
5 Any other people wishing to appear?

6 MR. PLATT: Your Honor, Mark Platt for the Redeemer  
7 Committee of the Highland Crusader Fund. And Marc Hankin from  
8 Jenner & Block is on the phone as well.

9 THE COURT: Okay. Good morning to you both.

10 MR. HANKIN: Good morning.

11 THE COURT: Anyone else?

12 MR. CLARK: Your Honor, this is Brian Clark from Kane  
13 Russell. I'm here with Mr. Kane on behalf of CLO Holdco.

14 THE COURT: Okay. Good morning.

15 MR. CLARK: Good morning.

16 THE COURT: All right. Anyone else?

17 All right. Well, I'll start by asking: Do we have any  
18 stipulations or agreements with regard to evidence or how  
19 we're going to proceed this morning?

20 MR. KANE: Yes, Your Honor. This is John Kane for  
21 CLO Holdco. We do.

22 THE COURT: All right.

23 MR. KANE: I would like to note on that question that  
24 we've actually worked very well together. CLO Holdco has had  
25 a pretty open discourse with Committee's counsel and got on

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1 the phone yesterday to go through any final evidentiary  
2 issues, and then had some follow-up late last night. And so  
3 what we'd like to announce to the Court is that there's a  
4 stipulation to the admissibility of all of the exhibits in  
5 both parties' witness and exhibit list.

6 THE COURT: All right.

7 MR. KANE: And on top of that, there are a number of  
8 factual stipulations. And I can walk through that on our kind  
9 of case-in-chief presentation, or we can walk through that  
10 now, either way, whichever is most convenient for the Court.

11 The actual stipulations are largely related to what is and  
12 isn't a dispute in this hearing.

13 So, the Committee has stipulated that, for the purposes of  
14 this hearing, there is no contest about the amount in  
15 controversy. CLO Holdco is claiming that it is entitled to  
16 the full amount of the funds in the registry, and there's  
17 really no dispute about the amount that CLO Holdco is  
18 asserting its interest in. There's no accounting concerns  
19 here.

20 THE COURT: Okay.

21 MR. KANE: There is also a stipulation for the  
22 purposes of this hearing that I do believe bears reading into  
23 the record, and I'd like to do that on the case-in-chief, just  
24 to make sure that everything is clear, we're not overstating  
25 or understating any party's position.

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1 THE COURT: Okay.

2 MR. KANE: But, in summary of that, there's really no  
3 dispute that, upon CLO's obtaining the interests in the  
4 Dynamic and AROF Funds, it did not, after obtaining them,  
5 later transfer that interest to any other party.

6 THE COURT: Okay.

7 MR. KANE: And then, finally, Your Honor, this was  
8 reached late last night: There is a stipulation between the  
9 parties for the purposes of this hearing to a statement made  
10 by the Debtor in a footnote that essentially states that there  
11 was a transfer of a note from the Dugaboy Trust, it's a note  
12 payable owed by the Dugaboy Trust, to the Get Good Trust, that  
13 that \$24 million note was transferred to the Debtor, and that  
14 the principal paid down on that note has reduced the  
15 obligation from about \$24 million to about \$17.5 million in  
16 principal obligations, and that the Dugaboy Investment Trust  
17 has been paying amounts due and owing under that note to the  
18 Debtor. We'll go into a little bit more detail about why  
19 that's relevant in our case-in-chief and in our closing  
20 argument.

21 THE COURT: All right.

22 MR. KANE: I think the way we'd like to proceed, Your  
23 Honor, is each side provide an opening statement, and then  
24 we'll transition to showing our case-in-chief and kind of a  
25 walk-through of the evidence, and then a closing argument to



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1 kind of draw things to a conclusion, Your Honor.

2 I will say that, given the stipulation reached last night  
3 on the payments on the Dugaboy Trust, we do not believe that  
4 the testimony of Mr. David Klos is going to be necessary any  
5 longer.

6 THE COURT: All right. Let me recap a couple of  
7 things. First, there was the stipulation as to the  
8 admissibility of each other's exhibits. The Movant's  
9 exhibits, your exhibits, Mr. Kane, were filed at Docket Entry  
10 No. 782, so that's where I'm going to look today as exhibits  
11 are referenced.

12 Now, I know there were some sealed documents in the list  
13 of exhibits. I show Exhibits 11, 12, 13, 14, 15, and 16 are  
14 actually under seal. All right.

15 MR. KANE: Yes, Your Honor.

16 THE COURT: So, then turning to the Creditors'  
17 Committee, their exhibits are at Docket Entry No. 789 on  
18 PACER. They have three exhibits.

19 So those are the exhibits for the record that we're  
20 talking about, correct?

21 MR. KANE: Yes, Your Honor.

22 MR. CLEMENTE: That's correct, Your Honor.

23 THE COURT: Okay. Thank you.

24 And then the last thing I wanted to clarify is your  
25 comment about there's no contest about the amount in

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1 controversy. So, dollars and cents, are we talking about  
2 \$1,516,354.38 related to the Dynamic Fund and then \$898,075.53  
3 regarding the Argentina Fund?

4 MR. KANE: Yes, Your Honor.

5 THE COURT: Okay. Very good.

6 MR. KANE: John Kane for CLO. Yes, Your Honor.

7 THE COURT: Okay. Thank you. All right. Well, you  
8 may make your opening statement.

9 MR. KANE: Thank you, Your Honor.

10 OPENING STATEMENT ON BEHALF OF CLO HOLDCO, LTD.

11 MR. KANE: So, I would like to begin with just making  
12 sure that we have -- we've set the stage for this dispute as  
13 well as I can here. I want to look at, Your Honor, the  
14 requests for relief that are before this Court.

15 So, CLO has requested that this Court remit funds from its  
16 registry. And there is no other (inaudible) request for leave  
17 by any other party.

18 There is no adversary proceeding against CLO Holdco filed  
19 by the Committee. There are no claims or causes of action of  
20 any kind asserted by the Committee. There is no objection to  
21 CLO Holdco's proof of claim on file. There is no motion for a  
22 prejudgment writ of attachment, and there is no motion by the  
23 Committee for an injunction. And we'd argue that that would  
24 be procedurally improper anyway.

25 The only thing that the Committee has done is objected to

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1 this Court's release of funds from the registry to CLO Holdco.

2 Your Honor, this is a -- this is a registry dispute. This  
3 is a dispute under Title 28 of the United States Code, Section  
4 2042. And under that statute, CLO Holdco has the burden of  
5 proof here to show by a preponderance of evidence that it has  
6 a valid legal claim to the funds in the registry of the Court.

7 So, how does it prove by a preponderance of the evidence  
8 that it has that claim? Courts looking at this issue show  
9 that CLO Holdco has to show that it has title to the funds, it  
10 has to provide evidence of ownership, and it has to show proof  
11 that that claim is current. In other words, it's not an  
12 unliquidated claim, it's not a claim that's been transferred  
13 to somebody else or that's possessed by some other party.

14 So, Your Honor, what is the evidence going to show in this  
15 case? And as we walk you through our case-in-chief, we think  
16 it's going to be very clear that the evidence will show that  
17 CLO Holdco obtained an interest in what we are going to refer  
18 to as the Dynamic and the AROF Funds. Those interests are  
19 evidenced by executed subscription agreements. Once they were  
20 in CLO Holdco's possession, those interests weren't  
21 transferred to any other party.

22 The Dynamic and the AROF Funds were liquidated. The  
23 Debtor accounted for CLO Holdco's interests in those funds.  
24 The Debtor sought to distribute those funds to CLO Holdco.  
25 There is no dispute over the amount of CLO Holdco's liquidated

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1 interests in those funds. And now CLO Holdco is seeking a  
2 request for the remittance of those funds from the registry of  
3 the Court.

4 Your Honor, our evidence will completely establish that  
5 CLO Holdco has a claim, a valid, legal claim well beyond the  
6 preponderance of the evidence standard.

7 Your Honor, those, the facts, the evidence that proves up  
8 each of those elements are not subject to any objection and  
9 are not refuted.

10 Based on that evidence, Your Honor, the bigger question to  
11 CLO Holdco is why are fighting in this contested matter? We  
12 have to look to the Committee's objection here. What are they  
13 really arguing?

14 The Committee's argument is essentially a guilt-by-  
15 association argument. There's a suggestion in the Committee's  
16 objections that James Dondero did bad things. CLO Holdco is  
17 this related entity, and so it must have done bad things, too.  
18 The Committee needs time to investigate potential claims and  
19 causes of action, and because CLO Holdco is a Cayman entity,  
20 any judgment that it might hypothetically obtain in the future  
21 will be uncollectable unless these funds are seized and held  
22 in the registry of the Court and used as a surety against that  
23 later hypothetical judgment.

24 So, Your Honor, this is an evidentiary hearing, and what  
25 we would ask the Court to do is scrutinize the evidence.

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1           So, what is the Committee's evidence likely to show?  
2       Well, there are only three exhibits submitted by the  
3       Committee. One of them is the Acis opinion that you issued on  
4       the involuntary file. The second is the Acis opinion you  
5       issued confirming the plan of reorganization in that case.  
6       And those two opinions combine for a grand total of two total  
7       references to CLO Holdco. And the third exhibit proposed by  
8       the Committee is a transcript of the March hearing on the  
9       distribution motion, in which there really were no evidentiary  
10      issues addressed associated with CLO Holdco at all.

11           So the better question becomes, Your Honor, what elements  
12      is missing? And as we go through our case-in-chief, we'd ask  
13      you to consider the following. The Committee will provide no  
14      evidence that it pursued any discovery from CLO Holdco in the  
15      ten weeks since CLO Holdco filed its motion for remittance of  
16      funds from the registry. There were no follow-up questions  
17      asserted by the Committee in response to CLO Holdco's  
18      deposition by written questions and David Klos' responses to  
19      those questions. The Committee did not subpoena any witness  
20      to testify at this hearing, and they've presented no evidence  
21      of wrongdoing by CLO Holdco. And finally, the Committee will  
22      show that there is no evidence whatsoever regarding CLO's  
23      ability to satisfy a money judgment, should the Committee  
24      obtain that judgment in the future.

25           So, if we look at the scope of the evidence that's

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1 presented by the parties in this case, we have CLO Holdco  
2 presenting overwhelming evidence of a present valid legal  
3 claim to the funds in the registry of the Court, and no  
4 evidence submitted by the Committee to refute that fact, and  
5 no claim for affirmative relief by the Committee or any  
6 evidence that would be necessary to prove up any claim for  
7 relief.

8 So, Your Honor, based on the evidence that you will hear  
9 today, we ask that this Court deny the Committee's objection  
10 and grant CLO Holdco's motion.

11 You will see that there is no evidence supporting any kind  
12 of injunction or prejudgment writ of attachment, and that the  
13 -- that CLO Holdco has satisfied its burden of proof by a  
14 preponderance of the evidence to show ownership of the funds  
15 in the registry that this Court holds as a statutory trustee  
16 for its benefit.

17 Thank you.

18 THE COURT: All right. I am going to interject  
19 something here. I'm glad that the March 4, 2020 transcript is  
20 part of the evidence here, because I have to say -- I had  
21 wanted to go back and look at that, and had not done it, and  
22 this is why -- your words, Mr. Kane, were, Why are we fighting  
23 this contested matter? I have to say, I had the same reaction  
24 myself, but with a slightly different spin on it. I thought  
25 this was a pragmatic solution that everyone agreed to on March

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1 4th. I don't think CLO Holdco, Ltd., your client, made a  
2 formal appearance at the hearing on March 4th, but I take it  
3 you all got notice of the hearing.

4 Tell me why so quickly we're revisiting this issue.  
5 That's the way I look at it. Maybe my perspective is not  
6 accurate and you're going to tell me it's not accurate. But  
7 it feels like to me we just were here on this issue with the  
8 Debtor's own motion filed February 24, wanting a court order  
9 blessing these disbursements to affiliated or potentially  
10 insider parties who were due to receive these funds, and then  
11 things just sort of evolved at the March 4th hearing where  
12 everyone would agree that the money -- I guess at least the  
13 money that was owed to your client, as well as Highland  
14 Capital Management Services, Inc. -- would be kept in the  
15 registry of the Court, just as a placeholder. Okay? So  
16 that's the perspective I come in with. That is my memory of  
17 what happened. Tell me why I'm not seeing it the way you're  
18 seeing it.

19 MR. KANE: Yes, Your Honor. For the record, John  
20 Kane for CLO Holdco. I'd be happy to address the Court's  
21 question.

22 That motion was filed seeking relief on essentially an  
23 expedited basis.

24 I'm sorry. I don't know if I cut out there. I had a  
25 little glitch on my screen.

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1 But that hearing sought relief, in essence, on an  
2 expedited basis, and drew a vehement objection from both the  
3 Committee and also the Acis parties, Mr. Terry and the like.

4 When we looked at that issue, we determined that there was  
5 likely a reasonable solution. CLO Holdco's representative,  
6 Grant Scott, had conversations with Judge Nelms, one of the  
7 Independent Directors for the Debtor, discussing the  
8 resolution of a -- of a proposal that would resolve some of  
9 what we understood to be the Debtor's concerns about its  
10 duties to distribute those funds.

11 It would not be a permanent solution. At least, that was  
12 our understanding. Putting funds into the registry of the  
13 Court would preserve the issue of CLO Holdco showing this  
14 Court that it had a legal entitlement to those funds, as  
15 opposed to proceeding with some dispute over the technical  
16 merits of the Debtor's right or need legally to distribute  
17 those funds to the parties.

18 So we felt like it was a reasonable remedy to satisfy the  
19 Debtor's concerns and also to satisfy the Committee's  
20 concerns. The Committee would have an opportunity to continue  
21 discovery and to take discovery following the filing of that  
22 motion, as we sought to prove to this Court that we have a  
23 right to the funds, to dispel any concerns that the Court  
24 might have.

25 And frankly, Your Honor, I think that there is some case



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1 law out there that would suggest that you had a right to  
2 deposit the funds in the registry of the Court. So we didn't  
3 think that there was any issue whatsoever with depositing the  
4 funds in the registry, understanding that that would allow us  
5 an opportunity to prove to you at a later date that we had a  
6 right to remove those funds from the registry.

7 And Your Honor, I'm happy to try and dig through it real  
8 quick, but there's language in the transcript that talks about  
9 the preservation of the rights of the parties whose funds  
10 would be pled into the registry to then go seek the funds out  
11 of the registry as part of that agreement. So that's exactly  
12 what we're doing. The issue here for us, Your Honor, is that  
13 we can establish our burden of proof that we have a right to  
14 these funds.

15 I understand that the Committee had concerns. Right? I  
16 mean, they're a little bit in the same position as the Debtor.  
17 I understand, as a practitioner, why the Committee had reason  
18 to want to scrutinize the transactions involving CLO Holdco as  
19 a related entity. That doesn't mean that they have a  
20 (inaudible) right to preclude those distributions, and that's  
21 why we're here.

22 So we've now had ten weeks for the Committee to perform  
23 discovery, to heavily scrutinize the nature of the  
24 transactions involving CLO Holdco. Leading up to this  
25 presentation to the Court of our evidence that we have a legal

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1 and factual right to have these funds back out of the registry  
2 under Title 28 of the U.S. Code, the Committee didn't do any  
3 discovery at all on these issues. At least, not to CLO  
4 Holdco.

5 So we believe that we're here trying to show the Court,  
6 okay, we want to dispel the Court's concerns. The Committee  
7 has had an opportunity to scrutinize these transactions. But  
8 we'd like our money. There are operational needs and the  
9 like. We would like to have our funds. And we believe that,  
10 unequivocally, the funds that are in the registry of the Court  
11 are CLO Holdco's. They're not subject to a claim of any other  
12 party.

13 So that, Your Honor, is why we've submitted our motion  
14 seeking a recovery of the funds from the registry.

15 THE COURT: All right. So, I think what I hear you  
16 saying is that on March 4th you all were agreeable to this  
17 money being put into the registry of the Court, but everyone  
18 understood that you were, pretty promptly after March 4th,  
19 going to file a motion to get an adjudication on why you  
20 should get these funds. Is that what you're saying?

21 MR. KANE: What I'm saying, Your Honor, is, at the  
22 time, we didn't have any problem with the funds being pled  
23 into the registry of the Court, understanding that we had  
24 reserved our right to later seek the funds from the registry.

25 THE COURT: Well, --

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1 MR. KANE: I'm not sure --

2 THE COURT: -- again, I --

3 MR. KANE: I'm not sure what the commitment says.

4 THE COURT: Maybe I'm splitting hairs, but we were  
5 here in March, and then April 15th you file the motion. And,  
6 you know, I'm -- it just -- I guess I'm trying to understand.  
7 You know, we were here to litigate this in March, and then  
8 this, you know, kind of status quo agreement was reached. And  
9 then a month later, about a month later, you're filing the  
10 motion to tee up the issue all over again.

11 It's just -- it's not what I anticipated. Yes, I knew  
12 everyone was reserving their rights, but it wasn't what I was  
13 anticipating. You know, if I had known a month later that one  
14 of the parties who was agreeing to this was going to be filing  
15 a motion, I would have just said, you know, why don't we do  
16 this today.

17 So, again, I'm asking: Am I just misremembering this?  
18 Did everyone but me have a clear idea that, pretty promptly  
19 after March 4th, you all were going to ask to come back on,  
20 you know, a non-expedited basis for the Court to adjudicate  
21 what was already teed up that day to be adjudicated?

22 MR. CLEMENTE: Your Honor, the --

23 MR. KANE: Your Honor, I can't speak to the other  
24 parties' understanding.

25 THE COURT: Okay. Mr. Clemente was kind of raising

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1 his hand to speak up.

2 MR. CLEMENTE: Yes.

3 THE COURT: Am I going down a trail here that I'm the  
4 only --

5 MR. CLEMENTE: No.

6 THE COURT: -- I'm the only one --

7 MR. CLEMENTE: No, you're not.

8 THE COURT: Okay. Mr. Clemente?

9 MR. CLEMENTE: No. No, you're not, Your Honor. I  
10 have a couple comments, and I have much more to say,  
11 obviously. But just direct on what Your Honor said: Nothing  
12 has changed since March 4th. I think that is fair to say.  
13 And interestingly, in the initial motion, you know, this idea  
14 of the 28 U.S. 2042 governing and it becoming a simple issue  
15 of taking the time regarding amounts or ownership of the money  
16 in the registry was not raised in the motion. So I found that  
17 kind of interesting.

18 But I was before you, Your Honor. And you'll recall on  
19 March 4th that -- that's absolutely not. I thought what we  
20 were doing was merely preserving the status quo for some  
21 period of time, which is what I believe Your Honor is  
22 suggesting that she recalls as well.

23 It would have been, I think, a little counterintuitive for  
24 us to have all been there, ready to do that litigation, and  
25 then decide to put something in the registry, and then have

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1 the argument that you can't look at the Bankruptcy Code to  
2 determine whether the money should come out of the registry or  
3 not, and then be back in front of you, you know, three or four  
4 weeks later to relitigate any of those issues.

5 So that was absolutely my recollection and understanding,  
6 Your Honor, and I think from your comments I intuit that it  
7 was your understanding as well, that this was not something  
8 that we were going to deal with again very quickly, but was  
9 something to preserve the status quo, a reasonable solution,  
10 an equitable solution under Section 105. And I believe that's  
11 what Your Honor ordered.

12 THE COURT: All right. Well, I'll let you go ahead  
13 and make your opening statement. I think Mr. Kane was  
14 finished before I started asking my questions.

15 MR. CLEMENTE: Okay.

16 THE COURT: Mr. Clemente, you may proceed.

17 MR. CLEMENTE: Thank you, Your Honor. I appreciate  
18 that. So, and I'll try and be brief on the opening.

19 OPENING STATEMENT ON BEHALF OF THE OFFICIAL COMMITTEE OF  
20 UNSECURED CREDITORS

21 MR. CLEMENTE: Your Honor, like it or not, CLO Holdco  
22 is not an independent, unrelated, third-party investor merely  
23 seeking distributions on account of its own arm's-length  
24 independent investments. Instead, CLO is a related party in  
25 literally every sense of the word. That's not in dispute.

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1 That is part of the Jim Dondero or Mr. Dondero web of  
2 entities.

3 CLO Holdco is effectively controlled by Mr. Dondero. It  
4 was seeded and received assets transferred from the Debtor,  
5 including the assets giving rise to the distribution that's in  
6 the registry. None of that is in dispute. All of this at a  
7 time when Mr. Dondero controlled the Debtor as well as the  
8 parties through the various intermediate transactions that  
9 ultimately resulted in the assets arriving in CLO Holdco.  
10 That is not in dispute.

11 Mr. Dondero's past fraudulent conduct, including  
12 fraudulent transfers, is also not in dispute. He was on all  
13 sides of this transaction. And therefore this transaction,  
14 along with many of the others, must be viewed with skepticism  
15 and scrutinized very closely by the Committee and by this  
16 Court.

17 The Committee has only just begun such work, Your Honor.  
18 And given the Byzantine empire created by Mr. Dondero, it will  
19 take time and significant resources to fully and properly  
20 conduct an investigation.

21 And Mr. Kane referred to, did we do discovery? We did  
22 not. Our reaction to this motion was the same as Your Honor.  
23 And as you can see by the stipulations that we have agreed to  
24 for purposes of this hearing, we didn't want this to be a  
25 situation where the estate would spend a tremendous amount of

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1 resources to deal with something that we thought that was  
2 dealt with on March 4th.

3 But aside from that, given the web that's been created  
4 here, we can't just isolate one piece of it. We can't just be  
5 like, I'm going to look at the CLO Holdco documents and be  
6 able to develop a full theory. This is a tapestry of  
7 interrelated entities that is opaque and vague and purposely  
8 so. So you can't just focus on one piece and then try and  
9 say, well, I know what this piece is, because that piece has  
10 many interrelated complex ramifications and relationships  
11 where, frankly, you can't just say, okay, let's focus on this  
12 one issue, because you're going to miss the entire tapestry.

13 We still need to examine, as I mentioned, the whole thing,  
14 and this takes time and it takes an investment. So while I  
15 understand CLO Holdco wants to receive its distribution, I  
16 also understand that my constituency wants to be paid, some of  
17 whom have been waiting for over a decade.

18 To be clear, Your Honor, my constituency didn't choose to  
19 be here in the bankruptcy. But CLO Holdco chose to associate  
20 itself with Mr. Dondero and to take assets from Highland in  
21 convoluted related-party transactions and reap the benefits of  
22 those transactions. CLO Holdco can't now step away from that  
23 and try and suggest to Your Honor that this is about taking  
24 time under 28 U.S.C. 2042. That was never what it was about  
25 on March 4th, and it's not what it's about today.

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1           Instead, it's about the overall situation and why we find  
2 ourselves here.

3           And Your Honor, I'm here to tell you, I think, and I  
4 believe Your Honor would agree, that the Bankruptcy Code and  
5 Section 105 and all the other provisions of the Code are alive  
6 and well in this courtroom, despite the distribution being put  
7 into the registry on March 4th.

8           You clearly found you had the authority under Section 105  
9 to hold the funds, nothing has changed in the intervening  
10 time, and therefore the funds should remain in the registry.

11           This is not a dispute under, you know, 28 U.S.C 2042 about  
12 ownership, again, or where somebody pleads an amount in the  
13 registry to let other people argue that they actually owned  
14 the money. This was always about preserving the estate and  
15 maintaining the status quo.

16           Such a result might be unfair if it was a different party,  
17 but CLO is a related party controlled by Mr. Dondero. It's  
18 not an unaffiliated party.

19           So, from our perspective, the motion should be denied,  
20 Your Honor.

21           THE COURT: All right. Thank you.

22           I assume no one else has an opening statement because  
23 there were no other pleadings filed regarding this motion.

24           All right. Mr. Kane, let's turn to your evidence.

25           MR. KANE: Thank you, Your Honor. I'll tell you



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1 what. Just to make sure that we're hitting on the issue that  
2 was out in front of this Court a moment ago, I'd like to start  
3 by just directing the Court's attention to the Committee's  
4 Exhibit 3 or Exhibit C, which is a transcript of that hearing  
5 from March.

6 THE COURT: Okay.

7 MR. KANE: And Your Honor, Page 119, Lines 4 through  
8 11, are your statements about what you were doing entering the  
9 order. And you know, when the funds are being pled into the  
10 registry of the Court, but I do think the Court has broad  
11 equitable powers to remedy, to fashion remedies that preserve  
12 the status quo. And I think it is appropriate here to order  
13 that most of this money, that most of the \$8.6 million that  
14 would go to related investors in these three Funds -- this is  
15 the important part -- be put into the registry of the Court  
16 pending further motions, orders, adversary proceedings anyone  
17 wants to file to make a claim to that money.

18 So, Your Honor, that's what we did. We -- the rights were  
19 reserved. CLO Holdco made a motion, filed its essentially  
20 claim to the money that's in the registry of the Court.

21 So, Your Honor, I'd like now to just briefly walk through  
22 the exhibits, because I think it's important to understand  
23 exactly what CLO Holdco's claim to the funds really is.

24 So, Your Honor, first, I'd like to move for the admission  
25 of CLO Holdco's Exhibits 1 through 16 and all subparts.

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1 THE COURT: All right. Well, I understood earlier  
2 there is a stipulation to the admissibility of these. So, for  
3 the record, I am admitting CLO Exhibits 1 through 16 in their  
4 entirety, and they appear at Docket Entry 782. All right?

5 MR. KANE: Thank you, Your Honor.

6 (CLO Holdco's Exhibits 1 through 16 are received into  
7 evidence.)

8 MR. KANE: Your Honor, Exhibit 1A is the Highland  
9 Capital Loan Fund, LP subscription agreement. Now, this  
10 subscription agreement is in the amount of \$2,032,183.24 and  
11 is dated December 28, 2016.

12 You'll notice that CLO Holdco obtains an interest in the  
13 Highland Capital I Fund through a transfer in kind. Schedule  
14 1 to Exhibit 1A shows the progression of this interest,  
15 admittedly, from the Debtor to the Get Good Trust down through  
16 a series of charitable entities, through the Charitable DAF,  
17 to CLO Holdco.

18 Your Honor, Exhibit 1B, we've included just make sure  
19 everybody's on the same page. The Highland Capital Loan Fund,  
20 LP, in which H -- CLO had the subscription interest, had a  
21 name change to essentially what we were referring to as the  
22 Dynamic Fund. It was changed to Highland Dynamic Income Fund,  
23 LP. So when there are references to the Highland Capital Loan  
24 Fund subscription, it's really a reference to the subscription  
25 in the Dynamic Fund.

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1 Exhibit 1C is Highland Argentina Regional Opportunity Fund  
2 Limited subscription documents. This is a \$2.5 million  
3 subscription dated June 6, 2018, showing that CLO Holdco  
4 obtained its \$2-1/2 million subscription in the AROF Fund by  
5 payment.

6 Exhibit 1D is a NAV statement dated November 11, 2019  
7 showing CLO Holdco's interest in the Dynamic Fund totaled  
8 \$1.689 million and change.

9 Exhibit 1E is the NAV statement from December 31, 2019  
10 from the AROF Fund showing that CLO Holdco's interests in that  
11 fund were valued at \$918,905.82.

12 Exhibits 1F and 1G are the investment management  
13 agreements for Dynamic and AROF. And then Exhibits 1H and 1I  
14 are the Dynamic LP agreement and the AROF LP agreement.

15 We can skim over Exhibits -- well, actually, I'd like to  
16 point to Exhibit 2 and note that there are no (inaudible)  
17 related to any CLO Holdco wrongdoing in the Committee's (audio  
18 gap) to the -- CLO Holdco's motion for remittance of funds  
19 held in the registry of the Court.

20 Also, on Paragraph 10, the Committee acknowledges that, in  
21 exchange for the transfer of the Dynamic interests, the Get  
22 Good Trust transferred the Dugaboy Trust note of about \$24  
23 million.

24 And in Paragraphs 17 and 18, the Committee acknowledges  
25 that it had been pursuing discovery on CLO Holdco obtaining

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1 interests in the Dynamic Fund since early February.

2 Your Honor, Exhibit 3 is CLO Holdco's reply to the  
3 Committee. Exhibit 4 is the notice of hearing. Exhibit 5 is  
4 the Debtor's February 4th -- or, 24th distribution motion.  
5 And Your Honor, we have a stipulation between the Committee  
6 and CLO Holdco for the sake of this hearing to the facts  
7 included in Footnote 7.

8 So, in Footnote 7, the Debtor states, I'll read it into  
9 the record for the Court:

10 The limited partnership interests in Dynamic held by  
11 CLOH, CLO Holdco, were originally held by the Debtor.  
12 The Debtor transferred those interests to the Get  
13 Good Nonexempt Trust, defined as Get Good, on  
14 December 28, 2016, in exchange for 97.6835 percent of  
15 Get Good's interest in a promissory note in the  
16 original principal amount of approximately \$24  
17 million issued by the Dugaboy Investment Trust. Get  
18 Good subsequently transferred its interests in  
19 Dynamic to Highland Dallas Foundation, which  
20 transferred those interests to CLO Holdco. The  
21 Dugaboy Investment Trust has been paying amounts due  
22 and owing under the \$24 million note, and the current  
23 principal amount is approximately \$17.5 million.

24 Your Honor, that's an important fact, and I'll get to that  
25 in just a moment. But one of the reasons why that's an

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1 important fact is the Dugaboy Investment Trust note is  
2 actually (audio gap) note with a balloon payment due at  
3 maturity. So, paydown of the principal means that the Dugaboy  
4 Trust is actually paying Highland Dallas Foundation principal  
5 payments on that note, despite not having a strict contractual  
6 obligation to do so until the maturity date, which expires in  
7 another 16 years. So it's been paying principal that it  
8 doesn't have to pay, and interest on the note, which was  
9 exchanged for the Dynamic and other interests transferred to  
10 the Get Good Trust.

11 Your Honor, the next exhibit is Exhibit 6. This is the  
12 Committee objection to the distribution motion. We'd also  
13 note that there is no reference to any bad acts by the  
14 Committee alleged against CLO Holdco other than simply having  
15 a relationship with James Dondero and the fact that its  
16 investments were managed by Highland. And that's included in  
17 Paragraph 11 of that pleading.

18 7 is the Debtor's reply to the Committee's objection.

19 8 is the Debtor's responses to CLO Holdco's deposition by  
20 written question. Your Honor, this has been stipulated as  
21 admissible in full by the Committee. And we think that this  
22 is important because, starting on Page 7 of this exhibit,  
23 David Klos, the chief accountant -- or, the chief accounting  
24 officer of Highland Capital Management, LP, the Debtor, walks  
25 through the Debtor's means for determining ownership, the

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1 accounting for interests, the liquidation of Funds, and  
2 determining amounts due from the proceeds of those Funds to  
3 CLO Holdco for both the Dynamic and the AROF Funds.

4 So, again, Your Honor, the Committee is not stipulating  
5 that the Debtor has appropriately performed this function and  
6 that the amounts that are purportedly due from the Debtor's  
7 liquidation of these Funds to the Committee is accurate.

8 Number 9, Your Honor, is a stipulation regarding CLO  
9 Holdco's lack of a transfer of any interests in Dynamic and  
10 the AROF Funds.

11 I noted for Your Honor at the beginning of my open that  
12 this was a stipulation I really did want to read into the  
13 record. I want to be fair to the Committee, and there are  
14 some limitations on this stipulation. So what I'd like to do  
15 is read this, then. This is an email statement from Allison  
16 Stromberg of Sidley on behalf of the Committee. And Mr.  
17 Clemente is cc'd on this email dated June 22, 2020: "With a  
18 few edits, we can agree to the stipulation for the purposes of  
19 the June 30 hearing." And this is the edited version that Ms.  
20 Stromberg proposed:

21 "The Committee and CLO stipulate to the following,  
22 solely for the purposes of this hearing. Grant Scott  
23 represented to the Committee that CLO Holdco, Ltd.  
24 did not, after obtaining the disputed interests in  
25 the entities commonly referred to as the Dynamic and

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1 the AROF Funds, transfer those interests to any other  
2 party. The Committee, solely for the purposes of  
3 this hearing, does not contest that assertion and  
4 stipulates to that fact. This stipulation shall not  
5 be binding on the Committee in any future proceedings  
6 and shall not have any preclusive effect against the  
7 Committee in any future disputes, contested matters,  
8 adversary proceedings, or other legal matters between  
9 the Committee and CLO or any other party. Further,  
10 this stipulation shall not in any way preclude or  
11 limit the Committee from asserting claims or causes  
12 of action against CLO in the future, including but  
13 not limited to claims challenging the validity of  
14 CLO's disputed interest and/or transactions through  
15 which CLO Holdco obtained such disputed interests or  
16 claims to avoid and recover such disputed interests  
17 in the Dynamic and AROF Funds or their proceeds."

18 Your Honor, for the sake of this hearing, no dispute that  
19 when CLO obtained those interests, it didn't transfer them to  
20 any other party.

21 Exhibit 10 includes another stipulation between  
22 Committee's counsel and CLO Holdco's counsel. And this  
23 relates to some of the exhibits that are already in the  
24 record. And for that, Your Honor, we can skim over this.

25 When the motion was initially filed, we had a signature

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1 page issue on one of the exhibits and a metadata strip on  
2 another exhibit that we corrected. We provided the corrected  
3 exhibits to the Committee. The corrected exhibits were  
4 included with this motion. And it's noted in our witness and  
5 exhibit list which corrected exhibits those are. They'll be  
6 1A and 1C.

7 Exhibit 11, Your Honor, is an important exhibit for us.  
8 And we would direct the Court's attention to Page 3 of this  
9 exhibit. So, on Page 3, there is a list of debits and credits  
10 associated with the Highland Argentina Regional Opportunity  
11 Fund statement of accounts -- essentially, a bank statement  
12 from June 6, 2018 to June 30, 2018.

13 You'll note, Your Honor, that there is an incoming source,  
14 an incoming wire transfer from CLO Holdco, Ltd., which  
15 credited the AROF account by \$2.5 million. That's the date of  
16 this subscription agreement, Your Honor, and it's consistent  
17 with the subscription agreement statement that shows that CLO  
18 Holdco obtained a subscription in the AROF Fund by a wire  
19 transfer. So it's not a transfer from Highland of the  
20 interests like it was with the Dynamic Fund.

21 Exhibit 12, Your Honor, is a purchase and sale agreement.  
22 Now, this is an exchange between the Get Good Trust and the  
23 Debtor. It's dated December 28, 2016. And I'll talk about  
24 this a little bit in our closing argument, but I did want to  
25 just have a brief walk through this. Under this purchase and



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1 sale agreement, there is an exchange. This is not a one-sided  
2 agreement that denudes the Debtor of assets without anything  
3 in return. This exhibits shows that the Debtor receives the  
4 Get Good interests in the Dugaboy note, which was  
5 approximately a \$24 million note. In exchange, Get Good  
6 received about \$23 million worth of various interests. It  
7 received a \$2.032 million interest in the Highland Loan Fund.  
8 And Your Honor, if you'll recall, that's the Dynamic Fund. It  
9 received certain American Airlines call options that had a  
10 fair market value at the time of about \$8.7 million. And then  
11 it received various participation interests in Highland's  
12 interests in the Crusader Funds, which had a fair market value  
13 at the time of about \$12.6 million.

14 Now, Exhibit A, which is internally attached to Exhibit  
15 12, is a copy of the Dugaboy note. And that, Your Honor,  
16 shows that this was an interest-only note, about \$2.75 percent  
17 interest, with the principal due on a 20-year term. So,  
18 annual interest payments, principal due at a later date, and  
19 there was no prepayment penalty on principal. So, Your Honor,  
20 you've seen that the principal was paid down at least about  
21 \$6-1/2 million, in addition to other interest payments made  
22 under the terms of that note. So the Debtor did receive  
23 consideration in exchange.

24 Exhibit 13 is an amendment to that purchase and sale  
25 agreement. And we included this as what we call a full

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1 disclosure agreement. There is an adjustment to the deal  
2 terms in which the call options are revoked, and instead of  
3 the Get Good Trust receiving the call options in the American  
4 Airlines stock, it received participation interests. There's  
5 no adjustment to the Dugaboy note, and there's no adjustment  
6 to the Crusader interests that were transferred.

7 Your Honor, Exhibit 14, this is also just a full  
8 disclosure exhibit. This shows that the Get Good Trust was  
9 identifying as a trust beneficiary the Highland Dallas  
10 Foundation, to make, in essence, the charitable donation that  
11 would then be pushed down to the Charitable DAF and then  
12 invested by CLO Holdco.

13 Exhibit 15 is the Dynamic Fund side letter exhibit dated  
14 January 10, 2017. And this really is included to show, in the  
15 last "Whereas," Your Honor, the series of transfers from the  
16 Debtor to the Get Good Trust down to CLO Holdco and how CLO  
17 Holdco came to acquire the interests in the Dynamic Fund.

18 And finally, Your Honor, is Exhibit 16. We think this is  
19 an important exhibit for a number of reasons. First, the  
20 Debtor disclosed in correspondence with CLO Holdco and the  
21 Committee that this exhibit was produced in November of 2019  
22 by the Debtor to the Committee. I notice that the Bates stamp  
23 was a significantly lower number than the rest of the exhibits  
24 we received in our discovery request.

25 But this document shows a number of important facts. If

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1 you look at Page 2, Your Honor, this shows that the  
2 consolidated balance sheet for Highland Capital Management, LP  
3 showed a net -- a positive net worth at the time of about \$418  
4 million. And if you look at it on a cash flow basis, the  
5 consolidated income statement for year-end dated December 31,  
6 2016 shows about \$39,356,000 of net income in 2016  
7 attributable to Highland Capital Management, LP.

8 And then if you turn the Page 33, Your Honor, there is a  
9 heading called Investment Liability. And the bottom paragraph  
10 on -- over on Page 33 of Exhibit 16 shows that, in this  
11 audited financial statement, PricewaterhouseCoopers had  
12 analyzed this transfer transaction. It states:

13 "On December 28, 2016, the Partnership" -- that's  
14 Highland Capital Management, LP, the Debtor --  
15 "entered into a purchase and sale agreement with the  
16 Get Good Nonexempt Trust. In consideration for a  
17 note receivable from an affiliate, the Partnership  
18 sold or participated in certain investments that it  
19 already held, with the participated investments  
20 carrying an aggregate market value of \$21.3 million  
21 as of the date of the transaction. The fair value of  
22 the agreement will fluctuate with the fair value of  
23 the securities throughout the term. As of December  
24 31, 2016" -- that was three days later -- "the  
25 participated investment value had reduced from \$21.83

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1 to \$18.7 million."

2 Again, Your Honor, this is in exchange for a \$24 million  
3 note that it's been paying.

4 So, Your Honor, given the stipulation of the Debtor, we no  
5 longer need to call David Klos, so what we would propose to do  
6 at this time is close our case-in-chief and allow Mr. Clemente  
7 to go forward with (audio gap).

8 THE COURT: All right. Mr. Clemente, you may proceed  
9 with your evidence.

10 MR. CLEMENTE: Thank you, Your Honor. Just a couple  
11 of things to note (indecipherable) into argument, though I  
12 would point Your Honor to the Committee's -- so, first of all,  
13 I'd move for the formal admission of the Committee's exhibits  
14 for purposes of this hearing, Exhibits 1 through 3, which are  
15 the two Acis opinions and the transcript from the March 4th  
16 hearing. Again, it's subject to the stipulation Mr. Kane  
17 referenced earlier.

18 THE COURT: All right. Committee Exhibits 1 through  
19 3 are admitted by stipulation, and they appear on the docket  
20 at Docket Entry No. 789.

21 (Unsecured Creditors' Committee's Exhibits 1 through 3 are  
22 received into evidence.)

23 MR. CLEMENTE: Thank you, Your Honor. And I'd like  
24 to point Your Honor to Page 43 of Exhibit 3, which is the  
25 transcript from the March 4th hearing, and read into the

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1 record a statement by Mr. Lynn which says, "We'd like to  
2 suggest the following, should the Court determine" --

3 THE COURT: Okay. Tell me --

4 MR. CLEMENTE: Yes?

5 THE COURT: I didn't hear what page again?

6 MR. CLEMENTE: Oh, I'm sorry, Your Honor. It's Page  
7 43, starting at Line 14.

8 THE COURT: Okay.

9 MR. CLEMENTE: And Mr. Lynn states, "We'd like to  
10 suggest the following, should the Court determine that the  
11 motion be denied, and that is that instead of the Debtor  
12 retaining the funds, that the Debtor distribute the funds into  
13 the registry of the Court. That way, they" -- meaning the  
14 Debtor, Your Honor -- "lose control over the funds and they  
15 can say they distributed them in accordance with their  
16 agreements and applicable law."

17 So, the point, again, Your Honor, from the hearing was to  
18 simply preserve the status quo yet ensure that the funds would  
19 be safeguarded by depositing them within the registry of the  
20 Court.

21 Additionally, Your Honor -- and Your Honor may be  
22 scratching her head as to why the Committee stipulated to all  
23 of this. It's not about taking in kind and filing three  
24 documents. That was never the issue at the March 4th hearing.  
25 Frankly, that's not the issue today. The March 4th hearing

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1 wasn't about ownership of the Funds, which is what the  
2 exhibits Mr. Kane just walked through purports to show. The  
3 March 4th hearing was about the web and the circumstances  
4 surrounding the case and the circumstances surrounding CLO  
5 Holdco.

6 What Mr. Kane's exhibits don't refute is the fact that all  
7 of the interests that CLO Holdco has on which it's here today  
8 and funds were deposited into the registry on account of came  
9 from the Debtor. What Mr. Kane's factual record does not  
10 dispute is that, at that time, the Debtor was controlled by  
11 Mr. Dondero. And the Dugaboy Trust and the Get Good Trust  
12 were at various times controlled by Mr. Dondero, Mr. Scott,  
13 and Nancy Dondero, Mr. Dondero's sister.

14 So, again, Your Honor, it isn't about walking through  
15 account statements. It's about the context in totality.

16 Finally, Your Honor, and I believe the exhibits Mr. Kane  
17 referred to, including Exhibit 12, they make clear, and I  
18 think Mr. Kane admits that, that these interests did come from  
19 the Debtor.

20 Finally, Your Honor, the other factual point I would like  
21 to make refers to Mr. Kane's Exhibit 16, which he finished up  
22 with. These are the consolidated financial statements of  
23 Highland Capital Management. I find it all very interesting  
24 what the book values of assets and liabilities are, but I do  
25 not believe that there's any reference in these financial

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1 statements to contingent liabilities or litigation claims,  
2 including claims with respect to Redeemer or potential claims  
3 with respect to UBS.

4 So, Your Honor, I would just suggest that this exhibit,  
5 although for purposes of the stipulation we agree with what  
6 the numbers, you know, that the numbers say what they are,  
7 it's entirely replete -- and I think Your Honor would know, of  
8 course, that any analysis of fraudulent transfer would have to  
9 take into a reasonable estimate of contingent liabilities.

10 So that's the only other point I would like to make from  
11 the factual background, Your Honor. Unless you have any  
12 questions for me, I'll just reserve the rest for argument.

13 THE COURT: All right. I have no other questions at  
14 this time for you.

15 All right. Shall we go to closing arguments, then?

16 MR. KANE: Yes, Your Honor. This is John Kane for  
17 CLO Holdco. I did want to make one important clarification,  
18 because it was about a characterization of the exhibits that  
19 were presented by CLO Holdco.

20 Mr. Clemente stated that we had no -- or, that the  
21 evidence that I've presented indisputably showed that all of  
22 the interests have been liquidated, so the funds that we're  
23 seeking here today came from the Debtor. And what our Exhibit  
24 11 shows is that CLO Holdco used its cash that it wired to the  
25 AROF Fund to obtain its interests in AROF.

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1 That was not a transfer by the Debtor. There is no  
2 evidence suggesting whatsoever that that flowed down from a  
3 Highland interest to CLO Holdco. That was a cash acquisition  
4 by CLO Holdco to AROF for its subscription interest in the  
5 Argentina Fund.

6 THE COURT: All right. Well, Mr. Clemente, let me  
7 follow up on that. Are you going back to 2011, and is that  
8 what you were referring to, that all of CLO Holdco's original  
9 seed money -- I guess it was a couple of levels up from CLO  
10 Holdco -- originated from Highland?

11 MR. CLEMENTE: That's correct, Your Honor. And  
12 that's what Your Honor writes in the Acis opinions, --

13 THE COURT: Uh-huh.

14 MR. CLEMENTE: -- that ultimately the DAF and the CLO  
15 Holdco were seeded by the Debtor. That's our position, that  
16 all of the assets that ultimately were used to seed the DAF  
17 came from the Debtor, and then obviously Mr. Kane's exhibits  
18 demonstrate that the particular interests with respect to  
19 Dynamic came from the Debtor.

20 THE COURT: All right. Mr. Kane, any comment about  
21 that?

22 MR. KANE: Yes, Your Honor. And this is -- we're  
23 back in an evidentiary hearing. So whether or not there were  
24 seed funds that were contributed by Dondero or related trusts,  
25 that I think this Court has found that was the case in the



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1 past, but that does not mean that there were not other viable  
2 investments, personal funding by Dondero individually,  
3 deposits by Mark Okada individually or other third parties  
4 through Dallas Foundation, that there were not legitimate  
5 funds, legitimate means of generating revenue by CLO Holdco  
6 that allowed it to reinvest money.

7 And this is -- there's an inference made, Your Honor, by  
8 the Committee that because there was an initial seed of this  
9 CLO Holdco entity by Jim Dondero and various trusts, whether  
10 through Highland or other entities, that all of the funds that  
11 it forever uses are somehow inherently tied to Highland.  
12 We're talking about 2011, transitioning to 2018 for a cash  
13 investment made. I think that is a huge stretch.

14 I think it's important to know that there is zero evidence  
15 presented by the Committee to substantiate the statement that  
16 this \$2.5 million somehow arose from Highland Capital  
17 Management, LP.

18 THE COURT: Okay. All right. Well, proceed with  
19 your closing argument, please.

20 MR. KANE: Yes, thank you, Your Honor.

21 CLOSING STATEMENT ON BEHALF OF CLO HOLDCO, LTD.

22 MR. KANE: So, I do want to go back a little bit to  
23 what you had previously stated about the March hearing. So,  
24 we acknowledge that the Court has a right to submit funds into  
25 the registry of the Court in a contested matter under rare

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1 circumstances under Rule 67 and *In re Kim*. But it is our  
2 position that once funds are pled into the registry of the  
3 Court, there is a material shift in how those funds are  
4 treated and what the Court can really do to adjudicate matters  
5 involving those funds.

6 So, there are zero Bankruptcy Code references that relate  
7 to a Chapter 11 dispute and Bankruptcy Code statutes that  
8 address the registry of the Court. The only Bankruptcy Code  
9 statute in the entirety of the Bankruptcy Code that references  
10 the registry of the Court or proceeding under 28 U.S.C. 2041  
11 and 2042 is Section 347(a) of the Bankruptcy Code, which  
12 applies to unclaimed funds only in Chapter 7, 12, and 13  
13 cases.

14 So, Your Honor, we're looking at a situation here where  
15 funds are in the registry of the Court. And once funds are in  
16 the registry of the Court, under 28 U.S.C. 2041, the Court  
17 holds money as a statutory trustee for the rightful owners.

18 That's an issue that's been addressed by most circuits,  
19 Your Honor. And as noted by the First Circuit, the funds that  
20 are deposited in the registry of the Court are not at the  
21 disposal of the judge but held in trust for the rightful  
22 owner. That's the *Alstom Caribe* case from the First Circuit  
23 in 2007.

24 The Fifth Circuit has addressed this issue on a number of  
25 occasions, and noted that once funds are deposited into the

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1 Court's registry, the Court should determine ownership and  
2 make disbursements. It's not suggesting a long hold. That's  
3 from *Craig's Stores*, a Fifth Circuit decision in 2005.

4 Your Honor, CLO Holdco acknowledges that the Fifth  
5 Circuit's decision in *U.S. v. Cochran* and 28 U.S.C. 2042 place  
6 the burden of proof of ownership squarely on the party seeking  
7 funds from the registry of the Court. And so here, as shown  
8 in *Craig's Stores* and *U.S. v. Beach*, which is an Eleventh  
9 Circuit decision, CLO Holdco has to prove ownership by a  
10 preponderance of the evidence. On that showing, the Fifth  
11 Circuit noted in *Cochran* that a court needs to remit the funds  
12 to the party that satisfied its burden of proof.

13 So, how do I satisfy my burden of proof? I have to show  
14 that -- I have to show that I have title to those funds or  
15 that CLO Holdco has title to those funds.

16 Your Honor, a lot of courts have addressed what title  
17 means in a 28 U.S.C. 2042 dispute. And proving title means  
18 demonstrating a present right to the funds. A present right  
19 is a right that is not hypothetical, it's not unliquidated,  
20 and it isn't presently possessed by some other party.

21 So, applying the evidence here, there is overwhelming  
22 evidence that CLO Holdco has a present right to these funds.  
23 The Dynamic subscription proves that CLO Holdco had an  
24 interest in the Dynamic Fund. The AROF subscription proved  
25 that CLO Holdco had an interest in the AROF Fund. We provided

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1 proof to the Court of either how those interests were  
2 transferred to CLO Holdco or how they were acquired by cash  
3 payment by CLO Holdco. The Committee has stipulated that,  
4 once obtained, CLO Holdco did not transfer those interests to  
5 any other party. So, Your Honor, that hits the no other party  
6 presently possessing title.

7 We can show Your Honor through Mr. Klos' testimony and  
8 testimony previously presented to the Court that the Debtor  
9 liquidated all of the parties that had an interest in the  
10 Dynamic and AROF Funds interests. Those Funds are done.

11 Mr. Klos' testimony and his deposition by written  
12 questions shows that the Debtor calculated the pro rata  
13 interest due to CLO Holdco, and the Committee has stipulated  
14 to those amounts. They're not in dispute.

15 So, Your Honor, frankly, I'm not entirely sure what else  
16 CLO Holdco would need to show to concretely establish that it  
17 has a present valid legal claim to the interests in the  
18 registry of the Court. It's satisfied every element of its  
19 claim to the funds.

20 And right there, under a 28 U.S.C. 2402 dispute, that  
21 should end the discussion about whether we're entitled to  
22 remittance of the funds from the registry amount. We have a  
23 proven, current, valid legal title hold. And that's all  
24 that's required for relief under Fifth Circuit case law,  
25 Fourth Circuit case law, Eleventh Circuit case law addressing

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1 these registry motions.

2 Your Honor, we understand that the Committee is arguing  
3 that the funds should just sit in the registry of the Court.  
4 We'd like to reiterate, we think it's very important that the  
5 Committee has not asserted any form of affirmative relief in  
6 this Court. There is no adversary proceeding. There is no  
7 motion for some kind of prejudgment writ of attachment or  
8 anything like that. This is a defensive play by the  
9 Committee. It is an -- it is solely an objection to CLO  
10 Holdco's position. That objection wants to maintain the  
11 status quo. That's it.

12 So, what is maintaining the status quo? Well, if we're  
13 going to address the Committee's objection, we need to look at  
14 *Rosen v. Cascade*, which is an Eleventh Circuit case that says,  
15 when a party issues this type of objection, or even a motion  
16 for (audio gap) relief, you need to look at the actual nature  
17 of the relief sought by the party, not necessarily just the  
18 description of the relief sought.

19 Well, what is the nature of the relief? The Committee has  
20 noted in its pleadings that it wants this Court to leave CLO  
21 Holdco's funds in the registry so that it can use those funds  
22 as security against a potential hypothetical future judgment  
23 because it believes that collection against CLO Holdco, a  
24 Cayman entity, may otherwise be difficult.

25 Okay. So the Committee wants this Court to keep CLO

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1 Holdco's funds, after it's proven title to those funds, to  
2 serve as surety against a potential future judgment. As we  
3 noted in our pleadings, Your Honor, *Black's Law* defines  
4 attachment as seizing of a person's property to secure a  
5 judgment. We believe that that's exactly what's happening  
6 here. The Committee wants the Court to hold CLO Holdco's  
7 property pending a potential future judgment.

8 Your Honor, a prejudgment remedy like attachment invokes  
9 Bankruptcy Rule 7064, and at least here the Committee is  
10 willing to -- or, CLO Holdco is willing to acknowledge that  
11 7064 is applicable in a contested matter like the one before  
12 the Court. But to obtain relief under 7064, the party would  
13 have to satisfy Texas law and the requirements for a  
14 prejudgment writ of attachment.

15 Your Honor, that falls under Section 61 of the Texas Civil  
16 Practice and Remedies Code. But importantly, Judge Houser has  
17 addressed that specific issue in the *Atlas Financial Mortgage*  
18 case. And she hits the nail on the head. She notes that, To  
19 prove a claim for a right to a writ of attachment, prejudgment  
20 writ of attachment, the party seeking that relief must have  
21 made, and this is a quote, "a certain and liquidated demand or  
22 a demand whose amount is reasonably certain." And she cites  
23 the Fifth Circuit case *In re Fredeman Litigation* .

24 There is no demand by the Committee, and there is  
25 certainly no demand for an amount certain. There is no claim.

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1 There is no cause of action asserted by the Committee against  
2 CLO Holdco.

3 Judge Houser went on to state that, If the amount of  
4 damages can only be ascertained by the fact-finder, a writ of  
5 attachment is inappropriate.

6 Your Honor, again, we have no idea what is asserted.  
7 Presumably, any damage model that the Committee asserts that  
8 it has would have to be thoroughly litigated and the damage  
9 modelled by the Court.

10 Also, prejudgment writ of attachments are only available  
11 in liquidated claims that arise out of contract. That doesn't  
12 exist in this case.

13 So the Committee is just flat out ineligible for any kind  
14 of prejudgment writ of attachment.

15 So, next, Your Honor, that flows to, well, is an  
16 injunction available? Arguably, the Committee is defensively,  
17 not affirmatively, but defensively asking this Court to enjoin  
18 CLO Holdco from removing its funds from the registry of the  
19 Court or otherwise using those funds. Well, that was what  
20 happened in *Atlas Financial Mortgage*. Judge Houser said,  
21 well, you're not eligible for a prejudgment writ of  
22 attachment, but you actually are eligible for a preliminary  
23 injunction. But she went into a very detailed analysis of  
24 when a preliminary injunction would be obtainable.

25 And Your Honor, I think before I get to Judge Houser's

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1 kind of final analysis on that issue, I'd like to look at what  
2 do the Bankruptcy Rules say? Bankruptcy Rule 7001, Subsection  
3 7, notes that an adversary proceeding is a proceeding to  
4 obtain an injunction or other equitable relief other than when  
5 that relief is in the plan. So, plan injunction, totally  
6 different animal. And CLO Holdco readily admits that. But an  
7 injunction against the assets of another party requires an  
8 adversary proceeding.

9 Bankruptcy Rule 7065 incorporates Federal Rule of Civil  
10 Procedure 65, which is -- which addresses the means of  
11 obtaining a preliminary injunction. Importantly, Bankruptcy  
12 Rule 9014 excludes 7065 in Bankruptcy Rules applicable in a  
13 contested matter.

14 So, again, Your Honor, the Bankruptcy Rules essentially  
15 trickle down on this idea that if the Committee wants some  
16 form of injunctive relief, it must file an adversary  
17 proceeding to obtain that relief against CLO Holdco.

18 And Judge Houser's analysis in the *Atlas Financial*  
19 *Mortgage* case is very consistent with that position. The  
20 party seeking the injunction, she said, must assert a  
21 cognizable claim to specific assets or must seek an equitable  
22 remedy involving those assets in its adversary proceeding and  
23 complaint.

24 There is no adversary proceeding here. There is no  
25 complaint. The Committee has not asserted any claim or cause



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1 of action against any specific assets owned by CLO Holdco.  
2 And the Committee has not asserted any equitable remedy  
3 against any specific asset in an adversary proceeding against  
4 CLO Holdco.

5 Your Honor, as Judge Houser noted, Federal Rule of Civil  
6 Procedure 65, as incorporated by 7065, enables a court to  
7 issue preliminary injunctions -- and I stress this -- pending  
8 trial. It is a prejudgment, post-commencement of adversary  
9 proceeding remedy.

10 And before Judge Houser is willing to issue -- and,  
11 really, any court under the Fifth Circuit -- is willing to  
12 issue a preliminary injunction, those courts consider four key  
13 factors that must be proven by the movant before the  
14 injunction can enter. And that is: A substantial likelihood  
15 of success on the merits; (2) a substantial threat of  
16 irreparable injury if the injunction does not issue; (3) that  
17 the threatened injury if the injunction is denied outweighs  
18 any harm that will result if the injunction is granted; and  
19 (4) that the grant of injunction will not disserve the public  
20 interest.

21 That's from *Janvey v. Alguire*, which is a Fifth Circuit  
22 decision in 2011 and is incorporated into Judge Houser's *Atlas*  
23 *Financial Mortgage* decision.

24 So, let's look at those elements, Your Honor, even  
25 assuming that the Committee is somehow asserting a claim for

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1 injunctive relief.

2 The Committee has the burden of proving that there is a  
3 likelihood of success on the merits of its claims against CLO  
4 Holdco. The Committee has not asserted any claims against CLO  
5 Holdco. Moreover, CLO Holdco is unable to identify any  
6 potential claim that the Committee could assert based on the  
7 facts that are in evidence.

8 There is evidence of a \$2.5 million cash payment by CLO  
9 Holdco to obtain a subscription in AROF. There is evidence of  
10 an exchange of reasonably equivalent value between Highland  
11 and Get Good for the initial transfer of the Dynamic  
12 interests. Your Honor, the Dugaboy Trust note has been paying  
13 down. There is no evidence of insolvency at the time of the  
14 transfer as a result of the Dynamic transfer. In fact,  
15 Exhibit 16 shows the Debtor had a very large equity value and  
16 made actually a million dollars. And there's no evidence of  
17 any fraudulent intent at any time related to the Dynamic  
18 transfer. There is simply no evidence whatsoever, and no  
19 attempt by CLO -- or, by the Committee to obtain any evidence  
20 from CLO Holdco.

21 So, Your Honor, there is no substantial likelihood of  
22 success on the merits. As Judge Houser noted in *Atlas*  
23 *Financial*, the Committee would have to prove the estate's  
24 entitlement -- or doesn't -- the Committee wouldn't have to  
25 prove the estate's entitlement to summary judgment on its

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1 claim, but it would have present a prima facie case in support  
2 of its claim. And in stating that, Judge Houser cited to  
3 *Janvey's* Fifth Circuit decision.

4 So, Your Honor, is there a prima facie case presented by  
5 the Committee? The answer is a resounding no. It cannot  
6 satisfy the first element of the factor test required to issue  
7 an injunction against CLO Holdco.

8 How about a substantial threat of irreparable injury if an  
9 injunction is not issued? Your Honor, this goes back to the  
10 Committee performing no discovery against CLO Holdco. If the  
11 Committee wanted to prove up this point, presumably it would  
12 have to present evidence to the Court that CLO Holdco was  
13 either financially unable to satisfy a judgment or wouldn't  
14 satisfy a judgment for some other reason. The simple fact  
15 that CLO Holdco is a Cayman entity does not mean that it is  
16 incapable of satisfying a judgment. CLO Holdco, through its  
17 counsel, has had conversations with the Committee about the  
18 assets in CLO Holdco. And, in fact, there's not a whole lot  
19 of dispute that CLO Holdco does possess a significant value of  
20 assets.

21 It is not, inherently, Your Honor, some judgment-proof  
22 entity.

23 But, again, CLO Holdco does not have the burden of proof  
24 on disproving this potential issue. It would be the  
25 Committee's burden of proof. The Committee can't satisfy

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1 either of the first and most important elements of a test for  
2 an injunction. Your Honor, that injunction simply cannot  
3 issue.

4 Now, the Committee will say, well, the Court should be  
5 able to issue a naked injunction under Section 105(a) of the  
6 Bankruptcy Code because the Court has these broad, equitable  
7 powers. And in its pleas, it cites to a number of decisions  
8 that it alleges support that position.

9 It cites to *King Louie Mining*. Well, *King Louie Mining*  
10 granted an injunction and cited to Section 105(a), but the  
11 injunction was granted against property that was subject to a  
12 pending adversary proceeding. Again, injunction issued under  
13 7065.

14 The Committee cites to *In re Momentum Manufacturing*.  
15 Well, in that case, 105(a) was used to grant equitable  
16 estoppel, not a preliminary injunction.

17 The Committee cites to *Caesar's Entertainment* repeatedly  
18 for this proposition this Section 105(a) can be used by the  
19 Court to grant this naked injunction, but the injunction  
20 granted in *Caesar's* was granted against a third party where  
21 there was a pending adversary proceeding to claw back the  
22 assets of that third party.

23 The Committee also cites to the *DeLorean* decision. Well,  
24 in that case, there was a 105(a) statement by the Court when  
25 it entered an injunction in an adversary proceeding filed

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1 seeking the injunction. The Court went through the 7065  
2 factors before it issued the injunction.

3 And then the Committee cites to *Sire Plan*. Well, there  
4 was 105(a) relief granted, but it was also granted in an  
5 adversary proceeding, and the relief was consistent with the  
6 language of the Bankruptcy Act, albeit the Court even admitted  
7 that it was a liberal interpretation, again.

8 So, what case law or actions have been cited by the  
9 Committee in support of this Court's ability to grant a 105(a)  
10 injunction outside of the parameters of a plan? Well, it  
11 cited to the *Lewis v. Celotex* decision, which is a Fifth  
12 Circuit case. I think it's worth discussing, Your Honor,  
13 because we readily acknowledge that, in that case, there was a  
14 preliminary injunction that was incredibly broad in that it  
15 addressed five parties who were seeking to recover on  
16 supersedeas bonds after the case was commenced, after the  
17 *Celotex* bankruptcy case was commenced.

18 And I want to note that there's a Supreme Court decision  
19 on a separate dispute called *Edwards v. Celotex*. Now, in the  
20 *Edwards v. Celotex* dispute, the Fifth Circuit disagreed with  
21 the lower court's decision and its ability to enter the  
22 injunction. It did so -- officially made its ruling on  
23 jurisdictional grounds. But the U.S. Supreme Court reviewed  
24 the Fifth Circuit's decision and overturned it. But when it  
25 overturned it, the Supreme Court did two things. One, it

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1 refused to address whether a court could actually enter the  
2 injunction under 105(a). It addressed (audio gap)  
3 jurisdictional argument.

4 But the Supreme Court also noted that while the Fifth  
5 Circuit allegedly ruled on a jurisdictional basis, it  
6 certainly appeared that the Fifth Circuit was partially ruling  
7 because it found the 105(a) injunction inappropriate at that  
8 position of the case.

9 So there is at least some dicta from the Supreme Court and  
10 the Fifth Circuit that that 105(a) injunction issued in the  
11 *Celotex* case was inappropriate.

12 Also, Your Honor, the Third Circuit notes in a footnote in  
13 its decision in *Lewis v. Celotex* that while it would uphold  
14 the injunction, it noted that the injunction was narrow in  
15 scope as far as what it actually did. And once the bankruptcy  
16 judge reviewed the judgments against the debtor, the  
17 avoidability, if the judgments were voidable for one reason or  
18 another, the Court would have to lift the stay to allow the  
19 party in that case to proceed against the assets.

20 And Your Honor, that's basically where we are in this  
21 case. The Court used its equitable rights under 105(a) to  
22 deposit funds in the registry of the Court, and now the Court  
23 has an opportunity to review CLO Holdco's evidence to see if  
24 it can meet its preponderance standard to prove that it has a  
25 right to the funds in the registry of the Court. And once it

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1 does, it should release those funds to CLO Holdco. That  
2 analysis is really pretty consistent with the *Lewis v. Celotex*  
3 decision, which is the only case that's cited by the Committee  
4 that includes an injunction outside of the scope of an  
5 adversary proceeding.

6 So, Your Honor, there really is nothing here supporting  
7 the Committee's position. The Committee hasn't proved up any  
8 right to a writ of attachment. It hasn't satisfied any of the  
9 elements, procedurally or factually, to be able to obtain an  
10 injunction against CLO Holdco's assets.

11 So, Your Honor, based on the evidence presented, we  
12 request this Court grant CLO Holdco's motion and allow us to  
13 withdraw funds from the registry of the Court.

14 THE COURT: Thank you, Mr. Kane. All right. Mr.  
15 Clemente, I hope that you will focus in your closing argument,  
16 I suspect you will, but the arguments, the primary arguments  
17 of Mr. Kane that this is -- this holding of money in the  
18 registry of the Court in this context is tantamount to a  
19 prejudgment remedy, there is no adversary there in order to  
20 have a preliminary injunction under 105, you really need an  
21 adversary under 7001: I hope you'll address those arguments,  
22 among others. All right. Mr. Clemente?

23 MR. CLEMENTE: Yes. Thank you, Your Honor. Matt  
24 Clemente from Sidley on behalf of the Official Committee of  
25 Unsecured Creditors.

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1 CLOSING ARGUMENT ON BEHALF OF THE OFFICIAL COMMITTEE OF  
2 UNSECURED CREDITORS

3 MR. CLEMENTE: Well, Your Honor, I think Mr. Kane's  
4 arguments overall generally miss the point, and the issue is  
5 really about context.

6 Mr. Kane referred to the monies being pled into the  
7 registry. That is not the case at all. Your Honor ordered  
8 them placed into the registry at the March 4 hearing. That,  
9 in my view, distinguishes it almost entirely from all the  
10 cases that CLO Holdco cites in their papers.

11 This is not a dispute about ownership. This is not an  
12 interpleader. This is not some party saying, I don't know  
13 what to do with these monies and so I'm pleading them into the  
14 Court and please, Court, give me direction. That is  
15 absolutely not the circumstance or context in which the monies  
16 were ordered by this Court under Section 105 to be put into  
17 the registry.

18 So, from my perspective, I think that, Your Honor,  
19 effectively distinguishes the current situation from the  
20 situations that Mr. Kane cites.

21 Belatedly, Your Honor, and I'll touch on this in a moment,  
22 none of this about 28 U.S.C. was ever raised in the actual  
23 motion, which I found to be fairly interesting.

24 So I wanted to start with those comments, but then I want  
25 to take a step back, because I do believe that the context and



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1 background of this bankruptcy case is critical to this  
2 dispute.

3 CLO Holdco would have the Court view it as an independent  
4 third-party investor merely requesting the release of proceeds  
5 of its investment that Mr. Kane referred to in his argument as  
6 another party. It's not just another party. I would do that  
7 as well and I would try and distance myself from Mr. Dondero,  
8 but the fact of the matter is CLO Holdco cannot.

9 The Committee, as Your Honor knows, never objected to  
10 distributions to independent third parties, including in  
11 connection with the initial distribution motion, and the  
12 Committee is not doing that now.

13 And recall just a bit of context around the March 4th  
14 motion, Your Honor. Under the protocol that the Committee  
15 negotiated, the Debtor -- related-party transactions needed  
16 the consent of the Committee if they exceeded a certain  
17 threshold. The Debtor came to us with respect to these  
18 distributions, and the Committee said, no, because of the  
19 related party involvement and given the web that Mr. Dondero  
20 has created. And so the Debtor then filed a motion in front  
21 of Your Honor seeking Your Honor's authority to make the  
22 distribution.

23 Again, this is entirely unlike the cases that Mr. Kane  
24 talks about. This is about the context in which that  
25 distribution -- and these were funds that the Debtor

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1 controlled -- I agree, weren't funds that the Debtor owned,  
2 but the Debtor controlled them, and I believe that is an  
3 important factor that I'll touch on later, Your Honor, in  
4 distinguishing it from the prejudgment cases and other things  
5 that Mr. Kane talks about.

6 Importantly, Your Honor, CLO Holdco is not an independent  
7 third-party investor, and CLO Holdco and other related parties  
8 hold a special place in this case in the hearts and the minds  
9 of the Committee, and I think also of Your Honor.

10 Again, and just a little bit of a background here, because  
11 I do need to sort of create the picture here. Mr. Dondero has  
12 created a web of over 2,000 related entities, which includes a  
13 sub-web involving CLO Holdco. At the outset of the cases,  
14 Your Honor, the Debtor's advisors could not even identify all  
15 the Debtor's affiliates.

16 As we laid out in our papers, CLO Holdco, through its  
17 parent entity, and this is not disputed, and it's proven up --  
18 out by the documents that Mr. Kane walked through, controlled  
19 by a patent attorney, not an investment professional but a  
20 patent attorney that was a college roommate of Mr. Dondero, it  
21 has at all times, including when the transfers were made, been  
22 advised by the Debtor, which, when these transfers were made,  
23 then it was controlled by Mr. Dondero.

24 Mr. Dondero credited and directed each of the beneficial  
25 owners, which are the foundations, and the assets and

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1 interests gave rise to the distribution that CLO Holdco is  
2 seeking now that were Debtor assets that were either  
3 transferred through a series of conduit and intermediate  
4 transfers, which is what Mr. Kane's papers, you know, bear  
5 out, and which -- with which we agree with, into the hands of  
6 CLO Holdco, again, at a time when Mr. Dondero was in control  
7 of the Debtor and in control of the intermediate parties and  
8 in control of CLO Holdco. So he therefore was on all sides of  
9 the transfer.

10 Your Honor, to be specific -- and, again, there's no  
11 dispute over this; we lay this out in our papers -- the Debtor  
12 transferred its interest in what was ultimately renamed as the  
13 Dynamic Fund, along with other interests and assets, to  
14 something called the Get Good Nonexempt Trust, in exchange for  
15 not a hundred percent, but 97.6 percent of a \$24 million note  
16 issued by something called the Dugaboy Investment Trust. That  
17 note itself, Your Honor, from Exhibit 12, if you read the  
18 introduction to the note, was a substitute for a previous note  
19 issued by Dugaboy to the Get Good Trust. And at least on the  
20 (audio gap) note, (audio gap) unsecured note bearing interest  
21 at 2.75 percent. We don't know whether that note in and of  
22 itself had been exchanged for a different note. We just don't  
23 know.

24 We do know that there was a note with Get Good and  
25 Dynamic, or Get Good and Dugaboy, and that note was replaced

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1 in a series of transactions, however, documented together,  
2 Your Honor. The Get Good Trust then transferred the interests  
3 to the Highland Dallas Foundation, and then ultimately through  
4 the DAF entities into CLO Holdco.

5 And, again, this is not in dispute, and it's bore out by  
6 the documents. Both the Get Good Trust and the Dugaboy Trust  
7 are Dondero family trusts for which Nancy Dondero, the sister  
8 of Mr. Dondero, and/or Grant Scott are trustees, and for which  
9 it appears Mr. Dondero was at some point also a trustee.  
10 That's evidenced on Committee Exhibit 12, where it talks about  
11 that prior note. It was issued or made by a Mr. Dondero as  
12 Trustee, I believe, for the Get Good Trust.

13 And I just would note, these transactions also support the  
14 basis or form the basis for CLO Holdco's purported \$11 million  
15 claim that they filed against the estate.

16 Your Honor, from my perspective, this is all very  
17 confusing and it raises many questions, not the least of which  
18 is why was this done, what is the Dugaboy Trust, what did the  
19 Debtor actually receive relative to what transferred, and,  
20 frankly, what was the purpose of all this? And did the  
21 Dugaboy Trust ultimately pay on the note? And I'll address  
22 Mr. Kane's discussion about payments that were made on the  
23 note in a moment.

24 Your Honor, I don't believe any of this is in dispute.  
25 And indeed, this Court previously found that CLO Holdco's

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1 parent was seeded by the Debtor, managed by the Debtor, and  
2 CLO Holdco's quote/unquote independent trustee was a longtime  
3 friend of Mr. Dondero. That's in the record. That's where he  
4 makes his case.

5 The key point of all this, Your Honor, is that CLO Holdco  
6 is anything but an independent third-party investor merely  
7 seeking the return of its invested funds, and its argument  
8 should not be viewed through that lens and instead should be  
9 viewed through the lens of Mr. Dondero being on all sides of  
10 the transactions and transfers and pulling the strings and  
11 controlling it all. And this lens is clearly tainted by the  
12 previous documented conduct of Mr. Dondero.

13 As the Court is well aware, (inaudible) as controlled by  
14 Mr. Dondero, has a history of engaging in misconduct, breaches  
15 of fiduciary duty, and fraudulent transactions in multiple  
16 settings, with its principal, Mr. Dondero, taking a central  
17 role. And Your Honor, as you know, this bankruptcy case is  
18 the result of arbitration proceedings, awards, judgments, and  
19 other litigation against the Debtor arising from this  
20 misconduct.

21 Therefore, the Committee and the Court must approach and  
22 consider each of the related-party Dondero-controlled  
23 transactions with skepticism, including the transactions with  
24 CLO Holdco.

25 Now, Your Honor, CLO Holdco provided voluminous documents

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1 and other information which Mr. Kane meticulously walked  
2 through, none of which, for purposes of this proceeding only,  
3 the Committee takes issue with.

4 But Your Honor, as I've mentioned before, this discussion  
5 isn't about taking in kind, columns of numbers, and signatures  
6 on documents. What it is about is the context in which CLO  
7 Holdco's interests arose and the relationship that it has with  
8 this Debtor prepetition. And despite the documents and  
9 admissions, what CLO Holdco doesn't do and cannot do is refute  
10 any of that, including the fact that CLO Holdco was seeded by  
11 the Debtor, and the very interests which gave rise to the  
12 distributions came from the Debtor at a time when it was  
13 controlled by the Debtor.

14 This is not new money third-party investment or anything  
15 close to it. Instead, again, and as the Court found in the  
16 Acis case, CLO Holdco was seeded by the Debtor, and as its own  
17 exhibits demonstrate, the interests were transferred from the  
18 Debtor.

19 Your Honor, I don't think I'm painting with too broad of a  
20 brush, then, to state that transactions with Dondero on both  
21 sides, as we have here, must be subject to scrutiny by the  
22 Committee and the creditors -- and, frankly, the Court -- to  
23 determine their legitimacy.

24 And yes, Your Honor, the distributions are not property of  
25 the Debtor's estate. We've never argued that they are.

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1 However, allowing it to be distributed to this entity, through  
2 the holding company, a Cayman Island entity, controlled by Mr.  
3 Dondero, would have the effect of prejudicing the estates and  
4 rewarding Dondero for potentially fraudulent conduct, which is  
5 something we cited in the *Sire Plan* case, where a party should  
6 not be allowed to benefit from its fraudulent scheme.

7 All the Committee is asking to do -- and, frankly, what  
8 the Court did at the March 4th hearing -- is something the  
9 Debtor should have done, and that is let's keep the status quo  
10 to allow the investigation to proceed to determine the  
11 legitimacy of the transfers to CLO Holdco. This best balances  
12 the interests of all parties. CLO Holdco's money is  
13 safeguarded. As Mr. Dondero's attorney claimed, stated on the  
14 record at March 4th, the registry is, Your Honor, not  
15 surprisingly, a place that is safe.

16 And Your Honor, the burden of keeping those distributions  
17 with the Court isn't that onerous at all on CLO Holdco, in  
18 particular relative to the burden that is on the creditors,  
19 some of whom have been seeking recompense for almost a decade.  
20 To be clear, Your Honor, the Committee and its constituencies  
21 did not ask to be in bankruptcy. It was thrust upon them by  
22 the actions of Mr. Dondero and his team. Now that they are in  
23 bankruptcy, the creditors are forced to deal with the  
24 consequences of that decision by Mr. Dondero.

25 Similarly, CLO Holdco must deal with the consequences that

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1 flow from being controlled by Mr. Dondero and having been  
2 seeded at the direction of Mr. Dondero and taking transfers of  
3 assets from the Debtor at the direction of Mr. Dondero, which  
4 I submit here should be having the distributions continue to  
5 be maintained in the Court registry.

6 Your Honor, I will turn to some of the arguments raised by  
7 Mr. Kane. First, the Bankruptcy Code and Section 105 continue  
8 to apply to these issues. As I mentioned before, I was a bit  
9 surprised and, frankly, taken aback, Your Honor, when I saw  
10 CLO Holdco's response to our objection. Their motion is  
11 completely silent on this argument that somehow the Bankruptcy  
12 Code doesn't apply and instead the only issue this Court would  
13 have to determine would be dictated by a non-bankruptcy  
14 statute, 28 U.S.C. 2042.

15 Putting aside any discussion of whether this should have  
16 been in the motion to begin with, as I mentioned at the  
17 outset, Your Honor, I was before you pre-COVID when we  
18 addressed these issues, and I certainly did not view placement  
19 of the funds into the registry as some mechanism which would  
20 divest the Bankruptcy Code from continuing to be applied.

21 Again, it's all about the context of that March 4th  
22 hearing. This wasn't a dispute about ownership of the funds.  
23 This was about the Debtor coming in and doing something that  
24 the Committee took issue with under the protocols that it had  
25 negotiated. That's entirely different and distinct from just



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1 placing money into a registry and then allowing all parties to  
2 come in with their document to show that, based on my account  
3 statement, my book balance, this is my funds, these are my  
4 funds. Which I agree with Mr. Kane on that. It's not -- I  
5 mean, Your Honor has no stake in that fight from that  
6 perspective.

7 But this is different. Your Honor does have a stake in  
8 this fight because it was to preserve and protect the estate  
9 and maintain the status quo.

10 As I mentioned earlier, I don't presume to speak for Your  
11 Honor, but I would suspect that Your Honor didn't think that  
12 she was divesting herself of discussion under Section 105 by  
13 placing the funds into the registry. Instead, it was simply a  
14 mechanism to deal with them and maintain the status quo. They  
15 could have been held -- they could have been held in  
16 (inaudible) account, for example, but they weren't. This  
17 seemed like a logical, practical solution to the issue that  
18 was presented to the Court.

19 Had we understood that, Your Honor, had I understood that  
20 -- and, again, I was before you -- I wouldn't have agreed to  
21 that. And, frankly, I wouldn't have -- wouldn't have  
22 understood -- if I understood that we'd be here today  
23 belatedly arguing about that, I would not have agreed to it,  
24 either.

25 Additionally, Your Honor, the cases cited by CLO Holdco

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1 are just not applicable on their facts. Unlike the cases  
2 cited by CLO Holdco, this has never been a dispute about the  
3 ownership or pleading -- interpleader-type action regarding  
4 the funds. This is all about preserving the estate and the  
5 status quo. This is why the monies were placed into the  
6 registry, not as a mechanism to determine ownership.

7 Therefore, the Bankruptcy Code and Section 105 clearly  
8 continue to -- continue to apply. And Your Honor found on  
9 March 4th that you already had the authority under Section 104  
10 to do this, and nothing has changed in the interim, aside from  
11 Mr. Kane has come in with documents showing -- which we don't  
12 dispute -- that if you tick and tie everything, it adds up to  
13 the money that he asserts that CLO Holdco should be given,  
14 should be distributed.

15 Your Honor, regarding the 105 issue, there is clearly an  
16 issue as to whether the seeding of CLO Holdco and transfers of  
17 Debtor assets to it involved transfers that are fraudulent or  
18 otherwise avoidable. And I'll touch on the payment on the  
19 note in a moment.

20 Those actions, of course, are assets of the estate for the  
21 benefit of the creditors, and in fact, under the governing  
22 protocol, the Committee negotiated to have standing to pursue  
23 those claims. And CLO Holdco is just that, a holdco. And a  
24 Cayman entity, to boot. And despite Mr. Kane's references to  
25 conversations that may have been had about what it is CLO

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1 Holdco has or doesn't have, we have no idea. And it's  
2 controlled, ultimately, let us not lose sight of the fact, by  
3 Mr. Dondero.

4 So, allowing CLO Holdco to take distributions will place  
5 them with an offshore entity, potentially outside the  
6 jurisdiction of this Court, or at the very least, placed in  
7 five or six entities removed or who knows where, including  
8 potentially other foreign entities.

9 Therefore, exercising authority under Section 105 is  
10 consistent with preserving, protecting, and maximizing the  
11 value of the Debtor's estate, which estate includes claims,  
12 causes of action, and avoidance actions.

13 As you know, 105 is the means and -- circumstances (audio  
14 gap) preserve and protect the estate.

15 And to be sure, this is not inconsistent with any other  
16 provision of the Bankruptcy Code, and it's, in fact, from our  
17 perspective, in furtherance of the goals of the Code.

18 Your Honor, regarding the payments that Mr. Kane (audio  
19 gap), the fact that a few payments were made on the note  
20 doesn't change the fact that Section 105 applies and the Court  
21 should deny the motion.

22 As with all that is Highland, nothing is simple or easy.  
23 First, CLO Holdco received millions more in assets and  
24 transfers, aside from the interests giving rise to the  
25 distributions at issue. So the fact that there were payments

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1 on the notes really speak nothing to the fact of whether the  
2 overall transaction was for reasonably equivalent value or  
3 otherwise problematic, especially when there is nothing in the  
4 record regarding the Dugaboy Trust, its wherewithal to pay, or  
5 the fairness of the terms of the note, or any of that. Or why  
6 the note was structured this way or, you know, what the Get  
7 Good Trust and the Dugaboy Trust do, how they interact, who  
8 makes decision on what gets paid and doesn't get paid.

9 The few payments, while interesting, Your Honor, again, do  
10 not establish reasonably equivalent value or the propriety, in  
11 our view, of the transfers.

12 Finally, as this Court knows, reasonably equivalent value  
13 is not determinative of whether the transfer was intentionally  
14 fraudulent or otherwise potentially avoidable or problematic.  
15 So, while deeds are interesting, Your Honor, I would submit  
16 that they don't move the needle in changing the fact that the  
17 motion should be denied.

18 Now, Your Honor, to the point that you raised with me  
19 before I started my remarks here. Much has been made about  
20 inappropriate prejudgment remedy or attachment or similar  
21 arguments. I submit this case is moot, Your Honor. Again, at  
22 the risk of repeating myself, I will emphasize that CLO Holdco  
23 is not an independent third party. Like it or not, it is tied  
24 up in a ruinous web with Mr. Dondero, and that in and of  
25 itself makes this case unique and distinguishes it from the

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1 other cases cited by CLO Holdco.

2       Additionally, Your Honor, the current circumstances are  
3 distinguishable because the Debtor had control over these  
4 funds. That's why we were in front of you on March 4th. I  
5 agree, and I'm not arguing, that the Debtor did not own these  
6 funds. But it clearly had control over them at the time that  
7 it sought to make the distributions on March 4th. So, in my  
8 humble opinion, Your Honor, that means the Court had control  
9 over that.

10       Having them held in a registry while an investigation  
11 occurs is not akin to slapping a lien on someone's house or  
12 taking possession of an automobile, like the cases cited by  
13 Mr. Kane where they require there's some -- an adversary  
14 proceeding or some type of complaint.

15       The situation here, again, Your Honor, matters. The  
16 Debtor was before you seeking your authority to make this  
17 distribution. That is entirely different than if I were to  
18 walk in here and say my colleague, Mr. Twomey, I think that,  
19 you know what, I don't like him and so I have a claim against  
20 him, and I want Your Honor to enjoin him from being able to  
21 sell his automobile. That is entirely different, and in my  
22 view completely distinguishes it from any of the cases that  
23 Mr. Kane cited, including, of course, I have much respect for  
24 Judge Houser, but including the case authored by Judge Houser.

25       So, Your Honor, again, having them held in the registry is

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1 not akin to the type of situation -- to the situation that Mr.  
2 Kane discussed in his cases.

3 In fact, Your Honor, although the Board chose not to do  
4 so, a decision with which Your Honor knows I vehemently  
5 disagreed, I think the Debtor could have not and frankly  
6 should not have sought to make the distributions to CLO Holdco  
7 in the first place, and instead have come to this Court, and  
8 this Court clearly had the authority to provide them with the  
9 protection in doing so. Because, again, the Debtor had  
10 control of the funds.

11 And I understand there's contractual arrangements, and Mr.  
12 Kane walked through some of those. But at the end of the day,  
13 if the Debtor has control over it, that means Your Honor has  
14 control over it. And Your Honor clearly could have ordered --  
15 and, in fact, did, under Section 105 -- the authority to tell  
16 the Debtor, don't make the distribution.

17 That is not the same as the Committee walking in and  
18 trying to argue it's entitled to some prejudgment remedy or  
19 something on a stranger to the case, where there was already  
20 the relationship and the establishment and the nexus that  
21 existed in this case was already there. I'd submit those  
22 other cases that Mr. Kane cites are designed to protect  
23 against, and reasonably so: This is not that situation, Your  
24 Honor.

25 As a result, Your Honor, of what the Debtor did, the

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1 Committee finds itself placed behind the proverbial eight  
2 ball. Its constituencies have waited -- literally decades, in  
3 some cases -- for recompense from an entity with a documented  
4 history of fraudulent conduct. And it's forced to deal with a  
5 bankruptcy it did not choose. It must spend literally  
6 millions of dollars from the estate that could be part of its  
7 recovery investigating an intentional take and obfuscating  
8 whatever transaction with literally thousands of entities,  
9 while on the other hand the Cayman Island holding company that  
10 is controlled by Mr. Dondero, the funds over which the Debtor  
11 had control and came to this Court seeking authority to make  
12 the distribution, and seeded by the Debtor when Mr. Dondero  
13 controlled it, takes distributions on account of interests  
14 which were previously the Debtor's and the transfer of which  
15 may very well be avoidable.

16 Your Honor, I'd submit this is precisely an appropriate  
17 use of Section 105. And talk around prejudgment remedies and  
18 attachment, frankly, is simply not on point, Your Honor,  
19 because I think this situation is distinguishable.

20 And to be clear, Your Honor, Rule 7064, which is cited by  
21 CLO Holdco, as I read it, does not preclude the use of Section  
22 105 to achieve this outcome. To the contrary, Rule 7064 might  
23 even expand the tools available to the Court to include those  
24 available under state law. It does not restrict them, in my  
25 view.

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1 And there was a reference to Rule 7067, which does not  
2 apply, because the Court ordered the funds placed into the  
3 registry. They weren't pled into the registry. The Debtor  
4 didn't want them put in the registry. The Debtor wanted to  
5 distribute them, which is why it came to the Court in the  
6 first place.

7 So, Your Honor, I'm at the end of my remarks, and I would  
8 like to say that I think -- not that I think; I know -- what  
9 we are seeking is an equitable result which is clearly within  
10 this Court's authority and discretion under the Bankruptcy  
11 Code, including Section 105.

12 CLO Holdco's motion cannot be viewed in a vacuum. The  
13 circumstances surrounding, the reason why the distribution  
14 motion was brought in the first place, including the Debtor's  
15 control over those funds, the circumstances surrounding CLO  
16 Holdco, Mr. Dondero's involvement, how it was seeded, how it  
17 obtained the interests giving rise to the distribution, all  
18 matter, Your Honor, as does the documented history of  
19 fraudulent transfers and inappropriate conduct of Mr. Dondero.  
20 Viewed appropriately in this context and the balancing of the  
21 harms resulting from keeping the distribution in the registry,  
22 I submit there is more than ample justification for this Court  
23 to deny the motion and order the continued holding of the  
24 distributions in the registry.

25 With that, Your Honor, I've concluded my remarks. Am



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1 happy to address any questions you may have.

2 THE COURT: Just one. Could you remind me of the  
3 relevant provisions of what I'll call the protocol order that  
4 was negotiated with the Committee? Because as you pointed  
5 out in your argument, the Debtor filed the motion to make  
6 these disbursements from the Dynamic Fund and the Argentina  
7 Fund because of concerns about the do's and don'ts of that  
8 protocol order. So if there's relevant language in there you  
9 think I should be reminded of, could you --

10 MR. CLEMENTE: Yeah, that --

11 THE COURT: -- read it?

12 MR. CLEMENTE: Your Honor, that's exactly right.  
13 That's exactly correct. I don't -- I'm pretty sure I have it  
14 somewhere, but I don't have it right in front of me. But the  
15 point there was, Your Honor, when the Committee came to the  
16 case and it began to understand all of the related parties,  
17 the Committee clearly was concerned that value that either  
18 rightfully belonged to the Debtor or had been inappropriately  
19 transferred or siphoned away from the Debtor would be  
20 distributed to related parties, and then the Committee would  
21 be in the position of having to chase after that money.

22 So we negotiated a series of very complicated protocols  
23 that Your Honor ultimately approved, and the protocol at issue  
24 here was, if distributions, I believe, from any fund where the  
25 Debtor managed it and maintained an entity in excess of \$2

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1 million was to be made, that the Debtor would come to the  
2 Committee and the Committee would have five days, I believe,  
3 to say, We think you -- you know, we agree with it or we  
4 don't. And if the Committee didn't agree with it, that then  
5 the Debtor would go to Court before Your Honor to seek the  
6 authority to do it.

7 And so, again, back to an argument I made earlier, that's  
8 how we found ourselves here on March 4th. The Debtor had  
9 control over those funds in the sense of he was the party  
10 making distributions and doing other things. They had to come  
11 to Your Honor to actually get Your Honor to rule one way or  
12 the other to make those distributions. That, to me,  
13 distinguishes it from the cases Mr. Kane cites regarding  
14 prejudgment remedies and attachments and things of that  
15 nature.

16 THE COURT: Thank you. All right. Mr. Kane, the  
17 Movant always get the last word. And in making whatever quick  
18 rebuttal you have, I'll just ask you to please address Mr.  
19 Clemente's argument that context matters.

20 This is not as though someone requested an injunction  
21 without an adversary proceeding against CLO Holdco. This  
22 order of the Court that money go into the registry of the  
23 Court resulted from a Debtor motion, several responses  
24 thereto, and then a suggestion that was made by Mr. Dondero's  
25 counsel that others embraced: Let's just stick the disputed

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1 money into the registry of the Court for now and we'll sort  
2 this out in due time.

3 You know, you've made some very compelling legal  
4 arguments, I have to say, Mr. Kane, but we have this  
5 overarching issue of the context. So, your response, please.

6 MR. KANE: Yes, Your Honor. I'm happy to start with  
7 that. I do think the context is important. I think that Mr.  
8 Clemente and I would disagree about what elements of the  
9 context are most important.

10 I would note that the portion of your order that I  
11 previously cited during this hearing, whether the -- that  
12 funds are to be pled into the registry of the Court and that  
13 that would allow parties seeking those funds to file whatever  
14 motions or to seek whatever orders were necessary to obtain  
15 those funds. And so what we're looking at here is, right,  
16 there is a related-party entity. But let's talk about  
17 generally what the context of this dispute is about.

18 Mr. Clemente noted repeatedly in his closing argument that  
19 this is not a dispute about Debtor assets. Okay? And I think  
20 that's really important. This is a dispute about funds that  
21 are not owned by the Debtor. The Committee readily admits  
22 that. The Debtor readily admits that. And so what we're  
23 talking about here is tying up assets that are not assets of  
24 the Debtor's estate.

25 And so an indefinite freeze on assets that are not assets

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1 of the Debtor's estate is disturbing from a procedural  
2 perspective.

3 So, I get the Committee's concerns about, hey, this is a  
4 related entity. Right? This is CLO Holdco. There are ties  
5 to Jim Dondero. We're not trying to hide that fact. We're  
6 not trying to say, no, that's not really true. But what I  
7 would also say is that there is no evidence that the seeding  
8 of CLO Holdco from Highland assets was necessarily a  
9 fraudulent transfer or effectuated by seedings of fraudulent  
10 conveyances. Okay?

11 Mr. Clemente even noted, as he was giving his  
12 presentation, that there is no factual investigation into the  
13 Dugaboy Trust by the Committee or anything like that. These  
14 are baseless allegations, or at least allegations that  
15 entirely lack evidence. So we're at a spot right now,  
16 contextually, Your Honor, where the Court has CLO Holdco's  
17 funds in its registry. No other party is laying claim to  
18 those funds. The Committee wants those funds to stick in the  
19 registry for an indefinite period of time, even though they're  
20 not assets of the Debtor's bankruptcy estate. And the only  
21 reason it wants to do that is for the funds to serve as  
22 security against a potential future judgment or claim.

23 And so, contextually for us, well, if there aren't -- if  
24 there's no competing claim for the assets and they're stuck in  
25 the Court's registry, you know, contrary to Mr. Clemente's

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1 argument, a vacuous argument on the balancing of harms, we're  
2 deprived of the use of \$2.4 million and change of assets that  
3 could go to additional investments or to satisfy operating  
4 costs.

5 So there is real harm on a going forward basis from CLO  
6 Holdco's perspective.

7 So that, Your Honor, is the context as we see this. This  
8 is about non-debtor assets frozen to serve as potential  
9 security of a hypothetical judgment on claims that have never  
10 been ascertained, asserted, identified.

11 So let me address a couple of issues on rebuttal, and I'll  
12 be pretty quick about this.

13 THE COURT: Please.

14 MR. KANE: Mr. Clemente was making hay about the fact  
15 that I said pled into the registry of the Court and that --  
16 because, Your Honor, pled into the registry of the Court, this  
17 isn't an interpleader action, that this was an order entered  
18 by the Court. That's a distinction without difference. And  
19 the reason that's the case is, if you look at 7067, which is  
20 the only Bankruptcy Rule that addresses pleading funds into  
21 the registry of the Court, 7067(b) notes, Money paid -- not  
22 pled, not ordered -- money paid into the registry of the Court  
23 is treated under 28 U.S.C. 2041 and withdrawn pursuant to 28  
24 U.S.C. 2042.

25 So, you know, regardless of whether Mr. Clemente

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1 appreciated how I had described the transition of funds from  
2 the Debtor's control into the Court's registry, the reality is  
3 that 28 U.S.C. 2042 does create the legal thresholds that are  
4 required to withdraw funds from the registry of the Court.

5 Mr. Clemente argues that, well, cases where a car is  
6 repossessed or a lien is placed on a party's assets under a  
7 prejudgment writ of attachment or injunction are dissimilar  
8 from this case, is really legally -- it's inaccurate. Those  
9 are erroneous statements. There is no difference. If this  
10 Court retains CLO Holdco's assets, it's the exact same thing  
11 as another -- a third party's assets being held in a blocked  
12 account or a third party's assets being retained by a court or  
13 third party pending a future judgment. We're in the exact  
14 same procedural position there.

15 Mr. Clemente got into a balance of harm's analysis when he  
16 was discussing this Court's application of an injunction under  
17 Section 105(a), arguing that an adversary proceeding is  
18 unnecessary or that injunctive relief could be issued under  
19 7064. Your Honor, 7064 and 7065 are there. And there is a  
20 distinction from the courts between a prejudgment writ of  
21 attachment that would be applicable under 7064 and an  
22 injunction that would be issued under 7065. Injunctive relief  
23 is addressed under 7001(7) and 7065.

24 So you can't just say, well, no, you can do it as a -- as  
25 -- on a motion like you would a prejudgment writ of

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1 attachment. Bankruptcy Rules aren't structured like that.

2 But importantly, Mr. Clemente presented no facts to  
3 support his balancing of harms argument and presented no facts  
4 to establish that he has any viable claims against CLO Holdco.  
5 Arguments that James Dondero participated in frauds does not  
6 mean that there's a claim or cause of action that the  
7 Committee can assert against CLO Holdco, which is what would  
8 be required to obtain an injunction.

9 This is a big if. If the Committee is seeking to obtain  
10 an injunction, it must satisfy its burden of proving under  
11 7065 and the four-factor test established by *Janvey v. Alguire*  
12 in the Fifth Circuit in 2011 and the many cases before that.  
13 And it just can't do it.

14 So I want to leave the Court with one case citation,  
15 because if the Court is considering some means of entering a  
16 preliminary injunction outside of an adversary proceeding, I  
17 was able to find a grand total of one case that address that  
18 in the Fifth Circuit. And that is the 1995 decision of *In re*  
19 *Zale* in which the Fifth Circuit noted that the only way a  
20 105(a) preliminary injunction could be issued, after a finding  
21 of these unusual circumstances and the like, was if all of the  
22 protections of an adversary proceeding had been afforded to  
23 the non-movant and if the party that was requesting the  
24 injunction satisfied the four-factor test that's found in  
25 7065.

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1           There are no extraordinary circumstances or unusual  
2 circumstances here. And if this Court believes that the  
3 context of this case warrants that, then the Committee would  
4 still have to satisfy that four-factor test for a preliminary  
5 injunction. And it has the burden of proof on those four  
6 factors. It hasn't presented any evidence whatsoever to  
7 support that it can meet the first, let alone the second,  
8 third, and fourth factors of that test.

9           So, Your Honor, with that, I'll close our case, unless you  
10 have additional questions, and request that the Court grant  
11 CLO Holdco's motion.

12           THE COURT: A couple of follow-up questions. I have  
13 certain facts in my brain, and I can't remember if they're in  
14 evidence or stipulated to or I read them in a pleading. So, I  
15 just want to ask: Somewhere I remember seeing that CLO  
16 Holdco, or, you know, maybe it's its parent, I think -- Mr.  
17 Clemente said we have a Byzantine structure here and we have a  
18 sub-web within a bigger web with regard to CLO Holdco. But,  
19 anyway, CLO Holdco or its parent has assets of approximately  
20 \$225 million? Is that evidence or undisputed?

21           MR. KANE: Your Honor, that was contained in one of  
22 the pleadings asserted, I believe, by the Committee, and that  
23 was the Charitable DAF entities, not necessarily CLO Holdco.  
24 There hasn't been any evidence presented by the Committee of  
25 the assets held by CLO Holdco other than what we have before



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1 the Court.

2 THE COURT: Okay. So it's not something you would  
3 stipulate or offer one way or another?

4 MR. KANE: No, Your Honor, I think that's factually  
5 incorrect and I don't stipulate to that.

6 THE COURT: Okay. I think my notes show that that  
7 was the alleged amount of assets as of September 30, 2019.  
8 But, again, that may have just been a pleading, not anything  
9 in evidence.

10 All right. And are Mr. Scott or Mr. Dondero on the phone  
11 today or on the video? I'm just curious.

12 MR. KANE: Your Honor, I lost you on the video a  
13 little bit, but assuming you can hear me, though, Mr. Scott is  
14 not. We had conversations with the Committee about various  
15 exhibits and whether or not Mr. Scott would be here to testify  
16 to prove up exhibits. Once the exhibits were all stipulated  
17 as admissible, then there was no need for Mr. Scott to  
18 participate.

19 THE COURT: Okay. I was not going to ask him  
20 anything. I just was curious if he was listening in. Or Mr.  
21 Dondero, for that matter. I guess Mr. Dondero is not on the  
22 line, correct? (Pause.) All right. I'll --

23 MR. KANE: Your Honor, I -- I think -- I'm sorry.  
24 I've had no conversations with Mr. Dondero. I have no idea  
25 whether he's on the line.

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1 THE COURT: Okay. I'll take silence to mean he's  
2 probably not, but --

3 All right. I asked that question for, I guess, a couple  
4 of reasons. But the main reason I asked is -- and I'm going  
5 to say this as kindly as I can. They're not here to hear it  
6 anyway. But I feel like perhaps they are a little tone deaf,  
7 for lack of a better term, on how this all looks to the Court  
8 today. And what I mean by that is, obviously, I assume it was  
9 their decision to bring this motion, at least Mr. Scott's, and  
10 likely Mr. Dondero as well had some involvement in that  
11 decision. And the reason I say that it feels like they're a  
12 little tone deaf about how this looks is that we just had an  
13 extensive hearing and some very thorough pleadings, a lot of  
14 evidence uploaded, on a \$2.5 million issue. And I don't --  
15 you know, I appreciate that that is a significant sum of  
16 money, but we've used the word context a lot this morning: In  
17 the context of this reorganization, it seems like a very big  
18 deal was raised here, at the choice of Mr. Scott and Mr.  
19 Dondero, over a \$2.5 million issue, in the context of a  
20 reorganization that involves at least hundreds of millions of  
21 dollars of debt, if not over a billion. UBS says they're owed  
22 a billion.

23 And I just asked my question a minute ago about the value  
24 of assets that the DAF or CLO Holdco or that sub-structure has  
25 managed, because while no one will commit, is it \$225 million

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1 or not, you know, I take it that the Committee had a good  
2 faith basis for saying that, and if it's not that, it's  
3 probably a quite sizable number.

4 Again, so I'm kind of thinking out loud about the  
5 proportionality of this issue. \$2.5 million, not anything to  
6 sneeze at, but we're talking about a Charitable DAF that  
7 probably has many, many, many more times that of assets. And  
8 so there was certainly no equitable argument of hardship or,  
9 you know, significant detriment that's befalling CLO Holdco by  
10 the tying up of this money in the registry of the Court for  
11 this relatively short time period. So, again, it feels a  
12 little tone deaf to be bringing this argument, occupying so  
13 much time from the parties, the lawyers, the Court, over this  
14 issue.

15 And just to further elaborate on that, it matters to me,  
16 and I say this about the tone-deafness, partly because I  
17 thought -- I said this at the beginning of the hearing, and I  
18 still say it -- we already put this issue to rest, albeit  
19 temporarily, in March. And in April, we get this new motion.  
20 Again, I recognize the language of the March order reserved  
21 everyone's rights to come back and argue about this, but,  
22 again, the buzzwords for this hearing are going to be context  
23 matters, I guess. Mr. Clemente, you get credit for that buzz  
24 phrase, those buzzwords.

25 Again, I issued the order with regard to putting these

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1 monies in the registry of the Court at the suggestion of Mr.  
2 Dondero's very wonderful lawyer, retired Judge Lynn. And,  
3 again, the context was we had a protocol order early in this  
4 case that the Committee negotiated heavily with regard to  
5 monies being disbursed out under the control of the Debtor,  
6 and heavily negotiated. I remember the CLO Issuers, I think,  
7 had some pause and concerns and got their language into that  
8 order.

9 So we had this protocol order. Debtor was worried about  
10 violating the protocol order, so Debtor files the motion  
11 February 24th, wanting the blessing of a court order before it  
12 transferred these monies to CLO Holdco and some other  
13 Highland-affiliated entities. There were vehement objections,  
14 and the Court issued the order saying, Let's put these monies  
15 into the registry of the Court, at the suggestion of very able  
16 counsel as to how we could resolve that contested matter we  
17 were there on on March 4th.

18 So, you know, a month later, April, we have this new  
19 motion of CLO Holdco reviving the dispute, the \$2.5 million  
20 dispute that we had just put to rest temporarily in March at  
21 the suggestion of lawyers. I didn't issue a 105 injunction  
22 outside the context of an adversary proceeding just on my own,  
23 *sua sponte*. It was suggested to me that this was a good  
24 solution. People embraced it. That's what we did. And I  
25 sure didn't have in my brain that a month later we'd have a

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1 brand new motion regarding whether these monies should be  
2 disbursed to CLO Holdco all over again, when that was the  
3 issue that was already before the Court in March.

4 I, again, fully recognize that everybody reserved their  
5 rights, but I focus on this context because, again, I wish Mr.  
6 Dondero and Mr. Scott were on the call to hear this: This  
7 almost feels like a good faith issue to me. You know, maybe I  
8 would feel slightly different if there had been a broad  
9 emphasis, heavy emphasis, CLO Holdco standing up through a  
10 lawyer that day saying, We're just letting you know, we're  
11 going to get together a motion in very short order and tee  
12 this up again. Because I would have probably said no. You  
13 know, if -- let's just hear it right now today, if this is  
14 only a three-week mandate or whatever. So, good faith is  
15 something that I can't help but scratch my head and be  
16 troubled by.

17 So, I want to emphasize that CLO Holdco's lawyer has made  
18 perfect arguments regarding the potential legal issues here.  
19 There are some valid arguments here about is this tantamount,  
20 holding the money in the registry of the Court that a non-  
21 debtor asserts is its property, is that tantamount to a  
22 prejudgment remedy? You know, did it require an adversary  
23 proceeding? Did it require the traditional four-prong prove-  
24 up for a preliminary injunction? And did the Court just give  
25 short shrift to those legal technicalities?

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1        Again, these are compelling arguments, but I'm overruling  
2        the arguments because, again, I believe it ignores the context  
3        that CLO Holdco essentially consented, acquiesced, in this  
4        placeholder keep-the-status-quo solution. And I question its  
5        good faith in, so quickly after consenting, bringing this  
6        motion.

7        But moreover, I do find that in the unique context of the  
8        disputes before the Court on March 4th, I did have authority  
9        to issue a 105 injunction. 105, as we all know, at Subsection  
10       (a) gives a bankruptcy court authority to issue orders  
11       necessary or appropriate to carry out provisions of Title 11,  
12       and the last sentence even provides a mechanism for the Court  
13       to *sua sponte* take action to, among other things, prevent an  
14       abuse of process or just do what's necessary or appropriate to  
15       implement court orders or rules.

16       So I think, again, in the context before the Court, it was  
17       not only a consensual thing, but the Court had authority. And  
18       the backdrop of this, again, cannot be overstated. Again, to  
19       use Mr. Clemente's word, we have this Byzantine structure  
20       here. It's a lot for the Committee to get its arms around.  
21       And even the CLO Holdco structure -- again, I'm looking at my  
22       notes, my fancy chart -- we have CLO Holdco, a Cayman Island  
23       entity. Its parent is Charitable DAF Fund, LP, another Cayman  
24       Island entity. It, in turn, is owned by Charitable DAF  
25       Holdco, Ltd., yet another Cayman Island entity. Its general

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1 partner happens to be a Delaware entity, Charitable DAF GP,  
2 LLC, but the beneficial owners of it are the three Highland  
3 Foundations, of which Dondero is president and director, and  
4 Mr. Scott the treasurer and director.

5 So, I'm not saying the Byzantine structure is in and of  
6 itself problematic, although one might wonder why a charitable  
7 organization needs to have three offshore entities as part of  
8 its structure. I digress. But we all know a Byzantine  
9 structure and ties to Dondero do not mean something is  
10 attackable in and of itself, but we have had issues raised  
11 about the Dynamic Fund and the various transfers with regard  
12 to Dugaboy, the Dondero Family Trust, and Get Good Trust and  
13 the note. All of that is worthy of examination, and the  
14 Committee has not had all that long in this case to  
15 investigate it.

16 So, I'm going to say a couple of more things. First, the  
17 motion is denied, but I'm going to put more strings on it than  
18 that. I'm denying the motion, but as part of this ruling I'm  
19 going to order that the Committee has 90 days, unless the  
20 Court happens to extend that on motion or agreement of the  
21 parties, to file an adversary proceeding against CLO Holdco or  
22 the money shall be released. Okay?

23 So, again, I intended it, as I think everybody did, to be  
24 a placeholder, to keep the status quo little bit. Again, Mr.  
25 Kane has raised good arguments that maybe an adversary

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1 conceivably was necessary or might become necessary. So here  
2 we have a requirement of an adversary within 90 days or the  
3 money shall be released to Holdco -- again, unless someone  
4 moves to extend that or I get an agreement to extend that and  
5 I happen to decide to issue an order extending that.

6 I presume that if an adversary is filed, then if the  
7 Committee wants that money to continue to be held in the  
8 registry of the Court, then they would have to file an  
9 application for injunctive relief, essentially, to keep the  
10 money in the registry of the Court pending the resolution of  
11 the adversary proceeding.

12 So that is the ruling of the Court. Mr. Clemente, I'll  
13 ask you to draft up the order. And I reserve the right to  
14 supplement this oral ruling in that form of order. And please  
15 run it by Mr. Kane before electronically submitting it to the  
16 Court.

17 Now, I'm going to say a couple of other things, and then  
18 I'll, before closing, I'll ask if there are questions or other  
19 announcements. I have told the parties and the lawyers to  
20 focus on a plan and problem-solving how we're going to pay  
21 creditors. And I think I expressed my strong hope that people  
22 would stop litigating everything. I think I'm remembering  
23 saying this most recently at the UBS hearing a few weeks ago  
24 on a motion to lift stay. Once again, we had a very lengthy  
25 hearing that day. I denied the motion. And here we are



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1 again.

2 You know, I want certain people to understand that it's  
3 time to stop fighting everything. The Debtor is in bankruptcy  
4 because of years and years and years and years and years of  
5 litigating everything to the nth degree. I'm fed up with it,  
6 and I tend to believe that behind the scenes -- I have no  
7 doubt that behind the scenes there are people working hard  
8 towards crafting a plan, and I think we're coming up on an  
9 exclusivity deadline in late July, maybe. What do I have to  
10 say to make it clear: People need to stop litigating and  
11 start focusing on a plan to get creditors paid. I don't want  
12 to do something drastic like appoint a global mediator, but it  
13 is definitely dancing around in my brain if we keep having,  
14 again, sideshows. Okay?

15 So, Mr. Pomerantz, what do you want to tell me about  
16 what's going on behind the scenes? Again, I am certainly not  
17 probing into settlement discussions, but do we have progress  
18 being made, or is everyone just threatening to file new  
19 litigation?

20 MR. POMERANTZ: Yes, Your Honor. For the record,  
21 it's Jeff Pomerantz; Pachulski Stang Ziehl & Jones; on behalf  
22 of the Debtors.

23 Your Honor, the Debtor took to heart the comments that  
24 Your Honor made at the conclusion of the UBS hearing. It's  
25 been the Board's desire to move this case forward, both in the

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1 plan process and in terms of a claims resolution process. And  
2 I think I mentioned to Your Honor that at least with respect  
3 to the UBS hearing, I think that we needed to get by that  
4 hearing before until I think we can make any progress with  
5 them.

6 Since that time, and in anticipation of the hearing that  
7 is going to occur on July 8th, when I indicated to Your Honor  
8 that we would hopefully present a structure and a mechanism to  
9 do exactly what Your Honor said, there has been a lot of work  
10 and a lot of effort, both at the Board level to come up with a  
11 concept, a structure, and a timing for the mediation process,  
12 and I personally have spoken to not only Mr. Clemente but  
13 counsel for every member of the Committee, to hopefully  
14 coalesce around a concept, identification of mediators, what  
15 would be mediated, and how that would take -- process.

16 We understand the Committee is meeting today to discuss  
17 that. Right after this hearing, we have a weekly meeting  
18 between the Board and the Committee. We will discuss that  
19 further. But your message was taken by the Debtor, and I  
20 believe by the other parties, loud and clear, that Your Honor  
21 would (audio gap).

22 At the same time, we recognize that that might be  
23 impossible. Since the last hearing, we filed our objection to  
24 the Acis claims. UBS filed its claim on Friday, the 26th. As  
25 Your Honor is aware, we're preparing an objection to that

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1 claim as well, as well as others.

2 We do not want to litigate while we mediate. However,  
3 this case has progressed for a while, and I think it's going  
4 to be important for all parties to understand that if the  
5 mediation is not successful, they and I will be called on to  
6 make some difficult decisions on the claims that are asserted  
7 against the estate to go forward.

8 At the same time, and separate and apart from the  
9 mediation process, the Debtor has been working on a plan with  
10 the Creditors' Committee. It is in its advanced stages. And  
11 while it's not ready to be imminently filed, we think in short  
12 order we will be able to file a plan. What the plan says and  
13 whether it's just essentially putting assets in a monetization  
14 vehicle and resolving the claims after confirmation, or  
15 whether something can be done more globally, what has been  
16 referred to with the parties as a grand bargain, is still  
17 something that we are trying to flesh out.

18 But make no mistake, Your Honor: The Board has wanted to  
19 move this case forward. Your comments, I think, have been  
20 extremely helpful in telegraphing what your thoughts are. I  
21 think the Committee understands that, the Creditors' Committee  
22 understand that, that it's just not sustainable on a number of  
23 levels to keep on fighting and litigating and have these types  
24 of hearings.

25 So we will present, hopefully, on July 8th, as -- a game

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1 plan. Hopefully, we'll have everyone's approval. But even if  
2 we don't have every -- anyone -- everyone's approval, it'd be  
3 the Debtor's thoughts to present to Your Honor how the Debtor  
4 believes we should proceed.

5 THE COURT: All right. Well, thank you. I had  
6 forgotten we were coming back so soon. July 8th. Next week.  
7 I had in my brain late July. But that -- is it a status  
8 conference or an actual motion that's set?

9 MR. POMERANTZ: Your Honor, we have a couple of  
10 hearings on calendar for that day.

11 THE COURT: Okay.

12 MR. POMERANTZ: I believe one is exclusivity, --

13 THE COURT: Okay.

14 MR. POMERANTZ: -- which I do not think is going to  
15 be contested, based upon my conversations with Mr. Clemente,  
16 although I understand he'll want to explain to the Court what  
17 the Committee's position on any further extensions would be.

18 There is also a motion to extend the removal deadline.

19 So, thus far, there is nothing contested, but we intend to  
20 be able to use that, Your Honor, to present an approach that  
21 hopefully will resolve this.

22 Your Honor, I have one other comment that I wanted to make  
23 in connection with the motion Your Honor just heard.

24 THE COURT: Okay.

25 MR. POMERANTZ: As Your Honor recalls and as we

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1 mentioned today, there were distributions from a variety of  
2 different Funds to a variety of related parties. In June,  
3 distributions were set to be made to those same parties. And  
4 with the consent of CLO Holdco and with the consent of HCM  
5 Services, those monies were not distributed to them, but are  
6 in the process of being submitted to the Court's registry.

7 THE COURT: Okay.

8 MR. POMERANTZ: The expectation would be that they  
9 were going to be treated the same way as the old funds, based  
10 upon Your Honor's ruling.

11 We understand from the Court that we, Your Honor, that we  
12 probably need a separate order with respect to that, and  
13 that's with respect to the CLO and HCM Services. So we would  
14 prepare that order.

15 Whether both those distributions would be made to Mark  
16 Okada -- and if Your Honor recalls, at the last hearing, Your  
17 Honor only withheld the amount necessary to pay Mr. Okada's  
18 note, which was ultimately paid, and the remaining amounts  
19 were distributed to him. And in light of that, we advised the  
20 Committee that we would distribute additional monies to Mr.  
21 Okada, and there was no objection.

22 (Echoing.)

23 MR. POMERANTZ: So, in sum, Your Honor, we would  
24 submit to Your Honor a further order to Your Honor for the  
25 additional funds, otherwise payable from those funds to CLO

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1 Holdco and to HCM Services, to be put in the Court's registry.

2 THE COURT: All right. Someone needs to be put on  
3 mute. I don't know who that is, but we're getting some  
4 background. Okay.

5 MR. CLEMENTE: Again, Your Honor. Your Honor, Matt  
6 Clemente, very, very quickly, Your Honor.

7 THE COURT: Okay.

8 MR. CLEMENTE: Again, the Committee obviously took to  
9 heart your comments at the last hearing and very much  
10 appreciate the comments you just gave in terms of where you're  
11 at and how you're viewing and feeling about things. And so I  
12 will obviously discuss those very, very carefully with the  
13 Committee.

14 Just to point out to Your Honor, Mr. Pomerantz talked  
15 about the distribution to Mr. Okada. And, again, you talk  
16 about context and optics and understanding where we are. I  
17 read and understood -- I was in front of you -- regarding the  
18 ruling from the last time. Remember, we objected to the  
19 distribution to Mr. Okada last time. We did not do that this  
20 time, Your Honor.

21 So the Committee does very much understand Your Honor's  
22 desire for this to not continue to be a litigation issue. We  
23 could have easily tried to object to Mr. Okada's distribution  
24 again, and we did not, Your Honor.

25 So I want Your Honor to understand that the Committee very

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1 much understands where Your Honor is thinking and how she's  
2 viewing things, and I suspect that the Committee will be very  
3 responsive and respectful of your comments, Your Honor.

4 THE COURT: Thank you. All right. Well, then, Mr.  
5 Pomerantz, I'll be on the lookout for your order that the  
6 Clerk's Office needs for more money to be deposited in the  
7 registry of the Court. And, again, I understand that it is  
8 the newest disbursement that would otherwise be due to  
9 Highland Capital Management Services, Inc. and to CLO Holdco,  
10 Ltd., and that would certainly be my intention after today's  
11 ruling, that the newest distribution for those entities go  
12 into the registry of the Court.

13 So, we'll be on the lookout for that. And I guess I will  
14 see you on July 8th for other case matters, and we'll see  
15 where we are next week.

16 All right.

17 MR. CLEMENTE: Thank you, Your Honor.

18 MR. KANE: Your Honor?

19 THE COURT: Thank you.

20 MR. KANE: Your Honor, this is John Kane.

21 THE COURT: Okay.

22 MR. KANE: Sorry. I have mainly just a brief  
23 statement. And I have no intention of trying to persuade you  
24 a different way from your ruling. I understand that ruling is  
25 already there.

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1 But I was -- I was on the phone representing CLO Holdco on  
2 the last Acis plan status conference and listened to your  
3 directives to the parties about the litigious nature that's  
4 been taking place in this case. And I've had lengthy  
5 conversations with my client, Grant Scott, about those same  
6 concerns.

7 So I did want to disclose to Your Honor, first, that  
8 nothing in our motion was trying to contradict the Court's  
9 ability to initiate plead funds into the registry of the Court  
10 or order that. We weren't trying to relitigate the same  
11 proceeding a second time.

12 But, importantly, at the outset of this, I had  
13 conversations with the Committee about our efforts to try and  
14 locate a feasible bond to put up as collateral to remove the  
15 funds from the registry so that we could satisfy both the  
16 Committee's concerns but also CLO Holdco's concerns about  
17 liquidity issues at the CLO Holdco level.

18 Unfortunately, we were not able, after discussing with two  
19 different bond brokers, to locate a bond that we thought was  
20 going to be economically feasible, given the potential time  
21 period that the funds could be in the registry, given that  
22 there was no temporal limitation on how long the Committee  
23 would be investigating these claims, or, really, how long  
24 litigation could take, depending on the complexity of the  
25 claims and the number of parties included on that complaint.



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1 We were looking at a potential even, you know, two percent  
2 cash bond on an annual basis was going to be hundreds of  
3 thousands of dollars, potentially. And that's something that  
4 we decided really wasn't feasible.

5 And I also want to make abundantly clear that I would not  
6 have attempted to relitigate any issue whatsoever. I  
7 personally viewed that this is a separate and distinct legal  
8 issue. I was not present at that March hearing. So I  
9 apologize if this came across as some kind of litigation  
10 tactic.

11 But the reason that our motion was filed is because of  
12 liquidity concerns at the CLO Holdco level relayed to me by  
13 Grant Scott. There was no evidence presented of that because,  
14 Your Honor, we did not believe that we had the burden of  
15 proving any kind of harm issue because we were not the party  
16 seeking that injunction, and that wasn't an issue that had  
17 been subject to any kind of discovery whatsoever.

18 So, I just -- I always get very uncomfortable when there  
19 are allegations of good faith, bad faith, the like. I want  
20 this Court to understand that CLO Holdco's counsel is advising  
21 CLO Holdco regarding your views on the litigious nature of  
22 proceedings in this case, this bankruptcy case, that that is  
23 something that is very real, that I have taken to heart, that  
24 I am using to influence my client's decision-making, and that  
25 this was not an attempt by CLO Holdco to unnecessarily address

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1 or relitigate an issue for some small balance.

2 CLO Holdco, most of its assets are either encumbered or  
3 are illiquid. There is a large portion of illiquid assets  
4 that are not encumbered. So we are able to pay any kind of  
5 judgment. Let me restate that. That we would -- we would  
6 likely have to liquidate considerable assets to do that, which  
7 is where the settlement gives a potential opportunity cost and  
8 appreciation of asset value, which is why we proceeded with  
9 this motion.

10 I'm not intending any of those statements to be admitted  
11 into evidence or to persuade you to either rule differently  
12 for some reason or another, but I did think that, given your  
13 concerns, that it was important to provide the Court with  
14 context for why we took the tactic that we did to try and  
15 obtain funds from the registry of the Court.

16 This, on the CLO Holdco level, was not a bad faith effort.  
17 We weren't trying to relitigate an issue that was already  
18 there, and certainly we weren't trying to litigate unless  
19 litigation we felt was necessary from a financial cost-benefit  
20 analysis. And that was a real analysis that we discussed  
21 between me and my client.

22 I just wanted to share that with the Court. I've shared  
23 with the Committee counsel that we understand that there are  
24 major concerns about Jim Dondero, about his control over  
25 various entities, about transfers. I'm trying to work as hard

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1 as I can to distance CLO Holdco from that taint, because  
2 understanding that it's in what has been alleged as a  
3 Byzantine web, we think it's important to separate CLO Holdco  
4 and its operations to ensure that things are done in an  
5 appropriate fashion with square corners.

6 That's all I have, Your Honor. We have no objection to  
7 the additional funds being pled into the registry of the  
8 Court. We can agree those funds would be adjudicated as part  
9 of this dispute. We understand that we did not prevail, and  
10 we appreciate your Court hearing our argument.

11 (Proceedings concluded at 12:06 p.m.)

12 --oOo--

13

14

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CERTIFICATE

20 I certify that the foregoing is a correct transcript to  
21 the best of my ability from the electronic sound recording of  
the proceedings in the above-entitled matter.

22 **/s/ Kathy Rehling**

**07/02/2020**

23

Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

24

25

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## EXHIBIT 13

UNITED STATES BANKRUPTCY COURT  
NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

IN RE: ) Case No. 19-34054-sgj11  
 ) Chapter 11  
 )  
HIGHLAND CAPITAL ) Courtroom 1  
MANAGEMENT, L.P., ) 1100 Commerce Street  
 ) Dallas, Texas 75242-1496  
 )  
 ) July 21, 2020  
 ) 1:38 p.m.

TRANSCRIPT OF OFFICIAL COMMITTEE OF UNSECURED CREDITORS  
EMERGENCY MOTION TO COMPEL PRODUCTION BY THE  
DEBTOR (808); DEBTORS MOTION FOR ENTRY OF (I) A PROTECTIVE  
ORDER, OR, IN THE ALTERNATIVE, (II) AN ORDER DIRECTING THE  
DEBTOR TO COMPLY WITH CERTAIN DISCOVERY DEMANDS TENDERED BY THE  
OFFICIAL COMMITTEE OF UNSECURED CREDITORS, PURSUANT TO FEDERAL  
RULES OF BANKRUPTCY PROCEDURE 7026 AND 7034 (810)  
BEFORE HONORABLE JUDGE STACEY G. JERNIGAN  
UNITED STATES BANKRUPTCY JUDGE

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\* \* \*



(IN INSTANCES WHERE CONNECTION IS FADING IN AND OUT, AN  
INAUDIBLE RESULTED DUE TO THE LACK OF AUDIBILITY. IN INSTANCES  
OF MUFFLED VOICES OR REVERBERATION OF THE TELEPHONIC  
PARTICIPANTS ON CHANNEL 2, AN INDISCERNIBLE RESULTED)

THE COURT: This is Judge Jernigan, and we are ready  
to start a hearing today in Highland. Before I take  
appearances, let me just kind of say where I think we are.

We have a document production dispute on the calendar  
today, primarily between the Unsecured Creditors' Committee and  
the debtor. Basically it's an ESI protocol dispute, as I  
understand it.

We have had eight other parties in interest weigh in  
on the dispute with pleadings. So I'll do a roll call.

(The Court engaged in off-the-record unrelated colloquy)

THE COURT: I'm a little hamstrung here because I  
don't have my glasses, but my law clerk is working on that. I  
guess I do have a magnifying glass here.

All right, well, why don't we do a roll call while  
he's getting my glasses, of the different parties in interest.  
I'm going to call parties one-by-one to avoid talking overlap.

For the Committee, it looks like we have Mr.  
Clemente, is that correct?

(No audible response heard)

THE COURT: Oh, you're on mute.

MR. CLEMENTE: My apologies, Your Honor. Matt

1 Clemente from Sidley on behalf of the Committee. My partner,  
2 Paige Montgomery, is also here with me, and she will be  
3 addressing the Court today, as well.

4 THE COURT: Okay. Very good. For the debtor, who do  
5 we have participating today?

6 MR. KHARASCH: Good morning, Your Honor. It's Ira  
7 Kharasch of Pachulski Stang, and we also have John Morris from  
8 Pachulski Stang, as well.

9 THE COURT: Okay; good afternoon.

10 All right. Mr. Dondero's counsel weighed in. Who do  
11 we have appearing for Mr. Dondero this afternoon?

12 MR. LYNN: Yes, Your Honor. Michael Lynn and John  
13 Bonds for Jim Dondero.

14 THE COURT: Okay, very good.

15 Now I'm going to go through the seven other parties  
16 that have weighed in. For the party Atlas, do we have Paul  
17 Keiffer or some other lawyer participating?

18 MR. KEIFFER: Yes, Your Honor, Paul Keiffer here.

19 THE COURT: All right; good afternoon.

20 For H.C. and Fund Advisors, who do we have appearing?

21 MR. WRIGHT: Good afternoon, Your Honor. You have  
22 James Wright and Steve Topetzes at K&L Gates.

23 THE COURT: Okay; very good.

24 All right, CCS Medical, who do we have appearing?

25 MS. STRATFORD: Your Honor, it's Tracy Stratford from

1 Jones Day.

2 THE COURT: Okay; thank you.

3 MS. STRATFORD: Thank you.

4 THE COURT: CLO Holding, who do we have?

5 MR. KANE: Your Honor, John Kane for CLO Holdco,  
6 Limited.

7 THE COURT: Okay, Holdco, excuse me; thank you.

8 What about NexPoint?

9 (No audible response heard)

10 THE COURT: Anyone appearing for NexPoint? Jason  
11 Rudd, Lauren Drawhorn perhaps?

12 (No audible response heard)

13 MR. WRIGHT: Your Honor, this is James Wright again  
14 at K&L Gates. We represent one of the NexPoint entities,  
15 NexPoint Advisors. But I understand there are some other  
16 NexPoint entities that we don't represent, and they may have a  
17 separate objection, just to be clear.

18 THE COURT: Okay. Yes, there was a separate  
19 objection. The same firm, Wick Phillips, filed an objection by  
20 MGM.

21 So, again, I'll ask, is there anyone on the phone for  
22 those clients?

23 (No audible response heard)

24 THE COURT: All right, well, we may -- oh, I see  
25 Lauren Drawhorn on the video; are you muted, Ms. Drawhorn? Ms.

1 Drawhorn, we can see you but we can't hear you. Cannot hear  
2 you. We definitely see you.

3 If we can't -- yes, if you could call on your cell  
4 phone, we can hear you that way, and you can keep your visual  
5 on, as well.

6 Okay, I'll go on. What about HCLOF, do we have  
7 someone from King & Spalding?

8 (No audible response heard)

9 THE COURT: Okay. I'm not hearing anyone from King &  
10 Spalding.

11 MR. MALONE: Your Honor, this is Mark Malone. I'm  
12 not sure if you can hear me, I'm only dialed in on my phone.

13 THE COURT: Okay, I --

14 MR. MALONE: Can you hear me?

15 THE COURT: I do hear you, Mr. Malone; thank you.

16 MR. MALONE: Yes, and Rebecca Matsumura is trying --  
17 I suspect feverishly, I don't have the video. I know she's  
18 plugged in on the video. She'll be handling any argument,  
19 assuming we can get her on. If not, I'm happy to handle it.  
20 But we are here, Your Honor; thank you.

21 THE COURT: All right, thank you.

22 MS. MATSUMURA: Can y'all hear me now?

23 THE COURT: Yes. Who is that?

24 MS. MATSUMURA: This is --

25 THE COURT: Was that Ms. Matsumura?

1 MS. MATSUMURA: This is Rebecca Matsumura; sorry  
2 about that.

3 THE COURT: Okay, we hear you and we see you; very  
4 good.

5 All right. I'll go back to Ms. Drawhorn, do we have  
6 you on the phone yet?

7 (No audible response heard)

8 THE COURT: All right. Well, hopefully -- hopefully  
9 we can get whatever technical difficulties there worked out.

10 I'll ask, for the record, are there any other parties  
11 in interest wishing to make an appearance? And I'm going to  
12 forewarn you that I'm not going to be inclined to let any other  
13 party make an argument today unless you give me a reason I  
14 should that absolutely knocks my socks off. So I assume we  
15 might have people wanting to appear, but who are not going to  
16 make an argument. If so, go ahead.

17 MR. ANNABLE: Your Honor, this is Zachary Annable and  
18 Melissa Hayward of Hayward & Associates, local counsel for the  
19 debtor. We just wanted to let you know we're here, too.

20 THE COURT: All right; thank you.

21 Anyone else?

22 MS. MASCHERIN: Yes, Your Honor. Terri Mascherin and  
23 Marc Hankin from Jenner & Block on behalf of the Redeemer  
24 Committee of the Highland Crusader Fund.

25 THE COURT: All right; thank you, Ms. Mascherin.

1 MR. SLADE: Your Honor, it's Jared Slade and Jonathan  
2 Edwards of Alston & Bird. We're here on behalf of NexBank.  
3 And I'm not sure if it's going to knock your socks off, but we  
4 were engaged just this week by NexBank as a party in interest,  
5 the issue about the ESI disclosures. We have been negotiating  
6 with the Creditors' Committee about the issues, and we hope to  
7 have an opportunity to present a minute or two at the end about  
8 why we were differently situated than some of the other  
9 objectors, if the Court entertains it.

10 THE COURT: Okay.

11 MR. SLADE: Thank you.

12 THE COURT: Thank you.

13 MR. CLUBOK: And, Your Honor, Andrew Clubok and  
14 Kimberly Posin for UBS.

15 THE COURT: Okay; thank you.

16 MS. PATEL: Good afternoon, Your Honor. Rakhee Patel  
17 and Annmarie Chiarello on behalf of Acis Capital Management,  
18 but we don't intend on making any presentation, Your Honor,  
19 unless anyone specifically asks to address things. Our matters  
20 are after this.

21 THE COURT: Okay, correct.

22 Anyone else?

23 (No audible response heard)

24 THE COURT: All right. Well, let's talk --

25 MS. DRAWHORN: Your Honor?

1 THE COURT: Oh, go ahead.

2 MS. DRAWHORN: This is Lauren Drawhorn, I got my --  
3 I'm sorry, I got the audio -- the speaking to work.

4 THE COURT: Okay.

5 MS. DRAWHORN: I'm appearing on behalf of the  
6 NexPoint Real Estate entities, there's 15 of them. I can go  
7 through them, if you want, or -- they're listed on Docket 847.

8 And then I'm also appearing on behalf of MGM  
9 Holdings, Inc.

10 THE COURT: Okay, thank you, Ms. Drawhorn. We've got  
11 you loud and clear now.

12 All right, well, I want to talk for a moment about  
13 how we are going to proceed here today, and I'm hoping we don't  
14 go late, late, late with ten or so parties wanting to weigh in  
15 on document production because we do have the Acis status  
16 conference regarding the September 10th setting on the  
17 objection to Acis's proof of claim, I want to make sure we get  
18 to that today.

19 And then I do want to talk a little bit about where  
20 we stand on getting the mediation going.

21 So for everyone's benefit, I'm just going to let you  
22 know that I think I have a handle on the primary disputes  
23 between the Committee and the debtor. There's a lot of finger-  
24 pointing that is going on in the papers.

25 The UCC is suggesting that the debtor has been

1 dragging its heels; and the debtor saying no, it hasn't.

2 I really don't want to get bogged down by that today.  
3 I really just want to focus on the handful of things that seem  
4 to be in dispute between the Committee and the debtor, and so  
5 we're going to obviously start with the Committee and the  
6 debtor. I want to hear about are we going to have evidence  
7 today. I know there were a couple of declarations filed.

8 And then I'm inclined to, thereafter, just give these  
9 eight or nine other parties five or ten minutes each to present  
10 any arguments that they think I need to hear.

11 But I'll tell you, I closely read the Committee's  
12 pleadings, I closely read the debtor's pleadings, Mr. Dondero's  
13 pleading.

14 And then, frankly, I skimmed very rapidly the other  
15 seven or so pleadings because of being pressed for time, but I  
16 do think I get the gist of them. And I think a lot of them  
17 kind of have the same theme.

18 But before turning to the debtor and the Committee,  
19 let me just tell you what my understanding is that we're going  
20 to primarily focus on:

21 We're obviously talking about emails of nine  
22 different custodians of the debtor, three of which I understand  
23 to be in-house lawyers. And whether it's the Committee's  
24 protocol that should be ordered here, or the debtor's protocol,  
25 and the way I see the two protocols differing is the debtor



1 wants independent contract -- or contract attorneys for the  
2 debtor to do a relevance review. UCC says no, that's going to  
3 be time-consuming, and strangers can't meaningfully do that.

4 It looks like there's a dispute about the search term  
5 request. Committee thinks what debtor is wanting is too  
6 stringent.

7 And then, of course, we have some competing views  
8 about how the privilege review process would work, and the  
9 debtor has obviously this overriding concern about  
10 confidentiality obligations it has, either contractually and/or  
11 shared services agreements, or through other law.

12 So now I will, at long last, turn -- I'm going to, I  
13 guess, start with the Committee because it is first in time  
14 with its pleading the motion to compel. And then, of course,  
15 the debtor came quickly behind that pleading with its own  
16 motion for protective order.

17 And so -- I don't know, Mr. Montgomery, or Mr.  
18 Clemente, let me hear from you on how you --

19 MR. MORRIS: Your Honor?

20 THE COURT: -- want to go forward today.

21 MR. MORRIS: Your Honor, this is John Morris from  
22 Pachulski. I greatly apologize for interrupting, but I have a  
23 slightly different suggestion.

24 We had made a proposal to try to resolve our disputes  
25 with the Committee a few days ago. The Committee responded

1 with its own proposal about an hour before this hearing, and  
2 we'd like an opportunity to confer with them. But under --  
3 even under the -- even if we were to reach an agreement, I  
4 think the Court needs to rule on the other objections.

5 So my suggestion, subject to the Committee's  
6 acceptance and Your Honor's acceptance, of course, is that we  
7 allow the Committee to proceed and let the --

8 (Technical interference)

9 THE COURT: Okay.

10 MR. MORRIS: Let the other objectors be heard.

11 And then after the conclusion, and the resolution of  
12 those objections, some of which I understand may have been  
13 resolved already, we take a short break, and allow me to confer  
14 with Ms. Montgomery to see if we can resolve the balance of the  
15 issues, that's my suggestion.

16 THE COURT: Okay. So start with the Committee, hear  
17 their argument, and then any objectors who haven't otherwise  
18 been taken care of through agreements, hear from them, all  
19 right. Well, I am perfectly happy to go forward this way,  
20 especially if it means that we'll save some time in court, and  
21 the debtor and Committee can get on the same page without the  
22 Court ordering something.

23 So will it be Ms. Montgomery or Mr. Clemente? Which  
24 one of you wants to start us off?

25 MR. CLEMENTE: Your Honor, it's Matt Clemente. My

1 colleague, Ms. Montgomery, will be handling it. So I'll turn  
2 it over to her, please.

3 THE COURT: All right. Ms. Montgomery?

4 (Pause)

5 MS. MONTGOMERY: ... the objection that the debtor  
6 has filed --

7 THE COURT: All right. Ms. Montgomery, I'm going to  
8 ask you to start from the beginning, we missed the first few  
9 seconds, okay?

10 MS. MONTGOMERY: Sure. Can you hear me now?

11 THE COURT: Yes.

12 MS. MONTGOMERY: So consistent with the proposal that  
13 Mr. Morris laid out, I plan to reserve any arguments with  
14 regard to the dispute between the Committee and the debtors for  
15 now in the hopes that we can get those resolved at the  
16 conclusion, and we'll just focus on the objections, if that  
17 works for the Court.

18 THE COURT: Okay, that's fine.

19 MS. MONTGOMERY: We've been working diligently with  
20 all of the objectors that Your Honor is aware of, as well as a  
21 few that did not file objections over the last week or so in an  
22 attempt to resolve as many of their concerns as possible before  
23 today's hearing.

24 And we're happy to tell the Court that we have  
25 resolved some of those objections. We were able to negotiate

1 an out-of-court resolution with regard to an entity called  
2 Omnimax International, Inc. without them filing an objection.

3 And we have resolved the objection of Highland CLO  
4 Funding Ltd. And pursuant to that agreement with Highland CLO  
5 Funding, Highland CLO Funding has requested that the Court  
6 order, at the end of today's argument, include a statement that  
7 any documents that they produce pursuant to joint privilege  
8 aren't subject to a privilege waiver by virtue of their  
9 production to the Committee.

10 THE COURT: Okay.

11 MS. MONTGOMERY: And if I missed anything there, I'm  
12 sure that counsel for Highland CLO will correct me at the end.

13 THE COURT: Okay.

14 MS. MONTGOMERY: We also have an agreement in  
15 principle with Highland Capital Management Fund Advisors, LP  
16 and the remaining entities that submitted their objections at  
17 Docket 841.

18 Pursuant to that agreement in principle, we have no  
19 objection to those entities being treated as parties to a  
20 protective order or to having certain data being isolated from  
21 review as a preliminary matter subject to reservation of  
22 rights.

23 What we don't have an agreement on, Your Honor, is  
24 how those documents will be isolated. And we intend to  
25 continue working with Highland Capital Management Fund Advisors

1 and K&L Gates to try to knock out the details of that in the  
2 coming days. We preliminarily don't believe that it's  
3 necessary for you to hear the details of that objection for  
4 today.

5 THE COURT: Okay.

6 MS. MONTGOMERY: So with regard to the remaining  
7 objections -- my apologies, Your Honor.

8 There are essentially three categories of documents  
9 that make up the assorted objections -- the issues that are set  
10 forth in the objections. There are some documents that are  
11 allegedly confidential, and I think that Your Honor has  
12 probably read quite a bit about that in the pleadings that have  
13 been submitted to the Court.

14 It's our position, Your Honor, that there's a very  
15 strong protective order in place in this case. And that the  
16 protective order should be sufficient to handle any  
17 confidentiality concerns that have arisen pursuant to the  
18 objections.

19 We also believe, Your Honor, that a number of the  
20 documents at issue are subject to a joint privilege, and we've  
21 briefed this, and it sounds like Your Honor is very familiar  
22 with the materials that we've submitted to the Court. And as a  
23 result of that joint privilege, we believe that many of the  
24 documents that are included in the ESI that we've requested  
25 should be made available to the Committee.

1 As you know, Your Honor, there are thousands of  
2 companies that have been identified as affiliates of the  
3 debtor. Many of those affiliates have shared service  
4 agreements with the debtor, in which the debtor provided  
5 business functions for these purportedly separate entities.

6 And if you look at my briefing, there isn't any  
7 segregation of employees of the debtor that represent each of  
8 these affiliates. And instead, the debtor maintains a  
9 centralized pool, and whoever can perform the service for the  
10 affiliate does so.

11 The basis for most of the remaining objections that  
12 we're talking about here today is that these shared service  
13 agreements include provision of legal services. And in some  
14 instances, for shared IT -- like shared service servers for  
15 emails and other documents.

16 Under those shared service agreements, the debtor's  
17 in-house legal department provides legal advice to these  
18 thousands of entities on as-needed basis. And you're going to  
19 hear from the objectors in a moment some of those separate  
20 companies are objecting to production of their documents by the  
21 debtor, even though those documents are on the debtor's  
22 servers, in the debtor's employees' files, and generally  
23 available to debtor personnel.

24 We wanted to begin, Your Honor, with the objections  
25 to NexPoint Real Estate Advisors. We previously -- we

1 previously discussed NexPoint Advisors and its affiliates,  
2 represented by K&L Gates, but obviously there's also a separate  
3 objection for NexPoint Real Estate Advisors and affiliated  
4 entities.

5           NexPoint Real Estate Advisors argues that it would be  
6 unduly burdened if the debtor were to produce documents related  
7 to it to the Committee. It's unclear, however, how NexPoint  
8 would be burdened by the debtor producing documents, nor is it  
9 clear what expense NexPoint would incur as a result of that  
10 production.

11           In fact, it appears that NexPoint is attempting to  
12 raise defenses that belong to the debtor instead. This may be  
13 because NexPoint shares many things with the debtor under the  
14 shared services agreement:

15           First, they have shared employees who are employed  
16 both by the debtor and NexPoint Real Estate. Although pursuant  
17 to the shared service agreement, only the debtor pays the  
18 salaries of those shared employees. It shares back- and  
19 middle-office services, it shares administrative services,  
20 including cohabitating in the same office space on information  
21 and belief, and it also shares IT services, possibly including  
22 servers, and in-house counsel that provide assistance with  
23 advice with respect to legal issues.

24           Despite all of the shared services, NexPoint is  
25 arguing that it should be given a separate and independent

1 opportunity to review all documents possibly related to it, and  
2 to decide what it relevant, responsive, and privileged.

3           Your Honor, it's the Committee's position that  
4 NexPoint chose to commingle its data with that of the debtor;  
5 to share in-house counsel with the debtor; to co-office with  
6 the debtor; to share employees with the debtor; and to  
7 generally allow the debtor to provide many of its services.  
8 But now it believes it has a separate ability to review  
9 documents in the debtor's possession before they're produced to  
10 the Committee. And this is the sort of gamesmanship that we've  
11 been trying to avoid through the motion to compel.

12           NexPoint may very well be the subject of estate  
13 claims, it's impossible for us to know at this point because we  
14 don't have access to the data that's necessary for us to  
15 determine what estate claims might exist. And we don't believe  
16 that NexPoint should also have the ability to dictate to the  
17 estate which documents the estate -- that the estate already  
18 possesses and needs to investigate those claims.

19           With regard to the various Rand entities and Atlas, I  
20 believe Your Honor referenced Atlas when we began. Essentially  
21 the same argument appears to apply with Rand, although to a  
22 somewhat lesser extent.

23           The objection for Rand is slightly different in that  
24 it focuses on the shared IT infrastructure with the debtor, and  
25 not necessarily the custodial data for nine individuals that



1 were the subject of the motion to compel.

2 Unlike with NexPoint, it doesn't appear that Rand has  
3 legal services provided by the debtor.

4 And their objection primarily focuses on the  
5 potential that there is Rand data on servers that are  
6 accessible by the debtor which, in itself is an indication that  
7 the data may not have been maintained separately as to Rand  
8 and, therefore, confidentially. And as such, any privilege  
9 related to data contained on that server as to Rand would be  
10 waived.

11 That said, we are amenable to their request to be  
12 made party to the protective order. And that all data related  
13 to them be produced as highly confidential as a preliminary  
14 matter, subject, of course, to our ability to request a de-  
15 designation of that data where the default designation appears  
16 to be improper.

17 The next objection is CLO Holdco. CLO Holdco also  
18 argues that there may be data among that of the nine  
19 custodians, all of whom are employees of the debtor, that  
20 relate to a privilege held exclusively by CLO Holdco. We don't  
21 believe that that position is tenable.

22 The briefing on this particular objection, Your  
23 Honor, includes some back and forth with regard to Teleglobe,  
24 and related cases.

25 Teleglobe is one of the foundational cases on the

1 issue of privilege with regard to business affiliates. And it  
2 provides that communications between affiliates can maintain  
3 privilege because the members of a corporate family are joint  
4 clients, and this reflects both the separateness of the entity  
5 and the reality that they are all represented by the same in-  
6 house counsel.

7           We don't believe that Teleglobe stands for the  
8 position that there can be completely separate privileges held  
9 by affiliates with the in-house counsel that is employed by the  
10 parent company, or any other member of an affiliate family.

11           As a result, either the communications are subject to  
12 a joint privilege, and the debtor having access to the  
13 communications isn't a waiver of confidentiality requirements  
14 of privilege, or there is no common interest. There is no  
15 joint client interest, and the debtor having access to the  
16 documents is a waiver. But either way, the Committee should be  
17 provided with the documents under the terms of the final term  
18 sheet because the Committee is standing in the debtor's shoes  
19 with regard to those estate claims, and the debtor has  
20 conceded, and the Court has, you know, ordered that those  
21 documents should be -- that the privilege isn't waived. The  
22 privilege should be shared with the Committee, it's not  
23 waived.

24           Separately, CLO Holdco has argued that it should be  
25 able to conduct an independent review of the documents. As you

1 know, and I think we referenced in our hearing last week, the  
2 impetus for the motion to compel is specifically the need for  
3 expedited access to documents related to CLO Holdco so that we  
4 can comply with the Court's 90-day deadline.

5 CLO Holdco entered into the shared service agreement,  
6 it agreed to allow the debtor have access to this material, the  
7 debtor has that data. And we don't think they can now seek to  
8 claw back access to the ESI that's in the debtor's possession.

9 The remaining objectors, Your Honor, stand in a  
10 slightly different position. CCS Medical and MGM, in  
11 particular, are bringing objections, not based on the shared  
12 service agreement, but based upon the facts that there are  
13 employees of the debtor that have served in board positions for  
14 each of those entities.

15 But, you know, based on the information that we have  
16 to date, we understand that that -- that those board positions  
17 were obtained pursuant to investments or other relationships  
18 with the debtor, and that the debtor has or had relationship  
19 with those entities outside of the board position. And those  
20 additional relationships that are separate from board  
21 membership make it very difficult to craft searches that would  
22 exclude only outside information related to board service.

23 And so while the Committee doesn't necessarily have  
24 an objection to attempts to isolate the communications that are  
25 truly related to board service, we've had difficulty

1 negotiating the terms of what that would look like with MGM, at  
2 least. We haven't had an opportunity to speak with CCS Medical  
3 because -- because of its overlap, Your Honor.

4 We also think -- and this is set forth in our  
5 documents -- that it's possible that the documents that were  
6 shared with the debtor are -- have been waived, to the extent  
7 that there was any privilege associated with it because of the  
8 way that the debtor maintains its email servers.

9 And then I believe finally, the last objection that  
10 has been filed with the Court for today is from Mr. Dondero.  
11 And he argues that any data related to information that's being  
12 produced under the protocols should not be made available to  
13 Josh Terry, Acis Capital Management GP LLC, or Acis Capital  
14 Management LP.

15 But there's nowhere in Dondero's briefing that sets  
16 forth a basis of law for a categorical restriction of that  
17 nature. And as you know, Mr. Dondero and his affiliated  
18 entities are at the center of the Committee's investigation of  
19 the estate claims. And we believe imposing a categorical  
20 confidentiality ban against one member of a Committee would  
21 considerably complicate and impede that investigation.

22 We understand a desire to have any documents that are  
23 created in connection with pending litigation between Acis and  
24 the debtor, Dondero, and other Dondero-related parties, that  
25 that information be marked as attorneys' eyes only, highly

1 confidential so that only outside counsel has access to it, but  
2 that's not really the basis for Mr. Dondero's objection, and as  
3 a result, we don't believe that objection has value.

4 And then, Your Honor, I don't know to the extent you  
5 intend to hear from NexBank Capital and its affiliates, and so  
6 if -- I would like to reserve any sort of response to them --

7 THE COURT: Okay.

8 MS. MONTGOMERY: -- to the extent that you allow them  
9 to speak.

10 But, you know, in concluding, Your Honor, the debtor  
11 and its affiliates have interwoven so much of their operations,  
12 their legal services, and even their data storage, that it's  
13 incredibly difficult to try to pick apart the data, with the  
14 exception of MGM and CCS, the objectors here today agreed to  
15 those shared services, and now they want to argue that what was  
16 shared was actually separate.

17 The Committee has been tasked with investigating the  
18 estate's claims against the very affiliates that now seek to  
19 unwind their information and said that unnecessary burdens to  
20 production. And as a result, we request that those objections  
21 be overturned, that the motion be granted, and that the ESI  
22 subject to the motion to compel be produced to the Committee.

23 THE COURT: All right. Well, let me -- I'm just  
24 going to go down the list of objectors.

25 Let me start with the two that Ms. Montgomery

1 announced have been resolved: Highland CLO Funding Limited.  
2 Matsumura, were you going to be the one to weigh in on  
3 confirming that?

4 MS. MATSUMURA: Yes, Your Honor. I can confirm we've  
5 reached an agreement with the Committee that the documents that  
6 are -- contain confidential and privileged information of HCLOF  
7 will be produced on a highly confidential designation under the  
8 protective order, so that will be only the Committee's  
9 professionals.

10 And that as Ms. Montgomery stated, any of the  
11 documents produced by the debtor pursuant to this agreement  
12 will not be construed as a waiver of any privilege that the  
13 funds share of those documents.

14 THE COURT: Okay; thank you.

15 All right, what about HMC Fund Advisors? I  
16 understand that your issues have been resolved, you're still  
17 working out a couple of things, but who wants to weigh in on  
18 that to confirm that?

19 MR. WRIGHT: Good afternoon, Your Honor. It's James  
20 Wright at K&L Gates for -- actually a number of entities that  
21 are all at Docket 841. There was an objection at 841 that's  
22 HMC Fund Advisors, NexPoint Advisors, and then a number of  
23 individual funds, and I will not burden the record with listing  
24 each of them out.

25 THE COURT: Thank you.

1 MR. WRIGHT: I agree with the Committee's summary,  
2 that we have made a lot of progress.

3 There are some technical things that we're still  
4 working out, but I think that we're -- you know, we've been --  
5 we've made a lot of progress, we've been working in good faith,  
6 and -- get there -- but we just need a minute to -- we were on  
7 the phone with them, frankly, ten minutes before this hearing  
8 started, I think we just need a little bit more time.

9 THE COURT: Okay; thank you.

10 All right. Well, why don't we start with Mr.  
11 Dondero, and your objection which I understand deals mostly  
12 with Acis and Josh Terry.

13 Go ahead.

14 MR. LYNN: Thank you, Your Honor.

15 As you've gathered, our concerns are somewhat  
16 different from the other parties who are objecting. Mr.  
17 Dondero agreed to the arrangement involving shared privilege in  
18 allowing the Committee the kind of discovery that they're  
19 seeking here.

20 And accordingly, we would (indiscernible) object to  
21 what they're doing.

22 But as I understand the Committee's response to the  
23 Dondero response to the motion to compel, (indiscernible)  
24 because, first, there is no basis in law (indiscernible) Acis  
25 and Mr. Terry (indiscernible) and participate (indiscernible)

1 in consideration of the estate claims.

2 And second, (indiscernible) and I quote,  
3 "considerably complicate and impede the Committee's  
4 investigation."

5 Even assuming for a minute that Acis and Mr. Terry  
6 are so central to the investigation that their absence from it  
7 could not be tolerated by a Committee, just as there may be  
8 nothing in the statute that permits the Court specifically to  
9 restrict Mr. Terry and Acis's access to information so, too,  
10 there's nothing in the Bankruptcy Code or the Bankruptcy Rules  
11 that prevents the Court from doing so.

12 There is (indiscernible) the authority for the  
13 Bankruptcy Court to grant what Mr. Dondero asks, which is that  
14 Acis and Mr. Terry be excluded from the information gained by  
15 the Committee during the course of its investigation. Section  
16 105, as this Court is acutely aware, is the problem-solving  
17 section of the Bankruptcy Code that allows the Court to fashion  
18 results that may be necessary to fill in gaps that the Code  
19 leaves open.

20 There was nothing in the law that authorized it, even  
21 before the passage of Section (indiscernible) of the Code, it  
22 was common for (indiscernible) representatives are  
23 (indiscernible). And, indeed, (indiscernible) representatives  
24 are also (indiscernible) in other (indiscernible).

25 Similarly, I know of nothing in the Code or the Rules



1 that provides for the retention of a Chief Restructuring  
2 Officer. Yet, Section 105 has allowed for that necessary post,  
3 as is true (indiscernible) which are also not provided for in  
4 the law.

5 In this case, (indiscernible) Section 105 has been  
6 used to justify an independent board, and to justify the very  
7 same privilege that is at the root of the disputes. Section  
8 105 (indiscernible) to justify the removal by a court of a  
9 member of the Creditors' Committee. That's in the First  
10 Republic Bank Corporation case, Judge Felsenthal determined  
11 that he had the authority to remove, and he chose to remove, a  
12 member of the Creditors' Committee. A similar result was  
13 reached in the MAP International case out of the Eastern  
14 District of Pennsylvania, and a similar result (indiscernible)  
15 following Judge Felsenthal was reached by the Bankruptcy Court  
16 for the District of Arizona in In Re America West Airlines.

17 If the Bankruptcy Court has authority pursuant to  
18 Section 105 to remove a Committee member, clearly Section 105  
19 gives authority to the Court to eliminate a member's access to  
20 and involvement in an investigation that will give that  
21 Committee member a leg-up in discovery in another case.

22 In the litigation commenced by Acis is, indeed, in  
23 another case, not in this case, and the litigation is intended  
24 to provide a benefit -- a windfall to Mr. Terry, not to provide  
25 (indiscernible) who he is supposed to be representing as a

1 member of the Creditors' Committee.

2 As pointed out in an article in The Review of Banking  
3 and Financial Services in October of 2016, "Members of a  
4 Creditors' Committee may not use their positions as Committee  
5 members to advance their individual interests." And I'm  
6 quoting there the MAP International case. Similarly, that  
7 fight has been made by Collier in Paragraph 1102.05[3] of the  
8 Collier treatise.

9 Indeed, the Acis litigation may not only drain assets  
10 from Highland, it may reduce the (indiscernible) Dondero and  
11 other potential defendants in the same causes of action as to  
12 their ability to (indiscernible) any judgment that defendants  
13 may manage to obtain.

14 Under those circumstances, unsecured creditors  
15 represented by Acis and Mr. Terry will have their recovery  
16 reduced by virtue of those judgments.

17 It is clear that the Bankruptcy Court may restrict a  
18 committee member's access to information, as Collier points  
19 out, where a member of a committee is a competitor of the  
20 debtor, as, indeed, Acis is, the member may be restricted as to  
21 the information that the member gets so it does not obtain  
22 competitive advantage.

23 I recognize that the same claims may be, indeed, a  
24 central concern of the Committee, (indiscernible) with Acis and  
25 Mr. Terry creates serious problems, perhaps Mr. Terry should

1 resign from the Committee or be removed.

2 In fact, in this case, when UBS filed the motion for  
3 relief from stay in order to pursue litigation in New York,  
4 very properly, UBS excluded itself -- recused itself from  
5 discussion of the motion for relief from stay. And Mr. Terry,  
6 I respectfully submit, should do the same here.

7 Further, as far as complicating and repeating the  
8 Committee's investigation, and the Committee did not elucidate  
9 how that would happen, whatever trouble or cost (indiscernible)  
10 Acis and Mr. Terry may cost is nothing compared to the trouble  
11 and cost to the debtor of complying with a request for millions  
12 and millions of communications.

13 In conclusion, Your Honor, in litigation such as that  
14 being pursued by Acis in the Acis case, as courts have said,  
15 the Federal Rules were designed to create, quote, "a level  
16 playing field," end quote.

17 A couple of those cases, the Hillsborough Holding  
18 decision of the Bankruptcy Court out of the Middle District of  
19 Florida; Allstate Insurance versus Electrolux out of the  
20 Northern District of Illinois; and Passlogix, Inc. versus 2FA  
21 Tech out of the Southern District of New York.

22 Yet the motion to compel is brought without  
23 protection from (indiscernible) that Acis seeks, there clearly  
24 will be no level playing field in that litigation. And the  
25 commitment of this Court (indiscernible) in general to

1 (indiscernible) litigation processes will be undermined.

2 Your Honor, if anybody wants cites to any of these  
3 authorities that I provided to the Court, I'll be happy to  
4 provide them.

5 THE COURT: All right. Thank you, I appreciate  
6 that.

7 I'm going to go next to --

8 MR. LYNN: Your Honor, I didn't hear you.

9 THE COURT: Pardon? I thanked you for your argument,  
10 and I do not need those case cites.

11 I'm going to go next to CLO Holdco. Mr. Kane, will  
12 you be making the argument there?

13 MR. KANE: Yes, Your Honor, I will; thank you for the  
14 time. This is John Kane for CLO Holdco, for the record.

15 And first, I want to start by kind of acknowledging  
16 that we really did take to heart what you said previously in  
17 attempts to avoid unnecessary litigation. I've been working  
18 with Ms. Montgomery for over a week now in an effort to try and  
19 resolve some of our concerns about the discovery requests, at  
20 the same time trying to be mindful of what I believe to be my  
21 client's privileges and our right (indiscernible) the party  
22 that reviews documents and produces them.

23 We are -- CLO Holdco is subject to a request for  
24 production of documents from the Committee. We are working to  
25 prepare a review, to obtain all of the requisite documents to

1 have a fulsome production to the Committee. And Ms. Montgomery  
2 and I have had conversations about how that production will  
3 take place. While we acknowledge that there are obviously some  
4 timing concerns here given the 90 days relating to that  
5 registry order that was relatively recently entered.

6 So we've mindful of all of those issues, and our  
7 dispute here is about whether we're giving up privileged  
8 documents or whether we aren't.

9 It's our position that since that request for  
10 production of documents to CLO Holdco, CLO Holdco has a right  
11 to review those documents, and to produce documents in  
12 accordance with the Federal Rules. And that the request by the  
13 Committee to have all ESI produced by these various custodians  
14 basically provides an end around to the request for production  
15 of documents delivered to CLO Holdco. And it does look through  
16 the guise of this joint client privilege exception to the  
17 general privilege rules.

18 But we've got a fundamental misunderstanding of the  
19 law by the Committee as the exception applies to the general  
20 rule of privilege. And it basically breaks down to a simple  
21 analogy, one we can apply to the case of law. The analogy  
22 would be like if our firm, Kane Russell Coleman and Logan,  
23 represented Texas Capital Bank and Wells Fargo on a bunch of  
24 separate matters, and then because we had a great relationship  
25 with both, we are going to represent Texas Capital Bank in a

1 merger with Wells Fargo, and we are going to be retained as  
2 kind of a mutual third party counsel by both sides to help  
3 manage this merger.

4           Now if that merger representation turned into a later  
5 dispute between the parties, the correspondence between Wells  
6 Fargo and Kane Russell Coleman and Logan, and the  
7 correspondence between Texas Capital Bank and Kane Russell  
8 Coleman and Logan would not be precluded from production to  
9 either party as long as it were (indiscernible) representation.  
10 They have the same counsel for the same representation. So  
11 that this idea of privilege doesn't really apply the same way.  
12 Those documents pass back and forth, I have a duty to both of  
13 those clients equally.

14           But what they wouldn't be able to obtain is, let's  
15 say, Texas Capital Bank's request for production of documents  
16 to me, counsel, seeking all correspondence that I have ever had  
17 with Wells Fargo on any other matter, regardless of whether it  
18 was -- it was related to or unrelated to a joint  
19 representation. And really, that's what the Committee is  
20 trying to do here, they want all ESI, there are no parameters.  
21 So it doesn't matter if there's a joint representation on a  
22 specific matter between CLO Holdco and the debtor, what the  
23 Committee is asserting is because they use the same counsel,  
24 that all matters or all correspondence between counsel for the  
25 debtor, all internal counsel, and counsel for CLO Holdco, since

1 it was essentially the same person, the same people, all of  
2 that is subject to production.

3           So here's an example of how this plays out, Your  
4 Honor. At our last hearing, you heard a bunch of testimony  
5 about a transfer of Highland, the debtor's interest in the  
6 Dynamic fund, and how on December 28, 2016, with one document,  
7 we can trace -- I'm sorry -- we can trace this trail of  
8 transfers from Highland to CLO Holdco, and we know that  
9 Highland's internal counsel was representing both sides of the  
10 deal. They were representing the debtor, they were also  
11 representing CLO Holdco as the creation of those documents was  
12 done for both parties by the same entity and the same  
13 transaction, that's critical.

14           So do I have an assertion of privilege for CLO Holdco  
15 in that situation? No, I don't believe that I do. I think  
16 that joint client exception that's addressed in Teleglobe, and  
17 Nguyen, and in the Nester decision that's cited by the  
18 Committee in their pleadings precludes me from stopping the --  
19 or the disclosure of documents that were between internal  
20 counsel and CLO Holdco as they're related to that dynamic  
21 transaction because internal counsel at Highland represented  
22 both sides of the deal.

23           But there are other representations taken up by  
24 internal counsel for Highland under the shared services  
25 agreement between CLO Holdco and Highland that really don't

1 have anything to do with Highland. So much (indiscernible)  
2 litigation, we'll say, between CLO Holdco and some other party  
3 like U.S. Bank that does not have Highland Capital Management  
4 as a party to that litigation, and could not have Highland  
5 Capital Management as a party to that litigation.

6 (Indiscernible) under this joint client privilege  
7 exception that the Committee is asserting should control this  
8 entire deal. So in a situation like that, I would still be  
9 able to review and withhold documents that were privileged,  
10 attorney-client communications, or work product communications  
11 without having to disclose those to the Committee even though  
12 the Committee stands in the debtor's shoes. Because there is  
13 this isolation, Highland is not a party that is jointly  
14 represented in that transaction.

15 So all of the documents that have been exchanged  
16 between CLO Holdco and the debtor in representations where the  
17 debtor is not an active participant as a party in a joint  
18 representation, all of that documentation is the sole property  
19 of CLO Holdco. It shouldn't be subject to disclosure simply  
20 because one of these custodians engaged in correspondence with  
21 CLO Holdco.

22 So, for instance, the Argentina Bank, let's say, if  
23 Highland is not being represented in a transaction with CLO  
24 Holdco related to the Argentina Bank, and Grant Scott, as  
25 trustee of CLO Holdco, inquires internally about a -- let's say



1 a NAV statement related to its interest, that's not necessarily  
2 a document that would have to be produced to the Committee  
3 because it is a potentially privileged communication if it was  
4 with one of the attorneys in-house.

5 Now that doesn't mean that everything is going to be  
6 privilege, or that there aren't going to be a significant  
7 number of these joint client privilege exceptions where we have  
8 to disclose attorney-client communications because Highland was  
9 on the other side of the transaction, but that's something that  
10 I should be reviewing as CLO Holdco's attorney, and identifying  
11 documents for a privilege log, and then having a conversation  
12 with the Committee's counsel about whether these are subject to  
13 the joint client privilege exception, or whether they are truly  
14 privileged documents or not.

15 So we've already got a request for production out  
16 there. I mean presumably, Your Honor, this is already -- you  
17 know, this is already underway. What we just want to do is try  
18 and protect the documents that are actually privileged  
19 communications or work product communications from disclosure  
20 to the Committee.

21 THE COURT: All right; thank you, Mr. Kane.

22 Let me hear next from NexPoint Real Estate Financial.

23 (No audible response heard)

24 THE COURT: All right. I can't hear you. Is this  
25 Ms. Drawhorn who will be addressing this one?

1 MS. DRAWHORN: Can you hear me -- can you --

2 THE COURT: Yes.

3 MS. DRAWHORN: Can you hear me now?

4 THE COURT: I can.

5 MS. DRAWHORN: Okay. I had to unmute both my phone  
6 and the -- and the computer, okay.

7 Lauren Drawhorn on behalf of NexPoint Real Estate  
8 Finance and the 15 related entities and -- that are listed on  
9 Docket 847, I won't go through them all.

10 So our -- one of the -- we've got a couple issues  
11 with the motion to compel relative to our shared services  
12 agreement with the debtor, and largely because of the breadth  
13 of the request wanting ESI from all nine of these custodians.  
14 And we have concerns that because there are no limits on that  
15 request, that we've got our confidentiality and privilege  
16 issues that are concerned about.

17 The real estate entities are -- NexPoint Real  
18 Estate entities are typically traded, and there are some  
19 regulatory constraints that we have on the dissemination of  
20 information and it being public. And so obviously we need to  
21 protect those interests and try and prohibit the disclosure of  
22 information.

23 While there -- while the NexPoint Real Estate  
24 entities do -- did have a shared services agreement, it is the  
25 businesses unrelated to and separate from Highland, except for

1 the occasional times when they co-invested.

2           So generally speaking, they were separate businesses.  
3 Any use of services from Highland employees under the shared  
4 services would be for separate deals. And so because they're  
5 separate, we believe that it's unlikely that they would be  
6 relevant to the estate claims.

7           In other words, the request should be narrowed to  
8 limit the amount of information that's not related to the  
9 Committee's estate claims, (indiscernible) related to NexPoint  
10 Real Estate entities' deals and confidential information and  
11 business information.

12           The other issue we have in connection with  
13 confidentiality is in connection with NexPoint Real Estate's  
14 entities business operations. They continue to receive  
15 information electronically from third parties that have been  
16 the subject -- that information was provided subject to  
17 confidentiality agreements there. So under those agreements  
18 with other parties, there are requirements and obligations for  
19 NexPoint Real Estate entities to notify those parties and  
20 provide them an opportunity to object.

21           So we are wanting the additional protections and  
22 limits on the discovery to protect this confidential  
23 information and our obligations to other parties, and to  
24 regulatory entities.

25           We also have concerns on the privilege -- any

1 privilege information, again, since these custodians were  
2 counsel, and provided -- occasionally provided legal advice in  
3 connection with NexPoint Real Estate entities' deals that,  
4 again, were unrelated to Highland and separate from the debtor.  
5 That information will be -- would be privileged and  
6 (indiscernible) NexPoint Real Estate entities' privilege  
7 (indiscernible) position you just heard, and the Committee's  
8 response is that that was waived or part of this joint client,  
9 and we disagree with that. Where the legal advice was given on  
10 a separate matter, there would be no joint privilege between  
11 the NexPoint Real Estate entities and the debtor. We think  
12 that that privilege should be protected, and the privileged  
13 documents should be withheld from the production.

14           The Committee responded by their -- that we -- that  
15 NexPoint Real Estate entities are not burden. We did argue in  
16 our objection that this request, under 26(b) (indiscernible)  
17 because it was also an undue burden because it's so broad -- so  
18 broad. And that burden (indiscernible), as you know, isn't  
19 required to be the physical burden of us going through and  
20 producing documents. An undue burden encompasses the invasion  
21 of confidential information and privilege concerns. So we  
22 think that there is a good basis to limit the information that  
23 is being produced to protect NexPoint Real Estate entities'  
24 confidential information and business information.

25           So what we're requesting we suggested in our

1 objection was to allow NexPoint -- the NexPoint Real Estate  
2 entities to have input on the search terms that would narrow  
3 the production and potentially exclude the NexPoint Real Estate  
4 entities' confidential information, information that would be  
5 unrelated to the Committee's estate claims.

6           We also requested that NexPoint be given an  
7 opportunity to review the documents -- the NexPoint documents  
8 before produced -- and this is similar to what is my  
9 understanding the debtor would -- for all of the -- the  
10 previous production that was provided. So it is my  
11 understanding that before the debtor produced any document that  
12 instituted the shared services agreement, confidentiality  
13 privileges, they contacted that party and said "Here's this  
14 document that we're going to produce, are you okay with it?  
15 Are you okay with it, is there any objection?"

16           And so that's all we're requesting is an opportunity  
17 that the NexPoint documents that -- that are potentially giving  
18 -- to make sure that they're designated correctly under the  
19 protective order, so as highly confidential versus  
20 confidential, again, because of those confidentiality concerns  
21 that I mentioned earlier. And then also to confirm the  
22 privilege designation and to make sure anything privileged is  
23 not being produced.

24           And then the last request we have is just to make  
25 NexPoint a party to the protective order so that we are able to

1 obtain those protections as the highly confidential and  
2 confidential designations.

3 THE COURT: All right; thank you, Ms. Drawhorn.

4 All right, let's see. How about we hear from Atlas  
5 IDF GP next.

6 MR. KEIFFER: Thank you, Your Honor. Paul Keiffer  
7 for the Atlas IDF entities and parties located at -- or I  
8 should say named at Docket Number 837, I won't burden the  
9 Court, as others have not done, as well, with the full list of  
10 parties.

11 And also taking in mind -- or keeping in mind what  
12 the Committee has done as far as discussing issues, I want to -  
13 - I have just a few points:

14 First off is that my clients don't have a specific  
15 concern with the ESI request. The shared privileges and the  
16 joint privilege is supposed to hold, we want that to hold as it  
17 has been requested for everybody else, and I think that was the  
18 intent of the Committee in regard to that point.

19 It's also, as the Committee indicated, between the  
20 debtor and the -- I'm sorry -- between the Committee and the  
21 Rand Advisors' related entities that they want to be expressly  
22 involved or brought into the agreed protective order. Lots of  
23 documents are being requested, not so much through the  
24 electronic -- the ESI, but through the fourth production of  
25 documents request that we got that -- which we received on the

1 9th of July that gave us six days to respond to, and that's why  
2 we started talking and having discussions with the Committee  
3 about this.

4 But there -- there there's all these document  
5 requests, and we have our own fiduciary duties, we -- either  
6 contractually, statutorily, or regulatorily. And as the  
7 Committee noted, they'd be perfectly fine with having us being  
8 brought into (indiscernible) -- whatever you want to call the  
9 right under the coverage of agreed protective order. We're not  
10 expressly under it because we're -- we're not a specific party  
11 to it, but we need to be -- we feel it's the most appropriate  
12 for us, too, in this context, and they've acknowledged that  
13 it's a reasonable step to be added to the agreed protective  
14 order, so we're happy with that.

15 As far as the documents being produced, the only --  
16 the principal attached -- the principal issue for Rand Advisors  
17 there is that it's principally its email server issue. Rand  
18 Advisors, and the others, have their on documents on its own  
19 servers, as best as I understand. And so it's really more  
20 documents that would be appended to emails and discussions  
21 between the parties, either in the context of (indiscernible)  
22 some of the nine individuals that are custodians, that they're  
23 described as custodians or otherwise.

24 But the UCC has agreed to let whatever documents are  
25 produced in that context, both through the ESI and through the

1 request for production that's outlined there, that we're having  
2 to respond to under the shared services agreement with the  
3 debtor. But those would also be subject to highly confidential  
4 status, subject to the Committee seeking to downgrade to  
5 confidential, or not confidential at all.

6 Now the other issue is the attorney-client privilege  
7 where Rand Advisors and the others were generally using  
8 RandAdvisors.com suffix, would have negotiations and  
9 discussions with its own private counsels. And the question  
10 here, we don't -- I'm not sure whether or not the shared -- I  
11 mean the servers are or are not sufficiently silo'd or  
12 otherwise.

13 But we really don't have that hard of an issue here -  
14 - that difficult of an issue here as we only -- there's only  
15 three defined suffixes that are out there that would be of  
16 concern to the Rand Advisor entities, and those are suffixes  
17 such as romclaw.com, our law firm, we didn't realize that that  
18 was the case. Also, there would be maybe Sadis -- Sadis or --  
19 another law firm, maybe three or five suffixes we need to have  
20 set aside for attorney-client privilege review. And if we have  
21 those, I think that the Rand Advisor group has gotten what they  
22 -- what they think is reasonably appropriate under the  
23 circumstances.

24 And we're not asking the Court to, you know -- well,  
25 we don't see this as truly a request for production, it's kind



1 of a hybrid kind of a (indiscernible). But under the shared  
2 services and the final term sheet, and that allows access, lets  
3 the Committee be the debtor and get to many things, but yet  
4 they use request for productions as a methodology to say what  
5 they're looking for, but they're not really requests for  
6 production, per se, because it's -- I've already got it now,  
7 this is (indiscernible) debtor, it's what we can look at.

8           And so we're wanting to make sure that we have under  
9 our side of this relationship under the shared service  
10 agreement some modicum of protection for its specific attorney-  
11 client issues that it has. We recognize the joint privilege  
12 issue, that's going to (indiscernible). But there are three to  
13 five very simple suffixes as we can give to the Committee for  
14 doing its search (indiscernible) romclaw.com, that's my law  
15 firm, it would know not to go -- you know, set those aside.  
16 There's one or two other law firms that they deal with  
17 specifically, and if they go through the next step, and it  
18 turns out that there's three or four other people on the email  
19 that aren't part of Rand Advisor that's something with the  
20 debtor or some third party altogether, then sure, there's no  
21 privilege there.

22           But if it's the discussions between Rand Advisor  
23 entities and its counsels specifically, then it should be  
24 something that's set aside and reviewed in a different manner.  
25 And I don't think it's really even close to burdensome in the

1 context of how much is going on in this case, and how many  
2 documents are going to be reviewed.

3 That's principally our concern. We are -- that's  
4 another suggested solution to deal with the two elements that  
5 we raised in our response on Pages 6 and 8 to a likely  
6 solution, which is to basically deal with attorney-client  
7 privileges, subpart C, is just to have these exclusion --  
8 exclusionary suffixes to address that, very simple.

9 The rest of this, as far as having a log to keep  
10 produced items in its context, to be able to (indiscernible)  
11 what documents were produced, well, that's probably a bridge  
12 too far. We don't need to have that, we don't think that's  
13 (indiscernible) concern for us.

14 So keeping up with the few things, the agreed  
15 protective order being made expressly applicable to us so that  
16 for our purposes, when we have to deal with issues of  
17 confidentiality regarding our clients contractually,  
18 statutorily, or regulatorily, that's the (indiscernible) I  
19 think there's always a legal process (indiscernible).

20 Two, that everything gets a highly confidential  
21 status initially, and subject to being downgraded, obviously  
22 with notice and opportunity to object.

23 And then lastly, just that the three suffixes be  
24 added to the review standard so that -- three to five suffixes,  
25 and I'll have those easily enough in the next few days to give

1 to the Committee to allow me to preserve its attorney-client  
2 privilege without having to go into the issue of whether or not  
3 this is a means by which Rule 34, or the other appropriate  
4 discovery rules, are really being invoked or not in this  
5 context, or whether this is just "I'm standing in the debtor's  
6 shoes, and I should be able to do these things." It's --  
7 that's an odd -- we can bypass that oddity by dealing with  
8 those requested suffixes being set aside.

9 THE COURT: Okay; thank you.

10 All right, let's hear from CCS, please.

11 MS. STRATFORD: Good afternoon, Your Honor. This is  
12 Tracy Stratford from Jones Day on behalf of CCS Medical.

13 THE COURT: Okay.

14 MS. STRATFORD: Our concern is relatively narrow and  
15 unique. CCS is one of the country's leading providers of home  
16 delivery medical services. And so they deliver things like  
17 insulin pumps and orthotics to people in their homes.

18 Two of Highland's employees, Mr. Parker and Mr.  
19 Dondero, were directors of CCS Medical. And so CCS Medical  
20 sent information to them, sensitive business information about  
21 the strategic direction of the business, about pricing, about  
22 what the business would be doing or wouldn't be doing, about  
23 decision-making that would happen within CCS Medical. That  
24 sensitive information was sent to the director, including these  
25 two individuals who were employed by Highland at their Highland

1 email addresses.

2 All we're asking is for the ability to look through  
3 these emails first so that we can identify anything that is  
4 competitively sensitive, so that we can identify anything that  
5 is privileged, and talk to the Committee about it separately.

6 We don't know, frankly, what the claims are that the  
7 Committee is looking to press, so I can't say that none of it  
8 is relevant, although it doesn't seem to be particularly  
9 relevant to what's being discussed today.

10 But to the extent that some of those documents might  
11 be relevant, the non-privileged ones, but commercially  
12 sensitive ones, we want to have that discussion. We would like  
13 the ability to look at those documents first, and that would be  
14 at our cost, so there's no cost to the estate. We don't think  
15 it would take particularly long.

16 And we would have offered the solution directly to  
17 the Committee, but they wouldn't return our phone calls. So  
18 we've sent emails, we've called them, and heard nothing back.  
19 We would have loved to have negotiated this, but that didn't  
20 happen.

21 The only argument that the Committee makes in  
22 response to our suggestion, which were laid out pretty clearly  
23 in our very short objection, is that there's a privilege waiver  
24 here, or a waiver of confidentiality because we sent this  
25 information to these two board members who were employed by

1 Highland. (Inaudible) as a matter of law. And the very case  
2 that they cite in their papers explains that.

3 If you take a look at the In Re Royce Homes case that  
4 they cite in their response to the objection, what they say is  
5 that once you send confidential information to another  
6 corporation, the privilege is automatically waived. That's not  
7 the case.

8 In fact, if you look at that case, it's very lengthy  
9 because the Court looks at a number of factors. And amongst  
10 those factors is the expectation that the sender has that the  
11 recipient will be able to maintain the information as  
12 confidential or protected.

13 Here we have two executives at Highland who were  
14 receiving information as members of the board of directors,  
15 they controlled the company, they had the ability to control  
16 who reviewed their email, and CCS Medical had every reason to  
17 believe that those two directors would preserve their duty of  
18 loyalty to the company and maintain their individual emails as  
19 confidential. There's no waiver under that circumstance.

20 But to the extent that this issue is one that needs  
21 to be decided, it can't be decided on these papers because none  
22 of those facts are before the Court. None of the factors that  
23 are discussed in the In Re Royce Homes case are -- have been  
24 briefed.

25 And so to the extent that we're going to discuss a

1 waiver, we would like the opportunity to do that. We don't  
2 think the Court ever needs to reach this issue because we think  
3 that we can, in a very efficient and effective way, screen the  
4 emails by just having the vendor search for particular domains,  
5 review them ourselves, identify what's privileged. And what's  
6 not privileged, we can turn over.

7 To the extent there's any dispute later on, we can  
8 bring it before the Court at that time, but we think this is an  
9 easy problem to solve, Your Honor.

10 THE COURT: Thank you.

11 MS. STRATFORD: Thank you.

12 THE COURT: All right.

13 Well, let's see who I missed. Ms. Drawhorn, did you  
14 have a separate argument for MGM?

15 MS. DRAWHORN: Yes, Your Honor.

16 THE COURT: Okay, go ahead.

17 MS. DRAWHORN: I do.

18 THE COURT: All right.

19 MS. DRAWHORN: And so MGM is in a similar situation  
20 to the party you just heard. And the only reason that MGM is  
21 being pulled into the discovery dispute is because Mr. Dondero  
22 served as a director on the -- on the board of directors for  
23 MGM.

24 So we also believe -- and we have been in discussions  
25 with the Committee about potentially pulling out or excluding

1 certain MGM information just by providing a list of the emails,  
2 the dot-com of the other executives, or executive assistants,  
3 or other board of directors members who would be sending  
4 confidential information that was circulated just because --  
5 for purposes of the board of directors of MGM and for MGM  
6 business matters.

7           So we -- we agree and -- or disagree with the  
8 Committee, and agree with the position you just heard. The  
9 Committee's response to our -- to MGM's objection is that we  
10 waived by sending confidential MGM information to Mr. Dondero's  
11 account at Highland, that waived conference or privilege, and  
12 we disagree with that. We -- we just heard that sending to an  
13 employer's email account in and of itself is not sufficient to  
14 waive privilege or confidentiality. There are a multitude of  
15 factors that need to be considered, including the expectation  
16 of privacy in considering the fiduciary duties of board of  
17 directors under California law, which is where MGM operates.  
18 That that confidentiality is one of the fiduciary duties.

19           We would expect that sending information to our  
20 directors would remain confidential. And just the mere fact  
21 that he utilized his -- Mr. Dondero utilized his Highland email  
22 account would not be sufficient to waive any confidentiality or  
23 any privilege.

24           And then I -- I -- it is hard to believe that  
25 anything MGM-related would be extremely relevant to the

1 Committee's claims, but regardless, I think there's an easy way  
2 to pull that information and make sure that nothing is being  
3 disclosed, which would be by providing these specific email  
4 addresses of outside counsel to MGM's board of directors.  
5 We've got, you know, two -- two counsels that would not have  
6 provided any services to the debtor, that we can say anything  
7 at those email addresses should get excluded from production.

8 Same with the outside advisors to the MGM board, we  
9 can easily provide that email address and have that information  
10 excluded.

11 And then as to the other confidential MGM  
12 information, we have a list of the executives and their  
13 assistants, we would have provided -- and other board members,  
14 we would have provided that. I just think it should be fairly  
15 easy to give those email addresses and exclude them from the  
16 production, and make sure that that confidentiality and  
17 privilege is maintained and protected.

18 THE COURT: All right; thank you, Ms. Drawhorn.

19 Okay, NexBank's counsel, you were going to try to  
20 knock my socks off with a reason why I should hear your  
21 argument today when you didn't file an objection. So, Counsel,  
22 now's your chance.

23 MR. SLADE: I appreciate it, Your Honor; thank you  
24 very much. Jared Slade of Alston & Bird for NexBank.

25 NexBank advances the same arguments about concern of



1 counterparty confidential information, as well as attorney-  
2 client privilege concerns. And to that end, it's requested  
3 some preview time to be able to review the documents and  
4 provide the appropriate search terms.

5 I think there are three things which will happen in  
6 the next 50 seconds that make us differently situated:

7 The first is unlike the other objectors, our shared  
8 services agreement provides expressly that debtor shall take  
9 all options, legal or otherwise, that are necessary to prevent  
10 the disclosure of confidential information by the receiving  
11 party or any of its representatives. So we have a different  
12 legal basis that was addressed in part in the debtor's motion  
13 originally on this issue.

14 The reason we have that is because we're a bank, and  
15 we have two other categories of information that are  
16 particularly sensitive and we're concerned about being  
17 disclosed:

18 The first are bank examination materials. Privilege  
19 is a part of those, and we are very concerned about an issue or  
20 problem with our regulators in connection with the fact that we  
21 have, in fact, taken appropriate steps to try to protect those  
22 and treat those as privileged and confidential information.

23 The other category of information is consumer  
24 information. We're talking about things protected by  
25 (indiscernible) and other consumer information which are

1 protected in the statutes.

2           Again, we're willing to go through the effort and  
3 expense to be given an opportunity to be able to review that  
4 because (indiscernible) that any of that is going to be  
5 relevant to what the Creditors' Committee is looking at, that  
6 we understand where we are. And provided that we are able to  
7 do that, and are also afforded an opportunity by the Court to  
8 be a party to the protective orders so we can take advantage of  
9 the designations and not be prohibited from the (indiscernible)  
10 third party beneficiary provision, we should be able to meet  
11 our obligation.

12           Thank you, Your Honor.

13           THE COURT: All right; thank you.

14           All right, Ms. Montgomery, I'm going to turn back to  
15 you. And let me make sure I understand entirely your position  
16 on all of these objectors.

17           You have said -- correct me if I'm wrong -- the  
18 Committee has no problem with making all of these objectors  
19 subject to the protective order that was negotiated with the  
20 debtor way back when in January, or did I overspeak -- overstep  
21 on that one?

22                           (No audible response heard)

23           THE COURT: Ms. Montgomery, I can't hear you.

24                           (No audible response heard)

25           THE COURT: Ms. Montgomery, you must be on mute.

1 Michael, is she still on there?

2 ECRO: (Inaudible).

3 THE COURT: Okay. Ms. Montgomery, we're showing  
4 you're on mute. There you are, okay.

5 MS. MONTGOMERY: Can you -- can you understand me  
6 now?

7 THE COURT: Yes.

8 MS. MONTGOMERY: Okay. I don't know what happened, I  
9 didn't touch anything.

10 THE COURT: That's okay.

11 MS. MONTGOMERY: Technology.

12 No, Your Honor, you're accurate -- that is accurate.  
13 We don't have any problem with any of the objectors being made  
14 parties to the protective order for purposes of, you know, for  
15 their clients to be subject to the same -- the same  
16 protections.

17 THE COURT: All right. And then my next thing I  
18 wanted to confirm is that protective order, is it already  
19 worded that it's UCC professionals' eyes only or no?

20 MS. MONTGOMERY: So the current -- the current  
21 protective order has two tiers.

22 THE COURT: Okay.

23 MS. MONTGOMERY And the highly confidential tier has  
24 a very -- a much more limited disclosure group, it includes the  
25 Court, it includes the outside professionals, so I guess it

1 would be also FTI, etc.

2 And then, you know, other parties that would be, you  
3 know, fundamentally necessary for us to use those -- that data,  
4 like court reporters. It does not include the members of the  
5 Committee.

6 THE COURT: All right, so you said it's two tiers.  
7 You mean like there's highly confidential, that's professionals  
8 and those people you named only; and then there's a second  
9 tier, confidential, then the Committee members, the actual  
10 businesspeople could see it?

11 MS. MONTGOMERY: That's absolutely right, but the  
12 confidential data would still be subject to protection. So we  
13 think it's a strong protective order, and should meet the needs  
14 of all of the objectors.

15 THE COURT: Okay. Let me -- I'm giving you the last  
16 word. You can respond in any way you want to all of these  
17 eight or so separate arguments, but I would like you to start  
18 first with CCS Medical and MGM. I think you acknowledged at  
19 the beginning they're in a little bit different category, but  
20 now that you've heard their lawyers articulate how they are  
21 different, do you think that at least with these two, their  
22 ability to first review anything you produce, or the debtor is  
23 going to produce, relating to CCS Medical and MGM might be  
24 reasonable?

25 MS. MONTGOMERY: Yes, Your Honor.

1 I'd even go a step further. I mean we were working  
2 to negotiate with MGM, and my apologies to Ms. Stratford  
3 because I must have missed her communications, it was not  
4 intentional; we would have happily negotiated the same with  
5 regard to her. That those documents might even just be  
6 excluded from the review subject to some specific, you know,  
7 protections so that we can make sure that things aren't being  
8 overly included.

9 So I think that the UCC would be open to a limited  
10 review. The devil's in the details with all ESI, Your Honor,  
11 so it would really just be determining to make that as targeted  
12 as possible so it's not -- you know, it's not including  
13 documents that don't have anything to do with the board's  
14 service.

15 THE COURT: Okay. It's -- let me ponder what you  
16 just said.

17 It would exclude anything not having to do with their  
18 board service, Dondero or Trey Parker's board service.

19 MS. MONTGOMERY: Yes. So we believe that because the  
20 debtor has separate relationships potentially with these other  
21 entities, we understand the concern with regard to the data  
22 that's related to their role as a director.

23 But, for example, if there is communications between  
24 Mr. Dondero and someone else at the debtor that just says like,  
25 you know, "MGM stock is trending up," I don't know that that's

1 necessarily related to his status as a director as I don't know  
2 that it's related to an estate claim. It's perhaps a bad  
3 example, but the concept remains, Your Honor, we think that  
4 there has to be a way to slice that so that all the parties are  
5 getting the protection that they need for their confidential  
6 board communications without overly dipping into the data  
7 that's otherwise in the debtor's position.

8 THE COURT: All right.

9 Well, let me -- let me go to Mr. Keiffer's client.  
10 I'd like to hear your specific rebuttal to his idea that maybe  
11 you can come up with three or five categories, suffix as he  
12 called them, to just, at the outset, carve them out from the  
13 possibility of Committee review.

14 MS. MONTGOMERY: So I'm not entirely certain that I  
15 completely understood the proposal, Your Honor, and my  
16 apologies for that. But I don't know that Mr. Keiffer is  
17 suggesting that those categories be excluded from these nine  
18 custodians that are the subject to the motion to compel, or if  
19 he was requesting that there be some sort of exclusion that  
20 applies to data that's otherwise produced related to his client  
21 by the debtor, so maybe it's not in the nine custodians' data.

22 In any case, Your Honor, we're open to discussions to  
23 try to resolve any of these objections. I don't know that  
24 we've specifically discussed that with Mr. Keiffer, but we're  
25 happy to do so. If it's limited in nature, and it's not going

1 to unnecessarily slow down production, you know, we're open to  
2 talking about it.

3 THE COURT: Okay. Well, let me -- let me make sure I  
4 understand -- and I know this is subject to discussion with the  
5 debtor when we break, but the UCC's proposed protocol here was  
6 -- let me go through a couple of mechanics.

7 All the files of the nine custodians would be  
8 provided to this E discovery vendor to put in a repository.  
9 And then hopefully the debtor and the Creditors' Committee  
10 would come up with a set of mutually agreeable privilege terms  
11 to hopefully identify what would -- you agree be attorney-  
12 client privilege or work product privilege so that the search  
13 terms don't get to that privileged information.

14 If you have disputes, you're going to have a third  
15 party neutral, you've discussed, to resolve the disputes about  
16 those search terms.

17 And then all documents, not including those agreed  
18 privilege terms, would get produced to the Committee, obviously  
19 subject to the earlier agreed upon protective order, and then  
20 the debtors contract attorneys would review the held back files  
21 to see if they're really privileged, or not. And if not,  
22 they'd be produced. And if they are, they would -- if they  
23 think they are, a privilege log would be produced, and then any  
24 disputes could be resolved by this neutral third party.

25 I don't know if that's still your protocol on the

1 table, but that's how I understood it to work from your papers.

2 I guess what I'm getting at is -- I'm pondering Mr.  
3 Keiffer's argument, and really a few others. I mean if this is  
4 what you're still holding fast to, I mean there's a lot of  
5 opportunities along the way to protect attorney-client  
6 privilege information of these affiliated entities, right?  
7 You're going to first try to craft appropriate search terms so  
8 as not to get at privileged information. If you can't get  
9 agreements on those, you'll have the third party neutral weigh  
10 in.

11 And then the documents that are turned up ultimately  
12 through the search, the debtor's going to get a chance to  
13 review for privilege and hold back.

14 I guess -- I guess the thought is the debtor's only  
15 going to be looking towards its own privileged information,  
16 not necessarily NexPoint, or Highland, CLO Funding, and the  
17 others.

18 So -- I mean if you could address -- first off, is  
19 that the protocol that's still on the table? Did I correctly  
20 described the Creditors' Committee's proposed protocol?

21 MS. MONTGOMERY: Sorry. Yes, Your Honor, that's  
22 what's set forth in our motion. We've been working with the  
23 debtors to try to make that more functional; we haven't reached  
24 an agreement yet. Perhaps we'll be able to do that when we  
25 take a break in just a moment.



1 But, you know, we've been trying to figure out, Your  
2 Honor, if there are ways that we can further limit the  
3 production based on search terms in some way so that we can  
4 limit the privilege logging and review that has to occur. But  
5 like I said, that's -- that's outstanding at the moment, and I  
6 don't know that the parties have an agreement or would be able  
7 to reach an agreement. We're hopeful, but I'm not entirely  
8 certain.

9 But otherwise, yes, Your Honor, I think you've pretty  
10 well explained the protocol, with one exception, which is that  
11 the privilege review that was proposed, that review would be to  
12 determine whether or not the documents that were being produced  
13 -- that were, you know, presumptively privileged were related  
14 to estate claims. And if they were related to estate claims,  
15 then those would be produced to the Committee under the terms  
16 of the final term sheet.

17 If they are attorney-client privileged, and not  
18 related to estate claims, then those would be withheld and  
19 logged.

20 THE COURT: All right.

21 Well, let's go back to Mr. Keiffer's suggestion. I  
22 mean if he -- okay. I was confused; I think Ms. Montgomery was  
23 confused, too.

24 Mr. Keiffer, you had talked about these three or four  
25 suffixes, and one of them would be your law firm if -- I think

1 what I was understanding, communications that went between  
2 Atlas and your law firm; communications that went between Atlas  
3 and one or two other outside counsel. Is that encapsulating  
4 what you think could be crafted in here --

5 MR. KEIFFER: Yes, Your Honor.

6 THE COURT: -- and excluded?

7 MR. KEIFFER: Yes, Your Honor, that's exactly what  
8 we're talking about.

9 The reason I used "suffixes" just as a term because  
10 after the act. So it's ROMCLAW.com is the suffix. And so if  
11 you look for that -- if that is the part of the search terms  
12 and, you know, you see that, and that means set aside, you see  
13 my law firm's suffix on the email somewhere in that, then you  
14 know that that's something you need to set aside, as well as  
15 another law firm that they had would be SGLawyers.com, those  
16 are the -- that's what was referencing, it's just an easy way.

17 We don't have a lot in our specific circumstance --  
18 and I think it was also some of the more attenuating parties  
19 that come in and -- complaining have been -- would be looking  
20 for something like that, so if they had a -- maybe that's the  
21 same thing that they're kind of looking for. But for us, it is  
22 very simple terms, it's what the law firm email addresses are.  
23 And when they show up, that's the search term that pushes them  
24 aside.

25 THE COURT: All right.

1 MR. KEIFFER: Because that would okay, it's probably  
2 something -- because before we even knew what was going on, we  
3 were working on putting that proof of claim together that we  
4 filed, we would have emails out there concerning circumstances  
5 between myself and my client. And those would -- those  
6 ostensibly would be available under the -- under the -- if it  
7 were (indiscernible) litigated, and the Committee won that  
8 issue, those would be available.

9 But we think the easier thing to do is just set them  
10 side, let's not go down that road.

11 The other -- we think there's very few of those, and  
12 we'll be happy to give them -- the suffixes in a few days.  
13 I'll make sure Mr. Honis -- that my client representative gives  
14 me all of those.

15 THE COURT: All right.

16 Well, Ms. Montgomery, again, I'm just looking through  
17 my notes of your early comments. I mean you had put Mr.  
18 Keiffer's client in a little bit of a separate category, right?  
19 Saying it didn't appear that Atlas or Rand entities -- they're  
20 one in the same, right? Or -- well, same group of clients or  
21 same group of entities: Rand, Atlas --

22 MR. KEIFFER: They are, Your Honor, that's all --  
23 they're all in my group.

24 THE COURT: Okay. So you had made the comment, Ms.  
25 Montgomery, that they did not appear to share legal counsel.

1 MS. MONTGOMERY: I did.

2 THE COURT: In other words, the three in-house  
3 lawyers that are custodians, right?

4 MS. MONTGOMERY: That's right, Your Honor. And I  
5 think that our position would be because they don't share legal  
6 counsel, if there were communications essentially from these  
7 three law -- like law firm email addresses that are in these  
8 nine custodial data, then those documents might not be  
9 privileged.

10 If what Mr. Keiffer's concerned about is  
11 communications not to these nine custodians that involve those  
12 three or four addresses where there isn't sort of a debtor  
13 representative involved, then I think that's a separate  
14 situation, and we'd be more than willing to reach an agreement  
15 regarding how those documents should be treated, whether it's  
16 by review by Mr. Keiffer in logging or just exclusion from  
17 review.

18 MR. KEIFFER: Your Honor, may I ask for one quick  
19 clarification. We still want to maintain that to the extent I  
20 don't know for sure whether -- what extent legal services were  
21 or were not provided.

22 And to the extent that their joint privileges waived,  
23 a way around those things, that's the better way of doing it  
24 than to say that they've been waived and things. So let's just  
25 let the joint client privilege point, which we previously

1 discussed, be the main means by which those go through. There  
2 might be (indiscernible) discussions with one of the nine folks  
3 that -- when Highland was involved in the transaction. There  
4 may be a common interest privilege, etc. I think it has to  
5 stay at that highly confidential level just because it's  
6 (indiscernible) had it lowered in its tier -- I mean a tier --  
7 or possible references, whether it's confidential, highly  
8 confidential, confidential or not confidential at all.

9 THE COURT: Okay. I just --

10 MR. KEIFFER: That's the only --

11 THE COURT: I just got very confused. I think we  
12 were discussing if -- if there are --

13 MR. KEIFFER: May I, Your Honor?

14 THE COURT: Yeah, I -- I -- well, if there are  
15 communications from folks at Highland to these three or so law  
16 firms that Atlas uses, then there could be an agreement those  
17 are cut out -- carved out.

18 But if there is -- if there are communications from  
19 the six other custodians who are not lawyers to Rand entity --  
20 or -- or these law firms --

21 MR. KEIFFER: No, Your Honor --

22 THE COURT: I -- I --

23 MR. KEIFFER: Pardon me, Your Honor. The law firms  
24 aren't really the issue here. Only the issue with regard to  
25 seeking things through what is the shared server circumstance

1 in the email server.

2           An example may be that when there's an email that  
3 comes in from Isaac to my client saying "You've got some  
4 production requirements," and I'm on that email, I would  
5 initially show up on that email, but that wouldn't be one that  
6 would be as part of a shared services type of potential legal  
7 discussions about current circumstances and telling me, "Oh, by  
8 the way, we've been requested for this information under a  
9 shared services agreement, you have X days to produce."

10           If, on the other hand, it's -- some years ago, back  
11 when things were happening, not current, but years ago when  
12 things were going on, that there was -- that there was an email  
13 between my client's counsel and the debtor's counsel, there  
14 would be the shared privilege or the joint privilege element  
15 that would keep it at a different level, even though there may  
16 be some other issues in regard to the shared services related  
17 to privilege.

18           What we mentioned earlier -- and I think the  
19 Committee's okay with this -- with the joint client privilege  
20 is not affected by the process. And so that -- the only thing  
21 that's really, really out here that adds to the circumstance is  
22 where emails show the three to five dot-com addresses. That  
23 they get set aside to go through a different -- go through a  
24 process of review, you know, to see if they're attorney client  
25 between myself and my client, or between previous counsels and

1 my clients, just as between them.

2 THE COURT: All right.

3 MR. KEIFFER: That's all we're really looking for in  
4 that.

5 THE COURT: Okay.

6 Ms. Montgomery, again, I'm giving you the last word  
7 in rebuttal to any of this you want to say at this point. But  
8 I do hope you'll address one more thing as part of that, and  
9 that is Mr. Dondero's arguments about Acis. I just want to  
10 clarify I understand where you stand on that.

11 MS. MONTGOMERY: Yes, Your Honor. With regard to Mr.  
12 Dondero's arguments regarding Acis, we have no qualms with the  
13 position that communications that are related to the Acis  
14 litigation should be treated as outside counsel or highly  
15 confidential -- at the highly confidential level, right? That  
16 makes sense, Your Honor, and we're not trying to bypass  
17 discovery on behalf of any of the members of the Committee, or  
18 anything of that nature.

19 Our concern with the objection was that's not what's  
20 being asked for. If Mr. Dondero had asked that communications  
21 or documents that relate to the underlying litigation be not  
22 provided to the members of the Committee, and held at only the  
23 lawyers' eyes only, we wouldn't have had a problem with that.

24 Instead, what he's asking is that all documents not  
25 be shared with one of the members of the Committee, and we

1 think that's overly broad. And, frankly, I'm unclear as to why  
2 that would be necessary.

3 THE COURT: Okay; all right. Anything else you want  
4 to say?

5 MS. MONTGOMERY: Only to the extent that you have  
6 questions about any of the arguments that they made, Your  
7 Honor. We don't want to take up more of your time than  
8 necessary.

9 THE COURT: All right. Well, I'm going to carve out  
10 three specific areas, and then I'll just give you the more  
11 broad ruling.

12 With regard to CCS Medical and MGM, I think they have  
13 shown themselves to be in a more unique -- a unique situation  
14 in contrast to the others since we certainly don't have any  
15 issues of shared in-house lawyers, shared IT, and whatnot. We  
16 just have the board connection to Mr. Dondero and Trey Parker  
17 on CCS Medical, and with regard to Mr. Dondero and MGM.

18 So I do think these objectors should have the  
19 independent ability to review before disclosure to the  
20 Creditors' Committee, at their own cost, any information  
21 pertaining to those two entities to make sure there's not any  
22 privileged information they want to argue should be held back  
23 or commercially sensitive information.

24 So, again, hopefully you all can amicably work out  
25 the wording of that, but that is the concept of the ruling of



1 the Court.

2 Second, with regard to the Atlas/Rand parties, I  
3 think that they should be entitled to a separate review of any  
4 items that involve those dot-com law firm names to weigh in on  
5 whether those are privileged.

6 And, of course, these are all subject to further  
7 Court review and litigation before the Court if people cannot  
8 agree on that. I say that, or the third party neutral, I guess  
9 that would hopefully be the first step before any of this comes  
10 to the Court.

11 So that is the special category as to Atlas/Rand.

12 As far as the Dondero argument, I do like the  
13 suggestion, Ms. Montgomery, that you made that if there is any  
14 documentation relating to Acis litigation that is produced to  
15 the Committee, that it should be considered in that first  
16 category that it's highly confidential, so it's for  
17 professional eyes only; Mr. Terry or Acis businesspeople cannot  
18 see that. But that it -- that's just a special category of  
19 documents, any ESI that pertains to the Acis litigation,  
20 wherever that litigation is pending, this Court, Guernsey,  
21 State Court, wherever.

22 So all other objections are overruled except --  
23 obviously I do think it's important to do, Ms. Montgomery, what  
24 you said you would do, and make all of these objectors  
25 expressly parties who are subject to the original agreed

1 protective order. Okay, so I think that gives them some level  
2 of protection. But I have been strongly persuaded in  
3 everything I've heard today that there is a very strong chance  
4 with regard to most of these entities that share legal counsel  
5 with Highland, and share IT, and servers that we have had a  
6 waiver of privilege, we have common interest privilege, joint  
7 privilege, something of that regard to have impaired their  
8 privilege arguments. So I'm just throwing that out there for  
9 the benefit of everyone as far as future disputes that there  
10 might be.

11 All right, Ms. Montgomery, do you have any questions  
12 about that ruling?

13 MS. MONTGOMERY: (No audible response heard).

14 THE COURT: No? All right.

15 MS. MATSUMURA: Your Honor, may I make one brief  
16 comment? This is Rebecca Matsumura for Highland CLO Funding.

17 THE COURT: Yes.

18 MS. MATSUMURA: I just wanted to clarify, we didn't  
19 make it as an explicit part of our deal with the Committee that  
20 we also be made party to the protective order. But we'd also  
21 ask for that relief, as well as, you know, such being given to  
22 all of the objectors.

23 THE COURT: Okay, the Court grants that request.

24 All right, Ms. Montgomery, anything else?

25 MS. MONTGOMERY: (No audible response heard).

1 THE COURT: Shall we break now to let the Committee  
2 counsel and debtor counsel talk about their remaining  
3 unresolved issues? How long of a break, Ms. Montgomery, do you  
4 think you will need?

5 MS. MONTGOMERY: (No audible response heard).

6 THE COURT: Okay. I think you're on mute.

7 MR. MORRIS: Your Honor, this is John Morris from  
8 Pachulski on behalf of the debtor.

9 THE COURT: Oh, okay.

10 MR. MORRIS: I just -- yeah, I just need to put some  
11 -- a couple of bells and whistles, it will probably take me two  
12 minutes to finish-up an email from Ms. Montgomery. And then if  
13 we could just -- I would suggest give us until -- 45 -- until I  
14 guess 3:45 --

15 THE COURT: All right.

16 MR. MORRIS: -- local time.

17 THE COURT: All right. Well --

18 MR. MORRIS: And then see -- hopefully we'll know --  
19 at least narrow the issues, if not reached a complete  
20 agreement, by that time.

21 THE COURT: Okay. I'll come back at 3:45.

22 UNIDENTIFIED ATTORNEY: Thank you, Your Honor.

23 (Recess 3:23 p.m./Reconvene 3:46 p.m.)

24 THE COURT: All right. This is Judge Jernigan again.  
25 I'm going back on the record in Highland Capital. Do we have

1 at least Mr. Morris and Ms. Montgomery available from their  
2 session?

3 MS. MONTGOMERY: Can you guys -- can you hear me,  
4 Your Honor?

5 THE COURT: I can hear you now; thank you.

6 MS. MONTGOMERY: Okay, I have no idea why it keeps  
7 muting, so my apologies for that.

8 We just briefly met. We need just a few more  
9 minutes, Your Honor, to run one issue past our client, but we  
10 do believe we're going to have at least one matter outstanding  
11 for the Court to consider hopefully, but we've managed to  
12 resolve everything else.

13 THE COURT: Okay. So do you literally mean one  
14 minute, or were you being general? Do we need five minutes  
15 or --

16 MS. MONTGOMERY: I think five would be sufficient,  
17 Your Honor.

18 THE COURT: All right. Well, I'll take another  
19 break. I'll be back in five minutes.

20 MS. MONTGOMERY: My apologies.

21 THE COURT: Okay; no problem.

22 (Recess 3:47 p.m./Reconvene 3:59 p.m.)

23 THE COURT: All right. This is Judge Jernigan, we're  
24 back on the record in Highland after a break.

25 Mr. Morris, I see you there. And do we have positive

1 news to report?

2 MR. MORRIS: I think we do. We haven't completely  
3 resolved every single issue, there is still one remaining one  
4 that we'd like to present to the Court.

5 THE COURT: Okay.

6 MR. MORRIS: But we have otherwise, I think, reached  
7 an agreement with respect to all other matters.

8 Ms. Montgomery, I don't know if you want to share  
9 with the Court or -- I don't even know if Your Honor wants us  
10 to present the agreement to her or we'll just submit it in a  
11 proposed order later.

12 THE COURT: Well, if you could just hit the  
13 highlights so we have it on the record that we have an  
14 agreement, and the pertinent points.

15 MR. MORRIS: Okay. So I'll just -- I'm just reading  
16 from the email.

17 The Requested ESI will be securely delivered to  
18 Meta-e. Meta-e is a third-party service provider,  
19 (indiscernible) the Committee. So the requested ESI for the  
20 nine custodians will be delivered to Meta-e.

21 Number two, the debtor will proceed with the  
22 production of the 800,000 e-mails previously identified by use  
23 of agreed search terms, subject to the Court's prior rulings  
24 with respect to the third party objections, and subject further  
25 to a privilege review using terms agreed by the parties, with

1 the resolution of any disputes on those privileged terms  
2 resolved on an expedited basis in accordance with the  
3 Committee's proposal in their motion to compel. And that  
4 really is just longhand, I guess, for a special master.

5           If and when the UCC wants to conduct further searches  
6 on the requested e-mails, it will give the debtor with three  
7 business days to consent to the search terms, with such consent  
8 not to be unreasonably withheld. In the absence of any  
9 objection, the e-mails will be produced subject to the Court's  
10 rulings on the third-party objections, as well as privilege  
11 review previously described. Search terms need not necessarily  
12 be tied to formal requests for production, and may be provided  
13 to the debtor on a rolling basis.

14           If debtor does not consent to search terms, it must  
15 lodge an objection with the Committee. The parties shall  
16 confer in good faith and if no resolution is reached within two  
17 business days, the debtor may seek judicial review on an  
18 expedited basis. It will be debtor's burden to establish that  
19 the search terms are not reasonably designed to identify data  
20 relevant to Estate Claims. Initial caps because the "Estate  
21 Claims" is from the governance settlement back in January.

22           All ESI containing search terms not subject to  
23 objection will be produced to the Committee pending  
24 determinations on those terms, if any, as to which there is  
25 disagreement.

1           Next, Your Honor, taking into account the speed with  
2 which the parties intend to proceed and the volume of  
3 documents, all ESI produced that is not subject to the  
4 privilege term search shall be produced on a "highly  
5 confidential" basis under the protective order, and the debtor  
6 shall respond within two business days to any designation  
7 challenge by the UCC. Documents that have been reviewed for  
8 privilege will be categorized by debtor in the first instance  
9 as either highly confidential, confidential, or not subject to  
10 confidentiality.

11           Next, all persons or entities who objected to the  
12 UCC's motion to compel or who are otherwise identified in the  
13 debtor's motion for a protective order shall be deemed to be  
14 parties to the court-ordered protective order that was entered  
15 in January.

16           All documents from any custodian -- any of the non-  
17 custodians that are related to or otherwise concern the pending  
18 Acis litigation shall be marked "highly confidential" and not  
19 subject to privilege challenge.

20           And finally, any disputes regarding the privilege  
21 review process will be resolved by the special master and both  
22 parties expressly reserve their rights thereto.

23           So there's one last issue --

24           THE COURT: Can I -- before we --

25           MR. MORRIS: Of course.

1 THE COURT: -- go on and I forget, can we call this  
2 human being a third party neutral instead of a special master?  
3 And I'm -- I'm splitting hairs on that because there is a rule  
4 somewhere -- is it -- is it in 105 or is it a rule that says a  
5 bankruptcy judge can't appoint a special master?

6 MR. MORRIS: I don't know, but let's just call him or  
7 her a third party neutral.

8 THE COURT: Yeah, I'm not crazy, isn't that -- I  
9 think it's in one of the 9000 rules.

10 MR. MORRIS: I'm sure you're right.,

11 THE COURT: I'm not sure how different this third  
12 party neutral is in substance from a special master, but it  
13 will just make me feel better.

14 MR. MORRIS: Yeah, it's just somebody who can --

15 THE COURT: If the Fifth Circuit ever looks at it --

16 MR. MORRIS: Yeah, it's just somebody who can help us  
17 resolve either issues of creating these privilege terms or  
18 resolving any other disputes so that we don't have to burden  
19 the Court with such issues.

20 THE COURT: Okay; very good.

21 Well, let's hear the unresolved issue then.

22 MR. MORRIS: Okay. So the last issue, Your Honor, is  
23 as Your Honor knows -- Your Honor, I need to, if I may, just  
24 provide some perspective here because these issues are very,  
25 very important to the debtor. I take personal responsibility



1 for all discovery matters in this case. I've had the support  
2 of the independent board, and of all of Highland's employees  
3 who have worked very hard to get these documents in this case.

4 We produced -- really we were substantially complete  
5 with all (indiscernible), and we did it with the following  
6 principles in mind: We wanted to, of course, eliminate or at  
7 least limit any potential liability exposure to the debtor, and  
8 that's what prompted us to make the motion to compel. And as  
9 Your Honor saw, there were eight separate objections brought by  
10 40 or 50 different parties, and it's exactly for that reason  
11 that we were seeking the ability to do the review initially  
12 because we have -- you know, we may have wound up disagreeing  
13 with some third parties as to the scope of their obligations,  
14 but we knew there were obligations that existed and the board  
15 was very specific in instructing me to make sure that we  
16 (indiscernible) liability (indiscernible). So I'm really  
17 pleased that the objecting party stepped up, and that the Court  
18 issued its rulings. But that was really one of our  
19 (indiscernible) principles.

20 Another one is to make sure that we protect the  
21 privilege to non-estate claims. We negotiated very  
22 (indiscernible) term sheet with the Committee. We gave the  
23 Committee standing to pursue estate claims. We gave the  
24 Committee a shared privilege to all privileged communications  
25 of estate claims.

1 But what we did not do, what we did not agree to was  
2 to waive the privilege with respect to non-estate claims. So  
3 that's the second principle that we've been trying to protect  
4 because the board and (indiscernible) we have an obligation to  
5 the estate and to the Committee, so we're trying to protect the  
6 estate's privilege for non-estate claims.

7 And the third thing is just to make sure this process  
8 runs as efficiently as it could. You know, I don't know that  
9 going from 800,000 emails to eight million is -- can be  
10 categorized as a success, but that's what the Committee's  
11 wanted to do, and the board has been very specific not to be  
12 obstructionist here, but just to be guided by the principles  
13 that I've articulated. And that's kind of how we got here.

14 And so the last issue here, Your Honor, touches on  
15 the principles that I just described, and that is the nine  
16 custodians at issue, three of them are lawyers: Scott  
17 Ellington, Isaac Leventon, and Mr. Surgent. They're all  
18 lawyers, they're all licensed to practice law, they all give  
19 legal advice, they give legal advice to the board, they give  
20 legal advice on countless issues that are completely unrelated  
21 to estate claims for which the Committee does not have standing  
22 to pursue, and for which the Committee does not have a shared  
23 privilege.

24 So the third issue, Your Honor, is just to say that  
25 for those three out of nine custodians, we actually do a real

1 privilege review on a document-by-document basis.

2 Now I'll just leave it at that, that's what the issue  
3 is. And the Committee, I think -- I'll let them speak for  
4 itself.

5 THE COURT: Okay. I -- I didn't know there was any  
6 disagreement about debtor lawyers or debtor contract lawyers  
7 doing a privilege review. I thought it was just a -- you know,  
8 the two-tier, first a relevance review and then a privilege  
9 review.

10 MR. MORRIS: It's in our objection, Your Honor.

11 THE COURT: Pardon?

12 MR. MORRIS: We did raise it -- we did raise the  
13 issue in our objection.

14 THE COURT: Oh.

15 MR. MORRIS: This isn't the first time I --

16 THE COURT: Well, no, no, no, no, I thought --

17 MR. MORRIS: Maybe I'm mistaken.

18 THE COURT: I thought it was already part of the  
19 UCC's proposed protocol that there be a privilege review by  
20 debtor's lawyers.

21 MR. MORRIS: That's right, and that's just using kind  
22 of garden variety search terms. What I'm saying is that when  
23 it comes to -- and that's fine to take the six non-lawyers,  
24 that's fine for Mr. Dondero, that's fine, you know, for Mr.  
25 Waterhouse, and for the other non-lawyers. But for a lawyer,

1 Your Honor, I think -- I think -- I mean this is of such vital  
2 importance, and is -- almost everything they do is -- not  
3 everything; I overstated. Sometimes they're engaged in  
4 business advice. But for the most part, they're practicing  
5 lawyers.

6 And I think we just need a heightened standard of  
7 protection for those individuals, and it's just the three of  
8 the nine. I mean it's for three of the nine who are licensed  
9 lawyers, and we're asking for a wholesale privilege review for  
10 those three people, not just searching to see if their email  
11 says they privilege or work product, you know, there are other  
12 search terms that may come up.

13 THE COURT: Okay. Ms. Montgomery, elaborate on where  
14 the difference is on your proposed procedure versus the  
15 debtor's, all right?

16 MS. MONTGOMERY: Yes, Your Honor.

17 The proposal that is before the Court, you're  
18 correct, does provide for a privilege review. We've never  
19 argued that there shouldn't be a privilege review. We  
20 understand that the creditors stand only in the shoes of the  
21 debtor with regard to the estate claims, and not more broadly.

22 The dispute really here, Your Honor, is on the nature  
23 of the search when it comes down to these three custodians that  
24 are attorneys. And Mr. Morris is suggesting that all of the  
25 documents -- every document that has a custodial file, is in

1 their custodian file should be touched by the debtor so that  
2 they could look at it and determine whether or not it is  
3 privileged. And if it is privileged, whether or not it's  
4 related to an estate claim.

5 And our position, Your Honor, is that that's  
6 unnecessary, and that it's going to cost a lot of money, and  
7 also slow down the review process.

8 And the basis, Your Honor, for our position is that  
9 this sort of assumption stands on the ground that every  
10 document a lawyer touches can be -- you know, is automatically  
11 privileged. And as a general rule, we all know that that's not  
12 the case. Not every document a lawyer touches is protectable.  
13 And that's particularly true with regard to in-house counsel.  
14 Their roles by their nature involve providing both legal advice  
15 and business advice, and only the legal advice is protectable.

16 Several courts have held that the presumption might -  
17 - regarding privilege that might exist for law firm counsel is  
18 not the same presumption that should be held with regard to in-  
19 house counsel. In fact, the presumption should be that the  
20 advice is business advice, unless it's establishing legal  
21 advice.

22 And of the three custodians that the debtor  
23 discussed, two of them -- they're all, in fact, licensed  
24 attorneys. But one of them is not in the legal department, he  
25 is acting as the head of compliance. And as you know, the case

1 law on compliance is fairly well-settled that there isn't a  
2 presumption of privilege with regard to the compliance issues.

3 And so as a result, we think it's most appropriate to  
4 use robust privilege terms. You know, think of things like  
5 privilege, lawyer, attorney-client, work product, etc., and  
6 we've proposed a list of those terms to the debtor, and we're  
7 willing to continue to work that out with this third party  
8 neutral.

9 But we don't believe that it's appropriate for every  
10 single document that is related to these three custodians be  
11 reviewed for privilege purposes, that's just excessive and  
12 expensive.

13 MR. MORRIS: Your Honor, if I may?

14 THE COURT: You may.

15 MR. MORRIS: I dare say that not ten percent of what  
16 I write has the word "privilege," "attorney-client," "work  
17 product" in my emails. That is -- you will never be able to  
18 create a list that's sufficient to protect a lawyer from  
19 producing privileged communications.

20 There's no dispute here that the Committee's rights  
21 extend no further than estate claims. And I might feel  
22 differently here, Your Honor, and maybe there's some wiggle  
23 room here, but they can create six terms that are actually  
24 designed to elicit information relating to estate claims,  
25 right? And we've asked them to do that for many months. And

1 if they're -- if I thought that they were actually looking for  
2 information that related to estate claims for which the debtor  
3 has agreed the Committee would share the privilege, my concerns  
4 would be much more modest in scope.

5 But here, you have individuals who have been acting  
6 as lawyers for five years. To expect them to write the word  
7 "lawyer," or "privilege," or "work product" in every email, or  
8 to suggest that if they haven't done that, then it's fair game.  
9 Even if you have no idea if it relates to an estate claim is  
10 just -- it's just (indiscernible). It's just -- it's not  
11 right.

12 They're getting the emails of six custodians.  
13 They're getting the emails using the search terms with the six  
14 custodians. It is costly, it will slow it down for three of  
15 the nine people, but that's because they haven't given us --  
16 they haven't given us search terms that are designed to elicit  
17 estate claims. They're just -- they're asking for everything.  
18 And I've never ever seen anybody -- any court allow, you know,  
19 the unfettered access subject to only search terms that may or  
20 may not be sufficient. I just -- we feel very, very strongly  
21 about this. They're getting six out of nine custodians, and  
22 we're not even saying that they won't get the lawyers in these  
23 three custodians' emails. We'll give them whatever relates to  
24 estate claims.

25 MS. MONTGOMERY: Very briefly. I think what Mr.

1 Morris has raised is dealt with by virtue of the agreement that  
2 we just told you about, which is that we're going to be using  
3 search terms that are aimed at identifying estate claims. And  
4 that the review and the production process to us would be only  
5 of the documents that contained that search term, and the  
6 privilege would be for the subset of documents that contain  
7 that search term and also contain a privilege term.

8 And it's not limited to just privilege, Your Honor.  
9 There are things in there like "lawsuit," or "litigation," or  
10 "claim," or -- and we're open to continue to discuss those.

11 Like I said, we only object to a wholesale review of  
12 every document, we don't really think that that's necessary.

13 MR. MORRIS: We're -- we're -- and I just want to  
14 clarify, we're not talking about reviewing every document.  
15 We're only talking about the documents that would come up using  
16 whatever search terms the Committee devises.

17 So by our count, there's between one point five and  
18 two million emails from the three lawyers. We're not  
19 suggesting that we would look at every one of them, there would  
20 be no need to do that.

21 But what we would do is review the emails that are  
22 the subject of search terms to make sure there (indiscernible).

23 THE COURT: Okay. Let me -- at the risk of repeating  
24 myself -- go through the explicit protocol the UCC had in its  
25 pleading:



1           Number one, all files of the nine custodians,  
2 including those three lawyers, would be provided over to the E-  
3 discovery vendor to put in a repository.

4           Then you come up with this robust list of privilege  
5 terms to ferret out what might be privileged. You try to agree  
6 on that robust set of privilege terms. If you can't, you get  
7 the third party neutral to work out your disagreement,  
8 hopefully.

9           So you get that resolved, and the search protocol is  
10 executed, and all documents, not including one of those  
11 robustly created privilege terms, get produced to the Committee  
12 subject to that agreed protective order from January, 2020  
13 where there's carve out and, you know, ability to pull back,  
14 right, if there's inadvertent production of privilege, right?  
15 That's an essential term, right? If something accidentally  
16 gets produced that shouldn't, then there's always a mechanism  
17 to pull it back.

18           And then the debtor's contract attorneys would review  
19 all of the held back documents, the documents held back, you  
20 know, because the privilege terms were triggered, and they were  
21 held back, to determine if they are really privileged. If not,  
22 then they get produced.

23           But if you decide they are, in fact, privilege, then  
24 you create a privilege log, and that gets shared with the  
25 Committee. And if there are disputes about that, then you go

1 to the third party neutral to resolve those.

2 Okay, is there anything I misstated about what the  
3 Committee has proposed?

4 (No audible response heard)

5 THE COURT: Is there anything I've misstated? Ms.  
6 Montgomery's shaking her head no.

7 MS. MONTGOMERY: No, Your Honor, I don't believe so.

8 MR. MORRIS: So --

9 THE COURT: So I really am -- if that's the case, I'm  
10 not getting, Mr. Morris, why --

11 MR. MORRIS: Let me try one more time, because --

12 THE COURT: You're going to get your chance to review  
13 stuff that's --

14 MR. MORRIS: No, but -- but we're not, and here's --  
15 here's the gap in what you have just described. Everything you  
16 have just described is perfectly fine for the six non-lawyers.

17 Our concern is if you don't have -- if -- there's no  
18 question that the lawyers have engaged in the provision of  
19 legal services, there's no question that the provision of legal  
20 services extended beyond estate claims.

21 And the concern is no matter how hard you devise  
22 search terms, and this is just a matter of practice in my  
23 experience, you're always going to get documents that don't get  
24 captured by the search terms.

25 And so what you've described works very well if the

1 document -- if the search terms actually work.

2           What our concern is for lawyers only, that that's not  
3 sufficient. That we will lose too many documents that will not  
4 be captured using the search terms for which, you know,  
5 clawback -- clawback issues are just -- we're talking about  
6 millions of documents that are going to be reviewed and  
7 produced. Under these circumstances, more than any other, Your  
8 Honor, these lawyers privileged communications that do not  
9 relate to estate claims should be subject to protection. They  
10 should be subject to more protection than non-lawyers are  
11 getting.

12           THE COURT: The clawback --

13           MR. MORRIS: And given --

14           THE COURT: The clawback isn't enough. The clawback  
15 isn't enough.

16           MR. MORRIS: It's not enough. You can't unring the  
17 bell, Your Honor.

18           And given the massive amount of information that the  
19 Committee is seeking that we are willing to provide, frankly, I  
20 don't think it's unreasonable to say, yeah, no, we're going to  
21 treat lawyers like lawyers.

22           THE COURT: So balance is you think, you know, those  
23 lawyer eyes that can't unsee what they see, okay, if they get  
24 it, yeah, you can claw it back, but they can't unsee it. And  
25 so somehow, it's going to, you know, be harmful.

1 But the flip side of that is -- well --

2 MR. MORRIS: I did try to create a little more --

3 THE COURT: A great delay and expense, right, for you  
4 all to first go through the gazillion documents, and then, you  
5 know, there's a privilege log that might be --

6 MR. MORRIS: I --

7 THE COURT: -- much larger than --

8 MR. MORRIS: I did --

9 THE COURT: Go ahead.

10 MR. MORRIS: I did try to create a little space for  
11 Your Honor, a little comfort zone, and that is that the  
12 Committee actually use search terms that was designed to get  
13 communications related to estate claims, right? Because these  
14 lawyers have countless emails, for example, relating to the  
15 board's deliberations on settlement with UBS, or with the  
16 Redeemer Committee, or with Acis, these things have been going  
17 on for months. That shouldn't be subject to clawback, they  
18 should never be produced.

19 And so if there's -- you know, if the Committee were  
20 to devise actual search terms that were intended to get estate  
21 claim information, like I said before, that may make more --  
22 that might provide a little bit more comfort. But to allow  
23 them to just use, you know, regular search terms on those  
24 emails when you have non-estate claim information, and they  
25 have -- I'm telling Your Honor, just countless emails over the

1 last six months with the board, responding to board inquiries,  
2 responding to claims dispute resolutions, responding to all  
3 kinds of things.

4           You know, at a minimum, I would want -- I would want  
5 it to stop as of the petition date. But I think -- but I think  
6 even beyond that, they're lawyers, they're licensed  
7 practitioners who are rendering legal advice, and they're doing  
8 so in the kind of context that have nothing to do with estate  
9 claims. And you have six other custodians, six, with whom the  
10 Committee's proposal is completely acceptable.

11           THE COURT: Well, this is a hard one. This is a very  
12 hard one, Ms. Montgomery. What -- I mean what do you have to  
13 offer me other than delay/expense? And that's -- you know,  
14 those are not small considerations, but that's really what it  
15 boils down to, right?

16           MS. MONTGOMERY: Well, there's delay, there's  
17 expense, and then there's the protections that are already put  
18 forth in the protective order, Your Honor, which we think are,  
19 as we've said already today, robust.

20           We understand their concern with regard to clawback.  
21 They have an attorneys' eyes only highly confidential  
22 designation that they can use, and that will be used under the  
23 agreement we've reached with regard to any document that they  
24 haven't looked at. So those will only be going to outside  
25 counsel and the Committee's professionals.

1 And I just don't know -- you know, I think the  
2 protections are there, and that the cost, you know, when  
3 balanced against what we're really asking them to do and the  
4 protections that are in place for them, just -- they don't --  
5 they don't balance out, Your Honor.

6 MR. MORRIS: Your Honor, with all due respect, it's a  
7 little -- it's a little difficult for me to listen to cost  
8 being a concern when you have a Committee who's asked for the  
9 emails of nine custodians over a five-year period. Actually  
10 they've asked for ESI, the eight million number is just emails.  
11 So it's not -- it's emails and attachments.

12 So the notion that cost is now an impediment while  
13 we've gone from 800,000 emails to eight million doesn't  
14 (indiscernible) with me.

15 THE COURT: All right. Well, again, I don't find  
16 this to be at all easy. But I am going to sustain the debtor's  
17 objection on this, if that's the right way to say it. I'm  
18 going to accept the position, and order that these three  
19 custodians, Scott Ellington, Isaac Leventon, and Tom Surgent,  
20 that before any production, those three individuals' files can  
21 go through, will go through separate review by the debtor. So  
22 they're carved out of the rest of these protocols, and  
23 presumably as promptly as possible, there will be rolling  
24 production. Debtor will produce non-privileged files and will  
25 create a privilege log.

1 And if there are disputes about that privilege log,  
2 either the third party neutral will work them out or I guess  
3 I'm the ultimate arbiter, if need be. I don't know exactly how  
4 you have those mechanics. Maybe you don't have the judge  
5 involved; I don't know.

6 Why don't you tell me so I can know whether to be  
7 expecting a request to weigh in. Do you have it set up where  
8 the third party neutral's the final say on things like whether  
9 something belongs on a privilege log or if it's really  
10 privileged?

11 MR. MORRIS: I don't think we've addressed that, Your  
12 Honor.

13 THE COURT: Okay.

14 MR. MORRIS: But I'm sure we can --

15 MS. MONTGOMERY: I think it may be already be covered  
16 in the protective order, Your Honor; I'm just checking to see.

17 THE COURT: Okay. And I just want to say that I  
18 understand very well from my months working on the Acis  
19 bankruptcy that these in-house lawyers -- I'm inclined to say  
20 they wear many hats. I don't know if that's the right way -- I  
21 had Mr. Ellington on the witness stand once; I had Mr. Leventon  
22 on the witness stand many times. And I will tell you the  
23 Court's impression is that they are both businesspeople, as  
24 well as lawyers. And I never had Surgent, the compliance  
25 fellow, in here.

1 But I'm just letting you know I hope there aren't,  
2 you know, umpteen disputes about things held back as privilege.  
3 The way I view it, there may be things that are privileged, and  
4 things that absolutely were not -- are not. I know we've got  
5 privilege related to estate causes of action versus attorney-  
6 client privilege or work product that doesn't relate to causes  
7 of action. And I'm already bracing myself for how hard is that  
8 going to be to ferret out is it related to an estate cause of  
9 action or not.

10 I'm really -- while I feel good that we've worked out  
11 a lot today, I am really bracing myself because I don't think  
12 this is the last discovery dispute I'm going to see. I just  
13 don't. We have a lot of things that kind of sound good when  
14 you say them fast, but just -- you know my view. Well, you  
15 know my views. I've seen two of these in-house lawyers on the  
16 witness stand before. And, again, part businessperson, part  
17 lawyer, and I know what the case law says. If it's really a  
18 communication that is about rendering legal advice, that's one  
19 thing.

20 But if it has nothing to do with that, or little to  
21 do with that, it's mainly in their role as a business  
22 consultant, or other capacities, there might not be a  
23 privilege.

24 MR. PATEL: Your Honor, this is --

25 THE COURT: Go ahead.



1 MS. PATEL: Your Honor, this is Rakhee Patel. If I  
2 can briefly be heard on a point of clarification on the  
3 agreement.

4 THE COURT: Well, okay, what are you talking about on  
5 the agreement?

6 MS. PATEL: Well, Your Honor, what I heard as part of  
7 the agreement reached between the Committee and the debtor is  
8 that all Acis information will be designated as highly  
9 confidential determination, and certainly --

10 THE COURT: Okay. Acis litigation. If it's related  
11 to Acis litigation. If they misspoke, that's what I ordered  
12 earlier. You didn't misspeak, right?

13 MR. MORRIS: I don't believe so, Your Honor. I think  
14 that's --

15 THE COURT: Okay.

16 MR. MORRIS: That's what was --

17 THE COURT: Okay.

18 MR. MORRIS: I think it was relating to or concerning  
19 the Acis litigation matters.

20 THE COURT: Is that --

21 MS. PATEL: Understood, Your Honor. Yeah, and I just  
22 wanted to clarify because what I heard, and apologies if I  
23 caught a bit of it, but is that Acis litigation will be  
24 designated as highly confidential, and that it is not subject  
25 to further review. And I wrote that down because I wanted to

1 just, again, clarify what "not subject to further review"  
2 means.

3 My concerns, Your Honor, are kind of twofold:

4 Number one is that certain documentation, as Your  
5 Honor just referenced, and you'll recall Mr. Ellington and Mr.  
6 Leventon testify during the Acis bankruptcy case that during  
7 the involuntary and then during the case in chief, were  
8 generally testifying as fact witnesses. And my concern is is  
9 that there are other things, for example, in Acis's bankruptcy  
10 case, the original schedules were signed by Mr. Leventon.

11 THE COURT: Right.

12 MS. PATEL: Well, some of these are Acis's documents  
13 or Acis's information, and Acis is the holder of the privilege  
14 on those.

15 So to say that they're highly confidential and  
16 they're privileged, that they're -- it's our privilege, I  
17 should be allowed to assert my own privilege with respect to  
18 those documents, and waive my own privilege -- my client's  
19 privilege with respect to that even though --

20 THE COURT: Okay. Can I cut this off? I -- I --  
21 what I believe is the deal, someone correct me if I'm wrong, is  
22 that with regard to documents produced, ESI produced to the  
23 Committee, if it pertains to Acis litigation matters, okay,  
24 litigation between Acis and any Highland -- Highland or  
25 Highland affiliate or Highland insiders, that is going to be

1 designated as highly confidential, meaning only professionals  
2 for the Committee get to see it, not Committee  
3 members/businesspeople. That's the whole agreement with regard  
4 to Acis, right?

5 MR. MORRIS: Yes.

6 MS. PATEL: And that was going to be my only point,  
7 Your Honor, was that we can -- Acis is obviously going to be  
8 able to go get it if necessary. In other words, we -- this  
9 isn't about prejudice to Acis's rights to even get it because  
10 it is our privileged information anyway; or, number two, we can  
11 get it in the ordinary discovery process.

12 Obviously we've got a claim objection that may go to  
13 trial, and we may need to seek these documents separately.

14 THE COURT: Right. That -- this doesn't mean -- this  
15 does not mean Acis never gets to see it.

16 MS. PATEL: Okay.

17 THE COURT: If Acis requests something in discovery  
18 with regard to the claim objection or other litigation, then  
19 that's subject to a whole different agreement or order, right,  
20 Mr. Morris?

21 MR. MORRIS: Yes. Yes, Your Honor.

22 THE COURT: Okay.

23 MS. PATEL: Thank you, Your Honor.

24 THE COURT: All right. Well, I -- I kind of lost my  
25 train of thought, but I guess I'm trying to signal, for

1 whatever it's worth, that if there are disputes down the road  
2 regarding files from these three individuals -- Ellington,  
3 Leventon, Surgent -- and the debtor is saying they're  
4 privileged, you know, and not related to estate causes of  
5 action, and the Committee is disagreeing, be prepared to make  
6 your best argument. Because I am expecting that some  
7 communications, even if they're unrelated to estate causes of  
8 action, may very well be in the nature of business type  
9 communications because I've seen with my two eyes that they  
10 fulfill different roles in that organization.

11           So I hope we don't get bogged down because of my  
12 ruling on this today.

13           The other thing I wanted you to kind of keep dangling  
14 in your mind is as I was reading the pleadings, preparing for  
15 this afternoon, I was very much fixated on -- we had this  
16 protocol and a compromise worked out with the Committee way  
17 back, at the end of last year, finalized in January and, you  
18 know, the agreement was that the Committee would have standing  
19 to pursue the estate causes of action, and would get privileged  
20 documents related -- you know, communications related to these  
21 estate causes of action. And that was to avoid a Chapter 11  
22 trustee, which we all know under case law, Weintraub would  
23 inherit all privileges, all attorney-client privilege  
24 information.

25           So I guess what I'm getting at is I thought -- I

1 thought we had an agreement last January, and that we were  
2 going to be smoothly going down this road of document  
3 production. And here we are in mid-July, and we're having this  
4 fight. That doesn't make me very happy because I was happy not  
5 to appoint a Chapter 11 trustee last January because I thought,  
6 okay, we have this major compromise with the Committee, they're  
7 going to go forward, and evaluate estate causes of action,  
8 they're going to get documents that are subject to attorney-  
9 client privilege. And, you know, it just -- again, I said  
10 earlier I didn't want to get into the he said and she said, but  
11 the facts speak for themselves that were in July, and just now  
12 finalizing this protocol.

13           And I guess the one more thing I will say on that is  
14 I know I gave a 90-day deadline for the Committee to either  
15 bring causes of action against CLO Holdco -- and I forget the  
16 other entity -- or the money in the registry of the Court would  
17 be released.

18           I didn't know we still had so far to go with document  
19 production when I ruled that. So if someone asks for an  
20 extension after today, I think I'd probably be inclined to give  
21 an extension. Not a huge, huge, huge extension, but I was a  
22 little bit -- not appreciating where the Committee was with  
23 regard to getting documents when I said that that day.

24           All right. So I'll be looking for your form of  
25 order, hopefully in the next day or two on this.

1 Is there anything further on this topic? Or shall we  
2 go to the Acis status conference?

3 MR. MORRIS: Your Honor, just a couple of things.

4 THE COURT: Yes?

5 MR. MORRIS: Number one, I do want to give the Court  
6 some comfort of knowing that while Mr. Surgent is the Chief  
7 Compliance Officer, he's also the Deputy General Counsel at  
8 Highland, so he is -- he is (indiscernible).

9 Number two, as you may have seen from our papers, the  
10 board considered three outside vendors to do the document  
11 review, and ultimately selected one, and we had prepared a  
12 stipulation. The Court should expect to see, hopefully in the  
13 next day or two, a stipulation pursuant to which the debtor  
14 seeks its authority to retain a third party vendor named Robert  
15 Hass (phonetic) to assist with the document review. This has  
16 all been discussed with the Committee, the Committee has  
17 consented to the theory of the retention, but I would ask them  
18 to go back perhaps and look at the stipulation so we can get  
19 that signed up and get people to work as quickly as possible.

20 THE COURT: Okay, very good.

21 Now what about the third party neutral, do you have  
22 that person identified?

23 MR. MORRIS: No, we haven't talked about that. I'm  
24 sure we can get that resolved as we're discussing the form of  
25 order.

1 THE COURT: Okay, very good.

2 All right, well, if there's nothing further, again,  
3 let's roll to Acis.

4 And I guess actually -- maybe we should briefly talk  
5 about mediation, where things stand, in case there are people  
6 on the call who don't want to stick around for the Acis  
7 discussion. I don't know, maybe everyone wants to hear the  
8 whole hearing today.

9 So let me just tell you where things stand: We have  
10 -- my courtroom deputy reached out to you all late last week,  
11 and let you all know that both Sylvia Mayer from Houston, as  
12 well as retired Bankruptcy Judge Allan Gropper, are interested  
13 in being co-mediators on this, and that was subject to doing  
14 their conflicts review.

15 And then the next thing after that, they were going  
16 to reach out to the lawyer contacts, and give their, quote,  
17 "initial disclosures."

18 I emailed about 9:30 last night with Sylvia Mayer,  
19 and she was making sure she had all the right contact people.  
20 I gave her lawyers for the debtor, for the Committee, for Acis,  
21 for UBS, for Dondero, and the Redeemer Committee -- Crusader  
22 Redeemer Committee.

23 Right now, it's my view that that is the universe of  
24 parties to participate, although I can see the co-mediators  
25 rolling in more people. Like someone suggested Mark Okada, and

1 -- I think probably it would be premature in the beginning, but  
2 maybe he'll be rolled in. You know, if the UBS proof of claim  
3 is resolved in mediation, and the Acis -- and/or the Acis proof  
4 of claim are resolved in mediation, and then -- you know, I  
5 think those are kind of the highest priorities here of the  
6 mediation, then certainly he might be brought in, but right  
7 now, I'm not going to order that.

8           So about 9:30 last night, I sent Sylvia Mayer the  
9 lawyer people to email, the co-mediators' disclosures. And she  
10 was going to be in a mediation all day today, but I would  
11 suspect probably tonight, if y'all haven't gotten anything yet  
12 -- I haven't looked at my email during this hearing, but I  
13 would suspect maybe tonight or tomorrow you're probably going  
14 to get that communication from Sylvia Mayer with whatever their  
15 disclosures are for the parties to consider. And, you know,  
16 assuming everyone gets comfortable with that, then the  
17 administrative people at the triple A, the American Arbitration  
18 Association, we're going to get going with, you know, the  
19 administrative side of this, and you all would talk about  
20 scheduling.

21           So all this to say I hope here in the next few days  
22 there is an active effort to get things scheduled and get the  
23 dialogue going with those co-mediators.

24           The only other thing I would add is I don't  
25 necessarily anticipate that Sylvia Mayer would mediate the,



1 say, Acis proof of claim, and Judge Gropper would mediate, say,  
2 the UBS proof of claim. I think -- I don't think it  
3 necessarily breaks down that way. I think you would probably  
4 just have co-mediators doing the whole ball of wax here  
5 because, among other things, the plan treatment discussion is  
6 probably going to roll into proof of claim allowance  
7 discussions.

8 So that is, I think, what this would shape up to be.  
9 That you would have co-mediators working on all of this.

10 So any questions at this point?

11 (No audible response heard)

12 THE COURT: Again, I know -- if you haven't gotten an  
13 email by the end of today, it's surely going to be in the next  
14 day or two that you'll get their email reaching out about their  
15 disclosures. Okay?

16 UNIDENTIFIED ATTORNEY: Yes, Your Honor.

17 MR. CLUBOK: Your Honor --

18 MS. MASCHERIN: Your Honor, this is Terri Mascherin  
19 on behalf of the Redeemer Committee.

20 Just a quick question: Did I hear correctly that you  
21 have given the mediators our contact information? Because we  
22 have not been copied on the email -- the emails that have gone  
23 around.

24 In fact, we haven't been copied on any of the emails  
25 that have gone around about the mediation.

1 THE COURT: Okay; thank you, Ms. Mascherin.

2 Let me make sure you're completely in the loop. So I  
3 did have my courtroom deputy reach out to debtor, Committee,  
4 Dondero, UBS, and Acis last week, their counsel, regarding the  
5 interest of both Sylvia Mayer and former Judge Gropper.

6 And at the time she did that, I was thinking since  
7 the Redeemer Committee had an agreement with the debtor, you  
8 all have announced at the last hearing or two you had an  
9 agreement that perhaps you all would not be participating.

10 And I actually did have some lawyers respond to my  
11 courtroom deputy that, no, we think they very much need to be  
12 involved.

13 So that was just a missed step, I would say, on my  
14 part, not having that email go out to you originally. So I  
15 will make sure when we get out of this hearing that my  
16 courtroom deputy forwards to you the little bit of email  
17 traffic there was. There were not a lot of emails, but maybe  
18 her email and three or four responses of other lawyers.

19 So the co-mediators have been given your name. If  
20 others, besides you, want to be on her contact list, you know,  
21 certainly Mr. Hankin or Mr. Platt, you can let her know when  
22 you get the initial -- her, Sylvia Mayer, know when you get the  
23 initial email from her. But you're on the list now, and I --  
24 again, it was just a mistaken belief on my part that maybe you  
25 wouldn't be part of the mediation since your claim had been

1 agreed to with the debtor, so --

2 MS. MASCHERIN: Okay. I appreciate it, and thank you  
3 for clarifying, Your Honor.

4 THE COURT: Okay; thank you.

5 MR. CLUBOK: Your Honor --

6 THE COURT: All right --

7 MR. CLUBOK: Your Honor, this is -- Your Honor, may I  
8 speak briefly?

9 THE COURT: Certainly.

10 MR. CLUBOK: Thank you, Your Honor. This is Andrew  
11 Clubok on behalf of UBS.

12 And I apologize if you did not see the email that we  
13 sent to Ms. Ellison this morning. But we -- our position is we  
14 very much are fine with Crusader, or frankly any other major  
15 creditor, involving the overall mediation.

16 But the issue of reaching an overall plan, the so  
17 call grand bargain that Mr. (indiscernible) talked about. What  
18 we don't -- and we just want to be sure that no one takes it  
19 that you're ordering this or thinks it's appropriate, because  
20 in the first instance to have a productive discussion on our  
21 specific claim with the debtor, it's not going to be helpful  
22 and productive -- in fact, it would be counterproductive -- to  
23 have other creditors in our class sitting in listening to that,  
24 weighing in. You know, obviously their position will all be  
25 make it as low as possible. It's not helpful to have a whole

1 nother set of lawyers doing that, and I just want to make sure  
2 people don't come away thinking that you've ordered -- I hope  
3 you have not ordered that, and if you have, I would like to  
4 speak to that.

5 But just like we wouldn't be sitting in -- we were  
6 not permitted to sit in when the debtor spoke with Crusader  
7 about setting their claim, we're not -- we have not been part  
8 of the discussion with Acis and if the debtors have discussions  
9 -- with Acis. The other parties, we were actually told before  
10 they would not be involved in (indiscernible) first instance.

11 There is a time -- an appropriate time for a creditor  
12 to object, but we don't even know what the settlement is with  
13 Redeemer. Once we hear it, we may have an objection; hopefully  
14 not. Hopefully it will be perfectly fine.

15 And we understand that once we reach an agreement  
16 with the debtor, that's subject to an objection process, and  
17 everyone is going to have a chance to weigh in. It's just not,  
18 we think, going to be effective, and I set this out in an email  
19 that I sent earlier but -- just today. And so I just want to  
20 make sure that, you know, people aren't taking from what you  
21 said that Crusader is just going to be able to sit in our  
22 (indiscernible), Acis does or does not (indiscernible)  
23 specifically their claim, etc.

24 THE COURT: All right. Well, let me tell you how I  
25 usually do this, and how I expect to do it here.

1           Once everything is nailed down with the mediators,  
2 and I say that because they're going to send you their  
3 disclosures, and hopefully everybody's going to be fine with  
4 everything. When I get the green light that, yes, we're going  
5 to go forward, I have a standard form of mediation order. And  
6 it pretty much gives discretion to the mediators to run this  
7 the way they want to. And, for example, if they want  
8 participants to submit a white paper, you know, no more than 25  
9 pages in length, or whatever, you know, the mediators can  
10 instruct that.

11           And it has all of the usual bells and whistles about  
12 confidentiality that nobody can subpoena the mediators, or  
13 compel them to testify. And I'm not going to talk to them  
14 about the substance.

15           I just want a report, either things settled or not.  
16 People negotiated in good faith or not.

17           And so I don't think there will be any ambiguity  
18 about the rules of the road, it's just what I think is a fairly  
19 normal mediation order.

20           And, therefore, you know, I think the confidentiality  
21 that you're concerned about will be built into that order, and  
22 will be kind of the usual -- what I think is the usual  
23 protocol. That if you want the mediator to keep something  
24 confidential, and not share it with another party, then it's --  
25 that's the way it's going to be.

1 MR. CLUBOK: Okay. I believe -- we certainly agree  
2 the mediators will different roles. We just -- I just -- and  
3 the mediator may have different sessions, different breakout  
4 sessions. But we just believe that if our claim, or any  
5 creditor's claim, with the debtor in the first instance, to  
6 have a productive mediation, settlement should be done the way  
7 the (indiscernible) claim is (indiscernible), which is directly  
8 with the debtor. And that we'd have a chance to see if that --  
9 if that gets somewhere and results in something. We're --  
10 we're -- that's our input about about meeting our specific  
11 claim to maximize the chance of avoiding litigation and  
12 resolving it.

13 THE COURT: Well, again, I fully suspect they're  
14 going to reach out to all of you all and get all of your ideas  
15 about the sequence of the mediation, you know, whether it's all  
16 together with people in separate rooms on day one, or hey,  
17 let's start with UBS, let's start with Acis. I mean it would  
18 be expected that the co-mediators will reach out to you all  
19 from day one with everybody's ideas about what would be the  
20 most productive format. So I hope that answers your question.

21 You know, to a large extent, this is to be  
22 determined. But, you know, the ground rules I'm giving them is  
23 let's try to get this UBS proof of claim resolved. Let's try  
24 to get the Acis proof of claim resolved. Let's try to get to a  
25 grand bargain on what a plan looks like, and the treatment of

1 all the unsecured creditors.

2 So I think these are extremely experienced people who  
3 will be pretty skilled at how to proceed.

4 MR. CLUBOK: That does answer our question; thank  
5 you, Your Honor.

6 THE COURT: Okay.

7 MR. CLUBOK: That's all I wanted to clarify. That  
8 you weren't directing them to do anything in terms of how they  
9 proceed, and we'll pick it up with them.

10 THE COURT: Okay; very good.

11 MR. CLUBOK: Thank you.

12 THE COURT: Anyone else want to say anything about  
13 this?

14 (No audible response heard)

15 THE COURT: All right. Well, let's turn then to the  
16 status conference that both the debtor and Acis wanted to have  
17 today. Back on the 14th, I guess it was, Mr. Pomerantz, I  
18 think, raised the issue that the Acis proof of claim, which at  
19 that point the debtor had objected to, and now Mr. Dondero has  
20 objected to, was set for hearing, I think, August 6th. But  
21 there had been a discussion about continuing that hearing to  
22 September 10th to hopefully focus primarily on mediation.

23 But then we wanted to have a status conference today  
24 to kind of talk about what the September 10th hearing would  
25 look like. We don't want it to just be a status conference.

1 And, Mr. Pomerantz, I don't know if you're on the  
2 line, but you said there were legal issues as well as factual  
3 issues. And so my brain was kind of going down the trail of  
4 are you suggesting motions for summary judgment might be a  
5 first step on September 10th? I have no idea what you had in  
6 mind.

7 So who -- is it going to be Mr. Morris taking the  
8 lead on this --

9 MR. KHARASCH: Your Honor --

10 THE COURT: -- or Mr. Pomerantz?

11 MR. KHARASCH: Your Honor, it's Mr. Kharasch.

12 THE COURT: Oh.

13 MR. KHARASCH: It's Ira Kharasch.

14 THE COURT: Oh, Mr. Kharasch.

15 MR. KHARASCH: Yeah.

16 THE COURT: Okay, there you are.

17 MR. KHARASCH: I --

18 THE COURT: You appeared earlier.

19 MR. KHARASCH: I did. I did. So two things, Your  
20 Honor:

21 First, Mr. Pomerantz wanted me to express to Your  
22 Honor that he would have loved to have been here today, as he's  
23 been here in the past, however, he is in the hospital with a  
24 medical condition, we think things will work out just fine,  
25 but --



1 THE COURT: I'm sorry to hear that.

2 MR. KHARASCH: Thank you, Your Honor.

3 THE COURT: Please express my best wishes.

4 MR. KHARASCH: Absolutely. But he just wanted to let  
5 you know why he's not here.

6 So, number two, I think, Your Honor, at the last  
7 week, I think we mentioned that the continued hearing on the  
8 claim objection would be September 17. There's a little  
9 confusion about that versus September 10. I don't know if Ms.  
10 Patel is in agreement about that. I think we're both in  
11 agreement that it was September 17th, but I'm not completely  
12 sure of the different dates.

13 THE COURT: Okay. I did not run that date by my  
14 courtroom deputy. I just -- I looked at the transcript from  
15 the hearing. Y'all said September 10th, but maybe someone  
16 misspoke.

17 What do you think, Ms. Patel?

18 MS. PATEL: Your Honor, I think the confusion might  
19 be -- I believe the original hearing was August the 10th, and  
20 that's what's getting moved off. And so September 17th is --  
21 I've seen a September 19th date, as well, but I think that's a  
22 Sunday or --

23 MR. KHARASCH: It's a Saturday. I think it's a  
24 Saturday.

25 MS. PATEL: Saturday. So I think September 17th is

1 the day that Acis is amenable to -- to -- the process we're  
2 about to discuss with the date being the 17th of September.

3 THE COURT: Okay; very good.

4 MR. KHARASCH: Thank you, Your Honor.

5 THE COURT: Okay.

6 MR. KHARASCH: And --

7 THE COURT: So 17th, okay.

8 MR. KHARASCH: Yeah. And, Your Honor, I think the  
9 good news here is the debtor and Acis's counsels are in  
10 agreement subject to your blessing of that agreement as to how  
11 we want to approach things.

12 Again, we did continue the hearing to today and the  
13 purpose, Your Honor, is to give us a chance to discuss with the  
14 Acis team how we both thought -- how to proceed in a manageable  
15 way to make this September 17th hearing date a productive  
16 hearing, and manageable, and easily understandable, and easy  
17 for the Court to deal with, because we're dealing with a  
18 massive claim, and a very big claim objection.

19 So what we come up with is the following way that we  
20 think should be a productive way to handle it. We would like  
21 to have another status conference on or about August 14, which  
22 is, I think, just after Ms. Patel's vacation. If it has to be  
23 a few days later, that's fine.

24 And during that time, we'll also be seeing a draft  
25 response to our claim objection. But the purpose is before

1 that status conference on the 14th, Your Honor, we would  
2 propose the following:

3 That a few days before, we file a joint statement  
4 that would propose the following to the Court: We would come  
5 up come up with respect to the September 17 hearing date, that  
6 we would come up with a list of issues for summary adjudication  
7 that both parties would like to deal with by summary  
8 adjudication on the September 17 hearing date. We would set  
9 those forth in the joint statement for the Court to review.

10 We'd also set out a list of issues that are not  
11 subject -- we don't believe are not subject to summary  
12 adjudication. That would be dealt with later, if not through a  
13 trial or otherwise, if not dealt with by the summary  
14 adjudication proceeding, depending on how that goes.

15 We would also propose for that status conference,  
16 that joint statement, Your Honor, a proposed discovery and  
17 pretrial schedule that would occur after the September 17  
18 summary adjudication, and a proposed trial date.

19 Just for the record, both parties do want to move as  
20 quickly as possible after the September 17th hearing date in  
21 terms of discovery, and get to a trial as quickly as possible,  
22 maybe even before plan confirmation. But this would be part of  
23 the greater discussion, then we'd starting pinning down  
24 proposed dates for Your Honor to talk about at the next status  
25 conference here, Your Honor, on or about August 14th.

1 We'd also address the Acis request that the debtor  
2 file an answer to the Acis second amended complaint in the Acis  
3 case. We had talked about that, that was a new topic of  
4 discussion.

5 And that's really the -- that's what we would propose  
6 to get before the Court. We'd file it -- it's August 14, we'd  
7 file it two days before the hearing because that's soon after  
8 Ms. Patel's vacation. If it's a few days later, we'd give the  
9 Court -- we would file it a few days earlier to give the Court  
10 more time to look at the joint statement.

11 To the extent we can't agree on all of these issues  
12 that I just enumerated in the joint statement, the joint  
13 statement would address those issues that we haven't agreed on,  
14 and the unilateral position of the parties to be discussed  
15 before the Court at the continued status conference.

16 So we think in that way, Your Honor, we can make  
17 everyone's life easier to go forward and get something done at  
18 the September 17 claim objection date.

19 THE COURT: All right. Well, Ms. Patel, do you agree  
20 with everything you just heard?

21 MS. PATEL: Yes, generally speaking, Your Honor.  
22 Just a couple of things.

23 THE COURT: All right. Mr. Bonds, I'm going to ask  
24 you to put your phone on mute. I think we're getting some  
25 disruption from your end.

1 MR. BONDS: It is on mute; I'm sorry.

2 THE COURT: Okay. Well, Mike, I don't know where  
3 that's coming from.

4 ECRO: I think it's Mr. Ira's phone. He's on mute  
5 now.

6 THE COURT: Okay.

7 ECRO: That's where it's coming from.

8 THE COURT: Ms. Patel, go ahead.

9 MS. PATEL: Thank you, Your Honor.

10 Just a couple of things, again, so the Court -- just  
11 so I can set the Court's expectations a little bit on where  
12 we're going to head, and these were discussions we had with Mr.  
13 Kharasch over the (indiscernible) yesterday. But I wanted to,  
14 again, reiterate the parties' expectation is that if we're  
15 going to go down this path -- a double (indiscernible) path  
16 while we're doing things by summary adjudication at the  
17 September 17th hearing which issues -- you know, we'll decide  
18 which buckets of issues are appropriate for September 17th,  
19 that nevertheless, that there would be an expeditious trial  
20 setting, and that's what I think the parties are anticipating  
21 coming back to the Court and asking for in August.

22 And that that trial setting would be at some  
23 juncture, preferably before plan confirmation. But if it has  
24 to go to trial, that's certainly no (inaudible), so make that  
25 simultaneous with the plan confirmation.

1 But just -- that's just a little bit of  
2 foreshadowing, I suppose, Your Honor, more than anything else.

3 We also requested that basically we would just go  
4 through one -- what we'll call summary adjudication process.  
5 And Your Honor hit on a great question of is this a motion for  
6 summary judgment? I'm not sure that we really necessarily  
7 defined it as a motion for summary judgment, as much as this is  
8 intended to be a "there's not going to be anymore motions to  
9 dismiss or motions for (indiscernible) pleading, etc." The  
10 September 17th hearing is intended to be the full shot of  
11 "let's go through all the issues that can be determined on  
12 September 17th by agreement, and then that's it, other than  
13 that, we're going to be talking about trial."

14 The other point that I would just raise again just to  
15 enlighten the Court, this isn't -- the summary adjudication  
16 would not just be issues that Highland has raised in its  
17 objection to Acis's claim, but it could also be summary  
18 adjudication with respect to Acis's affirmative claims as  
19 against the estate. So it's a two-way street with respect to  
20 that.

21 And then finally, Your Honor, Acis just requested  
22 that we at least have a discussion with respect to the Highland  
23 Capital Management filing an answer with respect to Acis's  
24 complaint. And as Your Honor recalls, the proof of claim that  
25 Acis filed is -- attaches the second amended complaint that's

1 pending in the adversary. That complaint has never had an  
2 answer filed with respect to it, so we need an answer really as  
3 kind of a responsive pleading. And the hope was that that  
4 would help streamline the issues so -- and, frankly, I think it  
5 would be helpful from my perspective to decide what are the  
6 appropriate issues for the summary adjudication basket to be  
7 heard on September 17th, and what are the appropriate -- what's  
8 the appropriate basket that is going to have to go trial.

9 And that was -- that was my thinking with respect to  
10 that. But we'll continue to have those discussions, and foster  
11 that.

12 But beyond that, that's just some things that I  
13 wanted to sort of foreshadow, I guess, for the Court, just to  
14 (indiscernible) the Court's expectations as to what's going to  
15 happen at the August hearing, and where things are headed.

16 THE COURT: All right. Well, just a couple of things  
17 I'll throw in.

18 Before we get off, I'll make sure September 17th is  
19 available.

20 (The Court engaged in off-the-record colloquy)

21 THE COURT: So we'll circle back and make sure that's  
22 good.

23 As far as this process, I like everything I heard.

24 As far as getting the summary adjudication on certain  
25 issues, I kind of like the idea of not cross-motions for

1 summary judgment, no, please. Maybe instead, you just come up  
2 with a set of stipulated facts, and then based on these  
3 stipulated facts, we think you can rule as a matter of law on  
4 A, B, and C, and then the other side disagrees that you can  
5 based on A, B, and C.

6 But on the other hand, you think we can -- you can  
7 rule in front of us because of D, E, F. And then the other  
8 side -- so I guess what I'm saying is -- hmmm, I'm trying to  
9 avoid the whole cumbersome summary judgment process, but -- can  
10 we --

11 MR. KHARASCH: Your Honor, can --

12 THE COURT: Mr. Kharasch, do you have an idea?

13 MR. KHARASCH: Yes. We've been thinking about that  
14 very point, Your Honor, and that's something I'm going to talk  
15 to Ms. Patel about, you know, prior to that status conference  
16 hearing.

17 We agree with you, we don't want to recreate the  
18 wheel on a bunch of paper that's already before the Court. We  
19 might come up with a proposal, Your Honor, where we just submit  
20 a short statement of why we think -- you know, before the  
21 September hearing date, here's what's going to be argued on  
22 summary adjudication, we'll cross-reference what's already in  
23 front of the Court in terms of our claim objection, point you  
24 to different parts of it, rather than me filing things.  
25 Hopefully stipulate to certain facts to make your life easier,



1 and to, you know, just make sure everything's easily directed.

2 But that's the kind of thing we'd like -- I think  
3 we're going to be talking about to make things easier and more  
4 streamlined.

5 THE COURT: Okay. Ms. Patel, you agree that's a goal  
6 to shoot for? Rather than cross motions for summary judgment,  
7 and responses, and replies, and giant appendixes, just have  
8 something like a set of stipulated facts, and here are the  
9 contested issues of law?

10 MS. PATEL: Yes, Your Honor. I think that would be  
11 sort of the general goal.

12 THE COURT: Okay, all right. Well, that -- that  
13 sounds like a good game plan.

14 So I like this overall idea, we'll kind of check in  
15 on August 14th. A few days before that, you'll file the joint  
16 statement of what you think the list of issues of law are that  
17 would be argued on the 17th.

18 And then as far as the answer to the Acis adversary  
19 proceeding, that adversary proceeding is technically subject to  
20 the automatic stay, and there are other parties in the  
21 litigation. So as I've mentioned before, we have drafted back  
22 in chambers a giant report and recommendation on a motion to  
23 withdraw the reference that was filed way long ago by -- I  
24 think it was jointly by Highland and HCLOF. But I may be  
25 wrong, it may have only been HCLOF, it's been so long since

1 I've looked at it.

2 But my point is it's stayed. So I mean as a  
3 technical matter, if you want to agree that Highland will file  
4 an answer, I mean I guess you'll have to do an agreed order  
5 lifting the stay, maybe just for the limited purpose of  
6 allowing Highland to do an answer with you all agreeing it's  
7 not going to go any further than that at this juncture. Or --  
8 I mean I'm just asking, frankly, because we've got other  
9 parties involved who want to know the answer to that question  
10 maybe.

11 And then I've got a report and recommendation that  
12 I've got to dust off, and finalize, and send in to the District  
13 Court if we're lifting the stay for all purposes.

14 I assume you just want to do a limited lifting the  
15 stay to let them file an answer, but everything else is still  
16 on hold?

17 MS. PATEL: Your Honor, I think that would be the  
18 general concept. And to be fair, it's a concept that I was,  
19 you know, late in the day yesterday with Mr. Kharasch, and so  
20 we haven't really quite formulated exactly how we Proceed  
21 forward with it. So I don't -- I'm not trying to ambush him on  
22 the issue.

23 But I think we can either craft something that to the  
24 extent that it is an answer, a very traditional answer, you  
25 know, concept in the adversary proceeding, then, yes, I agree

1 that I think it would be appropriate to do a very limited  
2 agreed order lifting the stay for the limited purpose of filing  
3 the answer, and that's it. Again, just so we have the  
4 pleading.

5 Or if we -- that perhaps maybe Mr. Kharasch and I can  
6 come and put our creative brains together and see if we can  
7 come up with something that acts an awful lot like an answer,  
8 but is here and filed in the Highland bankruptcy case that kind  
9 of functions similarly.

10 THE COURT: Okay.

11 MR. KHARASCH: Yeah, just to be clear, Your Honor, we  
12 haven't agreed to anything; we heard about this concept  
13 yesterday. I have not really had a chance to think it through.  
14 I'm not -- I'm not saying absolutely no, we have to discuss it  
15 with our client. (Indiscernible) but we have an open mind, and  
16 will continue our discussions.

17 One thing, Your Honor, do we definitely have the  
18 August 14 date as a status conference? And if so, at what  
19 time?

20 THE COURT: It is available. Let's do it at 9:30,  
21 and I'm not going to give you a ton of time that day because I  
22 have a bear of a trial that next week that I'm going to need to  
23 be in mostly hibernation preparing for. So let's say 9:30 on  
24 Friday, August 14th.

25 MR. KHARASCH: That's fine, Your Honor; thank you

1 very much.

2 THE COURT: And then I -- on September 17th at 9:30,  
3 I also have available.

4 MR. KHARASCH: That's great.

5 THE COURT: The morning only, I've got a full  
6 afternoon.

7 All right, so I was going to ask you to do sort of  
8 like a mini scheduling order, reflective of what we discussed  
9 today. And it sounds like you'll have a few things to iron out  
10 after we get off the phone, but I think we've got enough here  
11 to kind of have a partial scheduling order, or something to  
12 that effect, dealing with objections to Acis's proof of claim.

13 Mr. Bonds, you're on there, I see now, for Mr.  
14 Dondero. I think you've joined in the -- I don't know if you  
15 call it a joint, or you filed your separate objection to the  
16 Acis proof of claim, correct?

17 MR. BONDS: (No verbal response).

18 THE COURT: Okay. You're on mute, if you could  
19 unmute yourself.

20 MR. BONDS: Your Honor --

21 THE COURT: We're getting some echo, but is there  
22 anything you want to add to this discussion?

23 MR. BONDS: Your Honor, there is. We believe that we  
24 are entitled to participate in the Acis claim of because it's  
25 so intertwined with the underlying lawsuit -- Your Honor, I'm

1 sorry.

2 THE COURT: All right. Well, I understand you filed  
3 an objection. Is there any -- is there any -- well, is there  
4 any objection to the Dondero -- I don't know if he's going to  
5 say anything separate from the debtor, but Dondero being  
6 involved as an objecting party.

7 MR. BONDS: (Indiscernible). I'm sorry.

8 THE COURT: Okay. We're having real terrible --  
9 (The Court engaged in off-the-record colloquy)

10 THE COURT: Okay. We have two feeds that say D.  
11 Michael Lynn, and that's causing a feedback loop, according to  
12 the younger smarter people here behind me. Like maybe you have  
13 a phone and a computer? All right, well, I've actually turned  
14 to Mr. Kharasch and Ms. Patel, do you all have any problem with  
15 Dondero kind of joining in, and -- I haven't reviewed his  
16 objection to see how it differs from the debtor's.

17 MR. KHARASCH: Yeah, frankly, Your Honor -- Ira  
18 Kharasch. We have not spent time reviewing that objection, as  
19 well, so we haven't really thought about it.

20 I mean it's out there, I'm not sure I see the problem  
21 with it. But we would like some time to see how -- what it  
22 looks like, and how it plays into it. I'm not -- I'd be  
23 surprised if -- well, I'm not even going to say anything as to  
24 what's in it because I just haven't read it.

25 THE COURT: Okay, all right. Ms. Patel?

1 MS. PATEL: Your Honor, from Acis's perspective,  
2 same. I, frankly, have not given it enough consideration. And  
3 just out of the gate, I think one of the issues is going to be  
4 Mr. Dondero's standing to kind of join in on the claim  
5 objection, but it's something that, frankly, I just truly  
6 haven't spent enough time thinking that issue through, or  
7 whether there's going to be an issue. So I'm just not sure.

8 THE COURT: All right. Well, I'll try one more time.  
9 Mr. Bonds, do you have a good connection now?

10 MR. BONDS: (No audible response heard).

11 THE COURT: All right. I'm just going to direct you  
12 all to visit with Mr. Bonds or Mr. Lynn, and see if you can  
13 come up with any agreements. And if you can't, then maybe Mr.  
14 Dondero's counsel can request a status conference. I'm not  
15 inclined to want to do another one before August 14, but maybe  
16 we can just hear what they have to say on August 14th about the  
17 process.

18 MR. KHARASCH: I think that makes sense, Your Honor.  
19 And we'll -- and we'll talk to them.

20 THE COURT: Okay.

21 MR. KHARASCH: We'll talk to them beforehand.

22 THE COURT: Okay, all right.

23 MS. PRESTON: Your Honor, may I briefly be heard?

24 THE COURT: Who is this?

25 MS. PRESTON: This is Katherine Preston from Winston

1 & Strawn, I represent Mr. Ellington, Mr. Leventon, and some of  
2 the other Highland employees.

3 THE COURT: Okay.

4 MS. PRESTON: And I apologize, I tried to appear  
5 earlier and had some technical difficulties.

6 THE COURT: Okay.

7 MS. PRESTON: We just wanted to ask regarding  
8 mediation. We've discussed with some of the parties to that  
9 mediation dissipating, and so we just wanted to be included, as  
10 well, in any of those discussions and communications.

11 THE COURT: All right. And I guess the party in  
12 interest status would be that you've been sued by Acis, is  
13 that -- is there any --

14 MS. PRESTON: That's correct.

15 THE COURT: Okay. Well, I think what I'm going to do  
16 is think about that one a bit.

17 I almost put that one in the same category as Mark  
18 Okada. I'm just trying to be as productive as possible in the  
19 way this goes forward where the primary issues are the UBS  
20 proof of claim and the Acis proof of claim. And granted,  
21 there's a lot of satellite litigation out there, and -- and  
22 that might be a factor as far as -- let me think about that  
23 one, okay?

24 Your request is duly noted, and I'm going to think  
25 about that, and I'll let you all know through my courtroom

1 deputy what I decide on that. But I'm leaning towards that  
2 might be a second stage of mediation if we have wonderful  
3 breakthroughs on the Acis and UBS proof of claim sides, so  
4 that's my answer on that.

5 MS. PRESTON: Thank you.

6 THE COURT: Uh-huh. Anything else?

7 MS. PRESTON: Thank you, Your Honor.

8 THE COURT: All right. Well, it's a little bit late,  
9 it's 5:19 central time, and if there's nothing further, we're  
10 adjourned, and we'll look for all the orders to be  
11 electronically submitted.

12 Thank you.

13 MULTIPLE SPEAKERS: Thank you.

14 (Whereupon, at 5:20 p.m., the hearing was adjourned.)  
15  
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25



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## EXHIBIT 14

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj11**  
)  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) July 14, 2020  
) 1:30 p.m. Docket  
Debtor. )  
) APPLICATIONS TO EMPLOY JAMES  
) P. SEERY AND DEVELOPMENT  
) SPECIALISTS, INC. (774, 775)  
)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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1 DALLAS, TEXAS - JULY 14, 2020 - 1:34 P.M.

2 THE COURT: ... to get lawyer appearances. First,  
3 for the Debtor, do we have some Pachulski lawyers on the  
4 phone? Please make your appearance.

5 MR. POMERANTZ: Good morning, Your Honor. It's  
6 Jeffrey Pomerantz; Pachulski Stang Ziehl & Jones. Also with  
7 me are John Morris, and then listening in are Greg Demo and  
8 Ira Kharasch.

9 THE COURT: All right. Thank you all. And do we  
10 have any Hayward lawyers on the phone?

11 MR. ANNABLE: Yes, Your Honor.

12 THE COURT: I presume that was Mr. Annable.

13 MR. ANNABLE: Yes, Your Honor. Sorry. My mic's not  
14 picking up. It's Zachery Annable and Melissa Hayward --

15 THE COURT: All right.

16 MR. ANNABLE: -- as local counsel for the Debtor.

17 THE COURT: Okay. Thank you. For the Unsecured  
18 Creditors' Committee, who do we have from Sidley Austin?

19 MR. CLEMENTE: Good afternoon, Your Honor. Matthew  
20 Clemente from Sidley Austin, and Paige Montgomery is also on  
21 the phone.

22 THE COURT: All right. Thank you. All right. I'll  
23 go to some of our usual appearances. Do we have lawyers for  
24 the Redeemer Committee this afternoon? (No response.) All  
25 right.

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1 MS. MASCHERIN: Yes. Excuse me, Your Honor.

2 THE COURT: Yes?

3 MS. MASCHERIN: This is Terri Mascherin. I wasn't  
4 sure whether I had the microphone on mute or not.

5 THE COURT: Okay.

6 MS. MASCHERIN: I apologize. Terri Mascherin, Jenner  
7 & Block. My colleague, Marc Hankin, is on the phone. And I  
8 believe that Mark Platt is also on the line.

9 THE COURT: All right. Thank you. What about UBS?  
10 Anyone wanting to appear for UBS?

11 MR. CLUBOK: Yes. Good afternoon, Your Honor. This  
12 is Andrew Clubok from Latham & Watkins, LLP. And my partner,  
13 Kimberly Posin, is on as well.

14 THE COURT: Okay. Thank you. What about for Acis?  
15 Any lawyers appearing for Acis?

16 MS. PATEL: Yes. Good afternoon, Your Honor. Rakhee  
17 Patel of the Winstead firm and Brian Shaw of the Rogge Dunn  
18 Group appearing on behalf of Acis.

19 THE COURT: All right. Do we have Mr. Lynn or Mr.  
20 Bonds for James Dondero? (No response.) Maybe not. All  
21 right. Is there anyone else who wishes to appear for today's  
22 hearings?

23 MR. NEIER: Good afternoon, Your Honor. David Neier  
24 of Winston & Strawn making a reappearance, but this time for  
25 several employees of Highland: Mr. Leventon, Mr. Sevilla, Mr.

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6

1 Ellington, several others.

2 THE COURT: Oh, okay. Thank you. Any other  
3 appearances today?

4 (No response.)

5 THE COURT: All right. I'll assume everyone else is  
6 just going to observe.

7 Well, we have two employment applications. Mr. Pomerantz,  
8 how did you want to proceed on those?

9 MR. POMERANTZ: So, Your Honor, we have the two  
10 motions to present, Your Honor. I'm happy to say that neither  
11 of them are opposed.

12 Before I present the motions to Your Honor, I wanted to  
13 ask if Your Honor would like to address the mediation issues  
14 at the conclusion of the hearing or prior to the presentation  
15 of the motions.

16 THE COURT: At the conclusion. Thank you.

17 MR. POMERANTZ: Thank you, Your Honor.

18 Your Honor, the first motion on the docket today is a  
19 Motion to Appoint James Seery as the Debtors' chief executive  
20 officer and chief restructuring officer, effective as of March  
21 15th, which is about the time that Mr. Seery began performing  
22 the services as the chief executive officer.

23 While there's a good argument that the retention of a  
24 chief executive officer is in the ordinary course of business  
25 and does not require court approval, the Debtor, out of an

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1 abundance of caution, filed the motion, and the motion seeks  
2 approval of the agreement which is attached to the motion.

3 The second motion, Your Honor, is a Motion to Approve the  
4 Retention of DSI as the Debtors' Financial Advisor. And as  
5 the Court is aware, Mr. Sharp, a managing director of DSI, was  
6 approved as the Debtors' Chief Restructuring Officer pursuant  
7 to this Court's January 10th order.

8 Although Mr. Seery is proposed to replace Mr. Sharp as the  
9 Debtors' Chief Restructuring Officer, Mr. Seery still requires  
10 the financial assistance and advisory support that DSI has  
11 been providing to him, the Board, and the Debtor for several  
12 months.

13 While each of these motions, as I mentioned, Your Honor,  
14 are unopposed, we plan to put on the testimony of James Seery,  
15 John Dubel, and Brad Sharp to provide the Court with the  
16 evidentiary basis to support the relief that is requested.  
17 And with the testimony, Your Honor, we intend to accomplish  
18 several things.

19 First, Your Honor, in light of our exchange at the hearing  
20 on July 8th, we thought it'd be appropriate for Mr. Seery to  
21 provide a more fulsome response to Your Honor regarding the  
22 nature and extent of the Debtors' operations and assets and  
23 the variety of significant activities that the Board in  
24 general and Mr. Seery as the chief executive officer has been  
25 performing over the last several months.



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1 We think this is very important, Your Honor, given that  
2 the Debtor has substantial and multiple complex business  
3 operations that it oversees that are in -- that are in  
4 subsidiaries outside of Chapter 11 or are in entities managed  
5 by the Debtor and also not in Chapter 11. And the Court, we  
6 appreciate, especially in light of Your Honor's comments, does  
7 not have the benefit of seeing what is really going on. So  
8 we're hoping, by Mr. Seery's testimony, it will provide Your  
9 Honor with a much clear picture, and, quite frankly, a better  
10 job doing it than I was able to do last week.

11 Mr. Seery's testimony will support the need for the  
12 retention of the chief executive officer and why his  
13 particular background and qualifications made him the  
14 appropriate choice for the role.

15 Second, Mr. Dubel, as the chairman of the compensation  
16 committee of the Board, will testify regarding the process  
17 undertaken by the compensation committee that led to the  
18 conclusion to ask Mr. Seery to become the chief executive  
19 officer and the agreement -- under the terms and conditions  
20 set forth in the agreement.

21 Lastly, Mr. Sharp will testify regarding the activities he  
22 and DSI have been performing since the commencement of the  
23 case, the assistance they have been providing to Mr. Seery  
24 over the last few months, and how the nature and extent of the  
25 services they are providing will essentially remain the same

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1 if Your Honor approves the motion to employ Mr. Seery.

2 Before I turn the virtual podium over to my partner, John  
3 Morris, to present the testimony, Your Honor, I thought I  
4 would provide the Court with a brief summary of the events  
5 leading to the Debtors' filing of the motion.

6 THE COURT: Okay.

7 MR. POMERANTZ: As Your Honor will recall, the Court  
8 entered an order on January 9th approving a settlement between  
9 the Debtor and the Committee, and a significant part of that  
10 settlement involved modifications to the Debtors' corporate  
11 governance that resulted in the installation of the  
12 Independent Board.

13 The term sheet that was attached in the settlement motion  
14 specifically contemplated that the Independent Board, in  
15 consultation with the Committee, would determine whether it  
16 was appropriate to retain a chief executive officer, and  
17 further went on to say that the chief executive officer could  
18 be a member of the Board.

19 And the retention of a chief executive officer was on  
20 everyone's minds from the beginning, because since Mr.  
21 Dondero's authority as the CEO of the Debtor was being  
22 terminated in connection with the settlement, the Debtor and  
23 the Committee contemplated that, in order to manage a dynamic  
24 and widespread asset management platform like Highland's, that  
25 the retention of a chief executive officer may very well be

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1 necessary.

2 I will leave it to Mr. Seery and Mr. Dubel to explain to  
3 the Court what transpired during the early stages of the case  
4 and the decision-making process that led to Mr. Seery starting  
5 to act as the Debtors' chief executive officer. And I would  
6 also leave it to Mr. Dubel to discuss the sequence of events  
7 which led from the appointment of him as the chief executive  
8 officer through the filing of the motion that brings us here  
9 today, which events will include the establishment of a  
10 compensation committee; the commissioning of a report from the  
11 Debtors' compensation expert, Mercer; the procurement of the  
12 Debtors' [sic] and officers insurance coverage to cover Mr.  
13 Seery and Mr. Dubel; the negotiations over the (inaudible) of  
14 Mr. Seery; and lastly, the negotiations with the Committee  
15 which has resulted in the motion being fully consensual.

16 I'll also leave it to Mr. Seery to explain his personal --  
17 professional background and why he was qualified to fill that  
18 role.

19 The agreement, Your Honor, between Mr. Seery and the  
20 Debtor includes the following material provisions.

21 First, there would be base compensation at the rate of  
22 \$150,000 a month, retroactive to March 15th. And while Mr.  
23 Seery will remain on the Board as part of his role as the  
24 chief executive officer, the \$150,000 per month would cover  
25 his services not only as a CEO but also a member of the Board.

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1 In other words, the Board fees that were agreed to back in  
2 January of \$60,000 a month, \$50,000 a month, and \$30,000 a  
3 month would be replaced by the \$150,000 a month commencing on  
4 March 15th.

5 While the compensation committee and Mr. Seery reached  
6 agreement on the structure of potential bonus compensation,  
7 the Committee has not agreed to that proposed structure. As a  
8 result, the compensation committee and Mr. Seery decided that  
9 approval sought in this motion would only be the monthly  
10 compensation and the other non-economic terms, but would not  
11 include the bonus compensation. Any bonus compensation sought  
12 to be paid to Mr. Seery would be pursuant to a separate motion  
13 filed, if at all, a lot later in the case.

14 The Committee was also uncomfortable with the open-ended  
15 nature of the agreement and wanted some control in being able  
16 to seek to terminate it. To accommodate the Committee, Mr.  
17 Seery and the Debtor agreed to the following: After 90 days  
18 from the date the Court enters an order approving this  
19 agreement, if the Court is inclined to do so, the Committee  
20 may provide the Debtor with notice that it does not want the  
21 agreement to continue. The Debtor would then have two weeks  
22 to file a motion on normal notice seeking to extend the date  
23 of the agreement, and Mr. Seery would be entitled to his base  
24 compensation until the Court ruled on the motion.

25 Also, the Committee asked us that be made clear in the

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1 order, which we've done, that Mr. Seery's retention would  
2 terminate on the effective date on the plan, subject, of  
3 course, of his right to seek bonus compensation pursuant to a  
4 separate motion. The agreement also contains standard  
5 reimbursement and indemnification provisions.

6 Your Honor, those conclude my initial remarks. I'm happy  
7 to take questions. And then, at the appropriate time, I  
8 return it over to Mr. Morris, who will put on the testimony of  
9 Mr. Seery, Mr. Dubel, and Mr. Sharp.

10 THE COURT: All right. I'd like to pretty quickly  
11 get to the evidence. So, I'll ask: Does anyone have a  
12 burning desire to make an opening statement? If so, please  
13 let's keep it brief.

14 (No response.)

15 THE COURT: All right. I assume everyone is content  
16 to wait until the end and speak up in any way they want to  
17 speak up.

18 Mr. Morris, are you ready to call your witness?

19 MR. MORRIS: I am, Your Honor. Can you hear me right  
20 now?

21 THE COURT: I can. Thank you.

22 MR. MORRIS: Okay. Your Honor, this is John Morris  
23 from Pachulski Stang Ziehl & Jones for the Debtor. As the  
24 Debtors' first witness, we call James Seery.

25 THE COURT: All right. Mr. Seery, I need to swear

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1 you in by video. So could you take your phone off mute and  
2 please raise your right hand. Can you say Testing 1, 2, so I  
3 know you're there?

4 MR. SEERY: Testing 1, 2.

5 THE COURT: All right.

6 JAMES P. SEERY, DEBTOR'S WITNESS, SWORN

7 THE COURT: All right. Thank you. Mr. Morris?

8 MR. MORRIS: Thank you, Your Honor. Before I begin  
9 my questioning of Mr. Seery, the Debtor had filed its witness  
10 list and its exhibit list. We provided copies of the exhibits  
11 to the Court and to the Committee, and I would like to just  
12 move into evidence Debtors' Exhibits 1 through 7 at this time.

13 THE COURT: All right. So I have in front of me  
14 Docket Entry No. 822 with Exhibits 1 through 7. Any  
15 objection? (No response.) All right. 1 through 7 are  
16 admitted.

17 (Debtors' Exhibits 1 through 7 are received into  
18 evidence.)

19 MR. MORRIS: Thank you, Your Honor. And just as an  
20 overview, so you have a sense of where we're going with Mr.  
21 Seery's testimony, I am going to begin with some very brief  
22 background questionings and then have Mr. Seery answer some  
23 questions concerning the overview of the company and the  
24 corporate structure of the company. You may have heard some  
25 of this before, but I think in the context of a motion such as

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1 the appointment of a CEO, I think it would be helpful to hear  
2 it all.

3 When I finish with that, we're going to move into the area  
4 of the Board and the work that the Board has done and Mr.  
5 Seery's work as a member of the Board.

6 And then we'll transition into really the meat of the  
7 discussion here, and that is what has he done in his capacity  
8 as CEO. And to be clear, he's not the CEO, he doesn't call  
9 himself the CEO, but he's functioned as the CEO, and I think  
10 that's the point that we want to present to the Court. And we  
11 want to present to the Court the fact that he functioned as a  
12 CEO really from day one of the process. And we're not going  
13 to get into, you know, every single thing he's done, because  
14 we'd be here for an awfully long time, but we do intend to  
15 highlight a couple of the transactions that he worked on and  
16 give you a sense of his role in trying to develop a plan and  
17 resolving claims.

18 And I think, with that, you'll have a better understanding  
19 of Mr. Seery, his role, and why we believe it's a proper  
20 exercise of the Debtors' business judgment to appoint him as  
21 CEO.

22 THE COURT: All right. Sounds good.

23 MR. MORRIS: All right.

24 DIRECT EXAMINATION

25 BY MR. MORRIS:

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1 Q Mr. Seery, can you hear me?

2 A I can. Can you hear me?

3 Q Yes, I can.

4 MR. MORRIS: Your Honor, just one other point. I  
5 have a legal assistant on the phone here. She's participating  
6 in the WebEx. Her name is La Asia Canty. La Asia is going to  
7 handle the exhibits when and if we need to put them up on the  
8 screen. So we've tried to practice that, and hopefully it  
9 will go smoothly, but I may turn to Ms. Canty from time to  
10 time with some help with the exhibits.

11 THE COURT: All right. Fine.

12 BY MR. MORRIS:

13 Q Okay. Mr. -- what is your current relationship to the  
14 Debtor?

15 A I'm an Independent Director of Strand, which is the  
16 general partner of the Debtor.

17 Q All right. And when did you become the Independent  
18 Director of Strand?

19 A On January 9th, along with John Dubel and Russ Nelms.

20 Q The Court has previously heard about your background, but  
21 from a high level, can you just hit the highlights for the  
22 Court as to your experience, et cetera?

23 A To go swiftly -- and if Your Honor wants me to go further,  
24 I certainly can -- I was a restructuring and finance lawyer  
25 for 10 years, handling virtually every type of restructuring



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1 matter as well as financing in distressed matters during that  
2 time.

3 In 1999, I went to the business side and I began to manage  
4 distressed assets at Lehman Brothers as well as a leverage  
5 finance business. That grew into my running the risky finance  
6 business as well as the loan business at Lehman globally,  
7 which included high-grade loans, high-yield loans, trading and  
8 sales of those products, a big part of distressed, all of  
9 restructuring, all of asset management, and all of the hedging  
10 of the portfolio that we had.

11 From there, I left Lehman with a small group and sold it  
12 to Barclay's. I moved on and ran a hedge fund with two former  
13 partners of mine who are the founding partners called River  
14 Birch Capital. It was a long-short credit fund; mostly  
15 credit, though we did structured finance as well, and we also  
16 handled some equities.

17 Q Okay. Let's spend a few minutes, as a preview, talking  
18 about the Debtor and its business. And let's start with the  
19 basics. Is there a way you can summarize the business of the  
20 Debtor?

21 A I think, from a high level, the best way to think about  
22 the Debtor is that it's a registered investment advisor. As a  
23 registered investment advisor, which is really any advisor of  
24 third-party money over \$25 million, it has to register with  
25 the SEC, and it manages funds in many different ways.

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1 The Debtor manages approximately \$200 million current  
2 values -- it was more than that at the start of the case -- of  
3 its own assets. It doesn't have to be a registered investment  
4 advisor for those assets, but it does manage its own assets,  
5 which include directly-owned securities; loans from mostly  
6 related entities, but not all; and investments in certain  
7 funds which it also manages.

8 In addition, the Debtor manages about roughly \$2 billion  
9 in -- \$2 billion in total managed assets, around \$2 billion in  
10 CLO assets, and then other entities, which are hedge funds or  
11 PE style.

12 In addition, the Debtor provides shared services for  
13 approximately \$6 billion of assets. Those are assets that are  
14 owned by related entities but not owned by Debtor-owned or  
15 managed entities. And those are a combination of back office  
16 services, which include timely reporting, asset management,  
17 legal and compliance support, trading and research support,  
18 but not the actual management of the assets.

19 The Debtors run -- and I think the way to think about it  
20 is on a functional basis; at least, that's the way I think  
21 about it -- and there's really six areas. There's corporate  
22 management; finance, accounting and tax; trading and research;  
23 private equity and fund investing; compliance and legal; and  
24 then structured equity, which really includes all of the CLO  
25 businesses.

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1 The goals of the Debtor generally are what you'd expect  
2 out of an asset manager. A little bit different than most  
3 because the Debtor does own assets, which is a little  
4 different than when money asset managers typically hold assets  
5 away from the asset manager. But number one, discharge  
6 Highland's, which I'll call Highland (inaudible), LP, duties  
7 to investors in the funds. Those are fiduciary duties under  
8 the Investment Advisors Act. Each day, you've got to make  
9 sure that you do that first and foremost.

10 Number two, create positive MPD in each of the funds that  
11 we manage, either through sales, purchases, or hedging.

12 Next, make sure that we report timely finances of our own  
13 assets, including in the funds, but also, to the third-party  
14 investors. Maximize the value of HCMLP's owned assets. And  
15 then operate as efficiently as possible for the lowest cost.

16 That's essentially how the Debtor -- how we think about  
17 the Debtor from a functional perspective. It's got about 70  
18 employees laid out in those areas that I mentioned, and each  
19 of those employees every day usually think about those goals  
20 and try to discharge their duties by focusing on those goals.

21 Q Thank you, Mr. Seery. And can you describe for the Court  
22 how those 70 or so employees are organized? Is there an  
23 internal corporate structure that you're working with?

24 A Yeah. The way -- the way -- I apologize. The way we  
25 think about it is, as I said, corporate management, which is

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1 really HR and overseeing the function that it's filling every  
2 day, that's been really -- because Mr. Dondero was removed  
3 from management. It used to all roll up to him. That's been  
4 effectively rolling up to me since February.

5 Finance, accounting, and tax. Each of these businesses  
6 every day require certain amounts of liquidity. Each of them  
7 have requirements that they have to pay out to investors.  
8 Each of them have expenses. And all of them have different  
9 kinds of tax either obligations or reporting. Those are  
10 managed by Frank Waterhouse as the CFO. (inaudible), sorry.

11 Trading and research. With respect to the assets, they're  
12 not -- they're not static assets. Many of them do get traded  
13 on a regular basis. A gentleman, Joe Sowin, heads up the  
14 trading of the liquid assets. John Povish (phonetic) heads up  
15 the research and the trading of the more illiquid assets, but  
16 not PE. In addition, we have PE assets that require some  
17 management every day, including Board seats. That's a  
18 gentleman by the name of Cameron Baynard, and also he will  
19 fund investments in that area. J.P. Sevilla is responsible  
20 for working with Cameron on those investments and leading that  
21 team.

22 Importantly, because of the nature of what the Debtor  
23 does, the fiduciary obligations, as well as the  
24 responsibilities to each investor and the legal overlay, we  
25 have a robust compliance and legal department. That's headed

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1 by Thomas Surgent and Scott Ellington. Scott: more focused  
2 on transactional issues with respect to legal. He is actually  
3 general counsel. Everything that has do with compliance, the  
4 interrelatedness of the funds, trading between funds or  
5 positions that are shared across funds, which are many, runs  
6 through Thomas Surgent and his team.

7 And finally, structured equity. Sitting on top of the  
8 structured finance business that we have, understanding those  
9 assets, particularly of two billion-ish assets in CLOs, that's  
10 headed by Hunter Covitz.

11 Q Can you describe for the Court your interaction with each  
12 of the department heads that you just identified?

13 A Well, depending on the nature of the issue each day, I  
14 have at least -- I'd say generally at least weekly contact  
15 with most, often daily contact with most. So, for example,  
16 when there are trading issues, particularly as the market was  
17 extremely volatile with respect to unliquid securities, Joe  
18 Sowin and I were on the phone several times a day.

19 Relating to the COVID issues, Brian Collins, who heads the  
20 HR group, and I were on the phone several times a day.

21 Relating to structured equity, depending on what's  
22 happening with a particular fund or what's happening in loan  
23 prices, I speak to Hunter Covitz. And it goes down the line.

24 So it really depends on each of the areas and what's going  
25 on in the business, but I try to touch base with each of those

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1 department heads on a regular basis.

2 Frank Waterhouse, of course, is at least weekly. We have  
3 a standing call every week to make sure that we're focused on  
4 liquidity, which is always a concern in a Chapter 11, and  
5 Frank and his team are on that call and prepare weekly  
6 materials for us.

7 Q Okay.

8 MR. MORRIS: Your Honor, before I move to the next  
9 area of questions, the work of the Board, I just wanted to see  
10 if the Court had any questions on the corporate organizational  
11 structure, the internal structure of the business, or any of  
12 the matters that Mr. Seery touched on?

13 THE COURT: I do not. And I do have in front of me a  
14 demonstrative aid that Mr. Annable sent over ahead of time, so  
15 I appreciate that as well.

16 MR. MORRIS: Okay. Your Honor, I think Mr. Seery  
17 covered much of what's on that document, but if you'd like him  
18 to go through that, we're happy to do it.

19 THE COURT: No, that's fine.

20 MR. MORRIS: Okay.

21 BY MR. MORRIS:

22 Q Then let's shift gears a little bit and start talking  
23 about the work of the Independent Board itself. The  
24 Independent Board was appointed in mid-January; is that right?

25 A Yeah. It was the first -- January 9th, the first week of

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1 January, and we started working that afternoon.

2 Q Okay. Can you describe for the Court what the -- the  
3 Board's initial focus? What were you focused on?

4 A Well, if you think about the areas that I just mentioned  
5 previously, the Board initially, for lack of a better term,  
6 gang-tackled everything. So we tried to make sure that we had  
7 a broad base of understanding among the three of us with  
8 respect to the business.

9 I, because of my background, had a lot more familiarity  
10 with asset management, these type of asset security  
11 businesses. But we wanted to make sure that each of us was at  
12 least facile with the main areas that we had to understand.  
13 First was operations. How does the company run each day?  
14 Particularly, how was it going to run without Mr. Dondero?  
15 And I went through some of those functional areas and how we  
16 thought about those and who head each of those.

17 Next in the -- I don't mean to say it's second, because  
18 it's always first, but liquidity. What did the Debtors'  
19 liquidity look like? How are we going to manage that  
20 liquidity, not just for the near-term, but also for the  
21 medium-term, and then even into the slightly longer-term? We  
22 had to think about what assets are there, what money those  
23 assets might need that we would have to invest in them, and  
24 whether there was liquidity in those assets that we can create  
25 liquidity in order to fund the Debtors' business.

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1 Personnel, we needed a good opportunity to understand who  
2 did what, not just in the senior managers that I mentioned,  
3 but deeper into the staff, because we're going to rely on  
4 those folks. Particularly worked through with DSI.

5 As I mentioned, the Debtor, unlike a lot of other asset  
6 managers, owns a lot of assets. It's a disparate group of  
7 assets, but getting a feel and understanding for what those  
8 assets were, what the critical issues surrounding those assets  
9 are, who managed them day-to-day: We wanted to make sure that  
10 each of the directors had a good (inaudible) and understanding  
11 of those issues that might arise with respect to those assets,  
12 and a good sense of how quickly those issues could, you know,  
13 further arise.

14 We also had to get a very good understanding of each of  
15 the funds that we manage. As I said, the Investment Advisors  
16 Act puts a fiduciary duty on Highland Capital to discharge its  
17 duty to the investors. So while we have duties to the estate,  
18 we also have duties, as I mentioned in my last testimony, to  
19 each of the investors in the funds.

20 Now, some of them are related parties, and those are a  
21 little bit easier. Some of them are owned by Highland. But  
22 there are third-party investors in these funds who have no  
23 relation whatsoever to Highland, and we owe them a fiduciary  
24 duty both to manage their assets prudently but also to seek to  
25 maximize value. And we wanted to make sure we had a good



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1 understanding of that.

2 Finally, with respect to the shared service arrangements,  
3 we needed to get an understanding of that \$6 billion in assets  
4 and how our business, HCMLP, worked with those -- those shared  
5 service counterparties and exactly who did what for whom.

6 It's very complicated because it had been run much more on a  
7 functional basis than on a line basis from each contract. So  
8 it's not as if your employees are allocated to NexBank. It's  
9 the whole panoply of businesses that we enter into, and  
10 providing those services to NexBank, not through a central  
11 point but through whatever requests come in from the counter-  
12 parties. So we needed a good understanding of what those  
13 contracts looked and what those obligations were.

14 A VOICE: John, you're on mute.

15 MR. MORRIS: Thank you.

16 BY MR. MORRIS:

17 Q All of that work was going on in the first weeks of the  
18 appointment of the Board?

19 A Yeah, it would not be fair to say we could do that in a  
20 couple weeks. So it took far longer than that. But that  
21 didn't mean that issues didn't start to arise immediately in  
22 February. And so, while we were learning, we were also  
23 starting to get a feel for different things that could happen  
24 in the company.

25 As in many companies, immediately, one of the first things

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1 you have to deal with is, particularly at the beginning of the  
2 year, what does compensation look like; who are the -- what do  
3 promotions look like; are you going to be able to hold this  
4 team together to service these assets? And yeah, we had that,  
5 with an additional wrinkle that Highland's payment structure  
6 defers a significant amount of compensation to its employees,  
7 and it vests over time, and it has the very typical provision  
8 that if you are not there when it vests -- when it is going to  
9 be paid, actually, not when it vests. Even if you're vested,  
10 if you're not there when it gets paid, you're not entitled to  
11 it. And so understanding who was owed what; how the vesting  
12 worked; what the compensation structure looked like compared  
13 to third parties, was one of the first things we had to do.  
14 And Highland has an extremely robust review process. Brian  
15 Collins manages it. It's first-rate. It goes through both  
16 360 in terms of what other employees think of each other as  
17 well as bottoms up, in terms of performance. And then it has  
18 a top-down component, which ultimately ran through Mr.  
19 Dondero. Since he was effectively removed from that role, the  
20 Board had to jump in and get a full understanding with Brian  
21 about what the process looked like; how it was going to work;  
22 how it compared to other firms; and whether we could go  
23 forward with it. And that was one of the motions that was  
24 brought early to the Court.  
25 A Let's talk a minute about the transactional work that the

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1 Board was called to focus on initially. Are you familiar with  
2 the transactional protocols that the Debtor agreed to with the  
3 Committee?

4 Q I am.

5 A Can you describe for the Court the impact those protocols  
6 had on the Board's work?

7 Q Well, they make it extremely difficult. And I understand  
8 the purposes behind the protocols. Was not involved in  
9 negotiating them. However, because of the limitations they  
10 put on the Debtor, they make it very difficult to manage  
11 certain of the assets. So, if an asset needs money to invest  
12 in it, depending on the size, it may need Committee approval.  
13 If the -- if there are expenses that need to be paid from --  
14 in related entities, and the related entity does not have the  
15 capital to make the expense payment, the Debtor needs to put  
16 the money in. Can the Debtor put that money in without the  
17 Committee's approval, and if the Committee doesn't approve,  
18 would we have to go to Court?

19 So, the functioning on a day-to-day basis for how to deal  
20 with those assets became very difficult. And that came up  
21 really early, as the market started to get a lot more  
22 volatility by mid-February. We saw with respect to the  
23 internal accounts trades that we would have liked to put on,  
24 for example, short position, where we just weren't able to put  
25 the trades on.

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1 Now, we could go to the Committee, and we did, but  
2 understanding why we wanted to put it on; explaining it;  
3 presenting that opportunity to the Committee; and then having  
4 them go to the full Committee with it: It's very cumbersome.  
5 And the trading markets don't wait for a week to determine  
6 whether that offering that you want to -- that you want to  
7 access is available.

8 So, early on, we got a sense of how difficult it would be  
9 to manage the business with the protocols.

10 One of the areas I think that was significant and that we  
11 talked about significantly with the Committee was an entity  
12 called Multi-Strat. Multi-Strat is a fund that is owned by  
13 the Debtor. It's, in essence, a PUNY-style (phonetic) fund.  
14 It's an older fund. And it's about 60 percent owned by the  
15 Debtor and roughly 30 percent owned by Dondero-related  
16 entities.

17 However, there are 90 million, roughly 89 million,  
18 approximately, third-party redeemers who had redeemed in that  
19 fund but have yet to be paid, so they're treated like equity  
20 claims but they're a fixed dollar amount because they are set  
21 at the date that they redeemed based on the NAV at that time,  
22 the net asset claim.

23 So, we were -- we were stuck with looking at that fund and  
24 trying to determine how do we best manage the fund to get up-  
25 side for the Debtor as well as the related entities that owned

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1 the equity, making sure that we treated the redeemed entities  
2 as fiduciaries, so which we acted as their fiduciaries, but  
3 then also assuring that we managed the assets that that fund  
4 owns in a prudent way.

5 One of the large assets in that fund were 13 life  
6 policies. And these are, in essence, life insurance policies  
7 that the Debtor bought from third parties. And there's a  
8 market that trades life policies, and they owned these  
9 policies on (inaudible). The value at the time was marked  
10 around \$32 million when -- when we took control.

11 The problem with the policies and some of the other  
12 expenses at Multi-Strat is that they didn't -- Multi-Strat  
13 didn't have the funds to continue to pay premiums. So, if the  
14 premiums weren't paid, that \$32 million was at risk of going  
15 to zero. Why? Because if the premiums aren't paid, the  
16 policies lapse. And once they lapse, the insurance company  
17 will pay you zero for them. They don't them buy them back  
18 anywhere. That's the market. But we looked at those assets  
19 and began to consider how we would fund, from a liquidity  
20 perspective, monies going into Multi-Strat.

21 The amounts required would require CC's approval under the  
22 protocols, and the Debtor prepetition had advanced monies to  
23 Multi-Strat to make premium payments and other expenses at  
24 Multi-Strat. We went to the Committee and were able to get  
25 approval to put a couple million dollars in early on to keep

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1 the policies alive while we analyzed the best opportunity for  
2 maximizing value with respect to those policies.

3 But thereafter, we needed additional money to try to  
4 consider how to continue to maximize value, and the Committee  
5 balked. So we went to Dondero-related entities, and they  
6 actually put equity into the Multi-Strats. So we -- the  
7 Debtor had made a postpetition, in essence -- it wasn't a  
8 postpetition advance because it was going outside of the  
9 Debtor, but postpetition, the Debtor made a loan to Multi-  
10 Strat to service the policies, and then Dondero-related  
11 entities made an equity investment into Multi-Strat to  
12 continue to service the policies.

13 Well, we understood as a Board but that wasn't going to  
14 work and that the protocols were going to continue to hinder  
15 us, so we entered into a sale process with respect to those  
16 policies.

17 Q And the work that you're describing with respect to Multi-  
18 Strat, is that -- just to transition to your work as  
19 functionary CEO, would it fall into that bucket as opposed to  
20 the Board work that we were talking about earlier?

21 A Yeah, absolutely. I think the -- the initial assessment,  
22 as I said, we made as a group. And we looked at what the  
23 opportunity set was, and determined that, because of the  
24 costs, we weren't going to be able to continue to fund money  
25 into Multi-Strat to make those payments.

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1       So the Board asked me to take on trying to work out a  
2 process to sell those policies. So, working with Fred Caruso  
3 of DSI, we hired a broker, after interviewing a couple  
4 different brokers. We considered the views of the internal  
5 Highland team with respect to value and how to maximize that  
6 value. We entered into a sale process for those policies, and  
7 we ended up with a number of bidders and broke it down to two  
8 bidders for the 13 policies, breaking up the policies to  
9 maximize the value. They're only on eight lives, so it's not  
10 fair to call it a portfolio. And so there's significant  
11 amounts of premiums that have to be paid on a monthly basis  
12 and going forward, and realizations on those policies are very  
13 uncertain because it's hard to take them over an actuarial  
14 methodology because there's only eight lives.

15       We tried to consider other ways to finance those policies,  
16 but seven turned out to be, in our view, far and away the best  
17 net present value for the investors in the fund.

18       The challenge that we had, as I mentioned, is the  
19 complexity of Multi-Strat was also layered with a loan from  
20 NexBank that was secured by four of the policies. That \$32  
21 million loan was also secured by the MGM stock owned by Multi-  
22 Strat.

23       And then, as we got towards closing, we learned that one  
24 of the buyers wanted a more detailed title rep, and as we  
25 peeled through, we found a long-dormant UBS fraudulent

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1 conveyance suit that had been brought against Multi-Strat.  
2 There was no lien on the policies, but it made it impossible  
3 for us to give the clean rep that the buyer wanted.

4 And at this point, I was running that with Fred Caruso, at  
5 the request of the Board, and it became almost a full-time job  
6 except for the five other things that we have to do during  
7 April. And we negotiated a variety of different -- well,  
8 considered a variety of different opportunities to try to  
9 complete the sale.

10 First, I negotiated directly with UBS to see if they would  
11 agree to a release, and then when the funds, other than  
12 certain escrows which had to be paid out to NexBank as well as  
13 repayment of the Debtors' fund, (inaudible), that didn't -- it  
14 was very unfruitful in terms of those negotiations.

15 I then moved towards a potential bankruptcy of Multi-  
16 Strat, where we would file Multi-Strat, have to do a 363 sale,  
17 have a DIP loan to service the NexBank monthly payments. That  
18 seemed very expensive.

19 We also thought about doing it as not selling them, so  
20 perhaps we would a 360 -- a filing without a sale and try to  
21 maximize the value by holding onto the policies but have to  
22 get financing.

23 Ultimately, we came up with a structure which was we  
24 escrowed funds for UBS, \$10 million of funds, but they're not  
25 actually for UBS. We preserved all of our rights to defend



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1 the claims and we had paid down NexBank. We allocated funds  
2 to make sure that we can pay NexBank for the next year before  
3 their loan comes due. We allocated for all the expenses in  
4 Multi-Strat. And then when we went back to the sellers, lo  
5 and behold, one of the two sellers balked. Didn't -- or  
6 buyers, I'm sorry. Balked. Didn't want to complete the sale.  
7 And fortunately, our broker (inaudible) and Fred Caruso had  
8 had another buyer in the wings, kept them warm, and were able  
9 to complete the sale for \$37 million.

10 So that goes to: How does this business function, what's  
11 the complexity of it, and what have I and the rest of the  
12 Board been doing? That was virtually a month's worth of work.

13 Q And when did the Board ask you, if you recall, to  
14 undertake this project? When did it begin and when did it  
15 end?

16 A Well, the initial project, around -- around Multi-Strat,  
17 we started analyzing it as a group in January, the first week  
18 we were there. I started probably taking control of it  
19 sometime in mid-February, with Fred Caruso. So, DSI was  
20 already on it. We were looking to work with the Debtors' team  
21 as well as hire a broker. We, as a group, as a Board, made  
22 the decision to sell the policies. Ultimately, we sold them  
23 for about \$37 million, which was -- which was more, a few  
24 million dollars more than the mark on the policies when we  
25 took them.

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1 Q Can you give the Judge a sense of your role, as distinct  
2 from the Board's role, how you went about completing or  
3 attempting to complete all of the tasks that you've described  
4 and the interaction with the Board and what the Board's role  
5 was in assessing all of that?

6 A With respect to the Multi-Strat policies?

7 Q Uh-huh.

8 A I think, you know, initially, it was a understand, for the  
9 three of us, understand the policies; understand the premium  
10 obligations; understand what the benefits, the potential up-  
11 sides to those policies were; and understand what the risks  
12 were if we were to fail to make a premium payment; what did  
13 the lapse period look like. And we did that collectively.  
14 From there, all of the individual work around -- we came up  
15 with a strategy to sell the policies, and then the tactical  
16 work with Fred Caruso about how to execute sale of the  
17 policies and completing that sale through the issues NexBank,  
18 through the issues with UBS, resolving those issues, that  
19 became really my job.

20 Q Now, I do want to take a step back, because we kind of  
21 transitioned from the Board to the work that you were doing,  
22 and I wanted to ask: You're seeking -- the Debtor is seeking  
23 to have you appointed as the CEO, right?

24 A Yes.

25 Q Can you just describe for Judge Jernigan your

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1 understanding of the duties and responsibilities of the CEO  
2 position that we're seeking your appointment for?

3 A Sure. From a high level, it's -- I apologize. From a  
4 high level, it's what I said earlier, which is the Board sets  
5 the strategy, the CEO implements the strategy. And so I work  
6 with the Highland team and the managers that I described  
7 earlier, whose function that is, to try to execute on that  
8 strategy. So that's, that's the basic overlay of what we do.  
9 But that includes everything from, as I mentioned, personnel  
10 issues to COVID-19 protocol to determining whether we're going  
11 to sell certain assets and then how we're going to sell them,  
12 determining how we'll resolve issues like Multi-Strat.

13 Another good example was the trading accounts that the  
14 Debtor had. So, on the second or third week of January, or  
15 perhaps the third or fourth week, we determined as we were  
16 going through the asset review that the Debtor had two primary  
17 liquid or semi-liquid securities accounts, and those were in  
18 the Select account, which was a separate fund that had  
19 previously third-party investors but was effectively a hundred  
20 percent, 99 and change percent, owned by Highland at this  
21 point. And an internal account, which was basically just  
22 HCMLP-owned and denominated securities. These were generally  
23 at Jefferies. Both of them employed significant margin.

24 THE WITNESS: If this is too pedantic, Your Honor,  
25 please tell me if I'm going too deep.

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1 But margin is, in essence, a way for a security purchaser  
2 to borrow money to facilitate the purchase and holding of the  
3 securities. In essence, the lender, which in this case was  
4 Jefferies, a large, well-known, reputable financier and New  
5 York investment bank, was the Debtors' account holder. The  
6 Debtor would select securities. Jefferies would establish a  
7 haircut. The haircut is really the -- how the lender  
8 determines how much they want to lend against the assets. So  
9 if there's a -- if there's a haircut of a hundred percent in  
10 use there, there would be no margin against that asset. A  
11 haircut of 50 percent means the debtor will give you -- or,  
12 the lender will give you 50 percent of the funds you need to  
13 own and hold that asset and you put up 50 percent of the  
14 funds.

15 And in a margin loan, the way that the lender protects  
16 itself is, each day, it assesses the value of the asset; it  
17 looks at the volatility of the asset; and then it asks for  
18 more margin if the asset value went down in the trading  
19 markets; and then you have a day or two or three, depending on  
20 the structure, to post the new margin.

21 If you don't post the new margin, and this the way every  
22 margin loan works, the lender has the ability to seize the  
23 asset, sell it, and pay off its loan. It will then give you  
24 the proceeds above the loan, if any.

25 The debtor -- the lender does that by looking at both the

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1 daily prices, to make sure that it can manage its exposure,  
2 but also it considers the volatility. And what it does when  
3 it's looking at the volatility, and volatility is really a  
4 measure, the way -- the way that securities analysts look at  
5 it, is a forward year of the movement, potential movement of a  
6 security. And that's how you set your haircut. Because if  
7 the -- if the asset is very, very stable -- for example, your  
8 home -- if your home was a margin loan and your mortgage, say,  
9 is a margin loan, there wouldn't be much calling of margin  
10 every day, because if the lender loaned 80 percent of the  
11 value of your home, there may be house sales that go higher or  
12 lower, but they don't necessary move that much really quickly,  
13 particularly if these loans set what's called a threshold  
14 amount that allow a little bit of movement each way.

15 The margin loans, though, are on securities that can move  
16 tremendously. And what happened in February and then in early  
17 March, volatility spiked up, prices moved significantly,  
18 prices moved against the Highland positions. So Jefferies did  
19 two things. One is it called margin, because it was -- its  
20 equity cushion, in essence, was getting trimmed, and it wanted  
21 more protection. Number two, it increased the haircuts, which  
22 it was entitled to do because it looked forward and said, The  
23 volatility in this market is worse than we thought. It will  
24 be a higher volatility and there's more risk to us that the  
25 asset could be worth less than the loan.

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1 I started working with Joe Sowin, who's a head trader, a  
2 very accomplished trader at Highland. He actually reports  
3 into the -- not on the Debtors' payroll but another payroll  
4 that we don't manage. But he spends a ton of time working on  
5 Highland assets and trading those assets. And Joe and I  
6 started working together to try to manage the Jefferies  
7 exposure.

8 At one point, Jefferies actually seized the Select  
9 account. Again, Select wasn't in bankruptcy, but Jefferies  
10 had safe harbor provisions or protections anyway and they  
11 could have done it. We felt they were about to seize the  
12 internal account, and so we sent them a note that said that  
13 perhaps their safe harbors weren't as good as they thought.  
14 But, more importantly, here's our sale program. Jim Seery's  
15 going to take over the account, working with Joe, and we're  
16 going to manage it down.

17 In the Select account, Jefferies took it over -- and this  
18 is not really a blame to Jefferies; it's part of the market --  
19 they sold out of that account pretty quickly. They did work  
20 with us, but they were the selling position and covering their  
21 loan, and we lost virtually all of the value in that account.

22 In the internal account, we effectively kept Jefferies  
23 from seizing it, gave them a sale program, and then day-to-day  
24 managed the sale of the more significant assets, as well as  
25 the hedges, which mean we traded pretty aggressively

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1 throughout the day. This was a full-day job, trading that  
2 account, with Joe as the trader and then me acting as the PM,  
3 effectively.

4 We took that account, which if Jefferies had taken it over  
5 and done -- it had virtually the same securities, it had just  
6 a small number of securities, as well as some hedges which had  
7 significant basis risk related to the securities -- we took  
8 that account over. If we'd gotten the same program as  
9 Jefferies, we would have lost \$11 million. We made about \$23  
10 million. So that swing, that swing was pretty significant.  
11 I'm sorry, we made about \$11-1/2 million, about a \$23 million  
12 swing than if Jefferies had taken it over.

13 So that was another example of what I've been doing that  
14 the Board designated me to do to help run this business.  
15 Working with Joe, as well as research, as well as discussing  
16 these positions on a regular basis with Jefferies, weekly  
17 calls and daily e-mails, we were able to preserve that value  
18 in that account.

19 Q And so, just for context, this is happening in late  
20 February or early March, as COVID is hitting and the markets  
21 are volatile; is that fair?

22 A That's when we started taking it over. The real -- the  
23 real -- the lay in the markets was about March 22nd or 23rd.

24 Q Uh-huh.

25 A And that's when it became a daily grind on those positions

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1 for a solid month to make sure that we got it in a decent  
2 place.

3 And remind you that we were trading those accounts within  
4 the strictures of the protocols. So we didn't have the  
5 ability to -- the securities were -- rather less liquid. We  
6 didn't have the ability to just dump them, because we would  
7 have destroyed the market and taken significant losses.

8 In addition, because of the protocols, we didn't have the  
9 ability to go out and buy hedges, even though we had a  
10 negative bias as to where the market was, particularly in  
11 those less-traded securities.

12 And it's -- it was public that Highland (inaudible) and  
13 Highland (inaudible) was in bankruptcy, so you can be certain  
14 that the traders were leaning on those -- those securities  
15 from short decisions. So it was a very difficult, time-  
16 consuming effort, and a great job by Joe.

17 Q When you talk about a time-consuming effort, how would  
18 you -- how would you characterize the amount of time you spent  
19 on this project in the month of March? Was it a full-time  
20 job?

21 A Yeah. Yeah. I mean, full-time is relative, right, but it  
22 was -- it was a lot of time. So we would start out, you know,  
23 like everybody else who is in those markets and do it the same  
24 way, it's pretty tried and true: By 6:30 in the morning,  
25 you're starting to look at what the EOP, what Asia did, where



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1 European markets were opened up, what the futures were looking  
2 like, looking at your own securities, checking all of the  
3 mail, talking to your research folks. To the extent that you  
4 know that there's other investors in those investments, we  
5 reached out to those -- I have a number of contacts in the  
6 market who are in these kinds of assets -- to see what they're  
7 thinking and how they're looking at value. And then set up a  
8 trading strategy with Joe, and then execute on it every day.  
9 And that trading strategy, again, was not static. So during  
10 the day, a dynamic trading strategy has to be adjusted  
11 depending on what the market is doing, and Joe was excellent  
12 at it.

13 Q I think you mentioned the protocols earlier. Can you just  
14 talk a little bit more about how you and the Debtor  
15 communicated with the Committee through this process of  
16 addressing the Jefferies mortgage -- mortgage defaults?

17 A Well, every day, we sent a report to -- to the Debtor -- I  
18 mean, to the Committee, I apologize -- with our positions in  
19 each of the accounts and tell them exactly what we're doing,  
20 what the plan is, what we're set up to do, where we think it's  
21 going, and what assistance we might need through the  
22 protocols.

23 I think it became really difficult for the Debtors'  
24 professionals -- the Committee's professionals to deal with  
25 these issues, because it's just not what they were used to

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1 doing every day. So we would report to them. The Committee  
2 met weekly. We can -- provided direct information to  
3 Committee members when they -- you know, there's members on  
4 the Committee who are very versed in these types of assets.  
5 We would talk to them directly, I would talk to them directly,  
6 and tell them exactly what we're doing and why and get their  
7 input, because there was no magic special sauce as to exactly  
8 what to do.

9 Q And would you characterize the process as transparent and  
10 open between you and the Committee and its members?

11 A Oh, oh, absolutely. You know, we were -- they were  
12 constructive. I wouldn't say that the Committee wasn't  
13 constructive. I think the difficulty the Committee had, which  
14 is what, you know, any third party would have, is that: Why  
15 are we going to put more money into these accounts when the  
16 value is going down, and what's -- what's your -- what are  
17 your price targets? How do you think about those assets;  
18 who's the analyst who's working on it; how do they compare to  
19 other assets? So it wasn't an easy process for the Committee  
20 to get their arms around, either.

21 Q Okay.

22 MR. MORRIS: Your Honor, we have other transactions  
23 that we could talk about if you think that would be useful, or  
24 we could continue to push this forward.

25 THE COURT: You can continue to push it forward.

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1 Thank you.

2 MR. MORRIS: Okay.

3 BY MR. MORRIS:

4 Q Then let's transition for a moment just about your  
5 recollection as to kind of when and how, you know, the  
6 discussions with the Board and the Committee evolved with  
7 respect to your taking over as CEO. Did there come a point in  
8 time that you can recall when the Board asked you to consider  
9 that?

10 A Yeah. The Board asked me to consider it I would say  
11 probably late January or early February. And the initial  
12 discussions, even before, you know, before we were selected.  
13 So, as John Dubel and I had been selected by the Debtor and  
14 the Committee, we talked about the need for one central point  
15 of management for this company. That it's 70 employees and  
16 diverse assets, diverse business practices. How are we going  
17 to mold that as a Committee? It really needed somebody to  
18 execute the strategic plan that the Board put in place.

19 And so John had asked me about that even before we were  
20 selected. Committee counsel asked me about it. So there was  
21 -- there was some, at least away from me, there was some view  
22 that perhaps I was going to be the person that was most  
23 likely, if it was needed.

24 My view in early February was that, you know, we were  
25 effectively, as the phrase goes, drinking from a fire hose,

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1 and I wanted to get a better sense of who the folks were at  
2 Highland; what their responsibilities are; how they performed;  
3 what I thought of them as performers; how -- I had -- or,  
4 having some idea what the claims are and how that process  
5 would work; and could we make this a success?

6 So, early on, in January and in February, as we started  
7 having these discussions, I was in the Highland offices at  
8 least three, usually four days a week. And I was there from  
9 7:30 in the morning until 6:00 or 7:00 at night every day.  
10 And that gave me just a different feel for exactly how the  
11 organization was running and the issues that were coming up  
12 every day.

13 That evolved into March where, after I took over the  
14 securities accounts in early March and then took over the  
15 Multi-Strat issues, that John and Russ Nelms pushed me to  
16 really consider stepping up fully to the CEO role. So, by  
17 early April, I think it's the first week of April, we actually  
18 -- we put it forth and go to the Committee. So we started  
19 negotiating what potential terms were, how it would work.

20 You know, one of the concerns that I had, you know, we had  
21 no idea, and I suppose we still don't, how the COVID-19 issues  
22 will play out and how that would both -- because at the time  
23 they were really affecting New York, where I'm based and I  
24 live, and less so in Dallas. But by mid-March, it was pretty  
25 clear that the whole country was being affected. And now,

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1 obviously, it's hitting all over.

2 And hopefully that will settle, but what we did learn, and  
3 I think a lot of businesses learned, is that particularly  
4 these types of service businesses that function electronically  
5 in lot of respects, even when they are in an office, because  
6 you're in front of your screen, that we are very lucky to have  
7 these types of roles where we can really perform the job, if  
8 not equally well, pretty darn close to how you perform it when  
9 you're at the office. And so that issue subsided a little bit  
10 in terms of how I would interrelate -- not the issue going  
11 away, obviously -- but how I could interrelate and work with  
12 the team to drive the business, even if I was doing it from  
13 New York.

14 Q And have you continued to play a leadership role from the  
15 time you spoke with your fellow Board members in early March  
16 until the present?

17 A I have. And I think one of the things that the Committee,  
18 you know, recognized was that John and Russ, experienced  
19 professionals, were willing to step back and let me take the  
20 day-to-day working with the Committee or presenting to the  
21 Committee. So we do have weekly Board meetings and we do have  
22 almost daily Board calls, and then, without an official  
23 meeting, we meet on the phone virtually every Saturday or  
24 Sunday, sometimes both, with the three of us, to go through  
25 what's happened every -- each week, how the plan has evolved

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1 and where we're pushing it.

2 But in terms of the presentations to the Committee, I took  
3 the lead on those in both designing and working with the Board  
4 then and then implementing them and laying them out for the  
5 Committee, as well as the individual negotiations.

6 So, early on, we determined that we had to try to figure  
7 out a way to push this case forward, notwithstanding that we  
8 weren't getting -- we didn't see a lot of movement from any of  
9 the parties, frankly, on trying to figure out a way to  
10 coalesce around a direction. So we designed a program that we  
11 laid out for the Committee in which we considered three main  
12 areas to consider for a plan. And I took the lead on doing  
13 that.

14 Q So, let's talk a little bit about the claims resolution  
15 process and the formulation of a plan. Have you played any  
16 role in the claims resolution process?

17 A Well, we haven't actually resolved any claims completely  
18 yet, but we're very close on one, and I've taken the lead on  
19 doing that.

20 On the other two, I've been involved heavily with the --  
21 both counsel and with DSI in analyzing the claims. As well as  
22 with the rest of the Board, frankly. The -- you know, we've  
23 got a significant amount of expertise between John Dubel and  
24 Russ Nelms with respect to how to think about these issues in  
25 the context both of a bankruptcy, obviously, with Russ, and in

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1 the context of both a restructuring and in the business with  
2 respect to John.

3 So we've gang-tackled those, again, effectively, all  
4 analyzing the various issues with respect to these claims.  
5 But in terms of having the direct negotiations, particularly  
6 on two of them, I've taken -- I've taken more of the lead  
7 about where we could go. And if you -- particularly with my  
8 background in restructuring, and having wrestled with  
9 substantive consolidation, alter ego, piercing the veil since  
10 1988 or '89, you know, some of the issues that have arisen in  
11 this case are very, very familiar to me. I've spent a  
12 significant part of my career dealing with those. So I've  
13 taken the lead on those types of issues.

14 I think that where I was going was in terms of structuring  
15 potential outcomes for plans. And we are -- you know, we've  
16 been slowed down, as I think Jeff Pomerantz mentioned last  
17 week, to a fair degree by COVID, in that the business impacts,  
18 we can go into, and Jeff touched on some of those, but the  
19 social impacts with respect to negotiating are hard to -- are  
20 hard to understate. The -- you can run a business like this  
21 through your screen. It's very difficult to simply negotiate  
22 by phone or by video. The face-to-face, at least in my  
23 experience, makes a big difference in moving parties, and we  
24 haven't had as much of that.

25 What we've tried to do recently, starting in May, is we've

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1 put together a program for the Committee, and we'll walk them  
2 through what I think are the -- what we determine as a Board  
3 and then we laid out the specifics -- I didn't; DSI -- of what  
4 the options are in this case.

5 And I think number one was the status quo. Do we maintain  
6 this case status quo, continue to run the business, and then  
7 try to negotiate, resolve, mediate, or litigate, first through  
8 dispositive motions, then through something more significant  
9 if we can't do it through dispositive motions, these claims?

10 The Debtor right now on an operating basis does burn cash.  
11 I can go into the specifics, but the Committee knows them, and  
12 I'd prefer to do those *in camera* if we -- if the Judge would  
13 like that. We do burn cash on an operating basis, but not  
14 that much. The Debtor has about \$30 million (inaudible) and  
15 the business does run, and generally each year the operating  
16 burn, if you will, which is, in compensation, is filled by  
17 selling some assets that have appreciated in value. And the  
18 Debtor runs real -- with those accretions, run roughly  
19 breakeven.

20 The problem in this case is that we are burning a  
21 significant amount of bankruptcy professional fees. And it's  
22 the lament of creditors and business operators and the  
23 bankruptcy bar. I think, certainly, the judges that I see for  
24 a long time. And the percentage -- the cost of the cases  
25 keeps going up and the percentage of the assets keeps going,



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1 but particularly if the asset values are going down.

2 So the status quo didn't make a lot of sense unless we  
3 were going to get very swift movement from the parties, and I  
4 mean all sides, to try to resolve the case.

5 The other type of outcome we thought about in terms of a  
6 plan was a downsiding model. Downsizing model, excuse me. In  
7 that model, we would try to significantly cut headcount, try  
8 to significantly cut expenses. Run the business as leanly as  
9 possible. And then try to go through those steps with respect  
10 to resolving the claims.

11 Again, the problem, the problem with that is resolution of  
12 those claims was uncertain and could take a long time, unless  
13 we had significant movement from either side. But, moreover,  
14 in terms of operating the business, we determined that with  
15 respect to both the managed accounts and shared service  
16 agreements, we really couldn't effectively do the job that the  
17 Debtor does with a smaller staff. Truth is, even at 70  
18 people, the HCMLP staff is pretty lean. It's a really good  
19 team and they are very efficient and they've really proved it  
20 through working offsite, you know, through the pandemic.

21 But we really thought that if we -- and analyzed it. If  
22 we were to try to cut that team and provide the services, we  
23 would fall down. So we would breach the duties or potentially  
24 incur liabilities under those various contracts.

25 The third area that we took a look at, which was what we

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1 called the subservicing model. In this model, we would try to  
2 separate the business of the Debtor, which has a small  
3 operating loss, but it's still material money, from the asset  
4 management. That way, you could hold onto the assets for the  
5 benefit of the creditors or the Debtor, depending on where the  
6 claims comes out, still provide the services to those third  
7 parties under the subservicing agreements or the management  
8 agreements. You wouldn't make money on that, but you'd get  
9 rid of the operating burn.

10 And that model had a number of issues, but we've sort of  
11 evolved that model to what I think has been referred to in  
12 court as the debtor-creditor monetization vehicle. So a  
13 little bit of a cumbersome name, but the idea would be to try  
14 to separate the assets, which potentially are the ways to pay  
15 the creditors, depending on where claims come out, and then --  
16 and the operations, and make sure you can continue the  
17 operations without a heavy burn.

18 That model also permits us to cut, we believe, bankruptcy  
19 operating expenses significantly. So, right now, because of  
20 the nature of the case, we have two professionals doing every  
21 job: Committee professionals and Debtor professionals. We  
22 would be able to reduce that cost by putting those into one  
23 entity that'll be a trust-like structure to service the  
24 business, resolve the claims, monetize the assets.

25 And, finally, something I started working on -- I'd say on

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1 my own, but that wouldn't be true -- with the DSI team,  
2 particularly the two -- we have two excellent analysts on the  
3 case. A very detailed model of what I think has been referred  
4 to maybe even in court as a potential grand bargain plan. And  
5 that plan looks at monetizing the assets over what period we  
6 believe that we could get that done. (inaudible) we're  
7 looking at the values that we could achieve as well as setting  
8 out what we think are reasonable numbers for the claim  
9 distributions and then how they would be made.

10 Now, on the asset side of the ledger, we have a pretty  
11 good understanding. We obviously know where the assets are  
12 bought, and we have a pretty good sense of what the current  
13 market looks like for those assets. We're not a forced  
14 seller, but we have -- we have been involved in processes  
15 around a number of the assets and have a good sense of where  
16 values are and how long it would take to achieve those values.

17 You don't have to sell an asset as well to get money from  
18 it. There might be ways to finance those assets. Although,  
19 to be sure, in this environment, financing particularly these  
20 types of assets has become very, very difficult.

21 The other side of the equation of the claims, and we're  
22 using our best estimate of where we think those claims come  
23 out in terms of payment, the creditors often have a different  
24 view as to what they would like those claims to come out with.  
25 So we're trying to figure out, through negotiation and

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1 discussion, how we get those two sides closer together. And  
2 that, that would be the grand bargain plan.

3 And I think where we're really focused now is that status  
4 quo doesn't make sense. We've gone that way too long.  
5 Downsizing doesn't work because of the complexity of these  
6 operations and the contractual obligations that the Debtor  
7 has. And it's really a grand bargain plan or a Debtor  
8 monetization, a debtor-creditor monetization vehicle, which  
9 would be structured like a trust and still be able to service  
10 the business while resolving the claims.

11 Q Taking into account the uncertainty because there are  
12 still some options being considered, in your leadership role,  
13 have you -- do you have a sense of timing? Is there a  
14 timeline by which certain milestones are at least  
15 aspirational, if not achievable?

16 A Well, I don't think I'm telling anyone what they don't  
17 know, that deadlines get people to act and make decisions.  
18 Sometimes they're good decisions, sometimes they're not, but  
19 we're going to push forward on both of these plan  
20 opportunities now. So we intend to file a debtor-creditor  
21 monetization vehicle plan, and we'll keep pushing the parties  
22 towards settlements.

23 You know, as we say on the Multi-Strat negotiations, until  
24 it was clear that we were either going to default, because we  
25 didn't have the money to pay those premiums, or we're going to

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1 file Multi-Strat as a bankruptcy, it was hard to get folks to  
2 really come to the table and think about how to settle that  
3 issue.

4 These issues in regard to the total case are much more  
5 complicated. We're going to file a plan. We believe that  
6 will set a bit of a crucible to folks to think about how to  
7 move forward with their claims. We are, as Jeff Pomerantz  
8 mentioned last time, agreed in principle, but we have some  
9 issues to work through with Redeemer that we hope to be able  
10 to resolve by this week. And so that's my internal goal, but  
11 I expect to be able to do it.

12 The reason that's complex is not that it's simply a -- the  
13 arbitration award is not simply a money award; it actually  
14 requires certain offsets, it requires certain assets be sold  
15 and paid for. And we're trying to carve our way around some  
16 of those, because they (inaudible) agreement, because they're  
17 -- they're more difficult than simply exchanging cash for  
18 assets, because we don't have the ability to do that right  
19 now. We don't have the cash, and we're in bankruptcy.

20 So I do believe that we can get these done. And then if  
21 mediation is something that would work, great. We're going to  
22 try to do it without mediation as well. Going to try to do it  
23 before we get to mediation and resolve claims. And if we're  
24 unable to do that, hopefully mediation will push it forward or  
25 we have to have a fallback, which will be dispositive motions

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1 with respect to certain of the claims.

2 But we expect to have and I think we have a number of  
3 claims objections that have (inaudible). We've resolved  
4 those. We're really down to three claims. And one of them is  
5 almost done.

6 Q All right. At the last hearing, --

7 MR. MORRIS: Your Honor, that really does finish the  
8 substance of the testimony with respect to this motion, but at  
9 the last hearing Your Honor raised some questions about PPP  
10 loans.

11 THE COURT: Yes.

12 MR. MORRIS: Would you like me to just take a moment  
13 with Mr. Seery to address that?

14 THE COURT: Yes, please.

15 MR. MORRIS: Okay.

16 BY MR. MORRIS:

17 Q Mr. Seery, you're aware that the Judge raised some  
18 questions about whether and to what extent the Debtor may have  
19 been involved in any of the PPP loans?

20 A Yes.

21 Q And have you done any work to try to figure out the  
22 answers to the questions the Judge posed?

23 A Well, work in response to the question, but also work  
24 previously. So, just a -- quickly, as I think we all know,  
25 the PPP program was put forth to try to give companies cash

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1 that they had to use for employee payments, to continue to  
2 keep payroll supported and to continue to have folks hold  
3 their jobs.

4 We have -- and I think the *Business Insider* article, which  
5 I'm not familiar, I know the publication is not something I  
6 seen much, but I'm not familiar with the specifics of that  
7 article, and -- but any PPP, away from the assets that HCMLP  
8 actually owns or controls. And we've got -- we've got three  
9 -- and I think there's some substance to the article. But  
10 we've got three businesses. And these are -- this is public,  
11 but I'll go into the -- sort of the obvious reasons without  
12 going into the specifics of the business around the ones that  
13 I know of well.

14 Carey Limousine is a business that transports folks in  
15 high-quality cars from airports or from events or between  
16 businesses. It was hit severely by the COVID-19 pandemic.,  
17 particularly with respect to the air transportation, which was  
18 really one of its biggest areas. The business,  
19 notwithstanding Uber and the other type of shared ride  
20 services, had actually done quite well, and Highland was an  
21 owner of a significant portion of that business related to  
22 some loans that it held in various funds.

23 That business's management, with its own outside counsel,  
24 sought a PPP loan. Then our director came to us and discussed  
25 with the Board the propriety of that loan. We engaged outside

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1 counsel, not bankruptcy counsel but counsel that had  
2 particularized expertise in PPP, and spent a ton of time  
3 really understanding both the law as well as the specific  
4 regs. Carey did get a PPP loan. It is potentially  
5 forgivable, depending on how it's used.

6 The second entity that was similar but didn't come to the  
7 Board, we have a business called SSP, which is an excellent  
8 highway business that provides equip -- materials for a lot of  
9 different road construction, but primarily highway road  
10 construction. Very well run business. That entity got a PPP  
11 loan as well, primarily worried about whether the construction  
12 on the highways would shut down.

13 So it's been -- I don't believe that's really happened in  
14 Texas, which is where most of their business is, but they  
15 qualified for that loan. They did not come to the Board. A  
16 very specific carve-out, because one of the interest holders  
17 that we share that position with is a Small Business  
18 Administration fund and, so it was very clear that it was  
19 entitled to that loan.

20 Then there's a third entity called Roma that got a very  
21 small PPP loan. We don't control the entity and we were not  
22 involved in its acquisition of that loan. Again, it would  
23 have to be used as required.

24 One of the things I want to make sure that is in the  
25 record and for Your Honor with respect to Carey, we spent a



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1 lot of time as a Board focused on, one, whether it was legal  
2 to get that loan, first. We're doing everything right, by the  
3 book. We're not going to play in the gray. There is no gray.  
4 There's black and white in these areas.

5 Number two, was it ethical, was it appropriate that we  
6 went and got this loan or that Carey went and got this loan?  
7 Management, with the outside counsel, was sure that we could  
8 do it, but we didn't want to take their word for it, so we  
9 went out and got our own counsel, third-party counsel for the  
10 Board to make sure that this was appropriate.

11 Three, the requirements around these loans are significant  
12 and the penalties for violating them are severe. So if you  
13 get a loan by mistake, are you really required to pay it back?  
14 And if you're mistaken, that will be expensive, but it won't  
15 be a real penalty. But if you get a loan that's really  
16 inappropriate, that you shouldn't have gotten, that was a  
17 material misstatement of any of the facts around it, the  
18 penalties are significant. And not only in terms of the  
19 opprobrium that you'd suffer in the press, because that's  
20 coming, but in terms of how you use the funds.

21 So they can only be used in very specific ways, and we  
22 were exceptionally careful around this program.

23 The basis of the program is to keep people employed. And  
24 with a business like Carey Limousine in particular, where  
25 there's a significant amount of debt, where the business is

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1 shut down by COVID, where we didn't have the funds to put into  
2 Carey, nor even if we wanted to, we might not have been able  
3 to do it without the Committee's approval because of the  
4 protocol, a PPP loan was not only legal but it was  
5 appropriate. And it's being used in that fashion, meaning to  
6 keep employees employed.

7 Q Thank you very much, Mr. Seery.

8 MR. MORRIS: Your Honor, I have no further questions  
9 of Mr. Seery. Does the Court have any questions?

10 THE COURT: I actually have a follow-up question  
11 regarding the PPP, just to kind of put a bow on this.

12 EXAMINATION BY THE COURT

13 THE COURT: I'm looking at the demonstrative aide. I  
14 don't know if you, Mr. Seery, have it there handy.

15 THE WITNESS: I do, Your Honor.

16 THE COURT: Okay. So I'm turning to Page 6, the  
17 chart, the subchart, Investments and Subsidiaries. The third  
18 column, Privately-Held Equity, Various Companies. I mean,  
19 that would be the type of investment entity we're talking  
20 about here that got the PPP loan: Carey Limousine, SSP, Roma?  
21 Nothing that was -- well, I'm going to say Highland affiliate.  
22 Affiliate, that's a dicey term, but that's the type of entity  
23 in the organizational structure we're talking about, correct?

24 THE WITNESS: Those are the ones -- I want to be very  
25 careful, because I know what I know and I know I won't

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1 represent anything that I don't know.

2 So, with respect to the entities that HCMLP, the Debtor,  
3 controls, that's absolutely the case. I don't know, and I can  
4 try to find out, but they are not HCMLP-controlled entities.  
5 Whether other entities in the related-party complex received  
6 loans -- so, obviously, HCMLP did not receive a loan. And the  
7 only entities that we were involved with is the ones I  
8 mentioned to you.

9 And I should mention, there are other entities in the  
10 privately-held equity that got other government money, in the  
11 medical space, that they didn't even ask for. HHS pushed  
12 forward payments to folks in the business, medical healthcare-  
13 providing businesses, to assure that they had liquidity to  
14 provide. And so -- and this has been described to me exactly  
15 this way, that they woke up in the morning and found money in  
16 their account. And with one of the companies, they actually  
17 returned a bunch of the money because it was from a dormant  
18 provider number and they didn't believe it was appropriate to  
19 keep that money. So that was one of the entities that we  
20 control with other investors.

21 But with respect to our HCMLP entities, these are the only  
22 ones I know. With respect to other related entities that  
23 might be in the family of businesses, for lack of a better  
24 term, that were alluded to in the *Business Insider* article, I  
25 don't know that answer. So, I -- if I -- I can try to find

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1 out. I just don't know the answer, Your Honor.

2 THE COURT: All right. Thank you. Well, this has  
3 been extremely helpful.

4 I should ask does anyone have any questions of Mr. Seery?  
5 The Committee counsel, perhaps? Anyone else?

6 MR. CLUBOK: Your Honor, this is Andrew Clubok. In  
7 light of the testimony, I do have some questions on behalf of  
8 UBS.

9 THE COURT: All right. Briefly. Go ahead.

10 MR. CLUBOK: Okay.

11 MR. MORRIS: Your Honor? Your Honor, I'm sorry to  
12 interrupt, but there's no objection lodged here. If Your  
13 Honor wants to permit it, that's obviously the Court's  
14 prerogative. But as just a point of order, having not lodged  
15 an objection, I don't know what right anybody has to cross-  
16 examine the witness.

17 THE COURT: All right. Well, that's why I said  
18 briefly. I think that Mr. Morris makes a good point, Mr.  
19 Clubok. You could have filed a written objection, response,  
20 comment, or something. So, you're a party in interest. I'll  
21 give you a little bit of leeway here. But please keep it  
22 brief.

23 MR. CLUBOK: Yeah. Thank you, Your Honor. It's just  
24 some of the things that Mr. Seery said which we didn't expect  
25 to hear that has raised a few questions that I just very

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1 briefly will try to address.

2 CROSS-EXAMINATION

3 BY MR. CLUBOK:

4 Q Mr. Seery, good afternoon. I'm Andrew Clubok, Latham &  
5 Watkins, on behalf of UBS.

6 Mr. Seery, you talked about the fiduciary duties you've  
7 understood yourself to have with respect to certain parties,  
8 and my question to you is: Have you understood, since the  
9 beginning of your service as an Independent Director of  
10 Strand, that you had fiduciary duties to the unsecured  
11 creditors of the Debtor?

12 A It's a -- it's a -- the answer is I understand the  
13 fiduciary duties very well. I think we have fiduciary duties  
14 to the estate. So Highland -- what I tried to explain is that  
15 Highland, as an asset manager, has very specific fiduciary  
16 duties that are set forth in (inaudible) in the cases and the  
17 rules that have interpreted it. We, as directors of Strand,  
18 have a duty to the estate.

19 I don't think it's -- I don't think it's fair, and I'd  
20 have to subject myself to some education from counsel, I don't  
21 think it's fair to say we had a specific fiduciary duty to a  
22 particular creditor.

23 So, for example, if I had a fiduciary duty to UBS, it  
24 would be very difficult for me to object to UBS's claim. It  
25 would be -- I don't know how I could do that as a fiduciary.

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1 When the claim is crystalized in the estate, I believe that we  
2 have fiduciary duties to each and every interest holder in the  
3 estate.

4 Q My question is a little simpler, and I just -- well, I'm  
5 actually not asking legally whether you do or not. I'm asking  
6 what your understanding has been since your role. Have you  
7 conducted yourself in a way in which you have treated your  
8 obligations as though you have a fiduciary obligation to the  
9 unsecured creditors?

10 MR. MORRIS: Objection to the form of the question.

11 THE COURT: Sustained.

12 MR. CLUBOK: Okay.

13 BY MR. CLUBOK:

14 Q You said that you believe that you have, with respect to  
15 Multi-Strat, which is an entity that you manage, you said that  
16 you understood yourself to have fiduciary duties to the  
17 redeemers of Multi-Strat. Do you recall that?

18 A Yes.

19 Q Yeah. And Multi-Strat is outside of the estate, but HCM,  
20 the Debtor manages Multi-Strat. And you said because of, you  
21 know, your role, you personally feel as if you have a  
22 fiduciary duty to the redeemers in Multi-Strat, correct?

23 A I --

24 MR. MORRIS: Objection to the form of the question.

25 Mischaracterizes the testimony.

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1 THE COURT: Sustained.

2 MR. CLUBOK: Your Honor, I believe that the  
3 transcript -- I believe Mr. Seery said in direct that he  
4 considered himself to have fiduciary duties with respect to  
5 the redeemers of Multi-Strat. The transcript will show it. I  
6 don't know what the objection is. Maybe I misstated when I  
7 asked my question, but I'm just starting --

8 THE COURT: Okay.

9 MR. CLUBOK: I'm just trying to understand --

10 THE COURT: All right. I'll let you rephrase the  
11 question, but this -- I've probably -- I may have made a  
12 mistake in letting you ask questions, because this is about  
13 the propriety of him being CEO and the reasonableness of  
14 compensation. This isn't a discovery opportunity. So I'm a  
15 little confused the relevance of what you're asking. Could  
16 you address that for me?

17 MR. CLUBOK: Sure. Your Honor, Mr. Seery on direct  
18 described what he understood his fiduciary duties to be. I  
19 think we -- it made me wonder, he didn't mention the unsecured  
20 creditors or what he believes his fiduciary relationship is,  
21 if any, with the creditors, unsecured creditors. I would -- I  
22 think it's a fair question to ask what his understanding is,  
23 because now he's going to take on a new role as CEO, and I  
24 think it's appropriate for everyone to understand, so we know  
25 when we're dealing with Mr. Seery --

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1 THE COURT: Okay.

2 MR. CLUBOK: -- what his --

3 THE COURT: I think -- I think he --

4 MR. CLUBOK: -- he understands -- what he understands  
5 his fiduciary duties to be.

6 THE COURT: I think he answered the question, and  
7 frankly, I think he answered it correctly. His fiduciary  
8 duties go to the estate, right? And the creditors are the  
9 beneficiaries of his actions in that regard, right? So I  
10 think he correctly answered the question already. All right?  
11 Next question.

12 MR. CLUBOK: Okay. He says that there's three  
13 aspects of the business he's been managing: \$300 million,  
14 roughly, of Highland's own assets; the fact that they manage  
15 \$3 billion in other assets, I think in managed assets; and  
16 then they have shared services for \$6 billion in assets owned  
17 by related entities, mostly.

18 BY MR. CLUBOK:

19 Q For those three separate businesses, I just want to  
20 briefly understand: With respect to the first one, for  
21 example, there's \$300 million, you said, roughly, of  
22 (inaudible) assets. Roughly what were the value of the assets  
23 when you started your role in January of 2020?

24 A It's hard to compare apples to apples on this because  
25 there are certain assets that we've taken out that didn't



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1 change in value. So I would say they were carried on the  
2 balance sheet at different levels. I think a good rough  
3 number would be in the \$500 to \$600 million area.

4 Q Okay.

5 A And the biggest -- the biggest movants in asset values  
6 have been on securities, both ones that we continue to own and  
7 the accounts that Jefferies -- that were levered, and those  
8 were shown as unlevered marks on the balance sheet and the  
9 losses that were incurred there. And then with respect to  
10 certain of the PE assets and then a major movement on a  
11 related-party loan, where the Board, through analysis that we  
12 did with DSI and others, believes that loan is likely to be  
13 worthless. Likewise, the claim of that entity we believe is  
14 likely to be worthless.

15 Q And then to the extent the assets, you say, have a rough  
16 value of \$300 million, you alluded to significant professional  
17 fees, bankruptcy costs, administrative fees, the Debtor is  
18 burning cash. My question is, If it's \$300 million today  
19 roughly of total value of assets, what's your current best  
20 estimate of the total amount that will be available to be  
21 distributed to the creditors net of those -- that burning of  
22 cash and the admin fees and the other issue that you  
23 mentioned? What is your current expectation of the total  
24 amount that will be able to be distributed to the creditors?

25 MR. MORRIS: Your Honor, just -- I just object to

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1 this line of inquiry. It's like free discovery, as Your Honor  
2 suggested earlier. I don't know what it has to do with Mr.  
3 Seery's work, his qualifications, the compensation  
4 arrangements. And I think it's inappropriate.

5 THE COURT: Okay. I'll overrule and allow this one  
6 remaining question, but that's going to be it, unless your  
7 next questions pertain to the employment or compensation  
8 structure.

9 THE WITNESS: Yeah, I don't have a crystal ball as to  
10 what the assets are going to be worth. I think that they are  
11 fairly marked right now, and we have significant discovery  
12 that we've had with respect to a number of the assets and  
13 marked at views as to their value. So I think that we're at a  
14 pretty good base value, assuming that we don't rush into  
15 forced sales of assets.

16 So, as I know the Court is aware and I hope you're aware,  
17 when you look at asset values, and you look at them on a  
18 liquidation basis, the numbers are normally much lower than  
19 when you look at them as selling them on a more controlled  
20 basis. If you have liquid securities, that's not the case.  
21 So if I have \$500 million of Apple at \$363 today, it's  
22 probably a good chance that it'll be worth something different  
23 in a month, something different in two months. But if I need  
24 to move my position, I can do that.

25 These assets are much more difficult to move. And the act

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Seery - Cross

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1 of selling them often changes the value, which is why we  
2 engage professional bankers to help move, first, those assets.

3 So I just don't have a good crystal ball. I think the  
4 valuations that we have now are pretty good. I think they've  
5 been scrubbed well. But that doesn't mean that certain of  
6 these assets will maintain the exact value they have. So, I  
7 gave a good example of Carey Limousine, which is a very small  
8 asset but it's an easy one to understand because everybody can  
9 relate to a car service company that does, you know, a little  
10 bit more high-end and is focused on the airport travel and how  
11 that's been impacted.

12 That asset value has gone down precipitously, even though  
13 it was small, because of that. So I don't -- I don't really  
14 have a great crystal ball as to what's going to happen. If  
15 we're very successful in the fourth quarter and the economy  
16 stabilizes and the COVID vaccines are out in record time and  
17 move forward, then I think we've got potential for upside.  
18 But right now, in the current environment, I think we're  
19 marked fairly.

20 BY MR. CLUBOK:

21 Q Yeah. But my question really wasn't about the value of  
22 the assets. I realize those could go up or down. And you  
23 think they're fairly marked. My question was, What's the  
24 total amount of setoff from those assets to the extent the  
25 bankruptcy fees you alluded to, the burning of cash on the

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1 other businesses, you know, how much, you know, net -- what's  
2 the amount that will come off of those assets or that should  
3 be -- that we should assume will be deducted from those assets  
4 because of the professional fees that have been incurred or  
5 you predict will be incurred through the end of the year and  
6 the burn of cash that you mentioned, et cetera?

7 I'm trying to understand how you supervised -- because  
8 you've managed those expenses as well as the assets, right?  
9 And so I just think it's important for us to understand, at  
10 the end of six months, and then how things are set for the  
11 rest of the year, what's the total amount of, you know, call  
12 it liabilities or costs associated with running the business,  
13 running the business and at a cash burn rate, bankruptcy fees,  
14 et cetera, that we --

15 THE COURT: Okay. I'm going to cut it off. I'm  
16 going to cut it off. That, in my view, is going a little too  
17 far afield. That's a discussion outside the courtroom. So,  
18 thank you, and we're going to see: Does the Committee have  
19 anything they want to ask?

20 MR. CLEMENTE: Your Honor, Matt Clemente on behalf of  
21 the Committee.

22 I certainly do not have any questions to ask. I do have a  
23 couple of statements that I want to make, but I don't know if  
24 now is the appropriate time or if there's going to be further  
25 testimony.

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1 THE COURT: Okay. I think there might be another  
2 witness or two, but we'll let you make your comments at the  
3 appropriate time.

4 EXAMINATION BY THE COURT

5 THE COURT: Mr. Seery, I meant to ask, I forgot to  
6 ask: You've mentioned a couple of times the Debtor, Highland,  
7 has 70-ish employees. Has the number gone down since the case  
8 was filed, is Highland losing employees, or is it staying  
9 stable?

10 THE WITNESS: We lost -- we lost seven employees.  
11 There were some that were severed for performance reasons.  
12 That happens every year. There were some that just moved on  
13 because they decided to move on. And that some -- and then we  
14 had some that, because of the bankruptcy, we lost. We added,  
15 I think, one or two employees that we're pretty excited about  
16 in the fund valuation area, which is a pretty critical area  
17 for the shared services. Unfortunately, they haven't been  
18 able to go to the office, but fortunately, they've been able  
19 to work.

20 So we're down, Your Honor, probably eight total, and so  
21 we're more of the low to mid-60 area right now.

22 THE COURT: Okay. And --

23 MR. SEERY: And we were a little bit north of 70 when  
24 we took the case.

25 THE COURT: Okay. And the COVID situation, I mean,

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1 if you walked into the office, would there be people around in  
2 masks, or are people still working at home?

3 MR. SEERY: People -- so, in -- yeah. So, in March,  
4 very early on, as things started to shut down, Brian Collins,  
5 who's the director of human resources and an accomplished  
6 professional, came to the Board and basically said, you know,  
7 yeah, Texas is better, but it's not immune. We need to come  
8 up with a program.

9 And with Russ Nelms and John Dubel and I, we developed a  
10 program, with Brian -- with Brian driving it, to figure out  
11 exactly how to approach going into the office; how we would  
12 maintain the office; and then, if something were to happen,  
13 what we would do.

14 We had an employee who, with her family, got COVID in --  
15 we believe in New York, came back. And as soon as we found  
16 out that person wasn't feeling good in the office, it was the  
17 first day they were back, a protocol with thermometers and --  
18 at that time, thermometers were thought to be valuable -- we  
19 immediately sent that employee home. We then brought in a  
20 cleaning crew to clean up the office with EPA and FDA-approved  
21 materials, and then had several days off and brought folks  
22 back the following week.

23 We found that to be, frankly, unwieldy as COVID started to  
24 continue to creep a bit through March and into April. At that  
25 point, we did have other employees, not who came into the

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1 office, but who had contracted COVID, so we shut down HCMLP.  
2 When we cleaned the office, we shut it down completely.  
3 Nobody could go in.

4 When -- since then, we have set the office up where we had  
5 initial (inaudible) when things were pretty good, so we  
6 divided the move into -- into basically 20 percent could be in  
7 the office at any one time. And then, since that time, as  
8 things have gotten worse, we found that we were, one, working  
9 extremely well offsite; and two, that it was just a better  
10 environment for the employees. So we've been working  
11 continually offsite.

12 If folks need to go in, because either they need more  
13 advanced systems that they can't go to plug-and-play at home,  
14 or because there's just materials that they want to get,  
15 they're able to do in. We have tons of disinfectant  
16 everywhere. We have masks available. We put in dividers,  
17 Plexiglas dividers between the work stations to assure that if  
18 someone was at a station for a long time, it didn't -- it was  
19 less likely that you could have transmission.

20 I will tell Your Honor that HCMLP is not reporting to the  
21 office. Some of the affiliated businesses, and I don't know  
22 the percentage, have been. So those businesses, which we  
23 don't control, are going in.

24 From my perspective, as long as the numbers are where they  
25 are in Texas, from both a business perspective in terms of

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1 making sure that the employee base doesn't contract COVID in  
2 material amounts -- first, any amount -- but in material  
3 amounts that would impact our ability to run the business.  
4 And then with respect to the civic part of it, which is we  
5 don't want to be a part of forcing the spread or causing the  
6 spread of this disease, we know we can work from home. We're  
7 going to continue to do that until we believe it's very safe  
8 to go back.

9 Notwithstanding that we have the ability and have been  
10 doing it with extensive cleaning, extensive disinfectant, and  
11 with dividers, until we are very comfortable that we can go  
12 back and protect our employees and that it's the right civic  
13 thing to do, we're not going to go back, particularly since it  
14 doesn't impact our ability to perform.

15 THE COURT: Okay. I really want to, you know, get to  
16 the rest of our hearing soon, but I heard something that made  
17 me have a question. You said there are other entities we  
18 don't control whose employees are going in. Could you tell me  
19 exactly what you meant by that?

20 THE WITNESS: There's -- away from HCMLP, there's  
21 approximately another 75 to 80 -- it may be slightly more --  
22 employees at the other entities that are NexPoint, NexBank,  
23 NexPoint Advisors. They are under different protocols that  
24 neither I nor Russ nor John control. The office --

25 THE COURT: Let me just stop you.



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Seery - Examination by the Court

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1 THE WITNESS: Please.

2 THE COURT: So it's just Nex -- well, NexPoint-  
3 related companies?

4 THE WITNESS: Uh-huh.

5 THE COURT: NexPoint and --

6 THE WITNESS: Yes.

7 THE COURT: -- affiliates of NexPoint?

8 THE WITNESS: Correct, Your Honor. The office, the  
9 HCMLP offices are huge. And when we were there pre-COVID,  
10 with the full complement of folks, it felt like they were  
11 relatively empty. I shouldn't say -- they felt like there was  
12 plenty of space.

13 What we found, with both sets, our employees and then the  
14 NexPoint-related employees, when 140 or 150 people were in  
15 that office, which pre-COVID felt comfortable, post-COVID  
16 didn't feel so comfortable. So our employees, we started, as  
17 I mentioned, with the shift-working. And then we decided to  
18 go completely mobile unless somebody feels they have to be in  
19 the office, and we want to make sure that they follow the  
20 protocols when they do.

21 With respect to the non-HCMLP related entities, those  
22 entities, some percent of those employees are still going into  
23 the office.

24 Now, when they're there, to be frank, what I said was a  
25 pretty comfortable place with 140 people is a pretty empty

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1 place if there's only 50. But our employees, we felt it was  
2 important, since we were able to execute from home, we didn't  
3 need, on most parts, the extra systems to be able to execute  
4 in the office, that we could largely perform from home to make  
5 sure that we weren't taking any risks with the business but  
6 also taking -- one, taking risks for the employees; two,  
7 taking any risks for the business; and three, as I mentioned,  
8 the civil perspective.

9 THE COURT: Okay. We're going to have to take a  
10 five-minute break here in just a second, but let me kind of  
11 elaborate on why I was drilling down on that question about  
12 NexPoint. I mean, isn't it Highland employees who service  
13 NexPoint? Or am I wrong about that?

14 THE WITNESS: Highland employees service a lot of  
15 NexPoint. But NexPoint, NexBank, the various funds, NXRT,  
16 there's a number of businesses: They have their own employees  
17 as well.

18 THE COURT: Okay.

19 THE WITNESS: So the whole complex is about 150  
20 employees.

21 THE COURT: Okay.

22 THE WITNESS: Highland Management is about 70.

23 THE COURT: Okay. All right. Well, are we finished  
24 with Mr. Seery's testimony, Mr. Morris?

25 MR. MORRIS: Yes, Your Honor. Our next witness after

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1 the break will be John Dubel.

2 THE COURT: Okay. Very good.

3 MR. MORRIS: And we --

4 THE COURT: Mr. Seery, again, this has been extremely  
5 helpful for me, and I hope for others. I hope you'll stick  
6 around, because when we circle back to the mediation  
7 discussion at the end of today, I really would like you to be  
8 involved in that discussion. I may want your input on one or  
9 two things. So can you stick around?

10 THE WITNESS: Absolutely, Your Honor. Other than  
11 getting some water and maybe turning the air conditioning back  
12 on in this room, I'll stay.

13 THE COURT: You must not be in Texas if you don't  
14 have your air conditioning on. I assume you're in New York.  
15 All right. Five-minute break. We'll be back.

16 THE WITNESS: It's hot, but not Texas hot.

17 THE COURT: Okay. Thank you.

18 THE WITNESS: Thank you, Your Honor.

19 THE CLERK: All rise.

20 (A recess ensued from 3:16 p.m. until 3:22 p.m.)

21 THE CLERK: All rise.

22 THE COURT: All right. Please be seated. We're back  
23 on the record in Highland.

24 Mr. Morris, you were going to call Mr. Dubel next?

25 MR. MORRIS: Yes, the Debtor calls John Dubel.

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1 THE COURT: Dubel?

2 MR. DUBEL: Your Honor, may I have just one minute to  
3 -- my air conditioner.

4 THE COURT: All right. Mr. Dubel, I said your name  
5 wrong. Could you say Testing 1, 2?

6 MR. DUBEL: I can do that, Your Honor. Testing 1, 2.

7 THE COURT: Okay. Very good. Please raise your  
8 right hand.

9 JOHN DUBEL, DEBTORS' WITNESS, SWORN

10 THE COURT: All right. Thank you. Mr. Morris, you  
11 may proceed.

12 MR. MORRIS: Thank you, Your Honor. As Mr. Pomerantz  
13 previewed, Mr. Dubel's testimony is going to largely cover the  
14 corporate governance-type issues concerning the evolution of  
15 the motion, the discussions or the, you know, beginning of the  
16 discussions, and how the proposal itself evolved.

17 If I may, Your Honor, just to perhaps move this along, I  
18 might lead the witness a little bit. If it's a problem,  
19 you'll let me know, okay?

20 THE COURT: Okay. I will let you know if it's a  
21 problem.

22 MR. MORRIS: Okay.

23 DIRECT EXAMINATION

24 BY MR. MORRIS:

25 Q Good afternoon, Mr. Dubel. You're a member of the Board

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1 of Strand today; is that right?

2 A I am.

3 Q And you've held that position since mid-January; is that  
4 right?

5 A Since January 9th, yes.

6 Q Okay. And you understand that we're here today on the  
7 Debtors' motion to appoint Mr. Seery as the Debtors' CEO, CRO,  
8 and the Foreign Representative?

9 A I do understand that, yes, sir.

10 Q Does the Board unanimously support the motion?

11 A I think the Board does, and specifically the compensation  
12 committee, because of obviously the conflict that Mr. Seery  
13 might have, you know, but the Board fully supports it, and the  
14 compensation committee is comprised of Mr. -- Judge -- Judge  
15 Nelms and myself.

16 Q Okay. And do you believe that -- withdrawn. Does the  
17 Board believe that it's in the Debtors' best interests to  
18 retain Mr. Seery on the terms proposed?

19 A We do.

20 Q And why does the Board believe that?

21 A Well, as the Court has heard from the testimony of Mr.  
22 Seery today, he has a tremendous amount of skills and  
23 experience in the area of asset management. He's effectively  
24 been serving as the CEO since -- well, in a lot of ways, since  
25 January 9th, when we asked him to step up and take on some

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1 additional responsibilities, but very clearly since the middle  
2 of February, and specifically, the middle of March.

3 And as the Court noted, he is -- knows these assets very  
4 well. He knows the operations. He's done an exemplary job of  
5 handling all of the issues. He has spent a tremendous amount  
6 of time working with the Committee members, trying to develop  
7 good lines of communications.

8 And, you know, Russ -- having, you know, served in a C  
9 Suite position for 25 years of my 30-plus years of  
10 restructuring experience, and 15 years as a CEO, we need a  
11 good leader, an operational leader to run the organization.  
12 So we can support him because you need to have someone in  
13 there who can make decisions; work quickly; obviously,  
14 communicate well with the Board, which he has been doing for  
15 quite some time. So, all the -- all of the reasons why we are  
16 very pleased to have him take on this role.

17 Q Okay. Let's talk a little bit about what led to this  
18 particular motion. Do you recall when the idea of appointing  
19 a CEO first arose?

20 A I would say it was back in December, before the  
21 Independent Board was put together, when we first started  
22 intervening with the creditors and with the Debtor. It was  
23 raised to me in my interview, would I be, you know, willing to  
24 step in as a CEO if asked to? And I'm assuming it was also  
25 asked of Mr. Seery. I didn't ask him that. And it was all

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1 obviously coming, you know, out of the protocols that were  
2 being developed where Mr. Dondero would step down as the CEO  
3 and the Independent Board would basically be responsible for  
4 the operations of the company. But we had the opportunity to  
5 go out and seek either one of the three Independent Board  
6 Members as the CEO or go outside to the marketplace and try  
7 and find an independent or a third-party CEO.

8 Q And to the best of your recollection, was that flexibility  
9 built into the term sheet that was part of the corporate  
10 governance settlement?

11 A It was.

12 Q All right.

13 MR. MORRIS: Your Honor, this is where we're going to  
14 test our technological capabilities. I'm going to ask Ms.  
15 Canty to put up and to share Exhibit 1, and let's see if we're  
16 able to do that.

17 THE COURT: Okay. But if anything goes wrong, I  
18 actually do have the docket up on my screen. I can pull them  
19 up. But, oh, even better. Even better. Okay.

20 MR. MORRIS: All right. It looks like it worked.  
21 Ms. Canty, if you could turn to Page 2, please. I think  
22 that's Page 1.

23 (Pause.)

24 MR. MORRIS: I think it's stuck.

25 THE COURT: Hmm.

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1 THE WITNESS: If need be, I have a teenager who could  
2 probably figure this out, because I sure can't.

3 MR. MORRIS: I'm impressed that La Asia got to this  
4 point already. Okay. Good. Just the one on the right. Is  
5 there a way to focus in on the top paragraph on the right?

6 THE WITNESS: I'll put my glasses on and I'll be able  
7 to read it.

8 MR. MORRIS: Okay. Right there. Perfect.

9 BY MR. MORRIS:

10 Q Is -- are you familiar with the provisions generally in  
11 the term sheet relating to the opening of CEO?

12 A I am.

13 Q And is this the provision that you were referring to  
14 earlier?

15 A It is.

16 Q And does this provision, to the best of your  
17 understanding, provide the Board with the flexibility, in  
18 consultation with the UCC, to exercise its business judgment  
19 and appoint a CEO if it determined that to be in the Debtors'  
20 best interest?

21 A It does. It's consistent with the discussions had -- that  
22 were had prior to our appointment, and it obviously was  
23 incorporated in the term sheet that was approved by the Court  
24 on January 9th.

25 Q And this also reflects the understanding that you



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1 described earlier, where one of the Independent Directors  
2 could, in fact, be selected as the CEO; is that right?

3 A That is correct.

4 MR. MORRIS: All right. Let's just take that down,  
5 please, Ms. Canty.

6 BY MR. MORRIS:

7 Q Mr. Dubel, has Mr. Seery, in fact, taken on day-to-day  
8 operational responsibilities for the Debtor?

9 A Yeah. Yes, he has. And I think early on the Board  
10 realized that, between the three Board members, we would try  
11 and divvy up the responsibilities, as Mr. Seery referred to  
12 earlier, and it was definitely like drinking from a fire hose  
13 in the early stages of the case, where the new Board was put  
14 in place. And we tried to divvy up our responsibilities,  
15 taking into consideration each of the Board Members'  
16 expertise.

17 But it was pretty clear that the main business operations  
18 required somebody with the skill set that Mr. Seery had, and  
19 it would be much more efficient, as we progressed forward, to  
20 coalesce around one individual as a CEO.

21 MR. MORRIS: Ms. Canty, can you pull up Exhibit 2?

22 BY MR. MORRIS:

23 Q And while we're doing that, Mr. Dubel, do you recall early  
24 on that the Board asked Mr. Seery to become involved in the  
25 trading of the prime accounts?

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1 A I do, yes.

2 Q Okay.

3 MR. MORRIS: La Asia, I don't know if you can scroll  
4 down just to --

5 Your Honor, these are minutes from the Board's very first  
6 meeting. And if we go to the next page, right here, you'll  
7 see there's a discussion in the second paragraph.

8 BY MR. MORRIS:

9 Q Mr. Dubel, does that reflect the Board's deliberation and  
10 decision, really, on the first day, to give Mr. Seery, you  
11 know, the responsibility for dealing and overseeing the prime  
12 accounts?

13 A It does. And what I was saying is, prior to the  
14 appointment, in doing all of our diligence prior to joining  
15 the Board, we realized there were all these issues that needed  
16 to be dealt with. And so we came in on the very first day,  
17 ready to recognize that there were certain things that needed  
18 sort of expertise. And they were presented to us by DSI and  
19 the management of HCMLP as areas that needed some additional  
20 handling and oversight. And so we asked Mr. Seery to step  
21 into that role on the very first day, which he -- which he  
22 agreed to and the Board approved it.

23 Q Okay. Let's get to the meat and potatoes here. Did there  
24 come a time when the Board and Mr. Seery actually began  
25 discussing the possibility of his serving as the CEO?

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1 A Yes, there did.

2 Q And can you share with the Court your recollection of how  
3 that began?

4 A So, there were informal discussions, I would say, through  
5 the month of February, as we started to realize that there  
6 were -- the decision-making was going to be cumbersome,  
7 having, you know, three parties involved. As I said earlier,  
8 having spent 15 years or so my career as a chief executive  
9 officer, I understand where you really want to have one person  
10 be responsible for these issues.

11 And so we were conversing with Mr. Seery to see if he  
12 would take on that role. And, obviously, we had felt very  
13 comfortable, Mr. Nelms and I felt very comfortable with the  
14 communications that he was having with us on things that we  
15 had asked him to do. There was a very free and open  
16 discussion with the Board members. So we continued, you know,  
17 to look at opportunities where it might make sense.

18 And then, you know, towards the beginning of March, it was  
19 pretty obvious that we were going to want to coalesce around  
20 the motion. We thought about whether or not that would be  
21 some third party. But having, again, experience of having to  
22 go out in the marketplace to find CEOs when I'd been either,  
23 you know, a director or involved in companies, we realized  
24 that can be very time-consuming, would take us months to find  
25 somebody.

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1 And so we continued to discuss it with Mr. Seery. And  
2 around the middle of March or so, right around the time that  
3 we had a Creditors' Committee meeting in New York, we asked  
4 Mr. Seery if he would take that role on, and he agreed to, to  
5 take that role.

6 Q And that's -- and is that why the Debtor is seeking  
7 authority to retain Mr. Seery nunc pro tunc back to March  
8 15th?

9 A We are. I mean, effectively, he really started the role  
10 in the February time frame. But we officially asked him about  
11 this in -- right after that meeting on March -- I think it was  
12 March 11th or so.

13 Q So, is it fair to say that's when the Board had a meeting  
14 of the minds with respect to not necessarily the terms but at  
15 least the engagement of Mr. Seery as CEO?

16 A Yes, that is fair to say.

17 Q Okay.

18 A And that's when he really did step up and take on all of  
19 those responsibilities, you know, with the acknowledgement and  
20 understanding that we would work out the appropriate terms for  
21 his engagement.

22 Q Okay. And a couple of weeks later, do you recall that Mr.  
23 Seery made a written proposal to you and Mr. Nelms?

24 A He did make a written proposal after, you know, having  
25 discussions with us orally about various issues and roles and

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1 responsibilities. I think it was around April 4th or so that  
2 he presented us with a written proposal.

3 MR. MORRIS: All right. Ms. Canty, can you call up  
4 Exhibit 3, please? (Pause.) Okay. If you'll scroll down.  
5 BY MR. MORRIS:

6 Q Mr. Dubel, is this the April, the early April e-mail that  
7 you were referring to in which Mr. Seery made a proposal for  
8 the terms of his engagement as CEO?

9 A Yes. This document refreshes my recollection. It wasn't  
10 April 4th. It was April (audio gap). But yes, that's the  
11 document I was referring to.

12 Q Okay. What happened next, after -- after the -- after  
13 this was presented to you and Mr. Nelms? What did you guys  
14 do?

15 A So, what we wanted to do is understand what was our  
16 responsibility as a board. So we reached out to counsel to  
17 figure out how the process should work. We set up a  
18 compensation committee. It's called a comp committee; it's  
19 more I would call it a nomination committee or a governance  
20 committee also, because it was all about retaining Mr. Seery  
21 in that role.

22 We got advice from counsel on what the process should be.  
23 We reached out to our compensation consultant at Mercer, who  
24 had been providing us assistance in other areas of the  
25 company's compensation program, to talk to them about what the

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1 various market comps, you know, compensation programs were and  
2 what would be an appropriate market comp for Mr. Seery's  
3 compensation, and, you know, moved forward that way.

4 MR. MORRIS: Ms. Canty, can you pull up Exhibit 4,  
5 please?

6 BY MR. MORRIS:

7 Q Do you know what this document is, Mr. Dubel?

8 A Yes. This looks like the minutes from the meeting of our  
9 first compensation committee on April 8th, compensation  
10 committee of Strand Advisors.

11 Q And this was a meeting between you and Mr. Nelms, with  
12 counsel; is that right?

13 A That is correct.

14 Q And this was precipitated by Mr. Seery's written proposal  
15 that was made a few days before that; is that fair?

16 A Well, I would say it was precipitated by the advice we had  
17 gotten through counsel that we should set up a compensation  
18 committee and consider what would be the appropriate way of  
19 retaining Mr. Seery, you know, as a chief executive officer.  
20 His proposal came in a couple of days earlier than that, and  
21 so this was our first official time to get together as a  
22 committee and review it and discuss the issue.

23 Q And was this a contemporaneous record of the steps that  
24 the compensation committee took to do its due diligence with  
25 respect to the proposal?

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1 A It is.

2 Q Okay. Did the compensation committee --

3 MR. MORRIS: You can take that down, Ms. Canty.

4 BY MR. MORRIS:

5 Q Did the compensation committee communicate with the  
6 Creditors' Committee with respect to these matters?

7 A We did.

8 Q Can you --

9 A As a part of the protocols, one of the things I -- and I'd  
10 go back and re-read the protocol language, but one of the  
11 things it said was work with the UCC to determine who would be  
12 an appropriate CEO. And so we realized we would do that, and  
13 we started to reach out to the various members of the  
14 Creditors' Committee to discuss that.

15 Q Okay. And do you recall whether the compensation  
16 committee or the Debtor generally shared Mr. Seery's proposal  
17 with the Committee?

18 A We did. I don't recall the exact date, but we did share  
19 it with the UCC through the UCC counsel.

20 Q Do you recall if the report that was commissioned by the  
21 Debtor with respect to Mercer, the Mercer Report, was that  
22 shared with the Committee?

23 A It was.

24 Q Can you describe for Judge Jernigan your recollection as  
25 to, you know, the Committee's reaction and, you know, position

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1 with respect to the proposed retention of Mr. Seery as CEO?

2 A We shared the report from Mercer with the Committee in --  
3 I think it was early May. And we spent time with them in the  
4 April time frame talking about the fact that we were going to  
5 be seeking Mr. Seery's appointment as CEO and telling them  
6 that we were going to be commissioning a report to make sure  
7 we had what we thought was market compensation.

8 The Committee was generally very supportive. They had  
9 been obviously experiencing Mr. Seery taking on that role of  
10 effectively the CEO for a period of time, so they understood  
11 where, you know, where he was coming from and what -- how he  
12 was going to operate the business.

13 They understood, to my knowledge and in my discussions,  
14 they understood the benefits of having a single person as the  
15 CEO rather than trying to manage the business by committee.  
16 We discussed with them why it made sense.

17 And so, you know, they were supportive of it. Obviously,  
18 we had to negotiate the terms of the compensation.

19 Q And did that take some time, to negotiate the compensation  
20 terms?

21 A It did. Initially, it was being done through myself and  
22 Mr. Nelms, working directly with the Committee. But, again,  
23 having been in that position of having to negotiate with the,  
24 you know, the committee on terms of my own personal  
25 compensation -- not this committee, but in other cases -- we



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1 recognized that it was probably more efficient for Mr. Seery  
2 to speak directly with the Committee, Committee members. And  
3 so we asked him to pick up that, you know, responsibility  
4 also. And he did. He kept us informed every step of the way.  
5 And I, as the de facto chairman of the compensation committee,  
6 also spoke directly with the various members of the Committee  
7 during this time frame, where there was (echoing)  
8 communication about compensation.

9 Q Mr. Pomerantz mentioned it in his opening remarks, but do  
10 you recall kind of what the bigger issues were with respect to  
11 the proposed compensation terms with the Committee?

12 A Sure. The Committee -- well, there was always negotiation  
13 going on, obviously. The Committee, at the end of it, they  
14 had no problems with the monthly compensation, recognizing  
15 that whatever his board compensation would be would  
16 effectively be wrapped into the monthly compensation.

17 What the issues really came down to for them revolved  
18 around the restructuring fee that was being proposed, success  
19 fee, you know, what have you. And there was a lot of  
20 different views, as you can imagine, between the four members  
21 of the Committee as to how that should be set up.

22 Mr. Nelms and I were very cognizant that we did not want  
23 to have Mr. Seery (echoing) -- I'm sorry. I'm getting a lot  
24 of background noise here.

25 THE COURT: Yes. I'm not sure who needs to mute

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1 their phone, but someone needs to mute their phone. Okay.

2 THE WITNESS: Thank you.

3 THE COURT: Uh-huh.

4 (Echoing subsides.)

5 THE WITNESS: So we were very concerned that  
6 structures not be put in place that could cause the potential,  
7 the appearance of a conflict between the role that Mr. Seery  
8 was playing and his compensation.

9 It's always a, you know, a challenging issue here, to make  
10 sure that, you know, a CEO of any company is looking out for  
11 the best interests of the estate and not looking out  
12 specifically for any particular creditor, equity, or group of  
13 creditors, just because that's the way the compensation was  
14 designed. And so that was a challenge.

15 At the end of the day, we wanted to have what we felt was  
16 fair compensation for the success fee and restructuring fee  
17 for Mr. Seery, because we wanted him incented to get the job  
18 done, as he has alluded to in his prior testimony as to what  
19 he's trying to do here. And so there did come a point where  
20 we could not get to a meeting of the minds and so we chose to  
21 move forward on the compensation with just the monthly agreed  
22 to. Mr. Seery was good enough to agree to that for just the  
23 monthly, and that we would put forward the restructuring fee  
24 at a later date.

25 BY MR. MORRIS:

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1 Q Okay. Thank you. In addition to the CEO title, the  
2 Debtor is asking for the Court to appoint Mr. Seery as the CRO  
3 and the Foreign Representative; is that right?

4 A That is correct.

5 Q And why is the Debtor seeking that relief?

6 A Well, initially, the CRO was brought in, I believe it was  
7 the middle of October, when the case was filed and before the  
8 Independent Board was put in place. And there were reasons  
9 why, you know, the Committee had asked for the CRO to have  
10 certain responsibilities. Those carried through in the  
11 protocols.

12 And obviously, you know, we had no issues with those, but  
13 what we also felt, Mr. Nelms and I, and in consultation with  
14 Mr. Seery, was that it would be more appropriate to have one  
15 person be responsible for all of the issues within the  
16 company. And since there was an Independent Board, and since  
17 one of those Independent Board Members was becoming the CEO,  
18 the need for another individual to be the CRO might send  
19 conflicting signals inside the organization. And so we  
20 decided that it would be appropriate to put those  
21 responsibilities into Mr. Seery's lap. And we spoke with Mr.  
22 Sharp from DSI, and he agreed. And so that's the reason why  
23 we moved it forward that way.

24 Q Okay. I understood you to say that the meeting of the  
25 minds, at least conceptually, was somewhere around March 12th

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1 in New York, or March 11th. I think the Judge may have asked  
2 the question or at least implied that she wanted to know kind  
3 of why it took so long to get the motion on file. I think  
4 you've discussed some of the issues, but just kind of in a  
5 bullet-point way, can you give the Judge an explanation as to,  
6 you know, why it took several months to get this motion in  
7 front of the Court if a meeting of the minds occurred back in  
8 March?

9 A Sure. I believe the motion was filed on the -- I think it  
10 was the 22nd or so of June.

11 Q Okay.

12 A And so we -- we asked Mr. Seery. He accepted the  
13 responsibility in the middle of March. Right at that point in  
14 time was when the whole pandemic issue was, you know, really  
15 coming hot and heavy at the company. As Mr. Seery testified  
16 earlier, he had -- he was spending a tremendous amount of time  
17 just focusing on the operations of the business, focusing on  
18 the assets, dealing with the prime accounts, the select  
19 accounts, working with Jeff Reeves, working with the other  
20 individual investments that we had, to make sure that those  
21 were under control.

22 I would say I applaud him for putting the business first  
23 in front of him, and then I think probably at 1:00 o'clock in  
24 the morning he was able to finally sit down and put together  
25 his own compensation request.

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1 We did need time to go through with the Mercer folks and  
2 get, you know, the market information, and that took a lot of,  
3 you know, a lot of time.

4 And then, more importantly, we wanted to make sure we  
5 could get something in front of the Court that was agreed to  
6 by the Committee. So we did share the information with the  
7 Committee. We spent a lot of time in negotiations with the  
8 Committee, trying to get to a resolution. As I said earlier,  
9 we asked Mr. Seery to step in and there be, you know, one-on-  
10 one discussions to maybe shortcut some of that.

11 And finally, at the point in time where we realized we  
12 could not get a full, you know, fully-agreed compensation  
13 program, we asked him to just break it down into the monthly,  
14 and then come back for a restructuring bonus at the end of the  
15 case.

16 And so all of that, while trying to manage the business in  
17 the COVID era, is what took such a long period of time.

18 Q Did it also take some time to obtain appropriate D&O  
19 insurance for Mr. Seery as the CEO?

20 A It did. We had to, as the Board of Strand, we had to set  
21 up a D&O program for the Board members when we first got  
22 involved back in January. That took a tremendous amount of  
23 time. It was very difficult to obtain in the marketplace, for  
24 any number of reasons, but mainly because the insurance market  
25 understood what Highland was all about and the various

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1 players, and they were very reticent to insure Highland.

2 So, because we were Strand, because there were other  
3 protections that were afforded to the Independent Directors,  
4 we were able to obtain it.

5 When we asked the various carriers to add Mr. Seery on as  
6 the CEO for HCMLP, it was very challenging to put folks on.  
7 We were eventually able to get our first layer to sign on, the  
8 first-layer insurer. The second layer would not do it, and we  
9 had to go find a third carrier who would do it. And we  
10 actually got that done at some time in the latter part of  
11 June, right after we had filed the motion.

12 Q Okay.

13 MR. MORRIS: Your Honor, I've got just a few more  
14 questions, but they're going to be devoted to the DSI motion.  
15 I don't know if you wanted to ask -- if you had any questions  
16 on the motion with respect to Mr. Seery or I should just  
17 continue on.

18 THE COURT: I do not have questions. You can  
19 continue.

20 MR. MORRIS: Okay.

21 BY MR. MORRIS:

22 Q Okay. So, let's just finish up, Mr. Dubel. There is a  
23 second motion in front of the Court, and this one is for the  
24 appointment of DSI as financial advisor. Are you familiar  
25 with that motion?

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1 A I am.

2 Q Does the Board unanimously support that motion?

3 A We do.

4 Q Has the Board concluded, in an exercise of its independent  
5 business judgment, that the engagement of DSI as financial  
6 advisor is in the Debtors' best interests?

7 A We have. Yes.

8 Q Can you explain to the Court why the Board reached that  
9 conclusion?

10 A Well, we do need the services of a financial advisor.  
11 It's very important in this case to have an independent, you  
12 know, restructuring, you know, financial advisor to assist us.  
13 As Mr. Seery testified earlier, they have been very  
14 instrumental in helping him prepare the financial analysis  
15 that has been part of what he's been using to start  
16 negotiating and working forward on the -- putting together a  
17 plan of reorganization.

18 They've also spent a tremendous amount of time acting as a  
19 bridge to FTI, the Committee's financial advisors, which is  
20 very common in these types of cases. And so that's been  
21 extremely helpful. And that role needs to continue.

22 They also are handling all of -- all the administrative  
23 bankruptcy issues, the SOFAs, the MORs. They're doing a lot  
24 of work for us, not necessarily specifically on the large  
25 claims, but on helping us analyze and review all of the other

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1 myriad of -- I think it's two hundred something claims that  
2 have been filed in the case.

3 So they've been here since -- I guess they came in pre-  
4 filing. They have a lot of history and knowledge, and we want  
5 to continue to utilize that knowledge as we continue to move  
6 forward. So that's why. And the Board is very comfortable  
7 with the job they've been doing, and so we felt it was  
8 appropriate to continue to use them as the financial advisor,  
9 just in a slightly different role.

10 MR. MORRIS: Your Honor, I have no more questions of  
11 Mr. Dubel.

12 THE COURT: All right. Well, I'm going to just jump  
13 in and ask my own questions, and then I will -- I'll, you  
14 know, offer him up for cross if people will promise to  
15 restrict it to employment terms.

16 EXAMINATION BY THE COURT

17 THE COURT: So, what -- my question is about Mr.  
18 Sharp. As I recall, the compensation is not going to change  
19 at all, even though the role is changing. He won't be CRO  
20 anymore, Mr. Sharp. He won't be the Foreign Representative  
21 anymore. But obviously, he and his firm will remain very  
22 engaged as financial advisor.

23 What I'm getting at is there was a \$100,000 per month flat  
24 fee for Mr. Sharp, and then other professionals at DSI will  
25 bill by the hour. Tell me why the Board thinks that's still



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1 the appropriate compensation package with the modified role of  
2 Mr. Sharp. I'm getting at, \$100,000 a month, is that still  
3 the right thing, or hourly compensation, did you discuss that,  
4 and why is --

5 THE WITNESS: We did, Your Honor. And I'll be  
6 (inaudible) with you. I don't know who negotiated that  
7 originally for -- with, you know, with DSI, but I find it to  
8 be a very fair-to-the-Debtor compensation package of \$100,000  
9 for Mr. Sharp, but it also includes Mr. Caruso, who Mr. Seery  
10 has referenced earlier. I think it was a very good  
11 negotiation that was had by the Debtor.

12 So when we looked at it, we said, if we switch to a  
13 straight hourly, based upon the amount of time and effort  
14 that's being put in by the two of those individuals, it might  
15 cost us a little bit more. So we chose to continue it at that  
16 level.

17 And I know Mr. Seery will continue to lean on those two  
18 folks and get his money's worth. I'm confident of that.

19 THE COURT: Okay. You just reminded me of something  
20 that I did not remember, I guess. Mr. -- we're getting two  
21 for the price of one, is basically the -- Mr. Caruso does not  
22 bill by the hour?

23 THE WITNESS: They -- they work together. It's their  
24 compensation. I would imagine they keep hours internally,  
25 just to keep track of it, but what they bill us for the two

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1 individuals, Mr. Caruso and Mr. Sharp, is a flat fee of  
2 \$100,000 for the two of them.

3 THE COURT: Okay. All right. And do you remember,  
4 by comparison, the financial advisor to the Committee -- is it  
5 FDI? Whoever it is.

6 THE WITNESS: It -- it --

7 THE COURT: How are they getting compensated? Is it  
8 strictly on an hourly basis, or is there also a combo flat fee  
9 and hourly?

10 THE WITNESS: (echoing) on an hourly basis, and I  
11 have one of their most recent charts. It was the May fee  
12 application that they just filed, and they -- they bill in a  
13 range from \$1,245 an hour for, you know, senior managing  
14 directors, to \$875 an hour for managing directors, down to,  
15 you know, \$690 an hour for directors. Yeah. A very fair and  
16 appropriate marketplace compensation, but I think what we are  
17 incurring under the structure that we have for DSI is below  
18 that.

19 THE COURT: If those two guys were billing normal  
20 market hourly fees, you think it would be busting \$100,000 a  
21 month, perhaps?

22 THE WITNESS: I think it -- I think it would be well  
23 in excess of \$100,000, --

24 THE COURT: Okay.

25 THE WITNESS: -- based upon the hours that we have

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1 seen to date from them, Your Honor.

2 THE COURT: Okay. Now, does anyone else have  
3 questions for Mr. Dubel related to these employment  
4 arrangements proposed?

5 (No response.)

6 THE COURT: I guess not. I actually have one more  
7 question. I think it will be for my benefit, but maybe for  
8 benefit of parties in interest, I hope. You made a comment  
9 about getting insurance for Mr. Seery, and you said it was a  
10 bit of a challenge because insurers in the marketplace kind of  
11 knew what Highland was about. I think those were your words.

12 THE WITNESS: Yes, Your Honor.

13 THE COURT: Here is my question. As far as knowing  
14 what Highland is about, other persons, not me, have used the  
15 words that people were Mr. Dondero's puppet master, or he was  
16 the puppet master, had his hands all over this, here and  
17 there. And we obviously endeavored to change that with the  
18 new Board in place. What would you say if people out there  
19 think Dondero still might be a puppet master? What -- I mean,  
20 is there any concern there that you could address?

21 THE WITNESS: Sure. And let me, let me take it in  
22 two parts, because I think it's important for you to  
23 understand from a third-party insurer's point of view. The  
24 D&O marketplace has seen a lot of litigation surrounding the  
25 Highland Capital name. And because of that, that obviously

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1 causes them concern. Their business is to write insurance and  
2 never pay a dime. I ran an insurance company for six years,  
3 and you never want to pay a dime out, you just want to collect  
4 premiums.

5 THE COURT: Yes. And I probably prefaced this in a  
6 confusing way. I'm really not going back to the insurance. I  
7 just said that comment, when you were talking about insurance,  
8 made me want to ask, for my benefit and for other parties'  
9 benefit: How much control, if any, does Dondero have? In  
10 theory, he was not supposed to have any control over the  
11 Debtor anymore, but can you say something to make us all feel  
12 comfortable that, if he ever was a puppet master, he's not a  
13 puppet master anymore?

14 THE WITNESS: Well, I won't use that terminology.  
15 What I will say is, since January 9th --

16 THE COURT: Yes. It was someone else's term, not  
17 mine. I'm just repeating it.

18 THE WITNESS: That's okay. Since January 9th, when  
19 the Independent Board was put in place, the Independent Board  
20 has had the responsibility, is responsible for the operations  
21 of this business. Mr. Dondero, as Mr. Seery alluded to  
22 earlier in talking about the number of people in the  
23 organization, has other businesses that he's involved with  
24 that operate out of the offices through shared services. But  
25 it's very clear to all the employees that the Independent

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1 Board is responsible for HCMLP and that since, really, you  
2 know, the early March time frame, that Mr. Seery is the CEO.

3 So there is no concern on my part that Mr. Dondero is  
4 having undue influence. He is still our portfolio manager,  
5 but Mr. Seery is working with him as appropriate, and I have  
6 no concern that Mr. Seery is not getting the job done and  
7 getting any undue influence from Mr. Dondero.

8 THE COURT: All right. Thank you.

9 Mr. Morris, do you have any redirect?

10 MR. MORRIS: I do not, Your Honor. I appreciate the  
11 question, and I think Mr. Dubel answered it appropriately.

12 THE COURT: All right. Thank you, Mr. Dubel. I do  
13 appreciate your testimony today. It was helpful.

14 All right. Mr. Morris, --

15 THE WITNESS: Thank you, ma'am.

16 THE COURT: -- what else do you have? You have Mr.  
17 Sharp on your witness list. Did you want to --

18 MR. SHARP: I'm here, Your Honor.

19 THE COURT: -- put him on?

20 MR. MORRIS: I'm intending to do that. If Your Honor  
21 thinks it's not necessary, I don't need to ask more questions.  
22 It's a relatively brief examination that will just focus on  
23 the slight change in his role.

24 THE COURT: All right. Well, if you feel the need to  
25 make a record, you may. I just have one question I want to

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1 ask him, to shore up the record.

2 MR. MORRIS: So perhaps, Your Honor, could we swear  
3 him in, you ask your question, and then I'll see if there's  
4 (echoing)?

5 THE COURT: All right. Mr. Sharp, I see you there.  
6 Please raise your right hand.

7 (Echoing.)

8 BRADLEY SHARP, DEBTORS' WITNESS, SWORN

9 THE COURT: Thank you. We were getting some  
10 distortion there. So, again, if you're not Mr. Sharp, please  
11 put your phone on mute.

12 EXAMINATION BY THE COURT

13 THE COURT: All right. Mr. Sharp, I just wanted to  
14 hear from you how many hours a month do you think that you and  
15 Mr. Caruso are working on the Highland matter?

16 THE WITNESS: I don't have the hours in front of me,  
17 Your Honor, but I think Mr. Dubel unfortunately alluded to  
18 poor negotiating on DSI's part. That'd be my responsibility,  
19 because I'm the one that did that.

20 From October through May, if you look at the time for Mr.  
21 Caruso and myself, DSI has provided about a \$730,000 discount.  
22 So if we were actually being paid on our hourly rate, our fees  
23 would be \$730,000 more than the \$100,000 a month. We  
24 typically run -- my rate is \$720 an hour. I think Mr.  
25 Caruso's is about the same. The time for the two of us each

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1 month runs about \$200,000, which we then write down to  
2 \$100,000.

3 THE COURT: All right.

4 THE WITNESS: (echoing) a month.

5 THE COURT: Okay. That answers my question. Mr.  
6 Morris, is there anything you wanted to put on the record?

7 DIRECT EXAMINATION

8 BY MR. MORRIS:

9 Q Mr. Sharp, are you the person who was (echoing) with the  
10 (echoing) CRO (echoing) Seery (echoing)?

11 A Yes, I am. I think it's much more efficient, frankly.  
12 We've worked very well with Mr. Seery since the beginning,  
13 since January 9th. That's going to continue. I think it  
14 takes away some confusion, both internally and externally, in  
15 that, you know, Mr. Seery is the CEO, the CRO, and everyone  
16 knows that we are providing the analytical and support for him  
17 with whatever he needs.

18 Q And I want to focus just for a second on DSI's (echoing).  
19 Is DSI's responsibilities in the case changing at all?

20 A No. No. We have been working for the Board and  
21 responding directly to Mr. Seery. You know, as Mr. Seery  
22 testified, he works directly with myself and directly with my  
23 team, and that's not going to change.

24 MR. MORRIS: I have no further questions, Your Honor.

25 THE COURT: All right. Anyone have any questions

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Sharp - Direct

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1 regarding the employment terms?

2 (No response.)

3 THE COURT: All right. Well, I thank you, Mr. Sharp.  
4 We appreciate it.

5 All right. Mr. --

6 MR. MORRIS: The Debtor rests, Your Honor.

7 THE COURT: Okay. Well, I presume no one else had a  
8 witness to call. Again, we didn't have any responsive  
9 pleadings on this.

10 So, with that, I am going to turn to the Committee counsel  
11 at this point. Mr. Clemente, I know you said early on that  
12 you wanted to make some comments, so this is your opportunity.

13 MR. CLEMENTE: Well, thank you, Your Honor. Matt  
14 Clemente from Sidley on behalf of the Committee.

15 And just very briefly, Your Honor, as you know, we did not  
16 file an objection. It sounds from what we heard today that  
17 Mr. Seery and the Board are working hard, which is, frankly,  
18 what I think you expect and what we expect of them.

19 We don't have an objection to the retention of Mr. Seery  
20 as CEO at \$150,000 a month, which is inclusive of director  
21 fees. And as Mr. Pomerantz said, the Committee does not agree  
22 -- in fact, that was the source of quite a bit of the  
23 negotiation of the last couple of months -- with the bonus  
24 proposal. But, again, we understand that that will be  
25 addressed by a separate motion.



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1 Your Honor, we appreciate Mr. Seery's testimony to advise  
2 you and to create the record for purposes of today's  
3 uncontested matter. And obviously, the Committee -- there's  
4 no live objection. And while the Committee may have different  
5 views of what Mr. Seery said -- for example, the working of  
6 the protocols, the sophistication of the advisors to the  
7 Committee -- again, for purposes of the matter before the  
8 Court today, we're not going to take any issue with any of  
9 those statements, Your Honor, but reserve the right to do so  
10 again in future if it becomes necessary.

11 So, with that, Your Honor, I have no further comments, but  
12 I did want to make those couple comments for the record, to  
13 make sure Your Honor understood where the Committee is coming  
14 from.

15 THE COURT: Okay. Thank you. Does anyone else wish  
16 to make comments about the applications before the Court?

17 (No response.)

18 THE COURT: All right. Mr. Morris, I'll turn it back  
19 to you.

20 I found in my notes one question that I had. Looking at  
21 your Exhibit 3 is what made me decide I have this question.  
22 The Exhibit 3 was the e-mail exchange of Sunday, April 5th  
23 amongst the Board members. Let me ask you this. There was  
24 something in there regarding Mr. Seery, this would be a full-  
25 time position, but he would be permitted to serve on outside

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1 boards of directors. Is that a term that survived, or no?

2 And if it did, I want to ask how many outside board

3 memberships does he have? Again, I expect, like I think

4 everyone, that it's going to be very full-time, so I don't

5 want to hear that he's on 12 other boards. How did that --

6 MR. POMERANTZ: Your Honor, this is Jeff Pomerantz.

7 Since I was the one who actually was involved in negotiations

8 more than Mr. Morris, --

9 THE COURT: Okay.

10 MR. POMERANTZ: -- maybe I can answer. I believe it

11 was something that survived. I am not aware of any other

12 boards that Mr. Seery is on. And if he has actually been able

13 to do anything meaningful while performing what is I think

14 probably 200 hours a month and being available 24/7, I take my

15 hat off to him. But I would ask him to confirm if he has any

16 other material role, but I have not seen anything.

17 THE COURT: All right. What about that, Mr. Seery?

18 MR. SEERY: I -- currently, I'm not on any other

19 outside boards except two charities.

20 THE COURT: Okay.

21 MR. SEERY: One is a foundation called the

22 (inaudible) Foundation, which is a charity for (inaudible)

23 individuals, disabled folks, and -- most of whom are abused.

24 And I'm also involved with a charity, I'm not on the board but

25 on a funding committee for Team Rubicon, which is a reference

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1 -- reference service, assistance in disasters. So they don't  
2 take time like this, and so I'm not going to be involved in  
3 any --

4 THE COURT: Okay. Thank you. That's what I would  
5 hope to hear. I didn't want to hear that you were on, you  
6 know, 12 other for-profit boards.

7 So, all right. So, Mr. Morris, Mr. Pomerantz, do you have  
8 anything to say before we wrap up this topic?

9 MR. POMERANTZ: Your Honor, I'm happy to give Your  
10 Honor a closing statement if you think it's necessary. I  
11 think you know what I would say, to summarize. But I think  
12 we've been at this a while, so (inaudible).

13 So unless Your Honor has any questions for me, I would  
14 just say that the evidentiary record, I believe, supports the  
15 entry of an order approving both the Motion to Employ Mr.  
16 Seery as the Chief Executive Officer, CRO, and Foreign  
17 Representative, and the Motion to Appoint DSI as the Financial  
18 Advisor.

19 THE COURT: All right. Well, I am going to grant  
20 both of these motions. Again, as for Mr. Seery, it's as  
21 modified per the agreements with the Committee, that  
22 modification being that, as for any bonuses, we're just  
23 deferring to another day whether Mr. Seery is going to get any  
24 bonuses related to a plan, what kind of plan it might be, a  
25 case resolution plan or a monetization vehicle plan.

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1           You know, I really hope, frankly, Mr. Seery is before me  
2 seeking a bonus in the very near future and we're all happy  
3 about the prospect of paying him a bonus because a plan has  
4 been achieved, hopefully a case resolution plan. I will just  
5 tell you right now, I will have a big smile on my face and  
6 will warmly consider that if we get a great result here.

7           But it's deferred to another day. So I do find it's --  
8 the evidence amply shows a sound business justification and  
9 reasonable business judgment on the part of the Debtor in  
10 proposing that Mr. Seery be CEO and CRO, essentially, and a  
11 foreign representative, where necessary, at the base pay of  
12 \$150,000 per month, again, with bonuses to be considered at  
13 appropriate times down the road if we feel that that is a good  
14 thing for Mr. Seery to be paid.

15           And I likewise find that, under 327, 328, 363, the amended  
16 application with regard to DSI Specialists and Mr. Sharp and  
17 Mr. Caruso should be granted, it appearing to be reasonable  
18 business judgment and in the best interests of the estate and  
19 appropriate in all ways under those Code sections.

20           All right. So we are going to look for orders on those  
21 two matters.

22           Now, unless you have other housekeeping matters you want  
23 to talk about, I want to circle back to the mediation topic.  
24 Mr. Pomerantz, Mr. Morris, anything you wanted to raise?

25           MR. POMERANTZ: There is actually one other

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1 housekeeping matter that Ms. Patel and I have been speaking  
2 about and we said we would raise before Your Honor.

3 As Your Honor heard at the last hearing, we had filed an  
4 objection to the Acis claim. We initially set the objection  
5 for August 6th. Ms. Patel reached out to us, I understand, I  
6 remember at the last hearing indicated that August 6th was  
7 difficult for her. And especially since we were having the  
8 mediation, we had talked to her about a rescheduling. So we  
9 are intending put the matter on the September 10th calendar.  
10 We have also granted Acis an extension to file a response to  
11 July 31st.

12 What I think we would like the Court's input on, and not  
13 now, but we would suggest having it done at the next hearing,  
14 which is July 21st, as I'm sure Your Honor has not yet read  
15 our objection, but it's a quite lengthy objection, I think 55,  
16 60 pages. There's a lot of issues there. There are some  
17 factual issues, some -- there are some legal issues. There  
18 are some combination of factual and legal issues.

19 We think it would be helpful to the process to set up a  
20 status conference with Your Honor -- again, to be held perhaps  
21 on July 21st, because discovery motions are pending -- where  
22 we could walk through with Your Honor what exactly everyone  
23 would intend to accomplish on September 10th. We don't  
24 believe it should just be a status conference. We searched  
25 other dates. On the other hand, I think both parties will

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1 have different views on what exactly will be at issue. But I  
2 think it would be helpful, from both sides, to hear Your  
3 Honor's expectations and to get some ground rules so we can  
4 make a hearing, if necessary, on September 10th as productive  
5 as possible.

6 THE COURT: All right. So, in writing down dates,  
7 did you tell me what -- a deadline you have given Acis, or  
8 what is the deadline that would apply under the Rules versus  
9 what you have agreed to? Is there something different you've  
10 agreed to?

11 MR. POMERANTZ: Sure. I believe, for a hearing on  
12 August 6th, based upon when we filed it, I believe their  
13 objection would have been due July 23rd or thereabouts. They  
14 have asked us for July 31st, and I don't want to be as  
15 presumptuous, Your Honor, to say that I have given them the  
16 extension. I know that's up to you, Your Honor, to do so.  
17 The Debtor does not have any opposition to an extension in  
18 that respect, especially given the fact that we're not going  
19 to have a hearing until September, although it's obviously  
20 going to be important to be able to move forward with  
21 negotiations to understand what their specific position is,  
22 and, of course, for a mediator to look at both as well.

23 So, again, it's July 31st, September 10th, and then  
24 setting up something with Your Honor, whether it be July 21st  
25 or some other date, to walk through Your Honor what that

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1 hearing will look like so it could be most efficient.

2 THE COURT: All right. Well, I am agreeable to that  
3 set of dates and deadlines. Ms. Patel, did you want to say  
4 anything about it?

5 MS. PATEL: No, Your Honor. Mr. Pomerantz hit the  
6 salient terms. Yes, July 31st is the agreed response date.  
7 And that allows, frankly, parties to -- an opportunity --  
8 allows Acis the opportunity to meaningfully brief the issues,  
9 as Mr. Pomerantz indicated.

10 It's a 60-page objection. It's very weighty. There's a  
11 lot of issues that require due consideration. So we have  
12 agreed on that extended date. It's in sufficient time to  
13 allow the parties time to read a response and analyze it ahead  
14 of a mediation in August.

15 And as Mr. Pomerantz indicated, yes, the parties would  
16 like -- effectively, I think he -- he might have referred to  
17 it as a status conference. Apologies, my WebEx is cutting in  
18 and out a little bit this afternoon. But I think it's  
19 probably a status conference/scheduling conference so we can  
20 talk about what the trial of the claim objection is going to  
21 look like and how it should be structured. And I think, as  
22 Mr. Pomerantz alluded to, parties may have very different  
23 contexts with respect to that, but we want to just run it by  
24 Your Honor, and ultimately it is going to be up to Your Honor  
25 with respect to how the trial goes forward.

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1 THE COURT: All right. Well, I hope that you all are  
2 going to have lots of specific thoughts to share on what the  
3 hearing on September 10th would look like, because, holy cow,  
4 a \$70 million proof of claim that -- I haven't looked at your  
5 proof of claim, but it is presumably based on the 34 counts in  
6 the adversary proceeding filed in the Acis case, and maybe  
7 then some.

8 So, you know, I don't know how in the world, if we had to  
9 have a contested hearing on September 10th, we could get that  
10 all done in one day.

11 MR. POMERANTZ: Your Honor, Jeff Pomerantz again.  
12 Without getting ahead of ourselves, at least the Debtors' view  
13 is there are some threshold legal issues --

14 THE COURT: Okay.

15 MR. POMERANTZ: -- that are raised in the objection.  
16 And then there are, of course, a series of issues that are  
17 factual-intensive.

18 So what we intend to present is how we think we can  
19 efficiently deal with it. Again, it's not our expectation to  
20 have a lengthy trial on the entire claim objection. But,  
21 again, Ms. Patel and I agreed that what we weren't going to do  
22 is turn this into a status conference.

23 THE COURT: Okay.

24 MR. POMERANTZ: To the effect that neither party was  
25 ready. I would just leave it at that --



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1 THE COURT: Okay.

2 MR. POMERANTZ: -- and say we'd be prepared to talk  
3 with you on the 21st.

4 THE COURT: Okay. Well, we -- we'll use that setting  
5 partly as a status conference to talk about the September 10th  
6 hearing. And, again, I hope you both will have some specific  
7 ideas to give me.

8 So, July 21st, we have -- remind me what we have. We are  
9 so busy, I haven't looked one week ahead to --

10 MR. POMERANTZ: I believe, and Mr. Morris could  
11 correct me if I get ahead of ourselves. I know there's been  
12 discussions between us and the Committee on two very -- two,  
13 in some sense, the opposite sides of the coin -- discovery  
14 motions that are pending before Your Honor. I thought July  
15 21st may have been pre-obtained. Again, I could be ahead of  
16 my partner there.

17 THE COURT: Okay. That sounds like something that  
18 I've set on an expedited basis in the past few days. Mr.  
19 Morris, Mr. Clemente -- Mr. Clemente filed a motion, or  
20 someone from their shop filed a motion --

21 MR. CLEMENTE: Your Honor? Your Honor?

22 THE COURT: -- during the middle of our last hearing,  
23 as I recall. And I was kind of surprised to get out of court  
24 and learn about it. But you're saying you haven't gotten  
25 information you've been asking for for months, and we also

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1 have a motion for a protective order.

2 So, just give me a short -- I'm trying to figure out how  
3 much time we're going to be in court next week on the 21st.  
4 It's a discovery dispute.

5 MR. POMERANTZ: And I'll --

6 THE COURT: So, Mr. Pomerantz? Go ahead.

7 MR. POMERANTZ: Your Honor, if my colleague, Paige  
8 Montgomery, is on, she's in a better position to address that.  
9 I don't know if Ms. Montgomery is on.

10 MS. MONTGOMERY: I'm here. I don't -- my WebEx has  
11 been cutting in and out, but I think (inaudible) hear me.

12 THE COURT: We can hear you, but we can't --

13 MR. POMERANTZ: Yes, we can.

14 THE COURT: Oh, there you are. We can now see you as  
15 well. So, --

16 MS. MONTGOMERY: Yes, Your Honor. I think the amount  
17 of time that might be required for the discovery motions is  
18 going to be dependent on the number of third-party objections  
19 that may or may not be filed tomorrow. We've been in  
20 communication with a number of different parties over the last  
21 couple of days, trying to resolve those.

22 But I think, if it were just the two motions and the two  
23 parties that filed those, John, I don't know if you disagree,  
24 but I'd say that's probably an hour. I just don't know how  
25 many other people -- I don't know how many other people will

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1 want to participate, Your Honor.

2 THE COURT: Okay. Well, it's going to be whatever  
3 it's going to be, but we're going to have -- the main event on  
4 the 21st is going to be this document discovery contest, and I  
5 guess there's a related motion for protective order. But I  
6 don't know how much it's going to be about resisting producing  
7 documents versus we'll produce documents if we have a  
8 protective order.

9 Mr. Morris, can you, in, you know, a few seconds, answer  
10 that?

11 MR. MORRIS: Sure. As the Debtor, we're trying to --  
12 we've got certain interests to protect. We thought we were in  
13 a different place in the middle of June, and, you know, this  
14 proposal that the Committee made for the first time on July --  
15 on June 26th is really what, from my perspective, prompted us  
16 to be here.

17 But we've made a proposal to the Committee. We haven't  
18 received a response to that. We're trying to address these  
19 issues. But it's not, you know, it's not contentious. I  
20 think our interests are legitimate. I think the motion that  
21 we made is either for a protective order or for an order  
22 directing us to produce the documents. Because as the motion  
23 itself sets forth, Your Honor, the Debtor has certain  
24 contractual and other obligations to some third parties. We  
25 have given notice to those third parties of our -- of our

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1 intent to make this motion, because we are kind of between a  
2 rock and a hard place. We can't produce the documents  
3 without, you know, potentially violating obligations to third  
4 parties.

5 And so we'd just ask the Court to be the referee here, to  
6 make the decision as to how it gets resolved. And we've given  
7 notice to these third parties so that they fairly have an  
8 opportunity to be heard, too. And I've been in communication  
9 with some of them as well, and I've encouraged them to speak  
10 with the Debtor, because ultimately, you know, if the Debtor  
11 and the third parties can come to an agreement on the  
12 production of the documents, you know, that will resolve, you  
13 know, a substantial piece of the issue.

14 MR. POMERANTZ: You mentioned the -- you meant the  
15 Committee, John, not the Debtor.

16 MR. MORRIS: I apologize. Yes. Thank you.

17 MR. POMERANTZ: Thank you, John.

18 THE COURT: Okay. Well, I hope you have this largely  
19 worked out. Obviously, I hope that. You know, I just  
20 remember doing a very quick pass through the Committee's  
21 motion, but I do remember them saying they've been trying to  
22 get these documents for a very long time, and I think I recall  
23 there's pressure building now because I gave you a 90-day  
24 deadline to either file a lawsuit regarding the CLO Holdco  
25 issues that we had a hearing on a few weeks ago, a couple of

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1 weeks ago, or I'm probably going to release the money in the  
2 registry of the Court. And so that's part of why you're  
3 trying to get these documents as soon as possible, right, Ms.  
4 Montgomery?

5 MS. MONTGOMERY: Yes, Your Honor.

6 THE COURT: Okay. All right. You all try to work  
7 this out. Okay?

8 MR. CLEMENTE: Thank you.

9 THE COURT: Well, I was partly pressing the issue of  
10 what's July 21st going to look like because I think we may  
11 carry over the discussion about mediation. We're going to  
12 start it right now, but I think we may have to carry it over  
13 to the 21st, and I hope finally kind of get a game plan  
14 together on that day.

15 So, I wanted Mr. Seery to be available. Mr. Seery is --  
16 if you're still there somewhere. You're very important, in my  
17 view, to mediation potentially being successful here -- and  
18 the whole Board is, for that matter -- because -- well, let me  
19 digress a minute.

20 Mediation is going to be very tough here. We all know  
21 that mediation tends to be more likely to succeed if we've got  
22 face-to-face, in-person participation. And as I said last  
23 week, I just don't know how I can order people to be in face-  
24 to-face mediation right now. I just -- we've got people  
25 spread out, and I think it would be very, very bad to order

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1 face-to-face mediation right now.

2 But on the topic of mediation, you know, I've heard some  
3 things that, you know, we all know, but I've heard some things  
4 from Mr. Seery that are important to stress today. This isn't  
5 the type of case that needs to be in bankruptcy for months and  
6 months and months and months. Okay? We have the issue of the  
7 professional fees accruing, of course, like every case. But  
8 we have a company where -- it's a strange fit for bankruptcy,  
9 right, this kind of company. And it's so dependent on people  
10 to provide value. And people can bolt. You know, people can  
11 get weary of the bankruptcy and want to be somewhere else  
12 where that taint is not there in the marketplace.

13 The issue of the UCC protocols was brought up by Mr.  
14 Seery, and I know that is something that is going to be  
15 cumbersome, you know, for this company to be in bankruptcy  
16 long-term.

17 So, I want to go to Mr. Seery, and it may be unusual for  
18 me to reach out to you and ask this, but I want to hear from  
19 you: Do you think mediation is a waste-of-time pipe dream,  
20 for lack of a better term? I really want mediation to happen,  
21 because I don't know how we quickly get a confirmed plan if we  
22 have, well, the voting issue, for one, right? We have to, at  
23 a minimum, figure out what is UBS's voting claim. What's its  
24 claim for voting purposes? What is Acis's claim for voting  
25 purposes? A looming, huge issue in my mind. So I feel like

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1 we've got to have mediation. We've got to get a strong shot  
2 at getting these two claims liquidated, at least for voting  
3 purposes, if not overall.

4 So, is this a pipe dream, Mr. Seery, in your view, that  
5 mediation might get to resolution on these two claims? What  
6 do you think about it?

7 MR. SEERY: The quick answer, Your Honor, is I don't  
8 think it's a pipe dream. I think there's a legitimate shot to  
9 move parties together.

10 Let me just say one thing that -- reflecting on what Mr.  
11 Clemente said. I want to make clear for the record that, to  
12 the extent I misspoke, and it would have been misspeaking, I  
13 have no negative implication regarding the sophistication,  
14 professionalism, or focus of Sidley --

15 THE COURT: Uh-huh.

16 MR. SEERY: -- or FTI or any of the professionals. I  
17 know these folks. They're really good. They're very  
18 sophisticated. I have the highest professional and personal  
19 respect for them. So, to the extent that I misspoke, I  
20 apologize.

21 THE COURT: I don't think you did, and that's not how  
22 I heard it --

23 MR. SEERY: Okay.

24 THE COURT: -- and that's certainly not how I meant  
25 it. It's just a fact of bankruptcy that it's expensive.

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1 Okay? So, --

2 MR. SEERY: Yeah.

3 THE COURT: Right.

4 MR. SEERY: I just wanted that to be clear.

5 I think, particularly with respect, Your Honor, to the  
6 Acis and UBS claims, our professionals have done a lot of work  
7 on them. Obviously, the professionals for Acis and UBS have  
8 done a lot of work on them. There may be things that we know,  
9 the perspectives that we have, and perspectives that the other  
10 side has, that may not be as well-founded as each side thinks.  
11 It could be very valuable to have a third-party objective  
12 observer, cajoler, somebody who's strong, to help move the  
13 parties off of certain positions.

14 We would like to think, as a Board, Independent Board, and  
15 I'd like to think as an Independent Director and now as a CEO,  
16 I didn't really have a -- the proverbial dog in that fight for  
17 either of those claims. I wasn't -- I'm not a Highland  
18 employee. I don't have any animus towards any of the sides.  
19 I don't have any history with any of the sides.

20 But I'm realistic that I take a perspective around certain  
21 claims and how they're brought, the factual and legal basis  
22 for them. And I get a lot of that information from Highland  
23 employees, and we use that information to then perform the  
24 analysis with our professionals.

25 Likewise, these parties have been involved in, on the



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1 other side, very entrenched disputes with Highland and  
2 Highland employees. And they've dug in on their positions.

3 Having a third party hear each side and start to move  
4 could give us the chance to break it open. I think there's --  
5 and there's two really important aspects. One is the claim  
6 amount, and then, obviously, the distributions on the claims:  
7 How to make those, how much are they, when are they made? We  
8 can work on both of those, and I think we need some help  
9 moving us both on the claim amounts and on how to make the  
10 distributions.

11 We've made progress with Redeemer because even though they  
12 had -- they had an arbitration award, so we knew what the  
13 outside would be. Now, Redeemer and their attorneys are very  
14 good and very creative. They could stretch the outside in  
15 those discussions. I won't get into what they are. But we  
16 were able to more easily fashion around the particulars of  
17 that claim because there was that judgment from the  
18 arbitrators that, while it hasn't been entered, gave us much  
19 more guidelines as to where we could look. The other claims  
20 are much more amorphous, at least at this stage, and having a  
21 third party help us develop perhaps closer goal lines would be  
22 useful, in my opinion.

23 But, again, I think it's very important that we do it  
24 quickly. I think we -- you know, somebody who is focused,  
25 strong. I'm sure they'll be highly intelligent and versed in

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1 the field, but somebody who's got the opportunity and time to  
2 do it. And then, if it's unsuccessful, then, as Mr. Pomerantz  
3 and Ms. Patel alluded to, then perhaps we may need some  
4 judicial help to move those goal lines a little bit.

5 But I do think that mediation -- and I apologize for the  
6 length of my answer -- could be a very helpful way to do it,  
7 provided we get there quickly.

8 THE COURT: All right. I guess my other question I  
9 wanted your view on is structure. You know, when someone --  
10 Mr. Pomerantz, I think -- told me that he or others had  
11 reached out to our judges in Houston, Judge Jones and Judge  
12 Isgur, my initial reaction -- and, frankly, my continued  
13 thought on that -- is they just don't have meaningful time,  
14 because I don't think one day of cajoling is going to be  
15 enough to get -- you know, you're a billion dollars apart on  
16 UBS, right? The Debtor, I guess, thinks zero is the amount of  
17 their claim, and UBS thinks it's a billion, and it's been  
18 litigated for 11 years. And then I personally know, you know,  
19 how Acis feels about its positions.

20 So, anyway, what I'm getting at is structure. I in some  
21 ways think what we need here is sort of a master statesman-  
22 type person who would spend meaningful time, not just a day or  
23 two, but days or even weeks trying to reach a grand  
24 compromise.

25 On the other hand, in my experience -- I've never done

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1 that in a case as judge. But as a lawyer, I felt like that  
2 kind of person can hijack a case, and we don't need that here.  
3 We have wonderful professionals, a wonderful Board, a  
4 wonderful CEO. We don't need that kind of help, I worry.

5 So, I guess where I'm evolving, you know, we've got the  
6 two-sitting-judge option that would be free mediators that  
7 could give you a day or two. Maybe. And then we have kind of  
8 the master statesman who might be in there for weeks, trying  
9 to help you reach a grand compromise.

10 Another option, I think, is one or two mediators who just  
11 zero in, you know, on the UBS claim versus -- and the Acis  
12 claim. And I have a couple of private mediators in mind that  
13 have very good video capabilities to have a sophisticated  
14 video mediation.

15 So, all of this rambling to say, Do you think we need to  
16 just zero in on Acis and UBS and maybe have one or two people  
17 to do formal video mediation with those two parties, or do we  
18 need sort of more of a grand pooh-bah, grand compromise-type  
19 person?

20 MR. SEERY: My view, Your Honor, is that we should  
21 focus on the claims, but they're not just going to be two-  
22 party, because we do have other active constituents. I think  
23 Redeemer, with their party in interest status, is going to  
24 want to be part of it.

25 I think if we can focus on those, we have the

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1 professionals to help drive the grander bargain that I've  
2 alluded to in some of those discussions we've been having. So  
3 they haven't progressed as far as I would like, but they have  
4 progressed. We do need the bottom line number for where  
5 claims are going to come out. But also that will help frame a  
6 little bit as to what parties expect in terms of distributions  
7 on their claims.

8 And I think the reason that we had some impetus behind a  
9 sitting judge -- frankly, I didn't know that sitting judges  
10 couldn't be paid. I think that's -- there should be a  
11 standard rate, because we shouldn't take people's time for  
12 free in these cases, and I know judges work extremely hard and  
13 if they're going to put in extra time, then they should maybe  
14 be compensated, but that's a whole different issue.

15 I don't think we should get too hung up on the cost. We  
16 are -- the costs of this case are extremely high, and we are,  
17 with best intents, sometimes getting ourselves wrapped up in  
18 things that should be, I think, more swiftly and economically  
19 dealt with and dispatched.

20 So, if we can get a good mediator, and I think the reason  
21 folks think about a judge is -- a sitting judge, it's not just  
22 the vast experience that folks -- judges like yourself have,  
23 Your Honor, and in particular with these issues, but also the  
24 requirement that all the participants, notwithstanding the  
25 professionals and -- that you see here, the requirement that

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1 all the participants know that they're dealing with a sitting  
2 judge, there's a certain decorum that's required. But that, I  
3 think we get anyway. But there's also a -- there's less  
4 willingness to go to the furthest reaches of your argument  
5 when you have someone who's on the bench who sees those types  
6 of positions taken frequently and can dispatch with them more  
7 readily.

8 So, I think there are a number of individuals that I've  
9 dealt with in the past who would have the ability, the  
10 gravitas, for lack of a better term, to be able to help push  
11 the parties in the right direction. And I think it's a matter  
12 of finding somebody, as you said, with both the capabilities,  
13 which we'll find, but also the capacity in terms of the time  
14 to do it. And then, in the video age, maybe some facility in  
15 being able to make that happen both rapidly and effectively on  
16 screen.

17 THE COURT: Okay.

18 MR. POMERANTZ: Your Honor, this is Jeff Pomerantz.  
19 And I'd just make a couple of comments.

20 THE COURT: Okay.

21 MR. POMERANTZ: You know, as Mr. Seery said, we were  
22 predisposed towards a sitting judge. And while we did share  
23 the same concerns about the timing of Judge Jones and Isgur,  
24 we understand you've probably been in communication with them,  
25 and if that's not going to work, we appreciate it. We want

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1 this mediation to be effective and we want someone to spend  
2 the time with it. And if you didn't feel that they, you know,  
3 could commit to that, we totally appreciate that.

4 We thought long and hard about the people that you  
5 identified at the last hearing, former Judge Peck and Sylvia  
6 Mayer. We've done our diligence. The Debtor would be willing  
7 to mediate before Sylvia Mayer. We think that, based upon our  
8 diligence, the people we've spoken to, that she, if she  
9 otherwise had the time and the abil... the time to devote to  
10 it, that being a former big-firm lawyer in permanent practice  
11 now as a mediator, that the Debtor would find her acceptable.

12 THE COURT: All right. Does anyone else wish to  
13 comment? Because I have a very positive view of Sylvia Mayer,  
14 and certainly her video capabilities, I think, are far and  
15 away better than a few other people I've chatted with.

16 MS. PATEL: Your Honor?

17 MR. CLEMENTS: Your Honor? Oh, I'm sorry.

18 MS. PATEL: Go ahead.

19 MR. CLEMENTE: Your Honor, --

20 THE COURT: Not that I would ever, you know, put that  
21 ahead of, you know, overall abilities, but it just is an added  
22 plus, a huge plus right now during COVID.

23 Go ahead.

24 MR. CLEMENTE: Your Honor, Matt Clemente on behalf of  
25 the Committee. Just a couple observations, building a little

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1 bit on what Mr. Seery said.

2 We had consensus among the Committee around Judge Isgur  
3 and Judge Jones. I think the view, the consensus view -- and,  
4 again, I use the word consensus and not unanimity because I  
5 want Your Honor to understand that -- is that having a sitting  
6 judge, ideally, given the personalities as you've expressed  
7 and I think as Mr. Seery has expressed, provides the best  
8 possibility for a successful mediation. It may not be that  
9 overlord that spends three weeks, but, you know, it is a  
10 strong personality that -- not that any of the names that have  
11 been raised aren't tremendously to be respected, but that  
12 would be respected by all of the parties simply by the fact  
13 that they're a sitting judge.

14 With that said, Your Honor, and, again, the speed. Again,  
15 I don't have unanimity from the Committee, but there is  
16 consensus to see if Sitting Judge Green from the Southern  
17 District of New York would have the time and the capability to  
18 spend. And I know Your Honor has concerns about the time. I  
19 think Judge Isgur and Judge Jones occupy a special place in  
20 terms of how busy they are, but at least among the Committee  
21 members, there's been discussion that that may be a suitable  
22 approach in terms of identifying a mediator and accomplishing  
23 the objectives of having a very strong mediation, mediator, on  
24 a timely basis, that has the best possibility of success.

25 That being said, Your Honor, based on what Mr. Pomerantz

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1 said, if Mr. Green is not acceptable or if Your Honor doesn't  
2 wish for us to go in that direction, I do have consensus among  
3 the Committee members to move forward with Ms. Mayer as  
4 mediator.

5 So, a little -- maybe a little convoluted in my comments  
6 there, Your Honor, but the main thrust is I think there is  
7 consensus among the Committee to consider a sitting judge, and  
8 Judge Green would be someone who would be satisfactory. And  
9 if he's not acceptable, or I should say acceptable but not  
10 able to do it, Ms. Mayer would be acceptable to the Committee.

11 THE COURT: All right. Well, let me put this out  
12 there. I talked on a no-names basis with Ms. Mayer last  
13 Friday. And it was actually more in the nature of making  
14 inquiries about how an organization she's connected with, the  
15 AAA -- you've heard of the American Arbitration Association;  
16 they, of course, do mediation -- what their experience and  
17 capabilities were with many, many parties and video mediation.  
18 And as you might guess, they have a lot of experience already  
19 -- you know, a number well in excess of a hundred; I can't  
20 remember -- of doing video mediations with many parties and  
21 having the different constituencies in this caucus room and  
22 that caucus room. And, very importantly, having lots of IT  
23 staff to give instructions, to give help, to, you know, tackle  
24 technology problems.

25 But in that discussion, I learned that there is a panel



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1 that AAA has put together of 12 mediators that have bankruptcy  
2 expertise. And, of course, Sylvia Mayer is one of those  
3 people. But Retired Bankruptcy Judge Gropper -- is it Groper  
4 or Gropper from the Southern District of New York? I always  
5 forget which way he pronounces his name. Anyway, he is on  
6 that. He is on that panel of 12.

7 Mr. Seery, you're grinning like you want to say something  
8 about this.

9 MR. SEERY: No. Only on the Gropper/Groper, because  
10 there's a professional that I know that is similarly named,  
11 and I believe -- and I believe Judge Groper -- I may have it  
12 wrong, but I think it's -- it's Judge Groper and Dan Gropper.  
13 But that's the best I --

14 MR. NEIER: It's Dan Groper and Judge Gropper. I  
15 actually had a mediation with the two of them when they argued  
16 about the pronunciation of their name.

17 THE COURT: Okay. Well, Gropper. So we -- it's  
18 Gropper. Okay.

19 A VOICE: Yes.

20 THE COURT: My point was, without -- I've not talked  
21 to him at all. And by the way, I haven't personally reached  
22 out to Jim Peck, but we'll stop that discussion about him.  
23 But after getting off the call with Sylvia Mayer and a couple  
24 of other people at the AAA Friday, I put together in my brain,  
25 maybe we could have a Sylvia Mayer/Allan Gropper tag team, two

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1 mediators. Okay? I don't know how that would affect the  
2 cost, but that might be the way to go in such a complex case.  
3 You know, maybe they could divvy up among themselves. One  
4 would be the primary mediator on Acis, one would be the  
5 primary mediator on UBS, but they would both work together.

6 If you all want to think on that, digest that a little,  
7 and we, you know, decide definitely next week on the 21st, we  
8 could do that. Or we could just all say, yeah, that's a good  
9 game plan, and I can get on the phone after this. Or it  
10 actually may be tomorrow, because I have a terrible hearing  
11 that I've got to prepare for at 9:30 in the morning tomorrow.  
12 It may be tomorrow.

13 But do people want to let that soak in a little bit, or  
14 shall -- I mean, --

15 MR. POMERANTZ: Your Honor, this is Jeff Pomerantz.

16 THE COURT: -- frankly, I can order it either way. I  
17 can order it. But I just really want to be conciliatory to  
18 the parties who are owed the money and have to pay the money,  
19 if you want to think on it some.

20 MR. POMERANTZ: Your Honor, it's Jeff Pomerantz.  
21 Having my newly-minted CEO on the phone, Mr. Seery, I would  
22 ask him, and if he says that it would be okay, then it would  
23 be okay with me.

24 MR. SEERY: Be fine with me.

25 THE COURT: Okay.

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1 MR. SEERY: Yeah, I think the key is moving forward.  
2 I know it's much harder with a Committee, and I respect, you  
3 know, Matt Clemente's job there of having to get consensus.  
4 But from our perspective, if we were to push it off, you know,  
5 on the 21st, Your Honor, we -- we would request you to order  
6 something, because I don't want this to delay.

7 THE COURT: Okay.

8 MR. CLUBOK: Your Honor, if I may, speaking for UBS,  
9 it's Andrew Clubok. You'll be happy to know I think that  
10 we're in agreement with Mr. Seery, and I guess, derivatively,  
11 Mr. Pomerantz. We think the most important thing is to move  
12 it along quickly, and we trust -- you know, we're familiar  
13 with Judge -- or, with Mayer, and whether it's Groper or  
14 Gropper, I lost track, but I'm sure he is also going to be  
15 equally capable. We do kind of think that two is probably  
16 necessary, given, you know, the sort of multi-layer  
17 (inaudible).

18 But, really, our position has simply been we'll happily  
19 mediate with any, you know, effective mediator as quickly as  
20 possible, because we do think the sooner we do that, the  
21 sooner we might have a chance to get to yes. So, I'm -- we're  
22 prepared to just say yes to the idea.

23 THE COURT: All right. Does anyone else want to  
24 comment?

25 MS. PATEL: Your Honor? And can you hear me? I'm

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1       sorry. It's --

2               THE COURT: Yes.

3               MS. PATEL: Again, I'm still having WebEx problems.

4               THE COURT: Yes.

5               MS. PATEL: Your Honor, again, for the record, Rakhee  
6 Patel.

7               Acis is fine with the proposal, Your Honor. We've been  
8 amenable to virtually every proposal, and have been trying to  
9 hopefully be helpful with respect to getting this moved to  
10 mediation as quickly as possible. We equally think that we  
11 should get to mediation as quickly as we can.

12              And, you know, the only -- the only -- and I appreciate  
13 Your Honor's contemplativeness on this. As you know, at least  
14 in connection with the Acis case, you know, we've been through  
15 two unsuccessful mediations so far. So we're really hoping  
16 that the third time will go much better than the prior two.

17              So, anyway, this is my very long way of saying we're fine  
18 with the proposal and are happy to kind of sign off on it. We  
19 don't need until July 21st to respond on that.

20              THE COURT: Okay. Anyone else?

21              (No response.)

22              THE COURT: All right. Well, very good. I'm going  
23 to move ahead on this and will confirm to you, hopefully  
24 before the 21st, through my courtroom deputy. And, again,  
25 given the late hour, I think it's going to be tomorrow before

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1 I pick up the phone and reach out to Sylvia Mayer and former  
2 Judge Gropper.

3 But, again, I did, in speaking generically with Sylvia  
4 Mayer, asking her, Have you ever done like a two-mediator  
5 mega-mediation, and she said, Oh, sure. You know, that's --  
6 she acted like it was quite common. It's not something that I  
7 have seen very often, but I think we'll be in business with  
8 this game plan.

9 Because, you know, I know everyone on this call knows  
10 this, but maybe not everyone's client knows this: If we don't  
11 -- if we don't have a successful mediation of both of these  
12 claims, or at least one of these claims, it's going to be  
13 years and years and years. I mean, I know it's already been  
14 years for UBS, but it will -- it will be many, many more  
15 years. And that's not what we're supposed to do in  
16 bankruptcy. We're supposed to stop burdensome litigation and  
17 solve problems. And I can't imagine your clients want to go  
18 on with three or four more years of litigation. But that's  
19 exactly what it will be, it's exactly what it will be, many  
20 more years of litigation, if we don't have mediated  
21 settlements.

22 So, all right.

23 MS. PATEL: Your Honor, if I may very quickly. I  
24 just wanted to make sure the Court was aware of something. In  
25 the context of mediation and as it relates to Acis's claim,

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1 yesterday counsel for Mr. Dondero filed a joinder in the  
2 Debtors' objection to Acis's claim. So, again, just thinking  
3 about this in the context of mediation, I think, with that  
4 joinder, they will be a necessary party. So, going back to  
5 Mr. Seery's point, this is not just --

6 THE COURT: Oh, absolutely. Mr. Dondero is --

7 MS. PATEL: -- a two-party --

8 THE COURT: -- going to be a required party in  
9 mediation. Absolutely. So, --

10 MS. PATEL: Thank you, Your Honor.

11 THE COURT: All right. Well, if there's nothing  
12 further, we'll see you on the 21st. And, again, my courtroom  
13 deputy may be reaching out before then if we've got things  
14 nailed down on mediation.

15 (Proceedings concluded at 4:54 p.m.)

16 --oOo--

17

18

19

20

CERTIFICATE

21

22 I certify that the foregoing is a correct transcript to  
23 the best of my ability from the electronic sound recording of  
the proceedings in the above-entitled matter.

24

**/s/ Kathy Rehling**

**07/16/2020**

25

Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

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## EXHIBIT 15

UNITED STATES BANKRUPTCY COURT  
NORTHERN DISTRICT OF TEXAS

IN RE: . Case No. 19-34054-11 (SGJ)  
HIGHLAND CAPITAL .  
MANAGEMENT, L.P., . Earle Cabell Federal Building  
1100 Commerce Street  
Dallas, TX 75242-1496  
Debtor. . March 4, 2020  
1:31 p.m.

TRANSCRIPT OF HEARING ON MOTION OF THE DEBTOR FOR ENTRY OF AN  
ORDER AUTHORIZING, BUT NOT DIRECTING, THE DEBTOR TO CAUSE  
DISTRIBUTIONS TO CERTAIN "RELATED ENTITIES"  
BEFORE HONORABLE STACEY G. JERNIGAN  
UNITED STATES BANKRUPTCY COURT JUDGE

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- - -

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1 THE COURT: -- set a motion of the debtor for entry  
2 of an order authorizing but not directing the debtor to cause  
3 distributions to certain related entities.

4 Let's get lawyer appearances in the courtroom.

5 MR. POMERANTZ: Good afternoon, Your Honor. Jeff  
6 Pomerantz and Greg Demo, Pachulski Stang Ziehl & Jones, on  
7 behalf of the debtors.

8 THE COURT: Thank you.

9 MS. HAYWARD: Good afternoon, Your Honor. Melissa  
10 Hayward and Zachary Annable of Hayward & Associates on behalf  
11 of the debtor.

12 THE COURT: Thank you.

13 MR. CLEMENTE: Good afternoon, Your Honor. Matthew  
14 Clemente, Dennis Twomey, and Penny Reid from Sidley Austin on  
15 behalf of the Official Committee of Unsecured Creditors.

16 THE COURT: Thank you.

17 MS. SHRIRO: Good afternoon, Your Honor. Michelle  
18 Shriro on behalf of CalPERS. And I also have my co-counsel  
19 Louis Cisz from Nixon Peabody, and he is -- he should be on the  
20 line.

21 THE COURT: Okay. Thank you.

22 MR. LYNN: Good afternoon, Your Honor. Michel Lynn  
23 and John Bonds for James Dundero.

24 THE COURT: Okay. Thank you.

25 MS. PATEL: Good afternoon, Your Honor. Rakhee

6

1 Patel, Winstead PC, on behalf of Acis Capital Management, LP,  
2 and Acis Capital Management, GP, LLC. Also, I have my co-  
3 counsel Mr. Brian Shaw of the Rogge Dunn Firm on behalf of the  
4 same clients.

5 THE COURT: Thank you.

6 MR. PLATT: Good afternoon, Your Honor. Mark Platt  
7 firm Frost Brown Todd on behalf of the Redeemer Committee of  
8 the Highland Crusader Fund. And I believe Terry Mascherin is  
9 on the phone, as well --

10 THE COURT: All right.

11 MR. PLATT: -- from Jenner & Block.

12 THE COURT: Thank you.

13 MS. ANDERSON: Good afternoon, Your Honor. Amy  
14 Anderson with Jones Walker on behalf of the Issuers. I believe  
15 Mr. James Bentley with Schulte Roth is also on the phone on  
16 behalf of the same parties.

17 THE COURT: Okay. Thank you.

18 All right. We do have a large number of people on  
19 the phone. I'm just going to go through the live lines and  
20 take roll. Asif Attarwalla for UBS, are you there?

21 MR. ATTARWALLA: Here. Yes, Your Honor.

22 THE COURT: All right. James Bentley?

23 MR. BENTLEY: Yes, Your Honor. I'm here.

24 THE COURT: Okay. Also Jeff Bjork from Latham?

25 Yes/no?

1 (No response)

2 THE COURT: All right. Earnestiena Cheng for FTI?

3 MS. CHENG: Yes, Your Honor.

4 THE COURT: Okay, thank you. And Louis Cisz, I think  
5 we heard he was CalPERS co-counsel. Are you there?

6 MR. CISZ: Yes, I am, Your Honor.

7 THE COURT: All right. Thank you. Kimberly Gianis  
8 for Contrarian? Yes/no?

9 (No response)

10 THE COURT: All right. Terry Mascherin, I think we  
11 heard he was there for the Redeemer Committee.

12 MR. MASCHERIN: Yes, Your Honor.

13 THE COURT: Okay. I'll just ask anyone else on the  
14 phone who wishes to appear, go ahead at this time.

15 (No response)

16 THE COURT: All right. That may be it.

17 All right. Mr. Pomerantz, I see a 20-minute time  
18 estimate on our calendar. I'm not sure where that came from,  
19 but that --

20 MR. POMERANTZ: I think that's quite aggressive.

21 THE COURT: Okay.

22 MR. POMERANTZ: Good afternoon again, Your Honor.  
23 Jeff Pomerantz, Pachulski Stang Ziehl & Jones. First, I want  
24 to thank Your Honor for scheduling the hearing on shortened  
25 time. I would also like to introduce once again the three

1 members of the independent board who have been appointed  
2 pursuant to the settlement, Your Honor, that Your Honor  
3 approved on January 9th. That's James Seery, John Dubel, and  
4 Russell Nelms.

5 THE COURT: Okay. Hello.

6 MR. POMERANTZ: I thought it might be helpful, Your  
7 Honor, to provide Your Honor with a brief background of each  
8 board member, how they have been approaching their duties as  
9 independent directors, and what the focus has been the first  
10 two months of the case. And then I will go into the background  
11 of this present motion.

12 THE COURT: Okay.

13 MR. POMERANTZ: James Seery will be the debtor's  
14 witness at today's hearing, and he's a 30-year restructuring  
15 lawyer with extensive experience with high-yield and distressed  
16 investing both as a principal and manager which is precisely  
17 the business in which the debtors operate. He is an attorney  
18 licensed to practice in New York who has passed and held the  
19 Series 7, 63, 79, SIE and Series 24 FINRA principal  
20 designations.

21 From April 2012 to 2017, he was the president and  
22 senior investing manager of RiverBirch Capital. And RiverBirch  
23 is an SEC-registered investment advisor managing a \$1.3 billion  
24 global long short fund that focused on high yield loans, bonds,  
25 CLOs, and distressed investments. Prior to that, Mr. Seery

1 spent ten years as a senior high yield manager at Lehman  
2 Brothers, and he was the global head of Lehman Brothers fixed-  
3 income loan business.

4 Accordingly, Mr. Seery brings to his role as an  
5 independent director a unique combination of a legal  
6 background, restructuring experience, and a deep knowledge of  
7 the highly regulated business in which the debtor operates.

8 Mr. Dubel brings 35 years' practice in the  
9 restructuring area. His experience includes turnaround  
10 management, crisis management, operational restructurings, and  
11 corporate acquisitions and divestitures. He's worked at both  
12 sides of the table, both on the company side and other side.  
13 And he brings a unique perspective to each situation, and he  
14 spent the last ten years being an independent director for a  
15 wide range of distressed companies including Purdue Pharma  
16 which obviously is the newest in current Chapter 11, WMC  
17 Mortgage, Wartaco (phonetic), FXI, and ResCap.

18 And as an independent board member, he's played a  
19 principle role in overseeing management, negotiating with  
20 creditors, supervising and investigating resolution, either  
21 consensually or through litigation of insider and affiliate  
22 claims, and also spearheading reorganization efforts.

23 I'm sure Your Honor is familiar with Russell Nelms  
24 but briefly he was a distinguished bankruptcy litigator with  
25 Carrington Coleman for 20 years which followed a stint of six



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1 years as a United States Army judge advocate, and also he sat  
2 with the bankruptcy court here in Fort Worth from 2004 to 2018.

3 Your Honor, these individuals bring a complementary  
4 skill set to the independent board that have made them uniquely  
5 qualified to manage the debtor's restructuring efforts in this  
6 case, that bring a combination of sophisticated asset  
7 management experience, financial restructuring, a legal  
8 insolvency background, and judicial experience. They've been  
9 involved in many cases on all sides of the aisle, whether it's  
10 been alleged wrongdoing or questionable conduct with people  
11 they've ever had to supervise as a board member, advise as a  
12 restructuring lawyer, work with as a financial advisor, or  
13 administer their cases as a judge.

14 Mr. Seery and Dubel were selected by the Committee  
15 not only because of their relevant expertise but because of  
16 their commitment to independence and ability to stand up to  
17 strong personalities that exist on all sides of this case. Mr.  
18 Nelms, while originally identified by the debtor, was scheduled  
19 by the Committee, and was ultimately chosen to be the third  
20 board member by Mr. Seery and Dubel from a group of highly-  
21 qualified candidates.

22 Your Honor, I provide this background to stress that  
23 the independent board consists of individuals whose background  
24 and experience speak to their independence, experience, and  
25 strength, and who take their job seriously to do what they

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1 believe is right for this debtor, and they're not bring  
2 influenced by any party in this case, be that the debtor, Jim  
3 Dondero, members of the management committee, members of the  
4 debtor's management, or the creditors' committee. The  
5 reputations of each of these gentlemen at are stake in a case  
6 like this, and they take their attendance very seriously.

7           Upon taking over on January 9th, 2020, the board  
8 quickly made a few observations about the current circumstances  
9 that have guided their actions today. First, the board  
10 understood that the debtor was where it was in part due to many  
11 years of intense litigation arising out of sometimes aggressive  
12 management decisions or failure to settle certain employee  
13 disputes and that the litigation led to cost and diversion of  
14 time and energy for what the debtor did best which was manage  
15 assets.

16           The board concluded that for case to succeed, the  
17 board would have to chance the culture from one of litigation  
18 to reconciliation and consensus building. It doesn't mean that  
19 the debtor will back down from defending itself from claims  
20 that it doesn't believe are legitimate but rather the  
21 litigation that the company under their watch would be involved  
22 in would need to be carefully vetted by the independent board,  
23 outside advisors, and the results of which would guide the  
24 board's conduct.

25           The board's focus has and continues to be operating

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1 the debtor's business in accordance with its obligations of  
2 their debtor in possession in conformance with its statutory,  
3 contractual, and fiduciary obligations as an investment  
4 advisor. By scrupulously meeting its obligations as an  
5 investment advisor, the debtor will continue to enhance the  
6 asset management business and avoid the litigation that  
7 contributed to this case.

8           Second, the board understood the relationship between  
9 the debtor's largest creditors and senior management had  
10 materially deteriorated and that there was severe lack of trust  
11 that creditors had with respect to management. The board  
12 initially determined, has determined to continue retaining the  
13 services of senior management because it believes that their  
14 historical background and deep knowledge of the debtor's assets  
15 provide material value to the estate. However, the board's  
16 decisions thus far have and will continue to be based upon  
17 their independent review of the facts and circumstances and  
18 based upon consultation with outside advisors as appropriate.

19           Third, the board believe that a lengthy stay in  
20 Chapter 11 only would serve to erode asset value while at the  
21 same time leading to extensive restructuring costs. The Court  
22 and the board developed a timeline that will hopefully lead to  
23 a confirmed plan at the end of the year.

24           Against this backdrop, the board is focused on the  
25 following things the first two months of the case. Initially,

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1 the board met with all department heads and other members of  
2 senior management including Mr. Dondero and let them know that  
3 the board was now in charge and that all business decisions  
4 needed to be run by the board subject to the board delegating  
5 authority as it deemed appropriate.

6           The board has had several calls with the committee  
7 and its professionals to discuss among other things the board's  
8 initial determination as to staffing levels and employee  
9 compensation, time-sensitive transactions that needed the  
10 committee's input under the Court's approved operating  
11 protocols, and the proposed timeline for achieving  
12 restructuring. There is an in-person meeting scheduled next  
13 week in New York City between all the committee members and  
14 their professionals and the debtor and their professionals.

15           Members of the board have also reached out to  
16 individual committee members and have had or will have meetings  
17 with them to understand their specific concerns with the debtor  
18 and to importantly have a dialogue about the claims they have  
19 against the debtor, as resolving the claims against the debtor  
20 is a key part of achieving a consensual restructuring in this  
21 case.

22           The debtor's asset basis is also extremely complex,  
23 and the board has worked hard to get a grasp on how best to  
24 maximize their value. The board has analyzed the debtor's  
25 liquidity needs and worked with the debtor's chief

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1 restructuring officer to develop a 13-week cash flow and  
2 otherwise address how to enhance liquidity. The board has also  
3 conducted a thorough review of the debtor's employee basis,  
4 including performance reviews and address ongoing staffing and  
5 compensation in a manner that the board believes will sustain  
6 the debtor's business operations and maximize value.

7           Related to the motion before the Court, the board has  
8 evaluated the status of certain funds which were in the process  
9 of being wound down at the commencement of the case and has  
10 supervised their wind-down in a manner consistent with the  
11 debtors' fiduciary, statutory, contractual liabilities. The  
12 board has also commissioned outside counsel to provide an  
13 independent analysis of the significant litigation claims that  
14 are facing the debtor. And as I mentioned, the board  
15 anticipates engaging with these creditors to seek a resolution.

16           The board is acutely aware that resolving  
17 consensually claims of creditors and claims the estate has  
18 against third parties is the only way to restructure this  
19 debtor efficiently and economically. I'll now turn Your Honor  
20 to the background with respect to the motion, explain the  
21 relief requested, and address the two objections that are  
22 before the Court.

23           Your Honor will hear testimony from Mr. Seery that  
24 the debtor is the asset manager of two hedge funds, Dynamic and  
25 ARF, that are in liquidation because of redemption requests

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1 from large non-affiliated investors that render the funds  
2 economically not viable. The term of the third fund, which is  
3 a private equity fund, Restoration Capital expired, and the  
4 governing board comprised of large institutional pension funds  
5 has refused to grant further extensions.

6 Mr. Seery will testify that while these wind-downs  
7 were already in process and fully disclosed to the Court prior  
8 to the installation of the independent board, the board  
9 evaluated the decision to wind down the funds independently of  
10 the debtor's decision and decided that the prudent exercise of  
11 the debtor's business judgment was to continue with the wind-  
12 down. Neither the committee nor Acis challenge the board's  
13 selection to continue with the wind-down.

14 You will hear testimony from Mr. Seery that a  
15 priority of the independent board was to make sure that the  
16 debtor operated in accordance with applicable law to ensure  
17 that the debtor fills its obligations to investors and doesn't  
18 act or fail to act in a manner which could expose the debtor to  
19 liability. After all, as I mentioned, Your Honor, a material  
20 reason why the debtor is before the Court is because of  
21 litigation claims that have plagued it over the last several  
22 years.

23 Mr. Seery will testify that in evaluating the  
24 debtor's duties and obligations as an asset manager of these  
25 three funds, the board consulted with bankruptcy counsel with

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1 respect to the applicability of the operated protocols and  
2 domestic and Cayman counsel specializing in advising funds with  
3 respect to their obligations under the transactional documents,  
4 the Advisors Act, and general fiduciary duty obligations.

5 Tim Silva, a partner of WilmerHale, the debtor's  
6 outside firm that provides fund advice, is present in the  
7 courtroom and will be available to answer any questions the  
8 Court or the parties have. Dennis Olarou, a partner with Carey  
9 Olsen, is on the phone. He is the debtor's Cayman counsel and  
10 also available.

11 Importantly, Mr. Seery will testify that the  
12 independent board made the decisions that led to the filing of  
13 this motion based upon their own expertise and the advise of  
14 outside counsel and did not rely on the advice of the debtor's  
15 employees or any of the related parties.

16 He will further testify that based upon the input of  
17 outside counsel, the independent board concluded, one, that the  
18 operating documents governing the funds did not permit the  
19 debtor to unilaterally withhold distributions from some  
20 investors and not others; that, two, the debtor risked  
21 breaching its fiduciary duty to investors under principles of  
22 common law if it withheld distributions on its own; and that,  
23 three, the debtor risked liability under the Advisors Act if it  
24 essentially attempted to use its position as an investment  
25 manager to gain leverage against investors in connection with

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1 an unrelated matter, to wit, potential claims that the estate  
2 may have.

3           The motion describes in detail the nature and extent  
4 of the debtor's obligations, and I think the substance of that  
5 is not challenged by either the Committee or Acis. I didn't  
6 read their objections to challenge that the debtor has these  
7 obligations and seeks to fulfill them.

8           Based upon the foregoing and to make sure that the  
9 debtor didn't expose itself to liability, Mr. Seery will  
10 testify that the board decided that it was obligated to  
11 exercise its authority as asset manager to distribute the funds  
12 to all investors. After consultation with the bankruptcy  
13 counsel, Mr. Seery will testify that the independent board  
14 decided to provide the Committee with notice prior to making  
15 such distributions as were required by the operating protocols  
16 approved as part of the settlement.

17           The Committee objected to the distributions which led  
18 to the filing of this motion. The objections relate to  
19 distributions to be made as follows. Mr. Seery will testify  
20 that Dynamic proposes to distribute \$35 million of investor  
21 funds that are held by Dynamic of which CLO Holdco stands to  
22 receive \$872,000 and Mr. Okada stands to receive \$4,176,000.

23           With respect to ARF, Mr. Seery will testify that they  
24 propose to distribute \$22 million of investor funds held by  
25 ARF. HoldCo stands to receive \$1.5 million. And with respect

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1 to Restoration Capital Partners, it proposes to distribute  
2 \$123,250,000 of which 2.1 million will be received by ACM  
3 Services and, importantly, the debtor will receive 18 and a  
4 half million dollars, the balance of approximately 121 million  
5 would be distributed to non -- or 103 million would be  
6 distributed to non-related parties, including CalPERS which  
7 filed the statement with the Court.

8           The Committee and Acis argue that the Court should  
9 prohibit the debtor from making distributions to related  
10 parties, notwithstanding the debtor has contractual, fiduciary,  
11 statutory obligations to do so as an asset manager. It is  
12 important for the Court to understand that the money to be paid  
13 to these related parties is not the debtor's money, it's not  
14 property of the estate. It's actually funds that are the  
15 investors' funds that were invested in these various funds.

16           Essentially, the Committee argues and Acis argues  
17 that because the debtor may assert claims against some of all  
18 of these related parties at some time in the future, the Court  
19 should prohibit the debtor from authorizing the distribution of  
20 non-debtor estate funds. Essentially as we said in our papers,  
21 the objectors are asking this Court to issue a pre-judgment  
22 writ of attachment adjoining these distributions without the  
23 filing of any complaint which would assert causes of action,  
24 without the need to satisfy applicable standards for a pre-  
25 judgment writ either under Federal Rule of Civil Procedure 64

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1 estate law, and without appropriate notice to the parties and  
2 an opportunity to object.

3           The objectors want to use the debtor's position as an  
4 asset manager to stop distribution of funds in which the debtor  
5 has no interest to gain a potential litigation advantage  
6 against these related parties. The debtor just submits that is  
7 not appropriate. The Committee and Acis spent a lot of time in  
8 their papers talking about the allegations and in some estate  
9 case findings against the debtor's prior management relating to  
10 the operation of the debtor's business, some of which have  
11 matured into claims against the estate.

12           However, the fact that the debtor's actions taken by  
13 prior management led to claims against the debtor is not  
14 legally relevant as to whether the debtor should be permitted  
15 to make these distributions of non-estate funds. Allegations  
16 of prior wrongdoing would not be sufficient in the context of a  
17 pre-judgment attachment, and it should not form the basis for  
18 essentially the injunctive relief the Committee and Acis urge  
19 to the Court.

20           The Committee also argues that because the  
21 Committee's currently investigating claims against the released  
22 parties and other insiders that the distribution should be held  
23 up essentially indefinitely until the Committee completes its  
24 investigation. Whether or not the estate has claims against  
25 the related parties and insiders is unknown at this point

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1 except for the notes which I will address in a moment.

2           Also, whether or not there are claims and how the  
3 related parties acquired their investment in the funds is also  
4 unknown at this time. Since January 9th, the Committee has had  
5 standing to investigate and prosecute these claims and the  
6 debtor is cooperating with the Committee in its investigation.  
7 If legitimate claims exist, they should most certainly be  
8 prosecuted, and the independent board will cooperate with the  
9 Committee in its efforts.

10           However, at this point other than with respect to the  
11 notes, there is no admissible evidence that any claims exist,  
12 and no claims have been clearly articulated other than some  
13 vague allegations of fraudulent conveyance, breach of fiduciary  
14 duty, the garden variety of claims you would expect to be  
15 asserted in a case like this. Again, no bankruptcy court, no  
16 non-bankruptcy court would be authorized to enjoin payments on  
17 the basis of these vague and unasserted claims, and the Court  
18 shouldn't accept the invitation to do so wither.

19           The Committee also points to certain demand notes  
20 executed by Jim Dondero, Mark Okada, and ACM Services in favor  
21 of the debtor as a basis for withholding the distributions.  
22 The debtor has made a demand on Mr. Okada to pay back the note,  
23 and he has asserted that he may have potential offsets and the  
24 nature of potential service obligations and expense  
25 reimbursements allegedly owed to. At some point in time, we

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1 suspect those issues will be resolved either consensually or  
2 there will be litigation to recover the demand.

3           ACM Services which is owned 75 percent by Mr. Dondero  
4 and 25 percent by Mr. Okada, executed several notes in favor of  
5 the debtor of which 850,000 are demand notes. The total amount  
6 is approximately seven and a half million. The remaining notes  
7 are current and have been paid down over the years.

8           The debtor has not made demand on ACM Services for  
9 payment of the notes, nor have they made demand on Mr. Dondero  
10 for payment of the notes he issued in favor of the debtor. Mr.  
11 Seery will testify that the reason for that is that, as I  
12 indicated before, the board recognizes that in order for there  
13 to be a consensual restructuring in this case, it's going to  
14 involve not only resolution with the creditors and their claims  
15 but also resolution with Mr. Dondero or potential claims the  
16 estate has.

17           The independent board at this early stage in the case  
18 does not believe that commencement of an adversary proceeding  
19 against Mr. Dondero at this time is in their best interest. If  
20 this case turns into a litigation case, and as Your Honor  
21 experienced previously, then such litigation will be commenced.  
22 However, until the board has the opportunity to try to forge a  
23 consensual resolution, aggressive action is premature. The  
24 last thing, Your Honor, CLO Holdco is not a party to any demand  
25 notes.

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1 THE COURT: Let me stop you.

2 MR. POMERANTZ: Sure.

3 THE COURT: You mentioned dollars on the notes. The  
4 note receivable from Okada I think is 1.3 million.

5 MR. POMERANTZ: With credentials, yes.

6 THE COURT: And then you mentioned roughly seven and  
7 a half million of notes receivable from HCM Services.

8 MR. POMERANTZ: Of which 950 are demand notes. The  
9 rest are currently before me in accordance with the terms.

10 THE COURT: Okay. You didn't mention a dollar amount  
11 on the note receivable from Dondero. My notes show 9.3  
12 million.

13 MR. POMERANTZ: Yeah, and so I think that's around  
14 that --

15 THE COURT: Is that a demand note or notes?

16 MR. POMERANTZ: That is a demand note and then the  
17 related party notes, yes --

18 THE COURT: Okay.

19 MR. POMERANTZ: -- Your Honor. And, again, we're now  
20 the board knows, fully aware. The board could have commenced a  
21 lawsuit. Honestly, Your Honor, the Committee could have  
22 commenced a lawsuit in the last two months. I suspect the  
23 Committee also would like to see a consensual restructuring.

24 And I think parties are taking the view of, again,  
25 this can be a litigation case which would be like a lot of

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1 money for all the professionals, not really do all that well  
2 for the creditors. Or the parties could cooperatively work  
3 towards a restructuring to see based upon the leverage, based  
4 upon the claims everyone has that it makes more sense. And the  
5 board's determination, again, made on its own coming into this  
6 case in the last two months is that proceeding aggressively now  
7 just does not make sense.

8           Even though it has not commenced any litigation  
9 against the related parties nor presented any evidence of any  
10 claims against the related parties, the Committee asks this  
11 Court to use its equitable powers under Section 105 to enjoin  
12 the distribution again of non-estate funds to the related  
13 parties. Your Honor, bankruptcy court -- bankruptcy  
14 practitioners in certain cases love to use 105, assert 105. My  
15 experience has been when you assert 105 and that's all you  
16 assert 105, it really means you don't have much authority and I  
17 think that's the case here.

18           The courts have held that 105 is not -- grant the  
19 court authority to be a roving commission to do equity because  
20 it has to be tethered to something in the Bankruptcy Code.  
21 Here the proper way for the Committee to obtain the relief they  
22 sought was to file a complaint and seek pre-judgment remedy,  
23 either an attachment under Rule 64 or an attachment under  
24 applicable provisions of Texas law or other applicable law, or  
25 an injunction under FRCP 65.

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1           The debtor would not stand in the way if the  
2 Committee decided to do that. That's what the debtor bargained  
3 for. They gave the Committee the authority to do that. The  
4 Committee has not yet done that. And the Court should just not  
5 allow the debtor -- the Committee to use the debtor's position  
6 as fiduciary to its investors as leverage. That's what's  
7 really happening. The only reason we're here is because the  
8 debtor is the asset manager of these other funds, and the  
9 Committee and Acis want the debtor to use that leverage and  
10 somehow to gain an advantage.

11           Your Honor, we would submit that the fiduciary duty  
12 of the estate is to act in accordance with its obligations, and  
13 that's the primary fiduciary duty and that the creditors are  
14 best served if the company complies with its obligations and  
15 doesn't expose the estate to any liability.

16           Lastly, Your Honor, I want to address the Committee  
17 and Acis's allegations regarding the circumstances surrounding  
18 the sale of the MGM shares, the proceeds of which the debtors  
19 intend to use to distribute as part of the RCP fund. Whether  
20 or not Mr. Dondero's authorized to make that trade, it's really  
21 irrelevant to the issues before the Court. The independent  
22 board first learned about the trade only a few weeks ago, and  
23 the independent board -- and, again, this happened back in  
24 November, two months before the independent board took over.  
25 They promptly investigated the circumstances around the trade,

25

1 engaged counsel to advise whether it was binding and,  
2 importantly, evaluated whether the trade was a sound exercise  
3 in the debtor's business judgment at that time.

4           The board concluded that the trade was binding and  
5 that it in fact was a good trade as of November 2019 and  
6 disclosed that information to the Committee and engaged the  
7 Committee in a dialogue to discuss the options that the debtor  
8 had with respect to that trade. The Committee, while I  
9 understand was not unanimous, ultimately agreed with the  
10 independent board that it was in the debtor's best interest to  
11 consummate that trade. While we understand that the Committee  
12 and Acis may want to investigate the circumstances surrounding  
13 that trade to determine whether the estate has any colorable  
14 claims that could be asserted, that doesn't provide a basis for  
15 enjoying the distribution of the funds.

16           Moreover, the allegation in Acis papers that Mr.  
17 Dondero used his position on the board of MGM to facilitate the  
18 trade so that ACM Services could receive \$2.1 million of 123  
19 and \$250,000 sale, it just lacks and factual support. And, in  
20 fact, Mr. Dondero has steadfastly encouraged the investment  
21 board not to sell the MGM shares because he believes they will  
22 continue to appreciate and the estate and its creditors would  
23 be benefitted thereby.

24           The reason that the RCP shares were sold is as I  
25 mentioned before, the RCP, the term of that private equity fund

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1 expired. No more extensions were given, and the debtor as a  
2 fiduciary and as an asset manager needed to liquidate the  
3 assets in that estate which included the shares. But, again,  
4 if there are claims surrounding how that happened, we  
5 understand there's concern that the creditors have about the  
6 circumstances, they can investigate them and the independent  
7 board will surely cooperate with such investigation.

8           In conclusion, Your Honor, this independent board was  
9 installed because of its independence and sophistication in  
10 managing a business as complex as the debtor's. As you will  
11 hear in the testimony, the independent board has been  
12 thoughtful and thorough in its approach to the issues raised by  
13 this motion and is trying to manage the debtor in a responsible  
14 way to maximize value and prevent the estate from incurring any  
15 liability. The independent board understands and shares the  
16 Committee's and Acis's decision to hold other parties  
17 accountable for any liability they have against the debtor  
18 arising out of conduct that occurred pre- or post-bankruptcy.  
19 But trying to use the debtor's role as an independent asset  
20 manager and fiduciary duty to investors is inappropriate and  
21 create risks for the estate.

22           For these reasons, Your Honor, the debtor  
23 respectfully requests that the Court approve the motion and  
24 overrule the objections.

25           THE COURT: All right, thank you. Other opening

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1 statements, Mr. Clemente?

2 MR. CLEMENTE: Yes, Your Honor. You actually touched  
3 on a question that I had. I assume I have more fulsome  
4 comments that I had anticipated making after testimony, but so  
5 I would reserve the opportunity to do that. It was quite a  
6 lengthy opening there, so I didn't know whether there was going  
7 to be the opportunity for that after testimony, but --

8 THE COURT: Certainly.

9 MR. CLEMENTE: -- I certainly want to reserve that.  
10 Thank you, Your Honor.

11 So I do have some opening remarks prepared, but I'm  
12 going to react a little bit to what I just heard. I and the  
13 Committee do not dispute the credentials of the board. We  
14 obviously were involved in choosing them. I heard a lot about  
15 the duty to, quote/unquote, investors. I don't think I heard a  
16 word about the duty to the creditors and to the estate. And I  
17 think it's important when thinking about the investors that Mr.  
18 Pomerantz keeps referring to, the Committee is not talking  
19 about the legitimate third party investors, the CalPERS. The  
20 Committee is talking about the very people that were in charge  
21 of this debtor while breaches of fiduciary duty were rampant  
22 and their related entities that resulted in the filing of this  
23 bankruptcy case.

24 And I find it a little bit rich, Your Honor, that  
25 their debtor is using the duty to investors to include third

1 parties to try and come in here and passionately argue that  
2 distribution should be made at this time to these insider  
3 parties without a word at all about why it may actually be in  
4 the creditors' best interest or this estate's best interest to  
5 not make those distributions at this time. So those were a  
6 couple of comments that struck me as I was listening to what  
7 Mr. Pomerantz said.

8 But let me be clear, Your Honor, as Your Honor is  
9 aware the debtor is in bankruptcy because of the documented and  
10 egregious breaches of fiduciary duties and contractual  
11 obligations to its creditors and its propensity for fraudulent  
12 and litigious conduct as documented. Mr. Dondero and until  
13 recently Mr. Okada dominated all aspects of the debtor and  
14 controlled all of its decision-making, including the decision-  
15 making that led various tribunals, including this Court, to  
16 conclude that the debtor had breached its fiduciary duty,  
17 engaged in fraudulent conduct, and employed persons who are not  
18 credible and not truthful.

19 Against this backdrop, Your Honor, the debtor wants  
20 to make distributions to investors, again, the investors we're  
21 talking about here are Mr. Okada, and entities owned and/or  
22 controlled by Mr. Dondero and Mr. Okada without regard  
23 apparently because I didn't hear anything about that to the  
24 interest of creditors under the rubric of a fiduciary duty that  
25 is supposedly owed to those insider parties, the same insider

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1 parties, Your Honor, who were found to have breached the duties  
2 to the creditors of this estate or to the investors which then  
3 resulted in them becoming creditors of this estate and led to  
4 the bankruptcy.

5           Your Honor, I think the irony is fairly thick, and I  
6 don't think the Court should allow the distributions at this  
7 time. These insider parties, and I'm glad Mr. Pomerantz  
8 mentioned it to you because their papers did not mention the  
9 notes that were owed, they owe the debtor millions of dollars.  
10 The numbers that Your Honor read are just the direct notes  
11 among those parties. They do not include the notes that are  
12 owed by, for example, affiliated entities of Mr. Dondero. So  
13 those numbers are even larger than what Mr. Pomerantz suggested  
14 to Your Honor.

15           Second, as the debtors do finally disclose in their  
16 papers, the insider parties receive certain of the insider  
17 interests from the debtor pursuant to transactions that were  
18 only recently disclosed to the Committee and not have been  
19 examined by the Committee. So in many of the circumstances,  
20 the very interests that are giving rise to the basis for these  
21 distributions once belonged to the debtor.

22           Third, obviously, the insider parties are the focus  
23 of the Committee's ongoing investigation of the estate causes  
24 of action, and that's entirely appropriate given the long  
25 history and the findings made by this Court and others

30

1 regarding the behavior of this debtor prior to the bankruptcy.

2           Your Honor, instead of allowing the distributions to  
3 be made, the Court should direct that the distributions that  
4 the debtor seeks to make to the insider parties to be placed  
5 into a segregated interest-bearing account pending the  
6 resolution of potential claims against the insider parties  
7 including the collection of notes owed by the insider parties  
8 and the investigation into the validity of the insider  
9 interests.

10           If the insider parties have an issue with this,  
11 obviously, they can come before Your Honor, perhaps they'll  
12 come before Your Honor today, and explain to you why what is  
13 being proposed is unfair to them or why despite the  
14 circumstances surrounding this case, the rampant breaches of  
15 fiduciary duty, the questionable transactions, and the  
16 existence of the notes they owe the debtor they should receive  
17 those distributions now. And we can do that after a fulsome  
18 discovery of those parties, a fulsome record, full opportunity  
19 to brief.

20           I believe, the Committee believes this is a very  
21 sensible proposal, and it would seem to serve all interests.  
22 The interests of the estate would be protected. Let's talk  
23 about those. Obviously, we're more likely to recover on the  
24 notes and any potential claims, including claims that the  
25 insider interests were inappropriately obtained.

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1 Mr. Pomerantz referred to the word "leverage."  
2 Again, it's the estate, the estate should be thinking about how  
3 it can actually collect on its claims and notes. So the word  
4 "leverage" I don't think is appropriate here. It just seems  
5 sensible. The interest of the insider parties would also be  
6 protected. The money will be placed in a segregated account,  
7 and the status quo would be preserved. And legitimate third  
8 party investors, we are all fully in support of the legitimate  
9 third party investors receiving their distributions. We've  
10 never had an issue with that, Your Honor.

11 Mr. Pomerantz referred to the authority, Section 105.  
12 I do believe the Court has ample authority under Section 105 of  
13 the Bankruptcy Code to order the relief requested by the  
14 Committee. Obviously, Section 105 is broad and, as we'll  
15 discuss further later, it's been interpreted by this Court and  
16 other courts to apply very broadly and in circumstances similar  
17 to this.

18 Additionally, Your Honor, although I do not believe  
19 105 needs to be tethered, I believe is the word that was used,  
20 to other sections of the Code. I do believe that other  
21 sections of the Code are implicated as the relief the Committee  
22 requests impacts property of the estate which includes the  
23 notes and potential claims against the insider parties as well  
24 as the rights and obligations of the debtor under the various  
25 contracts that Mr. Pomerantz referred to.

1           So, we have 105. If we need to tether it to  
2 something, we can tether it to 541 and we can tether it to 363.  
3 What we're asking the Court to do impacts property of the  
4 estate, impacts the rights and obligations of the debtor.

5           Finally, Your Honor, there was a long discussion or  
6 somewhat of a discussion about the fact that the Committee has  
7 not sought a preliminary injunction or has not filed claims  
8 against the insider parties. First, again, I believe Section  
9 105 gives the Court the authority that it needs to provide the  
10 relief. Second, the Court has the flexibility should it choose  
11 to construe or find it necessary to construe our objection as a  
12 request for a preliminary injunction and the request satisfies  
13 that standard.

14           Third, Your Honor, this has been an expedited process  
15 initiated by the debtor. If this Court believes that other or  
16 further proceedings or processes are necessary or appropriate,  
17 the Court should allow the parties the time for that. We  
18 agreed to an expedited motion practice under the protocols.  
19 That's a fact. The protocols cover a variety of circumstances  
20 designed with the exigencies of the debtor's business in mind,  
21 not designed with trying to speed distributions to Dondero,  
22 Okada, and the insider parties. There simply is no exigencies  
23 surrounding that, and the Committee should not be prejudiced if  
24 this Court believes a further or other procedural vehicle is  
25 necessary.

1           And a moment, Your Honor, on the investigation, as  
2 Your Honor is aware the insider parties have dominated the  
3 debtor for years. Only recently January 9th the Committee has  
4 gotten the ability to investigate. And to date, we've been  
5 doing that. I do dispute what Mr. Pomerantz said about the  
6 debtor's cooperation. I believe that they've used words to  
7 that effect but we've not gotten the documents that we need.  
8 This is a complicated enterprise as Your Honor is aware. It's  
9 unrealistic to think that we would be in a position to bring  
10 claims against insider parties at this particular time in the  
11 case. And we cannot be prejudiced by saying we should have  
12 completed our investigation and had brought claims every time  
13 the debtor thinks it should make a distribution to Mr. Dondero  
14 or one of its related entities.

15           And so, Your Honor, to sum up, we think that the most  
16 logical solution here and frankly the one that I assume the  
17 debtor would have agreed with me on would be to come to this  
18 Court, allow the distributions to be made to all the third  
19 party investors, to withhold the distributions to the related  
20 parties while the investigation occurs, while the notes are  
21 settled, and while the Committee determines and the Court may  
22 perhaps ultimately determine whether the interest that gave  
23 rise to those distributions were in fact appropriately with  
24 those parties.

25           Instead, we're here talking about duties owed to,



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1 quote/unquote, the investors without considering what it is  
2 that's owed to these creditors and to this estate. And with  
3 that, Your Honor, we would ask that the motion be denied or  
4 however you'd look at it but that the relief we noticed in our  
5 paper be ordered by Your Honor.

6 THE COURT: Let me follow up and make sure I  
7 understand a couple of things. You've said a couple of times  
8 that it's just the distributions that would go to related  
9 investors, Mark Okada, CLO Holdco, HCM Services. And I got the  
10 impression from your pleadings as well as your oral statements  
11 that the Committee is not challenging in any way the decision  
12 to wind down these three funds, if you will. You know, my  
13 reading of the pleadings was November 2019, you know, less than  
14 a month after the bankruptcy was filed or about a month after  
15 the bankruptcy was filed, you know, there were significant  
16 redemptions. In the face of significant redemptions, the  
17 debtor decided it was appropriate to wind these down.

18 Is that going to be the subject of evidence and  
19 testimony today? Is the Committee at all concerned about how  
20 that all played out, whether it was legitimate unaffiliated  
21 investors seeking redemption or if it was by chance insider  
22 investors?

23 MR. CLEMENTE: No, Your Honor. The Committee is not  
24 challenging the wind-down as I believe you're referring to. We  
25 are not doing that, Your Honor.

35

1 THE COURT: Okay. And this may be one instance where  
2 it's kind of hard for me to separate what happened in the  
3 related case of Acis versus this where we had all of a sudden  
4 we don't want Acis to, you know, manage these in that case CLOs  
5 anymore until redemptions were happening.

6 MR. CLEMENTE: I understand, Your Honor.

7 THE COURT: And the business judgment of that --  
8 well, it's complicated, right.

9 MR. CLEMENTE: I completely understand.

10 THE COURT: It was, in the end of the day, depriving  
11 Acis debtor of management fees. Same thing is happening here,  
12 right? Highland is being deprived of management fees by the  
13 wind-down of these three funds, but you're not challenging the  
14 business judgment of the --

15 MR. CLEMENTE: That is correct, Your Honor.

16 THE COURT: -- whole process of the redemptions  
17 period?

18 MR. CLEMENTE: That is correct, Your Honor.

19 THE COURT: Okay.

20 MR. CLEMENTE: There is a pot of funds sitting in  
21 those funds, and there is a pot of funds sitting in RCP --

22 THE COURT: It was a legitimate non-affiliated  
23 entity's --

24 MR. CLEMENTE: We're not challenging it, Your Honor.

25 THE COURT: Okay.

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1 MR. CLEMENTE: What we are challenging obviously is  
2 now the distribution of those funds to the related entities.  
3 That's where we take issue with it at this particular moment in  
4 time.

5 THE COURT: Okay.

6 All right. Who else wishes to make an opening  
7 statement? I know Acis had a joinder or a slightly different  
8 objection, I think.

9 MS. PATEL: Yes, Your Honor. Good afternoon.  
10 Again, Rakhee Patel on behalf of Acis. And I'll address Your  
11 Honor's question first. Acis has concerns about the wind-down  
12 of these funds. I'll just clear with respect to it. And Your  
13 Honor referenced, you know, perhaps we need to separate what  
14 happened in the Acis case and whether that's happening here or  
15 not.

16 Your Honor, I'm not sure from Acis's perspective that  
17 we don't object to the wind-down of these funds. We just  
18 frankly don't have enough information to kind of take a  
19 position with respect to that whether these funds should be  
20 wound down. But the fact of the matter is is in the lead-in  
21 into this motion -- and this is sort of the source and subject  
22 of Acis's additional objection and not just plain vanilla  
23 joinder and with the Committee -- is is that the transactions  
24 happened. The sale of the stock has happened. So whether it's  
25 in connection with the wind-down of the funds or whether it's

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1 just a sale, it's happened now.

2           So I'm not sure that we can unring that bell, but  
3 Acis's whole point and as we sort of set out in our joinder and  
4 our separate comment or objection was, Your Honor, the light of  
5 day needs to be cast on this transaction as a whole and we need  
6 to be talking about it that the transaction needs to be  
7 discussed here in open court. And, frankly, the entire  
8 creditor body needs to have and the Court needs to have  
9 transparency with respect to that.

10           So to that point, Your Honor, the debtor filed the  
11 motion to approve the distributions of the proceeds from the  
12 sale in accordance with the procedures approved as part of the  
13 broader settlement motion that Your Honor heard in January.  
14 Now the debtor incredibly takes the position that this Court  
15 and the creditors are effectively powerless to stop these  
16 distributions. And here's the problems with that position.

17           First, from a technical legal perspective, the debtor  
18 ignores the language of Section 363. Frankly, it's easy to  
19 have a strong initial knee-jerk reaction that Section 363  
20 doesn't apply here because there's no sale of property to the  
21 estate. The MGM stock was held down in a different entity.  
22 Your Honor, frankly, I did it myself. But when you analyze the  
23 language of Section 363, it also prescribes the use of property  
24 of the estate outside of the ordinary course of business. And  
25 here, the use of property of the estate is the debtor's

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1 valuable management rights of the various entities, so Dynamic,  
2 AROF or AROF or NRCP.

3 And let's just assume for argument's sake that the  
4 debtor's statement is correct and enforceable and there's no  
5 problem with it that the funds are in liquidation. No one can  
6 rationally argue that that liquidation of a fund or a manager's  
7 actions in liquidating said fund are ordinary course. So there  
8 is sort of the Section 363 hook for lack of a better term.

9 Second, from an equity perspective, it is wholly  
10 inequitable for the debtor in an attempt to derail the Court  
11 and the creditors from inserting a Chapter 11 trustee -- and  
12 recall, Your Honor, that this case was filed on October 16th of  
13 2019 where the debtor filed to seek protection from the  
14 imminent within minutes if not hours of entry of \$189 million  
15 judgment against the debtor. And it's really frankly, and as  
16 Mr. Pomerantz acknowledged, the product of failed -- numerous  
17 other failed litigation strategies. Acis, UBS, Pat Daugherty,  
18 quickly all -- and all of those the pieces of litigation  
19 quickly coming home to roost.

20 Acis was clear right out of the gate, Your Honor, at  
21 the first day hearings held on October the 18th, 2019 that it  
22 would seek the appointment of a trustee. And in an attempt to  
23 sort of take itself out of a trustee potentially being  
24 appointed or, you know, as to forestall that happening, the  
25 debtor filed an ordinary course protocol motion. And this is

1 in October of 2019. And as a part of that ordinary course  
2 protocol motion, the proposal was that Mr. Sharp, the CRO of  
3 the debtor, be appointed the CRO of the debtor and that he  
4 would be the gatekeeper, he would be in charge of all related  
5 party transactions, and he would oversee all of those  
6 transactions.

7 And, Your Honor, indeed Mr. Sharp testified that he  
8 was the gatekeeper. He was the guy in charge, and that was on  
9 I want to say like November 20th of 2019. And commensurately,  
10 Mr. Waterhouse, the CFO for Highland Capital Management, also  
11 testified and Mr. Waterhouse was the first day declarant for  
12 Highland as well. He testified that everyone understood that  
13 Mr. Sharp was to be the gatekeeper. And, indeed, Mr. Sharp  
14 would -- they had training at Highland Capital Management to  
15 the effect that all employees knew if you've got a related  
16 party transaction, it's got to go through Brad Sharp.

17 So in an attempt to sort of derail Acis from getting  
18 a trustee appointed, they affirmatively sought out these  
19 protocols and ultimately agreed to protocols that look similar,  
20 not exactly but similar to those proposed ordinary course  
21 protocols. And the protocols that ultimately were approved  
22 required court approval. And now we've got them coming back  
23 and saying, ha ha, just kidding, no one can do anything about  
24 it anyway and we have to make these distributions because we've  
25 got a fiduciary duty to do it.

1           On that note, the debtor who should be fully  
2 transparent during this process while it seeks the benefit of  
3 bankruptcy including the automatic stay, argues in its reply  
4 brief filed this morning at Footnote 9 that the underlying sale  
5 transaction in excess of \$123.25 million is sacrosanct and  
6 irrelevant because the Committee blessed it. Acis objected,  
7 Your Honor. When that transaction was presented to the  
8 Committee, Acis objected.

9           First, it would have its cake and eat it, too. It  
10 can't take advantage of the protocols it likes while at the  
11 same time stiff-arming those that are inconvenient to it. It  
12 can't say the transaction's good because the Committee blessed  
13 it, but the Committee didn't bless the distributions to the  
14 insiders and, oh well, you can't do anything about that anyway.

15           Second, the broader transaction is violative of at a  
16 minimum traditional notions of transparency in bankruptcy and  
17 likely 363 along with what the debtor's fiduciary duties to its  
18 creditors. As Mr. Clemente pointed out, the debtor has dueling  
19 fiduciary duties, and we didn't hear nearly a word with respect  
20 to the debtor's fiduciary duties to its creditors. And, Your  
21 Honor, we're not looking to generally micromanage what this  
22 debtor is doing, but this transaction is fundamentally flawed  
23 and at a minimum has red flags all over it.

24           As we now know from the CalPERS objection, Mr.  
25 Dondero entered into a transaction with Highland Capital

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1 Management buying CalPERS' interest and likely others'  
2 interests at June 30 prices or by giving over a set number of  
3 MGM shares to CalPERS. That's the agreement that's attached to  
4 the CalPERS objection. The agreement was always a win-win for  
5 Highland Capital Management because it could either make money  
6 on the arbitrage of the stock -- it bought it at a particular  
7 price, and if it's ordered at a different price, you got to  
8 keep the differential -- or give over the stock if the stock be  
9 valued and priced. Win-win.

10 He then immediately the very next day fraudulently  
11 transferred that agreement from Highland Capital Management to  
12 Highland Capital Management Services, an entity in which he is  
13 the 75-percent owner and Mr. Okada is the 25-percent owner.  
14 That is 15 days before filing this Chapter 11 bankruptcy case.  
15 The only purported consideration for the transfer, and I think  
16 this is Exhibit B, to the CalPERS objection, was an indemnity  
17 by Highland Capital Management Services. That's the only  
18 consideration that was transferred as a part of that  
19 transaction, Your Honor.

20 Then when the stock price rises in November, he seeks  
21 committee approval for a transaction that still benefits  
22 Highland Capital Management Services. Despite not having a  
23 Committee response, he enters into a rogue unauthorized trade  
24 of MGM stock on whose board he serves on and is thus privy to  
25 information, violative of the very protocols that the debtor

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1 was pressing so strenuously to avoid the appointment of a  
2 trustee. Indeed, Brad Sharp testified the day before the rogue  
3 trade that this exact type of transaction had to go through  
4 him. And Mr. Waterhouse's testimony came right after that to  
5 indicate that everybody at the debtor knew that Mr. Sharp had  
6 to approve it.

7           Ultimately, the Committee rejected that transaction  
8 in November, but the trade was already done. If Mr. Dondero  
9 had his way, Highland Capital Management Services would have  
10 benefitted from the transaction. Frankly, every one of these  
11 transactions needs the light of day shed upon them here in  
12 court to determine what is in the best interest of creditors.  
13 The debtor's attempt to cloak itself in the Committee's non-  
14 objection, and I want to be clear on this, it was a non-  
15 objection. I think reference was made that the Committee  
16 agreed to the sale of the MGM stock. That's not what happened.  
17 The Committee just did not object to the transaction which can  
18 likely best be characterized frankly as everyone plugging their  
19 nose while simultaneously telling this Court it can't do  
20 anything about the proceeds is the exact reason why the Court  
21 should be inquiring into the transaction in the first place.

22           And not so incidentally, that stock that Mr. Dondero  
23 traded without authority in November is trading approximately  
24 20 percent higher today, around the low 90s.

25           THE COURT: All right. Thank you.

1 Thank you. All right.

2 Do we have any other opening statements? I'm  
3 probably going to have to take a break before we do evidence  
4 and hear my 2:30 matter, which I don't think is going to take  
5 very long, at all.

6 All right. Judge Lynn.

7 MR. LYNN: Your Honor, thank you.

8 We're not opposed to the motion, and we understand  
9 the concerns expressed both by the debtor, the debtor's  
10 independent board, which feels that it's compelled to make the  
11 distribution to insiders. And while we don't necessarily agree  
12 with them, we understand the Creditors Committee's concerns as  
13 well.

14 We'd like to suggest the following should the Court  
15 determine that the motion should be denied. And that is that  
16 instead of the debtor retaining the funds, that the debtor  
17 distribute the funds into the registry of the Court. That way,  
18 they lose control over the funds and they can say that they've  
19 distributed them in accordance with their agreements and  
20 applicable law.

21 The funds would remain there until either a recipient  
22 or prospective recipient posts a bond or other suitable  
23 collateral or the Creditors Committee agrees to the  
24 distribution to the insider or there is a Court entered for  
25 another reason after a showing made before Your Honor. The

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1 debtor and the Creditors Committee would, of course, retain all  
2 rights to seek the funds they would have had, which rights they  
3 would have had immediately before the distribution to the  
4 registry, plus any rights that would be gained by reason of the  
5 distribution itself.

6           The debtor thus distributes, the Creditors Committee  
7 retains its rights, the Court retains control, and this can all  
8 be done, we believe, by a Court order and we hope this may give  
9 the Court a suitable alternative.

10           THE COURT: Okay. Let me make sure I understand.  
11 You said, if the Court is inclined to deny the motion. Are you  
12 offering, I guess Mr. Dondero's proposal that -- I mean, these  
13 aren't disbursements that would all go to him, they would --  
14 some would go to Okada, and -- who's not objected or appeared.  
15 But -- let me cut to the chase.

16           Are you trying to avoid a hearing and evidence  
17 altogether by saying, you know, these related entities agree  
18 their distributions will go into the registry of the Court  
19 right now?

20           MR. LYNN: Mr. Dondero supports this position. We do  
21 not speak for Mr. Okada.

22           THE COURT: Right.

23           MR. LYNN: I understand that more than one of the  
24 entities -- and Your Honor must forgive me. We're relatively  
25 new to this case.

1 THE COURT: Yeah. One is Holdco, and that is  
2 technically a DAF, a charitable entity that --

3 MR. LYNN: Yes. I believe that's so, and I  
4 understand there may have been communications between the  
5 independent board and the trustee of a DAF, but I was not a  
6 party to those communications. I'm just trying to give the  
7 Court an alternative -- Mr. Dondero is doing so -- that might  
8 be acceptable to the debtor and at the same time would  
9 accomplish what the Creditors Committee wants, which is to  
10 retain control of the funds.

11 I must say, Your Honor, that having been there  
12 myself, I have a great deal more confidence in the registry of  
13 the Court protecting funds than I do in just about anyone else.

14 THE COURT: All right. Well, that would certainly  
15 seem to give the Committee everything it's asking for, and --

16 MR. POMERANTZ: Your Honor, if I may interrupt.

17 I understand from members of the debtor's independent  
18 board who have spoken to Grant Scott, who is the principal in  
19 charge of CLO Holdco, that CLO Holdco would also support the  
20 proposal that has just been made by Judge Lynn. We do not have  
21 the agreement of Mr. Okada to support that proposal.

22 THE COURT: Okay. Although, he has not weighed in  
23 with any sort of -- well, I don't know. How do we feel about  
24 Mr. Okada's interest here? I mean, he's obviously been given  
25 notice of all of that, and --

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1 MR. POMERANTZ: Well, actually we asked him --

2 THE COURT: Okay.

3 MR. POMERANTZ: -- when we heard last night that this  
4 might be a possibility. He has rejected that. And in light of  
5 his rejection of that proposal, we as the debtor feel we need  
6 to proceed with the motion. I would think it substantially  
7 narrows the issues that are going to be in evidence, all the  
8 stuff we've heard about MGM Trade, which may at some point in  
9 time be something that people don't testify from the podium and  
10 that actually the subject of real evidence. But with respect  
11 to Mr. Okada, we will have to go forward with the motion.

12 MR. LYNN: Yeah, so let me express that at this  
13 point, Mr. Dondero is of course not supporting the Acis  
14 suggestion that a trustee should be appointed. We did not  
15 understand that this hearing would address that issue.

16 THE COURT: Yeah. I'm not sure. That's what they  
17 were suggesting today. I think they were just saying at one  
18 point, they adamantly wanted a trustee, and these protocols  
19 alleviated their concerns and caused them to back off. And  
20 now, they're upset that, you know, the debtor is resisting the  
21 protocols in a way. So -- all right.

22 Mr. Clemente, what say you? I --

23 MR. CLEMENTE: Your Honor, I --

24 MR. LYNN: Thank you, Your Honor.

25 THE COURT: Thank you.

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1 MR. CLEMENTE: -- I think you can tell from our  
2 papers, this is effectively what we asked for.

3 THE COURT: Right.

4 MR. CLEMENTE: I don't even know why it took us to  
5 get to this point for that. It seemed so obvious to me. But  
6 when it was articulated by the former Judge here, it -- I think  
7 it just held more -- maybe it made more sense.

8 As far as Mr. Okada's concerned, I think Your Honor  
9 could clearly deposit the funds in the registry of the Court,  
10 and he's free to come in. I think that's what Counsel for  
11 Mr. Dondero was actually suggesting. So I'm not sure that  
12 anything is required further with respect to Mr. Okada, unless  
13 he has a representative here that would like to raise something  
14 with Your Honor. So, to me, on behalf of the Committee, I  
15 think that accomplishes what the Committee was trying to do  
16 with its objection.

17 THE COURT: All right.

18 Anyone else wish to be heard? Ms. Shriro, I know  
19 that you filed something for CalPERS, but obviously, your  
20 client is an unaffiliated investor in the private equity fund,  
21 RCP. You just want to get paid.

22 MS. SHRIRO: That's correct. We just want to get  
23 paid, and I would defer to my co-counsel on the phone. If he  
24 has any comments, this would be the time to raise them.

25 THE COURT: All right.

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1 Co-Counsel on the phone, I think it's Mr. Cisz. Is  
2 that correct?

3 MS. SHRIRO: Yes.

4 THE COURT: Okay. Anything you want to say about  
5 what's (indiscernible)?

6 MR. CISZ: That's correct, Your Honor. This is Louis  
7 Cisz on behalf of CalPERS, and Ms. Shriro is correct. So long  
8 as CalPERS receives its distribution relative to the sale of  
9 the MGM stock, CalPERS otherwise doesn't take a position with  
10 respect to the motion.

11 THE COURT: Okay. Thank you.

12 All right. Well, turning to the literal terms of the  
13 motion, the relief the motion sought was simply an order  
14 authorizing distribution of the cash from these wind-downs of  
15 the three funds to insider investors. And so we have the  
16 Committee objection, we have the Acis objection, we have  
17 Dondero's counsel here appearing. I think I can, given this  
18 request for relief and the opposition of the Committee, as well  
19 as one of the Committee members, Acis, and due to these  
20 representations of Dondero's counsel and the board, I can order  
21 that the money that would otherwise go to insider investors --  
22 I think it's roughly about 8.6 million -- will, instead of  
23 going to the insider investors, will go into the registry of  
24 the Court with reservation of everyone's rights later to file  
25 motions requesting that it be disbursed to them. So everyone

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1 understands, this is just kind of a holding place for the funds  
2 right now.

3 MR. POMERANTZ: Your Honor, we do not have  
4 Mr. Okada's representation and the debtor is not modifying its  
5 motion. The debtor would like to proceed with respect to  
6 Mr. Okada. We asked him, he did not want to agree to the same  
7 things that would be in consideration by CLO Holdco, and for  
8 the reasons we've identified in the motion and I've expressed  
9 to Your Honor, we feel we have the obligation, we have the duty  
10 to proceed, and we would request the opportunity to put on  
11 evidence so you can hear from Mr. Seery and ultimately make a  
12 determination whether the Committee and Acis have laid out a  
13 legitimate basis for use of 105. I'll reserve my comments and  
14 their comments until the end.

15 But we would want to proceed in that limited matter  
16 because we don't have all agreements of the parties and the  
17 same reasons stand for why we filed the motion to proceed with  
18 the distribution for Mr. Okada.

19 THE COURT: Okay. Well, I guess I misinterpreted  
20 everything that I thought was going on out there. Mr. Okada, I  
21 guess, you said is owed 4.176 million from the Dynamic Hedge  
22 Fund, and then -- I don't know if that was the total amount  
23 from the three funds, but you feel like you have a fiduciary  
24 duty to pursue that disbursement.

25 MR. POMERANTZ: Absolutely, Your Honor.



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1 THE COURT: All right.

2 MR. POMERANTZ: And again, you know, we could get  
3 this into argument. Mr. Okada is in a much different position  
4 than some of the other insiders. We understand the comments  
5 about Mr. --

6 THE COURT: Well, I remember some of the dynamics  
7 here, but let me tell you what I'm going to feel the need to  
8 get into if we hear evidence. And what we'll do is we're going  
9 to take a short break in a minute. Let me ask the Barker  
10 people who I think are in the back.

11 (Off record discussion 2:34:51 to 2:35:01)

12 THE COURT: Okay. So we'll take a 10-minute break in  
13 a minute.

14 But again, one reason I was sort of delighted to get  
15 the suggestion of Judge Lynn is I see this evidentiary hearing  
16 as being a little more involved than looking at contractual  
17 obligations and whatnot, and you know, the fact that these are  
18 non-property of the estate funds that we're talking about. I  
19 have fundamental questions having read the pleadings about the  
20 decision to wind-down these funds that was made in November  
21 2019, days after Highland filed bankruptcy.

22 Who made the decision? Was it insider investors  
23 seeking redemption? Or was it, you know, did we have large  
24 unaffiliated investors exercising redemptions, and so  
25 therefore, it was reasonable business judgment, you know, we

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1 need to wind down?

2 I know the issues are a little bit different with the  
3 two hedge funds versus the RCP fund that had the term. And I  
4 understand, I read the pleadings, how the term expired in April  
5 2018, it was extended for one year, and then the advisory board  
6 didn't consent to an additional extension.

7 Again, maybe the new board has thoroughly scrubbed  
8 this and you're going to tell me that in evidence. And maybe  
9 the Committee has thoroughly scrubbed this, and you're going to  
10 tell me that with evidence. But I -- I'll want to hear that.  
11 I'll want to hear that this was all legitimate, independent,  
12 non-affiliated investors pressing for the wind-down of these  
13 funds, and we didn't have what I refer to as the Acis situation  
14 where -- well --

15 MR. POMERANTZ: Your Honor, Mr. Seery is prepared to  
16 testify to each of those. And as I mentioned, the board did  
17 thoroughly consider it and you will -- Your Honor will hear  
18 evidence that led Mr. Seery and the board to conclude that each  
19 of these were appropriate. But we intended to get into that in  
20 the evidence.

21 THE COURT: Okay.

22 (Proceedings recessed from 2:37 p.m. to 3:01 p.m.)

23 THE COURT: All right. We're going back on the  
24 record in Highland. Mr. Pomerantz, are you ready to call your  
25 witness?

1 MR. CLEMENTE: Your Honor, if I might before.

2 THE COURT: Mr. Clemente?

3 MR. CLEMENTE: Matt Clemente on behalf of the  
4 Committee, again.

5 I would just like to revisit the colloquy we had  
6 before we broke.

7 THE COURT: Okay.

8 MR. CLEMENTE: I'm still confused as to why Your  
9 Honor just can't enter or so order that the debtor has  
10 satisfied its duty upon depositing the money into the Court  
11 registry. And we don't need to have any of this this  
12 afternoon. I see it as similar to the Foley hearing where Your  
13 Honor expressed some frustration. It's kind of maybe not the  
14 best use of time. I'm not sure what exactly we're trying to  
15 accomplish here.

16 If the debtor's concerned about its duty to a  
17 constituent who is not present in Court today, I think Your  
18 Honor can deal with that by entering an order that says, you  
19 know, based on the pleadings and the record so far, the debtor  
20 has satisfied its duty and placed the money in the Court  
21 registry.

22 And if Mr. Okada has an issue with that, he can come  
23 back before Your Honor. I'm just not quite sure what the point  
24 is here, Your Honor.

25 THE COURT: All right. Well, let's turn back to

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1 Mr. Pomerantz, and let's talk about what my, I guess, unrefuted  
2 evidence is. I have -- Mr. Okada would be due for the Dynamic  
3 Hedge Fund, 4.176 million is what I read in the pleadings where  
4 you told me.

5 And then, I don't know that I have written down what  
6 he would be owed from either the Argentina Fund or the RCP  
7 Fund. Anything?

8 MR. POMERANTZ: Zero.

9 THE COURT: Zero. So we're talking about the 4.176  
10 from termination of the Dynamic Fund.

11 MR. POMERANTZ: Right.

12 THE COURT: Meanwhile, we know there is a \$1.3  
13 million demand note --

14 MR. POMERANTZ: Correct.

15 THE COURT: -- owing to Highland from Okada. And I  
16 feel like I heard that there was more, but that's the only --

17 MR. POMERANTZ: That is the only note from Mr. Okada.

18 Your Honor, I think part of it is I stood up and gave  
19 a lengthy presentation, and I told Your Honor what the  
20 testimony would show. Now there's been a lot of issues in this  
21 case about what the board's doing, what it's not doing. Part  
22 of our reason for being here today and part of my presentation  
23 was to get Your Honor comfortable with how the board is  
24 handling its duties. I didn't want you to hear that just from  
25 me. I wanted you to hear that from Mr. Seery.

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1           There also have been allegations by Acis and concerns  
2 Your Honor has raised as to what went into the wind-down of  
3 these funds, given Your Honor's past experience with Acis. And  
4 I'm sure Ms. Patel's past experience with Acis.

5           I think it's important to hear from Mr. Seery because  
6 he has good explanations of why each of these funds are in  
7 wind-down. And then, furthermore, look, Your Honor will decide  
8 what Your Honor decides and whether the Committee and Acis have  
9 met the showing under 105 to hold back the Okada funds. If  
10 Your Honor decides that, of course we will abide by that  
11 decision.

12           But we didn't want any implication that we were sort  
13 of laying down for that issue. So I think it would be helpful  
14 maybe to hear some testimony from Mr. Seery. If Your Honor  
15 then concludes that funds shouldn't be disbursed, Your Honor  
16 will conclude that funds shouldn't be disbursed. I don't think  
17 this has to be very lengthy. I think we've -- we've narrowed  
18 the issues, given that we don't have an issue with respect to  
19 RCP anymore. We don't have the issue with HCM Services  
20 receiving money on account of a trade that Acis is very  
21 critical about. Again, those issues at an appropriate time can  
22 be raised in appropriate form, and Your Honor will have a full  
23 evidentiary hearing, as opposed to a tail wagging the dog on  
24 this motion when it's not even relevant anymore.

25           So what I would propose is that we allow Mr. Seery to

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1 take the stand. We allow him to address Your Honor's concerns.  
2 We allow him to testify to the things that I said he would  
3 testify to so it gives Your Honor some comfort, and hopefully  
4 the other parties comfort, exactly how Mr. Seery and the other  
5 board members are performing their duties.

6 THE COURT: Okay. Can we all agree to some  
7 reasonable time limitations here? I'm thinking we're done in  
8 an hour. Maximum 30 minute direct of debtor, or redirect, and  
9 maximum 30 minute cross of all objectors. Can we do that  
10 today?

11 MR. POMERANTZ: I think we can do that, Your Honor.

12 THE COURT: Okay. Then that's --

13 MR. CLEMENTE: My only question, Your Honor -- Matt  
14 Clemente on behalf of the Committee -- is what are we still  
15 talking about here? Are we just talking about the distribution  
16 to Mr. Okada? And the other distributions are off the table as  
17 suggested by -- or as agreed to at least on behalf of  
18 Mr. Dondero? I don't even know what we're talking about.

19 MR. POMERANTZ: That is correct, Your Honor. It's  
20 only the distributions to Mr. Okada.

21 THE COURT: Although, I think he wanted the Court to  
22 get some testimony from Mr. Seery about sort of the business  
23 judgment of the three wind-downs, but I don't think that's  
24 going to --

25 MR. POMERANTZ: That shouldn't take a long time.

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1 THE COURT: -- be a probe today of MGM stock sales.

2 MR. POMERANTZ: No, it won't be at all, Your Honor.

3 And again, look, we understand Your Honor has had experience  
4 with Acis, and we understand the concerns, Your Honor, coming  
5 in, seeing redemptions, and the questions you asked.

6 Again, it's important for the debtor to be able to  
7 demonstrate to Your Honor that this board is doing its  
8 appropriate things and hearing from Mr. Seery why he made these  
9 decisions so Your Honor can get comfortable, not only in these  
10 matters, but in other matters that brought before Your Honor in  
11 the future that this board is doing exactly what they should be  
12 doing acting as an independent fiduciary.

13 That's why I think some of our testimony, but we're  
14 happy to live within the time frame that Your Honor has given  
15 us.

16 THE COURT: Okay. All right. Thank you.

17 MS. PATEL: Your Honor, I just wanted to follow along  
18 with one of the comments that I made during my opening  
19 statement and hopefully, it will help further narrow the issues  
20 and keep us within the time limits, is is that when -- in  
21 responding to Your Honor's question about the wind-down of  
22 these funds, and I said Acis had concerns, I want to say we've  
23 got concerns with respect to the Argentina and the Dynamic  
24 fund. We frankly just don't understand or have that much  
25 information with which to really evaluate the transaction, so

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1 we're a little hamstrung today for purposes of cross-  
2 examination because that's not something that necessarily Acis  
3 has inquired into.

4 But separate and apart from that, just again so  
5 everyone's clear, with respect to the wind-down of RCP, Acis  
6 does not take issue with respect to the genesis of the wind-  
7 down. So the decision to wind it down is a find from Acis's  
8 perspective that should probably have been wound down. Now,  
9 the methodology of how it's being wound-down, that's fair game.

10 THE COURT: I don't know what that meant --

11 MS. PATEL: Okay.

12 (Laughter)

13 THE COURT: -- the methodology of how it's being  
14 wound-down.

15 MS. PATEL: Okay. Let me --

16 THE COURT: Very quickly because, you know --

17 MS. PATEL: Yes. Your Honor, what I meant by that  
18 was, in terms of the decision to wind-down RCP, that makes  
19 sense to Acis because it is a fund that should have been wound-  
20 down. How it is going about being wound-down, that is open for  
21 dispute, and one of those things being here this MGM stock  
22 sale, etcetera.

23 THE COURT: We'll hear from Mr. Seery. I thought  
24 there was a pile of cash at this point, but maybe I misread the  
25 pleadings.



1 Okay.

2 MR. POMERANTZ: Your Honor, let's remember what this  
3 motion is. This motion wasn't a referendum on wind-down, it  
4 was the ability to make a distribution.

5 THE COURT: Right.

6 MR. POMERANTZ: Mr. Dondero's counsel, who is  
7 speaking on behalf of ACM Services, said they're prepared to  
8 hold those distributions in the registry of the Court. The  
9 issues regarding what Ms. Patel testified from the podium, at  
10 some point, they may very well be the subject of a hearing in  
11 the Court. We're happy to continue responding to the Committee  
12 and Ms. Patel's comments and questions about how, but it's just  
13 not relevant here.

14 And, Your Honor, there is no way if Ms. Patel is  
15 going to go down that road that we will ever be here only an  
16 hour. That is a much longer discussion.

17 THE COURT: And let me just clarify where I was  
18 coming from.

19 I thought if we were evaluating whether insiders  
20 should get \$8.6 million of distributions, the bona fides of the  
21 decision to go into wind-down mode needed to be explored a  
22 little bit and see if some of these insiders were improperly  
23 exercising control in that.

24 So I agree with what you're saying. Now, that we're  
25 just talking about deferring to another day all but maybe

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1 Mr. Okada's disbursement, we don't need to hear great detail  
2 about the whole decision-making process for the wind-down of  
3 these three. A little bit of background would be useful,  
4 but --

5 MR. POMERANTZ: Absolutely, Your Honor, and we  
6 will --

7 THE COURT: -- it doesn't need to be, you know --

8 MR. POMERANTZ: -- tailor our testimony to the issues  
9 that Your Honor was concerned about and the comments that I  
10 made, and we will keep within the time limit that Your Honor  
11 wants us to keep it to.

12 THE COURT: All right. Very good.

13 Mr. Seery?

14 MR. SEERY: Yes, Your Honor.

15 THE COURT: There you are. If you could approach the  
16 witness stand. I know I've been introduced to you before. I'm  
17 not sure if you've taken the witness stand yet.

18 MR. SEERY: I have not.

19 THE COURT: I don't think you have.

20 Please raise your right hand.

21 JAMES P. SEERY, JR., DEBTOR'S WITNESS, SWORN

22 THE COURT: All right. Please be seated.

23 MS. HAYWARD: Your Honor, may I approach with an  
24 exhibit binder?

25 THE COURT: You may.

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1 MS. HAYWARD: Or two?

2 THE COURT: Okay. One for the Court.

3 Thank you.

4 MS. HAYWARD: May I approach the witness?

5 THE COURT: You may.

6 DIRECT EXAMINATION

7 BY MR. HAYWARD:

8 Q Well, good afternoon, Mr. Seery. Since this is your first  
9 time testifying, would you introduce yourself to the Court and  
10 give her just a little bit of background?

11 A I'll go pretty quickly because of the time constraints.  
12 James P. Seery, Jr., for the record. I am an independent  
13 director for Highland Capital. I've been in the asset  
14 management restructuring business for about 32 years.

15 I started as a restructuring lawyer handling  
16 everything from real estate to debtor's side to financial  
17 transactions. From there, I moved into asset management and  
18 distressed investing.

19 From there, I moved into managing a large global loan  
20 portfolio for a big investment bank. That included teams of  
21 people who both underwrote, distributed, held, managed,  
22 restructured, and traded both loans, indicated loan assets,  
23 primarily, but also high end bonds, distressed assets, as well  
24 as CLO assets.

25 After that, I went into a hedge fund. We had a

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1 billion, three long-short credit fund. I was the senior  
2 investment partner and president of that firm. We did similar  
3 types of investments, high yield, high yield loans, distressed  
4 loans, CLO assets, and some other structured products, long-  
5 shorts. So we were domestic primarily, but we also had a  
6 global investment view and an office in London.

7 Subsequent to that, I was a co-head of a credit  
8 business for an investment bank. And then, in the last six  
9 months, I've decided to do this job.

10 Q So of the three board members, you're kind of the stock  
11 guy. Would that be a fair --

12 A I think -- stock isn't really my stock and trade, but I do  
13 know my way a little bit around the stock market. But it's  
14 primarily been credit products, but I do -- I am familiar with  
15 equities and equity trade.

16 Q Okay. So since coming onto the board, give the Court a  
17 day in the life, if you don't mind, and maybe starting with the  
18 day that the board took over on January 9th.

19 A I think, as Your Honor will recall, when we left and we  
20 talked about what the role would be and what the compensation  
21 would be, I think your comment was, Your Honor, that it -- we  
22 wouldn't be 50,000 feet. Well, we -- we're actually fully on  
23 the ground. We're not even five feet above. We don't keep  
24 track of our hours like lawyers, but probably logged about 190  
25 hours in January starting on the 9th, and then about 150 hours,

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1 160 hours in February. And I know my fellow board members are  
2 similar time commitments.

3 We're involved day-to-day in each of the decisions  
4 that the debtor makes from assets management decisions,  
5 understanding how the funds are being managed and what the ways  
6 that they could either be walled off if they're in liquidation,  
7 or if what the proper way to treat them on a day-to-day basis  
8 is, evaluating assets that the debtor owns directly or through  
9 funds, be thinking about ways to monetize those assets;  
10 employee issues, what they're doing, who they're reporting to,  
11 how they're -- how they're performing, how they're being paid;  
12 claims issues.

13 This case got started, as we all know, by three major  
14 litigations, and they're not all easy to understand. They've  
15 got the redeemer arbitration, which I think is fairly  
16 straightforward in terms of liability and amount. There's a  
17 number of offsets that are complicated.

18 We've got the UVS litigation that is a lot more  
19 complicated because it's not against the debtor. The judgment  
20 is against two offshore funds that are, in essence, shells, and  
21 there's a very complex history around the 10-year litigation  
22 that that is.

23 Then we have the Acis litigation, which comes out of  
24 the Acis bankruptcy, but is an unliquidated claim. So  
25 understanding those thinking about what the pros and cons of

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1 those claims are, how we would manage them down the road, how  
2 we would go forward. Thinking about how to resolve them has  
3 been a key part of what we're doing on a day-to-day basis.

4 Q So has the board done an independent analysis of all these  
5 various litigation claims?

6 A Not yet. So we've -- we've done a preliminary analysis,  
7 and then we've gone further. So with respect -- we haven't sat  
8 down with -- frankly with Redeemer, yet, although one of the  
9 board members has had a call with them separately. But we have  
10 sat down with the Acis creditors, and we've done some  
11 significant analysis around that. And we have sat down with  
12 UBS claimants, and we've done significant analysis around that.

13 All three of those require a ton more work, and not  
14 because it's not easy to figure out what the numbers are. It's  
15 really difficult to figure out what the liability is, how it  
16 rolls up to the debtor, and then how to satisfy it, and so  
17 we're trying to get our hands around that. But that is a  
18 critical component of resolving this case.

19 Q When the board took over, did -- what types of things did  
20 you do immediately upon taking over control of this debtor?  
21 Did you meet with people at the facility?

22 A Oh, sure. So the first thing we did, actually, is have  
23 lunch with the Committee and with Acis, and we wanted to get  
24 their perspective because they were here and it was easier to  
25 do that than to run back to the debtor and try to -- try to

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1 then set up another meeting.

2 And so we wanted to get their perspective. They'd  
3 been living with the debtor from the litigations and through  
4 the time in Delaware and the litigation in this case. So we  
5 got a feel for them of what their desires were, how they  
6 thought the case would work out or potentially resolve, and  
7 also, how they thought about our role.

8 One of the things we stressed at that time, and I  
9 stressed when I was interviewed for the role, is that -- I know  
10 my fellow directors feel the same way, but I'm a pretty  
11 independent person, and I wasn't going to be certainly the  
12 management of Highlands guy, nor would I be the guy of the  
13 Committee. So we're going to -- I'm going to work  
14 independently make decisions with the fellow board members in  
15 what I think is the best way.

16 I'm going to try to exercise my duty in both care and  
17 loyalty to the estate, but then if the estate has duties, I'm  
18 going to make sure we exercise those. And I feel very strongly  
19 about that because this is just one -- a decent sized matter,  
20 but one small piece of a career, and I'm not going to  
21 compromise myself to satisfy either people on the management  
22 side or people on the Committee side.

23 Q Yeah. Well, and I want to talk a little bit about the  
24 duties since you mentioned them, because we heard I think the  
25 Committee say that we -- the debtor has not mentioned the

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1 fiduciary duties to the estate in the opening statement. Do  
2 you think that by presenting this motion the debtor -- does  
3 this motion contemplate protecting the fiduciary duties that  
4 the debtor owes to the estate?

5 A To me, it absolutely does. But to be fair, I think that  
6 the rhetorical flair and opening remarks and missing the duties  
7 to the estate, we're very conscious as a board of our duties to  
8 the estate. We're also very conscious of our duties as an  
9 asset manager. And what is in the pleadings is absolutely the  
10 case, it's been -- it's my experience, my understanding of the  
11 law, and it's being confirmed by both Cayman counsel, and by  
12 fund counsel in the U.S. separate from bankruptcy counsel.

13 We owe a duty under the Advisor's Act to the funds  
14 and to the investors in those funds. That duty actually  
15 supercedes the benefit to the estate, but it doesn't undercut  
16 it because by vindicating the duty to the funds, you actually  
17 vindicate the duty to the estate. If you create liability at  
18 the funds, it will roll to the estate. So by exercising your  
19 duty correctly, you do in fact, vindicate the duty of the  
20 estate.

21 And what's important in the Advisor's Act, and it's  
22 an interesting part of U.S. law. At least my understanding,  
23 it's been confirmed by outside counsel, is if the manager,  
24 which would be Highland, has an interest, it's actually  
25 required to subordinate that interest to the interest of the

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1 investors in the funds it managed. And it makes sense.

2 If you have funds invested in a fund with an outside  
3 investor, you want to make sure that that investor is not --  
4 that manager is not using your funds to aggrandize itself as  
5 opposed to looking out for your best interest. And so, I think  
6 by vindicating our obligations with respect to the funds, we  
7 actually enhance our obligations with respect to the estate.

8 Q Let's talk a little bit about the funds now. So  
9 originally, the motion pertained to three different funds.  
10 Could you just briefly explain to the Court the status of those  
11 funds and how they got there?

12 A Yeah. I'll try to go quickly, and if I skip something or  
13 I go too quickly, Your Honor, please let me know.

14 The Highland Dynamic Fund, which is the primary one  
15 we're talking about now, I think you'll see at the end of Tab 1  
16 how it's set up right before Tab 2. And I haven't looked at  
17 these exhibits in a long time, so I apologize. I didn't know I  
18 was getting this. But it's really straightforward.

19 These funds are set up, and this is a pretty typical  
20 structure. It's a limited partnership structure. It's got a  
21 master feeder structure. And what does that mean? The master  
22 is the main fund. That's the King Exemptive Limited  
23 Partnership at the bottom.

24 It's fed by two feeders, a domestic feeder and an  
25 offshore feeder. Why is it done that way? Purely tax.

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1 Offshore investors, non-taxables in the U.S. who are worried  
2 about ECI or UVTI, or unrelated business income, we want to  
3 make sure that there's no withholding or any tax ramifications  
4 with respect to the distributions they get off the fund. Since  
5 it's a pass-through entity, both of those investors, either  
6 domestic or foreign, are non-taxables in the U.S., will have  
7 their own tax treatment when it gets up to them. So they don't  
8 want anything withheld.

9           When you look at the left side of the page, Dynamic  
10 domestic feeder, the other investors is where you'd include  
11 Mark Okada. This fund was founded originally under a different  
12 name. I believe it was called the Highland Loan Fund. It  
13 might have been CLO Loan Fund, I apologize. And then that was  
14 in 2013.

15           Mark Okada put \$2 million cash into the fund at that  
16 time. Why did he put it in? This fund was designed to own CLO  
17 assets and loan assets. Okada was the founder of that part of  
18 the business and the driver of that business. It was pretty  
19 essential that he put some money in.

20           However, in '13, they did get third-party investors,  
21 but this fund never got real scale. I think it was only a bit  
22 over \$100 million. Not insignificant, but not a big fund. And  
23 they went out looking for loan funds, loan opportunities, and  
24 CLO paper. So the CLO papers, the debt of the CLOs, generally  
25 (indiscernible) type paper that was higher yielding unless

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1 there was some interesting opportunity in the -- in the higher  
2 rated tranches.

3 In 2018, the fund got restructured, and they -- I'm  
4 pretty sure that's when the name change occurred. Okada put  
5 another two and a half million dollars of cash in. So he  
6 didn't get this as free-carry or anything. This was actually  
7 cash that he deposited in the fund.

8 In 2019, Okada in the spring of 2019, determined that  
9 he was leaving Highland. And his separation was finally  
10 completed in September of 2019. So he is no longer an employee  
11 of the debtor. He has no influence, say, discussion, he's not  
12 involved in anything. He hasn't been since we've been there.

13 The investor, I think it was late summer, either  
14 understood that or the fund hadn't performed that well.  
15 Frankly, it was undersized anyway. Realdania, a third-party, I  
16 believe they're European, issued a redemption notice. This was  
17 a hedge fund style fund. So we've got three different funds  
18 here, two of them are hedge fund, and we explained a little bit  
19 in the papers, but the real dynamic, no pun intended,  
20 difference between the two is that Dynamic and Argentina are  
21 hedge funds which provide liquidity to the investor.

22 What does that mean? Monthly, quarterly, semi-  
23 annually, they can look for redemptions. The fund manager  
24 sales assets because the assets are supposed to be a little bit  
25 more liquid, makes distributions per the redemptions.

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1 If the redemptions are too big and the sales will  
2 somehow disadvantage the remaining investors, either gates come  
3 down or you put the fund into liquidation. Realdania had made  
4 a, I believe it's a \$65 million -- it was initially a smaller  
5 one, then there was a \$65 million redemption, and it -- this is  
6 prepetition. The debtor determined we've got to wind this fund  
7 up because we can't basically more than halve it and then  
8 continue to try to function. It would have been far too  
9 undersized.

10 So the debtor then went about selling the assets,  
11 creating a pool of cash, and then this motion is to liquidate  
12 it and pay the investors, including Okada. When it's done,  
13 assuming they made the full distributions, about 80-something  
14 percent of the assets will have been distributed. There's a  
15 few small assets that are left. They're not particularly  
16 liquid, but they're small and I'm relatively certain we can  
17 unload those at decent prices, create cash for the investors,  
18 make the final distribution, so it would be a hold cash to  
19 wind-down and then dissolve the various little limited  
20 partnerships.

21 Argentina is similar. The basically different  
22 premise of why that fund existed, the original theory was post  
23 the Argentina crisis with the election of Macri in '15. Late  
24 '15, Argentina started going through a number of changes in its  
25 economy and the thought was that Argentina would start to grow

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1 and really be able to realize the potential of its people and  
2 its resources. That didn't work out that well, and then at the  
3 end of, I think it was '18, Macri was voted out and the former  
4 Kirchner, effectively, government is going to back. Argentina  
5 economy has slid into basically -- certainly recession over  
6 multiple quarters, but even some would say depression.

7           Very difficult time. This was not a unique fund for  
8 Highland. There were a lot of these Argentina-type opportunity  
9 funds, and that -- that performance has not been particularly  
10 good. The decision there was made to wind-down a third-party  
11 investor who made a 15 percent withdrawal, and that a number of  
12 other funds that I forget the percentage, but they're managed  
13 by UBS, third parties made a -- indicated that they were going  
14 to have full redemptions, as well, so that fund was put into  
15 liquidation.

16           Importantly, I think something that was mentioned  
17 before, there's no benefit to keeping these funds around. They  
18 don't make any fees.

19 Q     Why is that?

20 A     And once they've gone into liquidation, they're not paying  
21 any fees. Similarly, RCP -- now, RCP is a different style of  
22 fund, and I think Your Honor, you mentioned it in the papers,  
23 you saw that it was a 10-year old fund. That term was  
24 extended. It was originally a 2008 fund. It was done as a  
25 distressed for control. Very different opportunity,

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1 (indiscernible), at the time, they probably didn't see the  
2 global financial crisis, but saw it as distressed and the  
3 opportunity to do distressed for control positions had to be  
4 long term. So that fund had no liquidity provisions for  
5 investors. Typical PE-style fund.

6 The -- when it got to the end of its life, the 10-  
7 year life, Highland didn't have the ability to extend the term.  
8 A steering committee of third-party institutional investors  
9 with no Highland influence whatsoever, Ontario Teachers,  
10 CalPERS, some of the biggest, most sophisticated investors in  
11 the world in both debt, equity, and distress were driving that.  
12 There was also a couple of other funds that are third parties  
13 on that steering group. And they still exist. They gave a  
14 one-year extension. Highland had no ability to do anything  
15 about that.

16 In exchange for the extension, Highland waived fees.  
17 So there are no fees being paid on the RCP Fund. There was a  
18 series of one-month extensions that went -- was finished in  
19 November of 2019. And with this distribution, there's still a  
20 lot of assets in RCP that have to be managed, about 175  
21 million. And so we're going to -- after we make the  
22 distribution -- we've had a few calls and I've been on them,  
23 with the steering group.

24 We've told them we're coming to Court to make the  
25 distribution. We were confident that we would be able to -- to

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1 be able to make a distribution to them subject to the Court's  
2 order, that we make that distribution and somewhere in the next  
3 two weeks we're going to have a steering group meeting to talk  
4 about the other assets and how we monetize them.

5           They are different types of assets. Some have more  
6 liquidity than others, so we're going to need to come up with a  
7 plan. It's 85 percent, roughly, third parties. Highland  
8 Capital Management, the debtor, actually has a roughly 15  
9 percent interest in HCM Services, has as a couple percentage,  
10 because I think there would have been about 2 percent of the  
11 distribution.

12           So it's vast -- the vast majority of the owners of  
13 the fund are outsiders, and we're going to need to come up with  
14 a structured plan to get them their cash because they've been  
15 invested for 12 years in this fund.

16 Q     Do you agree, having had the chance to come in and look  
17 over all these things, that these funds should be wound-down?

18 A     Oh, absolutely. So I think it's easiest to say,  
19 Dynamic -- Okada was the driver. It never got to where it  
20 wanted. The biggest investor wanted out. It's not big enough  
21 to support itself. Even if one were to look today, and say, it  
22 should have, frankly, owning CLO paper when this fund was  
23 started until today, there should have been good appreciation  
24 in it, and it just didn't -- I don't know the reasons it  
25 didn't, but it didn't perform the way it should have, and it

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1 didn't attract the investors it should have. Perhaps that had  
2 something to do with it, you know, the way the other cases or  
3 litigations were going on and the public nature of them.

4 And frankly, coming out of the global financial  
5 crises, Highland had had a tough time of it, so it wasn't as if  
6 it was the easiest thing to raise funds. Argentina, there's  
7 absolutely no question that the purpose and structure of that  
8 fund and what it set out to do doesn't work, just doesn't work.  
9 So it makes no sense to keep that going, and that's why the  
10 investors -- third-party investors sought redemptions.

11 The insider interests, while not immaterial, are  
12 pretty small. Okada's interest is about 12 percent in the  
13 fund, and he's not driving it. Like I said, he's not even at  
14 the debtor. These two -- but to be fair -- both the decisions  
15 to wind-down Dynamic and Argentina were made before the board  
16 was involved and before the petition was filed, and they really  
17 related to the withdrawals from third parties.

18 Q So why are we here today? Do you -- do these funds wind-  
19 down in the ordinary course of their business?

20 A Well, it -- they all have life. So I'd say in the case of  
21 RCP, it's pretty clearly in the ordinary course because it  
22 reached the end of its life. And the investors were very clear  
23 that they wanted to be cashed out. So the difficult part is  
24 that it -- because of its structure and in the way it was  
25 originally set up as a PE-style fund, it has illiquid, a number



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1 of illiquid assets.

2 And the challenge in any of the PE funds is to time  
3 your exit, and the timing on this hasn't been opportune because  
4 the opportunity to sale has not been as good as one might hope  
5 and the investors are just at the point where they want to get  
6 cashed out as we've heard today from CalPERS. But we've seen  
7 it in the documents and our discussions -- and my discussions  
8 directly with them.

9 The other funds, once they've reached this -- it's an  
10 ordinary course thing for funds. When funds either they're --  
11 they've reached their life or investors redeem and they get to  
12 this state where they really can't support themselves, it's a  
13 very ordinary thing for managers to wind-down funds.

14 Q And as part of the winding down of the funds, is it also  
15 ordinary then to make distributions once the funds have become  
16 liquid?

17 A Well, I mean one of the questions you started to ask, or  
18 maybe did ask, and I didn't answer, was why are we here?

19 Our view as an independent board, my view as an  
20 independent board member, is we have an obligation to all  
21 investors. It would be really easy if the documents or the law  
22 said all investors, other than ones who might have been related  
23 somehow to the asset manager. It just doesn't say that. And  
24 as we talked about, this is -- these are not funds from  
25 Highland. If they were funds from Highland, again, it would be

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1 really easy.

2           As I described for Highland Dynamic, I don't need to  
3 hold and carry water for Mark Okada. But I do need to carry my  
4 own fiduciary duties and make sure that I exercise them well.  
5 The gentleman put \$2 million in -- this is April 2013, put 2  
6 million -- 2.5 million in cash in 2018, and the fund is being  
7 wound down. It's not the debtor's money. If it was the  
8 debtor's money, it would be really easy to say, you know,  
9 Mr. Okada, I'm not going to give you the money because we may  
10 have claims against you, and a different discussion would  
11 ensue.

12 Q Well, I want to walk through that just a little bit. You  
13 say it's not the debtor's money. Where is the money?

14 A This money sits in funds or in bank accounts. Its assets  
15 are denominated and they're held in trust. And the cash that's  
16 in accounts, they're denominated in the name of the fund. The  
17 asset manager, Highland, has the ability to access the accounts  
18 and use the funds in accordance with the fund documents. It  
19 does not have the ability to access the accounts and use the  
20 funds however it see fit.

21 Q So it's like an authorized signer?

22 A It's certainly an authorized signer in terms of what its  
23 ability to do in terms of accessing the funds. Typically,  
24 that's done through the trustee. But it can manage the funds.  
25 It couldn't take the funds and make an unrelated investment.

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1 It couldn't take the funds and use it for its own purposes and  
2 pay them back later. It's just simply not permitted.

3 Q Well, taking that to the next level. If the Court did not  
4 allow these distributions to be made, would the distributions  
5 then go to the debtor?

6 A No.

7 Q Where would they go?

8 A There's really no provision for it. There are certain  
9 provisions in the underlying documents that would enable the  
10 manager to withhold funds. If there was a change in law that  
11 didn't permit a distribution. If there was some other reason  
12 that it became unfeasible to make the distribution. If you  
13 couldn't find the investor, and sometimes that happens. There  
14 are provisions of how you deal with those funds. But they  
15 never would go to the manager.

16 Q So what is the -- why is the primary reason then that  
17 we're here today asking this Court for permission to distribute  
18 these funds?

19 A It's pretty straightforward. We have a fiduciary duty and  
20 we've confirmed that with outside counsel, both Cayman and  
21 domestic fund counsel, to make distributions and treat all  
22 investors in the funds pro rata. And we're here to make sure  
23 we vindicate our duties, not exercising our fiduciary duties,  
24 doing things that were not permitted. One, we don't think  
25 that's right or appropriate. Two, that's not going to help

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1 resolve this case that probably contributes to some of the  
2 things that led to this case. So we're not real interested as  
3 an independent board in doing things that are close to the  
4 edge, along the margin, try to use our positions to leverage  
5 investors.

6 Q Are you familiar with the protocols?

7 A I am.

8 Q Okay. But for the protocols, do you believe that the  
9 debtor would need to obtain the Court's permission in order to  
10 makes these distributions on behalf of these funds?

11 A I don't think so, no.

12 Q So then, why are we asking the Court's permission?

13 A Well, the protocols require it, and I think the Committee,  
14 you know, with due respect and I mean that truly, would like us  
15 to withhold the funds, and that provides certain leverage  
16 potentially over insiders. I think when I look at the  
17 protocols, I think the main function of the protocols is to  
18 assure that there isn't undue influence by insiders over the  
19 actions of the company, and that insiders are not somehow  
20 benefitting themselves by virtue of their control over the  
21 company.

22 The independent board has control over the company.  
23 We're not naive and think we have control over every single  
24 persons every single second of every day, but we do have  
25 control over what happens with the accounts, how payments are

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1 made, when we wind something down, when an asset is sold, how  
2 the proceeds will be used. That's the board. That's not  
3 anybody in management. The decision around these distributions  
4 was made by the board independently. We did consult with the  
5 CCO, and that was important to make sure we got all the facts  
6 with respect to these funds.

7           We then sought outside counsel to inform our  
8 decision, both Cayman and domestic. We didn't have any  
9 influence whatsoever and we didn't speak to Mr. Dondero nor  
10 Mr. Okada other than to tell Mr. Okada that we were coming to  
11 court and then to ask him if he would defer his distribution.  
12 And we know his response.

13 Q     I want to ask you just a couple -- I know I'm almost at my  
14 30 minutes here, so I just want to ask you a few quick  
15 questions because one of the issues that came up were these  
16 demand notes. I understand that Mr. Okada does have a demand  
17 note.

18 A     He does. We've --

19 Q     And has the board --

20 A     And we've sent a demand.

21 Q     Okay. And what was -- what is the status of that demand  
22 note?

23 A     He acknowledges that he signed it and he said that he's  
24 owed certain things from the company. He's asked how we work  
25 those through because he was severed -- or severed himself in

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1 September, and he has -- they reached a severance agreement  
2 according to Mr. Okada. I haven't personally investigated it  
3 yet, but we will get to it quickly. And he has some expenses  
4 that are owed, but I don't think those are material.

5 I'm quite confident. He said his severance was  
6 agreement not money, but terms, was very standard. We'll take  
7 a look at that and make sure there's agreement on that.

8 I think it would be covered by the protocol, but it's  
9 probably a transaction, so we'd have to talk to the Committee  
10 about it, but we'll work -- I'm confident that we can work our  
11 way through a standard severance agreement very quickly and  
12 resolve that issue and collect on the note.

13 Q Now, to be clear, the demand note is payable to whom?

14 A The demand note is payable to the debtor.

15 Q Okay.

16 A It was actually a note that was -- he didn't receive cash  
17 for the note. It's basically a tax -- rather than gross-up  
18 salary sometime in the past, for whatever reason they decided  
19 not to gross it up to cover taxes.

20 Because of the structure of the limited partnership,  
21 they could have had taxable income without matching cash, and  
22 so they issued notes back to Highland to cover certain of those  
23 obligations rather than actually making a distribution.

24 Q To your knowledge, does Mr. Okada owe any money to the  
25 fund?

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1 A No. Not a -- my knowledge is that he does not. So I am  
2 knowledgeable of it, and he does not owe any money to the fund.

3 Q Okay. Quickly, I just want to talk a little bit about  
4 Mr. Dondero. One of I think the points that was made at the  
5 very beginning of opening statements was that Mr. Dondero is  
6 still around. Why is that?

7 A He's around because he has incredible knowledge about the  
8 investments. He is a portfolio manager for the fund. He does  
9 work with respect to non-Highland unrelated funds, some of  
10 which Highland employees do work under shared services  
11 arrangement and we get paid for them. But Mr. Dondero is  
12 around for those reasons and his knowledge about a number of  
13 the investments in which we're involved.

14 Q Does the Debtor -- or does the board have the power to  
15 terminate Mr. Dondero if it decides to?

16 A Yeah, he's -- we could, he's unpaid so there's no cost to  
17 his involvement. His expertise around certain investments,  
18 particularly the equity funds as well as some of the larger  
19 investments, including the PE investments, is really important.

20 Q And with respect to the Dondero notes, what are the status  
21 of those demand notes?

22 A We've done an investigation of the notes and I wouldn't  
23 say it's as exhaustive as -- it's in similar stages as our  
24 examination of other assets. We've looked at Dondero's notes,  
25 we made a decision to send a demand letter to Okada because

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1 he's no longer a part of the company and there's no real  
2 benefit that we saw strategically to not making that demand.  
3 It's a small amount of money relative to the size of the case,  
4 it's real money, but it's a small amount of money relative to  
5 the size of the case. We should clean that up and move on from  
6 Mr. Okada.

7           With respect to the Dondero notes on Dondero entity  
8 notes, we want to think about those strategically. They're a  
9 sizable amount of money, not just the ones that are demand, but  
10 also there's a number of the notes that are notes with  
11 maturities and they're actually current, they're all current,  
12 but how can we use those cash, can we collect those, and I  
13 think that's more strategic in terms of how we resolve this  
14 case.

15           I agree with Mr. Pomerantz's statement that I think  
16 it evolves into a pure litigation case and we really hope it  
17 doesn't. That then -- those can just be sued on and the demand  
18 notes are pretty clear as to how they work and even include  
19 cost of collection. So they're pretty straightforward notes.

20 Q     But so for now the board --

21 A     Well, we thought about it, we don't think it makes sense  
22 to make that demand at this time. There's -- our initial --  
23 we're not -- we haven't come up with what the plan is for this  
24 case, but we have ideas. We do think they involve Mr. Dondero  
25 and they involved contributions from Mr. Dondero whether in the



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1 form of notes, whether in the form of cash, whether in the form  
2 of other assets. We haven't discussed those with him, but we  
3 do think that's ultimately, at least preliminarily, where we're  
4 going to end up somewhere. So strategically we think that  
5 that'll make sense to include in that sort of a resolution.

6 Q Okay. And --

7 THE COURT: You have one minute.

8 MS. HAYWARD: Yes, thank you, Your Honor.

9 BY MS. HAYWARD:

10 Q Last question I'm going to ask you, are you aware of any  
11 legal basis to withhold these funds now from Mr. -- from these  
12 investors and these related parties?

13 A I'm not aware of any, but as the Court has contemplating,  
14 as the Committee has said, perhaps now that Section 105, you  
15 know, grants that sort of authority, but that'll be up to the  
16 Judge.

17 MS. HAYWARD: Your Honor, a housekeeping matter. I  
18 move for the admission of Exhibits 1 through 12. I don't think  
19 any of them are controversial. But I will let --

20 THE COURT: You want me to look through

21 MS. HAYWARD: Your Honor, they are --

22 THE COURT: -- all of these.

23 (Laughter.)

24 MS. HAYWARD: Your Honor, just for the record, they  
25 are Number -- Exhibit 1 is the chart showing the structure of

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1 the Dynamic Income Fund.

2 THE COURT: Right. We looked at that.

3 MS. HAYWARD: Exhibit 2 is the partnership agreement,  
4 so I know they're large documents, but they're not numerous  
5 documents. Exhibit 3 is just the chart of the Latin America  
6 Argentina Fund. Four, the partnership agreement for that fund.  
7 Five, the chart (indiscernible) Third Fund. Six would be the  
8 agreement, the limited partnership agreement for that fund.  
9 Seven, Your Honor, is Your Honor's order on the ordinary course  
10 governance procedures.

11 THE COURT: Okay.

12 MS. HAYWARD: Eight is the final term sheet. Nine is  
13 the notice of amended operating protocols that was filed last  
14 week.

15 THE COURT: All right. And then CVs of our board  
16 members.

17 MS. HAYWARD: And then the CVs for the board members.

18 THE COURT: Any objections to these?

19 MS. REID: No objection, Your Honor.

20 THE COURT: Okay. They're admitted.

21 MS. HAYWARD: Okay.

22 THE COURT: All right. Any cross-examination?

23 MS. REID: Yes, Your Honor.

24 THE COURT: Okay.

25 MS. REID: Good afternoon, Your Honor. Penny Reid on

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1 behalf of the Creditors Committee.

2 CROSS-EXAMINATION

3 BY MS. REID:

4 Q Good afternoon, Mr. Seery.

5 A Good afternoon.

6 Q You are aware, Mr. Seery, aren't you, of the Acis  
7 bankruptcy?

8 A I'm aware of it, yes.

9 Q Okay. And you're aware that prior to that bankruptcy Mr.  
10 Terry obtained an arbitration award in October of 2017.  
11 Correct?

12 A I'm aware of that, yes.

13 Q And, Mr. Seery, are you aware that four days after that  
14 arbitration award assets started being transferred away from  
15 Acis, stripping it of its value at that time?

16 A I've read the judge's decision in the Acis case but I'm  
17 not aware of any of the underlying facts, other than from  
18 reading that case.

19 Q So you aren't aware of all the assets that went out of  
20 Acis the day after an arbitration award was entered.

21 A No, I haven't looked at any of those.

22 Q Okay. And you're not aware that the day after a final  
23 judgment was entered more assets were stripped from Acis. Is  
24 that correct?

25 A Other than reading the Judge's decision I'm not aware of

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1 any of the specific assets, no.

2 Q Are you aware that two days after that, or entry of the  
3 final judgment was ordered, Acis' entire risk retention  
4 structure was transferred away from it and into the ownership  
5 of Highland CLO Holdings?

6 A I'm aware of some of the facts relating to the Acis case  
7 from the decision and I'm aware of some of the facts from the  
8 Acis case because of my discussions with Ms. Patel and Mr.  
9 Terry. I'm not aware of the specific transfers to which you're  
10 referring without having -- looking at them.

11 Q Okay. So you're not aware that some of the assets that  
12 were stripped from Acis went to one of the entities you're  
13 wanting to send money to today. Is that right?

14 MS. HAYWARD: Objection. Your Honor, I'm not sure  
15 how this is relevant to the Debtor's distribution motion --

16 MS. REID: Well, it's relevant to the distributions  
17 that you're trying to give to the same entity.

18 MS. HAYWARD: Your Honor, I think right now Mr.  
19 Okada --

20 THE WITNESS: What I --

21 THE COURT: Just a minute.

22 THE WITNESS: Sorry.

23 THE COURT: We have an objection. Let me hear the  
24 objection.

25 MS. HAYWARD: Your Honor, I think at this point Mr.

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1 Okada is the only one getting a distribution at issue in this  
2 case as of now in light of the representation that was made by  
3 Judge Lynn.

4 THE COURT: All right. Well, what is your response  
5 to the relevance objection? She's saying that this line of  
6 inquiry has kind of been taken off the table since -- I'm not  
7 sure which entity, I think you're talking about the Holdco, CLO  
8 Holdco. Right?

9 MS. HAYWARD: Yes, Your Honor.

10 THE COURT: Since now the disbursement that would  
11 have gone to it is being put off the table and would go into  
12 the registry of the Court. So what is your response?

13 MS. REID: Well, Your Honor, and I can take it off,  
14 but currently it's my understanding that Mr. Okada is a 25  
15 percent owner in Holdco. But I can move on to the next  
16 question.

17 BY MS. REID:

18 Q Which is, are you aware that Mr. Okada right after the  
19 final judgment was entered transferred their entire interest to  
20 Nutra Limited?

21 A Who transferred to whom?

22 Q Right after the final judgment --

23 A Right.

24 Q -- that Mr. Terry obtained, Mr. Okada transferred their  
25 entire limited partner interest in Acis, LP to Nutra.

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1 A So I apologize. A couple of things. One is it goes to  
2 what you said, I don't believe Mr. Okada has any interest in  
3 sale of Holdco, but you're saying Mr. Okada and their in your  
4 question, and so it doesn't make sense. He's an individual.  
5 So I just don't know what you're asking me. You said Mr. Okada  
6 transferred their interest. Who's their?

7 Q Are you aware that Acis -- that you're aware that after  
8 the entry of the Acis judgment that Mr. Okada's limited  
9 partners interest in Acis was transferred to Nutra?

10 MS. HAYWARD: Again, Your Honor, I lodge the same  
11 objection to relevance.

12 THE COURT: All right. Again, what is your response  
13 to the relevance objection?

14 MS. REID: I think it's very relevant because I mean  
15 he has been saying that they have a fiduciary duty to  
16 investors. Mr. Okada is not your normal independent investor.  
17 It's a related party that has engaged in prior improper acts in  
18 this court which you're aware, aren't you -- well.

19 THE COURT: Yeah, I'll overrule the objection and  
20 allow a little latitude.

21 THE WITNESS: So I think what you're referring to is  
22 the position in Nutra and I'm aware of some of those issues.  
23 Mr. Okada apparently owns 25 percent of Nutra, Mr. Dondero owns  
24 75 percent of it. The control in Nutra is actually vested in  
25 Highland Capital Management through a control agreement. So

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1 I'm not -- I'm aware that they made a transfer and that Nutra  
2 owns that interest now, and I'm aware that that split is 75-25,  
3 I assume because of that split just like ATM Services, Mr.  
4 Okada doesn't have any say in how it's run. And the control in  
5 that entity anyway is vested in Highland, the Debtor.

6 BY MS. REID:

7 Q So you're aware there were improper transfers made at --  
8 during -- before the Acis bankruptcy. Is that correct?

9 A I'm aware --

10 Q You're not aware?

11 A I'm aware of the decision and I'm aware of the transfers.  
12 The designation of it then as improper, I'm not sure that I can  
13 say one way or the other because I've looked at the transfers  
14 and I can't tell you whether that transfer was improper. So if  
15 you're asking me if I'm aware that that transfer occurred, I  
16 think I said I was. I don't think it's fair for you to color  
17 that the transfer was improper. If somebody --

18 Q Are you aware of the Court's decision --

19 A I am --

20 Q -- that they were improper?

21 A -- I don't recall the Court's decision with respect to  
22 that transfer. There were a lot of transfers, a number of  
23 which the Judge ruled were improper.

24 Q Okay. So you are aware that there were improper transfers  
25 made from Acis that the Judge found were improper. Correct?

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1 A Yes, I am.

2 Q Okay. And you're aware that Mr. Okada was the Chief  
3 Investment Officer at the time those transfers were made.  
4 Correct?

5 A Of which entity?

6 Q Of Highland, of the Debtor.

7 A I believe he was -- I believe he was a co-CIO of the  
8 Debtor at that time, but I'm not positive.

9 Q So you don't know.

10 A I'm not sure, no.

11 Q Okay. Do you know he was -- he was the Debtor's -- so you  
12 do not know one way or the other.

13 A I am aware that at some time he was the CIO and then the  
14 co-CIO. I don't know the specific time that he was the sole  
15 CIO. I just don't know.

16 Q Do you know if he was involved with the Debtor at the time  
17 these improper transfers were made?

18 A He definitely worked for the Debtor at that time.

19 Q Okay. You -- the reply that was filed today by the --  
20 this morning by the Debtor states that the making of these  
21 distribution to Mr. Dondero and Mr. Okada is essential to  
22 rebuilding the Debtor's reputation in the marketplace. Is that  
23 correct?

24 A I believe that's what it says, yes. I assume you're  
25 reading it?

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Seery - Cross/Reid

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1 Q I am.

2 A Okay.

3 Q Aren't you -- is the marketplace not well aware of  
4 Highland's history including the Acis and the Redeemer  
5 Committee litigation?

6 A I believe the market is aware of the Acis and Redeemer  
7 litigations.

8 Q Okay. And is the marketplace well aware of the extensive  
9 wrongdoing that Mr. Okada and Mr. Dondero engaged in as found  
10 by this Court and the other tribunals?

11 A I don't know how the marketplace -- I know that they're  
12 aware of the decisions, I can't tell you whether the  
13 marketplace as a large general matter knows the specifics. I  
14 don't know.

15 Q Have any non-insider investors expressed concern to you  
16 over the possibility of Mr. Okada not receiving the  
17 distribution?

18 A No, I don't believe so. I think -- just to make sure I  
19 answered your question, have the non-insiders raised issues  
20 about Mr. Okada --

21 Q Not getting distribution.

22 A No, there won't --

23 Q No one is really concerned about that except Mr. Okada.  
24 Correct?

25 A I think each investor is concerned about their own

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1 distributions, so like with respect to RCP I don't CalPERS  
2 referred at all to the distributions to Ontario, they probably  
3 don't care, they care about their own distributions.

4 Q And the only one we're talking about right now is the one  
5 to Mr. Okada. Correct?

6 A That's correct. I hope so. Right? Meaning I'm under the  
7 impression that the Committee doesn't object to the investment,  
8 to the release of funds and the distribution to third-party  
9 investors.

10 Q Mr. Seery, you testified that one of the reasons you're  
11 seeking to distribute these funds is because the Debtor has  
12 fiduciary duties to investors. Correct?

13 A Yes.

14 Q Okay. But these funds aren't being distributed to just  
15 regular investors. Correct? They're being distributed to  
16 insiders.

17 A Again, unfortunately these are things one has to be  
18 precise with. The question is insider under some securities  
19 law, or insider under the Bankruptcy Code? So --

20 A Insider under the protocols.

21 Q I believe the term there, again, we should be precise, is  
22 related party. So he's a related party under the protocols.  
23 As far as I know there's no separation under the Investment  
24 Advisors Act, under the Cayman law, under Delaware law, or  
25 under the contracts with respect to persons who might have

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1 worked for the investment manager who made an investment in the  
2 fund.

3 Q Are you aware that the Debtor also has duties to the  
4 Creditors Committee?

5 A I don't believe the Debtor has any duties to the Creditors  
6 Committee.

7 Q To the estate?

8 A I believe the Debtor has significant and overriding  
9 duties, but that's what we're here for, to the estate.

10 Q To the estate. And were very conscious of those duties.  
11 Correct?

12 A I am indeed.

13 Q That's what you testified. Right?

14 A Yes.

15 Q Okay. So can you explain to me what -- how you consider  
16 the estate's considerations in deciding to distribute these,  
17 what was your consideration of the estates, how does this  
18 benefit the estate?

19 A This benefits the estate because we have an obligation to  
20 the funds and to the investors in the funds to perform  
21 according to the terms of the funds. Unfortunately there is no  
22 provision in the fund documents or in the law that allows us to  
23 treat the investors in the funds in a disparate way. And we  
24 believe, after consulting with outside counsel, domestic and  
25 Cayman, considering federal law under the Advisors Act, as well

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1 as Delaware law, that the only way to make distributions, other  
2 than if there was a law change, was pro rata to all of the  
3 investors.

4 So in order to vindicate our obligations to the  
5 outside investors, we also have to pay the inside investors.  
6 In addition, if we don't pay the inside investors, there's no  
7 basis not to do that. Now there may ultimately be no liability  
8 because it will be hard to bring a case. But it seems to me  
9 that incurring potentially liability is not in the best  
10 interest of the estate. Holding up a distribution from non-  
11 estate property doesn't seem to do anything to help the estate.  
12 In fact, it puts it at risk.

13 And so we did the work and that's how we determined,  
14 exercising what I think is our duty of care, which is really  
15 researching this, and we spent a lot of time and a lot of money  
16 making sure we got this right. And our duty of loyalty. Is  
17 there some good reason that the fund could hold up the  
18 distribution. Until we have a claim is there a valid to attack  
19 these distributions.

20 By the way, there were \$8 million out of 180 million.  
21 Now if there had been 180 -- if there had been 172 out of 180,  
22 maybe we would come in here and say, We should something a  
23 little bit different because we're really letting the small  
24 outside investors dictate us and force us to make distributions  
25 to related parties that the Committee has some concern about.

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1 But while \$8 million is real money, and I don't deny  
2 that, again, it's not huge in this case. And it seemed to us,  
3 after doing the work, that we were putting the estate at risk  
4 by not exercising our fiduciary duties. Moreover, we each have  
5 reputations, and they're important to us, and they don't  
6 override our fiduciary duties. We're not going to do things to  
7 aggrandize ourselves, to help our reputation versus the estate.  
8 But running this Debtor correctly seems to us, looking at the  
9 history, was the right thing to do.

10 Q Has anyone, Mr. Seery, threatened to bring a fiduciary  
11 duty claim against you if you don't pay these funds?

12 A No.

13 Q Has any -- has Mr. Okada said he's going to bring a claim  
14 against you if you don't distribute these funds?

15 A No, and nor did I consult him about it. We just told him  
16 what we were doing. We're not -- I'm not inviting someone to  
17 sue us. That I think would be, you know, grossly wrong for us.

18 Q Now we've touched a little bit on this, Mr. Okada owes the  
19 Debtor 1.3 million. Correct? In the demand note?

20 A Approximately, yes.

21 Q All right. And you have made a demand on Mr. Okada.  
22 Correct?

23 A That's correct.

24 Q And he hasn't paid it. Right?

25 A No, he has not.

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1 Q And that's money into the estate. Correct?

2 A That will be, yes.

3 Q Now do you still think it's okay to just hand him off, you  
4 know, \$4 million and even though he's not paying the estate  
5 that you have a duty to?

6 A There's no such thing in my life as just handing off \$4  
7 million. This is fund money --

8 Q Distributable.

9 A -- that will be distributed to the owners of the fund pro  
10 rata. We're not handing off anything to Mr. Okada or anybody  
11 else.

12 Q But Mr. Okada has not agreed to pay back his note.  
13 Correct?

14 A He's not agreed to pay it back, no. Technically I would  
15 say no.

16 Q Okay. And that's because of some severance agreement that  
17 you're not aware of what the terms are. Is that right?

18 A I have not -- we have not -- I have not looked at the  
19 terms, I don't believe many of my fellow directors yet have.  
20 It's something that is on the burner for us to get to as soon  
21 as this is over.

22 Q And are --

23 A He's pushing for it.

24 Q -- are you aware that the Committee has asked for that  
25 severance agreement?

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1 A I was not aware of that, no.

2 Q You're not aware of that.

3 A I haven't seen it.

4 Q And you don't know that it hasn't been produced to us. Is  
5 that correct?

6 A I don't -- I have not seen it myself, I don't -- didn't  
7 know that you'd asked for it, nor do I know that it hadn't been  
8 produced.

9 Q Okay. And you haven't looked at it.

10 A I haven't seen it.

11 Q So you don't know if his failure to pay that money back is  
12 valid or not. Is that correct?

13 A That's -- I don't -- he still owes the money whether he  
14 has appropriate setoffs and whether a settlement agreement  
15 would actually work as one. I don't -- haven't really analyzed  
16 that and I don't know that our counsel has either. It may be  
17 that he owes the money and we're holding a severance agreement,  
18 but those aren't mutual obligations that are subject to setoff.

19 Q You don't know one way or the other whether he has a right  
20 of setoff. Correct?

21 A I don't believe he -- other than perhaps expenses I  
22 don't -- haven't heard any articulated monetary setoff against  
23 the obligations he owes.

24 Q If the Court orders that his distribution be put into the  
25 Court registry, do you still think you've breached your duty to

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1 the estate somehow by that?

2 A I think if the Court orders it, I don't think we would be  
3 subject to a breach of liability. I think that we're here  
4 vindicating our responsibilities and our duties to investors.  
5 If there's an interceding court order, we will follow it.

6 Q Thank you.

7 MS. HAYWARD: I have no further questions.

8 THE COURT: All right. I think that was about 17  
9 minutes. Any other examination? Okay. You'll have 13  
10 minutes.

11 MS. PATEL: Just a few questions, Your Honor.

12 CROSS-EXAMINATION

13 BY MS. PATEL:

14 Q Good afternoon, Mr. Seery.

15 A Good afternoon.

16 Q Mr. Seery, I think your testimony was that the fund, let's  
17 use RCP -- or I'm sorry, that's the wrong one --

18 A Dynamic?

19 Q I think it was the Dynamic --

20 A Dynamic.

21 Q -- Income Fund is the one that Mr. Okada has an  
22 investment in. Correct?

23 A That's correct.

24 Q Okay. And the fund has duties to Mr. Okada including  
25 fiduciary duties as an investor. Right?

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1 A That's correct.

2 Q Okay. Does Mr. Okada have duties to the fund?

3 A I don't believe he does, no.

4 Q Okay. Did he ever?

5 A I believe he did.

6 Q Okay. That was during his tenure at Highland Capital  
7 Management. Right?

8 A I think as an officer of Highland Capital Management, the  
9 investment manager, he would have had duties to the fund, yes.

10 Q Okay. And have you investigated whether he's breached any  
11 of his duties to the fund?

12 A We have looked, we have not seen anything. We know that  
13 the redemptions came in without any objection. We have not  
14 spoken to the individual investors.

15 Q Okay. So would it be fair to say then that you haven't  
16 concluded your investigation of whether Mr. Okada has breached  
17 any of his duties to the fund itself?

18 A I don't think that would be fair. I think what would be  
19 fair to say is we've taken a look, we see no evidence  
20 whatsoever that there were any breaches by Mr. Okada of his  
21 duty to that fund, so there would be no reason to undertake an  
22 investigation that we had yet to complete.

23 Q Okay. And who undertook that investigation, was it just  
24 the board or did you have others involved?

25 A It was the board.

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1 Q Okay. No one else?

2 A The investigation with respect to the -- we got data from  
3 other people but I'm the one who looked at whether there were  
4 any claims related to the redemptions, any objections to any of  
5 the other distributions, any objections to the fees, and we  
6 found none.

7 Q Okay. So no outside counsel advised you with respect to  
8 whether Mr. Okada had potentially breached any duties to the  
9 fund?

10 A No, again, it's not something that we would have looked at  
11 with no evidence whatsoever that there was any sort of  
12 complaint or breach.

13 Q Okay. All right. Mr. Seery, with respect to the, I'll  
14 call it the agreement because I'm assuming that it is an  
15 agreement, that Mr. Dondero's counsel announced on the record  
16 regarding putting the funds that would otherwise be payable to  
17 Mr. Dondero into the registry of the Court. Do you have an  
18 understanding whether that agreement also extends to Highland  
19 Capital Management Services?

20 A Yeah, just to be clear because, again, we should be  
21 precise, Mr. Dondero was not going to receive any money. The  
22 CLO Holdco, which is owned by the charitable DAF has  
23 investments in the Argentina Fund and the Dynamic Fund. It was  
24 going to receive money. Highland Capital Services has around a  
25 2 percent interest in RCP, it was going to receive money.

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1 I understand that Mr. Dondero, through his counsel,  
2 directed that the distribution to Highland Capital Services  
3 would not be made. Mr. Okada owns 25 percent of that, he was  
4 not consulted. I know that because I spoke to Mr. Okada. The  
5 distribution with respect to the CLO Holdco has been similarly  
6 treated, but that was done by Grant Scott talking to Mr. Nelms  
7 (phonetic) for the charitable DAF that controls the CLO Holdco.

8 Q Okay. So, again, to be clear, Mr. Okada has not consented  
9 to the agreement that was announced on the record with respect  
10 to any distributions to Highland Capital Management Services.  
11 Correct?

12 A He has not, but since he doesn't control it and Mr.  
13 Dondero does, the agreement is binding.

14 Q Okay. And how do you know that Mr. Dondero controls  
15 Highland Capital Management Services?

16 A Mr. Okada told me.

17 Q Okay. All right. Mr. Seery, with respect to Mr. Okada, I  
18 believe your testimony was he separated from Highland Capital  
19 Management in September of 2019. Correct?

20 A I believe I testified that he originally began his  
21 separation in the spring, I don't know exactly when it was, and  
22 I believe his official resignation was some time around  
23 September.

24 Q Okay. Would September 30 of 2019 sound about right?

25 A It -- approximately, I don't know the date.

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1 Q Okay. So it was towards the end of September though.

2 Correct?

3 A I don't -- I don't know whether it was September 1,  
4 September 15 or September 30, I just don't know the answer.

5 Q Okay. And at the time Mr. Okada separated from Highland  
6 or any time before then, did Mr. Okada have a non-compete  
7 agreement?

8 A I have not looked at Mr. Okada's contract.

9 Q Okay.

10 A So I don't know.

11 Q All right. Does -- did Mr. Okada have something called a  
12 non-solicit --

13 A I don't know.

14 Q -- where he wouldn't solicit clients for example of  
15 Highland Capital Management?

16 A I don't know.

17 Q Okay. Did Mr. Okada have what's called a non-recruit  
18 where he wouldn't come in and try and recruit employees of  
19 Highland Capital Management?

20 A Again, because I haven't looked at his contract, if he had  
21 one, I don't know that he did, and because I haven't looked at  
22 it, and I testified that I haven't seen this severance  
23 agreement he's talking about, I don't have any understanding of  
24 the terms of Mr. Okada's employment with Highland Capital  
25 Management.

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1 Q Okay. So you just haven't looked at any of those things.

2 A That's correct.

3 Q All right. Are you aware -- well, did you have an  
4 opportunity to look at -- I believe there was a press release  
5 that was somewhere around September 2019 where Mr. Okada said  
6 he was actually retiring from Highland Capital Management?

7 A I would have no reason to have looked at such a thing in  
8 September.

9 Q Okay. All right. So you haven't seen that. Let me ask  
10 you another question, are you aware that Mr. Okada has a new  
11 business by the name of Sycamore Tree Capital?

12 A I'm aware that he intends to start a new fund, I have no  
13 idea what the name is and I'd have no idea what development --  
14 stage of development it's in.

15 Q Okay. Are you aware if any Highland employees have been  
16 engaged by Sycamore Tree Capital

17 A I'm aware that at least one maybe, I'd have no idea  
18 whether that employee, ex-employee now, is involved or not.

19 Q And isn't that employee Troy Parker?

20 A That's correct, yes.

21 Q Okay. What did Troy Parker do for Highland Capital  
22 Management?

23 A Most recently he ran the PE book.

24 Q Okay.

25 MS. PATEL: No further questions, Your Honor.

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Seery - By the Court 103

1 THE COURT: All right. We have seven minutes. Do  
2 you have questions, Judge Lynn? We have a little bit of time?

3 JUDGE LYNN: No, but I just want to make clear Mr.  
4 Dondero's suggestion for resolving the motion was not a  
5 dickered agreement, it was a suggestion that we would hope  
6 would make life easier for the parties and the Court.

7 THE COURT: Okay. Thank you. Thank you.

8 I had one or two questions. Is there going to be  
9 redirect? Well, no, you used all your time, you don't get  
10 redirect.

11 (Laughter.)

12  
13 MS. HAYWARD: And, Your Honor, I don't have redirect.

14 THE COURT: Oh, very good.

15 EXAMINATION

16 BY THE COURT:

17 Q Let me ask you, sir, I want to revisit Dynamic, that's the  
18 one I hear most about obviously since that's the one that Mr.  
19 Okada --

20 A Yes.

21 Q -- has the distribution rights from. You know, I was  
22 fixated before I came out here a little on the time line.  
23 Right? So the pleadings said Dynamic, the termination date was  
24 November 15, 2019.

25 A Correct, Your Honor.

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Seery - By the Court

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1 Q About 30 days after the Highland bankruptcy was filed.

2 What I heard your testimony to be was that pre-petition the  
3 largest third-party investor -- I wrote it down phonetically --

4 A Realdania.

5 Q -- Realdania --

6 A I'm not sure if there's someone in the courtroom who know  
7 them.

8 Q Sounds like a Spanish company maybe.

9 A I believe they're a European company, it's an investor I'm  
10 not familiar with, Your Honor, but I have seen the redemption  
11 notices.

12 Q Okay. They issued a \$65 million --

13 A I believe it was in the neighborhood of 65 million, yes.

14 Q And it was pre-petition? You wouldn't know?

15 A It was pre-petition, I think it was around 40 percent of  
16 the fund.

17 Q Okay. I mean do you remember when? Was it --

18 A I believe it was in the spring and it followed a -- spring  
19 or early summer and it followed a separate redemption from a  
20 different investor.

21 Q Okay. So there was another third-party investor, even  
22 before Realdania that --

23 A That's my recollection, yes, Your Honor.

24 Q -- that was unaffiliated with Highland.

25 A That's correct.

Seery - By the Court

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1 Q Okay. So it's your business judgment that once these two  
2 biggies issued their redemptions, it just wasn't worthwhile to  
3 keep this fund going anymore.

4 A That's correct, Your Honor. And as I said, Mr. Okada was  
5 a driver to that fund and he had left. He did not actually  
6 redeem, but he was being compulsory redeemed as the fund went  
7 into liquidation. So all of the investors, redeemed and non,  
8 will be treated the same.

9 Q All right. So I guess one thing I'm getting at is timing  
10 of Mr. Okada leaving versus timing of these third-party  
11 redemptions happening.

12 A Right. I could --

13 Q Is there any --

14 A I see no connection whatsoever. And, again, his piece of  
15 the fund was about -- I believe it was round 12 percent of the  
16 fund.

17 Q Yeah, his --

18 A And it's a material amount of money I suppose to most  
19 folks, including myself, but it's not -- it wasn't a driver  
20 whatsoever that we could see, and he did not redeem. So the  
21 third-party redeemed, Okada was leaving having been the driver  
22 of the fund, it was an undersized fund anyway, there was no  
23 real valid reason to keep a small fund trying to do this around  
24 after Mr. Okada left.

25 Q Okay. I'm just wondering whether I should or not, you



Seery - By the Court

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1 know, the timing of this. So this is -- starts spring of 2019,  
2 but then a month post-petition let's terminate this thing. I  
3 mean who actually makes that decision?

4 A Well, the decision to continue forward is made by the  
5 board. Before that it would have been made by the managers of  
6 the funds or the compliance group. So I have not looked into  
7 specifically who said, Let's terminate it. To be perfectly  
8 frank, I don't know --

9 Q But it would --

10 A -- the specifics.

11 Q -- the manager, Highland?

12 A It's Highland who determines to terminate it. Ultimately,  
13 if all the investors issued redemption notices, then the fund  
14 would have to liquidate --

15 Q Right.

16 A -- on its own. So Highland --

17 Q Right.

18 A -- wouldn't have any say about it. But to put it into  
19 liquidation, I believe it was Highland that did it. Some of  
20 the funds, it could be foreign directors, but that's not what  
21 happened.

22 Q Uh-huh. Okay. So there are third-party non-affiliated  
23 investors still in it, there's 35 million that would go out the  
24 door and --

25 A It's about -- there's a couple of assets that still have

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1 to be liquidated. Approximately 85 percent of the distribution  
2 is to third-party un-affiliated investors. And then we --  
3 we'll have -- we'll retain some cash to make sure that we can  
4 manage the liquidation of the fund and the dissolution of the  
5 entities. But we still have to get rid of a small amount of  
6 assets that are pretty liquid.

7 Q Okay. Now I heard you also say that Highland isn't owning  
8 any fees anymore on these refunds. Did I not hear you say  
9 that?

10 A Yeah, certainly -- so I think on ours I think. On Dynamic  
11 and on AROF, the Argentina Recovery Opportunity Fund, once they  
12 were put into liquidation they don't earn any fees anymore.  
13 The --

14 Q Okay. Let me -- okay, so when did that stop, when were  
15 they "put into liquidation" so the management fees stop?

16 A I believe that Dynamic would have been in the fall, I  
17 don't know the exact date, and Argentina --

18 Q Well --

19 A -- was before that.

20 Q -- the Court termination date used in the pleadings was  
21 November 20, 2019.

22 A Yeah, but I don't recall the exact date, Your Honor. We  
23 can certainly figure that out, I just don't recall off the top  
24 of my head. When the fee cutoff date -- the fee cutoff date  
25 for RCP was I believe in April of 2018 when the one-year

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1 extension was given. That was the trade for the extension.

2 Q Okay. But you don't know for sure when the management fee  
3 cutoff was --

4 A No.

5 Q -- on either Argentina or Dynamic.

6 A No, that's correct, Your Honor.

7 Q I mean would it have been in November 2019 you think?

8 A I think it was before that, but I don't -- I believe so  
9 but I don't know for sure.

10 Q Okay.

11 A If I'm wrong, I'll figure that out and correct it to you.

12 Q Okay. All right. Thank you. You're --

13 A Thank you.

14 Q -- excused.

15 A Thank you.

16 THE COURT: Does anyone in the room know the answer  
17 to that?

18 MS. HAYWARD: Your Honor, we can figure it out very  
19 quickly I think.

20 THE COURT: Really? Okay.

21 (Pause in the proceedings.)

22 THE COURT: Actually I had one more question for Mr.  
23 Seery.

24 THE WITNESS: Yes.

25 BY THE COURT:

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Seery - By the Court

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1 Q Do we have any other Highland managed funds out there that  
2 are imminently going to be going into wind-down mode? Is that  
3 easy to answer?

4 A We have a number of CLO funds that are what we call 1.0  
5 CLOs. They're old and they're effectively winding down. And a  
6 number of those we don't get fees off of, but they had --  
7 because they own very illiquid assets, we have to realize on  
8 those assets. May of those have cross-ownership to funds that  
9 we do get fees on. We need --

10 Q Let me back you up. Why didn't Highland get fees on  
11 those?

12 A Because sometimes in the CLO structure it depends on what  
13 kind of asset gets treated under the net asset value, so for  
14 example if it's equity, it may not count, even if it has a  
15 value, you don't get paid a fee on it. So if you had a loan  
16 that converted to equity, some of those CLOs you may not get a  
17 fee on because you don't own any loans anymore. So, but most  
18 of those assets, if a CLO owned equity for example in a PE  
19 company, we would have other funds that owned additional equity  
20 in that same PE company.

21 We do have other assets where they aren't necessarily  
22 wind-down, but there will be distributions to entities that may  
23 or may not be related parties under the protocols, and we are  
24 in the process, and the Committee's aware of it, selling  
25 certain assets, and hopefully those sales will go the way we

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Seery - By the Court

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1 want them to. They're valuable assets so we feel we have a  
2 good opportunity to realize good value for the estate. There  
3 would be requirements on certain of them to pay off debt from  
4 certain entities before we can distribute money back up to  
5 Highland Capital.

6 Q All right. Thank you.

7 A Thank you.

8 THE COURT: You're excused.

9 All right. Anything else today?

10 MR. POMERANTZ: Do you want to hear closings, or have  
11 you heard enough, Your Honor?

12 THE COURT: I mean if you have a quick one or two  
13 minute closing, I'll hear that, to recap anything. Did you  
14 have that quick answer that Ms. Hayward --

15 MR. POMERANTZ: We are --

16 THE COURT: -- was confident about?

17 MR. POMERANTZ: We are trying to find it.

18 THE COURT: Okay.

19 MR. POMERANTZ: We have a couple of emails out,  
20 hopefully by, we get a couple of answers.

21 THE COURT: Okay. Okay.

22 CLOSING ARGUMENT ON BEHALF OF THE DEBTOR

23 MR. POMERANTZ: Your Honor, I just wanted the  
24 highlight the fiduciary duty as you -- I know it was a subject  
25 of discussion with Mr. Seery, cross-examination. Again, as you

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1 heard, and as the only evidence before Your Honor is, Mr.  
2 Seery, who as Your Honor knows is a restructuring lawyer,  
3 practice in it. He's fully aware of what the fiduciary duty  
4 requires.

5           And first and foremost, I think it may even be 28 USC  
6 959, the Debtor has to operate in accordance with applicable  
7 law. Every debtor before Your Honor has to act in accordance  
8 with applicable law, and if the debtor is not acting in  
9 accordance with applicable law, then they are creating  
10 liability. As Mr. Seery testified, that is exactly what that  
11 the Debtor is doing. And this concept of dueling fiduciary  
12 duties or the board taking certain actions that just happened  
13 to benefit insiders as indicating that they are not looking out  
14 for the estate is just not accurate. That's not how the law  
15 works and I think Mr. Seery said it correctly, that the Debtor  
16 fulfills its fiduciary duty to the estate by operating in  
17 accordance with applicable law.

18           With respect to 105, Your Honor, the cases cited by  
19 the Committee don't support granting injunctive relief forward  
20 of attachment without going through the necessary process.  
21 They do cite the DeLorean case which at first blush sounds like  
22 a court authorized the holding of money, but if you read that  
23 case carefully, it was done because there was a complaint and  
24 because the Court ultimately determined that the evidence  
25 before the Court established grounds for preliminary

1 injunction.

2           Mr. Clemente has asked Your Honor to hold that the  
3 objection filed satisfies the standard. But the objection  
4 isn't a legal document. The Committee has not put on any  
5 evidence to support any claims that exist. The testimony from  
6 Mr. Seery is that there's a claim under a note and that there  
7 are defenses to the note. So Your Honor does not have the  
8 sufficient evidentiary basis in order to meet the standards of  
9 the injunction of which irreparable harm -- there's a whole  
10 host of reasons.

11           So while we understand what the Committee wanted to  
12 do. If they wanted to file an action, they could have. We  
13 don't expect them to have completed their investigation on all  
14 the types of claims they're looking at. But they've been aware  
15 of this Okada note for a couple of months. It would not have  
16 been difficult for them to file, as they have standing, a  
17 lawsuit to recover any. They asked us to issue a demand note,  
18 we did, and we got the answer.

19           So, Your Honor, I don't think there's a basis under  
20 105, the way it's being used here and the lack of evidentiary  
21 record to support it. And for those reasons, Your Honor, we  
22 would ask that Your Honor support the motion and other than the  
23 distributions that are being held in the registry, allow the  
24 distribution to be made to Mr. Okada.

25           THE COURT: Okay.

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1 MR. POMERANTZ: Thank you, Your Honor.

2 THE COURT: All right. Other quick closings?

3 MR. CLEMENTE: Your Honor, I'll be very quick.

4 CLOSING ARGUMENT ON BEHALF OF THE COMMITTEE

5 MR. CLEMENTE: There's obviously a lot more that I  
6 could say, but I'll be respectful and be very quick.

7 First of all, Your Honor is the judge and you're the  
8 one that determines what the law is and what the duties  
9 ultimately are for this Debtor. Mr. Seery I think indicated in  
10 his testimony that, for what it's worth, he does not believe  
11 that there would be a viable claim for breach of fiduciary duty  
12 if Your Honor ordered the distribution to Mr. Okada be put in  
13 the Court registry.

14 I think the testimony was clear from Mr. Seery that  
15 Mr. Okada, at all times relevant, when all the things that  
16 happened that involved the Redeemer Committee, that involved  
17 Acis, that involved UBS, Mr. Okada was at least co-Chief  
18 Investment Officer and we all know he was co-founder of  
19 Highland. I think Your Honor's questions, and perhaps  
20 frustration with sort of trying to figure out some of the  
21 answers, show how interrelated all of these things are and the  
22 various capacities and roles that Mr. Okada had back at the  
23 time when all these different transactions occurred.

24 I think the testimony we heard is that Mr. Seery did  
25 a lot of work around why we should pay Mr. Okada, but almost no



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1 work around why we shouldn't pay Mr. Okada. And so I go back  
2 to what I said earlier, Your Honor, I think Mr. Okada is  
3 perfectly capable of coming into this court and arguing that  
4 once the monies that were put into this Court's registry should  
5 be distributed to him, he can come in and do that.

6 But I think for purposes of today, Your Honor has  
7 heard more than enough to come to the conclusion that the  
8 appropriate remedy here is to place the money within the  
9 registry of this Court. It satisfies the fiduciary duty of the  
10 Debtor and it protects the interest of Mr. Okada, who is free  
11 to come into this court and make whatever argument he so  
12 chooses as to his entitlement to those funds.

13 Unless Your Honor has any questions of me, I'll sit  
14 down.

15 THE COURT: Thank you.

16 MR. CLEMENTE: Thank you.

17 THE COURT: Anything else?

18 MR. POMERANTZ: Your Honor, in answer to you  
19 question, November 11 was the date that the fees were no longer  
20 payable to the Debtor in the Dynamic Fund.

21 THE COURT: November 11 post-petition.

22 MR. POMERANTZ: Correct.

23 THE COURT: I like being transparent and I -- and so  
24 I sometimes share my thoughts hoping that it will help. But  
25 I'm -- you all get why I'm fixated on this point? Maybe I'm

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1 sharing my thoughts when I don't have to. But the time line  
2 looks suspect, whether it should be or not, it looks maybe  
3 problematic. Do you see what I'm saying?

4 We had this fund that I understand never got to real  
5 scale and in spring 2019 we have a couple of big unrelated  
6 third-parties -- third-party investors issue redemptions and  
7 that makes it really not a very worthwhile fund, so maybe it  
8 should go into wind-down mode. Nevertheless, Highland has been  
9 continuing to get its management fee. I don't know how much  
10 management fee, but it's been getting a management fee until it  
11 files bankruptcy, and then, Oh, let's wind this sucker down.

12 Do you see what -- you know, I don't know. I mean  
13 again, a hearing for another day. But this is the kind of  
14 thing I get concerned about, and maybe kind of want to look  
15 into the bona fides of the decision making process to wind  
16 down, let's terminate this thing and make disbursements. And,  
17 you know, did we have any fingerprints of this on insiders that  
18 should make me troubled. I don't know. I mean if I'm going  
19 out on a lark here, just stop me.

20 MR. POMERANTZ: Well, look, Your Honor, I certainly  
21 understand why you're concerned. As you said at the first  
22 hearing, you have stuff in your head that you can't forget, and  
23 I understand. I wasn't around but I understand the history and  
24 especially the history with certainly similar things that may  
25 have happened in the Acis case.

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1           The facts are that Realdania made its redemption  
2 request on August 15, the fees that the -- August 15, but that  
3 the liquidation was the time where the management fees stopped,  
4 which incidentally were \$12,000 a month based upon the level of  
5 this spot.

6           THE COURT: Okay.

7           MR. POMERANTZ: So, Your Honor, I understand your  
8 concerns, however, what I would say is, you have Mr. Seery here  
9 answering your questions. You have Mr. Seery who said he's  
10 conducted an thorough investigation. At some point, and I'm --  
11 you know, obviously you brought up a couple of questions, at  
12 some point the creditors -- Your Honor has to accept that if  
13 the board has done a thorough analysis, and we're coming into  
14 this hearing today, and before we filed the motion, as Mr.  
15 Seery said, we crossed all our Ts and dotted all our Is.

16           We spent a lot of money collectively, the different  
17 firms that are involved, because we wanted to make sure it's  
18 the right thing. We understood that coming to Your Honor  
19 asking to pay investors who are related parties, given the  
20 context of this case and given the Committee's opposition, was  
21 going to be a big challenge. We thought it was the right thing  
22 to do, but we wanted to make sure Your Honor knows that the  
23 board actually did a thorough investigation, again, spearheaded  
24 by Mr. Seery, who is not just someone off the street, but as he  
25 testified, this is what he's done over the last 10-15 years.

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1           So I certainly understand Your Honor's concerns. Mr.  
2 Seery I think has testified about the thorough investigation,  
3 and that the 12,000 a month, that I think if he got back on the  
4 stand, he would testify that would be a breach of duty to the  
5 investors to continue on getting fees. There's an obligation  
6 at some point, when the redemptions happened, to either pay the  
7 redemptions, put the fund in liquidation, and that's what  
8 happened.

9           And just because it wasn't done by the board, it was  
10 done before, it was important, as I mentioned in my opening,  
11 and as Mr. Seery testified, he looked at that carefully and  
12 thoroughly. He didn't want to be embarrassed, we didn't want  
13 to be embarrassed coming in and not having those answers. So,  
14 Your Honor, this is a long way of saying I think at some point  
15 the board is entitled to the deference of business judgment if  
16 they can demonstrate that they've gone through the process  
17 necessary to earn the deference to business judgment, which I  
18 think Mr. Seery has done.

19           THE COURT: Okay. And while we're on the subject, I  
20 mean 12,000 a month was the management fee to Highland from  
21 Dynamic. What was the management fee from Argentina, do you  
22 have that off the top of your head?

23           MR. SEERY: It would have been in the same -- these  
24 are approximately --

25           THE COURT: The same range?

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1 MR. SEERY: -- the same neighborhood.

2 THE COURT: Okay.

3 MR. SEERY: That the meetings would be based upon  
4 fees.

5 THE COURT: Okay.

6 MR. SEERY: Or the redemptions (indiscernible)  
7 variable asset now (indiscernible).

8 THE COURT: Okay.

9 MR. SEERY: (indiscernible).

10 THE COURT: Okay. All right. Just a minute while I  
11 do some math.

12 (Pause in the proceedings.)

13 THE COURT: All right. I'm doing this math in my  
14 head. There's a \$7.4 million note receivable from HCM Services  
15 of which Okada is the 25 percent owner of.

16 MR. POMERANTZ: Your Honor, 7.4 is not the demand  
17 notes. Again, 985,000 is the demand notes. The rest of those  
18 notes are performing and not in the fall.

19 THE COURT: Okay. All right. With regard to the  
20 motion and the objection and the Committee there's been a lot  
21 of argument about 105 and what it permits the Court to do and  
22 what it doesn't as far as fashioning an equitable remedy here.  
23 Here I mean it's clear that this Debtor has receivables owed by  
24 these related parties, although they don't necessarily match up  
25 perfectly with the amount of disbursements that are owed by

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1 these funds and of course the funds are separate legal entities  
2 than the Debtor. So I'm not glossing over that fact or  
3 ignoring that fact.

4 But I do think the Court has broad equitable powers  
5 to remedy -- to fashion remedies that preserve the status quo  
6 and I think it is appropriate here to order that most of this  
7 money, that most of the 8.6 million that would go to related  
8 investors in these three funds, be put into the registry of the  
9 court pending further motions, orders, adversary proceedings  
10 anyone wants to file to make a claim to that money. I said  
11 most of it.

12 I am going to order that with regard to the amount  
13 that would be payable to Mr. Okada, the 4.176 million, we will  
14 subtract from that the 1.3 million that represents the demand  
15 note receivable that the Debtor has so that I'm essentially  
16 doing an equitable offset at that point. So he can only be  
17 paid -- he should only be paid from the Dynamic Fund whatever  
18 4.176 million minus 1.3 million is, and the rest shall be put  
19 into the registry of the court. And everybody's rights are  
20 reserved on anything and everything with regarding to do to  
21 and do froms.

22 I reserve the right to supplement in more detail in a  
23 written form of order to justify the Court's 105 action here.  
24 But, Mr. Pomerantz, I'd ask you to upload a form of order on  
25 this, please.

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1 MR. POMERANTZ: We'll be happy to, Your Honor. We'll  
2 circulate it to the Committee and Ms. Patel as well.

3 THE COURT: All right. Well, thank you all, and --

4 MR. CLEMENTE: Your Honor, but just to be clear  
5 though, the other amounts, correct, to HCM Services and CLO  
6 Holdco, would that be part of the order or what did Your Honor  
7 have in mind with respect to that?

8 THE COURT: Well --

9 MR. CLEMENTE: Because I believe those are to be  
10 deposited with the Court as well, yes.

11 THE COURT: -- all of -- everything gets deposited  
12 in the registry of the court, except Mr. Okada will get  
13 whatever the differential is of 4.176 minus 1.3. Okay?

14 MR. CLEMENTE: Thank you, Your Honor.

15 THE COURT: All right. Thank you.

16 COURT SECURITY OFFICER: All rise.

17 \*\*\*\*\*

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C E R T I F I C A T I O N

We, DIPTI PATEL, KAREN WATSON and TERRI STARKEY,  
court approved transcriber, certify that the foregoing is a  
correct transcript from the official electronic sound recording  
of the proceedings in the above-entitled matter, and to the  
best of my ability.

/s/ Dipti Patel

DIPTI PATEL

/s/ Karen Watson

KAREN WATSON

/s/ Terri Starkey

TERRI STARKEY

J&J COURT TRANSCRIBERS, INC.

DATE: March 6, 2020

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APP. 1631

APP.1710



## EXHIBIT 16

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj11**  
)  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) June 15, 2020  
Debtor. ) 1:30 p.m. Docket  
)  
) UBS'S MOTION FOR RELIEF FROM  
) THE AUTOMATIC STAY TO PROCEED  
) WITH STATE COURT ACTION (644)  
)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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25 Proceedings recorded by electronic sound recording;  
transcript produced by transcription service.

1                   DALLAS, TEXAS - JUNE 15, 2020 - 1:35 P.M.

2                   THE COURT: Please be seated. All right. This is  
3 Judge Jernigan. We have a hearing in Highland. I've got  
4 problems with this chair. Just a minute. Here we go. We  
5 have a motion to lift stay in the Highland Capital case, Case  
6 No. 19-34054. It's a motion of UBS for relief from the stay  
7 to go forward with litigation in the New York state court.

8                   I'm going to do a roll call, hopefully as efficiently as  
9 possible. I'm going to first call the names that I think are  
10 likely to be with us, and if I don't call your name, at the  
11 end of the roll call, if you wish to appear, I'll invite you  
12 to go ahead.

13                  All right. First, for UBS, the Movant, I'm guessing we  
14 have some Latham & Watkins folks, and perhaps Marty Sosland as  
15 well. I'll start with you. Mr. Sosland, are you by chance on  
16 the phone?

17                  MR. SOSLAND: I am, Your Honor.

18                  THE COURT: Good afternoon.

19                  MR. SOSLAND: I'm on WebEx.

20                  THE COURT: You're on the video?

21                  MR. SOSLAND: Good afternoon.

22                  THE COURT: Good afternoon. Who else do we have? Do  
23 we have Mr. Clubok, Ms. Tomkowiak? Who do we have from Latham  
24 & Watkins?

25                  MR. CLUBOK: Good afternoon, Your Honor. It's Andrew

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1 Clubok from Latham & Watkins. And I'm here with my partner,  
2 Sarah Tomkowiak.

3 THE COURT: Okay. Good afternoon. All right. So I  
4 think we have four objectors in all. I'll start with the  
5 Debtor. Mr. Pomerantz, I'm assuming you're on the phone with  
6 some of your team?

7 MR. POMERANTZ: Yes, I am, Your Honor. I'm also on  
8 the phone with Robert Feinstein, Alan Kornfeld, and Greg Demo.

9 THE COURT: All right. Good afternoon to all of you.

10 MR. FEINSTEIN: Good afternoon, Your Honor.

11 THE COURT: All right. Do we have your local  
12 counsel, Ms. Hayward or Mr. Annable?

13 MR. ANNABLE: Yes, Your Honor. Zachery Annable and  
14 Melissa Hayward on behalf of the Debtor. We're here.

15 THE COURT: All right. Very good. Now I'll take --

16 MR. POMERANTZ: Your Honor, this is Jeff Pomerantz.  
17 Before we went to the relief from stay, there was one minor  
18 other item that Mr. Demo is going to handle that's resolved,  
19 Hunton & Williams' application. So if he could put the  
20 resolution on the record before we go into what's likely going  
21 to be a lengthy hearing. But I didn't mean to interrupt Your  
22 Honor from taking appearances.

23 THE COURT: All right. Thank you. You know, I  
24 didn't see that on our calendar and I thought in my brain, we  
25 continued that to today, I think. So we'll start with that

1 once we finish the roll call.

2 All right. For the Unsecured Creditors' Committee, do we  
3 have Ms. Reed, Mr. Clemente? Who do we have on the phone?

4 MR. CLEMENTE: Good afternoon, Your Honor. Matthew  
5 Clemente from Sidley Austin on behalf of the Committee.

6 THE COURT: All right. Anyone else from Sidley  
7 Austin?

8 MR. CLEMENTE: I think we're -- I think we're set,  
9 Your Honor.

10 THE COURT: All right.

11 MR. CLEMENTE: Thank you.

12 THE COURT: What about for the Redeemer Committee?  
13 Do we have Mr. Platt or others on the phone?

14 MR. PLATT: Yes, Your Honor. Mark Platt is on, and I  
15 believe Terri Mascherin from Jenner & Block is on video as  
16 well, and Marc Hankin is on the phone --

17 THE COURT: All right.

18 MR. PLATT: -- from Jenner.

19 THE COURT: Ms. Mascherin, Mr. Hankin, are you there?

20 MS. MASCHERIN: Yes, Your Honor. Terri Mascherin.

21 THE COURT: All right.

22 MS. MASCHERIN: Good afternoon.

23 THE COURT: All right. Then --

24 MR. HANKIN: Marc Hankin, Your Honor.

25 THE COURT: Okay. Very good. All right. We also

7

1 had a joinder in the objections by Acis. Do we have Ms. Patel  
2 or others for Acis?

3 MR. SHAW: Yes, Your Honor. Brian Shaw and Ms. Patel  
4 are on for Acis.

5 THE COURT: All right. Well, those are all --

6 MS. PATEL: Good afternoon, Your Honor.

7 THE COURT: Oh, go ahead.

8 MS. PATEL: Good afternoon, Your Honor. This is  
9 Rakhee Patel.

10 THE COURT: All right. Thank you, Ms. Patel.

11 Those were all of the most likely appearances. If you  
12 want to appear and you've not appeared yet, you may go ahead.  
13 (Pause.) All right.

14 MR. ROSENTHAL: Good afternoon, Your Honor. Michael  
15 Rosenthal from Gibson Dunn on behalf of Alvarez & Marsal.  
16 They're the investment manager of the Highland Crusader Funds.

17 THE COURT: Okay. Thank you, Mr. Rosenthal.

18 Any other appearances?

19 All right. Well, Mr. Pomerantz, or I think you said --

20 MR. DEMO: Your Honor?

21 THE COURT: -- Mr. Demo wanted to present the  
22 resolution of Andrews Kurth Hunton & Williams' employment.  
23 You may go ahead.

24 MR. DEMO: Yes. Thank you, Your Honor. Greg Demo on  
25 behalf of Highland Capital Management.

1       We did work with the Committee to come to a resolution on  
2       this retention application. We are looking to retain Hunton  
3       to help us with a tax situation arising from a 2008 tax audit.  
4       The Committee had some reservations, and we're able to resolve  
5       them. The resolution that we have is that the engagement, at  
6       least in the first instance, will be limited to a certain time  
7       period, and that's between June 15th through September 30th.  
8       And it'll also be capped at a specific dollar amount, which is  
9       \$65,000 a month that is calculated on an average rolling basis  
10      over the period. So, total of fees of \$227,500, although,  
11      obviously, everybody will work to keep those fees down.

12      At the end of that period, the end of the September 30th  
13      period, the idea is that either we'll come to a further  
14      agreement with the Committee on how to expand the retention of  
15      Hunton, or else we'll come back to this Court and seek a  
16      further retention.

17      The Committee would reserve all of their objections, if  
18      they had any, to the expanded retention, and the only  
19      objection that they would not retain would be objecting to  
20      Hunton's fees based on the fact that their retention was not  
21      expanded.

22      All fees would be applied for under Section 330 and all  
23      the other applicable provisions of the Bankruptcy Code.

24      And that is the resolution that we have with the  
25      Committee, Your Honor, on the Hunton retention.



1 THE COURT: All right. Very good. Mr. Clemente,  
2 will you confirm that that reflects the deal?

3 MR. CLEMENTE: Your Honor, Matthew Clemente on behalf  
4 of the Committee.

5 I will, Your Honor. I will confirm that. As Your Honor  
6 undoubtedly is aware, we're keenly focused on making sure that  
7 Debtor funds, you know, benefit only the Debtor estate and not  
8 other parties, and that was really the issue we had in dealing  
9 with Mr. Demo. But he accurately reflected our agreement.

10 THE COURT: Okay. Very good. Well, I thank you all  
11 for working that out, and I'd be happy to sign an order to  
12 this effect. So if you could please electronically submit it,  
13 Mr. Demo.

14 MR. DEMO: Will do, Your Honor.

15 THE COURT: All right. Well, the main event today,  
16 as we have discussed, is the motion to lift stay of UBS.  
17 Before we talk about oral -- or, opening statements, are there  
18 any housekeeping matters or announcements, stipulations,  
19 anything of that nature that affects how we proceed this  
20 afternoon?

21 MR. CLUBOK: Yes, Your Honor. Again, Andrew Clubok  
22 on behalf of UBS.

23 The parties, all of the parties have agreed that all of  
24 the exhibits that are attached both to UBS's motion and to all  
25 of the Objectors' papers, all of them, with one exception,

10

1 which I'll explain, are to be admitted for purposes of this  
2 hearing only. So, we've all stipulated to their admission.  
3 We won't (inaudible). And they're -- they will be deemed  
4 admitted for all purposes, but just for this hearing. We all  
5 reserve the right to object to their use in further  
6 proceedings or other matters.

7 The one exception and -- is Exhibit D to the Redeemer's  
8 objection. I believe that -- I believe the Debtor objected to  
9 Exhibit D. And I think that Redeemer, can't speak for them,  
10 but I think everyone agreed that that would need to be  
11 admitted for purposes of this hearing. So that's the one  
12 exception.

13 THE COURT: All right. I'm going to ask people to  
14 speak up or forever hold your peace. The Court is going to  
15 admit into evidence today, only for today's hearing, not for  
16 other hearings, all exhibits that were attached to the various  
17 parties' -- UBS's motion, the objections -- except Exhibit D  
18 to the Redeemer objection.

19 Before I get people's confirmation, let me just clarify  
20 one thing. All parties except the Debtor refer to Exhibit A,  
21 B, et cetera to their pleadings. The Debtor actually filed a  
22 separate Appendix A of exhibits at Docket No. 688 with 12  
23 items. I assume that was included in addition to the  
24 attachments to the motions and objections.

25 MR. CLUBOK: Yes, Your Honor.

11

1 THE COURT: Okay.

2 MR. CLUBOK: Those were just duplicative of the  
3 exhibits, is my understanding, --

4 THE COURT: Oh, okay.

5 MR. CLUBOK: -- that were otherwise filed as part of  
6 the objection.

7 THE COURT: All right. Thank you. Anyone have  
8 anything to change about this announcement?

9 All right. Very good. So the record is clear, the Court  
10 is considering all exhibits attached or submitted by the  
11 parties before the hearing, except Exhibit D to the Redeemer  
12 objection.

13 All right. Well, I thank you all. That saves some time  
14 here today.

15 (All parties' exhibits admitted into evidence except  
16 Exhibit D to Redeemer Objection.)

17 THE COURT: Anything else?

18 MR. CLUBOK: Your Honor? Yes, there's one other  
19 housekeeping issue, and that is UBS filed a motion to request  
20 leave to file a reply brief. And we submitted the reply brief  
21 along with that motion. Oh, dear. Did we lose -- can you  
22 still hear me, Your Honor?

23 THE COURT: Yes, I can. Can you hear me?

24 MR. CLUBOK: Okay. We had -- yes, we had a technical  
25 glitch for a second and it warned me that we were losing

12

1 video, but everything's worked out.

2 THE COURT: Okay.

3 MR. CLUBOK: So, Your Honor, UBS filed a motion for  
4 leave to file a reply. And by the way, there were further  
5 exhibits attached to that, which are part of that stipulation  
6 that we just referenced. Your Honor, I believe, has not yet  
7 technically ruled on that, but we -- we wanted to preview  
8 those arguments. We could obviously have just made them all  
9 cold here, but there's a lot in there, so we thought it would  
10 be helpful to the parties and hopefully to the Court to seek  
11 leave to file a reply brief so that everyone can know, you  
12 know, plenty of time in advance our response as to many of the  
13 different arguments raised in the objection.

14 Your Honor, I think, technically, because of the Rules, we  
15 were prohibited from providing you with an unredacted copy.  
16 So I think that all Your Honor may have before you right now  
17 is a redacted version. There are some minor issues that to  
18 the extent we need to get into those details, we can certainly  
19 talk about them in open court. But we do ask that the Court  
20 rule on our motion for leave to file a reply brief.

21 THE COURT: All right. Do we have any objections to  
22 that? It was filed, I think, about 6:15 Thursday night, and I  
23 saw the motion for leave on Friday. Anyone have a problem  
24 with the Court considering the reply?

25 It's something in our Rules, I think it's pretty common,

13

1 that -- you know, obviously, the motion, the average motion to  
2 lift stay that's filed in the bankruptcy court deals with a  
3 car or a house and we have very streamlined procedures to, you  
4 know, a motion and an objection and that's it. This is  
5 obviously an atypical or something more complicated than usual  
6 motion to lift stay. Anyone have a problem with me  
7 considering the reply?

8 All right. Leave is granted, then, on that. I will  
9 consider the content of that reply.

10 MR. CLUBOK: Thank you, Your Honor. And I believe  
11 those are all the housekeeping issues that I'm aware of.

12 There was -- Ms. Tomkowiak reminded me -- I guess a motion  
13 -- motion to seal. Some of the exhibits are -- I think both  
14 sides are impacted by confidentiality agreements and so forth.  
15 I don't think any of the motions to seal on any side are  
16 objected to.

17 So perhaps those could all be agreed upon, particularly  
18 for our reply brief, and that would allow us to then get you  
19 an unredacted copy, if we're permitted, if the motion to seal  
20 is granted. Then you'll be -- we'll be able to get you very  
21 quickly an unredacted copy of our reply brief.

22 THE COURT: All right. Anyone have a problem with  
23 this?

24 All right. Let me be clear. We're only talking about the  
25 reply and attachments to it? We're not talking about anything

1 else out there?

2 MR. CLUBOK: That's correct, Your Honor.

3 THE COURT: All right. Well, I will grant that  
4 motion to seal.

5 So, again, I just want to make sure the Clerk's Office  
6 ends up being clear. You'll end up filing the unredacted  
7 version, and then I'll -- I'll be able to, obviously, compare  
8 it to what was filed. And I think -- I'm just thinking  
9 through the mechanics. The Clerk's Office always wants  
10 clarity. I'm giving you permission to file under seal an  
11 unredacted version. It's as simple as that. So, the Clerk's  
12 Office will follow up with you if they need any other piece of  
13 paper.

14 MR. CLUBOK: Thank you, Your Honor. And would you  
15 like -- I think Mr. Sosland can arrange, either by, whatever's  
16 the easiest, to give you a courtesy copy, either by email or  
17 by messenger, so that you can just quickly look at the  
18 unredacted version, if that'll be helpful.

19 THE COURT: All right. Well, yes, let's have him  
20 send it to my courtroom deputy. So he should have that email  
21 address: sgjsettings -- wait, is that it? Or is it  
22 sgj\_settings@txnb.uscourts.gov? All right?

23 MR. SOSLAND: We have it, Your Honor. Thanks.

24 THE COURT: Okay. Very good. Thanks.

25 MR. CLUBOK: Thank you very much, Your Honor.

15

1 THE COURT: All right. Well, are there any other  
2 housekeeping matters? Otherwise, I presume you all want to  
3 make some opening statements to kind of tie this all together.

4 All right. Well, you may proceed with your opening  
5 statement.

6 OPENING STATEMENT ON BEHALF OF UBS SECURITIES, LLC

7 MR. CLUBOK: Thank you very much, Your Honor, and  
8 good afternoon.

9 Your Honor, we're here today seeking relief from the  
10 automatic stay provided by Section 362. And we also ask that  
11 the Court enter a related order that will explicitly allow us  
12 to preserve UBS's rights to try the state court action, the  
13 entirety of the claims that are permitted. Have a jury.  
14 Before a jury. So we've asked the Court do that in one of two  
15 ways, either by noting that pursuant to Section 105(a) or  
16 simply by extending the times in the bar date past the trial  
17 that we expect to have in the state court.

18 That's why we're here. Now let me explain why we think  
19 that relief should be granted, if I may.

20 Your Honor, very simply, to tie all -- you've got a  
21 mountain of paper in front of you. It is a lot more than the  
22 usual motion --

23 THE COURT: Uh-huh.

24 MR. CLUBOK: -- for relief, as you noted. And that  
25 paper that you have before you, that mountain of paper and

1 those many, many exhibits, are a tiny, tiny fraction of the  
2 paper that has been generated over 11 years of litigation in  
3 New York state courts.

4 We are here seeking the relief to allow us to proceed and  
5 complete that litigation because right now we are literally in  
6 the middle of a trial that will finally resolve the claim that  
7 UBS brought more than 11 years ago against Highland and other  
8 non-debtor related entities.

9 Those claims involve, like I said, not just Highland, but  
10 non-debtor entities that are not subject to the bankruptcy  
11 stay, against whom we have jury rights, and those claims have  
12 been litigated as extensively as certainly any case I've ever  
13 been involved with, and according to Justice Friedman, she  
14 said this in open court, it was the most complicated case  
15 she's ever dealt with, and she's a judge who has dealt with  
16 enormous complexity in the New York courts, including much  
17 litigation related to the aftermath of the fiscal crisis,  
18 Lehman Brothers, et cetera.

19 But after 11 years of litigation, five trips to the  
20 appellate court in New York and back down, five different  
21 opinions from the appellate court, including a TRO at one  
22 point -- they found that we had a substantial likelihood of  
23 success on our fraudulent conveyance claims -- after all of  
24 that, we get to a trial. We complete half of that trial. The  
25 second half of the trial is ready to be completed -- granted,



17

1 as soon as the New York courts reopen, but we'll come back to  
2 that. We expect that to certainly be within a matter of  
3 months, certainly not years.

4 And we should be allowed to complete that trial, a trial  
5 that has already had the judge make credibility determinations  
6 about some 20 witnesses that she's seen either live or through  
7 videotape deposition designations, almost all of whom  
8 testimony will be relevant in the second phase of the trial,  
9 many of whom, certainly, Highland's key witness, witnesses and  
10 experts. And she's literally in the middle of that trial.  
11 She's in the middle of deciding one of the so-called threshold  
12 issues. Actually, she's already decided it, and we'll get to  
13 that. But this is a case, if any case screams out for relief  
14 from the automatic stay, it's this one, to allow us to simply  
15 finish the trial that is right now literally in the middle of  
16 it.

17 Now, over that 11 years of litigation, I am pretty sure  
18 that every single argument that could have been made has been  
19 made, ruled on, and/or waived. And that includes these so-  
20 called two new threshold issues that, by my count, Highland's  
21 fourth set of lawyers that have touched this case over the  
22 years have now come up with and said, oh, gee, here's the key  
23 to the kingdom, some new -- two new supposed threshold issues.  
24 Those are their arguments in their papers, that if they could  
25 just convince Your Honor somehow that our claim for the breach

1 of implied duty of good faith and fair dealing that's directly  
2 against Highland, somehow that's affected in a way by res  
3 judicata that's not consistent with those five appellate court  
4 decisions and the countless decisions already by the trial  
5 court.

6 And also they want you to rule right now on how the  
7 settlement with two prior Defendants in that litigation  
8 affects the -- or may potentially affect an offset against our  
9 total ultimate judgment.

10 Now, mind you, that issue was already litigated and  
11 presented to Judge Friedman, and as reflected in her decision,  
12 she said that that -- that issue is properly to be dealt with  
13 as a post-trial motion. She's already ruled on that. A post-  
14 judgment motion, not right here in the middle of the case,  
15 where it's -- it's both too late and too early. It's too late  
16 because it's after the deadline for summary judgments and they  
17 didn't make this argument. In fact, they made a very  
18 inconsistent argument, and they will be estopped from making  
19 this argument.

20 It's also too early because it's not yet at the -- what  
21 Justice Friedman ruled in her decision was the impact of that  
22 settlement will be decided once we have a final judgment,  
23 because Highland had argued that they should get a \$70 million  
24 setoff and we've argued that they may or may not, depending on  
25 what claims we ultimately win at trial. But it's a fairly

1 simple post-trial motion.

2 Justice Friedman already said -- and Highland already  
3 urged her to rule on it upfront, in the first phase. We had  
4 briefed the issue, both sides, extensively. She said no, it  
5 can be decided later.

6 But what's happened here is what we have seen time and  
7 time again over 11 years litigating with Highland. As I  
8 mentioned, this is their fourth set of lawyers who have been  
9 -- whose thoughts have been brought to bear on this  
10 litigation. And we noted in our brief, I think Mr.  
11 Pomerantz's firm has spent something like a million dollars by  
12 our estimate in developing these new thoughts. At least  
13 according to their fee petition as of a couple months ago,  
14 they're already up to \$800,000; I'm guessing they're pushing a  
15 million by now.

16 And what they've done is simply reargue, tried to  
17 relitigate the same issues that have been litigated time and  
18 time again. As we explain -- it's obviously quite familiar --  
19 on Page 4 of our reply brief, courts have routinely said you  
20 cannot use Chapter 11 to relitigate instead of reorganize.  
21 And this is a classic case of what the Debtor here is trying  
22 to do.

23 Now, in terms of timeliness -- and I'm going to get to  
24 that in a moment -- but in terms of how to deal with those so-  
25 called threshold issues quickly, the very fastest way to deal

1 with those threshold issues is to give us relief from the stay  
2 and let's present those two issues to Justice Friedman.  
3 Because from experience that we've seen and how Justice  
4 Friedman dealt with this the last time it happened, and I'll  
5 talk about that in a moment, Justice Friedman could deal with  
6 those issues extremely quickly. I would expect she wouldn't  
7 even require briefing by us, because she knows those issues  
8 extremely well, she's written decisions on both of them over  
9 the years, and there's a carefully-studied appellate court  
10 decision that relates to them.

11 And Justice Friedman, what she's already done in that  
12 case, and Highland knows well, is that after we tried Phase I  
13 but before the decision was issued, Highland swapped out its  
14 attorneys and came on with I think by then its third set of  
15 lawyers. And when the third set of lawyers came in, after we  
16 had already tried Phase I but before Phase II -- so,  
17 basically, where we are now -- this was, I've lost track of  
18 time, but maybe, you know, eight, nine months ago, or maybe  
19 even a year ago, as we were waiting for the decision -- that  
20 set of lawyers, they were brought on and they said, well, gee,  
21 we've got a brand-new theory that cracks this case wide open.  
22 Here's the new theory of Highland can avoid liability. And  
23 Judge, if you just let us bring this up, you won't even have  
24 to bother with silly old Phase II and you can just end this  
25 thing right now. It's a simple rifle shot.

21

1 Justice Friedman -- I wish it had been on video, I wish  
2 there had been a camera -- let's just say her reaction was  
3 clear, unmistakable, and key. And very quickly she rejected  
4 Highland, in no uncertain terms, effort to do that. Forced  
5 them to withdraw the motion. Explained to them, this is not  
6 the proper time to bring new threshold motions, years after we  
7 litigated motions to dismiss, years after we litigated summary  
8 judgment, years after all those issues went up and down to the  
9 appellate courts.

10 THE COURT: Can I stop you?

11 MR. CLUBOK: So, Highland knows this.

12 THE COURT: Can I stop you right there? I want to  
13 make sure I am clear on what the so-called threshold issues  
14 that you think Judge Friedman might be able to deal with  
15 better, more efficiently. I have in my brain that you're  
16 talking about the res judicata issue, and then also this issue  
17 of whether UBS released Highland as to fraudulent transfers  
18 that might be related to Redeemer Fund assets. Does that  
19 makes sense? I'm not sure I said that as crisply as possible.  
20 They say that as to these fraudulent transfers you would be  
21 pursuing, 80 percent plus were released as part of the  
22 settlement with the Crusader Fund. Are those the two  
23 threshold issues, or are there many that I'm not naming?

24 MR. CLUBOK: You've got them, Judge. You've got  
25 them. Those are the two issues. The one, the impact of res

1   judicata, which literally we've had, you know, multiple  
2   different up-and-downs to the appellate court and summary  
3   judgment rulings that are unmistakable that those should be  
4   rejected.

5         The other one, I would put it more broadly, a little bit.  
6   It's the impact of this prior settlement on our claim. And  
7   Highland has a brand-new theory of how that settlement  
8   agreement supposedly impacts our claim. I believe it's -- it  
9   appears from the papers and from what we've been told that  
10   this is coming from the Redeemer Committee primarily, because  
11   they make the same argument and it seems to be a new argument  
12   perhaps they came up with. Perhaps, in the million-dollars-  
13   plus spent, Mr. Pomerantz's firm came up with it. But  
14   regardless, it's a brand-new theory of supposedly how this  
15   settlement agreement operates to supposedly cut the legs out  
16   of most of our claim.

17         Now, mind you, Highland has already argued to the Court  
18   how the settlement agreement operates, and what they've  
19   previously argued -- and by the way, these settlement  
20   agreements were signed, I believe, five years ago. For four  
21   years and nine months or four years and ten months, we never  
22   heard this argument. Instead, what we heard in the court in  
23   New York was, oh, the settlement agreement means that Highland  
24   gets \$70 million of setoff to the total claim out of -- we  
25   were seeking \$500 million plus interest. They said, well, we

1 get a total of seventy million point five as a setoff. And  
2 there was arguments back and forth and it was briefed in front  
3 of Justice Friedman, and they asked her to rule on that  
4 upfront in the first phase of the trial.

5 After the briefing and after the argument that it was a  
6 \$70.5 million setoff, Justice Friedman, agree with you, yes,  
7 and we said, look, it is possible they will get that \$70.5  
8 million setoff. We agree. It depends on what total claims we  
9 win at trial. For instance, if we won complete relief from  
10 all of our claims, I think UBS would agree that \$70.5 million  
11 may well be an appropriate setoff, that amount. However, if  
12 Highland only wins some of its claims, and depending on how we  
13 win the claims, they might not be entitled to that \$70.5  
14 million setoff.

15 Nowhere did Highland ever dream up that this contract we  
16 signed with them five years ago somehow meant that they got  
17 \$200 million off or \$400 million off or \$800 million off or  
18 \$950 million off, whatever the new theory is, that somehow  
19 that settlement agreement had some incredible destructive  
20 power of Highland -- of UBS's claims. This is the first we  
21 have heard of it, you know, three months ago, after four years  
22 and nine months of living with the settlement agreement, a  
23 course of conduct, clear writing to the contrary, and parol  
24 evidence that we, if we ever had to litigate this, we would  
25 bring out.

1 But Justice Friedman would just look at, I predict -- it's  
2 always dangerous to predict what a judge will do -- but we  
3 have seen how Justice Friedman reacted to the last set of  
4 Highland lawyers who came in after the trial and tried to  
5 create a new argument that they hadn't raised before, post-  
6 summary judgment, post even the trial starting. I suspect  
7 Justice Friedman would be able to handle this quickly.

8 I've only given you, even on this one little issue, I've  
9 given you a very superficial statement about it, because it  
10 goes back years of having -- entering into this agreement,  
11 living with it for years, having a course of conduct that  
12 reflected how the parties interpreted this agreement and what  
13 it meant and how it didn't reduce -- if Highland had thought  
14 that that agreement reduced our claim from a billion to \$950  
15 million, I'm pretty sure they would have argued it four and a  
16 half years ago or 4.11 -- four years and eleven months ago.

17 The fact is, it's a brand-new argument. We could prove  
18 that if we had to litigate it. But if we had to litigate it,  
19 there's no one better, with all due respect, Your Honor, there  
20 is no judge in the country more equipped to handle that issue  
21 and every other issue relating to this case than Justice Marcy  
22 Friedman, who has been living with this case almost as long as  
23 I have. I think she's on her eighth year now of overseeing  
24 this case, through all these different iterations, all these  
25 different efforts by Highland to delay proceedings and to



1 avoid ultimately getting to a jury, which will finally set our  
2 -- the liability they owe.

3 So, and by the way, those two supposed threshold issues,  
4 what Highland tells you is, well, gee, Judge, if you just rule  
5 on them -- first of all, you learn about them and hear about  
6 how we characterize what was said in front of Justice  
7 Friedman, trying to tell you third-hand what we said,  
8 reconstruct what the parties have argued there, ask you to  
9 revisit her ruling. If you do all that, and by the way, if  
10 you rule in their favor, then somehow there's going to be a  
11 significant reduction in our claim for fraudulent conveyance.

12 It's not even true. Their math is wrong. Even if they  
13 were right about all that, we'd still have a claim for  
14 fraudulent conveyance of over \$150 million. So, again, I  
15 could write a whole brief explaining that to you. Justice  
16 Friedman would know it off the top of her head.

17 But even if all that happened, it would not impact our  
18 claim for breach of implied duty of good faith and fair  
19 dealing, a claim that has survived summary judgment, survived  
20 an interlocutory appeal, which, by the way, Highland obtained  
21 a stay from -- this trial would have been done years ago  
22 except Highland obtained a stay from the loss of summary  
23 judgment on our breach of duty of good faith and fair dealing.  
24 It went up to the appellate court and the dismissal -- denial  
25 of summary judgment was sustained and we finally got to go

1 forward with the trial.

2 So, this little one issue that's supposedly a threshold  
3 issue, it alone has enough complexity to take up months of  
4 this Court's time. And nine, you know, nine out of ten of the  
5 results of that is not going to impact Highland's argument --  
6 or, Highland's claim or Highland's defense in anything like  
7 the way they tell you it will. And we'd have to brief that  
8 extensively and you'd be asked to decide it, you'd be asked to  
9 ignore what Justice Friedman already said about this very same  
10 issue. All of that doesn't make sense when we're right in the  
11 middle of a trial. And those are the two supposedly threshold  
12 issues.

13 Now, what else will deciding those two supposedly  
14 threshold issues not get you? Or not get any of the parties?  
15 What it won't get is, if we go forward as the Debtor now wants  
16 to do, we will be stuck with two parallel proceedings. We  
17 have claims against non-debtor affiliates to the tune of well  
18 over a hundred million dollars, from non-judgment-proof  
19 defendants including in that. We have these claims. We have  
20 a right to a jury. They are not subject to the automatic  
21 stay. And we will proceed in front of a jury, as we're  
22 scheduled to do in New York state court.

23 Now, what does Highland say to that? They say, well, you  
24 know, we haven't done it yet, but one day we could try to  
25 remove those claims. Then we could ask the federal court in

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1 New York to transfer those claims to the federal court here in  
2 Texas. Then we could ask the Texas court to refer it to Your  
3 Honor for a bunch of other proceedings, only so, at the end of  
4 the day, that referral then is withdrawn so that we could  
5 actually try it with a jury I guess in federal court in Texas.

6 I mean, it doesn't get us to a different place, because  
7 ultimately we will have a right to -- even if they get what  
8 they dream of, we'll have a right to try those claims in front  
9 of a jury, and those claims substantially overlap in terms of  
10 witnesses, facts, you know, all the -- the total trial, with  
11 the claims that they're saying, well, gee, you could just try  
12 them here after the threshold motion. Then you're going to  
13 have a trial here on the nonjury claims.

14 And, you know, Your Honor, that's best-case scenario.  
15 Because what actually will happen, if they ever remove the  
16 case and if they try this maneuver of getting it to Your  
17 Honor, we will, as we've made clear in our reply brief, as we  
18 made clear in our opening brief and then clarified in our  
19 reply brief, we will seek mandatory abstention, or in the  
20 alternative, permissive abstention. And those claims clearly  
21 fall within the rule for mandatory abstention. They are --  
22 there is no independent basis for jurisdiction for those  
23 claims in this Court. The claims are a non-core proceeding,  
24 the ones against the non-debtors. The actions are obviously  
25 commenced in state court, about 11 years ago. And they can be

1 timely adjudicated there.

2 And basically all the Debtor said in response, this is --  
3 their whole defense boils down to this: Um, we think, because  
4 of COVID and the unusual circumstances of COVID, the trial  
5 that you would theoretically have will be faster than a trial  
6 that the state court will have in New York. And by the way,  
7 when I say you, I mean really the two trials. That, at the  
8 end of the day, there'll be a trial of -- against Highland,  
9 and a jury trial against the non-debtor affiliates after the  
10 reference is withdrawn after all of the up and down. And that  
11 will supposedly be faster than just finishing things up in New  
12 York as soon as the courts open up in a few months, being the  
13 first in line with Justice Friedman to finish this trial.

14 Now, that is not -- there's no -- they have certainly not  
15 met their burden of proof that that is true, but moreover,  
16 it's also not the standard. We don't have to show that our  
17 trial in New York will be two months after than the trial here  
18 or two months slower. The rule and the cases we cite -- we  
19 cite these in our opening brief, and they were unresponded-to  
20 -- is that the action -- the ability of the Court to timely  
21 adjudicate is just something that you are required to analyze,  
22 not as a relative matter, not as a prediction of, gee, the  
23 state court could be four months and this Court could be two  
24 months, or the state court could be six months and this Court  
25 could be four months, even if that were possible. No. The

1 test is whether or not it is timely in and of itself.

2 And the cases that we cite on this issue, you know, in our  
3 opening brief, you know, really make it clear the way the  
4 Court should look at this. *In re TransWorld Airlines* and *In*  
5 *re Legal Extranet*, the latter being Bankruptcy Western  
6 District of Texas, the former being Bankruptcy District of  
7 Delaware, the courts both said, in effect, the issue is not  
8 whether the action could be more timely adjudicated  
9 theoretically here in bankruptcy court, but only that the  
10 matter can be timely adjudicated in state court.

11 And Your Honor, as the Plaintiff in that state court  
12 action, who've spent 11 years getting halfway through trial,  
13 and now the only thing that's stopping us is the ability to  
14 ask the Court to set the next available trial deadline, we  
15 have hopes the courts will open in the fall. Worst-case  
16 scenario, it'll open up in about six months, in the first  
17 quarter of next year, by all expectations. A few extra months  
18 to allow us to decide our case is certainly not -- it's  
19 certainly timely.

20 THE COURT: Okay.

21 MR. CLUBOK: Because some of the cases we cited --

22 THE COURT: Mr. Clubok, I want to drill down on that  
23 just a bit. The Phase II, which you hope will be a jury  
24 trial, there's the breach of implied covenant of good faith  
25 and fair dealing, but there's fraudulent conveyance and alter

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1 ego. Do I understand correctly those have actually not been  
2 pleaded yet, fraudulent conveyance and alter ego? Did I  
3 misread, misunderstand, or is that correct?

4 MR. CLUBOK: No, Your Honor, that is incorrect. It's  
5 not your fault that you misunderstand it, because, frankly,  
6 reading some of the objections makes it very confusing. Okay?

7 For example, alter ego? Alter ego, the alter ego claim  
8 that has been properly pled and is the issue that we tried in  
9 that case, is an alter ego between two non-debtors, Highland  
10 Financial Partners and an entity called SOHC. Acis, in their  
11 objection, spent a lot of time trying to explain to you how  
12 somehow that you're going to know more about the alter ego  
13 claim because since UBS's assets increased in value, somehow  
14 it affects the alter ego claim. And I don't blame Acis. They  
15 haven't lived with that case for 11 years. I don't think  
16 their -- I am sure their counsel didn't do this intentionally.  
17 That has nothing to do with our case. What it does is just  
18 demonstrate how confusing and complicated the proceedings are  
19 in New York and for some new lawyers, particularly ones from,  
20 you know, representing either Acis or the Redeemers, who don't  
21 really understand our case. They start sending things, and  
22 then the next thing you know the Court is I'll just say  
23 misunderstanding the claim.

24 The alter ego claim that is going to be litigated in Phase  
25 II is one that we have dealt with for years, and it's a part

1 of our TRO in which we showed a substantial likelihood of  
2 success in a decision that we received in the appellate court  
3 when we originally froze certain assets.

4 It is -- again, I could write a whole 'nother four page --  
5 four -- you know, extended the briefing just on that part of  
6 our case. But suffice it to say that alter ego claim has also  
7 gone up and down to the New York appellate courts, that not  
8 only was it pleaded, it was pleaded, it survived motions to  
9 dismiss. It went up to the appellate court at least three  
10 times. It was the subject of a summary judgment motion. They  
11 lost the summary judgment motion. The summary judgment motion  
12 was appealed. They lost that.

13 So that alter ego claim, not only was it pleaded, it's  
14 ready to be tried.

15 And by the way, in all of the briefing that the parties  
16 did in New York -- I suspect Acis doesn't know this. I  
17 suspect Redeemer -- why would they; it's not their  
18 responsibility to know this -- the parties all agreed: That  
19 was a New York State law issue. The test that the parties  
20 have agreed should apply is a New York state test for alter  
21 ego. It, again, relates to two entities that are not the  
22 Debtor. It's complicated by how that relates into the case.  
23 But it really just shows the perils of asking Your Honor to  
24 come along, after 11 years, and try to figure out what the  
25 heck is going on in that case, when Justice Friedman would

1 answer that in five seconds.

2 THE COURT: Okay. You're probably getting to this,  
3 but you didn't answer the fraudulent conveyance question, and  
4 I'm guessing the answer is no, that has not been pleaded yet,  
5 and you have to win on the alter ego argument before you have  
6 standing to pursue that, or no?

7 MR. CLUBOK: I hate to say this, Your Honor, but  
8 that's incorrect. Again, I don't like to say that to judges  
9 ever. But what we pleaded from the beginning, or actually  
10 from -- I think from maybe 2011, not the -- you know, two  
11 years into the case, we amended our pleadings, subject -- and  
12 that briefing or those repleadings were subject to motions to  
13 dismiss, summary judgment, held argument, et cetera. Both the  
14 fraudulent conveyance and the alter ego have all been pled.  
15 They've survived motions to dismiss. They've survived summary  
16 judgments in New York, where you get interlocutory appeals of  
17 state court decisions. They've survived multiple trips up and  
18 down in the courts. And, again, like the alter ego, the  
19 fraudulent conveyance was already subject to a -- the TRO,  
20 which is -- which is the basis of our TRO. We presented both  
21 the fraudulent conveyance evidence and the alter ego evidence  
22 already to the appellate court as a part of getting our TRO.  
23 We submitted it all to the trial court as part of defeating  
24 summary judgment. And all of this has been upheld.

25 THE COURT: Okay.



33

1 MR. CLUBOK: So, yes, all of that has already been  
2 litigated. It's not --

3 (Sound cuts out.)

4 THE COURT: Whoops. What just happened? What just  
5 happened?

6 (Pause.)

7 MR. CLUBOK: ... issues.

8 THE COURT: Okay. Here we are. We lost you for  
9 about 30 seconds there, Mr. Clubok.

10 MR. CLUBOK: Those were my best 30 seconds, Your  
11 Honor.

12 THE COURT: Let me ask you something. Maybe it's  
13 fate. What I hear you saying, and you may have a lot more to  
14 say, but is that if I lifted the stay, there would be great  
15 efficiency, Judge Friedman would quickly, quickly deal with  
16 these threshold issues, and there has been so much already  
17 adjudicated and motions to dismiss and motions for summary  
18 judgment and appeals back and forth that you think you'd get  
19 to your jury pretty darn fast? Nobody can say when, but you  
20 think you're going to get to a jury pretty fast if it goes  
21 back to the state court. Yes or no?

22 MR. CLUBOK: Absolutely yes.

23 THE COURT: And so you -- okay. Giving you, you  
24 know, the benefit of every doubt here, you think -- and I'm  
25 going to be as kind as I can be on this -- but a jury of 12

1 New Yorkers, you know, cab drivers, janitors, nurses, God love  
2 them, they are the best trier of fact on issues of credit  
3 default swaps and CLOs and offshore transfers? I'm just  
4 trying to get that one, why you want a jury trial on this kind  
5 of subject matter. That's a hard question for you to answer,  
6 I suspect.

7 MR. CLUBOK: No, Your Honor, it's not. It's easy.  
8 All the hard issues, all the complicated questions of CEOs and  
9 credit default swaps and CSs, those were already decided by  
10 Judge Friedman, who was the finder of fact on the breach of  
11 contract claims. The contract has a jury waiver clause. So  
12 Justice Friedman is the -- she --

13 THE COURT: Right.

14 MR. CLUBOK: -- was the finder of fact on those  
15 complicated issues. She's already made factual findings and  
16 credibility determinations on all those complicated issues.  
17 There are two sets of remaining issues that are -- were  
18 scheduled to be tried concurrently. That is the relatively  
19 simple issues of fraudulent conveyance, alter ego, and  
20 punitive damages. Those, we have a right to a jury, as  
21 Justice Friedman has already found, against all the  
22 Defendants. Okay? And we absolutely want our right to a  
23 jury.

24 I don't -- Your Honor, we don't do it lightly. I can't  
25 get into the jury research that's been done by both parties,

1 but suffice it to say we are one hundred percent (audio gap)  
2 we want a jury for the claim. And we've already told Judge  
3 Friedman that's what we're going to do.

4 The more complicated claims, the, gee, what's a credit  
5 default swap and all that other stuff, that has already been  
6 decided, all those issues, by Judge Friedman.

7 And what happens in the second phase is Judge Friedman  
8 gets to say to the jury, I've already decided these following  
9 facts. I will instruct you that you are to accept these facts  
10 as true because I've already found them. That's the way it  
11 works in these bifurcated trials where you have a judge  
12 deciding some issues and then you have a judge and jury  
13 deciding others, in New York state court.

14 We -- the parties spent months and months and months going  
15 through how to do this. We agreed this is -- by the way, I  
16 think it was originally Justice Friedman's idea. Something  
17 else in the papers and they try to -- I could write a whole  
18 'nother brief about how we ended up with that kind of  
19 proceeding. But it was, I believe, originally Justice  
20 Friedman's idea. Highland's lawyers were very much for it.  
21 In fact, they -- they were the ones originally who insisted on  
22 the jury. Originally -- it is the case that long ago we had a  
23 noted issues years ago where we hoped that maybe the case  
24 would just go faster if we went to a jury and there was no  
25 position filed. But Highland insists on a jury, and under the

1 law in New York, when any party insists on a jury, all parties  
2 have the right to it.

3 We spent months and months going back and forth on that  
4 issue. Many discussions, both on the record and in chambers.  
5 And we got to the point where what Justice Friedman said was,  
6 I'll do the hard stuff, I'll do all these hard issues in Phase  
7 I, the stuff that maybe we don't trust a jury to do. But  
8 besides, we have a jury waiver.

9 By the way, frankly, Your Honor, I believe in juries.  
10 I've had super-complicated cases and we try to make them  
11 simple if we can, and, you know, I think New Yorkers or  
12 Texans, whether we try -- whether we try these claims in New  
13 York or if the defense gets their way and they get to remove,  
14 to transfer, or refer down, then withdraw the reference, and  
15 we try it to a jury in Texas in federal court, I trust the  
16 jury will be able to understand it. We'll make it simple and  
17 we'll make it clean for the jury to understand. And we're  
18 sure as heck not going to waive our right to a jury because  
19 now Highland's fourth law firm suggests we could.

20 What's really going on here, Judge, is that they've been  
21 in front of Justice Friedman for years. They know how a lot  
22 of these issues are going to come out, because she's already  
23 ruled on all these issues. And we're in the middle of a  
24 trial, and except for COVID and except for -- and I haven't --  
25 this is the one other issue that I've not really gotten to --

1 except for the detrimental reliance we had on the promise that  
2 Highland made to us back in December, late November/early  
3 December, when we first got this decision, we would have come  
4 right away to the bankruptcy court and said, hey, we're in  
5 middle of a trial. Justice Friedman had promised us, as soon  
6 as she issued her first ruling, she would set the next  
7 available jury trial date immediately. That was the deal we  
8 all had.

9 We were ready to try the case, if not before Christmas,  
10 certainly in January of 2020. Certainly, the first quarter.  
11 We would have done that. We would have come to the bankruptcy  
12 court and we would have said, Give us relief from the  
13 automatic stay because, come on, we're in the middle of a  
14 trial. There's a bunch of non-debtor affiliates. This will  
15 go fast -- there's no possible way it could go faster. And we  
16 were ready to do that, and Highland said to us, their general  
17 counsel, Scott Ellington, said to us, no, no, no, please don't  
18 do that. There's all these reasons why we don't want you to  
19 do that. We think it'll facilitate -- we'll work with you in  
20 good faith on settlement. We want to keep the decision  
21 nonpublic for a while, while we have good-faith settlement  
22 discussions. We -- we will enter into good-faith settlement  
23 discussions with you, and we will work with you over the next  
24 few months. And don't you worry, because we will tell Justice  
25 Friedman that if you give us six months, we all agree that the

1 trial can happen in six months from now and we'll all push for  
2 a speedy trial as soon after what is now June of 2020 as  
3 possible. That was the agreement we reached.

4 THE COURT: All right. Mr. Clubok, I'm going to save  
5 you some time right here. If you're arguing that there was a  
6 waiver of Highland's right to oppose the motion to lift stay,  
7 if you're arguing there's an agreement that should be binding  
8 on them to lift the stay, that's just not going to persuade  
9 me. We have other parties in interest who are the  
10 beneficiaries of the 362 automatic stay. So I'm just going to  
11 tell you right now, I don't think there's anything more you  
12 can say that's going to persuade me on that one. Okay?

13 MR. CLUBOK: Appreciate it, Your Honor. And I will  
14 take your advice and not continue, although I will reserve my  
15 right to reply to say one more thing about it, or -- if you  
16 let me. But we -- I want to be clear. We're not saying  
17 you're forced to hold -- uphold that agreement, even though we  
18 had it in writing and even though we told another -- a judge,  
19 a state court judge, that that was the deal. We're not saying  
20 that you're forced to hold it.

21 We are saying that you are entitled to consider, when you  
22 balance the equities, and you hear them now saying, gee,  
23 there's going to more -- several more months before you get to  
24 trial in New York: Well, sure. The reason we didn't have a  
25 trial back in January was because of that agreement. That's

1 the only part we're saying. We're not saying you're forced to  
2 now hold onto it. But there was some serious detrimental  
3 reliance, because they said that they agreed with us that the  
4 right thing to do six months hence from now, after trying to  
5 settle, would be to tell Justice Friedman and to try to seek  
6 to lift the stay.

7 That's the only reason we bring it up, not because you're  
8 bound by it, because we respectfully ask you to consider that  
9 when you hear their arguments of, gee, now it's going to take  
10 another six months or so, or three months or four months or  
11 six months or whatever it'll take in New York. Yeah. The  
12 reason we've waited six months was because of that agreement.  
13 Okay? That's the only reason I bring it up.

14 The final thing that I want to say, Your Honor, is just  
15 that I want to make it clear: These so-called threshold  
16 motions, they are not threshold motions. They are motions  
17 that are rehashing arguments that were made years ago,  
18 repeatedly, that they think, because they're not in front of  
19 Justice Friedman and because the New York Court of Appeal I  
20 guess wouldn't have jurisdiction over however you rule, that  
21 they can get away with relitigating issues that have already  
22 been decided in litigation, they've already been ruled upon,  
23 or they were long ago waived. Or there's estoppel that  
24 applies.

25 And we -- the threshold issues that we would argue about,

1 those so-called threshold issues, are -- is all of that stuff.  
2 But we'd be litigating whether they could even pursue those  
3 claims in front of Your Honor. Then we'd litigate the merits  
4 of the claims. Then, even if they were resolved, they don't  
5 take care of 95 percent of the claims that we have against the  
6 Debtor.

7 If we were in front of Justice Friedman, she would know  
8 what I'm talking about in a heartbeat and she would be able to  
9 rule on this and she'd -- because she's done the same thing  
10 when they tried this. They came up with some brand-new  
11 threshold issue about a year ago that they tried to present to  
12 her. They said, hey, don't bother to issue your ruling; we  
13 have a new threshold issue that'll just cause us to win. And  
14 she, you know, politely let them have it. And that is because  
15 it's too late, it's past summary judgment, it's already been  
16 decided on by the appellate courts in New York, we shouldn't  
17 have to relitigate it, that alone is prejudicial, and by the  
18 way, won't even have the impact they say.

19 So, Your Honor, I'd just like to conclude this opening. I  
20 really appreciate you giving me all the time to make all of  
21 these arguments. I realize you don't love our they got a  
22 promise argument, but I do, like I said, even on that one,  
23 there's a reason we raised it.

24 But at the end of the day, there's no court better  
25 equipped to conclude these proceedings than Justice Friedman's



1 court in New York. There's no judge in the country who could  
2 possibly ever catch up to her on this case. There is  
3 definitely no judge in the country who's already made  
4 credibility determinations, in the middle of a trial, in  
5 which, by the way, she'll be called upon to be the fact-finder  
6 again in the second phase, because part of the claims are for  
7 a judge to decide.

8 So she's in the middle of making these determinations.  
9 She's already seen witnesses. There was no videotape of the  
10 trial so there's nobody who can now jump into the middle and  
11 make new credibility determinations. And Highland, you know,  
12 at least the new Highland, the new folks in charge of Highland  
13 now, I guess they think a new bite at the apple, a chance to  
14 relitigate here in this Court, maybe a different result, maybe  
15 confusion will reign and the Court won't understand, you know,  
16 what the nature of the claims are or think that, you know,  
17 that we just pled these for the first time or they haven't  
18 been pled. For, again, no fault of Acis, no fault of  
19 Redeemer, they don't seem to understand these claims, and  
20 there's no way they could because they haven't lived with  
21 them. And again, our claims involve claims against non-  
22 debtors as well as the Debtor.

23 All of those reasons are why it would be very prejudicial  
24 not to lift the automatic stay. There has been no substantial  
25 showing to the contrary. And UBS, having come forward with

1 this evidence of cause, showing that cause exists to lift the  
2 automatic stay, as Your Honor knows, the Debtor then bears the  
3 burden to show otherwise. They haven't met that burden. They  
4 can't meet that burden. The things they say in their papers  
5 are all what-ifs and speculation and, gee, if we just do this,  
6 maybe we'll win this and maybe this will happen. That is not  
7 satisfying the burden to overcome our request for relief from  
8 the automatic stay, so that after 11 years of litigation our  
9 case can finally finish, be brought to a closure, and we can  
10 get a -- one court to conclude this business of deciding the  
11 merits of these claims.

12 THE COURT: Okay. Just one more question for now.  
13 The trial, the bench trial, was 13 days between July 9th and  
14 July 27th, 2018 in Phase I. The judge issued her written  
15 ruling -- when was it? Quite recently, right?

16 MR. CLUBOK: Well, November of 2019. So, a little --  
17 it was actually issued originally in November of 2019. The  
18 parties, as I said, as part of the deal, we agreed to keep it  
19 nonpublic for a while and it wasn't really issued until  
20 January because we, in good faith, Highland said they wanted  
21 to work with us on settlement, and that's what we started  
22 doing.

23 THE COURT: Okay.

24 MR. CLUBOK: So it was issued in November of 2019.

25 THE COURT: Okay. My point is, does it help you or

1 hurt you that it took Judge Friedman almost a year and a half  
2 to issue the written ruling? I mean, when I say does it help  
3 you or hurt you, help or hurt you, I'm thinking, whoa, the  
4 Fifth Circuit would really slap my wrist if I took a year and  
5 a half to get a written ruling out. We have, you know, our  
6 slowpoke reports. If I take more than 60 days to get a ruling  
7 out, you know, I'm going to get an embarrassing phone call,  
8 perhaps. That sounds like a very long time.

9 On the other hand, you might tell me, well, she was  
10 becoming such an expert during that 18 months that now she'll  
11 be really quick.

12 So, what is your response to that?

13 MR. CLUBOK: Several things, Your Honor. Originally,  
14 when Justice Friedman, we had the trial, she said, you know  
15 what, I'll have -- this is complicated. It was enormously  
16 complicated. And it did take a long time for her to digest  
17 the mountains of evidence. It is not an easy case. Okay?  
18 She said, it'll take me a while, but I'll finish up by about  
19 October and then we'll immediately -- then we'll be ready to  
20 try the case in the jury trial in October. That's what she  
21 originally said.

22 We had post-trial briefing, though, Your Honor, and the  
23 parties both wanted it. And then, frankly, there was medical  
24 issues on the side of the Defendants that were raised, and we  
25 were asked to greatly extend the period for post-trial

1 briefing. We did that, obviously, without a second question,  
2 without, you know, oh my gosh, is it going to delay the trial  
3 for another few months, our decision, even though it'd been  
4 ten years. We didn't -- we -- and counsel, I'm sure, I'm a  
5 hundred percent certain, would confirm this. They were very  
6 appreciative. And we just said, you know, take whatever time  
7 you need.

8 That significantly delayed the post-trial briefing. So  
9 the post-trial briefing wasn't completed until, I believe, you  
10 know, after the original time she was going to do her trial.  
11 So that was a big delay.

12 The other thing that happened was Highland then brought in  
13 new counsel. And like I said, they all of a sudden -- so we'd  
14 already tried the case. We'd already done the post-trial  
15 briefing. Highland then brings in new counsel. That was  
16 their third firm. And those counsel said, hey, we've been  
17 looking at the record and we see a massive issue that the  
18 other two prior counsels missed and now we want to bring a new  
19 threshold motion. That's what they call it, a new threshold  
20 motion. And then we got deterred on that, with them seeking  
21 to bring -- file leave to bring new threshold motion and  
22 asking the judge and we got delayed on those things as well.

23 The -- that motion that they brought, it took Judge  
24 Friedman one week, one week to rule on it once they brought  
25 that.

1           So, yes, she learned a lot during our trial. She studied  
2 a lot. She is a perfectionist, and she dug in like I've --  
3 you know, few judges I've had. But that so-called new  
4 threshold motion, which was super-complicated and it had all  
5 kinds of new theories and was going to crack the case, one  
6 week, it took her, to opine.

7           So I'm confident that these new so-called threshold  
8 motions, she would see them for what they are, not threshold  
9 motions, rehashed arguments, either too late or already  
10 overruled, and she would be able to deal with them quickly.

11          Also, Your Honor, a jury, you know, the next phase, as  
12 soon as we can get a jury, the jury doesn't get -- juries,  
13 it's usually my experience, don't take weeks or months to  
14 deliberate. You know, they're not going to take weeks or  
15 months. We're going to go sit in front of a jury, we're going  
16 to present our case, and we're going to get a decision  
17 lickety-split from that jury, I'll bet. Maybe in a few days.  
18 You know, any jury, I guess, could hold up. But even the  
19 fastest judge, I daresay that jury will be faster than the  
20 fastest judge.

21          It is funny how we trust 12 people, or New York may be  
22 fewer than 12, to make a decision very quickly, where a judge  
23 is given, at least in federal court, 60 days, and in state  
24 court sometimes more. But juries somehow, with that  
25 collective group, figure out a way to do it, and they'll give

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1 us a decision, you know, within a few days after the trial.

2 THE COURT: Okay. I said that was the last question.  
3 This really is the last question, for right now. Mediation.  
4 Did you all ever mediate this?

5 MR. CLUBOK: Yes, Your Honor. That's a terrific  
6 question. So, we did mediate this several times over the  
7 years. Those mediations ultimately led to settlement with two  
8 of the other Defendants. One of them, the Redeemer Committee.  
9 So those mediations were successful, then. We did not get to  
10 a success point with Highland back then.

11 However, in November, once we got the decision -- and by  
12 the way, for years, all we heard was: You have no chance of  
13 winning, we have a million in setoffs, there's going to be  
14 this, that, and the other thing, your \$500 million plus  
15 interest to a billion-dollar claim is going to be -- you're  
16 going to have lost money -- Highland. That's what we had to  
17 hear for many years. So we couldn't get to settlement.

18 But after the judgment and after, I think, reality set in,  
19 prior to the new law firm and new set of directors taking  
20 their fourth fresh look at this, we -- we didn't lightly enter  
21 into the agreement in November. We very much believed the  
22 people who were running Highland at that point, that we could  
23 have a very productive settlement discussion. I don't really  
24 -- I think, if you were betting, I don't think you would bet  
25 that there's going to be a trial, regardless. I think what

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1 you'd bet is reasonable people, at this point, now that we  
2 have the guidance of Phase I, should be able to go have a  
3 mediation, figure out a value for the claim, and we wouldn't  
4 have to try this case anywhere.

5 What Highland wants to do, though, what they're trying to  
6 do is naturally put their thumb on that scale of that  
7 mediation. I mean, by the way, we thought that would have  
8 happened in the last six months. We've asked for it  
9 repeatedly. We've suggested mediators. That's what we'd like  
10 to do. We do think that the claim should be subject to a  
11 mediation. And frankly, all the claims in this case could  
12 probably be -- could do with mediation and help from a --  
13 mediation or an arbitrator.

14 We thought that would happen. It hasn't happened. We  
15 hope that it does happen. But what Highland wants to do here  
16 now is put their thumb on that mediation by saying, hey, we  
17 already know how Justice Friedman would rule on these so-  
18 called threshold issues, and by the way, we know what we're  
19 probably faced with, because we probably did juror research  
20 too and we know what we're facing in front of a jury in New  
21 York. So we just want this judge to help us out in our --

22 THE COURT: Okay.

23 MR. CLUBOK: -- settlement negotiations by making it  
24 more complicated for you to recover.

25 THE COURT: All right. Thank you, Mr. Clubok. All

1 right. I will hear from Highland --

2 MR. CLUBOK: Thank you, Your Honor.

3 THE COURT: -- now. Who is going to make the  
4 argument for Highland?

5 MR. FEINSTEIN: That'll be me, Your Honor, Robert  
6 Feinstein, Pachulski Stang Ziehl & Jones.

7 THE COURT: All right. Thank you. You may proceed,  
8 Mr. Feinstein.

9 OPENING STATEMENT ON BEHALF OF THE DEBTOR

10 MR. FEINSTEIN: Thank you, Your Honor. First, good  
11 afternoon. Can you hear me and see me okay?

12 THE COURT: I can, perfectly. Thanks.

13 MR. FEINSTEIN: And one of my colleagues, Elissa  
14 Wagner, is going to share her screen so that Your Honor can  
15 see just a few slides --

16 THE COURT: Okay.

17 MR. FEINSTEIN: -- while I talk.

18 So, Your Honor, this is a very important day for Highland,  
19 the Debtor. You know, my colleagues are on the call, and I  
20 believe some of our directors are on the phone as well. The  
21 Debtor wants to make progress towards confirming a plan in  
22 this case and make distributions to creditors. That's one of  
23 the principal goals of Chapter 11. But here, the Debtor's  
24 ability to do that has been stymied by one creditor, by UBS,  
25 asserting a putative claim -- and I say putative literally --



1 putative claim so large as to dwarf every other claim in the  
2 estate.

3 Mr. Clubok has argued since I've met him that he has got a  
4 way of showing that Highland is going to become liable for the  
5 billion-dollar judgment that was entered against the Funds,  
6 but there he leaves out a lot of the story. He's testified  
7 quite a bit from the podium, Your Honor. And while I can't  
8 cross-examine him along the way, I will tell you things that  
9 he said that are not consistent. And there's a lot of  
10 testimony about what Judge Friedman said, what the client  
11 said, what previous lawyers said. There's not enough time to  
12 go into it, Your Honor, and some of it, I think, is  
13 irrelevant.

14 But after all this time, and Mr. Clubok in this case,  
15 since the beginning of Highland's bankruptcy, has said that  
16 UBS has a good claim against the Debtor for over a billion  
17 dollars. On that basis it obtained a seat on the Creditors'  
18 Committee, which, by the way, opposes Highland's motion. But  
19 it's now serving to gridlock the entire bankruptcy case.  
20 Nobody is going to negotiate a plan -- and this is not just  
21 Highland, but other creditors -- with a creditor who claims,  
22 without a judgment in hand, that he has got a claim of a  
23 billion dollars against the Debtor, and on theories that are  
24 atypical, unusual, and that should be rejected.

25 But, you know, let's start with the fact that when Mr.

1 Clubok started the case, he brought a breach of contract claim  
2 against Highland, the Debtor, for the liability of the Funds  
3 that, you know, was the subject of the Phase I trial. That  
4 breach of contract claim against Highland was dismissed. But  
5 now what he's resorting to are a bunch of theories, and breach  
6 of implied covenant and alter ego.

7 And Your Honor asked a question before. It was a good  
8 one. And that is: What is the status of the alter ego claim?  
9 And Mr. Clubok answered about a different alter ego claim.  
10 Their fraudulent conveyance claims don't work, Your Honor,  
11 unless there's a link in the chain that's created, meaning  
12 that HFP and SOHC have to be alter egos. Otherwise, Highland  
13 would not have standing -- excuse me, - UBS would not have  
14 standing to bring the alter ego -- to bring the fraudulent  
15 conveyance claim.

16 But here's the point, Your Honor: The alter ego claim  
17 against Highland, the Debtor, has never been asserted. Never.  
18 What's going on here is -- and I'll testify, I guess, in this  
19 instance -- Mr. Clubok has said to me and others, hey, I  
20 didn't -- I never brought a pleaded claim against Highland,  
21 the Debtor, as the alter ego of the Funds, but I didn't -- I  
22 didn't have to. I can do this later. I can do this as a  
23 supplementary proceeding under New York practice. And that's  
24 categorically wrong, there, as here. Highland was a party to  
25 the initial case. And we cited the *Board of Managers* case in

1 our brief, Your Honor, which I'll get to in a bit, to show  
2 that that claim had to be brought at the time or it's barred  
3 by res judicata.

4 So, but the salient point here, Your Honor, is that one of  
5 the claims that Highland -- that UBS is asserting as a basis  
6 for a billion-dollar liability has never been pleaded, has  
7 never been brought, has never been tried. So when Mr. Clubok  
8 says we'll be litigating, these are issues that were already  
9 rejected, that is categorially false as to the alter ego  
10 claim.

11 And so much of what else he said in terms of what we're  
12 relitigating is simply inaccurate. The trial court in New  
13 York never ruled on the effect of the credits from the  
14 fraudulent conveyance settlement. What you heard Mr. Clubok  
15 say is that Justice Friedman said, we're not dealing with this  
16 now, we can deal with it later. But to suggest that that's  
17 being relitigated is just categorically false. Mr. Clubok may  
18 know more about the state court proceedings, but that doesn't  
19 give him the right to mischaracterize them. This is why there  
20 are transcripts. This is why there are opinions. That's what  
21 we're relying upon, Your Honor, to make our case.

22 So, Mr. Clubok has acknowledged that, on this motion, UBS  
23 has the burden of showing cause. And that's a heavy burden,  
24 Your Honor. And we don't think that's been established here,  
25 for a variety of reasons that I will try to relate.

1       As we've said, Your Honor, we do think that there are two  
2 threshold issues that have not been litigated in state court  
3 that, if decided, would take a lot of the mystery out of this  
4 case about whether UBS's claim is a billion dollars or \$50  
5 million. That's a huge difference. And parties, the other  
6 creditors who hold substantial claims, who want their  
7 recoveries, aren't going to engage with a creditor who has a  
8 highly-disputed billion-dollar claim that they knew, as we do,  
9 is a small fraction of that, if it can be established. And  
10 again, there are serious substantive defects with the  
11 fraudulent transfer claims that we think, Your Honor, on a  
12 threshold basis, Your Honor can dispose of the notion that  
13 there's a billion-dollar claim in this case relatively easy,  
14 easily.

15       So I do want to just revisit a little bit of the  
16 background to this case, Your Honor, just to kind of set the  
17 record straight. And, you know, as I said, the first time  
18 that UBS filed suit, it brought a contract claim against  
19 Highland, the Debtor, and that was dismissed. And the basis  
20 for the dismissal is that the documents that were signed  
21 between UBS and Highland -- there was an engagement letter for  
22 the structuring of the CLO syndication, and then there were  
23 two warehouse agreements. And Highland was a signatory to the  
24 warehouse agreement, but it was the Funds, it was the non-  
25 debtor Funds who were the parties who were ultimately liable

1 if there were investment losses.

2 And when the state court dismissed Highland, the Debtor,  
3 from that case, it did so saying that Highland never, quote,  
4 undertook that liability. It was not a guarantor of that  
5 liability. So there's -- that is Mr. Clubok's first foray.  
6 It was a complaint that he started in February of 2009. And  
7 while he's amended it to try to add different claims, it does  
8 not change the fundamental fact that, as a matter of contract,  
9 Highland, the Debtor, was found to be not liable for that  
10 billion-dollar judgment that was adjudicated in Phase I of the  
11 trial.

12 And, as a result of the fact that Mr. Clubok put his --  
13 all his eggs in a basket in his complaint that he filed in  
14 2009, under res judicata, and the single action theory, which  
15 is -- I think it's true outside of New York as well as in --  
16 is that if you're going to sue somebody based on a set of  
17 facts, you need to put it all in there. You need to put all  
18 of your claims in there. You can't sue people seriatim. You  
19 can't file certain claims and then, if you fail, come back  
20 later and try to add new claims based on the same underlying  
21 facts that were available to you when you first filed the  
22 complaint.

23 That is the basis of an important ruling, Your Honor, by  
24 the Appellate Division on res judicata, which is that, having  
25 had his opportunity to plead claims based on the facts as he

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1 knew them, Mr. Clubok chose certain causes of action and left  
2 others out. And his claims were dismissed. But now he can't  
3 come back and come up with new theories based upon facts,  
4 operative facts that were known to him when he filed his first  
5 complaint.

6 So the upshot of the Appellate Division's ruling is that  
7 UBS is barred from bringing claims based on operative facts  
8 that occurred prior to the date of their first complaint.

9 Now, Mr. Clubok tried to spin this in his opposition  
10 papers, in the reply, and I think mischaracterized it. He  
11 said that it's simply untrue that he is barred from asserting  
12 claims based on pre-February 2009 conduct. That's not what  
13 the Appellate Division ruled. What the Appellate Division  
14 ruled was it may be possible to bring in evidence of stuff,  
15 the things that occurred prior to that date, but you're -- did  
16 I lose Your Honor?

17 THE COURT: No.

18 MR. FEINSTEIN: Oh, okay. I see a little circle.

19 THE COURT: Oh.

20 MR. FEINSTEIN: I thought maybe you froze.

21 THE COURT: Okay.

22 MR. FEINSTEIN: I'm sorry.

23 THE COURT: I'm here.

24 MR. FEINSTEIN: Thank you. Thank you.

25 So, in order to bring a claim, you have to rely on

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1 operative facts that form the basis for the cause of action  
2 from and after March of 2009. Does it mean that evidence  
3 about things that happened before then is inadmissible? No.  
4 My colleague has -- Elissa has put up on the screen, Your  
5 Honor, a portion of the Appellate Division's ruling in 2011.  
6 And it couldn't be clearer, Your Honor. It says, "Here, to  
7 the extent that claims against Highland in the new complaint  
8 implicate events alleged to have taken place before the filing  
9 of the original complaint, res judicata applies."

10 Okay? So, for that decision to have meaning, and that  
11 decision has never been appealed, that means that operative  
12 facts that support causes of action from and after February of  
13 2009 are fair game. But if any claim is based on operative  
14 facts that occurred before then, it's barred.

15 And based on that, Your Honor, and that alone, there is no  
16 liability here, under contract or any other theory, for  
17 implied covenant or alter ego, for the breach of contract,  
18 which occurred in 2008, before the first complaint was filed.

19 So it is a difficult, if not impossible, path for Mr.  
20 Clubok to try to conjure up a claim that fits within the res  
21 judicata bar by the Appellate Division that tries to go back  
22 in time and hold the Debtor liable for a breach of contract  
23 that happened in 2008. It just doesn't work.

24 So, let me address, Your Honor, there are three claims  
25 that they assert --

1 Elissa, will you put on Slide 2, please? Thank you.

2 There are three claims that --

3 THE COURT: Now, are you trying to share the content  
4 with me and others of what Elissa is putting up?

5 MR. FEINSTEIN: Yes.

6 THE COURT: Okay. It's not --

7 MR. FEINSTEIN: I hope you're seeing it.

8 THE COURT: It's not working. I just see you. I  
9 don't see the shared content.

10 MR. FEINSTEIN: Ah, okay. All right. Well, it's no  
11 matter, Your Honor. I'm going to plow through and we'll make  
12 like the slides don't exist.

13 THE COURT: Okay.

14 MR. FEINSTEIN: Sorry.

15 THE COURT: If you want me to look at one of the  
16 exhibits as you talk, I can do that.

17 MR. FEINSTEIN: Your Honor, oh, no. It's okay, Your  
18 Honor.

19 THE COURT: Okay.

20 MR. FEINSTEIN: (garbled) document. It's --  
21 technology in the last few months has been a challenge for  
22 counsel and the Court.

23 THE COURT: For all of us, uh-huh.

24 MR. FEINSTEIN: It really has.

25 So, Your Honor, there are two pleaded claims and one



1 unpleaded claim by UBS against the Debtor, and we want to  
2 consider them one by one.

3 So, one of them is the breach of the implied covenant of  
4 good faith and fair dealing. That's been pleaded.

5 Another is fraudulent conveyance. That's been pleaded.

6 And as I noted, Your Honor, the last theory is alter ego  
7 that Highland, the Debtor, is the alter ego of the Funds.  
8 That's never been pleaded. And Mr. Clubok's view is, I don't  
9 need to do that, I can do that later. The *Board of Managers*  
10 decision that we've cited shows that he had to do it already  
11 and he didn't.

12 So the implied covenant claim, Your Honor, I think I've  
13 addressed, but there are a couple other things I want to say  
14 about it. First of all, if Your Honor will allow us to move  
15 forward and brief this in the context of a claim objection, we  
16 think that very quickly we could impress upon Your Honor that  
17 this cause of action fails. Again, the only basis that this  
18 claim can be brought forward, because it was pleaded after the  
19 initial complaint, it has to rely on post-February of 2009  
20 facts. Let's be clear that this claim was not brought in  
21 Phase I. And the only -- only breach of contract claim was  
22 litigated in Phase I. There was no judgment rendered against  
23 Highland, because, again, they weren't -- they were found not  
24 to be liable under the contract.

25 The implied covenant, as we, again, if you'll let us brief

1 this, Your Honor, the implied covenant theory can't be used to  
2 create obligations on a party that are inconsistent with the  
3 express terms of the party's contract. And the Appellate  
4 Division decision in 2010 that dismissed the contract claim  
5 made it very clear that the contracts contain, quote, no  
6 promise by the Debtor to undertake liability with respect to  
7 UBS's losses.

8 So you can't, under applicable law, Your Honor, use an  
9 implied covenant theory to contradict a contract, to create an  
10 obligation that's not in the contract. But that's precisely  
11 what's being done here. So, and to be clear, Your Honor, the  
12 -- well, let me move on.

13 The next thing that they asserted is alter ego. And as I  
14 said, Your Honor, that has never been pleaded. The *Board of*  
15 *Managers v. Hudson Condo* case -- excuse me. The *Board of*  
16 *Managers v. Jeffrey Brown Associates*, which we cited in our  
17 brief, is directly on point, that res judicata bars the  
18 assertion of an alter ego claim against a party that was  
19 initially named in the lawsuit. So that the -- while you may  
20 be able under New York law -- and I've practiced here for 40  
21 years -- you may be able to use a supplementary proceeding to  
22 assert a judgment against a party who was not named in the  
23 lawsuit as the alter ego, but if that party was named in the  
24 lawsuit, you needed to assert this at the outset. And they  
25 didn't, for whatever reason. But that means that this claim

1 is also barred by res judicata.

2 So then we get to fraudulent transfer, Your Honor. And on  
3 fraudulent transfer, there are -- the issue really is one of  
4 simply acknowledgment that the *ad damnum* has to be reduced  
5 because there were settlements. So, the initial fraudulent  
6 transfer claims -- which did occur, by the way, after February  
7 of 2009, so those are fair game under the time bar -- they  
8 assert that HFP transferred approximately \$440 million of  
9 assets to a bunch of Highland funds and to the Debtor in March  
10 of 2009.

11 In 2015, UBS settled with two -- on two of those counts.  
12 It settled with Crusader and Credit Strategies. Those were 80  
13 percent of the amounts that were the subject of the fraudulent  
14 transfers, again, under -- there are two ways to look at the  
15 settlement, Your Honor. One is that there should be a credit  
16 for the Defendants on account of the dollars that were paid to  
17 settle the claims. But here, the dollars that were paid were  
18 for far less than the face amount of the *ad damnum*. Out of  
19 the \$240 million of *ad damnum*, oh, \$180-or-so million were the  
20 subject of the two claims that were settled.

21 So it just does not pass the straight-face test or any  
22 kind of logic for UBS to argue that it could still sue  
23 Highland, the Debtor, for \$240 million, when it settled claims  
24 that Highland was named on or Highland signed the settlement  
25 agreement, like UBS did, leaving only \$50 million worth of

1 transfers out there.

2 So, even with post-petition interest, you would get to  
3 maybe \$90 million on those claims. That is a far cry than a  
4 billion-dollar claim. And it's a game-changer in the context  
5 of a bankruptcy where parties need to negotiate with one  
6 another and the Debtor to try to come up with a consensual  
7 plan. That's impossible when there is a chasm between what  
8 the estate and other creditors think UBS's claim is worth and  
9 UBS running around telling the world, I've got a billion-  
10 dollar claim.

11 We need to bridge this gap, and we need to bridge it  
12 quickly or this Debtor is going to languish in bankruptcy for  
13 an indefinite period of time.

14 And Your Honor, the -- Mr. Clubok, on the one hand, said,  
15 well, Justice Friedman is very familiar with this. These --  
16 Phase I was a prelude to Phase II. That's not true. That's  
17 not true. They're very different claims. Phase I was just a  
18 breach of contract liability. Phase II has got all sorts of  
19 theories and operative facts that occurred -- or, based on  
20 operative facts that occurred well after the breach of  
21 contract claim for fraudulent transfer.

22 So it's a fallacy to say that another judge other than  
23 Justice Friedman couldn't decide these issues, because these  
24 facts have not been presented to Justice Friedman. The legal  
25 theories have not been adjudicated by Justice Friedman. We'll

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1 guess at how long it might take to get in front of Justice  
2 Friedman in a moment. But the point is, they are very  
3 different. And in fact, as we've noted in our brief, UBS  
4 counsel said in state court that the remaining claims, quote,  
5 have little to do with the breach of contract claims. They  
6 present new parties, new factual issues that were not  
7 addressed in Phase I.

8 So, you know, we think that there is no efficiency in  
9 going to state court. In fact, just the opposite.

10 And let me just stop and talk about that, Your Honor. I  
11 may be the only attorney on the phone who practices in New  
12 York. I haven't been in my office in over three months  
13 because it's -- because of the shutdown order. Lawyers are  
14 not essential services in New York City. Probably a lot of  
15 people would agree. So I haven't been able to go to my  
16 office. And you can't go in the courthouse.

17 Your Honor, I want to just cite to Your Honor the website  
18 of the New York court system: [www.newyorkcourts.gov/crest](http://www.newyorkcourts.gov/crest).  
19 The court, and this is the court administrator, issued a press  
20 release with regard to the status of the New York City court  
21 system. So, the New York court system is now entering Phase  
22 I. And again, this is all a matter of public record. Phase I  
23 allows the judges and the clerk and security to go into the  
24 courthouse, but not the general public. There are no hearings  
25 going on, as you -- as we would normally expect. I mean, the

1 New York City courthouse is a very busy, bustling place that  
2 usually is overrun with people. I saw a picture online this  
3 morning where the building was empty. Why? Because there are  
4 no proceedings going on. The justices are now going to try to  
5 get up and running and maybe start doing video hearings. But  
6 the idea of a jury trial in that courthouse this year is  
7 unimaginable for me, Your Honor. Unimaginable. Because  
8 before you get out of Phase I, you've got to go to Phase II.  
9 And Upstate New York, some of the courts have now gone into  
10 Phase II, where they're hearing only essential family matters:  
11 adoptions, child custody, things like that. They're not  
12 hearing commercial cases. That's Phase II.

13 I don't know whether Phase III encompasses jury trials,  
14 but we're two phases off of that in New York City.

15 So, I, you know, I continue to believe, Your Honor --  
16 again, this is my opinion -- that this case will not be tried  
17 this year, and I think there is a chance that it won't be  
18 tried next year. And in his presentation, Mr. Clubok said,  
19 oh, this is going to happen in three months. I wish. I don't  
20 think it's going to happen in six months. But then he says,  
21 And once the courthouse doors are open, we're going to be  
22 first in line. There is no evidence. I mean, this is one of  
23 those areas where Mr. Clubok is testifying with no basis at  
24 all. Okay? There's no basis to believe that the UBS-Highland  
25 case is first in line when the courthouse opens for a jury

1 trial. The courts have -- even in a non-pandemic situation,  
2 Your Honor, I've been in practice here a long time, it takes a  
3 long time to try a case in New York. And you can see that the  
4 11-year history of this case was a function of there being  
5 several lengthy delays, like the year and a half delay in  
6 having the Phase I trial decided.

7 So, you know, there's just -- it's delay upon delay. When  
8 are the courts going to open? When are they going to open for  
9 jury trials, and where will this case be in the queue? And  
10 then how long will it take to decide? Your Honor, I submit to  
11 you that it's -- if it's not months, it could be years.

12 And here's the problem. This puts a freeze on Highland's  
13 bankruptcy case. Highland wants to get out of bankruptcy.  
14 Highland wants to distribute its assets to creditors. If the  
15 case is going to be held in suspense indefinitely while we  
16 wait for the court system in New York to reopen or the UBS-  
17 Highland case to make its way to the front of the queue, to  
18 pick a jury -- I don't know how you're going to conduct a jury  
19 trial in the age of pandemics, how people are going to  
20 evaluate the credibility of witnesses who are wearing face  
21 masks. I mean, just a host of problems, Your Honor,  
22 conducting a jury trial, even in a system like New York's that  
23 wasn't already bogged down with delays and just a massive,  
24 massive caseload. And the backlog could have only gotten  
25 worse during the shutdown.

1       So, having taking that personal privilege, Your Honor, as  
2 a New Yorker, let me just proceed with the argument on the  
3 merits in terms of stay relief.

4       All right. So, the burden is on UBS to show cause. And  
5 UBS has argued in its papers, citing 362(g)(2), I think it is,  
6 that somehow the burden shifts to Highland. Counsel just  
7 misreads the statute. He's pointing to a provision that talks  
8 about lifting the stay where a secured creditor wants to  
9 foreclose, and the issue is who -- where there's a burden of  
10 showing equity in the property, which is a factor to deny stay  
11 relief. Obviously, that has nothing to do with our situation.  
12 The burden is on UBS to show cause, and they haven't  
13 established it.

14       So, what's the standard for the Court to apply? Lifting  
15 the stay is up to the Court's discretion. There is no mandate  
16 here that you must allow UBS to go to state court to litigate  
17 their claim in front of a jury whenever. They're -- they have  
18 a claim against the Debtor. Your Honor has the ability and  
19 jurisdiction to adjudicate claims as part of the ordinary  
20 bankruptcy process.

21       And here, Your Honor should exercise the discretion to  
22 hear this claim and to see if these threshold issues carry  
23 weight, because the claim is so large that its disposition is  
24 really essential to the success or failure of Highland's plan.  
25 And to relegate this case to a freeze of unknown length,



1 months, years, before creditors can ever see recovery from the  
2 case is not judicial economy. It's inflicting unnecessary  
3 delay and expense on the parties.

4 And we're talking about claims, Your Honor, that are well  
5 within the expertise of this Court because they involve  
6 fraudulent transfer claims and typical things that bankruptcy  
7 courts resolve all the time.

8 So, you know, we think that the hardship on the parties of  
9 being held in suspense while UBS goes on its jihad in state  
10 court for months, if not years, that the balance of hardships  
11 really tips in the favor of the estate and the other creditors  
12 in the estate to try to see this claim resolved through Your  
13 Honor's proceedings, rather than be subjected to indefinite  
14 delay.

15 One moment, Your Honor, while I check my notes.

16 (Pause.)

17 I'm just going through my notes, Your Honor, because I  
18 went a little out of order, but I covered a lot of what I  
19 wanted to say.

20 So, Your Honor, let me make a suggestion. We -- the  
21 issues that we want to tee up in terms of these dispositive  
22 issues, one is whether or not there could be an alter ego  
23 claim against Highland. It's never been alleged before. We  
24 think that the state court rulings on res judicata as well as  
25 some very persuasive authority like *Board of Managers* means

1 that that claim can't be brought.

2 That's something that has not been litigated in state  
3 court before. I think Your Honor could very easily address  
4 it.

5 The other issue is the impact of the settlements on the  
6 fraudulent transfers, because, again, it's very different if  
7 UBS has a \$50 million claim on a good day as opposed to a  
8 billion-dollar claim. And again, very straightforward. It  
9 will involve the interpretation of the settlement agreements.  
10 We think it's very straightforward. It's something that's  
11 well within Your Honor's experience, jurisdiction, to decide.  
12 It's a proof of claim. And we think that that could really  
13 break the logjam in this case.

14 And if those two issues are decided favorably for the  
15 estate, that the asserted claim of UBS will now be within a  
16 ballpark that other creditors and the Debtor can deal with, as  
17 opposed to the continued threat that there's a billion-dollar  
18 claim out there.

19 That ruling, Your Honor, really could make the difference  
20 between whether or not this Debtor confirms a plan with you or  
21 not and whether creditors can get distributions or not.

22 So -- and I would hasten to add, Your Honor, that I think  
23 that, while the matters are complex, I think the specific  
24 issues are not, and that they can be presented to Your Honor  
25 and that Your Honor could decide them before the New York

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1 court system even opens up, let alone before a jury trial can  
2 be scheduled in this matter. So we think that that is really  
3 the way to go, Your Honor, and that will avoid the prejudice  
4 to all the parties, not just the Debtor, but all the other  
5 creditors who'd like to see their distribution.

6 So, Your Honor, I'm not going to address the agreement for  
7 stay relief based on Your Honor's comments.

8 I just want to address, lastly, that if Your Honor does  
9 deny the motion, that Your Honor -- for stay relief, that Your  
10 Honor also deny the request by UBS for a further extension of  
11 its proof of claim. There was an agreement between the  
12 parties that extended the bar date already for UBS and that  
13 provided that we would have this stay relief that (inaudible).  
14 There was never any discussion that, if stay relief was  
15 denied, that there would be further time for UBS to file a  
16 proof of claim.

17 While this is cloaked in the desire to preserve a jury  
18 trial that we never had, the reality here, Your Honor, is that  
19 this is just more delay and posturing and trying to keep the  
20 notion that there's a big claim out there and a big trial in  
21 the future for leverage purposes, for UBS to be able to say to  
22 the other creditors, you know, I'm in control here, I've got a  
23 billion-dollar claim, I'm still going to pursue a jury trial.  
24 It is gumming up the case. It is freezing the case. And the  
25 only way to break the logjam, Your Honor, is for Your Honor to

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1 do that. It's for Your Honor to deny stay relief, to require,  
2 as they agreed, to require UBS to file a proof of claim within  
3 five days of Your Honor's ruling. We will then proceed with  
4 an objection to claim that will lay out the issues, we think,  
5 very clearly, the (inaudible) very clearly. And UBS will have  
6 their opportunity to be heard, and then Your Honor can decide.

7 And if Your Honor sustains the objections based on the  
8 issues we've presented to the Court, like I said, that's going  
9 to clear a path for this case to move to confirmation.

10 If Your Honor overrules the objection, then I guess what  
11 have we lost but a couple months' time trying to adjudicate  
12 that and spare the estate of being stuck in suspense for an  
13 indefinite period of time?

14 So, on that basis, Your Honor, we would ask that you deny  
15 the stay relief motion and deny the extension on the proof of  
16 claim. I'd be happy to answer any questions that Your Honor  
17 has and then I'd yield to the parties.

18 THE COURT: I have a question unrelated to the  
19 arguments. Exclusivity in this case, I know there was an  
20 agreement regarding the most recent extension, and I can't  
21 remember what the deadline is. I feel like it's late July,  
22 maybe. Can someone remind me of that?

23 MR. POMERANTZ: Your Honor? Yes, Your Honor. This  
24 is Jeff Pomerantz. So, the current exclusivity expires on  
25 July 13th. We have since filed, I believe it was last Friday

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1 night, a further motion to extend for an additional 30 days.  
2 We are in discussions with the Committee about various  
3 structures, about a plan and whether -- and how we would  
4 ultimately emerge from Chapter 11. That matter will be heard,  
5 I believe, on July 8th. And it asks for 30 days and an  
6 additional two -- additional 30 days, subject to Committee  
7 consent.

8 THE COURT: All right. So you all are envisioning  
9 walking and chewing gum at the same time, basically going down  
10 a dual track if I deny the motion? You know, you're wanting  
11 me to set a deadline five days from now or whatever it would  
12 be for them to file a proof of claim, you would envision a  
13 prompt objection, and going down that path at the same time as  
14 proposing a plan in July or August?

15 MR. POMERANTZ: Your Honor, look, there's a couple of  
16 ways this case could end, right? We kick the can down the  
17 road, file some type of plan that shifts all the litigation  
18 post-confirmation. That may be what happens in this case.  
19 That is not what the Debtor wants to happen in this case.

20 THE COURT: Uh-huh.

21 MR. POMERANTZ: The Debtor has been moving very  
22 quickly to try to engage with the various creditors. Mr.  
23 Clubok said we spent a lot of time. Yes, the Debtor and the  
24 independent directors did spend a lot of time dealing with  
25 this claim, dealing with the Acis claim, and dealing with the

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1 Redeemer claim. It's those three claims that are the primary  
2 obstacles towards being able to distribute money to creditors.

3 So if, Your Honor, we are either litigating where we think  
4 we should in this Court on UBS's matter and the Acis matter,  
5 if we can't resolve it, Redeemer's matter, or elsewhere, we  
6 are going to try to move things forward. But at the end of  
7 the day, unless these claims can be resolved, and UBS is the  
8 largest one, there will not be any distributions to creditors,  
9 which is what the Court wants to have happen as quickly as  
10 possible.

11 THE COURT: Okay. Thank you. All right. I have no  
12 other questions for Debtor's counsel at this time, so how  
13 about we go to Committee counsel now. Mr. Clemente?

14 OPENING STATEMENT ON BEHALF OF THE CREDITORS' COMMITTEE

15 MR. CLEMENTE: Yes. Thank you, Your Honor. Matthew  
16 Clemente, Sidley Austin, on behalf of the Official Committee  
17 of Unsecured Creditors.

18 Your Honor, as an initial matter, when I refer to the  
19 Committee, as we did in our papers, I am referring to the  
20 three non-UBS Committee members: --

21 THE COURT: Uh-huh.

22 MR. CLEMENTE: -- Acis, Meta (inaudible) and  
23 Redeemer. UBS obviously did not participate in Committee  
24 discussions regarding this objection. I just wanted to make  
25 sure that Your Honor understood that.

1 With that, Your Honor, the Committee does oppose the  
2 motion to lift stay. I've been listening to Mr. Clubok and to  
3 the Debtor, and the merits, I think, you know, are probably  
4 very interesting, but I'm not sure they are necessarily  
5 terribly relevant to the determination that Your Honor has to  
6 make today.

7 The issue is whether to lift the stay based on a showing  
8 of cause and after taking into consideration whether lifting  
9 the stay is in the best interest of the estate and the  
10 creditors. I don't think it's whether, you know, one party or  
11 another is likely to prevail. I think that's the  
12 consideration that Your Honor instead must look at, cause and  
13 the impact on the estate.

14 The Committee submits lifting the stay is not in the best  
15 interests of the estate. The Committee's focus remains on the  
16 efficient and quick resolution of these cases that provides  
17 for maximum recovery to its constituency, the general  
18 unsecured creditors.

19 And while Mr. Pomerantz referred briefly to the plan,  
20 obviously, Your Honor, we have just seen the exclusivity  
21 extension motion. I have not had an opportunity to discuss it  
22 with the Committee, you know, so I don't know what position we  
23 may take on that. But as a general matter, we do believe it's  
24 imperative to push forward as quickly as possible with a plan.

25 The asserted UBS claim, as Your Honor as heard, would

1 dwarf all other claims against the estate by far. Resolution  
2 of that claim will therefore impact the size and timing of any  
3 distributions to the other general unsecured creditors.  
4 That's just, I think, a plain fact of math.

5 Thus, the Committee believes having the UBS claim quickly  
6 resolved is in the best interest of the estate and the  
7 creditors.

8 And the Committee further believes that this Court is the  
9 best forum and is in the best position to allow for the  
10 quickest resolution of the claim.

11 Although I do not presume to speak for this Court's time  
12 or its calendar, I do know that this Court is used to hearing  
13 complicated matters and rendering decisions in a quick but  
14 fulsome fashion that allows for all parties to fully present  
15 their cases.

16 Additionally, Your Honor, bankruptcy proceedings are  
17 designed for inclusion and public scrutiny, which will ensure  
18 that any creditors or other parties in interest will be able  
19 to participate in a process and forum that's accessible and  
20 that they can participate in. This is particularly important,  
21 Your Honor, given the magnitude of the asserted UBS claim.

22 Your Honor, the speed and efficiency is balanced against  
23 lifting the stay to allow the UBS claim to proceed forward in  
24 New York state court. There is no visibility by creditors in  
25 terms of what the calendar looks like or when New York state



1 courts will resume in-person trials, let alone when they will  
2 have a jury trial, to the extent UBS is entitled to one.

3 What information we do have clearly suggests that trials  
4 will not resume anytime soon and that there logically would be  
5 a backlog that would need to be worked through.

6 I am not a New York state court litigator, Your Honor. I  
7 am a bankruptcy attorney from the Midwest. But I do know,  
8 from looking at the history of the UBS claim that it does have  
9 against the non-debtor affiliates, that the New York state  
10 court process previously took a long time, and therefore it  
11 can reasonably be expected to again take quite some time.

12 And given the vagaries of a state court process, it will  
13 not provide for the level of transparency and participation  
14 and speed that I submit this Court can provide, and frankly,  
15 should provide, given the magnitude of the asserted claim,  
16 while also, and importantly, giving UBS a full and fair  
17 opportunity to advance its claim, Your Honor.

18 Additionally, the sheer magnitude of the claim asserted by  
19 UBS dictates this Court should resist the motion to lift stay.  
20 While it is complex -- or excuse me -- while it is clearly not  
21 the only issue in this very complicated and very complex and  
22 very difficult case, it will perhaps have the most meaningful  
23 and material impact on creditor recoveries of any of those  
24 other issues.

25 Given its central importance, Your Honor, the Committee

believes it is appropriate that the claim be adjudicated in this collective forum through an established process with which all other various stakeholders are familiar and provide for the appropriate transparency and participation in the adjudication of what is clearly the largest claim asserted against the estate.

Finally, but not least, Your Honor, as I understand the UBS claim, and we heard the Debtor speak to it, and Mr. Clubok as well, it presents itself as the type of claim that is in this Court's wheelhouse -- namely, fraudulent transfer claims and other similar claims. Although from reading the papers, as with all things Highland, there's obviously an overwhelming and significant degree of complexity, at bottom, it appears that Your Honor would simply be required to call balls and strikes on the kinds of claims which this Court has undoubtedly addressed many times before: namely, fraudulent transfer and similar claims.

To sum up, Your Honor, the Committee's position is simple and I think the analysis is simple. It wants the UBS claim resolved as quickly as possible in a forum that provides for the appropriate level of transparency and participation, given the asserted size of the claim and its impact on creditor recoveries and therefore its centrality to this case. Bankruptcy courts in general and this Court in particular are designed to, and, frankly, are set up to efficiently yet

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1 fairly adjudicate material claims in an expeditious and  
2 transparent fashion, which is in the best interest of the  
3 estate and its creditors.

4 Your Honor, for these reasons, the Committee believes the  
5 lift stay motion should be denied.

6 THE COURT: Okay.

7 MR. CLEMENTE: With that, Your Honor, unless you have  
8 questions for me, those are my remarks.

9 THE COURT: Not at this time. All right. The  
10 Redeemer Committee filed a very lengthy objection. Who will  
11 be presenting that objection today?

12 MS. MASCHERIN: Your Honor, I will. This is Terri  
13 Mascherin on behalf of the Crusader Redeemer Committee.

14 THE COURT: All right. Thank you. You may proceed.  
15 OPENING STATEMENT ON BEHALF OF THE CRUSADER REDEEMER COMMITTEE

16 MS. MASCHERIN: Thank you, Your Honor. Your Honor,  
17 the Redeemer Committee submits that there is -- there's  
18 similar showing for cause to lift the stay when lifting the  
19 stay would prejudice not only the estate but all other  
20 creditors in this bankruptcy proceeding and would  
21 substantially delay administration of the Debtor's estate and  
22 any meaningful distributions to creditors.

23 I'd like to give Your Honor, if I may, just a couple words  
24 of background on who the Redeemer Committee is and why we  
25 believe we have some unique knowledge and -- that we'd -- that

1 we'd like to bring with respect to this objection.

2       The Redeemer Committee is a committee consisting of nine  
3 individuals who serve as designated representatives of major  
4 investors in the Highland Crusader Fund. The Highland  
5 Crusader Fund was Highland's flagship investment fund before  
6 the last recession. It went into redemption in 2008, followed  
7 by an involuntary insolvency proceeding in Bermuda. That  
8 court proceeding, the insolvency proceeding in Bermuda, was  
9 resolved by way of a scheme and plan of liquidation that was  
10 negotiated between Highland Capital Management, the Debtor  
11 here, and the two classes of redeeming investors. And that  
12 scheme and plan was approved by the Bermuda court.

13       The governance that is set up in the scheme and the plan  
14 provided for the election of an oversight Committee -- that  
15 is, the Redeemer Committee.

16       The Redeemer Committee members were elected from amongst  
17 the consenting as opposed to the redeemers of the Crusader  
18 Fund.

19       The scheme and plan permitted the Debtor, Highland, to  
20 remain as manager of the Crusader Fund to complete the  
21 liquidation of the fund, but the Redeemer Committee was given,  
22 among other powers, the power to remove Highland as manager  
23 for cause, or not for cause, and also to bring claims against  
24 Highland Capital Management under the plan and the scheme.

25       The Redeemer Committee determined in July 2016 to remove

1 Highland as manager of the fund and simultaneously commence an  
2 arbitration before the International Center for Dispute  
3 Resolution. That proceeding resulted in an arbitration award  
4 against the Debtor for \$490 million in damages, inclusive of  
5 pre-judgment interest as of the petition date.

6 Since the -- since Highland -- Highland filed, by the way,  
7 filed this proceeding, this bankruptcy proceeding, literally  
8 as we were on the steps of the courthouse in the Delaware  
9 Chancery Court for the hearing on the motion to confirm the  
10 arbitration award that was issued in favored of the Redeemer  
11 Committee.

12 So UBS is not the only party who was denied access to its  
13 preferred court, shall we say, but the Redeemer Committee is  
14 cooperating in this bankruptcy. The Redeemer Committee, like  
15 UBS, has been appointed a member of the Unsecured Creditors'  
16 Committee. And the Redeemer Committee, we would submit, Your  
17 Honor, has a unique perspective to bring on this motion for  
18 two reasons.

19 First of all, the Redeemer Committee is the holder of a  
20 very large liquidated though not-yet-allowed claim in this  
21 bankruptcy by virtue of the arbitration award. We've  
22 essentially concluded our litigation against the Debtor.

23 Second, the Redeemer Committee is uniquely knowledgeable  
24 about the litigation and the work between UBS and the Debtor  
25 because the Crusader Fund was a party to that suit. In fact,

1 the settlement agreement, which contains a release provision  
2 which we submit and the Debtor submits ought to have a  
3 significant impact upon the size of the claims that the Debtor  
4 can -- or that UBS can prosecute now with respect to the  
5 fraudulent transfers and the breach of implied covenant, that  
6 was negotiated by my clients, the Redeemer Committee, and you  
7 will see their signatures at the very end of Exhibit H, which  
8 is -- to our objection, which is that settlement agreement.

9 Your Honor, we submit there has been no showing of cause  
10 to lift the stay here. I'd like to mention a couple of court  
11 decisions which I think bring important principles that the  
12 Court should consider in considering whether UBS has met its  
13 burden here to show cause.

14 Courts have recognized, when relief from the automatic  
15 stay is sought, the party seeking the relief has an initial  
16 burden to demonstrate cause for the relief. And where, as  
17 here, the movant seeking to lift the stay is an unsecured  
18 creditor, the burden on a movant is -- has been recognized as  
19 being especially heavy. That's recognized in the Southern  
20 District Bankruptcy Court decision in the *(inaudible) Energy*  
21 *Partners* case, for example, which we cited in our papers.

22 In fact, in the *Residential Capital, LLC* bankruptcy  
23 proceedings in the Southern District, the Court said, and I  
24 quote, "When the movant is an unsecured creditor, the policies  
25 of the automatic stay weigh against granting the relief

1 requested."

2 And in *In re Leibowitz*, another Southern District  
3 bankruptcy decision, the Court said, and I quote, "The general  
4 rule is that claims that are not viewed as secured in the  
5 context of 362(d)(1) should not be granted relief from the  
6 stay unless extraordinary circumstances are established to  
7 justify such relief."

8 We would submit, Your Honor, that UBS failed even to make  
9 a *prima facie* showing of cause here. They point to prejudice,  
10 they say, to themselves if they can't go to New York and have  
11 a jury trial, and they point to judicial economy. We would  
12 submit those factors actually argue very strongly against a  
13 finding of cause in this case.

14 There would be substantial prejudice to other creditors in  
15 this proceeding if UBS is permitted to essentially get cause  
16 on large parts of this bankruptcy proceeding and go off to New  
17 York to litigate. UBS barely acknowledges that the lifting of  
18 the stay to allow it to proceed in New York would have any  
19 impact on creditors. We submit that the impact would be quite  
20 (inaudible).

21 It can't seriously be disputed, we submit, Your Honor,  
22 that this Court could determine the validity and the amount of  
23 UBS's claim more expeditiously than UBS could get relief for a  
24 jury trial and the subsequent proceedings in New York.

25 We agree with the Debtor's counsel that there is no

1 prospect of jury trials and hearings in the courts in  
2 Manhattan anytime certainly this year, and perhaps well into  
3 next year, and we've cited some commentators who've written  
4 pieces that have been published to that effect.

5       Meanwhile, the sheer size of the claim that UBS is  
6 purporting to submit here -- of course, they haven't filed a  
7 claim -- but the sheer size of the claim as it has been  
8 described in this proceeding makes it central to these  
9 proceedings. And for -- for a fact, in the *Choice ATM*  
10 *Enterprises* case, which was decided by Judge Lynn, Judge Lynn  
11 denied a motion to lift stay that was brought by a creditor  
12 where the creditor's claim at issue "would be the largest  
13 claim against the estate and thus critical to the  
14 reorganization." That's very much the case here, and it's  
15 appropriate for you to consider that this claim, if allowed at  
16 the amount of roughly one billion dollars, which UBS is  
17 asserting is the value of its claim, would dwarf the rest of  
18 the estate.

19       Bankruptcy, of course, is designed to provide an orderly  
20 liquidation procedure under which all creditors are treated  
21 equally. Given those policies, the bankruptcy court ought to  
22 try to preserve a level playing field for all creditors. And  
23 we cited in our papers the decision in *In re Canejo*  
24 *Enterprises*, which was a Ninth Circuit case from 1986, where  
25 the Court denied a motion to lift stay for that reason,



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1 because the -- because the Court found that lifting the stay  
2 as to one large creditor in that case would in effect give  
3 that creditor oversized leverage with respect to resolution of  
4 the proceedings.

5 The same is true here. As both Committee counsel and  
6 Debtor counsel have pointed out, with the overhang of what we  
7 think is an oversized one billion dollar claim, it's very  
8 difficult to negotiate the way to see clear to a plan of  
9 reorganization here, where other creditors, like my clients,  
10 for example, don't know whether they stand to receive a  
11 quarter of the estate's proceeds or something much less than  
12 that.

13 And we submit, Your Honor, that that is, in fact, what UBS  
14 wants to preserve here, is that leverage, that negotiating  
15 leverage, which thus far has really stymied efforts to move  
16 forward.

17 As both Mr. Pomerantz and Mr. Clemente alluded to, the  
18 Creditors' Committee has been working hard on trying to get to  
19 a plan of reorganization. That's what we want. We want some  
20 certainty of how this proceeding will conclude, and it's just,  
21 as a practical matter, very difficult to come to anything  
22 close to certainty of a practical resolution with that one  
23 billion dollar gorilla sitting in the room.

24 This Court, we would submit, as counsel for the Debtor  
25 argued, can resolve the claims that UBS has pending against

1 the Debtor quite efficiently and quite expeditiously under the  
2 rules that you have available to you under the Bankruptcy  
3 Court Rules. So we submit the New York court really has no  
4 appreciable advantage in resolving these claims.

5 As counsel for the Debtor pointed out, there are  
6 essentially -- there are two claims that are pending in the  
7 New York action against the Debtor. One is a fraudulent  
8 transfer claim; the other is a claim for breach of the implied  
9 covenant of good faith and fair dealing.

10 I won't get into whatever defenses the Debtor may have  
11 against that good faith and fair dealing claim, but I will say  
12 this much: All of the claims, all of those claims arise from  
13 the fraudulent transfers that were alleged to have taken place  
14 in March of 2009. So they essentially all stem from the  
15 fraudulent transfer claims. Those claims are based upon  
16 entirely different facts, different witnesses, different legal  
17 issues, than the claims that were tried back in 2018 that  
18 resulted in that judgment that was entered against the CLO  
19 warehouse counterparty that was entered last fall.

20 But you don't have to take my word for it that the  
21 fraudulent transfer-based claims are premised on an entirely  
22 different set of facts. We can look at UBS's own words to  
23 establish that. When it suited UBS's strategy, when UBS  
24 persuaded the Court to bifurcate the proceedings into what it  
25 now refers to as two phases of the same trial -- and this is

1 going back to the spring of 2018, Your Honor -- UBS persuaded  
2 the Court to bifurcate the proceedings, and UBS conceded at  
3 that time that the claims against the Debtor that remained to  
4 be adjudicated -- and I'm quoting from Exhibit J to our  
5 objection here, which is UBS's brief in support of bifurcation  
6 -- those claims, UBS argued, quote, "have minimal overlap in  
7 evidence and issues" with the claims that Judge Friedman has  
8 -- Justice Friedman has already tried in New York.

9 UBS went on to say, and I quote, "The second trial, which  
10 will relate to new parties and different claims, will involve  
11 new factual issues that will not be addressed at all in the  
12 first trial."

13 And in that same pleading, UBS argued, "The issues and  
14 evidence will be largely separate, and certainly will not be  
15 inextricably interwoven and intertwined" with the issues from  
16 the first case.

17 I would submit, Your Honor, that Your Honor could resolve  
18 fraudulent transfer-based claims quite expeditiously. Those  
19 -- fraudulent transfers are the bread and butter, are the  
20 kinds of claims that bankruptcy courts resolve every day. And  
21 to the extent that it was necessary for you to look to any of  
22 the factual findings that Justice Friedman made, they're laid  
23 out in her judgment, which is a very lengthy opinion that was  
24 entered last fall and this Court could very easily find them  
25 there.

1 Now, a couple of moments about the -- what we've talked to  
2 about -- what we've talked -- what we've referred to as the  
3 threshold issues. And I'll preface this by saying that, over  
4 the years, the Redeemer Committee and Highland Capital  
5 Management have not agreed on very many things, but we do  
6 agree that there are two threshold legal issues which we  
7 submit would seriously materially impact the amount of any  
8 claim that the -- that UBS can pursue in this bankruptcy  
9 against the Debtor.

10 The first of those is the res judicata issue. Mr. Clubok,  
11 I think, has been a little less than precise about exactly  
12 what the basis -- in his argument today about exactly what the  
13 basis is for the \$1 billion claim that he referred to. But if  
14 we look at UBS's motion to lift the stay at Page 10, UBS  
15 stated, "If found liable, the Debtor will be responsible for  
16 the judgment awarded to UBS in Phase I, in addition to any  
17 other amounts awarded to UBS in Phase II."

18 So I think UBS stated quite clearly in its motion to lift  
19 the stay at Page 10 that what it intends to pursue in this  
20 bankruptcy court and what it purports to be intending to  
21 pursue in the New York court, at least in large part, is to  
22 hold the Debtor responsible for that \$1 billion judgment that  
23 was entered on the warehouse transactions.

24 It is that articulation of its claim which leads the  
25 Redeemer Committee and leads the Debtor to raise the issue of

1 res judicata. And I won't go through again all of the  
2 analysis of the decisions, but I would direct Your Honor to  
3 the *UBS Securities, LLC v. Highland Capital Management*  
4 decision, which is cited in our papers. It's found at 86  
5 A.D.3d 469 or 927 New York Supplement 2nd at 59.

6 In that decision, when UBS first sought to bring the  
7 claims that are part of the lawsuit that's now become known as  
8 Phase II of the UBS proceedings, the Court ruled as follows,  
9 and I quote: "To the extent the claims against Highland in  
10 the new complaint implicate events alleged to have taken place  
11 before the filing of the original complaint" -- that date was  
12 February 24th of 2009 -- "res judicata applies."

13 The Court went on to explain that any claims against the  
14 Debtor arising from the restructured warehouse transaction are  
15 barred by res judicata. Quote, "That is because UBS's claims  
16 against Highland in the original action and in this action all  
17 arise out of the restructured warehousing transaction, while  
18 the claim against Highland in the original action was based on  
19 Highland's alleged obligation to indemnify UBS for actions  
20 taken by the affiliate Fund, and the claims against Highland  
21 in the second action arose out of Highland's alleged  
22 manipulation of those Funds, *i.e.*, alter ego. They form a  
23 single factual grouping. Both are related to the same  
24 business deal and to the diminution of the value of securities  
25 placed with UBS as a result of that deal."

1       So the Court held that to the extent that UBS in that  
2 second proceeding, which is now being referred to as Phase II,  
3 was asserting claims against Highland Capital Management that  
4 were based upon the warehouse transaction or any other conduct  
5 that occurred prior to February 24, 2009, those claims were  
6 barred by res judicata because they were not raised as part of  
7 the original action, which was a separate lawsuit, as we  
8 explain in our papers.

9       So while we're not here to argue the merits of the res  
10 judicata issue right now, it comes to the fore because of the  
11 way UBS described its claim, because of the fact that UBS  
12 asserted in its motion that it intends to seek to hold the  
13 Debtor liable for that \$1 billion judgment that was entered  
14 for breach of the warehouse facility. And we submit that when  
15 the time comes for the Court to consider objections to UBS's  
16 claim, that the res judicata -- that res judicata as a result  
17 of the Appellate Division's decisions in New York will make  
18 quick action of any effort by UBS to hold the Debtor  
19 responsible for that \$1 billion judgment.

20       Now, in its reply, UBS makes an interesting statement with  
21 respect to this alter ego argument, this claim to hold the  
22 Debtor responsible for the \$1 billion judgment. And we think  
23 that the statement in the reply, Your Honor, is quite telling.  
24 It's found on Page 6 in a footnote, Footnote 5.

25       In that footnote, UBS seems to try to preserve the right

1 to bring that \$1 billion alter ego claim, to hold the Debtor  
2 responsible for the judgment that was entered last fall. And  
3 this is the reply brief at Page 6, Footnote 5. In that  
4 footnote, UBS stated as follows, quote -- and this is at the  
5 very end of the footnote, Your Honor -- that UBS, of course,  
6 reserves all rights to pursue any post-trial relief, including  
7 holding the Debtor liable as an alter ego.

8 So, Your Honor, we would submit what that suggests is that  
9 what UBS wants to do here is to go to New York to get a jury  
10 trial on its pleaded claims against the Debtor, which are only  
11 fraudulent transfer and breach of the implied covenant of good  
12 faith and fair dealing claims, and then to initiate even  
13 further proceedings in New York, seeking to hold the Debtor  
14 liable for the 2018 \$1 billion judgment.

15 Your Honor, how long must all of the other creditors of  
16 this estate wait for that, for UBS to finish adjudicating its  
17 claims against Highland? The delay, I submit, would be  
18 crippling.

19 A few words about the issue of the release, and this is an  
20 issue that the Redeemer Committee is quite familiar with  
21 because the Redeemer Committee negotiated that settlement  
22 agreement. The -- again, this isn't the time to argue the  
23 merits of the issue, but I raise the issue just to impress  
24 upon Your Honor that it is a serious gating issue, we believe,  
25 and an issue which ought to be addressed, because it could

1 have a material impact on the Debtor's exposure on any claims  
2 from UBS.

3 Now, as I've said, the claims that UBS has stated in New  
4 York against the Debtor are claims for fraudulent transfers  
5 which were brought against the Debtor and certain of its  
6 affiliates, and a claim against the Debtor for breach of an  
7 implied covenant on fair dealing. In its briefing with  
8 respect to bifurcation, UBS made clear that both of those  
9 claims against the Debtor relate to the fraudulent conveyances  
10 which -- by which UBS contends the Debtor's affiliate, which  
11 is a company called HLC, transferred certain assets to the  
12 Crusader Fund, to the Credit Strategy Fund, to the Debtor  
13 itself, and to other affiliates, including the fund that's  
14 currently known as the Multi-Strategy Fund.

15 And again, you don't have to believe me when I say that  
16 those claims all arise out of the fraudulent transfers. We  
17 can look at UBS's own arguments. And this, again, is in  
18 Exhibit J to the Redeemer Committee's objection, where UBS  
19 described the implied covenant claim as follows: "The implied  
20 covenant claim which involved Highland Capital Management's  
21 role in the March 2009 fraudulent conveyances overlaps  
22 factually with the fraudulent conveyance claim."

23 Your Honor, as we've shown in Exhibits H and I, in 2015  
24 the Highland Crusader Fund and the Highland Credit Strategy  
25 Fund, which together were the recipient of over 80 percent of



1 the assets that comprised those claimed fraudulent transfers,  
2 those two funds entered into settlements with UBS. Those two  
3 funds paid a total of approximately \$70 million to settle the  
4 fraudulent transfer claim. The value of the fraudulent  
5 transfer claims, as Mr. -- or as Debtor's counsel has pointed  
6 out, the value of the fraudulent transfers to those two funds  
7 was somewhere in the neighborhood of \$180 to \$200 million out  
8 of the \$240 million of fraudulent transfers that UBS is  
9 seeking to recover from.

10 As part of the settlement agreement, UBS agreed to release  
11 Highland Capital Management from any claim arising out of the  
12 fraudulent transfers that took place either to the Crusader  
13 Fund or the Credit Strategy Fund. And I would direct Your  
14 Honor to Exhibits H and I. The language of the two settlement  
15 agreements is quite similar. If we look, for example, just at  
16 Exhibit H, Section 5.3, of the Highland Crusader Fund  
17 settlement, you will see that UBS released Highland Capital  
18 Management for "losses or other relief specifically arising  
19 from the fraudulent transfers to Crusader alleged in the UBS  
20 litigation."

21 As we explained in our papers, the term that's used there,  
22 I believe, is HCM Released Parties, or something similar to  
23 that. If you go back through the definitions, you'll see that  
24 Highland Capital Management was specifically released with  
25 respect to claims arising from the fraudulent transfers to

1 Crusader.

2 The same language appears in Exhibit I, which is the  
3 settlement agreement between the Highland Credit Strategy Fund  
4 and UBS.

5 So this is a threshold legal issue, Your Honor, which we  
6 submit has the potential to significantly reduce the amount of  
7 any allowable claims to UBS. And because the Crusader Fund is  
8 a party to that settlement -- and the Crusader Fund's counsel,  
9 Mr. Rosenthal, I believe is listening to the proceedings today  
10 -- because the Redeemer Committee members were signatories to  
11 that settlement agreement, the Crusader Fund and Redeemer  
12 Committee ought to have an opportunity to be heard with  
13 respect to an objection to UBS's claim that is premised upon  
14 the settlement agreement involving those two parties.

15 We submit, Your Honor, that you are well suited to  
16 deciding the res judicata and release issues. They're issues  
17 that rely only upon what we think are very clear court  
18 decisions on the res judicata -- outlining the bounds of res  
19 judicata with respect to UBS's claim, and what we would submit  
20 is unambiguous settlement language.

21 One final word I would like to express, Your Honor. With  
22 regard to the last-ditch argument that UBS made, their  
23 argument that if you don't lift the stay you should at least  
24 extend the bar date indefinitely only for UBS or enter some  
25 sort of an order preserving UBS's right to jury trial: Your

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1 Honor, this case has been pending since October, this  
2 bankruptcy case. UBS waited until May to file a motion to  
3 lift stay. And I know they've made some arguments about why  
4 they waited, but we've been sitting around for quite some  
5 time, trying to make progress in this case.

6 UBS has already had the benefit of a special delay in the  
7 bar date. Everyone else filed their claims in April. They  
8 agreed to a stipulation, which this Court entered as an order,  
9 which provides that UBS would file its claim within five  
10 business days after the Court's ruling in the event that the  
11 Court denies the motion to lift stay.

12 They've had their delay. They asked for extra time, in  
13 fact, to bring their motion to lift stay. What UBS is  
14 suggesting now is that they should get yet even more delay,  
15 indefinite in length. Your Honor, we're trying to get moving  
16 with this proceeding. We'd like to see the Debtor submit a  
17 plan. The Committee is trying to work with the Debtor on a  
18 plan. I tell you, my clients, Redeemer Committee, are in  
19 serious discussions with the Debtor about resolving the  
20 allowable amount of their claim. And this case ought to move  
21 forward. But if Your Honor grants UBS's motion, what will  
22 happen is this case will stall, to the prejudice of the estate  
23 and to the prejudice of all other creditors.

24 Thank you, Your Honor.

25 THE COURT: All right. Thank you.

1 Ms. Patel, will you be making the argument for Acis?

2 MR. SHAW: Your Honor, Brian Shaw on behalf of Acis.  
3 I'll be very, very brief.

4 THE COURT: Okay.

5 OPENING STATEMENT ON BEHALF OF ACIS CAPITAL MANAGEMENT

6 MR. SHAW: Judge, one of the foundational principals  
7 of the Bankruptcy Code is the policy of equal treatments of --  
8 treatment of creditors. Granting stay relief here would be to  
9 prefer UBS over all other creditors. And UBS is not unique.  
10 We have plenty of litigation creditors in this case. We have  
11 Acis. We have Mr. Daugherty. We have the Redeemer Committee.  
12 We have UBS. So, granting relief from stay treats UBS  
13 differently, makes them a super-creditor, and violates that  
14 fundamental foundational principle of bankruptcy law.

15 The second and final point I'll make, Judge, is I think I  
16 heard Mr. Clubok, in reference to your question about  
17 mediation, say something like he did not expect to have to  
18 ultimately try this case. And if I misquote him, I'm sure  
19 he'll let us know. I think that tells you everything about  
20 the motivations here. I think that tells us everything about  
21 the fact that this is about leverage and not about all of the  
22 parties in interest here.

23 This is not a case just about UBS. It's a case, a  
24 bankruptcy case about all the parties in interest, including  
25 the Debtor and creditors and other parties in interest.

1 That's all I have, Your Honor.

2 THE COURT: Thank you. All right. Mr. Clubok,  
3 you're the movant so you get the last word.

4 MR. CLUBOK: I appreciate that, Your Honor. A lot to  
5 cover here. Let me say, make this brief observation at the  
6 outset, and then I'm going to talk about some of the specific  
7 things that were said.

8 Number one, this really proves the old adage, the enemy of  
9 my enemy is my friend. I did hear Ms. Mascherin say, oh, gee,  
10 we've never agreed with Highland before in years and years;  
11 all of a sudden now we agree with them. There is a reason why  
12 we're like the skunk at a picnic here, we're getting ganged  
13 up, and it's not, Your Honor, because the parties are trying  
14 to get to a speedier resolution. It's because they think they  
15 can substantively impact our claim and get more -- each of the  
16 creditors think they get more amongst themselves if they can  
17 knock down our claim.

18 I heard over and over again Ms. Mascherin and others say,  
19 oh, I'm not going to argue about the merits here, and then  
20 they went on in great detail to try to argue about the merits  
21 of our claim.

22 So my second point, overall point that I want to make is  
23 -- and this is one where I've got to say at least one thing  
24 was said by all the objectors. Mr. Clemente -- I agree with  
25 this. What Mr. Clemente said was the merits aren't relevant

1 today. And to Mr. Clemente's credit, I think he less than  
2 everyone else went on to then argue the merits, regardless of  
3 the fact that they're not relevant today.

4 The merits aren't relevant to today, Your Honor. What's  
5 relevant to today is who is going to be deciding those merits.  
6 Okay. And it is so crystal clear from hearing the argument  
7 and how they lived with these arguments for years and years  
8 and years that what I'm hearing today is the same argument I  
9 heard in the I think third appeal, the fourth appeal, the  
10 summary judgment, and the fifth appeal.

11 So much of what you were told today, Your Honor, dates  
12 back to some language, some stray language that was used in a  
13 2011 decision. Okay? And ever since that language was used  
14 in that 2011 decision that Mr. Feinstein cited and Ms.  
15 Mascherin cited, ever since that 2011 decision, Highland has  
16 argued over and over again, essentially, ha ha, this means you  
17 lose the bulk of your claim.

18 That 2011 decision, they argued it, and we went up and  
19 down to the appellate court multiple times to demonstrate  
20 that's not true.

21 And Your Honor, we lay out a little snippet of that on  
22 Page 5 of our reply brief. I'm not going to get into all of  
23 the substance of decisions that happened since 2011, because  
24 that's what you were told matters here, but I'll just briefly  
25 quote that in rejecting summary judgment, denying summary

1 judgment that Highland had right before the trial, when they  
2 said, hey, there's no breach of duty of an implied good faith  
3 and fair dealing, hey, this 2011 decision kills your case,  
4 hey, most of your damages can't be asserted, the Court said --  
5 the district court rejected it. And the appellate court said,  
6 talking about the district -- the trial court, I mean, the  
7 appellate court said, The Court correctly rejected Defendant's  
8 argument because neither our prior decisions nor the doctrine  
9 of res judicata bars Plaintiffs from introducing evidence of  
10 pre-February 24, 2009 conduct, to the extent necessary to  
11 prove with respect to post-[February] 24, 2009 conduct their  
12 alter ego, fraudulent conveyance, and breach of implied  
13 covenant claims. That is, all three of those claims, the  
14 alter ego claims that actually exist, not that we're being  
15 told that -- and we've been supposedly -- with this, the  
16 fraudulent conveyance claims that are directly against  
17 Highland, and most importantly, because this will give up the  
18 cap, if we win, to the entirety of that \$500 million in  
19 damages we suffered, a breach of implied duty of good faith  
20 and fair dealing.

21 You just heard some terrific new arguments from Mr.  
22 Feinstein and then a little bit from Ms. Mascherin as to why  
23 we're going to probably supposedly lose that.

24 And again, going back to what Mr. Clemente said, without  
25 getting into the merits, I'll just say we have defeated that

1 several times already in New York courts since 2011, that  
2 language they claim -- they tell you means what it doesn't  
3 mean.

4 They just want a new forum. They lost in front of Justice  
5 Friedman. They lost in the appellate court in New York. We  
6 defeated summary judgment, and we're in the middle of a trial  
7 where we are pursuing these claims. And now they see this as  
8 a possibility to relitigate in a new forum those exact same  
9 claims. That's what this comes down to. We talk about  
10 motivations. It's clear the motivation is to do what this  
11 Court should not do, which is use Chapter 11 to let them  
12 relitigate cases, not reorganize.

13 And the third big-picture -- that brings me to my third  
14 big-picture point, Your Honor. Your Honor, you were told by  
15 Mr. Feinstein the progress of confirming a plan is just  
16 stymied by this one debtor. And then you were told many other  
17 things. The success or failure of the plan all -- is all  
18 dependent on UBS's claim. Ms. Mascherin asserted that she's  
19 having discussions. And you're sort of being led to believe  
20 that if we just could resolve UBS's claims, if that were  
21 somehow possible in the next month or two, even though it's  
22 enormously complex and it's going to take months, whether they  
23 try and move it here or we finish up in New York City or --  
24 but you're told that, oh, that's just the one thing holding up  
25 the plan. Your Honor, I can't get into the settlement



1 discussions we've had, although you were -- you know, maybe I  
2 can, because I have to rebut the false impression you've been  
3 given. But I'll say this: There was a motion filed by  
4 Debtor's counsel a couple days ago, I think maybe Friday,  
5 where they asked for further extensions for the exclusivity  
6 period so that they can continue with their plan. And in  
7 that, they reference a term sheet that they had signed. They  
8 said, hey, we've signed this term sheet, and because of that  
9 we're pretty close, give us another 30 days. And by the way,  
10 that can be extended by two more 30 days.

11 I can -- let's just leave it at this: It's Highland's  
12 burden of proof. They could not satisfy their burden of proof  
13 to honestly tell you that agreeing to that term sheet is  
14 dependent upon how we divvy up the proceeds from liquidating  
15 assets among the creditors.

16 What I think is clear is that Highland has lots of non-  
17 liquid assets that I believe we're going to be told are going  
18 to take a year or two to turn into anything that would be  
19 available to creditors. Okay? It's not like the plan is all  
20 ready to go, they're ready to distribute all the money, and  
21 all the proceeds are getting taken care of, including all the  
22 claims. That's kind of the impression they led you to  
23 believe. I mean, Mr. Feinstein basically said it directly.

24 It's just not true. If it were true, let them show you  
25 the term sheet. Let them satisfy what is, by the way, their

1 burden of proof. The cases make it clear that it's our burden  
2 to come forward but then their burden of proof.

3 They can't do it because it's not true. And to sit here  
4 and listen to them try to tell you, oh, this is the one thing  
5 holding things up, it's just -- it's on its face -- I don't  
6 know how to characterize it other than to say -- let's just  
7 say politely they've not met their burden of proof to show you  
8 that they're all ready to go with a plan and the one thing  
9 holding it back is whether -- the value of UBS's claim.

10 So those are the three big-picture things. And then I'd  
11 just like to respond to some very specific things that were  
12 said and I believe misstated.

13 Most importantly, I would ask you to look at, please, Page  
14 5 -- 4, 5, and 6 of our reply brief. People kept saying,  
15 Don't get into the merits. This is not about the merits. But  
16 they just want you -- they want to ask you to relitigate the  
17 res judicata issues that have already been decided.

18 And I say they've been decided. They get up here and they  
19 tell you, oh, no, they're new issues, or we haven't been  
20 decided, or decided a different way. Let's just go to Justice  
21 Freidman. She will have -- she will be able to handle that in  
22 a week, like she did the last one, is my guess.

23 By the way, Mr. Feinstein bragged that he's the --  
24 supposedly the only New York lawyer here. That's not true.  
25 I'm barred in New York. I practice in New York. I'm barred

1 in Ohio. But I litigate -- and New York and Washington, D.C.  
2 And I daresay I'm the only lawyer here, other than Ms.  
3 Mascherin, I imagine, who has practiced in front of Justice  
4 Friedman. I practiced in front of Justice Friedman for years  
5 in not just in this case but in other cases, and the notion  
6 that she can't handle this very quickly and effectively and  
7 wouldn't do it very quickly and effectively, for people to  
8 start representing, gee, what it's like to be a New York  
9 lawyer or what happens in New York state court, I think  
10 there's a -- let's just say a difference of opinion.

11 Certainly, my client -- my client, who is on the phone,  
12 Suzanne Forster, she's also a part of New York. We're  
13 familiar with the New York courts. We litigate there quite a  
14 bit. And the dispar... I mean, it's easy to hit on New  
15 Yorkers, I guess even if you're a New Yorker you can claim to  
16 hit on it, but I'm confident that Justice Friedman will do as  
17 she promised and move this case along. I can't guarantee you  
18 the trial date, because six months ago, when she -- we were  
19 ready to try the case and we agreed to the delay. She said,  
20 Great, I'll work on that schedule for you.

21 Now, COVID happened, right, and that's a crazy, unforeseen  
22 circumstance. And so I can't predict that COVID will allow a  
23 trial to start back up in September or in January. Some  
24 people have said different things.

25 But when you're talking about a matter of months to

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1 resolve a claim that is so complex that you've heard four  
2 different lawyers tell you totally different things than what  
3 the New York appellate courts have told us, and different from  
4 what Justice Friedman told us, and different than what  
5 Highland's last set of lawyers argued to Justice Friedman, all  
6 of those are the things that we'd get into and not on the  
7 merits if we actually had to deal with the merits of these so-  
8 called threshold issues, which aren't threshold issues, but  
9 that's again why that should be quickly resolved by Justice  
10 Friedman, who would not even let them proceed, I imagine, as  
11 opposed to asking for you to give them another bite at that  
12 apple.

13 Now, I just want to make sure I address the other things  
14 that they say.

15 You know, I never heard a single word, of all those  
16 objectors, Your Honor, we filed our reply brief to make sure  
17 that our position was clear. I argued. I just heard five  
18 other folks argue. Not a single one of them told you what's  
19 going to happen to UBS to the extent that it is entitled to  
20 try these same claims against the other defendants that are  
21 still in the case that aren't in bankruptcy court. I mean,  
22 might say some of the claims are exactly the same. Fraudulent  
23 conveyance against Multi-Strat, for example, a nondebtor in  
24 New York that we have a \$60 to \$90 million claim against.  
25 Same facts. Also, Highland is responsible just for that part

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1 of the case. And that's not affected in any way, shape, or  
2 form by any settlement agreement with anyone.

3 So you've got the exact same claim, basically, the same  
4 facts. That particular fraudulent transfer, transfer just to  
5 Multi-Strat, we can go after the transferee and we can go  
6 after the transferor. We have the right to punitives. All of  
7 it's a jury trial. That's pending right now in New York.  
8 And how are we not going to be prejudiced if we're going to  
9 argue -- we're going to have to try that case in two separate  
10 courts? That case is not affected in any way by these so-  
11 called threshold issues. Not in any way, shape, or form. Not  
12 by the settlement agreement, not by the res judicata argument.  
13 So, right there, that chunk of, you know, \$60 to \$90 million,  
14 just that one claim alone.

15 There are other fraudulent transfers by Highland to itself  
16 and to other entities that also were not subject to the  
17 settlement. We think there's something like \$150 million, at  
18 least, in fraudulent transfers, even if you credited this  
19 settlement wipes out the rest of our fraudulent transfer  
20 claims, an argument that, by the way, is inconsistent with  
21 Highland's previous argument, and we'd be arguing that to you  
22 if we're forced to get to the merits, which, of course, we're  
23 not supposed to do today, even though many of the other  
24 lawyers argued on the merits.

25 But then we get to breach of duty of good faith and fair

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1 dealing. And here is where, Your Honor, I agree, our  
2 language, that one sentence that they jump on in the opening  
3 brief was looser than it should have been. We said something  
4 like, in the second phase, we'll find out if Highland is  
5 responsible for the \$500 million judgment. And they jumped on  
6 that and they're trying to tell you, aha, that means these  
7 guys have a secret plan to pursue a brand new alter ego theory  
8 and that's the whole plan and that's really what's going on  
9 here.

10 Your Honor, all that means is, as a practical matter,  
11 Phase I, assess how much money, \$500 million, was owed to UBS  
12 as of February 24, 2009, when we filed suit. Every action  
13 that Highland took after that to ensure that those payments  
14 would not be made -- and there were hundreds of millions of  
15 dollars left after February 24th, 2009 where Highland could  
16 have paid UBS or caused UBS to be paid -- when Highland chose  
17 not to -- and by the way, not only did they choose not to, but  
18 we gave you a little taste of the kind of things they did.  
19 There's an email, I think it's Exhibit 5 to our opening. I'm  
20 sorry. Exhibit H. It -- anyway, there's a -- as you'll see,  
21 there's a brief email chain where they talk about how they're  
22 going to (inaudible) court and then they're going to stymie all  
23 of our opportunity to recover the money.

24 So the \$500 million just is the amount that two of the  
25 Highland entities owed us under a contract that Highland had

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1 signed. We have already won, defeated summary judgment and  
2 many appellate decisions that say that every single thing that  
3 Highland did after February 2009 to not cause us to get paid  
4 is potentially a breach of implied duty of good faith and fair  
5 dealing. That part of our claim is going forward. That's not  
6 something that Your Honor can -- unless you want to overturn  
7 summary judgment and the appellate -- New York appellate  
8 courts on an issue of New York state law, no matter how much  
9 Mr. Feinstein or Ms. Mascherin would have liked that to be  
10 changed, that's just asking to relitigate a decision that's  
11 already been handed down by the appellate court in New York.  
12 Okay?

13 And that's why this whole exercise is so terribly  
14 misguided and wrong and why we would suffer terrific prejudice  
15 to (a) have to relitigate those claims. Assume we win, then  
16 we're going to litigate the rest of our claim, I guess, in  
17 their mind, here against Highland, while litigating a very  
18 similar claim, on similar facts, with the same witnesses, in  
19 front of a jury in New York. They've apparently abandoned or  
20 were going to remove it and you're going to survive  
21 abstention, or because they didn't say it, maybe they're just  
22 hoping that you agree with them. But for all the reasons we  
23 cite in our brief, mandatory abstention, leave permissive  
24 abstention, will apply to those claims against the non-  
25 debtors.

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1 Turning to what Mr. Pomerantz said. And I think it was  
2 Mr. Pomerantz. I apologize if it was Mr. Feinstein. But I  
3 think at one point Mr. Pomerantz jumped in and answered a  
4 question you asked, and that answer was pretty revealing to  
5 what's really going on here. Okay?

6 What's really going on here is this isn't just about how  
7 much gets paid to each creditor. It's not about delaying the  
8 total plan. It's not about not being able to -- it's not  
9 about getting people paid much faster, because it's going to  
10 take a year or two to liquidate the assets in order to pay any  
11 of the creditors a sufficient amount of money. It's just  
12 about short-circuiting our right to get a fair determination  
13 of our claim when we're literally in the middle of a trial.

14 And I daresay none of the cases they've cited to you where  
15 bankruptcy courts have decided to refuse to lift the automatic  
16 stay are ones like this, where a party, after 11 years of  
17 litigation, was in the middle of trial. We cited those  
18 timeliness cases. That's something else I didn't hear any  
19 response to by any of the Objectors. We cite them on -- in  
20 our opening brief, I think on Page 5 of our opening brief. We  
21 cite several cases that stand for the proposition that  
22 timeliness just means is there going to be a timely  
23 adjudication. And in those cases, cases that were still in  
24 the summary judgment stage or in the middle of discovery, the  
25 Court said no. In one case, it was a case that had just been



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1 filed. At the same time the bankruptcy was filed, in the  
2 state court, filed in bankruptcy about the same time, the  
3 Court said the bankruptcy -- that's going to move things  
4 along.

5 Those cases specifically say things like -- we're talking,  
6 talking about a matter of months and not years with an S. It  
7 easily satisfies the timely requirement. And for us to be  
8 able -- Page 43 was -- Ms. Tomkowiak reminded me of the  
9 opening brief, we think our cases on timeliness.

10 Ms. Mascherin. Ms. Mascherin, by the way, throws out as  
11 an aside that she has a \$190 million claim, that the Redeemer  
12 Committee has a \$190 million claim. Frankly, that's not -- we  
13 don't believe that's true. That claim is not a secured claim.  
14 That claim is subject to many setoffs. As an economic matter,  
15 frankly, that claim is worth about \$90 million maybe at most,  
16 maybe even less.

17 Now, that's going to be the subject of either a  
18 negotiation, which would be great if Ms. Mascherin is correct  
19 and Highland is working with her in good faith to come to a  
20 resolution of that claim. If it's a fair number, then that  
21 will be great. And if not, I guess people will object.

22 Acis's claim, you know, it needs to be adjudicated or  
23 resolved. Mr. Daugherty's claim needs to be adjudicated or  
24 resolved.

25 There's a lot of things that need to happen in this Court,

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1 along with seeing a plan. And by the way, the plan that we  
2 expect to see is not going to be dependent on exactly which of  
3 the creditors gets which, based on what we understand as of  
4 this point. Certainly, it hasn't been demonstrated to be the  
5 case by Highland in its argument.

6 And so when you talk about doing two things at the same  
7 time, or walking and chewing gum at the same time, there's a  
8 lot of gum and a lot of walking to be chewed by all the other  
9 creditors in this estate and the directors in terms of  
10 figuring out how they're going to liquidate some of these  
11 long-term assets and how money is going to show up not a year  
12 or two years from now but hopefully sooner.

13 Meanwhile, if you lift the stay, we can go to Judge  
14 Friedman. We can say to her, hey, remember when you promised  
15 that we'd have a trial in six months? We realized there's  
16 COVID, but let's do everything else to be all ready to be on  
17 the -- the first in your queue. And by the way, I'm not  
18 guaranteeing. I never -- if I -- if you thought I said it, I  
19 didn't, but I certainly would not guarantee we're going to be  
20 first in the queue, but I predict that if we tell Judge  
21 Friedman what's happened here and we ask her if we can be  
22 first in the queue, I suspect we'll have a pretty good shot at  
23 that. We certainly should be entitled to give it a shot and  
24 to see before we just immediately lose all of our rights in  
25 these cases.

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1 Your Honor, there are extraordinary circumstances here.  
2 You know, Ms. Mascherin said we have some kind of burden of  
3 proof to show extraordinary circumstances. That's not the  
4 test. You know, the test is cause, and then the burden  
5 shifts, as we know from cases. But there are some pretty  
6 extraordinary circumstances.

7 THE COURT: What -- what --

8 MR. CLUBOK: We're in the middle of a fight.

9 THE COURT: I just -- I can't resist chiming in on  
10 that one, the burden shifting. I mean, does the burden really  
11 ever shift in this context if we're not talking about assets,  
12 collateral, and equity/no equity? I'm a little stumped on the  
13 burden shifting that you've argued here.

14 MR. CLUBOK: Well, Your Honor, Page 2 and 3 of our  
15 brief sets it out. Under Section 362(d)(1) of the Bankruptcy  
16 Code, we have the initial burden of producing evidence  
17 establishing a *prima facie* case that cause exists. That's the  
18 (inaudible) *Self* case. Once that burden is met, however, the  
19 debtor "has the ultimate burden of persuasion or the risk of  
20 non-persuasion as to all stay issues under Section 362(d)(1)."  
21 That's that same case. And we cite that on Page 2 and 3, and  
22 we also say *See also* a case from the Fifth Circuit.

23 So that is the law that we've cited. The Defendants --  
24 the Objectors, I should say, just hand-wave and just tell you  
25 it's not true, but that's the case law that we've cited that I

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1 think will stand on the Fifth Circuit and the bankruptcy court  
2 decision that we cited. But look. So that will -- that is  
3 the case. But in any event, we -- there is an inescapable  
4 fact here that we're in the middle of a trial, that there are  
5 non-debtor defendants in that trial, that there's a lot of  
6 overlapping facts. And by the way, there's a level of  
7 complexity that is so great that the stuff you've heard today  
8 will take us a long, long time for us to explain to you why  
9 it's not true, it's rehashed, it's incorrect, it's already  
10 been decided, or it's been waived. But it's not, as they say,  
11 in all of these snippet and out-of-context arguments you've  
12 heard while you hear lawyers telling you, hey, we're not  
13 getting into the merits, but now let's just give you a little  
14 preview of the merits, that's all the kind of stuff that  
15 Justice Friedman could deal with so quickly and easily, and  
16 they know it, and that's what's really going on here.

17 In terms of, you know, what Mr. Shaw said, and I'll just  
18 briefly say, you know, it's not that you get -- you've got to  
19 have a -- you've got -- put it this way. Because of the stage  
20 of the proceeding, Acis's claim, for example, which I had  
21 heard might be \$5 million, but now I hear it might be \$100  
22 million, I don't think that's even out of the gate in terms of  
23 litigating. And if Acis thinks that Your Honor can handle  
24 that more quickly and efficiently, that's why it'll be here.  
25 Or they're happier with you making decisions about that case

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1 than, you know, the judge behind door number two. That's  
2 terrific. That will move along the resolution of what their  
3 claim is, or maybe they'll settle it, ideally, with the  
4 Debtor.

5 But that claim is so differently-situated than our claim,  
6 which is, after 11 years of litigation, literally in the  
7 middle of a trial, where the judge has already made  
8 credibility determinations, and she was the fact-finder under  
9 part of the case and is going to be the fact-finder under the  
10 second part of the case as well for some of the claims. So  
11 that's why that's very different.

12 The last thing I just want to say is we talk about  
13 motivation. We talk about leverage. I mean, we haven't been  
14 litigating with Highland for 11 years because it's fun. I  
15 mean, it's not fun. I promise you. Litigating with anyone --  
16 and I will -- I think all the -- I think Ms. Mascherin even  
17 would agree with me that it's not super-fun always litigating  
18 with Highland. Probably Acis would agree as well.

19 We've done that not to -- as an ultimate plan to have  
20 leverage in the bankruptcy court. We pursued that for 11  
21 years because they owed us \$500 million in 2009 after we sued.  
22 They had hundreds of millions dollars that they controlled,  
23 and they breached their duty of good faith and fair dealing  
24 and caused fraudulent transfers, such that we've been paid not  
25 one penny, not one penny from Highland, even though this Court

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1 has -- the New York court has already found that they were  
2 liable to us for \$500 million as of that date.

3 So that's why we've been pursuing them. It wasn't some  
4 master plan so that one day we could be here in bankruptcy  
5 court and somehow get an unfair shake. It was so that we  
6 could get a fair resolution of our claim. And we fought  
7 through all the same arguments I heard today. I have been in  
8 the New York Court of Appeals five times. Or four times, I  
9 guess.

10 By the way -- yeah, four times in the New York Court of  
11 Appeals. At least three of them since 2011. I've lost track  
12 of which ones came before or after. But I've heard these same  
13 arguments over and over again. I heard them at summary  
14 judgment briefing. I heard them in the state court at the  
15 trial. They've been rejected.

16 To ask Your Honor to give them a new bite at the apple and  
17 to ask you to make an interpretation of these issues that are  
18 surely New York state law, that have been well resolved in New  
19 York state law, that Justice Friedman could decide in her  
20 sleep, and she proved the last time they did it she could  
21 decide in about a week, that's not -- that's not appropriate,  
22 and we've certainly showed good cause and we showed the  
23 prejudice we would be suffering if the Objectors are given the  
24 chance to just relitigate in a new forum issues that have  
25 already been litigated.

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1 THE COURT: All right.

2 MR. CLUBOK: Thank you.

3 THE COURT: Thank you. Well, I want you all to know  
4 that I thought all of the briefing was spectacular. It was  
5 extremely well done. And I want you to know that I spent all  
6 weekend looking at it. I'm telling you that both to  
7 compliment you and to let you know why I am going to go ahead  
8 and rule on this.

9 I, my law clerk, we've spent a lot of time looking at your  
10 very wonderfully-prepared pleadings. And if you saw me  
11 occasionally looking over at my computer when you were  
12 arguing, I was not drifting off, doing something else; I  
13 actually opened the email that Mr. Sosland sent my courtroom  
14 deputy earlier this afternoon with the unredacted UBS reply  
15 and attachments, to make sure I considered that, because that  
16 would have been the only thing that I hadn't reviewed before  
17 coming in here this afternoon. So I greatly appreciate the  
18 complexity of this 11-year litigation dispute. I guess the  
19 dispute started earlier than February 2009.

20 But 362 is obviously the governing statute here. I have  
21 subject matter jurisdiction, and I'm able to enter a final  
22 order on this motion of UBS. And applying 362 and the cause  
23 standard, I find that UBS has not established cause to lift  
24 the stay, and I'm going to deny the motion.

25 First, I will say that I believe the burden has been on

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1 the Movant here, and the Movant never did get past the 50-yard  
2 line on showing cause.

3 As many of you noted, cause is a discretionary, highly  
4 discretionary standard that governs the bankruptcy judge's  
5 decision. Here, there are a number of factors that have made  
6 me decide there is just not cause to lift the stay here.  
7 Timing is, as you would guess, the most critical factor here.  
8 I don't believe UBS, as eloquent as its arguments were, met  
9 its burden of convincing me that things could more timely be  
10 resolved in the state court, or even timely be resolved.

11 While I certainly have the utmost respect for Justice  
12 Friedman and all of the many years of scaling the learning  
13 curve that she no doubt has here, we have this very  
14 uncomfortable, unpleasant fact, I think we would all agree, of  
15 the COVID pandemic. None of us can say when things will get  
16 back to normal in the New York state courts. And the likely  
17 prospects of delay here, we just cannot ignore. The judge  
18 will have a backlog for all of these months of not having  
19 court hearings, and then who knows when a jury trial can  
20 happen. So that unpleasant fact does not work to UBS's  
21 advantage here.

22 Also, the fact that this litigation has already been  
23 pending over 11 years and only very recently resulted in a  
24 written ruling in Phase I, I think is a very unpleasant fact  
25 here. While all of the prior rulings may set things up for



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1 Phase II to go more rapidly, I'm just not convinced that a  
2 state court anywhere would have the rapid focus that any  
3 bankruptcy court will have, this one or any bankruptcy court  
4 would have in getting a proof of claim resolved, especially an  
5 allegedly \$1 billion proof of claim that the whole  
6 reorganization strategy hinges on.

7 Here, this Court has the capacity to address even a very  
8 complicated proof of claim objection very fast. We have been  
9 up and running, doing evidentiary video hearings for a couple  
10 of months now. Even in this building in the past few months,  
11 there have been live in-person hearings on rare occasion in  
12 the bankruptcy court, but we have had a handful of them  
13 amongst the bankruptcy judges, and the criminal judges are  
14 still having live in-person hearings all through the pandemic,  
15 and I think our chief district judge is empaneling a jury for  
16 the first time this month.

17 So, while anything can change here for the worst as far as  
18 the pandemic, I feel like the timing issues heavily weigh in  
19 favor of us being able to resolve a UBS proof of claim faster  
20 here with a bench trial.

21 This Debtor cannot wait years for this UBS claim of  
22 liability of Highland to be resolved. I will vow to get  
23 through this promptly and give you thorough attention, just as  
24 I'm sure Justice Freidman has done. But we just cannot have  
25 the massive uncertainty of a potentially \$1 billion proof of

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1 claim delay this case.

2       Someone called UBS the one billion dollar gorilla in the  
3 room. That's, I think, an apt description. So, timing here  
4 is the biggest problem for UBS. I think a delay here that I  
5 believe would be inherent if the state court adjudicated Phase  
6 II would be very harmful to this Debtor's reorganization  
7 prospects and the other creditors.

8       Other factors that the Court is, of course, supposed to  
9 consider in this context -- judicial economy, judicial  
10 efficiency, burden on the parties, equities -- I do not think  
11 that any of these have been shown here to obviously favor  
12 lifting of the stay. So the motion is denied.

13       I do want to reiterate to people, I am not going to  
14 relitigate anything that Justice Friedman has decided. I will  
15 be careful not to do that. And so be careful what you ask me  
16 to do. I am going to respect the comity of the state court on  
17 matters that have already been decided by her.

18       I'm also not going to litigate UBS's claims against non-  
19 debtor affiliates, unless somehow there's mass movement for me  
20 to do that that I'm convinced I should do that. So this will  
21 just be UBS filing a proof of claim against the Debtor,  
22 Highland Capital Management, LP, and presumably the objection,  
23 and then the trial on the merits, a bench trial on the merits.

24       I guess I should just reiterate for the record what I  
25 hinted at early on, that I'm overruling UBS's argument that

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1 the Debtor's alleged agreement a few months ago through Scott  
2 Ellington to lift the stay in favor of this litigation going  
3 forward in the New York state court is binding on the Debtor  
4 or other creditors. Waivers of the automatic stay are  
5 generally not enforceable unless there's an order of the Court  
6 on notice to all the creditors who are beneficiaries of the  
7 automatic stay. So, no matter what he said, he didn't have  
8 the power, and the other creditors cannot be held to that  
9 alleged agreement.

10 The last thing -- I mean, not the last thing, the next to  
11 the last thing I'm going to say is the proof of claim -- we'll  
12 say that UBS must file a proof of claim. Someone threw five  
13 days out there. We're already past the regular bar date. So  
14 UBS, any argument you want to make that that's not enough  
15 time, to say -- and Friday is the 19th.

16 MR. CLUBOK: Yes, Your Honor. We would like some  
17 more time on that.

18 You know, I will say a couple things. We are here six  
19 months later. There's one thing I didn't address. I know  
20 you're not giving us -- you're not going to credit us for the  
21 agreement that was made, but we did rely on that agreement and  
22 did not pursue preparing a proof of claim because we thought  
23 we were in a settlement posture. I would ask the Court to  
24 give us -- you know, given the nature of this claim and the  
25 size of this, I think it's ambitious now to do it in five

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1 business days, or June 22nd. I know there was an original  
2 agreement with that, although I also will note that we were  
3 assured we'd get more time if we needed to for various  
4 reasons, if they were reasonable.

5 I also, frankly, Your Honor, I hate to raise this, but I  
6 do think we need to look at our appellate options, because  
7 this is going to put us in a situation where we're necessarily  
8 going to be trying this case in two different courts with two  
9 different decisions, and it is fairly -- you know, it is not  
10 the case that there's some plan that's ready to go, that it's  
11 just being held up by UBS's proof of claim. So I guess we  
12 would ask that we be given some period of time. You know, I  
13 think we have -- I think we have two weeks to decide whether  
14 or not -- sorry. Yeah, I think we have two weeks to decide  
15 whether to appeal. We would like to have at least that long.  
16 Maybe we won't appeal. That decision has not been made. I  
17 have to talk to my client. We'll see how it goes.

18 We appreciate your ruling, and we -- you know, not --  
19 we're going to appeal, and we'll certainly talk to the Debtor  
20 and the other creditors about that and see if we can work  
21 something out. But we'd like a fair amount of time to  
22 consider that as an option. And then, if we do, we certainly  
23 don't want a situation being, which is so easy to fix, that to  
24 -- just like a proof of claim being filed, we lose our right  
25 to end up with a jury trial. You know, it ultimately makes

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1 more sense to try all of this in front of one jury, which is  
2 what's going to be the nature of our appeal.

3 We can do other things like, you know, give the substance  
4 of what would be in a proof of claim, so we can keep moving  
5 things along in this court. There's other ways to deal with  
6 it. The Court can make decisions. But it's a pretty big hit  
7 if we're just forced to do that right away. And also, given  
8 the circumstances, and the reason we are six months later than  
9 we would be in dealing with all of this is because we did rely  
10 on that promise. And even if you're not going to hold them to  
11 it, it certainly is why we're here. We would ask that the  
12 Court issue a ruling that would help us out, given the  
13 circumstances.

14 MR. FEINSTEIN: Your Honor, may I be heard on this on  
15 behalf of the Debtor?

16 THE COURT: You may.

17 MR. FEINSTEIN: Thank you. For the record, Robert  
18 Feinstein.

19 Your Honor, there was a -- a briefing schedule that was  
20 fully negotiated with the Debtor and UBS, where it was agreed,  
21 and it's recited in the stipulation, that there would be an  
22 extension of the bar date until the later of June 22nd or five  
23 business days after resolution of this motion. And we worked  
24 out a briefing schedule on this motion.

25 So this was already embodied in the document submitted to

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1 the Court. So -- and that was prepared well after any notion  
2 that the putative agreement to lift the stay was going to move  
3 forward.

4 We told Mr. Clubok months ago our position on that, and  
5 the stipulation -- the stipulation with the (garbled) bar date  
6 all came long after that. Your Honor, we can't rely on the  
7 supposed agreement to buy more time now. We negotiated with  
8 him to file a proof of claim five business days after Your  
9 Honor's ruling on the motion, if Your Honor denied the motion.  
10 And we think that that -- that we should stick to that.

11 MR. CLUBOK: If I may briefly respond. Of course,  
12 it's ironic that, that agreement, we're to be held to, but the  
13 other agreement that put us in this mess, that should be just  
14 ignored.

15 I also will say there was an oral assurance by Mr.  
16 Pomerantz toward many of my colleagues that, don't worry,  
17 we'll get more time if we need it, we'll work it out.

18 I don't even want to get into the circumstances of where  
19 we were when we reached that agreement. There were medical  
20 issues going on and everyone -- oh, and the other thing is,  
21 when we set that deadline, it was because we were assured by  
22 the Debtor that, well in advance of that, they would give us  
23 an actual offer of settlement that we could start negotiating  
24 settlement numbers. That was the whole idea. And they said,  
25 oh, putting it off to June 22nd will be plenty of time. You

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1 guys will get -- I think at that time they promised us -- I  
2 can't remember if it was April or early May. You know, we've  
3 not even seen that.

4 So that was the whole reason we agreed to set those dates,  
5 was on the representation that we were going to be having  
6 settlement discussions. Instead, those were cut off, et  
7 cetera.

8 THE COURT: All right. All right.

9 MR. CLUBOK: I don't really want to get into the  
10 whole back-and-forth.

11 THE COURT: With respect, I've heard enough.

12 I do want to say, you know, we keep covering this ground  
13 again, but it is crystal clear that a debtor cannot enter into  
14 an agreement to lift the stay that is going to be binding on  
15 all of the creditors and other parties in interest. It's just  
16 I can't -- you know, I don't know of one case that would be  
17 supportive here of that argument. You know, maybe -- I don't  
18 know every case that gets decided, but it's -- I think it's  
19 crystal clear.

20 And it's quite a different thing, informal agreements to  
21 extend deadlines and have scheduling orders. That's a very  
22 different type of agreement.

23 But I am going to give the Debtor -- I mean, excuse me,  
24 UBS two weeks. Okay? So, well, I'm going to make it close of  
25 business Friday, the 26th. Okay. So that will be the

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1 deadline for UBS to file a proof of claim. And that's just  
2 the way it's going to be here.

3 Now, I don't think I have any other housekeeping matters.  
4 I'll just ask Debtor's counsel to draft the form of order and  
5 obviously run it by Mr. Clubok and his team and give them a  
6 reasonable --

7 MR. FEINSTEIN: We'll do that.

8 THE COURT: -- a reasonable time to respond. But I  
9 can't imagine it's going to be a very lengthy order. I  
10 obviously reserve the right to supplement in a written form of  
11 order anything I said orally today that I think I might need  
12 to clarify or elaborate on.

13 Now, did anyone have any remaining housekeeping matters  
14 before I go into one last topic I want to address regarding  
15 mediation?

16 All right. Here's what I'm going to say. We obviously  
17 have two gorillas, actually, in the room. I've not studied  
18 the Redeemer Committee proof of claim. I just know that I  
19 heard from day one that they had approximately a \$200 million  
20 proof of claims or claim resulting from an arbitration and all  
21 they lacked was a judgment confirming it. Okay? So, you  
22 know, we all know what the courts say about arbitration. You  
23 know, it's just pretty darn hard to set aside an arbitration  
24 award. Okay?

25 So the way I have been viewing this is Redeemer Committee



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1 is a claim that has to be dealt with. You know, I don't know,  
2 I haven't studied the proof of claim, I don't know what  
3 arguments, I don't what setoffs may be. But my guess is  
4 there's not a lot of wiggle room with regard to that claim.

5 But then you have this one, which I didn't know until the  
6 last few days that UBS didn't actually have a judgment against  
7 Highland. I mean, at some point UBS comes in, we have a  
8 billion-dollar claim against Highland, and it was only in the  
9 last few days when I started looking at this I appreciated the  
10 fact that, oh, they have a billion-dollar claim against these  
11 two Funds, still, you know, contingent, unliquidated, unknown  
12 what liability Highland is going to have to UBS.

13 So we've got that gorilla in the room that's making me  
14 think about mediation. And then Acis. I well understand the  
15 Acis issues, but oh my goodness, we have this giant adversary  
16 with -- how many counts was it, Tom? 34 counts?

17 THE CLERK: Yes.

18 THE COURT: Thirty-four counts in the adversary that  
19 Acis -- Reorganized Acis is pursuing against Highland and  
20 HCOLF. And when the stay went into effect from the Highland  
21 bankruptcy, my law clerk and I had a giant report and  
22 recommendation to the district court that we were soon going  
23 to pull the trigger on, and, oh, well, this is all stayed.

24 So I don't think Acis has asserted anywhere close to a  
25 billion dollars. I don't know what the size of the Acis proof

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1 of claim is.

2 Mr. Shaw, what is the size of the Acis proof of claim  
3 that's been filed?

4 MR. SHAW: At least \$70 million, Your Honor.

5 THE COURT: Okay. I knew it made my eyes pop out a  
6 little. You know, obviously, there are 34 counts and multiple  
7 defendants and unclear dollar amounts associated with each.  
8 But what are we going to do here?

9 I'm going to start with you, Mr. Pomerantz. We have too  
10 many years of litigation, too, too many years of litigation.  
11 And I think I said early on it's time to stop litigating and  
12 figuring out how we're going to pay creditors. But obviously  
13 you have these two biggie unknown ones. I am thinking about,  
14 do I order mediation (echoing) of the UBS claim?

15 Someone may not have their phone on mute. Please put your  
16 phone on mute or your device on mute if you don't have it on  
17 mute.

18 Okay. Good.

19 Do I order mediation of the UBS proof of claim once it's  
20 filed? Do I order mediation of the Acis proof of claim and  
21 adversary? Do I get some sort of mediation czar to help with  
22 mediation of the plan? I hate to go that route, and, you  
23 know, that's a lot of intermeddling with the Debtor-in-  
24 Possession, especially when you've got this fine new board of  
25 directors and whatnot. But I'm just letting you know what's

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1 going on in my head. I don't -- I want people to get off  
2 their litigation mentality and get focused on the end game  
3 here of a plan and everybody getting paid what they're  
4 entitled to sooner rather than later.

5 So, Mr. Pomerantz, what is your initial reaction to what's  
6 going through my brain?

7 MR. POMERANTZ: So, Your Honor, I think Your Honor is  
8 where the board was when it took over on January 9th. I think  
9 I've appeared before Your Honor on several occasions and told  
10 you that the strategy and the game plan of this board was to  
11 break the culture of Highland, which is litigating, and  
12 attempt to resolve the litigation.

13 Your Honor has mentioned the three large claims. There  
14 are others, but these are the three large claims. They're all  
15 people who sit on the Creditors' Committee. And as you can  
16 imagine, sitting from a standing start on January 9th, it's  
17 taken -- it took the board quite a while to be in a position  
18 to understand each of the claims.

19 They came to our firm. They asked us to do an extensive  
20 analysis of the UBS claim. We then started to engage UBS in  
21 negotiations. And they didn't go anywhere. And quite  
22 frankly, I think at least our side and other -- the Objectors  
23 felt that we needed to have this hearing, that Your Honor's  
24 determination of the relief from stay matter might be a  
25 catalyst to further discussions. And we are, of course, open

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1 to further discussions. We obviously have a big difference in  
2 view of the UBS claim, as does UBS, but we're hoping that, as  
3 a result of this hearing, that that would spur on negotiations  
4 and allow the parties to sit down.

5 Acis, we are actually going to be meeting with Acis for  
6 the first time on Wednesday in order to discuss their claim.  
7 We've prepared an extensive objection to the claim, which, if  
8 it hasn't already been forwarded to Mr. Shaw and Ms. Patel in  
9 advance of that meeting, will be today. And we're hoping,  
10 after sitting down with them on Wednesday, that it will be the  
11 first time the board could let Acis know where the board  
12 believes are the concerns and issues with respect to the  
13 claim, that we could have meaningful settlement discussions.

14 And with Redeemer, we are perhaps the furthest along,  
15 partly because it's the least complex of the three, and we've  
16 had several discussions back and forth. We would not rule out  
17 mediation. That may be necessary. It is not the board's  
18 desire to spend the creditors' money litigating on multiple  
19 fronts with each of these creditors.

20 However, I think at this point it might be a little  
21 premature. It may be appropriate to set some kind of a status  
22 conference 30 days from now, where we can approach -- we could  
23 come back to the Court with a further thoughtful  
24 recommendation on whether we think mediation would be  
25 appropriate or whether it wouldn't be appropriate.

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1 But we're hoping, with, again, this hearing, the meeting  
2 with Acis, and the discussions we had with Redeemer, that we  
3 will be able to make progress. And if not, litigation may be  
4 necessary, but it may very well mean that some form of  
5 mediation with each of these creditors on their claims is  
6 helpful.

7 But I would like the opportunity to sit down, talk to the  
8 board about that after the dust clears from this settlement --  
9 this hearing, as well as the further discussions we intend to  
10 have over the next couple of weeks.

11 THE COURT: All right. Well, do you remember, or we  
12 can look it up, when our next hearing is in this case?

13 MR. POMERANTZ: I believe we have a hearing on July  
14 8th, Your Honor.

15 THE COURT: Okay.

16 MR. POMERANTZ: Perhaps we could report to the Court  
17 at that point and have a status conference and be able to  
18 address Your Honor's comments in more detail based upon where  
19 we are then.

20 THE COURT: All right. So that's what we're going to  
21 do. July 8th, whatever time it is, we're going to add to the  
22 calendar a status conference. And just so you all know, we're  
23 going to talk about do we need mediation -- again, with regard  
24 to UBS or with regard to Acis or more globally? So I hope  
25 that you all will give that a lot of thought. I'm sure you

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1 will.

2 Is there anything else, Mr. Pomerantz?

3 MR. POMERANTZ: Nothing else, Your Honor. Thanks for  
4 your time and effort and going through what was mounds of  
5 paper, and the time and effort you spent today as well as  
6 throughout the case. Thank you, Your Honor.

7 THE COURT: All right. Well, thank you all again.  
8 My compliments. It was all very well done, so that made it  
9 easier to get through. All right. We stand adjourned.

10 (Proceedings concluded at 4:43 p.m.)

11 --oOo--

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CERTIFICATE

21

22 I certify that the foregoing is a correct transcript to  
the best of my ability from the electronic sound recording of  
the proceedings in the above-entitled matter.

23

**/s/ Kathy Rehling**

**06/17/2020**

24

25

Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

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## EXHIBIT 17

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**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

In re:	§	
	§	Chapter 11
HIGHLAND CAPITAL MANAGEMENT, L.P., <sup>1</sup>	§	
	§	Case No. 19-34054-sgj11
Debtor.	§	
	§	
HIGHLAND CAPITAL MANAGEMENT, L.P.,	§	
	§	
Plaintiff,	§	Adversary Proceeding No.
	§	
vs.	§	21-03000-sgj
	§	
HIGHLAND CAPITAL MANAGEMENT FUND	§	
ADVISORS, L.P., NEXPOINT ADVISORS, L.P.,	§	
	§	

<sup>1</sup> The Debtor's last four digits of its taxpayer identification number are (6725). The headquarters and service address for the above-captioned Debtor is 300 Crescent Court, Suite 700, Dallas, TX 75201.



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HIGHLAND INCOME FUND, NEXPOINT  
STRATEGIC OPPORTUNITIES FUND,  
NEXPOINT CAPITAL, INC., AND CLO  
HOLDCO, LTD.,

Defendants.

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**DEBTOR’S MEMORANDUM OF LAW IN SUPPORT OF ITS MOTION  
FOR A TEMPORARY RESTRAINING ORDER AND PRELIMINARY  
INJUNCTION AGAINST CERTAIN ENTITIES OWNED AND/OR  
CONTROLLED BY MR. JAMES DONDERO**

Highland Capital Management, L.P., the plaintiff in the above-captioned adversary proceeding (the “Adversary Proceeding”), and the debtor and debtor-in-possession (the “Debtor” or “Highland”) in the above-captioned chapter 11 case (“Bankruptcy Case”), submits this memorandum of law (the “Memorandum”) in support of the *Debtor’s Motion for a Temporary Restraining Order and Preliminary Injunction against Certain Entities Owned and/or Controlled by Mr. James Dondero* (the “Motion”), pursuant to sections 105(a) and 362(a) of title 11 of the United States Code (the “Bankruptcy Code”), and Rules 7001 and 7065 of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), for a temporary restraining order (“TRO”) and preliminary injunction enjoining defendants Highland Capital Management Fund Advisors, L.P. (“HCMFA”), NexPoint Advisors, L.P. (“NPA,” and together with HCMFA, the “Advisors”), Highland Income Fund, NexPoint Strategic Opportunities Fund, NexPoint Capital, Inc. (collectively, the “Funds”), and CLO Holdco, Ltd. (“CLO Holdco,” and together with the Advisors and Funds, the “Defendants”) from engaging in any Prohibited Conduct.<sup>2</sup> In support of its Motion, the Debtor states as follows:

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<sup>2</sup> Capitalized terms not defined herein shall have the meanings ascribed to them in the *Declaration of Mr. James P. Seery, Jr. in Support of the Debtor’s Motion for a Temporary Restraining Order Against Certain Entities Owned and Controlled by Mr. James Dondero*, being filed contemporaneously herewith (the “Seery Dec.”).

**I.**  
**INTRODUCTION**

1. Highland’s immediate need for injunctive relief stems from Defendants’ recent and repeated interference with the Debtor’s operations and contractual rights. These actions include, in pertinent part, Defendants’ interference with the sale of certain collateralized loan obligation (“CLO”) assets and Defendants’ threats to initiate a process to terminate the Debtor’s CLO management agreements (the “CLO Management Agreements”).

2. The Debtor assumed that the Defendants would have gotten the message on December 16, 2020, when this Court granted the Debtor’s motion for a directed verdict dismissing their prior motion—characterized by the Court as, among other things, “frivolous”—on these very topics. The Debtor was wrong. With the support and encouragement of Mr. James Dondero, Defendants not only persist but have expanded their threats and refuse to back down.

3. Mr. Dondero directly or indirectly (a) owns and controls each of the Advisors, (b) owns and/or controls CLO Holdco, and (c) controls each of the Funds. In a recent deposition, Mr. Dondero candidly admitted that he supports all of the actions taken by the Defendants. But pursuant to the “corporate governance” settlement approved by the Court a year ago, Mr. Dondero is prohibited from causing Defendants to terminate any agreements with the Debtor, including the CLO Management Agreement. Moreover, pursuant to Temporary Restraining Order, Mr. Dondero is enjoined from, among other things, interfering with the Debtor’s business, or from causing or encouraging any entity controlled by Mr. Dondero to interfere with the Debtor’s business.

4. As discussed below, injunctive relief is necessary because if Defendants are not enjoined from interfering with the Debtor’s ability to manage the Debtor’s operations and sale of CLO assets, pursuant to the CLO Management Agreements—conduct which Defendants have no

legal or equitable right to engage in—the Debtor will be unable to fulfill its duties, and the Debtor’s estate will be irreparably harmed.

5. The Debtor has, therefore, filed the Motion and commenced a separate adversary proceeding, (1) bringing a cause of action against Defendants for tortious interference with contract, and (2) seeking declaratory relief and an order to temporarily, preliminarily, and permanently enjoin Defendants from: (a) interfering with or otherwise impeding, directly or indirectly, the Debtor’s business, including but not limited to the Debtor’s (i) management of the CLOs, (ii) decisions concerning the purchase or sale of any assets on behalf of the CLOs, or (iii) contractual right to serve as the portfolio manager (or other similar title) of the CLOs; (b) otherwise violating section 362(a) of the Bankruptcy Code; (c) seeking to terminate the portfolio Management Agreements and/or servicer agreements between the Debtor and the CLOs (collectively, (2)(a)-(c) constitute the “Prohibited Conduct”); (d) conspiring, colluding, or collaborating with (x) Mr. Dondero, (y) any entity owned and/or controlled by Mr. Dondero, and/or (z) any person or entity acting on behalf of Mr. Dondero or any entity owned and/or controlled by him, to, directly or indirectly, engage in any Prohibited Conduct; and (e) engaging in any Prohibited Conduct with respect to any of the Successor Parties (as that term is defined below).

## **II. FACTUAL BACKGROUND**

### **A. Mr. James Dondero Owns and/or Controls Each of the Defendants**

6. There can be no genuine dispute that Mr. Dondero owns and/or controls each of the Defendants. (Seery Dec. ¶ 5).

#### **The Advisors and the Funds**

7. On December 16, 2020, Mr. Dustin Norris (“Mr. Norris”) testified under oath in support of the *Motion for Order Imposing Temporary Restrictions on Debtor’s Ability, as Portfolio Manager, to Initiate Sales by Non-Debtor CLO Vehicles* [Docket No. 1528] that was brought by the Advisors and Funds (the “Restriction Motion”).

8. Mr. Norris is the Executive Vice President of each the Advisors and each of the Funds. *See* Transcript of December 16, 2020, hearing on the Restriction Motion (the “Hearing”). Seery Dec. ¶ 7; Exhibit 1, at 38:15-39:2.

9. During the hearing, Mr. Norris testified that Mr. Dondero (a) owns and controls, directly or indirectly, each of the Advisors, and (b) is the portfolio manager of each of the Funds, each of which is advised by one of the Advisors. Seery Dec. ¶ 8; Exhibit 1, at 35:15-37:13.

10. In their public filings with the Securities and Exchange Commission, each of the Funds disclosed that the Advisors were owned and controlled by Mr. Dondero and that Mr. Dondero was the portfolio manager for each of the Funds. Seery Dec. ¶ 9.

**CLO Holdco**

11. CLO Holdco is a wholly-owned and controlled subsidiary of the DAF. On information and believe, the DAF is managed by the Charitable DAF Holdco, Ltd. (“DAF Holdco”), which is the managing member of the DAF. Seery Dec. ¶ 10.

12. DAF Holdco is owned by three different charitable foundations: Highland Dallas Foundation, Inc., Highland Santa Barbara Foundation, Inc., and Highland Kansas City Foundation, Inc. (collectively, the “Highland Foundations”). Mr. Dondero is the president and one of the three directors of each of the Highland Foundations. Mr. Grant Scott (“Mr. Scott”) – Mr. Dondero’s college roommate – is also an officer and director of each of the Highland Foundations. Seery Dec. ¶ 11.

13. Although the Debtor is the investment manager for the DAF, neither the Board nor Mr. Seery, as CEO and CRO of the Debtor, have any right or ability to control or direct the DAF or CLO Holdco. That control is exercised by Mr. Scott at the direction of Mr. Dondero. Seery Dec. ¶ 12.

**B. This Court has Entered Three Orders that are Implicated by the Defendants' Actions and Threatened Actions**

14. This Court has entered three Orders that are relevant to the Motion and the relief sought by the Debtor.

15. On December 27, 2019, the Debtor filed that certain *Motion of the Debtor for Approval of Settlement with the Official Committee of Unsecured Creditors Regarding Governance of the Debtor and Procedures for Operations in the Ordinary Course* [Docket No. 281] (the “Settlement Motion”). On January 9, 2019, this Court entered an Order granting the Settlement Motion [Docket No. 339] (the “Settlement Order”). Seery Dec. ¶ 14; Exhibit 2.

16. As part of the Settlement Order, this Court also approved a term sheet (the “Term Sheet”) [Docket No. 354-1] between the Debtor and the Official Committee of Unsecured Creditors (the “Committee”) pursuant to which Mr. John S. Dubel, Mr. Russell Nelms, and Mr. Seery were appointed to the Board. Seery Dec. ¶ 15; Exhibit 3.

17. As required by the Term Sheet, on January 9, 2020, Mr. James Dondero resigned from his roles as an officer and director of Strand and as the Debtor’s President and Chief Executive Officer. Seery Dec. ¶ 16; Exhibit 4.

18. The Settlement Order directed Mr. Dondero not to “cause any Related Entity to terminate any agreements with the Debtor.” Seery Dec. ¶ 17; Exhibit 2 ¶ 9.

19. Upon information and belief, each of the Defendants is a “Related Entity” as defined in the Term Sheet because each of the Defendants is directly or indirectly owned and/or

controlled by Mr. Dondero and/or Mr. Scott. Seery Dec. ¶ 18 Exhibit 3, Ex. D (Reporting Requirements) ¶ 1.D(A)(i) and (ii).

20. Defendants' actions and threatened actions also implicate the *Order Granting Debtor's Motion for a Temporary Restraining Order Against James Dondero* [Adv. Pro. No. 20-03190-sgj, Docket No. 10], entered on December 10, 2020 (the "TRO" and together with the Settlement Order, the "Orders"). Seery Dec. ¶ 19; Exhibit 5.

21. Pursuant to the TRO, the Court temporarily enjoined and restrained Mr. Dondero from, among other things, "interfering with or otherwise impeding, directly or indirectly, the Debtor's business" and from "causing, encouraging, or conspiring with (a) any entity owned or controlled by [Mr. Dondero], and/or (b) any person or entity acting on his behalf, from, directly or indirectly, engaging in any Prohibited Conduct [as defined in the TRO]," including interfering or impeding the Debtor's business. *Id.* ¶¶ 2(d), 3.

22. Finally, on December 8, 2020, Defendants (except CLO Holdco) filed the Restriction Motion. The Restriction Motion sought to prevent the Debtor from fulfilling its duties as the portfolio manager of certain CLOs by impeding any attempted sale of assets. After hearing the testimony of Dustin Norris, the Court called the Defendants' Motion "frivolous," granted the Debtor's motion for a directed verdict, and subsequently entered an order denying the Restriction Motion.

**C. Defendants Interfere with and Impede the Debtor's Business and Threaten to Terminate the Debtor's Management Agreements**

23. In addition to filing the Restriction Motion, on recent three occasions, Defendants have either interfered with and impeded the Debtor's business or have threatened to do so by initiating the process for removing the Debtor as the portfolio manager of the CLOs. Such

conduct also violates the Orders and flouts the Court's decision on the Restriction Motion and the Court's observations made at the Hearing. Seery Dec. ¶ 21.

24. **First**, on December 22, 2020, employees of NPA and HCMFA interfered with and impeded the Debtor's business by refusing to settle the CLOs' sale of AVYA and SKY securities that Mr. Seery had personally authorized. The Advisors engaged in this conduct notwithstanding (a) the denial of the Restriction Motion and the Court's pointed comments during that Hearing on the Restriction Motion, and (b) Mr. Norris's sworn acknowledgments on behalf of the Advisors and Funds during the Hearing that (i) the Debtor's management of the CLOs is governed by written contracts as to which none of the Advisors or Funds are parties, Seery Dec. ¶ 22; Exhibit 1 at 41:25-42-7; (ii) the Debtor has the exclusive duty and responsibility to buy and sell assets on behalf of the CLOs, *id.* at 42:17-43:3; and (iii) as the Advisors knew when they invested in the CLOs on behalf of the Funds, that holders of preference shares (such as the Funds) have no right to make investment decisions on behalf of the CLOs, *id.* at 43:4-11.

25. Notably, the Advisors' interference with trades that Mr. Seery authorized on behalf of the CLOs is the same type of conduct that lead the Court to impose the TRO against Mr. Dondero. *See Declaration of Mr. James P. Seery, Jr. in Support of Debtor's Motion for a Temporary Restraining Order Against Mr. James Dondero* [Adv. Pro. No. Docket No. 4] ¶¶ 21-23, Ex. 8.

26. **Second**, also on December 22, 2020, the Defendants wrote to the Debtor and renewed their "request" that the Debtor refrain from selling any assets on behalf of the CLOs until the confirmation hearing (the "December 22 Letter"). In support of their "request," the Debtor re-asserted almost verbatim the arguments advanced in connection with the Restriction Motion – all of which were soundly rejected by the Court. Seery Dec. ¶ 24.

27. The Debtor responded on December 24, 2020, demanding that Defendants withdraw their December 22 Letter and confirm that neither the Defendants nor anyone acting on their behalf will take any further steps to interfere with the Debtor's directions as the CLOs' portfolio manager by the close of business on December 28, 2020. Seery Dec. ¶ 25; Exhibit 6. The Defendants have not complied with (or even responded to) the Debtor's demands. *Id.*

28. ***Finally***, the Defendants recently threatened to seek to remove the Debtor as the portfolio manager of the CLOs. Specifically, in a letter dated December 23, 2020 (the "December 23 Letter" and together with the December 22 Letter, the "Defendants' Letters"), the Defendants informed the Debtor that one or more of them "intend to notify the relevant trustee and/or issuers that the process of removing the Debtor as fund manager should be initiated, subject to and with due deference for the applicable provisions of the United State Bankruptcy Code, including the automatic stay of Section 362." Seery Dec. ¶ 26.

29. The Debtor responded to the December 23 Letter the next day, and advised the Defendants that the Settlement Order prohibited the termination of the Debtor's Management Agreements with the CLOs, and that there was no factual, legal, or contractual basis to remove the Debtor as the CLOs' portfolio manager in any event. The Debtor demanded that the Defendants withdraw their December 23 Letter and commit not to take any actions, directly or indirectly, to terminate the CLO Management Agreements, by the close of business on December 28, 2020. The Defendants have not complied with (or even responded to) the Debtor's demands. Seery Dec. ¶ 27; Exhibit 7.

30. Because Mr. Dondero owns and/or controls the Defendants, the Debtor forwarded the correspondence between the Debtor and the Defendants, including the Defendant's Threatening Letters, to Mr. Dondero's counsel. In response, Mr. Dondero's counsel contended



that “[w]hile there are relationships between my client and some of the movants, I believe they are separate entities and should be treated as such.” Seery Dec. ¶ 28; Exhibit 8.

31. Upon information and belief, Mr. Dondero has taken no steps to cause the Defendants – entities that he indisputably owns and/or controls and that are each a “Related Entity” under the Term Sheet – to comply with the Debtor’s demands made in response to the Defendants’ Letters. Seery Dec. ¶ 29.

### **III. LEGAL STANDARD**

32. Pursuant to section 105(a) of the Bankruptcy Code, bankruptcy courts are authorized to “issue any order, process, of judgment that is necessary or appropriate to carry out the provisions of the Code. *In re FiberTower Network Servs. Corp.*, 482 B.R. 169, 182 (Bankr. N.D. Tex. 2012) (quoting 11 U.S.C. § 105); *see also In re OGA Charters, LLC*, 554 B.R. 415, 424 (Bankr. S.D. Tex. 2016) (“The Court may issue injunctions as part of its equitable powers, pursuant to 11 U.S.C. § 105.”). In other words, courts have broad authority to take actions necessary to “protect the integrity of the bankruptcy estate” and to “enjoin actions that ‘might impede the reorganization process.’” *FiberTower*, 482 B.R. at 182 (quoting *MacArthur Co. v. Johns–Manville Corp. (In re Johns–Manville Corp.)*, 837 F.2d 89, 93 (2d Cir.1988)). “A preliminary injunction seeks to ‘prevent irreparable injury so as to preserve the court’s ability to render a meaningful decision on the merits.’” *OGA Charters*, 554 B.R. at 424 (quoting *Miss. Power & Light Co. v. United Gas Pipe Line*, 760 F.2d 618, 621 (5th Cir.1985)).

33. Injunctive relief is warranted under section 105(a) where the movant shows: (1) a likelihood that it will prevail on the merits; (2) irreparable injury in the absence of injunctive relief; (3) that the balance of the equities favor the movant; and (4) that the injunction would serve the public interest. *See OGA Charters*, 554 B.R. at 424; *Green v. Wells Fargo Bank, N.A.*,

575 Fed.Appx. 322, 323 n. 3 (5th Cir. 2014) (stating the four prong test for a preliminary injunction as likelihood of success, irreparable harm, balance of the equities, and the public interest); *In re Commonwealth Oil Ref. Co., Inc.*, 805 F.2d 1175, 1189 (5th Cir. 1986) (same); *La Union Del Pueblo Entero v. Fed. Emergency Mgmt. Agency*, 608 F.3d 217, 219 (5th Cir. 2010) (same).

34. A temporary restraining order should be granted pending a hearing for a preliminary injunction where it appears that "immediate and irreparable injury, loss or damage will result to the movant." *See* Fed. R. Bankr. P. 7065 (incorporating by reference Fed. R. Civ. P. 65); *see also In re Seatco, Inc.*, 259 B.R. 279, 285 (Bankr. N.D. Tex. 2001) (noting that Fed. R. Civ. P. 65 applies in adversary proceedings, "except that a temporary restraining order or preliminary injunction may be issued on application of a debtor, trustee, or debtor-in-possession without compliance with Rule 65(c)[.]"). The issuance of an injunction is within the broad discretion of the court. *See In re Compton Corp.*, 90 B.R. 798, 806 (Bankr.N.D.Tex. 1988) ("It is [] clear that the issuance of an injunction, as a general matter, is within the discretion of the court."); *Star Satellite, Inc. v. City of Biloxi*, 779 F.2d 1074, 1079 (5th Cir. 1986) (noting that the decision to issue or not to issue an injunction is subject to "considerable discretion" in the district court); *Moore v. Consol. Edison Co. of New York, Inc.*, 409 F.3d 506, 511 (2d Cir. 2005) ("The district court has wide discretion in determining whether to grant a preliminary injunction, and this Court reviews the district court's determination only for abuse of discretion.").

35. For the reasons that follow, the Debtor satisfies the standard for injunctive relief.

**IV.**  
**ARGUMENT**

36. Injunctive relief is necessary to prevent the imminent and irreparable harm that would be caused to the Debtor if Defendants are permitted to engage in any of the Prohibited Conduct.

37. The Debtor is likely to succeed on the merits of its underlying claim for tortious interference with contractual relations because Defendants' interference with the Debtor's CLO Management Agreements cannot be disputed (they are in writing), and such interference is causing the Debtor's estate irreparable damages. Moreover, the relief sought—the protection of its bankruptcy estate during its chapter 11 proceedings—is precisely the type of relief authorized under sections 105 and 362 of the Bankruptcy Code. *See OGA Charters*, 554 B.R. at 432-33 (granting injunctive relief to protect the debtor's assets during chapter 11 proceedings, and noting that a "preliminary injunction, is, in essence, merely an extension of § 362's stay" of the debtor's bankruptcy estate asset).

38. The equities strongly (if not exclusively) favor the Debtor because the Debtor's ability to operate and comply with its obligations will be jeopardized if Defendants are permitted to engage in the Prohibited Conduct—conduct which Defendants have no legal or equitable right to engage in. Moreover, the Court has already considered and summarily denied the Restriction Motion, rendering the Defendants' conduct indefensible.

39. Finally, and for all these same reasons, granting injunctive relief serves the public interest because the Debtor's chances of a successful liquidation will be severely jeopardized if injunctive relief is not granted.

A. **The Debtor will Suffer Irreparable Harm in the Absence of Injunctive Relief**

40. The Debtor's estate will be severely injured if Defendants are not enjoined from engaging in the Prohibited Conduct. Irreparable harm is "a harm 'for which there is no adequate remedy at law.'" *OGA Charters*, 554 B.R. at 424 (quoting *Daniels Health Scis., L.L.C. v. Vascular Health Scis., L.L.C.*, 710 F.3d 579, 585 (5th Cir. 2013)); see also *Compass Bank v. Veytia*, EP-11-CV-228-PRM, 2011 WL 13234883, at \*2 (W.D. Tex. Sept. 21, 2011) ("The general rule in the Fifth Circuit is that 'harm is irreparable where there is no adequate remedy at law, such as monetary damages.'" (quoting *Janvey v. Alguire*, 647 F.3d 585, 600 (5th Cir. 2010))).

41. In the bankruptcy context, "irreparable harm" refers to either "irreparable harm to the interest of a creditor or irreparable harm to the bankruptcy estate." *In re Hunt*, 93 B.R. 484, 495 (Bankr. N.D. Tex. 1988) (internal quotations omitted). The element of irreparable injury to the debtor's estates is described as "irreparable harm to the creditors and estates from disruption of th[e] Court's exclusive authority to effectively manage the[] cases." *Id.* Moreover, "the mere fact that economic damages may be available does not always mean that a remedy at law is 'adequate.'" *Compass Bank*, 2011 WL 13234883, at \*2 (citing *Janvey*, 647 F.3d at 600); (holding that "dissipation of assets ... would impair the court's ability to grant an effective remedy").

42. Here, in the absence of injunctive relief, both the Debtor's estate and its creditors will face imminent and irreparable harm that cannot be adequately remedied. If Defendants continue to engage in the Prohibited Conduct, the Debtor's ability to perform under the CLO management agreements will be severely impaired. Given the Defendants' threats and demands,

the harm is thus the not merely “speculative, theoretical, or remote,” but imminent and irreparable. *FiberTower Network Services*, 482 B.R. at 187.

**B. The Debtor Demonstrates Likelihood of Success on the Merits**

43. The Debtor is likely to succeed on the merits of its underlying claim for tortious interference with contract. To satisfy the likelihood of success element, the movant need only present their “prima facie case but need not show that [they] are certain to win.” *Janvey*, 647 F.3d at 595 (internal quotations omitted). Moreover, the relevant “merits” question in this case is not whether Debtor is likely to prevail on appeal, but rather “whether this [C]ourt is authorized and likely to grant the requested relief.” *FiberTower*, 482 B.R. at 183–84 (citing COLLIER ON BANKRUPTCY ¶ 105.03[1][a] (16th ed. 2012) (“In connection with the ‘likelihood’ argument, many courts have looked to the purpose of the requested injunction ... the likelihood of success argument will track closely the bankruptcy right sought to be vindicated.”); *see also Hunt*, 93 B.R. at 493 (“[t]he inquiry [for success on the merits] for a preliminary injunction necessarily focuses on the outcome of a later proceeding, at which time the merits giving rise to the litigation will be decided” rather than success on the merits “so that reorganization efforts mandated by the Bankruptcy Code will not be thwarted by the [enforcement] proceeding.”) (internal quotations omitted).

44. Here, the Debtor demonstrates a likelihood of success on the merits of its underlying claim. To succeed on a claim for tortious interference with contract, the plaintiff must show: (1) the existence of a valid contract; (2) the defendant willfully and intentionally interfered with the contract; (3) the interference was a proximate cause of the plaintiff’s injuries; and (4) the plaintiff suffered actual damages or loss. *See In re Cantu*, 400 B.R. 104, 111 (Bankr. S.D. Tex. 2008). Proximate causation is shown where the defendant “interfered by actively persuading a party to breach a contract or otherwise causing the contract to be more difficult to

fulfill or of less or no value.” *Weatherford Int’l, LLC v. Binstock*, 452 F. Supp. 3d 561, 576 (S.D. Tex. 2020). Here, there can be no dispute that the CLO Management Agreements constitute valid contracts. Defendants are willfully and intentionally interfering with the Management Agreements by, among other things, (1) threatening to initiate the process for removing the Debtor as the portfolio manager of the CLOs, (2) refusing to allow the sale of certain CLO assets and securities, in direct contravention of the Board’s explicit business judgment and authorization to do so, and (3) otherwise attempting to influence and interfere with the Board’s decisions concerning the purchase or sale of any assets on behalf of the CLOs. Such interferences are hindering the Board’s ability to fulfill its duties and contractual rights under the CLO Management Agreements to manage the Debtor’s assets and smoothly wind down the Debtor’s business. Defendants’ interferences, which include thwarting the Debtor’s efforts to effectuate certain CLO trades, have damaged the Debtor’s estate.

45. Moreover, the relief the Debtor seeks is precisely the type contemplated by the Bankruptcy Court’s broad powers to grant injunctive relief under Section 105. *See* 11 U.S.C. § 105(a) (authorizing the bankruptcy court to “issue any order, process, of judgment that is necessary or appropriate to carry out the provisions of the Code.”); *see also* 11 U.S.C. § 362. The Debtor seeks to enjoin Defendants from attempting to control, manage, or otherwise influence the Debtor’s management and sale of its CLO assets. Injunctive relief is, therefore, warranted for the purpose of protecting the Board’s ability to manage the Debtor’s assets, and in turn, to protect the integrity of the Debtor’s bankruptcy estate. *See FiberTower*, 482 B.R. at 182. Furthermore, as noted above, there can be no credible dispute that Defendants engaged in the conduct complained of because it is reflected in contemporaneous, written communications.

**C. The Equities Strongly Favor the Debtor**

46. The balance of the equities also tip decisively in the Debtor's favor. In the absence of injunctive relief, the Debtor faces imminent and irreparable harm. If Defendants are not prevented from continuing to interfere with the Debtor's business, management of its assets, and ability to perform and fulfill its duties as portfolio manager to the CLOs under the CLO Management Agreements, the Debtor's ability to successfully liquidate and satisfy its claims will be threatened. By contrast, there are no equities that favor denying injunctive relief. Defendants have no legal or equitable right to engage in any of the Prohibited Conduct, all of which is adverse to the Debtor's interests, and all of which undermine this Court's Orders. Indeed, the Court already told them that less than a month ago when denying the Restriction Motion.

47. In sum, the potential harm to the Debtor in the absence of injunctive relief far outweighs any harm to Defendants if injunctive relief issues. *See FiberTower*, 482 B.R. at 189 (finding that the balance of equities favored the debtors where "[t]he potential harm to Debtors ... far outweighs the possible harm to Defendant" if injunctive relief is granted "because, among other reasons, the Debtors "face the loss of cash collateral[.]").

**D. Injunctive Relief Serves the Public Interest**

48. Injunctive relief will further the public interest because it is necessary to protect the Debtor's ability to successfully liquidate its assets and satisfy its claims. "Courts have often held that injunctions that facilitate reorganizations serve the public interest." *FiberTower*, 482 B.R. at 189 (citing *SAS Overseas Consultants v. Benoit*, No. 99-1663, 2000 WL 140611, at \*5 (E.D.La. Feb. 7, 2000); *Lazarus Burman Assocs. v. Nat'l Westminster Bank U.S.A. (In re Lazarus Burman Assocs.)*, 161 B.R. 891, 901 (Bankr.E.D.N.Y.1993)). In other words, "[i]n bankruptcy, the public policy is to have an orderly administration of the debtor's assets via their bankruptcy estate, such that the debtor may be able to gain a fresh start, by satisfying valid claims against

that estate.” *OGA Charters*, 554 B.R. at 426; *see also In re Hunt*, 93 B.R. at 497 (“Chapter 11 expresses the public interest of preserving the going-concern values of businesses, protecting jobs, ensuring the equal treatment of and payment of creditors, and if possible saving something for the equity holders.”).

49. To this end, “[t]he Bankruptcy Court is vested with management duties to further this interest and ensure a meaningful process for all of these competing entities.” *Id.* (citing *In re Timbers of Inwood Forest Assocs., LTD.*, 808 F.2d 363, 373 (5th Cir.1987) (“Early and ongoing judicial management of Chapter 11 cases is essential if the Chapter 11 process is to survive and the goals of reorganizability on the one hand, and creditor protection, on the other, are to be achieved.”). Thus, in general, preventing the dissipation of potential assets belonging to the debtor that, pursuant to 11 U.S.C. § 541, may be brought into the bankruptcy estate is in the public interest. *See OGA Charters*, 554 B.R. at 426 (finding that the “public interest may be served where the purpose of the preliminary injunction is such that it serves to” uphold a core “pillar of bankruptcy by preserving a debtor’s ... assets that can be potentially used to satisfy valid claims against the bankruptcy estate.”).

50. Here, if Defendants are not enjoined from engaging in the Prohibited Conduct, the Debtor’s liquidation process will be jeopardized at the expense of its creditors. *See FiberTower Network Services*, 482 B.R. at 189 (holding that an injunction would serve the public interest where, the “Debtors’ chances of successfully reorganizing will be jeopardized unless injunctive relief is granted,” further noting that “if the Debtors were to liquidate, their employees and customers would be adversely affected.”). By contrast, the public interest would not be served by allowing Defendants to continue to interfere with the Debtor’s CLO Management Agreements, and overall liquidation process. The Debtor’s management must be able to fully



execute its duties of managing and selling its assets so that the Debtor can properly wind down, satisfy valid claims against the estate, and maximize the value of the Debtor's assets for the benefit of all stakeholders.

### **CONCLUSION**

WHEREFORE, the Debtor respectfully requests that the Court grant the Motion and enter an Order in the form annexed thereto as Exhibit A, and grant any further relief as the Court deems just and proper.

Dated: January 6, 2021.

**PACHULSKI STANG ZIEHL & JONES LLP**

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*Counsel for Highland Capital Management, L.P.*

## EXHIBIT 18



December 22, 2020

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T: 1-919-743-7306

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10100 Santa Monica Blvd., 13th Floor  
Los Angeles, CA 90067

Dear Counsel:

I am writing to you on behalf of our clients Highland Capital Management Fund Advisors, L.P. ("HCMFA") and NexPoint Advisors, L.P. ("NexPoint", and together with HCMFA, the "Advisors"), and Highland Income Fund, NexPoint Strategic Opportunities Fund, and NexPoint Capital, Inc. (together, the "Funds"). CLO Holdco, Ltd. ("CLO Holdco") whose counsel is copied below, joins in this notice and request.

As you are aware, certain registered investment companies and a business development company managed by either NexPoint or HCMFA own preference shares in many of the CLOs. In the following cases those companies own a majority of such shares<sup>1</sup>:

- Stratford CLO, Ltd. 69.05%
- Grayson CLO, Ltd. 60.47%
- Greenbriar CLO, Ltd. 53.44%

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<sup>1</sup> These ownership percentages are derived from information provided by the Debtor. If the Debtor contends that the ownership percentages are inaccurate, please inform us of the Debtor's differing calculations.

December 22, 2020  
Page 2

In other cases, such companies in combination with CLO Holdco hold all, a super-majority, or a majority of the preference shares in the following CLOs:

- Liberty CLO, Ltd. 70.43%
- Stratford CLO, Ltd. 69.05%<sup>\*2</sup>
- Aberdeen Loan Funding, Ltd. 64.58%
- Grayson CLO, Ltd. 61.65%\*
- Westchester CLO, Ltd. 58.13%
- Rockwall CDO, Ltd. 55.75%
- Brentwood CLO, Ltd. 55.74%
- Greenbriar CLO, Ltd. 53.44%\*

Additionally, such companies own significant minority stakes in the following CLO's:

- Eastland CLO, Ltd. 41.69%
- Red River CLO, Ltd. 33.33%

The ownerships described above represent in many cases the total remaining outstanding interests in such CLOs, because the noteholders have been paid in full. In others, the remaining noteholders represent only a small percentage of remaining interests. Thus, the economic ownership of the registered investment companies, business development company, and CLO Holdco largely represent the investors in the CLOs identified above.

Contractually, the Debtor is obligated to maximize value for the benefit of the preference shareholders. Accordingly, we respectfully request that no further dispositions of CLO interests occur pending the confirmation hearing. While we recognize the Court denied the Advisor and Funds motion on this subject, the Court did not require liquidations occur immediately, and we reserve all rights to and remedies against the Debtor should the Debtor continue to liquidate CLO interests in contravention of this joint request. Given the Advisor, Funds, and CLO Holdco's requests, it is difficult to understand the Debtor's rationale for continued liquidations, or the benefit to the Debtor from pursuing those sales.

As you know, HCMLP's duties are set forth in the portfolio management agreements of the CLOs, which themselves have been adopted under the Investment Advisers Act of 1940 ("Advisers Act"). As HCMLP readily admits, it is: (i) terminating employees on January 31, 2021, which will result in a loss of the employees that have traditionally serviced those CLOs; (ii) ignoring the requests of the Advisors, Funds, and CLO Holdco, which together account for all or a majority of interests in certain CLOs, and selling assets of those CLOs prior to plan-confirmation; and (iii) adding a replacement manager as subadviser prior to January 31, 2021. The Advisors, Funds, and CLO Holdco assert that those actions run in contravention to HCMLP's duty to maximize value for the holders of preference shares and thus what HCMLP has agreed to under the portfolio management agreement, as well as its duties under the Advisers Act, which ultimately will adversely impact the economic owners noted above.

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<sup>2</sup> CLO's marked with an asterisk (\*) appear in the foregoing list as well.

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For the forgoing and other reasons, we request that no further CLO transactions occur at least until the issues raised by and addressed in the Debtor's plan are resolved at the confirmation hearing.

Sincerely,

*A. Lee Hogewood, III*

A. Lee Hogewood, III



December 23, 2020

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Los Angeles, CA 90067

Dear Counsel:

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As you are aware, certain registered investment companies and a business development company managed by either NexPoint or HCMFA own preference shares in many of the CLOs. In the following cases those companies own a majority of such shares<sup>1</sup>:

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December 23, 2020  
Page 2

In other cases, such companies in combination with CLO Holdco hold, a super-majority, or a majority of the preference shares in the following CLOs:

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- Eastland CLO, Ltd. 41.69%
- Red River CLO, Ltd. 33.33%

The ownerships described above represent in many cases the total remaining outstanding interests in such CLOs, because the noteholders have been paid in full. In others, the remaining noteholders represent only a small percentage of remaining interests. Thus, the economic ownership of the registered investment companies, business development company, and CLO Holdco largely represent the investors in the CLOs identified above.

In pleadings filed with the Bankruptcy Court, you asserted that one or more of the entities identified above lacked the authority to seek a replacement of the Debtor as fund manager because of the alleged affiliate status of the beneficial owners of such entities. We disagree.

Consequently, in addition to our request of yesterday, where appropriate and consistent with the underlying contractual provisions, one or more of the entities above intend to notify the relevant trustees and/or issuers that the process of removing the Debtor as fund manager should be initiated, subject to and with due deference for the applicable provisions of the United States Bankruptcy Code, including the automatic stay of Section 362. The basis for initiating the process for such removal includes, but is not limited to, the fact that HCMLP's duties, as set forth in the portfolio management agreements of the CLOs, are subject to the requirements of the Investment Advisers Act of 1940 ("Advisers Act"). HCMLP appears to be acting contrary to those duties under the agreements and where HCMLP is not fulfilling its duties under the portfolio management agreement it is therefore violating the Advisers Act. Thus, because HCMLP is (i) terminating employees on January 31, 2021, which will result in a loss of the employees that have traditionally serviced, including key investment professionals identified in the transactional documents for those CLOs (generally Mark Okada and Jim Dondero); (ii) ignoring the requests of the Advisors, Funds, and CLO Holdco, which together account for all or a majority of interests in certain CLOs, and selling assets of those CLOs prior to plan confirmation; (iii)

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<sup>2</sup> CLO's marked with an asterisk (\*) appear in the foregoing list as well.

December 23, 2020  
Page 3

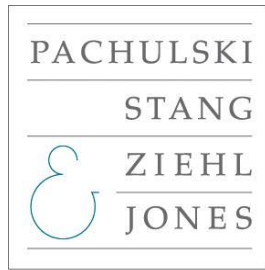
adding a replacement manager as subadviser prior to January 31, 2021; and (iv) for other cause, the Advisors, Funds, and CLO Holdco have concluded that they have no choice but to initiate HCMLP's removal as fund manager where such entities are contractually and legally permitted or obligated to do so.

Because the process of removal is being initiated, subject to the applicable provisions of the Bankruptcy Code, we respectfully request that no further CLO transactions occur at least until the issues raised by and addressed in the Debtor's plan are resolved at the confirmation hearing. To the extent there are CLO transactions prior to the confirmation, we intend to fully explore the business justification for doing so, as we do not believe there is any rational business reason to liquidate securities prior to that time.

Sincerely,

*A. Lee Hogewood, III*

A. Lee Hogewood, III



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Gregory Demo

December 24, 2020

212-561-7700  
[gdemo@pszjlaw.com](mailto:gdemo@pszjlaw.com)

**Via E-mail**

James A. Wright III  
K&L Gates LLP  
State Street Financial Center  
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Boston, Massachusetts 02111

A. Lee Hogewood III  
K&L Gates LLP  
4350 Lassiter at North Hills Ave.  
Suite 300  
Raleigh, North Carolina 27609

**Re: In re Highland Capital Management, L.P., Case  
No. 19-34054-sgj (Bankr. N.D. Tex)**

Dear Counsel:

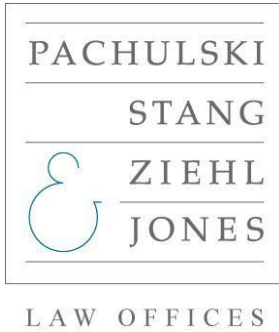
As you know, we represent Highland Capital Management, L.P. (the “Debtor”), the debtor-in-possession in the above-captioned bankruptcy case.

On December 8, 2020, your firm filed that certain *Motion for Order Imposing Temporary Restrictions on Debtor’s Ability, as Portfolio Manager, to Initiate Sales by Non-Debtor CLO Vehicles* [D.I. 1528] (the “Motion”)<sup>1</sup> on behalf of Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P., Highland Income Fund, NexPoint Strategic Opportunities Fund, and NexPoint Capital, Inc. (collectively, the “Movants”). After hearing the sworn testimony of the Movants’ witness and the arguments made on the Movants’ behalf, Judge Jernigan found that the Motion was “a very, very frivolous motion” and that your firm “wasted [her]

---

<sup>1</sup> All capitalized terms used but not defined herein shall have the meanings given to them in the Motion.





James A. Wright III  
A. Lee Hogewood III  
December 24, 2020  
Page 2

time.” (Transcript, 64:5-12) An order was entered denying the Motion on December 18, 2020 [D.I. 1605].

On December 22, we received the letter attached as Exhibit A (the “Letter”) from your firm on behalf of the Movants and CLO Holdco, Ltd. (an entity affiliated with James Dondero) re-asserting almost verbatim the frivolous arguments raised in the Motion. Concurrently, we received notice that certain of the Movants’ employees would not settle trades on behalf of the CLOs that were authorized by the Debtor acting in its capacity as the CLOs’ portfolio manager. The Movants’ employees who interfered with the Debtor’s directions justified their conduct by asserting – again almost verbatim – the frivolous arguments raised in the Motion.

The Movants have caused the Debtor to incur substantial costs defending itself against the Motion and preparing to defend against the frivolous suits forecasted in the Letter. The Debtor demands that the Movants withdraw the letter by 5:00 p.m. CT on Monday, December 28, 2020, and confirm that the Movants and anyone acting on their behalf will take no further steps to interfere with the Debtor’s directions as the CLOs’ portfolio manager. If the Movants fail to timely comply with these demands, the Debtor shall seek prompt judicial relief, including seeking sanctions under Federal Rule of Bankruptcy Procedure 9011.

The Debtor reserves all rights it may have, whether in law equity, or contract, including the right to seek reimbursement of any and all fees and expenses incurred in seeking sanctions.

Please feel free to contact me with any questions.

Sincerely,



Gregory Demo

Enclosure

cc: Jeffrey Pomerantz, Esq.  
Ira Kharasch, Esq.  
John Morris, Esq.  
John J. Kane, Esq.

## Exhibit A



December 22, 2020

A. Lee Hogewood, III  
Lee.hogewood@klgates.com

T: 1-919-743-7306

Jeffrey N. Pomerantz  
Ira D. Kharasch  
John A. Morris  
Gregory V. Demo  
Hayley R. Winograd  
Pachulski Stang Ziehl & Jones, LLP  
10100 Santa Monica Blvd., 13th Floor  
Los Angeles, CA 90067

Dear Counsel:

I am writing to you on behalf of our clients Highland Capital Management Fund Advisors, L.P. ("HCMFA") and NexPoint Advisors, L.P. ("NexPoint", and together with HCMFA, the "Advisors"), and Highland Income Fund, NexPoint Strategic Opportunities Fund, and NexPoint Capital, Inc. (together, the "Funds"). CLO Holdco, Ltd. ("CLO Holdco") whose counsel is copied below, joins in this notice and request.

As you are aware, certain registered investment companies and a business development company managed by either NexPoint or HCMFA own preference shares in many of the CLOs. In the following cases those companies own a majority of such shares<sup>1</sup>:

- Stratford CLO, Ltd. 69.05%
- Grayson CLO, Ltd. 60.47%
- Greenbriar CLO, Ltd. 53.44%

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<sup>1</sup> These ownership percentages are derived from information provided by the Debtor. If the Debtor contends that the ownership percentages are inaccurate, please inform us of the Debtor's differing calculations.

December 22, 2020  
Page 2

In other cases, such companies in combination with CLO Holdco hold all, a super-majority, or a majority of the preference shares in the following CLOs:

- Liberty CLO, Ltd. 70.43%
- Stratford CLO, Ltd. 69.05%<sup>\*2</sup>
- Aberdeen Loan Funding, Ltd. 64.58%
- Grayson CLO, Ltd. 61.65%\*
- Westchester CLO, Ltd. 58.13%
- Rockwall CDO, Ltd. 55.75%
- Brentwood CLO, Ltd. 55.74%
- Greenbriar CLO, Ltd. 53.44%\*

Additionally, such companies own significant minority stakes in the following CLO's:

- Eastland CLO, Ltd. 41.69%
- Red River CLO, Ltd. 33.33%

The ownerships described above represent in many cases the total remaining outstanding interests in such CLOs, because the noteholders have been paid in full. In others, the remaining noteholders represent only a small percentage of remaining interests. Thus, the economic ownership of the registered investment companies, business development company, and CLO Holdco largely represent the investors in the CLOs identified above.

Contractually, the Debtor is obligated to maximize value for the benefit of the preference shareholders. Accordingly, we respectfully request that no further dispositions of CLO interests occur pending the confirmation hearing. While we recognize the Court denied the Advisor and Funds motion on this subject, the Court did not require liquidations occur immediately, and we reserve all rights to and remedies against the Debtor should the Debtor continue to liquidate CLO interests in contravention of this joint request. Given the Advisor, Funds, and CLO Holdco's requests, it is difficult to understand the Debtor's rationale for continued liquidations, or the benefit to the Debtor from pursuing those sales.

As you know, HCMLP's duties are set forth in the portfolio management agreements of the CLOs, which themselves have been adopted under the Investment Advisers Act of 1940 ("Advisers Act"). As HCMLP readily admits, it is: (i) terminating employees on January 31, 2021, which will result in a loss of the employees that have traditionally serviced those CLOs; (ii) ignoring the requests of the Advisors, Funds, and CLO Holdco, which together account for all or a majority of interests in certain CLOs, and selling assets of those CLOs prior to plan-confirmation; and (iii) adding a replacement manager as subadviser prior to January 31, 2021. The Advisors, Funds, and CLO Holdco assert that those actions run in contravention to HCMLP's duty to maximize value for the holders of preference shares and thus what HCMLP has agreed to under the portfolio management agreement, as well as its duties under the Advisers Act, which ultimately will adversely impact the economic owners noted above.

---

<sup>2</sup> CLO's marked with an asterisk (\*) appear in the foregoing list as well.

December 22, 2020  
Page 3

For the forgoing and other reasons, we request that no further CLO transactions occur at least until the issues raised by and addressed in the Debtor's plan are resolved at the confirmation hearing.

Sincerely,

*A. Lee Hogewood, III*

A. Lee Hogewood, III



December 28, 2020

A. Lee Hogewood, III  
Lee.hogewood@klgates.com

T: 1-919-743-7306

Via Email

Gregory V. Demo  
Pachulski Stang Ziehl & Jones, LLP  
10100 Santa Monica Blvd., 13th Floor  
Los Angeles, CA 90067

Dear Counsel:

Thank you for your letters of December 24, 2020, demanding a reply by the afternoon of the 28th. To cut to the chase, we decline to withdraw the letters of December 22 and 23, 2020. The letter dated December 22, 2020 was a request from counsel for the Funds and Advisors, as well as Holdco, to you as counsel for the Debtor, asking that the Debtor cease further trading in property you have acknowledged is not an asset of the Debtor's estate. The request is continuing. The letter dated December 23, 2020 was notification from counsel for the Funds and Advisors, as well as Holdco, to you as counsel for the Debtors that the process to remove the Debtor as manager of certain funds would be initiated, *subject to* applicable orders in the pending bankruptcy case, provisions of the Bankruptcy Code and, specifically the automatic stay.

Neither letter was presented to, or constituted a request for relief from, any court. Thus, your threat to seek sanctions under Rule 9011 would not seem to be actionable or otherwise warranted by existing law. That said, if you believe there is authority for seeking 9011 sanctions against a party or a lawyer based upon either a request or a notification exclusively between counsel, please provide and we will certainly consider it. I would add that the demand to respond within a single business day, over an intervening holiday, is not in compliance with Rule 9011 in any event. Given that the rule is inapplicable, the procedural infirmity of your demand is immaterial.

Substantively, please consider the following:

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December 28, 2020

Page 2

First, there is no confusion on the part of our Firm or our client that our motion was denied. Thus, the Debtor is not prohibited from engaging in sales of CLO assets. Because the Debtor is free to do so, however, does not mean that the Debtor must engage in such transactions. The Debtor has acknowledged that the assets it has sold and may sell are expressly not property of the estate. Thus, any benefits of such transactions to the estate are not evident. On the other hand, the parties holding a majority of the beneficial interests in the assets have requested, and continue to request, that the Debtor refrain from selling those assets for a short time. What is the harm in refraining?

Second, in order to pursue the trades over the last several days, the Debtor has initiated the trades, as we understand it, by giving instructions to a trading desk other than Highland Capital Management Fund Advisors ("HCMFA"). The Debtor has demanded that employees of HCMFA "book" or "settle" the trades. Having not initiated the trades and with the trades executed outside of compliance protocols including HCMLP's order management system, HCMFA employees have been reluctant to do so because, among other reasons, they did not initiate them and cannot be sure such trades were properly pre-cleared. The Debtor presently has adequate staff and resources to process and settle trades without requiring involvement of HCMFA employees. In short, if the Debtor wishes to make trades, it has the ability to make them without HCMFA's assistance. If the Debtor desires or requires the continued support of HCMFA to make such trades, we should discuss an appropriate protocol and payment for such support.

Third, the Debtor's view that the historic affiliate relationship between it, the Funds, the Advisors and Holdco precludes those entities from replacing management is misplaced. While Mr. Dondero was never a control person of Holdco, we acknowledge he was once a control person in connection with many of the relevant entities. There is no doubt that Mr. Dondero no longer has control over the activities of the Debtor as fund manager, and thus the affiliate status that might have precluded the Funds and Advisors from seeking the removal and replacement of the fund manager no longer exists. Indeed, in the transcript of the hearing of December 16, at which the Court denied my clients' motion, Debtor's counsel made crystal clear that the Debtor's board had no interest in speaking with Mr. Dondero and further that Mr. Seery viewed discussions with Mr. Dondero as "a waste of time." Once Mr. Dondero ceased to be a control person or employee of the Debtor, any affiliate status between the Debtor on the one hand and the Advisors and the Funds on the other also terminated. This termination was effective pursuant to both Investment Company Act of 1940 (the "1940 Act") and the Indentures governing the CLOs. Having reviewed these facts with the 1940 Act experts in our Firm, we are confident that affiliate status is no longer an impediment to removal.

In view of the foregoing, I suggest that the parties could benefit from a call this week to discuss our competing communications and perhaps broader questions as well. Please let me know your availability over the next few days and I will work to coordinate a call.

Warm regards,

*A. Lee Hogewood, III*

A. Lee Hogewood, III

December 28, 2020  
Page 3

Cc: (via email)

Jeffrey N. Pomerantz  
Ira D. Kharasch  
John A. Morris  
Hayley R. Winograd

John J. Kane

George Zornado  
R. Charles Miller



## EXHIBIT 19

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*Counsel for Highland Capital Management, L.P.*

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

In re:	§	
	§	Chapter 11
HIGHLAND CAPITAL MANAGEMENT, L.P., <sup>1</sup>	§	
	§	Case No. 19-34054-sgj11
Debtor.	§	
<hr/>		
HIGHLAND CAPITAL MANAGEMENT, L.P.,	§	
	§	
Plaintiff,	§	Adversary Proceeding No.
	§	
vs.	§	21-03010-sgj
	§	
HIGHLAND CAPITAL MANAGEMENT FUND	§	
ADVISORS, L.P., AND NEXPOINT ADVISORS, L.P.	§	
	§	
Defendants.	§	
<hr/>		

<sup>1</sup> The Debtor's last four digits of its taxpayer identification number are (6725). The headquarters and service address for the above-captioned Debtor is 300 Crescent Court, Suite 700, Dallas, TX 75201.

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**DEBTOR'S MEMORANDUM OF LAW IN SUPPORT OF ITS MOTION  
FOR A MANDATORY INJUNCTION REQUIRING THE ADVISORS TO  
ADOPT AND IMPLEMENT A PLAN FOR THE TRANSITION OF  
SERVICES BY FEBRUARY 28, 2021**

Highland Capital Management, L.P., the plaintiff in the above-captioned adversary proceeding (the "Adversary Proceeding"), and the debtor and debtor-in-possession (the "Debtor" or "Highland") in the above-captioned chapter 11 case ("Bankruptcy Case"), submits this memorandum of law (the "Memorandum") in support of the *Debtor's Motion for a Mandatory Injunction Requiring the Advisors to Adopt and Implement a Plan for the Transition of Services by February 28, 2021* (the "Motion"), pursuant to sections 105(a), 362(a), 542, and 1107 of title 11 of the United States Code (the "Bankruptcy Code") and Rules 7001 and 7065 of the Federal Rules of Bankruptcy Procedure (the "Bankruptcy Rules"), against defendants Highland Capital Management Fund Advisors, L.P. ("HCMFA") and NexPoint Advisors, L.P. ("NPA," and together with HCMFA, the "Advisors").<sup>2</sup> In support of its Motion, the Debtor states as follows:

**I.**

**INTRODUCTION**

1. The Advisors serve as the investment manager, either directly or indirectly, to a number of investment vehicles (collectively, the "Funds") regulated pursuant to the Securities Act of 1933, the Securities Exchange Act of 1934, and the Investment Company Act of 1940. Certain of the Funds are publicly traded and have thousands of retail investors who are at risk due to the Advisors' deleterious conduct.

---

<sup>2</sup> Capitalized terms not defined herein shall have the meanings ascribed to them in the *Declaration of Mr. James P. Seery, Jr. in Support of the Debtor's Motion for a Mandatory Injunction Requiring the Advisors to Adopt and Implement a Plan for the Transition of Services by February 28, 2021* (the "Seery Declaration") being filed contemporaneously herewith.

2. The Advisors are owned and controlled by James Dondero. Pursuant to certain Shared Services Agreements, the Debtor has historically provided back office and middle office services that enable the Advisors to manage the Funds. Although the Debtor is paid for these services, providing the services requires the Debtor to maintain a full staff, the cost of which has historically caused substantial net losses to the Debtor.

3. Each of the Shared Services Agreements gives either party the unilateral right to terminate the respective Shared Services Agreement by providing prior written notice. On November 30, 2020, the Debtor provided written notice of its intent to terminate the Shared Services Agreements effective as of January 31, 2021.

4. The Termination Notices could not have come as a surprise to the Advisors because the Debtor was in bankruptcy and had been pursuing an “asset monetization” plan of reorganization that would leave it with a substantially scaled-down work force since at least August 2020. With that in mind, the Debtor began developing a plan pursuant to which the shared services would be transitioned to an entity that would be created, owned, and operated by certain of the Debtor’s employees who were expected to be terminated as part of the implementation of the Debtor’s Plan.

5. At the same time, the Debtor continued to provide the services required under the Shared Services Agreements – despite the Advisors being in substantial arrears with an outstanding amount due to the Debtor in excess of \$3 million – and otherwise continued in its attempts to transition those services in a smooth and orderly manner. Indeed, in order to give the Advisors more time to engage and complete the transition, the Debtor has extended the

termination date on two occasions, with the current termination deadline being February 19, 2021.<sup>3</sup>

6. Regrettably, as described in more detail below, and notwithstanding the Debtor's best efforts to aid in the transition of services, the Advisors have willfully failed and refused to adopt and effectuate a transition plan, choosing instead to spend the last months threatening the Debtor and certain of its employees and seeking to deflect responsibility for their own wrongful conduct.

7. The status quo is untenable. The Debtor has the contractual right to terminate the Shared Services Agreements, and it has exercised that right. Pursuant to the Debtor's Plan, there will shortly be a substantial reduction in the Debtor's work force and the Debtor will be unable to provide services to the Advisors. The Advisors' failure to work with the Debtor or to otherwise develop a transition plan of its own has put thousands of retail investors at risk.

8. The Debtor is faced with an awful choice. It can either (a) exercise its rights to terminate the Shared Services Agreements to the detriment of the Funds and their investors and be sucked into more litigation because of Mr. Dondero's conduct, or (b) attempt to provide services to the Advisors under the Shared Services Agreements at substantial losses and risk material delays in the implementation of the Debtor's Plan.

9. Therefore, the Debtor moves, on an emergency basis, for a mandatory injunction compelling the Advisors to adopt and implement a transition plan by February 28, 2021, when the Debtor is expected to substantially reduce its workforce. In the absence of such a mandate, the Funds (together with their thousands of investors) and the Debtor will be irreparably harmed.

---

<sup>3</sup> Although the Shared Services Agreement will terminate on February 19, 2021, the Debtor is willing to further extend the termination dates of the Shared Services Agreements through February 28, 2021, solely to prevent catastrophic harm to the retail investors in the Funds, but the Debtor will be unable to extend the termination date further as the Debtor is expected to reduce its workforce at the end of February and will have insufficient personnel thereafter to perform under the Shared Services Agreements.

II.

**STATEMENT OF FACTS**

**A. The Debtor Has the Contractual Right to Terminate the Shared Services Agreements, and It Timely Exercised that Right**

10. The Debtor is party to the Shared Services Agreements pursuant to which it has a contractual right of termination upon written notice.

**The Debtor's Shared Services Agreement with HCMFA**

11. The Debtor and HCMFA are parties to that certain *Second Amended and Restated Shared Services Agreement*, effective as of February 8, 2013. Seery Dec. **Exhibit A**.

12. Pursuant to section 2.01 of the HCMFA Shared Services Agreement and Annex A affixed thereto, the Debtor provides certain services to HCMFA that enable HCMFA to manage the Funds.

13. The HCMFA Shared Services Agreement was for a one-year term, subject to automatic one-year renewals “unless sooner terminated under Section 7.02.”

14. Section 7.02 of the Shared Services Agreement provides that “[e]ither Party may terminate this Agreement, with or without cause, upon at least 60 days advance written notice at any time prior to the expiration of the Term.”

15. On November 30, 2020, the Debtor provided written notice to HCMFA that it intended to terminate the HCMFA Shared Services Agreement as of January 31, 2021. Seery Dec. **Exhibit B**.

**The Debtor's Shared Services Agreement with NPA**

16. The Debtor and NPA are parties to that certain *Amended and Restated Shared Services Agreement*, effective as of January 1, 2018. Seery Dec. **Exhibit C**.



17. Pursuant to Article II of the NPA Shared Services Agreement, the Debtor provides certain services to NPA that enable NPA to manage the Funds.

18. The NPA Shared Services Agreement did not have a fixed term. Instead, section 7.01 provided that “[e]ither Party may terminate this Agreement at any time upon at least thirty (30) days’ written notice to the other.”

19. On November 30, 2020, the Debtor provided written notice to NPA that it intended to terminate the NPA Shared Services Agreement as of January 31, 2021. Seery Dec.

**Exhibit D.**

**B. Prior to Providing the Termination Notices, the Debtor Worked on a Transition Plan, but the Advisors Failed to Engage or Pay for Services Rendered**

20. On August 12, 2020, after considering its strategic options, the Debtor filed an “asset monetization” plan of reorganization pursuant to which, in general, the Debtor proposed to reduce staff, reject certain contracts, and monetize its assets consistent with maximizing value for all stakeholders. [Docket No. 944].

21. Thus, at least as of that time, all stakeholders – including the Advisors – were on notice that the Debtor intended to continue operations on a scaled-down basis with the goal being an orderly monetization of assets.<sup>4</sup>

22. Consistent with that intent, the Debtor began formulating a plan for the transition of services provided under the Shared Services Agreements.

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<sup>4</sup> Furthermore, on November 13, 2020, the Debtor filed its *Third Amended Plan of Reorganization of Highland Capital Management* [Docket No. 1383] (the “Third Amended Plan”). In its Third Amended Plan (and subsequent plans), the Debtor explicitly stated that it did not intend to continue providing services under the Shared Service Agreements precisely because they are money losers. Third Amended Plan, Art. IV.A (“[I]t is currently anticipated that neither the Reorganized Debtor nor the Claimant Trust will assume or assume and assign the contracts between the Debtor and certain Related Entities pursuant to which the Debtor provides shared services and sub-advisory services to those Related Entities. The Debtor believes that the continued provision of the services under such contracts will not be cost effective.”).

23. Specifically, beginning in the summer of 2020, the Debtor attempted to negotiate for the orderly transition of services with James Dondero, the individual who owns and controls each of the Advisors.

24. The Debtor's proposal contemplated the transition of services to the Advisors from the Debtor to an entity that would be created, owned, and operated by certain of the Debtor's employees ("NewCo") who were expected to be terminated as part of the Debtor's asset monetization plan.

25. With Mr. Dondero in control, the Advisors never provided any constructive response to the Debtor's proposal. Indeed, Mr. Dondero specifically informed the Debtor that he intended to make the transition difficult for the apparent purpose of creating leverage in plan negotiations.

26. In addition to failing to engage in any process designed to provide for the orderly transition of services, the Advisors also failed to pay the Debtor for the services provided under the Shared Services Agreement.

27. Since the Petition Date, each of the Advisors has failed to meet certain of its payment obligations under the Shared Services Agreements. For the period between the Petition Date and January 31, 2021, (a) HCMFA owes the Debtor \$2,121,276 for services rendered under the HCMFA Shared Services Agreement, and (b) NPA owes the Debtor \$932,977 for services rendered under the NPA Shared Services Agreement. These amounts exclude amounts owed for services provided prior to the Petition Date.

28. The Debtor loses significant money providing services under the Shared Services Agreements, which is why it publicly stated its intention in the Third Amended Plan (and each subsequent amendment and modification to the Plan) not to assume or assume and assign them.

While that is bad enough, the Advisors failure to pay for services previously rendered is a blatant breach of the Agreements.

**C. The Debtor Offers to Extend the Termination Date to Avoid a Catastrophe and Attempts to Engage the Funds' Board to Aid in the Adoption of a Transition Plan**

29. Instead of engaging in the process, the Advisors and certain of their employees were more focused on threatening the Debtor and its employees, all in a transparent effort to deflect responsibility for their own obstinate and wrongful conduct.

30. With the January 31, 2021, termination date fast approaching, and with the Advisors continuing to fail to work cooperatively on a transition plan, the Debtor took the initiative and offered to extend the termination date by two weeks (i) in order to avoid catastrophic consequences for the Funds and their investors that would result from an abrupt termination, and (ii) in the hope that the Advisors would use the extended time to finally and constructively engage.

31. Thus, on January 29, 2021, the parties executed an agreement extending the termination date to February 14, 2021, in exchange for the Advisors paying in advance for services to be rendered by the Debtor during that two-week period. Seery Dec. **Exhibit E**.

32. During the following two weeks, the Debtor and its employees and professionals made every effort to bring the issue of the transition of services to a resolution. Among other things, the Debtor continued to refine the proposal for the transition of services to NewCo.

33. The Debtor also attempted to get the attention of the Funds' Boards because it was concerned that the Boards were either uninformed, not engaged, or were under the influence and control of Mr. Dondero.

34. Among other communications, James P. Seery, Jr., the Debtor's Chief Executive Officer, sent formal written communications to the Board of Directors for the Funds on January

27, 2021, February 8, 2021, and February 12, 2021.<sup>5</sup> Seery Dec. **Exhibits F, G and H**, respectively.

35. Despite the efforts of certain of the Advisors’ professionals, and despite the Debtor’s willingness to make all reasonable concessions on a transition agreement, Mr. Dondero and the Advisors have refused to “say yes” or to otherwise take steps to formulate a transition plan for the protection of the Funds and their investors.

36. Faced with an untenable situation, the Debtor again agreed to extend the termination date, this time to February 19, 2021. *See* Seery Dec. **Exhibit I**.

37. Finally, on February 16, 2021, the Debtor made its last attempt to reach an agreement before being forced to take alternative actions to protect itself, the Funds, and investors, by sending the Advisors a proposed term sheet that provided a reasonable transition plan. Seery Dec. **Exhibit J**. The Advisors refused to agree to the terms thereunder.

38. Given that the Court will soon enter an order confirming the Debtor’s Plan, and the reduction in the Debtor’s work force will follow soon thereafter, the Debtor will be unable to provide services to the Advisors much longer. The Advisors’ failure to agree on or formulate a transition plan is creating catastrophic risk for the Funds and their investors. The Advisors’ failure to plan for a transition is also creating material risk to the Debtor.

### **III.**

#### **LEGAL STANDARD**

39. Pursuant to section 105(a) of the Bankruptcy Code, bankruptcy courts are authorized to “issue any order, process, of judgment that is necessary or appropriate to carry out the provisions of the Code. *In re FiberTower Network Servs. Corp.*, 482 B.R. 169, 182 (Bankr.

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<sup>5</sup> Mr. Seery’s formal correspondence was in addition to his informal correspondence and communications with the Funds’ Board and the substantial communications between counsel to the Debtor, the Advisors, and the Funds.

N.D. Tex. 2012) (quoting 11 U.S.C. § 105); *see also In re OGA Charters, LLC*, 554 B.R. 415, 424 (Bankr. S.D. Tex. 2016) (“The Court may issue injunctions as part of its equitable powers, pursuant to 11 U.S.C. § 105.”). In other words, courts have broad authority to take actions necessary to “protect the integrity of the bankruptcy estate” and to “enjoin actions that ‘might impede the reorganization process.’” *FiberTower*, 482 B.R. at 182 (quoting *MacArthur Co. v. Johns–Manville Corp. (In re Johns–Manville Corp.)*, 837 F.2d 89, 93 (2d Cir.1988)). “A preliminary injunction seeks to ‘prevent irreparable injury so as to preserve the court’s ability to render a meaningful decision on the merits.’” *OGA Charters*, 554 B.R. at 424 (quoting *Miss. Power & Light Co. v. United Gas Pipe Line*, 760 F.2d 618, 621 (5th Cir.1985)).

40. Injunctive relief is warranted under section 105(a) where the movant shows: (1) a likelihood that it will prevail on the merits; (2) irreparable injury in the absence of injunctive relief; (3) that the balance of the equities favor the movant; and (4) that the injunction would serve the public interest. *See OGA Charters*, 554 B.R. at 424; *Green v. Wells Fargo Bank, N.A.*, 575 Fed. Appx. 322, 323 n. 3 (5th Cir. 2014) (stating the four-prong test for a preliminary injunction as likelihood of success, irreparable harm, balance of the equities, and the public interest); *In re Commonwealth Oil Ref. Co., Inc.*, 805 F.2d 1175, 1189 (5th Cir. 1986) (same); *La Union Del Pueblo Entero v. Fed. Emergency Mgmt. Agency*, 608 F.3d 217, 219 (5th Cir. 2010) (same).

41. A mandatory preliminary injunction—that is, a preliminary injunction that orders a party to “take action” or perform, as opposed to a prohibitory preliminary injunction—seeks to alter the *status quo* prior to litigation rather than maintain it. *See Davis v. Angelina College Board of Trustees*, No. 9:17-CV-179, 2018 WL 1755392 (E.D. Tex. 2018); *Texas v. Ysleta Del Sur Pueblo*, No. EP-17-CV-179-PRM, 2018 WL 1566866, at \*9 (W.D. Tex. March 29, 2018).

42. The factors for assessing a mandatory or prohibitory injunction are the same, although a plaintiff seeking a mandatory injunction must show a “clear entitlement” to the relief sought. *Texas*, 2018 WL 1566866, at \*9 (citing *Justin Indus., Inc. v. Choctaw Sec., L.P.*, 920 F.2d 262, 268 (5th Cir. 1990) (“[B]ecause [the plaintiff] is seeking a mandatory injunction, it bears the burden of showing a clear entitlement to the relief under the facts and the law.”); *see also Martinez v. Matthews*, 544 F.2d 1233, 1243 (5th Cir. 1976) (noting that in order for mandatory injunctions to issue, plaintiff must show that the “facts and the law clearly favors” them).

43. Although there is a heavier burden on the plaintiff to establish that a mandatory injunction is warranted, the Fifth Circuit has cautioned that the focus must be on the prevention of injury rather than preserving the “status quo”:

It must not be thought, however, that there is any particular magic in the phrase ‘status quo.’ *The purpose of a preliminary injunction is always to prevent irreparable injury so as to preserve the court’s ability to render a meaningful decision on the merits.* It often happens that this purpose is furthered by preservation of the status quo, but not always. If the currently existing status quo itself is causing one of the parties irreparable injury, it is necessary to alter the situation so as to prevent the injury, either by returning to the last uncontested status quo between the parties, by the issuance of a mandatory injunction, or by allowing the parties to take proposed action that the court finds will minimize the irreparable injury. *The focus always must be on prevention of injury by a proper order, not merely on preservation of the status quo.*

*Canal Auth. of State of Fla. v. Callaway*, 489 F.2d 567, 576 (5th Cir. 1974) (emphases added); *see also Rush v. Nat’l Bd. of Med. Examiners*, 268 F. Supp. 2d 673, 678 (N.D. Tex. 2003) (“An indispensable prerequisite to issuance of a preliminary injunction is prevention of irreparable injury.”); *In re Life Partners Holdings, Inc.*, 15-40289-RFN-11, 2017 WL 11517832, at \*2 (N.D. Tex. Dec. 12, 2017) (noting that “mandatory preliminary injunctions ‘that goes beyond the status

quo’ ... may be appropriate to ‘keep[] in effect a contractual relationship’ to maintain the status quo.” (quoting *Lake Charles Diesel, Inc. v. Gen. Motors*, 328 F.3d 192, 196 (5th Cir. 2003)).<sup>6</sup>

44. For the reasons set forth above and below, the facts and the law show that the Debtor has a “clear entitlement” to the mandatory injunctive relief requested.

#### IV.

#### ARGUMENT

45. A mandatory injunction requiring the Advisors to adopt and implement a plan for the transition of back office and middle office services from the Debtor is necessary to prevent imminent and irreparable harm to the Funds, their investors, and the Debtor that would be caused by the Advisors’ continued failure to adopt and implement such a plan.

##### **A. The Funds, their Investors, and the Debtor will Suffer Imminent and Irreparable Harm in the Absence of a Mandatory Injunction**

46. The Funds, their investors, and the Debtor’s estate will be severely injured if Defendants are not mandated to adopt and implement a transition plan. Irreparable harm is “a harm ‘for which there is no adequate remedy at law.’” *OGA Charters*, 554 B.R. at 424 (quoting *Daniels Health Scis., L.L.C. v. Vascular Health Scis., L.L.C.*, 710 F.3d 579, 585 (5th Cir. 2013)); see also *Compass Bank v. Veytia*, EP-11-CV-228-PRM, 2011 WL 13234883, at \*2 (W.D. Tex. Sept. 21, 2011) (“The general rule in the Fifth Circuit is that ‘harm is irreparable where there is no adequate remedy at law, such as monetary damages.’”) (quoting *Janvey v. Alguire*, 647 F.3d 585, 600 (5th Cir. 2010)).

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<sup>6</sup> See also *RoDa Drilling Co. v. Siegal*, 552 F.3d 1203, 1208 (10th Cir. 2009) (“While we recognize that mandatory preliminary injunctions are traditionally disfavored ... when the moving party demonstrates that the ‘exigencies of the case require extraordinary interim relief,’ the district court may grant the motion upon satisfaction of the heightened burden.”) (internal citations omitted); *Hernandez v. Sessions*, 872 F.3d 976, 999 (9th Cir. 2017) (“Mandatory injunctions are most likely to be appropriate when ‘the status quo ... is exactly what will inflict the irreparable injury upon complainant.’” (citing *Friends for All Children, Inc. v. Lockheed Aircraft Corp.*, 746 F.2d 816, 830 n.21 (D.C. Cir. 1984))).



47. In the bankruptcy context, “irreparable harm” refers to either “irreparable harm to the interest of a creditor or irreparable harm to the bankruptcy estate.” *In re Hunt*, 93 B.R. 484, 495 (Bankr. N.D. Tex. 1988) (internal quotations omitted). The element of irreparable injury to the debtor’s estate is described as “irreparable harm to the creditors and estates from disruption of th[e] Court’s exclusive authority to effectively manage the[] cases.” *Id.*; *see also Pipkin v. JVM Operating, L.C.*, 197 B.R. 47, 51 (E.D. Tex. 1996) (noting that “[a]n injury is irreparable if it cannot be undone through monetary remedies[,]” and where, for instance, “there is injury to a party’s operations, reputation, and goodwill.”) (internal quotations omitted). Moreover, “the mere fact that economic damages may be available does not always mean that a remedy at law is ‘adequate.’” *Compass Bank*, 2011 WL 13234883, at \*2 (citing *Janvey*, 647 F.3d at 600); (holding that “dissipation of assets ... would impair the court’s ability to grant an effective remedy”).

48. Here, the Advisors’ failure to adopt and implement a transition plan is untenable because – as the Advisors have known for months – the Debtor will soon be unable to provide services under the Shared Services Agreements, and such willful misconduct and gross negligence will cause irreparable harm to the Funds and their investors and to the Debtor’s operations, goodwill, estate, and ability to implement the Plan. *See Pipkin*, 197 B.R. at 56 (affirming mandatory injunction where trustee showed that absent such relief, he would “be unable to fulfill his fiduciary duties to expeditiously liquidate the estate” and where such relief was proper “after confirmation of a plan to protect the debtor and the administration of the bankruptcy estate”) (internal quotations omitted).

49. In the absence of a mandatory injunction, the Debtor will be forced to either (a) exercise its rights to terminate the Shared Services Agreements to the detriment of the Funds and



their investors and be sucked into more litigation caused by Mr. Dondero's conduct, or (b) attempt to provide services to the Advisors under the Shared Services Agreements at substantial losses and risk material delays in the implementation of the Debtor's Plan.

50. Either way, the ability of the Funds to function – and thus the ability of the Funds' retail and other investors to buy and sell interests in the Funds – will be at risk of substantial disruption, thereby creating the potential for catastrophic, unforeseeable, and incalculable consequences for investors, the Funds, the Debtor – and especially the Advisors. Any such disruption will be at best a distraction for the Debtor and, at worst, cause the Debtor to incur substantial costs and litigation risk. Regardless, there will be a significant impact on the Debtor's ability to implement its Plan and manage its estate.

**B. The Debtor Will Demonstrate a Likelihood of Success on the Merits**

51. To satisfy the likelihood of success element, the movant need only present their “prima facie case but need not show that [they] are certain to win.” *Janvey*, 647 F.3d at 595 (internal quotations omitted). Moreover, the relevant “merits” question in this case is not whether the Debtor is likely to prevail on appeal, but rather “whether this [C]ourt is authorized and likely to grant the requested relief.” *FiberTower*, 482 B.R. at 183–84 (citing *COLLIER ON BANKRUPTCY* ¶ 105.03[1][a] (16th ed. 2012) (“In connection with the ‘likelihood’ argument, many courts have looked to the purpose of the requested injunction ... the likelihood of success argument will track closely the bankruptcy right sought to be vindicated.”); *see also Hunt*, 93 B.R. at 493 (“[t]he inquiry [for success on the merits] for a preliminary injunction necessarily focuses on the outcome of a later proceeding, at which time the merits giving rise to the litigation will be decided” rather than success on the merits “so that reorganization efforts mandated by the Bankruptcy Code will not be thwarted by the [enforcement] proceeding.”) (internal quotations omitted).

52. Here, Debtor will succeed on the merits of its claims for (a) a declaratory judgment that it has the contractual right to terminate each of the Shared Services Agreements, that it properly exercised those rights, and that, effective February 19, 2021, it has no further legal or equitable obligation to provide any services to the Advisors; (b) damages for breach of contract; and (c) for a mandatory injunction requiring the Advisors to adopt and implement a plan for the orderly transition of shared services by February 28, 2021.

53. The terms of the Shared Services Agreements are unambiguous and give the Debtor the unfettered right to terminate services upon prior written notice. There will be no dispute that the Debtor timely and properly provided such written notice in conformity with the provisions of the Shared Services Agreements.

54. Moreover, the relief the Debtor seeks is precisely the type contemplated by the Bankruptcy Court's broad powers to grant injunctive relief under Section 105. *See* 11 U.S.C. § 105 (a) (authorizing the bankruptcy court to "issue any order, process, of judgment that is necessary or appropriate to carry out the provisions of the Code."); *see also* 11 U.S.C. §§ 362, 542, 1107. The Debtor seeks to require the Advisors to fulfill their duty to the Funds by ensuring that they have services necessary to manage the Funds. The injunction will also allow the Debtor to focus on its own business, including the implementation of its Plan, and avoid the substantial costs and disruption inherent in being forced to continue its relationship with the Advisors and Funds. Injunctive relief is, therefore, warranted for the purpose of protecting the integrity of the markets in which the Funds' shares are traded, the Funds' investors, and the Debtor's reorganization process. *See FiberTower*, 482 B.R. at 182.

**C. The Equities Strongly Favor the Debtor**

55. The equities strongly favor the Debtor. The evidence will show that: (a) the Advisors were on notice since at least August 2020 that the Debtor was unlikely to provide

services under the Shared Services Agreement for an extended period of time; (b) the Debtor has been pursuing a transition plan since the summer of 2020; (c) the Third Amended Plan filed on November 13, 2020 (and each subsequent version of the Plan), expressly stated that the Debtor would not assume or assume and assign the Shared Services Agreements; (d) the Debtor timely provided notice of termination of the Shared Services Agreements on November 30, 2020; (e) upon information and belief, the Advisors (and not the Debtor) owe contractual and other duties to the Funds, the entities most at risk; and (f) the Debtor has acted in good faith by, among other things, twice extending the anticipated termination date.

56. Based on these facts, the balance of the equities strongly favors the Debtor.

**D. Injunctive Relief Serves the Public Interest**

57. Injunctive relief will further the public interest because it is necessary to protect public markets and thousands of retail investors who currently have no knowledge of the risks they face, as well as the Debtor in its efforts to timely implement the Plan that was recently approved by the Court. “Courts have often held that injunctions that facilitate reorganizations serve the public interest.” *FiberTower*, 482 B.R. at 189 (citing *SAS Overseas Consultants v. Benoit*, No. 99–1663, 2000 WL 140611, at \*5 (E.D. La. Feb. 7, 2000); *Lazarus Burman Assocs. v. Nat’l Westminster Bank U.S.A. (In re Lazarus Burman Assocs.)*, 161 B.R. 891, 901 (Bankr. E.D.N.Y.1993)). In other words, “[i]n bankruptcy, the public policy is to have an orderly administration of the debtor’s assets via their bankruptcy estate, such that the debtor may be able to gain a fresh start, by satisfying valid claims against that estate.” *OGA Charters*, 554 B.R. at 426; *see also In re Hunt*, 93 B.R. at 497 (“Chapter 11 expresses the public interest of preserving the going-concern values of businesses, protecting jobs, ensuring the equal treatment of and payment of creditors, and if possible saving something for the equity holders.”).

58. Indeed, the public interest virtually requires that the Advisors be directed to adopt and implement a transition plan. In the absence of a mandatory injunction, thousands of retail investors are likely to suffer catastrophic losses, and there will likely be substantial market disruptions with unforeseeable consequences. Each of these events will likely cause the Debtor substantial harm and interfere with the Debtor's ability to implement its Plan.

### **CONCLUSION**

WHEREFORE, the Debtor respectfully requests that the Court (i) grant its Motion and enter an Order in the form annexed hereto as Exhibit A, and (ii) grant the Debtor any further relief as the Court deems just and proper.

Dated: February 17, 2021.

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# ENTERED

**The following constitutes the ruling of the court and has the force and effect therein described.**

Harry H. C. Jones  
United States Bankruptcy Judge

APP. 1813  
APP. 1892

This matter having come before the Court on the *Emergency Motion for a Mandatory Injunction Requiring the Advisors to Adopt and Implement a Plan for the Transition of Services by February 28, 2021* [Docket No. 2] (the “Motion”)<sup>2</sup> filed by Highland Capital Management, L.P., the debtor and debtor-in-possession in the above-captioned chapter 11 case (the “Bankruptcy Case”), and the plaintiff in the above-captioned adversary proceeding, and this Court having considered (i) the Motion; (ii) *Plaintiff Highland Capital Management, L.P.’s Verified Original Complaint for Damages and for Declaratory and Injunctive Relief* [Docket No. 1] (the “Complaint”); (iii) the arguments and law cited in the Debtor’s *Memorandum of Law in Support of its Motion for a Mandatory Injunction Requiring the Advisors to Adopt and Implement a Plan for the Transition of Services by February 28, 2021* [Docket No. 3] (the “Memorandum of Law,” and together with the Motion and Complaint, the “Debtor’s Papers”); (iv) the *Objection to Mandatory Injunction and Brief in Support Thereof* [Docket No. 20] (the “Objection”), filed on February 22, 2021, by the Advisors; (v) the testimonial and documentary evidence admitted into evidence during the hearing held on February 23, 2021 (the “Hearing”), including the credibility of witnesses Mr. James P. Seery, Jr., Mr. James Dondero, and Mr. Dustin Norris; and (vi) the arguments made during the Hearing; and this Court having jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334; and this Court having found that this is a core proceeding<sup>3</sup> pursuant to 28 U.S.C. § 157(b)(2);

<sup>2</sup> Capitalized terms used but not herein defined shall have the meanings ascribed to such terms in the Motion.

<sup>3</sup> The court orally stated at the hearing that, at a minimum, there is bankruptcy subject matter jurisdiction in this action, since: (a) there is a conceivable effect on the bankruptcy estate being administered (i.e., the pre-confirmation test for bankruptcy subject matter jurisdiction), since there is a risk of potential liability or regulatory actions being pursued against the estate, if the Debtor does not obtain relief in this action, and, also (b) the outcome of this action could bear on the interpretation, implementation, and execution of a confirmed plan (i.e., the post-confirmation test for bankruptcy subject matter jurisdiction). The court also concluded, upon further analysis, that the action should be deemed to present a “core” matter, with regard to which the bankruptcy court may issue final orders and exercise Constitutional authority, since, among other things, the relief sought is, in essence, supplemental to the confirmation order and in furtherance of implementation of the confirmed plan. *See* 11 U.S.C. § 1142(b). In all events, should this order ever be subject to an appeal, and the District Court concludes that “noncore” matters are involved, the bankruptcy

and this Court having found that venue of this proceeding and the Motion in this District is proper pursuant to 28 U.S.C. §§ 1408 and 1409; and this Court having found that the Debtor's notice of the Motion and opportunity for a hearing on the Motion were appropriate and that no other notice need be provided; and upon all of the proceedings had before this Court, the legal and factual bases set forth in the Debtor's Papers, and the evidence submitted at the Hearing; and after due deliberation and sufficient cause appearing therefor, and for the reasons set forth in the record on this Motion, the Court makes the following findings of fact:

1. Each of the Advisors is controlled by Mr. Dondero.
2. The Debtor had the contractual right to terminate the HCMFA Shared Services Agreement on 60 days' written notice.
3. The Debtor properly exercised its right to terminate the HCMFA Shared Services Agreement by providing at least 60 days' written notice.
4. The HCMFA Shared Services Agreement and the Debtor's obligation to provide services to HCMFA under the HCMFA Shared Services Agreement terminated on February 19, 2021.
5. The Debtor had the contractual right to terminate the NPA Shared Services Agreement on 30 days' written notice.
6. The Debtor properly exercised its right to terminate the NPA Shared Services Agreement by providing at least 30 days' written notice.
7. The NPA Shared Services Agreement and the Debtor's obligation to provide services to NPA under the NPA Shared Services Agreement terminated on February 19, 2021.

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**court requests that the District Court regard this ruling as a *proposed* set of findings, conclusions and order from the bankruptcy court and that the District Court adopt this ruling, pursuant to 28 U.S.C. § 157(c)(1).**



8. Except as expressly set forth herein, effective as of February 19, 2021, the Debtor has no obligation to provide any services, software, or assistance to any of HCMFA, NPA, the Funds, or any servicer or personnel retained by any of HMCFA, NPA, or the Funds.

9. As of February 20, 2021, each of HCMFA and NPA had adopted an operating plan to obtain or provide all services previously provided by the Debtor that are necessary to fully perform under their agreements with the Funds without the aid or assistance of the Debtor.

10. Except as expressly set forth herein, as of February 20, 2021, neither HCMFA nor NPA needs any services, including contractual arrangements and software, previously provided by the Debtor or its employees under the Shared Services Agreements that are necessary to fully perform under their agreements with the Funds.

11. On or prior to February 28, 2021, the Advisors will promptly provide the Debtor with written notice of the documents, data, and books and records (collectively, the “Data”) that the Advisors’ believe constitute their property. If the Debtor in reasonable good faith determines such Data is the Advisors’ property, the Debtor will take reasonable efforts to provide the Advisors with a copy of such Data. **Subject to paragraph 13 below, on and prior to February 28, 2021, each party will bear its own costs and expenses associated with the copying of the Data.** Under no circumstances will the Debtor be required to erase or otherwise remove any Data from the Debtor’s systems. For the avoidance of doubt, the Debtor will have no obligation to provide any Data that constitutes the Debtor’s privileged, confidential, or proprietary information.

12. Subject to paragraph 14, the Debtor will have no obligation to provide any Data to the Advisors after February 28, 2021. If the Debtor in reasonable good faith cannot satisfy any request for Data made pursuant to paragraph 11 by the close of business on February 28, 2021, the Debtor will have no further obligation to provide such Data.

13. The Debtor will not be required to incur any *material* time, cost, or expense in furtherance of its obligations set forth in paragraph 11—the Advisors’ witness having represented to the court that the copying and/or transfer of the Data would be fairly easy to achieve and that the Advisors stood by ready to receive the Data. To the extent any requests require material time, cost, or expense, the Debtor may petition this Court for the payment of any fees, costs, or expenses incurred in connection with the fulfillment of its obligations under paragraph 11 (including the cost of such petition) and shall have no obligation to provide such Data until the Court has ruled on such petition.

14. If the Debtor cannot in reasonable good faith provide requested Data by February 28, 2021, or if the Advisors request any Data after February 28, 2021, and in each case if the parties cannot agree on the propriety of such request after conferring in good faith, the Advisors may petition this Court for access to such Data. Regardless, the Advisors will bear any and all costs associated with any requests for Data and the delivery of such Data under this paragraph.

15. Notwithstanding anything herein to the contrary, the delivery of Data to the Advisors will not constitute a waiver of any privileges, including attorney-client privilege, or any confidentiality requirements.

16. This Court retains exclusive jurisdiction with respect to all matters arising from or related to the implementation, interpretation, and enforcement of this Order.

17. Based on the foregoing, the Motion is dismissed as moot.

### End of Order ###

## EXHIBIT 21

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

	)	<b>Case No. 19-34054-sgj-11</b>
In Re:	)	Chapter 11
	)	
HIGHLAND CAPITAL	)	Dallas, Texas
MANAGEMENT, L.P.,	)	Tuesday, February 23, 2021
	)	9:00 a.m. Docket
Debtor.	)	
	)	
HIGHLAND CAPITAL	)	<b>Adversary Proceeding 20-3190-sgj</b>
MANAGEMENT, L.P.,	)	
	)	
Plaintiff,	)	PLAINTIFF'S MOTION FOR ORDER
	)	REQUIRING JAMES DONDERO TO
v.	)	SHOW CAUSE WHY HE SHOULD NOT
	)	BE HELD IN CIVIL CONTEMPT FOR
JAMES D. DONDERO,	)	VIOLATING THE TRO [48]
	)	
Defendant.	)	
	)	
HIGHLAND CAPITAL	)	<b>Adversary Proceeding 21-3010-sgj</b>
MANAGEMENT, L.P.,	)	
	)	
Plaintiff,	)	DEBTOR'S EMERGENCY MOTION FOR
	)	MANDATORY INJUNCTION REQUIRING
v.	)	THE ADVISORS TO ADOPT AND
	)	IMPLEMENT A PLAN FOR THE
HIGHLAND CAPITAL MANAGEMENT	)	TRANSITION OF SERVICES BY
FUND ADVISORS, L.P.,	)	FEBRUARY 28, 2021 [2]
et al.,	)	
	)	
Defendants.	)	
	)	

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

WEBEX/TELEPHONIC APPEARANCES:

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25 Proceedings recorded by electronic sound recording;  
transcript produced by transcription service.

1                   DALLAS, TEXAS - FEBRUARY 23, 2021 - 9:07 A.M.

2                   THE COURT: This is Judge Jernigan, and we have  
3 Highland settings this morning. We have a couple of settings  
4 in adversary proceedings, one in Adversary 21-3010, Debtor's  
5 Emergency Motion for a Mandatory Injunction Requiring the So-  
6 Called Advisors to Adopt and Implement a Plan for Transition  
7 of Services; and then, second, in Adversary 20-3190, a Motion  
8 to Hold James Dondero in Contempt for Violating a Previous  
9 TRO, allegedly.

10                  So, let's go ahead and get our lawyer appearances. First,  
11 for the Debtor, Highland, who is appearing this morning?

12                  MR. POMERANTZ: Good morning, Your Honor. It's Jeff  
13 Pomerantz and John Morris of Pachulski Stang Ziehl & Jones.  
14 Mr. Morris will be handling the hearings today.

15                  THE COURT: All right. Thank you.

16                  All right. For the Advisors, who do we have appearing?

17                  MR. RUKAVINA: Davor Rukavina and my co-counsel, Lee  
18 Hogewood. We are appearing for the two Defendants in  
19 Adversary Proceeding 21-03010. We are not appearing in the  
20 other adversary and contempt matter.

21                  THE COURT: All right. For Mr. Dondero, who do we  
22 have appearing this morning?

23                  MR. WILSON: Your Honor, John Wilson with the law  
24 firm of Bonds Ellis Eppich Schafer Jones. And with me is  
25 Bryan Assink.

1 (Interruption.)

2 THE COURT: All right. I didn't hear what you said,  
3 Mr. Wilson, after appearing for yourself and Mr. Assink.  
4 Would you repeat that?

5 MR. WILSON: That was all I said, Your Honor. I  
6 don't know what that other noise was.

7 THE COURT: Oh, okay.

8 (Court confers with Clerk.)

9 THE COURT: Okay. Someone came in as a PC user, is  
10 what my court reporter said.

11 All right. Well, do we have the Committee appearing  
12 today?

13 MR. CLEMENTE: Yes. Good morning, Your Honor.  
14 Matthew Clemente; Sidley Austin; on behalf of the Committee.

15 THE COURT: All right. Thank you.

16 All right. Well, that's all the appearances I will ask  
17 for right now. I know we have interested observers, parties  
18 in interest observing today.

19 Mr. Morris, how did you want to proceed this morning?

20 MR. MORRIS: John Morris; Pachulski Stang Ziehl &  
21 Jones.

22 What I thought we'd do, Your Honor, is begin with the  
23 Debtor's Motion for the Mandatory Injunction. I thought it  
24 would -- may make sense to begin with some opening statements  
25 and proceed right to the evidence. The Debtor has two

5

1 witnesses to call, Mr. Seery and then Mr. Dondero. And then  
2 we would rest after the admission into evidence of our  
3 exhibits. The Advisors, you know, can certainly cross-examine  
4 Mr. Seery. You know, and then we'll have closing statements  
5 and hopefully finish that part of the proceeding up.

6 And then we'll move on to the contempt proceeding. Mr.  
7 Dondero has a motion *in limine* to exclude certain evidence.  
8 The Debtor has agreed -- I don't know if I've seen an order  
9 from the Court -- but the Debtor has agreed to have that heard  
10 today, if Your Honor would like to do that. The Debtor is  
11 certainly prepared to argue that motion prior to the  
12 commencement of the contempt proceeding. And then after that  
13 motion is decided, we could just do the same drill: Some  
14 opening statements, hopefully hear from a few witnesses, put  
15 in our evidence, and finish up.

16 THE COURT: All right. Well, that was the sequence I  
17 had envisioned. Since you're looking for an injunction, you  
18 know, immediately, you're wanting to transition services by  
19 February 28th, I thought that it made sense to take that one  
20 up first. So, with that, I'll hear your opening statement.

21 MR. MORRIS: Okay. Thank you, Your Honor.

22 MR. RUKAVINA: Your Honor, Davor Rukavina, briefly.  
23 I just would like for the record to be clear. Are we having a  
24 combined record for both adversaries, or is the -- first the  
25 one and then the other, which would be my strong preference?

6

1 THE COURT: No, I did not envision a combined record.

2 MR. RUKAVINA: Okay.

3 THE COURT: Mr. Morris, was that what you were  
4 suggesting and I didn't understand?

5 MR. MORRIS: No.

6 THE COURT: No, he was not.

7 MR. MORRIS: Not at all.

8 THE COURT: Okay. So we're just --

9 MR. RUKAVINA: Okay. Thank you.

10 THE COURT: -- focusing on the Advisor-Debtor dispute  
11 this morning with the evidence. Okay.

12 Mr. Morris, go ahead.

13 MR. RUKAVINA: Thank you, Your Honor.

14 OPENING STATEMENT ON BEHALF OF THE PLAINTIFF

15 MR. MORRIS: Okay. Thank you, Your Honor. John  
16 Morris; Pachulski Stang Ziehl & Jones.

17 Before I begin, I just want to tell the Court that the  
18 lawyers -- this has been a very difficult week. We had three  
19 depositions yesterday. And I just, I think it's important for  
20 the Court to know that the lawyers have cooperated really  
21 quite well. It's difficult circumstances. Not every  
22 conversation is polite and perfect. But for Your Honor's  
23 purposes, I do appreciate everybody's cooperation getting to  
24 this point.

25 THE COURT: Well, I'm glad you told me that, because



7

1 I was wrongly thinking I might hear this morning that you all  
2 worked it out overnight.

3 MR. MORRIS: No.

4 THE COURT: I will let you know, I cannot for the  
5 life of me figure out why this couldn't be worked out, but I'm  
6 going to hear the evidence and argument and better understand  
7 that, I guess.

8 MR. MORRIS: You are. And let me try to explain  
9 that. And what I'd like to do in my opening is just give you  
10 some background as to how we got here, what the Debtor's  
11 interest was in bringing the motion, and what the Debtor is  
12 seeking from the Court today. And I think, with that, perhaps  
13 we'll fill in any of the blanks that may be appearing on your  
14 page.

15 THE COURT: Okay.

16 MR. MORRIS: And I think the best place to start,  
17 Your Honor, is just -- I know that the Court is familiar with  
18 the relationship of the parties, but for the record in this  
19 particular case I think that it's important to just put that  
20 out there. I've got a small demonstrative deck that I think  
21 would be helpful, and I would just ask that we put up on the  
22 screen --

23 THE COURT: All right.

24 MR. MORRIS: -- the first slide of the deck.

25 THE COURT: Okay.

1           MR. MORRIS: And this slide, Your Honor, you'll hear  
2 testimony and I don't think there will be any dispute about  
3 the substance of this particular slide. But as Your Honor is  
4 aware, HCMLP, the Debtor, has certain shared services  
5 agreements with the two Defendants here that are the two  
6 Advisors. That's HCM Fund Advisors, NexPoint Advisors.  
7 Pursuant to those shared services agreements, the Debtor  
8 provided certain back- and middle-office services. And the  
9 shared services for purposes of this hearing contain some very  
10 important termination clauses.

11           The evidence will show that the Advisors provide advisory  
12 services to certain investment funds. There's about ten or  
13 twelve investment funds to which they provide advisory  
14 services pursuant to these advisory service agreements. Some  
15 of those funds are publicly traded. As Your Honor has heard  
16 previously, some of those funds have thousands of individual  
17 investors, mom-and-pop investors and retail investors. So  
18 that is the -- kind of the -- how this all fits together, and  
19 we'd just like to keep that in context.

20           The agreements themselves, as I mentioned, have certain  
21 termination clauses.

22           If we could just go to the next slide, please.

23           The agreement between the Debtor and Highland Capital  
24 Management Fund Advisors had their shared services agreement,  
25 and you can see in the footnote where I cite to the exhibit.

1 This is Debtor's Exhibit 2 that appears at the adversary  
2 proceeding Docket No. 10. It's a very straightforward  
3 termination clause. It's a clause that says the agreement is  
4 for a period of a year, with automatic renewals. And then  
5 Section 7.02 provides that either party may terminate this  
6 agreement with or without cause upon at least 60 days' written  
7 notice.

8 If we could go to the next slide, you'll see that this is  
9 the excerpt from the NexPoint Advisors shared services  
10 agreement. And this provision is slightly different because  
11 it requires only 30-day written notice. That -- and that  
12 particular agreement can be found at Debtor's Exhibit No. 4.

13 So that's kind of the nature of the parties and that's the  
14 important part of the agreement, at least from the Debtor's  
15 perspective.

16 And how does this -- how is this all particularly relevant  
17 today? The Debtor filed for bankruptcy back in October of  
18 2019. As the Court is aware, Mr. Dondero was in control of  
19 both the Debtor and the Advisors at that time. The Advisors  
20 had certainly prior notice that the Debtor would be filing for  
21 bankruptcy. And indeed, I think you'll hear some testimony  
22 today from Dustin Norris that the Advisors had begun to think  
23 about what would happen to the shared services agreements, you  
24 know, a year and a half ago, prior to the bankruptcy filing.

25 Fast forward to August, August of 2020. The Debtor had

10

1 been in bankruptcy at that point for about ten months. And if  
2 Your Honor will recall, at around that time the Debtor filed  
3 its first plan of reorganization.

4 And if we could just go to the next slide, please.

5 This was an important event for the Debtor at the time,  
6 because while the Debtor did not yet have the support of any  
7 meaningful constituency, it did make a public statement for  
8 the first time that unless executory contracts were assumed or  
9 otherwise treated in the manner provided in Article 5 of the  
10 plan, they would be deemed rejected. So, as of August 2020,  
11 this was the marker that the Debtor laid.

12 And certainly, discussions continued about a potential  
13 grand bargain. You've heard a lot about that. They morphed  
14 later on into discussions about a pot plan. But for purposes  
15 of, you know, public disclosure, there is no question that by  
16 August 2020 everybody should have been on notice that, in the  
17 absence of an assumption of the executory contracts, they  
18 would be deemed to be rejected.

19 You'll hear from Mr. Seery today. Mr. Seery will testify  
20 as to the events that took place in the weeks following the  
21 filing of this document. He'll -- he will describe for you at  
22 a high level but just in general how the parties began  
23 discussing the possibility of a transition of services  
24 agreement, the form of which was not certain at the time.  
25 There were a couple of possibilities, including a Dondero-

11

1 related entity taking it over. There was the possibility of a  
2 -- what's been referred to and what will be referred to as  
3 Newco, which was going to be a new entity formed by some of  
4 the Debtor's employees upon consummation of the plan. I think  
5 there was discussion about the possibility of just leaving  
6 things in place if somehow a grand bargain could be achieved.  
7 But discussions ensued in the fall.

8 And as Your Honor will also recall, you know, we had the  
9 mediation. The mediation wasn't successful in resolving the  
10 grand bargain. The mediation did result in the agreement with  
11 Acis, and that's when, you know, tensions began to increase  
12 with Mr. Dondero and the board.

13 Mr. Seery will testify that through the fall, while  
14 discussions continued, you know, it became a little bit more  
15 -- it became a little bit more difficult. And Your Honor will  
16 recall that in October the board asked for Mr. Dondero's  
17 resignation, which he complied with, pursuant to the corporate  
18 governance provisions.

19 But it was in this time that Mr. Seery will also testify  
20 that Mr. Dondero made it clear, in a call that there were  
21 numerous people on, that if, you know, we could get to a grand  
22 bargain, that would be great, but if that we couldn't, nobody  
23 should assume that the transition of services would be easy.

24 Now, you know, Mr. Seery will testify that he found that  
25 interesting because the transition of services really should

12

1 have been more of the Advisors' concern than the Debtor's, but  
2 it was a point that Mr. Seery noted, and he'll tell you about.

3 By November, the Debtor had reached a consensus with the  
4 Creditors' Committee on the formulation of a plan. If you'll  
5 recall, in late October, there was a contested disclosure  
6 statement hearing during which the Committee objected to the  
7 releases and to certain corporate governance provisions. And  
8 those -- those objections led to negotiations, and those  
9 negotiations led to an amended plan, which was the Third  
10 Amended Plan.

11 And if we could go to the next slide, this is also, from  
12 our perspective, an important marker in the narrative here,  
13 because in mid-November, we'd gone beyond just saying that if  
14 the contracts aren't assumed they would be deemed rejected to  
15 making a public statement that shared services agreements are  
16 not going to be assumed. And they're not going to be assumed  
17 because they're not cost-effective. And Mr. Seery will  
18 testify as to why the contracts were not cost-effective. But  
19 there was no doubt by mid-November that the contracts weren't  
20 going to be assumed by the Debtor.

21 A couple of weeks later, to remove any doubt, the Debtor  
22 exercised its right under the shared services agreement and  
23 gave notice of termination.

24 If we can go to the next slide, please. You'll see in  
25 this, in this slide, you've got -- yeah, there you go.

13

1 There's a letter dated November 30th. And this can be found,  
2 this is Debtor's Exhibit 3. There is a letter notifying the  
3 Fund Advisors that the Debtor intended to terminate the shared  
4 services agreement on January 31, 2021. In other words, the  
5 Debtor gave the 60-day notice that we just looked at under the  
6 shared services agreement of its intention to terminate the  
7 shared services agreement.

8 Can we go to the next slide, please?

9 On the same day, the Debtor also gave notice of its  
10 intention to terminate the shared services agreement with  
11 NexPoint Advisors. And I would note that, notwithstanding the  
12 fact that the shared services agreement with NexPoint Advisors  
13 only required a 30-day notice period, the Debtor, in fact,  
14 gave 60 days' notice, just to keep them on the same track.

15 And as Your Honor knows, in the subsequent weeks, the  
16 Debtors pushed ahead with their plan of reorganization. They  
17 amended it a couple of times. Those amendments didn't have  
18 anything -- have any impact on the termination notices.

19 You'll hear no evidence today that the Debtor rescinded the  
20 termination notices. You'll hear no evidence today that the  
21 Debtor ever considered rescinding the termination notices.

22 And so we fast-forward now a couple of months later to  
23 January, and what's happening? Mr. Seery will testify that,  
24 you know, the Debtor really was using its best efforts to try  
25 to engage, to try to finish this up. And he'll tell you what

14

1 the Debtor's motivations were here. While the Debtor doesn't  
2 owe any obligations directly to the Funds, while the Debtor  
3 doesn't owe any obligations directly to the retail fund  
4 investors, the Debtor was very, very concerned that it be able  
5 to implement its plan of reorganization. And that plan of  
6 reorganization, which Your Honor just approved very recently,  
7 and in fact entered the order yesterday, pursuant to that plan  
8 the Debtor is going to and has begun the process of downsizing  
9 substantially. And they were going to eliminate a lot of the  
10 employees, and they knew in January that there was no way the  
11 Debtor was ever going to have the ability to provide any  
12 services at any time after February 28th. I mean, they gave  
13 notice of January 31st.

14 So, the Debtor wanted to make sure that it could proceed  
15 in the future without any obligation, without any claim that  
16 there's obligations. So the Debtor was really focused on  
17 trying to try to finish up this transition services agreement.  
18 And the negotiations picked up a little bit in late January,  
19 but here we were, with a January 31st deadline, and the Debtor  
20 -- the Debtor [sic] asked for an extension of time. And the  
21 Debtor [sic] asked for an extension of time presumably because  
22 they weren't prepared to assume the back-office and the  
23 middle-office services that the Debtor was providing.

24 And so the Debtor agreed and the parties agreed, pursuant  
25 to a written agreement, to extend the deadline by two more



15

1 weeks. And the parties continued to negotiate during those  
2 two weeks, but there were difficulties. And threats were  
3 made. And Mr. Seery will testify that those threats caused  
4 the Debtor to insist that the negotiations basically be  
5 chaperoned by outside counsel.

6 It didn't last long. It was really just for the purpose  
7 of trying to get the temperatures down to a degree where  
8 people could engage in a more cooperative fashion. But that's  
9 what we were dealing with in late January and early February.  
10 We couldn't get to yes.

11 And parties negotiated. Terms sheets went back and forth.  
12 You're going to hear this testimony, not from Mr. Seery, but  
13 you'll hear it, ironically, from the Advisors, that last week  
14 an agreement was reached. The only sticking point was Mr.  
15 Dondero's insistence that he be permitted access to the  
16 Debtor's offices. It is the only thing that prevented the  
17 parties from reaching an agreement.

18 And they say that the Debtor was unreasonable in not  
19 allowing him into their offices. And Mr. Seery will testify  
20 that we'd already been through this process, that we'd already  
21 obtained a TRO, that we'd already obtained a preliminary  
22 injunction that bars him from the offices, and we just,  
23 admittedly, we would not agree to that provision. But we  
24 would not be here today if the Advisors simply said, we'll  
25 leave that for another day, we've been operating for two

1 months without Mr. Dondero in the offices, we've otherwise got  
2 an agreement that accomplishes everything we need to do.  
3 Instead, they said no.

4 And here's another interesting point. You're going to  
5 hear the testimony from Mr. Norris, and he's going to tell you  
6 that the so-called independent boards of the funds, they were  
7 fully supportive of the Advisors' position. They thought that  
8 it was a really smart idea to walk away from a fully-  
9 negotiated transition services agreement because the Debtor  
10 wouldn't let Mr. Dondero into the office. They thought that  
11 was a great idea and they fully supported it. Nobody -- none  
12 of the board members are going to be here today to testify to  
13 that, but Mr. Norris is going to -- I'm going to make sure  
14 that Mr. Norris informs the Court that that was the boards'  
15 view.

16 And so, instead of saying yes, they said no. And we had  
17 told them last Tuesday, if you don't agree to this, we're  
18 going to commence the lawsuit. So they didn't agree to it, so  
19 we commenced the lawsuit.

20 But negotiations continued. And you know, I think the  
21 lawyers for the Advisors acted in very good faith here, Your  
22 Honor. They did the best they could. We continued to  
23 negotiate. On Friday, they presented to the Debtor two  
24 options, Option A and Option B. And at one point, they said,  
25 we're not -- we may have to tweak Option B, so hold off for

17

1 now. And you're going to see this in the emails. It was just  
2 black and white. And we said okay, fine. And then they came  
3 back and they said no, no, no, Option B is good, Option B is  
4 good, so tell us what you want to do. And at 1:00 o'clock on  
5 Friday, there was a phone call. The Debtor informed the  
6 Advisors' lawyers that they choose Option B. We're done. And  
7 we started talking about wire transfers. We started talking  
8 about documenting this for the Court in a consensual order.  
9 And we would be done.

10 And we had a call scheduled, I think at first at 3:30.  
11 Again, this will be -- this will all be in the evidence. This  
12 is what the evidence is going to show. We had a call at 3:30.  
13 They asked for an extension of time. Then they told us they  
14 were trying to get the consent of the person whose consent  
15 they needed. They pushed it off further. And then, you know,  
16 then we got the bad email from Mr. Hogewood that said, we're  
17 not going to have a group call, I'm just going to call by  
18 myself. And we knew what that meant.

19 And so he called up. He informed the Debtor that Plan B  
20 was off the table, the one that we had just accepted like for  
21 the second time. So Plan B was now off the table, and we  
22 said, we're done. I mean, we can't continue to negotiate  
23 this.

24 A couple of hours later, they send an email and they say,  
25 Plan B is back now on the table, but we're taking back the

1 million dollars that we had previously agreed to. And we  
2 said, no, thank you.

3       They continued to make offers over the weekend, Mr. Seery  
4 will testify, offers pursuant to which they were seeking I  
5 think what they called the *a la carte* services from the  
6 Debtor. And we weren't able to reach that agreement. And,  
7 again, I think what Mr. Dondero is going to tell you, Your  
8 Honor, is that -- well, you're going to hear two different  
9 stories, actually. Mr. Dondero is going to tell you that when  
10 we wouldn't let him back in the office on Tuesday, he  
11 disengaged. So he didn't -- he didn't really care. He didn't  
12 really have anything to do with it. He doesn't know what plan  
13 the Debtor has today. He doesn't know how the services are  
14 being transitioned. He really doesn't know anything after  
15 last Wednesday as regards to this matter.

16       But Mr. Norris will tell you that it was, in fact, Mr.  
17 Dondero who pulled Plan B on Friday afternoon because he  
18 didn't understand it. There was a misunderstanding, they  
19 said, even though Mr. Dondero will tell you that he  
20 specifically authorized Mr. Norris and D.C. Sauter to  
21 negotiate the agreement. Okay? That's a -- it's not a pretty  
22 story. I don't know that there's going to be a lot of dispute  
23 about the facts, to be honest with you, because they're  
24 reflected in documents. This is as much a document case as it  
25 is anything else.

1           So, you know, where does that leave us? Because there are  
2 certain developments that have happened in the last 24 hours,  
3 you know, that I'll -- that guess I'll share with you now. We  
4 did take discovery yesterday. As I mentioned, we did have a  
5 number of depositions. And during one of those depositions,  
6 Mr. Norris disclosed that the Advisors do, in fact, have a  
7 plan, or at least they assert that they have a plan. And the  
8 plan has, I think, what I would characterize as four legs to  
9 it.

10           Number one is they hired yesterday on a contract basis  
11 somebody to perform audit and accounting services. I think  
12 his name is Mr. Palmer. And he started yesterday.

13           They took in-house the payroll issues and are utilizing --  
14 to supplement that, they're now going to utilize a firm called  
15 Paylocity. And Paylocity is a firm that the parties use  
16 regularly now. So that's the second leg of their plan.

17           The third leg is an IT company called Siepe. I think  
18 Siepe is run by a former Highland employee. And Siepe will  
19 provide -- and I think Mr. Norris is going to testify -- has  
20 been providing for a couple of weeks on a shadow basis certain  
21 IT functions.

22           And, finally, they're still trying to negotiate with  
23 Newco. Newco would be the entity that would be formed with  
24 some of the Highland employees. But those negotiations aren't  
25 finished.

20

1       So, I appreciated the objection that was filed yesterday.  
2       They basically said that this is moot, that they've got a  
3       plan, so there is nothing for the Court to do. We still have  
4       concerns. I think Mr. Seery will testify as to those  
5       concerns.

6       But it does -- it does go, you know, much further than we  
7       thought, even though it was just adopted. I mean, I guess the  
8       lawsuit had its intended effect, and in the last 24, 48, 72  
9       hours, they're -- they're engaging in the process of  
10      transition.

11      So, you know, why are we here and what are we hoping to  
12      accomplish now that we've gotten news of that development? I  
13      think it's pretty simple, Your Honor. We simply want the  
14      Court to make sure that the Debtor is protected here, that the  
15      Debtor -- that there is a plan in place pursuant to which the  
16      Debtor will not be obligated to provide any services and it  
17      will be allowed to implement its plan in a way that not only  
18      protects the Debtor but really will protect the public  
19      marketplace, it will protect the funds and the investors, and,  
20      frankly, the Advisors as well.

21      We wanted this to be a smooth transition. We tried very  
22      hard to make it a smooth transition. Unfortunately, that  
23      didn't come to pass. But we do believe that the Debtor needs  
24      the comfort of an order.

25      And the Advisors are simply wrong in their papers when

21

1 they say we're asking the Court to dictate terms. I don't  
2 care if they have an agreement with the Debtor. I don't care  
3 who they have an agreement with. I don't care what the  
4 agreement says. I don't think the Court has to order any  
5 particular terms. We just want to make sure that they have a  
6 plan in place and that plan is implemented before the end of  
7 the month, because we will not be able to do anything for them  
8 after that time.

9 Thank you very much, Your Honor.

10 THE COURT: Thank you. Mr. Rukavina?

11 MR. HOGEWOOD: Good morning, Your Honor. Lee  
12 Hogewood. I'm going to take on the opening statement, if the  
13 Court please.

14 THE COURT: All right. Thank you.

15 OPENING STATEMENT ON BEHALF OF THE ADVISOR DEFENDANTS

16 MR. HOGEWOOD: And let me, let me begin by saying  
17 that I agree with Mr. Morris that counsel, I think, have  
18 cooperated throughout this process. And I also -- and in  
19 particular thank them for asking that the hearing be pushed  
20 back for 30 minutes, which was at my request, as an earlier  
21 start.

22 One other housekeeping matter that I would like to request  
23 is I will not have a further speaking role after the opening  
24 statement, and if it would be permissible for me to listen to  
25 the rest of the hearing by telephone, that would be much

1 appreciated, if there's not an objection to that.

2 THE COURT: All right. I assume there's no  
3 objection.

4 MR. MORRIS: No.

5 THE COURT: All right. Permission granted.

6 MR. HOGEWOOD: Thank you, Your Honor.

7 I think the theme of perhaps this hearing is a theme of  
8 divorce. It's a divorce that is long overdue. The lawsuit  
9 filed last week, it seems to be an effort of one of the  
10 divorcing parties, the Debtor, to employ the power of this  
11 Court to be sure that the Debtor is absolved of all  
12 consequences of the divorce.

13 Divorces are often messy. This one is particularly so.  
14 Presently, I think there are three or four other adversary  
15 proceedings among these parties that will have to be sorted  
16 out over the coming many months.

17 But on the issue before the Court today, the Advisors need  
18 very little from the Debtor in this divorce in the final  
19 analysis, other than access to data and books and records that  
20 the Advisors own and which will remain on formerly-shared  
21 systems.

22 To carry the divorce analogy further, like many divorcing  
23 couples, there are so-called children at risk. In this case,  
24 the children are the employees of the Debtor, the Advisors,  
25 the funds and their investors.



1       The Debtor's other purpose seems to be that they -- to be  
2 absolved of responsibility for the children. And just to be  
3 clear, the Advisors need no child support from the Debtor for  
4 the funds or others beyond the access to data, books and  
5 records that belong to our client and remain comingled with  
6 the Debtor's data.

7       But we didn't seek any relief. We are merely defending  
8 ourselves in this action. And I think what I say about what  
9 the evidence will show is not going to be altogether that  
10 different from what Mr. Morris has said. There's absolutely  
11 no dispute that the parties failed to reach an agreement. I  
12 also think there's no dispute that the parties worked  
13 diligently to reach one. They overcame very -- a large number  
14 of very difficult business issues to make the orderly  
15 transition happen. But in the end, they could not complete a  
16 deal.

17       And for the Debtor, you know, the question of who drew the  
18 hard line in the sand about no, I think we see it a little bit  
19 differently. For the Debtor, it would not agree for Mr.  
20 Dondero to have access, even if and only after the Advisors  
21 paid for the construction of a wall to segregate the remaining  
22 Debtor employees from Advisor employees and even if the Debtor  
23 employees had separate access to the Debtor's section of the  
24 premises, where the Advisors would be essentially subleasing  
25 the remainder of the space.

1 For the Advisors, the prospect of its leader, the leader  
2 of the enterprise, being prohibited from working in the same  
3 office as the employees of the Advisors made no business sense  
4 and was likely to become an ongoing logistical nightmare.

5 The gap could not be bridged in time, and so the Advisors  
6 moved out on the 19th, as directed by the Debtor.

7 As the Court knows, there's no provision in the Bankruptcy  
8 Code or any other statute that required these parties to agree  
9 on a transition of shared services. There's no legal  
10 obligation on either party to reach an agreement on how to  
11 divorce and separate. Neither can be compelled to reach an  
12 agreement if an agreement is not ultimately in their mutual  
13 respective business interests, as determined by each of them.

14 The Debtor claims to have terminated the contract pursuant  
15 to its terms. It amended the termination date twice in  
16 exchange for agreed advance payments to try to reach a deal.

17 In the meantime, the Advisors had to be aware of the  
18 possibility that a deal might not be reached, and so they  
19 began working in earnest on an alternative plan to be able to  
20 continue to service their clients, their funds and investors,  
21 as needed after the services were terminated.

22 So it is not clear exactly what the Debtors really seek  
23 here. A mandatory injunction to do what? To have a plan?  
24 The evidence will show, I think as Mr. Morris suggested, that  
25 our clients have a plan. It was implemented -- it began to be

1 implemented this past weekend, but it had been worked on for  
2 some time in advance. It's -- based on this, there's no  
3 jurisdiction for or purpose in a court order directing us to  
4 do that which we are determined to do anyway and have -- and  
5 have already done.

6 The evidence will show that there's no meaningful  
7 irreparable harm to the Debtor based on the current  
8 circumstances. Mr. Seery would be expected to testify, based  
9 on yesterday's deposition, of some vague notion of confusion  
10 among the employees, but there was no meaningful discussion of  
11 irreparable harm to the Debtor.

12 So the -- and, indeed, the confusion of the employees, in  
13 the context of a Chapter 11 debtor that has just confirmed a  
14 plan of liquidation, I think confusion could be -- the source  
15 of confusion could be a large number of things, not merely the  
16 transition issues.

17 To carry the divorce analogy further, the requested  
18 mandatory injunction is somewhat like requiring a divorcing  
19 spouse who has left the home to explain the details of his or  
20 her post-divorce life. And there's -- there's no purpose in  
21 that. In our papers, we've explained the lack of jurisdiction  
22 over this matter as a core proceeding, and certainly even  
23 under the related-to jurisdiction of the Court, as well as a  
24 constitutional -- lack of a constitutional basis for  
25 jurisdiction under *Stern v. Marshall*. And I know Mr. Rukavina

1 will take those issues up in his closing arguments.

2 We've also indicated -- made an arbitration demand, which  
3 is provided for under one of the two advisory agreements. And  
4 in the context of seeking, in this case, seeking a permanent  
5 injunction, as we stated in our papers, there's really no --  
6 there's no proper exception from the arbitration demand.

7 So there's really, as we sit here today, there's really no  
8 case or controversy, and the timeline that Mr. Morris  
9 described is pretty much not in dispute. The evidence is  
10 going to show that there was a developing consensus among the  
11 business teams in January to meet a January 31 deadline with a  
12 transition. On January 27th, the -- 27, the Debtor demanded  
13 as a condition of transition nearly \$5 million in what they  
14 allege to be postpetition underpayments under the shared  
15 services agreement. This was a new and difficult issue. The  
16 amounts, we're disputing. And the Debtor had not circulated a  
17 term sheet, only a proposed schedule of services. The term  
18 sheet came on the 28th.

19 On the 29th, we were able to agree to the first two-week  
20 extension to allow these discussions over a 13- or 14-page  
21 term sheet to be continued and discussed. That extension  
22 required the advance payment of an agreed amount to cover that  
23 two-week period of extension of services. Negotiations  
24 continued, as discussed, and a further extension through the  
25 19th was granted.

1 Negotiations broke down at the time a suit was filed, and  
2 were renewed and ultimately broke down again, as Mr. Morris  
3 described.

4 In the end, the Court should dismiss the proceeding for  
5 lack of jurisdiction. The bankruptcy court is not a divorce  
6 court, nor is it a place where every perceived ill that the  
7 Debtor may incur may be resolved by injunction. The Court is,  
8 after all, a court of limited jurisdiction. If the Court does  
9 proceed, we simply ask that the claims be rejected and  
10 dismissed on the facts.

11 The Defendants have asked for nothing from the Debtor  
12 other than continued access to data, books and records to  
13 which they're entitled. We've moved out of the house. We  
14 have plans that will allow us to continue to serve our  
15 clients. And we would ask that you not order us to do so.  
16 Thank you.

17 THE COURT: All right. Well, I realize, you know,  
18 legal arguments have been hinted at here, and of course were  
19 briefed. I want to hear the evidence, and then we'll talk  
20 more about legal arguments at the close of the evidence.

21 All right. Mr. Morris, you may call your witness.

22 MR. MORRIS: All right. Your Honor, before I call my  
23 witness, I think just for efficiency purposes I would like to  
24 move my documents into evidence so that we don't have to do  
25 that on a document-by-document basis.

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1 THE COURT: All right.

2 MR. MORRIS: And the Court will find -- unlike some  
3 of the prior proceedings, there actually aren't an  
4 overwhelming number. But the Court will find Exhibits 1  
5 through 16 at the adversary proceeding docket, Docket No. 10,  
6 --

7 THE COURT: Uh-huh.

8 MR. MORRIS: -- the original witness and exhibit list  
9 that the Debtors filed. And then we added a few more  
10 documents I think late yesterday. There was a supplement that  
11 included Exhibits 17 through 21, and that can be found at the  
12 adversary proceeding Docket No. 19.

13 So the Debtor would respectfully move into evidence  
14 Exhibits 1 through 21 on those lists.

15 THE COURT: All right. Any objection?

16 MR. RUKAVINA: Your Honor, I believe Mr. -- well, not  
17 necessarily an objection, Your Honor. I believe Mr. Morris  
18 and I have an agreement that my Exhibits A through N as in  
19 Nancy will also be admitted. And if that agreement holds,  
20 then I have no objection to his exhibits.

21 MR. MORRIS: And it does, Your Honor.

22 THE COURT: Okay. And --

23 MR. RUKAVINA: Then I would -- I would move for  
24 admission at this time as well, Your Honor.

25 THE COURT: All right. And let's make sure I know

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1 where A through N appear. It looks like they are -- are they  
2 all at 18, Docket Entry 18?

3 MR. VASEK: Correct, Your Honor.

4 THE COURT: All right. So I will admit 1 through 21  
5 of the Debtor, which appear at Docket Entry No. 10 and 19, and  
6 Exhibits A through N of the Advisors, which appear at Docket  
7 Entry No. 18. All right.

8 (Debtor's Exhibits 1 through 21 are received into  
9 evidence. Advisors' Exhibits A through N are received into  
10 evidence.)

11 MR. MORRIS: Okay. And with that, the Debtor calls  
12 James Seery as its first witness.

13 THE COURT: All right. Mr. Seery, I think I saw you  
14 earlier on the video. If you could --

15 MR. SEERY: Good morning, Your Honor.

16 THE COURT: Good morning. All right. Please raise  
17 your right hand.

18 (The witness is sworn.)

19 THE COURT: All right. Thank you. Mr. Morris?

20 MR. MORRIS: Thank you, Your Honor.

21 JAMES P. SEERY, JR., DEBTOR'S WITNESS, SWORN

22 DIRECT EXAMINATION

23 BY MR. MORRIS:

24 Q Can you hear me okay, Mr. Seery?

25 A I can. Yes, sir.

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1 Q Okay. Let's just cut right to the chase. Was the Debtor  
2 party to certain shared services agreements with Highland  
3 Capital Management Fund Advisors and NexPoint Fund Advisors?

4 A Yes.

5 Q And I'm going to refer to those two entities as the  
6 Advisors; is that okay?

7 A That's fine. Thank you.

8 Q And pursuant to the shared services agreements, did the  
9 Debtor historically provide back- and middle-office services  
10 to the Advisors?

11 A Yes.

12 Q Okay. And is it your understanding that the Advisors  
13 provide advisory services to certain investment funds?

14 A That's my understanding, yes.

15 Q Okay. Do you have any understanding as to whether or not  
16 the Advisors provide those services to the funds pursuant to  
17 written agreements?

18 A I believe they have agreements with each of the funds.

19 Q Okay. And do you understand that some of those investment  
20 funds are publicly traded?

21 A I believe most of those are, the -- those '40 Act funds  
22 are retail funds, yes.

23 Q And what does it mean, you know, in your -- in your world,  
24 what does it mean to be a retail fund?

25 A There are institutional-type investments which are only



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1 available to institutional investors or credit investors,  
2 depending on the type of investment it is, and there's  
3 particular rules around what types of investors can engage in  
4 certain types of investing activity, designed to, really, have  
5 more sophisticated investors engage, if they desire, in more  
6 risky endeavors and less who's believed to be sophisticated  
7 investors engage in more what are referred to as retail  
8 activities.

9 That's not saying that the retail activities aren't  
10 sophisticated and risky. They can be. But there's a division  
11 in how certain types of investors are able to access certain  
12 types of investments, and retail funds typically are open to  
13 any investor that wants to invest, and they can buy those on a  
14 -- or sell them on a regular basis.

15 Q Are you aware of any agreement of any kind between the  
16 Debtor and any of the funds that are advised by the Advisors?

17 A No, there are no -- no such agreements.

18 Q Okay. Let's turn our attention to August 2020. Did there  
19 come a time in August when the Debtor filed its initial plan  
20 of reorganization?

21 A Yes.

22 Q And can you just describe generally for the Court what the  
23 structure of that plan was?

24 A As we've discussed before, that was the monetization plan.  
25 It was at this point that the Debtor determined that it had to

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1 file a monetization plan to effectively distribute the assets  
2 to the stakeholders, depending on how their claims were  
3 ultimately resolved. And the monetization plan was the plan  
4 we came up with.

5 Q Okay. And do you recall that that initial plan provided  
6 for the treatment of certain executory contracts?

7 A Yes.

8 MR. MORRIS: Can we just put up on the screen Exhibit  
9 12, please? And if we could focus in on that first paragraph.  
10 BY MR. MORRIS:

11 Q Is it your understanding that the initial plan filed by  
12 the Debtors provided that unless an executory contract was  
13 subject to one of those provisions in the first paragraph,  
14 that it would be deemed rejected?

15 A Yes. It was a pretty integral part of the plan, that we  
16 were going to downsize the operations of the business  
17 considerably, and many of the operating businesses, the  
18 servicing of shared service counterparties, were going to be  
19 eliminated, and we would either terminate those agreements  
20 pursuant to their terms or they would be deemed rejected.

21 Q Okay. And what were the consequences for the shared  
22 services agreements for a provision such as this?

23 A Well, the counterparties would no longer have those  
24 services and have to seek them, to the extent they needed  
25 them, elsewhere.

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1 Q Okay. Was this the only plan that the Debtor was pursuing  
2 at this time?

3 A It was the only plan that we filed. We were considering  
4 other options, which at that point was the so-called grand  
5 bargain, which we were attempting to negotiate alongside the  
6 monetization plan.

7 Q Did the Debtor engage in any discussions with the Advisors  
8 after filing this plan about a possible transition of  
9 services?

10 A Yes.

11 Q Can you describe for the Court your recollection about  
12 those discussions in the fall of 2020?

13 A Well, initially, it started in the summer. And knowing  
14 that this was a significant possibility, I gathered the  
15 Highland operating team, many of whom are responsible for  
16 servicing the counterparties under the shared service  
17 arrangements, and they knew that they were not going to be  
18 part of the continuing Debtor if the monetization plan was  
19 confirmed. And I described that there's a corporate carve-  
20 out, that there would be significant work that had to be done,  
21 that that team would have to accomplish, you'd have to  
22 allocate responsibilities and know exactly how you're going to  
23 perform these services, indeed, if the counterparties wanted  
24 those services performed post-confirmation.

25 And we started with a Zoom meeting in August and tried to

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1 replicate a similar meeting each week so that we stayed on a  
2 timetable.

3 By the early fall, or mid-fall, I'm sorry, I guess it was  
4 November 24th, I had a conversation directly with Mr. Dondero  
5 by phone. And on that phone call, I described very much to  
6 him the same situation.

7 It was Mr. Dondero, Mr. Ellington, Mr. Lynn, Mr.  
8 Pomerantz, Mr. Demo, and Mr. James Romey from DSI on the call.  
9 And on that call, I know we went through several issues, and  
10 some of them were becoming particularly heated, especially the  
11 settlement with Acis, because that was problematic for Mr.  
12 Dondero.

13 We advised Mr. Dondero that he would have to resign from  
14 the board if he was going to take antagonistic -- not the  
15 board, the portfolio manager position -- if he was going to  
16 take antagonistic positions versus the Debtor.

17 Mr. Lynn indicated that he was going to depose me with  
18 respect to the 9019 settlements and was -- wanted to be able  
19 to object to those, as well as the Acis settlement as well as  
20 the Redeemer settlement.

21 We also talked about the potential of the grand bargain  
22 plan, and we talked very specifically about the filed plan,  
23 the monetization plan, and the transition that would have to  
24 be accomplished. And I walked through, again, my comparison  
25 to a corporate carve-out and the difficulty of achieving those

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1 kind of transactions even if all parties were working hard to  
2 get them done and wanted to get them done.

3 And I recall very specifically Mr. Dondero telling me that  
4 I should be prepared, if his grand bargain plan wasn't  
5 accepted, that my transition plan wouldn't be very easy and he  
6 would make it difficult. And I recall very specifically  
7 saying that I was a Boy Scout for a long time and that the  
8 Debtor would, in fact, be prepared. While we thought it was  
9 going to be in his economic best interest to come to  
10 agreement, that we would not be left unprepared and the Debtor  
11 would move forward even if he didn't agree.

12 Q During the negotiations that you're talking about, was the  
13 form of -- just to focus on the transition part, was a form or  
14 structure of a successor to the Debtor, at least in terms of a  
15 provider of the back- and middle-office services, discussed?

16 A Yes.

17 Q And what was the -- what was the substance of those  
18 discussions concerning the form of the successor?

19 A The initial substance was that it would be some subsidiary  
20 of NPA or a Dondero related-party entity. I picked NPA just  
21 as a -- because it was a registered investment advisor, it  
22 would be an easy transition over, and that's where the  
23 employees could go, that's where the services could be  
24 provided from, it would be rather seamless, and they were  
25 sharing certain services already -- for example, HR services

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1 like medical insurance, health insurance, et cetera. And so I  
2 thought that that would be the easiest entity. It would  
3 obviously require Mr. Dondero's agreement.

4 Subsequently, the idea of a Newco became an idea that was  
5 developed originally by Mr. Ellington. At least, his  
6 representation to me was that the -- he and other employees  
7 didn't want to work directly for Mr. Dondero because he's  
8 already retraded them on the compensation. Deferred  
9 compensation.

10 Q As time moved on, by November, was the Debtor gaining any  
11 momentum with respect to its asset monetization plan?

12 A Well, the asset monetization plan began to gain  
13 considerable traction as the possibility of either a grand  
14 bargain or a pot plan fell away. There were significant  
15 negotiations that we had already discussed in respect -- or,  
16 at the confirmation hearing in respect of the terms of that  
17 plan, and it began to gain significant momentum towards the  
18 voting and the confirmation deadlines.

19 Q And did the Debtor make a decision in November to  
20 specifically disclose that it intended to reject all of the  
21 shared services agreements?

22 A Well, prior to that time, I had been in front of the  
23 retail boards by phone a couple times and explained basically  
24 the overview of the bankruptcy, what was happening.  
25 Initially, the attempts at a grand bargain, then the filing of

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1 the monetization plan, and the -- and the possibility of a  
2 grand bargain and the competition between the two and the  
3 likely scenarios for each.

4 In addition, we talked about, if there wasn't a grand  
5 bargain, what the transition would look like and my  
6 expectation, as I described earlier, that it was in everyone's  
7 economic best interest -- meaning NPA's, HCMFA's, as well as  
8 the funds -- to transition these services from the Debtor,  
9 because we weren't going to continue them, to a Dondero-  
10 related entity to perform those services for the funds.

11 There were -- there came a time when the disputes with Mr.  
12 Dondero became significant enough where the Advisors and the  
13 funds were actually objecting to certain things that I and the  
14 Debtor were doing in the case, and I told one of the retail  
15 board members that I would no longer participate in any of  
16 their calls. And he understood why, and I was very specific  
17 that it had to do with their antagonistic actions versus the  
18 estate.

19 So, as we moved forward towards November, the monetization  
20 plan became clear, it became more and more clear that the  
21 monetization plan was the only plan on the table. And by mid-  
22 to late November, we had settled on terminating the shared  
23 service agreements and send out termination notices at the end  
24 of November.

25 Q Before you send out the termination notices, do you recall

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1 the Debtor filed their Third Amended Plan --

2 A Yes.

3 Q -- in particular?

4 MR. MORRIS: And can we just put up on the screen,  
5 please, Exhibit 13?

6 BY MR. MORRIS:

7 Q Do you recall if that's the plan that provided the notice  
8 that the shared services agreements would be terminated?

9 A That -- that -- well, the plan continued the position that  
10 if agreements weren't specifically assumed they would be  
11 deemed rejected.

12 It also made clear that we weren't going to continue to  
13 provide any services for the Advisors and their managed funds.

14 And then we actually sent specific termination notices  
15 under the agreements. So those agreements were terminated  
16 pursuant to their terms. They didn't need to wait for the  
17 confirmation of a plan to be deemed rejected.

18 Q Okay.

19 MR. MORRIS: Can we scroll down just a little bit?

20 Okay. Keep going. Yeah, right there.

21 BY MR. MORRIS:

22 Q Do you see the provision beginning on the bottom of Page  
23 24? Again, this is Exhibit 13. Continuing to the top of the  
24 next page. That's the provision that put the world on notice  
25 that the Debtor was not going to assume or assume and assign



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1 the shared services agreements, right?

2 A Well, this is another one of the provisions. The original  
3 plan made clear that that's what we were going to do, the  
4 original filing that we did in August.

5 Q Okay.

6 A We were very clear that we would not be assuming these  
7 agreements.

8 This filing made clear that we were, again, but with even  
9 more specificity, not going to continue to provide these  
10 services, and then subsequently we filed or delivered the  
11 termination notices.

12 Q Okay. And I see the last sentence of the paragraph ending  
13 at the top of Page 25 states that the contracts "will not be  
14 cost-effective." Do you see that?

15 A Yes.

16 Q What is that a reference to?

17 A Well, I think we've had discussions before, around  
18 confirmation and prior to that, those hearings, that the  
19 Debtor was run at a loss. And the more work we do, the more  
20 losses we find.

21 Basically, the Debtor ran at an operating loss, and then  
22 had to sell assets to pay deferred compensation or other  
23 expenses. The Debtor has been run that -- it appears the  
24 Debtor has been run that way for a long time, and many of the  
25 services that the Debtor provides to the shared services, the

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1 cost of those services exceed the amount that we receive under  
2 those contracts.

3 In addition, there's other entities that services -- and  
4 persons for whom significant services are provided and nobody  
5 pays anything. They're not even contracts.

6 So, these contracts, the Debtor as an operating entity was  
7 run at a loss. These contracts were negative. And that  
8 doesn't even deal with the fact that many times these entities  
9 didn't pay what they did, in fact, owe under the contract. So  
10 there are significant receivables that are owed by these  
11 entities that haven't been paid.

12 In addition, the Debtor advances funds on a regular basis  
13 for effectively the operating expenses of the Advisors and is  
14 often not repaid timely.

15 Q Okay. A couple of weeks -- I think you referred to  
16 termination notices. Did the Debtor send termination notices  
17 to the Advisors shortly after filing this Third Amended Plan?

18 A Yes. They were sent at the end of November.

19 Q Okay. Let's just look at the termination provisions, and  
20 then we'll quickly at the termination notices.

21 MR. MORRIS: Can we put on the screen Trial Exhibit  
22 2, which was part of the deck of my opening?

23 BY MR. MORRIS:

24 Q Are you generally familiar, Mr. Seery, with the shared  
25 services agreements with the Advisors?

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1 A I am.

2 Q And are you aware that the shared services agreements  
3 contain termination clauses?

4 A Yes.

5 Q All right. So this is -- what I've put on the screen is  
6 the Debtor's Exhibit No. 2, and it's the shared services  
7 agreement with Highland Capital Management Fund Advisors. Do  
8 you see that?

9 A I do.

10 MR. MORRIS: Can we just focus in on Section 7,  
11 please?

12 BY MR. MORRIS:

13 Q Okay. And is it your understanding that's the termination  
14 clause?

15 A Yes. There's the term. It's in 7.01. And the  
16 termination provision is in 7.02.

17 Q Okay. And can you just describe for the Court your  
18 understanding of how Article 7 works?

19 A Article 7 works that the agreement will automatically  
20 renew on an annual basis unless one or the other parties  
21 terminates the agreement. And so each party is entitled to  
22 terminate the agreement on 60 days' advance written notice.

23 Q All right.

24 MR. MORRIS: If we can take that down and put up  
25 Debtor's Exhibit No. 4, please.

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1 BY MR. MORRIS:

2 Q And do you see this is the shared services agreement  
3 between the Debtor and NexPoint Advisors, LP?

4 A Yes.

5 Q And are you generally familiar with this document?

6 A I am.

7 MR. MORRIS: Can we go to Article 7, please? Thank  
8 you.

9 BY MR. MORRIS:

10 Q Can you tell the Court your understanding of what Article  
11 7 provides?

12 A It's a little bit different than the last one. This is a  
13 later agreement. The other one was a document that was  
14 clearly cribbed from another agreement that wasn't exactly a  
15 shared service arrangement. But this one doesn't have the  
16 automatic renewal. It just puts the agreement into operation,  
17 and then either party may terminate it at any time on 30 days'  
18 written notice.

19 Q And did the Debtor rely on the two Article 7 provisions  
20 that we just looked at to give notice of termination of the  
21 shared services agreements?

22 A I'm sorry. Somebody clicked in. Did you say did the  
23 Debtor rely on?

24 Q Yes.

25 A Yeah, those are the governing provisions that we relied

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1 on, yes.

2 Q Okay.

3 MR. MORRIS: So can we put up on the screen Exhibit  
4 3, please?

5 BY MR. MORRIS:

6 Q And is this the Debtor's written notice to Highland  
7 Capital Management Fund Advisors of its termination of the  
8 shared services agreement effective as of January 31, 2021?

9 A Yes. That's our notice of termination.

10 Q Did the Debtor ever rescind this notice?

11 A No.

12 Q Okay. Did the Debtor ever tell the Advisors, to the best  
13 of your knowledge, that the Debtor was considering rescinding  
14 this notice?

15 A No.

16 MR. MORRIS: Thank you. Can you take that down and  
17 put up Trial Exhibit No. 5, please?

18 BY MR. MORRIS:

19 Q And is this the Debtor's written notice to NexPoint  
20 Advisors dated November 30, 2020 that it was terminating the  
21 shared services agreement as of January 31, 2021?

22 A Yes. That's the Debtor's termination notice to NPA.

23 Q Did the Debtor ever rescind this notice?

24 A No.

25 Q To the best of your knowledge, did the Debtor ever tell

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1 anybody at the Advisors that it was considering rescinding  
2 this notice?

3 A No.

4 Q Okay. The Debtor --

5 MR. MORRIS: We can take that down now. Thank you.

6 BY MR. MORRIS:

7 Q The Debtor amended their plan of reorganization after  
8 November; is that right?

9 A Yes. There were a couple of different amendments.

10 Q To the best of your knowledge, did any amendment ever have  
11 any impact at all on the Debtor's statement that it would not  
12 be assuming or assuming and assigning the shared services  
13 agreements?

14 A No. It goes beyond the best of my knowledge: It didn't  
15 happen, because it was an integral part of the plan.

16 Q Okay. And can you describe the Debtor's overall view of  
17 the plan and the impact that it had or was expected to have on  
18 the shared services agreements?

19 A The basic nature of the plan, as I discussed earlier,  
20 going back to August, but as refined, is that the Debtor will  
21 no longer be in the business of providing shared services to  
22 these Advisors.

23 Q Okay. So the notices are sent on November 30th. They're  
24 60-day notices. What do you recall happening in December with  
25 respect to negotiations over the transition of services, if

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1 anything?

2 A The short answer is not much. So, we did, as I said,  
3 start the transition analysis and discussions and put together  
4 detailed spreadsheets with the various agreements that might  
5 be necessary for each side. And some agreements would be  
6 required for the Debtor to go forward, some contracts. Other  
7 contracts were not necessary for the Debtor but were deemed to  
8 be necessary for the Advisors. And we were working through  
9 that analysis continually through the fall and through  
10 December. But there weren't -- at that point, there wasn't  
11 very much going on with direct negotiations as to how this was  
12 going to happen. And my analogy for the Debtor was like  
13 pushing on a string.

14 Frank Waterhouse in particular had been told by Jim  
15 Dondero that he did not have authority to negotiate for him.  
16 So once we had laid out what the contracts were, and we had an  
17 original structure that the rent would be divided 75/25 and  
18 paid by the Advisors, and then the costs of the contracts  
19 would be divided 60/40, with the majority paid by the  
20 Advisors, we really didn't get much traction other than trying  
21 to put together that term -- that schedule so we knew what  
22 those costs were, and then also to figure out what was unpaid  
23 by the counterparties.

24 In addition, at that time, because it was pretty clear  
25 that the monetization plan was going to go forward and go into

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1 the confirmation, right around that time, and it may have been  
2 the beginning of January, the Advisors stopped paying on  
3 certain of the notes, and then we accelerated those notes.

4 Q And do you have an understanding as to who was the -- who  
5 was the negotiating leader on behalf of the Advisors in the  
6 December-January time period, if anybody?

7 A Well, for the Advisors, it was a combination of the  
8 Highland team that would transition over and their counsel.  
9 And the -- meaning the counsel for the Advisors.

10 Q So now, moving into -- withdrawn. Were the Debtor's  
11 professionals engaged in this process, not just you?

12 A Oh. Oh, yes. Very deeply. We spent literally hundreds  
13 of hours with both DSI and your firm, the Pachulski firm,  
14 negotiating provisions, the structure, how this would work,  
15 what the transition would look like.

16 As I said earlier, corporate carve-out is very  
17 complicated, and there are -- there are often transition  
18 services that have to be carried through for a period of time  
19 where both sides will use certain services. And then there  
20 are shared services which will be carried through for a longer  
21 period of time.

22 We came up with a structure that we think worked really  
23 well in light of the term of the lease or the tenor of the  
24 lease, so that we knew how that would work between the  
25 parties, as well as certain IT contracts specifically that



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1 were required for both parties to function and when their  
2 renewals would come up and then how those businesses -- how  
3 those functions would transition or be subject to renewal of  
4 additional contracts.

5 Q As the calendar turns into January and January 31st is  
6 approaching, do you recall the tenor of discussions or what's  
7 happening in the last two weeks of January, if anything, with  
8 respect to --

9 A Well, --

10 Q -- the negotiations?

11 A Yeah. I mean, we started really pushing it, particularly  
12 after confirmation, to try to get this done, because either  
13 the funds and the Advisors had alternative arrangements or  
14 they didn't. And if they didn't, we thought that would be  
15 very difficult for, obviously, for them and their funds, but  
16 also for the Debtor, because we had kept their records  
17 previously, we had done the work previously, we had sent in  
18 terminations, and these are SEC-regulated funds. So we became  
19 very concerned that there was not going to be a responsible  
20 transition. And in fact, we had gotten very little feedback  
21 -- no feedback, frankly, from the boards -- but very little  
22 feedback from anybody as to whether they were going to accept  
23 the terms that we had put forth or whether they were going to  
24 find an alternative arrangement.

25 Q As the calendar got closer to January 31st, was there a

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1 request by the Advisors for an extension of the termination  
2 deadline?

3 A It became clear that they did not and had not done  
4 virtually anything. I sent, I think, three or four letters  
5 and emails directly to board members imploring them to pay  
6 attention, to take action, and if they had an alternative  
7 plan, to tell us. By the end of January, it was clear that  
8 they didn't have any alternative plan and needed more time.

9 MR. RUKAVINA: Your Honor, I'll move to strike that.  
10 Clear that they had no alternative plan. There's no  
11 foundation for him to make that statement.

12 THE COURT: I overrule.

13 BY MR. MORRIS:

14 Q You mentioned the SEC. Was the Debtor concerned about the  
15 SEC's position if the Debtor had simply terminated services  
16 under the contracts as of January 31st?

17 A Very much so. So, my own personal experience, as well as  
18 the experience of our fund counsel, is that while the SEC  
19 keeps a close eye on a number of issues related to investing  
20 and fund management, retail funds get particular focus because  
21 of the individuals who can invest in those and at least the  
22 perception that they may not be as able to defend their rights  
23 as others. So the SEC does keep a particularly close watch on  
24 those kinds of funds.

25 We were concerned that, even though we had done everything

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1 we believe correctly to terminate the agreements pursuant to  
2 their terms, and in fact had negotiated for months in good  
3 faith and spent millions of dollars trying to get a  
4 transition, that if the funds were to simply stop providing  
5 information to their investors or were to stop being able to  
6 service their investors, that a SEC investigation would ensue  
7 and that it would cost the Debtor time and considerable money  
8 to deal with those issues.

9 Notwithstanding that, we felt it was important to notify  
10 the SEC, and so we reached out through our counsel and advised  
11 them of what we believed was going on and our view, based upon  
12 the actual discussions and the request from the Advisors for  
13 an extension, that nothing had been done up into the first  
14 weeks of February.

15 Q Thank you. And ultimately, the Debtor and the Advisors  
16 agreed to a two-week extension of time; do I have that right?

17 A We agreed to a two-week extension in the first extension.

18 Q Uh-huh.

19 A And during that time, we tried to get, in particular, the  
20 employees that would be transitioning and become the Newco to  
21 really focus on trying to get an agreement nailed down. And  
22 so we had our -- our advisors take the agreement that was  
23 largely structured in terms of knowing what the contracts were  
24 and the costs that -- and work on trying to nail down the  
25 final terms with respect to how the shared services would work

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1 over a period of time, including working with third-party  
2 vendors.

3 Q I just want to follow up on a couple of things that were  
4 in your prior answer to make sure that the record is clear.

5 Does the Debtor have special fund counsel?

6 A Yes.

7 Q And who is the Debtor's fund counsel?

8 A WilmerHale.

9 Q And is it your understanding that they have the expertise  
10 with respect to the securities and the management of funds of  
11 the type that are at issue in this case?

12 A Yes. They're one of the top firms in the country in this  
13 area.

14 Q Okay. And did -- well, I'll just leave it at that. Do  
15 you recall during this time if the Debtor informed the  
16 Advisors that it would participate in negotiations only if  
17 outside counsel were present?

18 A Not negotiations. I think we would always have been  
19 willing to engage ourselves in negotiations. What we were  
20 concerned with were the employees who were forming Newco being  
21 put in what we thought were untenable positions with respect  
22 to negotiations involving certain members of the Advisors'  
23 team and the board -- of the funds' boards of directors. And  
24 that came from very specific concerns that employees raised  
25 with us about threatening conduct and statements from some of

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1 those folks.

2       There were a few employees that had shared service  
3 responsibilities that were actually deemed employees or deemed  
4 officers at some of the Advisors. And so there was what I  
5 will call a blame game going on, and the -- as soon as we came  
6 to the end of January and there wasn't an ability to get a  
7 deal done, certain members of the Advisor team or the fund  
8 boards took very strident positions vis-à-vis those Debtor  
9 employees. And we were very concerned that, if there wasn't  
10 someone there, counsel and taking notes, that those employees  
11 would be at a disadvantage.

12       We also recommended that those employees resign those  
13 positions because the negotiation and the positions of the  
14 parties had separated such that we thought that having the  
15 shared responsibility was untenable.

16       We made clear that we would have one of our counsel sit on  
17 the phone and they would be there to listen and take notes and  
18 nothing else. And so that was something that I put in place  
19 after advice of counsel that we were leaving our employees in  
20 a very untenable space.

21 Q   And with respect to the notion of resigning, do you recall  
22 if you gave the employees the option of resigning from one  
23 entity or the other, or was it just from the Advisors?

24 A   From the Advisors. But they obviously could have always  
25 resigned from the Debtor. We don't have any, with those

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1 employees, any contracts, and certainly it was -- I think I've  
2 always made clear that if someone has a better opportunity,  
3 they should go take it.

4 Q And is it fair to say that during this two-week period,  
5 notwithstanding some of the things that you described, the  
6 parties did, in fact, make progress towards getting to a final  
7 transition services agreement?

8 A Yeah. I think -- I think we made -- we made good  
9 progress. And even on the resignation issue, my understanding  
10 -- and I didn't have these discussions directly -- was that  
11 the Advisors agreed and I think the funds agreed that those  
12 employees could resign, and if they ended up at Newco and  
13 Newco was providing services, they could reassume those  
14 positions post-termination from the Debtor.

15 So I think there was considerable progress around those  
16 items.

17 The operational items, there was considerable progress  
18 around.

19 There was already, I think, really good understanding and  
20 agreement on the cost split.

21 And then there was considerable discussion around the  
22 shared -- some of the shared items going forward, and then how  
23 the transition mechanics would work in the event that one  
24 party wanted to continue a contract and the other didn't.

25 So there was -- there was -- by the end of the two-week

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1 period, we'd started to make enough progress that we -- we  
2 thought we'd actually get there. It really shouldn't have  
3 taken as long as it did. It was -- it was, you know, one step  
4 forward, one and a half steps back, quite often. But I think  
5 we had a -- largely had an idea that we were very close  
6 towards the end of that two-week period.

7 Q And was that the reason why the Debtor agreed to a short  
8 further extension of the termination deadline to February  
9 19th?

10 A Yes. The original concept that I had come up with with  
11 one of the employees who was negotiating for the Newco was  
12 that there was no reason that we would have any -- we  
13 shouldn't be able to get it done in two weeks, particularly  
14 since the economics had largely been agreed to and deemed fair  
15 by the financial staff as well as the operators in the  
16 business. That we would use the next week to cross T's and  
17 dot I's and get in a position to transition the employee team.

18 We also at that time extended the time for the employees  
19 by a week, to make sure that, just in case we didn't get a  
20 deal done, we had the staff to be able to clean up, if you  
21 will, if negotiations completely fell apart.

22 But we did, we did agree to an extension at that point.  
23 The counterparties paid for that extension. They paid the  
24 costs, not fully loaded, but costs of the employees, to help  
25 defray the costs that we were carrying for them. And that we

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1 hoped we'd have it completed by that final week.

2 Q Did you have concerns, as the CEO, that the employees have  
3 sufficient time to transition and wind down other aspects of  
4 the Debtor's business that were being adversely impacted by  
5 this process?

6 A Oh, absolutely. And if the deal was done, then we would  
7 have a shared service arrangement. And just to be clear, the  
8 way that typically works is that -- we'll use the actual  
9 parties -- the Debtor would still stay in its space, use its  
10 systems, have its contracts. The Newco or NPA entity would  
11 stay in its space and use its contracts, most of which are in  
12 the Debtor's name, but under the same arrangement that we had  
13 previously, and we would be sharing a lot of services, so that  
14 the transition issues that the Debtor has we would be able to  
15 accomplish because the team would still be with us but they  
16 would be part of the Newco or NPA as a shared resource.

17 In the event that we weren't able to reach agreement, I  
18 needed to make accommodation with those employees to continue  
19 to provide those services in order for the Debtor to complete  
20 its transition.

21 Q All right. So let's take -- let's take this back a week,  
22 to last Tuesday. As of that time, did the Debtor believe that  
23 it had reached an agreement on all material terms with the  
24 Advisors? With one exception?

25 A Cautiously, yes. I think at that point we felt that we



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1 were -- we were close, but there was a material open issue  
2 that we had in terms of trying to get the final agreement  
3 done.

4 And frankly, we were very concerned -- and this is borne  
5 by history, not just of my own but the other folks on our team  
6 who've been around a lot longer -- that there was a  
7 considerable risk that the deal that was agreed to wouldn't  
8 actually be signed and it would be retraded as we went  
9 forward.

10 Q As of Tuesday, did the Debtor inform the lawyers for the  
11 Advisors that it was prepared to sign a fully-negotiated term  
12 sheet, or, in the absence of that, it would seek judicial  
13 relief?

14 A Well, I gave instruction to counsel -- and this was -- you  
15 know, we had reviewed this with both your firm and with  
16 Wilmer, the WilmerHale firm -- as to how we should go about  
17 making sure that the estate was protected in the event that  
18 there was either a retrade or we simply couldn't come to a  
19 final agreement. And we had -- I advised your firm to tell  
20 counsel on the other side that the agreement was done, that we  
21 were prepared to sign it, but if they were unwilling to sign  
22 it we were going to seek Court intervention to make sure that  
23 we had approval of what we had done to date, declaratory  
24 judgments setting forth or approving what we had done with  
25 respect to the negotiations.

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1 Q Was there -- was -- was there one issue that was -- one  
2 meaningful issue that dividing the parties at that point in  
3 time?

4 A Well, the new -- the new issue that was surfaced, and it  
5 was a new issue, was this idea that, notwithstanding the  
6 preliminary injunction and notwithstanding how the business  
7 has been run for the last couple months, that Mr. Dondero  
8 would be able to come back into the office. It didn't seem,  
9 frankly, like a real business issue, but it became a  
10 significant sticking issue. Because for the Debtor, it's a  
11 very significant issue.

12 Q Why didn't the Debtor just agree to allow Mr. Dondero back  
13 into the offices?

14 A Well, as the Court has heard before in prior hearings, Mr.  
15 Dondero's conduct through the fall, once the monetization plan  
16 had been put in place, has been extremely difficult, to say  
17 the least. Threatening email or texts to me. Obstreperous  
18 litigation, I would say vexatious litigation, with respect to  
19 every aspect of the transition. Numerous retrading of  
20 provisions in this negotiation. And statements and  
21 effectively, I think, threats to other employees, including  
22 while he was on the stand, you know, in the court. And I  
23 found, from my seat, that that would be really difficult to  
24 bring employees back into the Debtor to help implement the  
25 plan while Mr. Dondero was in that space. There was really no

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1 need for him to have to be in that space from an operational  
2 perspective, as the funds and the Advisors had proved for the  
3 prior two months.

4 Q Is it your understanding that, but for the issue of Mr.  
5 Dondero's access, the Advisors and the Debtor had otherwise  
6 agreed to all material terms of a transition services  
7 agreement as of last Tuesday evening?

8 A Yes.

9 Q Did the Advisors sign the term sheet that the Debtor had  
10 tendered that reflected what you just described?

11 A I don't recall if the Advisors did. I certainly did. But  
12 there were -- there were additional changes. So we -- we had  
13 reached that agreement earlier in the week. We didn't get  
14 agreement on the final point of Mr. Dondero's access. We  
15 filed our pleadings in the Court, and I believe that was  
16 Tuesday or Wednesday, and then moved forward towards this  
17 hearing.

18 And during that time, the negotiations continued. So  
19 there were a number of different changes, but we -- we were  
20 very clear that we had an arrangement, we had a deal that was  
21 fully negotiated, we had a deal that we thought was extremely  
22 beneficial to the Advisors, that it worked well for the  
23 Debtor, that it worked well for the Debtor's employees, who  
24 would then be Newco employees, or NPA employees, depending on  
25 how they ended up splitting it, and that the flexibility of

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1 that agreement served all the parties' interests and we didn't  
2 intend to change it.

3 Q Did -- do you know whether the Debtor provided to the  
4 Advisors' counsel a copy of the complaint and the motion that  
5 it was intending to file prior to the time that it actually  
6 filed the documents?

7 A Yes, we did.

8 Q Okay. So the Debtor gave -- is it fair to say the Debtor  
9 gave the Advisors specific notice, and, indeed, copies of the  
10 documents before the action was commenced?

11 A Well, I think we -- part of the strategy we'd come up with  
12 with WilmerHale was that we should do everything we can to be  
13 accommodative, within the reason -- within what we thought was  
14 reasonable for the Debtor being able to implement its plan.  
15 And I believe we did that. And out of caution and  
16 frustration, both with respect to the inability to get TS, if  
17 you will, as well as the concern that you could have a  
18 retrade, based on past experience, we told him if we didn't  
19 have an agreement that was signed and that was binding, that  
20 we would move forward with the court hearing.

21 The reason this is structured, by the way, as a binding  
22 term sheet, it was a scramble in January to try to put it  
23 together. Otherwise, we would have had a binding agreement.  
24 It actually reads more like an agreement than a term sheet,  
25 and has a significant Schedule A on the back. But the amount

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1 of time that's been spent on this, it's probably not fair to  
2 call it a term sheet. It's an agreement.

3 Q After the Debtor commenced the action, do you recall that  
4 last Friday the Advisors made a written proposal through their  
5 counsel with two options, an Option A and an Option B?

6 A Yes, I do.

7 Q Did the Debtor perceive at that time that the Advisors'  
8 attorneys were authorized to make that offer?

9 A Well, they represented that they were. We were at a -- we  
10 were at a crossroads. We had spent so much time on this  
11 agreement and trying to get to a final shared service  
12 arrangement that the last day for employees, which was  
13 scheduled to be the last day of the month, was coming on us  
14 very quickly. And if we weren't going to get this shared  
15 arrangement done, we had to make significant decisions with  
16 respect to how to transition, with whom to transition, and how  
17 to move forward to implement the plan. So we couldn't,  
18 frankly, waste any more time on this agreement. And I say  
19 "waste" with thought, because we thought it was productive,  
20 but the amount of time, literally months, is astounding for  
21 something that is not that complicated.

22 We got to Friday, and the new arrangement or proposal from  
23 the Debtor was -- was basically you can -- I mean, from the  
24 funds, Advisors, was you can take A or B. A was, in essence,  
25 the same arrangement we had prior in the week, but Mr. Dondero

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1 could come in the office. We'd already told them that was  
2 untenable, it didn't work.

3 B was you could -- we could do the same arrangement except  
4 the Advisors would not be responsible for any of the rent.  
5 Recall that I mentioned that this was a 75/25 split on the  
6 rent. Roughly, that's about a million dollars to the estate.

7 We spent time Friday morning with the IT folks and with  
8 the operations folks on can this be done? Can we actually  
9 provide -- can you provide the services? Can these funds be  
10 run if they're not in the office? And the answer was so long  
11 as the operations people can have access to the office and so  
12 long as the IT people can have access to the office, we could  
13 largely run it. So this was just really a retrade on  
14 economics.

15 We determined that, fine, we'll take Option B, even though  
16 it cost the estate. We didn't have the luxury of being able  
17 to continue to waste time and negotiate this with the  
18 impending dates coming up. So we agreed to Option B on  
19 Friday. I, in fact, sent my term sheet to counsel to deliver,  
20 and it was scheduled, I think, as you mentioned earlier in  
21 your opening, for the afternoon of Friday for a call to go  
22 through wire transfers, which included an initial payment plus  
23 a deferred payment, a monthly payment, plus the cost payments  
24 that would be made under the agreement, and certain offsets  
25 that we had previously agreed to.

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1 Q And are you aware, did the Debtor, through counsel, inform  
2 the Advisors, through counsel, that the Debtor had accepted  
3 Option B?

4 A Yes. My counsel told me that they had sent over notice to  
5 them, that the call to walk through the final points and to  
6 assure that wires were being sent and to engage in the  
7 exchange of signatures was set up and everything was agreed  
8 to.

9 Q And what happened later in the day?

10 A I would say shockingly, but it wasn't, we were told that  
11 the call was off. Mr. Hogewood advised that, through email,  
12 that there would no longer be a necessity of a call and he  
13 would be reaching out directly to Debtor's counsel.

14 Q And did you learn after -- after -- in the afternoon that  
15 the Advisors had withdrawn Option B, the one that the Debtor  
16 had accepted?

17 A Initially, it was withdraw Option B, and then it was  
18 accompanied I think with a basic statement that we don't  
19 really need you anymore, which was surprising, only because it  
20 --

21 (Interruption.)

22 A -- a transition like this, you would -- you would run  
23 systems side by side, make sure that your IT folks were  
24 heavily involved. You would assure that your -- your human  
25 resources and operations folks were involved. And none of

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1 that had been done because it was assumed that the transition  
2 would happen.

3 Q Is it your understanding that the Advisors were still at  
4 that time willing to do Option A, the one that would allow Mr.  
5 Dondero back in the office?

6 A I believe they were, yes.

7 Q Do you know if the Advisors made any further offers in  
8 respect of a transition of services over the weekend?

9 A Well, that was one of the things that was odd and belied  
10 their statement that they could operate without any assistance  
11 from the Debtor, is that they left Option A on the table. If  
12 they had alternate arrangements, why was Option A still on the  
13 table? So that was puzzling, but counsel made the  
14 representation to us and we took it. And then other counsel  
15 over the weekend just started lobbying in proposals.

16 Q Did those proposals contemplate in any way the continued  
17 provision of services by the Debtor to the Advisors?

18 A That's -- that's what they were, yes.

19 Q Okay. All right. Why did the Debtor commence this  
20 lawsuit?

21 A Well, I -- as I explained earlier, we believe that we've  
22 done everything we were supposed to do or required to do under  
23 the contracts, the shared service arrangements, in terms of  
24 both operating under those agreements and terminating them  
25 according to their terms. We believe we've done everything



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1 that we'd be required to do under the Bankruptcy Code with  
2 respect to filing a plan, making clear what the provisions are  
3 with respect to executory contracts, and making that plan --  
4 making it even more clear what the provisions dealt with, how  
5 the provisions of the plan would impact executory contracts  
6 and how those contracts would be deemed rejected if they  
7 weren't explicitly accepted and assumed. And we made clear,  
8 we wanted to make clear that we'd properly terminated the  
9 agreements in accordance with their terms.

10 So we filed this action because of the, frankly, the back-  
11 and-forth negotiations as well as the accusations and threats  
12 from earlier in the negotiations that I previously described,  
13 where we're seeking now a declaration that the shared services  
14 were properly terminated in accordance with their terms, that  
15 the shared services were not assumed pursuant to the contract,  
16 and although they'd been terminated, even if they had not been  
17 terminated, they would -- they would be deemed rejected. That  
18 the Debtor is permitted, because of the terms of both the plan  
19 and the contracts, which have been terminated, to cease all  
20 access and support and has no further responsibility for  
21 providing any services to the shared service counterparties  
22 under those terminated agreements, and that the shared service  
23 parties, the Advisors, come forth and tell the Court, tell the  
24 world, tell the investors, and tell the SEC that they have an  
25 alternative arrangement.

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1 And, again, our concern is while, yes, we are good  
2 corporate citizens and we want to make sure that we don't  
3 leave, if you will, a mess because of the actions that are  
4 happening in the court, we're very concerned that our  
5 counterparties may not be as concerned about the mess they  
6 leave.

7 And we -- one of the reasons we reached out to the SEC was  
8 to make sure that they were on notice of this proceeding and  
9 the potential impact on retail investors, and we think that  
10 it's something that the Court should require these Advisors,  
11 who have been in antagonistically fighting the case, knowing  
12 the specific provisions of the case, and not making  
13 arrangements until the last 24-48 hours, we do -- we do  
14 believe that, as corporate citizens and as responsible  
15 fiduciaries in a bankruptcy, we have some responsibility to  
16 make sure these terminations are handled correctly. While we  
17 may not be able to force them to do so, we should have them  
18 tell us how they're doing it.

19 Q Does -- did the Debtor have any concerns that the failure  
20 of the Advisors to adopt and implement a transition plan, that  
21 that might have negative impacts on the Debtor's ability to  
22 implement its plan of reorganization?

23 A Well, as I said earlier, the SEC, in our experience and  
24 our counsel's experience, takes a particular focus on retail  
25 funds. And where those funds have blown up for various

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1 reasons, whether they are unable to make a redemption or  
2 they're caught in some kind of security that doesn't match the  
3 investment parameters of the fund or whatever those are, the  
4 SEC takes a particular focus, and investigations can take  
5 significant time and have significant cost for all parties who  
6 are anywhere near the retail funds. And, clearly, as the  
7 provider of shared services to the Advisors, while we didn't  
8 have any agreement with the funds, if the SEC came in to  
9 investigate or if they do come in to investigate what's gone  
10 on here, there will be a significant cost, and it will, if not  
11 derail, it will certainly slow down our implementation of our  
12 plan.

13 Q What exactly does the Debtor want the Court to -- what  
14 relief is the Debtor seeking now that the Debtor has learned  
15 of the four-legged plan that was described yesterday in the  
16 deposition?

17 A The declaratory relief that I just stated would be  
18 essential for the Debtor. One, that the contracts were  
19 properly terminated, in accordance with their terms. Two,  
20 that they were not assumed pursuant to the plan. And three,  
21 that the Debtor is permitted to cease all services and all  
22 access to the shared service counterparties.

23 To the extent that they need assistance, we'll help them  
24 out, we'll give them information. If they have third-party  
25 professionals that they want to send over, we'll help them

Seery - Direct

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1 with data retrieval. But we do have a plan to implement, and  
2 we don't have necessarily the full staff to provide services  
3 that they were otherwise receiving from us. So we would like  
4 a declaration that we do not owe them any of those prior  
5 services from the terminated contracts.

6 Q Did you hear in the opening Mr. Hogewood mention that the  
7 Advisors do want continued access to the Debtor's books and  
8 records? Or to their, I guess, to their own books and  
9 records?

10 A They'll be able to get access, but that doesn't mean that  
11 it's access 24 hours a day. That doesn't mean they get to  
12 continue to use the systems without paying for them. That  
13 doesn't mean they get to use employees without paying for  
14 them. If they have data requests, we would certainly get to  
15 them, but we have to maintain and employ people to do that.

16 Q And is part of the injunction that the Debtor seeks here  
17 is to have the Court direct the Advisors to implement and  
18 adopt a transition plan that would include taking -- taking  
19 their books and records so that the Debtor isn't in that  
20 position for a long-term -- on a long-term basis?

21 A Well, we certainly don't want to be in that position for a  
22 long-term basis. We -- we're certainly not going to be the  
23 party that has to maintain their records. If they can lift  
24 them off, we will do that.

25 The challenge has been, according to our IT professionals,

Seery - Direct

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1 who are quite good, separating the data is difficult.

2 Now, we know that the Advisors' employees were extracting  
3 a lot of data off the system over the last week. And whether  
4 it was on thumb drives or direct transfers, we know that a lot  
5 of data has been taken, which is fine. We just don't -- we  
6 don't know what else they might need and we're not in a  
7 position to provide a full level of service to them at --  
8 after today.

9 Q Is the Debtor asking the Court to force the Advisors to  
10 adopt any particular plan?

11 A Not at all. If they -- if their plan works, that's great.  
12 If they went to a third-party service, some other fund --  
13 outside fund advisors or shared service providers that can do  
14 the job, that's fine. We would like to just have the least  
15 amount of burden on our estate going forward, and a  
16 declaration that we have no responsibility to provide any  
17 particular services, I think, is essential.

18 Q And would the mandatory injunction that required the  
19 Advisors to adopt and implement a transition services plan,  
20 would that -- how does that advance the Debtor's goals?

21 A Well, it sets forth exactly what the Advisors and the  
22 funds think they need. And if it's something other than that,  
23 then they're going to have to come talk to us, and we'll  
24 figure out whether we can provide it and then how it gets paid  
25 for.

Seery - Cross

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1 MR. MORRIS: Your Honor, I have no further questions  
2 of Mr. Seery right now.

3 THE COURT: All right. Pass the witness. Mr.  
4 Rukavina?

5 MR. MORRIS: Your Honor, may I just ask for a short  
6 break?

7 THE COURT: All right. Does everyone need a break?

8 MR. RUKAVINA: Your Honor, I won't -- Your Honor, I  
9 won't have much for this witness, so I might suggest if Mr.  
10 Morris can wait five or ten minutes. But whatever is good for  
11 the Court.

12 MR. MORRIS: Go right ahead, sir.

13 THE COURT: All right.

14 MR. MORRIS: Thank you.

15 THE COURT: Ten minutes. If you take more than ten,  
16 we're going to break. Thank you.

17 MR. RUKAVINA: Yes.

18 CROSS-EXAMINATION

19 BY MR. RUKAVINA:

20 Q Mr. Seery, very quickly, I just want to make sure that the  
21 record here is complete. You were discussing Option A and B  
22 that was put on the table on Friday, and you were discussing  
23 then how Option B was taken off. Do you recall that?

24 A Yes.

25 Q And you did mention to the judge that Option A was that my

Seery - Cross

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1 clients would take all of the leasehold space, correct?

2 A I don't think I mentioned that, no.

3 Q Okay. Well, I just want to make sure the judge

4 understands that Option A, my clients would have paid for a

5 hundred percent of the rent going forward. Correct?

6 A I don't believe that's how Option A worked, no. I believe

7 that Option A was structured that, in essence, the Debtor

8 would get out and the shared -- the Advisors would keep all of

9 the space as well as all of the systems and all of the

10 records.

11 Q Correct. But the Advisors would pay a hundred percent --

12 okay.

13 MR. RUKAVINA: Let's just pull up Exhibit 19, Mr.

14 Vasek, please.

15 BY MR. RUKAVINA:

16 q And I just want the -- I just the record to be clear here,

17 Mr. Seery.

18 MR. RUKAVINA: Mr. Vasek, are you there? (Pause.)

19 And then scroll down to Page 5 of 7. Okay. Stop there.

20 BY MR. RUKAVINA:

21 Q Mr. Seery, can you see this to refresh your memory?

22 A Yes. I didn't need it to be refreshed. That's what I

23 said.

24 Q Well, doesn't Option -- doesn't Option A here say NexPoint

25 parties take one hundred percent of the leased premises and

Seery - Cross

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1 one hundred percent of the rental cost?

2 A It does, but the key part of it is that the Debtor gets  
3 out.

4 Q I understand that.

5 A It gives up control of that stuff.

6 Q I understand that. I was just trying to clarify for the  
7 record, because you didn't mention it before, that NexPoint  
8 would pay a hundred percent of the rent. And I am correct  
9 about that, right?

10 A That's correct.

11 Q Okay. And Option B, you mentioned in your direct  
12 testimony that in Option B my clients would pay no rent. Do  
13 you recall that?

14 A Yes.

15 Q But do you also recall that under Option B my clients  
16 would vacate the premises?

17 A I believe -- yes. I think I said that, yes.

18 Q Okay. I believe you also mentioned that the Dondero  
19 access issue was a last-second issue. In fact, that had been  
20 a lingering issue for weeks, had it not?

21 A I don't believe so. I don't think it came in until after  
22 January 31st.

23 Q Are you not aware that with each turn of the draft  
24 agreement your lawyers would change it to make it clear that  
25 Dondero couldn't have access while the Advisors' lawyers would



Seery - Cross

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1 change it to make clear that Dondero could have access?

2 A I'm aware that those went on, but I believe that was after  
3 January 31st.

4 Q Okay. I think I have very few questions, since Mr. Morris  
5 really, I think, went over it in quite some detail. Please  
6 confirm for the Court that my clients' employees have vacated  
7 the premises as of last Friday?

8 A That's my understanding, but they still are accessing  
9 services.

10 Q Okay. And please confirm for the Court that the Debtor  
11 has not and will not provide any transition services after  
12 last Friday, February 19th.

13 A We actually have provided assistance, and certain of the  
14 employees of the Debtor are doing things for the -- your  
15 clients.

16 So, for example, trades were conducted yesterday by  
17 clients of HCMLP for your clients. Data was accessed by your  
18 clients. Equipment was taken from the office and used by your  
19 clients. The systems were maintained by the Debtor and  
20 accessed by your clients. It's a pretty extensive list.

21 Q But that's because you have decided to allow that to  
22 facilitate the transition, correct?

23 A That's correct.

24 Q Yeah. You're not doing that because there's an agreement  
25 in place; you're doing it out of good faith but not because

Seery - Cross

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1 there's any kind of requirement to do that, correct?

2 A That's correct.

3 Q Okay. As of February 19th, the Debtor is no longer  
4 required to provide any of the shared services, and it will  
5 not, unless you on a one-by-one basis agree to permit it,  
6 correct?

7 A I haven't been doing it on a one-by-one basis. We did it  
8 on a blanket basis.

9 Q Okay. And as of the end of today, that's over, right?

10 A I hope so. We'll have an order that will give us the  
11 declarations we desire and we can move forward.

12 Q Well, let me clarify my question. If the judge does not  
13 enter a mandatory injunction, the Debtor has nevertheless told  
14 the Advisors that any of the shared services are done as of  
15 the end of the day, correct?

16 A I don't believe that's the case. We'll consult with our  
17 counsel, both bankruptcy and regulatory.

18 Q I think you mentioned this, but you can confirm for the  
19 Court that some of the data held by the Debtor is actually the  
20 property of the Advisors, correct?

21 A I don't -- I don't know that it's the property of the  
22 Advisors. I think they're entitled to receive it, but we're  
23 entitled to keep a copy.

24 Q Okay. Well, I'm not going to waste the Court's time by  
25 reading the transition services agreement, but if that -- I'm

Seery - Cross

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1   sorry, the shared services agreement -- but if that agreement  
2   provides that my clients' data is its property, you wouldn't  
3   disagree with that, would you?

4   A    No, I wouldn't --

5               MR. MORRIS:  Objection.

6               THE WITNESS:  If that's what it says, I wouldn't  
7   disagree with it.

8   BY MR. RUKAVINA:

9   Q    Okay.  And in fact, the Advisors have already copied a  
10   large amount of data and have taken that copy for their own  
11   use, correct?

12   A    That's what I've been advised.

13   Q    Okay.  And with respect to their own data, not the  
14   Debtor's data, you will continue to, with reasonable access,  
15   permit them to copy the balance of whatever their own data  
16   remains, correct?

17   A    To the extent that we can, yes.

18   Q    Yeah.  Yeah.  Okay.  And just to confirm, other than the  
19   employees that you determined will be retained by the  
20   Reorganized Debtor, the remaining employees will be terminated  
21   effective February 28th?

22   A    Not -- not all, no.  There's a -- there are some changes  
23   to that.

24   Q    Okay.  Well, some employees are going to be terminated on  
25   February 28th, correct?

Seery - Cross

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1 A Yes.

2 Q Okay. And the Debtor doesn't have a problem with my  
3 clients either directly or indirectly retaining those  
4 employees, correct?

5 A No problem at all.

6 Q Okay. Thank you.

7 MR. RUKAVINA: Your Honor, I'll pass the witness.  
8 Thank you.

9 THE COURT: Any redirect?

10 MR. MORRIS: I have no redirect, Your Honor.

11 THE COURT: All right. Thank you, Mr. Seery.

12 We'll take a ten-minute break. It's 10:51 Central. We'll  
13 come back a minute or two after 11:00.

14 THE CLERK: All rise.

15 MR. MORRIS: Thank you, Your Honor.

16 MR. POMERANTZ: Thank you, Your Honor.

17 (A recess ensued from 10:51 a.m. until 11:05 a.m.)

18 THE CLERK: All rise.

19 THE COURT: All right. Please be seated. All right.  
20 We're back on the record in the Highland-Advisors matter. Mr.  
21 Morris, you may call your next witness.

22 MR. MORRIS: Thank you, Your Honor. The Debtor calls  
23 (audio gap) Dondero.

24 THE COURT: I'm sorry. Did you say Mr. Dondero?

25 MR. MORRIS: Yes.

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1 THE COURT: All right. Mr. Dondero, could you speak  
2 up? Please say, "Testing, one, two" so we pick up your video.

3 MR. DONDERO: Testing, one, two, three.

4 (Feedback.)

5 THE COURT: All right. Well, I heard you. I don't  
6 see the video yet. There you are. Okay. We're going to hope  
7 we've got some good audio. I was hearing a little bit of  
8 feedback. Please raise your right hand.

9 MR. DONDERO: Oops, I'm sorry. I can't hear anybody.

10 THE COURT: All right. I need you to please raise  
11 your right hand to be sworn in. Well, this is a problem. Mr.  
12 Dondero, --

13 MR. DONDERO: Take off the headphones?

14 MR. WILSON: Judge, we're trying to get his  
15 headphones to get the sound through them. Should just be just  
16 a second.

17 (Pause.)

18 THE COURT: All right. Do I need to be speaking to  
19 see if they can hear me clearly?

20 A VOICE: How's it going?

21 THE COURT: All right. What's going on?

22 MR. WILSON: I can hear you, Judge. We're just  
23 working through a technical issue with Mr. Dondero's  
24 headphones.

25 THE COURT: All right.

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1 MR. WILSON: Hopefully we can resolve that  
2 momentarily. (Pause.) We can try that.

3 (Pause.)

4 MR. WILSON: Your Honor, we're going to move Mr.  
5 Dondero to another room so that we can get this issue resolved  
6 without the need for headphones.

7 (Pause.)

8 MR. DONDERO: Testing, one, two, three.

9 THE COURT: All right. We got you. Well, we've got  
10 your sound. Can you hear us okay, Mr. Dondero?

11 MR. DONDERO: Yes.

12 THE COURT: All right. Please raise your right hand.

13 (The witness is sworn.)

14 THE COURT: All right. Mr. Morris, go ahead.

15 MR. MORRIS: Thank you, Your Honor. John Morris;  
16 Pachulski, Stang, Ziehl & Jones; for the Debtor.

17 JAMES D. DONDERO, DEBTOR'S WITNESS, SWORN

18 DIRECT EXAMINATION

19 BY MR. MORRIS:

20 Q Can you hear me okay, Mr. Dondero?

21 A Yes.

22 Q Okay. Just a few questions. You were aware in November  
23 that the Debtor had given notice of termination of the shared  
24 services agreements with the Advisors, correct?

25 A Yes.

Dondero - Direct

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1 Q Okay. And you understood that the Debtor was going to  
2 terminate all shared services to the Advisors as of January  
3 31, 2021, correct?

4 A Yes.

5 Q And were Dustin Norris and D.C. Sauter authorized by you  
6 to try to negotiate with the Debtor the terms of a transition  
7 services agreement?

8 A Yes.

9 Q And had the Debtor adopted a transition plan as of January  
10 31, 2021 pursuant to which it would not need any services from  
11 the Debtor?

12 A I don't know.

13 Q Okay. You're not aware of the Advisors having a plan in  
14 place as of the termination date that would have allowed the  
15 Advisors to obtain back-office and middle-office services from  
16 somebody other than the Debtor, correct?

17 A I don't know. They were always working on a Plan A and a  
18 Plan B.

19 Q Okay. Are you -- did you become aware that the Debtor had  
20 agreed to extend the termination deadline by a couple of  
21 weeks?

22 A Yes.

23 Q And is it your understanding that that extension was  
24 granted in order to give the Advisors more time to develop a  
25 transition services plan?

Dondero - Direct

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1 A I -- I think it was to continue negotiations. I don't --  
2 I don't know if the plan was part of the reason.

3 Q Okay. Did you learn at some point early last week that  
4 the Debtor and the Advisors had reached an agreement on all  
5 material terms of a transition services agreement but for your  
6 access to the Debtor's offices?

7 A Yes. I believe over a thousand line items.

8 Q Okay. And did you learn that the Debtor had tendered a  
9 term sheet that reflected the entirety of the parties'  
10 agreement but for your access, with a demand that the  
11 agreement get signed or the Debtor would commence a lawsuit?

12 A I became aware of that Wednesday, in the middle of the ice  
13 storm, middle of the day.

14 Q Okay. Let's pull up Exhibit 17 and see if I can refresh  
15 your recollection as to the timing and the substance.

16 MR. MORRIS: And if we could go to the bottom of the  
17 email string.

18 BY MR. MORRIS:

19 Q This is an email string between lawyers for the debtor  
20 and the Advisors. Do you see that there's an email from Mr.  
21 Demo there dated Tuesday, February 16th?

22 A Yes.

23 Q Okay. And the lawyers on this email from K&L Gates, those  
24 were the lawyers who were representing the interests of the  
25 Advisors; is that right?



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1 A Yes.

2 Q And do you understand that Timothy Silva of WilmerHale and  
3 my colleague, Mr. Demo, were representing the interests of the  
4 Debtor?

5 A Yes.

6 Q And do you see in the first paragraph that Mr. Demo  
7 informs Mr. Hogewood that the Debtor is prepared to sign the  
8 attached term sheet, in the absence of which it would be  
9 filing an adversary proceeding?

10 A Yes.

11 Q Okay. And does that reflect your recollection that, in  
12 fact, it was on Tuesday afternoon that the Debtor made the  
13 demand to either sign the term sheet or there would be  
14 litigation?

15 A It doesn't change my testimony. The first time I heard  
16 about it was -- about a suit coming at 6:00 was on Wednesday.

17 Q Okay. Let's go up to the -- Mr. Hogewood's response. Did  
18 you learn that -- did you have any communications with anybody  
19 on Tuesday about the possibility of the Debtor filing a  
20 lawsuit?

21 A No.

22 Q Okay. Can you go -- can you go to the email above? Do  
23 you see -- let me see if this refreshes your recollection. Do  
24 you see that Mr. Demo sent to Mr. Hogewood on Tuesday, just  
25 before 5:00 p.m., drafts of the Debtor's adversary proceeding

Dondero - Direct

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1 papers?

2 A Yeah, I've never -- except for I think you gave me these  
3 emails yesterday, but until yesterday I've never seen these  
4 emails before.

5 Q So, so the lawyers who were representing the Advisors'  
6 interests weren't keeping you informed last week about the  
7 status of negotiations; is that your testimony?

8 A Generally. Again, I delegated it to Dustin and D.C. to  
9 handle the details.

10 Q Okay.

11 MR. MORRIS: And scroll up to the -- to Mr.  
12 Hogewood's response.

13 BY MR. MORRIS:

14 Q Did you learn that Mr. Hogewood had asked for an extension  
15 of the deadline from 6:00 p.m. to midnight at any time last  
16 week?

17 A No.

18 MR. MORRIS: Let's go -- let's go -- let's go to Mr.  
19 Silva's email, the next one up.

20 BY MR. MORRIS:

21 Q Were you aware that the parties were negotiating and  
22 trying to finish up the agreement last Tuesday as the Debtor's  
23 deadline for filing a lawsuit was drawing near?

24 A I knew they were in negotiations on Tuesday and Wednesday,  
25 but I didn't know the deadline was growing near until

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1 Wednesday.

2 Q Did you learn -- did you learn what the open issue or open  
3 issues were as of that time?

4 A I believe there was only one open issue. It was regarding  
5 my occupancy.

6 Q And what is your understanding of what the issue was as of  
7 that time last week?

8 A Since the beginning of the case, the Highland employees  
9 have been told to work from home so that the estate didn't  
10 have any COVID liability. There hasn't been a Highland  
11 employee in the office in a year except for occasional visits.  
12 NexPoint employees have worked every day through COVID, full  
13 staff every day.

14 With us taking over either a hundred percent or 75 percent  
15 of the lease, and the supervisory leadership strategy that I  
16 deserve, and on a regulatory basis have a responsibility to  
17 provide for the RIAs, I needed to be in the office on a going-  
18 forward basis. And I believe grand efforts were made on the  
19 part of Dustin and D.C. to create a wall for a section of the  
20 office for the Highland employees -- who have never come in  
21 for the last year, probably aren't coming in for the next year  
22 -- but if they were to come in, they would have private egress  
23 and ingress, and nobody else in the office, including myself,  
24 would ever see them come and go.

25 And I know there were clear negotiating representations

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1 made on their part, but there's never anything that I've been  
2 accused of that's been in-person activity. There have been a  
3 couple texts, a couple emails, but nothing ever in-person. So  
4 the separation for employees who probably were never going to  
5 come in the office, and as NexPoint was paying 75 or a hundred  
6 percent of the lease, it made inordinate sense -- in fact, it  
7 was only tenable -- if I was able to come in and provide  
8 leadership and oversight to the (audio gap) Advisors.

9 Q Did you testify last night that it was Judge Jernigan who  
10 ordered the Debtor's employees to stay out of the office  
11 because of COVID?

12 A That's what I remember from early in the case, so that  
13 there wouldn't be any COVID liabilities in the estate, but  
14 that's why the Highland employees haven't been around for a  
15 year.

16 Q So it's your -- it's your memory that Highland employees  
17 haven't been around for a year and that the reason for that is  
18 because Judge Jernigan issued an order telling them to stay  
19 out of the office because of the COVID risk; is that right?

20 A That's -- that was my recollection.

21 Q Okay. You haven't been in the office in the calendar year  
22 2021 except for the day that you went to give your deposition  
23 early in January; is that right?

24 A Yes.

25 Q And have the Advisors functioned, notwithstanding your

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1 absence from the office?

2 A Yes.

3 Q Okay. And in fact, at the end of the day, notwithstanding  
4 everything you just said, is it fair to say that the only  
5 issue that you're aware of that separated the Debtor and the  
6 Advisors as of last Wednesday was your access to the offices?

7 A I believe that's the case.

8 MR. MORRIS: And can we just scroll up a little bit  
9 to Mr. Hogewood's -- the next email on the next page? Yeah.  
10 Right there.

11 BY MR. MORRIS:

12 Q In fact, that's -- to put a fine point on it, the  
13 Advisors' lawyer says specifically is keeping Jim Dondero away  
14 from the office worth losing out on the financial advantages?  
15 Is that the position that the Advisors took at that time?

16 A Again, I've never seen these emails before and I'm not  
17 aware of the specific back-and-forth negotiations.

18 Q Okay. But that's consistent with your understanding, that  
19 the only issue that was outstanding as of that moment in time,  
20 the only material issue, was your access to the office.  
21 Right?

22 A As of that moment in time, yes.

23 Q And otherwise, the Advisors, but for your desire to have  
24 access, the Advisors would have had a fully-negotiated  
25 complete transition services agreement with the Debtor and

Dondero - Direct

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1 there would have been no lawsuit, fair?

2 A I believe, yeah, I believe that's largely what -- the  
3 status at that point.

4 Q Okay. And so -- and so, because you weren't given access,  
5 the Advisors didn't agree to the proposal that was otherwise  
6 acceptable, correct?

7 A Yes.

8 Q Okay. And did you lose interest in the negotiations after  
9 the Debtor made it clear that they wouldn't provide access to  
10 you?

11 A Lose interest? Yeah, but I mean, the two parallel paths  
12 for discretion I had given Dustin and D.C. to work on was  
13 either complete the negotiated settlement that really would  
14 have been, I think, the best transition for everybody and a  
15 win-win for everybody, but if not, be prepared for us to go it  
16 alone or the Advisors to be able to go it alone and operate  
17 without Highland and without being in the space.

18 Q And did you give that instruction last Thursday after the  
19 -- after the Debtor refused to give you access?

20 A Yeah. They knew that that -- those were -- those were the  
21 only two -- the only two -- the only two that I had approved.  
22 They were the only two directions I had approved.

23 Q Are you aware that on Friday -- withdrawn. On Friday, the  
24 lawyers at K&L Gates made a proposal to the Debtor that  
25 contained two options; is that correct?

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1 A Yes.

2 MR. MORRIS: Can we please put up on the screen  
3 Exhibit #19, please? And if we could go to the bottom.

4 BY MR. MORRIS:

5 Q Mr. Hogewood wrote to my colleague, Mr. Demo, just before  
6 noon on Friday, February 19th. Do you see that?

7 A Yes.

8 Q And this -- Mr. Hogewood presented two options. You were  
9 -- were you aware on Friday morning that Mr. Hogewood was  
10 going to be presenting two options?

11 A I was generally aware, which I think is what I testified  
12 to in my depo yesterday, that D.C. and Dustin were  
13 enthusiastically trying to come up with a settlement. They  
14 believed it was close enough to try and get something done,  
15 and they were going to work, you know, an A and a B, but  
16 consistent with my direction that there was really only two  
17 alternatives, but they were still optimistic, because, besides  
18 it being a win-win for everybody, it would be less risk and  
19 less work for the Advisors if something like the original  
20 transaction could get done.

21 Q Okay. Do you see --

22 MR. MORRIS: If we could take a look at Option B.

23 BY MR. MORRIS:

24 Q Option B, as written by Mr. Hogewood, would have had the  
25 Debtor assume the entire lease and have NexPoint vacate at the

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1 end of the month. Do you see that?

2 A Yes.

3 Q And that's an offer that was made by Mr. Hogewood on  
4 behalf of the Advisors on Friday just around noontime; is that  
5 fair?

6 A I believe so.

7 Q Okay. Do you know --

8 MR. MORRIS: Can we scroll up, please?

9 BY MR. MORRIS:

10 Q And Mr. Demo responds just a few moments later by saying  
11 that he would discuss the options, right?

12 A Yes.

13 Q Okay. And then the very next moment, if you scroll to the  
14 next one, Mr. Hogewood actually informs Mr. Demo that he had  
15 been informed, "There may be an edit needed to Option B, so I  
16 need to pull that back momentarily." Do you see that?

17 A Yes.

18 Q Do you know what edit was being considered by the Advisors  
19 early in the afternoon on Friday?

20 A No.

21 Q Okay.

22 MR. MORRIS: Let's scroll up to the next email,  
23 please.

24 BY MR. MORRIS:

25 Q And Mr. Demo just responds and he says, "Understood."



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1 Fair?

2 A (garbled)

3 Q Let's -- okay. And then the next email from Mr. Hogewood  
4 says, "I am authorized to put Option B back on the table as  
5 stated below. Both A and B are on the table for your  
6 consideration." Do you see that?

7 A Yes.

8 Q Do you believe that Mr. Hogewood was acting without  
9 authority when he made that statement to the Debtor?

10 A I don't know.

11 Q Did you ever ask Mr. Sauter or Mr. Norris whether Mr.  
12 Hogewood was acting outside the scope of his authority when he  
13 made this offer?

14 A No.

15 MR. MORRIS: Can we scroll up to the email -- the  
16 next email, please?

17 BY MR. MORRIS:

18 Q Do you see that Mr. Silva on behalf of the Debtor was  
19 looking for a time to discuss?

20 A Yes.

21 Q And then if we go to the next email in this string,  
22 they're asking for dial-in. Did you learn early in the  
23 afternoon on Friday that the Debtor had accepted Option B as  
24 presented by Mr. Hogewood on behalf of the Advisors?

25 A I -- I don't know when I became aware of that.

Dondero - Direct

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1 Q Did you learn --

2 MR. MORRIS: Let's go ahead and take this down and go  
3 to the next exhibit, please. And start at the bottom.

4 BY MR. MORRIS:

5 Q Do you see that Mr. Hogewood is writing to my colleagues  
6 again, and in the middle paragraph he says, "As you know, the  
7 term sheet preserves everyone's rights on various claims and  
8 other litigation, and Davor suggested it would be appropriate  
9 to track that language in the body of the agreed settlement  
10 order in addition to attaching the term sheet to the order"?

11 Were you aware early Friday afternoon that the lawyers for  
12 the parties were discussing the form of an agreed settlement  
13 order that would embody the Option B approach?

14 A No.

15 Q Do you see in the next paragraph there's a question as to  
16 whether John is preparing the order or an offer for the K&L  
17 Gates firm to take that on? Do you see that?

18 A Yes.

19 Q Were you aware that the law firm representing the Advisors  
20 that you own and control were offering to prepare a settlement  
21 offer -- a settlement order that would include the Option B  
22 approach that had been accepted by the Debtor?

23 A Nope. I wasn't involved in any of these details, nor had  
24 I seen any of these emails.

25 Q Okay. Let's go to the next email and see if you know

Dondero - Direct

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1 anything about the facts or the assertions in that email. Do  
2 you see Mr. Demo responds, and at the end of his first  
3 sentence, there is enough -- there's a reference to having  
4 enough room on the wires. Do you see that?

5 A Yes.

6 Q Are you aware -- were you aware on Friday afternoon that  
7 the lawyers for the Advisors that you own and control and the  
8 lawyers for the Debtor were having discussions about how to  
9 timely effectuate a wire transfer?

10 A No.

11 MR. MORRIS: Can we go up to the 3:33 p.m. email?

12 BY MR. MORRIS:

13 Q And just to move this along, did you learn that the  
14 parties -- that lawyers for the parties were expecting to go  
15 through the final draft of the document?

16 A No.

17 Q Were you aware that the lawyers representing the entities  
18 that you own and control wanted more time to be able to do  
19 that?

20 A I wasn't involved in this at all.

21 Q Okay.

22 MR. MORRIS: Can we scroll up to the email at 3:43  
23 p.m.?

24 BY MR. MORRIS:

25 Q And do you see where Mr. Hogewood informs Mr. Demo that he

Dondero - Direct

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1 needs to push the call further because he is "having trouble  
2 connecting with someone to be sure they are in a position to  
3 review." Do you see that?

4 A Yes.

5 Q Was Mr. Hogewood trying to reach you on the afternoon of  
6 February 19th in order to make sure you had the opportunity to  
7 review the term sheet that was about to be signed?

8 A I don't know.

9 Q Do you see, if you scroll up, Mr. Demo asks Mr. Hogewood  
10 if he needs a little bit more time?

11 A Yes.

12 Q And then, finally, the last email in this deck, do you see  
13 at 4:15 Mr. Hogewood says to Mr. Demo, "We should cancel this  
14 call and I should just call you and John." Do you see that?

15 A Yes.

16 Q And that's because the Advisors pulled Option B that the  
17 Debtor had agreed to; is that right?

18 A Yes.

19 Q And it's your testimony that you had nothing to do with  
20 that decision; is that right?

21 A No. It -- no. I didn't say that. Once I became fully  
22 aware of what A and B were, I had no interest in A or B, and I  
23 pointed the team back to the conversations we had had on  
24 Wednesday regarding either it's the win-win scenario for  
25 everybody and continuity and the office and me being in the

Dondero - Direct

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1 office or it's a -- it's a divorce. And -- but I didn't have  
2 an interest in A or B.

3 Q And yet it is fair to say, though, that the Advisors'  
4 outside counsel and the Debtor's counsel spent the whole day  
5 on Friday pursuing Options A and B, including preparing  
6 settlement orders and for wire transfers, right?

7 A They'd been working tirelessly Wednesday, Thursday,  
8 Friday, Saturday, Sunday, trying to strike a deal, trying to  
9 be reasonable, but to no avail. I think now it's --  
10 everybody's comfortable with the divorce and being out of the  
11 office.

12 Q Did -- do you know whether the Advisors made any proposals  
13 to the Debtor over the weekend for an *a la carte* menu of  
14 services that might be considered?

15 A Yes. I believe -- yes.

16 Q Okay. Does the Debtor -- withdrawn. Do the Advisors have  
17 a plan pursuant to which it will obtain all of the back-office  
18 and middle-office services that it needs that were previously  
19 provided by the Debtor in order to fully perform under the  
20 advisory agreements with the funds?

21 A I believe they have a plan.

22 Q And is that plan sufficient to enable the Advisors to  
23 fully perform their services under the advisory agreements  
24 with the funds?

25 A I believe so. The major gating item, which I think

Dondero - Direct

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1 changed over the weekend, was the historic data for the funds  
2 was being held hostage, and I think over the weekend, for the  
3 first time, it was agreed that the funds could have their  
4 historic data that they were entitled to. And I think that  
5 improved the quality of their alternative plans.

6 Q Does the -- do the Advisors need anything from the Debtor  
7 today?

8 A I believe very little, if nothing. They just need data  
9 and information and software that they're entitled to that  
10 they've paid for, paid for in full over the years.

11 Q And does the -- do the Advisors have a plan in place to  
12 obtain that information that it contends it's entitled to?

13 A I don't have the specific -- specifics. Dustin is your  
14 person there.

15 Q Do you personally believe that the Debtor had the right to  
16 terminate the shared services agreement as of last Friday?

17 MR. RUKAVINA: Your Honor, I'll object to that  
18 question as that calls for a legal conclusion. And I will  
19 note for the record that we are not trying today their  
20 declaratory action Count One, and we do not consent to that  
21 being tried.

22 THE COURT: Okay. I overrule. He can answer if he  
23 has an answer.

24 THE WITNESS: I don't know.

25 BY MR. MORRIS:

Dondero - Direct

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1 Q Do you believe that there is anything defective about the  
2 termination notices that you testified being aware to as of  
3 last November 30th?

4 A I don't know.

5 Q Do you have any reason to believe that those termination  
6 notices are unenforceable?

7 A I don't know.

8 Q Do you have any reason to believe that the Debtor has any  
9 continuing obligation to the Advisors following last Friday,  
10 after last Friday?

11 A I do believe there's an overall industry standard practice  
12 in terms of transitioning. I do think there's a  
13 responsibility of all parties to do things in a regulatorily-  
14 compliant way. So I do believe that that overrides and  
15 supersedes some of this contract dancing.

16 Q How much -- what regulatory regime are you referring to?

17 A The SEC.

18 Q Are you aware of any particular rule that would require  
19 the Debtor to provide services of any kind to the Advisors  
20 after the termination of the shared services agreements?

21 A No. I'm going based on experience.

22 Q Okay. So you don't have anything specific in mind; is  
23 that fair?

24 A I have specific historic experience --

25 Q All right. I'm asking you --

Dondero - Direct

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1 A -- of the --

2 Q I'm sorry.

3 A And then, I mean, I do have in mind, you know, based on  
4 our historic experience, like when we moved from State Street  
5 to SCI, I think it took nine months longer than anybody  
6 expected, and there wasn't a hard break in anybody's  
7 activities or attitudes toward each other. It was -- it  
8 delayed for issues that were -- some were beyond everybody's  
9 control, some of them were faults of the different parties,  
10 but in no case did anybody try and cause damage or allow  
11 damage to happen to regulated funds.

12 Q How long is the Debtor, in your view, how long is the  
13 Debtor obligated to make the data available to the Advisors?  
14 How long does this obligation stay in effect?

15 A I don't have a specific timeline. I did hear Seery say a  
16 few minutes ago that you would give it all and they would just  
17 keep a copy. I think to the extent that that happened, that  
18 cures quite a bit of it. But, again, the data had been held  
19 hostage as a negotiating point up until this weekend.

20 Q Hmm. Have the Advisors made arrangements to make the copy  
21 of the data that you just referred to?

22 A I don't know.

23 Q Do you know if there is a monetary amount that the Debtor  
24 is required to incur in order to continue to maintain the data  
25 until the Advisors can get a copy?



Dondero - Direct

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1 A I don't know, but I -- I don't believe it's material at  
2 all.

3 Q Okay. Have you done any analysis to -- if you don't know  
4 how long it's going to take to get the copy, how do you know  
5 how much it's going to cost to maintain the copy until it's  
6 retrieved?

7 A I don't, but large files up on the cloud in general are  
8 not that complicated to move around.

9 Q But it's your view, as the owner and controller of the  
10 Advisors, that the Debtor has a continuing obligation,  
11 notwithstanding the termination of the shared services  
12 agreement, to maintain the data for some indefinite period of  
13 time until the Advisors obtain a copy. Is that right?

14 A I'm saying there needs to be reasonable business  
15 transition in these circumstances. And I don't -- I don't --  
16 I'm not the systems person, I don't know the details, but I  
17 know the costs are minimal. The monthly storage charge and --  
18 what, is the Debtor going to delete everything to save \$100 of  
19 storage charge on the cloud to intentionally harm investors?  
20 I mean, that's -- that's an alternative, but none of that  
21 makes any sense to me.

22 Q Let me ask you this. Under the shared -- under the  
23 transition services agreement that was fully negotiated as of  
24 last Tuesday or Wednesday, but for your access, was the whole  
25 issue of data access addressed in that document?

Dondero - Direct

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1 A I don't know. I assume so.

2 Q Okay. And do you also assume that the data issue would  
3 have been fully and completely addressed under the Option B  
4 that the Debtor accepted on Friday afternoon?

5 A I have no idea what was in Option -- I mean, I have no  
6 idea what was in Option B regarding the data.

7 Q Okay.

8 MR. MORRIS: Your Honor, I have nothing further.

9 THE COURT: All right. Pass the witness. Mr.  
10 Wilson?

11 MR. RUKAVINA: I think, actually, Your Honor, he's my  
12 witness on this one, since we're the Defendants.

13 THE COURT: Oh, I'm sorry. He's in Mr. Wilson's  
14 office. I got confused. Go ahead, Mr. Rukavina.

15 MR. RUKAVINA: No problem. No problem.

16 Mr. Vasek, if you'll please pull up Debtor Exhibit 2, and  
17 if you'll please go to Section 6.02. Well, make it so we can  
18 see 6.03 as well.

19 CROSS-EXAMINATION

20 BY MR. RUKAVINA:

21 Q Okay. Mr. Dondero, can you hear me?

22 A Yes.

23 Q Mr. Morris was asking you about data and return of data.

24 I'd like for you to read with me Section 6.02, the second

25 half, where it starts, "For the avoidance of doubt." Can you

Dondero - Cross

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1 see that, sir?

2 A Yes.

3 Q (reading) "For the avoidance of doubt, all books and  
4 records kept and maintained by Service Provider on behalf of  
5 Recipient shall be the property of Recipient, and Service  
6 Provider will surrender promptly to Recipient any such books  
7 or records upon Recipient's request." And then there's a  
8 parenthetical about retaining a copy. Do you see that, sir?

9 A Yes.

10 Q Did I read that correctly?

11 A Yes.

12 Q Okay. And Service Provider here is the Debtor, and  
13 Recipient is one of the Advisors, correct?

14 A Yes.

15 Q Okay. And now let's quickly read Section 6.03. (reading)  
16 "Upon expiration or termination of this agreement, Service  
17 Provider will be obligated to return to Recipient as soon as  
18 is reasonably practicable any equipment or other property or  
19 material of Recipient that is in Service Provider's control or  
20 possession." Did I read that correctly?

21 A Yes.

22 Q Okay. And are the Advisors relying on these provisions  
23 when you mentioned in response to Mr. Morris that the Debtor  
24 had some obligation to provide them their own data?

25 A Yes. I -- again, I'm not involved in the details or the

Dondero - Cross

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1 specifics, but that's a very standard clause you'd expect to  
2 see in a service agreement, and I'm -- in some form or  
3 fashion, I'm sure D.C. and Dustin are aware of that and have  
4 negotiated accordingly.

5 Q Well, let's talk about that briefly. Mr. Morris asked you  
6 several questions with respect to the negotiations in the last  
7 few weeks on the transition services agreement and with  
8 respect to the weekend's events, to which you responded that  
9 you don't know the answer. Do you recall those questions  
10 generally?

11 A Yes.

12 Q And is that because you delegated those decisions to both  
13 D.C. and Dustin and outside counsel, or is that because you're  
14 incompetent?

15 A I've found that I am mischaracterized whenever I talk to  
16 Seery directly or deal with things directly, and there's too  
17 much of an intent in this case to make this personalized about  
18 me. And there was over a thousand line items to negotiate.  
19 Dustin and D.C. are very capable executives. And again, to  
20 avoid mischaracterization and personalization of this stuff, I  
21 let them handle it.

22 Q Okay. And you were also asked by Mr. Morris about the  
23 Advisors' current backup plan or divorce plan, whatever we  
24 want to call it, and you didn't know some of those answers.  
25 Is that also because you delegated that to Mr. Norris, Dustin

Dondero - Cross

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1 Norris?

2 A Yes.

3 Q Okay. It's not because you don't take an interest in it;  
4 it's because you delegated it to someone that you just called  
5 a very capable executive, correct?

6 A Yes.

7 Q Okay. And Mr. Morris asked you about certain events of  
8 last Tuesday and Wednesday. What was going on, sir, here in  
9 North Texas last Tuesday and Wednesday?

10 A Well, it was the ice storm. I couldn't get in touch with  
11 my lawyers on Wednesday, including yourself, you know, and  
12 people didn't have electricity, they didn't have coverage.

13 Q Is it fair to say, sir, --

14 A I couldn't --

15 Q Is it fair to say, sir, just to speed this up, that last  
16 Tuesday, Wednesday, and Thursday, the Advisors and you and  
17 outside counsel, primarily me, were having a very hard time  
18 getting in touch, and in fact, we really couldn't get in  
19 touch?

20 MR. MORRIS: Objection to the form of the question.  
21 I mean, if Mr. Rukavina wants to testify, he's welcome to do  
22 that, but I think he's leading.

23 THE COURT: I'll overrule.

24 THE WITNESS: The answer is yes. The world wasn't  
25 functioning --

Dondero - Cross

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1 BY MR. RUKAVINA:

2 Q Okay.

3 A -- in Dallas, Texas, or in my legal ecosystem.

4 Q Is it possible that, as a result of that, certain

5 miscommunications between all of us took place?

6 Misunderstandings?

7 A Lack of --

8 Q Misunderstandings?

9 A Yeah. A lack of communication, period.

10 Q And Mr. Morris discussed your physical presence on the

11 premises. In fact, other than that one time that was

12 mentioned when you went to the office for the deposition, you

13 have not been at NexPoint or the other Advisor's corporate

14 offices for almost two months now; is that correct?

15 A Correct.

16 Q Has that caused disruption to the business of the

17 Advisors?

18 A It's definitely affected the efficiency. And again, I

19 don't think it's compliant on a long-term basis for a

20 registered investment advisor to not have its oversight

21 employees, you know, or oversight most senior employee on

22 staff.

23 Q Thank you, Mr. Dondero.

24 MR. RUKAVINA: Your Honor, I'll pass the witness.

25 THE COURT: All right. Mr. Morris?

Dondero - Redirect

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1 REDIRECT EXAMINATION

2 BY MR. MORRIS:

3 Q Sir, notwithstanding last week's weather, you knew that  
4 the lawyers for both the Advisors and the Debtor had reached  
5 an agreement on every single material term except for your  
6 access to the office, correct?

7 A Yes.

8 Q The weather doesn't change anything about that, right?

9 A Correct.

10 Q And the only reason that the Advisors refused to sign the  
11 agreement and this lawsuit was commenced is because you  
12 personally would not reach an agreement that didn't allow you  
13 into the offices, correct?

14 A I mean, yes, largely.

15 Q Okay.

16 MR. MORRIS: No further questions, Your Honor.

17 THE COURT: Any --

18 MR. RUKAVINA: Isn't it --

19 THE COURT: -- recross?

20 MR. RUKAVINA: Thank you, Your Honor.

21 RECROSS-EXAMINATION

22 BY MR. RUKAVINA:

23 Q Isn't it also true, Mr. Dondero, that the same can be said  
24 about Mr. Seery, that the only reason why the Debtor didn't  
25 enter into that agreement was because he would not permit you

Dondero - Recross

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1 to be on the premises for the next couple of years?

2 A Yes.

3 MR. RUKAVINA: Thank you, Your Honor.

4 THE COURT: All right. That concludes Mr. Dondero's  
5 testimony for now.

6 Mr. Morris, any more witnesses?

7 MR. MORRIS: No, Your Honor. The Debtor rests.

8 THE COURT: All right. Mr. Rukavina, you may call  
9 your first witness.

10 MR. RUKAVINA: Your Honor, just to give you a heads  
11 up, I'm probably going to have an hour, hour and a half with  
12 Mr. Norris. So I don't know what the Court's plan is for  
13 working through lunch or not, but I'll just give you that so  
14 that you can make the appropriate decision.

15 THE COURT: All right. Well, I would like to go  
16 ahead and get started and get some of that accomplished before  
17 lunch. My situation is I'm hoping to get an update, but I  
18 have another 1:30 matter that I think is going to be very,  
19 very short, but I'm waiting to -- you know, my courtroom  
20 deputy was going to reach out to the lawyers involved in that  
21 matter. So my point is I may have to break from this for a  
22 few minutes at 1:30, so I'd like to time our lunch break so  
23 that it occurs a little bit before 1:30. I think that'll make  
24 this easier.

25 So let's go ahead and get started. You wanted to call Mr.



Norris - Direct

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1 Norris?

2 MR. RUKAVINA: Yes, Your Honor. Dustin with a D,  
3 Norris.

4 THE COURT: All right. Dustin Norris, would you  
5 please say, "Testing, one, two"?

6 MR. NORRIS: Testing, one, two.

7 THE COURT: All right.

8 MR. NORRIS: Testing, one, two.

9 THE COURT: I hear you loud and clear. I'm not  
10 seeing you yet. Oh, there you are. Okay. Please raise your  
11 right hand.

12 MR. NORRIS: Hello.

13 (The witness is sworn.)

14 THE COURT: All right. Thank you. Mr. Rukavina?

15 DUSTIN NORRIS, DEFENDANT'S WITNESS, SWORN

16 DIRECT EXAMINATION

17 BY MR. RUKAVINA:

18 Q Mr. Norris, can you hear me?

19 A Yes, I can.

20 Q Okay. Are you able to close the blinds behind you or  
21 somehow make that room a little darker?

22 A Let me reposition. Is that better?

23 Q Yes, thank you. For the record, sir, what is your name?

24 A Dustin Norris.

25 Q And what is your educational background?

Norris - Direct

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1 A I have a bachelor's and master's degree in accounting from  
2 Brigham Young University.

3 Q Okay. Do you hold any professional licenses or  
4 certifications?

5 A Yes. CPA license, as well as FINRA License Series 7, 63,  
6 and 24.

7 Q Have you ever been disciplined by any regulatory body with  
8 respect to your licenses?

9 A No.

10 Q Have you ever had a crime, even a speeding ticket?

11 A No, never -- never had a crime. Not even a speeding  
12 ticket. For the record, I did get pulled over for not coming  
13 to a complete stop at a stop sign, but was dismissed through  
14 defensive driving. This is actually my first experience or  
15 interaction with a court other than the same interaction with  
16 the Court in December of last year.

17 Q Have you ever had your honesty or integrity challenged or  
18 questioned?

19 A No, I haven't.

20 Q Okay. And are you familiar with the two Advisors who are  
21 my clients here today?

22 A I am.

23 Q And how are you or why are you familiar with them?

24 A So, I am the executive vice president of each Advisor.

25 Q Okay.

Norris - Direct

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1 A And --

2 Q Go ahead.

3 A I've been working for the Advisors since 2012.

4 Q So you have been employed by the Advisors since 2012?

5 A That's correct.

6 Q Okay. And what does your role as executive vice president  
7 entail?

8 A So, I oversee the marketing, sales, distribution, business  
9 development for our investment products, private placements,  
10 registered products, the funds that we've -- been talked about  
11 in this, this hearing.

12 Q Okay. And who do you report to?

13 A To Mr. Dondero.

14 Q Okay. And briefly, for the record, what is the business  
15 of these two Advisors that are Defendants today?

16 A Yeah. So, they primarily provide investment advice and  
17 management of various investment vehicles. That's private  
18 investment vehicles, it's public investment vehicles,  
19 publicly-registered closed-end funds, REITs, BDC, ETFs, and  
20 mutual funds.

21 Q Can you give the judge an estimate of the order of  
22 magnitude of all of the underlying investments managed or  
23 advised through all these vehicles that you mentioned?

24 A It's several billion dollars under management for NexPoint  
25 and Highland Capital Management Fund Advisors.

Norris - Direct

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1 Q And is Mr. Dondero the fund manager, the guy in charge for  
2 all those investments?

3 A Most of them, yes.

4 Q Okay. And do you understand yourself to be a fiduciary?

5 A I do, both to the funds and to our Advisors.

6 Q Okay. What do you mean, the funds? And in particular,  
7 what -- what are the retail funds that Mr. Seery talked about  
8 earlier?

9 A Yeah. So, we have a number of publicly-registered mutual  
10 funds, closed-end funds, and ETF. And those are, as Mr. Seery  
11 pointed out, available to anyone that really wants to buy  
12 them, anybody that has a brokerage account or the ability to  
13 buy them through a financial advisor. And so those are the  
14 funds that I'm talking about. Primarily, they're 1940 Act--  
15 registered mutual funds and closed-end funds.

16 Q Do any of those funds have their own boards?

17 A Yes. All of the '40 Act funds have their own board. It's  
18 an independent board of trustees.

19 Q What do you mean by an independent board of trustees?

20 A Yeah. So the majority of the board members are  
21 independent, and it's actually a -- 75 percent of the board  
22 members are independent trustees, as defined by the rules and  
23 regulations of the SEC. And so they actually hire us as the  
24 advisor. On an annual basis, they review our advisory  
25 agreements. And they control the day-to-day operation -- not

Norris - Direct

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1 the daily operations, but control the oversight of those  
2 funds. And on an annual basis, they renew or choose not to  
3 renew our advisory agreements.

4 And so it is an independent process and an independent  
5 board. And each one of them have independent legal counsel as  
6 well that advises them on all matters that they incur,  
7 including everything we're talking about today.

8 Q Who is that independent legal counsel, if you know?

9 A Yeah. Blank Rome is the name of the law firm, and Stacy  
10 Louizos is the partner that represents them.

11 Q Does Mr. Dondero sit now, or since this bankruptcy case  
12 was filed, has he sat on any of these independent boards?

13 A He has not, no.

14 Q Okay. For these funds with independent boards, are you  
15 also any kind of employee or officer of them?

16 A Yeah. So, the funds themselves don't have individual  
17 employees. They have officers that oversee the operations.  
18 And I am executive vice president of each of the funds.

19 Q Okay. And as the executive vice president of each of  
20 those funds, who do you report to?

21 A So, I regularly report to the board on matters pertaining  
22 to the funds. I'm the liaison between the funds and the board  
23 on a number of matters. So I've been attending board meetings  
24 since December 2012 for these funds.

25 Q Okay. Have those boards met and had meetings in the last

Norris - Direct

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1 couple of months regarding the shared services agreements and  
2 any transition thereof?

3 A Extensive meetings. They've held eight meetings since the  
4 beginning of the year, board meetings. And those weren't just  
5 short. Some of them were very long. Last year, there were 24  
6 recorded board meetings, and a number of conversations in  
7 between, a number of discussions with their legal counsel, a  
8 number of discussions with the chairman of the board. So it's  
9 -- they've been extensively involved through the process.

10 MR. MORRIS: Your Honor, I move to strike the hearsay  
11 that we're hearing here about discussions that the boards had  
12 with other folks. If Mr. Norris has personal knowledge,  
13 that's one thing, but I think he's gone well beyond that.

14 THE COURT: Okay. Response, Mr. Rukavina?

15 MR. RUKAVINA: I'm not sure what testimony Mr. Morris  
16 is talking about, third-party testimony. I think the witness  
17 just said that the board has met many, many times to discuss  
18 the issues that are up for today.

19 THE COURT: Okay.

20 MR. MORRIS: And I think to the extent that the  
21 witness participated in such meetings, that's fine, he can  
22 specifically testify about that, but I don't think he should  
23 be otherwise testifying about what other people did who aren't  
24 here today to testify as to their own personal conduct.

25 THE COURT: Okay. Okay.

Norris - Direct

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1 MR. RUKAVINA: I can rephrase the question, Your  
2 Honor.

3 THE COURT: I sustain. Rephrase.

4 BY MR. RUKAVINA:

5 Q Have you personally participated in meetings of those  
6 boards, Mr. Norris, at which those boards and you discussed  
7 the transition services agreement potentially being negotiated  
8 with the Debtor and the shared services agreements that were  
9 being terminated by the Debtor?

10 A Yes. I participated in eight board meetings this year.  
11 There's been five of them in February alone. And there were  
12 24 board meetings last year, and I was a participant in each  
13 one of those meetings.

14 Q Okay. And did you advise those boards at some point in  
15 time about the termination of the shared services agreements?

16 A Yes, we did.

17 Q When did you start advising those boards that that was  
18 something that may happen or that has actually been noticed as  
19 happening?

20 A So, throughout the fall last year, I think the expectation  
21 was that there would be a -- I mean, obviously, there had been  
22 a plan filed with the Court. That was discussed with the  
23 board. Mr. Seery testified that he joined the board meetings  
24 in the fall and in the summer and talked about those. The  
25 discussions were around the transition of services. There was

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1 discussion about a new company. And so the discussions were  
2 ongoing.

3 When the filing actually -- from when the filing actually  
4 happened, that was ongoing, of how would we be able to  
5 continue the services. And so, from the beginning, those were  
6 discussions that were had.

7 We did notify the board when the termination occurred. As  
8 well, we had a board meeting, a one-and-a-half day board  
9 meeting on December -- I think the dates were December 10th  
10 and 11th -- where the termination was discussed in detail.

11 Q Now, obviously, the Debtor sent notices of termination of  
12 these shared services agreements in late November. You're  
13 obviously familiar with that, right?

14 A Correct.

15 Q Separate and apart from the Debtor's decision to terminate  
16 these agreements, were you and the Advisors considering  
17 terminating these agreements?

18 A We were. We had discussion --

19 Q Let me ask -- let me ask the next question. I appreciate  
20 you answering, but let me -- let me do my job. When were the  
21 Advisors considering making such a move, and why?

22 A This was in the October-November time frame of last fall,  
23 as the -- particularly around the services we had been  
24 receiving related to the shared services agreement and the  
25 payroll reimbursement agreements. We didn't think that the



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1 service was fulsome, we didn't think we were getting the  
2 service that was under the agreements, and the service had  
3 dropped off.

4 And in particular, the -- there was -- there were  
5 conflicts involved between the Debtor and between the service  
6 providers, particularly legal and compliance services, given  
7 all that was going on. And there were a number of matters  
8 they couldn't participate on. Historically used their legal  
9 and compliance services significantly.

10 And that, in addition to discovering that there were a  
11 number of employees we were reimbursing for in payroll  
12 reimbursement agreements that were no longer employed by the  
13 Debtor, yet we were paying for the full services.

14 So, with that, we had discussions internally about if and  
15 when or how we could terminate them, and --

16 Q Let me stop you.

17 A -- termination --

18 Q Let me stop you. Ultimately, I take it, the Advisors  
19 never tried to terminate these shared services agreements,  
20 correct?

21 A That's correct.

22 Q Why?

23 A There was an order specifically that Jim or anybody  
24 related to Jim could not terminate an agreement with the  
25 Debtor. And he specifically pointed that out to us when we

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1 discussed this, and so we knew we couldn't take action. There  
2 was also -- counsel discussed that the stay with the Court --  
3 Q Let's not -- let's not talk about counsel. Let's not talk  
4 about counsel, --

5 A Sorry.

6 Q -- Mr. Norris. Okay. But the point is, at least as of  
7 last October, would you agree, that the notion that these  
8 agreements would be terminated by one or the other parties was  
9 known to you?

10 A Yeah. So, the -- we expected that at some point there  
11 would need to be a termination. I -- that was discussed. And  
12 there was a plan, and I'm sure we'll talk about it, but a plan  
13 to transition the employees and the services to a new company  
14 and to new service providers. And I think both sides had been  
15 working for quite a while to ensure there was a smooth  
16 transition, and we expected that to happen. But there would  
17 need to be a termination of that agreement -- either a  
18 transfer of that agreement or a termination to a new company  
19 that would be providing new services, or transferred those  
20 services directly to us.

21 Q So I'd like you to pick what word you'd like to use, but  
22 what I've called a backup plan in my objection or what Jim  
23 called a divorce plan in his testimony, how -- what shall we  
24 call this backup plan?

25 A All-contingency plannings. Or we'll call it backup plan.

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1 Q Okay.

2 A I think that works.

3 Q So is it fair to conclude that since at least last  
4 October, the Advisors have known about the possibility of  
5 having to do a backup plan?

6 A Yeah. And I think even before then we knew there was a  
7 possibility. But the plan, the strong Plan A of everything  
8 that had been communicated to us by the Debtor and their  
9 employees was that the intent was to transfer all those  
10 services to a new company, with the same individuals providing  
11 the same services. There was no significant indication to us  
12 that that would be any different.

13 Yet we still had then begun planning, well, what if,  
14 right, Plan B was implemented or began many months ago and in  
15 recent weeks, in recent months, it's been expedited to be able  
16 to ensure that we have a solid Plan B. But yes, it's been  
17 ongoing for months.

18 Q So if there is an implication or allegation made that the  
19 Advisors were negligent with respect to transitioning from the  
20 shared services agreements because they didn't start taking it  
21 seriously last August or September, would you agree or  
22 disagree with that allegation?

23 A I would disagree, because there were assurances or  
24 discussions that made it very clear that everybody was working  
25 together towards a Plan A. Yet we were still discussing -- I

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1 know Mr. Seery mentioned he's a Boy Scout. I agree in that.  
2 Be prepared. I'm an Eagle Scout. And so we have been  
3 preparing, but the preparations weren't needed in the manner  
4 that we thought they were needed until in the last month,  
5 right, and -- because everything was moving in the right  
6 direction for a clean transition plan, and even up until last  
7 week.

8 However, the last month and a half we've had to prepare in  
9 earnest for Plan B, and that involved a tremendous amount of  
10 effort. And I'm happy to go into that now. But yes, there's  
11 -- there has been -- we have 80 employees across our Advisors,  
12 and almost every single one of them have been involved in Plan  
13 B, and a group of about 18 of us for several weeks, planning,  
14 game-planning, and thinking through all the contingency plans.

15 Q Well, let's round off the discussion about these boards.  
16 Did you make the boards aware since last fall and into this  
17 year about both the ideal plan, which was, I guess, you know,  
18 an agreement with the Debtor, but also a backup plan, in case?

19 A Yeah. So, in -- in August, --

20 Q When --

21 A -- when the Court -- oh, sorry, yeah.

22 Q No, no. Well, go ahead.

23 A Go ahead.

24 Q I was going to ask you how and when, but you -- you -- go  
25 ahead.

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1 A Yeah. Yeah. So, up until August, there was, I think, a  
2 view that there would be a negotiation, a negotiation reached.  
3 Things had been pushing along. We know that in August there  
4 was a plan filed with the Court. And Mr. Seery even joined  
5 our board meeting. And so in that meeting he discussed with  
6 us, as well as the legal team of the Debtor, discussed with us  
7 the Plan B at that point, which was defined with the Court.  
8 That the goal and objective was a grand bargain, as he  
9 explained it, and that he -- that was the Plan A. But even  
10 under either plan, there would be a transition of services.  
11 He joined again, I believe, one or two more times, to  
12 additional board calls that fall. There was mediation we were  
13 aware of and had discussed with the board to help resolve some  
14 of these items.

15 And so, you know, just in the same time frame Mr. Seery  
16 shared earlier, it corresponded with those discussions that we  
17 were having.

18 In addition, D.C. Sauter and other individuals at our  
19 firm, as well as individuals from the Debtor, were working  
20 throughout the fall and into the winter on the various  
21 discussions on transition. And so that's --

22 Q Did you hear Mr. Dondero testify about over a thousand  
23 line items?

24 A Yeah, I did.

25 Q Do you know what -- what is he referring to, do you know?

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1 A So, within the transition services agreement, there --  
2 there's about 11 or 12 pages in an exhibit that are a number  
3 of agreements. That's -- that's the remaining agreements that  
4 we've agreed that are needed. He may have had a little  
5 hyperbole in his thousand, but there is -- there were -- there  
6 was at least a thousand points of discussion that had to be  
7 resolved. Most of them were minor, right, and we came to a  
8 quick agreement on most of those, and there was only a handful  
9 of things that needed to be resolved. And because of that, I  
10 felt comfortable and confident, particularly from the middle  
11 of January on, where I became much more involved, that there  
12 would be an orderly agreement on those points.

13 Q Did you tell the boards that the Debtor would enter into  
14 the agreement that had been negotiated only on the condition  
15 that Mr. Dondero not be permitted to be on the premises?

16 A Sorry. You said the Debtor would enter into or -- oh,  
17 that he wouldn't be permitted onto the premises?

18 Q Well, we'll go more -- we'll go in detail later, but I  
19 want to round off the board discussion here. Obviously, you  
20 heard from Mr. Seery and in my paper that we had an agreement  
21 done except for one issue, right?

22 A Yes. Yes.

23 Q And that issue was whether Mr. Dondero would be on the  
24 premises or not, right?

25 A Yes.

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1 Q Did you discuss that with the board, that issue?

2 A We did. We --

3 Q And did you get any instructions from the board that have  
4 led you to do anything other than you've actually done?

5 A No. No, we -- they -- the board, as I mentioned, we've  
6 had eight board meetings this year discussing in detail our  
7 backup planning. They understood the Jim access issue and  
8 they felt comfortable with our backup planning. But also, you  
9 know, our view, and I think that they shared that, that he  
10 should have access --

11 Q Well, let's stop there. Let's stop there. Let's stop  
12 there. I'll ask -- I'll ask more of those questions later. I  
13 don't -- I don't want to invite Mr. Morris's objections here  
14 based on you talking outside the scope --

15 A Yeah.

16 Q -- of my question. Let's move on now to the shared  
17 services agreements themselves. You heard Mr. Seery's  
18 characterization of them from a top level. Would you agree  
19 with his characterization, or how would you characterize what  
20 the shared services agreements actually did?

21 A Yeah. I think he called them middle- and back-office  
22 services. I think, to add a little bit more to that, it's IT  
23 services, including the systems and computers that we all use.  
24 It's HR. It is accounting and back-office services, many of  
25 those for our advisors and some of them for our funds. We do

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1 outsource a number of accounting functions to other service  
2 providers, and have for years, and they provide an oversight  
3 function for the accounting and the books and records for our  
4 funds. They also provide tax services and things like that  
5 for our advisors and funds.

6 Q Now, in --

7 A And as well legal and compliance services. Legal and  
8 compliance services as well.

9 Q In our exhibits that have been admitted are two employee  
10 or payroll reimbursement agreements. We don't have to go  
11 through those in detail, but you're -- are you aware of those  
12 agreements?

13 A I am, yes. And I would add that -- and those are in  
14 addition to the services that are provided under the shared  
15 services agreement. Those are front-office or investment  
16 services.

17 Q Okay. Now, did there come a time when a dispute arose  
18 between the Debtor and the Advisors as to how much an amount  
19 was owing by the Advisors to the Debtor under the shared  
20 services agreement?

21 A That's correct.

22 Q What was the basis of that dispute?

23 A Yeah. So, in particular, as I mentioned earlier, certain  
24 of the services we believe we are no longer receiving. Many  
25 of those related to legal and compliance. We've had to shift



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1 a lot of those responsibilities in-house and to outside  
2 counsel.

3 And particularly related to the payroll reimbursement  
4 agreements, we hadn't realized that we were overpaying for  
5 employees that -- and again, they're payroll reimbursement  
6 agreements for employees that are dual-hat employees, dual  
7 employees of the Debtor and our Advisors, providing investment  
8 services. And there's a list or exhibit that shows the number  
9 -- the actual employees with their names and the allocations  
10 of their time. And so two-thirds of those employees, when we  
11 realized or saw the list or received the list on the exhibit  
12 in the agreement, which was around the end of November or  
13 early December, two-thirds of them are no longer employed by  
14 the Debtor. And we continue -- and they continue to bill us  
15 based on historical averages, not based on the actual amounts.

16 So we inquired of that, we asked for email --

17 Q Let me -- let me pause you.

18 A Oh, sorry.

19 Q Let me pause you.

20 A Yeah.

21 Q Let me pause you. So, during the negotiations with the  
22 Debtor in December, January, and February, did you ask for any  
23 kind of clarification or reconciliation of these amounts?

24 A Yeah. So, on multiple occasions, we asked for the detail  
25 of what they were invoicing us for, and then, in particular,

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1 in late January and again a couple times in February, I asked  
2 multiple employees for reconciliation. Two reconciliations.  
3 One was a reconciliation of the employees that they were  
4 charging under the expense -- I'm sorry -- payroll  
5 reimbursement agreement, to the actual amounts that they  
6 charged us, and then separately I asked for a reconciliation  
7 of amounts billed to us under the shared services agreement to  
8 what they actually incurred on their end.

9 And the rationale for the latter was because the expense  
10 reimbursement -- or, sorry, the shared services agreement for  
11 Highland Capital Management Fund Advisors is actually a cost  
12 plus a margin of five percent. So they are to charge us what  
13 their costs are plus a margin of five percent, yet they  
14 continue to bill us the same amounts based on historical  
15 averages.

16 And so the amounts in dispute were particularly in the  
17 last few months, where those amounts hadn't changed and where  
18 we raised this concern.

19 Q Did you get a response or a reconciliation from the Debtor  
20 on these overpayment issues?

21 A No.

22 Q Okay. Now, when did you become -- well, you heard Mr.  
23 Dondero say that he delegated the primary responsibility for a  
24 transition of services to you, correct?

25 A Yes.

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1 Q When was that?

2 A Yeah. So, January -- in mid-January, I became very  
3 involved. I had less of authorization prior to that. I was  
4 involved in some of the negotiations on contracts and things  
5 like that in early December. Had a meeting with Debtor  
6 employees on that, and that they had been working on for  
7 months, along with Mr. Sauter. Mr. Sauter had taken more of  
8 an active role prior, in December and October and even  
9 September, and before -- before all that.

10 So, in January, mid-January, they actually came to me on  
11 January 12th with permission from Mr. Seery to interact  
12 directly with me and to negotiate the additional terms of the  
13 transition with me. And Jim authorized me at that time to  
14 move forward.

15 Q Okay. Did you discuss with Mr. Seery whether you would be  
16 permitted to talk to Debtor employees as part of this?

17 A So, I did not talk to Mr. Seery, but I talked to J.P.  
18 Sevilla, Brian Collins, David Klos, and Frank Waterhouse, who  
19 they had told me explicitly that Mr. Seery had authorized them  
20 to negotiate with me.

21 Q Okay. Was there some impediment prior to that  
22 authorization to being able to discuss Newco issues with the  
23 Debtor's employees?

24 A So, there were a number of things. And as this Court is  
25 very well aware, that three weeks prior to that, there were a

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1 number of events. There was a TRO for Mr. Dondero and our  
2 Advisors, there was a preliminary injunction for Mr. Dondero,  
3 and there were claims of interference. And we took a very  
4 cautious approach and didn't want to interfere in any manner.  
5 And so in these regards, and in many, I mean, everyone was  
6 very cautious. And so those were -- those were steps that it  
7 was challenging.

8 In addition, I should note that Mr. Scott Ellington was  
9 helping the Debtor and negotiating this transition agreement  
10 before he was let go in early January.

11 And so with all those events, we had to take a more  
12 cautious approach to communication.

13 Q Okay. And approximately when did Mr. -- did the Debtor,  
14 to your satisfaction, authorize direct interaction with the  
15 employees so that you could negotiate a more fulsome  
16 agreement?

17 A Yeah. It was when they called me on January 12th --

18 Q Okay. And is it fair to say --

19 A -- and notified me of that.

20 Q Is it fair to say that that's the date when the  
21 negotiations really got going?

22 A Absolutely, yes. Yeah.

23 Q Okay. Did you ever ask the Debtor for a draft agreement  
24 or term sheet or whatever you want to call it as far as a  
25 transition of services would be?

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1 A I did, on multiple occasions.

2 Q When did you finally receive one?

3 A So, it was on January 28th, which was the last business  
4 day of the shared services agreement term. Sorry, January  
5 29th, a Friday. And January 12th, we engaged, as I mentioned.  
6 We came to quick resolution on various items. And we began  
7 asking for a term sheet. I actually asked them whether they  
8 -- who they wanted to draft it, their counsel or our counsel.  
9 They checked with their counsel. I thought it was a good idea  
10 and agreed that it was a good idea for their counsel to draft  
11 it, because, as they put it, this was their baby for many  
12 months. They had -- because the Debtor employees and DSI,  
13 their consultants, had been very involved, in taking 15 months  
14 to that point, in figuring out what contracts were needed,  
15 analyzing what needed on a --

16 Q Let me stop you.

17 A -- go-forward basis --

18 Q Let me stop you, --

19 A Yeah.

20 Q -- Mr. Norris. The point being, it was agreed between you  
21 and the Debtor that the Debtor would take the first stab at a  
22 term sheet, and you received that on or about January 29th of  
23 this year?

24 A Correct.

25 Q Okay. Now, obviously, the Debtor extended the

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1 termination, first to February the 14th, and then, second, to  
2 February 19. Correct?

3 A That is correct.

4 Q Okay. Did the Advisors pay the Debtor for those delays,  
5 pay cash money to the Debtor for those delays?

6 A We did. And we -- yes, we did.

7 Q Okay. And without belaboring the point or taking any more  
8 time than necessary, the numbers that I have in my objection  
9 are that, for the first extension, we paid --

10 A I believe it was around \$560,000.

11 Q Thank you. Thank you. And for the second extension, do  
12 you recall?

13 A Around two hundred -- just over \$200,000.

14 Q Okay. Why were those extensions necessary?

15 A They were necessary for multiple reasons, but it was  
16 necessary to get a transition agreement completed, and that  
17 was our goal and intent. It was also necessary to protect our  
18 funds and our investors, to have a smooth transition. But  
19 primarily, we were in a great spot until -- up until January  
20 29th, we hadn't received a term sheet. So we couldn't  
21 negotiate a term sheet that was pages long, with schedules  
22 that were 10 or 15 pages long, in a day, and so we asked, in  
23 good faith, can we have an extension? And they also were  
24 agreeable to that, and it made sense for all parties.

25 Prior to that receiving the term sheet, though, there were

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1 concerns that we would lose those services. They threatened  
2 to pull those services. However, at the end, all parties  
3 agreed.

4 And then the extension, the second extension was needed in  
5 order to continue those -- those agreements, negotiations as  
6 well, as they had pushed the termination date of the employees  
7 from the anticipated January 31st to January 19th, and so we  
8 asked that they moved the termination date of the shared  
9 services in line with the termination of the employees,  
10 because our understanding was those employees would be  
11 transitioning to a new company providing those same services.

12 Q Okay. Maybe I misunderstood something because of the  
13 video nature of this, but you mentioned something like pushing  
14 the termination of the employees from January 30th to January  
15 19th. Just for the record to be clear, because, again, I  
16 might have misunderstood or misheard, but when was the Debtor  
17 going to terminate nonessential employees originally and up to  
18 what date was that pushed?

19 A Yeah. So our understanding is they were going to  
20 terminate them on the 31st of January. They did end up  
21 receiving termination notices that said January 19th. And so  
22 that was pushed from what our understanding was, but that was  
23 the first time I believe the employees received termination  
24 notices for the 19th. Thereafter, after we negotiated an  
25 extension of our shared services agreement one more week

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1 before the 14th, to the 19th, the very next day they extended  
2 the termination dates to the 28th for all employees, which  
3 would extend it one week beyond the negotiated termination  
4 date for the shared services agreement.

5 Q Well, here's my fundamental question. To your knowledge,  
6 was that the Debtor's separate business decision as to when to  
7 terminate employees or did you request that the Debtor extend  
8 it to February 28th?

9 A That was their separate business decision. Um, --

10 Q That's fine.

11 A That was -- that was their separate business decision to  
12 extend it. We didn't even anticipate them extending it --

13 Q I just want the record to --

14 A (overspoken)

15 Q I just want the -- I just want the record to be clear, Mr.  
16 Norris. Let me direct you, please.

17 A Yes.

18 Q That that decision to extend the employee termination was  
19 not at our request?

20 A Correct.

21 Q Now, let's talk about these negotiations a little bit. To  
22 go back to this agreement that we had other than the Dondero  
23 access issue as of last Tuesday, you agree that there was an  
24 agreement other than the Dondero access issue as of last  
25 Tuesday, right?



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1 A Yes, that's correct.

2 Q Okay. How, if at all, was the amount of money that we  
3 owed to the Debtor issue resolved between you and your  
4 counterparts at the Debtor?

5 A Yeah. So, they, at the end of January, demanded that --  
6 and this was the first time that I was aware of the extent of  
7 the amounts or that they were going to include payment of  
8 past-due or disputed amounts as part of this agreement. That  
9 came in on, I believe, January 27th. And they demanded we pay  
10 it or they would cut off all shared services effective Friday,  
11 the 29th. And that included our access to the -- to our  
12 websites, our domains, our emails. It would include access to  
13 the office. And so that was a major item.

14 They demanded five point -- approximately \$5.2 million in  
15 payments from our Advisors and a number of other entities.  
16 And so, as part of that, that was a -- that was a problem,  
17 because we can't speak for the other entities.

18 In addition, now we were commingling a financial dispute  
19 with the peaceful transition of services. And so that was  
20 resolved. We agreed with the Debtor and ultimately agreed  
21 that, okay, we would pay these disputed amounts as part of  
22 this, reserving our rights for any additional -- any  
23 additional argument of that for another time, but we would  
24 agree to pay our portion, which is approximately \$3 million,  
25 our disputed portion of what they were billing, with \$1

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1 million up front. They wanted it all up front, but they were  
2 willing to allow us to pay \$1 million up front and the  
3 remainder over 14 months.

4 Q Okay. Going back to this agreement save the one issue,  
5 how was the employee issue resolved?

6 A Yeah. So, the employee issue was an important one, and it  
7 had been. These employees had been working hard providing  
8 service for our funds and advisors for a very long time. The  
9 plan all along was to transition them, as Mr. Seery said, to a  
10 new entity. It would either be controlled by Mr. Dondero or  
11 by the employees themselves.

12 And so we needed -- we need those services, right, in the  
13 long run. And so that was resolved in that there would be a  
14 new company formed, which we've been calling Newco. It would  
15 be employee-owned. Initially, would be providing services  
16 exclusively to our Advisors, but then would have the ability  
17 to go out and provide the same services to other companies.  
18 And so we found that as -- from the beginning a great  
19 solution. And the principals of what would become Newco have  
20 been interfacing with us and with Mr. Dondero regarding the  
21 combination of those services.

22 So, as part of this agreement, the services would  
23 transition directly to Newco, with the same people providing  
24 the same services in the same seats.

25 Q Okay. What about -- just so that the record is clear,

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1 there's a large corporate office over at Crescent Court here  
2 in Uptown Dallas, right?

3 A That's correct.

4 Q And the lease, obviously, just to speed things up, the  
5 lease is in the name of the Debtor, but for many years  
6 NexPoint and other employees have been on premises, correct?

7 A Yes. We've been there since they opened the space. I  
8 believe it was February 2012 when we moved there. Maybe  
9 February 2011. But our Advisors have been there in that space  
10 since then.

11 Q Okay. So how was the future of this lease and resulting  
12 lease payments resolved as part of this tentative agreement as  
13 of last Tuesday?

14 A Yeah. So, it was a 75/25 split, where the Debtor would  
15 pay 25 percent and we would pay 75 percent for the remaining  
16 lease term, which was approximately 14 months.

17 Q And approximately how much would our 75 percent over 14  
18 months have amounted to?

19 A I believe that's approximately one -- between \$1-1/2 and  
20 \$2 million.

21 Q Okay. Now, we'll talk about this in some detail later,  
22 but there are certain third-party software and information  
23 providers -- Bloomberg, for example -- that the Debtor uses  
24 that we have access to under the agreements but that the  
25 Debtor must pay the third parties for, correct?

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1 MR. MORRIS: Your Honor, I just object. Again, if  
2 Mr. Rukavina wants to testify -- this is not a question. This  
3 is testimony.

4 MR. RUKAVINA: Your Honor, --

5 MR. MORRIS: I mean, there's no foundation. There's  
6 nothing.

7 THE COURT: Sustained.

8 MR. RUKAVINA: Okay. Very well.

9 BY MR. RUKAVINA:

10 Q Mr. Norris, does the Debtor -- or, did the Debtor provide,  
11 pursuant to shared services agreements, access to third-party  
12 software platforms?

13 A Yes. They did. There was a number of agreements --

14 Q Stop. Stop.

15 A -- that were --

16 Q Stop. Stop. Stop. Were these some of the things that  
17 you were negotiating with the Debtor as you were negotiating  
18 that transition of services?

19 A Yes.

20 Q Name a few of the most important of these third-party  
21 service providers that you were negotiating with the Debtor.

22 A Yeah. Bloomberg, particularly the order management system  
23 of Bloomberg. Oracle, which is an accounting system, to name  
24 a few. Those were the most important ones.

25 Q Describe with some more specificity, please, what the

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1 order management system is. OMS.

2 A Yeah. An order management system is an operating system  
3 that allows you to trade various funds and asset classes all  
4 through one system. And so we have a number of funds, we have  
5 a number of asset classes we trade, which include loans,  
6 bonds, and equities. And so trading all of that through a  
7 system that then sorts it, allocates it, and does it all in an  
8 efficient manner -- in addition, it incorporates various rules  
9 and metrics for trading and efficiency -- so it's very  
10 customized, it's very customized for the rules related to our  
11 funds, very customized for the rules related to what we trade  
12 for our Advisors, and it's been used primarily by the traders  
13 from our Advisors or employed by our Advisors.

14 So that's what the OMS is. And it's Bloomberg that has  
15 the software, and it's been customized directly with  
16 Bloomberg.

17 Q Okay. Did you come to an agreement with the Debtor as to  
18 how the future costs or license fees for these platforms and  
19 services would be allocated between the Debtor and the  
20 Advisors?

21 A We did. It would be, for most of them, which is  
22 approximately a hundred contracts, is about -- is a 60/40  
23 allocation. We would pay 60 percent and they would pay 40  
24 percent. There are some of them that they said they didn't  
25 use that we agreed we would pay a hundred percent of. But

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1 most of them are a 60/40 split.

2 Q Okay. And did you calculate approximately how much in  
3 payments pursuant to that formula we would make, the Advisors  
4 would make in the future under the draft agreement?

5 A Yeah. So, it is approximately \$240,000 per month,  
6 inclusive of the lease. So, exclusive of the lease, it was  
7 about \$120,000 per month.

8 In addition, there were one-time payments for annual  
9 payments, which I think was around \$200,000 or \$300,000.

10 So it is a -- it's a couple million dollars over the life  
11 of the contract.

12 Q Okay. And to fast forward to last Tuesday, the one issue  
13 that had not been resolved was Mr. Dondero's physical presence  
14 on the premises, correct?

15 A That's right. That's right.

16 Q Was this a last-second issue or had this been discussed  
17 for some time?

18 A No, it wasn't a last-second issue. We actually included  
19 it in our first multiple drafts or responses to their term  
20 sheet. We got the term sheet on the 29th of January and it  
21 did not include any specifics around Mr. Dondero's access, but  
22 we added that in early drafts of the term sheet and it was  
23 removed by their counsel and reinserted in the -- I know there  
24 was discussion between counsel on various aspects of it. It  
25 was removed from what was their final version, and maybe even

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1 the draft before that, but it was added in by us again as --  
2 for all the reasons we mentioned before. We thought it needed  
3 to be stated explicitly in the agreement. And the attorneys  
4 had discussed that it could be handled --

5 Q Let's not talk about -- yeah, let's not talk about the  
6 attorney discussions.

7 A Okay.

8 Q You heard Mr. Seery say that the Debtor refused to permit  
9 Mr. Dondero onto the premises and you heard him say why. Did  
10 the Advisors offer any compromise on this access issue?

11 A We did.

12 Q What was that offer?

13 A So, we offered to -- and in all this, it's thinking, what  
14 are the employees from the Debtor that are going to be using  
15 this? We haven't even really received a good understanding of  
16 who that is.

17 However, we offered to take approximately 25 percent of  
18 the office. And there is a clear area where we could build a  
19 wall. They could have their own separate access, their own  
20 separate restrooms, their own separate entrance, where they  
21 wouldn't have any involvement or connection to us. And so we  
22 also offered with that, whenever you need access to the other  
23 portion, let us know. We can even have Jim Dondero leave, if  
24 you're concerned.

25 And so that was one option. We could build a wall. And

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1 we even put that in the written agreement. We will build a  
2 wall at our expense. That was the -- that was the -- what our  
3 offer was.

4 Q How did the Debtor respond to that offer?

5 A They removed it from the agreement and they told us that  
6 we had until 6:00 p.m. to sign their agreement with no Dondero  
7 access or they would file a lawsuit.

8 Q And this was last Tuesday?

9 A This was Tuesday.

10 Q Okay. Were you able to respond by their deadline, which  
11 they -- then they later moved to midnight of that same day?

12 A I'm not sure if there was a response. It was handled  
13 between attorneys. Our counsel. I had -- just as Mr. Dondero  
14 stated, I had rolling blackouts in my home from 2:00 a.m. on  
15 Monday until Thursday. I -- I and D.C. were aware of the  
16 offer, as was our counsel, and I believe there was a -- and I  
17 believe there was a response from our counsel in time, but I'm  
18 not -- I wasn't certain at the time. I knew that, as well,  
19 there was an extension, but I didn't find out until the next  
20 day because I did not have power.

21 Q And ultimately, the Debtor either rejected that last offer  
22 or let the offer expire by not accepting it. It doesn't  
23 matter which. But is that accurate?

24 MR. MORRIS: Objection to the form --

25 THE WITNESS: Yes.



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1 MR. MORRIS: -- of the question.

2 MR. RUKAVINA: Your Honor, I'll ask it a different  
3 way.

4 THE COURT: Sustained.

5 MR. RUKAVINA: I'll ask it a different way.

6 BY MR. RUKAVINA:

7 Q Did the Advisors accept the Debtor's last offer made on  
8 Tuesday of last week, the one you just referenced?

9 A No.

10 Q Why?

11 A As explained, I think, clearly by Mr. Dondero as well, it  
12 did not have the provisions that we thought necessary. And  
13 when you think about this, we were going to be required to pay  
14 significant dollars for an office space where our president  
15 and principal was not permitted.

16 We had an option to go other -- elsewhere, right? Here,  
17 we're in a separation experience. This agreement that they  
18 had, they had told us early on it was fill-or-kill. They told  
19 us early on that it was not a *la carte*. When we pushed them  
20 on that a couple weeks later, they said, well, the only thing  
21 that's not negotiable is the office, right? If you want  
22 everything else, you've got to have the office. That was in a  
23 discussion with various attorneys on the phone.

24 And so, with this, we knew this was a kind of take-it-or-  
25 leave-it offer, and we could have gone elsewhere. And we had

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1 already been preparing, in the event that we couldn't have a  
2 deal, to go elsewhere. And so, with that, if they were not  
3 going to permit -- which we thought was very reasonable,  
4 specifically with all of the additions, you know, the  
5 consideration -- sorry, my battery is about to die on my  
6 computer. I'm plugging in the charger here.

7 So, with all of those considerations, we couldn't sign  
8 that deal, especially as -- without that key access.

9 Q You personally, Dustin Norris, now, personally, as an  
10 officer and a fiduciary, did you think that it was appropriate  
11 or inappropriate that Mr. Dondero be allowed on the premises  
12 in the future?

13 A I thought it would be appropriate for him to be there.

14 Q Why?

15 A So, I've been working for Mr. Dondero for a long time. I  
16 know the way he operates, and I know that the way that he  
17 manages his organization, which is a complex organization, he  
18 needs to be there in person. We haven't been in the office  
19 because of a -- a disregard for COVID. We are an essential  
20 business, and we have been, as a financial services business.  
21 But the way we operate is very in-person, and that's how Jim  
22 operates.

23 In addition, I've never heard of a situation where the  
24 principal or the control person of a company -- there's no  
25 question that Mr. Dondero controls the organization -- cannot

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1 be there in person.

2 And so, from that perspective, given and knowing all of  
3 our other plans, given the ability for many people to  
4 relocate, given the abundance of office space elsewhere, if we  
5 were forced to accept an agreement that did not allow Mr.  
6 Dondero for the next 14 months to be there in person, it was  
7 -- it was going to be a challenge for us from a business  
8 perspective.

9 Q Do customers or investors or prospective customers and  
10 investors come to the offices historically to meet with the  
11 Advisors and their personnel?

12 A Pre-COVID, yes. Regularly.

13 Q Okay. Would Mr. Dondero participate in those meetings?

14 A He would, yes.

15 Q Were you concerned that him being unable to participate in  
16 those meetings would affect future business and profitability?

17 A Yeah. I think if you look at this -- key investors come  
18 in and see this big cavernous open office and ask why the  
19 manager of the funds is not even allowed to be in your office,  
20 you know, or is that impacting the way you operate, then yes,  
21 I think he needs to interact with people that are coming  
22 through the office.

23 Q He has not been in the office since about the beginning of  
24 this year; is that correct?

25 A Correct.

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1 Q Do you feel like that has caused any harm or disruption to  
2 the Advisors' business?

3 A Yeah. I don't know that I would characterize it as harm,  
4 but it has been disruption, right? I'm -- the way that we  
5 operate, having Jim there, being able to have consistent,  
6 regular meetings in person, which for me were multiple times  
7 per day on a regular basis, and many others, it was  
8 disruptive. Being able to reach him, how to reach him. Do I  
9 need to get in my car and drive to another location where he's  
10 at, which I did on many occasions. We typically get people  
11 together very quickly in groups: Let's go talk to Jim. And  
12 that becomes a challenge to get things done quickly and in an  
13 efficient manner.

14 So it has been a disruption, and it's not something that  
15 we would desire to do, if we had the choice, for another 14  
16 months.

17 Q Okay. Now let's talk about the backup plan, please. I  
18 guess let's start with: What is our backup plan? Well, let  
19 me start with this.

20 A Yeah.

21 Q Do we have a backup plan?

22 A And I think the key now, instead of calling it a backup  
23 plan, is an operating plan.

24 Q Okay.

25 A For --

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1 Q Do --

2 A -- several weeks, --

3 Q Let me -- let me -- that's a very good point. Prior to a  
4 few days ago, did we have a backup plan in place for what we  
5 would do if we were not able to enter into a transition  
6 services agreement with the Debtor?

7 A We did, yes. And --

8 Q Since when -- let me -- let me direct you. Let me direct  
9 you. Since when did we have that backup plan?

10 A Yeah. So, the backup plan -- the backup plan began many  
11 months ago, but as I mentioned earlier, it began in earnest in  
12 the end of January, right? And over the last month  
13 especially, we've been putting in place all of the required  
14 systems and processes and procedures in order to continue  
15 doing all the duties under our advisory agreements. And that  
16 includes all of the services that are provided for the Debtor  
17 -- by the Debtor.

18 And our backup plan, a big part of that included the  
19 transition, and it still includes the transition of those  
20 employees to Newco. We are in active negotiations and believe  
21 that Newco, once those employees are terminated on the 28th,  
22 they will be able to perform their same duties on March 1st of  
23 this year.

24 And so we expect those services to happen. In the  
25 interim, we've prepared for and have contingency plans in

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1 place in order to do all that we need to do. We have systems  
2 and servers that are set up in an SEC-compliant manner. We  
3 are operating on a new email system. We have our files --

4 Q Let's go --

5 A -- that are essential.

6 Q Let's go step by step here so that the judge --

7 A Yeah.

8 Q -- has a very clear picture of what all is involved. So  
9 I'm going to try to break it down. I think both you and Mr.  
10 Seery talked about back-office and middle-office services.  
11 What are those? What does that refer to in the industry?

12 A Yeah. So, back-office -- back-office and middle-office  
13 includes HR, IT. Accounting is a big part of that back-office  
14 services. And in regards to our funds, it is the oversight of  
15 the accounting process on a day-to-day basis and on a monthly  
16 and quarterly basis, for annual reports, for audits. It's the  
17 day-to-day valuation services that are provided to our funds.  
18 And so those are the key functions. It's legal and compliance  
19 as well --

20 Q So let's --

21 A -- the Debtor has been providing for our funds.

22 Q Let's go step by step. So let's assume that I'm -- I want  
23 to invest in your fund. In a retail fund, pardon me. Am I  
24 able to pop up daily or almost instant information regarding  
25 its assets, its valuations, et cetera?

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1 A Yes. So, most of our --

2 Q Is that -- is that --

3 A -- funds --

4 Q Is that part of what you were just describing about  
5 valuation and accounting services on a real-time basis?

6 A Yes, it's part. It's more of the oversight function.

7 Q Okay.

8 A We outsource the daily processing and NAV-striking, or the  
9 actual accounting, day-to-day accounting, to an outside third  
10 party called SEI. And the Debtor had provided oversight  
11 function as well as valuation services for that daily  
12 accounting process.

13 Q Okay. So the Debtor, for accounting, wasn't actually  
14 crunching the numbers every day; it'll -- supervising third  
15 parties. And that's been the historical norm, correct?

16 A That's correct. I actually --

17 Q Now, let's --

18 A -- years ago filled that function.

19 Q Okay. So let's -- so how are we, the Advisors, today,  
20 compensating for the lack of the Debtor's back-office and  
21 middle-office services, or how are we transitioning from that  
22 today?

23 A Yeah. So, a key part of that is the transition to Newco,  
24 right, and as well that is planned for next week. However, in  
25 the interim, we have very good plans and processes in place.

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1 We have -- on the accounting front, on a day-to-day basis, we  
2 have added our key personnel, our accounting teams, which has  
3 been actually bulked up in recent years. We have a number of  
4 publicly-traded REITS that have SOX-compliant processes and  
5 procedures.

6 And the CFO of our real estate platform, Brian Mitts, used  
7 to be the principal financial officer of all of these funds.  
8 He continues to be and operates as the principal financial  
9 officer for one of them, or had been throughout all of this  
10 time, and is a participant in all of the board meetings and  
11 regular valuation processes. In addition, he has a team of  
12 accountants.

13 And so they are now copied on all the day-to-day  
14 accounting emails from our third-party providers. They have  
15 been for several days.

16 In addition, as a backup measure, we hired on a consulting  
17 basis the former senior accounting manager who worked until  
18 April of about two years ago for the Debtor, providing these  
19 same services to our funds. And so, on a contract basis, he's  
20 there as needed.

21 In addition, we have received from the Debtor a list of  
22 employees, if they're needed, that we could hire. There's  
23 about seven of them in the accounting and operations  
24 functions. They gave us permission last week to do so. And  
25 one for valuation.



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1       So, those functions, if they're needed in the interim  
2 period before Newco is in place, we'll have those.

3       In addition, from an IT perspective, which is an important  
4 part here, they maintain -- the Debtor maintained our systems  
5 and servers. We have contracted --

6       Q   Let's not -- let's not -- we'll talk --

7       A   Yeah.

8       Q   We'll talk about -- we'll talk about IT momentarily.

9       A   Yeah.

10      Q   You mentioned -- so you just discussed accounting. What  
11 about -- and I think you -- did your discussion right now  
12 include transition of the valuation services?

13      A   Yeah. So, in that regard, --

14      Q   Okay. What about -- what about -- what about legal,  
15 transition of legal services and compliance, regulatory  
16 compliance?

17      A   Yeah. That -- as I had mentioned before, the services we  
18 had been receiving from the Debtor have slimmed down  
19 dramatically, and particularly around legal services. We  
20 still had been receiving significant support from Lauren  
21 Thedford, who is a very reliable team member of the Debtor.  
22 She was also serving as an officer of the funds, of our funds,  
23 until Friday, when she resigned. But we have in place with  
24 SEI, they provide admini... regulatory and legal admin  
25 services to us, and have all along. They're prepared to step

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1 up in her absence.

2 And also K&L Gates, who already serves as advisor counsel  
3 and fund counsel, is set and has been already picking up the  
4 slack and prepared to do anything that Lauren was doing. She  
5 is a valuable team member. We hope that as we transition to  
6 Newco that she'll be able to, as mentioned earlier, step back  
7 on as an officer of the funds.

8 Q Now let's talk about IT, information technology. What  
9 services was the Debtor providing to the Advisors in the  
10 nature of IT under the shared services agreements?

11 A Yeah. So, our IT equipment, our computers, our screens,  
12 were their property, or at least that's -- that's the --  
13 that's what -- it's in their name. Not all of it, but some of  
14 it. In addition, they provide IT support. So if we have an  
15 IT problem, we need to call the IT guy, they provide that.  
16 They provide support for the servers. They own the servers.  
17 They own the system. Or at least that's what -- that's what  
18 their -- their claim is. And so they provide all of those  
19 kind of IT functions for us, or had until this past weekend.

20 Q Does that include email?

21 A That's right. They -- they --

22 Q Does that include -- hold on.

23 A We have a number of --

24 Q Hold on. Hold on. Does that include Internet -- does  
25 that include Internet connectivity?

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1 A It included the Internet connections at work. It included  
2 the phones. It included our emails and email servers and the  
3 --

4 Q What about --

5 A -- domain that, even though they're in our names -- yeah.

6 Q That's what I was going to ask next. What about domain  
7 names? How are those handled?

8 A They have claimed that those are theirs as well, that the  
9 domains we use for our websites and for our emails are theirs.

10 Q Okay. And what about electronic data, just a wealth of  
11 internal books and records, kind of corporate data? Did the  
12 Debtor provide --

13 A Yeah.

14 Q -- any services with respect to that?

15 A Yeah. So, they retain all of the data that we use on  
16 their networks and servers, and all of that is stored on  
17 shared drives and on their system or on the computers that are  
18 owned by them. And so even though they're our books and  
19 records, I believe you read earlier the provisions of the data  
20 provision, and so that is all stored on their systems.

21 Q Okay. So we just kind of discussed the universe of the IT  
22 services that the Debtor provided. Did we miss anything or is  
23 that kind of the stuff that really matters?

24 A I think that -- I think that covers the --

25 Q Okay.

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1 A -- the main items.

2 Q How is that being handled by the Advisors today, or how is  
3 that -- or has it been transitioned from the Debtor?

4 A Yeah. So, largely, we are handling it on our own and  
5 through a third-party provider. So, we have bought and  
6 purchased our own domain names. We've transitioned our emails  
7 to those new domain names. We have made copies of our data,  
8 or a lot of our data. There's still some stuff we need. But  
9 our essential data. And we have transitioned to a new server  
10 and systems that are -- that are secured and perform through  
11 this third party who does this for a number of asset managers,  
12 for endowments. And the way he has set it up is in an SEC-  
13 compliant matter. So, dual authentication. All of the things  
14 that you would expect from a security standpoint are in place.  
15 And we are operating starting on -- we were mirroring for a  
16 couple weeks, but on our own beginning on Saturday, when the  
17 shared services were terminated, and have been sending those  
18 emails from those -- the new systems and servers.

19 Q So that was going to be my next question. Is it that we  
20 just did this (snaps fingers) Saturday like that, or did we  
21 actually have a mirroring in place for quite some time?

22 A Yeah, we have for -- been working on this for multiple  
23 weeks with the outside IT service provider, and it's been done  
24 in phases. And so we've been -- we had a certain small  
25 portion of the people start early, they tested it out, and

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1 then we rolled it out more broadly over the last couple of  
2 weeks.

3 Q Who is that third-party IT provider? What was that --

4 A Siepe.

5 Q Is that -- that's not proprietary information, is it?

6 A It's not.

7 Q Okay. Who is the third-party provider?

8 A It's Siepe. And they're a outsource --

9 Q Well, let me -- let me -- let me --

10 A -- provider --

11 Q Let me --

12 A Yeah.

13 Q Let me direct you. Will you please spell Siepe? I'm not  
14 even sure how to spell it. And then tell the Court what Siepe  
15 is and what it does.

16 A Siepe, it's S-I-E-P-E, and I believe it's Italian for  
17 hedge, and they are an outsourced IT and IT development  
18 provider. And it was actually started by a former member of  
19 -- a former employee of Highland about a decade ago, I  
20 believe. He spun out and created his own firm. And they do  
21 this for a number of asset managers, including for Highland.  
22 So they understand our systems. They understand their  
23 systems. They're intimately familiar with what we need.  
24 They've been servicing our Advisors for years and have created  
25 a lot of the connections that we have with outside service

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1 providers.

2 Q This ain't their first rodeo?

3 A No. I would think -- it would be -- have been challenging  
4 to do it without Siepe, and -- but they were able to execute  
5 very quickly because they knew and were already operating with  
6 us for years.

7 Q So can investors, clients, in these funds today get on the  
8 Internet and get whatever information they were able to get a  
9 week ago, can they still get that today regarding their  
10 investments?

11 A Yes, they can. And I would add one other thing here,  
12 important, is the investors, all of their books and records  
13 and the data related to our advi... to our funds, the  
14 accounting data and the client data, are held at third  
15 parties. So we have a third-party transfer agent that has all  
16 of the information on client records. That is -- they don't  
17 come to us for their client statements. They go to our  
18 transfer agent.

19 In addition, our accounting functions, those data and  
20 files are all on their systems.

21 And so as far as we're talking about data and what they  
22 can come to us, they never come to us for their systems and  
23 their data. If they want to know what the value is, they can  
24 go to Morningstar.com or Yahoo Finance and see daily the  
25 pricing of our funds, which are published daily, even

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1 yesterday, published there for them. But their actual client  
2 data is held at third-party administrators.

3 Q The point being, do you, other than maybe a change in the  
4 email address, the point being do you think that investors or  
5 clients or customers are even aware of the transition away  
6 from the Debtor in the last few days?

7 A Based on business interaction --

8 MR. MORRIS: Object to the form of the question.

9 THE COURT: I'm sorry, was there an objection?

10 MR. MORRIS: There is an objection. To the extent  
11 the question is asking for what other people think or believe  
12 or perceive, I think that's improper. No foundation.

13 THE COURT: All right. I sustain.

14 BY MR. RUKAVINA:

15 Q Have you received any complaints from investors or  
16 customers or clients in the last few days about their ability  
17 to do anything with respect to their investments?

18 A Not that I'm aware of, no.

19 Q Okay.

20 THE COURT: All right. Mr. Rukavina, it's about  
21 1:00. How many more minutes do you have?

22 MR. RUKAVINA: I don't think I have more than ten  
23 minutes, Your Honor. Fifteen minutes, tops.

24 THE COURT: Okay. Well, we need to take a lunch  
25 break, so we're just going to break here. It is 1:00 o'clock.

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1 I'm advised that my 1:30 matter is going to take maybe ten  
2 minutes. So we will convene -- let me get a clarification.

3 If we reconvene at 1:45, Mike, do we need to hang up? Do  
4 we need to terminate this and --

5 THE CLERK: Yes. We need to terminate this because  
6 she's already gotten one set up at 1:30, the other one.

7 THE COURT: Okay.

8 THE CLERK: So they could probably just call in to  
9 that one. We just need to get them the information. Let me  
10 see if I can contract Traci, see what the best way. Because,  
11 like I said, we've already got one for them.

12 THE COURT: Okay.

13 THE CLERK: So this one is going to end.

14 THE COURT: All right. So just stay, I guess,  
15 connected. Is that what you're saying?

16 THE CLERK: Yes, stay connected.

17 THE COURT: Yes, stay connected. We'll come back at  
18 1:45. And my staff will let you know if by chance we need to  
19 terminate this and reconnect. But I think you can just stay  
20 connected. Operate under that assumption for now.

21 All right. So I will see you at 1:45.

22 MR. MORRIS: Thank you, Your Honor.

23 THE CLERK: All rise.

24 MR. POMERANTZ: Thank you.

25 (A luncheon recess ensued from 1:01 p.m. to 2:14 p.m.)



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1 THE COURT: Mr. Rukavina was examining Mr. -- I was  
2 about to say Dustin -- Mr. Norris. So, are you ready to  
3 proceed, Mr. Rukavina? You said you had a few more minutes.

4 MR. RUKAVINA: Your Honor? Pardon me. Your Honor,  
5 I'm ready. Mr. Norris, can you hear me?

6 THE WITNESS: Yes, I can. Thank you.

7 THE COURT: All right. Mr. Norris, I'll remind you  
8 you are still under oath from your prior swearing in.

9 All right. You may proceed.

10 THE WITNESS: Thank you.

11 DIRECT EXAMINATION, RESUMED

12 BY MR. RUKAVINA:

13 Q Mr. Norris, I think before we broke we rounded off a  
14 discussion about the previously backup/now-operational plan  
15 for IT and electronic data. I'd like to move on now to office  
16 space.

17 A Okay.

18 Q What is the current status and plan for the Advisors to  
19 have office space, both for their current employees and for  
20 the Newco employees?

21 A Yeah. So, from our perspective, we've been in talks with  
22 an organization that's willing to sublease a space that is  
23 approximately -- close to our current space. And that is the  
24 current plan.

25 In the interim period, all of our employees are working

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1 remotely, and are doing so without any major issues. They're  
2 able to -- in this COVID environment, fortunately, there are  
3 systems and processes that have already been built out and  
4 we've been able to transition to that without any issues.  
5 Major issues. Without any major issues.

6 Q Is there any temporary office space available this week  
7 for, you know, meetings or anything that might have to happen  
8 in-person?

9 A Yeah. So, I'm actually sitting in a temporary office  
10 space for a meeting. A company we have a relationship with is  
11 allowing -- and -- office space here.

12 Q Okay. What about hardware, like computers, routers, all  
13 of that stuff you testified earlier, most of which was the  
14 Debtor's property that I'm taking it we left on the Debtor's  
15 premises when we vacated Friday? What's the status of --

16 MR. MORRIS: Your Honor, objection. Again, I don't  
17 know what the testimony is and the references to "we".  
18 There's no -- there's no evidence in the record that anything  
19 was left behind. There's no evidence of any of this.

20 MR. RUKAVINA: I'll start again, Your Honor.

21 THE COURT: All right. Sustained.

22 BY MR. RUKAVINA:

23 Q Mr. Norris, you've heard Mr. Dondero testify or Mr. Seery  
24 testify that the employees of the Advisors that were onsite at  
25 Crescent Court vacated. Did you hear that testimony?

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1 A Yes.

2 Q Is that accurate testimony?

3 A That is accurate. We all moved out by the end of day on  
4 Friday.

5 Q That's Friday, the 19th of February?

6 A Correct.

7 Q Did any employees, to your knowledge, or did you see  
8 anyone take any equipment, machinery, et cetera, that was not  
9 property of the Advisors?

10 A Yeah. So, we were informed that we would have access to  
11 the systems, as they testified to earlier, until today. So we  
12 held onto those. They never told us they needed our laptops.  
13 They never told us to leave our stuff, or their stuff. And so  
14 we're prepared to provide those and return those. And we are  
15 actually operating now independent of those IT resources,  
16 being laptops, et cetera, and screens.

17 So, there were a number of laptops that were assigned to  
18 us that we purchased just in the last few months, about 15 of  
19 them. A number of screens as well. We took those, and those  
20 continue to be used.

21 For essential personnel, we had, over the last several  
22 weeks, purchased additional laptops. As you know, laptops --  
23 you may know laptops are in short supply, and so we ordered  
24 them for the essential people that did not have a computer at  
25 home, so that they could be operating. Those were outfitted

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1 and ready, many of them picked up last week, some picked up  
2 this morning. And those that didn't have a laptop ready, we  
3 ensured that they had home access and are able to log in  
4 through the cloud. So, all of our systems are hosted by AWS,  
5 which is an Amazon system, set up so that we can remote login  
6 through a VPN connection. So, our employees are able to  
7 access their email and our systems through there.

8 Q Okay. To the extent any of the Advisors' employees are in  
9 possession of computer equipment that belongs to the Debtor,  
10 will that be returned promptly?

11 A Yes. As they request it, it will be, yes.

12 Q Okay. Have the Advisors offered to purchase for cash  
13 money those used laptops and other equipment?

14 A We have, yes.

15 Q Did the Debtor accept?

16 A It was part of our, as we referred to earlier, a slimmed-  
17 down proposal over the weekend, which was very minimal, and it  
18 included the laptops. And we offered a sum for that, and the  
19 OMS system. The sum we offered was \$300,000, and we also  
20 offered to take one hundred percent of the OMS invoice going  
21 forward, and offered the Debtor to continue using that, as we  
22 know they -- we believe they may or may not need use for it.  
23 But we offered that over the weekend, and they simply  
24 responded with, We don't even know why you need this. And the  
25 answer was their offer was still on the table, with no access

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1 to Jim, and the whole agreement.

2 Q So, the Debtor wouldn't negotiate on an *a la carte*  
3 purchase?

4 A No. We offered, actually, last Thursday as well, once we  
5 had received the -- kind of the -- Wednesday or Thursday, I  
6 can't remember the exact date, after the court filing had been  
7 made, for a small, very slimmed-down, which was primarily the  
8 OMS and certain data items, which they came back with some  
9 counters which weren't workable. And then again, throughout  
10 the weekend, I worked all day Saturday. They said they would  
11 be willing to consider a slim-down, but send them an  
12 agreement, and -- something that Jim Dondero had explicitly  
13 agreed to. And we spent all day, discussed with Jim, and sent  
14 them to them Sunday morning, to which they -- they did not  
15 agree to.

16 Q Okay. Did they counter, or did they just say no?

17 A I think that the -- the counter was the offer from Friday,  
18 and I can't remember which one it was. But there was a  
19 counter, but it was not what Jim had authorized.

20 Q Okay. Let's move onto the third-party software that we  
21 discussed before, Bloomberg, OMS, or Oracle. What is the  
22 current status of that vis-à-vis our transition plan?

23 A Yeah. So, from a trading perspective, trading has been  
24 done outside of OMS in the past, right? And if you look at --  
25 it's not as easy. There's also -- so, we have a manual

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1 process in place that we're able to, and that we've tested,  
2 that we're able to perform from a trading perspective, where  
3 our traders interface directly with the brokers, where they're  
4 able to manually input the trade. They're able to be  
5 communicated to our custodians and our accountants, and then  
6 that is able to be settled manually.

7 So, that's not ideal. We would like to have an order  
8 management system. That said, I know there's discussions with  
9 the Debtor, more employees of DSI, about getting copies of  
10 their OMS for the data that is ours within the OMS, or  
11 allowing us to get that data in order to actually enter into  
12 an agreement separately with Bloomberg, which we've been  
13 discussing with Bloomberg. And Bloomberg is willing, with  
14 their approval, to get that copy and set it up without any  
15 setup fees for us, and we would have a new instance of that  
16 OMS.

17 Separately, there are some other free off-the-shelf OMS  
18 solutions that our outside service providers have said they  
19 can quickly implement. And so it's just determining based on,  
20 really, the events today, and the discussions going on on the  
21 OMS, what our path forward is. But we have a plan, which  
22 we're executing on, to execute trades.

23 As the Debtor said, they are still providing access to our  
24 -- their systems through the end of the case today. And I  
25 think, as Mr. Seery said, there's -- they still see trades

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1 going through the system. That's at their goodwill, and I  
2 think that's great.

3 But the OMS is an area of continued focus. Again, we have  
4 a plan to go forward or without it, but ideally we would have  
5 a smooth transition there.

6 Q So, if the OMS purchase -- the OMS system can't be  
7 purchased from the Debtor, you mentioned a potential agreement  
8 with Bloomberg where a new OMS system would be purchased or  
9 built? Or explain more what you mean by that.

10 A Yeah. So, Bloomberg has -- and this is their software,  
11 the order management system through Bloomberg -- but it has  
12 been highly customized over many years and has our historical  
13 data in there, our rules, our Advisors' rules set up that we  
14 use for trading. And so it would take several months for us  
15 to go in and code exactly how we would like it. However, my  
16 understanding is there's a backup where Bloomberg, with the  
17 authorization from the Debtor, could transfer the underlying  
18 data and setup.

19 Or alternatively, like I said, we offered over the weekend  
20 to pay them a monetary sum to take over the Bloomberg  
21 contract, and not just the OMS, but others that I think it was  
22 approximately \$450,000 a year in ongoing costs we would take  
23 one hundred percent of and still provide them access.

24 Q Access for a fee or access for free?

25 A Free. Free of charge.

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1 Q Okay. So just so that the judge knows, are we able to  
2 execute trades today?

3 A Yes.

4 Q Will we be able to execute trades tomorrow?

5 A Yes.

6 Q Will we be able to execute trades into the future until we  
7 either purchase or develop an OMS electronic system?

8 A Yes.

9 Q And in the meantime, it's being done manually, I think you  
10 said?

11 A Yep, manually.

12 Q And do you have confidence that the manual system is going  
13 to be safe and accurate?

14 A I do. There's -- there is multiple people involved.  
15 They've actually run tests -- not test trades, but actual  
16 trades, over the last couple of weeks through this system.  
17 And our trader has been trading for over two decades, and this  
18 is a system he used years ago before we put in place the OMS.  
19 There is some --

20 Q Stop, stop, stop, stop, stop. What system did he use  
21 years ago? I want you to be specific.

22 A This manual system --

23 Q Okay.

24 A -- that we're using today. We call it manual. It's a  
25 direct with -- with a process that we used previously.



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1 Q Okay. Thank you. I just wanted that clarification.

2 Do we have -- the Advisors, that is -- do the Advisors  
3 have insurance in place for whatever it's called in your  
4 business, but for basically messing up a trade? Whether it's  
5 professional negligence or O&E or whatever it is. E&O.

6 A Yes. Our funds have insurance that is through ICI, which  
7 is a -- they do this specifically for investment companies.  
8 So, we have a -- I think it's an errors and omissions  
9 insurance that covers, for example, if there was a NAV error.  
10 A NAV error is if a fund made a mistake. In addition, we have  
11 NAV error correction policies, where, if it's the Advisors'  
12 fault, then the Advisor would have to kick in. But the  
13 Advisor has insurance as well, as well, to cover things of  
14 that nature.

15 Q What's the policy limit?

16 A I believe it's \$5 million. I'm not certain, but I believe  
17 it's \$5 million.

18 Q Okay. So, over the course of the last several questions,  
19 I've gone through kind of various processes and services that  
20 the Debtor used to provide. Have I missed anything big-ticket  
21 that you feel is of importance?

22 A As far as essential items, no. There are some smaller  
23 items like HR, which is recruiting and hiring, those types of  
24 smaller things. Cash management, communicating with  
25 custodians, where those are smaller, minor items, but aren't

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1 -- we're able to cover internally but you didn't mention in  
2 particular. But those are -- those are the big items.

3 Q And do you have confidence or a lack of confidence that  
4 your backup plan, now the operating plan, is going to succeed?

5 A I do. It's not the path that we all wanted to go down,  
6 right, as we wanted to have a transition. We wanted to have  
7 all these systems and software, as evidenced by trying again  
8 to have the Bloomberg OMS through the weekend. It's not going  
9 to be perfect, but I feel like we have everything in place to  
10 do the job that we're required to do.

11 And we've tried to put in place, you know, controls to  
12 mitigate risks wherever possible, and so I feel confident in  
13 the plan. I've spent weeks and weeks losing sleep,  
14 coordinating, you know, stressing over these items as a backup  
15 plan, in addition to trying to negotiate an agreement. I've  
16 had a team of senior people across our firm who are from each  
17 area of our firm. I have spoken with Debtor employees to  
18 consider what additional risks do we need to consider. And so  
19 I think it's been very well-thought-out. And I mentioned the  
20 last several weeks, that was when, again, when it became an  
21 earnest necessity to ensure we had something.

22 Prior to that, you know, in December and November, we  
23 received a list of all agreements. We reviewed a list of all  
24 of our agreements, all the Debtor's agreements. And so we  
25 were thoughtful already then what we needed. And so as we had

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1 to then execute quickly, we knew exactly what was necessary  
2 and what the Debtor was providing us. And so, as well, with  
3 this transition agreement, there's about a hundred or so  
4 services in there, and discussing what were essential and what  
5 were not, what we could enter into by ourselves and what we  
6 couldn't. And almost every one of them we could have entered  
7 into ourselves. We would have loved to -- and I think we  
8 would have had a cost savings, and it would have been a  
9 benefit to them -- to reach this broad agreement, but for the  
10 one remaining issue that neither Jim would approve.

11 So, we tried. We went through the, as I said earlier, a  
12 thousand line items. We negotiated, I believe, in good faith  
13 all along the way. Whenever -- an ultimatum was given to us  
14 on Tuesday. I continued pushing all the way through Friday,  
15 all the way through the weekend, and this is what I wanted.  
16 But along the way, we were preparing in every way for the  
17 backup, because I have '40 Act registered mutual funds, I have  
18 a board who's demanded it, and we were trying in every way to  
19 be able to continue these services in the event that HCMLP  
20 would no longer provide them.

21 Q I think we've established that the Debtor will be  
22 terminating the employees, some employees as of February the  
23 28th. Do you expect to hire those employees through Newco  
24 come March 1?

25 A Yeah. So, to make an adjustment there, there are about

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1 eight to ten employees that are investment professionals that  
2 we would need to hire directly at our Advisor. Earlier on in  
3 the process, there was a question of whether we hire all  
4 employees directly, whether Newco hires them, whether Newco is  
5 owned by Jim or whether it's an independent business. The  
6 current plan, which has been the last couple of months, is  
7 that Newco would be independent, they'd be run by an  
8 independent management team. We would -- we would be --  
9 provide -- providing them or entering into a shared services  
10 agreement.

11 And so our full understanding and expectation is that  
12 those employees for Newco will be hired or anticipated to be  
13 hired after they're terminated on the 28th. All of that, I  
14 know, is in negotiations, but I believe that is what the  
15 Debtor is willing to do, and that those eight or ten employees  
16 will be hired by us once they're terminated.

17 Q So, approximately how many employees, through Newco or  
18 directly, do you expect to hire on or about March 1?

19 A I think there's approximately fifty or so. I know that  
20 the Debtor is considering adding, I believe, somewhere around  
21 five to ten employees, or taking those. I think we have -- we  
22 have not heard or been told. We've been asked -- we've asked  
23 several times. They haven't told us who those employees are.  
24 But I think we have a pretty good idea.

25 But at this point, we think that the majority of the

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1 people providing services to us in the back office and middle  
2 office, again, because they'll want -- I believe they'll want  
3 or are going to be handful of front-office people that help  
4 with private equity and winding down those assets. But the  
5 bulk, if not all, of the back-office personnel will transfer  
6 over to Newco, with a handful of the investment professionals  
7 to us.

8 Q Do you have any concern or is there anything outstanding  
9 that would give you concern that that will not happen on or  
10 about March 1?

11 A I sure hope it does, but one thing that may cause me --  
12 maybe the only thing that may cause me concern is they have  
13 twice moved back or maybe three times moved back the  
14 termination dates. Now clearly know that our plan is to  
15 involve Newco and all those employees to continue providing  
16 services.

17 In the event that happens, we're prepared to continue.  
18 The items that we're covering in the interim period are the  
19 essential items. There's a number of services that -- that  
20 Newco would provide that are not essential for the operations  
21 of our funds. They include things like tax services for our  
22 advisor or the books and records of our advisor, like the HR  
23 recruiting services. You know, those could wait, or we could  
24 contract them elsewhere.

25 And so -- but I do hope -- and our -- we don't anticipate

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1 any disruption here. I know that they've said that Newco can  
2 hire whoever they want. I think that that's going to be  
3 smooth and orderly.

4 Q Well, so let me ask, let me ask -- I'm down to two or  
5 three more questions, but let me ask a worst-case scenario  
6 question. Come tomorrow or come Friday, you realize that you  
7 can't do OMS manually; for some reason, the Debtor doesn't  
8 release its employees; all of your planning turns out to have  
9 been inadequate, and essential functions are not able to get  
10 done: Are there third-party providers that could immediately  
11 step in and provide basically every service that the Debtor is  
12 currently providing to the Advisors in such an event?

13 A There are. I think the trading -- I think we have a good  
14 plan. But to your point, your promise, if we couldn't pull it  
15 off or there were issues, you can outsource trading. You can  
16 outsource that. It's not a turn-on-the-switch, but we do have  
17 and have had discussions with service providers there.

18 In the end, if Newco didn't work out, there are other  
19 service providers, which I know that people in our team and  
20 the Debtor have talked to, to provide outsourced accounting  
21 oversight. There are -- there's multiple options. We just  
22 have not --

23 Q So is it fair to say, is it fair to say that you have  
24 currently a Plan B to your Plan B?

25 A Yeah, well, there is, yes, but I feel very good about our

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1 current Plan B that we've implemented, to the extent I don't  
2 think we're going to need that. But if there is a lack of  
3 cooperation for some reason, we do have other options to  
4 outsource those services.

5 Q Okay. My final question --

6 A Again, I don't anticipate -- I don't -- I don't -- I don't  
7 think that's going to be the case, but --

8 Q My final question, Mr. Norris. This backup plan and now  
9 the operational plan that you have, was it in any way  
10 motivated, sped up, anything by the filing of this lawsuit?

11 A No. I think one thing the finalization -- the filing of  
12 the lawsuit did was make us realize that the backup plan we  
13 had been working on was absolutely needed. I felt very good  
14 about where we were at that point, and we were prepared to  
15 move forward.

16 It did change that I, over the next six days, me and  
17 several other of the critical employees that have been working  
18 on the backup plan would be involved in preparing for this  
19 exact situation. Instead of continuing those discussions, I'd  
20 rather be boots on the ground, dealing with my employees, the  
21 senior management team and everyone else. Luckily, you know,  
22 after my deposition, before my deposition yesterday, I was  
23 involved in how is everything going. We had checkpoints and  
24 touchpoints. We had calls in the afternoon.

25 Fortunately, there were no significant issues, but there

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1 were a lot of minor issues. There were things that needed to  
2 be approved or people had questions. But that, I think, is  
3 the only thing that changed here. It's -- we had to -- now we  
4 knew that, okay, they're going to pull the plug because of  
5 this.

6 At that point, I was not expecting that really to happen  
7 at that point, that that would be the issue.

8 Q Well, Mr. Norris, --

9 A But luckily, we had planned for it.

10 Q Mr. Norris, if an allegation is made that it was the  
11 filing of this lawsuit that somehow spurred us into taking our  
12 responsibilities seriously, would you agree with any such  
13 allegation?

14 A No. I would disagree.

15 Q Thank you.

16 MR. RUKAVINA: I'll pass the witness.

17 THE COURT: All right. Mr. Morris?

18 THE WITNESS: I can't hear you. I think you might be  
19 on mute, Mr. Morris.

20 (Pause.)

21 CROSS-EXAMINATION

22 BY MR. MORRIS:

23 Q Got it. Can you hear me now?

24 A I can, yes.

25 Q Okay. Super. I have a few questions, sir.



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1 A Yes.

2 Q You spent a fair amount of time testifying about how  
3 poorly the Debtor was performing under the shared services  
4 agreements last October and November. Do you remember that?

5 A I remember I testified. I wouldn't say it was some time,  
6 but yes.

7 Q You specifically mentioned the October and the November  
8 time frame, right?

9 A Correct. I believe so.

10 Q And you said that during that October and November time  
11 frame, there were lots of conflicts of interest that were  
12 arising; is that right?

13 A I don't remember my specific wording, but if it's part of  
14 the record, then yes.

15 Q Uh-huh. And you said that the Advisors weren't getting  
16 the same level of services that they thought they were  
17 entitled to; isn't that right?

18 A That's correct.

19 Q And you thought -- and the Advisors thought long and hard  
20 about terminating, about taking the initiative and terminating  
21 the shared services agreement, right?

22 A I don't know if I used the word "long and hard", but yes,  
23 we did consider and discuss the termination of the shared  
24 services agreements.

25 Q And the reason that you decided in October and November

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1 not to do that is because you knew there was an order in place  
2 that prevented a Dondero-related entity from terminating an  
3 agreement. Isn't that right?

4 A That's -- that's one of the reasons, yes.

5 Q That's the only reason you identified before; isn't that  
6 right?

7 A I believe so.

8 Q And that --

9 A That was a determining -- that was a make-or-break point,  
10 yes.

11 Q And it was a -- and that was false testimony; isn't that  
12 right?

13 A No.

14 Q Well, just a month later, in December, the Advisors sent a  
15 letter to the Debtor threatening to terminate the CLO  
16 management agreement; isn't that right?

17 MR. RUKAVINA: Your Honor, I'll object to that, it's  
18 not in the evidence, and I'll object on the basis of the best  
19 evidence rule.

20 THE COURT: Response?

21 MR. MORRIS: You can answer, sir.

22 THE COURT: Response?

23 MR. RUKAVINA: Your Honor, I didn't hear a response.

24 MR. MORRIS: The witness is the executive vice  
25 president of the Advisors. The Advisors were the subject of a

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1 preliminary injunction proceeding. During that proceeding,  
2 against these very same Defendants, this letter was admitted  
3 into evidence where they -- where the Advisors did exactly  
4 what Mr. Norris said they would never do because they didn't  
5 think they had the authority to do that. Mr. Norris is the  
6 best evidence right now, Your Honor.

7 THE COURT: Okay. I overrule the objection.

8 MR. MORRIS: Your Honor, that's not --

9 THE COURT: I overrule the objection. I remember the  
10 evidence from the December hearing. So he can answer.

11 THE WITNESS: Yeah, so can you repeat the question,  
12 just so I make sure I answer appropriately?

13 BY MR. MORRIS:

14 Q Sure. In December, the funds and the Advisors for which  
15 you serve as the executive vice president, on, I think,  
16 December 23rd, sent a letter to the Debtor threatening to  
17 terminate, right? Threatening to use what authority they  
18 thought they had to go in and terminate the CLO management  
19 agreements. Isn't that right?

20 A I was not involved in the drafting of the letter, but my  
21 understanding is there was no threat. It was -- and I believe  
22 the letter even said, subject to court approval or stay or  
23 process. I would love for -- if there is a letter, if you  
24 want to bring it up, but I wasn't directly involved with the  
25 letter.

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1 Q And the Advisors didn't send a letter to the Debtor in  
2 October or November saying, We want to terminate the agreement  
3 subject to whatever you just said. In fact, you concluded  
4 that you couldn't do it because of the injunction, right?

5 A Correct.

6 Q Yeah. You've spent an awful lot of time talking about  
7 this operational plan that the Advisors have today. It was a  
8 much more modest plan during your deposition yesterday; isn't  
9 that right?

10 A I wouldn't --

11 MR. RUKAVINA: Your Honor, I'll object --

12 THE COURT: I'm sorry?

13 MR. RUKAVINA: I object to that characterization.

14 THE COURT: You object to --

15 MR. RUKAVINA: Your Honor, I'll --

16 THE COURT: -- the charac...

17 MR. RUKAVINA: I'll withdraw that. I'll withdraw  
18 that objection, Your Honor.

19 THE COURT: All right. Go ahead.

20 THE WITNESS: No, I answered the questions in the  
21 manner that you asked them in the deposition. I don't think  
22 that you asked for detailed descriptions. In fact, I know you  
23 didn't. And so there was a lot more than what I discussed in  
24 my deposition yesterday.

25 BY MR. MORRIS:

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1 Q Okay.

2 A Nothing -- there's nothing that -- nothing that conflicts  
3 with what I said yesterday.

4 Q James Palmer was hired to provide accounting and audit  
5 services yesterday on a contract basis, correct?

6 A He was hired yesterday, yes. And that was, yes, part of  
7 the additional oversight for our accounting function. We're  
8 handling a lot of that internally, but Mr. Palmer was  
9 experienced with our platform and with our funds, and we  
10 thought it was prudent, in the -- if needed, to have somebody  
11 on call. And our board actually requested it. And so that's  
12 a -- you know, that is someone who we feel very comfortable  
13 with providing those services.

14 MR. MORRIS: I move to strike everything after "Yes,"  
15 Your Honor.

16 THE COURT: Sustained.

17 BY MR. MORRIS:

18 Q Okay. I'm going to ask you, sir. This is cross-  
19 examination. I'm going to ask you leading questions that are  
20 intended to elicit a yes or no answer.

21 A Got it.

22 Q Your counsel will have the opportunity to redirect if he  
23 think it's necessary.

24 So, let me ask the question again. Mr. Palmer was hired  
25 by the Advisors to provide audit and accounting services

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1 yesterday. Isn't that correct?

2 A No.

3 Q Yesterday was his first day on the job. Isn't that right?

4 A He is a contract employee. So we didn't hire him.

5 Q Okay. You did testify yesterday that yesterday was the  
6 first day he was providing services that had been provided by  
7 the Debtor. Is that fair?

8 A Yes.

9 Q Okay. And Siepe is another entity that the Debtor had a  
10 -- that the Advisors had a prior relationship, right?

11 A Correct.

12 Q And you don't have an agreement with Newco today, do you?

13 A Not yet.

14 Q So, Newco is not providing any services today, right?

15 A No.

16 Q And you don't have office space today, right?

17 A Not yet.

18 Q Okay. So, when the sun rose on Saturday morning, to use  
19 the same analogy, I guess, you'd been kicked out of the house  
20 and you had no place to go. Is that fair?

21 A No.

22 Q Everybody's working remotely right now, right?

23 A Yes.

24 Q And the Advisors have no lease for any office space on a  
25 long-term basis, right?

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1 A No, but we've toured space and have a -- we are ready to  
2 sign a sublease as soon as we're ready.

3 Q Okay. But you didn't have that as of Friday; is that  
4 fair?

5 A No.

6 Q Okay. And you -- and you're doing trading now on --

7 A Actually, can I make a -- can I make a correction? I --  
8 you said you didn't have that. I said we had done a tour, and  
9 I had done a tour before Friday, and that we had a lot lined  
10 up, and I had them asking us, Are you ready to execute, will  
11 you be here Monday?

12 So, that was there. Again, realizing we were going to be,  
13 hopefully, the plan was to reach a full agreement with you,  
14 but having that backup plan in place, not to sign a lease and  
15 spend the money unless we knew we weren't going to be able to  
16 be in the office space. So that's why.

17 Q All right. So let me ask the question again. As of  
18 Friday, the Advisors had no place to go at the end of the  
19 extended shared services period, correct?

20 A I disagree with that.

21 Q Okay. They don't have an -- does the Advisors have an  
22 address today?

23 A We have an address, yes.

24 Q Yeah? Where is the address?

25 A So, we -- we have been -- we have a -- so we have a -- our

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1 NexPoint Securities has an office on McKinney Avenue in  
2 Dallas, which is where we -- we have an ability to send our  
3 mail to and to have an office, which is where we intend to  
4 actually be subleasing.

5 Q Okay. But you don't have a sublease today, and that  
6 address isn't the address of the Advisors, right?

7 A It is all but in place, waiting to not spend the  
8 significant expenditure in the event that we could, which our  
9 plan was to hope to reach an agreement.

10 Q Okay. And you're doing trades manually? Do I have that  
11 right?

12 A It is -- we call it a manual process, but it involves like  
13 -- there's a certain -- it doesn't involve the OMS system.  
14 That's right.

15 Q And when your operational plan is fully in place, would  
16 you expect it to have an OMS system?

17 A Yes.

18 Q But your operational plan today doesn't have one of the  
19 pieces that you expect it to have in the future; is that  
20 right?

21 A It has -- it has a usable option, but no. We're close to  
22 entering into an OMS, and that's not the long term. Yeah. We  
23 aren't going to be doing a manual -- our manual process  
24 forever.

25 Q Yeah. But you're very, very, very happy with your



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1 operational plan, right? You're very proud of it?

2 A Given the constraints we were working under, I feel it's

3 -- it is a plan that works. Would I think that the

4 alternative with what we were negotiating would be better?

5 Probably. Would it be better to have access to our systems,

6 to our computers, without having to turn them back into you?

7 Yes, absolutely.

8 So I don't remember the word you just used, but I think

9 very happy or very pleased, I wouldn't say that. I would say

10 it is functional, it helps us do our duty and our job, and

11 we're going to get back to that ideal. And the reason I

12 negotiated all the way through the week and all the way

13 through the weeks and all the way through the weekend is

14 because there was a better alternative, which was a negotiated

15 settlement.

16 Q All right. We'll talk about that in a moment. But

17 notwithstanding the fact that there may have been a better

18 alternative, as of today the Advisors have adopted and

19 implemented an operating plan for the provision of all of the

20 same back-office and middle-office services that the Debtor

21 previously provided, correct?

22 A To cover -- and I would say they do, yes.

23 Q Okay.

24 A Yes.

25 Q And as of today, the Advisors are fully able to perform

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1 under their shared -- under their advisory agreements with the  
2 funds; is that correct?

3 A Yes.

4 Q There is nothing the Debtor has done that has prevented  
5 the Advisors from fully performing under their advisory  
6 committee -- advisory agreements with the funds, correct?

7 A It took great effort over the last several months, but no,  
8 not that I'm aware of.

9 Q Okay. Other than access to the data, there are no  
10 services that the Advisors need from the Debtor. Is that  
11 correct?

12 A No, but the peaceful transition of the data is important,  
13 right? We have, as you mentioned, we have most of the data we  
14 need, but the peaceful transition of the data and the files in  
15 the systems -- not the systems, but the data backups of the  
16 systems -- will be critical, yes.

17 Q Okay. But other than data, there are no services that the  
18 Debtor needs to provide to the Advisors as of today, correct?

19 A Not that I know of.

20 Q And having been as involved in the process as you've been,  
21 you would know if there was a service that the Debtor had to  
22 provide to the Advisors today; isn't that right?

23 A Yes.

24 Q Okay. And you don't know of any service that the Debtor  
25 needs to provide to the Advisors as of today, right?

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1 A I don't. We mentioned data. I think one of those --  
2 well, I'll leave it as yes.

3 Q Okay.

4 A Yeah.

5 Q Did you have this plan in place, this operational plan,  
6 was that -- were all of the pieces in place last Tuesday  
7 night? No. Withdrawn.

8 Were all of those pieces in place as of January 31st,  
9 2021?

10 A No.

11 Q So is it fair to say that the Debtor didn't -- that the  
12 Advisors did not have an operational plan that would permit  
13 them to obtain all of the same services that the Debtor had  
14 been providing under the shared services agreement as of  
15 October -- as of January 31st?

16 A No.

17 Q They did have a plan in place at that time to get those  
18 services? Is that what you're saying?

19 A Yes. There was a plan, a Plan B. It wasn't nearly what  
20 Plan B is today because we've -- we've had multiple additional  
21 weeks to ensure that everything's in place, but we had Plan B.  
22 But at the time -- maybe I'll leave it there. But at the  
23 time, there was good faith negotiations up to that point,  
24 where Plan A looked like it was going to happen. And so that  
25 was the full expectation with a backup plan which was not as

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1 intricate.

2 Q Did the Advisors ever inform the Debtor at any time during  
3 the negotiations that they had an operational plan pursuant to  
4 which it could obtain the same middle- and back-office  
5 services that the Debtor had been providing?

6 A If you include your Debtor employees, then yes.

7 Q Did you ever use it as a point of negotiation? Did you  
8 ever try to tell the Debtor, you know, if you guys don't agree  
9 to our terms, we're going to walk away, because we've got this  
10 fully-operational plan to get the same services that you guys  
11 are providing? You're not the only game in town?

12 A I never used that kind of exact approach, no.

13 Q Did you use any approach where you relied on the  
14 operational plan as leverage to try to drive a better deal  
15 with the Debtor?

16 A No. I don't think so.

17 Q No? Okay. And fast-forward to that Tuesday night when  
18 the Debtor said take the plan without Mr. Dondero or we're  
19 going to sue you. You remember that, right?

20 A Yes.

21 Q And every aspect of the agreement was in place except for  
22 Mr. Dondero, right?

23 A Except for his access to the office, --

24 Q And the --

25 A -- yes.

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1 Q And the Debtor had told you time and time again, every  
2 time it appeared in a document, they removed it, and they told  
3 you every single time no access for Mr. Dondero, right?

4 A No.

5 Q Did you have any reason to believe that that was ever  
6 going to change?

7 A I did. And I said no to your last question, right? I  
8 didn't say yes. I said no to your last question, that --

9 Q And did the Advisors make a decision to reject the  
10 Debtor's offer for the sole reason that Mr. Dondero wouldn't  
11 be permitted access?

12 A That was the last point. As mentioned, every other point  
13 was agreed to.

14 Q And why didn't the -- why didn't the Advisors -- did the  
15 Advisors -- withdrawn.

16 Did the Advisors say to the Debtor, we get it, you're not  
17 going to let Mr. Dondero in, but that's a line in the sand for  
18 us? But please, there's no need for a lawsuit. We've got a  
19 wonderful operating plan ready to go. You're asking the Court  
20 to force us to adopt and implement the plan, we have one right  
21 here, so let's not litigate. Let's just walk away and let  
22 bygones be bygones. Did you ever offer to get rid of the  
23 lawsuit by showing the Debtor your plan?

24 A We would have loved to have gotten rid of the lawsuit, but  
25 I didn't see it until it was filed. When the ultimatum was

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1 given, we had rolling blackouts. My home didn't have  
2 electricity rolling from 2:00 a.m. on Monday until Thursday.  
3 And so by the time there was -- and everybody else, inclusive  
4 of our attorney, Mr. Rukavina. And so to say that I -- I  
5 received it Thursday or Wednesday morning, when one of your  
6 employees forwarded it to us. I hadn't seen drafts. Maybe  
7 our counsel had. But we didn't even have a chance to say, oh,  
8 let us -- let us pull this because we read what your report  
9 was. The Advisors didn't even have a chance to respond. At  
10 least that is my understanding. I never had a chance to  
11 respond. I never saw it. Maybe counsel did.

12 Q Well, you saw the lawsuit eventually, didn't you?

13 A I did.

14 Q Did you ever -- did the Advisors -- after you saw the  
15 lawsuit, did the Advisors ever call up the Debtor and say,  
16 hey, look, let's not litigate? We have exactly what you want.  
17 We've got this fully-operational plan that provides us with  
18 everything we need. You don't need to do anything further.  
19 Did you ever say that to the Debtor?

20 A No, because the back -- the -- we still wanted to reach an  
21 agreement. That was the goal. And it was a surprise for us  
22 to have a shock, we're going to pull this or we're going to  
23 sue you on Tuesday evening. And so, no, we still -- I -- and  
24 that's why I negotiated and continued to work all the way  
25 through the end of the week and through the weekend on

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1 something, because I still felt like that was the better plan  
2 for everybody.

3 I don't know why we had to be sued, I don't know why it  
4 had to be urgent, because at that point we had been working  
5 for weeks and months. And the weeks -- really good. And the  
6 only difference was Jim Dondero's access. And it was Tuesday.  
7 And they didn't even ask us, you know.

8 Anyway, so that was -- I just -- I just disagree with your  
9 characterization of the process.

10 MR. MORRIS: I move to strike, Your Honor. It really  
11 is a very simple question.

12 THE COURT: Sustained.

13 BY MR. MORRIS:

14 Q Did the Advisors, after the commencement of the lawsuit,  
15 did the Advisors ever tell the Debtor that there was no need  
16 for litigation because the Advisors had a fully-operational  
17 plan that they had adopted and were prepared to implement,  
18 which is exactly what the Debtor was seeking from the Court?

19 A I don't know.

20 Q You're not aware of that, right?

21 A I'm not.

22 Q You don't -- you never thought that maybe we could avoid  
23 this whole thing by just sharing with the Debtor this  
24 operational plan that you've described in great detail, right?

25 A Well, on Friday, I know you put in, in a response to our

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1 board and Advisors, that you were made aware that we had a  
2 plan that felt good, yet there was no consideration or  
3 discussion on removing the lawsuit.

4 So, I'll leave that to what counsel happened, but I would  
5 have loved to not be involved. I'm not a legal expert. There  
6 were many attorneys involved. I wish that if that were an  
7 option, it would have been raised. But here we are today.

8 Q Sir, not only did the Advisors not tell the Debtor that  
9 they had an operational plan that could avoid the lawsuit,  
10 instead, the Advisors made proposals on Friday, one of which  
11 did not even include having access to the office by Mr.  
12 Dondero. Isn't that right?

13 MR. RUKAVINA: Your Honor, I object to that question  
14 as it mischaracterizes the evidence. The question began with  
15 that the Advisors never told the Debtor that they had a backup  
16 plan. I think the witness --

17 MR. MORRIS: Your Honor, --

18 THE COURT: Okay. Sustained. Rephrase.

19 MR. MORRIS: Yeah. No problem.

20 BY MR. MORRIS:

21 Q So, so to the best of your knowledge, the Advisors never  
22 told the Debtor that they thought litigation could be avoided  
23 because they had an operational plan. Is that right?

24 A That's my -- that -- yeah, that's right.

25 Q Okay. And instead, on Friday, the Advisors continued to



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1 try to pursue an agreement with the Debtor. Is that right?

2 A I don't know about the "instead." But, yes, we tried to  
3 continue reaching an agreement.

4 Q And are you familiar with the offer that was made by the  
5 Advisors to the Debtor on Friday morning?

6 A I am.

7 Q Did you authorize the sending of that offer to the Debtor?

8 A The request, yes. Me and D.C. Sauter were involved with  
9 counsel, so we -- we did -- we did.

10 MR. MORRIS: All right. Can we please put up on the  
11 screen Exhibit 19? Can we start at the bottom, please?

12 BY MR. MORRIS:

13 Q So, are these the Options A and B that were presented to  
14 the Debtor on Friday morning?

15 A Based on the email, yes.

16 Q Okay. And Option B contemplated that the Advisors would  
17 completely vacate the space by the end of the month, right?

18 A Correct.

19 Q And that's an option that you and Mr. Sauter authorized  
20 the lawyers to send to the Debtor, correct?

21 A Yes.

22 Q Okay. And you had that authority from Mr. Dondero, right?  
23 Mr. Dondero gave you the authority to negotiate; is that  
24 correct?

25 A He gave me the authority to negotiate in those final

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1 couple of days. There were certain things he gave me  
2 authority to negotiate on. And specifically -- and to things  
3 that shouldn't be included on this point, we discussed this  
4 beforehand as well. But we had authority to negotiate.

5 Q And you had authority to make this proposal, right?  
6 Option B?

7 A Ultimately, no.

8 Q At the time you made it, you thought you had it, right?

9 A Yes.

10 Q You weren't acting outside of what you knew to be your  
11 scope of authority, were you?

12 A No.

13 Q Okay. Did you discuss with Mr. Sauter these two options  
14 before they were delivered by your lawyers to the Debtor?

15 A Yes.

16 MR. RUKAVINA: Your Honor? Your Honor? Hold on.

17 Your Honor, Mr. Sauter is an attorney. He's in-house  
18 counsel. So I think that to the extent that they're  
19 discussing business, that's not privileged. To the extent  
20 they're discussing legal strategy, that is privileged. So I  
21 would instruct the witness to be conscious of that --

22 THE COURT: All right.

23 MR. RUKAVINA: -- and to not disclose attorney-client  
24 privileged communications.

25 THE COURT: All right.

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1 BY MR. MORRIS:

2 Q Sir, did you discuss these two proposals with Mr. Sauter  
3 before it was delivered by your lawyers to the Debtor?

4 A Yes.

5 Q And did Mr. Sauter also agree with the substance of these  
6 two offers that were being presented to the Debtor?

7 MR. RUKAVINA: Mr. Norris, can you answer that  
8 question without invading the attorney-client privilege?

9 MR. MORRIS: I'm just asking about the offers. I'm  
10 not asking about any legal advice or anything. I just want to  
11 be that clear.

12 MR. RUKAVINA: That's why I'm asking Mr. Norris. If  
13 they discussed business, I don't think we have a problem. But  
14 if they discussed legal strategy, I think it's a problem. So  
15 I think the witness just has to tell us whether --

16 THE WITNESS: There --

17 MR. RUKAVINA: -- they discussed business or legal.

18 THE WITNESS: There -- there was a -- there was some  
19 legal -- legal strategy as well, yeah.

20 MR. RUKAVINA: Your Honor, I would -- I would ask  
21 that that -- I would object to that question on that basis,  
22 that it calls for the invasion of the attorney-client  
23 privilege.

24 THE COURT: All right. I sustain.

25 MR. MORRIS: I'll try -- I'll try and ask the

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1 question again, then.

2 BY MR. MORRIS:

3 Q Mr. Norris, did Mr. Sauter agree and authorize the sending  
4 of these two proposals by the Advisors' lawyers to the Debtor  
5 on Friday morning?

6 A We both agreed with that approach.

7 Q Okay. And you both -- is it fair to say that you both  
8 believed that you were acting within the scope of authority  
9 that Mr. Dondero had given you?

10 A We thought so, and -- well, I'm sure your questions will  
11 lead me to the -- to the ultimate of what happened here, but  
12 yes.

13 Q Yeah. And this proposal didn't permit Mr. Dondero back  
14 into the Highland office space; is that right?

15 A It didn't prevent him? Is that what you said?

16 Q Didn't permit him. Didn't allow him.

17 A Option A just above did and Option B did not.

18 Q Okay. So, you and Mr. Sauter, as the Advisors' designated  
19 negotiators, authorized the Advisors' lawyer to present as  
20 Option B an option that did not permit Mr. Dondero access to  
21 the Debtor's offices, right?

22 A Yes, but gave us full access to everything else.

23 Q Okay. It was really --

24 (Pause.)

25 THE COURT: Uh-oh.

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1 BY MR. MORRIS:

2 Q How does Option B -- how does Option B, if you know, --

3 A Sorry, you froze. You froze there for a minute, I think.

4 THE COURT: Yes. I think you did.

5 MR. MORRIS: No, I think I just paused.

6 THE WITNESS: Oh, you were just thinking? Oh, that  
7 was really talented. Wow.

8 BY MR. MORRIS:

9 Q No, it's -- it's not that good. Do you know how Option B  
10 differs from the term sheet that the Debtor provided on  
11 Tuesday night?

12 A It would not include the access -- it wouldn't include  
13 access to the office for anybody. The, as it says there, the  
14 Debtor would take a hundred percent of the lease.

15 Q Okay. So, it was going to be complete walkaway? The  
16 Advisors were going to completely walk away at the end of the  
17 month, right?

18 A Correct.

19 Q And that was -- that was an offer that you believed you  
20 were authorized to make to the Debtor, right?

21 A Yes.

22 Q Okay.

23 MR. MORRIS: Can we go two emails up to Mr.  
24 Hogewood's? Oh. Yeah. The one at 12:04. Yeah.

25 BY MR. MORRIS:

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1 Q Were you aware that there came a time early in the  
2 afternoon that the Debtor was informed that there may need to  
3 be an edit to Option B, so they pulled that back for a bit?

4 A I wasn't aware, no.

5 Q No? All right. Do you have any knowledge as to what edit  
6 Mr. Hogewood was referring to in his email there?

7 A I don't.

8 Q Okay. Were you aware -- did you get a copy of Mr.  
9 Hogewood's email? Was it forwarded to you? Do you know --  
10 withdrawn. Let me ask a better question.

11 Do you know if Mr. Hogewood delivered -- withdrawn.

12 Did you know on Friday morning that Mr. Hogewood had  
13 delivered the two options, the two proposals, that you and Mr.  
14 Sauter had authorized?

15 A Yes.

16 Q Okay.

17 MR. MORRIS: Can we go up an email or two, please?

18 BY MR. MORRIS:

19 Q And then Mr. Hogewood wrote back and he said that he was  
20 authorized to put Option B back on the table, as stated above.  
21 Do you see that?

22 A I do.

23 Q Do you know who authorized Mr. Hogewood to put Option B  
24 back on the table?

25 A I don't remember. I don't know. I wasn't on the chain.

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1 Q Okay. But it's fair to say at this point in time, midday  
2 on Friday, as far as you knew, your lawyer had communicated  
3 Option A and Option B to the Debtor, and they were authorized  
4 to do that, right?

5 A Yes.

6 Q Okay. And did you learn subsequently that there was a  
7 phone call between the lawyers for the Advisors and the lawyer  
8 for the Debtor during which the Debtor indicated that it was  
9 prepared to accept Option B?

10 A I don't know, no, I don't know about that.

11 Q You were never told that?

12 A No. Not that there was a phone call.

13 Q Uh-huh. Did you learn at any point on Friday that the  
14 Debtor had accepted Option B, the Option B that you and Mr.  
15 Sauter had authorized the Advisors' lawyers to make?

16 A Yes.

17 Q Okay. So, there did come a time when you knew that the  
18 Debtor had accepted Option B, right?

19 A Yes.

20 Q And are you aware that, after accepting Option B, the  
21 lawyers discussed turning the agreement into a settlement  
22 order to resolve the litigation?

23 A No. I wasn't aware of that.

24 Q Are you aware that the lawyers were discussing plans for  
25 the transfer of -- by wire of cash that would be due under the

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1 agreement?

2 A I was not.

3 Q Okay. After the Debtor accepted Option B, the Advisors  
4 withdrew it, correct?

5 A I don't know if we with... we did withdraw it, yes.

6 Q And after it was presented, Mr. Dondero said that he  
7 hadn't personally approved it, correct?

8 A In the terms of which -- the actual offer, yes, that's  
9 correct.

10 Q So, Mr. Dondero, having given you and Mr. Sauter the  
11 authority to negotiate, learned that the Debtor had agreed to  
12 your proposal pursuant to which he wouldn't be allowed access  
13 to office space and he made the decision to withdraw the  
14 offer, correct?

15 A I wouldn't agree with exactly the phrasing, no.

16 Q Sir, Mr. Dondero is the person who decided that he had not  
17 approved of Option B, and that's why it was retracted,  
18 correct?

19 A That's right.

20 Q So, on Tuesday night, the Advisors had a fully-negotiated  
21 agreement for the provision -- for the transition of all of  
22 the back-office and middle-office services, but for access to  
23 Mr. Dondero, correct?

24 A Correct.

25 Q And the only reason that didn't get signed is because of



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1 that issue, right?

2 A That's my understanding, yes.

3 Q And the Debtor continued to negotiate with the Advisors,  
4 even after filing the lawsuit, correct?

5 A Yes.

6 Q The Debtor was never told that the Advisors had a fully-  
7 operational plan pursuant to which it had an alternative to  
8 obtain the same services, correct?

9 A That's incorrect.

10 Q After negotiations broke down, is that the moment that a  
11 reference was made to alternative plans?

12 A No.

13 Q Sir, on Friday, you personally reached an agreement with  
14 the Debtor on Plan B, right? You authorized the making of an  
15 offer that the Debtor accepted, correct?

16 MR. RUKAVINA: Your Honor, I'm going to object at  
17 this time based on a legal conclusion. The witness is not a  
18 lawyer and he's not qualified to opine on whether an  
19 agreement, which to me suggests is something binding and  
20 enforceable, was ever reached.

21 THE COURT: Response?

22 MR. MORRIS: Your Honor, I'm not looking to enforce  
23 any agreement, so let me try and restate and --

24 THE COURT: All right. Sustained.

25 MR. MORRIS: -- address Mr. Rukavina's --

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1 THE COURT: He'll rephrase.

2 MR. MORRIS: Yeah.

3 BY MR. MORRIS:

4 Q Even as late as Friday, after starting the lawsuit, you  
5 had made an offer. You had authorized the making of an offer  
6 that the Debtor had agreed to again, correct?

7 A I had auth... I had said we should -- yes, I had  
8 authorized the offer and then your fax saying on the  
9 acceptance. I wasn't involved in the back-and-forth  
10 communication among the attorneys.

11 Q But you knew it was accepted, subject, let's say, subject  
12 to the execution of definitive documentation. How's that?

13 A I was told that they were willing to take the offer. And  
14 so, yes. And --

15 Q And sometime later that day, it got pulled because of Mr.  
16 Dondero, correct?

17 A Correct.

18 Q And even on Saturday, the Advisors made proposals on an a  
19 *la carte* basis for the provision of services, correct?

20 A Yes. And we have made very similar a *la carte* provisions  
21 on Thursday and Wednesday, which were also rejected by the  
22 Debtor.

23 Q And -- okay. So it wouldn't have been the full kind of  
24 deal that was contemplated in the term sheet; it would have  
25 been a selection of very specific services. Do I have that

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1 right?

2 A That's right. On Wednesday, it was Oracle and Bloomberg,  
3 which was authorized by Mr. Dondero. We were to offering to  
4 continue with our offer to take over the lease and all the  
5 other terms, or a slim-down, which would include no disputed  
6 amounts or payments, which at that time I think we called Plan  
7 B or Option B. And that was -- I believe that was Thursday.  
8 Or Wednesday night. So, yes, those continued. And then we  
9 had a similar, very similar proposal again on Sunday, with the  
10 same -- very similar services to what we asked for on  
11 Wednesday night or Thursday. And those were rejected both  
12 times.

13 Q And is it fair to say that the services that the Debtor  
14 was seeking -- withdrawn.

15 Is it fair to say that the services of the Advisors were  
16 seeking from the Debtor on Thursday, Friday, and Saturday were  
17 services that the Advisors had not yet engaged anybody else to  
18 provide?

19 A The two -- we already talked about Bloomberg and where our  
20 status is there. And on Oracle, it would be a nice to have  
21 instead of transitioning, and that is more for the Advisors'  
22 books and records and would be nice to have.

23 Q So, --

24 A Yes.

25 Q Okay. You have a Plan B for the new operational plan.

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1 Did I hear that part right?

2 A As I mentioned -- oh, I said our operating plan was a  
3 hypothetical from -- from Mr. Rukavina, that in these other  
4 events fall through, are there other people that you could  
5 hire to do these services? And I said yes.

6 Q Okay. So if any part of the operational plan fails, the  
7 Advisors would look to third parties to provide, you know,  
8 whatever service they wouldn't obtain and they wouldn't look  
9 to the Debtor to provide any services, correct?

10 A That's correct.

11 Q Is it fair to say that, other than access to the data, the  
12 Advisors will never seek any services of any kind from the  
13 Debtor going forward?

14 A As we sit here today, I believe your employees are set to  
15 have three more operating business days and then will be  
16 terminated, those -- the employees that services our accounts.  
17 So, with the expectation that Newco will be formed, I have no  
18 expectation we'll be asking for any significant services,  
19 other than data, transfer of emails, et cetera.

20 Q Well, that's a pretty qualified answer. What do you mean  
21 by no significant services?

22 A Most of them -- well, the data, emails, et cetera, are all  
23 minor items, and I think they're -- you say data, but I think  
24 there's -- there's a handful of things that probably fall  
25 under that data and books and records that are what I'm

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1 talking about, yes.

2 Q You know, one of the things that the Debtor is very  
3 concerned about here is having no future obligation. The  
4 Debtor -- do you understand that the Debtor believes that it  
5 has terminated the shared services agreements as of Friday?

6 A I do, yes.

7 Q Do you understand that, other than the data that it holds,  
8 the Debtor wants the comfort of knowing that it has no future  
9 obligations to the Advisors of any kind, other than to provide  
10 access to the data?

11 A Yeah, that's fair. Yes, I understand that.

12 Q As the executive vice president of the Defendants, as the  
13 executive vice president of the Advisors, can you, under oath,  
14 give the Debtor comfort that the Advisors will not look to the  
15 Debtor for any services of any kind after today? Other than  
16 the access to the data?

17 A Data and books and records, yes.

18 Q Okay. So access to data and books and records is the only  
19 thing that the Advisors will look to the Debtor for at any  
20 time in the future after today; is that fair?

21 A I would say it's not fair, because to say there's not  
22 other significant -- insignificant or minor items -- as Mr.  
23 Dondero testified, there's usually a smooth transition. I  
24 don't anticipate there will be significant items that would  
25 take a lot of your time or we need to invade you, but I would

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1 hope there would be a fair and orderly transition. And I  
2 can't predict the minor items, but I don't think -- I can't  
3 envision anything significant.

4 Q Do you believe, as the executive vice president of the  
5 Advisors, that the Debtor has an obligation to perform any  
6 services for the Advisors after today, other than giving  
7 access to the data and the books and records?

8 A No.

9 Q What happens if Newco isn't formed? Is there any scenario  
10 that you're aware of where the Advisors would look to the  
11 Debtor for any services in the event that Newco is not formed?

12 A No. Not that I'm aware of. I don't know. I don't think  
13 so.

14 Q I think you mentioned earlier about the transfer of data.  
15 What does the Debtor need to do, from your perspective, in  
16 order to transfer the data and the books and records?

17 A We need the Debtor to authorize its IT director to  
18 transfer the data. We stand by ready. I sent an email to  
19 your IT team asking for him to get the required approvals on  
20 Friday morning, and our -- CFA, the outsource team, stands by  
21 ready, at our cost, to transfer any remaining data.

22 So we just need you and Mr. Seery and -- to authorize the  
23 free transfer of data. Not necessarily you, but Mr. Seery,  
24 and then your IT team and your employees can feel comfort.  
25 Because over the last few weeks they have not provided any

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1 data or any assistance providing data because they're  
2 concerned. They're concerned about their liability, they're  
3 concerned about things that the Debtor has told them. And so  
4 I just -- if you and Mr. Seery can tell them any data that is  
5 -- I mean, yeah, we're prepared to send a request of what we  
6 need, but they need Mr. Seery, because he has been holding  
7 that over them.

8 Q And what data are you referring to specifically?

9 A Yeah. We're talking about historical emails, emails that  
10 are held in what's called the vault. It is files in our  
11 systems. We've been able to copy, we think, most of what we  
12 have, but there is a number of records. We would like a copy  
13 of the database that backs up home (phonetic). We'd like a  
14 copy of the Bloomberg OMS, which I mentioned before. The data  
15 that backs up our data. Just a backup copy.

16 And there's a number of other items which we'll request,  
17 but these are all very simple items that don't take very long.  
18 I would imagine, with proper approval, and almost no work from  
19 your end, maybe your one IT guy, these can be transferred in a  
20 very efficient, effective, quick manner, most of it this week  
21 or within a couple days.

22 Q Okay.

23 MR. MORRIS: I have no further questions, Your Honor.

24 THE COURT: All right. Redirect?

25 THE WITNESS: Thank you, Mr. Morris.

Norris - Redirect

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1 MR. MORRIS: Thank you.

2 REDIRECT EXAMINATION

3 BY MR. RUKAVINA:

4 Q Mr. Norris, you mentioned that Debtor employees knew of  
5 our backup plan. Give some more specificity, meaning how and  
6 why you think they knew that and who did you talk to about  
7 that and when.

8 A. Yeah. So, the individuals authorized to discuss with me  
9 were David Klos, Frank Waterhouse, Brian Collins, and J.P.  
10 Two of those individuals are members of the -- well, one's  
11 still an officer, two or both were officers of our funds. And  
12 so in our discussions as well throughout, I mentioned, hey,  
13 we're working on backup plans. There were aspects of those  
14 they couldn't be involved in because they were negotiating for  
15 the other side. But they were aware that we were working on  
16 things.

17 In addition, Mr. Seery represented they knew we were  
18 taking data off or copying data off the system, leaving it all  
19 on their system, and that we were backing up emails and that  
20 we were working on a backup plan.

21 So I don't think it was a surprise to anybody. Their IT  
22 team knew and was very aware. We purchased new domains. We  
23 requested domains. We even had requested if they would  
24 forward domains to ours, which I think the answer was no. If  
25 they would forward emails.



Norris - Redirect

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1 And so I don't think there was any surprise that there was  
2 backup planning going on. And so there were discussions. It  
3 wasn't -- we didn't discuss the details. We didn't discuss  
4 the details because we were entered into a negotiation with  
5 millions of dollars at stake, and if I show or we discuss all  
6 of our alternative plans, then there is less ability to  
7 negotiate.

8 Q Okay.

9 MR. RUKAVINA: Mr. Vasek, if you will please pull up  
10 that letter that I sent you.

11 BY MR. RUKAVINA:

12 Q Okay. If we have to scroll down, Mr. Norris, we can, but  
13 are you familiar with this letter from the Debtor's attorneys  
14 to the boards and us the evening of February 19th, Friday?

15 A I am.

16 Q Okay. Is this the letter that you referenced when Mr.  
17 Morris was asking you about why we didn't just tell the Debtor  
18 that we had a backup plan and therefore we could dismiss this  
19 litigation?

20 A I believe so, yes.

21 Q Okay.

22 THE COURT: Is this an exhibit?

23 MR. RUKAVINA: No, Your Honor. I'm about to move for  
24 its admission. Your Honor, I'd ask that this be admitted as  
25 my Exhibit O.

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1 THE COURT: All right. Any objections?

2 MR. MORRIS: Sorry. No, Your Honor.

3 THE COURT: All right. It'll be admitted.

4 (Advisors' Exhibit O is received into evidence.)

5 MR. RUKAVINA: And Your Honor, we will --

6 THE COURT: You'll have to supplement the docket with  
7 it.

8 MR. RUKAVINA: Thank you. We will.

9 THE COURT: Okay.

10 MR. RUKAVINA: Mr. Vasek, if you'll please scroll  
11 down to Page 3 of 4, the paragraph that begins, "During the  
12 course of this conversation." Actually, the next paragraph  
13 that says, "We understand."

14 BY MR. RUKAVINA:

15 Q Do you see that there, Mr. Norris?

16 A Yes.

17 Q Okay.

18 MR. RUKAVINA: What is that there, Mr. Vasek? I'm  
19 seeing a square. Okay.

20 BY MR. RUKAVINA:

21 Q So that paragraph begins, "We understand, based on this  
22 conversation, that HCMFA and NPA have made arrangements to  
23 obtain the resources they need to provide the services on a  
24 continuous and seamless basis to their clients, including the  
25 registered investment companies to which they serve as

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1 investment advisor. We plan to proceed with our request for a  
2 mandatory injunction at the February 23rd, '21 hearing." And  
3 then it keeps going.

4 Did I read that accurately?

5 MR. MORRIS: Can you please --

6 THE WITNESS: Yes.

7 MR. MORRIS: -- keep going, because I think it's  
8 important?

9 MR. RUKAVINA: Well, you get to ask him next.

10 BY MR. RUKAVINA:

11 Q Did I read that accurately, Mr. Norris?

12 A Yes.

13 Q Okay. So tell me, then --

14 MR. RUKAVINA: Well, strike that. I'll move on.

15 You can leave that up, Mr. Vasek, if Mr. Morris needs to  
16 use it.

17 BY MR. RUKAVINA:

18 Q Now, do you recall you were asked about that Option A and  
19 Option B from last Friday, and Option B had been withdrawn?

20 Do you recall that?

21 A Yes.

22 Q And do you recall that, under that Option B that was  
23 withdrawn, that the Debtor accepted that Mr. Dondero wouldn't  
24 be on the premises, right?

25 A Yes.

Norris - Recross

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1 Q Okay. But would NexPoint have been on the -- on the  
2 premises?

3 A No. No.

4 Q So, under both Option A and Option B, would Mr. Dondero  
5 have been with his employees?

6 A Yes.

7 Q Okay.

8 MR. RUKAVINA: I'll pass the witness. Thank you.

9 THE COURT: Recross?

10 MR. MORRIS: Can we put that exhibit back up on the  
11 screen, please?

12 RECROSS-EXAMINATION

13 BY MR. MORRIS:

14 Q First of all, sir, you have no idea what was discussed in  
15 the conversation that's referenced in the first sentence,  
16 correct?

17 A I don't. I was not a part of it.

18 Q Okay. Do you know if the Debtor in this instance was  
19 trying to hold the Advisors' feet to the fire?

20 A Again, I was not part of the conversation.

21 Q So you don't know the motivation for sending this letter;  
22 is that fair?

23 A I don't.

24 Q Can you read out loud the letter -- the --

25 MR. MORRIS: I can't see it, actually. Can you just

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1 push it down a little bit, because I've got the little box in  
2 the upper right corner? No, the other way. I'm sorry. Yeah.  
3 Perfect.

4 BY MR. MORRIS:

5 Q Do you see -- can you read out loud the sentence that  
6 begins, "We plan to proceed"?

7 A (reading) "We plan to proceed with our request for a  
8 mandatory injunction at the February 23rd, 2021 hearing and  
9 hope that we can submit to the Bankruptcy Court a consensual  
10 order incorporating HCMFA's and NPA's acknowledgment of  
11 HCMLP's right to terminate services under the shared services  
12 agreement as provided for herein and their commitment to  
13 provide services to their clients on a go-forward basis."

14 Q So in fact, as of -- do you know when this -- do you know  
15 when on Friday this letter was sent?

16 A I don't know the time.

17 Q Okay. It's -- it's -- based on what you just saw, the  
18 reference to the conversation, is it fair to say that this  
19 occurred after the Debtor was informed that the Advisors were  
20 withdrawing Option B?

21 A I believe so.

22 Q Right. And here, in fact, the Debtor is asking the  
23 Advisors to join it in providing a consensual order that would  
24 resolve this motion, right?

25 A I don't know. They're -- it said, "hope that we can

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1 submit a consensual order incorporating HCMFA's and NPA's."

2 This was sent to our counsel. So it was hoping that counsel  
3 would agree to that, yes.

4 Q Well, counsel is not going to agree to anything without  
5 the client's authorization; --

6 A Correct.

7 Q -- is that fair?

8 A Correct.

9 Q And did the Advisors ever authorize their counsel to try  
10 to negotiate a consensual order?

11 MR. RUKAVINA: Your Honor, I object to that. That's  
12 clearly attorney-client privilege.

13 THE COURT: Sustained.

14 MR. MORRIS: All right. I'll ask a different  
15 question.

16 BY MR. MORRIS:

17 Q Did the Advisors ever engage in negotiations with the  
18 Debtor over a consensual order, as was offered by the Debtor  
19 in this letter?

20 A I defer to legal counsel on that.

21 Q Okay. You're not aware of any such negotiations, right?

22 A I know there were discussions, particularly around our  
23 plans over the weekend, where there were offers of something  
24 related to the lawsuit. Removal or what -- I don't know the  
25 specific terms, but there were offers made, and I deferred to

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1 counsel on that.

2 Q But we're here today because there is no consensual order  
3 pursuant to which the Advisors would present their plan to the  
4 Court and state specifically that the Debtor had no further  
5 obligation, correct?

6 MR. RUKAVINA: Your Honor, that's an irrelevant  
7 question. And again, it's litigation strategy and attorney-  
8 client privilege. And we're here today on a mandatory  
9 injunction.

10 THE COURT: Sustained.

11 MR. RUKAVINA: Not because --

12 THE COURT: Sustained.

13 MR. MORRIS: Withdrawn. I have no further questions,  
14 Your Honor.

15 THE COURT: All right. That concludes Mr. Norris's  
16 testimony. Thank you.

17 THE WITNESS: Thank you, Your Honor.

18 THE COURT: All right. What else do you have, Mr.  
19 Rukavina? Your next witness?

20 MR. RUKAVINA: I have nothing further, Your Honor.  
21 The Defendants rest on this motion.

22 THE COURT: All right. Mr. Morris, anything further  
23 from you?

24 MR. MORRIS: No, Your Honor. I'm prepared to proceed  
25 to closing argument.

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1 THE COURT: All right. I'll hear it.

2 CLOSING ARGUMENT ON BEHALF OF THE DEBTOR

3 MR. MORRIS: Okay. Your Honor, thank you for taking  
4 the time to listen today. We regret that we had to come down  
5 this path, but the Debtor felt that it had no choice at the  
6 time that it filed the action.

7 We think the evidence conclusively establishes that the  
8 Debtor had the contractual right to terminate the shared  
9 services agreements. It exercised that right. It exercised  
10 that right after putting the world on notice that it wouldn't  
11 be providing shared services after a specified period of time.

12 The Court is fully familiar with the Debtor's plan of  
13 reorganization, the asset monetization plan, the downsizing of  
14 employees that was expected. And it was the Debtor who had  
15 concerns about the funds, the investors, the marketplace, and,  
16 frankly, the Debtor's ability to implement its own plan of  
17 reorganization, as Mr. Seery so fully testified to.

18 You know, trying to do the right thing here, the Debtors  
19 extended the termination date by a couple of weeks. They  
20 engaged in earnest negotiations. I don't think there is any  
21 dispute at all that the parties actually reached an agreement  
22 on every single business term, every single business term,  
23 except Mr. Dondero's insistence for access to the Debtor's  
24 offices.

25 I think the Court is familiar with the record in this



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1 case. There's already an injunction in place barring him from  
2 the Debtor's offices. The reasons for that are also familiar  
3 to the Court. I don't think the Debtor was at all  
4 unreasonable in taking the position that it did.

5 They did what they could, but they came to a point where  
6 they couldn't continue to provide services consistent with the  
7 plan of reorganization that had been presented to the Court.  
8 And in order to avoid the substantial risk of being impeded  
9 from executing on its plan, in order to avoid the substantial  
10 risk that would have occurred had it simply exercised its  
11 right and walked away -- the risk of market disruption, the  
12 risk of potential involvement by the SEC -- it had no choice  
13 but to file this lawsuit.

14 And honestly, Your Honor, for the life of me, I don't know  
15 why they didn't try to use this wonderful operating plan as  
16 negotiating leverage. I've never heard of such a thing. But  
17 that's their choice. We're not here today because they failed  
18 to do that. But had they done that, this lawsuit wouldn't  
19 exist.

20 Had Mr. Dondero not injected himself on Wednesday and  
21 decided that his access was more important than the rest of  
22 it, we wouldn't be here today.

23 Had the Advisors said, when we gave them the take-it-or-  
24 leave-it option on Wednesday, we're leaving it, thanks for the  
25 effort, we tried hard, this stuff means a whole lot to us, but

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1 we have a great plan here, let's not litigate, there's no  
2 reason to do this, we wouldn't be here today.

3 We wouldn't be here today had they not withdrawn Option B  
4 on Friday.

5 I don't think -- again, this is summary judgment  
6 territory. There's no dispute about the facts. There's no  
7 dispute that, for the fourth time, the reason that we're here  
8 is because Mr. Dondero completely undermined the people who he  
9 had authorized to negotiate on behalf of the Advisors and the  
10 lawyers who did diligent work, who tried very hard to bring  
11 this to fruition, who were engaged in negotiations, as the  
12 record shows, not just getting to a deal but going further and  
13 preparing settlement documents, preparing wire transfers, only  
14 to have the rug pulled out from under them again.

15 The Debtors had no knowledge of any plan whatsoever for  
16 the transition of services. I think -- I have respect for Mr.  
17 Norris. I think that he overstates things, but that's okay.  
18 Everybody's allowed to -- their perspective. But clearly,  
19 there's a lot of pieces to that operating plan that aren't in  
20 place. But here, at the end of the day, Your Honor, we don't  
21 care.

22 What we want to do is complete the divorce, as Mr.  
23 Hogewood said. And I've got a proposal now that, you know, I  
24 hope will be acceptable to both the Court and to Mr. Rukavina.  
25 And the proposal would be to allow us to submit to Your Honor

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1 by the end of the day tomorrow a proposed form of order that  
2 will contain a limited number of factual findings and will  
3 render this motion moot. And it would be moot because the  
4 Advisors have now put into evidence an operational plan that  
5 they have -- that they are committed to. They have said on  
6 the record that they no longer need any services of any kind  
7 from the Debtor, except access to the data, and we would be  
8 good with that. We would be prepared to just say this is moot  
9 because of the operational plan that Mr. Norris described in  
10 such great detail.

11 I don't want to burden the Court with a lot more. I think  
12 that that's a way to just resolve this to the satisfaction,  
13 really, of everybody.

14 I'll just briefly say on the jurisdictional issue and the  
15 arbitration, because they are issues out there, it's  
16 inconceivable that the Court doesn't have jurisdiction here.  
17 This matter concerns the Debtor greatly. You know, we're here  
18 precisely because we need the relief that we requested  
19 initially, and that -- and that, apparently, the -- that was  
20 the adoption and the implementation of a plan so that the  
21 Debtor knew it would have no further liability. It was the  
22 Debtor's plan of reorganization that was at issue here, its  
23 ability to downsize in the way it told this Court and its  
24 creditors that it would do.

25 So I don't think -- I don't think there's a question of

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1 jurisdiction at all.

2 And with respect to arbitration, you know, I'll note,  
3 firstly, of course, that the Advisors, they filed the claim  
4 against the Debtor. They didn't move to lift the stay. They  
5 haven't relied on the arbitration clause when -- when it's  
6 good for them.

7 But more importantly, Your Honor, I don't think a motion  
8 of this type in particular is the subject of any arbitration  
9 provision. It only applies to one of the agreements, as I  
10 understand it, in any event. But it's the arbitration clause.

11 This isn't about the interpretation of the agreement. I  
12 don't think there's any dispute about the Debtor's right to  
13 terminate. I don't think there's any dispute about any, you  
14 know, language in the agreement. There's no interpretive  
15 provision of the agreement that we're talking about here.  
16 What we're -- all we're talking about is making sure that, you  
17 know, the Debtor wouldn't be taking on a potential liability.  
18 And I've gotten comfort from Mr. Norris that we're not,  
19 because, you know, Mr. Norris said that the Debtor -- that the  
20 Advisors can fully perform under the advisory services  
21 agreement, that there's nothing that the Debtor did to prevent  
22 the Advisors from fully performing under the Advisors'  
23 agreement, that they don't need any services from the Debtor  
24 going forward. And I think that's -- that really is what I  
25 think appropriately does render this motion moot.

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1 And what I would propose, again, just to be clear, is that  
2 we could give a proposed order to Your Honor tomorrow at the  
3 end of the day, give Mr. Rukavina until the end of the day  
4 Thursday to make whatever edits he believes are appropriate,  
5 and then Your Honor will do whatever Your Honor thinks is  
6 best, as always.

7 THE COURT: All right. Well, while I like the  
8 concept, and I haven't heard from Mr. Rukavina yet, I'm really  
9 worried about false hope that you would prepare something, Mr.  
10 Rukavina would be fine, and I'd simply sign it without much  
11 time spent on it.

12 Let me start with this. You said the order, it would be  
13 something like an order resolving the motion. It'll contain  
14 certain findings of fact, you said, such as the Advisors have  
15 an operating plan, the Advisors need no services from the  
16 Debtor going forward except access to data. Okay. Would I  
17 really get an order that has 14 additional findings, and if  
18 so, what would those be?

19 MR. MORRIS: I think we would just go through -- I  
20 don't think that there's really any dispute as to these facts.  
21 There would be no findings in there about, you know,  
22 withdrawal of Plan B or we gave them an ultimatum or any --  
23 there would be nothing like that, Your Honor. It would simply  
24 be: The parties were signatories to shared services  
25 agreements. The Debtor exercised its right of termination.

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1 The parties have agreed to extend the termination date twice.  
2 The Debtor -- the Advisors have prevented -- I'm doing this  
3 off the top of my head, of course -- but the Advisors have  
4 prevented -- has -- have prevented -- presented uncontroverted  
5 testimony that they have an operational plan pursuant to which  
6 they will obtain all of the back-office and middle-office  
7 services that were previously provided by the Debtor. And in  
8 case there's any failure in their plan, they have got  
9 alternative arrangements with third parties and won't look to  
10 the Debtor in the future for any services of any kind other  
11 than the retrieval of their data. I think that's about what  
12 it would say.

13 THE COURT: Okay. My next question is this: Are we  
14 going to have a fight in a few days about the retrieval of the  
15 data issue? I mean, I just heard Mr. Norris say it was a no-  
16 big-deal exercise, that the Debtor just needed to make its IT  
17 director available and they would be standing ready to receive  
18 it, and he made it sound like a no-big-deal task.

19 MR. MORRIS: Yeah. I guess my hope is that we would  
20 be able to iron out that last wrinkle, but I think the  
21 solution to that is to simply say, if the parties have a  
22 dispute on that narrow issue, they come back to the Court,  
23 that the Court has continuing jurisdiction to resolve any  
24 dispute over -- I think it was the provision that Mr. Rukavina  
25 had put up on the screen, I forget, I think it was with Mr.

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1 Dondero, where the Debtor has some obligation with respect to  
2 books and records.

3 THE COURT: Well, and Mr. Seery said earlier today  
4 that the Advisors can have access to the records and data, but  
5 not 24 hours a day and not without a cost. So is that going  
6 to be an issue, the cost?

7 MR. MORRIS: You know what, I have just I guess one  
8 other alternative that I'm just thinking off the top of my  
9 head. Maybe put in some type of third-party neutral who can,  
10 you know, to the extent that it's even necessary, and I hope  
11 that it won't be because I think we've gotten a lot of  
12 assurances about the lack of services that are needed going  
13 forward, but perhaps we can -- perhaps the Court can appoint  
14 some third party who would take the burden off of the Court of  
15 any future dispute and try to resolve it that way, you know,  
16 with the parties splitting the cost. That's an alternative.

17 THE COURT: All right. Mr. Rukavina, what do you  
18 say?

19 MR. RUKAVINA: Your Honor, I'd like to give a  
20 closing, please.

21 THE COURT: Yes.

22 CLOSING ARGUMENT ON BEHALF OF THE ADVISORS

23 MR. RUKAVINA: And please understand, Your Honor,  
24 this is going to be a difficult closing for me to give because  
25 I'm going to be rather blunt. My bluntness should never,

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1 never substitute my deep respect for this Court and for  
2 bankruptcy courts and for bankruptcy jurisdiction. I'm a  
3 bankruptcy nerd. Hopefully Your Honor knows that. And my  
4 closing is also going to be made a little bit more difficult  
5 because I honestly don't understand why we're here today.

6 We are here in a lawsuit, not a negotiation before the  
7 Court. Mr. Morris and I had days to negotiate, we spoke, and  
8 we didn't reach an agreement. We are here on a six-day notice  
9 mandatory injunction where now the Debtor wants to have some  
10 order with some findings. We are here today on a motion for a  
11 mandatory injunction that compels my client to do something  
12 where we're not told what it is to do.

13 We are not here today, Your Honor, on Count One, their  
14 declaratory relief that they've terminated appropriately and  
15 done nothing wrong. We're not here today on that. It is  
16 inappropriate to make any findings on that. That issue will  
17 be resolved in due course.

18 We're not here today on any future duties. I heard the  
19 record, too. I heard the evidence. I can't imagine there  
20 being any future duties. But that is an advisory ruling that  
21 we're not here on today.

22 So, again, we are here today on whether my client is going  
23 to be enjoined to do something. And the reason why we will  
24 not agree to that --

25 THE COURT: Can I stop you? What I hear from the



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1 Debtor is, in light of everything we have all heard the past  
2 seven hours, and apparently things the Debtor was not  
3 expecting to hear -- that is, we're ready to cut it off  
4 tomorrow, today; all we need is the data -- he's happy to say,  
5 okay, my request for an injunctive -- a mandatory injunction  
6 is moot now. I'm not asking the Court for that.

7 So, you know, I feel compelled to start with the pragmatic  
8 possible resolution of this. Why --

9 MR. RUKAVINA: Your Honor?

10 THE COURT: Why is that not an acceptable way of  
11 resolving this? He doesn't --

12 MR. RUKAVINA: Because --

13 THE COURT: He doesn't need an injunction, he says,  
14 if we can have an order.

15 MR. RUKAVINA: It's not -- Your Honor, I would then  
16 humbly submit that why doesn't he withdraw his motion? I  
17 mean, the problem that I have, Your Honor, is that anything  
18 that I agree to is going to submit my clients' internal  
19 business affairs to this Court's oversight.

20 I think Your Honor asked very important questions. What  
21 happens in two or three days' time if something happens? What  
22 about these findings? I am -- I think that this whole motion  
23 is moot, but I am very worried that even a finding of mootness  
24 is an exercise of jurisdiction over my clients' internal  
25 affairs.

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1       What I think the Court should do is dismiss this motion --  
2 I'm sorry, deny this motion without commentary, without  
3 findings, without conclusions. There's still Count One and  
4 Count Two which will be resolved in due course. And you know  
5 what? If my client messes up somehow in this transition --  
6 not to mention that my clients are highly reputable, they're  
7 governed, they're regulated, there's other people looking at  
8 this -- they can come back to Your Honor.

9       But please understand my perspective, please understand my  
10 clients' perspective, because I think it's important. We have  
11 been hauled in front of this Court on allegations that we have  
12 willfully failed and refused to adopt and effectuate a plan.  
13 The allegations here are extreme. They've been shared with  
14 the creditors. They've been shared with our boards, who knew  
15 about this all along. They've been shared with the SEC.  
16 They've been shared publicly.

17       So I am glad that the record is now clear that these  
18 allegations were baseless when made, but even if they were  
19 made in good faith, they are baseless today.

20       But I don't even want the Court exonerating my clients'  
21 plan. I don't want the Court commenting on the wisdom of my  
22 clients' plan. Because we will not agree, as a nondebtor  
23 party, with all respect, Your Honor, to have this Court take  
24 any oversight over our affairs. It'll lead to some future  
25 dispute, some future contempt, some future sanctions, and

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1 that's just not something that we as nondebtors are going to  
2 consent to.

3 The Court doesn't have jurisdiction. The Court doesn't  
4 have core jurisdiction.

5 But let's put all that aside. The four elements of an  
6 injunction, Your Honor. Where is any evidence of harm? Mr.  
7 Seery did not --

8 THE COURT: You know what? As long as we're not  
9 going to have a consensual order here, we need to take the  
10 issues you've raised, starting with subject matter  
11 jurisdiction. Okay? If I don't have consensus, I've got to  
12 examine my own subject matter jurisdiction.

13 So, on that point, do you say I apply the Fifth Circuit's  
14 pre-confirmation test of bankruptcy subject matter  
15 jurisdiction or post-confirmation test?

16 MR. RUKAVINA: Your Honor, the plan has --

17 THE COURT: Okay. I signed the confirmation order,  
18 but it's one day old. It's still appealable. And it's  
19 nowhere close --

20 MR. RUKAVINA: Your Honor?

21 THE COURT: -- to going effective, I fear. So, under  
22 either test, tell me why I don't have subject matter  
23 jurisdiction first.

24 MR. RUKAVINA: I would like to argue that the pre-  
25 confirmation -- that the post-confirmation test applies, but I

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1 can't, in good faith. The plan has not gotten -- gone  
2 effective. There still is an estate. So, as of today, I  
3 think Your Honor is dealing with the pre-confirmation  
4 jurisdiction, --

5 THE COURT: Okay.

6 MR. RUKAVINA: -- which is definitely broader.

7 THE COURT: Okay.

8 MR. RUKAVINA: There is no jurisdiction, because you  
9 have heard no evidence of any effect on this estate as a  
10 result of this injunction being issued or not issued. Mr.  
11 Seery had every opportunity to be asked about harm,  
12 interference, how does this affect the reorganization? He did  
13 not give you any. This does not increase --

14 THE COURT: Well, what I think I heard, and I may be  
15 mixing up written pleadings, declarations, versus what he said  
16 today, but what I know I heard in either the papers or his  
17 oral testimony today was that the Debtor is worried about  
18 exposure to liability from who knows who.

19 MR. RUKAVINA: Okay.

20 THE COURT: The investors in the private funds or  
21 someone else for not having a smooth transition plan here and  
22 cutting things off on February 28th without knowing there's a  
23 plan. Okay? So if the estate is exposed to potential  
24 liability, is that an impact on the estate being administered,  
25 per *Wood v. Wood*?

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1 MR. RUKAVINA: Of course it is, Your Honor. But we  
2 have to go to evidence. That's not in the evidence. That's  
3 in the brief that they filed. It is not in Mr. Seery's  
4 declaration. It is conclusory. It is not evidence. There is  
5 no evidence today of anyone that could sue the Debtor. I have  
6 no idea of anyone who could sue the Debtor -- pardon me --  
7 regarding this.

8 THE COURT: He did say in testimony he was worried  
9 about the SEC if this was not done right.

10 MR. RUKAVINA: Well, Your Honor, with due respect,  
11 his worry is conclusory and his worry does not rise to an  
12 effect. He didn't tell you that the SEC has investigated or  
13 is threatening anything. It's a purely hypothetical worry.  
14 So I do not think that Your Honor has even related-to  
15 jurisdiction now that Your Honor has heard all of the  
16 evidence.

17 Now, let me be clear. Your Honor has jurisdiction over  
18 Counts One and Counts Two in this lawsuit, subject to  
19 arbitration, right? That's the declaratory action as to  
20 whether they terminated correctly. That's a legitimate  
21 exercise of jurisdiction. And their monetary claim for unpaid  
22 amounts: Clearly, the Court has jurisdiction. All I'm  
23 talking about is whether the Court has jurisdiction to enjoin  
24 a nondebtor party to do something. Not -- not to not do  
25 something, not a status quo injunction, but a mandatory

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1 injunction.

2 And you have heard no evidence, Your Honor, no nexus as to  
3 how the injunction that Your Honor has been asked to order is  
4 going to affect the estate. None.

5 THE COURT: Okay. But you say a nondebtor third  
6 party. It's not just any nondebtor third party. Among other  
7 things, it's a counterparty to executory contracts that the  
8 Debtors say, you know, we either terminated these during the  
9 case or they're deemed rejected, and we're wanting some  
10 cooperation from the counterparty.

11 I mean, doesn't that give --

12 MR. RUKAVINA: Okay.

13 THE COURT: -- subject matter jurisdiction, because  
14 we're talking about a counterparty to an agreement that would  
15 have been governed by 365?

16 MR. RUKAVINA: I think, Your Honor, if there is some  
17 duty in those contracts or some duty in the law to act in a  
18 particular manner upon termination or rejection, there would  
19 be jurisdiction.

20 But just like when Your Honor ruled against us in December  
21 -- Your Honor said, I find nothing in this contract that  
22 provides for such a duty -- there's nothing in these contracts  
23 that provides any obligation on my client.

24 THE COURT: That is a different agreement. That was  
25 a different agreement, for the record.

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1 MR. RUKAVINA: Fair enough.

2 THE COURT: That was --

3 MR. RUKAVINA: Your Honor, fair enough.

4 THE COURT: That was the CLO agreements that your  
5 clients were not parties to.

6 MR. RUKAVINA: But Your Honor asked the right  
7 question then, and that's still the right question: Point me  
8 to some statutory or contractual right for what you want.  
9 They have not pointed you to any.

10 So, yes, hypothetically, if these agreements -- let's just  
11 assume that these agreements required post-termination good-  
12 faith unwinding. There would be jurisdiction. But these  
13 agreements don't provide any of that. The only thing that's  
14 provided is that, post-termination, the Debtor shall promptly  
15 return to us our property. And that -- there's no problem  
16 with that. We trust that the Debtor -- we heard Mr. Seery --  
17 the Debtor's not going to mess that up. It'll be done quickly  
18 and painlessly, I hope.

19 That's not what they're asking for. They're asking for  
20 Your Honor to tell my client how to conduct its internal  
21 business affairs, and there's nothing in these contractual  
22 rights.

23 So, hypothetically, let's just assume that the Court has  
24 some related-to jurisdiction. Okay. It's still not core  
25 jurisdiction. And these contracts have been terminated, Your

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1 Honor. There is no live contract. No one has shown you any  
2 statute or regulation that governs. So, that's jurisdiction.

3 The same fact of no harm, the same fact of no right, goes  
4 to the elements of an injunction, recalling that a mandatory  
5 injunction requires a much greater, much clearer burden.  
6 Again, Mr. Seery did not testify as to any harm. He said he  
7 was worried about the SEC and he said something like it might  
8 make plan implementation more difficult. Again, conclusory  
9 allegations. Those are not -- that's not evidence of  
10 immediate and imminent injury. It is certainly not evidence  
11 of irreparable injury, and it is certainly not evidence of a  
12 nonmonetary injury.

13 So, again, I ask -- I understand Your Honor has been in  
14 this case for a long time. I understand Your Honor has been  
15 in the Acis case before that. I understand from Your Honor's  
16 confirmation ruling that you have formed certain opinions  
17 about my clients, opinions that I think are unfair, quite  
18 frankly, that basically conclude that we are a vexatious  
19 litigant and that we are the tentacles of Mr. Dondero. I ask  
20 you to put all that aside. Because that's what the Debtor  
21 wants you -- the Debtor wants you to just reflexively conclude  
22 that somehow we're nincompoops and incompetents and we need  
23 court supervision. Put all that aside, Your Honor, and just  
24 ask yourself: What am I being asked to do? I'm being asked  
25 to order a nondebtor as to how to conduct its own internal



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1 business -- not even business related to the Debtor, but how  
2 to conduct its own internal business -- even if we are the  
3 biggest nincompoops, which absolutely is not borne out by the  
4 record.

5 This is the wrong court for any such relief. It's the  
6 wrong court.

7 The reason why I showed you that letter from last Friday  
8 was I thought it was -- I think Mr. Morris is an excellent  
9 lawyer and I've worked very well with him, but I think that  
10 the allegation is so fundamentally unfair, that somehow this  
11 is our fault because we didn't tell them about a backup plan  
12 and we wouldn't just consent to the entry of an order that  
13 gives Your Honor jurisdiction over us. That's unfair, Your  
14 Honor. This is an inquisition in that respect. In that  
15 respect, it's an inquisition.

16 We were sued. We defended ourselves. We're not -- this  
17 is the fourth lawsuit, by the way, that the Debtor filed  
18 against us, Your Honor.

19 And as I asked you at the confirmation hearing, what  
20 evidence is there that we're vexatious? Okay, we filed a  
21 motion in front of Your Honor that was frivolous. It  
22 happened. And we're glad that the Court didn't sanction us.  
23 We're glad. Perhaps the Court still will. But that's it.  
24 Nothing else that we've done.

25 We've been quiet in this case. We've been minding our own

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1 business. We've been preparing a backup plan. We've done  
2 everything right. And the Debtor comes to you shocked,  
3 shocked, alleging that we don't have any plan, alleging that  
4 the sky is falling. And even when the Debtor learns that  
5 that's not the case, we still had to go through today.

6 Why did we go through today, Your Honor? Why did my  
7 client -- why did my client have to sit here like someone that  
8 had done something wrong, like a criminal defendant, and be  
9 inquired as to all of its internal business practices, with  
10 implications made that my client doesn't know what it's doing?  
11 Why did we go through today just to have some order that's a  
12 -- that provides for something?

13 They want a mandatory injunction, Your Honor. You should  
14 thumbs-up it or thumbs-down it. And if you thumbs-up it,  
15 it'll be without jurisdiction, without basis, and it'll be  
16 extraordinary.

17 I can just keep talking and talking, but I'll repeating  
18 the same points, Your Honor, so I thank you.

19 MR. MORRIS: Can I just have five minutes, Your  
20 Honor?

21 THE COURT: You can.

22 REBUTTAL CLOSING ARGUMENT ON BEHALF OF THE DEBTOR

23 MR. MORRIS: You know, I think the Court can issue an  
24 order finding that the motion is moot on its own accord. It  
25 doesn't need a consensual order to do that. I think the Court

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1 -- I would believe that the Court would have a factual finding  
2 to support the finding of mootness.

3 But I don't really get the righteous indignation at all.  
4 It's as if Mr. Rukavina didn't hear anything I said. Because  
5 we're most certainly not asking the Court -- we weren't even,  
6 in the motion, asking the Court to do anything specific other  
7 than direct the Advisors to adopt and implement a plan. It  
8 didn't have to be with us. We didn't care who it was with.  
9 We didn't care what the elements were. The fact of the matter  
10 is Mr. Seery testified extensively, not just about the  
11 potential impact this would have on the Debtor's plan of  
12 reorganization, but he testified that certain of the Debtor's  
13 employees had received threats. He testified, based on his  
14 experience, that this is a highly-regulated industry, and if  
15 there was -- if we walked away without any plan in place,  
16 which is exactly why he said we filed this motion, that it  
17 would be -- that it would be potentially catastrophic and that  
18 undoubtedly the SEC would be involved. And Mr. Rukavina  
19 cannot give the Debtor any assurances that it would have no  
20 liability. Mr. Rukavina, I'm sure, is not going to allow his  
21 client to indemnify the Debtor for any damages that may have  
22 occurred in the future.

23 We're a little far afield here, Your Honor. We simply  
24 wanted to make sure that there was a plan in place to avoid a  
25 catastrophe. That was the irreparable harm that we were

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1 looking at. And at the end of the day, they came in -- you  
2 know, I wish they had done it last week. I wish they had told  
3 us last Thursday. I wish they had told us last Wednesday. I  
4 wish they had told us during the negotiations. I wish they  
5 had told us last Friday, instead of pulling Plan B. I wish  
6 they -- you know. But it doesn't matter. They don't have an  
7 obligation to do that and I'm not, you know, I'm not going to  
8 pretend that they do. It would have been better if they had.  
9 They didn't. But they did, they did what the Debtor needed  
10 them to do today, and that is present their plan to the Court.

11 And while we, you know, have questions about when it was  
12 prepared, whether it's fulsome, they like it, and that's the  
13 important part. And they're not going to look to the Debtor  
14 for any services in the future. That's the important part.

15 The risk that Mr. Seery was concerned about has been  
16 eliminated, and I, you know, appreciate that. And that's why  
17 I thought we came in here with a very rational and pragmatic  
18 solution, to just -- to just -- you know, they've done what  
19 we've asked for. We've gotten the relief that we've asked  
20 for. The Advisors have sworn under oath that they have an  
21 operating plan to obtain the essential services that the  
22 Debtor used to provide. That's the relief we were asking for.  
23 I'm not quite sure what there is left here.

24 THE COURT: Okay. Thank you.

25 All right. The first thing I'm going to say is that the

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1 Court believes it has subject matter jurisdiction, bankruptcy  
2 subject matter jurisdiction, over the requested relief. If  
3 it's a pre-confirmation test that I am supposed to apply here  
4 -- that is, the *Wood v. Wood*, could this dispute have a  
5 conceivable effect on an estate being administered -- I find  
6 that that test is met.

7 I think the concern of potential liability and exposure on  
8 the part of the Debtor is well-founded, even if it was not  
9 articulated to the Advisors' satisfaction today. I think,  
10 based on the litigious history here between these parties and  
11 the contentiousness, I should say, between these parties  
12 during this case, there is certainly a well-founded concern,  
13 and certainly I think the Debtor is just being prudent,  
14 worried about the SEC, investors, the Advisors, the funds,  
15 someone else pointing fingers at the way the Debtor did or did  
16 not act in transitioning services over. I think that is a  
17 basis for subject matter jurisdiction under the pre-  
18 confirmation test.

19 If the post-confirmation test applies here, we know that  
20 Fifth Circuit cases such as *In re Craig's Stores*, *In re Case*,  
21 *National Gypsum*, among others, articulate the test of  
22 bankruptcy subject matter jurisdiction being could the outcome  
23 of the dispute bear on the implementation, the execution, or  
24 the interpretation of a confirmed plan? I think that test is  
25 likewise met here.

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1 Obviously, the plan contemplated a separation, and this  
2 request for relief appears to be basically seeking some  
3 supplemental -- a supplemental order to supplement the  
4 confirmation order, to supplement the Debtor's attempt at  
5 divorcing these parties as part of the monetization plan.

6 So I think bankruptcy subject matter jurisdiction does  
7 exist here.

8 I didn't hear in oral arguments, closing arguments,  
9 anything about the arbitration, but I think there's a real  
10 question here whether the Advisors may have waived their right  
11 to invoke the arbitration clause that's in one of the shared  
12 services agreements, not both of them, by filing pleadings so  
13 often, participating in this bankruptcy case so often, without  
14 invoking that.

15 But again, as I see it, this adversary proceeding is  
16 largely -- essentially, I should say -- asking for an order  
17 supplementing the confirmation order, and it doesn't really  
18 seem like a dispute *per se* under the shared services  
19 agreements that have already been terminated.

20 So I think an argument can be made that there's been  
21 waiver here, but even if there's not, that this is core in  
22 that it bears on the plan confirmation, certainly more than a  
23 dispute arising under the literal terms of the shared services  
24 agreement.

25 I reserve the right to supplement and amend this, if I

1 need to, in a more thorough written ruling.

2 But anyway, based on the Court determining it does have  
3 subject matter jurisdiction here, I see it appropriate to  
4 enter an order that, based on the Court's several hours of  
5 testimony today from three different witnesses -- Mr. Seery,  
6 Mr. Dondero, Mr. Norris -- and based on many documents that  
7 have been submitted into the evidence, the Court finds that  
8 the shared services agreements were already terminated  
9 pursuant to their terms and can also be deemed rejected under  
10 365 of the Code previously.

11 The Court will find that the Advisors do not need any  
12 further services from the Debtor under these agreements as of  
13 today's date, except access to data and records, which, based  
14 on the testimony of Dustin Norris, can be easily effectuated,  
15 Mr. Norris's testimony being that what the Debtor would need  
16 to do to allow access to the data is authorize the Debtor's IT  
17 director to transfer data and we stand ready to receive it.  
18 And data would include historical emails, vault emails, files  
19 in the system, and a number of other items, but, quote, there  
20 would almost be no work from the Debtor's end.

21 So, believing that to be the case, I would order that the  
22 Debtor stand ready between now and the 28th to provide that  
23 access and that the Advisors stand ready to receive that  
24 access. And if the process extends beyond February 28th, then  
25 it will have to be subject to further orders of this Court,

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1 but the Court would expect there to be a cost if it extends  
2 past February 28th. And again, the Court would consider that  
3 in a further hearing, how much cost should be imposed on the  
4 Advisors. But the advisors have represented to me through Mr.  
5 Norris it's easy, it can be accomplished easily, so therefore  
6 I would think it could happen between now and the 28th, and if  
7 it does, no cost imposed on anyone.

8 I will further find that the Advisors have represented and  
9 the Court therefore finds that there is an operating plan in  
10 place for the Advisors to continue to operate uninterrupted  
11 beyond today. And again, the only thing I would envision that  
12 needs to happen between today and February 28th is the access  
13 to data.

14 So, having made these findings, the Court believes that  
15 the request for a mandatory injunction is moot and is  
16 therefore denied.

17 Are there any questions? Mr. Morris, I want you to be the  
18 scrivener, and, of course, run it by Mr. Rukavina. But are  
19 there any questions or concerns about what I've just  
20 articulated?

21 MR. MORRIS: I just have one, Your Honor.

22 THE COURT: Uh-huh.

23 MR. MORRIS: You made reference to rejection of the  
24 contract. From our perspective, it's not rejection. We don't  
25 want to open this up to a rejection claim of any kind. It



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1 really was just a termination of the agreement, in accordance  
2 with the terms. And I had put the provisions up before the  
3 Court during my opening and walked Mr. Seery through. That's  
4 the basis for the --

5 THE COURT: Okay.

6 MR. MORRIS: -- termination of the agreement. It's  
7 not rejection at all.

8 THE COURT: Fair point.

9 MR. RUKAVINA: And Your Honor, there's no -- there's  
10 no -- yeah, there's no problem. There's no problem on that.  
11 We do not disagree. We do not disagree with Mr. Morris.

12 THE COURT: Fair point. I made the mistake of belts  
13 and suspenders, trying to fill in any hole there might be.  
14 But yes, I had the evidence that there was a termination of  
15 both agreements on November 30th. One of them had a 60-day  
16 window before it became effective, the other a 30-day. So  
17 they are terminated.

18 All right. Mr. Morris, anything else from you?

19 MR. MORRIS: No. We'll prepare a form of order.

20 THE COURT: All right. Mr. Rukavina, anything  
21 further from you?

22 MR. RUKAVINA: Your Honor, obviously, I have  
23 questions. I have reservations. I need to look at whether  
24 the Court's findings are going to be binding in this adversary  
25 proceeding. So, at this point in time, I'm just not prepared

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1 to really say anything lest I get myself in trouble. But I  
2 thank you for your time today.

3 THE COURT: All right. Well, they are what they are,  
4 and I hope we're not in an argument about that down the road.  
5 But it seems like my hopes are always dashed when I want  
6 things to be worked out.

7 I don't want you to think my calm demeanor means I am a  
8 happy camper. I am not. I am beyond annoyed. I mean, I  
9 can't even begin to guesstimate how many wasted hours were  
10 spent on the drafting Option A, Option B. Wait. Let me pull  
11 up the exact words. Mr. Norris confirming, We withdrew Option  
12 B after the Debtor accepted it.

13 I mentioned fee-shifting once before in a different  
14 context, and, of course, we haven't even gotten to the motion  
15 for a show cause order declaring Mr. Dondero in contempt. I  
16 don't know if the lawyers fully appreciate how this looks.  
17 Mr. Rukavina, you said that I have formed opinions that you  
18 don't think are fair and made comments about vexatious  
19 litigation and whatnot. But while I continue, I promise you,  
20 to have an open mind, it is days like this that make me come  
21 out with statements that Mr. Dondero, repeating his own words,  
22 apparently, he's going to burn the house down if he doesn't  
23 get his baby back.

24 I mean, it seems so obviously transparent that he's just  
25 driving the legal fees up. It's as though he doesn't want the

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1 creditors to get anything, is the way this looks. If he wants  
2 me to have a different impression, then he needs to start  
3 behaving differently. I mean, I can't even imagine how many  
4 hundreds of thousands of dollars of legal fees were probably  
5 spent the past two weeks on Option A, Option B, and all the  
6 different sub-agreements and whatnot. And as recently as  
7 Friday afternoon, the K&L Gates lawyer saying we have a deal,  
8 and then, oh, wait, maybe not, maybe we do, maybe we don't.  
9 And then Mr. Dondero acting like he had no clue what the K&L  
10 Gates lawyers were saying as far as we have a deal. And Mr.  
11 Norris distancing himself from having seen any of that, and I  
12 didn't have power. You know, I'm sure he had a cell phone,  
13 like the rest of us, that gets emails. I'm making a  
14 supposition. I shouldn't make that. But it just feels like  
15 sickening games.

16 And again, if this keeps on, if this keeps on, one day,  
17 one day, there may be an enormous attorney fee-shifting order.  
18 And, of course, I would have to find bad faith, and I wouldn't  
19 be surprised at all if I get there.

20 So I don't know if Mr. Dondero is listening. I suspect,  
21 if he is, he doesn't care much. But I am --

22 MR. DONDERO: I'm on the line, Judge.

23 THE COURT: Okay.

24 MR. DONDERO: I'm on the line.

25 THE COURT: I'm glad you're on the line. I cannot

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1   overstate how very annoyed I am by hearing all these hours of  
2   testimony and to feel like none of it was necessary. None of  
3   it was necessary. Okay? There could have been a consensual  
4   deal --

5               MR. DONDERO: Judge, you have to pay attention --  
6   Judge, you have to pay attention to what's going on, okay?

7               THE COURT: I am --

8               MR. DONDERO: When I was president of Highland, --

9               THE COURT: -- razor-sharp focused on what is going  
10   on. Okay? I read every piece of paper. I listen to every  
11   sentence of testimony. And what is going on --

12              MR. DONDERO: Okay. How about this, Your Honor?

13              THE COURT: -- is an enormous waste of parties and  
14   lawyer time and resources. People need to get their eye on  
15   the ball. Well, certain people do have their eye on the ball,  
16   but certain people do not. Okay? So we're done. You've got  
17   your divorce now. Okay? And if the operating plan is all  
18   shored up, as Mr. Norris testified, it sounds like you're in  
19   good shape. All right?

20              Mr. Morris, I'll look for the order from you.

21              MR. MORRIS: Thank you, Your Honor.

22              THE CLERK: All rise.

23              (Pause.)

24              THE COURT: Oh, Michael?

25              (Court confers with Clerk.)

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1 THE CLERK: Hello? Hang on. Mr. Morris?

2 THE COURT: Is anyone still there?

3 THE CLERK: Mr. Rukavina is still there. Mr.

4 Rukavina, Mr. Morris, are you all still there?

5 MR. RUKAVINA: Judge, this is Davor.

6 THE COURT: All right.

7 MR. RUKAVINA: I think we're all wondering whether  
8 we're going to have the contempt hearing.

9 THE COURT: Well, yes, that's why I came back in.

10 MR. RUKAVINA: I can't hear you, Judge. We can't  
11 hear you.

12 THE COURT: I realized I -- it's 4:19 Central time.  
13 We are not starting the contempt hearing.

14 Mr. Morris, are you there now?

15 MR. MORRIS: I am. I did have one suggestion.

16 THE COURT: All right. I neglected to mention our  
17 other setting, but we are not going to start at 4:19 Central  
18 time. Do we want to talk about scheduling on that?

19 MR. MORRIS: I did, Your Honor. And it's just an  
20 idea, and I understand we've had a long day. But I was going  
21 to suggest if there was any way to just get their motion *in*  
22 *limine* out of the way today, so that when we come back for the  
23 evidentiary hearing parties are fully prepared. If you don't  
24 want to do it, that's fine. Otherwise, I'm available at Your  
25 Honor's convenience.

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1 THE COURT: All right. I am going to have you all  
2 communicate with Ms. Ellison about rescheduling that. I have  
3 no idea what my calendar looks like next week, but I'm not  
4 going to do it this week. I've got a backlog of other case  
5 matters that I need to get to this week.

6 MR. MORRIS: Okay.

7 THE COURT: So, you know, maybe we'll do it next  
8 week. On the motion *in limine*, you've not filed a response?  
9 It was just filed yesterday, so I'm guessing there's no  
10 response.

11 MR. MORRIS: Yeah. I was going to do -- I was going  
12 to do it orally. I'm happy to do a written response, and I'm  
13 happy to just proceed on the papers. I just think it would be  
14 helpful to have that, you know, or if we could put aside an  
15 hour later this week to do that, because then preparing, if we  
16 know the evidence is in or out, I think it'll just make the  
17 trial a lot more smooth.

18 THE COURT: All right. I barely had time to pore  
19 over it, so let me have Traci reach out to you all tomorrow  
20 and let you know do I want a hearing on it or not. I have an  
21 initial reaction. I don't know if Mr. Dondero's counsel is on  
22 the phone. I don't want to talk about this too much if he's  
23 -- do we have Dondero's counsel?

24 MR. WILSON: I'm present, Your Honor. John Wilson.

25 THE COURT: Okay. I will tell you right now that,

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1 having done a quick review of it, I didn't feel inclined to  
2 grant it. I'm going to have the TRO in front of me and I'm  
3 going to hear the evidence of what happened, and it's either  
4 going to match up as a violation of the provisions of the TRO  
5 or not. You know, I feel -- I'm not a jury. I can decide  
6 whether it is violative of the TRO or not. The theme of it  
7 was, oh, it's going to have a prejudicial effect. I mean,  
8 I've already heard about a lot of this. So I'm inclined not  
9 to grant it. But, again, I did a very quick look at it at  
10 5:00 o'clock last night. And that's why I asked Mr. Morris,  
11 was he going to have a response, because --

12 MR. MORRIS: Yeah. I was planning to do it orally  
13 today, Your Honor. If I may just have until 5:00 o'clock  
14 tomorrow, I'll submit an opposition that won't exceed five  
15 pages.

16 THE COURT: Okay. So that's what we'll do. And then  
17 once I've looked at the motion more carefully, as well as the  
18 response, I'll decide if I need oral argument or if I'm just  
19 going to rule on the pleadings, okay, and Traci will let you  
20 all know. All right? And again, Traci will coordinate with  
21 you tomorrow or sometime this week about a resetting on the  
22 contempt motion.

23 All right. Thank you.

24 MR. MORRIS: Thank you, Your Honor.

25 MR. WILSON: Thank you, Your Honor.

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1 THE CLERK: All rise.  
2 (Proceedings concluded at 4:23 p.m.)  
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20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**02/24/2021**

24 \_\_\_\_\_  
25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

\_\_\_\_\_  
Date



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## EXHIBIT 22

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UNITED STATES BANKRUPTCY COURT FOR THE  
NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

IN RE:	*	Chapter 11
	*	
	*	Case No. 19-34054sgj11
HIGHLAND CAPITAL MANAGEMENT, L.P.	*	
	*	
Debtor	*	

### MOTION TO APPOINT EXAMINER PURSUANT TO 11 U.S.C. § 1104(c)

NOW INTO COURT, through undersigned counsel, comes The Dugaboy Investment Trust and Get Good Trust (jointly, “Movers”) and respectfully move this Court for the appointment of an Examiner for the reasons set forth herein:

#### I.

#### BACKGROUND

1. On December 23, 2019, the United States Trustee filed its *United States Trustee’s Motion for an Order Directing the Appointment of a Chapter 11 Trustee* [Dkt. No. 271]. The United States Trustee's motion was denied by this Court's *Order Denying United States Trustee's Motion for an Order Directing the Appointment of a Chapter 11 Trustee* [Dkt.

No. 428]. Since around that time, the Debtor has been operating as a debtor-in-possession at the direction of an appointed independent board of directors.

2. On November 24, 2020, the Court approved the Debtor's *Disclosure Statement for the Fifth Amended Plan of Reorganization of Highland Capital Management, L.P.* (the "Disclosure Statement") [Dkt. No. 1476]. As detailed in Article II.B. of the Disclosure Statement, the value of the Debtor's Assets has decreased by more than \$235 million, or about 42%, from the commencement of the case to September 30, 2020. The Debtor's Monthly Operating Report for November of 2020 reports a loss in value of \$248 million [Dkt. No. 1710].
3. The Plan of Reorganization proposed by the Debtor and set for hearing on January 26, 2021 contains significant release and exculpation provisions for the management of the Debtor and the Independent Directors that are not allowable under applicable 5<sup>th</sup> Circuit law (*Opposition to Confirmation of the Debtor's Fifth Amended Plan of Reorganization* filed by The Dugaboy Investment Trust and Get Good Trust [Dkt. No. 1667] and the *United States Trustee's Limited Objection to Confirmation of Debtors' Fifth Amended Plan of Reorganization* filed by the United States Trustee [Dkt. No. 1671]).
4. At a hearing held on January 8, 2021, this Court voiced a concern about costs and expenses in connection with this case. The Court noted that it believed over sixty (60) lawyers attended the hearing and that a mere Preliminary Injunction hearing, based upon a back of the envelope calculation, cost the estate and parties in interest in excess of \$300,000.00.
5. On January 12, 2021, counsel for Movers sent a letter to various counsel enlisting their support to the appointment of an Examiner to investigate various issues in this case and

to author a report that could be used by the Court and parties in interest. It was suggested by The Dugaboy Investment Trust that the appointment of an Examiner was a less costly means to resolve issues, as opposed to full blown litigation between the various parties and their legions of lawyers. The letter suggested that an Examiner be appointed to provide to the Court and the parties in interest a report that would address key matters. The Examiner's investigation and report would address issues and items that would not delay or cause a continuance of the confirmation hearing on the Debtor's Plan.

6. The appointment of a neutral, third party Examiner who would serve as an independent agent for the estate would be in the best interests of the Debtor and its creditors. The Examiner's investigation would alleviate the need for discovery disputes and litigation by getting to the bottom of the legitimacy of the allegations made by the parties and potential claims that may exist on behalf of the estate or against persons acting on behalf of the estate. The present claims retention statement filed by the Debtor is merely a laundry list of potential claims and parties and provides no real guidance or explanation as to the retained claims.
7. Movers will fully cooperate with the Examiner with respect to any examination of potential issues concerning the claims of or against Movers.

## **II.**

### **REQUEST FOR RELIEF**

8. Movers request that this Court appoint an Examiner in this case under section 1104(c) of the Bankruptcy Code in order to perform investigations and to prepare a report under section 1106(b). Section 1104(c) of the Bankruptcy Code states, in pertinent part:

If the court does not order the appointment of a trustee under this section, then at any time before the confirmation of a plan, on request of a party in interest or the

United States trustee, and after notice and a hearing, the court shall order the appointment of an examiner to conduct such an investigation of the debtor as is appropriate, including an investigation of any allegations of fraud, dishonesty, incompetence, misconduct, mismanagement, or irregularity in the management of the affairs of the debtor of or by current or former management of the debtor... 11 U.S.C. § 1104(c) (emphasis added).

9. The express language of section 1104(c) and c(2) makes clear that where, as in this case, a party has previously moved for the appointment of a Chapter 11 trustee and the fixed liquidated unsecured debts exceed \$5 million, the court shall appoint an Examiner at the request of a party in interest. *Id.* Even so, other courts note that an application to appoint a trustee is not a prerequisite for the appointment of an Examiner, only that no such trustee has been appointed in the case. *Keene Corp. v. Coleman (In re Keene Corp.)*, 164 B.R. 844, 855 (Bankr. S.D.N.Y. 1994) (looking to identical language in § 1104(b), finding that the denial of a motion to appoint a trustee is not a prerequisite to appointing an Examiner); See also *In re Residential Capital, LLC*, 474 B.R. 112, 118, 121 (Bankr. S.D.N.Y. 2012) (requiring only that a chapter 11 trustee must not have been appointed).
10. Here, all elements for the appointment of an Examiner have been met under section 1104(c)(2) of the Bankruptcy Code: (i) the Court has not previously appointed a trustee in this case; (ii) Movers, parties in interest, move for the appointment of an Examiner prior to plan confirmation; and (iii) it is indisputable that the Debtor's fixed, liquidated, unsecured debts, other than debts for goods, services, or taxes, or owing to an insider, exceed \$5,000,000.<sup>1</sup>
11. When all such elements are met, courts have no discretion whether to grant relief, and must appoint an Examiner. *In re Erickson Retirement Communities, LLC*, 425 B.R. 309, 313 (Bankr. N.D. Tex. 2010). This Court in *Erickson Retirement Communities* stated:

---

<sup>1</sup> See Debtor's Amended Schedules E-F, Dkt. No. 1082-1, and Dkt. Nos. 1273 and 1302.

"This court agrees with such courts that, where the \$5 million unsecured debt threshold is met, a bankruptcy court ordinarily has no discretion. This Court has complete discretion as to the matters that are examined."

12. The Court in *Erickson* denied the appointment of an Examiner due to the fact that "there was no allegations of wrongdoing on the part of the Debtor" at 313. In *Erickson* the Examiner was requested to report on an "appropriate value allocation". In this case Movers are requesting, and the Court should want, an explanation from a neutral third party as to why the assets of the Debtor had such a significant reduction in value during the case. Was it due to mismanagement or negligence? The reason for the decline in value is not an investigation that the Debtor or its counsel can make (they are not disinterested) but one that must be made by an independent third party. The discussion in the Debtor's Disclosure Statement [Dkt. No. 1473, pgs. 28-29] is conclusory and only accounts for \$90 million of the decline in value. The balance is not explained except to assert that Covid was in part responsible. Leading market indicators for the period between October of 2019 and October of 2020 reflect annualized growth rate for the Dow of 4.67%, the S&P 14.95% and Nasdaq 43.11%. In light of these market gains, questions exist as to why the Debtor's Assets declined in value and whether the Debtor's management acted in a prudent fashion.

### III.

#### SUGGESTED AREAS OF INQUIRY AND METHODOLOGY

13. Movers have received responses from the Debtor and the Creditors' Committee relative to Movers' letter of January 12, 2021, wherein the Debtor and the Creditors' Committee rejected joining in the Examiner motion and contended that the request was designed to

delay confirmation and that the Litigation Trustee would investigate the claims possessed by the estate. The letters received from the Debtor and the Creditors' Committee assert that the claims that have been made against the Debtor and the parties it seeks to have released and exculpated in its Plan are frivolous. The letters go on to state that the claims will be investigated by Marc Kirschner who is a highly qualified professional.

14. The areas of inquiry suggested by Movers below will not delay confirmation of the Debtor's Plan and the suggestion that the Litigation Trustee, through the use of its counsel, will investigate the claims in a more efficient manner than a highly qualified Examiner would miss the entire point of Movers' letter. The assertion that the Litigation Trustee will investigate all claims is inaccurate since claims against the Debtor's management are released and exculpated and are not included in any retained claims. It is difficult to believe that the Creditors' Committee does not want to know why there is a loss of over \$200 million in Asset value and whether any of that loss could be recovered from responsible parties. Secondly, this Court, under the Plan, will have no control over the costs and expenses of the Litigation Trustee and its counsel in pursuing such litigation, and the only means of ensuring benefit to the estate for the activities of the Litigation Trustee would be to require that counsel pursuing the claims on behalf of the Litigation Trustee work on a contingent fee basis.

15. The Plan filed by the Debtor contains significant releases and exculpations for the persons overseeing the Debtor's activities in the case. Movers are troubled by the fact that the Debtor's Assets have declined in value with only a portion of the loss explained by "reserves" and forced stock sales due to margin issues. The Court, at the Preliminary Injunction hearing, indicated that it was concerned with the dissipation in the value of

assets. A neutral Examiner could provide an independent view as to the loss in value and avoid costly fights over production of documents. Is the Debtor afraid to allow a third party to review and answer the question “Why”?

16. The Debtor should welcome an Examiner viewing the claims that it and the Litigation Trustee have against various parties. An Examiner’s report would be difficult to rebut and, in all likelihood, would bring about settlement of claims without the need for multiyear and costly litigation.

17. Movers suggest that each party provide the Court with a written submission suggesting areas of inquiry for an Examiner’s report. The Court can then fashion the areas of inquiry such that they do not slow down the confirmation process but provide a meaningful cost savings to the creditors of the estate and the potential party litigants.

#### **IV.**

#### **PRAYER FOR RELIEF**

**WHEREFORE**, The Dugaboy Investment Trust and Get Good Trust request that this Court grant this motion and appoint an Examiner under section 1104(c) of the Bankruptcy Code to conduct an investigation of the propriety of the Debtor’s post-petition operations, sales, and trades in accordance with section 1106(b) of the Bankruptcy Code.

January 14, 2021



Respectfully submitted,

/s/Douglas S. Draper.

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and Get Good Trust*

### **CERTIFICATE OF SERVICE**

I do hereby certify that on the 14<sup>th</sup> day of January, 2021, a copy of the above and foregoing *Motion to Appoint Examiner Pursuant to 11 U.S.C. § 1104(c)* has been served electronically to all parties entitled to receive electronic notice in this matter through the Court's ECF system as follows:

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UNITED STATES BANKRUPTCY COURT FOR THE  
NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

IN RE:	*	Chapter 11
	*	
	*	Case No. 19-34054sgj11
HIGHLAND CAPITAL MANAGEMENT, L.P.	*	
	*	
Debtor	*	

**ORDER GRANTING THE MOTION TO  
APPOINT EXAMINER PURSUANT TO 11 U.S.C. § 1104(c)**

Upon consideration of the *Motion to Appoint Examiner Pursuant to 11 U.S.C. § 1104(c)* (the “**Motion**”) filed on January 14, 2021, by The Dugaboy Investment Trust and Get Good Trust (jointly, “**Movers**”) seeking an order appointing an examiner; and the Court having jurisdiction to consider the Motion and all relief requested therein, as well as all related proceedings; and due and sufficient notice of the Motion having been given under the circumstances; and the Court having convened a hearing at which counsel for all interested parties had an opportunity to appear and be heard; and good and sufficient cause appearing, the Court finds that the Motion should be, and thereby is, Granted.

It is, therefore,

{00374942-3}

1. ORDERED that an Examiner be appointed for Highland Capital Management, L.P. in the captioned matter for the purposes set forth herein; and it is further
2. ORDERED that the United States Trustee for the Northern District of Texas (Dallas Division) (the “*United States Trustee*”), shall timely file its Application for Order Approving the Appointment of an Examiner and a proposed Order thereon (the “*UST Appointment Application Order*”); and it is further
3. ORDERED that immediately upon the entry of the UST Appointment Application Order, the Examiner is authorized to investigate the matters identified in a further order issued by this Court; and it is further
4. ORDERED that within three (3) days of the entry of this Order, any party wishing to have a matter investigated by the Examiner shall submit in writing to this Court the following: a) identification of the matter to be investigated; b) a reason why such investigation is necessary; and c) why such investigation of the matter identified will not delay confirmation of a plan in this Case; and it is further
5. ORDERED that the Examiner shall have the duties, powers and responsibilities of an examiner under Section 1106(b) of the Bankruptcy Code; provided, however, that the scope of the Examiner’s duties, unless expanded or limited by further order of this Court, shall be limited to the investigations identified by this Court in a Supplemental Order to be entered ; and it is further
6. ORDERED that the Examiner shall be a “party in interest” under Section 1109 of the Bankruptcy Code with respect to matters that are within the scope of the duties set forth in this Order and shall be entitled to appear at hearings held in these cases and to be heard at such hearing with respect to matters that are within the scope of the Examiner’s duties; and it is further
7. ORDERED that nothing contained in this Order shall diminish the powers and authority of the Debtor , Committee, Reorganized Debtor and Litigation Trust under the Bankruptcy Code, including the powers to investigate transactions and entities, commence contested matters and adversary proceedings, and object to claims, and it is further
8. ORDERED that neither communications between the Examiner and Debtor nor communications between the Examiner and the Committee shall be deemed a waiver of any attorney–client or work product privilege otherwise belonging to the Examiner, the Debtor or the Committee; and it is further
9. ORDERED that any and all objections to the relief granted herein are overruled; and it is further
10. ORDERED that this Court shall retain exclusive jurisdiction over any dispute concerning this Order.

### End of Order ###

Submitted by:

/s/Douglas S. Draper.

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## EXHIBIT 23

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
 ) Chapter 11  
 )  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) Tuesday, February 2, 2021  
 ) 9:30 a.m. Docket  
Debtor. )  
 ) CONFIRMATION HEARING [1808]  
 ) AGREED MOTION TO ASSUME [1624]

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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**Exhibit C**



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1 DALLAS, TEXAS - FEBRUARY 2, 2021 - 9:38 A.M.

2 THE COURT: Good morning. Please be seated. All  
3 right. We are ready to get started now in Highland Capital.  
4 We have a confirmation hearing as well as a motion to assume  
5 the non-residential real property lease at the headquarters.  
6 All right. This is Case No. 19-34054. I know we're going to  
7 have a lot of appearances today. I think we're just down to a  
8 handful of objections, but I'm nevertheless going to go ahead  
9 and get formal appearances from our key parties that we've had  
10 historically in this case.

11 First, for the Debtor team, do we have Mr. Pomerantz and  
12 your crew?

13 MR. POMERANTZ: Yes. Good morning, Your Honor. Jeff  
14 Pomerantz, along with John Morris, Ira Kharasch, and Greg  
15 Demo, on behalf of the Debtor-in-Possession, Highland Capital.

16 THE COURT: All right. Good morning. All right.  
17 For the Unsecured Creditors' Committee team, do we have Mr.  
18 Clemente and others?

19 MR. CLEMENTE: Yes. Good morning, Your Honor.  
20 Matthew Clements; Sidley Austin; on behalf of the Official  
21 Committee of Unsecured Creditors.

22 THE COURT: All right. I'm actually going to call a  
23 roll call for the Committee members who have obviously been  
24 very active during this case. For the Redeemer Committee and  
25 Crusader Fund, do we have Ms. Mascherin and her team?

1 (Pause.) Okay. We're -- if -- you must be on mute.

2 MS. MASCHERIN: Your Honor, I apologize.

3 THE COURT: Okay. Go ahead.

4 MS. MASCHERIN: I apologize, Your Honor. I was on  
5 mute and could not figure out how to unmute myself quickly.  
6 Terri Mascherin; Jenner & Block; on behalf of the Redeemer  
7 Committee.

8 THE COURT: All right. Good morning.

9 All right. What about Acis? Do we have Ms. Patel and  
10 others for the Acis team?

11 MS. PATEL: Good morning, Your Honor. Rakhee Patel  
12 on behalf of Acis Capital Management.

13 THE COURT: Good morning.

14 All right. Mr. Clubok, I see you there for the UBS team,  
15 correct?

16 MR. CLUBOK: Yes. Good morning, Your Honor.

17 THE COURT: Good morning.

18 All right. For Patrick Daugherty, I think I see Mr.  
19 Kathman out there, correct?

20 MR. KATHMAN: Good morning, Your Honor. Jason  
21 Kathman on behalf of Patrick Daugherty.

22 THE COURT: All right. Good morning.

23 All right. What about HarbourVest? Anyone on the line  
24 for HarbourVest?

25 MS. WEISGERBER: Good morning, Your Honor. Erica

1 Weisgerber for HarbourVest.

2 THE COURT: All right. Very good.

3 All right. Well, I'll now, I guess, turn to some of the  
4 Objectors that I haven't hit yet. Who do we have appearing  
5 for Mr. Dondero this morning?

6 MR. TAYLOR: Good morning, Your Honor. Clay Taylor  
7 of the law firm of Bonds Ellis Eppich Schaefer & Jones  
8 appearing on behalf of Mr. Dondero. I have with me, of  
9 course, Mr. Dondero, who is in the room with me. Dennis  
10 Michael Lynn, John Bonds, and Bryan Assink are also appearing  
11 on behalf of Mr. Dondero.

12 THE COURT: All right. Thank you, Mr. Taylor.

13 All right. For the Dugaboy Trust and Get Good Trust, do  
14 we have Mr. Draper and others?

15 MR. DRAPER: Yes, Your Honor. This is Douglas Draper  
16 on the line.

17 THE COURT: All right. Good morning.

18 MR. DRAPER: Good morning, Your Honor.

19 THE COURT: All right. What about what I'll call  
20 Highland Fund, the Highland Funds and Advisors? Do we have  
21 Mr. Rukavina this morning, or who do we have?

22 MR. RUKAVINA: Your Honor, good morning. Davor  
23 Rukavina and Julian Vasek for the Funds and Advisors. I can  
24 make a full appearance, but it's the parties listed on Docket  
25 1670.

8

1 THE COURT: All right. Thank you, Mr. Rukavina.

2 All right. What about --

3 MR. HOGEWOOD: Your Honor?

4 THE COURT: Go ahead.

5 MR. HOGEWOOD: Your Honor, Lee Hogewood. I'm sorry,  
6 Your Honor. Lee Hogewood is also here on behalf of the same  
7 parties.

8 THE COURT: All right. Thank you, sir.

9 All right. What about NexPoint Real Estate Partners, HCRE  
10 Partners?

11 MS. DRAWHORN: Good morning, Your Honor. Lauren  
12 Drawhorn with Wick Phillips on behalf of NexPoint Real Estate  
13 Partners, LLC. I'm also here on behalf of the NexPoint Real  
14 Estate entities which are listed on Docket 1677, and NexBank,  
15 which is -- their objection is 1676.

16 THE COURT: All right. Thank you.

17 All right. Let's cover some of the employees. I think I  
18 see Ms. Smith out there. Are you appearing for Mr. Ellington  
19 and Mr. Leventon?

20 MS. SMITH: Yes, Your Honor. Frances Smith with Ross  
21 & Smith, along with Debra Dandeneau of Baker McKenzie, on  
22 behalf of Scott Ellington, Isaac Leventon, Thomas Surgent, and  
23 Frank Waterhouse.

24 THE COURT: All right. Could you spell the last name  
25 of your co-counsel from Baker McKenzie? I didn't clearly get

1 that.

2 MS. SMITH: Yes, Your Honor. It's Debra Dandeneau,  
3 D-A-N-D-E-N-N-A-U [sic].

4 THE COURT: Okay. Thank you.

5 All right. CLO Holdco, do we have you appearing this  
6 morning?

7 MR. KANE: Your Honor, John Kane on behalf of CLO  
8 Holdco.

9 THE COURT: Thank you, Mr. Kane.

10 All right. I know we had a different group of current or  
11 former employees -- Brad Borud, Jack Yang -- and some joining  
12 parties: Kauffman, Travers, Deadman. Who do we have  
13 appearing for those? (Pause.) Anyone? If you're appearing,  
14 we're not hearing you. Go ahead.

15 MR. KATHMAN: Good morning, Your Honor. Jason  
16 Kathman. I represent Mr. Deadman, Mr. Travers, and Mr.  
17 Kauffman as well.

18 THE COURT: Okay. Thank you. And I can't remember  
19 who represents Mr. Borud and Yang. Someone separately.

20 MR. KATHMAN: It's Mr. Winikka, Your Honor.

21 THE COURT: Oh, Mr. Winikka.

22 MR. KATHMAN: And I haven't scrolled through to see  
23 whether he's with -- in the 120 people signed in this morning.  
24 But I believe that objection has been resolved. I think Mr.  
25 Pomerantz will probably address that later. So Mr. Winikka



10

1 may not be appearing.

2 THE COURT: Okay. All right. Well, anyone for the  
3 IRS?

4 MR. ADAMS: Good morning, Your Honor. David Adams,  
5 Department of Justice, on behalf of the United States and its  
6 agency, the Internal Revenue Service.

7 THE COURT: Thank you, Mr. Adams.

8 For the U.S. Trustee, who do we have appearing this  
9 morning? (No response.) I'm not hearing you. If you're  
10 trying to appear, you must be on mute. (No response.) All  
11 right. Well, I suspect at some point we'll hear from the U.S.  
12 Trustee, even though I don't hear anyone now.

13 At this point, I will open it up to anyone else who wishes  
14 to appear who I failed to call.

15 MS. MATSUMURA: Your Honor, this is Rebecca Matsumura  
16 from King & Spalding representing Highland CLO Funding, Ltd.  
17 Thank you.

18 THE COURT: All right. Thank you, Ms. Matsumura.  
19 HCLOF.

20 Anyone else?

21 MR. HELD: Your Honor, this is Michael Held with the  
22 law firm of Jackson Walker, LLP on behalf of the office  
23 landlord, Crescent TC Investors, LP.

24 THE COURT: All right. Thank you, Mr. Held.

25 MR. HELD: Thank you, Your Honor.

11

1 THE COURT: Okay. Any other lawyer appearances?

2 All right. Well, again, if there's anyone out there who  
3 did not get to appear, maybe we'll hear from you at some point  
4 as the day goes on.

5 All right. Mr. Pomerantz, this is an important day,  
6 obviously. How did you want to begin things?

7 MR. POMERANTZ: So, Your Honor, I have a brief  
8 opening to talk about what I plan to do, and a little more  
9 lengthy opening, and it'll be come clear. So if I may  
10 proceed, Your Honor?

11 THE COURT: You may.

12 MR. POMERANTZ: Your Honor, we're here to request  
13 that the Court confirm the Debtor's Fifth Amended Plan of  
14 Reorganization, as modified. The operative documents before  
15 Your Honor are the Fifth Amended Plan, as modified, that was  
16 filed along with our pleadings in support of confirmation on  
17 January 22nd and the minor amendments that we filed on  
18 February 1st.

19 Here is my proposal on how we can proceed this morning. I  
20 would intend to provide the Court with an opening statement  
21 that would last approximately 20 minutes. And then after any  
22 other party who desires to make an opening statement, I would  
23 propose that the Debtor put on its evidence that it intends to  
24 rely on in support of confirmation. The evidence consists of  
25 the exhibits that the Debtor filed with its witness and

12

1 exhibit list on January 22nd and certain amendments that we  
2 filed yesterday.

3 We would also put on the testimony of the following  
4 witnesses: Jim Seery, the Debtor's chief executive officer,  
5 who Your Honor is very familiar with, and also a member of  
6 Strand's board of directors; John Dubel, a member of Strand's  
7 board of directors; and Mark Tauber, a vice president with Aon  
8 Financial Services, the Debtor's D&O broker.

9 We have also submitted the declaration of Patrick Leatham,  
10 who is with KCC, the Debtor's balloting agent. And we don't  
11 intend to put Mr. Leatham on the stand, but he is available on  
12 the WebEx for cross-examination, to the extent necessary.

13 I propose that I would leave the bulk of my argument,  
14 which includes going through the Section 1129 requirements for  
15 plan confirmation, as well as responding to the remaining  
16 outstanding objections, until my closing argument.

17 With that, Your Honor, I will pause and ask the Court if  
18 Your Honor has any questions before I proceed.

19 THE COURT: I do not have questions, so your method  
20 of going forward sounds appropriate. You may go ahead.

21 MR. POMERANTZ: Thank you, Your Honor.

22 OPENING STATEMENT ON BEHALF OF THE DEBTOR

23 MR. POMERANTZ: As I indicated, Your Honor, we stand  
24 here side by side with the Creditors' Committee asking that  
25 the Court confirm the Debtor's plan of reorganization.

1 As Your Honor is well aware, this case started in December  
2 in -- October 2019, was transferred to Your Honor's court in  
3 December 2019, and has been pending for approximately 15  
4 months.

5 On January 9, 2020, I stood before Your Honor seeking the  
6 approval of the independent board of directors of Strand, the  
7 general partner of the Debtor, pursuant to a heavily-  
8 negotiated agreement with the Committee. And as the Court has  
9 remarked on occasions throughout the case, the economic  
10 stakeholders in this case believed that the installation of a  
11 new board consisting of highly-qualified restructuring  
12 professionals and a bankruptcy judge, a former bankruptcy  
13 judge, was far more attractive than the alternative, which was  
14 appointment of a trustee. And upon approval of the  
15 settlement, members of the board -- principally, Mr. Seery --  
16 testified that one of the board's goals was to change the  
17 culture of litigation that plagued Highland in the decade  
18 before filing and threatened to embroil the Debtor in  
19 continued litigation if changes were not made.

20 And as Your Honor is well aware, the last 14 months have  
21 not been easy. The board took its role as an independent  
22 fiduciary extremely seriously, much to the consternation of  
23 the Committee at times, and more recently, to the  
24 consternation of Mr. Dondero and his affiliated entities.

25 And what has the Debtor, under the leadership of the

1 board, been able to accomplish during this case? The answer  
2 is a lot more than many parties believed when the board was  
3 installed.

4 The Debtor reached a settlement with the Redeemer  
5 Committee, resolving disputes that had been litigated for many  
6 years, in many forums, and that resulted in an arbitration  
7 award that was the catalyst for the bankruptcy filing.

8 Participating in a court-ordered mediation at the end of  
9 August 2020 and September, the Debtor reached agreement with  
10 Acis and Josh Terry. The Court is all too familiar with the  
11 years of disputes between the Debtor and Acis and Josh Terry,  
12 which spanned arbitration proceedings and an extremely  
13 combative Chapter 11 that Your Honor presided over.

14 The Debtor next reached an agreement with HarbourVest  
15 regarding their assertion of over \$300 million of claims  
16 against the estate. The HarbourVest litigation stemmed from  
17 its investment in the Acis CLOs and would have resulted in  
18 complex, fact-intensive litigation which would have forced the  
19 Court to revisit many of the issues addressed in the Acis  
20 case.

21 And perhaps most significantly, Your Honor, the Debtor was  
22 able to resolve disputes with UBS, disputes which took the  
23 most time of any claim in this case, through a contested stay  
24 relief motion, a hotly-contested summary judgment motion, and  
25 a Rule 3018 motion.

1 While the Debtor and UBS hoped to file a 9019 motion prior  
2 to the commencement of the hearing, they were not able to do  
3 so. However, I am now in a position to disclose to the Court  
4 the terms of the settlement, which is the subject of  
5 documentation acceptable to the Debtor and UBS. The  
6 settlement provides for, among other things, the following  
7 terms:

8 UBS will receive a \$50 million Class 8 general unsecured  
9 claim against the Debtor.

10 UBS will receive a \$25 million Class 9 subordinated  
11 general unsecured claim against the Debtor.

12 UBS will receive a cash payment of \$18.5 million from  
13 Multi-Strat, which was a defendant and the subject of  
14 fraudulent transfer claims.

15 The Debtor will use reasonable efforts to assist UBS to  
16 collect its Phase I judgment against CDL Fund and assets CDL  
17 Fund may have.

18 The parties will also agree to mutual and general  
19 releases, subject to agreed carve-outs.

20 And, of course, the parties will not be bound until the  
21 Court approves the settlement pursuant to a 9019 motion we  
22 would hope to get on file shortly.

23 I am also pleased to let the Court know -- breaking news  
24 -- that this morning we reached an agreement to settle Patrick  
25 Daugherty's claims. I would now like to, at the request of

1 Mr. Kathman, read into the record the Patrick Daugherty  
2 settlement.

3 Under the Patrick Daugherty settlement, Mr. Daugherty will  
4 receive a \$750,000 cash payment on the effective date. He  
5 will receive an \$8.25 million general unsecured claim, and he  
6 will receive a \$2.75 million Class 9 subordinated claim.

7 The settlement of all claims against the Debtor and its  
8 affiliates -- and affiliates will be defined in the documents  
9 -- with the exception of the tax claim against the Debtor, Mr.  
10 Dondero, and Mr. Okada -- and for the avoidance of doubt,  
11 except as I describe below, nothing in the settlement is  
12 intended to affect any pending litigation Mr. Daugherty has  
13 against Mr. Dondero, Scott Ellington, Isaac Leventon, Marc  
14 Katz, Michael Hurst, and Hunton Andrew Kurth.

15 Mr. Daugherty will release the Debtor and its affiliates  
16 and current employees for all claims and causes of action,  
17 except for the agreements I identify below, and dismiss all  
18 current employees as to pending actions. We believe this only  
19 applies to Thomas Surgent and no other employee is implicated.

20 Mr. Surgent and other employees, including but not limited  
21 to David Klos, Frank Waterhouse, Brian Collins, Lucy Bannon,  
22 and Matt Diorio, will receive releases similar to the covenant  
23 in Paragraph 1D of the Acis settlement agreement, which  
24 essentially provided the release would go away if they  
25 assisted anyone in pursuing claims against Mr. Daugherty.

1 Highland and the above-mentioned parties will accept  
2 service of any subpoenas and acknowledge the jurisdiction of  
3 the Delaware Chancery Court for the purposes of accepting any  
4 subpoenas. And for the avoidance of doubt, Highland will  
5 accept service on behalf of the employees only in their  
6 capacity as such.

7 Highland will also use material -- will use reasonable  
8 efforts at no material cost to assist Daugherty in vacating a  
9 Texas judgment that was issued against him. We've also looked  
10 at a form of the motion and believe we have agreed on the form  
11 of the motion.

12 Highland, its affiliates, and current employees will  
13 covenant and agree they will not pursue or seek to enforce the  
14 injunction and the Texas judgment against Daugherty.

15 And lastly, Daugherty will not be able to settle any  
16 claims for negligence or other claims that might be subject to  
17 indemnification by the Debtor or any successor.

18 Accordingly, Your Honor, other than the claims of Mr.  
19 Dondero and his related entities, and the unliquidated claims  
20 of certain employees, substantially all claims have been  
21 resolved in this case, a truly remarkable achievement.

22 Separate and apart, Your Honor, from the work done  
23 resolving the claims, the Debtor, under the direction of the  
24 independent board, has worked extremely hard to develop a plan  
25 of reorganization.



1       After the independent board got its bearings, it started  
2       to work on various plan alternatives. And the board received  
3       a lot of pressure from the Committee to go straight to a plan  
4       seeking to monetize assets like the one before Your Honor  
5       today. However, the board believed that before proceeding to  
6       do so and go down an asset monetization path, it should  
7       adequately diligence all alternatives, including a  
8       continuation of the current business model, a reorganization  
9       sponsored by Mr. Dondero and his affiliates, a sale of the  
10      Debtor's assets, including a sale to Mr. Dondero.

11       In June 2020, plan negotiations proceeded in earnest, and  
12      the Debtor started to negotiate an asset monetization plan  
13      with the Committee, while still pursuing other alternatives.

14       Preparation of an asset monetization plan is not typically  
15      a complicated process. However, creating the appropriate  
16      structure for a business like the Debtor's was extremely  
17      complicated, because of the contractual, regulatory, tax, and  
18      governance issues that had to be carefully considered.

19       At the same time the Committee negotiations were  
20      proceeding down that path, Mr. Seery continued to spend  
21      substantial time trying to negotiate a grand bargain plan with  
22      Mr. Dondero. It is not an exaggeration to say that over the  
23      last several months Mr. Seery has dedicated hundreds of hours  
24      towards a potential grand bargain plan.

25       And why did he do it? Because he has always believed that

1 a global restructuring among all parties was the best  
2 opportunity to fully and finally resolve the acrimony that  
3 continued to plague the Debtor.

4 Notwithstanding Mr. Seery's and the independent board's  
5 best efforts, they were not able to reach consensus on a grand  
6 bargain plan, and the Debtor filed the plan, the initial plan,  
7 on August 12th, which ultimately evolved into the plan before  
8 the Court today.

9 The Court conducted an initial hearing on the disclosure  
10 statement on October 27th, and then ultimately approved -- the  
11 Court approved the disclosure statement at a hearing on  
12 November 23rd.

13 While the Debtor continued to work towards resolving  
14 issues with the Committee with the filed plan, Mr. Dondero,  
15 beginning to finally see that the train was leaving the  
16 station, started to do whatever he could to get in the way of  
17 plan confirmation.

18 He objected to the Acis settlement. When his objection  
19 was overruled, he filed an appeal.

20 He objected to the HarbourVest settlement. When his  
21 objection was overruled, he had Dugaboy file an appeal.

22 He started to interfere with the Debtor's management of  
23 its CLOs, stopping trades, refusing to provide support, and  
24 threatening Mr. Seery and the Debtor's employees.

25 He had his Advisors and Funds that he owned and controlled

1 file motions that Your Honor said was a waste of time.

2 He had those same Funds and Advisors threaten to terminate  
3 the Debtor as a manager, in blatant violation of the Court's  
4 January 9, 2020 order.

5 His conduct was so egregious that it warranted entry of a  
6 temporary restraining order and preliminary injunction against  
7 him. And of course, he has appealed that ruling as well.

8 But that was not all. He brazenly threw out his phone, in  
9 what the Court has remarked was spoliation of evidence, and he  
10 violated the TRO in other ways, actions for which he will  
11 answer for at the contempt hearing scheduled later this week.

12 And, of course, he and his pack of related entities have  
13 filed a series of objections. We have received 12 objections  
14 to the plan, Your Honor, excluding three joinders. And as I  
15 mentioned, we have been pleased to report that we've been able  
16 to resolve six of them: those of the Senior Employees, those  
17 of Patrick Daugherty, those of CLO Holdco, those of the IRS,  
18 those of Texas Taxing Authorities, and those of Jack Young and  
19 Brad Borud.

20 The CLO Holdco objection was withdrawn in connection with  
21 the settlement reached with them in connection with the  
22 preliminary injunction hearing that the Court heard -- started  
23 to hear last week.

24 The Taxing Authorities' objections have been resolved by  
25 the Debtor agreeing to make certain modifications to the plan

1 that were included in our filing yesterday and to include  
2 certain provisions in the confirmation order to address other  
3 concerns.

4 The group of employees who are referred to as the Senior  
5 Employee are comprised of four individuals -- Frank  
6 Waterhouse, Thomas Surgent, Scott Ellington, and Isaac  
7 Leventon -- although Mr. Ellington and Mr. Leventon are no  
8 longer employed by the Debtor.

9 On January 22nd, Your Honor, we filed executed  
10 stipulations with Frank Waterhouse and Thomas Surgent. These  
11 stipulations were essentially the Senior Employee stipulations  
12 that were referred to in the plan and the disclosure  
13 statement.

14 And as part of those stipulations, the Debtor, in  
15 consultation with and agreement from the Committee, agreed to  
16 certain modifications of the prior version of the Senior  
17 Employee stipulation with both Mr. Waterhouse and Mr. Surgent  
18 that effectively reduced the compensation they needed to  
19 provide for the release from 40 percent to five percent of  
20 their claims.

21 The Debtor and the Committee believed the resolution with  
22 Mr. Surgent and with Mr. Waterhouse was fair, given the  
23 importance of these two people to the transition effort and  
24 the increased reliance upon them that the Debtor would have  
25 with the departure of Mr. Ellington and Mr. Leventon. And as

22

1 a result of that agreement, Your Honor, on January 27th, Mr.  
2 Waterhouse and Mr. Surgent withdrew from the Senior Employee  
3 objection.

4 Subsequently, we reached agreement with Mr. Ellington and  
5 Mr. Leventon to resolve the objections they raised with  
6 confirmation. And at Ms. Dandeneau's request, I would like to  
7 read into the record the agreement reached with both of them,  
8 and I know she will correct me if I get anything wrong.

9 THE COURT: Okay.

10 MR. POMERANTZ: Among other things, Mr. Ellington and  
11 Mr. Leventon asserted in their objection that they were  
12 entitled to have their liquidated bonus claims treated as  
13 Class 7 convenience claims under the plan, under their reading  
14 of the plan, and their understanding of communications with  
15 Mr. Seery. The Debtor disputed the entitlement to elect Class  
16 7 based upon the terms of the plan, the disclosure statement,  
17 and applicable law. But as I said, the parties have resolved  
18 this dispute.

19 Mr. Ellington asserts liquidated bonus claims in the  
20 aggregate amount of \$1,367,197, which, to receive convenience  
21 class treatment under anybody's analysis, would have had to be  
22 reduced to a million dollars.

23 Mr. Leventon asserts a liquidated bonus claim in the  
24 amount of \$598,198.

25 If Mr. Ellington and Mr. Leventon were entitled to be

1 included in the convenience class, as they claimed, they would  
2 be entitled to receive 85 percent of their claim as and when  
3 the claims were allowed under the plan.

4 To settle the dispute regarding whether, in fact, they  
5 would be entitled to the convenience class treatment, they  
6 have agreed to reduce the percentage they would otherwise be  
7 entitled to receive from 85 percent to 70.125 percent. And as  
8 a result, Mr. Ellington's Class 7 convenience claim would be  
9 entitled to receive \$701,250 if allowed, and Mr. Leventon's  
10 Class 7 convenience claim would be entitled to receive  
11 \$413,175.10 if allowed.

12 Mr. Ellington and Mr. Leventon would reserve the right to  
13 assert that a hundred percent of their liquidated bonus claims  
14 are entitled to administrative priority, and the Debtor, the  
15 Committee, the estate and their successors, would reserve all  
16 rights to object.

17 If anyone did object to the allowance of the liquidated  
18 bonus claims and Mr. Ellington and/or Mr. Leventon prevailed  
19 in such disputes, then the discount that was previously agreed  
20 to -- 85 percent to 70.125 percent -- would go away and they  
21 would be entitled to receive the full 85 percent payout as  
22 essentially a penalty for litigating against them on their  
23 allowed claims and losing.

24 As an alternative to the estate preserving the right to  
25 object to the allowance of Mr. Ellington and Mr. Leventon's

1 liquidated bonus claims, the Debtor and the Committee have an  
2 option to be exercised before the effective date to just agree  
3 that both their claims will be allowed, and allowed as Class 7  
4 convenience claims. And if that agreement was reached, then  
5 the amount of such liquidated bonus claims, they would receive  
6 a payment equal to 60 percent of their allowed convenience  
7 class claim.

8 In exchange, Mr. Ellington and Mr. Leventon would waive  
9 their right to assert payment of a hundred percent of their  
10 liquidated bonus claims as an administrative expense.

11 So, under this circumstance, Mr. Ellington would receive  
12 an allowed claim of \$600,000, which is 60 percent of a million  
13 dollars, and Mr. Leventon will receive a payment on account of  
14 his Class 7 claim of \$358,918.80.

15 Under both scenarios, Mr. Ellington and Mr. Leventon would  
16 preserve their paid time off claims that are treated in Class  
17 6, and they would preserve their other claims in Class 8,  
18 largely unliquidated indemnification claims, subject to the  
19 rights of any party in interest to object to those claims.

20 Mr. Ellington will change his vote in Class 8 from  
21 rejecting the plan to accepting the plan, and Mr. Leventon  
22 would change his votes in Class 8 and Class 7 from rejecting  
23 the plan to accepting the plan. And Mr. Ellington and Mr.  
24 Leventon would withdraw any remaining objections to  
25 confirmation of the plan, and we intend to put this settlement

1 in the confirmation order.

2 Your Honor, six objections to the plan remain outstanding.  
3 One objection was filed by the Office of the United States  
4 Trustee, and the remaining five objections are from Mr.  
5 Dondero and his related entities. And I would like to put up  
6 a demonstrative on the screen which shows how all of these  
7 objections lead back to Jim Dondero.

8 THE COURT: All right.

9 MR. POMERANTZ: You see on the top left, Your Honor,  
10 there's a box in white that says A through E, which are the  
11 five remaining objections. And you can see how they relate.  
12 But all of it goes back to that orange box in the middle, Jim  
13 Dondero.

14 These objections, which I will address in my closing  
15 argument in detail, are not really focused on concerns that  
16 creditors are being treated unfairly, and that's because Mr.  
17 Dondero and his entities don't really have any valid claims.  
18 Mr. Dondero owns no equity in the Debtor. He owns the  
19 Debtor's general partner, Strand, which in turn owns a quarter  
20 percent of the total equity in the Debtor. Mr. Dondero's only  
21 other claim is a claim for indemnification. And as Your Honor  
22 would expect, the Debtor intends to fight that claim  
23 vigorously.

24 Dugaboy and Get Good have asserted frivolous  
25 administrative and unsecured claims, which I will discuss in



1 more detail later.

2 Dugaboy does have an equity interest in the Debtor, but it  
3 represents eighteen-hundredths of a percent of the Debtor's  
4 total equity.

5 And Mr. Rukavina's clients similarly have no general  
6 unsecured claims against the Debtor. Either his clients did  
7 not file proofs of claim or filed claims and then agreed to  
8 have them expunged. The only claims that his clients assert  
9 is a disputed administrative claim filed by NexPoint Advisors.

10 And the objections aren't legitimately concerned about the  
11 post-confirmation operations of the estate, to preserve equity  
12 value, how much people are getting, whether Mr. Seery is  
13 really the right person to run these estates. That's because  
14 Mr. Dondero has repeatedly told the Court that he believes his  
15 offer, which doesn't come close to satisfying claims in full  
16 in this case, is for fair value and that creditors, who are  
17 owed more than \$280 million, will not receive anywhere close  
18 to the amount of their claims.

19 Rather, Mr. Dondero and his entities are concerned with  
20 one thing and one thing only: how to preserve their rights to  
21 continue their frivolous litigation after confirmation against  
22 the independent directors, the Claimant Trustee, the  
23 Litigation Trustee, the employees, the Claimant Trust  
24 Oversight Board, and anyone who will stand in their way. For  
25 Mr. Dondero, the decision is binary: Either give him what he

1 wants, or as he has told Mr. Seery, he will burn down the  
2 place.

3 Your Honor will hear a lot of argument today about how the  
4 -- and tomorrow, in closing -- about how the injunction, the  
5 gatekeeper, and the exculpation provisions of the plan are not  
6 appropriate under applicable law. The Debtor, of course,  
7 disagrees with these arguments, and I will address them in  
8 detail in my closing argument.

9 But I do think it's important to focus the Court at the  
10 outset on the January 9, 2020 order that the Court entered  
11 which addressed some of these issues. This order, which has  
12 not been appealed, which was actually agreed to by Mr.  
13 Dondero, has no expiration by its terms and will continue  
14 post-confirmation, did some things that the Objectors just  
15 refuse to recognize and accept.

16 It approved an exculpation for negligence for the  
17 independent directors and their agents. It provided that the  
18 Court would be the gatekeeper to determine whether any claims  
19 asserted for them -- against them for gross negligence and  
20 willful misconduct could be pursued, and if so, provided that  
21 this Court would have exclusive jurisdiction to adjudicate  
22 those claims. And it prevented Mr. Dondero and his related  
23 entities from causing any related entity to terminate any  
24 agreements with the Debtor.

25 I also note, Your Honor, that the Court's July 16, 2020

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1 order approving Mr. Seery as chief executive officer and chief  
2 restructuring officer included the same exculpation and  
3 gatekeeping provision as contained in the January 29th --  
4 January 9th order.

5 Your Honor, we have all come too far to allow Mr. Dondero  
6 to make good on his promise to Mr. Seery to burn down the  
7 place if he didn't get what he wanted. The Debtor deserves  
8 better, the creditors deserve better, and this Court deserves  
9 better.

10 That concludes my opening argument, Your Honor.

11 THE COURT: All right. Thank you. I had one follow-  
12 up question about the Daugherty settlement. You did not  
13 mention, is it going to be reflected in the confirmation  
14 order, is it going to be the subject of a 9019 motion, or  
15 something else?

16 MR. POMERANTZ: It'll be subject to a -- it'll be  
17 subject to a 9019 motion, Your Honor.

18 THE COURT: All right.

19 MR. POMERANTZ: I apologize for leaving that out.

20 THE COURT: All right. Thank you. Well, --

21 MR. KATHMAN: Your --

22 THE COURT: -- I appreciate that you stuck closely to  
23 your 20-minute time estimate.

24 As far as other opening statements today, I'm going to  
25 start with the objections that were resolved. Mr. Kathman, I

1 see you there. Who will speak on behalf of Patrick Daugherty  
2 and the announced settlement?

3 OPENING STATEMENT ON BEHALF OF PATRICK DAUGHERTY

4 MR. KATHMAN: Good morning, Your Honor. Jason  
5 Kathman on behalf of Mr. Daugherty.

6 Mr. Pomerantz correctly recited the bullet points of the  
7 settlement that we agreed to in principle this morning. There  
8 was one that he did leave off that I do want to make sure that  
9 I mention and that it's read into the record. And he read at  
10 the top end that Mr. Daugherty does maintain his ability to  
11 pursue his 2008 tax refund bonus claim, or tax refund  
12 compensation claim. If the Court will recall, there's a  
13 contingent liability out there based on how compensation was  
14 paid back in 2008 that's the subject of an IRS audit. And so  
15 the settlement expressly contemplates that those -- that that  
16 claim will be preserved and Mr. Daugherty may pursue that  
17 claim. Should the IRS have an adverse ruling and we have to  
18 pay money back, we get to preserve that claim.

19 And so the one thing that is preserved, Your Honor -- and  
20 the same way that Mr. Pomerantz read verbatim the words, I'm  
21 going to read verbatim the words that we've agreed to:  
22 Daugherty maintains and may pursue the 2008 tax refund  
23 compensation portion of his claim that is currently a disputed  
24 contingent liability. The Debtor and all successors reserve  
25 the right to assert any and all defenses to this portion of

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1 the Daugherty claim. The litigation of this claim shall be  
2 stayed until the IRS makes a final determination, provided,  
3 however, Daugherty may file a motion with the Bankruptcy Court  
4 seeking to have the amount of his tax claim determined for  
5 reservation purposes as a "disputed claim" under the Debtor's  
6 plan. The Debtor and all successors reserve the right to  
7 assert any and all defenses to any such motion.

8 So the Debtor's plan says that they can make estimations  
9 for disputed claims. There is not currently something  
10 reserving this particular claim, so we wanted to make sure we  
11 reserve our rights to be able to have that amount reserved  
12 under the Debtor's plan. And the Debtor obviously preserves  
13 their ability to object to that.

14 With that, Your Honor, it is going to be papered up in a  
15 9019, and we'll have some further things to say at the 9019  
16 hearing, but didn't want to derail the Debtor's confirmation  
17 hearing this morning.

18 THE COURT: All right. And --

19 MR. POMERANTZ: And Mr. Kathman is -- Mr. Kathman is  
20 correct. I neglected to mention that provision, but he is --  
21 he read it, and that's agreed to.

22 THE COURT: All right. And I did not hear anything  
23 about Mr. Daugherty's vote on the plan. Is there an agreement  
24 to change or a motion to change the vote from no to yes?

25 MR. KATHMAN: Your Honor, that wasn't, I think,

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1 directly -- and Mr. Pomerantz can correct me if I'm wrong, or  
2 Mr. Morris, actually, probably more could -- that wasn't  
3 directly addressed, but I think the answer to that is probably  
4 they don't need our vote.

5 THE COURT: Okay.

6 MR. KATHMAN: I think they have enough votes in that  
7 class to carry.

8 THE COURT: Okay.

9 MR. KATHMAN: But the answer directly is that that  
10 wasn't specifically addressed one way or the other.

11 THE COURT: All right.

12 MR. POMERANTZ: That is correct, Your Honor. We  
13 would, of course, not oppose Mr. Daugherty changing his vote,  
14 but as Your Honor saw in the ballot summary, we are way over  
15 the amount in dollar amounts of claims. But if they wanted to  
16 change their vote, we wouldn't oppose.

17 THE COURT: All right. Well, --

18 MR. KATHMAN: Your Honor, I have -- I have the  
19 benefit of Mr. Daugherty. He is on -- I should note, Mr.  
20 Daugherty is on the hearing this morning. He just let me know  
21 that he is willing to change his vote. If the Debtor were to  
22 so make a motion, we're fine changing our vote to in favor of  
23 the plan.

24 THE COURT: All right. All right. Well, we'll get  
25 the ballot agent declaration or testimony later. At one time

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1 when I had checked, there was a numerosity problem but not a  
2 dollar amount problem. And it sounds like that is no longer  
3 an issue, perhaps because of the employee votes, or I don't  
4 know.

5 But, all right. Well, thank you.

6 MR. POMERANTZ: Your Honor, there is still a  
7 numerosity problem.

8 THE COURT: Okay.

9 MR. POMERANTZ: There's not a dollar amount problem.

10 THE COURT: Okay.

11 MR. POMERANTZ: But we'll address that and cram-down  
12 in closing.

13 THE COURT: All right. Very good.

14 All right. Well, I want to hear from the -- what we've  
15 called the Senior Employee group. Is Ms. Dandeneau going to  
16 confirm the announcement of Mr. Pomerantz?

17 MS. DANDENEAU: Yes, Your Honor. I confirm that Mr.  
18 Pomerantz's recitation of the terms to which we've agreed is  
19 accurate.

20 THE COURT: All right. Very good.

21 All right. I suppose I should circle back to UBS. We've,  
22 of course, heard in prior hearings the past few weeks that  
23 there was a settlement with UBS, but Mr. Clubok, could I get  
24 you to confirm what Mr. Pomerantz announced earlier about the  
25 UBS settlement?

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1 MR. CLUBOK: Yes. Good morning again, Your Honor.

2 Yes, we have reached a settlement, and it's just -- and  
3 it's been approved internally at UBS and obviously by the  
4 Debtor. It's just subject to the final documentation. And we  
5 are working very closely with the Debtor to try to do that as  
6 quickly as possible.

7 THE COURT: All right. Thank you.

8 All right. Well, let me go, then, to other opening  
9 statements. Is there anyone else who at this time wishes to  
10 make an opening statement? And, you know, for the pending  
11 objectors, please, no more than 20 minutes.

12 MR. CLEMENTE: Your Honor? Your Honor, if I may,  
13 it's Matt Clemente on behalf of the Committee.

14 THE COURT: Okay.

15 MR. CLEMENTE: I'd be very brief, but I would like to  
16 make some remarks to Your Honor. It'll be less than five  
17 minutes.

18 THE COURT: All right. Go ahead.

19 MR. CLEMENTE: Thank you, Your Honor.

20 OPENING STATEMENT ON BEHALF OF THE UNSECURED CREDITORS' COMMITTEE

21 MR. CLEMENTE: Again, for the record, Matt Clemente;  
22 Sidley Austin; on behalf of the Official Committee of  
23 Unsecured Creditors.

24 Your Honor, to be clear, the Committee fully supports  
25 confirmation of the Debtor's plan and believes the plan is



1 confirmable and should be confirmed.

2 Although it has taken us quite some time to get to this  
3 point, Your Honor, and as Mr. Pomerantz referred, the Debtor's  
4 business is somewhat complex, the plan is remarkably  
5 straightforward, Your Honor, and has only been made  
6 complicated by the various objections filed by Mr. Dondero's  
7 tentacles.

8 At bottom, Your Honor, the plan is designed to recognize  
9 the reality of the situation that the Committee has  
10 continually been expressing to Your Honor, and that is the  
11 overwhelming amount of creditors in terms of dollars are  
12 litigation creditors, creditors who are here entirely because  
13 of the fraudulent and other conduct of Mr. Dondero and his  
14 tentacles.

15 The other third-party creditors, Your Honor, by and large  
16 are those collateral to these litigation claims in terms of  
17 true trade creditors and service providers.

18 Recognizing this fact, Your Honor, the plan contains an  
19 appropriate convenience class, which, in the Committee's view,  
20 provides a fair way to capture a large number of claims and  
21 appropriately recognizes the distinction between those claims  
22 and the large litigation claims. And the holders of these  
23 large litigation claims, including now Mr. Daugherty, have  
24 voted in favor of allowing this convenience class treatment.

25 Your Honor, after distributions are made to the

1 administrative creditors, the priority creditors, the secured  
2 creditors, and the convenience creditors, the remainder goes  
3 to general unsecured creditors who will control how this value  
4 is realized. These are the large litigation creditors.

5 Additionally, Your Honor, recognizing the possibility of  
6 recovery in excess of general unsecured claims plus interest,  
7 and to thwart, from the Committee's perspective, what would  
8 have undoubtedly been an argument by one of the Dondero  
9 tentacles that the general unsecured creditors could be paid  
10 more than they are owed, the plan provides for a contingent  
11 interest to kick in after payment in full for interests of all  
12 prior claims.

13 Your Honor, this is the sum and substance of the plan. At  
14 bottom, fairly straightforward. And the true creditors, Your  
15 Honor, have voted overwhelmingly in favor of the plan. Class  
16 8 has voted to support the plan. Class 7 has voted to accept  
17 the plan. And now I believe, with Mr. Daugherty's settlement,  
18 one hundred percent in amount of Class 8, non-insider, non-  
19 Dondero-controlled or (audio gap) have voted in favor of the  
20 plan.

21 To be clear, as Your Honor pointed out and as Mr.  
22 Pomerantz referenced, there is not numerosity in Class 8, Your  
23 Honor, but that is driven, as Your Honor will see, from  
24 approximately 30 no-votes of current employees who the  
25 Committee believes are not owed any amounts and therefore they

1 will not be receiving payments under the plan, yet they voted  
2 against the plan. So although we have a technical cram-down  
3 plan from the Class 8 perspective, Your Honor, the plan voting  
4 reflects the reality that the economic parties in interest  
5 overwhelmingly support the plan.

6 So, Your Honor, cutting through the machinations of the  
7 Dondero tentacles, we do have a fairly straightforward plan  
8 and a plan that the Committee believes is confirmable and  
9 should be confirmed.

10 Your Honor, since I've been in front of you for over a  
11 year now, I've referred to the goals of the Committee in this  
12 case, and the goals are straightforward in terms of expressing  
13 them but can be difficult in reality to implement them. The  
14 Committee's goals have been two-fold: to maximize the value  
15 of the estate and therefore the recoveries for its  
16 constituency, and to disentangle from the Dondero (audio gap).

17 As with all things Highland, although these goals are  
18 straightforward, they're remarkably difficult to achieve,  
19 given the Dondero tentacles. However, the Committee strongly  
20 believes the plan achieves these two goals.

21 First, the plan provides a credible path to maximize  
22 recovery with Mr. Seery, who has gotten to know the assets and  
23 who has performed skillfully and credibly throughout this very  
24 difficult process. It is a difficult set of assets and  
25 complex set of assets, as Your Honor knows very well.

1 To be sure, there is uncertainty associated with the  
2 Debtor's projections, but that is inherent in the nature of  
3 the assets of the Debtor, and frankly, is inherent in the  
4 nature of projections themselves. And Mr. Dondero and his  
5 tentacles will point to the downside, potentially, in those  
6 projections, but the Court will be reminded that there is also  
7 potential upside in those projections, an upside that would  
8 inure to the benefit of the general unsecured claims.

9 Second, Your Honor, although it is seemingly impossible to  
10 free yourself from the Dondero web until every single one of  
11 the 2,000 barbed tentacles is painfully removed, if that's  
12 even possible, Your Honor, the Reorganized Debtor, the  
13 Claimant Trust, the Claimant Trustee, the Litigation Sub-  
14 Trust, the Litigation Trustee, and the Oversight Board  
15 construct and mechanisms is a structure that the Committee  
16 believes provides the creditors with the best possibility to  
17 do so, and that is to deal with what will undoubtedly be a  
18 flurry of attacks from Mr. Dondero and his tentacles.

19 This is a virtual certainty, Your Honor. The creditors  
20 have seen this movie before and Your Honor has seen this movie  
21 before. They have seen Mr. Dondero make and break promises.  
22 They have seen Mr. Dondero attempt to bludgeon adversaries  
23 into submission in order to accept his offerings, and they  
24 have heard Mr. Dondero say that which he has said in this  
25 court during the preliminary injunction hearing --

1 specifically, that the Debtor's plan "is going to end up in a  
2 myriad of litigation."

3 The creditors are steeled in their will to be rid of Mr.  
4 Dondero, and they're confident in this structure to do so.

5 To be clear, Your Honor, what is before the Court today  
6 for confirmation is the Debtor's plan, not some other plan  
7 that no one supports other than Mr. Dondero and his tentacles.  
8 The question isn't whether Mr. Dondero has a better proposal  
9 -- and footnote, Your Honor, the answer is he does not, both  
10 from a qualitative and quantitative perspective -- but whether  
11 the plan before the Court is in the best interest of creditors  
12 and should be confirmed. The Committee strongly believes it  
13 is, and should, and all the Committee members support  
14 confirmation of the Debtor's plan.

15 Recognizing Mr. Dondero's behavior, Your Honor, and  
16 threats regarding how he will behave in the future, there are  
17 certain provisions in the plan that are of critical importance  
18 to the creditors. Of course, all provisions in the plan are  
19 extremely important, Your Honor, but as Mr. Pomerantz  
20 referenced, the creditors need the gatekeeper, exculpation,  
21 and injunction provisions.

22 The reason is obvious, and is emphasized by the  
23 supplemental objection filed just yesterday by some of Mr.  
24 Dondero's tentacles -- namely, the Dugaboy and the Get Good  
25 Trusts. And I quote, Your Honor: "It is virtually certain

1 that, under the Debtor's plan, there will be years of  
2 litigation in multiple adversary proceedings, appeals, and  
3 collection activities, all adding substantial uncertainty and  
4 delay."

5       Additionally, Your Honor has seen from the proceedings in  
6 this case and has expressed frustration at numerous times at  
7 the myriad and at times baseless and borderline frivolous and  
8 out of touch with reality suits and objections and proceedings  
9 that the Dondero tentacles bring. The creditors need the  
10 gatekeeper, exculpation, and injunction provisions to preserve  
11 and protect value. And the record, I think, to this point is  
12 clear, and will be further made clear through the confirmation  
13 proceedings, that the protections are appropriate and entirely  
14 within this Court's authority to grant.

15       In sum, Your Honor, the Committee fully supports  
16 confirmation of the plan. The Committee believes it is  
17 confirmable and should be confirmed, and two classes of  
18 creditors and the overwhelming amount of creditors in terms of  
19 dollars agree.

20       That's it, Your Honor. Unless you have questions for me,  
21 I have nothing further at this time.

22               THE COURT: All right. Thank you, Mr. Clemente.

23               MR. CLEMENTE: Thank you, Your Honor.

24               THE COURT: All right. Who else wishes to be heard?

25               MR. DRAPER: Your Honor, this is Douglas Draper. I'd

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1 like to be heard. I have a few -- I'll take five minutes, at  
2 most --

3 THE COURT: All right. Go ahead.

4 MR. DRAPER: -- and just focus on a few things.

5 OPENING STATEMENT ON BEHALF OF THE GET GOOD TRUST AND DUGABOY  
6 INVESTMENT TRUST

7 MR. DRAPER: I'm going to focus my opening remarks on  
8 the releases, the exculpations, and channeling injunctions in  
9 the plan. I'm not waiving my other objections, but, rather,  
10 trying not to subject the Court to hearing the same argument  
11 from multiple lawyers.

12 The good thing about the law is that it's absolute in  
13 certain respects. It does not matter who is asserting a legal  
14 protection, the law applies it. For example, a serial killer  
15 is entitled to a *Miranda* warning and a protection against  
16 unlawful search and seizure. The law does not allow tainted  
17 evidence or an unlawful admission into evidence,  
18 notwithstanding the fact that the lack of admission of that  
19 evidence may lead to the freeing of that serial killer.

20 Today, you must make an independent evaluation as to  
21 whether the plan complies with 1129 and applicable law. The  
22 decision must be made notwithstanding the fact that it is  
23 being made by a Dondero entity. It's not being -- it must be  
24 applied notwithstanding the fact that it's being made by me.

25 We contend that the plan does not meet the hurdle and

1 confirmation should be denied, notwithstanding the fact that  
2 the infirmity with the plan is asserted by me and  
3 notwithstanding the fact that Mr. Pomerantz and the unsecured  
4 creditors have overwhelming support.

5 We all know 1141, the Barton Doctrine, and 544 -- 524  
6 provide injunctions and protections for certain parties  
7 associated with the Debtor. Had the plan merely referenced  
8 these sections and stated that the injunction, et cetera,  
9 shall not exceed those allowed pursuant to *Pacific Lumber*, I  
10 would not be making this argument.

11 Instead, we see a plan that has a definition of Exculpated  
12 Parties, Released Parties, Related Parties, that exceed the  
13 protections afforded by the Bankruptcy Code, the Barton  
14 Doctrine, and 524.

15 We have a grant of jurisdiction and oversight that exceeds  
16 that allowed under *Craig's Store*, the *Craig's Store* line of  
17 cases.

18 We have releases of claims against non-debtor parties,  
19 such as Strand, who is, under the Bankruptcy Code, under 723,  
20 liable for the debts of the Debtor.

21 The plan, with its expansive releases, released parties,  
22 grant of injunctions, exculpations and channeling injunctions,  
23 are impermissible under Fifth Circuit case law. And I would  
24 ask the Court to look closely at those definitions, who is --  
25 who the law allows to be exculpated and released and who the



1 law specifically prohibits being exculpated and released, and,  
2 in fact, apply the *Pacific Lumber* line of -- case, as well as  
3 524 and the Bankruptcy Code when you look at these issues.

4 Notwithstanding the overwhelming so-called support by the  
5 creditors at issue, the law must be applied, and it must be  
6 applied pursuant to what the Fifth Circuit requires.

7 THE COURT: All right. Thank you, Mr. Draper.

8 Other Objectors with opening statements?

9 MR. RUKAVINA: Your Honor, Davor Rukavina. Briefly?

10 THE COURT: Okay.

11 OPENING STATEMENT ON BEHALF OF CERTAIN FUNDS AND ADVISORS

12 MR. RUKAVINA: Your Honor, I represent various funds,  
13 including three of which have independent boards. The Debtor  
14 manages more than \$140 million of those funds, and the Debtor  
15 manages around a billion dollars in CLOs.

16 Whether I am a tentacle of Mr. Dondero or not -- I'm not,  
17 since there's an independent board -- the fact remains that  
18 the Debtor wants to manage these assets and my clients' money  
19 post-assumption and post-confirmation with effective judicial  
20 immunity. So our fundamental problem with this plan is the  
21 assumption of those contracts under 365(c) and (b). I think  
22 we'll have to wait for the evidence to see what the Debtor  
23 proposes and has, and I will reserve, I guess, the balance of  
24 my arguments on that to closing, depending on what the  
25 evidence is.

1 But I don't want the Court to lose sight of the fact that  
2 what the Debtor wants to do is, in contravention of our  
3 desires, continue managing our assets post-confirmation, even  
4 as it liquidates, just to make a buck. It's our money, Your  
5 Honor, and whether we're Dondero or not, we're a couple  
6 hundred million, probably, or more, of third-party investment  
7 professionals, pension funds, et cetera, and we should not be  
8 all tainted without evidence as a tentacle of someone whom,  
9 I'll remind everyone here, built a multi-billion dollar  
10 company and made a lot of money for people.

11 The second objection, Your Honor, goes to the Class 8  
12 rejection. It sounds like there's still a problem with the  
13 number of creditors, even though certain creditors have  
14 switched their votes. That raises now the fair and equitable  
15 standard, together with the undue discrimination and the  
16 absolute priority rule. I think we'll have to let the  
17 evidence play out, and I'll reserve the balance of my closing  
18 or the balance of my remarks to closing on that issue.

19 The third issue, Your Honor, is the same exculpation and  
20 release and injunction provisions that Mr. Draper raised.  
21 Those are legal matters that I'll discuss at closing, but I do  
22 note that the Debtor purports to prevent my clients from  
23 exercising post-assumption post-confirmation rights, period.  
24 And that's just inappropriate, because if the Debtor wants the  
25 benefits of these agreements, well, then of course it has to

1 comply with the burdens. And to say *a priori* that anything  
2 that my clients might do post-confirmation would be the result  
3 of a bad-faith Mr. Dondero strategy, there's no basis for that  
4 and that's not the basis on which my clients' rights in the  
5 future, when there is no bankruptcy estate and there is no  
6 bankruptcy jurisdiction, can be enjoined.

7 And the final point, Your Honor, entails this channeling  
8 injunction. I'll talk about it during closing. It is  
9 inappropriate under 28 U.S.C. 959. This is not a Barton  
10 Doctrine trustee issue, this is a debtor-in-possession, and a  
11 channeling injunction, the Court will have no jurisdiction  
12 post-confirmation.

13 Thank you, Your Honor.

14 THE COURT: All right. Thank you.

15 Does Mr. Dondero's counsel have an opening statement?

16 MR. TAYLOR: I do, Your Honor. I'll keep it brief.  
17 This is Clay Taylor on behalf of Mr. Dondero.

18 THE COURT: Okay.

19 OPENING STATEMENT ON BEHALF OF JAMES D. DONDERO

20 MR. TAYLOR: Your Honor, the plan is clear in some  
21 respects, and I'm not going to belabor these points, as other  
22 objecting counsel have already addressed this. But the plan  
23 does provide for non-debtor releases, and it provides for non-  
24 debtor releases for parties beyond that which is allowed by  
25 *Pacific Lumber* and under the Code.

1       It also provides for exculpations of non-debtor parties in  
2 excess of that which is allowed under the Code and applicable  
3 case law.

4       Finally -- or, not finally, but third, it requires this  
5 Court to keep a broad retention of post-confirmation  
6 jurisdiction that could go on for years, and that is improper.

7       Finally, it requires the parties to submit to the  
8 jurisdiction of this Court via a channeling injunction, which  
9 we believe is beyond that which is allowed under applicable  
10 Fifth Circuit precedent.

11       What is clear, what the evidence will show -- and I  
12 thought it was interesting that none of the proponents of plan  
13 confirmation ever talk about what the evidence is going to  
14 show. They testified a lot before Your Honor, but they didn't  
15 ever talk about what the evidence would show. What the  
16 evidence will show is this plan was solicited via a disclosure  
17 statement that told all the unsecured creditors, we project  
18 that you're going to receive 87 cents on the dollar on your  
19 claim.

20       About two months later, and this was Friday of this past  
21 week, they changed those projections, and those projections  
22 then showed unsecured creditors, under a plan analysis, that  
23 they were going to receive 62 cents on the dollar. That is in  
24 contrast to the liquidation analysis that had been prepared  
25 just two months prior showing that, under a hypothetical

1 Chapter 7 liquidation analysis, that the unsecured creditors  
2 would receive 65 cents on the dollar. Obviously, 62 cents is  
3 less than 65 percent.

4 Realizing they had a problem, I guess, over the weekend,  
5 they changed last night, the night before confirmation, and  
6 sent us some new projections that now show that the unsecured  
7 creditors under a plan would receive 71 cents on the dollar.

8 Your Honor, what the evidence will show, and it is  
9 Highland's burden to show this, is that -- that they meet the  
10 best interests of the creditors. And part of that is that  
11 they will do better under a plan rather than under a  
12 hypothetical Chapter 7.

13 Quite simply, they don't have the evidence, nor have they  
14 done the analysis to be able to prove that to this Court.

15 What the evidence will also show is clear is that Mr.  
16 Seery, under the plan analysis, is scheduled to receive at  
17 least \$3.6 million over just the first two years of this plan  
18 if it doesn't go any further. And that's just for monthly  
19 payouts of \$150,000 per month. That's not including a to-be-  
20 agreed-upon success fee structure, which hasn't been  
21 negotiated yet. And if it hasn't been negotiated yet, it  
22 can't be analyzed yet to see if those costs would exceed their  
23 benefits and therefore drive the return down such that a  
24 hypothetical Chapter 7 trustee could do better.

25 There is also going to be additional costs for the

1 Litigation Trustee and the fees that they are going to charge.  
2 There's going to be an Oversight Committee, and those fees are  
3 also to be negotiated. There's also U.S. Trustee fees, which  
4 Mr. Seery tells us that he has calculated within the  
5 liquidation and plan analysis numbers, albeit both myself and  
6 Mr. Draper, as the evidence will show, have asked for the  
7 rollups that come behind the liquidation and plan analysis in  
8 each instance of the three iterations that have been done in  
9 two months, and we have been denied that information. That  
10 evidence is not going to come in before this Court, and  
11 without that rollup information, this Court can't make an  
12 independent verification that this meets the best interests of  
13 the creditor and better than a hypothetical Chapter 7 trustee.

14 What the evidence will also show, make an assumption that,  
15 under a plan analysis, that Mr. Seery will be able to generate  
16 higher returns on the sale of the assets of the Highland  
17 debtor and its subsidiaries, to the neighborhood of \$60  
18 million higher. There is no independent verification of this.  
19 There has been no due diligence done. It was merely an  
20 assumption done by Mr. Seery and his advisors, and we submit  
21 that they will not have the evidence to show that they can  
22 beat a Chapter 7 trustee.

23 This Court does have an alternative before it. There is  
24 an alternative plan that has been filed under seal. The Court  
25 is aware of it. And it guarantees that creditors will receive

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1 at least 65 cents on the dollar. Moreover, those claims are  
2 guaranteed -- and they're going to be secured that they will  
3 be paid that money.

4 MR. POMERANTZ: Your Honor, this is under -- this is  
5 under seal. And I never interrupt somebody's argument, but  
6 this plan is under seal for a reason, Your Honor, and I object  
7 to any description of the terms of a plan that's not before  
8 Your Honor and is under seal.

9 THE COURT: Okay. I sustain that objection.

10 MR. TAYLOR: Your Honor has a means to cut the  
11 Gordian knot of the litigation and appeals before it and to  
12 ensure that there is certainty for creditors. It would  
13 massively reduce the administrative fee burn that is  
14 contemplated under the proposed plan before the Court. As  
15 I've mentioned, it's at least \$3.6 million just in monthly  
16 fees for Mr. Seery alone. All of the rest of the fees are yet  
17 to be determined and to be negotiated. I don't see how any  
18 analysis could have been done regarding the administrative fee  
19 burn that is going to happen over the two years and  
20 potentially much further as this case draws on.

21 For those reasons alone, Your Honor, we believe that the  
22 plan confirmation should be denied and this Court should look  
23 at the alternatives before it.

24 MR. KATHMAN: Can I say something before --

25 MR. TAYLOR: Thank you, Your Honor.

1 THE COURT: All right. Thank you.

2 All right. Have I missed any Objectors?

3 MR. KATHMAN: Your Honor?

4 MS. DRAWHORN: Yes, Your Honor.

5 THE COURT: Okay. Ms. --

6 MR. KATHMAN: Your Honor, if I could spend just one  
7 minute, and I -- we -- I -- we filed a joinder on behalf of  
8 Mr. -- or, Jason Kathman on behalf of Davis Deadman, Todd  
9 Travers, and Paul Kauffman.

10 THE COURT: Uh-huh.

11 OPENING STATEMENT ON BEHALF OF DAVIS DEADMAN, TODD TRAVERS,  
12 AND PAUL KAUFFMAN

13 MR. KATHMAN: Mr. Pomerantz had noted, I think, at  
14 the front end that the Debtor amended their plan that resolved  
15 those objections. I just want to say for the record that  
16 those had been resolved.

17 And with that, Your Honor, may I be dismissed?

18 THE COURT: Yes, you may. Thank you.

19 MR. KATHMAN: Thank you, Your Honor.

20 THE COURT: All right. Was Ms. Drawhorn speaking up  
21 to make an opening statement?

22 MS. DRAWHORN: Yes.

23 THE COURT: Go ahead.

24 MS. DRAWHORN: Yes, Your Honor.

25 THE COURT: Go ahead.



1 OPENING STATEMENT ON BEHALF OF THE NEXPOINT PARTIES

2 MS. DRAWHORN: Just very briefly, Lauren Drawhorn on  
3 behalf of NexPoint Real Estate Partners, the NexPoint Real  
4 Estate entities, and NexBank.

5 Just a very brief opening. Just wanted to note that it  
6 seems that the Debtor's and the Committee's position seems to  
7 be if there's some way, any way, to connect an entity to Mr.  
8 Dondero, then they don't need to perform any true evaluation  
9 of potential claims or that party's rights or their concerns,  
10 and that results in ignoring not only the merits of many  
11 claims but also the basic requirements of due process and the  
12 statutes, the Bankruptcy Code, and the case law.

13 We filed objections that were focused largely on the  
14 injunctions and the releases, and then also the proposed  
15 subordination provisions.

16 Two of my clients, one of them has a proof of claim, and  
17 while it is being disputed, that claim is out there and should  
18 get -- be entitled to be pursued and defended, and many of the  
19 injunctions appear to prevent my client from doing so.

20 Similarly, it was mentioned that NexBank, in the  
21 demonstrative, had a terminated service agreement, but there's  
22 periods of time for which no services were provided but  
23 payment was made, and that's a potential admin claim that has  
24 been raised. And the injunction, again, appears to prevent my  
25 clients from pursuing these claims.

1       So I think, despite the general response to any connection  
2 to Dondero means there's no merit, that's not what we're here  
3 for today. We need to really look at the merits of all  
4 potential claims and all -- the rights of all parties and the  
5 -- how the injunction and release provisions prevent that and  
6 how they don't comply with the required law.

7       And, of course, we join in with many of the other  
8 objections, but that's my main point for the opening today.

9       THE COURT: All right. Thank you.

10       All right. I think I have covered all of the at least  
11 pending objections except the U.S. Trustee. I'll check again  
12 to see if someone is out there for the U.S. Trustee. (No  
13 response.) All right. If you're there, we're not hearing  
14 you. You're on mute.

15       Okay. Any other attorneys out there who wish to make an  
16 opening statement?

17       All right. Well, I'll turn back to Mr. Pomerantz. You  
18 may call your first witness.

19       MR. POMERANTZ: Okay. I will turn the virtual podium  
20 over to my partner, John Morris, who will be putting on our  
21 witnesses.

22       THE COURT: All right. Mr. Morris, you may call your  
23 first witness.

24       MR. MORRIS: Good morning, Your Honor. John Morris  
25 from Pachulski Stang Ziehl & Jones on behalf of the Debtor.

1 Can you hear me okay?

2 THE COURT: I can.

3 MR. MORRIS: Okay. Thank you very much.

4 The Debtor calls James Seery as its first witness.

5 THE COURT: All right. Mr. Seery, if you could say,  
6 "Testing, one, two," please.

7 MR. SEERY: Testing, one, two.

8 THE COURT: All right. Hmm, I've not picked up your  
9 video yet. Let's try it again.

10 MR. SEERY: Testing, one, two. Testing.

11 MR. MORRIS: We have the audio.

12 THE COURT: We have the audio.

13 MR. SEERY: Oh.

14 MR. MORRIS: There we go.

15 THE COURT: There you are.

16 MR. SEERY: The video should be working.

17 THE COURT: All right.

18 MR. POMERANTZ: Yeah. Actually, one -- Your Honor,  
19 one thing before we start. We have Patrick Leatham from KCC.  
20 He is prepared to sit on the line for the whole day until his  
21 time comes. I would just like to know if anyone intends to  
22 cross-examine him or object to his declaration. Because if  
23 they don't, we could excuse Mr. Leatham.

24 THE COURT: All right. What about that? Anyone  
25 want to cross-examine the balloting agent?

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1 MR. RUKAVINA: Your Honor, Davor Rukavina. I do not.  
2 If the Debtor would just state, with the change of votes in  
3 Class 8, what the final tally is, I see no reason to dispute  
4 that, and then we can dismiss this gentleman. But I do think  
5 that we should all know, with the change of votes, what it now  
6 is.

7 THE COURT: All right.

8 MR. POMERANTZ: We will -- we will work on that, Your  
9 Honor, with the changes as a result of the settlements today,  
10 and including Mr. Daugherty's client. We can get that  
11 information sometime today.

12 THE COURT: All right. So, Mr. Rukavina, do you  
13 agree that he can be excused with that representation, or do  
14 you want --

15 MR. RUKAVINA: Yes, Your Honor.

16 THE COURT: Okay. All right. So, it's Mr. Leatham?  
17 You are excused if you want to drop off this video.

18 All right. Mr. Seery, please raise your right hand.

19 JAMES P. SEERY, DEBTOR'S WITNESS, SWORN

20 THE COURT: All right. Thank you. Mr. Morris, go  
21 ahead.

22 MR. MORRIS: Thank you, Your Honor.

23 If I may, I'd like to just begin by moving my exhibits  
24 into evidence so that it'll make this all go a little bit  
25 smoother.

1 THE COURT: All right.

2 MR. MORRIS: And if you'll indulge me just a little  
3 patience, please, because the Debtor's exhibits are found in  
4 three separate places.

5 THE COURT: Uh-huh.

6 MR. MORRIS: And I would just take them one at a  
7 time.

8 First, at Docket No. 1822, the Court will find Debtor's  
9 Exhibits A through what I'm referring to as 6Z. Six Zs. So  
10 the Debtor respectfully moves into evidence Exhibits A through  
11 6Z on Docket No. 1822.

12 THE COURT: All right. Are there any objections?

13 MR. RUKAVINA: Your Honor, I have a number of  
14 targeted objections to all of the exhibits. Did I hear Mr.  
15 Morris say 6Z?

16 THE COURT: Yes.

17 MR. MORRIS: Yes.

18 MR. RUKAVINA: Or six -- then, Your Honor, I can go  
19 through my limited objections, if that pleases the Court.

20 THE COURT: All right. Go ahead.

21 MR. RUKAVINA: Your Honor, Exhibit B, a transcript, B  
22 as in boy. Exhibit D, an email, D as in dog. Exhibit E as in  
23 Edward. Moving on, Your Honor, 4D as in dog. 4E as in  
24 Edward.

25 MR. MORRIS: Slow down, please.

55

1 THE COURT: Okay.

2 MR. RUKAVINA: I'm sorry.

3 THE COURT: You said 4D as in dog, correct?

4 MR. RUKAVINA: Then -- yes, Your Honor. Then 4E as  
5 in Edward.

6 THE COURT: Okay.

7 MR. RUKAVINA: 4G as in George. Your Honor, one,  
8 two, three, four, five T. 5T as in Tom. And then, Your  
9 Honor, one, two -- 6R. 6S. 6T as in Tom. And 6U as in  
10 under. That's it.

11 THE COURT: All right. Well, Mr. Morris, do you want  
12 to carve those out for now and just offer them the old-  
13 fashioned way and I can rule on the objections then?

14 MR. MORRIS: Why don't we do that? I may just deal  
15 with it at the end of the case. But subject to those  
16 objections, the Debtor then moves into evidence the balance of  
17 the exhibits on Docket 1822.

18 THE COURT: All right. So, for the record, the Court  
19 will admit all exhibits at Docket No. 1822 at this time except  
20 B, D, E, 4D, 4E, 4G, 5T, 6R, 6S, 6T, and 6U.

21 (Debtor's Docket 1822 exhibits, exclusive of Exhibits B,  
22 D, E, 4D, 4E, 4G, 5T, 6R, 6S, 6T, and 6U, are received into  
23 evidence.)

24 THE COURT: All right. Mr. Morris, continue.

25 MR. MORRIS: Thank you, Your Honor.

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1       Next, at Docket 1866, you'll find Debtor's Exhibits 7A  
2 through 7E, and the Debtor respectfully moves those dockets --  
3 documents into evidence.

4           THE COURT: All right. Any objection? (No  
5 response.) Are there any objections?

6           MR. RUKAVINA: Your Honor, not from -- not from me.

7           THE COURT: All right. Hearing no objections, the  
8 Court will admit all Debtor exhibits appearing at Docket Entry  
9 No. 1866.

10          MR. MORRIS: Thank you, Your Honor.

11          (Debtor's Docket 1866 exhibits are received into  
12 evidence.)

13          MR. MORRIS: And finally, at Docket 1877, the Court  
14 will find Debtor's Exhibits 7F through 7Q, and the Debtor  
15 respectfully moves for the admission of those documents into  
16 evidence.

17          THE COURT: All right. Any objection?

18          MR. RUKAVINA: Your Honor, I might have to talk about  
19 this with Mr. Morris, but I have 7F as any document entered in  
20 the case, 7G as any document to be filed, et cetera. Mr.  
21 Morris, am I wrong about that?

22          MR. MORRIS: I don't have that list in front of me.  
23 So I'll reserve on those documents and we can talk about them  
24 at a break, Your Honor.

25          THE COURT: All right.

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1 MR. DRAPER: Your Honor, this is Douglas Draper. I  
2 object, and I don't have the number in front of me, it's the  
3 liquidation analysis and the plan summary. It's a summary  
4 exhibit, and we've not been given the underlying documentation  
5 with respect to them. I'd ask Mr. Morris to deal with that  
6 separately also.

7 MR. MORRIS: All right. Well, we're certainly going  
8 to be moving that into evidence, so we can deal with that at  
9 the time, Your Honor.

10 THE COURT: Okay. Which documents are they? Which  
11 exhibits are those?

12 MR. DRAPER: I don't have the number in front -- Mr.  
13 Morris, do you have the number for that exhibit?

14 MR. MORRIS: I do, but why don't we just deal with it  
15 when I -- when I get into --

16 THE COURT: Okay.

17 MR. MORRIS: -- into the testimony?

18 THE COURT: I just wanted the record clear what I am  
19 admitting at this time at Docket Entry No. 1877. Or do you  
20 want to just --

21 MR. MORRIS: Okay.

22 THE COURT: -- hold all those --

23 MR. MORRIS: Mr. Rukavina, other than F and G, which  
24 you noted, is there any objection to any of the other  
25 documents on that witness and exhibit list?



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1 MR. RUKAVINA: Well, I also have H as impeachment/  
2 rebuttal, I as any document offered by any other party. So I  
3 would suggest, Mr. Morris, that I have my associate confirm  
4 that I have the right -- the right stuff here, and we can take  
5 it up maybe during a break. But I have F, G, H, I as so-  
6 called catchalls, not any discrete exhibits.

7 MR. MORRIS: All right. All right, Your Honor.  
8 Let's, let's just proceed. We've got -- we took care of  
9 Docket No. 1822 and 1866, and the balance we'll deal with at a  
10 break, --

11 THE COURT: All right.

12 MR. MORRIS: -- unless they come up through  
13 testimony.

14 THE COURT: All right. That sounds good.

15 MR. MORRIS: Okay. Thank you very much. May I  
16 proceed?

17 THE COURT: You may.

18 MR. MORRIS: Okay.

19 DIRECT EXAMINATION

20 BY MR. MORRIS:

21 Q Good morning, Mr. Seery.

22 A (no response)

23 Q Can you hear me?

24 A Apologies. I went on mute. Can you hear me now? I  
25 apologize.

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1 Q Yes. Good morning.

2 MR. MORRIS: So, let's begin, Your Honor, with just a  
3 little bit of background of Mr. Seery and how he got involved  
4 in the case.

5 BY MR. MORRIS:

6 Q Mr. Seery, what's your current position with the Debtor?

7 A I am the CEO, the CRO -- the chief restructuring officer  
8 -- as well as an independent director on the Strand Advisors  
9 board of directors.

10 Q Okay.

11 MR. MORRIS: Your Honor, I'm going to ask Mr. Seery  
12 to describe a bit for his background. For the record, you'll  
13 find that Exhibits 6X, 6Y, and 6Z, on the Debtor's exhibit  
14 list at Docket 1822, the resumes and C.V.s of the three  
15 independent members of the board. If Your Honor has any  
16 question about their qualifications and their experience, that  
17 evidence is already in the record.

18 THE COURT: Okay.

19 BY MR. MORRIS:

20 Q But Mr. Seery, without going into the detail of everything  
21 that's on your C.V., can you just describe for the Court  
22 generally your professional background, starting, well, with  
23 your time as a lawyer?

24 A I've been involved in the restructuring, finance,  
25 investing and managing of assets and banking-type assets for

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1 over 30 years.

2 I began in restructuring in real estate. Became a lawyer,  
3 and was a lawyer in private practice dealing with  
4 restructuring and finance for approximately ten years, in  
5 addition to time before that on the real estate side.

6 I joined Lehman Brothers on the business side in 1999,  
7 where I immediately began working on the -- with a distress  
8 team as a team member investing off the balance sheet, Lehman  
9 Brothers assets in various types of distressed financing  
10 investments. Bonds, loans, equities. In addition, then I  
11 became the head of Lehman's loan business globally. I ran  
12 that business for the number of years. Was one of the key  
13 players in selling Lehman Brothers to Barclays in a very  
14 difficult situation and structure.

15 After that, joined some of my partners, we formed a hedge  
16 fund called RiverBirch Capital, about a billion and a half  
17 dollar hedge fund in -- operating in -- globally, but mostly  
18 U.S. stressed/distressed assets that we invested in.  
19 Oftentimes, though, we would run from high-grade assets all  
20 the way down to equities, different types of investors,  
21 different types of investments.

22 Thereafter, I left -- was -- joined Guggenheim. I left  
23 Guggenheim, and shortly thereafter became a director at  
24 Strand.

25 Q Prior to acceptance of the positions that you described

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1 earlier, were you at all familiar with Highland or Mr.  
2 Dondero?

3 A Yeah. I was, yes.

4 Q Can you just describe for the Court how you became  
5 familiar with Highland and Mr. Dondero?

6 A Highland was a customer of Lehman Brothers, and it was --  
7 particularly in the loan business. And the CLO businesses.  
8 Highland was run by Mr. Dondero, and I knew of that business  
9 through that --

10 (Interruption.)

11 MR. MORRIS: Can somebody please put their device on  
12 mute?

13 A VOICE: That's Mr. Taylor.

14 THE COURT: Mr. Taylor, you were off mute,  
15 apparently, for a moment. Make sure you're staying on mute.  
16 Thank you.

17 MR. TAYLOR: Yes. Sorry, Your Honor. I thought we  
18 might have a hearsay objection. I wasn't sure what the answer  
19 was going to be, so I wanted to be prepared to object.

20 THE COURT: All right. Thank you.

21 BY MR. MORRIS:

22 Q Did you know or meet Mr. Dondero in the course of what you  
23 just described?

24 A Yes, I did. I believe we met once or twice over the  
25 years. There was a senior team member who handled the

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1 Highland relationship. He was quite good, quite experienced,  
2 and he handled most of the Highland relationship issues. But  
3 Highland, we came across a number of times, whether it be in  
4 -- I came across a number of times, whether it be in specific  
5 investments we had where they would be either a competing  
6 party or holding a similar interest, whether they were a  
7 customer purchasing loans or securities, whether they were a  
8 potential CLO customer where we were structuring some assets  
9 for them.

10 Q Okay. And who are the two other members of the  
11 independent board at Strand?

12 A John Dubel and Russel Nelms.

13 Q And had you had any personal experience with either of  
14 those gentleman prior to this case?

15 A I knew of Mr. Nelms and his experience as a bankruptcy  
16 judge in the Northern District of Texas, and I had worked on  
17 one matter with Mr. Dubel, but very, very briefly, while he  
18 was the CEO of FGIC, which is a large insurer in the financial  
19 insurance space that he was responsible for reorganizing and  
20 ultimately winding down.

21 Q Okay. How did you learn about this particular case? How  
22 did you learn about the opportunity or the possibility of  
23 becoming an independent director?

24 A Initially, I was contacted by some of the creditors and  
25 asked whether I was interested, and I indicated that I was.

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1 Subsequently, I received a call from the Debtor's  
2 representatives as well meeting the counsel as well as the  
3 financial advisor as well as specific members of the Debtor's  
4 senior management.

5 Q Do you know how long in advance of the January 9th  
6 settlement you were first contacted?

7 A Probably four, four or five days at the most, but started  
8 working immediately at that time because it was a pretty  
9 complicated matter and the interview process would be quick  
10 because of the hearing date that was coming up.

11 Q Do you recall the names of any of the creditors who  
12 reached out to you?

13 A I spoke to counsel for UBS. Certainly, Committee counsel.  
14 I don't recall if I spoke to anybody from Jenner Block in the  
15 initial interview. And then I spoke to representatives from  
16 your firm as well as Mr. Leventon and ultimately Mr.  
17 Ellington.

18 Q Did you do any due diligence before accepting the  
19 appointment?

20 A I did, yes.

21 Q Can you describe for the Court the due diligence you did  
22 before accepting your appointment as independent director?

23 A Well, I got the petition, I read the petition, as well as  
24 the first day, as well as the venue-changing motion. In  
25 addition, I went through the schedules. Ultimately, I took a

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1 look at and examined the limited partnership agreement of the  
2 Debtor, with particular focus on the indemnity provisions. I  
3 then sat down with the Committee to get their views as part of  
4 the interview process, as well as the Debtor's counsel and  
5 Debtor's representatives.

6 Q Did you -- in the course of your diligence, did you come  
7 to an understanding or did you form a view as to why an  
8 independent board was being sought at that time?

9 A Yes, I did.

10 Q And what view or understanding did you come to?

11 A There was extreme antipathy from the creditors, as  
12 evidenced by the venue motion and the documents around that  
13 venue motion.

14 In addition, in the first day order, or affidavit, you  
15 could see the issues related to Redeemer and the length of  
16 time that litigation has been gone on, going on.

17 The creditors became extremely concern with Mr. Dondero  
18 having any control over the operations of the Debtor and  
19 wanted to make sure that either he was removed from that or  
20 that -- and someone else was brought in, or that the case was  
21 somehow taken over by a trustee.

22 Q Did you form any views as to the causes of the Debtor's  
23 bankruptcy filing?

24 A The initial cause was the entry or the soon-to-be-entered  
25 order related to the arbitration with Redeemer, but it was

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1 pretty clear from looking at the first day that there was a  
2 number of litigations. The bulk of the creditor body was made  
3 up of -- on the liquidated side was made up of litigation  
4 creditors. And then the other creditors, the Committee  
5 members, other than Meta-e, were significant litigation  
6 creditors.

7 MR. MORRIS: Your Honor, I think Mr. Seery was sworn  
8 in, but unless -- unless you -- if you think there's a need,  
9 I'm happy to have you swear Mr. Seery in again just to make  
10 sure his testimony is under oath.

11 THE WITNESS: I was sworn in.

12 THE COURT: Yes, I swore him in.

13 MR. MORRIS: That's what I thought. That's what I  
14 thought. Somebody had made the suggestion to me, so I was  
15 just trying to make sure, because I didn't want any unsworn  
16 testimony here today.

17 THE COURT: We did.

18 MR. MORRIS: Okay.

19 THE COURT: We did.

20 MR. MORRIS: Thank you. Thank you.

21 BY MR. MORRIS:

22 Q Ultimately, sir, just to move this along a little bit, do  
23 you recall that an agreement was reached with the UCC and Mr.  
24 Dondero and the Debtor concerning governance issues?

25 A Yes, I do.



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1 Q And did you accept your position as an independent  
2 director at Strand as part of that corporate governance  
3 settlement?

4 A That, that was part of the appointment. We -- the  
5 independent directors were brought in to take -- really, to  
6 take control of the company as independent fiduciaries. And  
7 the idea, I think, was that there was a Chapter 7 motion that  
8 was about to be filed by the Committee, or at least that was  
9 the representation, and the Debtor had a choice, they could  
10 either accept the independent directors or they could face the  
11 motion.

12 What actually happened was a little bit more complicated.  
13 The creditors and the Debtor agreed on the selection of Mr.  
14 Dubel and myself. And then because they couldn't agree on the  
15 third member of the independent board, they left it to Mr.  
16 Dubel and myself to actually come up with a process, interview  
17 candidates, and make that selection, which we did, which  
18 ultimately became Mr. Nelms.

19 Q And did all of this take place during that four- or five-  
20 day period prior to January 9th?

21 A It did, yes.

22 Q Okay. And let's talk about the makeup of the board.  
23 You've identified the other individuals. How would you  
24 characterize the skillset and the capability of the  
25 individual?

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1 A Well, on paper, I think it's a pretty uniquely-constructed  
2 board for this type of asset management business with the  
3 diversity of these types of assets and the diversity of issues  
4 that we had.

5 So, former Judge Nelms, obviously skilled in bankruptcy  
6 and the law around bankruptcy, but also very skilled in  
7 mediation, conflict resolution, and in particular his  
8 prepetition or maybe pre-judicial experience in litigation and  
9 litigation involving fiduciary duties we thought could be  
10 very, very important because of the myriad of interrelated  
11 issues that we could see that might arise.

12 John Dubel is an extremely well-known and respected  
13 restructuring professional. He has been dealing these kinds  
14 of assignments as an independent fiduciary for, gosh, as long  
15 as I can recall, but at least going back 15 to 20 years. He  
16 had experience in accounting, but he's also been the leader of  
17 these kinds of organizations going through restructuring in  
18 many operational type roles, and so he was a perfect fit.

19 And my experience in both restructuring as well as asset  
20 management and investment I think dovetailed nicely with the  
21 experience that Mr. Nelms and Mr. Dubel have.

22 Q Okay. Let's talk for just a moment at a high level of the  
23 agreement that was reached. Do you remember that there were  
24 several documents that embodied the terms of the agreement?

25 A Yes, I do.

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1 Q And do you remember one of them was an order that the  
2 Court entered on January 9th?

3 A Yes.

4 MR. MORRIS: All right. Your Honor, just for the  
5 record, and we'll be looking at this, but that would be  
6 document Exhibit 5Q as in queen, and that's at Docket No.  
7 1822.

8 BY MR. MORRIS:

9 Q Do you remember there was a separate term sheet, Mr.  
10 Seery, that was also part of the agreement among the  
11 constituents?

12 A Yes. There were -- I think there were a couple of term  
13 sheets and stipulations, but I do recall that there was some  
14 very specific term sheets with the terms.

15 MR. MORRIS: All right. And we'll look at that one  
16 as well, Your Honor, but that can be found at Exhibit 50 as in  
17 Oscar.

18 BY MR. MORRIS:

19 Q And then, finally, do you recall that Mr. Dondero signed a  
20 stipulation that was also part of the agreement?

21 A Yes. That was absolutely key to the agreement for the  
22 creditors and perhaps the Court. But it was really -- it  
23 needed to be clear that he was signed on to this transaction.

24 MR. MORRIS: Okay. And we'll look at that as well.  
25 That's Exhibit 7Q. And remind me, we'll move that one into

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1 evidence.

2 BY MR. MORRIS:

3 Q Did you and the other prospective independent directors  
4 actually participate in the negotiation of any aspect of this  
5 agreement that you've generally described?

6 A Absolutely. Although we hadn't been appointed yet, these  
7 agreements were going to be the structure with which -- or  
8 under which we would come in as independent fiduciaries. They  
9 would govern a lot of our relationships. They would provide  
10 for the protections that we required and that I required. So  
11 they were exceedingly important to me.

12 Q Can you describe for the Court at a general level your  
13 understanding of the overall structure of the corporate  
14 governance settlement?

15 A From a very high level, the settlement was -- Highland  
16 Capital Partners is a limited partnership. It's managed by  
17 its general partner, Strand Advisors. Although Strand is the  
18 GP, its effective interest in Highland is minimal, about .25  
19 percent of the effective partnership interest. But it is the  
20 general partner. So it does govern the -- the partnership.

21 We came in as an independent board that would oversee and  
22 control Strand Advisors and thereby, through the general  
23 partner position, oversee and control HCMLP, the Debtor.

24 In addition, the Committee then overlaid what we could do  
25 with respect to how we operated the business in the ordinary

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1 course in Chapter 11 with a specific set of protocols that  
2 governed certain transactions that we would have to get  
3 permission from either the Committee or the Court to engage  
4 in.

5 And in addition, Mr. Dondero, notwithstanding the  
6 insertion of the independent board at Strand, also had a set  
7 of restrictions around him, because, of course, not only was  
8 he the former control entity at Highland and Strand, he also  
9 had a hundred percent of the ownership -- indirectly, of  
10 course -- of Strand and could have removed the board. So  
11 there were restrictions around what he could do with respect  
12 to the board. There were also restrictions around what he  
13 could do through various entities to terminate contracts and  
14 --

15 Q All right. We'll look at some of those in detail. Did,  
16 to the best of your recollection, did Mr. Dondero give up his  
17 position as president or CEO of the Debtor?

18 A He did, yes.

19 Q And did he nevertheless stay on as an employee of the  
20 Debtor and retain a position as portfolio manager?

21 A He did. At the last second, I believe it was the night  
22 before, when we were actually in Dallas preparing for the  
23 hearing, but Mr. Ellington raised the concern that if Dondero  
24 was removed from not only the presidency but also the  
25 portfolio management position, potentially there would be some

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1 agreements that might or might not be subject to Court  
2 approval that could be terminated and value would be lost. So  
3 this was a very last-second provision. Obviously, the -- as  
4 new estate fiduciaries, we didn't want value to be lost  
5 instantly for key man or some other reason. And the Committee  
6 ultimately, or I guess you'd say reluctantly, agreed to that  
7 because we just didn't have time to look at any of -- any such  
8 agreements.

9 MR. MORRIS: All right. Let's -- can we put up on  
10 the screen, Ms. Canty, Debtor's Exhibit 5Q?

11 And this is in evidence, Your Honor. This is the January  
12 9th order.

13 And can we please go to Paragraph 8?

14 BY MR. MORRIS:

15 Q Mr. Seery, you had mentioned just a few minutes ago that  
16 there were certain restrictions that were placed on Mr.  
17 Dondero. Does Paragraph 8, to the best of your recollection,  
18 provide for the substance of at least some of those  
19 restrictions?

20 A It does, yes.

21 Q And can you just describe for the Court your understanding  
22 of the restrictions that were imposed on Mr. Dondero pursuant  
23 to Paragraph 8?

24 A Well, as I recall, when Mr. Ellington came in with the  
25 last-minute request, the Committee was extremely upset about

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1 it. We talked about it. Obviously, we, as an independent  
2 board that was going to come in, didn't know the underlying  
3 contracts and couldn't really render any judgment as to  
4 whether there would be value lost. So, the Committee agreed,  
5 but they wanted to make sure that Mr. Dondero still reported  
6 to -- directly to the board, and if the board asked Mr.  
7 Dondero to leave, he would do so.

8 Q Okay. Just looking at this paragraph, is it your  
9 understanding that the scope and responsibilities of Mr.  
10 Dondero would be determined by the board?

11 A Yes.

12 Q And was it your understanding that Mr. Dondero would serve  
13 without compensation?

14 A Yes.

15 MR. DRAPER: Objection. Leading, Your Honor.

16 THE COURT: Overruled.

17 BY MR. MORRIS:

18 Q Was it your understanding that Mr. Dondero's role would be  
19 subject to the direct supervision, direction, and authority of  
20 the board?

21 A That's, you know, that's what the order says and that's  
22 what the agreement was. In practice, that was really going to  
23 have to evolve because we were coming in very cold and  
24 obviously he'd been there for --

25 (Interruption.)

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1 THE COURT: All right. Someone needs to put their  
2 phone on mute. I don't know who it is.

3 BY MR. MORRIS:

4 Q Was it also part of the agreement that Mr. Dondero would  
5 (garbled) upon the board's request?

6 A I think I got you, but yes, that's contained in this  
7 paragraph, and Mr. Dondero agreed to that.

8 THE COURT: All right. Whoever LC is, your phone  
9 needs to be put on mute. Okay. Please be sensitive to  
10 keeping your device on mute except for Mr. Morris and Mr.  
11 Seery.

12 All right. Go ahead.

13 BY MR. MORRIS:

14 Q Do you recall, Mr. Seery, whether there were any  
15 restrictions placed on Mr. Dondero's ability to terminate  
16 agreements with the Debtor?

17 A Yes. That was a very specific provision as well.

18 Q Can we take a look at Paragraph 9 below? Is that the  
19 provision that you're referring to?

20 A That's the provision in the order. I believe there were  
21 other agreements -- certainly, discussion around it -- because  
22 it was an important provision because it had been borne out of  
23 some experience that Acis and Mr. Terry had had in particular.  
24 So it was supposed to be broad and prevent both direct and  
25 indirect termination of agreements.



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1 Q Okay. And do you know, do you recall that the definition  
2 of related entity is contained within the term sheet that you  
3 referred to earlier?

4 A It's a pretty extensive -- I recall the definition not  
5 specifically, but it's a pretty extensive definition. It  
6 includes any of the entities that he owns, that Mr. Dondero  
7 owns, that Mr. Dondero controls, that Mr. Dondero manages,  
8 that Mr. Dondero owns indirectly, that Mr. Dondero manages  
9 indirectly, and it really covers a wide swath of those  
10 entities in which he has interests and control.

11 MR. MORRIS: All right. Let's see if we could just  
12 look at the definition specifically at Exhibit 50 as in Oscar.  
13 And if we could just scroll down to the next page.

14 Now, this was -- this is part of the term sheet that was  
15 filed at Docket 354.

16 BY MR. MORRIS:

17 Q At Definition I(d), is that the definition of related  
18 entity that you were referring to?

19 A That's correct.

20 Q Okay. In addition to what you've described, I think you  
21 also mentioned that there was a separate stipulation that Mr.  
22 Dondero entered into as part of the corporate governance  
23 settlement. Do I have that right?

24 A That's my recollection, yes. And I believe he signed it,  
25 and that was a key gating issue to the hearing that we had on

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1 January 9th.

2 Q And what do you recall about that document as being a key  
3 gating issue?

4 A The key gating issue that I recall is that it had to be  
5 signed. And I don't believe it was signed until that very  
6 morning.

7 MR. MORRIS: All right. Can we call up Exhibit 7Q as  
8 in queen?

9 BY MR. MORRIS:

10 Q All right. Is this the stipulation that you were  
11 referring to? We can scroll down to any portion you want.

12 A I believe that is, yes.

13 MR. MORRIS: Okay. Can we just scroll down to see  
14 Mr. Dondero's signature? Yeah. That's -- okay.

15 So, that's dated January 9th. This was filed at Docket  
16 338. It's on the Debtor's exhibit list as Exhibit 7Q. And  
17 the Debtor would respectfully move Exhibit 7Q into evidence.

18 THE COURT: Any objection? All right. 7Q is  
19 admitted.

20 (Debtor's Exhibit 7Q is received into evidence.)

21 MR. MORRIS: Okay. And if we could just scroll up a  
22 page or two to the four bullet points. Yeah, right there. A  
23 little more.

24 BY MR. MORRIS:

25 Q Okay. So, do you see Paragraph 10 contains the

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1 stipulation?

2 A Yes.

3 Q And as you recall, Mr. Seery, in the events leading up to  
4 the entry of the order approving the settlement, was this one  
5 of the documents that was being negotiated among -- among the  
6 parties?

7 A Yes, it was.

8 Q Okay. You mentioned that there were certain provisions of  
9 the January 9th order that were important to you and the other  
10 independent directors. Do I have that right?

11 A Yes.

12 MR. MORRIS: Let's see if we can back to Exhibit 5Q,  
13 please, Paragraph 4.

14 BY MR. MORRIS:

15 Q Okay. Paragraph 4, can you tell me what Paragraph -- what  
16 Paragraph 4 is and why it was important to you?

17 A Well, there really were four key, I guess I'll use the  
18 term gating items again, for my involvement, and ultimately in  
19 discussions with Mr. Nelms and Mr. Dondero -- Mr. Dubel, their  
20 involvement in the matter.

21 Because of the litigious nature of the Highland operations  
22 and the expectations we had for more litigation after taking a  
23 look at the Acis case, we wanted to make sure that, as  
24 independents coming into a situation with really no stake in  
25 the particular outcome, other than trying to achieve a

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1 successful reorganization, that we were protected. So, number  
2 one, I looked at the limited partnership agreement. I wanted  
3 to make sure that the LPA contained broad and at least  
4 standard indemnification provisions and that they would apply  
5 to the board.

6 Number two, because -- that then requires you to look at  
7 the indemnification provisions at Strand, because you're a  
8 director of Strand, the GP. So then we looked at those. I  
9 took a close examination of those. They looked okay, except  
10 Strand didn't have any assets other than its equity interest  
11 in Highland, and if that equity interest turned out to be  
12 zero, that indemnity wouldn't be very valuable.

13 So I wanted to make sure that Highland, the Debtor,  
14 guaranteed the indemnity (garbled) on a postpetition basis, so  
15 that if there were a failure of D&O, which I'll get to in a  
16 second, or it wasn't enough, that we would have a senior claim  
17 in the case, an admin claim in the case.

18 I then, of course, wanted to make sure that we had D&O  
19 insurance. This was very difficult to get, because, frankly,  
20 there's a Dondero exclusion in some of the markets, we've been  
21 told by our insurance brokers, and so getting the right policy  
22 that would cover the independent board was difficult. We did  
23 get that.

24 And then ultimately there'll be another provision in the  
25 agreement here -- I don't see it off the top of my head -- but

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1 a gatekeeper provision. And that provision --

2 Q Hold on one second, Mr. Seery, because we'd want to  
3 scroll. So Paragraph 4 and Paragraph 5, were those, were  
4 those provisions put in there at the insistence of the  
5 prospective independent directors?

6 A Yes. And remember, so the Paragraph 4, as I said, is the  
7 guarantee of Strand's obligations for its indemnity. Again,  
8 Strand didn't have any money, so the Debtor had to be the one  
9 purchasing the D&O for the directors and for Strand. So those  
10 are the two provisions that really worked to address my  
11 concerns about the indemnities and then the D&O.

12 MR. MORRIS: Okay. Can we go to Paragraph 10,  
13 please? There you go.

14 BY MR. MORRIS:

15 Q Is this the other provision that you were referring to?

16 A This is. It's come to be known as the gatekeeper  
17 provision, but it's a provision that I actually got from other  
18 cases. Again, another very litigious case that I thought it  
19 was appropriate to bring in to this case.

20 And the concept here is that when you're dealing with  
21 parties that seem to be willing to engage in decade-long  
22 litigation in multiple forums, not only domestically but even  
23 throughout the world, it seemed important and prudent for me  
24 and a requirement that I set out that somebody would have to  
25 come to this Court, the court with jurisdiction over these

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1 matters, to determine whether there was a colorable claim.  
2 And that colorable claim would have to show gross negligence  
3 and willful misconduct, *i.e.*, something that would not  
4 otherwise be indemnified.

5 So it basically sets an exculpation standard for  
6 negligence. It exculpates the directors from negligence. And  
7 if somebody wants to bring a cause against the directors, they  
8 have to come to this Court first and get a finding that  
9 there's a colorable claim for gross negligence or willful  
10 misconduct.

11 Q Would you have accepted the engagement as an independent  
12 director without the Paragraphs 4, 5, and 10 that we just  
13 looked at?

14 A No. These were very specific requests. The language here  
15 has been 'smithed, to be sure, but I provided the original  
16 language for 10 and insisted on the guaranty provision above  
17 to assure that the indemnity would have some support.

18 Q And ultimately, did the Committee and the Debtor agree to  
19 provide all of the protection afforded by Paragraphs 4, 5, and  
20 10?

21 A Yes.

22 Q Okay.

23 MR. MORRIS: Your Honor, we're going to move on now  
24 to good faith, Section 1129(e)(3), just to give you a little  
25 bit of a roadmap of where we're going.

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1 BY MR. MORRIS:

2 Q Let's talk about the process that led to the plan that the  
3 Debtor is asking the Court to confirm today. Real basic stuff  
4 at the beginning. Can you tell me your understanding of the  
5 makeup of the UCC, of the Creditors' Committee?

6 A The Creditors' Committee in this case has four members.  
7 It's UBS, the Redeemer Committee, which are former holders of  
8 interests in a fund called the Crusader Fund, which was a  
9 Highland fund, who had redeemed and then had a dispute with  
10 Highland.

11 And the next creditor is Mr. Terry and Acis. We generally  
12 group them as one, but the creditor is Acis.

13 And the fourth creditor is an entity called Meta-e, and  
14 they provide litigation support and technical support and  
15 discovery support in litigations for the Debtor, including in  
16 this case now.

17 Q All right. Just focusing really on the early period, the  
18 first few months, can you describe the early stages of the  
19 negotiations with the UCC as best as you can recall?

20 A Well, I think the early stage of the case wasn't directly  
21 a negotiation; it was really trying to understand as best we  
22 could the myriad of assets that we had here, the various  
23 businesses that the Debtor either owned, controlled, or  
24 managed, as well as the claims.

25 We went through a process of trying to understand each of

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1 the claims that the Debtor -- or against the Debtor that were  
2 represented by the Committee, as well as some other claims  
3 that were not on the Committee.

4 Q Was the Debtor -- I mean, was the Committee initially  
5 pushing the independent board to go to a monetization plan, an  
6 asset monetization plan?

7 A Very quickly and early on, the Debtor -- the Committee  
8 took a pretty aggressive approach with the Debtor and the  
9 independent board. I think the Committee's perspective, as  
10 articulated to me, and where -- at least how we took it, was  
11 that they'd been litigating for years and they sort of knew  
12 the situation and the value of their claims, that the Debtor  
13 was insolvent, in their view, and that we should be operating  
14 the estate in essence for the benefit of the creditors.

15 Q And what was the board's view in reaction to that?

16 A We disputed it. And the reason we disputed it was very  
17 straightforward. Save for the Redeemer claim, which at least  
18 had an arbitration award, Acis and Mr. Terry didn't have any  
19 specific awards, notwithstanding the results of the Acis  
20 bankruptcy, and UBS, while it had a judgment, that judgment  
21 was not against the Debtor.

22 So our view was, until we have our hands around these  
23 claims and we determine what the validity is in our estate,  
24 that we would treat the Debtor as if it were solvent. We also  
25 wanted to assess the value of the assets. So, looking at the



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1 assets not just from a book value but what they might be  
2 really worth in the market.

3 Q And did the board in the early portion of the case  
4 consider all strategic alternatives?

5 A I don't know if we considered every strategic alternative,  
6 but we certainly considered a lot of alternatives.

7 Q Can you describe for the Court the alternatives that were  
8 considered by the board before settling on the asset  
9 monetization plan?

10 A Well, early on, you know, we looked at each of the -- what  
11 we would think of the large category types of ways to resolve  
12 a case. Number one, could we go through a very traditional  
13 reorganization with either stretching out claims to creditors  
14 after settlement or converting some of those to equity,  
15 getting new equity infusions? We considered those  
16 alternatives.

17 Number two, we considered whether we should simply sell  
18 the assets. That's one of the things that the Committee was  
19 pushing for. They could be sold to third parties. They could  
20 be sold individually. Mr. Dondero potentially could buy some  
21 of the assets. That'd be a reasonable reorganization in this  
22 case.

23 We also considered whether that, you know, we would just  
24 do a straight liquidation. Is there some value to doing --  
25 converting the case to a 7 and doing a straight liquidation?

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1 We also considered a grand bargain plan, and this was  
2 something that I worked on quite a bit. The phrase is mine,  
3 although no pride of authorship, certainly, since it didn't  
4 work out. But that perhaps we could come to an agreement with  
5 the major creditors and with Mr. Dondero and then shift some  
6 of the expenses in the case out further to litigate some of  
7 the other claims while reorganizing around the base business.

8 And then, finally, we considered the asset monetization  
9 plan, and ultimately that evolved into what we have today.

10 Q Were there guiding principles or factors that the board  
11 was focused on as it assessed these different options?

12 A Well, the number one guiding principle was overall  
13 fairness and equitable treatment of the various stakeholders.  
14 So, again, at that point, we didn't know exactly what, if  
15 anything, we would owe to claimants like UBS or HarbourVest or  
16 even Mr. Terry and Acis. We had a good sense of where we  
17 would end up with Redeemer, I think, but we still had some  
18 options and wanted to negotiate the issues related to  
19 potential appeal rights that we had. So I think that was the  
20 number one overall concern.

21 But that did evolve over time. Costs of the case were  
22 exceptionally high. And the reason they're so high is that  
23 Highland was run for a long time, at least from what we can  
24 tell, at an operating deficit. Typically, what it would do is  
25 run at a deficit and then sell assets to cover the shortfall,

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1 and it would defer a whole bunch of employee -- potential  
2 employee compensation. And because of the way the environment  
3 was going, particularly in the first half of the year, it  
4 didn't look to us like there was going to be any great asset  
5 increase that would somehow save us from the hole that was  
6 being dug, the considerable amount of expenses to run the  
7 case.

8 Q Did changing the culture of litigation factor into the  
9 path that the board considered?

10 A Well, we certainly looked at the way the company had run  
11 and why it got to where it is in terms of litigating. And not  
12 just litigating valid claims, but litigating any claim to the  
13 *nth* degree. And stories are legion, I won't talk about them,  
14 but of Highland taking outrageous positions and then pursuing  
15 them, hoping that the other side caves.

16 We determined that this estate couldn't bear that kind of  
17 expense, and it wasn't fair and equitable to do that anyway.  
18 So we wanted to attack the claims that we could -- and I say  
19 attack; try to resolve them as swiftly as we could --  
20 protecting the Debtor's interests but trying to find an  
21 equitable resolution.

22 I'm not averse to litigating. And I think when there are  
23 claims that are legitimate, the Debtor should pursue them.  
24 There's always -- a good settlement is always better than a  
25 bad litigation. But if there (indecipherable) to resolve

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1 them, we should -- we should pursue those. And if we have  
2 defenses, we should pursue those, and not just be held up  
3 because someone else is willing to, you know, take a more  
4 difficult position than we are.

5 But in this case, it really did cry out for some sort of  
6 resolution on many of these cases because they were far beyond  
7 -- far beyond the facts and far beyond the dollars. There was  
8 personal antipathy involved in virtually every one of the  
9 unlitigated or unliquidated Committee cases.

10 Q Did the board, as it was assessing the various strategic  
11 alternatives, consider maximization of the value?

12 A Always number one was, can we maximize value? But that  
13 has to be done within the context of the risk you're taking  
14 and the time it takes. So, not all wine ages well in a cave  
15 and not all investments get to be more valuable over time. We  
16 wanted to look at each individual asset that the Debtor had,  
17 each claim that the Debtor had, each defense that the Debtor  
18 had, and consider the time and the costs and then try to find  
19 the best way to maximize value with those multiple  
20 considerations.

21 Q How about the role and support of the UCC, how did that  
22 factor into the decision-making, the Debtor's decision-making  
23 as to what plan to pursue?

24 A Well, you know, the decision-making with the UCC was  
25 cumbersome and oftentimes difficult. Sometimes our relations

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1 were very contentious, and sometimes they continue to be. But  
2 the Committee had significant oversight because of the  
3 protocols that had been agreed to. Some of the disputes we  
4 had with the Committee found their way into the court. Those  
5 time and that cost, some of which we won, some of which we  
6 lost, but those factored into our analysis.

7 But eventually we knew that we were going to need to get,  
8 you know, some significant portion of the Committee to agree,  
9 because, at minimum, Meta-e had a liquidated claim, and  
10 Redeemer was very close to fully liquidated, so we were going  
11 to need support from the Committee with whatever we tried to  
12 push through. And so that's how we negotiated with the  
13 Committee from that perspective.

14 Q Is it fair to say that the Debtor and the Committee's  
15 interests became aligned upon approval of the disclosure  
16 statement back at the end of November?

17 A I don't think they became perfectly aligned, because we  
18 still have, you know, some disputes around, you know,  
19 implementation and things like the employee releases, which  
20 were very important to me. But I think we're largely aligned  
21 and that the Committee is supportive, as Mr. Clemente said at  
22 the start of this hearing, of the plan. We negotiated at  
23 arm's length with them about most of the provisions. I would  
24 say virtually everything was a relatively significant  
25 negotiation, or at least there was a good faith exchange of

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1 views on each side and assessment of legal and financial  
2 risks. And I think at this point they're largely in support  
3 of the plan.

4 Q All right. Let's -- you mentioned the grand bargain, and  
5 I just want to spend a few minutes talking about that, how  
6 that evolved. Focusing your attention in the kind of late  
7 spring/early summer, can you tell me what efforts you and the  
8 board made in trying to achieve a grand bargain in that early  
9 part of the case?

10 A Well, we had -- at that point, we had reached agreement,  
11 at least in principle, with Redeemer. And the thought was --  
12 my thought was that we could construct a plan, understanding  
13 what the cash flows looked like and what we thought the base  
14 value of the asset looked like -- and those are not just the  
15 assets that are tangible assets, but the notes that are  
16 collectible by the Debtor as well -- and then engage with UBS  
17 in particular. Redeemer. To some degree, Mr. Terry. We had  
18 not yet reached any agreement with him. But UBS, we thought  
19 of as a slightly -- I don't mean this to be disparaging -- but  
20 a slightly more commercial player than Acis because of the  
21 history that Acis had to deal with and endure.

22 And we were hoping that we could get some sort of  
23 coalescence around an agreed distribution that would require  
24 those creditors to take a lot less than they might have  
25 otherwise agreed, Mr. Dondero to put in more than he otherwise

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1 thought he could put in or would be willing to put in, and  
2 then we would get out to Acis and the other creditors with a  
3 plan.

4 And so I built, with the team at DSI, a detailed model on  
5 how the distributions could work and what the potential timing  
6 could be, trying to, each time, move in a multidimensional way  
7 with UBS, Redeemer, Mr. Dondero, and to some degree Acis,  
8 around the respective issues for their claims.

9 Again, UBS and Acis had not been resolved and weren't  
10 close, but the thought was if we could get dollar agreements  
11 for distribution, perhaps we could then figure out how to  
12 construct settlements of their claims.

13 Q During this time period, did you work directly with Mr.  
14 Dondero in the formulation of a potential grand bargain?

15 A I did, yes.

16 Q And the model that you described, did that go through a  
17 number of iterations?

18 A It went through multiple iterations. I don't believe I  
19 ever shared the model with anybody. One of the reasons for  
20 that is I didn't want -- I felt I had -- if I was going to  
21 share it with Mr. Dondero, for example, I'd have to share it  
22 with UBS and I'd have to share it with Redeemer. And I wanted  
23 it to be -- I wanted it to be a working model with the team at  
24 DSI. In particular, we would make, you know, adjustments on  
25 an almost-daily basis.

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1 Mr. Dondero had -- remember, he was still portfolio  
2 manager at that time. He also had a related-party interest,  
3 as people have seen from some of the litigation around the  
4 sales of securities. He had access and was receiving emails  
5 from the team as well as from the finance team. So he had  
6 access to the information at that point and had a view around  
7 the value. And this was more trying to adjust what those  
8 distributions would look like depending on the amounts that he  
9 would be willing to contribute.

10 Q Moving on in time, did there come a time when the Debtor  
11 participated in a mediation with certain of the major  
12 constituents in the case?

13 A Yes. That was towards the end of the summer.

14 Q And during that mediation, did the concept of a grand  
15 bargain, was that put on the table? Without discussing any  
16 particulars about it, just as a matter of process, was the  
17 grand bargain subject to the mediation discussions?

18 A Well, the mediation had multiple components, so the answer  
19 to the question in short is yes, but I'll go longer because I  
20 tend to. The grand bargain plan stayed in place, and that was  
21 going to be an overall settlement. The mediation was  
22 initially, I think, as a main course, focused on Acis, UBS,  
23 and then the third piece being the grand bargain. And if you  
24 could settle one of those claims, perhaps -- obviously, if you  
25 could settle both of them, you could get to then focusing on



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1 the grand bargain.

2 But even before we got to mediation, the idea of the  
3 monetization plan had also been put forth. Notwithstanding  
4 that it wasn't my idea, I actually thought that it was a good  
5 idea, ultimately. Didn't initially. And the reason for that  
6 is that it set a marker for what a base expectation could be  
7 for the creditors and just for Mr. Dondero. And knowing that  
8 that was out there, at least with them, that could hopefully  
9 be a catalyst in the mediation for folks to say, let's see if  
10 we can get our claims done and get a grand bargain done,  
11 because if we don't we have this Debtor monetization plan.  
12 And by that -- at that point, I don't think we had much  
13 agreement with the Committee on anything, and certainly with  
14 Mr. Dondero, on -- on a monetization plan.

15 Q All right. And let's just bring it forward from the fall,  
16 post-mediation, to the present. Has -- has -- have you and  
17 the board continued discussing with Mr. Dondero the  
18 possibility of a grand bargain?

19 A Well, it's shifted. So, the grand bargain discussions  
20 really -- you had multiple phases. So, you had pre-mediation.  
21 There was the grand bargain discussions that I just described  
22 previously that also involved UBS and Redeemer, and to some  
23 degree Acis and Mr. Terry. Then you have the mediation, which  
24 is much more focused on the claims and whether they can fit  
25 into the grand bargain with Mr. Dondero.

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1 And the way that was conducted was a little bit more  
2 separated, meaning the parties would talk to the mediator, the  
3 mediator would then go and talk to other parties and try to  
4 work a settlement on each of those components.

5 Subsequent to the mediation where we reached the agreement  
6 with Acis and Mr. Terry, and we ultimately in that timeframe  
7 banged out the final terms of our agreement with Redeemer, we  
8 engaged with Mr. Dondero around -- I wouldn't call it the  
9 grand bargain, but a different plan. By that point, the  
10 monetization plan had started to gain some traction with the  
11 creditor group, and Mr. Dondero and his counsel, I believe,  
12 focused on the potential of what was referred to as a pot  
13 plan. And while it has the -- it could have the ability of  
14 being a resolution plan, it wasn't the grand bargain plan that  
15 I had initially envisioned. And pot plan was really a  
16 misnomer, because it didn't have a whole pot, so -- so it's a  
17 little bit of a hybrid.

18 Q Did the board spend time during its meetings discussing  
19 various pot plan proposals that had been put forth by Mr.  
20 Dondero?

21 A Oh, absolutely. And not only the board. I mean, we did  
22 our own work as an independent board and then brought in our  
23 professional advisors, both your firm and the DSI folks, to go  
24 through analytics around the pot plan, and even before that,  
25 the other plan alternatives, but we had direct discussions

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1 with Mr. Dondero and his counsel.

2 Q And in the last couple of months, has the board listened  
3 to presentations that were made by Mr. Dondero and his counsel  
4 concerning various forms of the pot plan?

5 A Yes. At least two or three.

6 Q And during this time, has the board and the Debtor  
7 communicated with the Committee concerning different  
8 iterations of the proposed pot plan?

9 A Yes. We've had continual discussions with the Committee  
10 regarding the various iterations of the potential grand  
11 bargain all the way through the pot plan.

12 Q And during this process, did the Debtor provide Mr.  
13 Dondero and his counsel with certain financial information  
14 that had been requested?

15 A Yes. As I said, up 'til the point where he resigned and  
16 was then ultimately, at the end of the year, removed from the  
17 office, he had access to financial information related to the  
18 Debtor and even got the information from the financial group.  
19 Subsequent to that, we've provided him with requests -- with  
20 financial information that was requested by his counsel.

21 Q Okay. Were your efforts at the grand bargain or the  
22 pursuit of the pot plan successful?

23 A No, they were not.

24 Q Do you have an understanding as to -- just, again, without  
25 going into -- into details about any particular proposal, do

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1 you have an understanding as to what the barrier was to  
2 success?

3 A The grand bargain, we just never got the traction that we  
4 needed to get that going and the sides were just far -- too  
5 far apart. And the pot plan, similarly. Our discussions with  
6 Mr. Dondero and the Committee, they're -- they're very far  
7 apart.

8 Q And is it fair to say that the Committee's lack of support  
9 in either the grand bargain or the pot plan is the principal  
10 cause as to why we're not talking about that today?

11 A Well, it's -- it -- right now, we've got the plan that's  
12 on file, the monetization plan. The monetization plan has  
13 gone out for creditor vote and has received support. It  
14 distributes, we think, equitably, as well as a significant  
15 amount of distributions to unsecured creditors. And there  
16 really isn't an alternative that we see, based upon the  
17 numbers I've seen, that competes with it or has any traction  
18 with the largest creditors.

19 Q All right. So, now we've talked about various proposals  
20 or alternatives that were considered by the board, including  
21 the grand bargain and the pot plan. Let's spend some time  
22 talking about the plan that is before the Court today and how  
23 we got here. And I'd like to take you really back to the  
24 beginning, if I may.

25 Tell us, tell the Court just what the board was doing in

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1 the early months after getting appointed, because I think  
2 context is important here. What were you all doing the first  
3 few months of the case?

4 A Well, the first few months, we really were drinking from  
5 the proverbial fire hose, trying to get an understanding of  
6 the business, how it had been managed previously, what the  
7 issues related to the different parts of the business were.  
8 And then an understanding of each of the employees that were  
9 working under us, what their roles were, how they performed  
10 them, who sat where with respect to each of the assets, what  
11 the contracts looked like, whether they be shared service or  
12 management agreements. And then we started looking at the  
13 individual assets in terms of value.

14 At the same time, we were trying to get up to speed on the  
15 complex nature of the claims that were in the case. The  
16 liquidated claims were relatively easy, but there had been a  
17 significant amount of transfers in and out of the Debtor, and  
18 then there's a myriad of relationships involving related  
19 entities that we had to understand, both with respect to the  
20 claims as well as with respect to the assets.

21 And so that -- those were the main things we were doing  
22 for those first few months in the case.

23 Q Just a couple months into the case, the COVID pandemic  
24 reared its head. Do you recall that?

25 A Yes. We had been in Dallas every day working up 'til the

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1 time of the COVID and some of the shutdown orders,  
2 particularly in the Northeast, and so that changed the dynamic  
3 of how we could function every day.

4 Notwithstanding that, we -- we were able to manage from  
5 afar, and ultimately, when there were some cases in the office  
6 of COVID, we -- on the Highland side, not the related entity  
7 side, but on the Highland side -- we determined that the staff  
8 and the team should work from home, which they were able to do  
9 quite well.

10 Q Okay. In those early months, do you recall that there was  
11 a substantial erosion of value, at least as of the time you  
12 were appointed in those first three or four months?

13 A There was. And I think we've heard some -- some noise  
14 about what that value was and the drop in the asset value as  
15 opposed to net value. But the asset value did, did drop  
16 significantly.

17 Q Can you describe for the Court your recollection as to the  
18 causes of the drop in the value that you just descried?

19 A Yes. The number one drop was a reservation that the board  
20 took for a receivable from an entity called Hunter Mountain.  
21 The quick version of this is that Hunter Mountain owns  
22 Highland. As I mentioned, while Strand is the GP, it only has  
23 a quarter-percent interest in Highland. The vast majority of  
24 the interests are owned by an entity called the Hunter  
25 Mountain Investment Trust in a very complicated, tax-driven

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1 structure.

2       Dondero and Okada transferred their interests in Highland  
3 at a high valuation to Hunter Mountain. Hunter Mountain then  
4 didn't have the money, so it, in essence, borrowed the money  
5 from the Debtor in a note to pay for those interests. There's  
6 a circular running of the cash, but we were not sure where, if  
7 any, where any assets are, if they would be sufficient. So we  
8 took a reservation of \$58 million for that note.

9       The second biggest piece of the reduction in value was the  
10 equity that was lost in the Select Equity account. This is a  
11 Debtor trading account that was managed by Mr. Dondero. \$54  
12 million was lost in that account. Basically, it was really  
13 highly margined, very high leverage in that account when the  
14 market volatility came in. As it grew through January,  
15 February, March, more and more margin calls. Ultimately,  
16 Jefferies, which had Safe Harbor protections -- technically,  
17 the account was not a Debtor account, but they would have had  
18 it anyway -- they seized that account. \$54 million in equity  
19 was lost in that account.

20       The next highest amount is about \$35 million, but it's  
21 higher now. That's just the bankruptcy costs, where we have  
22 spent cash and Debtor assets in the case. It was about \$36 to  
23 \$40 million through the end of the year. That's now higher.

24       About \$30 million was lost in paying back Jefferies on the  
25 asset side of the ledger in the Highland internal equity

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1 account. This was similar to the equity -- the Select Equity  
2 account, also managed by Mr. Dondero. Extremely highly-  
3 levered coming into the market volatility of the first  
4 quarter, which was exacerbated, obviously, by the COVID. That  
5 was about \$30 million that was repaid in margin loan in that  
6 account.

7 In addition, \$25 million of equity was lost in that  
8 account while Mr. Dondero was managing it. I took over  
9 effectively managing it in mid-March and worked with Jefferies  
10 to keep them from seizing the account. We've since gotten a  
11 bunch of value coming back from that account, but that was the  
12 amount that was lost.

13 About \$10 million was lost in the Carey Limousine loan  
14 transaction. That is a -- an interesting little company. Has  
15 done a nice job -- management did a very good job coming into  
16 the year, and it actually had real value, notwithstanding the  
17 changeover to Uber in people's preferences. But with the  
18 COVID, it really relied on events, airport travel, executive  
19 travel, and that really took a bite out of it, although, you  
20 know, we're hoping to be able to restructure, we have  
21 restructured it to some degree, and we're hoping that there  
22 could be value there.

23 And then about \$7 million was lost in equity in an entity  
24 called NexPoint Hospitality Trust. This is another extremely  
25 highly-levered hospitality REIT that NexPoint manages. It



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1 trades on the Toronto Stock Exchange. And I think likely that  
2 -- it's got a lot of issues with respect to its mortgage debt.  
3 And because it was hospitality, it was really hurt by the  
4 COVID.

5 And I think that's probably -- those numbers add up to  
6 north of \$200 million of the loss.

7 Q All right. Thank you for that recitation, Mr. Seery. So,  
8 turning to the spring, after all of those issues were  
9 addressed, at the same time you were working on the grand  
10 bargain, did the Debtor and its professionals begin  
11 formulating the monetization plan that we have today?

12 A I'm sorry, in the spring? I lost that question. I  
13 apologize.

14 Q That's okay. After you dealt with everything that you  
15 just described, were you doing two things at once? Were you  
16 working on the grand bargain and the asset monetization plan  
17 at the same time?

18 A Yes, that's correct.

19 Q All right. Can you just describe for the Court kind of,  
20 you know, how the asset monetization plan evolved up until the  
21 point of the mediation?

22 A Yes. I alluded to it earlier, but because the Debtor was  
23 running an operating deficit, we were very concerned about  
24 liquidity. Highland typically runs, from a liquidity  
25 perspective and a cash perspective, very close to the edge. I

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1 don't feel particularly comfortable helping lead an  
2 organization that's running that close to the edge. And I was  
3 very focused on the burn that we had on an operating basis, as  
4 well as the professional cost burn, because for a case this  
5 size it was significant.

6 The rest of the board felt similarly, and one of the  
7 directors, and I'm not sure if it was Mr. Nelms or Mr. Dubel,  
8 came up with the idea that we needed an alternative to  
9 continuing to just burn assets while we were in this case.  
10 There had to be some sort of catalyst to get the parties, both  
11 Mr. Dondero as well as the creditors -- at that point, as I  
12 said, we weren't settled with Acis or UBS, and we weren't,  
13 frankly, close with either of them. And so we needed what --  
14 what I think the -- the idea was that we needed a catalyst to  
15 have people focus on what the alternative was. Because  
16 continuing to run the case until we ran out of money was not  
17 an acceptable alternative.

18 What I didn't like about the plan was it didn't have  
19 anybody's support, and so I wasn't sure how we made progress  
20 with it without having some Committee member or Mr. Dondero in  
21 support of it. I was outvoted, although maybe I came around  
22 in the actual vote. But ultimately, I think it was actually a  
23 quite smart idea, because it did set the basis for what the  
24 case would be. Either there would be some resolution or it  
25 would push towards the monetization plan, and parties could

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1 then assess whether they liked the monetization plan or not.  
2 That if I was going to be the Claimant Trustee or the --  
3 defending the, you know, against the claims, they would have  
4 the pleasure of litigating with me for some period of time.  
5 Or they could come to some either grand bargain or ultimately  
6 some other resolution.

7 And as we started to develop a plan and put more of a  
8 framework -- more flesh around the framework, it actually  
9 started to look more and more like a real viable alternative  
10 to either long-term litigation or some other grand bargain if  
11 we couldn't get there.

12 Q And ultimately, did the board authorize the Debtor to file  
13 its initial version of the asset monetization plan at around  
14 the time of the mediation?

15 A Yeah. We developed it over the summer and really fleshed  
16 it out in terms of how the structure would work, what the tax  
17 issues were, what the governance issues were. We did that  
18 largely negotiating with ourselves, so we -- we were extremely  
19 successful. And then we filed, we filed that plan right  
20 before the mediation.

21 And my recollection is that there was some concern from  
22 the mediators that they thought that putting that plan out in  
23 the public could upset the possibility of a grand bargain, so  
24 we ended up filing that under seal.

25 Q Do you recall what the Committee's initial reaction was to

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1 the asset monetization plan that you filed under seal?

2 A Well, initially, they -- the Committee didn't like it.

3 They didn't like the governance. They didn't like the fact

4 that it set up for those creditors who didn't litigate the

5 prospect of litigations to try to resolve their claims. It

6 effectively cut out some of the advisory that the Committee

7 currently had. The -- one of the driving forces behind the

8 asset monetization plan and how we initially started it is we

9 can't continue these costs, as I said. Well, an easy way to

10 get rid of -- to reduce the costs is to get rid of half of

11 them.

12 So if you could get rid of the Committee, effectively, and

13 coalesce around an asset monetization vehicle, then if folks

14 wanted to resolve their claim, you could. If you had to

15 litigate it, you could, but you'd have one set of lawyers that

16 the estate was paying for, one set of financial advisors the

17 estate was paying for, as opposed to multiple sets.

18 Q In addition to the corporate governance issues that you

19 just described, did the Committee and the Debtor quickly reach

20 an agreement on the terms of the treatment of employee claims

21 and the scope of the releases for the employees?

22 A No. Not very quickly at all.

23 Q Yeah.

24 A You know, again, one of the issues in this case that

25 drives perspectives is the history that creditors have in

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1 dealing with Highland and in dealing with many of the  
2 employees at Highland, you know, who had worked for Mr.  
3 Dondero and served at his pleasure for a long time, and how  
4 they had been treated in various of their attempts to collect  
5 their claims. So the idea of giving any sort of releases to  
6 the employees was anathema to -- to many of the Committee  
7 members.

8 From my perspective, you know, releases are particularly  
9 important because there's a *quid pro quo* leading up to the  
10 confirmation of a plan, particularly with a monetization plan  
11 where it's clear that the employees are all going to be or  
12 largely going to be either transitioned or terminated. If  
13 they're going to keep working towards that, we either have to  
14 have some sort of financial incentive or some sort of  
15 assurance that their actions which are done in good faith to  
16 try to pursue this give them the benefit of more than just  
17 their paycheck.

18 And so we thought we were setting up the *quid pro quo* in  
19 terms of work towards the monetization, bring the case home,  
20 and you're entitled to a release, so long as you haven't done  
21 something that was grossly negligent or willful misconduct.  
22 And the Committee, I think, wanted to have a more aggressive  
23 posture.

24 Q And did those disagreements over corporate governance and  
25 the employee releases kind of spill out into the public at

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1 that disclosure statement hearing in October?

2 A I think they spilled out at that hearing as well as in the  
3 hearing either the next day or two days later around Mr.  
4 Daugherty's claim. And again, it was -- it was contentious.  
5 I tend to try to reach resolution, but I tend to hold firm  
6 when I think that there's a good reason, an equitable reason  
7 to do so, and compromising that issue was very difficult for  
8 me.

9 Q But in the weeks that followed, did the Committee and the  
10 Debtor indeed negotiate to resolve to their mutual  
11 satisfaction the issues surrounding corporate governance and  
12 employee releases?

13 A We did, yes.

14 Q And were -- was the Debtor able to get its disclosure  
15 statement approved with Committee support in late November?

16 A We did, yes.

17 Q Can you describe for the Court generally kind of the  
18 process by which the Debtor negotiated with the Committee?  
19 I'll ask it as broadly as I can, and I'll focus if I need to.

20 A Yeah. The process was usually in group settings with the  
21 independent directors, professionals, and the Committee  
22 members and their professionals. Oftentimes, then, there  
23 would be certain one-off conversations if there was a  
24 particular issue that was more important to one Committee  
25 member or another, or if they were designated by the Committee

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1 to be the point on that. And so I negotiated on behalf of the  
2 Debtor, both collectively and individually, around these  
3 points.

4 The biggest issues related to governance of the Claimant  
5 Trust, the separation of the Claimant Trust and the Litigation  
6 Trust, which was important to me, the treatment of employees  
7 between the filing -- the time we came up with the case and  
8 when we were going to exit, and then how that release  
9 provision would work.

10 Q Is it fair to say that numerous iterations of the various  
11 documents that embodied the plan were exchanged between the  
12 Debtor and the Committee?

13 A Yes. There were -- there were dozens.

14 Q Fair to say that the negotiations were arm's length?

15 A Absolutely. Often contentious, always professional, but I  
16 do think that there were, you know, well -- good-faith views  
17 held by folks on both sides. And I think we were fortunate to  
18 be able to get resolution of those, because they were  
19 strongly-held views.

20 Q Okay. And ultimately, I think you've already testified,  
21 and Mr. Clemente certainly made it clear: Is the Debtor --  
22 does the Debtor have the Committee on board for their plan  
23 today?

24 A My understanding is again -- and you heard Mr. Clemente --  
25 both the Committee and each of the individual members are

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1 supportive of the plan.

2 Q All right. Let's switch to Mr. Dondero and his reaction  
3 to the asset monetization plan. Can you describe for the  
4 Court based on your experience and your interaction with him  
5 what you interpreted Mr. Dondero's position to be?

6 A VOICE: Objection, hearsay, or --

7 MR. DRAPER: Objection, hearsay. Calls for  
8 speculation, Your Honor.

9 THE COURT: Overruled.

10 THE WITNESS: Yeah. I had direct discussions with  
11 Mr. Dondero regarding the plan, the asset monetization plan,  
12 as I mentioned, direct discussions regarding a potential grand  
13 bargain. The initial view from Mr. Dondero was, and he told  
14 me, that if he didn't get a plan that he agreed to, if he  
15 didn't have a specific control or agreement around what got  
16 paid to Acis and Mr. Terry and what got paid to Redeemer  
17 specifically, that he would, quote, burn the place down. I  
18 know that because it is, excuse the pun, seared into my mind,  
19 but I also wrote it down. And that was, you know, in the  
20 early summer.

21 We had subsequent discussions around the plan, and as we  
22 were talking about the -- about the grand bargain or -- the  
23 pot plan hadn't come out at that point -- even on a large call  
24 -- the plan initially called for a transition, and still does,  
25 of employees of the Debtor to a related entity to continue



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1 performing services that were under the prior shared service  
2 agreements that we were going to terminate.

3 But that transition is wholly dependent on Mr. Dondero.  
4 And we had a call with at least five to seven people on it  
5 where I said to Mr. Dondero, look, this is going to be in your  
6 financial interest to agree to a smooth transition. These  
7 people have worked for you for a long time. It's for their  
8 benefit. You portfolio-manage these funds. It's to the  
9 benefit of those funds to do this smoothly. And if there's  
10 litigation between you and the estate later, then those chips  
11 will fall where they may.

12 And he told me to be prepared for a much more difficult  
13 transition than I envisioned.

14 And I specifically said to him, and this one sticks in my  
15 mind because I recall it, I said, don't worry, Mr. Dondero --  
16 I think I used Jim -- I will be prepared. I was a Boy Scout  
17 and we spend time preparing for these kinds of things. So  
18 we're -- we would love to get done the best transition we can,  
19 but we will be prepared for a difficult one.

20 So, from the start, the idea of the monetization plan was  
21 not something that obviously he supported. We did agree with  
22 -- after his inquiry or request with the mediators, to file it  
23 under seal while we went into the mediation.

24 BY MR. MORRIS:

25 Q And after, after that was filed in September, early

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1 October, did Mr. Dondero start to act in a way that the board  
2 perceived to be against the Debtor's interests?

3 A Certainly. I mean, he previously had shown inclinations  
4 of that, but that -- it got very aggressive as he interfered  
5 with the trades we were trying to do in terms of managing the  
6 CLO assets. He took a position that postpetition, which was  
7 really one of his entities taking a position, that  
8 postposition a sale of life policy assets was somehow not in  
9 the best interests of the funds and that we had abused our  
10 position, notwithstanding that he turned it over to us with no  
11 liquidity to maintain those life policies. There were several  
12 other instances. And those led to the decision to, one, have  
13 him resign, and then ultimately, after the text to me that I  
14 perceived as threatening, and we've had subsequent hearings on  
15 it, we asked him to leave the office.

16 Q Okay. Let's move back to the plan here. Can you  
17 describe, you know, generally, if you can, the purpose and  
18 intent of the asset monetization plan?

19 A Well, very simply, the main purpose is to maximize value.  
20 This is not a competition between Mr. Dondero and myself. I  
21 have no stake in getting more money out of the maximization  
22 other than my duty to do the job that I was hired to do.

23 So our goal is to manage the assets in what we think is  
24 the best way to do that over time, and find opportunities  
25 where the market is right to monetize the assets, primarily

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1 through sales. There may be other instances, depending on the  
2 type of asset, whether a sale makes sense, if we can structure  
3 it through some kind of distribution that's more structured.

4 Q We've used the phrase a bunch of times already. Can you  
5 describe in your own words what an asset monetization plan is  
6 in the context of the Debtor's proposal?

7 A Well, it may be slightly an awkward moniker, but I think  
8 it's not completely different than what you'd see, in some  
9 respects, to a regular plan, where you equitize debt and you  
10 operate the business for the benefit of the equitized debt.  
11 Here, it's a little different in that we know exactly how  
12 we're going to move forward. We've effectively -- we'll  
13 effectively turn the debt obligations into trust interests and  
14 we will pay those as we sell down assets. So we've got it  
15 structured in a way where we can pivot depending on market  
16 conditions and we'll be managing certain funds that the assets  
17 sit in.

18 So there's really four assets where the assets sit, and  
19 we'll manage those. First are the ones that the Debtor owns  
20 directly. Second will be the ones that are in Restoration  
21 Capital -- Restoration Capital Partners. Third are the assets  
22 in a fund called Multi-Strat. Fourth is the direct ownership  
23 interest in Cornerstone, and technically (garbled) would be  
24 the -- would be the next one.

25 So we have the ability to manage these individual assets

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1 and then be able to sell them in what we determine to be the  
2 best way to maximize value, depending on the timing.

3 Q And when you say that you're going to continue to operate  
4 the business, do you mean that the Debtor will continue to  
5 manage the assets you've just described in the same way that  
6 it had prior to the petition date?

7 A It'll be a smaller team, but that's the Debtor's business.  
8 So what we won't be doing are the shared services anymore.  
9 That was part of the Debtor's business. But we will be  
10 managing the assets. So the 1.0 CLOs, we'll manage those  
11 assets. The RCP assets, we'll manage those assets. The  
12 Trussway Holdings assets, we'll managing those assets. Each  
13 of them is a little bit different. There's things as diverse  
14 as operating companies to real estate. We'll operate, subject  
15 to final agreement, but the Longhorn A and B, which are  
16 separate accounts that are -- were funded and are controlled  
17 by the largest -- one of the largest investors in the world.  
18 And so they have agreed that we should manage those assets for  
19 them.

20 So we're -- that's the business that the Debtor is in. It  
21 won't be doing all of the businesses that the Debtor was in  
22 before, like the shared services, but the management of the  
23 assets will be very similar.

24 Q And why do these funds and these assets need continued  
25 management? Why aren't you just selling them?

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1 A Well, in some respects, they could just be sold, but the  
2 -- we believe that the value would be a lot lower. So, a lot  
3 of them are complex. The time to sell them may not be now.  
4 Some will require restructuring in some way, whether -- not  
5 through a reorganization process, but some sort of structural  
6 treatment to how the obligations at the individual asset are  
7 treated, or the equity at the individual asset. So we're  
8 going to manage each of them and look for market opportunities  
9 where we think the value can be maximized.

10 MR. MORRIS: Your Honor, I'm about to switch to  
11 another topic. We have been going for a little bit more than  
12 two and a half hours. I'm happy to just continue if you and  
13 the witness are, but I just wanted to give you a head's up  
14 that I'm about to switch topics. If you wanted to take a  
15 short break, we could. If you want me to continue, I'm happy  
16 to do that, too.

17 THE COURT: Well, let me ask you, how much longer do  
18 you think you're going to take overall with Mr. Seery?

19 MR. MORRIS: I think I'll probably have another hour  
20 to an hour and a half, Your Honor. We want to make a complete  
21 factual record here.

22 THE COURT: All right. Well, it's 12:07 Central  
23 time. Why don't we take a 30-minute lunch break, okay? Can  
24 everybody do their lunch snack that fast?

25 MR. MORRIS: Sure.

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1 THE COURT: I think that would probably be the way to  
2 go. So we'll come back -- it's now 12:08. We'll come back at  
3 12:38 Central time and resume --

4 MR. MORRIS: Okay.

5 THE COURT: -- resume this direct testimony, okay?  
6 So, see you in 30 minutes.

7 MR. MORRIS: Thank you very much.

8 THE COURT: Okay.

9 THE CLERK: All rise.

10 (A recess ensued from 12:08 p.m. to 12:44 p.m.)

11 THE COURT: We are going back on the record in the  
12 Highland confirmation hearing. It's 12:44 Central time. I  
13 took a little bit longer break than I said we would.

14 Mr. Morris and Mr. Seery, are you ready to resume?

15 MR. MORRIS: I am, Your Honor.

16 THE WITNESS: Yes, Your Honor.

17 THE COURT: Okay, good. A couple of things. I'm  
18 required to remind you you're still under oath, Mr. Seery.  
19 And also, just for people's planning purposes, what I intend  
20 to do is, when the direct examination of Mr. Seery is  
21 finished, I'm going to allow cross-examination of the  
22 Objectors in the same amount of time in the aggregate that the  
23 Debtor got, okay? So, Objectors, in the aggregate, you can  
24 spend as long cross-examining as the Debtor spent examining.  
25 I can figure out this is the most significant witness, so I'm

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1 assuming that Debtor's other witnesses are going to be a lot  
2 shorter than this, but --

3 MR. MORRIS: Yes, I promise.

4 THE COURT: -- that's how we'll proceed. And I  
5 expect to finish Mr. Seery today.

6 So, all right. With that, you may proceed, Mr. Morris.

7 MR. MORRIS: Okay.

8 DIRECT EXAMINATION, RESUMED

9 BY MR. MORRIS:

10 Q Can you hear me okay, Mr. Seery?

11 A Yes, sir.

12 Q Okay. Before we move on to the next topic, you spent some  
13 time describing the asset monetization plan. Would it be fair  
14 to describe that as a long-term going-concern liquidation?

15 A Long-term is subjective. We anticipate that we'll be able  
16 to monetize the assets in two years. We could go out longer  
17 to three. There's no absolute restriction that we couldn't  
18 take longer, depending on what we see in the market, but the  
19 objective would be to find maximization opportunities within  
20 that time period.

21 Q Okay. So let's turn now to the post-confirmation  
22 corporate governance structure.

23 (Interruption.)

24 THE WITNESS: Mr. Golub (phonetic), you should mute.

25 THE COURT: Yes. I don't know -- I didn't catch who

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1 that was. But anyway, anyone other than --

2 A VOICE: It's someone named Garrett Golub.

3 THE COURT: -- Morris and Seery, please mute. All  
4 right. Go ahead.

5 MR. MORRIS: Okay.

6 BY MR. MORRIS:

7 Q At a high level, Mr. Seery, can you please describe for  
8 the Court the post-confirmation structure that's envisioned  
9 under the proposed plan?

10 A At a high level, we anticipate reorganizing HCMLP such  
11 that the current parties of interest will be extinguished and,  
12 in exchange, creditors will get trust interests. There'll be  
13 a trust that will sit on top of HCMLP and it will have an  
14 overall responsibility for the Claimant Trust, which will be  
15 the HCMLP assets plus the assets that we move into the  
16 Claimant Trust, depending on structural considerations. And  
17 then a Litigation Trust, which will be a separate trust, and  
18 that will roll up into the main trust. And the main trust  
19 will be where the creditors hold their interests. And those  
20 interests take the form of senior interests or junior  
21 interests.

22 Q All right. You mentioned a Claimant Trust. Who is  
23 proposed to serve as the Claimant Trustee?

24 A I am.

25 Q And you mentioned a Litigation Trust. Is there someone



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1 proposed to serve as the Litigation Trustee?

2 A A gentleman named Marc Kirschner. He's been doing these  
3 kinds of things for a long time.

4 Q Is there going to be any kind of oversight group or  
5 committee?

6 A There is an oversight committee that sits at the main  
7 trust. Into it will report Mr. Kirschner and myself. It has  
8 oversight responsibilities similar to a board of directors in  
9 terms of the operations of the Claimant Trust and the  
10 Litigation Trust.

11 Q Do you have an understanding as to who the initial members  
12 of the Claimant Oversight Committee?

13 A The initial members will be each of the members of the  
14 Creditors' Committee. So, UBS, Acis, Redeemer, a  
15 representative from Redeemer, and Meta-e, as well as an  
16 independent named David Pauker. So that's the initial  
17 structure.

18 Q And can you describe for the Court, how did Mr. Pauker get  
19 involved in this?

20 A He was selected by the Committee.

21 Q Okay. Is there -- Meta-e is a convenience class claim  
22 holder. Do I have that right?

23 A Yeah. They're -- they -- as I went through earlier, they  
24 had a liquidated claim for litigation services. So we  
25 expected that they'll be paid off rather early in the process.

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1 At that point, we suspect they wouldn't -- they would no  
2 longer be an Oversight Committee member and they would be  
3 replaced by an independent.

4 Q And do you have any understanding as to how that  
5 independent will be chosen?

6 A I believe it's chosen by the other members.

7 Q Okay. Can you describe your proposed compensation  
8 structure as the proposed Claimant Trustee?

9 A My compensation will be \$150,000 a month, which is the  
10 same compensation I have now. In addition, we'll negotiate a  
11 bonus structure with the Oversight Committee. And that will  
12 likely be a bonus not just for myself but for the entire team,  
13 depending on performance.

14 Q Okay. And that -- and who is that negotiation going to be  
15 had with?

16 A The Oversight Committee.

17 Q Okay. Are you familiar with Mr. Pauker's compensation  
18 structure?

19 A I -- I've seen it. I don't recall specifically. I think  
20 his -- from the models, I think he's about 40 or 50 grand a  
21 month, something along those lines.

22 Q Okay. How about Mr. Kirschner? Do you recall -- let me  
23 just ask you this. Does it refresh your recollection at all  
24 if I said that 250 in year one for Mr. Pauker?

25 A Yeah. So maybe closer to \$20,000 to \$25,000 a month. And

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1 then Mr. Kirschner is a lower amount, but he would get a  
2 contingency fee arrangement somewhere dependent on the  
3 recoveries from his litigations.

4 Q Okay. You mentioned earlier that the Debtor intends to  
5 continue operations at least for some period of time post-  
6 effective date. Do you have a view as to whether the post-  
7 confirmation entity will have sufficient personnel to manage  
8 the business?

9 A I do, yes.

10 Q And why is that? What makes you believe that the Debtor  
11 will have -- the post-confirmation Debtor will have sufficient  
12 personnel to manage the business?

13 A Well, we've gone through and looked at each of the assets  
14 and what is required to manage those assets. We have a lot of  
15 experience doing it during the case. The bulk of the  
16 employees, who do a fine job, are really doing shared service  
17 arrangements. The direct asset management group is a smaller  
18 group, and we'll be able to manage those with the team we're  
19 putting together.

20 Q Okay. How does the ten employees compare to the original  
21 plan that was set forth in the disclosure statement, if you  
22 recall?

23 A Well, we had less, and I believe the number was either two  
24 or three, along with me, and then using a lot of outside  
25 professional help. But we determined that we wanted to have a

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1 much more robust team, based on the litigation that we're  
2 seeing around the case and we expect to continue post-exit, so  
3 that the team can manage those assets unfettered.

4 In addition, we were taking on the CLO management, the 1.0  
5 CLO contracts. These one -- as I've mentioned before, they're  
6 not traditional CLOs in the sense that they require the same  
7 hands-on management, but they do require an experienced team  
8 to help manage the exposures, most of which are cross-holdings  
9 in different -- in different entities or different investments  
10 that Highland also has exposure to.

11 Q In addition to the assumption of the CLO management  
12 agreements, has the Debtor made any decisions regarding the  
13 possibility of hiring a sub-servicer?

14 A We have, yes.

15 Q And did that factor into the Debtor's decision to increase  
16 the number of personnel it was going to retain?

17 A Well, we determined we weren't going to hire a sub-  
18 servicer. And I'm not sure exactly when we made that  
19 determination. We do have a TPA, which is SEI, and that's a  
20 third-party administrator, to sift through the funds and  
21 provide accounting supporting to those, to those funds. So  
22 that -- they will help. We also have an outside consultant  
23 that we're using, Experienced Advisory Consultants, who are  
24 financial consultants who've worked in the business. So we do  
25 have those.

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1 But we didn't think that we would get a third-party sub-  
2 servicer, as was the case in Acis, and determined that wasn't  
3 in the best interest of the estate.

4 Q Can you just shed a little light on what factors the  
5 Debtor took into account in deciding not to hire a sub-  
6 servicer?

7 A Well, we primarily looked at cost, as well as control of  
8 the assets, and determined that that was -- those were in the  
9 best interests of the estate, to keep them managed internally.  
10 We reviewed that with the Committee, and they agreed.

11 Q Okay.

12 MR. MORRIS: Let's turn now to the best interests of  
13 creditors' test, Your Honor, 1129(a)(7), and let's talk about  
14 whether the plan is in the best interests of creditors.

15 BY MR. MORRIS:

16 Q Has the Debtor done any analysis to determine the likely  
17 value to be realized in a Chapter 7 liquidation?

18 A We have, yes.

19 Q And has the Debtor done any analysis to determine the  
20 likely recoveries under the plan?

21 A Yes.

22 Q Okay. Do you recall when these projections were first  
23 prepared?

24 A We started working on projections in the fall, as we were  
25 developing the monetization plan. We filed projections, I

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1 believe, in November. We've subsequently updated those  
2 projections based on the claims, market condition, and value  
3 of the assets.

4 Q And were those updates provided to plan objectors last  
5 week?

6 A Yes, they were.

7 Q Okay. Can we refer to the projections that were in the  
8 disclosure statement as the November projections?

9 A That'd be fine.

10 Q And can we refer to the projections that were provided to  
11 the objectors last week as the January projections?

12 A Yes.

13 Q And as --

14 A I think they're actually -- I think they're actually dated  
15 February 1, is the most recent update.

16 Q Okay. And then was a further update provided yesterday  
17 and filed on the docket, to the best of your knowledge?

18 A Yes.

19 Q All right. We'll talk about some of the changes in those  
20 projections.

21 MR. MORRIS: Can we call up on the screen Debtor's  
22 Exhibit 7D as in dog? And this document is in evidence. Um,  
23 --

24 THE COURT: No, this is -- oh, wait. How many Ds is  
25 it? Seven?

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1 MR. MORRIS: It's 7D, so that would be on Docket  
2 1866, all of which has been admitted.

3 THE COURT: Okay. You're right.

4 MR. MORRIS: Okay.

5 And if we could just, I'm sorry, go to Page 3.

6 BY MR. MORRIS:

7 Q Is there any way to look at this, Mr. Seery? Is this the  
8 January projections that were provided last week?

9 A Yes.

10 Q Okay. Can you describe for the Court the process by which  
11 this set of projections and the November projections were  
12 prepared? How did the Debtor go about preparing these  
13 projections?

14 A Yeah. These are prepared what I would call bottoms-up.  
15 So what we did was we looked at each of the assets that the  
16 Debtor owns or manages or has a direct or indirect interest  
17 in, used the values that we have for those assets, because we  
18 do keep valuations for each of the assets that the Debtor owns  
19 or manages in the ordinary course of business. We then  
20 adjusted those depending on what we saw as the outcomes for  
21 the case, either a plan outcome or a liquidation outcome, and  
22 then rolled those into the -- into the numbers that you see  
23 here.

24 So the 257 and change. And please excuse my eyesight.  
25 I'm going to make this bigger. The 257 is the estimated

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1 proceeds from monetization. Above that, you see cash. That's  
2 our estimated cash at 131. And we monitor those, those values  
3 daily.

4 Q And were these projections prepared under your  
5 supervision?

6 A They were, yes.

7 Q Okay. And who was involved in the preparation of this  
8 document and other iterations of the projections?

9 A The team at DSI. Obviously, myself; the team at DSI; as  
10 well as the, at least from a review perspective, counsel.

11 Q All of these contain various assumptions. Do I have that  
12 right?

13 A Yes.

14 MR. MORRIS: Can we go to the prior page, please, I  
15 think is where the assumptions are? And let's just look at a  
16 few of them. Okay. Can we make that a little bigger, La  
17 Asia? Okay. Good.

18 BY MR. MORRIS:

19 Q Why does the Debtor's projections and liquidation analysis  
20 contain any assumptions? Why, why include assumptions?

21 A Well, all projections contain assumptions. So an  
22 assumption -- I was strangely asked the question at  
23 deposition, what does that mean? It's a thing or fact that  
24 one accepts as true for the purposes of analysis. And so in  
25 terms of looking out into the future as to what the potential



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1 operation expenses will be and what the potential recoveries  
2 will be, one has to make assumptions in order to be able to  
3 compare apples to apples.

4 Q And do you believe that these assumptions are reasonable?

5 A Yes. It would make no sense to have assumptions that  
6 aren't reasonable. I mean, and we've all seen that with  
7 analysis through our respective careers. It really should be  
8 grounded in some fact and a reasonable projection on what can  
9 happen in the future, based upon experience.

10 Q Okay. And have you personally vetted each of the  
11 assumptions on this page?

12 A Yes.

13 Q Okay. Let's just look at a few of them. Let's start with  
14 B. It says, All investment assets are sold by December 31,  
15 2022. Do you see that?

16 A Yes.

17 Q Why did the Debtor make that assumption?

18 A We looked at a two-year projection horizon. We thought  
19 that that was a reasonable amount of time, looking at these  
20 assets, to monetize the assets. Remember that we did go  
21 through a process of the case over the last year, and we did  
22 consider monetization asset events for certain of the assets  
23 throughout the case, some of which we were successful on, some  
24 of which we weren't, some we just determined to pull back.  
25 But we do believe that, based upon our view of the market and

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1 where we think these assets will be positioned, that  
2 monetizing them over a two-year period makes sense.

3 Q And is it possible that it takes longer than that?

4 A It's possible. The -- you know, we would be wrong about  
5 the market. The -- we could go into a full-blown recession.  
6 Capital could dry up. The financing markets could turn  
7 negative. But they're extremely positive right now. Those  
8 things could happen. But we're assuming that they won't.

9 Q And is it possible that you complete the process on a more  
10 accelerated timeframe?

11 A That's always possible. It's not, in my experience, a  
12 good way to plan. Luck really isn't a business strategy. But  
13 if good opportunity shows up and folks want to pay full value  
14 for an asset, we certainly wouldn't turn them away just so we  
15 could stretch out the time period.

16 Q Is it fair to say that this projected time period is your  
17 best estimate on the most likely timeframe needed?

18 A It's -- I think it's the best estimate that we have based  
19 upon our experience with the assets, again, and our projection  
20 of the marketplace that we see now. If things change, we'll  
21 adjust it, but this is a fair estimate of when we can get the  
22 monetization accomplished.

23 Q Okay. The next assumption relates to certain demand  
24 notes. Do you see that?

25 A Yes.

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1 Q Can you explain to the Court what that assumption is and  
2 why the Debtor believed that it was reasonable?

3 A Well, the Debtor has certain notes that are demand notes.  
4 These are all from related entities. Most of the notes, the  
5 demand notes, we have demanded, and we've commenced litigation  
6 to collect. And we assume that we're going to be able to  
7 collect those.

8 Three notes that were long-term notes -- these were notes  
9 with maturities in 2047 that had been stretched out a couple  
10 years ago -- were defaulted recently. And we have accelerated  
11 those notes and we've asserted demands and we have commenced  
12 litigation, I believe, on each of those last week to collect.  
13 So we do estimate that we will collect on all of the notes  
14 that we've demanded and that we've commenced action on. So  
15 the demand notes as well as the accelerated notes.

16 The next, the next bullet shows there's one Dugaboy note  
17 that has not defaulted. That also has a 2047 maturity. I  
18 believe it's about \$18 million. And we expect that one to  
19 stay current, because now I think the relater parties learned  
20 that when you don't pay a long-dated note, it accelerates,  
21 provided the holder, which is us, wishes to accelerate it,  
22 which we did. And so that note we do not expect to be  
23 collected in the time period.

24 Q Okay.

25 MR. MORRIS: Let's go down to M.

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1 BY MR. MORRIS:

2 Q M relates to certain claims. Do you see that?

3 A Yes.

4 Q Can you just describe at a high level what assumption was  
5 made with which -- with respect to which particular claims?

6 A Well, we've summarized them there. And what we've assumed  
7 is that, with respect to Class 8, IFA, which is a derivative  
8 litigation claim that seeks to hold, loosely, HCMLP liable for  
9 obligations of NexBank, is worth zero. I think that's pretty  
10 close to settling. We assumed here \$94.8 million for UBS,  
11 which was the estimated amount, and \$45 million for  
12 HarbourVest.

13 Q And when you say the estimated amount, are you referring  
14 to the 3018 order on voting?

15 A Yes. We just use the estimated amount in this projection  
16 based upon the 3018 order.

17 Q Okay. And finally, let's look at P. P has a payout  
18 schedule. Do I have that right?

19 A That's an estimated payout schedule, yes.

20 Q And what do you mean by that, that it's estimated?

21 A Based upon our projections and how we perceive being able  
22 to monetize the assets and reach the valuations that we want  
23 to reach, we believe we could make these distributions.  
24 However, there's no requirement to make them.

25 So the first and foremost objective we have, as I said

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1 earlier, is to maximize value, and not -- it's not based on a  
2 payment schedule, it's based upon the market opportunity. And  
3 we've estimated for our purposes here that we'll be able to  
4 meet these distribution amounts, but there's no requirement to  
5 do so.

6 Q Okay.

7 MR. MORRIS: Let's go to Page 3 of the document,  
8 please.

9 BY MR. MORRIS:

10 Q Can you just describe generally what this page reflects?

11 A This is a comparison of the plan analysis and what we  
12 expect to achieve under the plan and the liquidation analysis  
13 if a trustee, a Chapter 7 trustee, were to take over. And it  
14 compares those two distribution amounts based upon the  
15 assumptions on the prior page.

16 Q All right. Let's just look at some of the -- some of the  
17 data points on here. If we look at the plan analysis, what is  
18 -- what is projected to be available for distribution, the  
19 value that's available for distribution?

20 A \$222.6 million.

21 Q Okay. So, 222? And on a claims pool that's estimated to  
22 be, for this purpose, how much?

23 A \$313 million.

24 Q And what is the distribution, the projected distribution  
25 to general unsecured creditors on a percentage basis?

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1 A On this analysis, to general unsecured creditors, it's  
2 62.14 percent. But remember, that backs out the payment to  
3 the Class 7 creditors of 85 cents above.

4 Q Okay. And does this plan analysis include any value for  
5 litigation claims?

6 A No, it does not.

7 Q And is that true for all forms of the Debtor's  
8 projections?

9 A That's correct, yes.

10 Q Okay. And let's look at the right-hand column for a  
11 moment. It says, Liquidation Analysis. What does that column  
12 represent?

13 A That represents our estimate of what a Chapter 7 trustee  
14 could achieve if it were to take over the assets, sell them,  
15 and make distributions.

16 Q Okay. And let's just look at the comparable data points  
17 there. Under the liquidation analysis, as of -- the January  
18 liquidation analysis as of last week, what was projected to be  
19 available for distribution?

20 A A hundred and -- approximately \$175 million.

21 Q Okay. And what was the claims pool?

22 A The claims pool was \$326 million. Recall that that's a  
23 slightly larger claims pool because it doesn't back out the  
24 Class 7 claims.

25 Q Okay. The convenience class claims?

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1 A Correct.

2 Q Okay. And what's the projected recovery for general  
3 unsecured claims under the liquidation analysis?

4 A Based on this analysis and the assumptions, 48 (audio  
5 gap).

6 Q Okay. Based on the Debtor's analysis, are creditors  
7 expected to do better under this analysis in the -- under the  
8 Debtor's plan versus the hypothetical Chapter 7 liquidation?

9 A Yes. Both -- both Class 7 and Class 8.

10 Q Okay. Now, this set of projections differs from the  
11 projections that were included in the disclosure statement; is  
12 that right?

13 A That's correct.

14 Q Okay. Can we just talk about what the differences are  
15 between the November projections that were in the disclosure  
16 statement and the January projections that are up on the  
17 screen? Let's start with the monetization of assets, the  
18 second line. Do you recall if there was an increase, a  
19 decrease, or did the value from the monetization of assets  
20 stay the same between the November projections and the January  
21 projections?

22 A They increased from November 'til -- 'til now.

23 Q Okay. Can you explain to the judge why the value from the  
24 monetization of assets increased from November to January?

25 A Well, really, it's the composition of the assets and their

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1 value. So there's four main drivers.

2 The first is HarbourVest. We had a settlement with  
3 HarbourVest, which include HarbourVest transferring to the  
4 Debtor \$22-1/2 million of HCLOF interests. Those have a real  
5 value, and we've now included them in the -- in the asset  
6 pool. We've also included HarbourVest in the claims pool.

7 The second was we talked a little bit earlier on the  
8 assumptions on the notes. We previously had anticipated that,  
9 on the long-dated notes, a collection, we -- we'd receive  
10 principal and interest currently, but we wouldn't receive the  
11 full amount of the principal that was due well off in the  
12 future, and we would sell it a discount.

13 So the amount of the asset pool has been increased by \$24  
14 million, and that reflects the delta between or the change  
15 between what was in the prior plan, the notes paying and then  
16 being sold at a discount, and what's in the current plan,  
17 which include the accelerated notes, which is a \$24 million  
18 note that Advisors defaulted on that we have accelerated and  
19 brought action on, as well as two six -- roughly \$6 million  
20 notes, one from Highland Capital Real Estate and the other  
21 from HCM Services. So that's, that's additional 24.

22 In addition, Trussway, we've reexamined where Trussway is  
23 in the market, both its marketplace and its performance, and  
24 reassessed where the value is. So that has increased by about  
25 \$10.6 million.



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1 That doesn't mean that we would sell it today. It means  
2 that, when you look at the performance of the company, what we  
3 think are the best opportunities in the market. As we see the  
4 marketplace with managing the company over time, we think that  
5 that asset has appreciated considerably since November.

6 And then, finally, there were additional revenues that  
7 flow into the model from the November analysis which would be  
8 distributable, and those include revenues from the 1.0 CLOs.

9 Q Okay. So that accounts for the difference and the  
10 increase in value from the monetization of assets. Is there  
11 also an increase in expenses from the November projections to  
12 the January projections?

13 A Yeah. It's -- it's about -- it's around \$25 million  
14 additional increase.

15 Q And can you explain to the Court what is the driver behind  
16 that increase in expenses?

17 A Yeah. There's several drivers to that. The first one is  
18 head count. So our head count, we've increased. As I  
19 mentioned earlier, we determined that we wanted to have a much  
20 more robust management presence. So we've increased the head  
21 count, so we have a base comp, compensation, about \$5 million  
22 more than we initially thought.

23 Secondly, we have bonus comp. So we've back-ended --  
24 structured a backend bonus performance bonus for the team, and  
25 that will run another \$5 million, roughly.

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1 Previously, we had thought about, as you mentioned  
2 earlier, the sub-servicing, but we've now talked about and we  
3 have engaged a TPA, SEI, as well as experienced advisors.  
4 That's another \$1 to \$2 million.

5 Operating expenses have increased by about \$8 million,  
6 based upon our assessment. The biggest driver there is D&O,  
7 which is up about \$3 million. In addition, we've gotten -- we  
8 determined to keep a bunch of agreements related to data  
9 collection and operations. Those were requested by the  
10 Committee, but they also serve us in performing our functions.  
11 That's another couple million dollars.

12 My comp, my bonus comp was not in the prior model. So I  
13 have a bonus that has not been agreed to by the Court for the  
14 bankruptcy performance. This is not a future bonus. And we  
15 built that into the model. Obviously, it's subject to Court  
16 approval and Committee objection, and I suppose anybody else's  
17 objection, but we'll -- we'll be before the Court for that.  
18 But we wanted to build that into the model so that we had it  
19 covered in the event that it was approved.

20 Q Was there also a change in the assumption from November to  
21 January with respect to the size of the general unsecured  
22 claim pool?

23 A Yes. There have been -- there have been several changes  
24 that have happened, and we've added those and refined the  
25 claim pool numbers.

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1 Q And are those changes reflected in the assumption we  
2 looked at earlier, Exhibit -- Assumption M, which went through  
3 certain claims that have been liquidated?

4 A Some, some are. That assumption, I don't believe, was --  
5 it's not in front of me, but wasn't up to date. So, that one,  
6 for example, assumed UBS at the 3018 estimated amount. We've  
7 since refined that number to reflect the agreed-upon  
8 transaction with UBS, which is subject to Court approval.

9 Q Right. But before we get to that, for purposes of the  
10 January model, the one that's up on the page -- and if we need  
11 to look at the prior page --

12 MR. MORRIS: Let's go to the prior page, the  
13 assumption. Assumption M.

14 BY MR. MORRIS:

15 Q Assume the UBS, the UBS claim at the \$94.8 million, the  
16 3018 number. Do you remember that?

17 A Yeah. That's, that -- that's the assumption in this  
18 model. I think back in November we assumed HarbourVest at  
19 zero and UBS at zero. So we've since -- we've since refined  
20 those numbers, obviously, through both the 3018 process as  
21 well as the settlement with HarbourVest.

22 Q And did the -- did the inclusion -- withdrawn. At the  
23 time that you prepared the November model -- withdrawn. At  
24 the time the Debtor prepared the November model, did it know  
25 what the UBS or the HarbourVest claims would be valued at?

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1 A No. We just had our assumption back then, which was zero.

2 And now, obviously, we know.

3 Q And so the January model took into account the settlement  
4 with HarbourVest and the 3018 motion; do I have that right?

5 A That's correct. That's in the assumptions.

6 Q And what was the impact on the projected recoveries to  
7 general unsecured creditors from the changes that you've just  
8 described, including the increase in the claims amount?

9 A Well, when -- like any fraction, the distribution will go  
10 down if the claimant pool goes up. So, with the denominator  
11 going up by the UBS and the UBS amount -- the UBS and the  
12 HarbourVest amounts, the distribution percentage went down.

13 Q Okay. I want to focus your attention on the second line  
14 where we've got the monetization of assets under the plan at  
15 \$258 million but under the liquidation analysis it's \$192  
16 million. Do you see that?

17 A Yes.

18 Q Can you tell Judge Jernigan why the Debtor believes that  
19 under the plan the Debtor or the post-confirmation Debtor is  
20 likely to receive or recover more for the --

21 (Interruption.)

22 THE COURT: All right. Hang on a minute. Where is  
23 that coming from, Mike?

24 THE CLERK: Someone is calling in.

25 THE COURT: Okay.

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1 MR. MORRIS: Thank you.

2 THE COURT: Mr. --

3 MR. MORRIS: Let me restate the question.

4 THE COURT: Yes. Restate.

5 BY MR. MORRIS:

6 Q Can you explain to Judge Jernigan why the Debtor believes  
7 that the -- under the plan corporate structure, the Debtor is  
8 likely to recover more from the monetization of assets than a  
9 Chapter 7 liquidation trustee would?

10 A Sure. My experience is that Chapter 7 trustees will  
11 generally try to move quickly to monetize assets. They will  
12 retain their own professionals, they will examine the assets,  
13 and they will look to sell those assets swiftly.

14 The monetization plan does not plan to do that. I've got  
15 a year's of experience -- a year now of experience with these  
16 assets, as well as we'll have a team with several years at  
17 least each of experience with the assets. We intend to look  
18 for market opportunities, and think we'll be able to do it in  
19 a much better fashion than a liquidating Chapter 7 trustee.

20 The nature of these assets is complex. Many of them are  
21 private equity investments in operating businesses. Certain  
22 of them are complicated real estate structures that need to be  
23 dealt with. Some of them are securities that, depending on  
24 when you want to sell them, we believe there'll be better  
25 times than moving quickly forward to sell them now.

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1       So, with each of them, we think that we'll be able to do  
2 better than a Chapter 7 trustee based upon our experience.  
3 The only thing that we're level-set with a Chapter 7 trustee  
4 on is that cash is cash.

5       Q    Do you have any concerns that a Chapter 7 trustee might  
6 not be able to retain the same personnel that the Debtor is  
7 projected to retain?

8       A    Well, again, in my experience, it would be very difficult  
9 for a Chapter 7 trustee to retain the same professionals, and  
10 typically they don't.

11       Secondly, retaining the individuals, I think, would be  
12 very difficult for a Chapter 7 trustee, would not have a  
13 relationship with them, and that gap of time and the risks  
14 that they would have to take to join a Chapter 7 trustee I  
15 think would lead most of them to look for different  
16 opportunities.

17       Q    Okay. One of the other things, one of the other changes I  
18 think you mentioned between the November and the January  
19 projections was the decision to assume the CLO management  
20 contracts. Do I have that right?

21       A    That's correct.

22       Q    And why has the Debtor decided to assume the CLO  
23 management contracts? How does that impact the analysis on  
24 the screen?

25       A    Well, it does add to the expense, but it also adds to the

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1 proceeds.

2 When we did the HarbourVest settlement, we ended up with  
3 the first significant interest in HCLOF. HCLOF owns the vast  
4 majority of the equity in Acis 7, and also owns significant  
5 preferred share interests in the 1.0 CLOs. And we think it's  
6 in the best interest of the estate to keep the management of  
7 those assets where we have an interest in the outcome of  
8 maximizing value with the estate.

9 In addition, we're going to have employees who are going  
10 to work with us to manage those specific assets, so we feel  
11 like that will be something where we can control the  
12 disposition much better.

13 There's also cross-interests that these CLOs have in --  
14 the 1.0 CLOs have in a number of other investments that  
15 Highland has. As in all things Highland, it's interrelated,  
16 and so many of the companies have direct loans from the CLOs.  
17 We intend to refinance that, but we feel much more comfortable  
18 and feel that there would be value maximization if we're able  
19 to work directly with the Issuers as a manager while we seek  
20 in those underlying investments to refinance the CLO debt.

21 Q Has the Debtor -- has the Debtor reached an agreement with  
22 the Issuers on the assumption of the CLO management  
23 agreements?

24 A Yes, we have.

25 Q Can you describe for the Court the terms of the

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1 assumption?

2 MR. RUKAVINA: Your Honor, this --

3 THE WITNESS: Yes.

4 MR. RUKAVINA: Your Honor, this is Davor Rukavina. I  
5 would object to this as hearsay.

6 THE COURT: Well, he has not --

7 MR. MORRIS: It's --

8 THE COURT: He's not said an out-of-court statement  
9 yet, so I overrule.

10 Go ahead.

11 THE WITNESS: Yeah, we -- we are going to assume the  
12 CLO contracts. We have had direct discussions with the  
13 Issuers. They have agreed.

14 The basic terms are that we're going to cure them by  
15 satisfying about \$500,000 of cure costs related to costs that  
16 the CLO Issuers have incurred in respect of the case, and  
17 we'll be able to pay that over time.

18 MR. RUKAVINA: Your Honor, this is Davor Rukavina. I  
19 would renew my objection and move to strike his answer that  
20 they've agreed. That is hearsay, an out-of-court statement  
21 offered to prove the truth of the matter asserted.

22 THE COURT: Okay. Mr. Morris, what is your response?

23 MR. MORRIS: He's describing an agreement. I  
24 actually think it's in the Debtor's plan that's on file  
25 already. But he's describing the terms of an agreement. He's



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1 not saying what anybody said. There's no out-of-court  
2 statement. It's an agreement that's being described.

3 THE COURT: All right. Thank you. I overrule the  
4 objection.

5 MR. MORRIS: Okay.

6 BY MR. MORRIS:

7 Q Does the Debtor believe that the CLO agreements will be  
8 profitable?

9 A Yes.

10 Q And why does the Debtor believe that the CLO agreements  
11 will be profitable to the post-confirmation estate?

12 A Well, we don't -- we don't break out profitability on a  
13 line-by-line basis. But the simple math is that the revenues  
14 from the CLO contracts which will roll in to the Debtor from  
15 the management fees are more than what we anticipate the  
16 actual direct costs of monitoring and managing those assets  
17 would be.

18 Q Okay. Are you aware that yesterday the Debtor filed a  
19 further revised set of projections?

20 A I am, yes.

21 Q All right. Let's call those the February projections.

22 MR. MORRIS: Can we put those on the screen?

23 It's Exhibit 7P, Your Honor.

24 THE COURT: Okay.

25 MR. MORRIS: All right. I think that for some reason

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1 -- yeah, okay. There we go. Perfect. Right there.

2 Your Honor, these are the projections that were filed  
3 yesterday. I'm going to move for the admission into evidence  
4 of these projections.

5 THE COURT: All right.

6 MR. TAYLOR: Your Honor, this is Clay Taylor.

7 THE COURT: Go ahead.

8 MR. TAYLOR: We object. These were -- these were not  
9 previously provided. They were provided on the eve of the  
10 confirmation hearing, after the Debtors had already revised  
11 them once and provided those on -- after close of business on  
12 a Friday before Mr. Seery's deposition. And these were  
13 provided even later, certainly not within the three days  
14 required by the Rule. And therefore we move to -- that these  
15 should not be allowed into evidence.

16 THE COURT: Mr. Morris, what is your response to  
17 that?

18 MR. MORRIS: Your Honor, first of all, the January  
19 projections were provided in advance of Mr. Seery's deposition  
20 and he was questioned extensively on it. These projections  
21 have been updated since then, I think for the singular purpose  
22 of reflecting the UBS settlement.

23 As Your Honor just saw, the prior projections included an  
24 assumption based on the 3018 motion. Since Mr. Seery's  
25 deposition, UBS and the Debtor have agreed to publicly

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1 disclose the terms of the settlement, and that's reflected in  
2 these revised numbers. I think there was one other change  
3 that Mr. Seery can testify to, but those are the only changes  
4 that were made.

5 THE COURT: All right. Mr. Seery, what besides the  
6 UBS settlement do you think was put in these overnight ones?

7 THE WITNESS: I believe the only other change, Your  
8 Honor, was correcting a mistake. In Assumption M, the second  
9 line is assumes RCP claims will offset against HCMLP's  
10 interest in the fund and will not be paid from the Debtor's  
11 assets. That hasn't changed.

12 Basically, the Debtor got an advance from RCP that was to  
13 -- for tax distributions, and did not repay it. The RCP  
14 investors are entitled to recovery of that. So we had  
15 previously backed that out. It's about four million bucks.  
16 What happened was it was just double-counted.

17 THE COURT: Okay.

18 THE WITNESS: So, as an additional claim, it was  
19 counted as \$8 million. I think that's the only other change.

20 THE COURT: All right. I overrule the objection.  
21 You may go forward. I admit 7P.

22 MR. MORRIS: Thank you, Your Honor.

23 (Debtor's Exhibit 7P is received into evidence.)

24 MR. MORRIS: Can you just -- if we can go to the next  
25 page, please.

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1 BY MR. MORRIS:

2 Q So, with -- seeing that the claims pool under the plan  
3 previously was \$313 million, and what's the claims pool under  
4 the projections up on the screen under the plan?

5 A Two -- well, remember, there's 273 for Class 8, and then  
6 you'd add in the Class 7 as well, which is the \$10.2 million.  
7 So the 273 went from 313 to 273 with that settlement.

8 Q And is there any -- is there any reason for the decrease  
9 other than the change from the 3018 settlement -- order figure  
10 to the actual settlement amount?

11 A For the UBS piece, no. And then, as I mentioned, I  
12 believe the other piece would have been that four million --  
13 that additional \$4 million that was taken out.

14 Q And did those two changes have a -- did those two changes  
15 have an impact on the projected recoveries under the plan?

16 A Sure, particularly with respect to -- to the Class 8.  
17 Those recoveries went up significantly because the denominator  
18 went up.

19 Q Okay. Does the Debtor believe that its plan is feasible?

20 A Yes, absolutely.

21 Q And do you know whether the administrative priority and  
22 convenience class claims will be paid in full under the  
23 Debtor's plan?

24 A Yes. We monitor the cash very closely, so we do have  
25 additional cash to raise, but we're set to reach or exceed

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1 that target, so we do believe we'll be able to pay all the  
2 administrative claims when they come in. Obviously, we have  
3 to see what they are. We will be able to pay Class 7 on the  
4 effective date. Any other distributions, we expect to be able  
5 to make as well.

6 So, and then it's -- then it's a question of going forward  
7 with a few other claims that we have to pay over time. We  
8 have the cash flow to pay those. Frontier, for example, we'll  
9 be able to pay that claim over time in accordance with the  
10 restructured terms. If the assets that secure that claim are  
11 sold, they would be paid when those assets are sold.

12 Q Frontier, will the plan enable the Debtor to pay off the  
13 Frontier secured claim?

14 A Yes. That's what I was explaining. The cash flow is  
15 sufficient to support the current P&I on that claim. We will  
16 be able to satisfy it from other assets if we determine not to  
17 sell the asset securing the Frontier claim, or if we sell the  
18 asset securing the Frontier claim we could satisfy that claim.  
19 The asset far exceeds the value of the claim.

20 Q Has the plan been proposed for the purpose of avoiding the  
21 payment of any taxes?

22 A No. We expect all tax claims to be paid in accordance  
23 with the Code, and to the extent that there are additional  
24 taxes generated, we would pay them.

25 Q Okay. Let's just talk about Mr. Dondero for a moment

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1 before we move on. Are you aware that Mr. Dondero's counsel  
2 has requested the backup to, you know, these numbers,  
3 including the asset values?

4 A It -- I'm not sure if it was his counsel or one of the  
5 other related-entity counsels.

6 Q Okay. But you're aware that a request was made for the  
7 details regarding the asset values and the other aspects of  
8 this?

9 A Yes.

10 Q Those were -- were those formal requests or informal  
11 requests?

12 A They were certainly at my deposition.

13 Q Right. But you haven't seen a document request or  
14 anything like that, have you?

15 A No.

16 Q Did the Debtor make a decision as to whether or not to  
17 provide the rollup, the backup information to Mr. Dondero or  
18 the entities acting on his behalf?

19 A Yes.

20 Q And what did the Debtor decide?

21 A We would not do that.

22 Q And why did the Debtor decide that?

23 A Well, I think that's pretty standard. The underlying  
24 documentation and the specific terms of the model are very  
25 specific, and they are -- they are confidential business

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1 information that runs through what we expect to spend and what  
2 we expect to receive and when we expect to sell assets and  
3 then receive proceeds, and the prices at which we expect to  
4 sell them.

5 To the extent that any entity wants to have that  
6 information as a potential bidder, that would be very  
7 detrimental to our ability to maximize value. So, typically,  
8 I wouldn't expect that to be given out, and I would not  
9 approve it to be given out here.

10 Q Did the Debtor disclose to Mr. Dondero's counsel or  
11 counsel for one of his entities the agreement in principle  
12 with UBS before the updated plan analysis was filed last  
13 night?

14 A I believe that disclosure was done a while ago, to Mr.  
15 Lynn.

16 Q So, to the best of your -- so, to the best of your  
17 knowledge, the Debtor actually shared the specifics of the  
18 agreement with UBS with Mr. Dondero and his counsel before  
19 last night?

20 A Yes. I have specific personal knowledge of it because we  
21 had to ask UBS for their permission, and they agreed.

22 Q Okay.

23 MR. MORRIS: All right. Let's move on to 1129(b),  
24 Your Honor, the cram-down portion.

25 BY MR. MORRIS:

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1 Q Are you aware, Mr. Seery, how various classes have voted  
2 under the plan?

3 A I am generally, yes.

4 Q Okay. Did any class vote to reject the plan, to the best  
5 of your knowledge?

6 A I don't -- I guess it depends on how you define the class.  
7 I think the answer is that I don't believe that, when you  
8 count the full votes of the -- the allowed claims and the  
9 votes in any class, I don't believe any of the classes voted  
10 to reject the plan.

11 Q What type of claims are in Class 8?

12 A General unsecured claims.

13 Q And what percentage of the dollar amount of Class 8 voted  
14 to accept?

15 A It's -- I think it's near -- now with the Daugherty  
16 agreements, it's near a hundred percent of the third-party  
17 dollars. I don't know the individual employees' claims off  
18 the top of my head.

19 Q All right. And what about the number in Class 8? Have a  
20 majority voted to accept or reject in Class 8?

21 A If you include the employee claims -- which, again, we  
22 think have no dollar amounts -- then I think it's a majority  
23 would have rejected. The vast dollar amounts did accept.

24 Q Okay. Let's talk about those employees claims for a  
25 moment. Do you have an understanding as to the basis of the



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1 claims?

2 A Yes.

3 Q What's your understanding of the basis of the claims?

4 A Most of the claims are based on deferred compensation, and  
5 that's the 2005 Highland Capital Management bonus plan. And  
6 that bonus plan provides certain deferred payment amounts to  
7 the employees to be paid over multiple-year periods, provided  
8 that they are in the seat when the payment is due. That's the  
9 vesting date.

10 Q Okay.

11 MR. MORRIS: Your Honor, just as a note-keeping  
12 matter, the deferred compensation plan and the annual bonus  
13 plan are Exhibits 6F and 6G, respectively, and they're on  
14 Docket 1822.

15 THE COURT: All right.

16 BY MR. MORRIS:

17 Q And Mr. Seery, are you generally familiar with those  
18 plans?

19 A I am, yes.

20 Q In order to receive benefits under the plans, are the  
21 employees required to be employed at the time of vesting?

22 A Yeah. Our counsel refers to them, various terms, but  
23 generally -- our outside labor counsel. They're referred to  
24 as seat-in-the-seat plans, meaning that your seat has to be in  
25 a seat at the office at the day that the payment is due. If

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1 you're terminated for cause or if you resign, you're not  
2 entitled to any payment.

3 So either you're there and you receive it or you're not  
4 and you don't. The only exception to that, I believe, is  
5 death and disability. Or disability.

6 Q All right. Did the Debtor terminate the annual bonus  
7 plan?

8 A Yes, we did.

9 Q And in what context did the Debtor terminate the annual  
10 bonus plan?

11 A Well, we had discussion on it last week. As Mr. Dondero  
12 had also testified, the plan was to terminate all the  
13 employees prior to the transition. That's well known among  
14 the employees. The board terminated the 2005 bonus plan and  
15 instead replaced it with a KERP plan that was approved by this  
16 Court.

17 Q And what was your understanding of the consequences of the  
18 termination of the bonus plan for -- for purposes of the  
19 claims that have been asserted by the employees who rejected  
20 in Class 8?

21 A It's clear that, under the 2005 HCMLP bonus plan, no  
22 amounts are due because the plan has been terminated.

23 Q All right. Do you have an understanding as to when  
24 payments become due under the deferred compensation -- under  
25 the compensation plan?

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1 A I do, yes.

2 Q And when are they due?

3 A The next payments are due in May.

4 Q And what is the Debtor intending to do with respect to the  
5 objecting employees?

6 A The Debtor will have terminated all those employees before  
7 that date.

8 Q All right. So, what's -- what are the consequences of  
9 their termination vis-à-vis their claims under the deferred  
10 compensation plan?

11 A They won't have any claims.

12 Q Okay. So is it the Debtor's view that the employees who  
13 voted to reject in Class 8 have no valid claims under the  
14 annual comp -- annual bonus plan or the deferred compensation  
15 plan?

16 MR. RUKAVINA: Your Honor, this is Davor Rukavina.  
17 With due respect, Your Honor, these employees have voted. The  
18 voting is on file. There has been no claim objections to  
19 their claims filed. There's been no motion to designate their  
20 votes filed. So Mr. Seery's answer to this is irrelevant.  
21 They have votes -- pursuant to this Court's disclosure  
22 statement order, they have votes and they have counted, and  
23 now Mr. Seery is attempting to basically impeach his own  
24 balloting summary.

25 THE COURT: Mr. Morris, what is your response?

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1 MR. MORRIS: The point of cram-down, Your Honor, is  
2 it fair and equitable. Does -- does -- is it really fair and  
3 equitable to the 99 percent of the economic interests to allow  
4 24 employees who have no valid claims to carry the day here?  
5 And this is -- that's what cram-down is about, Your Honor.

6 THE COURT: All right. I overrule the objection.

7 BY MR. MORRIS:

8 Q Let's talk about Class 7 for a moment, Mr. Seery. That's  
9 the convenience class; is that right?

10 A That's correct.

11 Q How and why was that created?

12 A Well, initially, that was created because we had two types  
13 of creditors in the case, broadly speaking. We had liquidated  
14 claims, which were primarily trade-type creditors, and we had  
15 unliquidated claims, which were the litigation-type creditors.  
16 And so that class was created to deal with the liquidated  
17 claims, and the Class 8 would deal with the unliquidated  
18 claims, which were expected to, as we talked about earlier  
19 with respect to the monetization plan, take some time to  
20 resolve.

21 Q Was the creation of the convenience class a product of  
22 negotiations with the Committee?

23 A The initial discussion on how we set it up I believe was  
24 generated by the Debtor's side, but how it evolved and who  
25 would be in it and how it was treated in terms of

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1 distributions was a product of negotiation with the Committee.

2 Q Okay. So how was the dollar threshold figure arrived at?

3 How did you actually determine to create a convenience class  
4 at a million dollars?

5 A It was through negotiation with the Committee. So this  
6 was one of those items that moved a fair bit, in my  
7 recollection, through the many negotiations we had, heated  
8 negotiations on some of these items, with the Committee.

9 Q And are all convenience class -- all holders of  
10 convenience class claims holders of claims that were  
11 liquidated at the time the decision was made to create the  
12 class?

13 A I believe so. I don't think there's been -- other than --  
14 well, there -- we just had some settlements today, and I think  
15 that relates to the employees, but those would be the only  
16 ones that there would be disputes about, and that would roll  
17 into the liquidat... the convenience class.

18 Q Okay. Finally, is there any circumstance under which  
19 holders of Class 10 or 11, Class 10 or Class 11 claims will be  
20 able to obtain a recovery under the plan?

21 A Theoretically, there's a circumstance, and that is if  
22 every other creditor in the case were to be paid in full, with  
23 interest at the federal judgment rate, including Class 9,  
24 which are the subordinated claims. If those all got paid in  
25 full, then theoretically the junior interest holders could

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1 receive distributions.

2       However, based upon our projections, that would be wholly  
3 dependent on a significant recovery in the Litigation -- by  
4 the Litigation Trustee.

5 Q    Okay. Let's move now to questions of the Debtor release  
6 and the plan injunction. Is the Debtor providing a release  
7 under the plan?

8 A    Yes.

9 Q    Is anyone other than the Debtor providing a release under  
10 the plan?

11 A    No.

12 Q    Who is the Debtor proposing to release under the plan?

13 A    The release parties are pretty similar to what you  
14 typically would see, in my experience, in most plans. You  
15 have the independent board, myself as CEO and CRO, the  
16 professional -- the Committee members, the professionals in  
17 the case, and the employees that we reached agreement with  
18 respect to certain of them who have signed on to a  
19 stipulation, and others, get a broader release for negligence.

20 Q    Okay. Is the Debtor aware of any facts that might give  
21 rise to a colorable claim against any of the proposed release  
22 parties?

23 A    Not with respect to any of the release parties. So the --  
24 obviously, I don't think there's any claims against me. But  
25 the same is true with respect to the oversight board, the

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1 independent board.

2 The Committee has been, you know, working with us hand-in-  
3 glove, and I think if they thought we -- there was something  
4 there, we would have heard it.

5 With respect to the professionals, we haven't seen  
6 anything as an independent board.

7 And with respect to the employees' that -- general  
8 negligence release, these are current employees and we have  
9 been monitoring them for a year and we don't have any evidence  
10 or anything to suggest that there would be a claim against  
11 them.

12 Q Are there conditions to the employees' release?

13 A There are. So, the employee release, as we talked about  
14 earlier, was highly negotiated with the Committee. It  
15 requires that employees assist in the monetization efforts,  
16 which is really on the transition and the monetization. They  
17 don't have to assist in bringing litigations against anybody,  
18 so that's not part of what the provision requires. But it  
19 does require that they assist generally in our efforts to  
20 monetize assets.

21 We don't think that's going to be significant, but if  
22 there are individual questions or help we need, we certainly  
23 would reach out to them. If it's significant time, that will  
24 be a different discussion.

25 And then with respect to the two senior employees who

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1 signed the stipulation, they have to give up a part of their  
2 distribution for their release.

3 Q All right. I think you just alluded to this, but has the  
4 release been the subject of negotiation with the Creditors'  
5 Committee?

6 A Yeah. We've touched on it a bunch of times, and we  
7 certainly, unfortunately, let it spill over into the court a  
8 couple times. It was a hotly-negotiated piece of the plan.

9 Q Okay. Has the Committee indicated to the Debtor in any  
10 way that anybody subject to the release is the subject of a  
11 colorable claim?

12 A Anyone subject to the release? No.

13 Q Yeah. All right. Let's talk about the plan injunction  
14 for a moment. Are you familiar with the plan injunction?

15 A Broadly, yes.

16 Q And what is your broad understanding of the plan  
17 injunction?

18 A Anybody who has a claim or thinks they have a claim will  
19 broadly be enjoined from bringing that, other than as it's  
20 satisfied under the plan or else ultimately bringing it before  
21 this Court. And that's the gatekeeper part, which is a little  
22 bit of combining the two pieces.

23 Q And what's your understanding of the purpose of the  
24 injunction?

25 A It's really to prevent vexatious litigation. We, as



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1 independent directors, stepped into what I think most people  
2 would fairly say is one of the more litigious businesses and  
3 enterprises that they've seen. And we have a plan that will  
4 allow us to monetize assets for the benefit of the creditor  
5 body, provided we're able to do that and not have to put out  
6 fires every day on different fronts. So what we're hoping to  
7 do with the injunction is ensure that we can actually fulfill  
8 the purposes of the plan.

9 Q All right. Let's talk about some of the litigation that  
10 you're referring to.

11 MR. MORRIS: Can we put up on the screen the  
12 demonstrative for the Crusader litigation?

13 BY MR. MORRIS:

14 Q And Mr. Seery, I would just ask you to kind of describe  
15 your understanding in a general way about the history of the  
16 Crusader litigation.

17 MR. MORRIS: And, Your Honor, just to be clear here,  
18 this is a demonstrative exhibit. As you can see in the  
19 footnotes, it's heavily footnoted to the documents and to --  
20 and, really, to the court cases themselves. The documents on  
21 the exhibit list include the dockets from each of the  
22 underlying litigations. And I just want to just have Mr.  
23 Seery describe at an extremely high level some of the  
24 litigation that the Debtor has confronted over the years, you  
25 know, as the driver, as he just testified to, for the decision

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1 to seek this gatekeeper injunction.

2 THE COURT: All right.

3 BY MR. MORRIS:

4 Q So, Mr. Seery, can you just describe kind of in general  
5 terms the Crusader litigation?

6 A Yeah. I apologize to the Redeemer team for maybe not  
7 doing this justice. But this is litigation that came out of a  
8 financial crisis upheaval related to this fund. Disputes  
9 arose with respect to the holders of the interests, which were  
10 the -- ultimately became the Redeemers, and Highland as the  
11 manager.

12 That went through initial litigation, and then into the  
13 Bermuda courts, where it was subject to a scheme. The scheme  
14 required or allowed for the liquidation of the fund and then  
15 distributions to the -- to the holders, and then deferred many  
16 of the payments to Highland.

17 At some point, Highland, frustrated that it wasn't able to  
18 get the payments, decided to just take them, and I think, you  
19 know, fairly -- can be fairly described, at least by the  
20 arbitration panel, as coming up with reasons that may not have  
21 been wholly anchored in reality as to what its reasons were  
22 for taking that money.

23 That led to further disputes with the Redeemers, who then  
24 terminated Highland and brought an arbitration action against  
25 Highland. They were successful in that arbitration and

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1 received a \$137 arbitration award. And right up to the  
2 petition date, that arbitration pursued. When they finally  
3 got their -- the arbitration award, they were going to  
4 Delaware Chancery Court to file it and perfect it, and the  
5 Debtor filed.

6 Q Okay.

7 MR. MORRIS: Let's go to the next slide, the Terry/  
8 Acis slide. If we could just open that up a little bit. It's  
9 -- as you can imagine, Your Honor, it's a little difficult to  
10 kind of summarize the Acis/Terry saga in one slide, but we've  
11 done the best we can.

12 BY MR. MORRIS:

13 Q Mr. Seery, can you describe generally for Judge Jernigan,  
14 who is well-versed in the matter, the broad overview of this  
15 litigation?

16 A There's clearly nothing I can tell the Court about the  
17 bankruptcy that it doesn't already know. But very quickly,  
18 for the record, Mr. Terry was an employee at Highland. He  
19 also has a partnership interest in Acis, which was, in  
20 essence, the Highland CLO business. He -- and he got into a  
21 dispute with Mr. Dondero regarding certain transactions that  
22 Mr. Dondero wanted to enter into and Mr. Terry didn't believe  
23 were appropriate for the investors.

24 Strangely, the assets that underlie that dispute are still  
25 in the Highland portfolio, both Targa (phonetic) and Trussway.

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1 Mr. Terry was terminated, or quit, depending on whose side of  
2 the argument you take. Mr. Terry then sought compensation in  
3 the arbitration pursuant to the partnership agreement.  
4 Ultimately, he was awarded an arbitration award of roughly \$8  
5 million.

6 When he went to enforce that -- that was against Acis.  
7 When he went to enforce that against Acis, which had all the  
8 contracts, Highland went about, I think, terribly denuding  
9 Acis and moving value. Mr. Terry ultimately was able to file  
10 an involuntary against Acis, and after a tremendous amount of  
11 litigation had a plan confirmed that gave him certain rights  
12 in Acis and any ability to challenge certain transactions with  
13 respect to Highland that formed the basis of his claims in the  
14 Highland bankruptcy.

15 That wasn't the end of the saga, because Highland  
16 commenced a litigation -- well, not Highland, but HCLOF and  
17 others, directed by others -- commenced litigation against Mr.  
18 Terry in Guernsey, an island in the English Channel. That  
19 litigation wound its way for a couple -- probably close to two  
20 years, at least a year and a half, and ultimately was -- it  
21 was dismissed in Mr. Terry's favor.

22 While that was pending, litigation was commenced in New  
23 York Supreme Court against Mr. Terry and virtually anybody who  
24 had ever associated with him in the business, including --  
25 including some of the rating agencies. That was withdrawn as

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1 part of our efforts working with DAF to try to bring a little  
2 bit of sanity to the case. But it was withdrawn without  
3 prejudice.

4 But ultimately, you know, we've agreed to a claims  
5 settlement, which was approved by this Court, with Acis and  
6 Mr. Terry.

7 Q All right.

8 MR. MORRIS: How about UBS? Can we get the UBS  
9 slide?

10 THE WITNESS: I should mention that there's other  
11 litigations involving Mr. Terry and Highland individuals that  
12 are outstanding, I believe, in Texas court. We have not yet  
13 had to deal with those.

14 BY MR. MORRIS:

15 Q Okay. Can you describe for the Court your general  
16 understanding of the UBS litigation?

17 A Again, UBS comes out of the financial crisis. It was a  
18 warehouse facility that UBS had established for Highland. It  
19 actually was a pre-crisis facility that was restructured in  
20 early '08, while the markets were starting to slide but before  
21 they really collapsed. That litigation started after Highland  
22 failed to make a margin call. UBS foreclosed out -- or it  
23 wasn't really a foreclosure, because it's a warehouse  
24 facility, but basically closed out all the interest and sought  
25 recovery from Highland for the shortfall.

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1 Highland was one of the defendants, but there are numerous  
2 defendants, including some foreign subsidiaries of Highland.

3 That case went its way through the New York Supreme Court,  
4 up and down between the Supreme and the Appellate Division,  
5 which is the intermediate appellate court in New York.  
6 Incredibly litigious effort over virtually every single item  
7 you could possibly think of.

8 Ultimately, UBS got a judgment for \$500-plus million and  
9 -- plus prejudgment interest against two of the Highland  
10 subsidiaries. It then sought to commence action up -- enforce  
11 its judgment through various theories against Highland. That  
12 is part of the settlement that we have -- it's been part of  
13 the lift stay motion here, the 3019, as well as the 3018, and  
14 as well as the ultimate settlement we've discussed today.

15 Q Okay. Moving on to Mr. Daugherty, can you describe for  
16 the Court your understanding of the Daugherty litigation?

17 A The Daugherty litigation goes back even further. It did  
18 -- I think the original disputes were -- or, again, started to  
19 happen between Mr. Daugherty and Mr. Dondero even prior to the  
20 crisis, but Mr. Dondero -- Daugherty certainly stayed with  
21 Highland post-crisis. And then when Mr. Daugherty was severed  
22 or either resigned or terminated from his position, there was  
23 various litigations that began between the parties very  
24 intensely in state court, one of the more nasty litigations  
25 that you can imagine, replete with salacious allegations and

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1 press releases.

2 That litigation then led to an award originally for Mr.  
3 Daugherty from HERA, which was an entity that had assets that  
4 Mr. Daugherty alleges were stripped. Mr. Daugherty had to pay  
5 a judgment against Highland. Ultimately, litigations were  
6 commenced in both the state court and the Delaware Chancery  
7 Court. Those litigations, many of those continue, because  
8 they're not just against the entities but specific  
9 individuals. Mr. Daugherty got a voting -- a claim allowed  
10 for voting purposes in our case of \$9.1 million, and we've  
11 since reached an agreement with Mr. Daugherty on his claim,  
12 save for a tax case which we announced earlier that relates to  
13 compensation, claimed compensation with respect to a tax  
14 distribution, which we have defenses for and he has claims  
15 for.

16 MR. MORRIS: All right. We can take that down,  
17 please.

18 BY MR. MORRIS:

19 Q And let's just talk for a few minutes about some of the  
20 things that have happened in this case. Did Mr. Dondero  
21 engage in conduct that caused the Debtor to seek and obtain a  
22 temporary restraining order?

23 A Yes, he did.

24 Q And did the Debtor -- did Mr. Dondero engage in conduct  
25 that caused the Debtor to seek and obtain a preliminary

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1 injunction against him?

2 A Yes.

3 Q And has the Debtor filed a motion to hold Mr. Dondero in  
4 contempt for violation of the TRO?

5 A Yes.

6 Q Are you aware that -- of the CLO-related motion that was  
7 filed in mid-December?

8 A It's similar in that these are controlled entities that  
9 brought similar types of claims against the Debtor and  
10 interfered in similar ways, albeit not as directly threatening  
11 with respect to the personnel of the Debtor.

12 Q Okay. And you're aware of how that -- that motion was  
13 resolved?

14 A I know we resolved it, and I'm drawing a blank on that.  
15 But --

16 Q All right. Are you aware, did Mr. Daugherty also object  
17 to the Acis and HarbourVest settlements, or at least either  
18 him or entities acting on his behalf?

19 A I think you meant Mr. Dondero. I don't believe Mr.  
20 Daugherty did.

21 Q You're right. Thank you. Let me ask the question again.  
22 Thank you for the clarification. We're almost done. To the  
23 best of your knowledge, did Mr. Dondero or entities that he  
24 controls file objections to the Acis and HarbourVest  
25 settlements?



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1 A Yes, they did.

2 Q And we're here today with this long recitation because the  
3 remaining objectors are all Mr. Dondero or entities owned or  
4 controlled by him; is that right?

5 A That's correct.

6 Q All right.

7 MR. RUKAVINA: Your Honor, I didn't have a chance to  
8 object in time. Entities owned or controlled by Mr. Dondero.  
9 There's no evidence of that with respect to at least three of  
10 my clients, and this witness has not been asked predicate  
11 questions to lay a foundation. Mr. Dondero does not own or  
12 control the three retail (inaudible). So I move to strike  
13 that answer.

14 MR. MORRIS: Your Honor, I withdraw with respect to  
15 the three funds. It's fine.

16 THE COURT: All right. With that withdrawal, then I  
17 think that resolves the objection.

18 MR. MORRIS: Uh, --

19 THE COURT: Or I overrule the remaining portion.

20 Okay. Go ahead.

21 MR. RUKAVINA: That does, Your Honor. Thank you.

22 BY MR. MORRIS:

23 Q Are -- are -- is everything that you just described, Mr.  
24 Seery, the basis for the Debtor's request for the gatekeeper  
25 and injunction features of the plan?

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1 A Well, everything I described are a part of the basis for  
2 that. I didn't describe every single basis with respect to  
3 why those --

4 Q So what are -- what are the other reasons that the Debtor  
5 is seeking the gatekeeper and injunction provisions in the  
6 plan?

7 A We really do need to be able to operate the business and  
8 monetize the assets without direct interference and litigation  
9 threats. We didn't go through some of the specifics, and I  
10 hesitate to burden the Court again, but the email to me, the  
11 email to Mr. Surgent, the testimony threatening -- effectively  
12 threatening Mr. Surgent, in my opinion, by Mr. Dondero, in the  
13 court in previous weeks, statements by his counsel indicating  
14 that Mr. Dondero is going to sue me for hundreds of millions  
15 of dollars down the road.

16 I mean, this is nonstop. I'm an independent fiduciary.  
17 I'm trying to maximize value for the estate. I've got some  
18 guy who's threatening to sue me? It's absurd.

19 MR. MORRIS: Your Honor, I have no further questions,  
20 but what I would respectfully request is that we take just a  
21 short five-minute break. I'd like to just confer with my  
22 colleagues before I pass the witness.

23 THE COURT: All right. Five-minute break.

24 MR. MORRIS: Thank you, Your Honor.

25 THE CLERK: All rise.

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1 (A recess ensued from 1:58 p.m. to 2:06 p.m.)

2 THE CLERK: All rise.

3 THE COURT: All right. Please be seated. We're back  
4 on the record in Highland. Mr. Morris, anything else?

5 MR. MORRIS: All right, Your Honor. Can you hear me?

6 THE COURT: I can, uh-huh.

7 MR. MORRIS: Okay. Mr. Seery, are you there?

8 THE WITNESS: I am, yes.

9 MR. MORRIS: I just have a few follow-up questions,  
10 Your Honor, if I may.

11 THE COURT: Okay.

12 DIRECT EXAMINATION, RESUMED

13 BY MR. MORRIS:

14 Q Okay. Mr. Seery, we talked for a bit about the difference  
15 between the convenience class and the general unsecured  
16 claims. Do you recall that?

17 A Yes.

18 Q And that's the difference between Class 7 and 8; do I have  
19 that right?

20 A Yes.

21 Q And what is the recovery for claimants in Class 7, to the  
22 best of your recollection, the convenience class?

23 A It's 85 cents.

24 Q And under --

25 A On the dollar.

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1 Q And under the projections that were filed last night, and  
2 we can call them up on the screen if you don't have total  
3 recall, do you recall what Class 8 is projected to recover now  
4 that we've taken into account the UBS settlement?

5 A Approximately 71.

6 Q Okay.

7 A Percent. 71 cents on the dollar.

8 THE COURT: Okay. The answer --

9 BY MR. MORRIS:

10 Q Okay. Do I this right --

11 THE COURT: The answer was a little garbled. Can you  
12 repeat the answer, Mr. Seery?

13 THE WITNESS: Approximately 71 cents on the dollar,  
14 Your Honor.

15 THE COURT: Okay. Thank you.

16 BY MR. MORRIS:

17 Q Okay. And do I have that right, that that 71 cents  
18 includes no value for potential litigation claims?

19 A That's correct. We didn't even put that in our  
20 projections at all.

21 Q So is it possible, depending on Mr. Kirschner's work, that  
22 holders of Class 8 claims could recover an amount in excess of  
23 85 percent?

24 A It's possible, yes.

25 Q Okay. Are you aware that Dugaboy has suggested that the

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1 Debtor should resolicit because their -- their -- the  
2 projections in the November disclosure statement were  
3 misleading?

4 A I'm aware that they've made allegations along those lines,  
5 yes.

6 Q Okay. Do you think the November projections were  
7 misleading in any way?

8 A No, not at all.

9 Q And why not?

10 A Well, the plan was -- the projections are for the plan,  
11 and they contain assumptions. And it was clear in the plan  
12 that those assumptions could change. So the value of the  
13 assets, which aren't static, does change. The costs aren't  
14 static. They do change. The amount of the claims, the  
15 denominator, was not static and would change.

16 Q Okay. And were the -- were the changes in the claims, for  
17 example, changes that were all subject to public viewing, as  
18 the Court ruled on 3018, as the settlement with HarbourVest  
19 was announced?

20 A Well, the plan -- the terms of the plan made clear that  
21 the Class 8 claims would -- would be whatever the final  
22 amounts of those claims were going to be. We did resolve the  
23 claims of HarbourVest and then ultimately the settlement  
24 announced today, but in front of -- in front of the world, in  
25 front of the Court, with a 9019 motion.

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1 Q Okay. We had finished up with some questioning about the  
2 gatekeeper and the injunction provision. Do you recall that?

3 A Yes, I do.

4 Q And you had testified as to the reasons why the Debtor was  
5 seeking that particular protection. Do you recall that?

6 A Yes.

7 Q In the absence of that protection, does the Debtor have  
8 any concerns that interference by Mr. Dondero could adversely  
9 impact the timing of the Debtor's plan?

10 A Well, that's my opinion and what I testified to before. I  
11 think the -- the injunction -- the exculpation, the  
12 injunction, and the gatekeeper are really critical and  
13 essential elements of this plan, because we have to have the  
14 ability, unfettered by litigation, particularly vexatious  
15 litigation in multiple jurisdictions, we have to be able to  
16 avoid that and be able to focus on monetizing the assets and  
17 try to maximize value.

18 Q Is there a concern that that value would erode if  
19 resources and time and attention are diverted to the  
20 litigation you've just described?

21 A Absolutely. The focus of the team has to be on the  
22 assets' monetization, creative ways to get the most value out  
23 of those assets, and not on defending itself, trying to paper  
24 up some sort of litigation defense against vexatious  
25 litigation, and also spending time actually defending

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1 ourselves in various courts.

2 Q Okay. Last couple of questions. If there was no  
3 gatekeeper provision in the plan, would you accept appointment  
4 as the Claimant Trustee?

5 A You broke up. No which provision?

6 Q If there was no gatekeeper provision in the -- in the  
7 confirmation order, would you accept the position as Claimant  
8 Trustee?

9 A No, I wouldn't. Just -- just like when I came on, there  
10 were -- there are some pretty essential elements that I  
11 mentioned before. One is indemnification. Two is directors  
12 and officers insurance. And three was a gatekeeper function.  
13 I want to make sure that we're not at risk, that I'm not at  
14 risk, for doing my job.

15 Q And I think you just said it, but if you were unable to  
16 obtain D&O insurance, would you accept the position as  
17 Claimant Trustee?

18 A No, I would not.

19 MR. MORRIS: I have no further questions, Your Honor.

20 THE COURT: All right. So, you went two hours and 34  
21 minutes in total with your direct. So we'll now pass the  
22 witness for cross. And the Objectors get an aggregate of two  
23 hours and 34 minutes.

24 Who's going to go first?

25 MR. RUKAVINA: Your Honor, Davor Rukavina. I will.

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1 THE COURT: Okay. Go ahead.

2 MR. RUKAVINA: Mr. Vasek, if you can pull up Exhibit  
3 6N, the ballot summary, Page 7 of 15 on the top.

4 MR. POMERANTZ: Mr. Morris, you're not on mute.

5 MR. MORRIS: Thank you, sir.

6 MR. RUKAVINA: Mr. Vasek, did you hear me? There it  
7 is.

8 CROSS-EXAMINATION

9 BY MR. RUKAVINA:

10 Q Mr. Seery, are you familiar with this ballot tabulation  
11 that was filed with the Court and that has been admitted into  
12 evidence?

13 A Yes, I believe I've seen this.

14 Q Okay. And this says that 31 Class 8 creditors rejected  
15 and 12 Class 8 creditors accepted the plan, correct?

16 A That's correct.

17 Q And since then, I think we've heard that Mr. Daugherty and  
18 maybe two other employees have changed their vote to an  
19 accept; is that correct?

20 A That's correct, yes.

21 Q Okay. Other than three, those three employees that are  
22 changing, do you know of any other Class 8 creditors that are  
23 changing their votes?

24 A Mr. Daugherty is not an employee.

25 Q I apologize. Other than those three Class 8 creditors



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1 that are changing their votes, do you know of any other ones  
2 that are changing their votes?

3 A No.

4 Q Okay. You didn't tabulate the ballots, did you?

5 A No, I did not.

6 Q Do you have any reason to question the accuracy of this  
7 ballot summary that's been filed with the Court?

8 A No, I do not.

9 Q Okay. You mentioned that many of the people that rejected  
10 the plan are former employees who you don't think will  
11 ultimately have allowed claims, correct?

12 A Not ultimately. I said they don't have them now.

13 Q Okay. Are you aware that the Court ordered that  
14 contingent unliquidated claims be allowed to vote in an  
15 estimated amount of one dollar?

16 A I'm aware of that, yes.

17 Q Okay. All right. Now, no motion to reconsider that order  
18 has been filed, correct?

19 A Not to my knowledge.

20 Q Okay. No objection to these rejecting employees' claims  
21 have been filed yet, correct?

22 A Correct.

23 Q Okay. And no motion to strike or designate their vote has  
24 been filed as of now, correct?

25 A Correct.

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1 MR. RUKAVINA: You can take down that exhibit, Mr.

2 Vasek.

3 BY MR. RUKAVINA:

4 Q Mr. Seery, the Debtor itself is a limited partnership; I  
5 think you confirmed that earlier, correct?

6 A Correct.

7 Q And its sole general partner is Strand Advisors, Inc.,  
8 correct?

9 A Correct.

10 Q And to your understanding, the Debtor, as a limited  
11 partnership, is managed by its general partner, correct?

12 A Correct.

13 Q Okay. And Strand, that's where the independent board of  
14 you, Mr. Nelms, and Mr. Dubel -- or I apologize if I'm  
15 misspelling, misstating his name -- that's where the board  
16 sits, at Strand, correct?

17 A Yes.

18 Q Okay. And that board has been in place since about  
19 January 9, 2020?

20 A Yes.

21 Q Okay. Strand is not a debtor in bankruptcy, correct?

22 A No.

23 Q Okay. Do you have any understanding as to whether, under  
24 non-bankruptcy law, a general partner is liable for the debts  
25 of the limited partnership that it manages?

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1 A I do.

2 Q Okay. What's your understanding?

3 A Typically, a general partner is liable for the debts of  
4 the partnership.

5 Q Okay. And under the plan, Strand itself is an exculpated  
6 party and a protected party and a released party for matters  
7 arising after January 9, 2020, correct?

8 A Yes.

9 Q Okay. You mentioned that you're the chief executive  
10 officer and chief restructuring officer in this case for the  
11 Debtor, correct?

12 A For the Debtor, yes.

13 Q Yeah. You are not a Chapter 11 trustee, right?

14 A No.

15 Q Okay. You are one of the principal authors of this plan,  
16 correct?

17 A Consultant.

18 MR. MORRIS: Objection to the form of the question.

19 THE COURT: Sustained.

20 BY MR. RUKAVINA:

21 Q You are --

22 THE COURT: Sustained.

23 BY MR. RUKAVINA:

24 Q You are --

25 THE COURT: Rephrase.

Seery - Cross

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1 BY MR. RUKAVINA:

2 Q -- one of the principal --

3 MR. RUKAVINA: I apologize.

4 BY MR. RUKAVINA:

5 Q You had input in creating this plan, didn't you?

6 A I did, yes.

7 Q Okay. And you're familiar with the plan's provisions,  
8 aren't you?

9 A Yes.

10 Q Okay. And you, of course, approve of the plan, correct?

11 A Yes.

12 Q Okay. And you are, of course, familiar generally with  
13 what the property of the estate currently is, correct?

14 A Yes.

15 Q Okay. And part of the purpose of the plan, I take it, is  
16 to vest that property in the Claimant Trust in some respects  
17 and the Reorganized Debtor in some respects, correct?

18 A I don't -- I don't know if that's a fair characterization.

19 Some property -- maybe some property will stay with the  
20 Debtor, some will be transferred directly to the Trust.

21 Q Okay. All property of the estate as it currently exists  
22 will stay with the Debtor or go to the Trust, correct?

23 A Yes.

24 Q Okay. And under the plan, the Creditor Trust will be  
25 responsible for payment of prepetition claims, correct?

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1 A Yes.

2 Q And under the plan, the Creditor Trust will be responsible  
3 for the payment of postpetition pre-confirmation claims,  
4 correct?

5 A Do you mean admin claims? I don't --

6 Q Sure.

7 A I don't understand your question. I'm sorry.

8 Q Yes. We can call them admin claims.

9 A Yeah. Those -- they'll be -- they will be paid on the  
10 effective date or in and around that time. So I'm not sure if  
11 that's actually going to be from the Trust, but I think it's  
12 actually from the Debtor, as opposed to from the Trust.

13 Q Okay. But after the creation of the Claimant Trust, --

14 A Uh-huh.

15 Q -- whatever administrative claims are not paid by that  
16 time will be assumed by and paid from the Claimant Trust,  
17 correct?

18 A I don't recall that specifically.

19 Q Is it your testimony that the Reorganized Debtor will be  
20 obligated post-effective date of the plan to pay any admin  
21 claims that are then unpaid?

22 MR. MORRIS: Objection to the form of the question.

23 THE COURT: Sustained. Rephrase.

24 BY MR. RUKAVINA:

25 Q Who pays unpaid admin claims under the plan once the plan

Seery - Cross

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1 goes effective?

2 A I believe the Debtor does. The Reorganized Debtor.

3 Q Okay. The Reorganized Debtor also gets a discharge,  
4 correct?

5 A Yes.

6 Q Okay. And there is no bankruptcy estate left after the  
7 plan goes effective, correct?

8 MR. MORRIS: Objection to the form of the question.

9 THE COURT: Overruled.

10 MR. RUKAVINA: Your Honor, I have the right to know  
11 what the objection to my question is.

12 THE COURT: I overruled.

13 MR. MORRIS: Okay.

14 THE COURT: I overruled the objection.

15 MR. RUKAVINA: Thank you.

16 BY MR. RUKAVINA:

17 Q Mr. Seery, do you remember my question?

18 A That whether there was a bankruptcy estate after the  
19 effective date?

20 Q Yes.

21 A There wouldn't be a bankruptcy estate anymore, no.

22 Q Okay. Under the plan, the creditors, to the extent that  
23 they have their claims allowed, the prepetition creditors,  
24 they're the beneficiaries of the Claimant Trust, correct?

25 A They are some of the beneficiaries, yes.

Seery - Cross

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1 Q Okay. And you would be the Trustee, I think you said, of  
2 the Claimant Trust?

3 A Of the Claimant Trust, yes.

4 Q Okay. And you will have fiduciary duties to the  
5 beneficiaries of the Claimant Trust, correct?

6 A I believe I have some, yes.

7 Q Okay. Well, as the Trustee, you will have some fiduciary  
8 duties; you do agree with that?

9 A That's what I said, yes.

10 Q Okay. What's your understanding of what those fiduciary  
11 duties to the beneficiaries of the Claimant Trust will be?

12 A I think they'll be -- they are cabined to some degree by  
13 the provisions of the agreement, but generally there will be a  
14 duty of care and a duty of loyalty.

15 Q Do you feel like you'll have a duty to try to maximize  
16 their recoveries?

17 A That depends.

18 Q On what?

19 A My judgment on what's the -- if I'm exercising my duty of  
20 care and my duty of loyalty.

21 Q Okay. But surely you'd like to, whether you have a duty  
22 or not, you'd like to maximize their recoveries as Trustee,  
23 wouldn't you?

24 A Yes.

25 Q Okay. Now, in addition to the beneficiaries, which I

Seery - Cross

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1 believe are the Class 8 and Class 9 creditors, the plan  
2 proposes to give non-vested contingent interests in the Trust  
3 to certain holders of limited partnership interests, correct?

4 A Yes.

5 Q Okay. And those non-vested contingent interests would  
6 only be paid and would only vest if and when all unsecured  
7 creditors and subordinated creditors are paid in full, with  
8 interest, correct?

9 A Yes.

10 Q Okay. And those non-vested contingent interests are a  
11 property interest, although they're an inchoate property  
12 interest, correct?

13 A I don't know. I think I testified in my deposition that I  
14 -- I reached for inchoate, but I'm not an expert in the  
15 definitions of property interests. I don't know if they're  
16 too ethereal to be considered a property interest.

17 Q Okay.

18 MR. RUKAVINA: Mr. Vasek, will you please pull up Mr.  
19 Seery's deposition at Page 215? And if you'll go to Page 200  
20 -- can you zoom -- can you zoom that in a little bit? Mr.  
21 Vasek, can you zoom on that?

22 MR. VASEK: Just a moment. There's some sort of  
23 issue here.

24 MR. RUKAVINA: Okay. And then go to Page 216.  
25 Scroll down to 216, please.



Seery - Cross

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1 MR. VASEK: Okay. I can't see it, so --

2 MR. RUKAVINA: Okay. Stay, stay where you are. Go  
3 down one more row.

4 BY MR. RUKAVINA:

5 Q Okay. Mr. Seery, can you see this?

6 A Yes.

7 Q Okay. So, I ask you on Line 21, "They may be a property  
8 interest, but inchoate only, correct?" And you answer, "That  
9 is my belief. I don't claim to be an expert on the different  
10 types of property interests," --

11 MR. RUKAVINA: Mr. Vasek, can you go to the next  
12 page?

13 BY MR. RUKAVINA:

14 Q (continues) "-- whether they be inchoate, reversionary,  
15 ethereal. I don't claim to be an expert on the different  
16 types of property interests."

17 Do you see that answer, sir?

18 A Yes.

19 Q And do you stand by your answer given on Lines 23 through  
20 Line 4 of the next page?

21 A Yes.

22 Q Okay. And these non-vested contingency -- contingent  
23 interests in the Claimant Trust, they may have some value in  
24 the future, correct?

25 A Yes.

Seery - Cross

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1 MR. RUKAVINA: Okay. You can take that down, Mr.  
2 Vasek.

3 BY MR. RUKAVINA:

4 Q Have you tried to see whether anyone outside this case, or  
5 anyone at all, would pay anything for those unvested  
6 contingent interests to the Claimant Trust?

7 A No.

8 Q Okay. Now, the Debtor is a registered investment advisor  
9 under the Investment Advisers Act of 1940; is that correct?

10 A That's correct.

11 Q And under that Act, the Debtor owes a fiduciary duty to  
12 the funds that it manages and to the investors of those funds,  
13 correct?

14 A Clearly to the funds, and generally to the investors more  
15 broadly, yes.

16 Q Okay. And would you agree that that duty compels the  
17 Debtor to look for the interests of the funds and the  
18 investors of those funds ahead of its own interests?

19 A Generally, but it's a much more fine line than what you're  
20 describing. It means you can't -- the manager can't put its  
21 own interests in front of the investors and the funds. It  
22 doesn't mean that the manager subordinates its interest in the  
23 -- to the investors and the funds.

24 MR. RUKAVINA: Well, Mr. Vasek, please pull up the  
25 October 20th transcript at Page 233.

Seery - Cross

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1 MR. MORRIS: What transcript is this?

2 MR. RUKAVINA: October 20, 2019. Mr. Vasek has the  
3 docket entry.

4 MR. MORRIS: Oh, so it's the -- Your Honor, I just do  
5 want to point out that Mr. Rukavina objected, in fact, to the  
6 use of trial transcripts, but we'll get to that when we put on  
7 our evidence, when we finish up.

8 MR. RUKAVINA: Well, Your Honor, I believe that  
9 you're allowed to use a trial transcript to impeach testimony,  
10 which is what I'm going to do now.

11 So, for that purpose, Mr. Vasek, if you could -- are you  
12 on Page 233?

13 THE COURT: And just so the record is clear, this is  
14 from October 2020, not October 2019, which is, I think, what I  
15 heard. Continue.

16 MR. MORRIS: Your --

17 MR. RUKAVINA: Your Honor, I apologize, you did hear  
18 that and I did make a mistake. Yes, this is at Docket 1271.

19 Mr. Vasek, if you'll scroll down, please. Okay. No, stop  
20 there.

21 BY MR. RUKAVINA:

22 Q And you see on Line 16, sir, you're asked your  
23 understanding, and then you answer, "Okay." "And in  
24 exercising those duties, the manager, under the Advisers Act,  
25 has a duty to subordinate its interests to the interests of

Seery - Cross

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1 those investors in the CLOs, correct?" And you answer --

2 MR. RUKAVINA: Go down, Mr. Vasek.

3 BY MR. RUKAVINA:

4 Q -- "I think -- I think, generally, when you think about  
5 the fiduciary duty, and I think that we -- I want to make sure  
6 I'm very specific about this, is that the manager has a duty,  
7 fiduciary duties -- there's a whole bunch of legal analysis of  
8 what they are, but they are significant -- that the manager  
9 owes to the investors. And to the extent" --

10 MR. RUKAVINA: Scroll down, please.

11 BY MR. RUKAVINA:

12 Q "And to the extent that the manager's interests would  
13 somehow be -- somehow interfere with the investors' in the  
14 CLO, he is supposed to -- he or she is supposed to subordinate  
15 those to the benefit of the investors."

16 Did I read that accurately, Mr. Seery?

17 A You did.

18 Q Was that your testimony on October 20th last?

19 A Yes.

20 Q Okay. Are you willing to revise your testimony from a few  
21 minutes ago that the manager does not have to subordinate its  
22 interests to the interests of the investors?

23 A No. I think that's very similar.

24 Q Okay.

25 A You left out the part about garbled up top where I said it

Seery - Cross

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1 was nuanced, almost exactly what I just said. On Line 9, I  
2 believe, on the prior page.

3 Q Well, I heard you say a couple of minutes ago, and maybe I  
4 misunderstood because of the WebEx nature, that the manager  
5 does not have to subordinate its interests to the interests of  
6 the investors. Did I misheard you say that a few minutes ago?

7 A I think you misheard it. I said it's a nuanced analysis,  
8 and it's -- it's pretty significant. But the manager does  
9 subordinate his general interest and assures that the CLO or  
10 any of the investors' interests are paramount, but he doesn't  
11 subordinate every single interest.

12 For example, and I think it's in this testimony, the  
13 manager, if the fund isn't doing well, doesn't just have to  
14 take his fee and not get paid. He's allowed -- entitled to  
15 take his fee. He doesn't subordinate every single interest of  
16 his. He doesn't give up his home and his family. So it's --  
17 it's a nuanced analysis. The interests of the manager are  
18 subordinated to the interests of the investors and the fund.  
19 I don't -- I don't disagree with anything I said there. I  
20 think I'm consistent.

21 Q Okay.

22 MR. RUKAVINA: You can take that down, Mr. Vasek.

23 BY MR. RUKAVINA:

24 Q So, how do you describe, sir, the fiduciary duty that the  
25 Debtor owes to the funds that it manages and to the investors

Seery - Cross

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1 in those funds?

2 MR. MORRIS: Objection to the -- to the extent it  
3 calls for a legal conclusion, Your Honor. I just want to make  
4 sure we're -- we're asking a witness for his lay views.

5 THE COURT: Okay. I overrule the objection. He can  
6 answer.

7 THE WITNESS: Yes. As a manager of a fund, the  
8 manager is a fiduciary to the fund, and sometimes to the  
9 investors, depending on the structure of the fund. Some funds  
10 are purposely set up where the investors are actually debt-  
11 holders, and their interests are much more cabined by the  
12 terms of the contract, as opposed to straight equity holders.  
13 But the manager has a duty to seek to maximize value of the  
14 assets in the best interests of the underlying -- of the fund  
15 and the underlying investors, to the extent that it can,  
16 within the confines and structure of the fund.

17 BY MR. RUKAVINA:

18 Q Okay. And these duties as you just described them, they  
19 would apply to the Reorganized Debtor, correct?

20 A They would apply to the Reorganized Debtor to the extent  
21 that it's a manager for a fund, not, for example, with respect  
22 to necessarily interests -- the inchoate interests that we  
23 talked about earlier.

24 Q Sure. And I apologize, I meant just for the fund. And if  
25 the manager, the Reorganized Debtor, breaches those duties,

Seery - Cross

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1 then it's possible that there's going to be liability,  
2 correct?

3 A It's possible.

4 Q Okay. Now, under the plan, the limited partnership  
5 interests in the Reorganized Debtor will be owned by the  
6 Claimant Trust, correct?

7 A Yes.

8 Q Okay. And there's a new entity called New GP, LLC that  
9 will be created or already has been created, correct?

10 A Yes.

11 Q Okay. And that entity will hold the general partnership  
12 interest in the Reorganized Debtor, correct?

13 A I believe that's correct.

14 Q Okay. And that entity -- that being New GP, LLC -- will  
15 also be owned by the Claimant Trust, correct?

16 A Yes.

17 Q Okay. Who will manage the Reorganized Debtor?

18 A The G -- the GP will manage the Reorganized Debtor.

19 Q Okay. And will there be an officer or officers of the  
20 Reorganized Debtor, or will it all be managed through the GP?

21 A It'll be managed through the GP.

22 Q Okay. And who will manage the GP?

23 A Likely, I will.

24 Q Okay. That's the current plan, that you will?

25 A I'll be the Claimant Trustee, and I believe that I'll be

Seery - Cross

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1 responsible for any assets that remain in the Reorganized  
2 Debtor, yes.

3 Q Okay. Right now, the Debtor is managing its own assets as  
4 the Debtor-in-Possession, right?

5 A Yes.

6 Q And it is managing various funds and CLOs, right?

7 A Yes.

8 Q Okay. And right now, the Debtor is attempting to reduce  
9 some of its assets to money, like the promissory notes that  
10 you mentioned earlier that the Debtor filed suit on, correct?

11 A Yes.

12 Q And the Debtor is trying to reduce some of its assets to  
13 money, like the promissory notes, to benefit its creditors,  
14 correct?

15 A Yes.

16 Q Okay. And correct me if I'm wrong, but the Committee has  
17 filed various claims and causes of action against Mr. Dondero,  
18 correct?

19 A They -- they've filed some. I haven't -- I haven't looked  
20 at their (indecipherable) closely, but --

21 Q Okay.

22 A -- some are preserved in the case.

23 Q You understand --

24 A In the plan. I'm sorry.

25 Q You understand that the Committee is doing that for the



Seery - Cross

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1 benefit of the estate, correct?

2 A Yes.

3 Q And you understand that they're also doing that for the  
4 benefit of creditors, correct?

5 A Yes.

6 Q Okay. And under the plan, just so that I'm clear, those  
7 claims that the Committee has asserted will be preserved and  
8 will vest in either the Claimant Trust or the Litigation Sub-  
9 Trust, correct?

10 A Yes.

11 Q Okay. And under the plan, the Reorganized Debtor would  
12 continue to manage its assets, correct?

13 A Yes.

14 Q And it would continue to manage the Funds and the CLOs,  
15 correct?

16 A Yes.

17 Q And the Claimant Trust would attempt to liquidate and  
18 distribute to its beneficiaries the assets that are  
19 transferred to it, correct?

20 A Yes.

21 Q Okay. And you mentioned that the Claimant Trust will have  
22 an Oversight Board comprised of five members, right?

23 A Yes.

24 Q And four of them will be the people that are currently on  
25 the Committee, right?

Seery - Cross

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1 A Yes.

2 Q And the fifth is David Pauker, and I think you mentioned  
3 that he's independent. David Pauker is the fifth member,  
4 right?

5 A Yes.

6 Q Who -- who is he?

7 A David Pauker is a very well-known professional in the  
8 restructuring world. He's a long-time financial advisor in --  
9 in reorganizations. He's served on numerous boards in  
10 restructuring -- restructurings.

11 Q Okay. So, other than a different corporate structure and  
12 the Claimant Trust, the monetization of assets for the benefit  
13 of creditors would continue post-confirmation as now, correct?

14 A I -- I believe so. I'm not exactly sure what you asked  
15 there.

16 Q No one is putting in any new money under the plan, are  
17 they?

18 A No. No.

19 Q Okay. There's no exit financing contingent on the plan  
20 being confirmed, right?

21 A You mean no exit -- the plan is not contingent on exit  
22 financing. I think you just mixed up your -- your financing  
23 and your plan.

24 Q I apologize. There's no exit financing in place today,  
25 correct?

Seery - Cross

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1 A No.

2 Q Okay. So, post-confirmation, you are basically going to  
3 continue managing the CLOs and funds and trying to monetize  
4 assets for creditors the same as you are today, correct?

5 A Similar, yes.

6 Q Okay. And just like the Committee has some oversight role  
7 in the case, the members of the Oversight Board will have some  
8 oversight role post-confirmation, correct?

9 A Yes.

10 Q Okay. You don't need anything in the plan itself to  
11 enable you to continue managing the Debtor and its assets,  
12 correct?

13 A I don't need anything in the plan?

14 Q Correct.

15 A I don't -- I don't understand the question. Can you  
16 rephrase it?

17 Q Well, you are managing the Debtor and its assets today,  
18 correct?

19 A Yes.

20 Q Okay. Nothing in the plan is going to change that,  
21 correct?

22 A Well, it's going to change it a lot.

23 Q Okay. Well, with respect to you managing the Funds and  
24 the CLOs, you don't need anything in the plan that you don't  
25 have today to keep managing them, do you?

Seery - Cross

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1 A No. The Debtor manages them, and I will -- I'm the CEO  
2 and I'll be in a similar position with a different team.

3 Q Okay. And I believe you told me that you expect the  
4 Debtor to administer the CLOs for two or three years, maybe?

5 A However long it takes, but we expect -- our projections  
6 are that we'd be able to monetize most of the assets within  
7 two years.

8 Q Does that include the CLOs?

9 A It does, yes.

10 Q Okay. Now, you're going to be the person for the  
11 Reorganized Debtor in charge of managing the CLOs, correct?

12 A I'll be the person responsible for managing the  
13 Reorganized Debtor. The Reorganized Debtor will be the  
14 manager of the CLOs.

15 Q Okay. But the buck will stop with you at the Reorganized  
16 Debtor, right?

17 A Yes.

18 Q Okay. You're going to have a team of employees and  
19 outside professionals helping you, but ultimately, on behalf  
20 of the Reorganized Debtor, you're going to be the one in  
21 charge of managing the CLOs, correct?

22 A Yes.

23 Q Okay. That means that you'll also be making decisions as  
24 to when to sell assets of the CLOs, correct?

25 A Yes.

Seery - Cross

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1 Q Okay. And to be clear, the CLOs, they own their own  
2 assets, whatever they are, and the Debtor just manages those  
3 assets, right?

4 A Correct.

5 Q The Debtor doesn't directly own those assets, right?

6 A No.

7 Q And currently there's more than one billion dollars in CLO  
8 assets that the Debtor manages?

9 A Approximately.

10 Q Yeah. And the Debtor receives fees for its services,  
11 correct?

12 A Yes.

13 Q Can you generally describe how the amount of those fees is  
14 calculated and paid, if you have an understanding?

15 A How the fees are calculated and paid?

16 Q Yes, sir.

17 A It's a percentage of the assets.

18 Q Assets administered or assets sold in any given time  
19 period?

20 A Administered.

21 Q Okay. So the sale of CLO assets does not affect the fees  
22 that the Reorganized Debtor would receive under these  
23 agreements?

24 MR. MORRIS: Objection to the form of the question.

25 THE COURT: Over --

Seery - Cross

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1 THE WITNESS: That's not correct.

2 THE COURT: Overruled.

3 BY MR. RUKAVINA:

4 Q Okay. What is not correct about that?

5 A When you sell the assets, the amount administered shrinks,  
6 so you have less fees.

7 MR. RUKAVINA: Your Honor, the answer cut out at the  
8 very end. You have less--?

9 THE WITNESS: Fees.

10 BY MR. RUKAVINA:

11 Q Fees? I understand. Okay. So are you saying that there  
12 is a disincentive to the Reorganized Debtor to sell assets in  
13 the CLOs?

14 A No.

15 Q Okay. Is there an incentive to the Reorganized Debtor to  
16 sell assets in the CLOs?

17 A To do their job correctly, yes.

18 Q Okay. And the Debtor wishes to assume those contracts  
19 because the Debtor will get those fees going forward and  
20 there'll be a profit, even after the expenses of servicing  
21 those contracts are taken out, correct?

22 A They are profitable. That's one of the reasons that we're  
23 assuming, yes.

24 Q Okay. Now, over my objection, you testified that the CLOs  
25 have agreed to the assumption of these contracts, right?

Seery - Cross

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1 A Yes.

2 Q Okay. Is there anything in the record other than your  
3 testimony here today demonstrating that?

4 A I believe there is, yes.

5 Q What do you believe there is in the record other than your  
6 testimony?

7 A I believe we filed a notice of assumption.

8 Q Okay. My question is a little bit different. You  
9 testified that the CLOs, over my objection, have agreed to the  
10 assumption. You did testify so, right?

11 A Yes.

12 Q Okay. What is there in the record, sir, from the CLOs  
13 confirming that?

14 A You mean today's record?

15 Q Yes, sir.

16 A I'm the only one who's testified so far.

17 Q Okay. Are you aware of anything in the exhibits that  
18 would confirm your testimony?

19 A Not that I know of.

20 Q Has there been an agreement with the CLOs that's been  
21 reduced to writing?

22 A Yes.

23 Q So there is a written agreement with the CLOs providing  
24 for assumption?

25 A Yes.

Seery - Cross

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1 Q A signed, written agreement?

2 A No, it's -- it's email.

3 Q Okay. When was this email agreement reached?

4 A Within the last couple weeks. There's a number of back  
5 and forths where that was agreed to, and I believe we filed a  
6 notice of assumption.

7 MR. RUKAVINA: Mr. Vasek, if you will please pull up  
8 Mr. Seery's January 29th deposition.

9 BY MR. RUKAVINA:

10 Q Mr. Seery, you remember me deposing you last Friday,  
11 correct?

12 A Yes.

13 Q And you remember me asking you if there was a written  
14 agreement in place with the CLOs?

15 A I don't recall specifically.

16 MR. RUKAVINA: Okay. Mr. Vasek, if you would please  
17 scroll to that. Okay. Stop there.

18 BY MR. RUKAVINA:

19 Q Sir, you'll recall I also deposed you January 20th, right?

20 A Yes.

21 Q Okay. And do you remember that we had some discussion  
22 regarding whether the CLOs would consent or not?

23 A Yes.

24 Q Okay. And do you remember telling me something like that  
25 like you think that they will and that's still in the works on



Seery - Cross

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1 January 20th?

2 A I don't recall specifically, but if you say that's what it  
3 says.

4 Q Okay. Well, here I'm asking you on January 29th, Line 17,  
5 "I asked you before and you didn't have anything in writing by  
6 then, so let me ask now. As of today, do you have anything in  
7 writing from the CLOs consenting to the assumption of those  
8 management agreements?" I'm sorry. Contracts. Answer, "I  
9 don't believe that I do. It could be on my email I opened. I  
10 don't recall."

11 MR. RUKAVINA: Scroll down, Mr. Vasek.

12 BY MR. RUKAVINA:

13 Q Okay. Then I ask, "Do you have an understanding of  
14 whether those CLOs have consented in writing to the assumption  
15 of the management agreements?" And you answer, "I believe  
16 they have. The actual final docs haven't been completed, but  
17 I believe they have agreed in writing, yes."

18 Then I ask --

19 MR. RUKAVINA: Scroll down a little bit more.

20 BY MR. RUKAVINA:

21 Q I ask, "Do you expect the final docs to be completed  
22 before Tuesday's confirmation hearing?" Answer, "I don't know  
23 whether they will be done by Tuesday."

24 Did I read all of that correctly, sir?

25 A Other than your misstatement. The word was "unopened."

Seery - Cross

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1 Q Thank you. So, let me ask you again today. As of today,  
2 is there a written agreement that has been signed by the  
3 parties providing for the assumption of the CLO agreements?

4 A When phrased the way you did, is it signed by the parties,  
5 no.

6 Q Okay.

7 MR. RUKAVINA: You can take that down, Mr. Vasek.

8 BY MR. RUKAVINA:

9 Q I think -- I'm not sure if you quantified this earlier,  
10 but it might help. I believe that the Reorganized Debtor  
11 projects that it will generate revenue of \$8.269 million post-  
12 reorganization from managing the CLO contracts, correct?

13 A It's in that neighborhood. I did not testify to that  
14 earlier.

15 Q That's what I meant. And when I asked you at deposition,  
16 you were able to give me an estimate of how much it would cost  
17 to generate that revenue, correct?

18 A I was not?

19 Q You were? I'm sorry. Let me --

20 A Did you say I wasn't or I was?

21 Q Let me -- I apologize. Let me ask again. I talk too fast  
22 and I have an accent. You have been able to give an estimate  
23 of how much the Reorganized Debtor will expend to generate  
24 that revenue, correct?

25 A Yes.

Seery - Cross

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1 Q Okay. Do you remember what your estimate is?

2 A I -- I think it was around \$2 million a year. It was a  
3 portion of our employees plus the contracts.

4 Q Okay. So, over the life of the projection at \$8.2  
5 million, do you remember that you projected costs of about  
6 \$3.5 to \$4 million to generate that revenue?

7 A If -- if you are representing that to me, I'd accept it.  
8 Yes, that sounds about right.

9 Q Well, suffice it to say you're projecting at least \$4  
10 million in net profit over the next two years for the  
11 Reorganized Debtor from managing the CLO agreements, correct?

12 A Net profit is not a fair, fair way to analyze it, no.

13 Q Okay. Are you projecting any profit for the Reorganized  
14 Debtor from managing the CLO agreements post-confirmation?

15 A Yes.

16 Q Okay. Do you have an estimate of what that profit is?

17 A General overview are the contracts are profitable to about  
18 the tune of \$4 million over that period.

19 Q Okay. Thank you. If the Reorganized Debtor makes a  
20 profit post-confirmation, is it fair to say that that would  
21 then be dividended up or distributed up to the partners,  
22 ultimately to the Claimant Trust?

23 A I don't think that's fair to say, no.

24 Q Okay. So, if the Reorganized Debtor makes a profit post-  
25 confirmation, where does that profit go?

Seery - Cross

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1 A The Reorganized Debtor -- what kind of profit? I don't  
2 understand your question.

3 Q Okay. I apologize if I'm being too simplistic about it.  
4 If a business, after it takes account of its expenses to  
5 generate revenue, has any money left over, would that be  
6 profit to you?

7 A Yes.

8 Q Okay. Do you think that the Reorganized Debtor, post-  
9 confirmation, will make a profit?

10 A I don't know.

11 Q Okay. Do you think that the Reorganized Debtor, post-  
12 confirmation, will lose money?

13 A I think there will be costs, and the costs will exceed the  
14 -- the amount that it generates on an income basis, yes.

15 Q Okay. Thank you.

16 MR. RUKAVINA: Mr. Vasek, if you'll please pull up  
17 the plan, the injunctions, and releases. 9F.

18 (Pause.)

19 BY MR. RUKAVINA:

20 Q I apologize, Mr. Seery.

21 MR. RUKAVINA: So, Mr. Vasek, if you'll go to the  
22 bottom of the Page 51. Stop there.

23 BY MR. RUKAVINA:

24 Q So, I'm going to read just the first couple sentences  
25 here, Mr. Seery, if you'll read it along with me. Subject --

Seery - Cross

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1 this is the bottom paragraph: Subject in all respects to  
2 Article 12(b), no enjoined party may commence or pursue a  
3 claim or cause of action of any kind against any protected  
4 party that arose or arises from or is related to the Chapter  
5 11 case, the negotiation of the plan, the administration of  
6 the plan, or property to be distributed under the plan, the  
7 wind-down of the business of the Debtor or Reorganized Debtor.

8 I'd like to stop there. Do you see that clause there, Mr.  
9 Seery, talking about the wind-down of the business of the  
10 Debtor or Reorganized Debtor? Do you see that, sir?

11 A Yes.

12 Q Okay. Do I understand correctly that this provision we've  
13 just read means that, upon the assumption of these CLO  
14 management agreements, if the counterparties to those  
15 agreements want to take any action against the Reorganized  
16 Debtor, they first have to go through this channeling  
17 injunction?

18 A I believe that's what it says, yes.

19 Q Okay. Because the wind-down of the business of the  
20 Reorganized Debtor will include the management of these CLO  
21 portfolio management agreements, correct?

22 A Yes.

23 Q Okay. As well as the management of various funds that the  
24 Debtor owns, correct?

25 A Yes.

Seery - Cross

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1 Q Okay. And would you agree with me that the new general  
2 partner, New GP, LLC, is also a protected party under the  
3 plan?

4 A I assume it is. I don't recall specifically.

5 Q I believe you discussed to some degree postpetition  
6 losses. I'd like to visit a little bit about those. Since  
7 January 9th, 2020, Mr. Dondero was not an officer of the  
8 Debtor, correct?

9 A Correct.

10 Q And since January 9th, 2020, he was no longer a director  
11 of Strand, correct?

12 A That's correct.

13 Q Since January 9th, 2020, until he was asked to resign, he  
14 was an employee, correct?

15 A Yes.

16 Q And about -- I'm trying to remember. About when did he  
17 resign? October something of 2020? Do you remember?

18 A I don't recall.

19 Q Okay. Do you recall if it was in October 2020?

20 A It was in the fall.

21 Q Okay. And he resigned because the independent board asked  
22 him to resign, correct?

23 A Yes.

24 Q Okay. And you mentioned that the estate has had a  
25 postpetition drop in the value of its assets and the assets

Seery - Cross

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1 that it manages. Right?

2 A I believe I went through the estate's assets. The only  
3 asset that wasn't a direct estate asset was the hundred  
4 percent control of Select Equity Fund. I didn't talk about  
5 the Fund assets.

6 Q Okay. Do you recall that the disclosure statement that  
7 the Court approved states that, postpetition, there was a drop  
8 from approximately \$566 million to \$328 million in the value  
9 of Debtor assets and assets under Debtor management?

10 A Yes. That's the \$200 million I walked through earlier.

11 Q Okay. And I believe you mentioned some of it was due to  
12 the pandemic, right?

13 A It certainly impacted the markets. The pandemic didn't  
14 cause a specific loss. It impacted the markets and the  
15 ability to work within those markets.

16 Q But you also believe that Mr. Dondero was responsible for  
17 something like a hundred million dollars of these losses,  
18 right?

19 A Probably more.

20 Q Okay. Mr. Dondero is not being released or exculpated for  
21 that, is he?

22 A No.

23 Q And while Mr. Dondero was an employee during the period of  
24 these losses, he answered to you as CEO and CRO, correct?

25 A Not during that period. I wasn't (audio gap) until later.

Seery - Cross

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1 Q I'm sorry. As of January 9th, 2020, were you the CEO of  
2 the Debtor?

3 A No.

4 Q When did you become the CEO of the Debtor?

5 A I believe the order was July 9th, retroactive to a date in  
6 March.

7 Q July 9th, 2020?

8 A Correct.

9 Q Okay. And when did you become the CRO of the Debtor?

10 A At the same time.

11 Q Okay. So, between January and July 2020, you were one of  
12 the independent directors, correct?

13 A Yes.

14 Q Okay. So, during that period of time, would Mr. Dondero  
15 have answered to that independent board?

16 A Yes.

17 Q Okay. Now, if someone alleges that that independent board  
18 has any liability on account of Mr. Dondero's losses, that's  
19 released under this plan, isn't it?

20 A Yes.

21 Q Okay. And if someone alleges that Strand has any  
22 liability on account of Mr. Dondero's losses, that's released  
23 under this plan, correct?

24 A Yes.

25 Q Okay. And if someone believes that the Debtor -- that the



Seery - Cross

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1 way that the Debtor has managed the CLOs or its funds

2 postpetition gives rise to a cause of action in negligence,

3 that's also released and exculpated in the plan, correct?

4 A I believe it would be. I'm not positive, but I believe it  
5 would be.

6 Q Well, let's be clear. The plan does not release or  
7 exculpate you or Strand or the board for willful misconduct,  
8 gross negligence, fraud, or criminal conduct, correct?

9 A No, it does not.

10 Q Okay. And I'm not, just so we're clear, I'm not alleging  
11 that, okay? So I want the judge to understand I'm not  
12 alleging that. But the plan does release and exculpate for  
13 negligence, right?

14 A Yes.

15 Q Okay. Where do you have an understanding a cause of  
16 action for breach of fiduciary duty lies on the spectrum of  
17 negligence all the way to criminal conduct?

18 A It's -- it's not -- generally not criminal, although I  
19 suppose that breach of fiduciary duty could be criminal.  
20 Typically, it's negligence, and that you would breach a duty  
21 for either duty of care, duty of loyalty. But it could slide  
22 to willful. And probably most of the instances where they  
23 come up are where someone has done something willfully or  
24 grossly negligent.

25 Q Okay. But -- and I would agree with you. But there are

Seery - Cross

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1 certain breaches of fiduciary duty that are possible based on  
2 simple negligence, correct?

3 A They are, and in these instances, they don't -- they don't  
4 rise to actionable claims because they're indemnified by the  
5 funds.

6 Q Okay. You have to explain that to me. So, the negligence  
7 claim is not actionable because someone is indemnifying it?

8 A Typically, there's no way to recover because it's  
9 indemnified by the fund that the investor might be in. If it  
10 goes beyond that, then it wouldn't be.

11 Q Okay. So there are potential negligence breach of  
12 fiduciary duty claims that might be subject to these  
13 exculpations and releases that would not be indemnified?

14 A Gross negligence and willful misconduct, certainly.

15 Q Okay. Now, post-confirmation, post-confirmation, if the  
16 Debtor, or the Reorganized Debtor, rather, engages in  
17 negligence or any actionable conduct, that's when the  
18 channeling injunction comes into play, right?

19 A I don't quite understand your question.

20 Q Okay.

21 A Can you repeat that?

22 Q Sure. To your understanding, does the channeling  
23 injunction we're looking at right now -- and you can read it  
24 if you need to -- does it apply to purely post-confirmation  
25 alleged causes of action?

Seery - Cross

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1 A It does apply to those, yes.

2 Q Okay. And it says that the Bankruptcy Court will have  
3 sole and exclusive jurisdiction to determine whether a claim  
4 or cause of action is colorable, and, only to the extent  
5 legally permissible and as provided for in Article 11, shall  
6 have jurisdiction to adjudicate the underlying colorable claim  
7 or cause of action.

8 Do you see that, sir?

9 A I do.

10 Q Okay. And this -- the Bankruptcy Court's exclusive  
11 jurisdiction here, that would continue after confirmation? Is  
12 that the intent behind the plan?

13 A It has -- it says what it says. Will have the sole and  
14 exclusive jurisdiction to determine whether a claim is  
15 colorable, and then, to the extent permissible, it'll have  
16 jurisdiction to adjudicate.

17 Q Okay. Nothing in this plan limits the period of the  
18 Bankruptcy Court's inquiry to the pre-confirmation time frame,  
19 correct?

20 A I don't believe it does, no.

21 Q Okay. Have you taken into account the potential that this  
22 bankruptcy case will eventually be closed with a final decree?

23 A Have I taken that into account?

24 Q Well, do you know what a final decree in Chapter 11 is?

25 A I do.

Seery - Cross

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1 Q Okay. So, help me understand. If there's a final decree  
2 and the bankruptcy case is closed, then who do I go to,  
3 because the Bankruptcy Court has exclusive jurisdiction, to  
4 get this clearing injunction cleared?

5 MR. MORRIS: Objection to the form of the question,  
6 Your Honor.

7 THE COURT: Sustained. Rephrase.

8 MR. RUKAVINA: Okay.

9 BY MR. RUKAVINA:

10 Q Is it the plan's intent, Mr. Seery, that this channeling  
11 injunction that we just looked at would continue to apply even  
12 after a point in time in which the bankruptcy case is closed?

13 A I don't believe so.

14 MR. RUKAVINA: Again, Your Honor, someone -- I heard  
15 someone's phone right when he answered, and I didn't hear his  
16 answer, if he could please re-answer.

17 THE WITNESS: I don't -- I don't think if the case is  
18 closed that's the intention.

19 BY MR. RUKAVINA:

20 Q Okay. What about if there's a final decree entered?

21 MR. MORRIS: Objection, Your Honor. You know, the  
22 document kind of speaks for itself.

23 THE COURT: Overruled. He can answer if he knows.

24 THE WITNESS: Yeah. I don't -- I don't -- I'm not  
25 making a distinction between the case being closed and the

Seery - Cross

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1 final decree. I believe in both instances they'll be pretty  
2 close to the same time and we'll make a judgment then as to  
3 how to close the case in accordance --

4 Q Okay.

5 A -- with the rules.

6 MR. RUKAVINA: Mr. Vasek, if you'll please scroll up  
7 to the beginning of this injunction. A little bit higher.  
8 Right there. Right there.

9 BY MR. RUKAVINA:

10 Q The very first clause, Mr. Seery, if you'll read with me,  
11 says, Upon entry of the confirmation order -- pardon me --  
12 all enjoined parties are and shall be permanently enjoined on  
13 and after the effective date from taking any actions to  
14 interfere with the implementation or consummation of the  
15 plan.

16 Do you see that, sir?

17 A I do, yes.

18 Q What does interfering with the implementation or  
19 consummation of the plan mean?

20 A It means in some way taking actions to upset, distract,  
21 stop, or otherwise prohibit or hurt the estate from  
22 implementing or consummating the plan.

23 Q Okay. And is that intended -- is that clause we just  
24 read and you described intended to be very broad?

25 A I -- I think it's -- if the words have meaning, yes, that

Seery - Cross

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1 it should -- it's pretty broad.

2 Q Okay. Is the Debtor not able to state with more  
3 specificity what it would believe interference with the  
4 implementation or consummation of the plan would mean?

5 MR. MORRIS: Objection to the form of the question.

6 THE COURT: Sustained.

7 THE WITNESS: I think it's -- I think it's --

8 THE COURT: Sustained.

9 MR. RUKAVINA: Okay.

10 THE WITNESS: I'm sorry.

11 BY MR. RUKAVINA:

12 Q Well, you just gave us four or five examples of what  
13 interfering with the implementation or consummation of the  
14 plan might be. Why isn't that, those four or five examples,  
15 why aren't they listed here?

16 MR. MORRIS: Object to the form of the question.

17 MR. RUKAVINA: Well, Your Honor, I'll withdraw it  
18 and I'll argue this at closing argument.

19 THE COURT: Okay.

20 BY MR. RUKAVINA:

21 Q When did the Committee agree to you serving as the  
22 Claimant Trustee?

23 A In the late -- in the late fall. I've been contemplated  
24 to be the Claimant Trustee. I'm willing to take -- if we can  
25 come to an agreement. They have their options open if we

Seery - Cross

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1 can't come to an agreement on compensation.

2 Q Okay. And since the Committee agreed to you being the  
3 Claimant Trustee, you have reached a resolution with UBS,  
4 correct?

5 A I don't think so. I think that that was before UBS, the  
6 UBS resolution was reached.

7 Q I'm sorry. When did you reach the UBS resolution in  
8 principle with UBS?

9 A I don't recall the exact date, but I do recall specific  
10 conversations where some of the Committee members were  
11 supportive. I didn't know that UBS wasn't, but I assumed  
12 that some meant not all. And that was UBS, because I don't  
13 think we had a deal yet.

14 Q Well, let me ask the question in a little bit of a  
15 different way. Whenever the Debtor reached the agreement in  
16 principle with UBS that your counsel described this morning,  
17 whenever that point in time was, the Committee had already  
18 agreed before that point in time to you serving as Claimant  
19 Trustee, correct?

20 A I believe so, yes.

21 Q And is the answer the same with respect to the  
22 HarbourVest settlement?

23 A I believe so. With HarbourVest, I believe so as well,  
24 yes.

25 Q What about the Acis settlement?

Seery - Cross

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1 A I don't believe so. I think Acis came first. I don't  
2 think we settled on an agreement on Claimant Trustee until  
3 after the Acis -- certainly after the Acis agreement, maybe  
4 not after the Acis 9019. I just don't recall.

5 Q Okay. And the million-dollar cutoff for convenience  
6 class creditors, that number was a negotiated amount with the  
7 Committee, correct?

8 A Yes.

9 Q Okay. Thank you, Mr. Seery.

10 MR. RUKAVINA: Your Honor, I'll pass the witness.

11 THE COURT: All right. Just for purposes of time,  
12 it's 3:00 o'clock, so you went 48 minutes.

13 Who's next?

14 MR. DRAPER: Mr. Taylor is.

15 THE COURT: All right. Mr. Taylor, go ahead.

16 MR. TAYLOR: Yes, Your Honor. At this time, what we  
17 would like the Court to do, we are asking for a brief  
18 continuance and to go into tomorrow, and there is a reason  
19 for that and I would like to explain it.

20 Mr. Dondero has communicated an offer which we believe to  
21 be a higher and better offer than what the plan analysis,  
22 even in its most recent iteration that was just changed last  
23 night, will yield significantly higher recoveries. Those are  
24 guaranteed recoveries. There is a cash component to that  
25 offer. There are some debt components, but they would be



Seery - Cross

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1 secured by substantially all of the assets of Highland.

2 We believe it's a higher and better offer, that the  
3 creditors and the Creditors' Committee, Mr. Seery, who  
4 obviously has been testifying all day on the stand, may have  
5 heard some -- some inkling of it via a text or an email he  
6 might have been able to glance at, or maybe not, because he's  
7 been too busy, and that's understandable.

8 But we do believe it is a material offer. It is a real  
9 offer. And for that reason, we would like to request the  
10 Court's indulgence. This has gone rather fast. We believe  
11 that in the event that it does not gain any traction, then we  
12 could complete this confirmation hearing tomorrow, or it's  
13 more than likely that we could. And therefore we would  
14 request a continuance until tomorrow morning beginning at  
15 9:30 so all the parties can confer, consider that offer, and  
16 see if it gains any traction.

17 THE COURT: All right.

18 MR. POMERANTZ: Your -- Your --

19 THE COURT: Go ahead. Mr. Morris? Or who is going  
20 to respond --

21 MR. POMERANTZ: Your --

22 THE COURT: -- to that?

23 MR. POMERANTZ: Your Honor, this is Jeff --

24 THE COURT: Mr. Pomerantz?

25 MR. POMERANTZ: This is Jeff Pomerantz. I will

Seery - Cross

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1 respond.

2 I think right at the beginning of the hearing, or  
3 slightly after, I did receive an email from Michael Lynn  
4 extending this offer. The email was also addressed to Mr.  
5 Clemente. As we have told Your Honor before, if the Committee  
6 is interested in continuing negotiations with Mr. Dondero, far  
7 be it from us to stand in the way.

8 So what I would really ask is for Mr. Clemente to respond  
9 to think if -- to see if he thinks that this offer is worthy.  
10 If it's worthy and the Committee wants to consider it, we  
11 would by all means support a continuance. If it is not, I  
12 think this is just a last-minute delay without a reason. And  
13 if there is no likelihood of that being acceptable or the  
14 Committee wanting to engage, we would want to continue on.

15 THE COURT: All right. Mr. Clemente, what say you?

16 MR. CLEMENTE: Yes. Yes, Your Honor. Matt Clemente  
17 on behalf of the Committee.

18 Obviously, I haven't had a chance to confer with my  
19 Committee members, but there's no reason to not continue the  
20 confirmation hearing today. I will be able to confer with  
21 them over email, et cetera, this evening. There's simply no  
22 reason to not continue going forward at this particular point  
23 in time, Your Honor.

24 So, although I haven't conferred with the Committee  
25 members, that would be what I would recommend to them. And so

Seery - Cross

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1 my view, the Committee's view, I believe, would be let's  
2 continue forward and we'll discuss Mr. Dondero's proposal that  
3 I know came across after opening statements this morning, you  
4 know, in due course. But I do not believe that a continuance  
5 here is necessary or appropriate.

6 THE COURT: All right. Mr. Taylor, that request is  
7 denied, so you may cross-examine.

8 MR. TAYLOR: Yes. (Pause.) I'm sorry, Your Honor.  
9 I have a couple people that are in my ear. But yes, I'm ready  
10 to proceed.

11 THE COURT: Okay.

12 CROSS-EXAMINATION

13 BY MR. TAYLOR:

14 Q Mr. Seery, I believe you can probably largely testify from  
15 your memory of the various iterations of the plan analysis  
16 versus the liquidation analysis. But to the extent that  
17 you're unable to, we can certainly pull those up.

18 Mr. Seery, you put forth or Highland put forth on November  
19 24th of 2020 a plan analysis versus a liquidation analysis,  
20 correct?

21 A I think that's the approximate date, yes.

22 Q Okay. And do you recall what the plan analysis predicted  
23 the recovery to general unsecured creditors in Class 8 would  
24 be at that time?

25 A I believe it was in the 80s.

Seery - Cross

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1 Q And approximately 87.44 percent?

2 A That sounds close, yes.

3 Q Okay. And then just right before -- the evening before  
4 your deposition that took place on January 29th, I believe a  
5 revised plan analysis versus a liquidation analysis was  
6 provided. Do you remember that?

7 A Yes.

8 Q Okay. And what was the predicted recovery to general  
9 unsecured creditors under that analysis?

10 A I believe that was --

11 MR. MORRIS: Object to the form of the question. I  
12 just want to make sure that we're talking about the -- and  
13 maybe I misunderstood the question -- plan versus liquidation.

14 THE COURT: Okay. Could you restate --

15 MR. TAYLOR: I said plan analysis.

16 THE COURT: Plan.

17 THE WITNESS: I believe that that initially was in  
18 the -- in the high 60s.

19 BY MR. TAYLOR:

20 Q It was --

21 A Might have been --

22 Q -- 62.14 percent; is that correct?

23 A Okay. Yeah. That sounds -- I'll take your  
24 representation. That's fine.

25 Q Okay. And going back to the November 28th liquidation

Seery - Cross

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1 analysis, what did Highland believe that creditors in Class 8  
2 would get under a liquidation analysis?

3 A I don't recall the -- if you just tell me, I'll -- I'll --  
4 if you're reading it, I'll agree with -- because I -- from my  
5 memory.

6 Q 62.6 percent? Is that correct?

7 A That sounds about right.

8 Q You would agree with me, would you not, that 62.6 cents on  
9 the dollar is higher than 62.14 cents, correct?

10 A Yes.

11 Q And so at least comparing the January 28th versus -- of  
12 2021 versus the November 24th of 2020, the liquidation  
13 analysis actually ended up being higher than the plan  
14 analysis, correct?

15 A Yes.

16 Q But there was -- there was some changes also in the plan  
17 analysis. I'm sorry. There were some subsequent changes that  
18 were done over the weekend that were provided on February 1st.  
19 Is that correct?

20 A Yes.

21 Q Okay. And what were -- give us an overview of what those  
22 changes were.

23 A What are -- what are you comparing? What would you like  
24 me to compare?

25 Q Okay. The January to February plan analysis, what were

Seery - Cross

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1 the changes? Why did it go up from 62.6 to 71.3?

2 A The main changes, as we discussed earlier, and maybe the  
3 only major change, was the UBS claim amount, which went down  
4 significantly from the earlier iteration. And then there was  
5 the small change related to the RCP recovery, which was a  
6 double-count.

7 Q Okay. And you talked about earlier about what assumptions  
8 went into these analyses, correct?

9 A Yes.

10 Q And you said these assumptions were always done after  
11 careful consideration. Is that a correct summation of what  
12 you said?

13 A I think that's fair.

14 Q Okay.

15 MR. TAYLOR: Mr. Assink, could you pull up the  
16 November assumptions?

17 BY MR. TAYLOR:

18 Q I believe that's coming up, Mr. Seery. The Court.

19 (Pause.)

20 MR. TAYLOR: And go down one page, please, Mr.  
21 Assink. Roll up. The Assumption L.

22 BY MR. TAYLOR:

23 Q So, these are the November assumptions, correct, Mr.  
24 Seery?

25 A I believe so, yes.

Seery - Cross

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1 Q Okay. And what was the assumption that you made after  
2 careful consideration regarding the claims for UBS and  
3 HarbourVest?

4 A The plan assumes zero, that was L, for those claims.

5 Q Okay. And ultimately what did -- and I believe you just  
6 announced this today and made this public today -- what is  
7 UBS's claim? What are you proposing that it be allowed at?

8 A \$50 million in Class 8, and then they have a junior claim  
9 as well.

10 Q Okay. And what about HarbourVest? What kind of allowed  
11 claim did they end up with?

12 A \$45 million in Class 8 and a \$35 million junior claim.

13 Q So your well-reasoned assumption, carefully considered,  
14 was off by \$95 million; is that correct?

15 MR. MORRIS: Objection to the form of the question.

16 THE COURT: Overruled.

17 THE WITNESS: The difference between zero and those  
18 numbers is \$95 million, yes.

19 BY MR. TAYLOR:

20 Q You solicited creditors of the Highland estate based upon  
21 the November plan analysis and liquidation analysis that was  
22 provided and that we're looking at right now, correct?

23 A It was one of the bases, yes. It's the plan is what --  
24 what we solicited votes for, not the projections.

25 Q But this was included within the disclosure statement; is

Seery - Cross

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1 that correct?

2 A It's one of the bases. It was included, yes.

3 Q And this is the bases by which you believe that the best  
4 interests of the creditors have been met better than a Chapter  
5 7 liquidation, correct?

6 A I believe this evidences that the best interest test would  
7 be satisfied, yes.

8 Q And so the record is very clear, for this Court and  
9 anybody looking at the record, no solicitation was done of the  
10 creditor body after the disclosure statement was sent out? No  
11 updates were sent, correct?

12 A Updated projections were filed, but no solicitation was --  
13 was -- there was only one solicitation. We did not resolicit.  
14 That's correct.

15 Q Okay. Mr. Seery, how much are you -- after this plan, or  
16 if this plan is confirmed, how much are you going to be paid  
17 per month to be the Trustee?

18 A For the Trustee role, \$150,000 per month is the base.

19 Q It's a base amount? On top of that, you're going to  
20 receive some sort of bonus amount, correct?

21 A There's two bonuses. There's a bonus for the bankruptcy  
22 case, which I'd need Court approval for, and then I'm going to  
23 seek a bonus for the Trustee work, which would be a  
24 combination of myself and the team for a performance bonus.  
25 That's to be negotiated.



Seery - Cross

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1 To be fair, the Committee or the Oversight Group may not  
2 agree to any change, in which case we would not have an  
3 agreement.

4 Q And what would happen if you don't come to an agreement,  
5 Mr. Seery?

6 A They would have to get a different Plan Trustee.

7 Q Okay. So it's certainly going to have to be greater than  
8 zero, correct?

9 A Typically.

10 Q Is it going to be in the nature of three or four percent  
11 of the sales proceeds, or have you considered that?

12 A Oh, I'm sorry. Yeah, you mean the bonus? No. I've been  
13 thinking -- my apologies. I misunderstood. I thought you  
14 meant any number. I haven't -- I haven't had negotiation with  
15 them. I'm thinking about looking at the full recovery of the  
16 team -- for the team, looking at expected performance numbers,  
17 and then trying to negotiate a structure of bonus compensation  
18 that would be payable to the whole team, and then allocated by  
19 the CEO (garbled) which would be made.

20 Q When predicting the expenses of the Trust going forward in  
21 your projections, did you build in an amount for a bonus fee?

22 A No. It wouldn't be part of the expenses. It would come  
23 out at the end.

24 Q Okay. So those additional expenses are not shown in the  
25 plan analysis, correct?

Seery - Cross

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1 A No, they're not. It's just not going to be an expense.

2 It'll be a -- as an operating expense. It'll be an

3 expenditure at the end out of distributions.

4 Q Okay. And did you subtract those from the distributions?

5 A No.

6 Q Okay. A Chapter 7 trustee is not going to charge \$150,000

7 or more to monetize these assets, is he?

8 A No.

9 Q Have you priced how much D&O insurance is going to be on a  
10 go-forward basis post-confirmation?

11 A I'm sorry. I couldn't -- couldn't hear you.

12 Q Sorry. Let me get closer to my mic. Have you priced what  
13 D&O insurance is going to run the Trust on a go-forward basis  
14 post-confirmation?

15 A Yes.

16 Q Okay. And what are you projecting that to run?

17 A About \$3-1/2 million.

18 Q And is that per annum for over the two-year life of this  
19 plan?

20 A Well, it's the two-year projection period, not life. But  
21 I expect that that's for the two-year projection period.

22 Q Okay. So approximately one point -- I'm sorry, you said  
23 \$3.5 million, correct?

24 A Yes.

25 Q Okay. So, \$1.75 million per year?

Seery - Cross

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1 A Yes.

2 Q On top of the minimum \$1.8 million per year that you're  
3 going to be paid, correct?

4 A Well, that's -- that's the base compensation. But, again,  
5 to be fair to the Oversight Committee, they haven't approved  
6 it yet. So the Committee, the Committee reserves their rights  
7 to negotiate a total package.

8 Q And there's going to be a Litigation Trustee, correct?

9 A Yes.

10 Q And that Litigation Trustee is going to be paid some  
11 amount of compensation, correct?

12 A Yes.

13 Q That has not been negotiated yet, correct?

14 A No, I believe -- I believe the base piece has. But his --  
15 I don't know what the contingency fee or if that's been  
16 negotiated yet. I don't know.

17 Q And what is the base fee for the Litigation Trustee?

18 A My recollection is it was about \$250,000 a year, some  
19 number in that area.

20 Q Thank you. So, at this point, over the two-year period,  
21 we're looking at approximately \$3.6 million to you, \$3.5  
22 million to the D&O insurance, and approximately \$500,000 base  
23 fee to the Litigation Trustee, plus a contingency. Is that  
24 correct?

25 A That's probably real close, yes.

Seery - Cross

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1 Q Okay. And how about U.S. Trustee fees? You've estimated  
2 of how much those are going to be during the two-year period,  
3 correct?

4 A They're built into the plan up 'til -- I think it's only  
5 up until the actual effective date, but I don't recall the  
6 specifics.

7 Q Okay. And U.S. Trustee fees, the case is going to stay  
8 open and those are going to continue to have to be paid, even  
9 after confirmation, correct?

10 A Yes.

11 Q Okay. And do you have an estimate of how much those are  
12 going to run per annum or over that two-year period?

13 A I don't recall, no.

14 Q Okay. Well, they're provided within your projections,  
15 correct?

16 A Yes.

17 Q Okay. A Chapter 7 trustee would not have to incur any of  
18 these costs, would they?

19 A I don't think they'll have to incur Chapter -- U.S.  
20 Trustee fees. I don't know whether they would bring on a  
21 litigation trustee or not. I would assume, since there's --  
22 appear to be valuable claims, they probably would, but perhaps  
23 they would do it themselves. So I don't know the specifics of  
24 what they would do.

25 Q In preparing your liquidation analysis, did you ask

Seery - Cross

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1 Pachulski if they would be willing to work for a Chapter 7  
2 trustee if one was appointed?

3 A I didn't specifically ask, no.

4 Q Did you ask DIS, your, for lack of a better word,  
5 financial advisors in this case, if they would be willing to  
6 work with a Chapter 7 trustee?

7 A DSI. No, I did not specifically ask them.

8 Q Okay. All right. Any of the accountants that you're  
9 working with, did you ask them if they would be willing to  
10 work with a Chapter 7 trustee?

11 A I didn't specifically ask them, no.

12 Q Okay. The proposed plan has no requirements that you  
13 notice any potential sale of either Highland assets or  
14 Highland subsidiary assets; is that correct?

15 A Do you mean after the effective date?

16 Q Yes.

17 A No, it does not.

18 Q In the SSP sale, which is a subsidiary of Trussway, which  
19 is a subsidiary of Highland, or actually it's a sub of a sub  
20 of Highland, you conducted the sale of SSP, correct?

21 A The team did, yes. I was part.

22 Q All right. That was not noticed to the creditor body; is  
23 that correct?

24 A That's correct.

25 Q And it is the Debtor's and your position that no notice

Seery - Cross

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1 was required because this was a sub of a sub and therefore  
2 this was in the ordinary course?

3 A Not exactly, no.

4 Q Okay. Then what is your position?

5 A It was in the ordinary course. It was -- I believe it's a  
6 sub of a sub of a sub, and a significant portion of the  
7 interests are owned by third parties.

8 Q It is possible, is it not, that had you noticed this to  
9 the larger creditor body, that you might have engendered a  
10 competitive bidding situation that might have reached a higher  
11 return for investors, correct?

12 A The same possibility is it could have gone lower.

13 Q But it is possible, correct?

14 A Certainly possible.

15 Q In fact, there is normally requirements under the  
16 Bankruptcy Code and the Rules that asset sales are noticed out  
17 to the creditor body, correct?

18 A Asset sales that -- property of the estate, yes. Other  
19 than in the ordinary course, of course.

20 Q I believe you have described Mr. Dondero as being very  
21 litigious within this case; is that correct?

22 A I believe so, yes.

23 Q Okay. Did Mr. Dondero initiate any litigation in this  
24 case prior to September 2020?

25 A Prior to September? I don't believe so. I don't know

Seery - Cross

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1 when he filed the claim from NexPoint. It certainly indicated  
2 that -- I believe it was from NexPoint. My memory is slightly  
3 off here. He filed a claim in -- administrative claim, which  
4 effectively is like you're bringing a complaint, against HCMLP  
5 for the management of Multi-Strat and the sale of the life  
6 settlement policies out of Multi-Strat, which was conducted in  
7 the spring.

8 Q And wasn't Mr. Dondero seeking document production related  
9 to that sale?

10 A No.

11 Q Okay. I believe that the preliminary injunction that you  
12 talked about and were questioned earlier, the plan asks to  
13 enjoin (garbled) party from allowing the plan to go effective.  
14 Is that correct?

15 A I'm sorry. I didn't understand your question. There was a  
16 -- there was a bunch of interference.

17 Q Okay. Sure. I'm sorry about that. I don't know if  
18 that's -- I don't think that's me, but --

19 A It may not be. It sounded like someone else.

20 Q The injunction prohibits anybody from interfering with the  
21 plan going effective, correct?

22 A The plan injunction?

23 Q Yes.

24 A Yes.

25 Q Okay. Just so I'm clear, is the plan injunction

Seery - Cross

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1 attempting to strip appellate rights of Mr. Dondero?

2 A No.

3 Q Okay. So, if, for instance, if he were to file any appeal  
4 of an order confirming this plan, he wouldn't be in violation  
5 of that plan injunction?

6 A I don't think so, because the order wouldn't be final.

7 Q Okay. But it -- it says upon entry of a confirmation  
8 order, you're enjoined from doing so. So that's not the  
9 intent?

10 A It certainly would not be my intent. I don't think that  
11 anybody had that in mind.

12 Q Okay. And if Mr. Dondero were to seek a stay pending  
13 appeal either during that 14-day period or afterwards, is that  
14 plan injunction attempting to stop that -- that sort of  
15 action?

16 A I apologize. You're breaking up. But I think I  
17 understood your question. No, it was -- it was your screen as  
18 well. No. If either this Court stays its own order or a  
19 higher court says that the order is stayed, then there would  
20 be no way there could be any allegation that it's interfering  
21 with an order if it's not effective.

22 Q Mr. Dondero opposed the Acis sale, correct?

23 A The Acis settlement?

24 Q Correct.

25 A Yes.



Seery - Cross

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1 Q After he opposed the Acis settlement, the next filing Mr.  
2 Dondero made was requesting that the Debtor notice the sale of  
3 any assets or any major subsidiary assets. Is that correct?

4 A I don't recall the sequence of his filings. I think that  
5 Judge Lynn at least sent a letter to that effect. I don't  
6 recall if there is a filing to that effect.

7 Q Did Mr. Dondero, through his counsel, attempt to resolve  
8 that motion without filing anything further?

9 A I don't recall the specifics of the motion. I know they  
10 asked for some sort of relief that -- that we thought was  
11 inappropriate.

12 Q When the Court postponed any hearing on Mr. Dondero's  
13 request for relief until the eve of the confirmation hearing,  
14 and Mr. Pomerantz announced that no sales were expected before  
15 confirmation, did Mr. Dondero withdraw his motion?

16 A Again, I don't recall the specifics of the motion. I only  
17 recall the letter from Judge Lynn.

18 Q Did Mr. Dondero do anything more than object to the  
19 HarbourVest deal?

20 A Not that I know of.

21 Q Did Mr. Dondero do anything more than respond to the  
22 Defendants' injunction suit?

23 MR. MORRIS: Objection to the form of the question.  
24 I mean, -- objection to the form.

25 THE COURT: Overruled.

Seery - Cross

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1 MR. TAYLOR: I apologize. I should have said the  
2 Debtor's injunction suit.

3 THE WITNESS: Yeah, the -- I'm not sure of the  
4 specific order, but certainly the communications with me,  
5 which I think are prior to the order. The communications with  
6 Mr. Surgent, which I believe are after the order. Certain  
7 communications with Mr. Waterhouse, which were oral. Those  
8 were all similarly difficult and obstreperous actions.

9 BY MR. TAYLOR:

10 Q Has Mr. Dondero commenced any adversary proceeding or  
11 litigation in this case other than filing a competing plan?

12 MR. MORRIS: Objection to the form of the question.

13 THE COURT: Over --

14 THE WITNESS: Yeah, I don't --

15 THE COURT: -- ruled.

16 THE WITNESS: I don't believe he's commenced an  
17 adversary. I'm sorry, Judge. I don't believe he's commenced  
18 an adversary proceeding, no.

19 BY MR. TAYLOR:

20 Q Mr. Dondero didn't file any opposition to the life  
21 settlement sale, did he?

22 A We didn't do the life settlement (garbled) Court.

23 Q Right. Again, that wasn't noticed through the -- this  
24 Court, was it?

25 A It was an -- the reason was it was an asset of Multi-Strat

Seery - Cross

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1 Fund. It wasn't an asset of the Debtor's.

2 Q Okay. Mr. Dondero did have concerns regarding the life  
3 settlement sale, correct?

4 A Yes.

5 Q In fact, he believed that they were being sold for  
6 substantially less than what could have otherwise been  
7 received, correct?

8 A He may have.

9 Q And if you conduct any subsequent sales for less than  
10 market value that might ultimately prevent the waterfall from  
11 ever reaching Mr. Dondero, he would have no recourse under  
12 this proposed plan to object to this sale or otherwise have  
13 any comment on it. Is that correct?

14 A I clearly object to the thinking that that was less than  
15 market value. It was -- it was more than market value. So I  
16 don't -- I disagree with the premise of your question.

17 Q So, I don't believe that was the question that was asked.  
18 The question that was asked is, as you move forward with your  
19 -- what I will characterize as a wind-down plan, not putting  
20 that word in your mouth -- but as you execute forward on your  
21 plan, as these sales of these assets go through, no notice is  
22 going to be provided, correct?

23 A Not necessarily. It depends on the asset and what we  
24 think of the, you know, the -- the position of the parties at  
25 the time.

Seery - Cross

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1 If we have a -- if we have a transaction that's pending  
2 that wouldn't be hurt by a notice and that we'd be able to get  
3 the Court's imprimatur to maybe more better insulate, if you  
4 will, against Mr. Dondero's attacks, then we may well come to  
5 the Court to seek that.

6 The problem with noticing sales is that -- that it often  
7 depresses value. That's just not the way folks outside of the  
8 bankruptcy world (audio gap) sales.

9 Q So there's no requirement that either public or private  
10 notice be provided, correct?

11 A No. Meaning it is correct.

12 Q Okay. And if Mr. Dondero had objections either to the  
13 pricing of the sale or the manner and means by which the sale  
14 was being conducted, he would be prohibited by the plan  
15 injunction from bringing any objection to such sale, correct?

16 A I believe so, yes.

17 Q Mr. Dondero also had concerns regarding the OmniMax sale,  
18 correct?

19 A Mr. Dondero did not go along with the OmniMax sale with  
20 the assets that he managed. I don't know if he had concerns  
21 with -- with our sale or OmniMax's interests.

22 Q Did Mr. Dondero ever express to you any concern that the  
23 value wasn't being maximized regarding the sale of those  
24 assets?

25 A He thought he could get more. I don't know that he

Seery - Cross

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1 thought that he could get more for his assets that he was  
2 managing or whether he thought he could get more for all of  
3 the assets.

4 Q Other than voicing those concerns, did Mr. Dondero file  
5 any pleading with this Court attempting to block that sale?

6 A Pleading with the Court? No.

7 MR. TAYLOR: Your Honor, I would like to confer with  
8 my colleagues just very briefly and see if they have anything  
9 further. And even if they don't, Mr. Lynn of my firm would  
10 like a very brief moment to address the Court prior to me  
11 passing the witness.

12 So, if I may have a literally hopefully one-minute break  
13 where I can turn my camera off and my microphone off to confer  
14 with my colleagues, and then move forward?

15 THE COURT: Okay. Well, you can have a one-minute  
16 break, but we're going to continue on with cross-examination  
17 at this point. Okay? I'm not sure what you meant by Mr. Lynn  
18 wants to raise an issue at this point. Could you elaborate?

19 MR. TAYLOR: I will get some elaboration during our  
20 30-second to one-minute break, Your Honor. I was just passed  
21 a note.

22 THE COURT: All right. So, but I'll just you know,  
23 --

24 A VOICE: Your Honor?

25 THE COURT: -- I'm inclined to continue with the

Seery - Cross

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1 cross-examination. You know, this isn't a time for, you know,  
2 arguments or anything like that. All right?

3 So, we'll take a one-minute break. You can turn off your  
4 audio and video for one minute, and come back.

5 (Off the record, 3:33 p.m. to 3:34 p.m.)

6 THE WITNESS: Your Honor?

7 THE COURT: Yes?

8 THE WITNESS: It's Jim Seery. Can I turn it into  
9 just a two-minute break, since I've sat in my seat, and it  
10 would be better for him to just continue straight through. I  
11 could use one or two minutes.

12 THE COURT: Okay.

13 THE WITNESS: I apologize.

14 THE COURT: All right. Well, it's been more than  
15 minute. Let's just say a five-minute break for everyone, and  
16 we'll come back at 3:39 Central time. Okay.

17 THE WITNESS: Okay. Thank you, Your Honor. I  
18 appreciate that.

19 (A recess ensued from 3:35 p.m. until 3:40 p.m.)

20 THE CLERK: All rise.

21 THE COURT: Please be seated. All right. We are  
22 back on the record. Mr. Taylor, are you there?

23 MR. TAYLOR: I am, Your Honor. My video is not  
24 wanting to start, but my -- I believe my audio is on.

25 THE COURT: Okay. After you went offline for your

Seery - Cross

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1 one-minute break, Mr. Seery asked for a five-minute bathroom  
2 break, or a couple-minute. Anyway, we've been gone on a  
3 bathroom break. We're back now.

4 MR. TAYLOR: Thank you. I was actually -- I was  
5 still listening with one ear, --

6 THE COURT: Okay.

7 MR. TAYLOR: -- Your Honor, so I understand.

8 THE COURT: All right.

9 MR. TAYLOR: So, thank you.

10 THE COURT: Are you finished with cross, or no?

11 MR. TAYLOR: Just a little bit of a follow-up.

12 CROSS-EXAMINATION, RESUMED

13 BY MR. TAYLOR:

14 Q Mr. Seery, you had previously testified that Mr. Dondero's  
15 counsel had threatened you and/or the independent board, I was  
16 not exactly sure who you were referring to, with suits, and I  
17 believe you said a hundred million dollars' worth of suits and  
18 getting dragged into litigation.

19 Is that still your testimony today, that you were -- you  
20 were threatened with suit by this firm of a suit of over a  
21 hundred million dollars?

22 A I believe what I was told by my counsel was that, not Mr.  
23 Dondero's, but one of the other counsel, who I can name, said  
24 specifically that Dondero will sue Seery for hundreds of  
25 millions of dollars. We're going to take it up to the Fifth

Seery - Cross

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1 Circuit, get it reversed, and he'll go after him.

2 Q Okay. So it was not Mr. Dondero's counsel, and you were  
3 not -- is that correct?

4 A No. It was one of the other counsel on the phone today.

5 Q Okay. And you base that not upon your own personal  
6 knowledge but based on some -- something else that you were  
7 told, correct?

8 A Yes. By my counsel.

9 Q Thank you.

10 MR. TAYLOR: Yes, Your Honor. We can pass the  
11 witness.

12 THE COURT: Okay. So, you've gone, or you and Mr.  
13 Rukavina collectively have gone one hour and 17 minutes. Mr.  
14 Draper, you're next.

15 MR. DRAPER: Yes, Your Honor. Thank you. I  
16 basically have no more than ten questions, so I gather the  
17 Court will welcome that.

18 THE COURT: Okay.

19 CROSS-EXAMINATION

20 BY MR. DRAPER:

21 Q Mr. Seery, has the new general partner been formed yet?

22 A I don't know if they've been -- we've actually done the  
23 formation, but it -- it would be in process.

24 Q So it either has been formed or has not been formed?

25 A I don't -- I don't know the answer.



Seery - Cross

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1 Q Okay. Now, going forward, Judge Nelms and Mr. Dubel will  
2 have nothing to do with the Reorganized Debtor, correct?

3 A Not necessarily, but they don't have a specific role at  
4 this time.

5 Q They won't be officers or directors of the new general  
6 partner or the Reorganized Debtor, correct?

7 A I don't -- I don't believe so, but it's not set in stone.

8 Q All right. Has any finance -- has any party who is the  
9 beneficiary of an exculpation, a release, or the channeling  
10 injunction contributed anything to this plan of reorganization  
11 in terms of money?

12 A No.

13 Q Have you ever interviewed a trustee as to how they would  
14 liquidate the assets or monetize the assets in this case?

15 A No.

16 Q And last question is, is there any bankruptcy prohibition  
17 that you're aware of that a Chapter 7 trustee could not do  
18 what you're doing?

19 A Which -- which -- what do you mean, under the plan?

20 Q No. Could not monetize the assets of the estate in the  
21 manner that you're attempting to monetize them.

22 A I don't think there's a specific rule, but I just haven't  
23 -- I haven't seen that before, no. So I don't think there's a  
24 specific rule that I know of.

25 Q Okay.

Seery - Cross

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1 MR. DRAPER: I have nothing further for this witness.

2 THE COURT: All right. I should have asked, we had a  
3 couple of other objectors. Ms. Drawhorn, did you have any  
4 questions?

5 MS. DRAWHORN: I have no questions, Your Honor.

6 THE COURT: All right. Were there any other  
7 objectors out there that I missed that might have questions?

8 All right. Any redirect?

9 MR. MORRIS: Your Honor, if I may, can I -- can I  
10 just take a short minute to confer with my colleagues?

11 THE COURT: Sure. You can --

12 MR. MORRIS: Thank you.

13 THE COURT: -- put you --

14 MR. MORRIS: Two -- two minutes, Your Honor.

15 THE COURT: Okay.

16 (Pause, 3:45 p.m. until 3:48 p.m.)

17 THE COURT: All right. We've been a couple of  
18 minutes. Mr. Morris?

19 MR. MORRIS: Yes, Your Honor.

20 THE COURT: What are --

21 MR. MORRIS: Just, just a few points, Your Honor.

22 THE COURT: Okay.

23 MR. MORRIS: Hold on a sec. You ready, Mr. Seery?

24 THE WITNESS: I am, yes.

25 REDIRECT EXAMINATION

Seery - Redirect

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1 BY MR. MORRIS:

2 Q You were asked a number of questions about your  
3 compensation. Do you recall all that?

4 A Yes, I do.

5 Q And you testified to the \$150,000 a month. Do you recall  
6 that?

7 A Yes.

8 Q Under the -- under the documentation right now, your  
9 compensation is still subject to negotiation with the  
10 Committee; is that right?

11 A Yes, it is.

12 Q Okay. You were asked a couple of questions about the  
13 conduct of Mr. Dondero. Earlier, you testified that the  
14 monetization plan was filed under seal at around the time of  
15 the mediation. Do I have that right?

16 A Yes. Right at the start of the mediation.

17 Q Okay. And is that the first time that the Debtor made the  
18 constituents aware, including Mr. Dondero, that it intended to  
19 use that as a catalyst towards getting to a plan?

20 A That's the first time that we filed it, but that plan had  
21 been discussed prior to that.

22 Q And do you recall that there came a point in time where  
23 you -- when the Debtor gave notice that it intended to  
24 terminate the shared services agreements with the Dondero-  
25 related entities?

Seery - Redirect

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1 A Yes.

2 Q And when did that happen?

3 A That was about 60 -- now it's like 62 days ago.

4 Q Uh-huh. And you know, from your perspective, from the  
5 filing of the monetization plan in August through the notice  
6 of shared services, is that what you believe has contributed  
7 to the resistance by Mr. Dondero to the Debtor's pursuit of  
8 this plan?

9 A Well, I think there's a number of factors that  
10 contributed, but the evidence that I've seen is that when we  
11 started talking about a transition, if there wasn't going to  
12 be a deal, if Mr. Dondero couldn't reach a deal with the  
13 creditors, we were going to push forward with the monetization  
14 plan. And the monetization plan required the transition of  
15 the employees. And indeed, it called specifically, and we had  
16 testimony regarding it all through the case, about the  
17 employees being terminated or transferred.

18 In order to transfer them over to an entity that's  
19 related, Mr. Dondero pulls all of those strings. And he  
20 refused to engage on that. We started in the fall. We  
21 specifically told employees of the Debtor not to engage. They  
22 couldn't spend his money, which made sense --

23 MR. TAYLOR: Objection, Your Honor.

24 THE WITNESS: So, very -- that --

25 THE COURT: Just -- there's an objection.

Seery - Redirect

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1 MR. MORRIS: There's an objection.

2 THE WITNESS: I'm sorry.

3 THE COURT: There was an objection.

4 MR. TAYLOR: Yes, Your Honor. Object --

5 THE COURT: Go ahead.

6 MR. TAYLOR: Yes, Your Honor. This is Clay, Clay  
7 Taylor. Objection. He's directly said Mr. Dondero told other  
8 employees x, and that is purely hearsay, not based upon his  
9 personal opinion, or his personal knowledge, and therefore  
10 that part of the answer should be struck.

11 MR. MORRIS: Your Honor, it's a statement against  
12 interest.

13 THE COURT: Overrule the objection. Go ahead.

14 THE WITNESS: Yeah. The difficulty of transitioning  
15 this business, I've equated it to doing a corporate carve-out  
16 transaction on an M&A side. It's hard, and you need  
17 counterparties on the other side willing to engage. And what  
18 we went through over the weekend, on Friday, was seemingly  
19 that the Funds, you know, directed by Mr. Dondero, just  
20 haven't engaged.

21 We actually gave them an extra two weeks to engage,  
22 because it's -- they've really been unable to do anything. I  
23 mean, hopefully, we've got the employees working in a way that  
24 can -- that can foster and get around some of this  
25 obstreperousness, and I've used that word before, but that's

Seery - Redirect

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1 what it is. It's really an attempt to just prevent the plan  
2 from going forward.

3 And at some point, the plan will go forward. And if we  
4 are unable to transition people, we will simply have to  
5 terminate them. And that is not a good outcome for those  
6 employees, but it's not a good outcome for the Funds, either.  
7 And the Funds, Mr. Dondero, the Advisors, the boards, nobody  
8 wants to do anything except come in this court.

9 BY MR. MORRIS:

10 Q Do you recall being asked about Mr. Dondero and certain  
11 things that he didn't do and certain actions that he hadn't  
12 taken?

13 A Yes.

14 Q By Mr. Taylor? To the best of your recollection, did Mr.  
15 Dondero personally object to the HarbourVest settlement?

16 A I -- I don't recall if he did or if it was one of the  
17 entities.

18 Q It was Dugaboy. Does that refresh your recollection?

19 A Dugaboy certainly objected, yes.

20 Q And do you understand that Dugaboy has appealed the  
21 granting of the 9019 order in the HarbourVest settlement?

22 A Yes.

23 Q And Mr. Taylor asked you to confirm that Mr. Dondero  
24 hadn't taken any action with respect to the life settlement  
25 deal. Do you remember that?

Seery - Redirect

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1 A I do.

2 Q But are you aware that Dugaboy actually filed an  
3 administrative claim relating to the alleged mismanagement of  
4 the life settlement sale?

5 A Yes, I did, I did allude to that. I wasn't sure it was  
6 Dugaboy, but -- but that was very --

7 Q Uh-huh.

8 A -- very early on, an objection filed in the form of an  
9 administrative claim or complaint against, if you will,  
10 against Highland for the management of Multi-Strat.

11 Q Uh-huh. And Mr. Dondero didn't personally file any motion  
12 seeking to inhibit the Debtor from managing the CLO assets; is  
13 that right?

14 A No, not the CLO assets, no.

15 Q Yeah. But the Funds and the Advisors did. That was the  
16 hearing on December 16th. Do you recall that?

17 A Yeah. That was the -- the Funds. K&L Gates, the Funds,  
18 and the various Advisors.

19 Q All right. Do you recall Mr. Rukavina asking you whether  
20 there was any evidence in the record to support your testimony  
21 that there was an agreement in place to assume the CLO  
22 management agreements?

23 A I recall the question, yes.

24 Q Okay.

25 MR. MORRIS: Your Honor, I'm going to ask Ms. Canty

Seery - Redirect

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1 to put up on the screen the Debtor's omnibus reply to the plan  
2 objections.

3 THE COURT: Okay.

4 MR. MORRIS: It was filed -- it was filed on January  
5 22nd. And if we can go, I think, to -- I think it's Paragraph  
6 -- I think it's Paragraph 135 on Page 71. Yeah. Okay.

7 BY MR. MORRIS:

8 Q Take a look at that, Mr. Seery. Does that -- does that  
9 statement in Paragraph 135 accurately reflect the  
10 understanding that's been reached between the Debtor and the  
11 CLO Issuers with respect to the Debtor's assumption of the CLO  
12 management agreements?

13 A Yes. I think that's consistent with what I testified to  
14 earlier, the substance of the agreement.

15 MR. MORRIS: And if we can just scroll to the top,  
16 just to see the date. Or the bottom. I guess the top.

17 THE WITNESS: Do you mean the date of this pleading?

18 BY MR. MORRIS:

19 Q Yeah. So, it was filed on January 22nd, right, ten days  
20 ago? Okay.

21 A That's correct.

22 MR. MORRIS: I'd like to put up on the screen an  
23 email, Your Honor, that I'd like to mark as Debtor's Exhibit  
24 10A. And this is --

25 BY MR. MORRIS:



Seery - Redirect

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1 Q Do you recall, Mr. Seery, you testified that the agreement  
2 was reflected in an email?

3 A Yes.

4 Q Is this the email that you're referring to?

5 MR. MORRIS: If we could scroll down. Right there.

6 THE WITNESS: Yes.

7 MR. MORRIS: Okay. One -- the email below. Okay.  
8 Right there.

9 BY MR. MORRIS:

10 Q Is that the -- is that the email you had in mind?

11 A It was the series of emails. We -- we had a -- I think I  
12 testified in the prior testimony, or my -- one of my  
13 depositions, that we had had a number of conversations with  
14 the Issuers and their counsel, and this was the summary of the  
15 agreement that was contained in these emails.

16 Q Okay. And this is, this is the same date as the omnibus  
17 reply that we just looked at, right, January 22nd?

18 A That's correct.

19 Q Okay. You were asked a question, I think, late in your  
20 cross-examination about a Chapter 7 trustee's ability to sell  
21 the assets in the same way as you are proposing to do. Do you  
22 recall that testimony?

23 A Yes.

24 Q And I think, if I understood correctly, the question was  
25 narrowly tailored to whether there was any legal impediment to

Seery - Redirect

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1 a trustee doing -- performing the same functions as you. Do I  
2 have that right?

3 A That's the question I was asked, whether the Bankruptcy  
4 Code had a specific prohibition.

5 Q Okay. And I think, I think you testified that you weren't  
6 aware of anything. Is that right?

7 A That's correct.

8 Q All right. But let's talk about practice. Do you think a  
9 Chapter 7 trustee will realize the same value as you and the  
10 team that you're assembling will, in terms of maximizing value  
11 and getting the maximum recovery for the assets?

12 A No. As I testified earlier, you know, I've been working  
13 with these assets now for a year. It's a complicated  
14 structure. The assets are all slightly different. And  
15 sometimes much more than slightly. And the team that we're  
16 going to have helping managing is familiar with the assets as  
17 well. We believe we'll be able to execute very well in the  
18 markets that we (garbled).

19 Q Do you think a Chapter 7 trustee will have a steep  
20 learning curve in trying to even begin to understand the  
21 nature of the assets and how to market and sell them?

22 A I think anybody coming into this, the way this company is  
23 set up, as an asset manager, and the diversity of the assets,  
24 would have a steep learning curve, yes.

25 Q Do you have any view as to whether the perception in the

Seery - Redirect

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1 marketplace of a Chapter 7 trustee taking over to sell the  
2 assets will have an impact on value as compared to a post-  
3 confirmation estate of the type that's being proposed under  
4 the plan?

5 A Yes, I do, and it certainly would be negative, in my  
6 experience. Typically, assets are not conducted -- asset  
7 sales are not conducted through a bankruptcy court, and  
8 certainly not with a Chapter 7 trustee that has to sell them,  
9 and generally is viewed as having to sell them quickly. So we  
10 -- we approach each asset differently, but certainly in a way  
11 that would be much more conducive to maximizing value than a  
12 Chapter 7 trustee could, just by the nature of their role.

13 Q Is it -- is it your understanding that, under the proposed  
14 plan and under the proposed corporate governance structure,  
15 that the Claims Oversight Committee will -- will manage you?  
16 That you'll report to that Committee and that they'll have the  
17 opportunity to make their assessment as to the quality of your  
18 work?

19 A Yeah, absolutely. And that's consistent with what we've  
20 done before in this case. Even where it wasn't an asset of  
21 the estate or was being sold in the ordinary course, we spent  
22 time with the Committee and the Committee professionals before  
23 selling assets.

24 Q And you've worked with the Committee for over -- for a  
25 year now, right?

Seery - Redirect

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1 A It's over a year.

2 Q And the Committee is comfortable with you taking this  
3 role; is that right?

4 A I think they're supportive of it. Comfortable might be  
5 not the right word choice.

6 Q Okay. I appreciate the clarification. And do you have  
7 any reason to believe that the -- that the Oversight Committee  
8 is going to allow you the unfettered discretion to do whatever  
9 you want with the assets of the Trust?

10 A Not a chance. Not with this group. Nor would I want to.  
11 There's no right or wrong answer for most of these things, and  
12 the collaborative views from professionals and people who have  
13 an economic stake in the outcome will be helpful.

14 Q Okay. You were asked some questions about the November  
15 projections and the -- and the assumption that was made that  
16 valued the HarbourVest and the UBS claims at zero. Do you  
17 recall that?

18 A Yes.

19 Q As of that time, was the Debtor still in active litigation  
20 with both of those claim holders?

21 A Very much so.

22 Q And after the disclosure statement was issued, do you  
23 recall that the Court entered its order on UBS's Rule 3018  
24 motion?

25 A Yes.

Seery - Redirect

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1 Q And do you recall what the -- what the claims estimate was  
2 for voting purposes under that order?

3 A It was about \$95 million. That was -- it was together  
4 with the summary judgment orders of that date. They were  
5 separate orders, but that was the lone hearing.

6 Q And was that public information, that order was publicly  
7 filed on the docket; isn't that right?

8 A Yes, it was.

9 Q Is there anything in the world that you can think of that  
10 would have prevented any claim holder from doing the math to  
11 try to figure out the impact on the estimated recoveries from  
12 the -- by using that 3018 claims estimate?

13 A No. It would have -- it would have been quite easy to do.

14 Q And, in fact, that's what you wound up doing with respect  
15 to the January projections, right?

16 A That's correct.

17 Q And do you recall when the HarbourVest settlement, when  
18 the 9019 motion was filed?

19 A I don't recall the actual filing. It was subsequent to  
20 the UBS, though.

21 MR. MORRIS: Ms. Canty, if you have it, can we just  
22 put it on the screen, to see if we can refresh Mr. Seery's  
23 recollection? If we could just look at the very top.

24 BY MR. MORRIS:

25 Q Does that refresh your recollection that the 9019 motion

Seery - Redirect

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1 was filed on December 23rd?

2 A Yes, it does. The agreement was reached before that, but  
3 it took a little bit of time to document the particulars and  
4 then to -- to get it filed.

5 Q And this wasn't filed under seal, to the best of your  
6 recollection, was it?

7 A No, no. This was -- this was open, and we had a very open  
8 hearing about it, because it was a related-party objection.

9 Q And to the best of your recollection, did this 9019 motion  
10 publicly disclose all of the material terms of the proposed  
11 settlement?

12 A Yes, it did.

13 Q Can you think of anything in the world that would have  
14 prevented any interested party from doing the math to figure  
15 out how this particular settlement would impact the claim  
16 recoveries set forth in the Debtor's disclosure statement?

17 A No. And just again, to be clear, the plan and the  
18 projections had assumptions, but the plan was very clear that  
19 the denominator was going to be determined by the total amount  
20 of allowed claims.

21 Q And, again, at the time that that was filed, you hadn't  
22 reached a settlement with HarbourVest, had you?

23 A No.

24 Q And the order on the 3018 motion hadn't yet been filed; is  
25 that right?

Seery - Redirect

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1 A That's correct.

2 Q Okay. Has -- are you aware of any creditor expressing any  
3 interest in trying to change their vote as a result of the  
4 updates of the forecasts?

5 A Only Mr. Daugherty. And actually, they have a stipulation  
6 with the two -- the two former employees.

7 Q All right. But to be fair, that wasn't -- had nothing to  
8 do with the revisions to the projections? That was just in  
9 connection with their settlement; is that right?

10 A That's correct. As was, I suspect, Mr. Daugherty's, but  
11 he'd been aware of the settlements, just like everyone else.

12 Q Okay. You were asked a couple of questions, I think, by  
13 Mr. Rukavina about whether there is anything that you need to  
14 do your job on a go-forward basis. And I think you said no.  
15 Do I -- do I have that right? Nothing further that you need?

16 A I -- I'm not really sure what your question means, to be  
17 honest.

18 Q Okay. Fair enough. To be clear, is there any chance that  
19 you would accept the position as the Claimant Trustee if the  
20 gatekeeper and injunction provisions of the proposed plan were  
21 extracted from those documents?

22 A No. As I said earlier, they're integral in my view to the  
23 entire plan, but they're absolutely essential to my bottom.

24 Q Okay. And through -- through the date of the effective  
25 date, are you relying on the exculpation clause of the -- have

Seery - Redirect

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1 you been relying on the exculpation clause in the January 9th  
2 order that you testified to at the beginning of this hearing?

3 A Yeah. Both the January 9th order as well as the July  
4 order with respect to my CEO/CRO positions.

5 Q Okay.

6 MR. MORRIS: I've got nothing further, Your Honor.

7 THE COURT: All right. Any recross on that redirect?

8 A VOICE: I believe Mr. Rukavina is speaking but is  
9 muted, Your Honor.

10 THE COURT: Mr. Rukavina, do you have any recross?

11 MR. RUKAVINA: Your Honor, I do, yes. Thank you. I  
12 apologize.

13 THE COURT: Okay.

14 MR. RUKAVINA: Can you hear me now?

15 THE COURT: Yes.

16 THE WITNESS: Yes.

17 MR. RUKAVINA: Thank you.

18 Mr. Vasek, if you'll please pull up the Debtor's Omnibus  
19 Reply, Docket 1807. And if you'll go to Exhibit C. Do a word  
20 search for Exhibit C. It's attached to it. Okay. Now scroll  
21 down. Stop there.

22 RECROSS-EXAMINATION

23 BY MR. RUKAVINA:

24 Q Mr. Seery, do you see what's attached as Exhibit C to the  
25 Omnibus Reply, which is proposed language in the confirmation



Seery - Recross

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1 order?

2 A I see the exhibit. I didn't know if this was -- I don't  
3 know exactly what it's for. If it's proposed language, I'll  
4 accept your representation.

5 MR. RUKAVINA: Well, scroll back up to Exhibit C, Mr.  
6 Vasek. I want to make sure that I understand what you're  
7 saying. Scroll back up. Do the word search for where Exhibit  
8 C appears first. Start again. Okay. So scroll up.

9 BY MR. RUKAVINA:

10 Q So, you'll recall Mr. Morris was asking you about the  
11 paragraph in here where you outlined the terms of the  
12 agreement with the CLOs. Do you recall that testimony?

13 A Yes.

14 Q Okay. And then you see it says, The Debtor and the CLOs  
15 agreed to seek approval of this compromise by adding language  
16 to the confirmation order. A copy of that language is  
17 attached hereto as Exhibit C and will be included in the  
18 confirmation order.

19 Do you see that, sir?

20 A I do.

21 Q Okay.

22 MR. RUKAVINA: Mr. Vasek, go back to Exhibit C.

23 BY MR. RUKAVINA:

24 Q So it's correct that this Exhibit C is the referenced  
25 agreement that the Debtor and the CLOs will seek approval of,

Seery - Recross

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1 correct?

2 A The -- the -- it may be word-splitting, but I believe it  
3 says that they've reached agreement and this is the language  
4 that will evidence that agreement or embody that agreement.

5 Q Okay.

6 MR. RUKAVINA: Scroll down, Ms. Vasek, to the next  
7 page, please.

8 BY MR. RUKAVINA:

9 Q Real quick, do the CLOs owe the Debtor any money for the  
10 management fees?

11 A I don't -- well, the answer is there are accrued fees that  
12 haven't been paid, but when they have cash they run through  
13 the waterfall and pay them.

14 Q And I believe you mentioned to me those accrued fees  
15 before. They're several million dollars, correct?

16 A It -- I don't know right off the top of my head. They can  
17 aggregate and then they get paid down in the quarter depending  
18 on the waterfall. And it's -- it's not a fair statement by  
19 either of us to say the CLOs, as if they're all the same.  
20 Each one is different.

21 Q I understand. But as of today, you agree that the CLOs  
22 collectively owe some amount of money to the Debtor in accrued  
23 and unpaid management fees?

24 A I believe that's the case.

25 Q Okay. And do you believe it's north of a million dollars?

Seery - Recross

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1 A I don't recall.

2 Q Okay.

3 MR. RUKAVINA: Well, scroll down a couple of more  
4 lines, Mr. Vasek. Stay there.

5 BY MR. RUKAVINA:

6 Q Sir, if you'll read with me, isn't the Debtor releasing  
7 each Issuer, which is the CLOs, for and from any and all  
8 claims, debts, et cetera, by this provision?

9 A Claims. Not -- not fees, but claims. I don't believe  
10 there's any release of fees that the CLOs might owe and would  
11 run through the waterfall here.

12 Q Okay. For and from any and all claims, debts,  
13 liabilities, demands, obligations, promises, acts, agreements,  
14 liens, losses, costs, and expenses, including without  
15 limitation attorneys' fees and related costs, damages,  
16 injuries, suits, actions, and causes of action, of whatever  
17 kind or nature, whether known or unknown, suspected or  
18 unsuspected, matured or unmatured, liquidated or unliquidated,  
19 contingent or fixed.

20 Are you saying that that does not release whatever fees  
21 have accrued and the CLOs owe?

22 A I don't believe it would. If it did, your client should  
23 be ecstatic. But I don't believe it does that.

24 Q And you don't believe that it releases the CLOs of any and  
25 all other obligations that they may have to the Debtor and the

Seery - Recross

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1 estate?

2 A I -- again, I don't believe there are any, but I think  
3 it's a broad release of claims away from the actual fees that  
4 are generated by the Debtor. I don't believe there's an  
5 intention to release fees that have accrued.

6 Q Have you seen this language before I showed it to you  
7 right now?

8 A I believe I have, yes.

9 Q Okay. Take a minute. Can you point the Court to anywhere  
10 where present or future fees under the CLO agreements are  
11 excepted from the release?

12 A I could go through, I'll take your representation, but I  
13 don't believe that that's what it -- it's supposed to release  
14 fees. Again, if the fees are owed, they get paid, if there  
15 are assets there to pay them.

16 Q Okay. This release and this settlement was never noticed  
17 out as part of a 9019, was it?

18 A I don't believe so, no.

19 Q Okay. So, other than bringing it up here today, this is  
20 the first that the Court, at least, has heard of this,  
21 correct?

22 A Yeah, again, I don't --

23 MR. MORRIS: Objection to the form of the question.

24 THE WITNESS: Yeah. I just stated before that I  
25 don't think this is a -- that there claims.

Seery - Recross

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1 THE COURT: Wait. Slow down. I think --

2 MR. SEERY: Oh, I'm sorry, Your Honor.

3 THE COURT: -- there was an objection. Go ahead, Mr.  
4 Morris.

5 MR. MORRIS: The notion that this is the first time  
6 the Court has heard of this is just factually incorrect.  
7 First of all, it's in the document from January 22nd. Second  
8 of all, Mr. Seery testified to it last week at the preliminary  
9 injunction hearing. I mean, --

10 THE COURT: I -- I --

11 MR. MORRIS: -- I don't know what the point of the  
12 inquiry is, but there's -- this is not new news.

13 THE COURT: Okay. I sustain the objection.

14 BY MR. RUKAVINA:

15 Q And Mr. Seery, can you point me to any document where  
16 counsel for the CLOs has signed this particular confirmation  
17 order or any other document agreeing to this language in the  
18 confirmation order?

19 A I don't think there's any document that's signed. I think  
20 we already went over that. I think the email is evidence  
21 their agreement to the general terms. I don't see any  
22 agreement with respect to this particular language.

23 Q Well, you have no personal information? You're going on  
24 what your lawyers told you that the CLOs agreed to, correct?

25 A That's correct.

Seery - Recross

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1 Q Okay. You didn't personally --

2 A Excuse me. That's correct with respect to this language,  
3 not with respect to the agreement. I was on the phone when  
4 they agreed.

5 Q Okay. And they agreed orally, you're saying, to basically  
6 the assumption of the CLO management agreements?

7 A Correct.

8 Q Okay.

9 MR. RUKAVINA: Thank you, Your Honor. I'll pass the  
10 witness.

11 THE COURT: All right. Other recross?

12 MR. TAYLOR: Yes, Your Honor, I do.

13 THE COURT: Go ahead.

14 RECROSS-EXAMINATION

15 BY MR. TAYLOR:

16 Q Mr. Seery, Clay Taylor again. You worked -- I'm sorry,  
17 let me restart. I believe you testified earlier, in response  
18 to questions by Mr. Morris, that you didn't believe a Chapter  
19 7 trustee would be very effective in monetizing these assets,  
20 correct?

21 A I think I said I didn't believe that the Chapter 7 trustee  
22 would be as effective at monetizing the assets as the  
23 Reorganized Debtor would be, and me in the role as Claimant  
24 Trustee.

25 Q And one of the reasons that you gave is you believe that

Seery - Recross

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1 the Chapter 7 trustee had to liquidate assets so quickly that  
2 it could not be effective; is that correct?

3 A Typically, that's the case, yes.

4 Q You worked for the Lehman trustee, correct?

5 A That's incorrect.

6 Q Okay. Did you work on the Lehman case?

7 A Did I work in the case? No.

8 Q Okay. Did you -- how were you involved within -- within  
9 the Lehman case?

10 A It's a long history, but I was a relatively senior person,  
11 not senior level, not senior management level person at  
12 Lehman. I ran the loan businesses and I helped a number of  
13 other places and I -- in the organization. I helped construct  
14 the sale of Lehman to Barclays out of the broker-dealer and  
15 then helped consummate that sale.

16 Q Okay. I believe, in that case, it was a SIPC -- the  
17 trustee was a SIPC trustee, correct?

18 A With respect to the broker-dealer.

19 Q Okay. And you believe that a SIPC trustee is very -- has  
20 very similar rules with respect to asset sales; is that  
21 correct?

22 A There are some similarities, absolutely.

23 Q Okay. And so in that case, the trustee was in place for  
24 seven years, yet you believe -- you want this Court to believe  
25 that a Chapter 7 trustee has to liquidate assets in a very

Seery - Recross

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1 short time frame, is that correct?

2 MR. MORRIS: Objection to the form of the question.

3 THE WITNESS: Yeah, in the Lehman case, --

4 THE COURT: Overruled.

5 THE WITNESS: I'm sorry, Judge.

6 THE COURT: Go ahead.

7 THE WITNESS: In the Lehman case, the SIPC trustee  
8 spent years litigating, not liquidating. The broker-dealer  
9 was sold in our structured deal to Barclays, and then the SIPC  
10 trustee liquidated the remainder of the estate, which was the  
11 broker-dealer, but most of it had been sold to Barclays. It  
12 was really a litigation case.

13 BY MR. TAYLOR:

14 Q But it did -- that trustee did sell off subsequent assets  
15 after the initial sale, correct?

16 A That trustee, I don't think, managed -- I don't know about  
17 that. The trustee didn't really manage any assets. Other  
18 than litigations.

19 Q You've also testified that you didn't believe or that you  
20 would not take on this role without the gatekeeper and  
21 injunction -- gatekeeper role and injunction being in place;  
22 is that correct?

23 A Yes.

24 Q And you're also familiar with the Barton Doctrine,  
25 correct?



Seery - Recross

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1 A I'm not.

2 Q Okay. Do you believe that a Chapter 7 trustee could be  
3 sued by third parties without obtaining either relief from  
4 this Court -- let me just stop there. Do you believe that a  
5 Chapter 7 trustee could be sued without seeking leave of this  
6 Court?

7 A I think it would be difficult. I know that Chapter 7  
8 trustees have qualified immunity, so I think, whether it would  
9 be leave of this Court or it's just that there's a very high  
10 bar to suing them, I'm not exactly sure. It's not something  
11 I've spent time on.

12 Q Okay. So a hypothetical Chapter 7 trustee would have no  
13 need of the gatekeeper role or injunction if this case were  
14 converted to one under Chapter 7, correct?

15 A That's probably true.

16 Q Thank you.

17 MR. TAYLOR: No further questions.

18 THE COURT: All right. Any other recross?

19 MR. DRAPER: Your Honor, I have nothing --

20 THE COURT: All right.

21 MR. DRAPER: -- further.

22 THE COURT: All right. I think we're done, but  
23 anyone I've missed?

24 All right. Mr. Seery, it's been a long day. You are  
25 excused from the virtual witness stand.

Seery - Recross

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1 THE WITNESS: Thank you, Your Honor.

2 THE COURT: All right. Mr. Morris, let's see if  
3 there's anything else we can accomplish today. It's 4:18  
4 Central time. Who would be your next witness?

5 MR. MORRIS: My next witness would be John Dubel,  
6 Your Honor.

7 THE COURT: All right. Can you give us a time  
8 estimate for direct?

9 MR. MORRIS: I wouldn't expect Mr. Dubel to be more  
10 than 20 minutes or so, but I would offer the Court, if you  
11 think it would be helpful, counsel for the CLO Issuers is on  
12 the call, and I believe that they would be prepared to just  
13 confirm for Your Honor that there is an agreement in  
14 principle, just as Mr. Seery has testified to, and maybe you  
15 want to hear from her. I know she's not really a witness, but  
16 she might be able to make some representations to give the  
17 Court some comfort that everything Mr. Seery has said is true.

18 THE COURT: I think that would be useful. Is it Ms.  
19 Anderson or who is it?

20 MS. ANDERSON: That is -- it is, Your Honor. And you  
21 know, I appreciate the testimony given. I certainly do not  
22 want to testify, but thought it might be useful for the Court  
23 to hear from us.

24 Amy Anderson on behalf of the Issuers from Jones Walker.  
25 Schulte Roth also represents the Issuers. And I can represent

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1 to the Court that the agreement as it's represented on Docket  
2 1807, as more particularly described in Exhibit C, which Your  
3 Honor has seen, is the agreement reached between the Issuers  
4 and the Debtor.

5 There was some testimony about fees owed, accrued fees  
6 owed to the Debtor. I certainly cannot speak to the substance  
7 of each particular management agreement with each CLO. They  
8 are all distinct and unique and very lengthy documents. I  
9 will -- I can represent to the Court that any accrued fees  
10 that are owed were not intended to be included in the release.  
11 It is -- it is not meant to release fees owed to Highland  
12 under the particular management agreements.

13 Of course, if the Court has any questions or if I can  
14 provide anything further, I'm happy to. And I will be on the  
15 hearing today and tomorrow, but I thought it might be useful,  
16 given the topic of the testimony this afternoon.

17 THE COURT: All right. That was useful. Thank you,  
18 Ms. Anderson.

19 All right. Well, Mr. Morris, shall we go ahead and hear  
20 from Mr. Dubel today, perhaps finish up a second witness?

21 MR. MORRIS: Yeah. I think we have the time. I  
22 think Mr. Dubel is here. Are you here, Mr. Dubel?

23 MR. DUBEL: I am. Can you hear me, Your Honor?

24 THE COURT: I can hear you, but I cannot see you.  
25 Oh, now I can see you. Please raise your right hand.

Dubel - Direct

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1 JOHN S. DUBEL, DEBTOR'S WITNESS, SWORN

2 THE COURT: All right. Thank you. Mr. Morris, go  
3 ahead.

4 MR. MORRIS: Thank you very much, Your Honor.

5 DIRECT EXAMINATION

6 BY MR. MORRIS:

7 Q Mr. Dubel, can you hear me?

8 A I can, Mr. Morris.

9 Q Okay. Do you have a position today with the Debtor, sir?

10 A I am a director of Strand Advisors, Inc., which is the  
11 general partner of the Debtor.

12 Q Okay. And can you --

13 MR. MORRIS: Your Honor, just as a reminder, I'm  
14 going to ask Mr. Dubel to describe his professional experience  
15 in some detail, to put into context his testimony, but his  
16 C.V. can be found at Exhibit 6Y as in yellow on Docket No.  
17 1822.

18 THE COURT: All right.

19 BY MR. MORRIS:

20 Q Mr. Dubel, can you describe your professional background?

21 A Yes. I have approximately, almost, and I hate to say it  
22 because it's making me feel old, but I have almost 40 years of  
23 experience working in the restructuring industry.

24 I have served in many roles in that, both as an advisor,  
25 an investor in distressed debt, and also a member of

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1 management teams, and as a director, both an independent  
2 director and a non-independent director.

3 My executive roles have included the -- both an executive  
4 director, chief executive officer, president, chief  
5 restructuring officer, chief financial officer. And I have  
6 been involved in some of the largest Chapter 11 cases over the  
7 last several decades, including cases like *WorldCom* and  
8 *SunEdison*.

9 Q Let's focus your attention for a moment just on the  
10 position of independent director. Have you served in that  
11 capacity before this case?

12 A I have.

13 Q Can you describe for the Court some of the cases in which  
14 you've served as an independent director?

15 A Sure. I've served as an independent director in several  
16 cases that were I'll call post-reorg cases. *Werner Company*,  
17 which was the largest climbing equipment manufacturer in the  
18 world, manufacturer of ladders, Werner Ladders. You'll see  
19 them on every pickup truck running around the countryside.

20 *FXI Corporation*, which is a -- one of the largest foam  
21 manufacturers. Everybody's probably slept or sat on one of  
22 their products.

23 *Barneys New York*, back in 2012, when they did an out-of-  
24 court restructuring. I had previously been involved with  
25 Barneys 15 years before that, and so I was called upon because

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1 of my knowledge to be an independent director in that  
2 situation. Have had no relationship with Barneys since it  
3 emerged from Chapter 11 back in 1998.

4 I have been the independent director in *WMC Mortgage*,  
5 which was a mortgage company owned by General Electric.

6 And I am currently serving as an independent director in a  
7 company -- in two companies. One, *Alpha Media*, which is a  
8 large radio station chain that recently filed Chapter 11, I  
9 believe it was late Sunday night, and I am also an independent  
10 director in the *Purdue Pharma* bankruptcy, and have served  
11 prior to the bankruptcy and am the chair of the special  
12 independent committee of directors -- special committee of  
13 independent directors in that particular situation.

14 Q That sounds like a lot. In terms of other fiduciary  
15 capacities, I think your C.V. refers to Leslie Fay. Were you  
16 involved in that case, and if so, how?

17 A I was. That was -- for those people who may remember it,  
18 that goes back into the 1993 era. *Leslie Fay* was a large  
19 apparel manufacturer, and at the time was one of the largest  
20 companies that had gone through an extensive fraud. I say at  
21 the time because it was about a \$180 million fraud, which  
22 pales by some of the ones that have followed it.

23 I was brought in as the executive vice president in charge  
24 of restructuring, chief financial officer, and was also added  
25 to the board of directors. Even though I wasn't independent,

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1 I was added to the board of directors to have the fresh face  
2 on the board in that particular situation because of the fraud  
3 that had taken place.

4 Q And --

5 A Sun --

6 Q Go ahead.

7 A *SunEdison*, I was brought in as the CEO. Actually,  
8 initially, as the chief restructuring officer, with a mandate  
9 to replace the CEO, which took place shortly after I was  
10 brought on board and -- because of various issues surrounding  
11 investigations by the SEC, DOJ, and allegations by the  
12 creditors of fraud. And so I was brought in to run the  
13 company through its Chapter 11 process.

14 As I'd mentioned earlier, *WorldCom*, I was brought in at  
15 the beginning of the case as the fresh chief financial  
16 officer. And I think everybody is familiar with what happened  
17 in the *WorldCom* situation.

18 Q All right. Based on that experience, do you have a view  
19 as to whether the appointment of independent directors is  
20 unusual?

21 A It is not. More recently, it has -- it had been in the  
22 past. Usually, you know, they would try and take the existing  
23 directors and form a special committee of the existing  
24 directors. But I think the state of the art has become more  
25 where independent directors are brought in, mainly because the

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1 cases have become a lot more complex in nature, and larger,  
2 and the transactions themselves are much more sophisticated.  
3 And so having somebody independent has been important for  
4 analyzing the various transactions. And also, quite often,  
5 it's just bringing a fresh, independent voice to the company  
6 on the board.

7 Q Do you have an understanding as to the purpose and the  
8 role of independent directors generally in restructuring and  
9 bankruptcy cases?

10 A Sure. As I kind of alluded to a little bit earlier, the  
11 -- probably the most critical thing is for restoring  
12 confidence in the company and in the management in terms of  
13 corporate governance, especially when there have been troubled  
14 situations, where -- whether it's been fraud or allegations  
15 made against the company and its prior management or when  
16 management has left under difficult situations.

17 Also, you know, independent thought process being brought  
18 to the board is very important for helping guide companies.  
19 It's quite often the existing management team or the existing  
20 board may get stuck in a rut, as you can say, you know, in  
21 terms of their thinking on how to manage it, and having  
22 somebody with restructuring experience who provides that  
23 independent voice is very important to the operations.

24 In addition, having someone who can look at conflicts that  
25 might arise between shareholders or shareholders and the board



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1 members is important. As I mentioned earlier, the *WMC*  
2 *Mortgage* situation was one where I was brought on to -- as an  
3 independent member of the board to effectively negotiate an  
4 agreement or a settlement between WMC and its parent, General  
5 Electric. That entity was being -- WMC was being sued for  
6 billions of dollars, and there were issues as to whether or  
7 not General Electric should fund those obligations. And so  
8 that was a role that is quite often occurring in today's day  
9 and age.

10 In addition, evaluating transactions for companies is  
11 important, whereby either the shareholders who sit on the  
12 board or board members may be involved in those transactions,  
13 needing an independent voice to review it. And, you know, I  
14 have served in situations. Again, *Barneys New York* and *Alpha*  
15 *Media* is another example where, as an independent director, I  
16 am one of the parties responsible for evaluating those  
17 transactions and making recommendations to the entire board.

18 And then, again, you know, situations where it's just  
19 highly-contentious and having, as I said, having that  
20 independent view brought to the table is something that is  
21 very helpful in these cases.

22 Q I appreciate the fulsomeness of the answer. During the  
23 time that you served in these various fiduciary capacities, is  
24 it fair to say you spent a lot of time considering and  
25 addressing issues relating to D&O and other executive

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1 liability issues?

2 A It's usually one of the things that you get involved with  
3 thinking about prior to taking on the role because you want to  
4 make sure that there are the appropriate protections for the  
5 director.

6 Q Can you describe for the Court some of the protections  
7 that you've sought or that you've seen employed in some of the  
8 cases you've worked on, including this one, by the way?

9 A Sure. I mean, one of the first things you look to is does  
10 the company -- will the company indemnify the director for  
11 serving in that capacity? And if the company will not  
12 indemnify, then there's always a question as to why not, and  
13 it's probably something you don't want to get involved with.

14 Generally, that is something that I don't think I've ever  
15 seen a case where there has not been indemnification.  
16 Obviously, it would, you know, cause great pause or concern if  
17 they weren't willing to indemnify. But that is important.

18 Providing D&O insurance is very important. And in most  
19 situations, you know, over the last 10-15 years, if there's  
20 not adequate D&O insurance -- quite often, the D&O insurance  
21 has been tapped out because of claims that will -- have been  
22 brought or are anticipated to be brought -- new D&O insurance  
23 is something that's front and center for the minds of  
24 independent directors such as myself.

25 As you -- that gets you into the case and gets you moving.

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1 As you start to look towards the confirmation and exit from  
2 the case, things that would be appropriate, that, you know,  
3 would always be something you would want to look at would be  
4 exculpation language, releases. And in this particular case,  
5 the injunction, or what Mr. Seery earlier referred to as the  
6 gatekeeper clause, is something that is very important for  
7 directors, both, you know, as they're thinking through it and  
8 as they emerge.

9 Q All right. Let's shift now to this case, with that  
10 background. How did you learn about this case?

11 A I had a party who was involved in the case reach out to me  
12 in early part of December of 2019 to see if I would be  
13 interested in getting involved. I think that was about the  
14 time -- it was after -- as I recall, it was after the case had  
15 been moved to Dallas and when there was a -- consideration of  
16 either a Chapter 11 or a Chapter 7 trustee. I can't remember  
17 exactly which it was. But there was talk about a motion to  
18 bring on a trustee and get rid of all the management and the  
19 like and such.

20 Q Can you describe in as much detail as you can recall the  
21 facts and circumstances that led to your appointment as an  
22 independent director?

23 A Sure. I, as I said, I had -- early December, I had an --  
24 one of the parties involved -- had, probably within the next  
25 week, probably two or three others -- that reached out to see

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1 if I would be interested in participating. I met with the  
2 Creditors' Committee or -- I'm not sure if it was all the  
3 members, but representatives of the Creditors' Committee,  
4 along with counsel, and I believe financial advisors were  
5 involved. They walked me through the issues. They wanted to  
6 hear about my C.V. Quite a few of them knew me, knew me well,  
7 but others wanted to hear about my background and how I would  
8 look at things as an independent director.

9 That went through into the latter part of December. I  
10 knew that they were talking to other parties. I think it was  
11 probably right around the first of the year or so that I was  
12 informed, maybe a little bit earlier than that, that I was  
13 informed that Mr. Seery was one of the other parties that they  
14 were talking to, and Mr. Seery and I were put in touch with  
15 each other. I had worked with Mr. Seery back probably nine  
16 years earlier when I was the CEO of FGIC. He was involved in  
17 a matter that we were restructuring, and so knew him a little  
18 bit and was comfortable working with him as a, you know,  
19 another independent director.

20 Then we took the time that we had to to -- or, I took the  
21 time to -- from the beginning, you know, the early part of  
22 December, look at the docket, understand what was taking  
23 place. I -- in addition, I met with the company and its  
24 advisors, in-house counsel, the folks at DSI who were at the  
25 time the CRO and the company's counsel to better understand

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1 some of the issues.

2 Mr. Seery and I, as I said, were both selected, and we  
3 went through the process of, I guess, breaking the tie, I  
4 think, if I could say it that way, amongst the creditors and  
5 the Debtor as to who would be the third member of the board.  
6 And we were given the opportunity to go out, interview, and  
7 select the third member, which resulted in Russell Nelms'  
8 appointment to the board. And also during that time, we were  
9 given the opportunity to have some input -- not a hundred  
10 percent input, but some input -- on the January 9th order that  
11 -- the January 9, 2020 order that was put in place appointing  
12 us and giving us some of the protections that we felt were  
13 appropriate and necessary in this case.

14 Q All right. We'll get to that in a moment, but during this  
15 diligence period, did you form an understanding as to why an  
16 independent board was being formed, why it was being sought?

17 A Yes. There was, my words, there was a lot of distrust  
18 between the creditors and the management -- not the CRO, but  
19 the prior management of the company -- and there had been a  
20 motion brought both to obviously bring the case back to Dallas  
21 from I think it was originally in Delaware and then there was  
22 a motion to seek, you know, to remove management and put in a  
23 trustee.

24 There had been a dozen years of litigation with one party,  
25 about eight or nine years with another major party, and

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1 several other of the major creditors were litigants. The  
2 other, as I understood, the other creditors, main creditors in  
3 the case were all lawyers who had not yet gotten paid for the  
4 litigation work that they had done. And so it was obvious  
5 that this was a very -- a highly-litigious situation.

6 Q In addition to speaking with the various constituents, did  
7 you do any diligence on your own to try to understand the case  
8 before you accepted the appointment?

9 A Yes. I went to the docket to look at all the -- not every  
10 single thing that had been filed, but to try and look at all  
11 the key, relevant items that had been filed, get a better  
12 understanding of what was out there. Looked at some of the  
13 initial filings of the company in terms of the, you know, the  
14 creditors, to understand who the creditor base was per the  
15 schedules that had been filed. Looked at the -- some of the  
16 various pleadings that had been put in place.

17 Q Did you form a view as to the causes of the bankruptcy  
18 filing?

19 A Litigation. That was my clear view. This company had  
20 been in litigation with multiple parties, various different  
21 parties, since around 2008. Generally, you would see  
22 litigation like the types that were, you know, that were here,  
23 you know, you'd litigate for a while, then you'd try and  
24 settle it.

25 It did not appear to me that there was any intention on

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1 the -- the Debtor to settle these litigations, but would  
2 rather just continue the process and proceed forward on the  
3 litigation until the very last minute. And so it was obvious  
4 that this was going to -- that the Debtor was a, as I said, a  
5 highly-litigious shop, and that was one of the causes,  
6 obviously, the cause of the filing, along with the fact that  
7 judgments were about to be entered against the Debtor.

8 Q All right. And in January 2020, do you recall that's when  
9 the agreement was reached between the Debtor, the Committee,  
10 and Mr. Dondero?

11 A Yeah, it was the first week or so, which resulted in a  
12 hearing on I believe it was January 9th in front of Judge  
13 Jernigan.

14 Q And as a part of that -- I think you testified at that  
15 hearing. Do I have that right?

16 A I don't recall if I did. I might have. I might have  
17 testified at a subsequent hearing. But --

18 Q But was --

19 A -- I was in the courtroom for that hearing, yes.

20 Q Was it part of that process by which you accepted the  
21 appointment as independent director?

22 A I accepted it based upon the order that had been  
23 negotiated amongst the parties, the creditors, the Debtor, Mr.  
24 Dondero, and others. And that was the key thing that was --  
25 and approved by the Court on that date. And that was key for

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1 my acceptance of the role as an independent director.

2 Q And did you and the other prospective independent  
3 directors participate in the negotiation of the substance of  
4 the agreement?

5 A We did. We didn't have a hundred percent say over it, but  
6 we were able to get our voices heard. As Mr. Seery testified  
7 earlier, he was instrumental in coming up with an idea about  
8 how to put in place the injunction, you know, the -- I think  
9 he referred to it as the gatekeeper injunction, which was  
10 obviously in this case very critical to all three of us: Mr.  
11 Seery, Mr. Nelms, and myself.

12 Q Can you describe for the Court kind of the issues of  
13 concern to you and the other prospective board members? What  
14 was it that you were focused on in terms of the negotiations?

15 A Well, obviously, indemnification was important, but that  
16 was something that was going to be granted. Having the right  
17 to obtain separate D&O insurance just for the three directors  
18 was important. We were concerned that Strand Advisors, Inc.  
19 really had no assets, and so we wanted to make sure that the  
20 Debtor was going to get -- was going to basically guarantee  
21 the indemnification.

22 The -- because of the litigious nature and what we had  
23 heard from all of the various parties involved, including  
24 people inside the Debtor who we had talked with, that it would  
25 be something that was important for us to make sure that the



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1 injunction, the gatekeeper injunction was put in place.

2 Q And can you elaborate a little bit on I think you said you  
3 had done some diligence and you had formed a view as to the  
4 causes of the bankruptcy filing, but did this case present any  
5 specific concerns or issues that you and the board members had  
6 to address perhaps above and beyond what you experienced in  
7 some of the other cases you described?

8 A Well, as I said earlier, the fact that the litigation --  
9 the various litigations with the creditors have been going on  
10 for what I viewed as an inordinate amount of years, and that  
11 it was clear from my diligence that I had done that this had  
12 been directed by Mr. Dondero, to keep this moving forward in  
13 the litigation, and to, in essence, just, you know, never give  
14 up on the litigation.

15 It was important that the types of protections that we  
16 were afforded in the January 9th order were put in place,  
17 because we -- none of us -- none of the three of us, and  
18 myself in particular, did not want to be in a position where  
19 we would be sued and harassed through lawsuits for the next,  
20 you know, ten years or so. That's not something anybody would  
21 want to sign up for.

22 Q All right. Let's look at the January 9th order and the  
23 specific provisions I think that you're alluding to.

24 MR. MORRIS: Can we call up Exhibit 5Q, please?

25 THE WITNESS: Pardon me while I put my glasses on to

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1 read this.

2 MR. MORRIS: All right. And if we can go to  
3 Paragraph 4.

4 BY MR. MORRIS:

5 Q Is that the paragraph, sir, that was intended to address  
6 the concern that you just articulated about Strand not having  
7 any assets of its own?

8 A Yes, it is.

9 Q And can you just describe for the Court how that  
10 particular provision addressed that concern?

11 A Sure. Since we were directors of Strand, which is the  
12 general partner of the Debtor, we felt it was important that  
13 the general -- that Highland, the Debtor, would provide the  
14 guaranty on indemnification, because Highland had the assets  
15 to back up the indemnification.

16 It was also pretty clear, from my experience in having  
17 placed D&O insurance, you know, over the last 25-30 years,  
18 that if there was no, you know, opportunity for  
19 indemnification, putting in place insurance would be very  
20 difficult or exorbitantly expensive. So having this  
21 indemnification by Highland was a very important piece of the  
22 order that we were seeking.

23 Q And the next piece is the insurance piece in Paragraph 5.  
24 Do you see that?

25 A I do.

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1 Q Did you have any involvement in the Debtor's efforts to  
2 obtain D&O insurance for the independent board?

3 A I did.

4 Q Can you just describe for the Court what role you played  
5 and what issues came up as the Debtor sought to obtain that  
6 insurance?

7 A Sure. The Debtors had been looking to get an insurance  
8 policy in place. They were not able to do that. I happen to  
9 have worked with an insurance broker on D&O situations in some  
10 very difficult situations over the years and brought them into  
11 the mix. They were able to go out to the market and find a  
12 policy that would cover us, the -- kind of the key components  
13 of that policy, though, were, number one, the guaranty that  
14 HCMLP would give -- I'm sorry, the guaranty that HCMLP would  
15 give to Strand's obligations, and also the -- I'll call it the  
16 gatekeeper provision was very important because these parties  
17 did not want to have -- they wanted to have what was referred  
18 to, commonly referred to as the Dondero Exclusion.

19 So while we were -- we purchased a policy that covered us,  
20 it did have an exclusion, unless there were no assets left,  
21 and then the what I'll call -- we refer to as kind of a Side A  
22 policy would kick in.

23 Q Okay. What do you mean by the Dondero Exclusion?

24 A The insurers did not want to cover the -- any litigation  
25 that Mr. Dondero would bring against directors. It was pretty

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1 commonly known in the marketplace that Mr. Dondero was very  
2 litigious, and insurers were not willing to write the  
3 insurance without the protections that this order afforded  
4 because they did not want to be hit with frivolous -- hit with  
5 claims on the policy for frivolous litigation that might be  
6 brought.

7 MR. TAYLOR: Your Honor, this is Mr. Taylor. I've  
8 got to object to the last answer. He testified as to what the  
9 insurers' belief was and what they would or would not do based  
10 upon their own knowledge. It's not within his personal  
11 knowledge. And therefore we'd move to strike.

12 THE COURT: I overrule that objection.

13 MR. MORRIS: Your Honor?

14 THE COURT: I overrule the objection.

15 MR. MORRIS: Thank you. Thank you, Your Honor.

16 BY MR. MORRIS:

17 Q Mr. Dubel, can you explain to the Court, in your work in  
18 trying to secure the D&O insurance, what rule the gatekeeper  
19 provision played in the Debtor's ability to get that?

20 A Based upon my discussions with the insurance broker, who I  
21 have worked with for 25-plus years, had that gatekeeper  
22 provision not been put in place, we would not have been able  
23 to get insurance.

24 Q All right. Let's look at the gatekeeper provision.

25 MR. MORRIS: Can we go down to Paragraph 10, please?

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1 Perfect. Right there.

2 BY MR. MORRIS:

3 Q Is this gatekeeper provision, is this also the source of  
4 the exculpation that you referred to?

5 A Yes.

6 Q And what's your understanding of how the exculpation and  
7 gatekeeper functions together?

8 A Well, my apologies, I'm not an attorney, so just from a  
9 business point of view, the way I look at this is that, you  
10 know, obviously, we're -- you know, the directors are not  
11 protected from willful misconduct or gross negligence, but any  
12 negligence -- you know, claims brought under negligence and  
13 the likes of such, and things that might be considered  
14 frivolous, would have to first go to Your Honor in the  
15 Bankruptcy Court for a review to determine if they were claims  
16 that should be entitled to be brought.

17 Q If you take a look at the provision, right, do you  
18 understand that nobody can bring a claim without -- in little  
19 i, it says, first determining -- without the Court first  
20 determining, after notice, that such claim or cause of action  
21 represents a colorable claim of willful misconduct or gross  
22 negligence against an indirect -- independent director. Do  
23 you see that?

24 A I do.

25 Q Is it your understanding that parties can only bring

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1 claims for gross negligence or willful misconduct if the Court  
2 makes a determination that there is a colorable claim?

3 A That's my understanding.

4 Q And the second --

5 A I think they have the right -- I think they have the right  
6 to go to the Court to ask if they can bring the claim, but the  
7 Court has to make the determination that it's a colorable  
8 claim for willful misconduct or gross negligence.

9 Q And if the Court -- is it your understanding that if the  
10 Court doesn't find that there is a colorable claim of willful  
11 misconduct or gross negligence, then the claim can't be  
12 brought against the independent directors?

13 A That is my understanding, yes.

14 Q And was -- taken together, Paragraphs 4, 5, and 10, were  
15 they of importance to you and the other independent directors  
16 before accepting the position?

17 A They were absolutely critical to me and definitely  
18 critical to the other directors, because we all negotiated  
19 that together, and it would -- I don't -- I don't think any of  
20 the three of us would have taken on this role if those  
21 paragraphs had not been included in the order.

22 Q Okay. Just speaking for yourself personally, is there any  
23 chance you would have accepted the appointment without all  
24 three of those provisions?

25 A I would not have.

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1 Q And why is that? In this particular case, why did you  
2 personally believe that you needed all three of those  
3 provisions?

4 A Well, you know, people like myself, you know, someone  
5 who's coming in as an independent director, come in in a  
6 fiduciary capacity. And, you know, we take on risks. Now,  
7 granted, in a Chapter 11 case, as the saying goes, you know,  
8 it's a lot safer because everything has to be approved by the  
9 Court, but there are still opportunities for parties to, in  
10 essence, have mischief going on and bring nuisance lawsuits  
11 that would take a lot of time and effort away from either the  
12 role of our job of restructuring the entity or post-  
13 restructuring, would just be nuisance things that would cost  
14 us money. And we, you know, I did not want to be involved in  
15 that situation, knowing the litigious nature of Mr. Dondero  
16 from the research that I had done, you know, the diligence  
17 that I had done. I did not want to subject myself to that.  
18 And it has proven an appropriate and very solid order because  
19 of the conduct of Mr. Dondero, as Mr. Seery has testified to  
20 earlier.

21 Q Do you have a view as to what the likely effect would be  
22 on future corporate restructurings if you and your fellow  
23 directors weren't able to obtain the type of protection  
24 afforded in the January 9th order?

25 A I think it would be very difficult to find qualified

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1 people who would be willing to serve in these types of  
2 positions if they knew they had a target on their backs. You  
3 know, it was something that was clear to us, to Mr. Seery, Mr.  
4 Nelms, myself at the time, that if we had a target -- we felt  
5 like we would have a target on our back if we didn't have  
6 these protections.

7 It just wasn't worth the risk, the stress, the  
8 uncertainty, the potential cost to us. And so I don't think  
9 anybody else would be, you know, willing to take on the roles  
10 as an independent director with the facts and circumstances  
11 and the players involved in this particular case.

12 MR. MORRIS: I have no further questions, Your Honor.

13 THE COURT: All right. Pass the witness. Let's see.  
14 You went -- I'm going to give a time. You went 32 minutes.  
15 So, for cross of this witness, I'm going to limit it to an  
16 aggregate of 32 minutes. Who wants to go first?

17 MR. DRAPER: Your Honor, this is Douglas Draper.  
18 I'll be happy to go first.

19 THE COURT: All right.

20 CROSS-EXAMINATION

21 BY MR. DRAPER:

22 Q Mr. Dubel, prior to your engagement, did you happen to  
23 read the case of *Pacific Lumber*?

24 A I did not.

25 Q And were you advised about *Pacific Lumber* by somebody



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1 other than a -- your lawyer?

2 A I'm not familiar with the case at all, Mr. Draper.

3 Q Are you aware, and you've been around a long time, that

4 different circuits have different rules for liabilities of

5 officers, directors, and people like that?

6 A I am aware that there are different, I don't know what the

7 right term is, but precedents, I guess, in different circuits

8 for any number of things, whether it's a sale motion or

9 protections of officers and directors or anything. So each

10 circuit has its own unique situations.

11 Q And one last question. On a go-forward, after -- if this

12 plan is confirmed and on the effective date, you will not have

13 any role whatsoever as an officer or director of the new

14 general partner, correct?

15 A I have not been asked to. As Mr. Seery testified, he may

16 ask for assistance or just -- in most situations that I'm

17 involved with, I may have a continuing role just as a -- I'll

18 call it an advisor or somebody to provide a history. But at

19 this point in time, I have not been asked to have any

20 involvement.

21 Q And based on your experience, you know that there's a

22 different liability for a director and an officer versus

23 somebody who is an advisor?

24 MR. MORRIS: Objection to the form of the question.

25 No foundation.

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1 THE COURT: Overruled.

2 MR. DRAPER: Mr. Dubel has shown --

3 THE COURT: Mr. Dubel, you can answer if you know.

4 MR. DRAPER: Mr. Dubel, you can answer.

5 THE WITNESS: I'm sorry, Your Honor, I didn't hear  
6 you say overruled. Thank you.

7 Mr. Draper, I apologize, could you repeat the question?

8 BY MR. DRAPER:

9 Q The question is you know from your experience that there's  
10 a different liability for somebody who is an officer or  
11 director versus somebody who's an advisor?

12 A Yes, that's my experience, which is why in several  
13 situations post-reorganization, while I have not been involved  
14 *per se*, and I use the term involved meaning, you know, on a  
15 day-to-day basis, if someone asks me to assist, I'll usually  
16 ask them to bring me in as a non -- an unpaid employee or a,  
17 you know, a nominally-amount-paid employee, so that I would be  
18 protected by whatever protections the company might provide.

19 MR. DRAPER: I have nothing further for this witness,  
20 Your Honor.

21 THE COURT: All right. Other cross?

22 MR. TAYLOR: Yes, Your Honor.

23 MR. RUKAVINA: Yes, Your Honor.

24 MR. TAYLOR: Oh, go ahead, Davor.

25 MR. RUKAVINA: No, Clay, go ahead.

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1

CROSS-EXAMINATION

2

BY MR. TAYLOR:

3

Q Mr. Dubel, this is Clay Taylor here on behalf on Mr.

4

Dondero. I believe you had previously testified in response

5

to questions from Mr. Morris that Mr. Dondero had engaged in a

6

pattern of litigious behavior; is that correct?

7

A I believe that's the testimony I gave, yes.

8

Q Okay. And please give me the specific examples of which

9

cases you believe he has engaged in overly-litigious behavior.

10

A Well, all of the cases that resulted in creditors, large

11

creditors in our bankruptcy. That would be the UBS situation,

12

the Crusader situation which became the Redeemer Committee,

13

litigation with Mr. Daugherty, with Acis and Mr. Terry. And

14

as I mentioned earlier, I'd, you know, been informed by

15

members of the management team that it was Mr. Dondero's style

16

to just litigate until the very end to try and grind people

17

down.

18

Q Okay. Was Mr. Dondero or a Highland entity the plaintiff

19

in the UBS case?

20

A No, but what was referred -- what I was referring to was

21

the nature in which he defended it and went overboard and

22

refused to ever, you know, try and settle things in a manner

23

that would have gotten things done. And just looking at,

24

having been involved in the restructuring industry for the

25

last 40 years, as I said, almost 40 years, and been involved

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1 in many, many litigious situations, it's obvious when someone  
2 is litigious, whether they're the plaintiff or the defendant.

3 Q So are you personally familiar with the settlement  
4 negotiations in the UBS case that happened pre-bankruptcy,  
5 then?

6 A I have been informed that there were settlement  
7 negotiations, and subsequently determined, through discussions  
8 with the parties, that they weren't really close to -- to a  
9 settlement.

10 Q But are you aware of --

11 A Mr. Dondero might have thought they were, but they were  
12 not.

13 Q Okay. Would you be surprised to learn if UBS had offered  
14 to settle pre-bankruptcy for \$7 million?

15 A As I understand, settlements -- settlement offers pre-  
16 bankruptcy had a tremendous number of -- I don't know what the  
17 right term is -- things tied to it and that clearly were never  
18 going to get done.

19 Q Okay. When you say things were tied to it, what things  
20 were tied to it?

21 A I don't know all of the settlement discussions that took  
22 place, but what I was informed was that there were a lot of  
23 conditions that were included in that. And it's -- if it had  
24 been an offer of \$7 million and Mr. Dondero didn't settle for  
25 that, there must have been a reason why. So, you know, since

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1 the entities -- all of the entities within the Highland  
2 Capital empire, if you'd call it that, were being sued for  
3 almost a billion dollars.

4 Q Okay. And you say there was lots of conditions that were  
5 tied to that. What were the conditions?

6 A As I said earlier, I wasn't informed of them on all the  
7 prepetition settlements. That's just what I was told, there  
8 was conditions.

9 Q Okay. And who were you told these things by?

10 A Both external counsel and internal counsel. Mr.  
11 Ellington, Scott Ellington, and Isaac -- the litigation  
12 counsel.

13 Q Okay. So --

14 A That's -- sorry.

15 Q Okay. In each of these cases, you were informed by your  
16 views by statements that were made to you by other people?

17 A Yes.

18 Q Okay.

19 A Made -- and particularly made by members of management of  
20 the Debtor, which is pretty informed.

21 Q Okay. Which members of management were those?

22 A As I just testified, it was Mr. Ellington, who was the  
23 general -- the Debtor's general counsel, and Mr. Leventon,  
24 Isaac Leventon, who was the -- I believe his title was  
25 associate general counsel in charge of litigation.

Dubel - Cross

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1 Q Okay. Thank you.

2 MR. TAYLOR: No further questions.

3 THE COURT: All right. Mr. Rukavina?

4 CROSS-EXAMINATION

5 BY MR. RUKAVINA:

6 Q Mr. Dubel, we've never met, although I think we were on  
7 the phone once together. I know you're a director, so you're  
8 at the top, but having been in this case for more than a year,  
9 you probably have some understanding of the assets that the  
10 Debtor has, don't you?

11 A I do, but I'm not as facile with it as Mr. Seery,  
12 obviously.

13 Q Sure. Is it true, to your understanding, that the Debtor  
14 owns various equity interests in third-party companies?

15 A Either directly or indirectly. That's my understanding,  
16 yes.

17 Q Okay. Have you heard of an entity called Highland Select  
18 Equity Fund, LP?

19 A I have.

20 Q And is that a publicly-traded company?

21 A I'm not familiar with its nature there, no.

22 Q Do you know how much of the equity of that entity the  
23 Debtor owns?

24 A I don't know off the top of my head, no.

25 Q And again, these may be unfair questions because you're at

Dubel - Cross

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1 the top, so I'm not trying to make you look foolish. I'm just  
2 trying to see. Let me ask one more. Have you heard of  
3 Wright, W-R-I-G-H-T, Limited?

4 MR. MORRIS: Objection, Your Honor. Beyond the  
5 scope.

6 MR. RUKAVINA: Your Honor, I can recall him on my  
7 direct, then.

8 THE COURT: Yeah. I'll --

9 MR. RUKAVINA: But I'd just rather get it over with.

10 THE COURT: I'll allow it.

11 MR. MORRIS: All right. If we're going to get rid of  
12 --

13 THE COURT: Overruled.

14 MR. MORRIS: No, that's fine.

15 BY MR. RUKAVINA:

16 Q Have you heard of Wright, W-R-I-G-H-T, Limited?

17 A I think I have, but I just don't recall it, Mr. Rukavina.  
18 I'm sorry, Rukavina. Sorry.

19 Q It's okay. It's a --

20 A I'm looking at your chart here, at your name here, and it  
21 looks like Drukavina, so I really apologize.

22 Q Believe it or not, it's actually a very famous name in  
23 Croatia, although it means nothing here.

24 So, all of the entities that the Debtor owns equity in, I  
25 guess you probably, just because, again, you're not in the

Dubel - Cross

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1 weeds, you can't tell us how much of that equity the Debtor  
2 owns, can you?

3 A I can't individually, no. You know, Mr. Seery is our CEO  
4 and he's responsible for the day-to-day, you know, issues. So  
5 usually we look at it more on a consolidated basis and not in  
6 the, you know, down in the weeds, as you refer to it, unless  
7 something specific came up.

8 Q Well, would you remember whether, when Mr. Seery or the  
9 prior CRO would provide you, as the board member, financial  
10 reports, whether that included P&Ls and balance sheets and  
11 financial reports for the entities that the Debtor owned  
12 interests in?

13 A We might -- we would have seen certain consolidating  
14 reports that might -- that would be, you know, consolidating  
15 financial statements that would be P&Ls. Where we didn't  
16 consolidate them, I'm not sure we saw the actual individual-  
17 entity P&Ls on a regular basis. We might have seen them if  
18 there was a transaction taking place. But again, you know, I  
19 don't have -- I don't remember every single one of them, no.

20 Q And you would agree with me, sir, that the Pachulski law  
21 firm is an excellent restructuring, reorganization, insolvency  
22 law firm, wouldn't you?

23 A Yes, I would agree with you there.

24 Q Okay. And you would expect them to ensure that anything  
25 that has to be filed with Her Honor is timely filed, wouldn't



Dubel - Cross

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1 you?

2 A I would expect that they would follow the rules.

3 Q Okay. And you have the utmost of confidence, I take it,  
4 in your CRO, don't you?

5 A I have a tremendous amount of confidence in our CEO, who  
6 also happens to hold the title of CRO, yes, if that's what  
7 you're referring to as, Mr. Seery.

8 (Interruption.)

9 MR. RUKAVINA: John.

10 BY MR. RUKAVINA:

11 Q Okay, I think -- yeah, I think I heard that you have  
12 tremendous confidence in the CEO, who happens to be the CRO,  
13 right?

14 A Yes, that's the case.

15 MR. RUKAVINA: Thank you, Your Honor. I'll pass the  
16 witness.

17 THE COURT: All right. Any other cross of Mr. Dubel?  
18 All right. Mr. Morris, redirect?

19 MR. MORRIS: Yeah, just very briefly, Your Honor.

20 REDIRECT EXAMINATION

21 BY MR. MORRIS:

22 Q You were asked about that *Pacific Lumber* case, Mr. Dubel;  
23 do you remember that?

24 A I do remember being asked about it.

25 Q And you weren't familiar with that case, right?

Dubel - Redirect

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1 A I'm not familiar with the name of the case, no.

2 Q But you did know that the exculpation and gatekeeping  
3 provisions were going to be included in the order; is that  
4 fair?

5 A I did.

6 Q And did you testify that you wouldn't have accepted the  
7 position without it?

8 A I did testify that way.

9 Q And if you knew that you couldn't get those provisions in  
10 the Fifth Circuit, would you ever accept a position as an  
11 independent director in the Fifth Circuit on a go-forward  
12 basis?

13 A Not in a situation such as this, no.

14 Q Okay. Okay.

15 MR. MORRIS: No further questions, Your Honor.

16 THE COURT: All right. Any recross on that narrow  
17 redirect?

18 All right. Well, Mr. Dubel, you are excused from the  
19 virtual witness stand.

20 THE WITNESS: Thank you, Your Honor.

21 THE COURT: All right. I want to go ahead and --

22 MR. DUBEL: Do you mind if I turn my video off?

23 THE COURT: I'm sorry, what?

24 MR. DUBEL: I said, do you mind if I turn my video  
25 off?

1 THE COURT: No, you may. That's fine.

2 MR. DUBEL: Thank you, Your Honor.

3 THE COURT: All right. I want to break now, unless  
4 there's any quick housekeeping matter. Anything?

5 MR. MORRIS: No, Your Honor, but I would just ask  
6 all parties to let me know by email if they have any  
7 objections to any of the exhibits on the witness list that was  
8 filed at Docket No. 1877, because I want to begin tomorrow by  
9 putting into evidence the balance of our exhibits.

10 MR. RUKAVINA: And Your Honor, I was responsible for  
11 this due to an internal mistake. The only ones I have an  
12 objection to are -- is that 7? John, is that 7, right, 700 --

13 MR. MORRIS: Yes.

14 MR. RUKAVINA: Your Honor, I only have an objection  
15 to 70 and 7P, although I think -- think the Court has already  
16 admitted 7P, so my objection is moot.

17 THE COURT: I have.

18 MR. RUKAVINA: Okay.

19 THE COURT: So, what --

20 MR. RUKAVINA: Then it would just be --

21 THE COURT: Go ahead.

22 MR. RUKAVINA: I'm sorry. It would just be 70.  
23 Septuple O or whatever the word is.

24 THE COURT: All right. So I will go ahead and admit  
25 7F through 7Q, with the exception of 70. Again, these appear

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1 at Docket Entry 1877. And Mr. Morris, you can try to get in  
2 70 the old-fashioned way if you want to.

3 MR. MORRIS: Yeah, I'll deal with 70 and the very  
4 limited number of other objections at the beginning of  
5 tomorrow's hearing.

6 THE COURT: All right.

7 (Debtor's Exhibits 7F through 7Q, with the exception of  
8 70, are received into evidence.)

9 THE COURT: So we will reconvene at 9:30 Central time  
10 tomorrow. I think we're going to hear from the Aon, the D&O  
11 broker, Mr. Tauber; is that correct?

12 MR. MORRIS: That's right. And that should be  
13 shorter than even Mr. Dubel.

14 THE COURT: All right. Well, we will see you at 9:30  
15 in the morning. We are in recess.

16 MR. MORRIS: Thank you so much.

17 THE CLERK: All rise.

18 (Proceedings concluded at 5:09 p.m.)

19 --oOo--

20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**02/04/2021**

24

Kathy Rehling, CETD-444  
25 Certified Electronic Court Transcriber

\_\_\_\_\_  
Date

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## **EXHIBIT 24**

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## **EXHIBIT N**

### SERVICING AGREEMENT

This Servicing Agreement, dated as of December 21, 2006 is entered into by and among BRENTWOOD CLO, LTD., an exempted company incorporated under the laws of the Cayman Islands, with its registered office located at the offices of Maples Finance Limited, P.O. Box 1093GT, Queensgate House, South Church Street, George Town, Grand Cayman, Cayman Islands (together with successors and assigns permitted hereunder, the "Issuer"), and HIGHLAND CAPITAL MANAGEMENT, L.P., a Delaware limited partnership, with its principal offices located at Two Galleria Tower, 13455 Noel Road, Suite 1300, Dallas, Texas 75240, as servicer ("Highland" or, in such capacity, the "Servicer").

#### WITNESSETH:

WHEREAS, the Issuer and BRENTWOOD CLO, CORP. (the "Co-Issuer" and together with the Issuer, the "Co-Issuers") intend to issue U.S.\$388,700,000 of their Class A-1A Floating Rate Senior Secured Extendable Notes due 2022 (the "Class A-1A Notes"), U.S.\$75,000,000 of their Class A-1B Delayed Drawdown Floating Rate Senior Secured Extendable Notes due 2022 (the "Class A-1B Notes" and, together with the Class A-1A Notes, the "Class A-1 Notes"), U.S.\$51,500,000 of their Class A-2 Floating Rate Senior Secured Extendable Notes due 2022 (the "Class A-2 Notes" and, together with the Class A-1 Notes, the "Class A Notes"), U.S.\$68,000,000 of their Class B Floating Rate Senior Secured Deferrable Interest Extendable Notes due 2022 (the "Class B Notes"), U.S.\$23,800,000 of their Class C Floating Rate Senior Secured Deferrable Interest Extendable Notes due 2022 (the "Class C Notes" and, together with the Class A Notes and the Class B Notes, the "Senior Notes") and the Issuer will issue U.S.\$21,000,000 of the Class D Floating Rate Senior Secured Deferrable Interest Extendable Notes due 2022 (the "Class D Notes" and, together with the Senior Notes, the "Notes") pursuant to the Indenture dated as of December 21, 2006 (the "Indenture"), among the Co-Issuers and Investors Bank & Trust Company, as trustee (the "Trustee") and 34,400 Class I Preference Shares, \$0.01 par value (the "Class I Preference Shares") and 37,000 Class II Preference Shares, \$0.01 par value (the "Class II Preference Shares" and, together with the Class I Preference Shares, the "Preference Shares" and, together with the Notes, the "Securities") pursuant to the Preference Share Documents;

WHEREAS, pursuant to the Indenture, the Issuer intends to pledge certain Collateral Obligations, Eligible Investments and Cash (all as defined in the Indenture) and certain other assets (all as set forth in the Indenture) (collectively, the "Collateral") to the Trustee as security for the Notes;

WHEREAS, the Issuer wishes to enter into this Servicing Agreement, pursuant to which the Servicer agrees to perform, on behalf of the Issuer, certain duties with respect to the Collateral in the manner and on the terms set forth herein; and

WHEREAS, the Servicer has the capacity to provide the services required hereby and is prepared to perform such services upon the terms and conditions set forth herein.



NOW, THEREFORE, in consideration of the mutual agreements herein set forth, the parties hereto agree as follows:

1. Definitions.

Terms used herein and not defined below shall have the meanings set forth in the Indenture.

"Advisers Act" shall mean the Investment Advisers Act of 1940, as amended.

"Agreement" shall mean this Servicing Agreement, as amended from time to time.

"Governing Instruments" shall mean the memorandum, articles or certificate of incorporation or association and by-laws, if applicable, in the case of a corporation; the certificate of formation, if applicable, or the partnership agreement, in the case of a partnership; or the certificate of formation, if applicable, or the limited liability company agreement, in the case of a limited liability company.

"HFP" shall mean collectively, Highland Financial Partners, L.P. and any subsidiary thereof.

"Independent Advisor" shall have the meaning specified in Section IV.B. of Annex 1 hereto.

"Offering Memorandum" shall mean the Offering Memorandum of the Issuer dated December 21, 2006 prepared in connection with the offering of the Securities.

"Servicer Breaches" shall have the meaning specified in Section 10(a).

"Special Procedures Obligation" shall have the meaning specified in Section IV.A. of Annex 1 hereto.

2. General Duties of the Servicer.

(a) The Servicer shall provide services to the Issuer as follows:

(i) Subject to and in accordance with the terms of this Agreement and the other Transaction Documents, the Servicer shall supervise and direct the administration, acquisition and disposition of the Collateral, and shall perform on behalf of the Issuer those duties and obligations of the Servicer required by the Indenture and the other Transaction Documents, and including the furnishing of Orders, Requests and officer's certificates, and such certifications as are required of the Servicer under the Indenture with respect to permitted purchases and sales of the Collateral Obligations, Eligible Investments and other assets, and other matters, and, to the extent necessary or appropriate to perform such duties, the Servicer shall have the power to execute and deliver all necessary and appropriate documents and instruments on behalf of the Issuer with respect thereto. The Servicer shall, subject to the terms and conditions of this Agreement and the other Transaction Documents, perform its obligations hereunder and thereunder with reasonable care, using a degree of skill and attention no less than that which the Servicer exercises with respect to comparable assets that it services or manages for others having similar objectives and restrictions, and in a manner consistent with

practices and procedures followed by institutional servicers or managers of national standing relating to assets of the nature and character of the Collateral for clients having similar objectives and restrictions, except as expressly provided otherwise in this Agreement and/or the other Transaction Documents. To the extent not inconsistent with the foregoing, the Servicer shall follow its customary standards, policies and procedures in performing its duties under the Indenture and hereunder. The Servicer shall comply with all terms and conditions of the other Transaction Documents affecting the duties and functions to be performed hereunder. The Servicer shall not be bound to follow any amendment to any Transaction Document until it has received written notice thereof and until it has received a copy of the amendment from the Issuer or the Trustee; provided, however, that the Servicer shall not be bound by any amendment to any Transaction Document that affects the rights, powers, obligations or duties of the Servicer unless the Servicer shall have consented thereto in writing. The Issuer agrees that it shall not permit any amendment to the Indenture that (x) affects the rights, powers, obligations or duties of the Servicer or (y) affects the amount or priority of any fees payable to the Servicer to become effective unless the Servicer has been given prior written notice of such amendment and consented thereto in writing;

(ii) the Servicer shall select any Collateral which shall be acquired by the Issuer pursuant to the Indenture in accordance with the Collateral criteria set forth herein and in the Indenture;

(iii) the Servicer shall monitor the Collateral on an ongoing basis and provide to the Issuer all reports, certificates, schedules and other data with respect to the Collateral which the Issuer is required to prepare and deliver under the Indenture and any Hedge Agreement, in the form and containing all information required thereby and in reasonable time for the Issuer to review such required reports, certificates, schedules and data and to deliver them to the parties entitled thereto under the Indenture; the Servicer shall undertake to determine to the extent reasonably practicable whether a Collateral Interest has become an Defaulted Collateral Obligation; and the Servicer shall monitor any Hedge Agreements and direct the Trustee on behalf of the Issuer in respect of all actions to be taken thereunder by the Issuer;

(iv) the Servicer, subject to and in accordance with the provisions of the Indenture may, at any time permitted under the Indenture, and shall, when required by the Indenture, direct the Trustee (x) to dispose of a Collateral Obligation, Equity Security or Eligible Investment or other securities received in respect thereof in the open market or otherwise, (y) to acquire, as security for the Notes in substitution for or in addition to any one or more Collateral Obligations or Eligible Investments included in the Collateral, one or more substitute Collateral Obligations or Eligible Investments, or (z) direct the Trustee to take the following actions with respect to a Collateral Obligations or Eligible Investment:

(1) retain such Collateral Obligations or Eligible Investment; or

(2) dispose of such Collateral Obligations or Eligible Investment in the open market or otherwise; or

(3) if applicable, tender such Collateral Obligations or Eligible Investment pursuant to an Offer; or

(4) if applicable, consent to any proposed amendment, modification or waiver pursuant to an Offer; or

(5) retain or dispose of any securities or other property (if other than cash) received pursuant to an Offer; or

(6) waive any default with respect to any Defaulted Collateral Obligations; or

(7) vote to accelerate the maturity of any Defaulted Collateral Obligations; or

(8) exercise any other rights or remedies with respect to such Collateral Obligations or Eligible Investment as provided in the related Underlying Instruments, including in connection with any workout situations, or take any other action consistent with the terms of the Indenture which is in the best interests of the Holders of the Securities;

(v) subject to and in accordance with the terms of this Agreement and the Transaction Documents, the Servicer on behalf of the Issuer shall determine whether to enter into any additional hedging arrangements, increase or reduce the notional amounts of existing Hedge Agreements or terminate existing Hedge Agreements, and the Servicer shall use its reasonable efforts to cause the Issuer, promptly following the early termination of a Hedge Agreement (other than on a Redemption Date) and to the extent possible through application of funds received as a result of the early termination (including the proceeds of the liquidation of any collateral pledged by the hedge counterparty), to enter into a replacement Hedge Agreement

(vi) the Servicer shall (a) on or prior to any day which is a Redemption Date, direct the Trustee to enter into contracts to dispose of the Collateral Obligation and any other Collateral pursuant to the Indenture and otherwise comply with all redemption procedures and certification requirements in the Indenture in order to allow the Trustee to effect such redemption and (b) conduct Auctions in accordance with the terms of the Indenture; and

(vii) if the Servicer, on behalf of the Issuer, desires to make distributions of Eligible Equity Securities on any Payment Date pursuant to Section 2(e) of the Preference Shares Paying Agency Agreement, the Servicer shall so notify the Trustee and the Preference Shares Paying Agent and provide the Trustee and the Preference Shares Paying Agent (for forwarding to each Holder of the Preference Shares with respect to the applicable Record Date) details of such Eligible Equity Securities in accordance with the procedure set forth in Section 3(b) of the Preference Shares Paying Agency Agreement.

(b) In performing its duties hereunder, the Servicer shall seek to preserve the value of the Collateral for the benefit of the Holders of the Securities taking into account the collateral criteria and limitations set forth herein and in the Indenture and the Servicer shall use reasonable efforts to select and service the Collateral in such a way that will permit a timely performance of all payment obligations by the Issuer under the Indenture; provided, that the Servicer shall not be responsible if such objectives are not achieved so long as the Servicer performs its duties under this Agreement in the manner provided for herein, and provided, further, that there shall be no recourse to the Servicer with respect to



the Notes or the Preference Shares. The Servicer and the Issuer shall take such other action, and furnish such certificates, opinions and other documents, as may be reasonably requested by the other party hereto in order to effectuate the purposes of this Agreement and to facilitate compliance with applicable laws and regulations and the terms of this Agreement.

(c) The Servicer hereby agrees to the following:

(i) The Servicer agrees not to institute against, or join any other Person in instituting against, the Issuer or the Co-Issuer any bankruptcy, reorganization, arrangement, insolvency, moratorium or liquidation proceedings or other proceedings under federal or state bankruptcy or similar laws of any jurisdiction until at least one year and one day (or if longer, any applicable preference period plus one day) after the payment in full of all Notes issued under the Indenture; provided, however, that nothing in this clause (i) shall preclude, or be deemed to estop, the Servicer (A) from taking any action prior to the expiration of such period in (x) any case or proceeding voluntarily filed or commenced by the Issuer or the Co-Issuer, as the case may be, or (y) any involuntary insolvency proceeding filed or commenced against the Issuer or the Co-Issuer, as the case may be, by a Person other than the Servicer, or (B) from commencing against the Issuer or the Co-Issuer or any properties of the Issuer or the Co-Issuer any legal action which is not a bankruptcy, reorganization, arrangement, insolvency, moratorium, liquidation or similar proceeding. The provisions of this Section 2(c)(i) shall survive the termination of this Agreement.

(ii) The Servicer shall cause each sale or purchase of any Collateral Obligations or Eligible Investment to be conducted on an arm's-length basis.

(d) The Servicer shall not act for the Issuer in any capacity except as provided in this Section 2. In providing services hereunder, the Servicer may employ third parties, including its Affiliates, to render advice (including advice with respect to the servicing of the Collateral) and assistance; provided, however, that the Servicer shall not be relieved of any of its duties or liabilities hereunder regardless of the performance of any services by third parties. Notwithstanding any other provision of this Agreement, the Servicer shall not be required to take any action required of it pursuant to this Agreement or the Indenture if such action would constitute a violation of any law.

(e) Notwithstanding any other provision of this Agreement or the Indenture, (i) any granted signatory powers or authority granted to the Servicer on behalf of the Issuer with respect to the Special Procedures Obligations shall be conditioned upon the prior written approval of the Independent Advisor and (ii) neither the Servicer nor any Affiliate of the Servicer shall have any authority to enter into agreements, or take any action, on behalf of the Issuer with respect to the Special Procedures Obligations without the prior written approval of the Independent Advisor.

3. Brokerage.

The Servicer shall seek to obtain the best prices and execution for all orders placed with respect to the Collateral, considering all reasonable circumstances. Subject to the objective of obtaining best prices and execution, the Servicer may take into consideration research and other brokerage services furnished to the Servicer or its Affiliates by brokers and dealers which are not Affiliates of the Servicer. Such services may be used by the Servicer or its Affiliates in connection with its other servicing or advisory activities or operations. The Servicer may aggregate sales and purchase orders of securities placed with respect to the Collateral with similar orders being made simultaneously for other accounts serviced or managed by Servicer or with accounts of the Affiliates of the Servicer, if in the Servicer's reasonable judgment such aggregation shall result in an overall economic benefit to the Issuer, taking into consideration the advantageous selling or purchase price, brokerage commission and other expenses. In the event that a sale or purchase of a Collateral Obligation or Eligible Investment (in accordance with the terms of the Indenture) occurs as part of any aggregate sales or purchase orders, the objective of the Servicer (and any of its Affiliates involved in such transactions) shall be to allocate the executions among the accounts in an equitable manner and consistent with its obligations hereunder and under applicable law.

In addition to the foregoing and subject to the provisions of Section 2 and the limitations of Section 5, the objective of obtaining best prices and execution and to the extent permitted by applicable law, the Servicer may, on behalf of the Issuer, direct the Trustee to acquire any and all of the Eligible Investments or other Collateral from, or sell Collateral Obligations or other Collateral to, the Placement Agent, the Trustee or any of their respective Affiliates, or any other firm.

4. Additional Activities of the Servicer.

Nothing herein shall prevent the Servicer or any of its Affiliates from engaging in other businesses, or from rendering services of any kind to the Trustee, the Holders of the Securities, or any other Person or entity to the extent permitted by applicable law. Without prejudice to the generality of the foregoing, the Servicer and partners, directors, officers, employees and agents of the Servicer or its Affiliates may, among other things, and subject to any limits specified in the Indenture:

(a) serve as directors (whether supervisory or managing), officers, partners, employees, agents, nominees or signatories for any issuer of any obligations included in the Collateral or their respective Affiliates, to the extent permitted by their Governing Instruments, as from time to time amended, or by any resolutions duly adopted by the Issuer, its Affiliates or any issuer of any obligations included in the Collateral or their respective Affiliates, pursuant to their respective Governing Instruments; provided, that in the reasonable judgment of the Servicer, such activity shall not have a material adverse effect on the enforceability of Collateral or the ability of the Issuer to comply with each Overcollateralization Ratio and the Interest Coverage Test; provided, further, that nothing in this paragraph shall be deemed to limit the duties of the Servicer set forth in Section 2 hereof;

(b) receive fees for services of any nature rendered to the issuer of any obligations included in the Collateral or their respective Affiliates; provided, that in the reasonable judgment of the Servicer, such activity shall not have a material adverse effect on the enforceability of Collateral or the ability of the Issuer to comply with each Overcollateralization Ratio and the Interest Coverage Test; and provided, further that if any portion of such services are related to the purchase by the Issuer of any obligations included in the Collateral, the portion of such fees relating to such obligations shall be applied to the purchase price of such obligations; and

(c) be a secured or unsecured creditor of, or hold an equity interest in, the Issuer, its Affiliates or any issuer of any obligation included in the Collateral; provided, that in the reasonable judgment of the Servicer, such activity shall not have a material adverse effect on the enforceability of Collateral or the ability of the Issuer to comply with each Overcollateralization Ratio and the Interest Coverage Test; provided, further, that nothing in this paragraph shall be deemed to limit the duties of the Servicer set forth in Section 2 hereof.

It is understood that the Servicer and any of its Affiliates may engage in any other business and furnish servicing, investment management and advisory services to others, including Persons which may have policies similar to those followed by the Servicer with respect to the Collateral and which may own securities of the same class, or which are the same type, as the Collateral Obligations or other securities of the issuers of Collateral Obligations. The Servicer shall be free, in its sole discretion, to make recommendations to others, or effect transactions on behalf of itself or for others, which may be the same as or different from those effected with respect to the Collateral.

Unless the Servicer determines in its reasonable judgment that such purchase or sale is appropriate, the Servicer may refrain from directing the purchase or sale hereunder of securities issued by (i) Persons of which the Servicer, its Affiliates or any of its or their officers, directors or employees are directors or officers, (ii) Persons for which the Servicer or its Affiliate act as financial adviser or underwriter or (iii) Persons about which the Servicer or any of its Affiliates have information which the Servicer deems confidential or non-public or otherwise might prohibit it from trading such securities in accordance with applicable law. The Servicer shall not be obligated to have or pursue any particular strategy or opportunity with respect to the Collateral.

5. Conflicts of Interest.

(a) The Servicer shall not direct the Trustee to acquire an obligation to be included in the Collateral from the Servicer or any of its Affiliates as principal or to sell an obligation to the Servicer or any of its Affiliates as principal unless (i) the Issuer shall have received from the Servicer such information relating to such acquisition or sale as it may reasonably require and shall have approved such acquisition, which approval shall not be unreasonably withheld, (ii) in the reasonable, good faith judgment of the Servicer, such transaction is on terms no less favorable than would be obtained in a transaction conducted on an arm's length basis between third parties unaffiliated with each other and (iii) such transaction is permitted by the Advisers Act.

(b) The Servicer shall not direct the Trustee to acquire an obligation to be included in the Collateral directly from any account or portfolio for which the Servicer serves as servicer or investment adviser, or direct the Trustee to sell an obligation directly to any account or portfolio for which the Servicer serves as servicer or investment adviser unless such acquisition or sale is (i) in the reasonable, good faith judgment of the Servicer, on terms no less favorable than would be obtained in a transaction conducted on an arm's length basis between third parties unaffiliated with each other and (ii) permitted by the Advisers Act.

(c) The Servicer shall not undertake any transaction described in this Section 5 unless such transaction is exempt from the prohibited transaction rules of ERISA and the Code. In addition, after the initial distribution of the Class D Notes and the Preference Shares, neither the Servicer nor any of its affiliates (as defined in the Plan Asset Regulation) shall acquire any Class D Notes or Preference Shares (including pursuant to the Extension Procedure or the Amendment Buy-Out Option) unless such acquisition would not, as determined by the Trustee in reliance on representations made in the applicable transfer certificates with respect thereto, result in persons that have represented that they are Benefit Plan Investors owning 25% or more of the aggregate outstanding amount of any of the Class D



Notes, the Class I Preference Shares or the Class II Preference Shares immediately after such acquisition (determined in accordance with Section 3(42) of ERISA, the Plan Asset Regulation, the Indenture and the Preference Share Documents). The Class D Notes and the Preference Shares held as principal by the Servicer or any of its affiliates shall be disregarded and shall not be treated as outstanding for purposes of determining compliance with such 25% limitation to the extent that such person has represented that it is not a Benefit Plan Investor.

6. Records; Confidentiality.

The Servicer shall maintain appropriate books of account and records relating to services performed hereunder, and such books of account and records shall be accessible for inspection by a representative of the Issuer, the Trustee, the Collateral Administrator, the Holders of the Securities and the Independent accountants appointed by the Issuer pursuant to the Indenture at a mutually agreed time during normal business hours and upon not less than three Business Days' prior notice. At no time shall the Servicer make a public announcement concerning the issuance of the Notes or the Preference Shares, the Servicer's role hereunder or any other aspect of the transactions contemplated by this Agreement and the other Transaction Documents. The Servicer shall keep confidential any and all information obtained in connection with the services rendered hereunder and shall not disclose any such information to non-affiliated third parties except (i) with the prior written consent of the Issuer, (ii) such information as either Rating Agency shall reasonably request in connection with the rating of any class of Securities, (iii) as required by law, regulation, court order or the rules or regulations of any self regulating organization, body or official having jurisdiction over the Servicer, (iv) to its professional advisers, (v) such information as shall have been publicly disclosed other than in violation of this Agreement, or (vi) such information that was or is obtained by the Servicer on a non-confidential basis, provided, that the Servicer does not know or have reason to know of any breach by such source of any confidentiality obligations with respect thereto. For purposes of this Section 6, the Trustee, the Collateral Administrator and the Holders of the Securities shall in no event be considered "non-affiliated third parties."

Notwithstanding anything in this Agreement or the Indenture to the contrary, the Servicer, the Co-Issuers, the Trustee and the Holders of the Securities (and the beneficial owners thereof) (and each of their respective employees, representatives or other agents) may disclose to any and all Persons, without limitation of any kind, the U.S. tax treatment and U.S. tax structure of the transactions contemplated by this Agreement and all materials of any kind (including opinions or other tax analyses) that are provided to them relating to such U.S. tax treatment and U.S. tax structure, as such terms are defined under U.S. federal, state or local tax law.

7. Obligations of Servicer.

Unless otherwise specifically required by any provision of the Indenture or this Agreement or by applicable law, the Servicer shall use its best reasonable efforts to ensure that no action is taken by it, and shall not intentionally or with reckless disregard take any action, which would (a) materially adversely affect the Issuer or the Co-Issuer for purposes of Cayman Islands law, United States federal or state law or any other law known to the Servicer to be applicable to the Issuer or the Co-Issuer, (b) not be permitted under the Issuer's or the Co-Issuer's respective governing instruments, (c) violate any law, rule or regulation of any governmental body or agency having jurisdiction over the Issuer or the Co-Issuer including, without limitation, any Cayman Islands or United States federal, state or other applicable securities law the violation of which has or could reasonably be expected to have a material adverse effect on the Issuer, the Co-Issuer or any of the Collateral, (d) require registration of the Issuer, the Co-Issuer or the pool of Collateral as an "investment company" under the Investment Company Act, (e) cause the Issuer or the Co-Issuer to violate the terms of the Indenture, including, without limitation, any representations made by the Issuer or Co-Issuer therein, or any other agreement

contemplated by the Indenture or (f) not be permitted by Annex 1 hereto and would subject the Issuer to U.S. federal or state income or franchise taxation or cause the Issuer to be engaged in a trade or business in the United States for U.S. federal income tax purposes. The Servicer covenants that it shall comply in all material respects with all laws and regulations applicable to it in connection with the performance of its duties under this Agreement and the Indenture. Notwithstanding anything in this Agreement to the contrary, the Servicer shall not be required to take any action under this Agreement or the Indenture if such action would violate any applicable law, rule, regulation or court order.

8. Compensation.

(a) The Issuer shall pay to the Servicer, for services rendered and performance of its obligations under this Agreement, the Servicing Fee, which shall be payable in such amounts and at such times as set forth in the Indenture. The provisions of the Indenture which relate to the amount and payment of the Servicing Fee shall not be amended without the written consent of the Servicer. If on any Payment Date there are insufficient funds to pay the Servicing Fee (and/or any other amounts due and payable to the Servicer) in full, the amount not so paid shall be deferred and shall be payable with accrued interest on such later Payment Date on which funds are available therefor as provided in the Indenture.

The Servicer hereby agrees to waive the Class II Preference Share Portion of the Servicing Fees deposited by the Trustee into the Class II Preference Share Special Payment Account pursuant to the Indenture, which would otherwise be payable to the Servicer as Servicing Fees, on each Payment Date until February 3, 2008. After February 3, 2008, the Servicer may, in its sole discretion, at any time waive the Class II Preference Share Portion of its Servicing Fees then due and payable, in which event an amount equal to such waived portion will be paid by the Issuer as Class II Preference Share Special Payments pursuant to the Indenture. For purposes of any calculation under this Agreement and the Indenture, the Servicer shall be deemed to have received the Servicing Fee in an amount equal to the sum of the Servicing Fee actually paid to the Servicer and the amount distributed to the Holders of the Class II Preference Shares as Class II Preference Share Special Payments.

In addition, notwithstanding anything set out above, the Servicer may, in its sole discretion: (i) waive all or any portion of the Servicing Fee, any funds representing the waived Servicing Fees to be retained in the Collection Account for distribution as either Interest Proceeds or Principal Proceeds (as determined by the Servicer) pursuant to the Priority of Payments; or (ii) defer all or any portion of the Servicing Fee, any funds representing the deferred Servicing Fees to be retained in the Collection Account, when they will become payable in the same manner and priority as their original characterization would have required unless deferred again.

(b) The Servicer shall be responsible for the ordinary expenses incurred in the performance of its obligations under this Agreement, the Indenture and the other Transaction Documents; provided, however, that any extraordinary expenses incurred by the Servicer in the performance of such obligations (including, but not limited to, any fees, expenses or other amounts payable to the Rating Agencies, the Collateral Administrator, the Trustee and the accountants appointed by the Issuer, the reasonable expenses incurred by the Servicer to employ outside lawyers or consultants reasonably necessary in connection with the evaluation, transfer or restructuring of any Collateral Obligations or other unusual matters arising in the performance of its duties under this Agreement and the Indenture, any reasonable expenses incurred by the Servicer in obtaining advice from outside counsel with respect to its obligations under this Agreement, brokerage commissions, transfer fees, registration costs, taxes and other similar costs and transaction related expenses and fees arising out of transactions effected for the Issuer's account and the portion allocated to the Issuer of any other fees and expenses that the Servicer customarily allocates among all of the funds or portfolios that it services or manages) shall be



reimbursed by the Issuer to the extent funds are available therefor in accordance with and subject to the limitations contained in the Indenture.

(c) If this Agreement is terminated pursuant to Section 12, Section 14 or otherwise, the fees payable to the Servicer shall be prorated for any partial periods between Payment Dates during which this Agreement was in effect and shall be due and payable on the first Payment Date following the date of such termination and on any subsequent Payment Dates to the extent remaining unpaid and in accordance with, and to the extent provided in, the Indenture.

9. Benefit of the Agreement.

The Servicer agrees that its obligations hereunder shall be enforceable at the instance of the Issuer, the Trustee, on behalf of the Noteholders, or the requisite percentage of Noteholders or the Holders of the Preference Shares, as applicable, as provided in the Indenture or the Preference Share Paying Agency Agreement, as applicable.

10. Limits of Servicer Responsibility; Indemnification.

(a) The Servicer assumes no responsibility under this Agreement other than to render the services called for hereunder and under the terms of the other Transaction Documents made applicable to it pursuant to the terms of this Agreement in good faith and, subject to the standard of liability described in the next sentence, shall not be responsible for any action of the Issuer or the Trustee in following or declining to follow any advice, recommendation or direction of the Servicer. The Servicer, its directors, officers, stockholders, partners, agents and employees, and its Affiliates and their directors, officers, stockholders, partners, agents and employees, shall not be liable to the Issuer, the Co-Issuer, the Trustee, the Preference Shares Paying Agent, the Holders of the Securities or any other person, for any losses, claims, damages, judgments, assessments, costs or other liabilities (collectively, "Liabilities") incurred by the Issuer, the Co-Issuer, the Trustee, the Preference Shares Paying Agent, the Holders of the Securities or any other person, that arise out of or in connection with the performance by the Servicer of its duties under this Agreement and under the terms of the other Transaction Documents made applicable to it pursuant to the terms of this Agreement, except by reason of (i) acts or omissions constituting bad faith, willful misconduct, gross negligence or breach of fiduciary duty in the performance, or reckless disregard, of the obligations of the Servicer hereunder and under the terms of the other Transaction Documents made applicable to it pursuant to the terms of this Agreement or (ii) with respect to any information included in the Offering Circular in the section entitled "The Servicer" and "Risk Factors—Relating to Certain Conflicts of Interest—The Issuer Will Be Subject to Various Conflicts of Interest Involving the Servicer" that contain any untrue statement of material fact or omits to state a material fact necessary in order to make the statements therein, in the light of the circumstances under which they were made, not misleading (the preceding clauses (i) and (ii) collectively being the "Servicer Breaches"). For the avoidance of doubt, the Servicer shall have no duty to independently investigate any laws not otherwise known to it in connection with its obligations under this Agreement, the Indenture and the other Transaction Documents. The Servicer shall be deemed to have satisfied the requirements of the Indenture and this Agreement relating to not causing the Issuer to be treated as engaged in a trade or business in the United States for U.S. federal income tax purposes (including as those requirements relate to the acquisition (including manner of acquisition), ownership, enforcement, and disposition of Collateral) to the extent the Servicer complies with the requirements set forth in Annex I hereto.

(b) The Issuer shall indemnify and hold harmless (the Issuer in such case, the "Indemnifying Party") the Servicer, its directors, officers, stockholders, partners, agents and employees (such parties collectively in such case, the "Indemnified Parties") from and against any and all Liabilities, and shall reimburse each such Indemnified Party for all reasonable fees and expenses

(including reasonable fees and expenses of counsel) (collectively, the "Expenses") as such Expenses are incurred in investigating, preparing, pursuing or defending any claim, action, proceeding or investigation with respect to any pending or threatened litigation (collectively, the "Actions"), caused by, or arising out of or in connection with, the issuance of the Securities, the transactions contemplated by the Offering Memorandum, the Indenture or this Agreement, and/or any action taken by, or any failure to act by, such Indemnified Party; provided, however, that no Indemnified Party shall be indemnified for any Liabilities or Expenses it incurs as a result of any acts or omissions by any Indemnified Party constituting Servicer Breaches. Notwithstanding anything contained herein to the contrary, the obligations of the Issuer under this Section 10 shall be payable solely out of the Collateral in accordance with the priorities set forth in the Indenture and shall survive termination of this Agreement.

(c) With respect to any claim made or threatened against an Indemnified Party, or compulsory process or request or other notice of any loss, claim, damage or liability served upon an Indemnified Party, for which such Indemnified Party is or may be entitled to indemnification under this Section 10, such Indemnified Party shall (or with respect to Indemnified Parties that are directors, officers, stockholders, agents or employees of the Servicer, the Servicer shall cause such Indemnified Party to):

(i) give written notice to the Indemnifying Party of such claim within ten (10) days after such Indemnified Party's receipt of actual notice that such claim is made or threatened, which notice to the Indemnifying Party shall specify in reasonable detail the nature of the claim and the amount (or an estimate of the amount) of the claim; provided, however, that the failure of any Indemnified Party to provide such notice to the Indemnifying Party shall not relieve the Indemnifying Party of its obligations under this Section 10 unless the Indemnifying Party is materially prejudiced or otherwise forfeits rights or defenses by reason of such failure;

(ii) at the Indemnifying Party's expense, provide the Indemnifying Party such information and cooperation with respect to such claim as the Indemnifying Party may reasonably require, including, but not limited to, making appropriate personnel available to the Indemnifying Party at such reasonable times as the Indemnifying Party may request;

(iii) at the Indemnifying Party's expense, cooperate and take all such steps as the Indemnifying Party may reasonably request to preserve and protect any defense to such claim;

(iv) in the event suit is brought with respect to such claim, upon reasonable prior notice, afford to the Indemnifying Party the right, which the Indemnifying Party may exercise in its sole discretion and at its expense, to participate in the investigation, defense and settlement of such claim;

(v) neither incur any material expense to defend against nor release or settle any such claim or make any admission with respect thereto (other than routine or incontestable admissions or factual admissions the failure to make which would expose such Indemnified Party to uninsured liability) nor permit a default or consent to the entry of any judgment in respect thereof, in each case without the prior written consent of the Indemnifying Party; and

(vi) upon reasonable prior notice, afford to the Indemnifying Party the right, in its sole discretion and at its sole expense, to assume the defense of such

claim, including, but not limited to, the right to designate counsel reasonably acceptable to the Indemnified Party and to control all negotiations, litigation, arbitration, settlements, compromises and appeals of such claim; provided, that if the Indemnifying Party assumes the defense of such claim, it shall not be liable for any fees and expenses of counsel for any Indemnified Party incurred thereafter in connection with such claim except that if such Indemnified Party reasonably determines that counsel designated by the Indemnifying Party has a conflict of interest in connection with its representation of such Indemnified Party, such Indemnifying Party shall pay the reasonable fees and disbursements of one counsel (in addition to any local counsel) separate from its own counsel for all Indemnified Parties in connection with any one action or separate but similar or related actions in the same jurisdiction arising out of the same general allegations or circumstances; provided, further, that prior to entering into any final settlement or compromise, such Indemnifying Party shall seek the consent of the Indemnified Party and use its commercially reasonable efforts in the light of the then prevailing circumstances (including, without limitation, any express or implied time constraint on any pending settlement offer) to obtain the consent of such Indemnified Party as to the terms of settlement or compromise. If an Indemnified Party does not consent to the settlement or compromise within a reasonable time under the circumstances, the Indemnifying Party shall not thereafter be obligated to indemnify the Indemnified Party for any amount in excess of such proposed settlement or compromise.

(d) In the event that any Indemnified Party waives its right to indemnification hereunder, the Indemnifying Party shall not be entitled to appoint counsel to represent such Indemnified Party nor shall the Indemnifying Party reimburse such Indemnified Party for any costs of counsel to such Indemnified Party.

(e) Notwithstanding any other provision of this Agreement, nothing herein shall in any way constitute a waiver or limitation of any rights which the Issuer or the Holders of the Securities may have under any U.S. federal securities laws.

11. No Partnership or Joint Venture.

The Issuer and the Servicer are not partners or joint venturers with each other and nothing herein shall be construed to make them such partners or joint venturers or impose any liability as such on either of them. The Servicer's relation to the Issuer shall be deemed to be that of an independent contractor.

12. Term; Termination.

(a) This Agreement shall commence as of the date first set forth above and shall continue in force and effect until the first of the following occurs: (i) the payment in full of the Notes, the termination of the Indenture in accordance with its terms and the redemption in full of the Preference Shares; (ii) the liquidation of the Collateral and the final distribution of the proceeds of such liquidation to the Holders of the Securities; or (iii) the termination of this Agreement in accordance with subsection (b), (c), (d) or (e) of this Section 12 or Section 14 of this Agreement.

(b) Subject to Section 12(e) below, the Servicer may resign, upon 90 days' written notice to the Issuer (or such shorter notice as is acceptable to the Issuer). If the Servicer resigns, the Issuer agrees to appoint a successor Servicer to assume such duties and obligations in accordance with Section 12(e).



(c) This Agreement shall be automatically terminated in the event that the Issuer determines in good faith that the Issuer or the pool of Collateral has become required to be registered under the provisions of the Investment Company Act, and the Issuer notifies the Servicer thereof.

(d) If this Agreement is terminated pursuant to this Section 12, neither party shall have any further liability or obligation to the other, except as provided in Sections 2(c)(i), 8, 10 and 15 of this Agreement.

(e) No removal or resignation of the Servicer shall be effective unless:

(i) (A) the Issuer appoints a successor Servicer at the written direction of a Majority of the Preference Shares (excluding any Preference Shares held by the retiring Servicer, any of its Affiliates or any account over which the retiring Servicer or its Affiliates have discretionary voting authority (or, with respect to Class I Preference Shares held by Investors Corp. at such time, Holding Preference Shares held by the retiring Servicer, any of its Affiliates or any account over which the retiring Servicer or its Affiliates have discretionary voting authority) other than, with respect to the Class II Preference Shares, HFP; provided that, with respect to the voting authority of Class II Preference Shares owned by HFP, such vote shall not be excluded only if such vote is determined by a vote of the majority of the "independent directors" (determined in accordance with the governing documents of HFP and certified in writing to the Preference Shares Paying Agent by any of the "independent directors" of HFP) of HFP) (each such non-excluded Preference Share, a "Voting Preference Share"), (B) such successor Servicer has agreed in writing to assume all of the retiring Servicer's duties and obligations pursuant to this Agreement and the Indenture and (C) such successor Servicer is not objected to within 30 days after notice of such succession by either (x) a Super Majority of the Controlling Class of Notes (excluding any Notes held by the retiring Servicer, its Affiliates or any account over which the retiring Servicer or its Affiliates have discretionary voting authority other than HFP; provided that, with respect to the voting authority of Notes owned by HFP, such vote shall not be excluded only if such vote is determined by a vote of the majority of the "independent directors" (determined in accordance with the governing documents of HFP and certified in writing to the Trustee by any of the "independent directors" of HFP) of HFP) (each such non-excluded Note, a "Voting Note") or (y) a Majority in Aggregate Outstanding Amount of the Voting Notes (voting as a single class);

(ii) if a Majority of the Voting Preference Shares has nominated two or more successor Servicers that have been objected to pursuant to the preceding clause (i)(C) or has failed to appoint a successor Servicer that has not been objected to pursuant to the preceding clause (i)(C) within 60 days of the date of notice of such removal or resignation of the Servicer, (A) the Issuer appoints a successor Servicer at the written direction of a Super Majority of the Controlling Class of Notes (excluding any Notes that are not Voting Notes), (B) such successor Servicer has agreed in writing to assume all of the retiring Servicer's duties and obligations pursuant to this Agreement and the Indenture and (C) such successor Servicer is not objected to within 30 days after notice of such succession by either (x) Majority of the Voting Preference Shares or (y) a Majority in Aggregate Outstanding Amount of the Voting Notes (voting as a single class); or

(iii) if a Majority of the Voting Preference Shares and a Super Majority of the Controlling Class (excluding any Notes that are not Voting Notes) has

nominated two or more successor Servicers that have been objected to pursuant to the preceding clauses (i)(C) and (ii)(C) or has otherwise failed to appoint a successor Servicer that has not been objected to pursuant to the preceding clause (i)(C) or (ii)(C) within 120 days of the date of notice of such removal or resignation of the Servicer, (A) any Holder of the Controlling Class of Notes (excluding any Notes that are not Voting Notes), any Holder of Voting Preference Shares or the Trustee petitions a court of competent authority to appoint a successor Servicer, (B) such court appoints a successor Servicer and (C) such successor Servicer has agreed in writing to assume all of the retiring Servicer's duties and obligations pursuant to this Agreement and the Indenture.

In addition, any successor Servicer must be an established institution which (i) has demonstrated an ability to professionally and competently perform duties similar to those imposed upon the Servicer hereunder, (ii) is legally qualified and has the capacity to act as Servicer hereunder, as successor to the Servicer under this Agreement in the assumption of all of the responsibilities, duties and obligations of the Servicer hereunder and under the applicable terms of the Indenture, (iii) shall not cause the Issuer or the pool of Collateral to become required to register under the provisions of the Investment Company Act, (iv) shall perform its duties as Servicer under this Agreement and the Indenture without causing the Issuer, the Co Issuer or any Holder of Preference Shares to become subject to tax in any jurisdiction where such successor Servicer is established as doing business and (v) each Rating Agency has confirmed that the appointment of such successor Servicer shall not cause its then current rating of any Class of Notes to be reduced or withdrawn. No compensation payable to a successor Servicer from payments on the Collateral shall be greater than that paid to the retiring Servicer without the prior written consent of a Super Majority of the Controlling Class of Notes, a Majority of the Noteholders and a Majority of the Preference Shares. The Issuer, the Trustee and the successor Servicer shall take such action (or cause the retiring Servicer to take such action) consistent with this Agreement and the terms of the Indenture applicable to the Servicer, as shall be necessary to effectuate any such succession.

(f) In the event of removal of the Servicer pursuant to this Agreement, the Issuer shall have all of the rights and remedies available with respect thereto at law or equity, and, without limiting the foregoing, the Issuer or, to the extent so provided in the Indenture, the Trustee may by notice in writing to the Servicer as provided under this Agreement terminate all the rights and obligations of the Servicer under this Agreement (except those that survive termination pursuant to Section 12(d) above). Upon expiration of the applicable notice period with respect to termination specified in this Section 12 or Section 14 of this Agreement, as applicable, all authority and power of the Servicer under this Agreement, whether with respect to the Collateral or otherwise, shall automatically and without further action by any person or entity pass to and be vested in the successor Servicer upon the appointment thereof.

13. Delegation; Assignments.

This Agreement, and any obligations or duties of the Servicer hereunder, shall not be delegated by the Servicer, in whole or in part, except to any entity that (i) is controlled by any of James Dondero, Mark Okada and Todd Travers and (ii) is one in which any of James Dondero, Mark Okada and Todd Travers is involved in the day to day management and operations (and in any such case pursuant to an instrument of delegation in form and substance satisfactory to the Issuer), without the prior written consent of the Issuer, a Super Majority of the Controlling Class of Notes (excluding any Notes that are not Voting Notes) and a Majority of the Voting Preference Shares and, notwithstanding any such consent, no delegation of obligations or duties by the Servicer (including, without limitation, to an entity described above) shall relieve the Servicer from any liability hereunder.

Subject to Section 12, any assignment of this Agreement to any Person, in whole or in part, by the Servicer shall be deemed null and void unless (i) such assignment is consented to in writing



by the Issuer, a Super Majority of the Controlling Class of Notes (excluding any Notes that are not Voting Notes) and a Majority of the Voting Preference Shares and (ii) the Rating Agency Confirmation is satisfied with respect to any such assignment. Any assignment consented to by the Issuer, a Super Majority of the Controlling Class of Notes (excluding any Notes that are not Voting Notes) and a Majority of the Voting Preference Shares shall bind the assignee hereunder in the same manner as the Servicer is bound. In addition, the assignee shall execute and deliver to the Issuer and the Trustee a counterpart of this Agreement naming such assignee as Servicer. Upon the execution and delivery of such a counterpart by the assignee and consent thereto by the Issuer, a Super Majority of the Controlling Class of Notes (excluding any Notes that are not Voting Notes) and a Majority of the Voting Preference Shares, the Servicer shall be released from further obligations pursuant to this Agreement, except with respect to its obligations arising under Section 10 of this Agreement prior to such assignment and except with respect to its obligations under Sections 2(c)(i) and 15 hereof. This Agreement shall not be assigned by the Issuer without the prior written consent of the Servicer and the Trustee, except in the case of assignment by the Issuer to (i) an entity which is a successor to the Issuer permitted under the Indenture, in which case such successor organization shall be bound hereunder and by the terms of said assignment in the same manner as the Issuer is bound thereunder or (ii) the Trustee as contemplated by the Indenture. In the event of any assignment by the Issuer, the Issuer shall cause its successor to execute and deliver to the Servicer such documents as the Servicer shall consider reasonably necessary to effect fully such assignment. The Servicer hereby consents to the matters set forth in Article 15 of the Indenture.

14. Termination by the Issuer for Cause.

Subject to Section 12(e) above, this Agreement shall be terminated and the Servicer shall be removed by the Issuer for cause upon 10 days' prior written notice to the Servicer and upon written notice to the Holders of the Securities as set forth below, but only if directed to do so by (1) the Trustee, acting at the direction of a Super Majority of the Controlling Class of Notes (excluding any Notes that are not Voting Notes) or (2) the Holders of a Majority of the Voting Preference Shares. For purposes of determining "cause" with respect to any such termination of this Agreement, such term shall mean any one of the following events:

(a) the Servicer willfully breaches in any respect, or takes any action that it knows violates in any respect, any provision of this Agreement or any terms of the Indenture applicable to it;

(b) the Servicer breaches in any material respect any provision of this Agreement or any terms of the Indenture or the Collateral Administration Agreement applicable to it, or any representation, warranty, certification or statement given in writing by the Servicer shall prove to have been incorrect in any material respect when made or given, and the Servicer fails to cure such breach or take such action so that the facts (after giving effect to such action) conform in all material respects to such representation, warranty, certificate or statement, in each case within 30 days of becoming aware of, or receiving notice from, the Trustee of, such breach or materially incorrect representation, warranty, certificate or statement;

(c) the Servicer is wound up or dissolved (other than a dissolution in which the remaining members elect to continue the business of the Servicer in accordance with its Governing Instruments) or there is appointed over it or a substantial portion of its assets a receiver, administrator, administrative receiver, trustee or similar officer, or the Servicer (i) ceases to be able to, or admits in writing its inability to, pay its debts as they become due and payable, or makes a general assignment for the benefit of or enters into any composition or arrangement with, its creditors generally; (ii) applies for or consents (by admission of material allegations of a petition or otherwise) to the appointment of a receiver, trustee, assignee, custodian, liquidator or sequestrator (or other similar official) of the Servicer

or of any substantial part of its properties or assets, or authorizes such an application or consent, or proceedings seeking such appointment are commenced without such authorization, consent or application against the Servicer and continue undismissed for 60 days; (iii) authorizes or files a voluntary petition in bankruptcy, or applies for or consents (by admission of material allegations of a petition or otherwise) to the application of any bankruptcy, reorganization, arrangement, readjustment of debt, insolvency or dissolution, or authorizes such application or consent, or proceedings to such end are instituted against the Servicer without such authorization, application or consent and are approved as properly instituted and remain undismissed for 60 days or result in adjudication of bankruptcy or insolvency; or (iv) permits or suffers all or any substantial part of its properties or assets to be sequestered or attached by court order and the order remains undismissed for 60 days;

(d) the occurrence of any Event of Default under the Indenture that results from any breach by the Servicer of its duties under the Indenture or this Agreement, which breach or default is not cured within any applicable cure period; or

(e) (x) the occurrence of an act by the Servicer related to its activities in any servicing, securities, financial advisory or other investment business that constitutes fraud, (y) the Servicer being indicted, or any of its principals being convicted, of a felony criminal offense related to its activities in any servicing, securities, financial advisory or other investment business or (z) the Servicer being indicted for, adjudged liable in a civil suit for, or convicted of a violation of the Securities Act or any other United States Federal securities law or any rules or regulations thereunder.

If any of the events specified in this Section 14 shall occur, the Servicer shall give prompt written notice thereof to the Issuer, the Trustee and the Holders of all outstanding Notes and Preference Shares upon the Servicer's becoming aware of the occurrence of such event.

15. Action Upon Termination.

(a) From and after the effective date of termination of this Agreement, the Servicer shall not be entitled to compensation for further services hereunder, but shall be paid all compensation accrued to the date of termination, as provided in Section 8 hereof, and shall be entitled to receive any amounts owing under Section 10 hereof. Upon the effective date of termination of this Agreement, the Servicer shall as soon as practicable:

(i) deliver to the Issuer all property and documents of the Trustee or the Issuer or otherwise relating to the Collateral then in the custody of the Servicer; and

(ii) deliver to the Trustee an accounting with respect to the books and records delivered to the Trustee or the successor Servicer appointed pursuant to Section 12(e) hereof.

Notwithstanding such termination, the Servicer shall remain liable to the extent set forth herein (but subject to Section 10 hereof) for its acts or omissions hereunder arising prior to termination and for any expenses, losses, damages, liabilities, demands, charges and claims (including reasonable attorneys' fees) in respect of or arising out of a breach of the representations and warranties made by the Servicer in Section 16(b) hereof or from any failure of the Servicer to comply with the provisions of this Section 15.

(b) The Servicer agrees that, notwithstanding any termination of this Agreement, it shall reasonably cooperate in any Proceeding arising in connection with this Agreement, the Indenture or any of the Collateral (excluding any such Proceeding in which claims are asserted against

the Servicer or any Affiliate of the Servicer) upon receipt of appropriate indemnification and expense reimbursement.

16. Representations and Warranties.

(a) The Issuer hereby represents and warrants to the Servicer as follows:

(i) The Issuer has been duly registered and is validly existing under the laws of the Cayman Islands, has full power and authority to own its assets and the securities proposed to be owned by it and included in the Collateral and to transact the business in which it is presently engaged and is duly qualified under the laws of each jurisdiction where its ownership or lease of property or the conduct of its business requires, or the performance of its obligations under this Agreement, the Indenture or the Securities would require, such qualification, except for failures to be so qualified, authorized or licensed that would not in the aggregate have a material adverse effect on the business, operations, assets or financial condition of the Issuer.

(ii) The Issuer has full power and authority to execute, deliver and perform this Agreement, the other Transaction Documents and the Securities and all obligations required hereunder and thereunder and has taken all necessary action to authorize this Agreement, the other Transaction Documents and the Securities on the terms and conditions hereof and thereof and the execution by the Issuer, delivery and performance of this Agreement, the other Transaction Documents and the Securities and the performance of all obligations imposed upon it hereunder and thereunder. No consent of any other person including, without limitation, shareholders and creditors of the Issuer, and no license, permit, approval or authorization of, exemption by, notice or report to, or registration, filing or declaration with, any governmental authority, other than those that may be required under state securities or "blue sky" laws and those that have been or shall be obtained in connection with the other Transaction Documents and the Securities is required by the Issuer in connection with this Agreement, the other Transaction Documents and the Securities or the execution, delivery, performance, validity or enforceability of this Agreement, the other Transaction Documents and the Securities or the obligations imposed upon it hereunder or thereunder. This Agreement constitutes, and each instrument or document required hereunder, when executed and delivered hereunder, shall constitute, the legally valid and binding obligation of the Issuer enforceable against the Issuer in accordance with its terms, subject to (a) the effect of bankruptcy, insolvency or similar laws affecting generally the enforcement of creditors' rights and (b) general equitable principles.

(iii) The execution by the Issuer, delivery and performance of this Agreement and the documents and instruments required hereunder shall not violate any provision of any existing law or regulation binding on the Issuer, or any order, judgment, award or decree of any court, arbitrator or governmental authority binding on the Issuer, or the Governing Instruments of, or any securities issued by, the Issuer or of any mortgage, indenture, lease, contract or other agreement, instrument or undertaking to which the Issuer is a party or by which the Issuer or any of its assets may be bound, the violation of which would have a material adverse effect on the business, operations, assets or financial condition of the Issuer, and shall not result in or require the creation or imposition of any lien on any of its property, assets or revenues pursuant to the provisions of any such mortgage, indenture, lease, contract or other agreement, instrument or undertaking (other than the lien of the Indenture).



(iv) The Issuer is not in violation of its Governing Instruments or in breach or violation of or in default under the Indenture or any contract or agreement to which it is a party or by which it or any of its assets may be bound, or any applicable statute or any rule, regulation or order of any court, government agency or body having jurisdiction over the Issuer or its properties, the breach or violation of which or default under which would have a material adverse effect on the validity or enforceability of this Agreement or the performance by the Issuer of its duties hereunder.

(v) True and complete copies of the Indenture and the Issuer's Governing Instruments have been delivered to the Servicer.

The Issuer agrees to deliver a true and complete copy of each amendment to the documents referred to in Section 16(a)(v) above to the Servicer as promptly as practicable after its adoption or execution.

(b) The Servicer hereby represents and warrants to the Issuer as follows:

(i) The Servicer is a limited partnership duly organized and validly existing and in good standing under the laws of the State of Delaware, has full power and authority to own its assets and to transact the business in which it is currently engaged and is duly qualified and in good standing under the laws of each jurisdiction where its ownership or lease of property or the conduct of its business requires, or the performance of this Agreement would require such qualification, except for those jurisdictions in which the failure to be so qualified, authorized or licensed would not have a material adverse effect on the business, operations, assets or financial condition of the Servicer or on the ability of the Servicer to perform its obligations under, or on the validity or enforceability of, this Agreement and the provisions of the other Transaction Documents applicable to the Servicer.

(ii) The Servicer has full power and authority to execute, deliver and perform this Agreement and all obligations required hereunder and under the provisions of the other Transaction Documents applicable to the Servicer, and has taken all necessary action to authorize this Agreement on the terms and conditions hereof and the execution, delivery and performance of this Agreement and all obligations required hereunder and under the terms of the other Transaction Documents applicable to the Servicer. No consent of any other person, including, without limitation, creditors of the Servicer, and no license, permit, approval or authorization of, exemption by, notice or report to, or registration, filing or declaration with, any governmental authority is required by the Servicer in connection with this Agreement or the execution, delivery, performance, validity or enforceability of this Agreement or the obligations required hereunder or under the terms of the other Transaction Documents applicable to the Servicer. This Agreement has been, and each instrument and document required hereunder or under the terms of the other Transaction Documents applicable to the Servicer shall be, executed and delivered by a duly authorized partner of the Servicer, and this Agreement constitutes, and each instrument and document required hereunder or under the terms of the other Transaction Documents applicable to the Servicer when executed and delivered by the Servicer hereunder or under the terms of the other Transaction Documents applicable to the Servicer shall constitute, the valid and legally binding obligations of the Servicer enforceable against the Servicer in accordance with their terms, subject to (a) the effect of bankruptcy, insolvency or similar laws affecting generally the enforcement of creditors' rights and (b) general equitable principles.

(iii) The execution, delivery and performance of this Agreement and the terms of the other Transaction Documents applicable to the Servicer and the documents and instruments required hereunder or under the terms of the other Transaction Documents applicable to the Servicer shall not violate or conflict with any provision of any existing law or regulation binding on or applicable to the Servicer, or any order, judgment, award or decree of any court, arbitrator or governmental authority binding on the Servicer, or the Governing Instruments of, or any securities issued by the Servicer or of any mortgage, indenture, lease, contract or other agreement, instrument or undertaking to which the Servicer is a party or by which the Servicer or any of its assets may be bound, the violation of which would have a material adverse effect on the business, operations, assets or financial condition of the Servicer or its ability to perform its obligations under this Agreement and the provisions of the other Transaction Documents applicable to the Servicer, and shall not result in or require the creation or imposition of any lien on any of its material property, assets or revenues pursuant to the provisions of any such mortgage, indenture, lease, contract or other agreement, instrument or undertaking.

(iv) There is no charge, investigation, action, suit or proceeding before or by any court pending or, to the best knowledge of the Servicer, threatened that, if determined adversely to the Servicer, would have a material adverse effect upon the performance by the Servicer of its duties under, or on the validity or enforceability of, this Agreement and the provisions of the other Transaction Documents applicable to the Servicer.

(v) The Servicer is a registered investment adviser under the Investment Advisers Act.

(vi) The Servicer is not in violation of its Governing Instruments or in breach or violation of or in default under any contract or agreement to which it is a party or by which it or any of its property may be bound, or any applicable statute or any rule, regulation or order of any court, government agency or body having jurisdiction over the Servicer or its properties, the breach or violation of which or default under which would have a material adverse effect on the validity or enforceability of this Agreement or the provisions of the other Transaction Documents applicable to the Servicer, or the performance by the Servicer of its duties hereunder.

17. Notices.

Unless expressly provided otherwise herein, all notices, requests, demands and other communications required or permitted under this Agreement shall be in writing (including by telecopy) and shall be deemed to have been duly given, made and received when delivered against receipt or upon actual receipt of registered or certified mail, postage prepaid, return receipt requested, or, in the case of telecopy notice, when received in legible form, addressed as set forth below:

(a) If to the Issuer:

Brentwood CLO, Ltd.  
c/o Maples Finance Limited  
P.O. Box 1093GT  
Queensgate House  
South Church Street  
George Town, Grand Cayman, Cayman Islands  
Telephone: (345) 945-7099  
Telecopy: (345) 945-7100  
Attention: The Directors

(b) If to the Servicer:

Highland Capital Management, L.P.  
Two Galleria Tower  
13455 Noel Road, Suite 1300  
Dallas, Texas 75240  
Telephone: (972) 628-4100  
Telecopy: (972) 628-4147  
Attention: James Dondero

(c) If to the Trustee:

Investors Bank & Trust Company  
200 Claredon Street  
Mailcode: EUC-108  
Boston, Massachusetts 02116  
Telecopy: (617) 351-4358  
Attention: CDO Services – Brentwood CLO, Ltd.

(d) If to the Noteholders:

In accordance with Section 14.4 of the Indenture, at their respective addresses set forth on the Note Register.

(e) If to the Holders of the Preference Shares:

In accordance with Section 14.4 of the Indenture, to the Preference Shares Paying Agent at the address identified therein.

(f) if to the Rating Agencies:

In accordance with Section 14.3 of the Indenture, to the Rating Agencies at the address identified therein.

Any party may alter the address or telecopy number to which communications or copies are to be sent by giving notice of such change of address in conformity with the provisions of this Section 17 for the giving of notice.

18. Binding Nature of Agreement; Successors and Assigns.

This Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective heirs, personal representatives, successors and permitted assigns as provided herein. The Servicer hereby consents to the collateral assignment of this Agreement as provided in the Indenture and further agrees that the Trustee may enforce the Servicer's obligations hereunder.

19. Entire Agreement.

This Agreement contains the entire agreement and understanding among the parties hereto with respect to the subject matter hereof, and supersedes all prior and contemporaneous agreements, understandings, inducements and conditions, express or implied, oral or written, of any nature whatsoever with respect to the subject matter hereof. The express terms hereof control and supersede any course of performance and/or usage of the trade inconsistent with any of the terms hereof. This Agreement may not be modified or amended other than by an agreement in writing executed by the parties hereto and in accordance with the terms of Section 15.1(h) of the Indenture.

20. Conflict with the Indenture.

Subject to the last two sentences of Section 2(a)(i), in the event that this Agreement requires any action to be taken with respect to any matter and the Indenture requires that a different action be taken with respect to such matter, and such actions are mutually exclusive, the provisions of the Indenture in respect thereof shall control.

21. Priority of Payments.

The Servicer agrees that the payment of all amounts to which it is entitled pursuant to this Agreement and the Indenture shall be due and payable only in accordance with the priorities set forth in the Indenture and only to the extent funds are available for such payments in accordance with such priorities.

22. Governing Law.

**THIS AGREEMENT SHALL BE CONSTRUED IN ACCORDANCE WITH AND GOVERNED BY THE LAWS OF THE STATE OF NEW YORK, WITHOUT REFERENCE TO ITS PROVISIONS THAT WOULD RESULT IN THE APPLICATION OF THE LAWS OF ANOTHER JURISDICTION.**

23. Indulgences Not Waivers.

Neither the failure nor any delay on the part of any party hereto to exercise any right, remedy, power or privilege under this Agreement shall operate as a waiver thereof, nor shall any single or partial exercise of any right, remedy, power or privilege preclude any other or further exercise of the same or of any other right, remedy, power or privilege, nor shall any waiver of any right, remedy, power or privilege with respect to any occurrence be construed as a waiver of such right, remedy, power or privilege with respect to any other occurrence. No waiver shall be effective unless it is in writing and is signed by the party asserted to have granted such waiver.



24. Costs and Expenses.

Except as may otherwise be agreed in writing, the costs and expenses (including the fees and disbursements of counsel and accountants) incurred by each party in connection with the negotiation and preparation of and the execution of this Agreement, and all matters incident thereto, shall be borne by such party.

25. Titles Not to Affect Interpretation.

The titles of paragraphs and subparagraphs contained in this Agreement are for convenience only, and they neither form a part of this Agreement nor are they to be used in the construction or interpretation hereof.

26. Execution in Counterparts.

This Agreement may be executed in any number of counterparts by facsimile or other written form of communication, each of which shall be deemed to be an original as against any party whose signature appears thereon, and all of which shall together constitute one and the same instrument. This Agreement shall become binding when one or more counterparts hereof, individually or taken together, shall bear the signatures of all of the parties reflected hereon as the signatories.

27. Provisions Separable.

In case any provision in this Agreement shall be invalid, illegal or unenforceable as written, such provision shall be construed in the manner most closely resembling the apparent intent of the parties with respect to such provision so as to be valid, legal and enforceable; provided, however, that if there is no basis for such a construction, such provision shall be ineffective only to the extent of such invalidity, illegality or unenforceability and, unless the ineffectiveness of such provision destroys the basis of the bargain for one of the parties to this Agreement, the validity, legality and enforceability of the remaining provisions hereof or thereof shall not in any way be affected or impaired thereby.

28. Number and Gender.

Words used herein, regardless of the number and gender specifically used, shall be deemed and construed to include any other number, singular or plural, and any other gender, masculine, feminine or neuter, as the context requires.

29. Written Disclosure Statement.

The Issuer and the Trustee acknowledge receipt of Part II of the Servicer's Form ADV filed with the Securities and Exchange Commission, as required by Rule 204-3 under the Advisers Act, more than 48 hours prior to the date of execution of this Agreement.

30. Miscellaneous.

(a) In the event that any vote is solicited with respect to any Collateral Obligation, the Servicer, on behalf of the Issuer, shall vote or refrain from voting any such security in any manner permitted by the Indenture that the Servicer has determined in its reasonable judgment shall be in the best interests of the Holders of the Securities. In addition, with respect to any Defaulted Collateral Obligation, the Servicer, on behalf of the Issuer, may instruct the trustee for such Defaulted Collateral Obligation to enforce the Issuer's rights under the Underlying Instruments governing such Defaulted

Collateral Obligation and any applicable law, rule or regulation in any manner permitted under the Indenture that the Servicer has determined in its reasonable judgment shall be in the best interests of the Holders of the Securities. In the event any Offer is made with respect to any Collateral Obligation, the Servicer, on behalf of the Issuer, may take such action as is permitted by the Indenture and that the Servicer has determined in its reasonable judgment shall be in the best interests of the Holders of the Securities.

(b) In connection with taking or omitting any action under the Indenture or this Agreement, the Servicer may consult with counsel and may rely in good faith on the advice of such counsel or any opinion of counsel.

Any corporation, partnership or limited liability company into which the Servicer may be merged or converted or with which it may be consolidated, or any corporation, partnership or limited liability company resulting from any merger, conversion or consolidation to which the Servicer shall be a party, or any corporation, partnership or limited liability company succeeding to all or substantially all of the servicing and collateral management business of the Servicer, shall be the successor to the Servicer without any further action by the Servicer, the Co-Issuers, the Trustee, the Noteholders or any other person or entity.

31. Limitation of Liabilities.

The Issuer's obligations hereunder are solely the corporate obligations of the Issuer and the Servicer shall not have any recourse to any of the directors, officers, shareholders, members or incorporators of the Issuer with respect to any claims, losses, damages, liabilities, indemnities or other obligations in connection with any transactions contemplated hereby, except for any claims, losses, damages, liabilities, indemnities or other obligations caused by the gross negligence, bad faith or willful misconduct of such directors, officers, shareholders, members or incorporators of the Issuer. The obligations of the Issuer hereunder shall be limited to the net proceeds of the Collateral, if any, as applied in accordance with the Priorities of Payments pursuant to the Indenture, and following realization of the Collateral and its application in accordance with the Indenture, any outstanding obligations of the Issuer hereunder shall be extinguished and shall not thereafter revive. The provisions of this section shall survive termination of this Agreement.

32. Consent to Posting of Documents on Repository.

The Servicer hereby consents to (i) the posting of the final Offering Memorandum, the Indenture and any Hedge Agreements (collectively, the "Documents") and the periodic reports to be delivered pursuant to the Documents and any amendments or other modifications thereto on the Repository (as such term is defined in the Indenture) for use in the manner provided in the Repository; and (ii) the display of its name on the Repository in connection therewith.

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IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date  
first written above.

HIGHLAND CAPITAL MANAGEMENT, L.P.,  
as Servicer

By:   
Name: Todd Travers  
Title: Senior Portfolio Manager  
Highland Capital Management, L.P.

BRENTWOOD CLO, LTD.,  
as Issuer

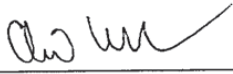
By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date first written above.

HIGHLAND CAPITAL MANAGEMENT, L.P.,  
as Servicer

By: \_\_\_\_\_  
Name:  
Title:

BRENTWOOD CLO, LTD.,  
as Issuer

By:  \_\_\_\_\_  
Name:  
Title:

**Chris Watler**  
**Director**



## ANNEX 1

### Certain Tax Provisions

Unless otherwise noted, references to the Issuer in this Annex 1 include the Servicer and any other person acting on the Issuer's behalf. Capitalized terms used but not defined herein will have the meanings ascribed to them in the Indenture.

For purposes of this Annex 1,

"Affiliate" means, with respect to a specified Person, (a) any other Person that directly, or indirectly through one or more intermediaries, controls or is controlled by, or is under common control with, the specified Person and (b) any Person that is a member, director, officer or employee of (i) the specified Person or (ii) a Person described in clause (a) of this definition; and

"Person" means an individual, a corporation, a limited liability company, a partnership, an association, a trust or any other entity or organization, including a government or political subdivision or an agency or instrumentality thereof.

#### Section I. General Restrictions.

As provided in this Annex 1, the Issuer (and the Servicer acting on the Issuer's behalf) shall only purchase debt securities, interests in loans and other assets (each a "Portfolio Collateral") only in secondary-market transactions and shall not engage in any lending or underwriting activities or otherwise participate in the structuring or origination of any Portfolio Collateral.

##### A. Communications and Negotiations.

1. The Issuer will not have any communications or negotiations with the obligor of a Portfolio Collateral or a Reference Obligation (directly or indirectly through an intermediary such as the seller of such Portfolio Collateral or the Synthetic Security) in connection with the issuance or funding of such Portfolio Collateral or Reference Obligation or commitments with respect thereto, except for communications of an immaterial nature or customary due diligence communications; provided, that the Servicer may provide comments as to mistakes or inconsistencies in loan documents (including with respect to any provisions that are inconsistent with the terms and conditions of purchase of the loan by the Issuer).

2. By way of example, permitted due diligence activities may include, but are not limited to, (a) attendance at an obligor's general "roadshow" or other presentations to investment professionals, (b) direct private discussions with personnel of the obligor, arranged by a sponsor, lead bank or other arranger, and (c) other due diligence activities of the kind customarily performed by offerees of the type of Portfolio Collateral being offered, but may not include any negotiations with the obligor, employees or agents of the obligor of any terms or conditions of the Portfolio Collateral being offered.

3. Negotiations between the Servicer and the underwriter, placement agent or broker of a Portfolio Collateral are permitted solely to the extent that they are limited to responses to customary pre-offering period and offering period inquiries by the underwriter or placement agent (e.g., "If we offered you 10-year senior subordinated bonds of XYZ company, what spread would it require to interest you?" or "If you will not buy the bonds as offered, would you buy if

we convinced the obligor to add a fixed charge coverage test?"). For purposes of this Section I.A., "negotiations" shall not include (i) commenting on offering documents to an unrelated underwriter or placement agent when the ability to comment was generally available to other offerees, or (ii) communicating certain objective criteria (such as the minimum yield or maturity) the Issuer generally uses in purchasing the relevant type of Portfolio Collateral.

4. The Issuer may consent or otherwise act with respect to amendments, supplements or other modifications of the terms of any Portfolio Collateral (other than a Subsidiary Obligation (as defined in Section III)) requiring consent or action after the date on which any such Portfolio Collateral is acquired by the Issuer if (a) such amendment, supplement or modification would not constitute a Significant Modification (as defined below), (b) (i) in the reasonable judgment of the Servicer, the obligor is in financial distress and such change in terms is desirable to protect the Issuer's interest and (ii) the Portfolio Collateral is described in clause 5(b) of this Section I.A., (c) the amendment or modification would not be treated as the acquisition of a new Portfolio Collateral under paragraph 5 of this Section I.A., or (d) otherwise, if it has received advice of counsel that its involvement in such amendment, supplement or modification will not cause the Issuer to be treated as engaged in a trade or business within the United States.

A "Significant Modification" means any amendment, supplement or other modification that involves (a) a change in the stated maturity or a change in the timing of any material payment of any Portfolio Collateral (including deferral of an interest payment), that would materially alter the weighted average life of the Portfolio Collateral, (b) any change (whether positive or negative) in the yield on the Portfolio Collateral immediately prior to the modification in excess of the greater of (i) 25 basis points or (ii) 5 percent of such unmodified yield, (c) any change involving a material new extension of credit, (d) a change in the obligor of any Portfolio Collateral (as determined for purposes of section 1001 of the Code), or (e) a material change in the collateral or security for any Portfolio Collateral, including the addition or deletion of a co-obligor or guarantor that results in a material change in payment expectations.

5. In the event the Issuer owns an interest in a Portfolio Collateral the terms of which are subsequently amended or modified, or in the case of a workout situation not described in Section III hereof, which Portfolio Collateral is subsequently exchanged for new obligations or other securities of the obligor of the Portfolio Collateral, such amendments or modifications or exchange will not be treated as the acquisition of an interest in a new Portfolio Collateral for purposes of this Annex I, provided, that (a) the Issuer does not, directly or indirectly (through the Servicer or otherwise), seek the amendments or modifications or the exchange, or participate in negotiating the amendments or modifications or the exchange, and (b) at the time of original acquisition of the interest in the Portfolio Collateral, it was not reasonably anticipated that the terms of the Portfolio Collateral would, pursuant to a workout or other negotiation, subsequently be amended or modified.

B. Fees.

The Issuer will not earn or receive from any Person any fee or other compensation for services, however denominated, in connection with its purchase or sale of a Portfolio Collateral or entering into a Synthetic Security; the foregoing prohibition shall not be construed to preclude the Issuer from receiving (i) commitment fees or facility maintenance fees that are received by the Issuer in connection with revolving or delayed drawdown Loans; (ii) yield maintenance and prepayment penalty fees; (iii) fees on account of the Issuer's consenting to amendments, waivers or other modifications of the terms of any items of Portfolio Collateral; (iv) fees from permitted securities lending; or (v) upfront payments in lieu of

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periodic payments under a Synthetic Security. The Issuer will not provide services to any Person; the foregoing prohibition shall not be construed to preclude the Issuer from activities relating to the receipt of income described in (i) through (v) of the preceding sentence.

Section II. Loans and Forward Purchase Commitments.

A. Any understanding or commitment to purchase a loan, a participation, a loan subparticipation or a collateralized loan obligation (collectively, "Loans") from a seller before completion of the closing and full funding of the Loan by such seller shall only be made pursuant to a forward sale agreement at an agreed price (stated as a dollar amount or as a percentage) (a "Forward Purchase Commitment"), unless such an understanding or commitment is not legally binding and neither the Issuer nor the Servicer is economically compelled (e.g., would otherwise be subject to a significant monetary penalty) to purchase the Loan following the completion of the closing and full funding of the Loan (i.e., the Servicer will make an independent decision whether to purchase such Loan on behalf of the Issuer after completion of the closing of the Loan) (a "Non-Binding Agreement").

B. No Forward Purchase Commitment or Non-Binding Agreement shall be made until after the seller (or a transferor to such seller of such Loan) has made a legally binding commitment to fully fund such Loan to the obligor thereof (subject to customary conditions), which commitment cannot be conditioned on the Issuer's ultimate purchase of such Loan from such seller.

C. In the event of any reduced or eliminated funding, the Issuer shall not receive any premium, fee, or other compensation in connection with having entered into the Forward Purchase Commitment or Non-Binding Agreement.

D. The Issuer shall not close any purchase of a Loan subject to a Forward Purchase Commitment or a Non-Binding Agreement earlier than 48 hours after the time of the closing of the Loan (i.e., execution of definitive documentation), and, in the case of a Forward Purchase Commitment, the Issuer's obligation to purchase such Loan is subject to the condition that no material adverse change has occurred in the financial condition of the Loan's obligor or the relevant market on or before the relevant purchase date.

E. The Issuer cannot have a contractual relationship with the obligor with respect to a Loan until the Issuer actually purchases the Loan.

F. The Issuer cannot be a signatory on the original lending agreement, and cannot be obligated to fund an assignment of or a participation in a Loan, prior to the time specified in subsection D above.

Section III. Distressed Debt.

A. The Issuer may only purchase a Debt Instrument that is a Potential Workout Obligation to the extent permitted by this Section III.

B. Neither the Issuer nor the Servicer on behalf of the Issuer shall purchase a Subsidiary Obligation from any Issuer Subsidiary.



C. Special Procedures for Subsidiary Obligations.

1. Potential Workout Obligations. On or prior to the date of acquisition, the Servicer on behalf of the Issuer shall identify each Portfolio Collateral that is a Potential Workout Obligation.

2. Transfer of Subsidiary Obligations. From and after the occurrence of a Workout Determination Date with respect to a Subsidiary Obligation, neither the Issuer nor the Servicer on behalf of the Issuer shall knowingly take any action in respect of such Subsidiary Obligation that may result in the Issuer being engaged, or deemed to be engaged, in a trade or business within the United States for United States federal income tax purposes. As soon as practicable, but in any event within 30 calendar days following a Workout Determination Date, the Servicer shall cause the Issuer either (i) to sell or dispose of any Subsidiary Obligation identified on such Workout Determination Date to a Person that is not an Affiliate of the Issuer or Servicer or (ii) to assign any Subsidiary Obligation identified on such Workout Determination Date to an Issuer Subsidiary.

For purposes of this Annex 1, an "Issuer Subsidiary" means any wholly-owned corporate subsidiary of the Issuer to which a Special Workout Obligation may be transferred in accordance with this Annex 1.

3. Consideration for Assignment of Subsidiary Obligations. Consideration given by an Issuer Subsidiary for the assignment to it of Subsidiary Obligations may be in the form of cash or in the form of indebtedness of, or equity interests in, such Issuer Subsidiary.

4. Classification of Issuer Subsidiaries. Each Issuer Subsidiary shall be an entity treated as a corporation for United States federal income tax purposes and formed under the laws of any state of the United States.

As used herein:

"Potential Workout Obligation" means any debt instrument (any such instrument, including an interest in a Loan, a "Debt Instrument") which, as of the date of acquisition by the Issuer or an Issuer Subsidiary, based on information specific to such Debt Instrument or the circumstances of the obligor thereof, is a Workout Obligation or, in the reasonable determination of the Servicer, has a materially higher likelihood of becoming a Workout Obligation as compared to debt obligations that par or other non-distressed debt purchasers or funds relating to that asset type customarily purchase and expect to hold to maturity.

"Subsidiary Obligation" means any Potential Workout Obligation (a) as to which the Issuer on any Workout Determination Date either (i) owns more than 40% of the aggregate principal amount of such class of Potential Workout Obligation outstanding or (ii) is one of the two largest holders of any class of debt of the obligor of such Potential Workout Obligation (based on the outstanding principal amount of such class of debt owned by the Issuer as a percentage of the aggregate outstanding principal amount of such class of debt) unless not fewer than three other holders and the Issuer collectively own at least 65% of such class of debt and, if the Issuer is the largest holder of such class, the Issuer's percentage of such class does not exceed the percentage held by the next largest holder of the debt by more than 5% of such class or (b) that would, upon foreclosure or exercise of similar legal remedies, result in the Issuer directly owning assets (other than securities treated as debt, equity in a partnership not engaged in a trade or business within the United States, or corporate equity for United States federal income tax

purposes, provided in the case of corporate equity that the corporation is not a “United States real property holding corporation” within the meaning of section 897 of the Code) which are “United States real property interests” within the meaning of section 897 of the Code or which the Servicer reasonably expects it would, on behalf of the Issuer, be required to actively manage to preserve the value of the Issuer’s interest therein; provided that a Potential Workout Obligation shall not be treated as a Subsidiary Obligation if the Issuer obtains a Tax Opinion that, based on all the surrounding circumstances, the activities in which the Issuer intends to engage with respect to such Potential Workout Obligation will not cause the Issuer to be treated as engaged in a trade or business for United States federal income tax purposes.

“Workout Determination Date” means any date on which, in connection with the occurrence of any event described in clauses (a) through (c), inclusive, of the definition of Workout Obligation, either (a) any material action by the Issuer is required to be taken, (b) the Servicer receives written notice that such material action shall be required or (c) the Servicer reasonably determines that the taking of such material action is likely to be required.

“Workout Obligation” means any Debt Instrument as to which the Servicer on behalf of the Issuer (a) consents to a Significant Modification in connection with the workout of a defaulted Portfolio Collateral, (b) participates in an official or unofficial committee or similar official or unofficial body in connection with a bankruptcy, reorganization, restructuring or similar proceeding, or (c) exercises, or has exercised on its behalf, rights of foreclosure or similar judicial remedies.

#### Section IV. Purchases from the Servicer or its Affiliates.

A. If the Servicer or an Affiliate of the Servicer acted as an underwriter, placement or other agent, arranger, negotiator or structuror, or received any fee for services (it being understood that receipts described in clauses (i) through (v) of Section I.B. are not construed as so treated), in connection with the issuance or origination of a Portfolio Collateral or was a member of the original lending syndicate with respect to the Portfolio Collateral (any such Portfolio Collateral, a “Special Procedures Obligation”), the Issuer will not acquire any interest in such Special Procedures Obligation (including entering into a commitment or agreement, whether or not legally binding or enforceable, to acquire such obligation directly or synthetically), from the Servicer, an Affiliate of the Servicer, or a fund managed by the Servicer, unless (i) the Special Procedures Obligation has been outstanding for at least 90 days, (ii) the holder of the Special Procedures Obligation did not identify the obligation or security as intended for sale to the Issuer within 90 days of its issuance, (iii) the price paid for such Special Procedures Obligation by the Issuer is its fair market value at the time of acquisition by the Issuer, and (iv) the transaction is proposed to, and the ultimate purchase is approved on behalf of the Issuer by, one or more Independent Advisors to the Issuer in accordance with the provisions of Section IV.B. below. The Issuer will not acquire any Special Procedures Obligation if, immediately following such acquisition, the fair market value of all Special Procedures Obligations owned by the Issuer would constitute more than 49% of the fair market value of all of the Issuer’s assets at such time.

B. An “Independent Advisor” is a Person who is not an Affiliate of the Issuer, the Servicer or any fund managed by the Servicer.

1. The Issuer may not purchase or commit to enter into any such Special Procedures Obligation without prior approval by an Independent Advisor. If the Independent Advisor declines to approve a proposed Special Procedures Obligation, at least three months must elapse before any proposal with respect to the acquisition of debt or other obligations of the same obligor are proposed or considered.

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2. The Issuer shall engage the Independent Advisor in an agreement the terms of which shall in substantial form set forth:

(a) the representation of the Independent Advisor, which the Servicer shall not know to be incorrect, that it has significant financial and commercial expertise, including substantial expertise and knowledge in and of the loan market and related investment arenas;

(b) the agreement between the Independent Advisor, the Issuer and the Servicer generally to the effect that (i) the Independent Advisor will operate pursuant to procedures consistent with maintaining his or her independence from the Servicer and its Affiliates, (ii) the Independent Advisor will have the sole authority and discretion to approve or reject purchase proposals made by the Servicer with respect to any Special Procedures Obligation, (iii) all proposals for the Issuer to acquire any Special Procedures Obligation will be first submitted to the Independent Advisor, (iii) the Servicer will prepare the materials it deems necessary to describe the Special Procedures Obligation to the Independent Advisor, (iv) the Investment Advisor will not be required to make any decision to accept or decline a Special Procedures Obligation at the price offered prior to its review of the materials prepared, plus any additional information requested by the Independent Advisor, and (v) no Independent Advisor may be proposed to be replaced by the Servicer, unless for cause or in the event of a resignation of such Independent Advisor; and

(c) such other commercially reasonable terms and conditions, including terms and conditions to the effect that (i) the Independent Advisor will be paid a reasonable fee for its services plus reimbursement of any reasonable expenses incurred in performance of his or her responsibilities, (ii) the Independent Advisor may be removed or replaced only by a majority (whether by positive act or failure to object) of the probable equity owners (as determined for United States federal income tax purposes) of the Issuer, (iii) if at any time there is more than one Independent Advisor to the Issuer, a majority of such Independent Advisors must approve any Special Procedures Obligation subject to Independent Advisor approval, (iv) an Independent Advisor may not engage, directly or indirectly, in the negotiation of the terms of any Special Procedures Obligation to be acquired by the Issuer (provided however, that an Independent Advisor may negotiate with the Servicer or the seller with respect to the price and terms of the Issuer's purchase of the Special Procedures Obligation, provided further that the Independent Advisor will not make suggestions to the Servicer or any other person about alternative or modified terms of the underlying Special Procedures Obligation on which they might be willing to approve such a Special Procedures Obligation).

3. Any servicing agreement or other document under which the Servicer is granted signatory powers or other authority on behalf of the Issuer will provide that such powers or authority with respect to Special Procedures Obligations are conditioned upon the prior written approval of the Independent Advisor

4. No Special Procedures Obligation will be presented to an Independent Advisor until at least 90 days have elapsed since the later of (a) the execution of final documentation and (b) the funding in whole or part of the Special Procedures Obligation and there will have been no commitment or arrangement prior to that time that the Issuer will acquire any such Special Procedures Obligation; provided, further, that if the person from whom the Issuer will acquire the

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Special Procedures Obligation is an Affiliate of the Servicer, such person will not be treated as owning the Special Procedures Obligation for any day during which it does not enjoy substantially all of the benefits and burdens of ownership (for example, because it has hedged its credit exposure to the Special Procedures Obligation).

5. The Issuer will have no obligation to, or understanding that it will refund, reimburse or indemnify any person (including an Affiliate of the Servicer), directly or indirectly, for "breakage" costs or other costs or expenses incurred by such person if the Independent Advisor determines that the Issuer should decline to purchase any Special Procedures Obligation.

6. Neither the Servicer nor any Affiliate of the Servicer will have any authority to enter into agreements, or take any action, on behalf of the Issuer with respect to Special Procedures Obligations without the prior written approval of an Independent Advisor. Except as may be conditioned upon such prior written approval, neither the Servicer nor any Affiliate of the Servicer may hold itself out as having signatory powers on behalf of the Issuer or authority to enter into agreements with respect to Special Procedures Obligations on behalf of the Issuer.

Section V. Synthetic Securities.

A. The Issuer shall not (i) acquire or enter into any Synthetic Security with respect to any Reference Obligation the direct acquisition of which would violate any provision of this Annex 1 or (ii) use Synthetic Securities as a means of making advances to the Synthetic Security Counterparty following the date on which the Synthetic Security is acquired or entered into (for the avoidance of doubt, the establishment of Synthetic Security collateral accounts and the payment of Synthetic Security Counterparties from the amounts on deposit therein, shall not constitute the making of advances).

B. With respect to each Synthetic Security, the Issuer will not acquire or enter into any Synthetic Security that does not satisfy all of the following additional criteria unless the Servicer has first received advice of counsel that the ownership and disposition of such Synthetic Security would not cause the Issuer to be engaged in a trade or business within the United States for United States federal income tax purposes:

1. the criteria used to determine whether to enter into any particular Synthetic Security was similar to the criteria used by the Servicer in making purchase decisions with respect to debt securities;

2. the Synthetic Security is acquired by or entered into by the Issuer for its own account and for investment purposes with the expectation of realizing a profit from income earned on the securities (and any potential rise in their value) during the interval of time between their purchase and sale or hedging purposes and not with an intention to trade or to sell for a short-term profit;

3. the Issuer enters into the Synthetic Security with a counterparty that is not a special purpose vehicle and is a broker-dealer or that holds itself out as in the business of entering into such contracts;

4. neither the Issuer nor any Person acting on behalf of the Issuer advertises or publishes the Issuer's ability to enter into Synthetic Securities;

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5. except with respect to (x) credit-linked notes or similar Synthetic Securities and (y) any other Synthetic Securities where standard form ISDA documentation is not applicable, the Synthetic Security is written on standard form ISDA documentation;

6. the net payment from the Issuer to the Synthetic Security Counterparty is not determined based on an actual loss incurred by the Synthetic Security Counterparty or any other designated person;

7. there exists no agreement, arrangement or understanding that (i) the Synthetic Security Counterparty is required to own or hold the related Reference Obligation while the Synthetic Security remains in effect or (ii) the Synthetic Security Counterparty is economically or practically compelled to own or hold the related physical Reference Obligation while the Synthetic Security remains in effect;

8. the Synthetic Security provides for (i) all cash settlement, (ii) all physical settlement or (iii) the option to either cash settle or physically settle; provided that, in the latter two cases, physical settlement provides the settling party the right to settle the Synthetic Security by delivering deliverable obligations which *may* include the Reference Obligation and the settling party must not be required to deliver the related Reference Obligation upon the settlement of such Synthetic Security.

Notwithstanding the preceding paragraph, a Synthetic Security providing for physical settlement may require a party to deliver the related Reference Obligation if either:

(i) at the time the Issuer enters into such Synthetic Security, such Reference Obligation is readily available to purchasers generally in a liquid market; or

(ii) the advice of both United States federal income tax and insurance counsel of nationally recognized standing in the United States experienced in such matters is that, under the relevant facts and circumstances with respect to such Synthetic Security, the acquisition of such Synthetic Security will not cause the Issuer to be engaged, or deemed to be engaged, in a trade or business within the United States for United States federal income tax purposes or otherwise to be subject to United States federal income tax on a net basis and should not cause the Issuer to be treated as writing insurance in the United States under the law of the state in which the Synthetic Security Counterparty is organized.

9. the Synthetic Security is not treated by the Issuer as insurance or a financial guarantee sold by the Issuer for United States or Cayman Islands regulatory purposes.

As used herein:

"Reference Obligation" means a debt security or other obligation upon which a Synthetic Security is based.

"Synthetic Security" means any swap transaction or security, other than a participation interest in a Loan, that has payments associated with either payments of interest and/or principal on a Reference Obligation or the credit performance of a Reference Obligation.

"Synthetic Security Counterparty" means an entity (other than the Issuer) required to make payments on a Synthetic Security (including any guarantor).

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Section VI. Other Types of Assets.

A. Equity Restrictions. The Issuer will not purchase any asset (directly or synthetically) that is:

1. not treated for U.S. federal income tax purposes as debt if the issuing entity is a “partnership”(within the meaning of Section 7701(a)(2) of the Code) unless such entity is not engaged in a trade or business within the United States, or
2. a “United States real property interest” as defined in section 897 of the Code and the Treasury Regulations promulgated thereunder.

The Issuer may cause an Issuer Subsidiary to acquire assets set forth in clause (i) or (ii) above (each, an “ETB/897 Asset”) in connection with the workout of defaulted Portfolio Collaterals, so long as the acquisition of ETB/897 Assets by such Issuer Subsidiary will not cause the stock of such Issuer Subsidiary to be deemed to be an ETB/897 Asset.

B. Revolving Loans and Delayed Drawdown Loans. All of the terms of any advance required to be made by the Issuer under any revolving or delayed drawdown Loan will be fixed as of the date of the Issuer’s purchase thereof (or will be determinable under a formula that is fixed as of such date), and the Issuer and the Servicer will not have any discretion (except for consenting or withholding consent to amendments, waivers or other modifications or granting customary waivers upon default) as to whether to make advances under such revolving or delayed drawdown Loan.

C. Securities Lending Agreements. The Issuer will not purchase any Portfolio Collateral primarily for the purpose of entering into a securities lending agreement with respect thereto.

Section VII. General Restrictions on the Issuer.

The Issuer itself shall not:

- A. hold itself out, through advertising or otherwise, as originating Loans, lending funds, or making a market in or dealing in Loans or other assets;
- B. register as, hold itself out as, or become subject to regulatory supervision or other legal requirements under the laws of any country or political subdivision thereof as, a broker-dealer, a bank, an insurance company, financial guarantor, a surety bond issuer, or a company engaged in Loan origination;
- C. knowingly take any action causing it to be treated as a bank, insurance company, or company engaged in Loan origination for purposes of any tax, securities law or other filing or submission made to any governmental authority;
- D. hold itself out, through advertising or otherwise, as originating, funding, guaranteeing or insuring debt obligations or as being willing and able to enter into transactions (either purchases or sales of debt obligations or entries into, assignments or terminations of hedging or derivative instruments, including Synthetic Securities) at the request of others;
- E. treat Synthetic Securities as insurance, reinsurance, indemnity bonds, guaranties, guaranty bonds or suretyship contracts for any purpose;

F. allow any non-U.S. bank or lending institution who is a holder of a Security to control or direct the Servicer's or Issuer's decision to acquire a particular asset except as otherwise allowed to such a holder, acting in that capacity, under the related indenture or acquire a Portfolio Collateral conditioned upon a particular person or entity holding Securities;

G. acquire any asset the holding or acquisition of which the Servicer knows would cause the Issuer to be subject to income tax on a net income basis;

H. hold any security as nominee for another person; or

I. buy securities with the intent to subdivide them and sell the components or to buy securities and sell them with different securities as a package or unit.

Section VIII. Tax Opinion; Amendments.

A. In furtherance and not in limitation of this Annex 1, the Servicer shall comply with all of the provisions set forth in this Annex 1, unless, with respect to a particular transaction, the Servicer acting on behalf of the Issuer and the Trustee shall have received written advice of Skadden, Arps, Slate, Meagher & Flom LLP or Orrick, Herrington & Sutcliffe LLP or an opinion of other counsel of nationally recognized standing in the United States experienced in such matters (a "Tax Opinion"), that, under the relevant facts and circumstances with respect to such transaction, the Servicer's failure to comply with one or more of such provisions will not cause the Issuer to be engaged, or deemed to be engaged, in a trade or business within the United States for United States federal income tax purposes or otherwise to be subject to United States federal income tax on a net basis.

B. The provisions set forth in the Annex may be amended, eliminated or supplemented by the Servicer if the Issuer, the Servicer and the Trustee shall have received a Tax Opinion that the Servicer's compliance with such amended provisions or supplemental provisions or the failure to comply with such provisions proposed to be eliminated, as the case may be, will not cause the Issuer to be engaged, or deemed to be engaged, in a trade or business within the United States for United States federal income tax purposes or otherwise to be subject to United States federal income tax on a net basis.

## **EXHIBIT 25**

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## **EXHIBIT J**

**EXECUTION COPY**

**SERVICING AGREEMENT**

This Servicing Agreement, dated as of March 27, 2008 is entered into by and among ABERDEEN LOAN FUNDING, LTD., an exempted company incorporated with limited liability under the laws of the Cayman Islands, with its registered office located at Walker House, 87 Mary Street, George Town, Grand Cayman, KY1-9002, Cayman Islands (together with successors and assigns permitted hereunder, the “Issuer”), and HIGHLAND CAPITAL MANAGEMENT, L.P., a Delaware limited partnership, with its principal offices located at Two Galleria Tower, 13455 Noel Road, Suite 1300, Dallas, Texas 75240, as servicer (“Highland” or, in such capacity, the “Servicer”).

WITNESSETH:

WHEREAS, the Issuer and ABERDEEN LOAN FUNDING CORP. (the “Co-Issuer” and together with the Issuer, the “Co-Issuers”) intend to issue U.S.\$376,000,000 of their Class A Floating Rate Senior Secured Extendable Notes due 2018 (the “Class A Notes”), U.S.\$29,500,000 of their Class B Floating Rate Senior Secured Extendable Notes due 2018 (the “Class B Notes”), U.S.\$25,250,000 of their Class C Floating Rate Senior Secured Deferrable Interest Extendable Notes due 2018 (the “Class C Notes”), U.S.\$19,250,000 of their Class D Floating Rate Senior Secured Deferrable Interest Extendable Notes due 2018 (the “Class D Notes”), and the Issuer intends to issue U.S.\$17,250,000 of its Class E Floating Rate Senior Secured Deferrable Interest Extendable Notes due 2018 (the “Class E Notes” and together with the Class A Notes, Class B Notes, Class C Notes and Class D Notes, the “Notes”) pursuant to the Indenture dated as of March 27, 2008 (the “Indenture”), among the Co-Issuers and State Street Bank and Trust Company, as trustee (the “Trustee”) and the Issuer intends to issue 12,000 Class I Preference Shares, \$0.01 par value (the “Class I Preference Shares”) and 36,000 Class II Preference Shares, \$0.01 par value (the “Class II Preference Shares” and, together with the Class I Preference Shares, the “Preference Shares” and, together with the Notes, the “Securities”) pursuant to the Preference Shares Paying Agency Agreement dated as of March 27, 2008 (the “Preference Shares Paying Agency Agreement”) between the Issuer and State Street Bank and Trust Company, as the Preference Shares Paying Agent, and pursuant to the Issuer’s amended and restated memorandum and articles of association (the “Memorandum and Articles of Association”) and certain resolutions of the board of directors of the Issuer;

WHEREAS, the Issuer intends to pledge certain Collateral Obligations, Eligible Investments and Cash (all as defined in the Indenture) and certain other assets (all as set forth in the Indenture) (collectively, the “Collateral”) to the Trustee as security for the Notes;

WHEREAS, the Issuer wishes to enter into this Servicing Agreement, pursuant to which the Servicer agrees to perform, on behalf of the Issuer, certain duties with respect to the Collateral in the manner and on the terms set forth herein; and

WHEREAS, the Servicer has the capacity to provide the services required hereby and in the applicable provisions of the other Transaction Documents and is prepared to perform such services upon the terms and conditions set forth herein.

NOW, THEREFORE, in consideration of the mutual agreements herein set forth, the parties hereto agree as follows:

1. Definitions.

Terms used herein and not defined below shall have the meanings set forth in the Indenture.

“Agreement” shall mean this Servicing Agreement, as amended from time to time.

“Governing Instruments” shall mean the memorandum, articles or certificate of incorporation or association and by-laws, if applicable, in the case of a corporation; the certificate of formation, if applicable, or the partnership agreement, in the case of a partnership; or the certificate of formation, if applicable, or the limited liability company agreement, in the case of a limited liability company.

“HFP” shall mean Highland Financial Partners, L.P. (which includes, for the avoidance of doubt, any subsidiary thereof).

“Offering Memorandum” shall mean the Offering Memorandum of the Issuer dated March 27, 2008 prepared in connection with the offering of the Securities.

“Servicer Breaches” shall have the meaning specified in Section 10(a).

“Servicing Fee” shall mean, collectively, the Senior Servicing Fee, the Subordinated Servicing Fee and the Supplemental Servicing Fee.

“Transaction Documents” shall mean the Indenture, the Preference Shares Paying Agency Agreement, the Servicing Agreement and the Collateral Administration Agreement.

2. General Duties of the Servicer.

(a) The Servicer shall provide services to the Issuer as follows:

(i) Subject to and in accordance with the terms of this Agreement and the other Transaction Documents, the Servicer shall supervise and direct the administration, acquisition and disposition of the Collateral, and shall perform on behalf of the Issuer those duties and obligations of the Servicer required by the Indenture and the other Transaction Documents, and including the furnishing of Issuer Orders, Issuer Requests and officer’s certificates, and such certifications as are required of the Servicer under the Indenture with respect to permitted purchases and sales of the Collateral Obligations, Eligible Investments and other assets, and other matters, and, to the extent necessary or appropriate to perform such duties, the Servicer shall have the power to execute and deliver all necessary and appropriate documents and instruments on behalf of the Issuer with respect thereto. The Servicer shall, subject to the terms and conditions of this Agreement and the other Transaction Documents, perform its obligations hereunder and thereunder with reasonable care, using a degree of skill and attention no less than that which the Servicer exercises with respect to comparable assets that it services or manages for others having similar objectives and restrictions, and in a manner consistent with practices and procedures followed by institutional servicers or managers of national standing relating to assets of the nature and character of the Collateral for clients having

similar objectives and restrictions, except as expressly provided otherwise in this Agreement and/or the other Transaction Documents. To the extent not inconsistent with the foregoing, the Servicer shall follow its customary standards, policies and procedures in performing its duties under the Indenture and hereunder. The Servicer shall comply with all terms and conditions of the other Transaction Documents affecting the duties and functions to be performed hereunder. The Servicer shall not be bound to follow any amendment to any Transaction Document until it has received written notice thereof and until it has received a copy of the amendment from the Issuer or the Trustee; provided, however, that the Servicer shall not be bound by any amendment to any Transaction Document that affects the rights, powers, obligations or duties of the Servicer unless the Servicer shall have consented thereto in writing. The Issuer agrees that it shall not permit any amendment to the Indenture that (x) affects the rights, powers, obligations or duties of the Servicer or (y) affects the amount or priority of any fees payable to the Servicer to become effective unless the Servicer has been given prior written notice of such amendment and consented thereto in writing;

(ii) the Servicer shall select any Collateral which shall be acquired by the Issuer pursuant to the Indenture in accordance with the Collateral criteria set forth herein and in the Indenture;

(iii) the Servicer shall monitor the Collateral on an ongoing basis and provide to the Issuer all reports, certificates, schedules and other data with respect to the Collateral which the Issuer is required to prepare and deliver under the Indenture, in the form and containing all information required thereby and in reasonable time for the Issuer to review such required reports, certificates, schedules and data and to deliver them to the parties entitled thereto under the Indenture;

(iv) the Servicer shall undertake to determine to the extent reasonably practicable whether a Collateral Obligation has become a Defaulted Collateral Obligation;

(v) the Servicer, subject to and in accordance with the provisions of the Indenture may, at any time permitted under the Indenture, and shall, when required by the Indenture, direct the Trustee (x) to dispose of a Collateral Obligation, Equity Security or Eligible Investment or other securities received in respect thereof in the open market or otherwise, (y) to acquire, as security for the Notes in substitution for or in addition to any one or more Collateral Obligations or Eligible Investments included in the Collateral, one or more substitute Collateral Obligations or Eligible Investments, or (z) direct the Trustee to take the following actions with respect to a Collateral Obligation or Eligible Investment:

- (1) retain such Collateral Obligation or Eligible Investment;
- or
- (2) dispose of such Collateral Obligation or Eligible Investment in the open market or otherwise; or
  - (3) if applicable, tender such Collateral Obligation or Eligible Investment pursuant to an Offer; or



(4) if applicable, consent to any proposed amendment, modification or waiver pursuant to an Offer; or

(5) retain or dispose of any securities or other property (if other than cash) received pursuant to an Offer; or

(6) waive any default with respect to any Defaulted Collateral Obligation; or

(7) vote to accelerate the maturity of any Defaulted Collateral Obligation; or

(8) exercise any other rights or remedies with respect to such Collateral Obligation or Eligible Investment as provided in the related Underlying Instruments, including in connection with any workout situations, or take any other action consistent with the terms of the Indenture which is in the best interests of the Holders of the Securities; and

(vi) the Servicer shall (a) on or prior to any day which is a Redemption Date, direct the Trustee to enter into contracts to dispose of the Collateral Obligation and any other Collateral pursuant to the Indenture and otherwise comply with all redemption procedures and certification requirements in the Indenture in order to allow the Trustee to effect such redemption and (b) conduct auctions in accordance with the terms of the Indenture.

(b) In performing its duties hereunder, the Servicer shall seek to preserve the value of the Collateral for the benefit of the Holders of the Securities taking into account the Collateral criteria and limitations set forth herein and in the Indenture and the Servicer shall use reasonable efforts to select and service the Collateral in such a way that will permit a timely performance of all payment obligations by the Issuer under the Indenture; provided, that the Servicer shall not be responsible if such objectives are not achieved so long as the Servicer performs its duties under this Agreement in the manner provided for herein, and provided, further, that there shall be no recourse to the Servicer with respect to the Notes or the Preference Shares. The Servicer and the Issuer shall take such other action, and furnish such certificates, opinions and other documents, as may be reasonably requested by the other party hereto in order to effectuate the purposes of this Agreement and to facilitate compliance with applicable laws and regulations and the terms of this Agreement.

(c) The Servicer hereby agrees to the following:

(i) The Servicer agrees not to cause the filing of a petition in bankruptcy against the Issuer or the Co-Issuer until the payment in full of all Notes issued under the Indenture and the payment to the Preference Shares Paying Agent of all amounts payable with respect to the Preference Shares in accordance with the Priority of Payments and the expiration of a period equal to the greater of (A) the applicable preference period plus one day or (B) one year and one day following the payment. Notwithstanding the foregoing, the Servicer may commence any legal action that is not a bankruptcy, insolvency, liquidation or similar proceeding against the Issuer or the Co-Issuer or any of their properties and may take any action it deems appropriate at any time in any bankruptcy, insolvency, liquidation or similar proceeding and any other Proceeding voluntarily commenced by the Issuer or the Co-Issuer or involuntarily commenced against the Issuer or the Co-Issuer by anyone other than the Servicer or any

Affiliate of the Servicer. The provisions of this Section 2(c)(i) shall survive termination of this Agreement.

(ii) The Servicer shall cause each sale or purchase of any Collateral Obligation or Eligible Investment to be conducted on an arm's-length basis.

(d) The Servicer shall not act for the Issuer in any capacity except as provided in this Section 2. In providing services hereunder, the Servicer may employ third parties, including its Affiliates, to render advice (including advice with respect to the servicing of the Collateral) and assistance; provided, however, that the Servicer shall not be relieved of any of its duties or liabilities hereunder regardless of the performance of any services by third parties. Notwithstanding any other provision of this Agreement, the Servicer shall not be required to take any action required of it pursuant to this Agreement or the Indenture if such action would constitute a violation of any law.

(e) Notwithstanding any other provision of this Agreement or the Indenture, (i) any granted signatory powers or authority granted to the Servicer on behalf of the Issuer with respect to the Special Procedures Obligations (as defined in Annex 1) shall be conditioned upon the prior written approval of the Independent Advisor (as defined in Annex 1) and (ii) neither the Servicer nor any Affiliate of the Servicer shall have any authority to enter into agreements, or take any action, on behalf of the Issuer with respect to the Special Procedures Obligations without the prior written approval of the Independent Advisor.

3. Brokerage.

The Servicer shall seek to obtain the best prices and execution for all orders placed with respect to the Collateral, considering all reasonable circumstances. Subject to the objective of obtaining best prices and execution, the Servicer may take into consideration research and other brokerage services furnished to the Servicer or its Affiliates by brokers and dealers which are not Affiliates of the Servicer. Such services may be used by the Servicer or its Affiliates in connection with its other servicing or advisory activities or operations. The Servicer may aggregate sales and purchase orders of securities placed with respect to the Collateral with similar orders being made simultaneously for other accounts serviced or managed by the Servicer or with accounts of the Affiliates of the Servicer, if in the Servicer's reasonable judgment such aggregation shall result in an overall economic benefit to the Issuer, taking into consideration the advantageous selling or purchase price, brokerage commission and other expenses. In the event that a sale or purchase of a Collateral Obligation or Eligible Investment (in accordance with the terms of the Indenture) occurs as part of any aggregate sales or purchase orders, the objective of the Servicer (and any of its Affiliates involved in such transactions) shall be to allocate the executions among the accounts in an equitable manner and consistent with its obligations hereunder and under applicable law.

In addition to the foregoing and subject to the provisions of Section 2 and the limitations of Section 5, the objective of obtaining best prices and execution and to the extent permitted by applicable law, the Servicer may, on behalf of the Issuer, direct the Trustee to acquire any and all of the Eligible Investments or other Collateral from, or sell Collateral Obligations or other Collateral to, the Initial Purchaser, the Trustee or any of their respective Affiliates, or any other firm.



4. Additional Activities of the Servicer.

Nothing herein shall prevent the Servicer or any of its Affiliates from engaging in other businesses, or from rendering services of any kind to the Trustee, the Holders of the Securities, or any other Person or entity to the extent permitted by applicable law. Without prejudice to the generality of the foregoing, the Servicer and partners, directors, officers, employees and agents of the Servicer or its Affiliates may, among other things, and subject to any limits specified in the Indenture:

(a) serve as directors (whether supervisory or managing), officers, partners, employees, agents, nominees or signatories for any issuer of any obligations included in the Collateral or their respective Affiliates, to the extent permitted by their Governing Instruments, as from time to time amended, or by any resolutions duly adopted by the Issuer, its Affiliates or any issuer of any obligations included in the Collateral or their respective Affiliates, pursuant to their respective Governing Instruments; provided, that in the reasonable judgment of the Servicer, such activity shall not have a material adverse effect on the enforceability of Collateral or the ability of the Issuer to comply with each Overcollateralization Ratio and each Interest Coverage Test; provided, further, that nothing in this paragraph shall be deemed to limit the duties of the Servicer set forth in Section 2 hereof;

(b) receive fees for services of any nature rendered to the issuer of any obligations included in the Collateral or their respective Affiliates; provided, that in the reasonable judgment of the Servicer, such activity shall not have a material adverse effect on the enforceability of Collateral or the ability of the Issuer to comply with each Coverage Test; and provided, further, that if any portion of such services are related to the purchase by the Issuer of any obligations included in the Collateral, the portion of such fees relating to such obligations shall be applied to the purchase price of such obligations; and

(c) be a secured or unsecured creditor of, or hold an equity interest in, the Issuer, its Affiliates or any issuer of any obligation included in the Collateral; provided, that in the reasonable judgment of the Servicer, such activity shall not have a material adverse effect on the enforceability of Collateral or the ability of the Issuer to comply with each Coverage Test; provided, further, that nothing in this paragraph shall be deemed to limit the duties of the Servicer set forth in Section 2 hereof.

It is understood that the Servicer and any of its Affiliates may engage in any other business and furnish servicing, investment management and advisory services to others, including Persons which may have policies similar to those followed by the Servicer with respect to the Collateral and which may own securities of the same class, or which are the same type, as the Collateral Obligations or other securities of the issuers of Collateral Obligations. The Servicer shall be free, in its sole discretion, to make recommendations to others, or effect transactions on behalf of itself or for others, which may be the same as or different from those effected with respect to the Collateral.

Unless the Servicer determines in its reasonable judgment that such purchase or sale is appropriate, the Servicer may refrain from directing the purchase or sale hereunder of securities issued by (i) Persons of which the Servicer, its Affiliates or any of its or their officers, directors or employees are directors or officers, (ii) Persons for which the Servicer or its Affiliates act as financial adviser or underwriter or (iii) Persons about which the Servicer or any of its Affiliates have information which the Servicer deems confidential or non-public or otherwise might prohibit it from trading such securities in accordance with applicable law. The Servicer shall not be obligated to have or pursue any particular strategy or opportunity with respect to the Collateral.

5. Conflicts of Interest.

(a) The Servicer shall not direct the Trustee to acquire an obligation to be included in the Collateral from the Servicer or any of its Affiliates as principal or to sell an obligation to the Servicer or any of its Affiliates as principal unless (i) the Issuer shall have received from the Servicer such information relating to such acquisition or sale as it may reasonably require and shall have approved such acquisition, which approval shall not be unreasonably withheld, (ii) in the commercially reasonable judgment of the Servicer, such transaction is on terms no less favorable than would be obtained in a transaction conducted on an arm's length basis between third parties unaffiliated with each other and (iii) such transaction is permitted by the United States Investment Advisers Act of 1940, as amended.

(b) The Servicer shall not direct the Trustee to acquire an obligation to be included in the Collateral directly from any account or portfolio for which the Servicer serves as servicer or investment adviser, or direct the Trustee to sell an obligation directly to any account or portfolio for which the Servicer serves as servicer or investment adviser unless such acquisition or sale is (i) in the commercially reasonable judgment of the Servicer, on terms no less favorable than would be obtained in a transaction conducted on an arm's length basis between third parties unaffiliated with each other and (ii) permitted by the United States Investment Advisers Act of 1940, as amended.

(c) In addition, the Servicer shall not undertake any transaction described in this Section 5 unless such transaction is exempt from the prohibited transaction rules of ERISA and Section 4975 of the Code.

6. Records; Confidentiality.

The Servicer shall maintain appropriate books of account and records relating to services performed hereunder, and such books of account and records shall be accessible for inspection by a representative of the Issuer, the Trustee, the Collateral Administrator, the Holders of the Securities and the Independent accountants appointed by the Issuer pursuant to the Indenture at a mutually agreed time during normal business hours and upon not less than three Business Days' prior notice. At no time shall the Servicer make a public announcement concerning the issuance of the Notes or the Preference Shares, the Servicer's role hereunder or any other aspect of the transactions contemplated by this Agreement and the other Transaction Documents. The Servicer shall keep confidential any and all information obtained in connection with the services rendered hereunder and shall not disclose any such information to non-affiliated third parties except (i) with the prior written consent of the Issuer, (ii) such information as either Rating Agency shall reasonably request in connection with the rating of any Class of Securities, (iii) as required by law, regulation, court order or the rules or regulations of any self regulating organization, body or official having jurisdiction over the Servicer, (iv) to its professional advisers, (v) such information as shall have been publicly disclosed other than in violation of this Agreement, or (vi) such information that was or is obtained by the Servicer on a non-confidential basis; provided, that the Servicer does not know or have reason to know of any breach by such source of any confidentiality obligations with respect thereto. For purposes of this Section 6, the Trustee, the Collateral Administrator and the Holders of the Securities shall in no event be considered "non-affiliated third parties."

Notwithstanding anything in this Agreement or the Indenture to the contrary, the Servicer, the Co-Issuers, the Trustee and the Holders of the Securities (and the beneficial owners thereof) (and each of their respective employees, representatives or other agents) may disclose to any and all Persons, without limitation of any kind, the U.S. tax treatment and U.S. tax structure of the transactions contemplated by this Agreement and all materials of any kind (including opinions or other tax analyses) that are provided to them relating to such U.S. tax treatment and U.S. tax structure, as such terms are defined under U.S. federal, state or local tax law.

7. Obligations of Servicer.

Unless otherwise specifically required by any provision of the Indenture or this Agreement or by applicable law, the Servicer shall use its best reasonable efforts to ensure that no action is taken by it, and shall not intentionally or with reckless disregard take any action, which would (a) materially adversely affect the Issuer or the Co-Issuer for purposes of Cayman Islands law, United States federal or state law or any other law known to the Servicer to be applicable to the Issuer or the Co-Issuer, (b) not be permitted under the Issuer's Memorandum and Articles of Association or the Co-Issuer's Certificate of Incorporation or By-Laws, (c) violate any law, rule or regulation of any governmental body or agency having jurisdiction over the Issuer or the Co-Issuer including, without limitation, any Cayman Islands or United States federal, state or other applicable securities law the violation of which has or could reasonably be expected to have a material adverse effect on the Issuer, the Co-Issuer or any of the Collateral, (d) require registration of the Issuer, the Co-Issuer or the pool of Collateral as an "investment company" under the Investment Company Act, (e) cause the Issuer or the Co-Issuer to violate the terms of the Indenture, including, without limitation, any representations made by the Issuer or Co-Issuer therein, or any other agreement contemplated by the Indenture or (f) not be permitted by Annex 1 hereto and would subject the Issuer to U.S. federal or state income or franchise taxation or cause the Issuer to be engaged in a trade or business in the United States for U.S. federal income tax purposes. The Servicer covenants that it shall comply in all material respects with all laws and regulations applicable to it in connection with the performance of its duties under this Agreement and the Indenture. Notwithstanding anything in this Agreement to the contrary, the Servicer shall not be required to take any action under this Agreement or the Indenture if such action would violate any applicable law, rule, regulation or court order.

8. Compensation.

(a) The Issuer shall pay to the Servicer, for services rendered and performance of its obligations under this Agreement, the Servicing Fee, which shall be payable in such amounts and at such times as set forth in the Indenture. The provisions of the Indenture which relate to the amount and payment of the Servicing Fee shall not be amended without the written consent of the Servicer. If on any Payment Date there are insufficient funds to pay the Servicing Fee (and/or any other amounts due and payable to the Servicer) in full, the amount not so paid shall be deferred and shall be payable on such later Payment Date on which funds are available therefor as provided in the Indenture.

With respect to any Payment Date, the Servicer may, in its sole discretion, at any time waive a portion (or all) of its Servicing Fees then due and payable. All waived amounts will be paid to the Class II Preference Shares as Class II Preference Share Special Payments pursuant to the Indenture. For purposes of any calculation under this Agreement and the Indenture, the Servicer shall be deemed to have received the Servicing Fee in an amount equal to the sum of the Servicing Fee actually paid to the Servicer and the amount distributed to the Holders of the Class II Preference Shares as Class II Preference Share Special Payments.

In addition, notwithstanding anything set out above, the Servicer may, in its sole discretion waive all or any portion of the Subordinated Servicing Fee or Supplemental Servicing Fee, any funds representing the waived Subordinated Servicing Fees and Supplemental Servicing Fees to be retained in the Collection Account for distribution as either Interest Proceeds or Principal Proceeds (as determined by the Servicer) pursuant to the Priority of Payments.

(b) The Servicer shall be responsible for the ordinary expenses incurred in the performance of its obligations under this Agreement, the Indenture and the other Transaction Documents; provided, however, that any extraordinary expenses incurred by the Servicer in the

performance of such obligations (including, but not limited to, any fees, expenses or other amounts payable to the Rating Agencies, the Collateral Administrator, the Trustee and the accountants appointed by the Issuer, the reasonable expenses incurred by the Servicer to employ outside lawyers or consultants reasonably necessary in connection with the evaluation, transfer or restructuring of any Collateral Obligation or other unusual matters arising in the performance of its duties under this Agreement and the Indenture, any reasonable expenses incurred by the Servicer in obtaining advice from outside counsel with respect to its obligations under this Agreement, brokerage commissions, transfer fees, registration costs, taxes and other similar costs and transaction related expenses and fees arising out of transactions effected for the Issuer's account and the portion allocated to the Issuer of any other fees and expenses that the Servicer customarily allocates among all of the funds or portfolios that it services or manages, including reasonable expenses incurred with respect to any compliance requirements, including, but not limited to, compliance with the requirements of the Sarbanes-Oxley Act, related solely to the ownership or holding of any Securities by HFP or any of its subsidiaries) shall be reimbursed by the Issuer to the extent funds are available therefor in accordance with and subject to the Priority of Payments and other limitations contained in the Indenture.

(c) If this Agreement is terminated pursuant to Section 12, Section 14 or otherwise, the fees payable to the Servicer shall be prorated for any partial periods between Payment Dates during which this Agreement was in effect and shall be due and payable on the first Payment Date following the date of such termination and on any subsequent Payment Dates to the extent remaining unpaid and in accordance with, and to the extent provided in, the Indenture.

9. Benefit of the Agreement.

The Servicer agrees that its obligations hereunder shall be enforceable at the instance of the Issuer, the Trustee, on behalf of the Noteholders, or the requisite percentage of Noteholders or the Holders of the Preference Shares, as applicable, as provided in the Indenture or the Preference Shares Paying Agency Agreement, as applicable.

10. Limits of Servicer Responsibility; Indemnification.

(a) The Servicer assumes no responsibility under this Agreement other than to render the services called for hereunder and under the terms of the other Transaction Documents made applicable to it pursuant to the terms of this Agreement in good faith and, subject to the standard of liability described in the next sentence, shall not be responsible for any action of the Issuer or the Trustee in following or declining to follow any advice, recommendation or direction of the Servicer. The Servicer, its directors, officers, stockholders, partners, agents and employees, and its Affiliates and their directors, officers, stockholders, partners, agents and employees, shall not be liable to the Issuer, the Co-Issuer, the Trustee, the Preference Shares Paying Agent, the Holders of the Securities or any other person, for any losses, claims, damages, judgments, assessments, costs or other liabilities (collectively, "Liabilities") incurred by the Issuer, the Co-Issuer, the Trustee, the Preference Shares Paying Agent, the Holders of the Securities or any other person, that arise out of or in connection with the performance by the Servicer of its duties under this Agreement and under the terms of the other Transaction Documents made applicable to it pursuant to the terms of this Agreement, except by reason of (i) acts or omissions constituting bad faith, willful misconduct, gross negligence or breach of fiduciary duty in the performance, or reckless disregard, of the obligations of the Servicer hereunder and under the terms of the other Transaction Documents made applicable to it pursuant to the terms of this Agreement or (ii) with respect to any information included in the Offering Memorandum in the section entitled "The Servicer" that contains any untrue statement of material fact or omits to state a material fact necessary in order to make the statements therein, in the light of the circumstances under which they were made, not misleading (the preceding clauses (i) and (ii) collectively being the "Servicer Breaches"). For the



avoidance of doubt, the Servicer shall have no duty to independently investigate any laws not otherwise known to it in connection with its obligations under this Agreement, the Indenture and the other Transaction Documents. The Servicer shall be deemed to have satisfied the requirements of the Indenture and this Agreement relating to not causing the Issuer to be treated as engaged in a trade or business in the United States for U.S. federal income tax purposes (including as those requirements relate to the acquisition (including manner of acquisition), ownership, enforcement, and disposition of Collateral) to the extent the Servicer complies with the requirements set forth in Annex 1 hereto (unless the Servicer knows that as a result of a change in law the investment restrictions set forth in Annex 1 may no longer be relied upon).

(b) The Issuer shall indemnify and hold harmless (the Issuer in such case, the “Indemnifying Party”) the Servicer, its directors, officers, stockholders, partners, agents and employees (such parties collectively in such case, the “Indemnified Parties”) from and against any and all Liabilities, and shall reimburse each such Indemnified Party for all reasonable fees and expenses (including reasonable fees and expenses of counsel) (collectively, the “Expenses”) as such Expenses are incurred in investigating, preparing, pursuing or defending any claim, action, proceeding or investigation with respect to any pending or threatened litigation (collectively, the “Actions”), caused by, or arising out of or in connection with, the issuance of the Securities, the transactions contemplated by the Offering Memorandum, the Indenture or this Agreement, and/or any action taken by, or any failure to act by, such Indemnified Party; provided, however, that no Indemnified Party shall be indemnified for any Liabilities or Expenses it incurs as a result of any acts or omissions by any Indemnified Party constituting Servicer Breaches. Notwithstanding anything contained herein to the contrary, the obligations of the Issuer under this Section 10 shall be payable solely out of the Collateral in accordance with, and subject to, the Priority of Payments and shall survive termination of this Agreement.

(c) With respect to any claim made or threatened against an Indemnified Party, or compulsory process or request or other notice of any loss, claim, damage or liability served upon an Indemnified Party, for which such Indemnified Party is or may be entitled to indemnification under this Section 10, such Indemnified Party shall (or with respect to Indemnified Parties that are directors, officers, stockholders, agents or employees of the Servicer, the Servicer shall cause such Indemnified Party to):

(i) give written notice to the Indemnifying Party of such claim within ten (10) days after such Indemnified Party’s receipt of actual notice that such claim is made or threatened, which notice to the Indemnifying Party shall specify in reasonable detail the nature of the claim and the amount (or an estimate of the amount) of the claim; provided, however, that the failure of any Indemnified Party to provide such notice to the Indemnifying Party shall not relieve the Indemnifying Party of its obligations under this Section 10 unless the Indemnifying Party is materially prejudiced or otherwise forfeits rights or defenses by reason of such failure;

(ii) at the Indemnifying Party’s expense, provide the Indemnifying Party such information and cooperation with respect to such claim as the Indemnifying Party may reasonably require, including, but not limited to, making appropriate personnel available to the Indemnifying Party at such reasonable times as the Indemnifying Party may request;

(iii) at the Indemnifying Party’s expense, cooperate and take all such steps as the Indemnifying Party may reasonably request to preserve and protect any defense to such claim;

(iv) in the event suit is brought with respect to such claim, upon reasonable prior notice, afford to the Indemnifying Party the right, which the Indemnifying Party may exercise in its sole discretion and at its expense, to participate in the investigation, defense and settlement of such claim;

(v) neither incur any material expense to defend against nor release or settle any such claim or make any admission with respect thereto (other than routine or incontestable admissions or factual admissions the failure to make which would expose such Indemnified Party to unindemnified liability) nor permit a default or consent to the entry of any judgment in respect thereof, in each case without the prior written consent of the Indemnifying Party; and

(vi) upon reasonable prior notice, afford to the Indemnifying Party the right, in its sole discretion and at its sole expense, to assume the defense of such claim, including, but not limited to, the right to designate counsel reasonably acceptable to the Indemnified Party and to control all negotiations, litigation, arbitration, settlements, compromises and appeals of such claim; provided, that if the Indemnifying Party assumes the defense of such claim, it shall not be liable for any fees and expenses of counsel for any Indemnified Party incurred thereafter in connection with such claim except that if such Indemnified Party reasonably determines that counsel designated by the Indemnifying Party has a conflict of interest in connection with its representation of such Indemnified Party, such Indemnifying Party shall pay the reasonable fees and disbursements of one counsel (in addition to any local counsel) separate from its own counsel for all Indemnified Parties in connection with any one action or separate but similar or related actions in the same jurisdiction arising out of the same general allegations or circumstances; provided, further, that prior to entering into any final settlement or compromise, such Indemnifying Party shall seek the consent of the Indemnified Party and use its commercially reasonable efforts in the light of the then prevailing circumstances (including, without limitation, any express or implied time constraint on any pending settlement offer) to obtain the consent of such Indemnified Party as to the terms of settlement or compromise. If an Indemnified Party does not consent to the settlement or compromise within a reasonable time under the circumstances, the Indemnifying Party shall not thereafter be obligated to indemnify the Indemnified Party for any amount in excess of such proposed settlement or compromise.

(d) In the event that any Indemnified Party waives its right to indemnification hereunder, the Indemnifying Party shall not be entitled to appoint counsel to represent such Indemnified Party nor shall the Indemnifying Party reimburse such Indemnified Party for any costs of counsel to such Indemnified Party.

(e) The U.S. federal securities laws impose liabilities under certain circumstances on persons who act in good faith; accordingly, notwithstanding any other provision of this Agreement, nothing herein shall in any way constitute a waiver or limitation of any rights which the Issuer or the Holders of the Securities may have under any U.S. federal securities laws.

#### 11. No Partnership or Joint Venture.

The Issuer and the Servicer are not partners or joint venturers with each other and nothing herein shall be construed to make them such partners or joint venturers or impose any liability as such on either of them. The Servicer's relation to the Issuer shall be deemed to be that of an independent contractor.

12. Term; Termination.

(a) This Agreement shall commence as of the date first set forth above and shall continue in force and effect until the first of the following occurs: (i) the payment in full of the Notes, the termination of the Indenture in accordance with its terms and the redemption in full of the Preference Shares; (ii) the liquidation of the Collateral and the final distribution of the proceeds of such liquidation to the Holders of the Securities; or (iii) the termination of this Agreement in accordance with subsection (b), (c), (d) or (e) of this Section 12 or Section 14 of this Agreement.

(b) Subject to Section 12(e) below, the Servicer may resign, upon 90 days' written notice to the Issuer (or such shorter notice as is acceptable to the Issuer). If the Servicer resigns, the Issuer agrees to appoint a successor servicer to assume such duties and obligations in accordance with Section 12(e).

(c) This Agreement shall be automatically terminated in the event that the Issuer determines in good faith that the Issuer or the pool of Collateral has become required to be registered under the provisions of the Investment Company Act, and the Issuer notifies the Servicer thereof.

(d) If this Agreement is terminated pursuant to this Section 12, neither party shall have any further liability or obligation to the other, except as provided in Sections 2(c)(i), 8, 10 and 15 of this Agreement.

(e) No removal or resignation of the Servicer shall be effective unless:

(i) (A) the Issuer appoints a successor servicer at the written direction of a Majority of the Preference Shares (excluding any Preference Shares held by the retiring Servicer, any of its Affiliates or any account over which the retiring Servicer or its Affiliates have discretionary voting authority other than, with respect to the Class II Preference Shares owned by HFP or its subsidiaries; provided that, with respect to the voting authority of Class II Preference Shares owned by HFP or any of its subsidiaries, such vote shall not be excluded only if such vote is determined by a vote of the majority of the "independent directors" (determined in accordance with the governing documents of HFP or such subsidiaries and certified in writing to the Preference Shares Paying Agent by any of the "independent directors" of HFP) of HFP or such subsidiaries) (each such non-excluded Preference Share, a "Voting Preference Share"), (B) such successor servicer has agreed in writing to assume all of the retiring Servicer's duties and obligations pursuant to this Agreement and the Indenture and (C) such successor servicer is not objected to within 30 days after notice of such succession by either (x) a Super Majority of the Controlling Class of Notes (excluding any Notes held by the retiring Servicer, its Affiliates or any account over which the retiring Servicer or its Affiliates have discretionary voting authority other than HFP; provided that, with respect to the voting authority of Notes owned by HFP or any of its subsidiaries, such vote shall not be excluded only if such vote is determined by a vote of the majority of the "independent directors" (determined in accordance with the governing documents of HFP or such subsidiaries and certified in writing to the Trustee by any of the "independent directors" of HFP) of HFP or such subsidiaries) (each such non-excluded Note, a "Voting Note") or (y) a Majority in Aggregate Outstanding Amount of the Voting Notes (voting as a single class); or

(ii) if a Majority of the Voting Preference Shares has nominated two or more successor servicers that have been objected to pursuant to the preceding clause (i)(C) or has failed to appoint a successor servicer that has not been objected to pursuant to the preceding clause (i)(C) within 60 days of the date of notice of such removal or resignation of the Servicer, (A) the Issuer appoints a successor servicer at the written direction of a Super Majority of the Controlling Class of Notes (excluding any Notes that are not Voting Notes), (B) such successor servicer has agreed in writing to assume all of the retiring Servicer's duties and obligations pursuant to this Agreement and the Indenture and (C) such successor servicer is not objected to within 30 days after notice of such succession by either (x) a Majority of the Voting Preference Shares (voting as a single class) or (y) a Majority in Aggregate Outstanding Amount of the Voting Notes (voting as a single class); provided, that if a Majority of the Voting Preference Shares and a Super Majority of the Controlling Class (excluding any Notes that are not Voting Notes) have each nominated two or more successor servicers that have been objected to pursuant to the preceding clauses (i)(C) and (ii)(C) or have otherwise failed to appoint a successor servicer that has not been objected to pursuant to the preceding clause (i)(C) or (ii)(C) within 120 days of the date of notice of such removal or resignation of the Servicer, (A) any Holder of the Controlling Class (excluding any Notes that are not Voting Notes), any Holder of Voting Preference Shares or the Trustee petitions a court of competent authority to appoint a successor servicer, (B) such court appoints a successor servicer and (C) such successor servicer has agreed in writing to assume all of the retiring Servicer's duties and obligations pursuant to this Agreement and the Indenture.

In addition, any successor servicer must be an established institution which (i) has demonstrated an ability to professionally and competently perform duties similar to those imposed upon the Servicer hereunder, (ii) is legally qualified and has the capacity to act as Servicer hereunder, as successor to the Servicer under this Agreement in the assumption of all of the responsibilities, duties and obligations of the Servicer hereunder and under the applicable terms of the Indenture, (iii) shall not cause the Issuer or the pool of Collateral to become required to register under the provisions of the Investment Company Act, (iv) shall perform its duties as successor servicer under this Agreement and the Indenture without causing the Issuer, the Co-Issuer or any Holder of Preference Shares to become subject to tax in any jurisdiction where such successor servicer is established as doing business and (v) each Rating Agency has confirmed that the appointment of such successor servicer shall not cause its then-current rating of any Class of Notes to be reduced or withdrawn. No compensation payable to a successor servicer from payments on the Collateral shall be greater than that paid to the retiring Servicer without the prior written consent of a Super Majority of the Controlling Class of Notes, a Majority of the Noteholders and a Majority of the Preference Shares. The Issuer, the Trustee and the successor servicer shall take such action (or cause the retiring Servicer to take such action) consistent with this Agreement and the terms of the Indenture applicable to the Servicer, as shall be necessary to effectuate any such succession.

(f) In the event of removal of the Servicer pursuant to this Agreement, the Issuer shall have all of the rights and remedies available with respect thereto at law or equity, and, without limiting the foregoing, the Issuer or, to the extent so provided in the Indenture, the Trustee may by notice in writing to the Servicer as provided under this Agreement terminate all the rights and obligations of the Servicer under this Agreement (except those that survive termination pursuant to Section 12(d) above). Upon expiration of the applicable notice period with respect to termination specified in this Section 12 or Section 14 of this Agreement, as applicable, all authority and power of the Servicer under this Agreement, whether with respect to the Collateral or otherwise, shall automatically and without further action by any person or entity pass to and be vested in the successor servicer upon the appointment thereof.



13. Delegation; Assignments.

This Agreement, and any obligations or duties of the Servicer hereunder, shall not be delegated by the Servicer, in whole or in part, except to any entity that (i) is controlled by any of James Dondero, Mark Okada and Todd Travers and (ii) is one in which any of James Dondero, Mark Okada and Todd Travers is involved in the day to day management and operations (and in any such case pursuant to an instrument of delegation in form and substance satisfactory to the Issuer), without the prior written consent of the Issuer, a Super Majority of the Controlling Class of Notes (excluding any Notes that are not Voting Notes) and a Majority of the Voting Preference Shares and, notwithstanding any such consent, no delegation of obligations or duties by the Servicer (including, without limitation, to an entity described above) shall relieve the Servicer from any liability hereunder.

Subject to Section 12, any assignment of this Agreement to any Person, in whole or in part, by the Servicer shall be deemed null and void unless (i) such assignment is consented to in writing by the Issuer, a Majority of Noteholders and the Holders of a Majority of the Preference Shares (excluding Notes and Preference Shares held by the Servicer or any of its Affiliates other than HFP) and (ii) the Rating Condition is satisfied with respect to any such assignment. Any assignment consented to by the Issuer, a Majority of Noteholders and the Holders of Preference Shares shall bind the assignee hereunder in the same manner as the Servicer is bound. In addition, the assignee shall execute and deliver to the Issuer and the Trustee a counterpart of this Agreement naming such assignee as Servicer. Upon the execution and delivery of such a counterpart by the assignee and consent thereto by the Issuer, a Majority of Noteholders and the Holders of the Preference Shares, the Servicer shall be released from further obligations pursuant to this Agreement, except with respect to its obligations arising under Section 10 of this Agreement prior to such assignment and except with respect to its obligations under Sections 2(c)(i) and 15 hereof. This Agreement shall not be assigned by the Issuer without the prior written consent of the Servicer and the Trustee, except in the case of assignment by the Issuer to (i) an entity which is a successor to the Issuer permitted under the Indenture, in which case such successor organization shall be bound hereunder and by the terms of said assignment in the same manner as the Issuer is bound thereunder or (ii) the Trustee as contemplated by the Indenture. In the event of any assignment by the Issuer, the Issuer shall cause its successor to execute and deliver to the Servicer such documents as the Servicer shall consider reasonably necessary to effect fully such assignment. The Servicer hereby consents to the matters set forth in Article 15 of the Indenture.

14. Termination by the Issuer for Cause.

Subject to Section 12(e) above, this Agreement shall be terminated and the Servicer shall be removed by the Issuer for cause upon 10 days' prior written notice to the Servicer and upon written notice to the Holders of the Securities as set forth below, but only if directed to do so by the Trustee acting at the direction of (1) a Super Majority of the Controlling Class of Notes (excluding any Notes that are not Voting Notes) or (2) a Majority of the Voting Preference Shares (excluding any Preference Shares that are not Voting Preference Shares). For purposes of determining "cause" with respect to any such termination of this Agreement, such term shall mean any one of the following events:

(a) the Servicer willfully breaches in any respect, or takes any action that it knows violates in any respect, any provision of this Agreement or any terms of the Indenture applicable to it;

(b) the Servicer breaches in any material respect any provision of this Agreement or any terms of the Indenture or the Collateral Administration Agreement applicable to it, or any representation, warranty, certification or statement given in writing by the Servicer shall prove to have been incorrect in any material respect when made or given, and the Servicer fails to cure such breach

or take such action so that the facts (after giving effect to such action) conform in all material respects to such representation, warranty, certificate or statement, in each case within 30 days of becoming aware of, or receiving notice from, the Trustee of, such breach or materially incorrect representation, warranty, certificate or statement;

(c) the Servicer is wound up or dissolved (other than a dissolution in which the remaining members elect to continue the business of the Servicer in accordance with its Governing Instruments) or there is appointed over it or a substantial portion of its assets a receiver, administrator, administrative receiver, trustee or similar officer, or the Servicer (i) ceases to be able to, or admits in writing its inability to, pay its debts as they become due and payable, or makes a general assignment for the benefit of or enters into any composition or arrangement with, its creditors generally; (ii) applies for or consents (by admission of material allegations of a petition or otherwise) to the appointment of a receiver, trustee, assignee, custodian, liquidator or sequestrator (or other similar official) of the Servicer or of any substantial part of its properties or assets, or authorizes such an application or consent, or proceedings seeking such appointment are commenced without such authorization, consent or application against the Servicer and continue undismissed for 60 days; (iii) authorizes or files a voluntary petition in bankruptcy, or applies for or consents (by admission of material allegations of a petition or otherwise) to the application of any bankruptcy, reorganization, arrangement, readjustment of debt, insolvency or dissolution, or authorizes such application or consent, or proceedings to such end are instituted against the Servicer without such authorization, application or consent and are approved as properly instituted and remain undismissed for 60 days or result in adjudication of bankruptcy or insolvency; or (iv) permits or suffers all or any substantial part of its properties or assets to be sequestered or attached by court order and the order remains undismissed for 60 days;

(d) the occurrence of any Event of Default under the Indenture that results from any breach by the Servicer of its duties under the Indenture or this Agreement, which breach or default is not cured within any applicable cure period; or

(e) (x) the occurrence of an act by the Servicer related to its activities in any servicing, securities, financial advisory or other investment business that constitutes fraud, (y) the Servicer being indicted, or any of its principals being convicted, of a felony criminal offense related to its activities in any servicing, securities, financial advisory or other investment business or (z) the Servicer being indicted for, adjudged liable in a civil suit for, or convicted of a violation of the Securities Act or any other United States Federal securities law or any rules or regulations thereunder.

If any of the events specified in this Section 14 shall occur, the Servicer shall give prompt written notice thereof to the Issuer, the Trustee and the Holders of all outstanding Notes and Preference Shares upon the Servicer's becoming aware of the occurrence of such event.

#### 15. Action Upon Termination.

(a) From and after the effective date of termination of this Agreement, the Servicer shall not be entitled to compensation for further services hereunder, but shall be paid all compensation accrued to the date of termination, as provided in Section 8 hereof, and shall be entitled to receive any amounts owing under Section 10 hereof. Upon the effective date of termination of this Agreement, the Servicer shall as soon as practicable:

(i) deliver to the Issuer all property and documents of the Trustee or the Issuer or otherwise relating to the Collateral then in the custody of the Servicer; and

(ii) deliver to the Trustee and the Preference Shares Paying Agent an accounting with respect to the books and records delivered to the Trustee and the Preference Shares Paying Agent or the successor servicer appointed pursuant to Section 12(e) hereof.

Notwithstanding such termination, the Servicer shall remain liable to the extent set forth herein (but subject to Section 10 hereof) for its acts or omissions hereunder arising prior to termination and for any expenses, losses, damages, liabilities, demands, charges and claims (including reasonable attorneys' fees) in respect of or arising out of a breach of the representations and warranties made by the Servicer in Section 16(b) hereof or from any failure of the Servicer to comply with the provisions of this Section 15.

(b) The Servicer agrees that, notwithstanding any termination of this Agreement, it shall reasonably cooperate in any Proceeding arising in connection with this Agreement, the Indenture or any of the Collateral (excluding any such Proceeding in which claims are asserted against the Servicer or any Affiliate of the Servicer) upon receipt of appropriate indemnification and expense reimbursement.

16. Representations and Warranties.

(a) The Issuer hereby represents and warrants to the Servicer as follows:

(i) The Issuer has been duly incorporated and is validly existing under the laws of the Cayman Islands, has full power and authority to own its assets and the securities proposed to be owned by it and included in the Collateral and to transact the business in which it is presently engaged and is duly qualified under the laws of each jurisdiction where its ownership or lease of property or the conduct of its business requires, or the performance of its obligations under this Agreement, the Indenture or the Securities would require, such qualification, except for failures to be so qualified, authorized or licensed that would not in the aggregate have a material adverse effect on the business, operations, assets or financial condition of the Issuer.

(ii) The Issuer has full power and authority to execute, deliver and perform its obligations pursuant to this Agreement, the other Transaction Documents and the Securities and all obligations required hereunder and thereunder and has taken all necessary action to authorize this Agreement, the other Transaction Documents and the Securities on the terms and conditions hereof and thereof and the execution by the Issuer, delivery and performance of its obligations pursuant to this Agreement, the other Transaction Documents and the Securities and the performance of all obligations imposed upon it hereunder and thereunder. No consent of any other person including, without limitation, shareholders and creditors of the Issuer, and no license, permit, approval or authorization of, exemption by, notice or report to, or registration, filing or declaration with, any governmental authority, other than those that may be required under state securities or "blue sky" laws and those that have been or shall be obtained in connection with the other Transaction Documents and the Securities is required by the Issuer in connection with this Agreement, the other Transaction Documents and the Securities or the execution, delivery, performance, validity or enforceability of this Agreement, the other Transaction Documents and the Securities or the obligations imposed upon it hereunder or thereunder. This Agreement constitutes, and each instrument or document required hereunder, when executed and delivered hereunder, shall constitute, the legally valid and binding obligation of the Issuer enforceable against

the Issuer in accordance with its terms, subject to (a) the effect of bankruptcy, insolvency or similar laws affecting generally the enforcement of creditors' rights and (b) general equitable principles.

(iii) The execution by the Issuer, delivery and performance of this Agreement and the documents and instruments required hereunder shall not violate any provision of any existing law or regulation binding on the Issuer, or any order, judgment, award or decree of any court, arbitrator or governmental authority binding on the Issuer, or the Governing Instruments of, or any securities issued by, the Issuer or of any mortgage, indenture, lease, contract or other agreement, instrument or undertaking to which the Issuer is a party or by which the Issuer or any of its assets may be bound, the violation of which would have a material adverse effect on the business, operations, assets or financial condition of the Issuer, and shall not result in or require the creation or imposition of any lien on any of its property, assets or revenues pursuant to the provisions of any such mortgage, indenture, lease, contract or other agreement, instrument or undertaking (other than the lien of the Indenture).

(iv) The Issuer is not in violation of its Governing Instruments or in breach or violation of or in default under the Indenture or any contract or agreement to which it is a party or by which it or any of its assets may be bound, or any applicable statute or any rule, regulation or order of any court, government agency or body having jurisdiction over the Issuer or its properties, the breach or violation of which or default under which would have a material adverse effect on the validity or enforceability of this Agreement or the performance by the Issuer of its duties hereunder.

(v) True and complete copies of the Indenture and the Issuer's Governing Instruments have been delivered to the Servicer.

The Issuer agrees to deliver a true and complete copy of each amendment to the documents referred to in Section 16(a)(v) above to the Servicer as promptly as practicable after its adoption or execution.

(b) The Servicer hereby represents and warrants to the Issuer as follows:

(i) The Servicer is a limited partnership duly organized and validly existing and in good standing under the laws of the State of Delaware, has full power and authority to own its assets and to transact the business in which it is currently engaged and is duly qualified and in good standing under the laws of each jurisdiction where its ownership or lease of property or the conduct of its business requires, or the performance of this Agreement would require such qualification, except for those jurisdictions in which the failure to be so qualified, authorized or licensed would not have a material adverse effect on the business, operations, assets or financial condition of the Servicer or on the ability of the Servicer to perform its obligations under, or on the validity or enforceability of, this Agreement and the provisions of the other Transaction Documents applicable to the Servicer.

(ii) The Servicer has full power and authority to execute, deliver and perform this Agreement and all obligations required hereunder and under the provisions of the other Transaction Documents applicable to the Servicer, and has taken all necessary action to authorize this Agreement on the terms and conditions hereof and the execution, delivery and performance of this Agreement and all obligations required

hereunder and under the terms of the other Transaction Documents applicable to the Servicer. No consent of any other person, including, without limitation, creditors of the Servicer, and no license, permit, approval or authorization of, exemption by, notice or report to, or registration, filing or declaration with, any governmental authority is required by the Servicer in connection with this Agreement or the execution, delivery, performance, validity or enforceability of this Agreement or the obligations required hereunder or under the terms of the other Transaction Documents applicable to the Servicer. This Agreement has been, and each instrument and document required hereunder or under the terms of the other Transaction Documents applicable to the Servicer shall be, executed and delivered by a duly authorized partner of the Servicer, and this Agreement constitutes, and each instrument and document required hereunder or under the terms of the other Transaction Documents applicable to the Servicer when executed and delivered by the Servicer hereunder or under the terms of the other Transaction Documents applicable to the Servicer shall constitute, the valid and legally binding obligations of the Servicer enforceable against the Servicer in accordance with their terms, subject to (a) the effect of bankruptcy, insolvency or similar laws affecting generally the enforcement of creditors' rights and (b) general equitable principles.

(iii) The execution, delivery and performance of this Agreement and the terms of the other Transaction Documents applicable to the Servicer and the documents and instruments required hereunder or under the terms of the other Transaction Documents applicable to the Servicer shall not violate or conflict with any provision of any existing law or regulation binding on or applicable to the Servicer, or any order, judgment, award or decree of any court, arbitrator or governmental authority binding on the Servicer, or the Governing Instruments of, or any securities issued by the Servicer or of any mortgage, indenture, lease, contract or other agreement, instrument or undertaking to which the Servicer is a party or by which the Servicer or any of its assets may be bound, the violation of which would have a material adverse effect on the business, operations, assets or financial condition of the Servicer or its ability to perform its obligations under this Agreement and the provisions of the other Transaction Documents applicable to the Servicer, and shall not result in or require the creation or imposition of any lien on any of its material property, assets or revenues pursuant to the provisions of any such mortgage, indenture, lease, contract or other agreement, instrument or undertaking.

(iv) There is no charge, investigation, action, suit or proceeding before or by any court pending or, to the best knowledge of the Servicer, threatened that, if determined adversely to the Servicer, would have a material adverse effect upon the performance by the Servicer of its duties under, or on the validity or enforceability of, this Agreement and the provisions of the other Transaction Documents applicable to the Servicer.

(v) The Servicer is a registered investment adviser under the Investment Advisers Act.

(vi) The Servicer is not in violation of its Governing Instruments or in breach or violation of or in default under any contract or agreement to which it is a party or by which it or any of its property may be bound, or any applicable statute or any rule, regulation or order of any court, government agency or body having jurisdiction over the Servicer or its properties, the breach or violation of which or default under which would have a material adverse effect on the validity or enforceability of this Agreement



or the provisions of the other Transaction Documents applicable to the Servicer, or the performance by the Servicer of its duties hereunder.

17. Notices.

Unless expressly provided otherwise herein, all notices, requests, demands and other communications required or permitted under this Agreement shall be in writing (including by telecopy) and shall be deemed to have been duly given, made and received when delivered against receipt or upon actual receipt of registered or certified mail, postage prepaid, return receipt requested, or, in the case of telecopy notice, when received in legible form, addressed as set forth below:

(a) If to the Issuer:

Aberdeen Loan Funding, Ltd.  
c/o Walkers SPV Limited  
Walker House  
87 Mary Street  
George Town, Grand Cayman, KY1-9002, Cayman Islands  
Telephone: (345) 945-3727  
Telecopy: (345) 945-4757  
Attention: The Directors

(b) If to the Servicer:

Highland Capital Management, L.P.  
Two Galleria Tower  
13455 Noel Road, Suite 1300  
Dallas, Texas 75240  
Telephone: (972) 628-4100  
Telecopy: (972) 628-4147  
Attention: James Dondero

(c) If to the Trustee:

State Street Bank and Trust Company  
200 Clarendon Street  
Mail Code: EUC-108  
Boston, Massachusetts 02116  
Telecopy: (617) 351-4358  
Attention: CDO Services Group

(d) If to the Noteholders:

In accordance with Section 14.3 of the Indenture, at their respective addresses set forth on the Note Register.

(e) If to the Holders of the Preference Shares:

In accordance with Section 14.3 of the Indenture, to the Preference Shares Paying Agent at the address identified therein.

(f) if to the Rating Agencies:

In accordance with Section 14.3 of the Indenture, to the Rating Agencies at the address identified therein.

Any party may alter the address or telecopy number to which communications or copies are to be sent by giving notice of such change of address in conformity with the provisions of this Section 17 for the giving of notice.

18. Binding Nature of Agreement; Successors and Assigns.

This Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective heirs, personal representatives, successors and permitted assigns as provided herein. The Servicer hereby consents to the collateral assignment of this Agreement as provided in the Indenture and further agrees that the Trustee may enforce the Servicer's obligations hereunder.

19. Entire Agreement.

This Agreement contains the entire agreement and understanding among the parties hereto with respect to the subject matter hereof, and supersedes all prior and contemporaneous agreements, understandings, inducements and conditions, express or implied, oral or written, of any nature whatsoever with respect to the subject matter hereof. The express terms hereof control and supersede any course of performance and/or usage of the trade inconsistent with any of the terms hereof. This Agreement may not be modified or amended other than by an agreement in writing executed by the parties hereto and in accordance with the terms of Section 15.1(h) of the Indenture.

20. Conflict with the Indenture.

Subject to the last two sentences of Section 2(a)(i), in the event that this Agreement requires any action to be taken with respect to any matter and the Indenture requires that a different action be taken with respect to such matter, and such actions are mutually exclusive, the provisions of the Indenture in respect thereof shall control.

21. Priority of Payments.

The Servicer agrees that the payment of all amounts to which it is entitled pursuant to this Agreement and the Indenture shall be due and payable only in accordance with the priorities set forth in the Indenture and only to the extent funds are available for such payments in accordance with such priorities.

22. Governing Law.

**THIS AGREEMENT SHALL BE CONSTRUED IN ACCORDANCE WITH AND GOVERNED BY THE LAWS OF THE STATE OF NEW YORK, WITHOUT REFERENCE TO ITS PROVISIONS THAT WOULD RESULT IN THE APPLICATION OF THE LAWS OF ANOTHER JURISDICTION.**

23. Indulgences Not Waivers.

Neither the failure nor any delay on the part of any party hereto to exercise any right, remedy, power or privilege under this Agreement shall operate as a waiver thereof, nor shall any single or

partial exercise of any right, remedy, power or privilege preclude any other or further exercise of the same or of any other right, remedy, power or privilege, nor shall any waiver of any right, remedy, power or privilege with respect to any occurrence be construed as a waiver of such right, remedy, power or privilege with respect to any other occurrence. No waiver shall be effective unless it is in writing and is signed by the party asserted to have granted such waiver.

24. Costs and Expenses.

Except as may otherwise be agreed in writing, the costs and expenses (including the fees and disbursements of counsel and accountants) incurred by each party in connection with the negotiation and preparation of and the execution of this Agreement, and all matters incident thereto, shall be borne by such party.

25. Titles Not to Affect Interpretation.

The titles of paragraphs and subparagraphs contained in this Agreement are for convenience only, and they neither form a part of this Agreement nor are they to be used in the construction or interpretation hereof.

26. Execution in Counterparts.

This Agreement may be executed in any number of counterparts by facsimile or other written form of communication, each of which shall be deemed to be an original as against any party whose signature appears thereon, and all of which shall together constitute one and the same instrument. This Agreement shall become binding when one or more counterparts hereof, individually or taken together, shall bear the signatures of all of the parties reflected hereon as the signatories.

27. Provisions Separable.

In case any provision in this Agreement shall be invalid, illegal or unenforceable as written, such provision shall be construed in the manner most closely resembling the apparent intent of the parties with respect to such provision so as to be valid, legal and enforceable; provided, however, that if there is no basis for such a construction, such provision shall be ineffective only to the extent of such invalidity, illegality or unenforceability and, unless the ineffectiveness of such provision destroys the basis of the bargain for one of the parties to this Agreement, the validity, legality and enforceability of the remaining provisions hereof or thereof shall not in any way be affected or impaired thereby.

28. Number and Gender.

Words used herein, regardless of the number and gender specifically used, shall be deemed and construed to include any other number, singular or plural, and any other gender, masculine, feminine or neuter, as the context requires.

29. Written Disclosure Statement.

The Issuer and the Trustee acknowledge receipt of Part II of the Servicer's Form ADV filed with the Securities and Exchange Commission, as required by Rule 204-3 under the Investment Advisers Act, more than 48 hours prior to the date of execution of this Agreement.



30. Miscellaneous.

(a) In the event that any vote is solicited with respect to any Collateral Obligation, the Servicer, on behalf of the Issuer, shall vote or refrain from voting any such security in any manner permitted by the Indenture that the Servicer has determined in its reasonable judgment shall be in the best interests of the Holders of the Securities. In addition, with respect to any Defaulted Collateral Obligation, the Servicer, on behalf of the Issuer, may instruct the trustee for such Defaulted Collateral Obligation to enforce the Issuer's rights under the Underlying Instruments governing such Defaulted Collateral Obligation and any applicable law, rule or regulation in any manner permitted under the Indenture that the Servicer has determined in its reasonable judgment shall be in the best interests of the Holders of the Securities. In the event any Offer is made with respect to any Collateral Obligation, the Servicer, on behalf of the Issuer, may take such action as is permitted by the Indenture and that the Servicer has determined in its reasonable judgment shall be in the best interests of the Holders of the Securities.

(b) In connection with taking or omitting any action under the Indenture or this Agreement, the Servicer may consult with counsel and may rely in good faith on the advice of such counsel or any opinion of counsel.

Any corporation, partnership or limited liability company into which the Servicer may be merged or converted or with which it may be consolidated, or any corporation, partnership or limited liability company resulting from any merger, conversion or consolidation to which the Servicer shall be a party, or any corporation, partnership or limited liability company succeeding to all or substantially all of the asset servicing and collateral management business of the Servicer, shall be the successor to the Servicer without any further action by the Servicer, the Co-Issuers, the Trustee, the Preference Shares Paying Agent, the Holders of the Securities or any other person or entity.

31. Limitation of Liabilities.

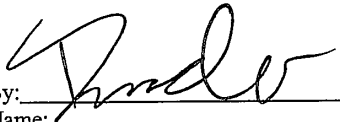
The Issuer's obligations hereunder are solely the corporate obligations of the Issuer and the Servicer shall not have any recourse to any of the directors, officers, shareholders, members or incorporators of the Issuer with respect to any claims, losses, damages, liabilities, indemnities or other obligations in connection with any transactions contemplated hereby. The obligations of the Issuer hereunder shall be limited to the net proceeds of the Collateral, if any, and following realization of the Collateral and its application in accordance with the Indenture, any outstanding obligations of the Issuer hereunder shall be extinguished and shall not thereafter revive. The provisions of this section shall survive termination of this Agreement.

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IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date  
first written above.

HIGHLAND CAPITAL MANAGEMENT, L.P.,  
as Servicer

BY: STRAND ADVISORS, INC.,  
as General Partner

By:   
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

ABERDEEN LOAN FUNDING, LTD.,  
as Issuer

By: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_

Servicing Agreement

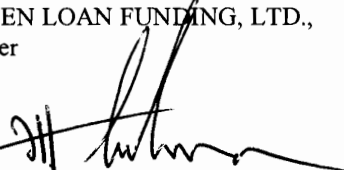
IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date first written above.

HIGHLAND CAPITAL MANAGEMENT, L.P.,  
as Servicer

BY: STRAND ADVISORS, INC.,  
as General Partner

By: \_\_\_\_\_  
Name:  
Title:

ABERDEEN LOAN FUNDING, LTD.,  
as Issuer

By:   
Name: **John Cullinane**  
Title: Director

## ANNEX 1

### Certain Asset Acquisition Provisions

Unless otherwise noted, references to the Issuer in this Annex 1 include the Servicer and any other person acting on the Issuer's behalf. Capitalized terms used but not defined herein will have the meanings ascribed to them in the Indenture.

For purposes of this Annex 1,

"Affiliate" means, with respect to a specified Person, (a) any other Person that directly, or indirectly through one or more intermediaries, controls or is controlled by, or is under common control with, the specified Person and (b) any Person that is a member, director, officer or employee of (i) the specified Person or (ii) a Person described in clause (a) of this definition; and

"Person" means an individual, a corporation, a limited liability company, a partnership, an association, a trust or any other entity or organization, including a government or political subdivision or an agency or instrumentality thereof.

#### Section I. General Investment Restrictions.

Except as may otherwise be provided in this Annex 1, the Issuer (and the Servicer acting on the Issuer's behalf) shall only purchase debt securities, interests in loans and other assets (each a "Portfolio Obligation") only in secondary-market transactions and shall not engage in any lending or underwriting activities or otherwise participate in the structuring or origination of any Portfolio Obligation.

##### A. Communications and Negotiations.

1. The Issuer will not have any communications or negotiations with the obligor of a Portfolio Obligation or a Reference Obligation (directly or indirectly through an intermediary such as the seller of such Portfolio Obligation or the Synthetic Security) in connection with the issuance or funding of such Portfolio Obligation or Reference Obligation or commitments with respect thereto, except for communications of an immaterial nature or customary due diligence communications; provided, that the Servicer may provide comments as to mistakes or inconsistencies in loan documents (including with respect to any provisions that are inconsistent with the terms and conditions of purchase of the loan by the Issuer).

2. By way of example, permitted due diligence activities may include, but are not limited to, (a) attendance at an obligor's general "roadshow" or other presentations to investment professionals, (b) direct private discussions with personnel of the obligor, arranged by a sponsor, lead bank or other arranger, and (c) other due diligence activities of the kind customarily performed by offerees of the type of Portfolio Obligation being offered, but may not include any negotiations

with the obligor, employees or agents of the obligor of any terms or conditions of the Portfolio Obligation being offered.

3. Negotiations between the Servicer and the underwriter, placement agent or broker of a Portfolio Obligation are permitted solely to the extent that they are limited to responses to customary pre-offering period and offering period inquiries by the underwriter or placement agent (e.g., “If we offered you 10-year senior subordinated bonds of XYZ company, what spread would it require to interest you?” or “If you will not buy the bonds as offered, would you buy if we convinced the obligor to add a fixed charge coverage test?”). For purposes of this Section I.A., “negotiations” shall not include (i) commenting on offering documents to an unrelated underwriter or placement agent when the ability to comment was generally available to other offerees, or (ii) communicating certain objective criteria (such as the minimum yield or maturity) the Issuer generally uses in purchasing the relevant type of Portfolio Obligation.

4. The Issuer may consent or otherwise act with respect to amendments, supplements or other modifications of the terms of any Portfolio Obligation (other than a Subsidiary Obligation (as defined in Section III)) requiring consent or action after the date on which any such Portfolio Obligation is acquired by the Issuer if (a) such amendment, supplement or modification would not constitute a Significant Modification (as defined below), (b) (i) in the reasonable judgment of the Servicer, the obligor is in financial distress and such change in terms is desirable to protect the Issuer’s interest and (ii) the Portfolio Obligation is described in clause 5(b) of this Section I.A., (c) the amendment or modification would not be treated as the acquisition of a new Portfolio Obligation under paragraph 5 of this Section I.A., or (d) otherwise, if it has received advice of counsel that its involvement in such amendment, supplement or modification will not cause the Issuer to be treated as engaged in a trade or business within the United States.

A “Significant Modification” means any amendment, supplement or other modification that involves (a) a change in the stated maturity or a change in the timing of any material payment of any Portfolio Obligation (including deferral of an interest payment), that would materially alter the weighted average life of the Portfolio Obligation, (b) any change (whether positive or negative) in the yield on the Portfolio Obligation immediately prior to the modification in excess of the greater of (i) 25 basis points or (ii) 5 percent of such unmodified yield, (c) any change involving a material new extension of credit, (d) a change in the obligor of any Portfolio Obligation, or (e) a material change in the collateral or security for any Portfolio Obligation, including the addition or deletion of a co-obligor or guarantor that results in a material change in payment expectations (all as determined for purposes of section 1001 of the Code).

5. In the event the Issuer owns an interest in a Portfolio Obligation the terms of which are subsequently amended or modified, or in the case of a workout situation not described in Section III hereof, which Portfolio Obligation is

subsequently exchanged for new obligations or other securities of the obligor of the Portfolio Obligation, such amendments or modifications or exchange will not be treated as the acquisition of an interest in a new Portfolio Obligation for purposes of this Annex 1, provided, that (a) the Issuer does not, directly or indirectly (through the Servicer or otherwise), seek the amendments or modifications or the exchange, or participate in negotiating the amendments or modifications or the exchange, and (b) at the time of original acquisition of the interest in the Portfolio Obligation, it was not reasonably anticipated that the terms of the Portfolio Obligation would, pursuant to a workout or other negotiation, subsequently be amended or modified.

B. Fees. The Issuer will not earn or receive from any Person any fee or other compensation for services, however denominated, in connection with its purchase or sale of a Portfolio Obligation or entering into a Synthetic Security; the foregoing prohibition shall not be construed to preclude the Issuer from receiving (i) commitment fees, facility maintenance fees or other similar fees that are received by the Issuer in connection with revolving or delayed drawdown Loans or synthetic or pre-funded letter of credit Loans; (ii) yield maintenance and prepayment penalty fees; (iii) fees on account of the Issuer's consenting to amendments, waivers or other modifications of the terms of any Portfolio Obligations; (iv) fees from permitted securities lending; or (v) upfront payments in lieu of periodic payments under a Synthetic Security. The Issuer will not provide services to any Person; the foregoing prohibition shall not be construed to preclude the Issuer from activities relating to the receipt of income described in (i) through (v) of the preceding sentence.

## Section II. Loans and Forward Purchase Commitments.

A. Any understanding or commitment to purchase a loan, a participation, or a loan subparticipation (collectively, "Loans") from a seller before completion of the closing and full funding of the Loan by such seller shall only be made pursuant to a forward sale agreement at an agreed price (stated as a dollar amount or as a percentage) (a "Forward Purchase Commitment"), unless such an understanding or commitment is not legally binding and neither the Issuer nor the Servicer is economically compelled (e.g., would otherwise be subject to a significant monetary penalty) to purchase the Loan following the completion of the closing and full funding of the Loan (i.e., the Servicer will make an independent decision whether to purchase such Loan on behalf of the Issuer after completion of the closing of the Loan) (a "Non-Binding Agreement").

B. No Forward Purchase Commitment or Non-Binding Agreement shall be made until after the seller (or a transferor to such seller of such Loan) has made a legally binding commitment to fully fund such Loan to the obligor thereof (subject to customary conditions), which commitment cannot be conditioned on the Issuer's ultimate purchase of such Loan from such seller.

C. In the event of any reduced or eliminated funding, the Issuer shall not receive any premium, fee, or other compensation in connection with having entered into the Forward Purchase Commitment or Non-Binding Agreement.

D. The Issuer shall not close any purchase of a Loan subject to a Forward Purchase Commitment or a Non-Binding Agreement earlier than 48 hours after the time of the closing of the Loan (i.e., execution of definitive documentation), and, in the case of a Forward Purchase Commitment, the Issuer's obligation to purchase such Loan is subject to the condition that no material adverse change has occurred in the financial condition of the Loan's obligor or the relevant market on or before the relevant purchase date.

E. The Issuer cannot have a contractual relationship with the obligor with respect to a Loan until the Issuer actually purchases the Loan.

F. The Issuer cannot be a signatory on the original lending agreement, and cannot be obligated to fund an assignment of or a participation in a Loan, prior to the time specified in subsection D above.

G. In addition to the restrictions otherwise applicable to Loans, the Issuer shall not acquire any synthetic or pre-funded letter of credit Loan unless (1) the cash collateral deposit with respect to such Loan was fully funded by a predecessor in interest with respect to such Loan; (2) the Loan is part of a credit facility that includes another Loan (other than a synthetic or pre-funded letter of credit Loan) to the same obligor, and is being acquired in connection with the acquisition of such other Loan and from the same seller as such other Loan, with the intent to hold both parts and with the amount of the other Loan being significantly in excess of the amount of the synthetic or pre-funded letter of credit Loan; (3) such synthetic or pre-funded letter of credit Loan satisfies the requirements set forth in Section VI.B., treating the synthetic or pre-funded letter of credit Loan, for this purpose, as though it were a delayed drawdown or revolving Loan; and (4) at no time may more than 5% of the aggregate principal amount of Portfolio Obligations consist of synthetic or pre-funded letter of credit Loans.

### Section III. Distressed Debt

A. The Issuer may only purchase a Debt Instrument that is a Potential Workout Obligation to the extent permitted by this Section III.

B. Neither the Issuer nor the Servicer on behalf of the Issuer shall purchase a Subsidiary Obligation from any Issuer Subsidiary.

#### C. Special Procedures for Subsidiary Obligations.

1. Potential Workout Obligations. On or prior to the date of acquisition, the Servicer on behalf of the Issuer shall identify each Portfolio Obligation that is a Potential Workout Obligation.

2. Transfer of Subsidiary Obligations. From and after the occurrence of a Workout Determination Date with respect to a Subsidiary Obligation, neither the Issuer nor the Servicer on behalf of the Issuer shall knowingly take any action in respect of such Subsidiary Obligation that may result in the Issuer being engaged, or deemed to be engaged, in a trade or business within the United States for United States federal income tax purposes. As soon as practicable, but in any event within



30 calendar days following a Workout Determination Date, the Servicer shall cause the Issuer either (i) to sell or dispose of any Subsidiary Obligation identified on such Workout Determination Date to a Person that is not an Affiliate of the Issuer or Servicer or (ii) to assign any Subsidiary Obligation identified on such Workout Determination Date to an Issuer Subsidiary.

For purposes of this Annex 1, an “Issuer Subsidiary” means any wholly-owned corporate subsidiary of the Issuer to which a Special Workout Obligation may be transferred in accordance with this Annex 1.

3. Consideration for Assignment of Subsidiary Obligations. Consideration given by an Issuer Subsidiary for the assignment to it of Subsidiary Obligations may be in the form of cash or in the form of indebtedness of, or equity interests in, such Issuer Subsidiary.

4. Classification of Issuer Subsidiaries. Each Issuer Subsidiary shall be an entity treated as a corporation for United States federal income tax purposes.

As used herein:

“Potential Workout Obligation” means any debt instrument (any such instrument, including an interest in a Loan, a “Debt Instrument”) which, as of the date of acquisition by the Issuer or an Issuer Subsidiary, based on information specific to such Debt Instrument or the circumstances of the obligor thereof, is a Workout Obligation or, in the reasonable determination of the Servicer, has a materially higher likelihood of becoming a Workout Obligation as compared to debt obligations that par or other non-distressed debt purchasers or funds relating to that asset type customarily purchase and expect to hold to maturity.

“Subsidiary Obligation” means any Potential Workout Obligation (a) as to which the Issuer on any Workout Determination Date either (i) owns more than 40% of the aggregate principal amount of such class of Potential Workout Obligation outstanding or (ii) is one of the two largest holders of any class of debt of the obligor of such Potential Workout Obligation (based on the outstanding principal amount of such class of debt owned by the Issuer as a percentage of the aggregate outstanding principal amount of such class of debt) unless not fewer than three other holders and the Issuer collectively own at least 65% of such class of debt and, if the Issuer is the largest holder of such class, the Issuer’s percentage of such class does not exceed the percentage held by the next largest holder of the debt by more than 5% of such class or (b) that would, upon foreclosure or exercise of similar legal remedies, result in the Issuer directly owning assets (other than securities treated as debt, equity in a partnership not engaged in a trade or business within the United States, or corporate equity for United States federal income tax purposes, provided in the case of corporate equity that the corporation is not a “United States real property holding corporation” within the meaning of section 897 of the Code) which are “United States real property interests” within the meaning of section 897 of the Code or which the Servicer reasonably expects it



would, on behalf of the Issuer, be required to actively manage to preserve the value of the Issuer's interest therein; provided that a Potential Workout Obligation shall not be treated as a Subsidiary Obligation if the Issuer obtains a Tax Opinion that, based on all the surrounding circumstances, the activities in which the Issuer intends to engage with respect to such Potential Workout Obligation will not cause the Issuer to be treated as engaged in a trade or business for United States federal income tax purposes.

"Workout Determination Date" means any date on which, in connection with the occurrence of any event described in clauses (a) through (c), inclusive, of the definition of Workout Obligation, either (a) any material action by the Issuer is required to be taken, (b) the Servicer receives written notice that such material action shall be required or (c) the Servicer reasonably determines that the taking of such material action is likely to be required.

"Workout Obligation" means any Debt Instrument as to which the Servicer on behalf of the Issuer (a) consents to a Significant Modification in connection with the workout of a defaulted Portfolio Obligation, (b) participates in an official or unofficial committee or similar official or unofficial body in connection with a bankruptcy, reorganization, restructuring or similar proceeding, or (c) exercises, or has exercised on its behalf, rights of foreclosure or similar judicial remedies.

#### Section IV. Purchases from the Servicer or its Affiliates.

A. If the Servicer or an Affiliate of the Servicer acted as an underwriter, placement or other agent, arranger, negotiator or structuror, or received any fee for services (it being understood that receipts described in clauses (i) through (v) of Section I.B. are not construed as so treated), in connection with the issuance or origination of a Portfolio Obligation or was a member of the original lending syndicate with respect to the Portfolio Obligation (any such Portfolio Obligation, a "Special Procedures Obligation"), the Issuer will not acquire any interest in such Special Procedures Obligation (including entering into a commitment or agreement, whether or not legally binding or enforceable, to acquire such obligation directly or synthetically), from the Servicer, an Affiliate of the Servicer, or a fund managed by the Servicer, unless (i) the Special Procedures Obligation has been outstanding for at least 90 days, (ii) the holder of the Special Procedures Obligation did not identify the obligation or security as intended for sale to the Issuer within 90 days of its issuance, (iii) the price paid for such Special Procedures Obligation by the Issuer is its fair market value at the time of acquisition by the Issuer, and (iv) the transaction is proposed to, and the ultimate purchase is approved on behalf of the Issuer by, one or more Independent Advisors to the Issuer in accordance with the provisions of Section IV.B. below. The Issuer will not acquire any Special Procedures Obligation if, immediately following such acquisition, the fair market value of all Special Procedures Obligations owned by the Issuer would constitute more than 49% of the fair market value of all of the Issuer's assets at such time.

B. An "Independent Advisor" is a Person who is not an Affiliate of the Issuer, the Servicer or any fund managed by the Servicer.

1. The Issuer may not purchase or commit to enter into any such Special Procedures Obligation without prior approval by an Independent Advisor. If the Independent Advisor declines to approve a proposed Special Procedures Obligation, at least three months must elapse before any proposal with respect to the acquisition of debt or other obligations of the same obligor are proposed or considered.

2. The Issuer shall engage the Independent Advisor in an agreement the terms of which shall in substantial form set forth:

(a) the representation of the Independent Advisor, which the Servicer shall not know to be incorrect, that it has significant financial and commercial expertise, including substantial expertise and knowledge in and of the loan market and related investment arenas;

(b) the agreement between the Independent Advisor, the Issuer and the Servicer generally to the effect that (i) the Independent Advisor will operate pursuant to procedures consistent with maintaining his or her independence from the Servicer and its Affiliates, (ii) the Independent Advisor will have the sole authority and discretion to approve or reject purchase proposals made by the Servicer with respect to any Special Procedures Obligation, (iii) all proposals for the Issuer to acquire any Special Procedures Obligation will be first submitted to the Independent Advisor, (iii) the Servicer will prepare the materials it deems necessary to describe the Special Procedures Obligation to the Independent Advisor, (iv) the Investment Advisor will not be required to make any decision to accept or decline a Special Procedures Obligation at the price offered prior to its review of the materials prepared, plus any additional information requested by the Independent Advisor, and (v) no Independent Advisor may be proposed to be replaced by the Servicer, unless for cause or in the event of a resignation of such Independent Advisor; and

(c) such other commercially reasonable terms and conditions, including terms and conditions to the effect that (i) the Independent Advisor will be paid a reasonable fee for its services plus reimbursement of any reasonable expenses incurred in performance of his or her responsibilities, (ii) the Independent Advisor may be removed or replaced only by a majority (whether by positive act or failure to object) of the probable equity owners (as determined for United States federal income tax purposes) of the Issuer, (iii) if at any time there is more than one Independent Advisor to the Issuer, a majority of such Independent Advisors must approve any Special Procedures Obligation subject to Independent Advisor approval, (iv) an Independent Advisor may not engage, directly or indirectly, in the negotiation of the terms of any Special Procedures Obligation to be acquired by the Issuer (provided however, that an Independent Advisor may

negotiate with the Servicer or the seller with respect to the price and terms of the Issuer's purchase of the Special Procedures Obligation, provided further that the Independent Advisor will not make suggestions to the Servicer or any other person about alternative or modified terms of the underlying Special Procedures Obligation on which they might be willing to approve such a Special Procedures Obligation).

3. Any servicing agreement or other document under which the Servicer is granted signatory powers or other authority on behalf of the Issuer will provide that such powers or authority with respect to Special Procedures Obligations are conditioned upon the prior written approval of the Independent Advisor

4. No Special Procedures Obligation will be presented to an Independent Advisor until at least 90 days have elapsed since the later of (a) the execution of final documentation and (b) the funding in whole or part of the Special Procedures Obligation and there will have been no commitment or arrangement prior to that time that the Issuer will acquire any such Special Procedures Obligation; provided, further, that the Special Procedures Obligation will not be treated as outstanding for any day on which the Issuer enjoys the benefits and burdens of ownership (for example, because any Person has hedged its credit exposure to the Special Procedures Obligation with the Issuer).

5. The Issuer will have no obligation to, or understanding that it will refund, reimburse or indemnify any person (including an Affiliate of the Servicer), directly or indirectly, for "breakage" costs or other costs or expenses incurred by such person if the Independent Advisor determines that the Issuer should decline to purchase any Special Procedures Obligation.

6. Neither the Servicer nor any Affiliate of the Servicer will have any authority to enter into agreements, or take any action, on behalf of the Issuer with respect to Special Procedures Obligations without the prior written approval of an Independent Advisor. Except as may be conditioned upon such prior written approval, neither the Servicer nor any Affiliate of the Servicer may hold itself out as having signatory powers on behalf of the Issuer or authority to enter into agreements with respect to Special Procedures Obligations on behalf of the Issuer.

#### Section V. Synthetic Securities.

A. The Issuer shall not (i) acquire or enter into any Synthetic Security with respect to any Reference Obligation the direct acquisition of which would violate any provision of this Annex 1 or (ii) use Synthetic Securities as a means of making advances to the Synthetic Security Counterparty following the date on which the Synthetic Security is acquired or entered into (for the avoidance of doubt, the establishment of Synthetic Security collateral accounts and the payment of Synthetic Security Counterparties from the amounts on deposit therein, shall not constitute the making of advances).

B. With respect to each Synthetic Security, the Issuer will not acquire or enter into any Synthetic Security that does not satisfy all of the following additional criteria unless the Servicer has first received advice of counsel that the ownership and disposition of such Synthetic Security would not cause the Issuer to be engaged in a trade or business within the United States for United States federal income tax purposes:

1. the criteria used to determine whether to enter into any particular Synthetic Security was similar to the criteria used by the Servicer in making purchase decisions with respect to debt securities;
2. the Synthetic Security is acquired by or entered into by the Issuer for its own account and for investment purposes with the expectation of realizing a profit from income earned on the securities (and any potential rise in their value) during the interval of time between their purchase and sale or hedging purposes and not with an intention to trade or to sell for a short-term profit;
3. the Issuer enters into the Synthetic Security with a counterparty that is not a special purpose vehicle and is a broker-dealer or that holds itself out as in the business of entering into such contracts;
4. neither the Issuer nor any Person acting on behalf of the Issuer advertises or publishes the Issuer's ability to enter into Synthetic Securities;
5. except with respect to (x) credit-linked notes or similar Synthetic Securities and (y) any other Synthetic Securities where standard form ISDA documentation is not applicable, the Synthetic Security is written on standard form ISDA documentation;
6. the net payment from the Issuer to the Synthetic Security Counterparty is not determined based on an actual loss incurred by the Synthetic Security Counterparty or any other designated person;
7. there exists no agreement, arrangement or understanding that (i) the Synthetic Security Counterparty is required to own or hold the related Reference Obligation while the Synthetic Security remains in effect or (ii) the Synthetic Security Counterparty is economically or practically compelled to own or hold the related physical Reference Obligation while the Synthetic Security remains in effect;
8. the Synthetic Security provides for (i) all cash settlement, (ii) all physical settlement or (iii) the option to either cash settle or physically settle; provided that, in the latter two cases, physical settlement provides the settling party the right to settle the Synthetic Security by delivering deliverable obligations which *may* include the Reference Obligation and the settling party must not be required to deliver the related Reference Obligation upon the settlement of such Synthetic Security.

Notwithstanding the preceding paragraph, a Synthetic Security providing for physical settlement may require a party to deliver the related Reference Obligation if either:

(i) at the time the Issuer enters into such Synthetic Security, such Reference Obligation is readily available to purchasers generally in a liquid market; or

(ii) the advice of both United States federal income tax and insurance counsel of nationally recognized standing in the United States experienced in such matters is that, under the relevant facts and circumstances with respect to such Synthetic Security, the acquisition of such Synthetic Security will not cause the Issuer to be engaged, or deemed to be engaged, in a trade or business within the United States for United States federal income tax purposes or otherwise to be subject to United States federal income tax on a net basis and should not cause the Issuer to be treated as writing insurance in the United States under the law of the state in which the Synthetic Security Counterparty is organized.

9. the Synthetic Security is not treated by the Issuer as insurance or a financial guarantee sold by the Issuer for United States or Cayman Islands regulatory purposes.

As used herein:

“Reference Obligation” means a debt security or other obligation upon which a Synthetic Security is based.

“Synthetic Security” means any swap transaction or security, other than a participation interest in a Loan, that has payments associated with either payments of interest and/or principal on a Reference Obligation or the credit performance of a Reference Obligation.

“Synthetic Security Counterparty” means an entity (other than the Issuer) required to make payments on a Synthetic Security (including any guarantor).

## Section VI. Other Types of Assets.

A. Equity Restrictions. The Issuer will not purchase any asset (directly or synthetically) that is:

1. not treated for U.S. federal income tax purposes as debt if the issuing entity is a “partnership”(within the meaning of Section 7701(a)(2) of the Code) unless such entity is not engaged in a trade or business within the United States, or

2. a “United States real property interest” as defined in section 897 of the Code and the Treasury Regulations promulgated thereunder.



3. a residual interest in a “REMIC” or an ownership interest in a “FASIT” (as such terms are as defined in the Code).

The Issuer may cause an Issuer Subsidiary to acquire assets set forth in clause (i) or (ii) above (each, an “ETB/897 Asset”) in connection with the workout of defaulted Portfolio Obligations, so long as the acquisition of ETB/897 Assets by such Issuer Subsidiary will not cause the stock of such Issuer Subsidiary to be deemed to be an ETB/897 Asset.

B. Revolving Loans and Delayed Drawdown Loans. All of the terms of any advance required to be made by the Issuer under any revolving or delayed drawdown Loan will be fixed as of the date of the Issuer’s purchase thereof (or will be determinable under a formula that is fixed as of such date), and the Issuer and the Servicer will not have any discretion (except for consenting or withholding consent to amendments, waivers or other modifications or granting customary waivers upon default) as to whether to make advances under such revolving or delayed drawdown Loan.

C. Securities Lending Agreements. The Issuer will not purchase any Portfolio Obligation primarily for the purpose of entering into a securities lending agreement with respect thereto.

D. Exception From Secondary Market Rule for Debt Securities. Any purchase of a Portfolio Obligation other than a Loan (a “Debt Security”) pursuant to a commitment, arrangement or other understanding made before or contemporaneously with completion of the closing and funding of such Debt Security issuance shall be made only in connection with one of the following:

(i) an underwriting of a registered public offering in which the seller has made a firm underwriting commitment to the issuer of such Debt Security where none of the Servicer or any Affiliate thereof acted as an underwriter or placement agent or participated in negotiating or structuring the terms of the Debt Security (other than to comment on offering documents to an unrelated underwriter or placement agent where the ability to comment was generally available to investors and to undertake due diligence of the kind customarily performed by investors in securities),

(ii) a private placement to qualified investors (pursuant to Rule 144A or Section 4(2) under the Securities Act or other similar arrangement) in which such Debt Security was originally issued pursuant to an offering circular, private placement memorandum, or similar offering document and none of the Servicer or any Affiliate thereof acted as a placement agent or underwriter or participated in negotiating or structuring the terms of the Debt Security (other than to comment on offering documents to an unrelated underwriter or placement agent where the ability to comment was generally available to investors and to undertake due diligence of the kind customarily performed by investors in securities), or

(iii) an acquisition of or entry into a Synthetic Obligation in accordance with Section V. above;

If an Affiliate of the Servicer is acting as an underwriter or placement agent or an Affiliate of the Servicer or an employee of an Affiliate of the Servicer participated in the structuring of an issuance otherwise described in clause (i) or clause (ii) of this paragraph D, one of the following additional conditions must be met:

(x) the Servicer did not participate in negotiating or structuring the terms of the obligation or security (other than to comment on offering documents to an unrelated underwriter or placement agent where the ability to comment was generally available to investors and to undertake due diligence of the kind customarily performed by investors in securities) and the Issuer purchases no more than 33% of the aggregate principal amount of the tranche of securities (or other instruments) of which such Debt Security is a part and more than 50% of the aggregate principal amount of such tranche is substantially contemporaneously sold to one or more Persons unrelated to the Servicer (and who have not given the Servicer discretionary trading authority) on terms and conditions substantially the same as those on which the Issuer is to purchase,

(y) the Servicer did not participate in negotiating or structuring the terms of the obligation or security (other than to comment on offering documents to an unrelated underwriter or placement agent where the ability to comment was generally available to investors and to undertake due diligence of the kind customarily performed by investors in securities) and the Issuer purchases less than 33% of the aggregate principal amount of all tranches issued as part of the transaction in which the Debt Security was issued and more than 50% of the aggregate principal amount of such tranches are substantially contemporaneously sold to one or more Persons unrelated to the Servicer (and who have not given the Servicer discretionary trading authority) on terms and conditions substantially the same as those on which the Issuer is to purchase, or

(z) such security or obligation satisfies the requirements and procedures applicable to Special Procedures Obligations in Section IV as though it were a Loan;

provided, however, in either of (x) or (y), the Affiliate of the Servicer was (or the employees of the Affiliate of the Servicer were) acting as an underwriter or placement agent (or otherwise participated in the structuring of such issuance) solely as, or solely as an employee of, a Permitted Affiliate (as defined below).

“Permitted Affiliate” means any Affiliate (i) that is a separate legal entity that is operated independently of the Servicer, (ii) whose personnel are not managed by and who do not report to the personnel of the Servicer, and (iii) whose personnel are not compensated based upon the performance of the Servicer.

Section VII. General Restrictions on the Issuer. The Issuer itself shall not:

A. hold itself out, through advertising or otherwise, as originating Loans, lending funds, or making a market in or dealing in Loans or other assets;

B. register as, hold itself out as, or become subject to regulatory supervision or other legal requirements under the laws of any country or political subdivision thereof as, a broker-dealer, a bank, an insurance company, financial guarantor, a surety bond issuer, or a company engaged in Loan origination;

C. knowingly take any action causing it to be treated as a bank, insurance company, or company engaged in Loan origination for purposes of any tax, securities law or other filing or submission made to any governmental authority;

D. hold itself out, through advertising or otherwise, as originating, funding, guaranteeing or insuring debt obligations or as being willing and able to enter into transactions (either purchases or sales of debt obligations or entries into, assignments or terminations of hedging or derivative instruments, including Synthetic Securities) at the request of others;

E. treat Synthetic Securities as insurance, reinsurance, indemnity bonds, guaranties, guaranty bonds or suretyship contracts for any purpose;

F. allow any non-U.S. bank or lending institution who is a holder of a Security to control or direct the Servicer's or Issuer's decision to acquire a particular asset except as otherwise allowed to such a holder, acting in that capacity, under the related indenture or acquire a Portfolio Obligation conditioned upon a particular person or entity holding Securities;

G. acquire any asset the holding or acquisition of which the Servicer knows would cause the Issuer to be subject to income tax on a net income basis;

H. hold any security as nominee for another person; or

I. buy securities with the intent to subdivide them and sell the components or to buy securities and sell them with different securities as a package or unit.

#### Section VIII. Tax Opinion; Amendments.

A. In furtherance and not in limitation of this Annex 1, the Servicer shall comply with all of the provisions set forth in this Annex 1, unless, with respect to a particular transaction, the Servicer acting on behalf of the Issuer and the Trustee shall have received written advice of counsel of nationally recognized standing in the United States experienced in such matters (a "Tax Opinion"), that, under the relevant facts and circumstances with respect to such transaction, the Servicer's failure to comply with one or more of such provisions will not cause the Issuer to be engaged, or deemed to be engaged, in a trade or business within the United States for United States federal income tax purposes or otherwise to be subject to United States federal income tax on a net basis.

B. The provisions set forth in the Annex 1 may be amended, eliminated or supplemented by the Servicer if the Issuer, the Servicer and the Trustee shall have received a Tax Opinion that the Servicer's compliance with such amended provisions or supplemental provisions or the failure to comply with such provisions proposed to be



eliminated, as the case may be, will not cause the Issuer to be engaged, or deemed to be engaged, in a trade or business within the United States for United States federal income tax purposes or otherwise to be subject to United States federal income tax on a net basis.

## EXHIBIT 26

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
) Chapter 11  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) Wednesday, February 3, 2021  
) 9:30 a.m. Docket  
Debtor. )  
) CONFIRMATION HEARING [1808]  
) AGREED MOTION TO ASSUME [1624]  
)  
) *Continued from 02/02/2021*  
)

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TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

WEBEX APPEARANCES:

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**Exhibit D**

1 APPEARANCES, cont'd.:

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3

1 Recorded by: Michael F. Edmond, Sr.  
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24 Proceedings recorded by electronic sound recording;  
25 transcript produced by transcription service.

1 DALLAS, TEXAS - FEBRUARY 3, 2021 - 9:38 A.M.

2 THE CLERK: All rise. The United States Bankruptcy  
3 Court for the Northern District of Texas, Dallas Division, is  
4 now in session, the Honorable Stacey Jernigan presiding.

5 THE COURT: Good morning. Please be seated. All  
6 right. We are ready for Day Two of the confirmation hearing  
7 in Highland Capital Management, LP, Case No. 19-34054. I'll  
8 just make sure we've got the key parties at the moment. Do we  
9 have Mr. Pomerantz, Mr. Morris, for the Debtor team?

10 MR. POMERANTZ: Yes. Good morning, Your Honor. Jeff  
11 Pomerantz for the Debtors.

12 MR. MORRIS: And I'm here as well, Your Honor.

13 THE COURT: All right. Good.

14 All right. For our objecting parties, do we have Mr.  
15 Taylor and your crew for Mr. Dondero?

16 MR. TAYLOR: Yes, Your Honor.

17 THE COURT: Good morning.

18 All right. For Dugaboy Trust and Get Good Trust, do we  
19 have Mr. Draper? (No response.) All right. I do see Mr.  
20 Draper. I didn't hear an appearance. You must be on mute.

21 MR. DRAPER: I'm present, --

22 THE COURT: Okay.

23 MR. DRAPER: -- Your Honor.

24 THE COURT: Okay. Good morning.

25 MR. DRAPER: I'm present, Your Honor.

1 THE COURT: Good morning. I heard you that time.

2 Thank you.

3 All right. And now for what I'll call the Funds and  
4 Advisors Objectors, do we have Ms. Rukavina present?

5 MR. RUKAVINA: Yes, Your Honor. Good morning.

6 THE COURT: Good morning. All right. And I will  
7 check. Do we have Mr. Clemente or your team there?

8 MR. CLEMENTE: Yes. Good morning, Your Honor. Matt  
9 Clemente from Sidley Austin on behalf of the Committee.

10 THE COURT: All right. Ms. Drawhorn, do we have you  
11 there for the NexPoint Real Estate Partners and related funds?

12 MS. DRAWHORN: Yes, Your Honor. Good morning.

13 THE COURT: Good morning. All right. Did I miss --  
14 I think that captured all of our Objectors. Anyone who I've  
15 missed?

16 All right. Well, when we recessed yesterday, Mr. Morris,  
17 I think you were about to call your third witness; is that  
18 correct?

19 MR. MORRIS: It is, Your Honor. But if I may, I'd  
20 like to just address the objections to the remaining exhibits,  
21 since I hope that won't take too long.

22 THE COURT: All right. You may.

23 MR. POMERANTZ: Actually, Your Honor, before we go  
24 there, we filed the supplemental declaration of Patrick  
25 Leatham, as we indicated we would do yesterday. We just

6

1 wanted to get confirmation again that nobody intends to cross-  
2 examine him, so that he doesn't have to sit through the  
3 festivities today.

4 THE COURT: All right. Well, I did see that you  
5 filed that.

6 Does anyone anticipate wanting to cross-examine Mr.  
7 Leatham, the balloting agent?

8 MR. RUKAVINA: Your Honor, I take it that that  
9 declaration is part of the record. As long as the Court  
10 confirms that, I do not intend to call the gentlemen.

11 THE COURT: All right. Well, I will take judicial  
12 notice of it and make it part of the record. It appears at  
13 Docket Entry No. 1887. Again, it was filed -- well, it was  
14 actually filed early this morning, I think. So, all right.  
15 So, with --

16 MR. MORRIS: And to avoid --

17 THE COURT: Go ahead.

18 MR. MORRIS: To -- I was just going to say, to avoid  
19 any ambiguity, Your Honor, the Debtor respectfully moves that  
20 document into the evidentiary record.

21 THE COURT: All right. The Court will --

22 (Interruption.)

23 THE COURT: Someone needs to put their phone on mute,  
24 perhaps. Unless someone was intentionally speaking.

25 All right. So, I will grant that request. Docket Entry

7

1 No. 1887 will be part of the confirmation evidence of this  
2 hearing.

3 (Debtor's Patrick Leatham Declaration at Docket 1887 is  
4 received into evidence.)

5 THE COURT: All right. Anything else? There were  
6 other exhibits I think you were going to talk about?

7 MR. MORRIS: Yeah. Let me just go through them one  
8 at a time, if I may, Your Honor.

9 THE COURT: Okay.

10 MR. MORRIS: All right. So, I'm going to deal with  
11 the transcripts that have been objected to one at a time. And  
12 I'll just take them in order. The first one can be found at  
13 Exhibit B. It is on Docket No. 1822.

14 THE COURT: Okay.

15 MR. MORRIS: Exhibit B is the deposition transcript  
16 from the December 16, 2020 hearing on the Advisor and the  
17 Funds' motion for an order restricting the Debtor from  
18 engaging in certain CLO-related transactions.

19 During that hearing, the Court heard the testimony of  
20 Dustin Norris. Mr. Norris is an executive vice president for  
21 each of the Funds and each of the Advisors.

22 We would be offering the transcript for the limited  
23 purposes of establishing Mr. Dondero's ownership and control  
24 over the Advisors.

25 Mr. Norris also gave some pretty substantial testimony



1 concerning the so-called independent board of the Funds.

2 And as a general matter, Your Honor, to the extent that  
3 the objection is on hearsay grounds, the transcript -- at  
4 least the portions relating to Mr. Norris's testimony --  
5 simply are not hearsay under Evidentiary Rule 801(d)(2).  
6 These are statements of an opposing party, and I think we fall  
7 well within that.

8 So, we would respectfully request that the Court admit  
9 into the record the transcript from December 16th, at least  
10 the portions of which are Mr. Norris's testimony.

11 THE COURT: All right. And, again, these appear at  
12 -- I think I heard you say B and then E. Is that correct?

13 MR. MORRIS: Just B. Just B at the moment. B as in  
14 boy.

15 THE COURT: Okay. Just B at the moment?

16 All right. Any objections to that?

17 MR. RUKAVINA: Your Honor, I had objected, but now  
18 that it's offered for that limited purpose, I withdraw my  
19 objection.

20 THE COURT: All right. Then B -- I'm sorry. Was  
21 there anyone else speaking?

22 B will be admitted. And, again, it appears at Docket  
23 Entry 1822.

24 (Debtor's Exhibit B, Docket Entry 1822, is received into  
25 evidence.)

1 MR. MORRIS: Okay. Next, the next transcript can be  
2 found at Exhibit 6R, and that's Docket 1866. Exhibit 6R is  
3 the transcript of the January 9, 2020 hearing where the Court  
4 approved the corporate governance settlement. We think that  
5 that transcript is highly relevant, Your Honor, because it  
6 reflects not only Mr. Dondero's notice and active  
7 participation in the consummation of the corporate governance  
8 agreement, but it also reflects the Court and the parties'  
9 views and expectations that were established at that time,  
10 such that if anybody contends that there's any ambiguity about  
11 any aspect of the order, I believe that that would be the best  
12 evidence to resolve any such disputes.

13 So, for the purpose of establishing Mr. Dondero's notice,  
14 Mr. Dondero's participation, and the parties' discussions and  
15 expectations with regard to every aspect of the corporate  
16 governance settlement, including Mr. Dondero's stipulation,  
17 the order that emerged from it, and the term sheet, we think  
18 that that's properly into evidence.

19 THE COURT: Any objection?

20 All right. 6R will be admitted. Again, at Docket Entry  
21 1822.

22 (Debtor's Exhibit 6R, Docket Entry 1822, is received into  
23 evidence.)

24 MR. MORRIS: Next, Your Honor, we've got Exhibits 6S  
25 as in Sam and 6T as in Thomas. They're companions. And they

10

1 can be found at Docket 1866. And those are the transcripts.  
2 The first one is from the October 27th disclosure statement  
3 hearing, and the second one actually is from the Patrick  
4 Daugherty, I believe, lift stay motion.

5 I'll deal with the first one first, Your Honor. We  
6 believe that the transcript of the October 27th hearing goes  
7 to the good faith nature of the Debtor's proposed plan. It  
8 shows that the Debtor and the Committee were not always  
9 aligned on every interest. It shows that the Committee, in  
10 fact, strenuously objected to certain aspects of the then-  
11 proposed plan by the Debtors. And we just think it goes to  
12 the heart of the good faith argument.

13 The transcript for the 28th, we would propose to offer for  
14 the limited purpose of the commentary that you offered at the  
15 end of that hearing, where Your Honor made it clear that  
16 employee releases would not be -- would not likely be  
17 acceptable to the Court unless there was some consideration  
18 paid.

19 And it was really, frankly, Your Honor's comments that  
20 helped spur the Committee and the Debtor to discuss over the  
21 next few weeks the resolution of the issues concerning the  
22 employee releases.

23 So we're not offering Exhibit 6T for anything having to do  
24 with Mr. Daugherty or his claim, but just the latter portion  
25 relating to the discussion about the employee releases. And,

11

1 with that, we'd move those transcripts into evidence.

2 THE COURT: Any objection?

3 MR. RUKAVINA: Your Honor, yes, I do object. 6S is  
4 hearsay, and under Rule 804(b)(1) it's admissible only if the  
5 witnesses are unavailable to be called. There's been no  
6 suggestion that they're not.

7 As far as 6T, what Your Honor says is not hearsay, so as  
8 long as it's just what Your Honor was saying, I do not object  
9 to 6T. I object to the balance of it.

10 THE COURT: Okay. What about that objection on 6S?

11 MR. MORRIS: Yeah. One second, Your Honor. I would  
12 go to the residual exception to the hearsay rule under 807.  
13 807 specifically applies if the statement being offered is  
14 supported by sufficient guarantees of trustworthiness and it's  
15 more probative on the point -- and the point here is simply to  
16 help buttress the Debtor's good faith argument -- and it's  
17 more probative on the point than any other evidence. And I'm  
18 not sure what better evidence there would be than an on-the-  
19 record discussion between the Debtor and the Committee as to  
20 the disputes they were having on the disclosure statement.

21 THE COURT: All right. I'm going to overrule the  
22 objection and accept that 807 exception as being valid here.  
23 So, I am admitting both 6S and 6T. And for the record, I  
24 think you said they appeared at 1866. They actually appear at  
25 1822.

12

1 MR. MORRIS: Okay, Your Honor. I am corrected. It  
2 is 6S and 6T, and they are indeed at 1822. Forgive me.

3 THE COURT: Okay.

4 (Debtor's Exhibits 6S and 6T, Docket Entry 1822, is  
5 received into evidence.)

6 MR. MORRIS: The next transcript and the last one is  
7 6U, which is also at 1822. 6U is the transcript from the  
8 December 10th hearing on the Debtor's motion for a TRO against  
9 Mr. Dondero. We believe the entirety of that transcript is  
10 highly relevant, and it relates specifically to the Debtor's  
11 request for the exculpation, gatekeeper, and injunction  
12 provisions of their plan. And on that basis, we would offer  
13 that into evidence.

14 THE COURT: Any objection?

15 MR. TAYLOR: Yes, Your Honor. This is Clay Taylor on  
16 behalf of Mr. Dondero.

17 We do object, on the same basis that it is hearsay. There  
18 has certainly been plenty of testimony before this Court and  
19 on the record as to why the Debtor believes that its plan  
20 provisions are appropriate and allowable, and there's no need  
21 to allow hearsay in for that. All of the witnesses were  
22 available to be called by the Debtor. The Debtor is in the  
23 midst of its case and can call whoever else it needs to call  
24 to get these into evidence or to get those docs into evidence.  
25 And therefore, we don't believe that any residual exception

1 should apply.

2 THE COURT: Mr. Morris, your response?

3 MR. MORRIS: First, Your Honor, any statements made  
4 by or on behalf of Mr. Dondero would not be hearsay under  
5 801(d) (2).

6 And secondly, there is no other evidence of the Debtor's  
7 motion of the -- of the argument that was had. There is no  
8 other evidence, let alone better evidence, than the transcript  
9 itself. And I believe 807 is certainly the best rule to  
10 capture that.

11 It is a statement that's supported by sufficient  
12 guarantees of trustworthiness. Again, these are the litigants  
13 appearing before Your Honor. It may not be sworn testimony,  
14 but I would hope that everybody is doing their best to comply  
15 with the guarantee of trustworthiness in that regard, putting  
16 aside advocacy.

17 And it is more probative on the point for which we're  
18 offering -- and that is on the very issues of exculpation,  
19 gatekeeper, and injunction -- than anything else we can offer  
20 in that regard.

21 THE COURT: All right. I overrule the objection and  
22 I will admit 6U. Okay.

23 (Debtor's Exhibit 6U, Docket Entry 1822, is received into  
24 evidence.)

25 MR. MORRIS: All right. Going back to the top, Your

1 Honor, Companions Exhibit D as in David and E as in Edward,  
2 which are at Docket 1822.

3 Exhibit D is an email string that relates to the Debtor's  
4 communications with the Creditors' Committee concerning a  
5 transaction known as SSP, which stands for Steel Products --  
6 Structural and Steel Products. So that was an asset that the  
7 Debtor was selling, trying to sell at a particular point in  
8 time. And Exhibit E is a deck that the Debtor had prepared  
9 for the benefit of the UCC.

10 And if we looked that those documents, Your Honor, you'd  
11 see that the Debtor was properly following the protocols that  
12 were put in place in connection with the January 9th corporate  
13 governance settlement. And the Committee is being informed by  
14 the Debtor of what the Debtor intends to do with that  
15 particular asset.

16 And the reason that it's particularly relevant here, Your  
17 Honor, is Dustin Norris had submitted a declaration in support  
18 of their motion that was heard on September -- on December  
19 16th. That declaration is an exhibit to what is Exhibit A on  
20 Docket 1822. Exhibit A on the docket is the Advisor and the  
21 Funds' motion. Okay? So, Exhibit A is the motion. Attached  
22 to that Exhibit A is an exhibit, which is Mr. Norris's  
23 declaration.

24 At Paragraph 9 of Mr. Norris's declaration, he takes issue  
25 with the Debtor's process for the sale of that particular

15

1 asset.

2 And so, having admitted already into the record Mr.  
3 Norris's declaration, we believe that these documents rebut  
4 the statements made in Mr. Norris's declaration, and indeed,  
5 were part of the transcript that has now already been admitted  
6 into evidence. So we think the documents are needed because  
7 they were exhibits during that hearing.

8 THE COURT: All right. Any objection?

9 MR. RUKAVINA: Your Honor, yes, I object based on  
10 authenticity. This document has not been authenticated, nor  
11 has the attachment. And on hearsay. And I don't think that  
12 the Debtor can introduce one exhibit just to introduce another  
13 to rebut the first.

14 THE COURT: Your response?

15 MR. MORRIS: You know, in all honesty, I wish that  
16 the authenticity objection had been made yesterday and I might  
17 have been able to deal with that.

18 These documents have already been admitted by the Court  
19 against these very same parties. I think it would be a little  
20 unfair for them now to exclude the document that they had no  
21 objection to the first time around. They clearly relate to  
22 Paragraph 9 of Mr. Norris's declaration, which was admitted  
23 into evidence in this case without objection.

24 THE COURT: All right. I overrule the objection. D  
25 and E are admitted.



1 (Debtor's Exhibits D and E, Docket Entry 1822, is received  
2 into evidence.)

3 MR. MORRIS: Next, Your Honor, we have Exhibits 4D as  
4 in David, 4E as in Edward, and 4G as in Gregory. And those  
5 can all be found on Docket 1822. And to just cut to the  
6 chase, Your Honor, these are the K&L Gates letter that were  
7 sent in late December and my firm's responses to those  
8 letters.

9 Those letters are being offered, again, to support --  
10 well, the Debtor contends that, in the context of this case,  
11 and at the time and under the circumstances, the letters  
12 constituted interference and evinces a disregard for the  
13 January 9th order, for Mr. Dondero's TRO, and for the Court's  
14 comments at the December 16th hearing. And they go  
15 specifically to the Debtor's request for the gatekeeper,  
16 exculpation, and injunction provisions.

17 To the extent that those exhibits contain the letters that  
18 were sent on behalf of the Funds and on behalf of the  
19 Advisors, they would simply not be hearsay under 801(d)(2).  
20 And to the extent the objection goes to my firm's response, I  
21 think just as a matter of completeness the Court -- I won't  
22 offer them for the truth of the matter asserted. I'll simply  
23 offer the Pachulski responses at those exhibits for the  
24 purpose of stating the Debtor's position, without regard to  
25 the truth of the matter asserted.

17

1 THE COURT: All right. Any objection?

2 MR. RUKAVINA: Your Honor, with that understanding,  
3 I'll withdraw my objection to these exhibits.

4 THE COURT: All right. So, 4D, 4E, and 4G are  
5 admitted.

6 (Debtor's Exhibits 4D, 4E, and 4G, Docket Entry 1822, are  
7 received into evidence.)

8 MR. MORRIS: Next, Your Honor, we've got Exhibit 5T  
9 as in Thomas. That document can be found at Docket No. 1822.  
10 Your Honor, that document is a schedule of a long list of  
11 promissory notes that are owed to the Debtor by the Advisors,  
12 Dugaboy, and Mr. Dondero. But I think that, upon reflection,  
13 I'll withdraw that exhibit.

14 THE COURT: All right.

15 (Debtor's Exhibit 5T is withdrawn.)

16 MR. MORRIS: And then, finally, just one last one. I  
17 think Mr. Rukavina objected to Exhibit 70 as in Oscar, which  
18 can be found at Docket No. 1877. Exhibit 70 are the documents  
19 that were admitted in the January 21st hearing, and I believe  
20 that they all go -- they're being offered to support the  
21 Debtor's application for the gatekeeper, exculpation, and  
22 injunction provisions.

23 THE COURT: All right. 70 is being offered. Any  
24 objection?

25 MR. RUKAVINA: Yes, Your Honor. I do object. Those

18

1 are exhibits from a separate adversary proceeding that has not  
2 been concluded. In fact, my witness is still on the stand in  
3 that.

4 And I'll note that that's another 20,000 pages that's very  
5 duplicative of the current record, and we already are going to  
6 have an unwieldy record. So I question why Mr. Norris -- why  
7 Mr. Morris would even need this.

8 So that's my objection, Your Honor.

9 MR. MORRIS: You know what? That's a fair point,  
10 Your Honor. And -- that is a fair point, and I guess what I'd  
11 like to do is at some point this morning see if I can single  
12 out documents that are not duplicative and come back to you  
13 with very specific documents. I think that's a very fair  
14 point.

15 THE COURT: All right.

16 MR. MORRIS: And with that, Your Honor, I think we've  
17 now addressed every single document that the Debtor has  
18 offered into evidence, and I believe, other than the  
19 withdrawal of --

20 THE COURT: 5T.

21 MR. MORRIS: -- 5T --

22 THE COURT: Uh-huh.

23 MR. MORRIS: -- and the open question on 70, I  
24 believe every single document at Docket 1822, 1866, and 1877  
25 has been admitted. Do I have that right?

19

1 THE COURT: All right. Yes, because I did admit  
2 yesterday 7F through 7Q, minus 7O, at 1877. So, yes, I agree  
3 with what you just said.

4 MR. RUKAVINA: Your Honor, I apologize. And Mr.  
5 Morris. I have that 5S -- or six -- that 5S and 6C, Legal  
6 Entities List, have not been admitted. But if I'm wrong on  
7 that, then I apologize.

8 THE COURT: Okay. 5S was part of 1866, which I  
9 admitted entirely.

10 And what was the other thing?

11 MR. RUKAVINA: I'm counting letters, Your Honor.  
12 One, two, three, four. 6D, Legal Entities List, Redacted.

13 THE COURT: Okay. 6B would have been --

14 MR. RUKAVINA: D, Your Honor, as in dog. I'm sorry.  
15 6-dog.

16 THE COURT: Okay. 6D, yeah, that was part of 1822  
17 that I admitted *en masse* yesterday.

18 MR. MORRIS: Yeah, I didn't hear an objection to that  
19 one yesterday, and I agree, Your Honor. My records show that  
20 it was already admitted.

21 MR. RUKAVINA: Then I apologize to the Court.

22 THE COURT: All right. Any --

23 MR. MORRIS: No worries. Let's get --

24 THE COURT: Any other housekeeping matters before we  
25 go to the next witness?

20

1 MR. MORRIS: No, Your Honor. Not from the Debtor.

2 THE COURT: Anyone else?

3 All right. Well, let's hear from the next witness.

4 MR. MORRIS: All right, Your Honor. The Debtor calls  
5 as its next and last witness Marc Tauber.

6 THE COURT: All right. Mr. --

7 MR. MORRIS: Mr. Tauber, if you're on the phone,  
8 please identify yourself.

9 (No response.)

10 THE COURT: Mr. Tauber, we're not hearing you.  
11 Perhaps you are on mute. Could you unmute your device?

12 (No response.)

13 THE COURT: All right. If it's a phone, you need to  
14 hit \*6.

15 Hmm. Any -- do you know which caller he is?

16 THE CLERK: I'm trying to find out.

17 THE COURT: All right. We've got well over a hundred  
18 people, so we can't easily identify where he is at the moment.

19 All right. Mr. Tauber, Marc Tauber? This is Judge  
20 Jernigan. We cannot hear you, so -- all right. Well, maybe  
21 we can --

22 MR. MORRIS: Can we just take a three-minute break  
23 and let me see if I can track him down?

24 THE COURT: Yes. Why don't you do that? So let's  
25 take a three-minute break.

1 MR. MORRIS: Thank you, Your Honor.

2 THE COURT: Okay.

3 (A recess ensued from 10:02 a.m. until 10:04 a.m.)

4 MR. MORRIS: Your Honor, if we may, he'll be dialing  
5 in in a moment. But I've been reminded that there is one more  
6 exhibit. It's the exhibit I used on rebuttal yesterday with  
7 Mr. Seery. There was the one document that was on the docket,  
8 and that was the Debtor's omnibus reply to the plan  
9 objections, where we looked at Paragraph 135, I believe. And  
10 we would offer that into evidence for the purpose of just  
11 establishing that the Debtor had given notice no later than  
12 January 22nd of its agreement in principle to assume the CLO  
13 management contracts.

14 And then the second exhibit that we had offered that I  
15 think I suggested could be marked as Exhibit 10A was the email  
16 string between my firm and counsel for the CLO Issuers where  
17 they agreed to the agreement in principle for the Debtor's  
18 assumption of the CLO management contracts.

19 And we would offer both of those documents into evidence  
20 as well.

21 THE COURT: All right. Any objections?

22 All right. Well, I will admit them.

23 As far as this email string with the CLO Issuers that you  
24 called 10A, does that appear on the docket? I remember you  
25 putting it on the screen, but, if not, you'll need to file a

22

1 supplement to the record, a supplemental exhibit.

2 MR. MORRIS: We will, Your Honor. We'll do that for  
3 both of those exhibits.

4 THE COURT: And then as -- okay, for both? Because I  
5 -- I've read that reply, and I could reference the docket  
6 number if we need to.

7 MR. MORRIS: We'll clean that up, Your Honor.

8 THE COURT: Okay.

9 (Debtor's Exhibit 10A is received into evidence.)

10 (Clerk advises Court re new caller.)

11 THE COURT: Oh, okay. Just a minute. I was looking  
12 up something.

13 (Pause.)

14 THE COURT: All right. Well, you're going to file --  
15 hmm, I really wanted to just reference where that reply brief  
16 appears on the record. There were a heck of a lot of things  
17 filed on January 22nd.

18 (Interruption.)

19 THE COURT: Okay. We'll --

20 MR. MORRIS: All right. We're just going to need one  
21 more minute with Mr. Tauber. It's my fault, Your Honor.

22 THE COURT: Okay.

23 MR. MORRIS: I didn't send him easily-digestible  
24 dial-in instructions. He'll be just a moment.

25 THE COURT: Okay.

23

1 (Court confers with Clerk regarding exhibit.)

2 THE COURT: Oh, it's at 1807? Okay. So, the reply  
3 brief that we talked about Paragraph 35, that is at Docket No.  
4 1807. Okay? All right.

5 (Debtor's Omnibus Reply to Plan Objections, Docket 1807,  
6 is received into evidence.)

7 (Pause.)

8 MR. TAUBER: Hi. It's Marc Tauber.

9 THE COURT: All right.

10 MR. MORRIS: Excellent.

11 THE COURT: Mr. Tauber, this is Judge Jernigan. I  
12 can hear you, but I can't see you. Do you have a video --

13 MR. TAUBER: Yeah, I don't know why it's not working.

14 THE COURT: Hmm.

15 MR. TAUBER: I'm on WebEx all day. Usually it works  
16 no problem.

17 THE COURT: Okay. Well, do you want to give it  
18 another try or two?

19 MR. TAUBER: Yeah. It looks like it's starting to  
20 come up. It's all -- pictures, so --

21 THE COURT: Okay.

22 MR. TAUBER: -- hopefully you'll be able to see me in  
23 a second.

24 THE COURT: Okay. The first thing I'm going to need  
25 to do is swear you in, so we'll see if the video comes up here



1 in a minute.

2 MR. TAUBER: Okay.

3 THE COURT: Can you see us, Mr. Tauber?

4 MR. TAUBER: I can see four people. The rest are  
5 just names still.

6 THE COURT: Okay.

7 MR. TAUBER: I can go out and try to come back in, if  
8 you think that's --

9 THE COURT: I'm afraid of losing you. So, your  
10 audio, is it on your phone or is it on --

11 MR. TAUBER: No.

12 THE COURT: -- a computer?

13 MR. TAUBER: On the computer. Yeah.

14 THE COURT: Okay. So you're coming through loud and  
15 clear on your computer.

16 MR. TAUBER: Yeah. Like I said, we use WebEx for  
17 work, so I have them on all day long without any issues,  
18 typically.

19 THE COURT: Okay.

20 (Court confers with Clerk.)

21 THE COURT: Okay. Our court reporter thinks it's a  
22 bandwidth issue on your end, so I don't --

23 MR. TAUBER: There's only two of us here at home on  
24 the line right now, so I don't know why. It looks like it's  
25 trying to come in, and then just keeps --

Tauber - Direct

25

1 THE COURT: I at least see your name on the screen  
2 now, which I did not before.

3 MR. TAUBER: Yeah.

4 THE COURT: So hopefully we're going to -- ah. We  
5 got you.

6 MR. TAUBER: There it is.

7 THE COURT: All right.

8 MR. TAUBER: Yeah.

9 MR. MORRIS: There we go.

10 MR. TAUBER: I might lose you, though. Give me one  
11 second, because I have a thing saying the WebEx meeting has  
12 stopped working. Let me close that.

13 THE COURT: Okay. We've still got you. Please raise  
14 your right hand.

15 MR. TAUBER: Okay.

16 MARC TAUBER, DEBTOR'S WITNESS, SWORN

17 THE COURT: All right. Thank you. Mr. Morris?

18 MR. MORRIS: Thank you, Your Honor.

19 DIRECT EXAMINATION

20 BY MR. MORRIS:

21 Q Good morning, Mr. Tauber.

22 A Good morning.

23 Q I apologize for the delay in getting you the information.  
24 Are you currently employed, sir?

25 A Yes, sir.

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1 Q By whom?

2 A Aon Financial Services.

3 Q And does Aon Financial Services provide insurance  
4 brokerage services among its services?

5 A Yes.

6 Q And what position do you currently hold?

7 A Vice president.

8 Q How long have you been a vice president at Aon?

9 A Since October of 2019.

10 Q Can you just describe for the Court generally your  
11 professional background?

12 A Sure. I spent about 20 years on Wall Street, working in a  
13 variety of jobs, in research, trading, and as the COO of a  
14 hedge fund. And then in 2010 I switched to the insurance  
15 world. I was an underwriter for ten-plus years for Zurich and  
16 QBE. And then in 2019 switched to the brokering side for Aon.

17 Q And what are your duties and responsibilities as a vice  
18 president at Aon?

19 A Well, we're responsible for my team and I am responsible  
20 for creating bespoke insurance programs, focusing on D&O and  
21 E&O insurance for our insureds.

22 Q And what is, for the benefit of the record, what do you  
23 mean by bespoke insurance program?

24 A Well, each client is different, so the programs and the  
25 policies that we put in place might be off-the-shelf policies,

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1 but we endorse and amend them as needed to meet the needs of  
2 the individual client.

3 Q And during your work, both as an underwriter and now as a  
4 broker, have you familiarized yourself with the market for D&O  
5 and E&O insurance policies?

6 A Yes.

7 Q All right. Let's talk about the early part of this case.  
8 Did there come a time in early 2020 when Aon was asked to  
9 place insurance on behalf of the board of Strand Advisors?

10 A Yes.

11 Q Can you describe for the Court how that came about?

12 A Sure. One of our account executives, a man by the name of  
13 Jim O'Neill, had a relationship with a man named John Dubel,  
14 who was one of the appointees to serve on -- as a member of  
15 Strand, which was being appointed, as we understood it, to be  
16 the general partner of Highland Capital Management by the  
17 Bankruptcy Court. And they -- we had done -- or, Jim and John  
18 had a longstanding relationship. I had actually underwritten  
19 an account for a previous appointment of John's when I was an  
20 underwriter, so I had some familiarity with John as well, and  
21 actually brokered a subsequent deal for John at Aon.

22 So I had, again, some familiarity with John, and we were,  
23 you know, tasked with going out and finding a program for  
24 Strand.

25 Q Can you describe what happened next? How did you go about

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1 accomplishing that task?

2 A So, there are a number of markets or insurance companies  
3 that provide management liability insurance, which this was a  
4 management liability-type policy. D&O is a synonym for  
5 management liability, I guess you'd say. And we approached  
6 the, I think, 14 or 15 markets that we knew to provide  
7 insurance in this space and that would be willing to buy the  
8 type of policy we were seeking and have interest in a risk  
9 like this, which had a little hair on it. Obviously, there  
10 was the Dondero involvement, as well as the bankruptcy.

11 Q As part of that process, did you and your firm put  
12 together a package of information for prospective interested  
13 parties?

14 A Yes.

15 Q Can you describe for the Court what was contained in the  
16 package?

17 A Had the *C.V.s*, some relevant pleadings from the case,  
18 court order. I'd have to go back and look exactly. But sort  
19 of just general, you know, general information that was  
20 available about the situation at hand and Strand's  
21 appointment.

22 Q And the court order that you just mentioned, is that the  
23 one that had that gatekeeper provision in it?

24 A Correct.

25 Q And can you explain to the Court why you and your team

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1 decided to include the order with the gatekeeper provision in  
2 the package that you were delivering to prospective carriers?

3 A Sure. In our initial conversations to discuss our  
4 engagement, the gatekeeper function was explained to us by  
5 John. And I'm not sure who else was on the initial call.  
6 And, but it was explained to us that I guess Judge Jernigan  
7 would sit as the gatekeeper between any potential claimant  
8 against the insureds and, you know, would basically have to  
9 approve any claim that would be made against (indecipherable),  
10 which would thereby prevent any frivolous claims from  
11 happening.

12 Q All right. Let's just talk for a moment. How did you and  
13 your firm decide which underwriters to present the package to?

14 A Again, you know, I -- my background, or my Wall Street  
15 background, obviously, sort of made me have a -- it was very  
16 unique for the insurance world when I switched over, so I had  
17 sort of risen to a certain level of expertise within the  
18 space. And, you know, our team also is very experienced, and  
19 decades of experience in the insurance world. So we're very  
20 familiar with the markets that are willing to provide these  
21 types of policies and the markets that would be likely to take  
22 a look at a risk such as this.

23 Q Okay. You mentioned that there was -- I think your words  
24 were a little hair on this, and one of the things you  
25 mentioned was bankruptcy. How did the fact that Strand was

Tauber - Direct

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1 the general partner of a debtor in bankruptcy impact your  
2 ability to solicit D&O insurance?

3 A Well, it's just not a plain vanilla situation, so people  
4 are somewhat, you know, are -- I think -- so, the type of  
5 insurance, D&O insurance, that we write is very different from  
6 auto insurance, as an example. Auto insurance, people expect  
7 there to be a certain amount of claims, and they expect the  
8 premiums to cover the claims plus the expenses and then  
9 provide them a reasonable profit on top of that.

10 Our insurance is really much more by binary. The  
11 expectation for underwriters is that they will be completing  
12 ignoring -- or, avoiding risk at all costs, wherever possible.  
13 So anytime there is a situation that looks a little risky, so  
14 the premium might be a little higher, the deductible might be  
15 a little higher, but, again, the underwriters are really  
16 making a bet that they will not have a claim. Because the  
17 premiums pale in comparison to the limits that are available  
18 to the policyholder.

19 Q And so --

20 A So, -- I'm sorry. What were you going to say?

21 Q I didn't mean to interrupt.

22 A Yeah.

23 Q Have you finished your answer?

24 A Sure.

25 Q Okay. So, were some of the 14 or 15 markets that you

Tauber - Direct

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1 contacted reluctant to underwrite because there was a  
2 bankruptcy ongoing?

3 A Well, I think that probably -- I mean, there are certain  
4 markets that we didn't go to in the beginning because they  
5 would be very reluctant to write a risk that had that kind of  
6 hair on it, based on our experience from dealing with them.  
7 And, you know, I think the bankruptcy was certainly a little  
8 bit of an issue. And then, obviously, as people did their  
9 research and -- or if they weren't already familiar with  
10 Highland and got to know, you know, got -- I will just say for  
11 a simple Google search and learned a little bit about Mr.  
12 Dondero, I think there was definitely some significant  
13 reluctance to write this program.

14 Q Was the fact that the Debtor -- was the fact that the  
15 Debtor is a partnership an issue that came up, in your -- in  
16 your process?

17 A There are certainly some carriers who won't write what's  
18 known as general partnership liability insurance. So, yes,  
19 that is part of that. It was part of the limiting factor in  
20 terms of who we went to.

21 Q Okay. And, finally, you mentioned Mr. Dondero. What role  
22 did he play in your ability to obtain insurance for the Strand  
23 board?

24 A Well, that's a very significant role. As, you know, as  
25 mentioned, the underwriters are very risk-averse, so the



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1 litigiousness of Mr. Dondero is a very strong red flag  
2 prohibiting a number of people from writing the insurance at  
3 all. And the ones that were writing, that were willing to  
4 provide options, were looking for protections from Mr.  
5 Dondero.

6 Q And what kind of protections were they looking for?

7 A Well, the gatekeeper function was a key factor. That was  
8 really the only way we could even start a conversation with  
9 any of the people that we were able to engage. And in  
10 addition, they wanted a, you know, sort of a belts and  
11 suspenders additional protection of having an exclusion  
12 preventing any litigation brought by or on behalf of Mr.  
13 Dondero.

14 Q Were you able to identify any carrier who was prepared to  
15 underwrite D&O insurance for Strand without the gatekeeper  
16 provision or without a Dondero exclusion?

17 A We were not.

18 Q Okay. Let's fast-forward now. Has your firm been  
19 requested to obtain professional management insurance for the  
20 contemplated post-confirmation debtor entities and individuals  
21 associated with those entities?

22 A Yes.

23 Q Okay. So let's just talk about the entities first, the  
24 Claimant Trust and the Litigation Trust. In response to that  
25 request, have you and your team gone out into the marketplace

Tauber - Direct

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1 to try to find an underwriter willing to underwrite a policy  
2 for those entities?

3 A Yes.

4 Q And have you been able to find any carrier who's willing  
5 to provide coverage for the Claimant Trust and the Litigation  
6 Trust?

7 A Yes.

8 Q And how many -- how many have expressed a willingness to  
9 do that?

10 A Two.

11 Q And have those two carriers indicated that there would be  
12 conditions to coverage for the entities?

13 A Both will require a -- the continuation of the gatekeeper  
14 function, as well as a Dondero exclusion.

15 Q Okay. Have you also been tasked with the responsibility  
16 of trying to find coverage for the individuals associated with  
17 the Claimant Trust and the Litigation Trust, meaning the  
18 Claimant Trustee, the Litigation Trustee, and the Oversight  
19 Board?

20 A Yes. So we did it concurrently.

21 Q Okay. So, are the two firms that you just mentioned  
22 willing to provide insurance for the individuals as well as  
23 the entities?

24 A Correct. With the same stipulations.

25 Q They require -- they both require the gatekeeper and the

Tauber - Direct

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1 Dondero exclusion?

2 A That's correct.

3 Q Is there any other firm who has indicated a willingness to  
4 consider providing D&O insurance for the individuals?

5 A There is one that is willing to do so, as long as the  
6 gatekeeper function remains in place. They have indicated  
7 that if the gatekeeper function was to be removed, that they  
8 would then add a Dondero exclusion to their coverage.

9 Q So is there any insurance carrier that you're aware of who  
10 is prepared to insure either the individuals or the entities  
11 without a gatekeeper provision?

12 A No.

13 Q And that last company, I just want to make sure the record  
14 is clear: If the gatekeeper provision is overturned on appeal  
15 or is otherwise not effective, do you have an understanding as  
16 to what happens to the insurance coverage?

17 A They will either add an exclusion for any claims brought  
18 by or on behalf of Mr. Dondero or cancel the coverage  
19 altogether.

20 MR. MORRIS: I have no further questions, Your Honor.

21 THE COURT: All right. Cross of this witness?

22 CROSS-EXAMINATION

23 BY MR. RUKAVINA:

24 Q Mr. Tauber, I'm a little confused. So, the insurance  
25 that's being written now for the post-bankruptcy entities, did

Tauber - Cross

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1 I hear you say that there is one carrier that would give that  
2 insurance subject to having a Dondero exclusion?

3 A So, first of all, there's nothing currently being written.  
4 We have solicited quotes. So, just to make sure that that --  
5 I want to make sure that's clear.

6 We have three carriers that are willing to provide varying  
7 levels of coverage. All three will only do so with the  
8 existence of the gatekeeper function continuing to be in  
9 place. One of the three has -- two of those three will also  
10 provide the coverage with -- even with the gatekeeper function  
11 and the Dondero exclusion. The third one was not requiring a  
12 Dondero exclusion unless the gatekeeper function goes away.

13 Q Okay. So the third one, you believe, will, whatever the  
14 term is, write the insurance or provide the coverage without a  
15 gatekeeper, as long as there is a strong Dondero exclusion?

16 A No. Their initial requirement is that the gatekeeper  
17 function remains in place. That is their preferred option.  
18 If the gatekeeper function is removed, then they will add a  
19 Dondero exclusion in place of the gatekeeper exclusion. In  
20 addition, that carrier is only willing to provide coverage for  
21 the individuals, not for the entities.

22 Q Okay. Thank you.

23 MR. RUKAVINA: I'll pass the witness, Your Honor.

24 THE COURT: All right. Other cross?

25 MR. TAYLOR: Clay Taylor on behalf of Mr. Dondero.

Tauber - Cross

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1 THE COURT: Okay.

2 CROSS-EXAMINATION

3 BY MR. TAYLOR:

4 Q Good morning, Mr. Tauber.

5 A Good morning.

6 Q Are you generally familiar with placing D&O insurance at  
7 distressed debt level private equity firms?

8 A I am familiar with it probably more from the underwriting  
9 side, and I also worked at a fund that was distressed and had  
10 to be liquidated, so I -- as the COO, so I have a fair amount  
11 of familiarity, yes.

12 Q Okay. Before taking this to market for the first time for  
13 the pre-confirmation policies that you have in place, did your  
14 firm conduct any due diligence or analysis of comparing the  
15 amount of litigation the Highland entities and Mr. Dondero  
16 were involved in as compared to other comparable firms in the  
17 marketplace? Say, you know, Apollo, Fortress, Cerberus, other  
18 similar market participants?

19 A Well, it wouldn't really be our role as the broker.  
20 That's the role of the underwriter.

21 Q Are you familiar if any of the underwriters undertook any  
22 such analysis?

23 A I would assume that they did, since they all had concerns  
24 about Mr. Dondero almost immediately.

25 Q Do you have any -- you didn't conduct any personal due

Tauber - Cross

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1 diligence on comparing the amount of litigation that the  
2 Highland entities were involved in as compared to, say,  
3 Fortress, do you?

4 A Well, again, that wouldn't really be my role as the  
5 broker. But I will say that I used to write the primary  
6 insurance for Fortress Investment Group when I was at Zurich.  
7 So I'm extremely familiar with Fortress, to use your example,  
8 and I would say that the level of litigation at Fortress was  
9 much, just out of personal knowledge, was significantly less  
10 than I had encountered or than I had read about at Highland.

11 Q That you have read about? Is that based upon a number of  
12 cases where Fortress was a plaintiff as compared to Highland  
13 was a plaintiff? Over what time period?

14 A Again, not my role. Not something that I've done. I'm  
15 just generally familiar with Fortress and I'm generally  
16 familiar with Highland.

17 Q All right. So you're generally familiar and you say that  
18 -- you're telling me and this Court that Fortress is involved  
19 in less litigation. Could you quantify that for me, please?

20 A No, but it's really irrelevant to the situation at hand.  
21 The issue is not my feelings whatsoever. The issue is the  
22 underwriters' feelings and their concern with Mr. Dondero, not  
23 mine or anybody else's.

24 Q So, I appreciate your answer and thank you for that, but I  
25 believe the question that was before you is, have you

Tauber - Cross

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1 quantitatively -- do you have any quantitative analysis by  
2 which you can back up the statement that Fortress is less  
3 litigious than Highland?

4 A I wouldn't even try, no.

5 Q Okay. Do you have any quantitative analysis for -- that  
6 Cerberus is any less litigious than Highland?

7 A I don't have any real knowledge of Cerberus's  
8 litigiousness.

9 Q Same question as to Apollo.

10 A Again, the Fortress, you just happened to mention  
11 Fortress, which was a special case because I used to be their  
12 primary underwriter. I don't have any specific -- I'm not a  
13 claims attorney. I don't have any specific knowledge of the  
14 level of litigiousness.

15 And, again, it's not up to me, my decision. It's the  
16 underwriters' decision of whether or not they're willing to  
17 write the coverage, not mine.

18 Q You mentioned that the -- when you took this out to  
19 market, it had a little hair on it. Correct?

20 A Correct.

21 Q And you put together a package of materials that you sent  
22 out to 14 or 15 market participants; is -- did I get that  
23 correct?

24 A Yes.

25 Q And in that package, you had certain pleadings, including

Tauber - Cross

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1 the court order, correct?

2 A Yes. I believe that's correct.

3 Q And that was after your initial conversation with John and  
4 -- where he pointed out the gatekeeper role. Correct?

5 A Correct.

6 Q And so when you went out to market, presumably you  
7 highlighted the gatekeeper role to all the people you  
8 solicited offers from because you thought it included less  
9 risk, correct?

10 A It offered a level of protection that was not -- that's  
11 not common. So it's, yes, it's a huge selling point for the  
12 risk.

13 Q Okay. So, to be clear, you never went out to the market  
14 to even see if you could get underwriting the first time  
15 without the gatekeeper function; is that correct?

16 A Well, it's my job as a broker to present the risk in the  
17 best possible light. So if we have a fact that makes the risk  
18 a better write for the underwriters, we, of course, will  
19 highlight it. So, no, I did not do that.

20 Q Okay. So, the quick answer to the question is no, you did  
21 not go out and solicit any bids without the gatekeeper  
22 function?

23 A Correct.

24 Q When you have approached the market for the post-  
25 confirmation potential coverage, did you approach the same 14



Tauber - Cross

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1 or 15 parties that you did before?

2 A I don't have the two lists in front of me. They would  
3 have been vastly similar, yes.

4 Q Okay. And so, again, all of the 14 or 15 parties or the  
5 lists that you solicited were already familiar with the  
6 gatekeeper function, correct?

7 A Yes.

8 Q And so therefore they already had that right; they're not  
9 going to trade against themselves and therefore say that,  
10 without it, we'll go ahead and write coverage. Correct?

11 A I -- I -- it'd be hard to answer that question. I don't  
12 know.

13 Q Okay. Because you didn't try that, did you?

14 A I would have had no reason to, no.

15 Q Okay. So you don't know if a market exists without the  
16 gatekeeper function because you haven't asked, have you?

17 A I guess that's fair, yeah.

18 MR. TAYLOR: I have no further questions.

19 THE COURT: All right. Any other Objectors with  
20 cross-examination?

21 MR. DRAPER: I have no questions for the witness,  
22 Your Honor.

23 THE COURT: All right. Anyone else? Mr. Morris,  
24 redirect?

25 MR. MORRIS: Just one.

Tauber - Redirect

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1 REDIRECT EXAMINATION

2 BY MR. MORRIS:

3 Q One question, Mr. Tauber. Is there any -- do all  
4 underwriters -- any underwriters for Fortress require, as a  
5 condition to underwriting the D&O insurance, require a  
6 gatekeeping provision?

7 A In my, you know, 11, 12 years of experience in this  
8 industry, in this space, I have never seen that gatekeeper  
9 function be available, as an underwriter or as a broker. So,  
10 no.

11 MR. MORRIS: No further questions, Your Honor.

12 THE COURT: Any recross on that redirect?

13 All right. Well, Mr. Tauber, you are excused. We thank  
14 you for your testimony today. So you can log off.

15 THE WITNESS: Thank you.

16 THE COURT: Okay.

17 (The witness is excused.)

18 THE COURT: Mr. Morris, does the Debtor rest?

19 MR. MORRIS: The Debtor does rest, Your Honor.

20 THE COURT: All right. Well, what are we going to  
21 have from the Objectors as far as evidence?

22 MR. RUKAVINA: Your Honor, I will be very short. I  
23 will call Mr. Seery for less than ten minutes. I will call  
24 Mr. Post for less than ten minutes. I will have one exhibit.  
25 And I think that that's it for all the Objectors, unless I'm

1 mistaken, gentlemen.

2 MR. TAYLOR: Your Honor, I had one witness, Mr.  
3 Sevilla, under subpoena to testify, and needed a brief moment  
4 to discuss with my colleagues whether we're going to call him,  
5 and if so, put him on notice that he would be coming up  
6 probably about -- I don't know your schedule, Your Honor, but  
7 probably, I'm guessing, either before lunch or after, and I  
8 need to let him know that also.

9 So I do need a brief three to five minutes to confer with  
10 my colleagues and some direction from the Court to, if we  
11 decide to call him, as to when we would tell him to be  
12 available.

13 THE COURT: All right. Well, before I get to that,  
14 Mr. Draper, do you have any witnesses?

15 MR. DRAPER: I do not.

16 THE COURT: All right. Well, let's see. It's 10:34.  
17 We're making good time this morning. If Seery is truly ten  
18 minutes of direct, and Post is truly ten minutes of direct,  
19 and I don't know how long the documentary exhibits are going  
20 to take, it sounds to me like we are very likely to get to Mr.  
21 Sevilla before a lunch break.

22 So if you want to -- you know, I don't know what that  
23 involves, you sending text messages or making a quick phone  
24 call. Do you need a five-minute break for that?

25 MR. TAYLOR: Yes, Your Honor. It involves a phone

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1 call and an email. Just a confirmatory phone call just to  
2 make sure that the guy -- just so you know who he is, he is  
3 actually a Highland employee, but he's represented by separate  
4 counsel, and so we do need to go through him just because  
5 that's the right thing to do.

6 THE COURT: All right. Well, again, I mean, I never  
7 know how long cross is going to take, but I'm guessing, you  
8 know, we're going to get to him in an hour or so, if not  
9 sooner, it sounds like. So, all right. So, do we need a  
10 five-minute break?

11 MR. RUKAVINA: And Your Honor, it might make more  
12 sense to make it a ten-minute break. I suspect that Mr.  
13 Taylor will be able to release his witness if he and I will  
14 just be able to talk. So I would ask the Court's indulgence  
15 for a ten-minuter.

16 THE COURT: Okay. We'll take a ten-minute break.  
17 We'll come back at 10:46 Central time.

18 THE CLERK: All rise.

19 (A recess ensued from 10:36 a.m. until 10:46 a.m.)

20 THE CLERK: All rise.

21 THE COURT: Please be seated. We're going back on  
22 the record in the Highland confirmation hearing. Are the  
23 Objectors ready to proceed?

24 MR. RUKAVINA: Your Honor, Davor Rukavina. We are.

25 THE COURT: All right. Well, Mr. Rukavina, are you

1 going to call your witnesses first?

2 MR. RUKAVINA: Yes, I will. Before that, if it might  
3 help the Court and Mr. Morris: Mr. Morris, with respect to  
4 that last exhibit, I do not object to the admission of any of  
5 the exhibits that were admitted at that PI hearing.

6 But I do think, Your Honor, for the record, that -- and I  
7 would ask Mr. Morris that he should refile those exhibits here  
8 in this case, except for those that are duplicative. Because,  
9 again, there's 10,000 pages of indentures, et cetera.

10 MR. MORRIS: Thank you very much, sir.

11 Your Honor, if that's acceptable to you, we'll do that as  
12 soon as possible.

13 THE COURT: All right. And let me make sure the  
14 record is clear. Are we talking about what you've described  
15 as 70? I'm getting mixed up now. Am I --

16 MR. MORRIS: Yes, Your Honor.

17 THE COURT: Okay.

18 MR. MORRIS: It's 70, which is the documents that  
19 were introduced into evidence in the prior hearing. And Mr.  
20 Rukavina is exactly right, that there is substantial overlap  
21 between that and other documents that have already been  
22 admitted in the record in this case. So we'll just file an  
23 abridged version of Exhibit O that only includes non-  
24 duplicative documents.

25 THE COURT: All right. So that will be admitted, and

Seery - Direct

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1 we'll look for your filed abridged version to show up on the  
2 docket. 70.

3 (Debtor's Exhibit 70 is received into evidence as  
4 specified.)

5 THE COURT: All right. What's next?

6 MR. RUKAVINA: Your Honor, Jim Seery, please. Mr.  
7 James Seery.

8 THE COURT: All right. Mr. Seery, welcome back.  
9 Please raise your right hand.

10 MR. SEERY: Can you -- can you hear me, Your Honor?

11 THE COURT: I can now.

12 JAMES P. SEERY, CERTAIN FUNDS AND ADVISORS' WITNESS, SWORN

13 THE COURT: All right. Thank you.

14 Mr. Rukavina, go ahead.

15 DIRECT EXAMINATION

16 BY MR. RUKAVINA:

17 Q Mr. Seery, --

18 MR. RUKAVINA: Thank you.

19 BY MR. RUKAVINA:

20 Q Mr. Seery, good morning.

21 MR. RUKAVINA: Mr. Vasek, if you'll please pull up  
22 the schedules.

23 What we have here, Your Honor, is Docket 247, the Debtor's  
24 schedules. I'd ask the Court to take judicial notice of it.

25 THE COURT: All right. The Court will do so.

Seery - Direct

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1 BY MR. RUKAVINA:

2 Q Mr. Seery, are you familiar with these entities listed  
3 here on the Debtor's schedules?

4 A Generally. Each one a little bit different.

5 Q Okay. Do you agree that the Debtor still owns equity  
6 interests in these entities?

7 A I believe it does, yes.

8 Q Okay. Is it true that none of these entities are publicly  
9 traded?

10 A I don't believe any of these are publicly-traded entities,  
11 no.

12 Q Okay. And none of these, to your knowledge, are debtors  
13 in this bankruptcy case, right?

14 A No. We only have one debtor in the case.

15 Q Okay. So, Highland Select Equity Fund, LP, the Debtor  
16 owns more than 20 percent of the equity in that entity, right?

17 A I believe the Debtor owns the majority of that entity.  
18 That is a fund with an on- and offshore feeder. And I, off  
19 the top of my head, don't recall exactly how the allocations  
20 of equity work. But I believe we do.

21 Q Does 67 percent refresh your memory? Are you prepared to  
22 say that the Debtor owns 67 percent of that equity?

23 A I'm not prepared to say that, no.

24 Q Okay. Wright, Ltd. Does the Debtor own more than 20  
25 percent of that equity?

Seery - Direct

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1 A There's about -- I don't recall. There's about at least  
2 25 artist, designers, or designs. Wright, AMES, Hockney,  
3 Rothco, all own in different places, and they all own in turn  
4 some other thing. So I don't know what each of them, off the  
5 top of my head, own. There's -- they're part of a myriad of  
6 corporate structures here.

7 Q Strak, Ltd. Do you know whether the Debtor owns more than  
8 20 percent of the equity of that entity?

9 A Stark? I don't know.

10 Q Okay. I don't know how to pronounce the next one. Eamis  
11 (phonetic) Ltd. Do you know whether the Debtor owns more than  
12 20 percent of that equity?

13 A Off the top of my head, I don't recall.

14 Q What about Maple Avenue Holdings, LLC?

15 A I believe, I don't know if it's directly or indirectly,  
16 that we own a hundred percent of that entity. But I'm not  
17 sure.

18 Q What about Highland Capital Management Korea, Ltd.?

19 A Effectively, Highland Capital Management is owned a  
20 hundred percent.

21 Q What about Highland Capital Management Singapore Pte.  
22 Ltd.?

23 A We are in the process of shutting it down, so I don't know  
24 that -- what the equity percentages are. It's really just a  
25 question -- it's -- it's dissolved save for a signature from a



Seery - Direct

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1 Singaporean.

2 Q Okay. But did the Debtor own more than 20 percent of that  
3 entity?

4 A I don't know the specific allocations of equity ownership.

5 Q Okay. What about Pennant (phonetic) Management, LP? Do  
6 you know whether the Debtor owns or owned more than 20 percent  
7 of that entity?

8 A I don't recall, no.

9 MR. RUKAVINA: You can take that exhibit down, Mr.  
10 Vasek.

11 BY MR. RUKAVINA:

12 Q Mr. Seery, very quick, are you familiar with Bankruptcy  
13 Rule 2015.3?

14 A I am, yes.

15 Q Okay. Has the Debtor filed any Rule 2015.3 statements in  
16 this case?

17 A I don't believe we have.

18 Q Okay.

19 MR. RUKAVINA: Thank you, Your Honor. I'll pass the  
20 witness.

21 THE COURT: All right. Any other Objector  
22 questioning? None from Mr. Taylor, none from Mr. Draper, none  
23 from Ms. Drawhorn?

24 All right. Any cross -- any examination from you, Mr.  
25 Morris?

Seery - Cross

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1 MR. MORRIS: Just one question.

2 THE COURT: Go ahead.

3 CROSS-EXAMINATION

4 BY MR. MORRIS:

5 Q Mr. Seery, do you know why the Debtor has not yet filed  
6 the 2015.3 statement?

7 A I have a recollection of it, yes.

8 Q Can you just describe that for the Court?

9 A When we -- when we initially filed, when the Debtor filed  
10 and it was transferred over, we started trying to get all the  
11 various rules completed. There are, as the Court is aware, at  
12 least a thousand and maybe more, more like three thousand,  
13 entities in the total corporate structure.

14 We pushed our internal counsel to try to get that done,  
15 and were never able to really get it completed. We did not  
16 have -- we were told we didn't have separate consolidating  
17 statements for every entity, and it would be difficult. And  
18 just in the rush of things that happened from the first  
19 quarter into the COVID into the year, we just didn't complete  
20 that filing. There was no reason for it other than we didn't  
21 get it done initially and I think it fell through the cracks.

22 MR. MORRIS: Nothing further, Your Honor.

23 THE COURT: All right. Anything further, Mr.  
24 Rukavina?

25 REDIRECT EXAMINATION

Seery - Redirect

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1 BY MR. RUKAVINA:

2 Q Mr. Seery, I appreciate that answer. But you never sought  
3 leave from the Bankruptcy Court to postpone the deadlines for  
4 filing 2015.3, did you?

5 A No. If it hadn't fallen through the cracks, it would have  
6 been something we recalled and we would have done something  
7 with it. But, frankly, it just fell off the -- through the  
8 cracks. We didn't deal with it.

9 Q Okay.

10 MR. RUKAVINA: Thank you, Your Honor. Thank you, Mr.  
11 Seery.

12 THE COURT: All right. Any other Objector  
13 examination?

14 Mr. Morris, anything further on that point?

15 MR. MORRIS: No, thank you, Your Honor. No further  
16 questions.

17 THE COURT: All right. Mr. Seery, thank you. You're  
18 excused once again from the witness stand.

19 (The witness is excused.)

20 THE COURT: Your next witness?

21 MR. SEERY: Thank you, Your Honor.

22 THE COURT: Uh-huh.

23 MR. RUKAVINA: Your Honor, I'll call Jason Post. Mr.  
24 Post, if you're listening, which I believe you are, if you'll  
25 please activate your camera.

Post - Direct

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1 THE COURT: Mr. Post, we do not see or hear you yet.

2 MR. RUKAVINA: Talk, Mr. Post, and I think it'll  
3 focus on you.

4 MR. POST: Yes. Can you hear me now?

5 THE COURT: We can hear you. We cannot see you yet.  
6 Could you say, "Testing, one, two; testing, one, two"?

7 MR. POST: Testing, one, two. Testing, one, two.

8 THE COURT: There you are. Okay. Please raise your  
9 right hand.

10 JASON POST, CERTAIN FUNDS AND ADVISORS' WITNESS, SWORN

11 THE COURT: All right. Thank you. You may proceed.

12 DIRECT EXAMINATION

13 BY MR. RUKAVINA:

14 Q Mr. Post, good morning. State your name for the record,  
15 please.

16 A Robert Jason Post.

17 Q How are you employed?

18 A I'm employed by NexPoint Advisors, LP.

19 Q What is your title?

20 A Chief compliance officer.

21 Q Were you ever employed by the Debtor here?

22 A Yes.

23 Q Between when and when? Approximately?

24 A I believe it was July of '08 through October of 2020.

25 Q What was your last title while you were employed at the

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1 Debtor?

2 A Still chief compliance officer. For the retail funds.

3 Q Okay. Very, very quickly, what does a chief compliance  
4 officer do? Or what do you do?

5 A It's multiple things. Interaction with the regulators.  
6 Adherence to prospectus and SAI limitations for the funds.  
7 And then establishment of written policies and procedures to  
8 prevent and detect violations of the federal securities laws  
9 and then testing those on a frequent basis.

10 Q And I believe you mentioned you're the CCO for NexPoint  
11 Advisors and Highland Capital Management Fund Advisors. Are  
12 you also the CCO for any funds that they advise?

13 A Yes. For all the funds that they advise.

14 Q Okay. Does that include so-called retail funds?

15 A Yes. They're all retail funds.

16 Q What is a retail fund?

17 A It typically constitutes funds that are subject to the  
18 Investment Company Act of 1940, such as open-end mutual funds,  
19 closed-end funds, ETFs.

20 Q Obviously, you know who my clients are. Are any of my  
21 clients so-called retail funds that you just described?

22 A Yes.

23 Q Name them, please.

24 A You've got NexPoint Capital, Inc., Highland Income Fund,  
25 and NexPoint Strategic Opportunities Fund.

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1 Q Do those three retail funds hold any voting preference  
2 shares in the CLOs that the Debtor manages?

3 A Yes.

4 MR. RUKAVINA: Mr. Vasek, if you'll please pull up  
5 Exhibit 2.

6 Your Honor, I believe I have a stipulation with Mr. Morris  
7 that this exhibit can be admitted, so I'll move for its  
8 admission.

9 MR. MORRIS: No objection, Your Honor.

10 THE COURT: All right. Exhibit 2 will be admitted.  
11 And let's be clear. That appears at -- is it Docket No. --  
12 let's see. Is it 1673 that you have your -- no, no, no, no.  
13 1670? Is that where your exhibits are?

14 MR. RUKAVINA: No, Your Honor. It's 1863. I think  
15 we did an amended one because we numbered our exhibits instead  
16 of having seventeen Os and Ps. So it's 1863.

17 THE COURT: 1863? Okay. All right. There it is.  
18 Okay. Again, this is -- I'm sorry. I got sidetracked. What  
19 exhibit? It's Exhibit 2, is admitted. Okay.

20 MR. RUKAVINA: Thank you, Your Honor.

21 (Certain Funds and Advisors' Exhibit 2 is received into  
22 evidence.)

23 BY MR. RUKAVINA:

24 Q Real quick, Mr. Seery. What do these HIF, NSOF, NC, what  
25 do they stand for? Do they stand for the retail funds you

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1 just named?

2 MR. SEERY: I don't think he meant me.

3 THE WITNESS: Yeah.

4 BY MR. RUKAVINA:

5 Q I'm sorry, Mr. Post. I didn't hear you.

6 A You addressed me as Mr. Seery.

7 Q Oh. I apologize. What do those initials stand for?

8 A The names of the funds that I mentioned.

9 Q Okay. And what do these percentages show?

10 A The percentages show the amount of shares outstanding and  
11 the preference shares that each of the respective funds hold  
12 of the named CLOs.

13 Q And those CLOs on the left there, those are the CLOs that  
14 the Debtor manages pursuant to agreements, correct?

15 A Yes. Those are some of them, correct.

16 Q Yes. The ones that the retail funds you mentioned have  
17 interests in, correct?

18 A Correct.

19 Q And what does the far-right column summarize or show?

20 A That would be the aggregate across the three retail funds.

21 Q In each of those CLOs?

22 A Correct.

23 Q Thank you.

24 MR. RUKAVINA: Mr. Vasek, you may pull this down.

25 BY MR. RUKAVINA:

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1 Q Mr. Post, in the aggregate, how much do those three retail  
2 funds have invested in those CLOs, ballpark?

3 A I believe it's approximately \$130 million, give or take.

4 Q Is it closer to 140 or 130?

5 A A hundred -- I think it's 140, actually.

6 Q Okay. Thank you. Who controls those three retail funds?

7 A Ultimately, the board --

8 Q And what --

9 A -- of the funds.

10 Q What is -- what do you mean by the board? Do they have  
11 independent boards?

12 A Yes. They have a majority independent board, the funds  
13 do.

14 Q Do you report to that board?

15 A Yes.

16 Q Does Mr. Dondero sit on those boards?

17 A He does not.

18 Q Okay.

19 MR. RUKAVINA: I'll pass the witness, Your Honor.

20 Thank you, Mr. Post.

21 THE COURT: All right. Any other Objector  
22 examination of Mr. Post?

23 All right. Mr. Morris, do you have cross?

24 MR. MORRIS: Yes, Your Honor, I do.

25 THE COURT: Okay.



Post - Cross

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1 CROSS-EXAMINATION

2 BY MR. MORRIS:

3 Q Mr. Post, can you hear me okay, sir?

4 A Yes, I can hear you.

5 Q Okay. Nice to see you again. When did you first join  
6 Highland?

7 A I believe it was July of '08.

8 Q So you've worked with the Highland family of companies for  
9 about a dozen years now; is that right?

10 A Yes.

11 Q And you were actually employed by the Debtor from 2008  
12 until October 2020; is that right?

13 A Correct.

14 Q And you left at that time and went to join Mr. Dondero as  
15 the chief compliance officer of the Advisors; do I have that  
16 right?

17 A Yes. I transitioned to NexPoint Advisors shortly, I  
18 believe, after Mr. Dondero left, but I was already the named  
19 CCO for that entity.

20 Q Right, but your employment status changed from being an  
21 employee of the Debtor to being an employee of NexPoint; is  
22 that right?

23 A Correct.

24 Q And that happened shortly after Mr. Dondero resigned from  
25 the Debtor and went to NexPoint Advisors, correct?

Post - Cross

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1 A Correct.

2 Q Okay. You mentioned that the funds are controlled by  
3 independent boards; do I have that right?

4 A It's a majority independent board, correct.

5 Q Okay. There's no independent board member testifying in  
6 this hearing, is there?

7 A I --

8 MR. RUKAVINA: Your Honor, Mr. Post wouldn't know  
9 that, but I'll stipulate to that as a fact.

10 THE COURT: All right.

11 MR. MORRIS: Okay.

12 BY MR. MORRIS:

13 Q Did you -- do you speak with the board members from time  
14 to time?

15 A Yes.

16 Q Did you tell them that it might be best if they came and  
17 identified themselves and helped persuade the Court that they  
18 were, in fact, independent?

19 A They have counsel to assist them with that determination.  
20 I never mentioned anything along those line to them.

21 Q Okay. Can you tell me who the board members are?

22 A Yes. Ethan Powell, Bryan Ward, Dr. Bob Froehlich, John  
23 Honis, and then Ed Constantino. He is only a board member,  
24 though, for NSOF. NexPoint Strategic Opportunities Fund.

25 Q All right. Mr. Honis, is he -- has he been determined to

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1 be an interested director, for purposes of the securities  
2 laws?

3 A Yes.

4 Q Okay. Mr. Froeh..., do you know much about his  
5 background?

6 A I believe he worked at Deutsche Bank and a couple of the  
7 other -- or maybe a couple of other investment firms in the  
8 past. And he also owns a minor league baseball team.

9 Q Do you know how long he served as a director of the funds?

10 A I don't know, approximately. I think maybe seven -- six,  
11 seven years.

12 Q Okay. How about Mr. Ward? Did Mr. Froehlich ever work  
13 for Highland?

14 A Not that I can recall.

15 Q Did Mr. Ward ever work for Highland?

16 A Not that I can recall.

17 Q Do you recall how long he's been serving as a director of  
18 the funds?

19 A Mr. Ward?

20 Q Yes.

21 A I believe -- I'd be -- I don't recall specifically. I  
22 think it's been, you know, 10 to 12 years, give or take.

23 Q He was a director when you got to Highland; isn't that  
24 right?

25 A He was on the board of directors.

Post - Cross

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1 Q Yeah. So fair to say that Mr. Ward has been a director  
2 since at least the mid to late oughts? 2005 to 2008?

3 A I'm sorry, you cut out. Late what?

4 Q The late oughts. Withdrawn. Is it fair to say that Mr.  
5 Ward's been a director of the funds since somewhere between  
6 2005 and 2008?

7 A Again, I don't recall specifically. You know, I joined  
8 the complex, the retail complex as the named CCO in 2015, and  
9 he had been serving in that role prior to that, and I believe  
10 it was for probably a period of five to seven years, so that  
11 sounds in line.

12 Q Did you have a chance to review Dustin Norris's testimony  
13 from the December 16th hearing?

14 A I did not.

15 Q Do you know -- are you aware that he testified at some  
16 length regarding the relationship of each of these directors  
17 to Mr. Dondero and Highland?

18 A I didn't review anything, so I don't know what he said or  
19 how long it took.

20 Q Do you know if Mr. Powell's ever worked for Highland?

21 A He has.

22 Q Do you know in what capacity and during what time periods?

23 A He was -- I think his last title was -- I believe was  
24 chief product strategist, I believe. And he was also the  
25 named PM for one of -- or, a suite of ETF funds. I think he

Post - Cross

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1 was last employed maybe --from my recollection, 2014,  
2 possibly. Or 2015. Somewhere around in there.

3 Q Okay. And to the best of your knowledge, did Mr. Dondero  
4 appoint Mr. Powell to be the chief product strategist?

5 A I don't -- I don't know. I wasn't involved in the  
6 decision for his appointment. I don't know how he attained  
7 that role.

8 Q To the best of your knowledge, did Mr. Dondero appoint Mr.  
9 Powell as the PM of the ETF funds?

10 A Again, I wasn't involved in that determination, but he  
11 probably would have had a role in making the determination on  
12 who was the PM, along with probably some other investment  
13 professionals.

14 Q Okay. And did Mr. Powell join the board of the funds  
15 before or after he left Highland around 2015?

16 A I can't recall specifically if he was already on the board  
17 or was an interested member, but I believe he, you know, I  
18 believe he joined shortly after he left.

19 Q Okay. So he went from being an employee and being a  
20 portfolio manager at Highland to being on the board of these  
21 funds. Do I have that right?

22 A Again, I can't recall specifically. He may have already  
23 been on the board as an interested board member. But, you  
24 know, I believe, you know, if that wasn't the case, he would  
25 have joined the board shortly after leaving.

Post - Cross

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1 Q And Mr. Ward, I think you said, has been on the funds'  
2 board since somewhere between 2005 and 2008. Does that sound  
3 right?

4 A I think that was a time frame you referenced, and I think  
5 that was kind of in line, walking it back. But I don't recall  
6 specifically when he joined.

7 Q And to the best of your knowledge, have the Advisors for  
8 which you serve as the chief compliance officer managed the  
9 Funds for which Mr. Ward has served as a director since the  
10 time he became a director?

11 A I'm sorry. Can you repeat the question?

12 Q Yeah. I'm just trying to understand if the advisors --  
13 withdrawn. The Advisors manage the Funds; do I have that  
14 right?

15 A They provide investment advice on behalf of the Funds.

16 Q And they do that pursuant to written agreements; do I have  
17 that right?

18 A Correct.

19 Q And is it your understanding that, for the entire time  
20 that Mr. Ward has served as a member of the board of the  
21 Funds, the Advisors have provided the investment advice to  
22 each of those Funds?

23 A Yes, in one form or fashion. I believe at one period in  
24 time, historically, the Advisor may have changed its name, but  
25 it would have been, you know, at the end of the day, one or

Post - Cross

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1 more -- one of either NexPoint Advisors or Highland Capital  
2 Management Fund Advisors would have advised those Funds.

3 Q Is it fair to say that each of the Advisors for which you  
4 serve as the chief compliance officer has always been managed  
5 by an Advisor owned and controlled by Mr. Dondero?

6 A I believe so, yes.

7 MR. MORRIS: I have no further questions, Your Honor.

8 THE COURT: All right. Any redirect?

9 MR. RUKAVINA: Yes.

10 THE COURT: Okay. Mr. Rukavina?

11 MR. RUKAVINA: Your Honor, was I on mute? I  
12 apologize.

13 THE COURT: Yes.

14 REDIRECT EXAMINATION

15 BY MR. RUKAVINA:

16 Q Mr. Post, why did you leave Highland?

17 A It -- because I was a HCMLP employee and it was --  
18 basically, there was conflicts that were created by being an  
19 employee of the Debtor and by also serving as the CCO to the  
20 named Funds and the Advisors, and it coincided with Jim  
21 toggling over from HCMLP to NexPoint. It just made sense more  
22 functionally and from a silo perspective for me to be the  
23 named CCO for that entity since he was no longer an employee  
24 of HCMLP.

25 Q And by Jim, you mean Jim Dondero?

Post - Redirect/Recross

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1 A Yes, sorry. Jim Dondero.

2 Q You're not some kind of lackey for Mr. Dondero, where you  
3 go wherever he goes, are you?

4 MR. MORRIS: Objection to the question.

5 THE WITNESS: No.

6 THE COURT: Overruled. He can answer.

7 MR. RUKAVINA: Okay.

8 THE WITNESS: No.

9 MR. RUKAVINA: Okay. Thank you, Your Honor. I'll  
10 pass the witness.

11 THE COURT: Any other Objector examination?

12 All right. Any recross, Mr. Morris?

13 RECROSS-EXAMINATION

14 BY MR. MORRIS:

15 Q Just one question, sir. The conflicts that you just  
16 mentioned, they were in existence for the one-year period  
17 between the petition date and the date you left; isn't that  
18 right?

19 A I think -- I believe so, and I think they became more  
20 evident as, you know, time progressed.

21 Q Okay. But they existed on day one of the bankruptcy  
22 proceeding; isn't that right?

23 A Yes, I believe so.

24 Q All right.

25 MR. MORRIS: No further questions, Your Honor.



Post - Recross

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1 THE COURT: All right. Thank you, Mr. Post. You're  
2 excused from the virtual witness stand.

3 (The witness is excused.)

4 THE COURT: All right. Your next witness?

5 MR. RUKAVINA: Your Honor, my exhibit has been  
6 admitted, I promised I'd be short, and my evidentiary  
7 presentation is done. Thank you.

8 THE COURT: All right. Well, Mr. Taylor, your  
9 evidence?

10 MR. TAYLOR: First of all, given the testimony that  
11 we have received just recently, we have released Mr. Sevilla  
12 from his subpoena and are not going to call him.

13 With that being said, we do have some documents that we  
14 would like to get into evidence. We filed our witness and  
15 exhibit list at Docket No. 1874. I don't believe any of these  
16 are controversial. I'm trying to keep from duplicating those  
17 that are already into evidence by the Debtor. And therefore I  
18 would like to offer into evidence Exhibits No. 6 through 12  
19 and 17. And that is it, Your Honor.

20 THE COURT: Okay. Is there any objection to Dondero  
21 Exhibits 6 through 12 and 17, appearing at Docket 1874?

22 MR. MORRIS: I just want to be clear that Exhibits 6  
23 and 7, which are letters, I believe, from Mr. Lee (phonetic)  
24 are not being offered for the truth of the matter asserted in  
25 either letter.

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1 MR. TAYLOR: That is correct, Your Honor. Just  
2 merely that those requests and the words that were stated in  
3 there were indeed sent on those dates.

4 MR. MORRIS: And the same comment, Your Honor, with  
5 respect to Exhibits 9 through 12, that those documents are not  
6 being offered for the truth of the matter asserted.

7 MR. TAYLOR: Again, just that those requests were  
8 sent and those responses as stated were sent.

9 And I apologize. I missed one, Your Honor. Also No. 15.  
10 6 through 12, 15, and 17.

11 MR. MORRIS: Your Honor, the Debtor has no objection  
12 to Exhibits 15, 16, and 17.

13 THE COURT: All right. So, so they are all admitted  
14 with the representation that 6 and 9 through 12 are not being  
15 offered for the truth of the matter asserted. With that  
16 representation, you have no objection, Mr. Morris?

17 MR. MORRIS: That's right. I do just want to get  
18 confirmation that Exhibits 1 through 5 and 13 through 16 -- 13  
19 and 14 are not being offered at all.

20 THE COURT: Mr. Taylor?

21 MR. TAYLOR: So, that -- that is correct. 1 through  
22 5 would be duplicative of what has already been introduced  
23 into the record by Mr. Morris, so I am not offering those.  
24 And do not believe that 13 and 14 are relevant anymore, and so  
25 therefore did not offer those.

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1 THE COURT: Okay. So, with that, I have admitted 6  
2 through 12, 15, 16, and 17 at Docket Entry 1874.

3 (Dondero Exhibits 6 through 12 and 15 through 17 are  
4 received into evidence.)

5 THE COURT: All right. Anything else, Mr. Taylor?

6 MR. TAYLOR: No, Your Honor. We are not calling any  
7 witnesses.

8 THE COURT: All right. Mr. Draper, what about you?  
9 Any evidence?

10 MR. DRAPER: No evidence or witnesses. The evidence  
11 that's been introduced by Mr. Taylor and Mr. Rukavina are  
12 sufficient for me.

13 THE COURT: All right. Ms. Drawhorn, anything from  
14 you?

15 MS. DRAWHORN: No additional evidence, Your Honor.

16 THE COURT: All right. Well, then, Mr. Morris, did  
17 you have anything in rebuttal?

18 MR. MORRIS: No, Your Honor. I think we can proceed  
19 to closing statements. I would just appreciate confirmation  
20 by the Objecting Parties that they rest.

21 THE COURT: All right. Well, I guess we'll get that  
22 clear if it is isn't clear. All of the Objectors rest.  
23 Confirm, yes, Mr. Rukavina?

24 MR. RUKAVINA: Confirm.

25 THE COURT: And Mr. Taylor?

1 MR. TAYLOR: Confirmed, Your Honor.

2 THE COURT: Okay. And Draper and Drawhorn?

3 MR. DRAPER: Yes, Your Honor.

4 MS. DRAWHORN: Confirmed, Your Honor.

5 THE COURT: All right. By the way, I assume Mr.  
6 Dondero has been participating this morning. I didn't  
7 actually get that clarification before we started. Mr.  
8 Taylor, is he there with you this morning?

9 MR. TAYLOR: Your Honor, he is. He has been  
10 participating. He is sitting directly to my left about  
11 slightly more than six feet apart.

12 THE COURT: Okay. All right. Good.

13 All right. Well, let's talk about our closing arguments  
14 and let me figure out, do we have -- should we break a bit  
15 before starting? I have an idea in my brain about a time  
16 limitation, but before I do that, let me ask. Mr. Morris,  
17 first I'll ask you. How much time do you think you need for a  
18 closing argument?

19 MR. MORRIS: Your Honor, --

20 MR. POMERANTZ: Your Honor?

21 MR. MORRIS: -- I'll defer to Mr. Pomerantz, who's  
22 going to deliver that portion of our presentation today.

23 THE COURT: All right. Mr. Pomerantz?

24 MR. POMERANTZ: Your Honor, I will be making -- yes,  
25 Your Honor. I will be making the majority portion of the

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1 argument. Mr. Kharasch will be making the portion of the  
2 argument dealing with the Advisor and Funds' objection. But I  
3 expect my closing to be quite lengthy, given the 1129  
4 requirements, all the legal issues, which I plan to spend a  
5 fair amount of time. So I would anticipate a range of an hour  
6 and 45 minutes.

7 THE COURT: An hour and 45 minutes? All right.  
8 Well, --

9 MR. POMERANTZ: Correct.

10 THE COURT: I'm getting an echo.

11 MR. CLEMENTE: Your Honor, it's Matt Clemente on  
12 behalf on the Committee. I'll have 15 minutes or less, Your  
13 Honor. Just some things I would like to touch on.

14 THE COURT: All right. So, two hours. If I were to  
15 --

16 MR. POMERANTZ: And then you need, Your Honor, to add  
17 Mr. Kharasch. I think he's on. He can indicate how long his  
18 part of the closing will be.

19 THE COURT: Mr. Kharasch?

20 MR. KHARASCH: Yes. I would figure my argument would  
21 probably be about 20 minutes to 30 minutes.

22 THE COURT: Okay.

23 MR. RUKAVINA: Your Honor, let me interject something  
24 that I think will help everyone out. With the CLOs having  
25 consented through their counsel to the assumption, the bulk of

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1 my objection is now moot. We no longer can and will argue  
2 that the contracts are unassignable under 365(b) or (c)  
3 because we do have now their consent. So that will hopefully  
4 help the Debtor on that issue.

5 MR. KHARASCH: Your Honor, Ira Kharasch again. I was  
6 not anticipating that. I believe that that will take away the  
7 bulk of my argument. I'm still going to be dealing with some  
8 of the other non-assumption-type arguments raised by the CLO  
9 Objectors, kind of dovetailing with Mr. Pomerantz's arguments  
10 on the injunction. But that will greatly reduce, Your Honor,  
11 my argument.

12 THE COURT: All right. So if I say two hours of  
13 argument for the Debtor and Creditors' Committee, Rukavina,  
14 Taylor and Draper and Drawhorn, can you collectively manage to  
15 share that two hours? Have a two-hour argument in the  
16 aggregate? That seems fair to me.

17 MR. RUKAVINA: Your Honor, I think -- I think that's  
18 fine, Your Honor.

19 THE COURT: All right. And I guess I'll --

20 MR. TAYLOR: This is Mr. Taylor. And yes, I agree.

21 THE COURT: Okay. And Mr. Draper?

22 MR. DRAPER: This is Douglas Draper. I agree. I  
23 agree also, Your Honor.

24 THE COURT: All right. And I'm going to ask --

25 MR. POMERANTZ: Your Honor, I --

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1 THE COURT: Go ahead.

2 MR. POMERANTZ: Your Honor, we -- I think we may need  
3 like two hours and ten minutes, because mine was 1:45, Mr.  
4 Clemente was 15, and then Mr. Kharasch. But we'll be around  
5 that. And I tend to speak fast, so I might even shorten mine.

6 THE COURT: Okay. You negotiated me up to two hours  
7 and ten minutes, Debtors/Objectors, each.

8 I'm going to ask one more time. The U.S. Trustee lobbed a  
9 written objection, but we've not heard anything from the U.S.  
10 Trustee. Are you out there wanting to make an oral argument?

11 MS. LAMBERT: Yes, Your Honor. The United States  
12 Trustee is on the line. And we've been listening to the  
13 hearing. I can turn my video on. I think you're --

14 THE COURT: Yes. I can hear you. I can't see you.

15 MS. LAMBERT: Okay. All right. And so the U.S.  
16 Trustee feels that the issues about the releases have been  
17 adequately joined and raised by the other parties and that  
18 it's an issue of law. The U.S. Trustee does not feel that we  
19 can add to that dialogue by, you know, wasting more of the  
20 Court's time. I think it's been adequately briefed and it's  
21 been adequately argued here today.

22 THE COURT: Okay.

23 MS. LAMBERT: And we do have an agreement to include  
24 governmental release language in the order. I understand that  
25 agreement is still being honored. That's a separate agreement

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1 than the issue of whether the releases are precluded. But  
2 we're going to let the other people carry the water on that.

3 THE COURT: Okay.

4 MR. POMERANTZ: Yeah. And that is correct. That is  
5 correct, Your Honor. They asked for some information -- a  
6 provision on government releases. They also asked for a  
7 provision regarding joint and several liability for Trustee  
8 fees.

9 As I mentioned previously, the IRS has asked for a  
10 provision in the confirmation order, as have the Texas Taxing  
11 Authorities.

12 We have not uploaded a proposed confirmation order, but I  
13 will state right now on the record that, before we do so, we  
14 will, of course, give Ms. Lambert, Mr. Adams, and the Texas  
15 Taxing Authorities the opportunity to review. We expect there  
16 won't be any issue because the language has already been  
17 agreed to.

18 THE COURT: All right. Well, how about this. It's  
19 11:23 Central time. Let's break until 12:00 noon Central  
20 time, okay, so that gives everyone a little over 30 minutes to  
21 have a snack and get their notes together, and we'll start  
22 with closing arguments at 12:00 noon. All right? So we're in  
23 recess until then.

24 THE CLERK: All rise.

25 (A recess ensued from 11:24 a.m. until 12:05 p.m.)



1 THE COURT: All right. Please be seated. All right.  
2 This is Judge Jernigan. We are back on the record in  
3 Highland. Let me make sure we have the people we need. Do we  
4 have the Pachulski team there? Mr. Pomerantz, Mr. Kharasch?

5 MR. POMERANTZ: Yes, you do, Your Honor.

6 THE COURT: All right. For our Objectors, Mr.  
7 Taylor, are you there?

8 MR. TAYLOR: Yes, Your Honor, I am.

9 THE COURT: All right. I see Mr. Draper there on the  
10 video. You're there.

11 MR. DRAPER: I'm here. Can you hear me?

12 THE COURT: I can hear you loud and clear, yes.

13 MR. DRAPER: Great, because I didn't -- I'm not  
14 hearing, something so I apologize.

15 THE COURT: All right. So we have Mr. Rukavina, and  
16 I think I see Mr. Hogewood there as well. Is that correct?  
17 You're ready to go forward?

18 MR. RUKAVINA: Yes, Your Honor.

19 THE COURT: All right.

20 MR. RUKAVINA: Yes, Your Honor. Good afternoon.

21 THE COURT: All right. And Ms. Drawhorn, you're  
22 there?

23 MS. DRAWHORN: Yes, Your Honor.

24 THE COURT: Okay. Committee. Mr. Clemente, are you  
25 there?

1 MR. CLEMENTE: Yes, Your Honor. I'm here, Your  
2 Honor.

3 THE COURT: Okay. Very good. All right. So, let me  
4 reiterate. We've given two-hour and 10-minute time  
5 limitations for the Debtor, and that'll be both any time you  
6 reserve for rebuttal and your closing, initial closing  
7 argument. Mr. Clemente, you're going to be in that time frame  
8 as well. Okay?

9 MR. CLEMENTE: Yes, Your Honor.

10 THE COURT: And so, as supporters of the plan.

11 And then, of course, the Objectors, they have collectively  
12 two hours and ten minutes.

13 A couple of things. I'm going to have my law clerk, Nate,  
14 who you can't see but he's to my right, he's going to keep  
15 time. I promise I won't be a jerk and cut anyone off  
16 midsentence, but please don't push the limit if I say, you  
17 know, "Time."

18 The other thing I will tell you is I'll probably have some  
19 questions here or there. And I've told Nate, cut off the  
20 timer if we're in a question-answer session. I won't count  
21 that as part of the two hours and ten minutes.

22 All right. So, with that, Mr. Pomerantz, you may begin.

23 CLOSING STATEMENT ON BEHALF OF THE DEBTOR

24 MR. POMERANTZ: Thank you, Your Honor. As Your Honor  
25 is aware, the Debtor has been able to resolve all objections

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1 to confirmation other than the objection by Mr. Dondero or his  
2 entities and the United States Trustee.

3 Your Honor, I have a very lengthy closing argument, given  
4 the number of issues that are raised in the objections, and I  
5 want to make a complete record, since I understand that  
6 there's a good likelihood that (garbled) appeal.

7 With that in mind, Your Honor, I'm prepared to go through  
8 each and every confirmation requirement in Section 1129.  
9 However, as an alternative, I might propose that I can go  
10 through each of the Section 1129 requirements that are the  
11 subject of pending objections or otherwise depend upon  
12 evidence that Your Honor has heard.

13 THE COURT: Okay.

14 MR. POMERANTZ: And of course, I'll be happy to  
15 answer any questions that you have in the process.

16 THE COURT: Okay.

17 MR. POMERANTZ: And after my closing argument, I will  
18 turn it over to Mr. Kharasch to address the Advisor and Funds'  
19 objections.

20 THE COURT: Okay.

21 MR. POMERANTZ: Before I walk the Court through the  
22 confirmation requirements, I did want to note for the Court,  
23 as I did previously, that we filed an updated ballot summary  
24 at Docket No. 1887. And as reflected in the summary, Classes  
25 2 and 7 have voted to accept the plan with the respective

1 numerosity and amounts required. In fact, the votes are a  
2 hundred percent.

3 Class 8, however, has voted to reject the plan. Seventeen  
4 creditors in Class 8 voted yes and 24 objectors, which are, I  
5 think, all but one the employees with one-dollar claims for  
6 voting purposes, voted against.

7 In dollar amount, Class 8 has accepted the plan by 99.8  
8 percent of the claims. And I will address the issues of the  
9 cram-down over that class a little bit later on.

10 Lastly, during the course of my presentation, I will  
11 identify for the Court certain modifications we have made to  
12 address the objections that were filed on January 22nd and  
13 then also on February 1st. And at the end of my presentation,  
14 I will raise a couple of other modifications that I won't get  
15 to during my presentation and will explain to the Court why  
16 all the modifications do not require resolicitation and are  
17 otherwise appropriate under Section 1127.

18 Your Honor, as Your Honor is aware, Section 1129 requires  
19 the Debtors to demonstrate to the court that the plan  
20 satisfies a number of statutory requirements. 1129(a)(1)  
21 provides that the plan requires -- complies with all statutory  
22 provisions of Title 11, and courts interpreted this provision  
23 as requiring the debtor to demonstrate it complies with  
24 Section 1122 and 1123.

25 With respect to classification, Your Honor, there has been

1 one objection that was raised to essentially a classification,  
2 and that was raised by Mr. Dondero to Article 3C of the plan  
3 on the grounds that it purports to eliminate a class that did  
4 not have any claims in it as of the effective date but which  
5 may later have a claim in that class.

6 I think he was primarily concerned about Class 9  
7 subordinated claims. But Mr. Dondero misunderstands the  
8 provision. It only eliminates a claim for voting purposes,  
9 and if there's later a claim in that class, it will be treated  
10 as the plan provides the treatment.

11 In any event, Class 9, as we know now, will be populated  
12 by the HarbourVest claims, as well as the UBS claims and the  
13 Patrick Daugherty claims, if the Court approves the settlement  
14 approving those claims.

15 Next, Your Honor, Section 1123(a) contains seven mandatory  
16 requirements that a plan must include. Sections 1, 2, and 3  
17 of 1123(a) apply to the classification of claims and where  
18 they're impaired and treatment. The plan does that.

19 There has been an objection to 1123(a)(3) raised by  
20 several parties with respect to the classification and  
21 treatment of subordinated claims. The concerns stem from the  
22 mistaken belief that the Debtor reserved the right to  
23 subordinate claims without providing parties with notice and  
24 without obtaining a court order.

25 The Debtor never intended to have unilateral ability to

1 subordinate claims without affording parties due process  
2 rights, and we've added some clarificatory language to so  
3 provide.

4 We made changes to the plan on January 22nd, and then on  
5 February 1st, and the plan addresses all those issues in  
6 Article 3(j) and it talks about when a claim is going to be  
7 subordinated as a non-creditor. We've also redefined the  
8 definition of subordinated claims to make clear that a claim  
9 is only subordinated upon entry of an order subordinating that  
10 claim.

11 Mr. Dondero also objected on the grounds that the plan did  
12 not contain a deadline pursuant to which the Debtor would be  
13 required to seek any subordination, and we have revised  
14 Article 7(b) of the plan to provide that any request to  
15 subordinate a claim would have to be made on or before the  
16 claim objection deadline, which is 180 days after the  
17 effective date.

18 Lastly, certain former employees, Mr. Yang and Borud,  
19 objection also joined by Mr. Deadman, Travers, and Kauffman,  
20 objected to the inclusion of language in the definition of  
21 "Subordinated Claims" that a claims arising from a Class A, B,  
22 or C limited partnership is deemed automatically subordinated.  
23 The concerns were that the language could broadly apply to any  
24 potential claims by a former partner, and could be also read  
25 to encompass claims outside the statutory scope of 510(b) or

1 otherwise relating to limited partnership interests.

2 While the Debtor does reserve the right to seek to  
3 subordinate the claims on any basis, we have modified the plan  
4 to address that concern and to address the concern that we're  
5 not attempting to create any new causes of action for  
6 subordination that don't otherwise exist under applicable law,  
7 but it just preserves the parties' rights with respect to  
8 subordination and deals with that at a later date.

9 Next, Your Honor, Section 1123(a)(5). I skipped over  
10 1123(a)(4) because there are no objections to that provision.

11 THE COURT: Okay.

12 MR. POMERANTZ: Section 1123(a)(5), a plan must  
13 provide for adequate means of implementation. And the plan  
14 provides a detailed structure and blueprint how the Debtor's  
15 operations will continue, how the assets will be monetized,  
16 including the establishment of the Claimant Trust,  
17 establishment of the Litigation Sub-Trust, the Reorganized  
18 Debtor, the Claimant Trust Oversight Board. And the documents  
19 precisely describing how this will occur were filed as part of  
20 the various plan supplements.

21 1123(a)(7), Your Honor, requires that the plan only  
22 contain provisions that are consistent with the interest of  
23 equity holders and creditors with respect to the manner,  
24 selection, and -- of any director, officer, or trustee under  
25 the plan. And as discussed in the plan, at the disclosure

1 statement, and as testified to by Mr. Seery, the Committee and  
2 the Debtor had arm's-length negotiations regarding the post-  
3 effective date corporate governance and believe that the  
4 selection of the claimant Trustee, the Litigation Sub-Trustee,  
5 and the Claimant Trust Oversight Board are in the best  
6 interest of stakeholders.

7 HCMFA has raised a particular objection, I think, to these  
8 issues, but I will address it in the context of the  
9 requirement under Section 1129(a)(5).

10 Your Honor, Section 1129(a)(2) requires that the plan  
11 comply with the disclosure and solicitation requirements under  
12 the plan. Section 1125 requires that the Debtor only solicit  
13 with a court-approved disclosure statement. The Court  
14 approved the disclosure statement on November 23rd, and  
15 pursuant to the proofs of service on file, the plan and  
16 disclosure statement were mailed, along with solicitation  
17 materials that the court approved.

18 Now, there has been an objection raised by Dugaboy, and  
19 also alluded to by Mr. Taylor in some of his comments before,  
20 that the plan does violate 1129(a)(2) because the Debtor's  
21 disclosure statement was deficient.

22 In support of that argument, Dugaboy points to the  
23 reduction in the anticipated distribution to creditors from  
24 the November plan analysis to the January plan analysis, and  
25 argues that that reduction requires resolicitation. However,



1 those arguments are not well-taken.

2 First, none of the people making these objections were  
3 solicited for their vote on the plan, or if they had been,  
4 they didn't vote or decided to reject the plan. And to the  
5 extent that Class 8 creditors, the distribution has gone down  
6 -- that's the class that Mr. Taylor and Mr. Draper are  
7 concerned about -- you don't hear the Committee, Acis,  
8 Redeemer, UBS, HarbourVest, Daugherty, or the Senior Employees  
9 making their argument, this argument, and they represent over  
10 99 percent of the claims in that class. And in fact, of the  
11 17 Class 8 creditors that have accepted the plan, 15 are  
12 represented by the parties I just mentioned.

13 So who are the two creditors that they're so concerned  
14 about? One is Contrarian, which is a claims trader that  
15 actually elected to be treated in Class 7, and one is one of  
16 the employees who voted to accept the plan.

17 Second, Your Honor, the argument conflates the difference  
18 between adverse change to the treatment of a claim or interest  
19 that would require a resolicitation under Section 1127 and a  
20 change to the distribution that would not.

21 More importantly, Your Honor, the argument is specious.  
22 As Mr. Seery testified yesterday, the material differences  
23 between the analysis contained on November and late January  
24 and the one we filed on February 1st were based on three types  
25 of changes: an update regarding the increased value of assets

1 based upon events that had transpired during this period,  
2 which included an increase in asset value, no recoveries, and  
3 revenues expected to be generated by the CLO management  
4 agreements; an update to the expected costs of the Reorganized  
5 Debtor and the Claimant Trust as a result of the continued  
6 evaluation of staffing needs, operational expenses, and  
7 professional fees; and an update to reflect resolution of the  
8 HarbourVest and UBS claims.

9 In the filing Monday, Your Honor, we updated the plan  
10 projection, a liquidation analysis which revised the unsecured  
11 claims based upon the UBS settlement that I was able to  
12 disclose to Your Honor. And in the filing, the distribution  
13 now revised to Class 8 creditors is now 71 percent, compared  
14 to the 87 percent that was in the disclosure statement that  
15 went out for solicitation.

16 Your Honor, there can be no serious argument that the  
17 creditors in this case were not fully aware of the potential  
18 for the UBS and HarbourVest creditors receiving claims. Your  
19 Honor's UBS 3018 order granting its claim for voting purposes  
20 was entered right around the time that the disclosure  
21 statement was approved. And, in fact, a last-minute addition  
22 to the disclosure statement disclosed the 3018 amount,  
23 although the amount did not make it to the attachment to the  
24 disclosure statement. And that reference, Your Honor, to the  
25 UBS claim being allowed for voting purposes can be found at

1 Page 41 of Docket No. 1473.

2 And the HarbourVest settlement was filed on about December  
3 23, two weeks before the voting deadline, sufficient time for  
4 people to take that into consideration.

5 And as Your Honor surely knows, the hearings in this case  
6 have been very well-attended by the major parties, and I  
7 believe that if we went back and looked at the records of who  
8 was on the WebEx system during the HarbourVest and UBS  
9 hearings, you would find that representatives of basically  
10 every creditor, every major creditor in this case in Class 8  
11 participated.

12 Moreover, Your Honor, creditors were not guaranteed any  
13 percentage recovery under the plan and disclosure statement,  
14 which clearly identified the size of the claims pool as a  
15 material risk.

16 Article 4(a)(7) of the disclosure statement, which is at  
17 Docket 1473, is entitled "Claims Estimation" and warns  
18 creditors that there can be no assurances that the Debtor's  
19 claims estimates will prove correct, and that the actual  
20 amount of the allowed claims may vary materially.

21 And if Dugaboy is arguing it was misled as the holder of a  
22 disputed administrative claim and general unsecured claim,  
23 that argument is simply preposterous.

24 Dugaboy cites several cases for the proposition that  
25 deficient disclosure may warrant resolicitation, and the

1 Debtor agrees with the proposition as a general matter. But  
2 if one looks at the cases that were filed -- that Dugaboy  
3 cited to, it will see that they are clearly inapposite and  
4 distinguishable.

5 *In re Michaelson*, the Bankruptcy Court for the Eastern  
6 District of California, revoked confirmation because the  
7 debtor failed to disclose in the disclosure statement a mail  
8 fraud indictment of the turnaround specialist who was to lead  
9 the reorganization effort and a prior Chapter 7 company he  
10 drove into the ground.

11 *In In re Brotby*, the Ninth Circuit BAP affirmed a decision  
12 of the Bankruptcy Court that the individual debtor's decision  
13 to modify its financial projections on the eve of confirmation  
14 did not require a resolicitation. And there, the financial  
15 projections were off by 75 percent.

16 And in *Renegade Holdings*, the Bankruptcy Court granted a  
17 motion by a group of states to revoke confirmation by the  
18 debtors, who manufactured and distributed tobacco products,  
19 because the debtors failed to disclose in its disclosure  
20 statement that the debtor and its principals were under  
21 criminal investigation for unlawful trafficking in cigarettes,  
22 which was not disclosed to creditors.

23 Your Honor, none of these cases are remotely analogous to  
24 this case, and they certainly do not stand for the proposition  
25 that the Debtor was required to resolicit.

1       Next, Your Honor, the next requirement is 1129(a)(3),  
2       which requires that any plan be proposed in good faith. As  
3       Mr. Seery testified at length, and the Court has personal  
4       knowledge of, having presided over this case for a year, the  
5       plan is the result of substantial arm's-length negotiations  
6       with the Committee over a period of several months.

7       Mr. Seery testified yesterday that, soon after the board  
8       was appointed, the Committee wanted to immediately pursue down  
9       the path of an asset monetization plan. However, as Mr. Seery  
10      testified, the board decided that it was inappropriate to rush  
11      to judgment and that it should consider all potential  
12      restructuring alternatives for the Debtor. And Mr. Seery  
13      testified what those alternatives were: a traditional  
14      restructuring and continuation of the Debtor's business; a  
15      potential sale of the Debtor's assets in one or more  
16      transactions; an asset monetization plan like the one before  
17      the Court today; and, last but not least, a grand bargain plan  
18      that would involve Mr. Dondero sponsoring the plan with a  
19      substantial equity infusion.

20      As Mr. Seery testified, by the early summer of 2020, the  
21      Debtor decided that it was appropriate to start moving down  
22      the path of an asset monetization plan while it continued to  
23      work on the grand bargain plan. Accordingly, Mr. Seery  
24      testified that the Debtor commenced good-faith negotiations  
25      with the Committee regarding the asset monetization plan, and

1 that those negotiations took several months, were hard-fought  
2 and at arm's-length, and involved substantial analysis of the  
3 appropriate post-confirmation corporate structure, governance,  
4 operational, regulatory, and tax issues. And on August 12th,  
5 Your Honor, the plan was filed with the Court.

6 And although the Debtor at that time had not reached an  
7 agreement with the Committee on some of the most significant  
8 issues, Mr. Seery testified that the independent board  
9 believed that it was important to file that plan at that time,  
10 a proverbial stake in the ground to act as a catalyst for  
11 reaching a consensual plan with the Committee or others, which  
12 it has done.

13 As Mr. Seery testified, he continued to work with Mr.  
14 Dondero to try to achieve a grand bargain plan, while at the  
15 same time proceeding down the path of the filed plan.

16 He testified that the parties participated in mediation at  
17 the end of August and early September to try to reach an  
18 agreement on a grand bargain plan, but were unsuccessful. And  
19 the Debtor proceeded on the path of the August 12th plan and  
20 sought approval of its disclosure statement on August 27th,  
21 2020.

22 Mr. Seery testified that, at that time, the Debtor still  
23 had not reached an agreement with the Committee on certain  
24 significant issues involving post-confirmation governance and  
25 the scope of releases. And as a result, after a contested

1 hearing, Your Honor, Your Honor did not approve the disclosure  
2 statement on October 27th, but asked us to go back again to  
3 try to work out the issues, and we came back on November 23rd.

4 Mr. Seery testified that the Debtor continued to negotiate  
5 with the Committee to resolve the material disputes leading --  
6 which led up to the November 23rd hearing, where we came in  
7 with the support of the Committee. But as Mr. Seery has also  
8 testified, he has continued to try to reach a consensus on a  
9 global plan, notwithstanding the approval of the disclosure  
10 statement. And he spent personally several hundred hours  
11 since his appointment trying to build consensus.

12 As part of this process, Mr. Seery testified that Mr.  
13 Dondero received access to substantial information regarding  
14 the Debtor's assets and liabilities, most recently in  
15 connection with a series of informal document requests which  
16 were made at the end of December.

17 And after the Court asked the parties to again reengage in  
18 efforts to try to reach a global hearing after the Debtor's  
19 preliminary injunction motion, Mr. Seery testified that he and  
20 the board participated in calls with Mr. Dondero and his  
21 advisors and the Committee to see if common ground could be  
22 attained.

23 Unfortunately, as Mr. Seery testified, the Committee and  
24 Mr. Dondero were not able to reach an agreement.

25 Accordingly, Your Honor, the testimony unequivocally and

1 overwhelmingly demonstrates that the plan was proposed in good  
2 faith.

3 I expect the Objectors may argue in closing that they have  
4 filed a plan under seal that is a better alternative than that  
5 being proposed by the plan that the Debtor seeks to confirm.  
6 Your Honor, as a threshold matter, yesterday I said any  
7 mention of the specifics of the recent plan would be  
8 inappropriate. We are not here today to debate the merits of  
9 Mr. Dondero's plan, which the Court permitted him to file  
10 under seal. He had ample opportunity to file this plan after  
11 exclusivity was terminated, seek approval of a disclosure  
12 statement, and, if approved, solicit votes in connection with  
13 a confirmation hearing, but he failed to do so.

14 What matters today, Your Honor, is whether the Debtor's  
15 plan, the plan that has been accepted by 99.8 percent of the  
16 amount of creditors, and opposed only by Mr. Dondero, his  
17 related entities, and certain employees, meets the  
18 confirmation requirements of Section 1129, which we most  
19 certainly argue it does.

20 And perhaps most importantly, Your Honor, the Court  
21 remarked at the last hearing that, without the Committee's  
22 support for a competing plan, Mr. Dondero's plan would be dead  
23 on arrival. And as you have heard from Mr. Clemente, Mr.  
24 Dondero does not yet have the Committee's support.

25 Next, Your Honor, is Section 1129(a)(5). That requires



1 that the plan disclose the identity of any director,  
2 affiliate, officer, or insider of the debtor, and such  
3 appointment be consistent with the best interest of creditors  
4 and equity holders. Courts have held that this section  
5 requires the disclosure of the post-confirmation governance of  
6 the reorganized entity.

7 HCMFA objects to the plan, arguing that it did not comply  
8 with Section 1129(a)(5) because it didn't disclose the people  
9 who would control and manage the Reorganized Debtor and who  
10 might be a sub-servicer. HCMFA's objection is off-base.  
11 Under the plan, Mr. Seery will be the claimant Trustee and  
12 Marc Kirschner will be the Litigation Trustee. Mr. Seery  
13 testified extensively about his background, and he has  
14 appeared before the Court many times and the Court is familiar  
15 with him. We have also introduced his C.V. into evidence.

16 As he testified, he will be paid \$150,000 per month,  
17 subject to further negotiations with the Claimant Trust  
18 Oversight Committee regarding the monthly amount and any  
19 success fee and severance fee, which negotiation is expected  
20 to be completed within the 45 days following the effective  
21 date.

22 Mr. Seery also testified regarding the names of the  
23 members of the Claimant Trust Oversight Committee, which  
24 information was also contained in the plan supplement and it  
25 generally includes the four members of the Committee and David

1 Pauker, a restructuring professional with decades of  
2 restructuring experience.

3 The members of the Oversight Committee will serve without  
4 compensation, except for Mr. Pauker, who Mr. Seery testified  
5 will receive \$250,000 in the first year and \$150,000 for  
6 subsequent years.

7 As set forth in the Claimant Trust agreement, if at any  
8 time there is a vacant seat to be filled by another  
9 independent member, their compensation will be negotiated by  
10 and between the Claimant Trust Oversight Board and them.

11 Mr. Seery has also testified that he believed the Claimant  
12 Trust will have sufficient personnel to manage its business.  
13 Specifically, he has testified that he intends to employ  
14 approximately ten of the Debtor's employees, who will be  
15 sufficient to enable him to continue to operate the Debtor's  
16 business, including as an advisor to the managed funds and the  
17 CLOs, until the Claimant Trust is able to effectively and  
18 efficiently monetize its assets for fair value, whether that  
19 takes two years or whether that takes 18 months or whether  
20 that takes longer.

21 Mr. Seery further testified that he believes that the  
22 operations can be best conducted by the Debtor's employees.  
23 And while he did consider the retention of a sub-servicer, he  
24 ultimately decided, in consultation with the Committee, that  
25 the monetization would be a lot more effective if done with a

1 subset of the Debtor's current employees.

2 The proposed corporate governance is also consistent with  
3 the interests of the Debtor and its stakeholders. The Court  
4 is very familiar with Mr. Seery and the Debtor, and I believe  
5 that Mr. Clemente, when he comments, will say the Committee  
6 can think of no better person to continue managing the  
7 Claimant Trust than Mr. Seery.

8 Mr. Kirschner is also well qualified to be the Litigation  
9 Trustee. His C.V. is part of the evidence that's been  
10 admitted and contains additional information regarding his  
11 background. And he will receive \$40,000 a month for the first  
12 three months and \$20,000 a month thereafter, plus a to-be-  
13 negotiated success fee.

14 There just simply can be no challenge to Mr. Seery's or  
15 Mr. Kirschner's qualifications or abilities to act in a manner  
16 contemplated by the plan or that their involvement is not in  
17 the best interest of the estate and its creditors.

18 Your Honor, the next requirement that is objected to is  
19 Section 1129(a)(7). That, of course, requires the Debtor to  
20 demonstrate that creditors will receive not less under the  
21 plan than they would receive if the Debtor was to be  
22 liquidated in Chapter 7. And on February 1st, Your Honor, we  
23 filed our updated liquidation analysis, which contains the  
24 latest-and-greatest evidence to support that.

25 These documents, the updated documents, in connection with

1 the prior analysis, was provided to objecting parties in  
2 advance of the January 29th deposition, and Your Honor has  
3 heard the differences between the January 29th and the  
4 February 1st documents being very minimal.

5 The Court heard extensive evidence and testimony from Mr.  
6 Seery regarding the assumptions that went into the preparation  
7 of the liquidation analysis and the differences of what  
8 creditors are projected to receive under the plan as compared  
9 to what they are projected to receive in a Chapter 7.

10 Such testimony also included a comparison between the  
11 liquidation analysis that was filed with the plan in November,  
12 the updated liquidation analysis filed on the -- or, provided  
13 to parties on January 28th, and the last version, filed on  
14 February 1st.

15 Mr. Seery testified that, on the revenue side, the  
16 liquidation analysis was updated to include the HCLOF  
17 interest, which was required as part of the settlement with  
18 HarbourVest; the increase in value of certain assets,  
19 including Trussway; revenue expected to be generated from  
20 continued management of the CLOs; and increased recovery on  
21 notes as a result of the acceleration of certain related  
22 notes.

23 On the expense side, Mr. Seery testified regarding his  
24 best estimate of the likely expenses to be incurred by a  
25 Chapter 7 trustee -- by the Claimant Trust, including

1 personnel costs; professional costs, which increase because of  
2 the litigious nature this case has become; and operating  
3 expenses.

4 And lastly, on the claim side, Your Honor, Mr. Seery  
5 testified that the claims numbers have been updated to include  
6 the settlement from HarbourVest and initially the amount  
7 approved to UBS pursuant to the 3018 order and then the  
8 reduction at \$50 million based upon the settlement announced.  
9 And like the prior liquidation analysis, the current analysis  
10 demonstrates that creditors will fare substantially better  
11 under in Chapter -- under the plan than in Chapter 7. In  
12 fact, the projected recovery under the plan is 85 percent for  
13 Class 7 creditors and 71.32 percent for Class 8 creditors, as  
14 compared to 54.96 percent for all unsecured creditors in a  
15 Chapter 7.

16 Mr. Seery also testified that expenses are expected to be  
17 more under Chapter 11 than under Chapter 7, but he also  
18 testified that the tens of millions of dollars in greater  
19 revenue and asset recoveries under the plan will more than  
20 offset the additional expenses.

21 As a result, the Court has more than sufficient  
22 evidentiary basis to conclude that the Debtor has carried its  
23 burden to prove that it meets the best interest of creditors  
24 best.

25 But Mr. Dondero's counsel spent a lot of time crossing --

1 cross-examining Mr. Seery, in a vain attempt to demonstrate to  
2 the Court that a Chapter 7 actually would be much better for  
3 creditors. And this argument has also been made by Dugaboy  
4 and the Advisors and the Funds.

5 Before I address these arguments on its merits, Your  
6 Honor, I just wanted to remind the Court of the Objectors --  
7 these Objectors' interest in this case. Mr. Dondero owns no  
8 equity in the Debtor. He owns a general partner. Strand, in  
9 turn, owns a quarter-percent -- a quarter of one percent of  
10 the total equity in the Debtor. And Mr. Dondero's claim, it's  
11 only a claim for indemnification. Dugaboy asserts two claims:  
12 a frivolous administrative claim relating to the postpetition  
13 management of a Multi-Strat, which, as an administrative  
14 claim, if it's valid, would not even be affected by the best  
15 interest of creditors test, because it would have to be paid  
16 in full. And he also asserts a claim that the Debtor's  
17 subsidiary -- against the Debtor's subsidiary for which it  
18 tries to pierce the corporate veil.

19 Just think about it. Dugaboy, Mr. Dondero's entity, is  
20 arguing that he should be able to pierce the corporate veil to  
21 get at the entity that was his before the bankruptcy.

22 Dugaboy's only other interest in this case relates to a --  
23 a one -- point eighteen and several-hundredths percent of the  
24 equity interest of the Debtor, and that is out of the money.

25 And as I mentioned previously, Your Honor, Mr. Rukavina's

1 clients either didn't file any general unsecured claims or  
2 filed them and withdrew them. Their only claim is a disputed  
3 administrative claim against the Debtor that was filed a week  
4 ago and which, at the appropriate time, the Debtor will  
5 demonstrate is without merit.

6 And I understand that, just today, NexPoint Advisors also  
7 filed administrative claim.

8 So I'm not going to argue to Your Honor that these parties  
9 do not have standing, although their standing is tenuous, at  
10 best, to assert this argument. The Court should keep their  
11 relative interests in mind when evaluating the merits and the  
12 good faith of this objection.

13 The principal objection, as I said, is that creditors will  
14 do better in a Chapter 7. Essentially, they argue that a  
15 Chapter 7 trustee can liquidate the assets just as well as Mr.  
16 Seery can and not require the cost structure that is included  
17 in the Debtor's plan projections. Yes, they argue that a  
18 Chapter 7 will be more efficient.

19 Mr. Seery's testimony, the only testimony on the topic,  
20 however, establishes that this preposterous proposition has no  
21 basis in reality. Mr. Seery testified that a Chapter 7  
22 trustee's mandate would be to reduce Debtor's assets as fast  
23 as possible, while he will monetize assets as and when  
24 appropriate to maximize the value.

25 But even if you can assume that the Chapter 7 trustee

1 could get court authority in a Chapter 7 to operate, there are  
2 several reasons Mr. Seery testified why a liquidation by a  
3 Chapter 7 trustee would be far worse than the plan.

4 First, Your Honor, no matter how competent the Chapter 7  
5 trustee is -- and Mr. Seery did not say he is more competent  
6 than anyone else out there -- the lack of a learning curve  
7 that Mr. Seery established through the 13 months in this case  
8 puts Mr. Seery at such a major advantage compared to a Chapter  
9 7 trustee.

10 Second, Mr. Seery questioned whether the Chapter 7 trustee  
11 would be able to retain the Debtor's existing professionals,  
12 even assuming they were willing to be retained. I'm not sure  
13 what's the Court's practice or the practice in the Northern  
14 District, but in many districts around the country debtor's  
15 counsel and professionals cannot be retained by Chapter 7  
16 trustee, as general counsel, at least.

17 And I could just imagine, Your Honor, Mr. Dondero's  
18 position if the Chapter 7 trustee actually sought to hire  
19 Pachulski Stang and DSI.

20 Third, Your Honor, regardless of whether the Chapter 7  
21 trustee obtained some operating authority, the market  
22 perception will be that a Chapter 7 trustee will sell assets  
23 for less value than would Mr. Seery as claimant Trustee. Mr.  
24 Seery testified to that.

25 The argument that the Objectors make that a Chapter 7



1 process, whereby the trustee would seek court approval of  
2 assets, is better for value than a process overseen by the  
3 Claimant Trust Board lacks any evidentiary basis and also is  
4 contradicted by Mr. Seery's testimony.

5 In fact, Mr. Seery testified that the Chapter 7 process,  
6 the public process of it, would very likely result in less  
7 recovery than a sale conducted in the Claimant Trust.

8 And lastly, Mr. Seery testified that it's unlikely that  
9 the ten or so valuable employees who Mr. Seery is planning to  
10 heavily rely on to assist him with post-confirmation would  
11 agree to a work for Chapter 7 trustee. Your Honor is all too  
12 familiar with the fights in the *Acis* case and Chapter 7  
13 trustee, and it's just hard to believe that any of the  
14 Highland employees would go work for the Chapter 7 trustee.

15 So why is Mr. Dugaboy -- why is Dugaboy and Mr. Dondero  
16 actually making this objection and advocating for a Chapter 7?  
17 It's because they would expect to buy the Debtor's assets on  
18 the cheap from a Chapter 7 trustee, exactly what they've been  
19 trying to do in this case.

20 Your Honor, moving right now to Section 1129(a)(11), that  
21 requires the debtor to demonstrate that the plan is feasible.  
22 In other words, it's not likely to be followed by a further  
23 liquidation or restructuring. Under the Fifth Circuit law,  
24 the debtor need only demonstrate that the plan will have a  
25 reasonable probability of success to satisfy the feasibility

1 requirement, and the Debtor has easily met this standard.

2 As Mr. Seery testified, the Debtor's plan contemplates  
3 continued operations through which time the assets will be  
4 monetized for the benefit of creditors. The plan contemplates  
5 that Class 7 creditors will be paid off shortly after the  
6 effective date. Class 8 creditors are not guaranteed any  
7 recovery but will receive pro rata distributions over a period  
8 of time. Class 2, Frontier secured claim, will be paid off  
9 over time, and the projections demonstrate that it will -- the  
10 Debtor will have money to do so.

11 Mr. Seery testified at length regarding the assumptions  
12 that went into the preparation of the projections most  
13 recently filed on February 1, and based on that testimony, the  
14 Debtor has clearly demonstrated that the plan is feasible.

15 Your Honor, I think that brings us to Section 1129(b). Of  
16 course, again, Your Honor, if Your Honor has any other  
17 questions with the sections I'm skipping over. I believe  
18 we've adequately covered them in the briefs and I don't think  
19 there's any objection.

20 But as I mentioned before, we have three classes that have  
21 voted to reject the plan. Class 8 is the general unsecured  
22 claims. They voted to reject the plan. Yes. Even though,  
23 based upon the ballot summary, 99 percent of the amount of  
24 claims in that class voted to accept the plan, approximately  
25 24 employees voted to reject the plan. And accordingly, the

1 Debtor cannot satisfy the numerosity requirement of Section  
2 1126(c).

3 I do want to briefly recount for Your Honor Mr. Seery's  
4 testimony regarding the nature of the claims of the 24  
5 employees who voted to reject the plan. And I'm not doing  
6 this to argue that the votes from these contingent creditors  
7 are not valid or that the Debtor doesn't need to satisfy the  
8 cram-down requirements. The Debtor understands it needs to  
9 demonstrate to the Court that Section 1129(b) is satisfied for  
10 the Court to confirm the plan.

11 Rather, why I do this, Your Honor, is to provide the Court  
12 with context about the nature and extent of the creditors in  
13 this class as the Court determines whether the plan is, in  
14 fact, fair and equitable and can be crammed down to a  
15 dissenting vote.

16 Mr. Seery testified that these employees originally had  
17 claims under the annual bonus plan and the deferred  
18 compensation plan. And as he testified, in order for claims  
19 under each of those plans to vest -- I think he referred to  
20 them as be-in-the-seat plans -- the employee was required to  
21 remain employed as of that date.

22 Mr. Seery testified that the Debtor terminated the annual  
23 bonus plan in the middle of January and replaced it with the  
24 key employee retention plan that the Court previously  
25 approved.

1       Accordingly, Mr. Seery testified that no employee who  
2       voted to reject the plan anymore has a claim on the annual  
3       bonus plan. He also testified that, with respect to the  
4       deferred compensation plan, people have contingent claims  
5       under that plan and that no payments are due until May 20 --  
6       2021.

7       As Mr. Seery testified, if the employees who would be  
8       entitled to receive payments under the deferred compensation  
9       plan do not agree to enter into a separation agreement that  
10      was approved by the Court, they will be terminated before May  
11      and there will no -- not longer be any deferred compensation  
12      due.

13      Accordingly, while the 24 employees who voted to reject  
14      the plan do technically have claims at this time they have  
15      voted, Mr. Seery testified the claims will go away soon.

16      I do want to point out something that's obviously  
17      painfully obvious at this point, that while Class 8 voted to  
18      reject the plan, the Committee, the statutory fiduciary for  
19      all unsecured creditors, supports the plan enthusiastically  
20      and I believe it does so unanimously.

21      The other classes to reject the plan, Your Honor, are  
22      Class 11, the A limited partnerships, and none of the holders  
23      in Class B and C limited partnerships voted on the plan, so  
24      cram-down is required over those classes as well. So Your  
25      Honor is able to confirm the plan pursuant to the cram-down

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1 procedures under 1129(b) if the Court determines that the plan  
2 is fair and equitable and does not discriminate unfairly  
3 against the rejecting classes.

4 Let's first turn to the fair and equitable requirement. A  
5 plan is fair and equitable if it follows the absolute priority  
6 rule, meaning that if a class does not receive payment in  
7 full, no junior class will receive anything under the plan.  
8 With respect to Class 8, no junior class -- junior class to  
9 Class 8 will receive payment, and here is the key point,  
10 unless Class 8 is paid in full, with appropriate interest.  
11 NPA and Dugaboy -- Dugaboy in a brief filed on Monday -- argue  
12 that the plan does not satisfy the absolute priority rule  
13 because Class 10 and Class Equity Interests have a contingent  
14 right to receive property under the plan.

15 Your Honor, this argument misunderstands the absolute  
16 priority rule. Class 10 and Class Creditors will only receive  
17 payment after distribution to 8 and 9, the unsecured claims  
18 and the subordinated claims, are all paid in full, plus  
19 interest.

20 And, in fact, Dugaboy, in its brief, to its credit, admits  
21 that the argument is contrary to the Bankruptcy Court's  
22 decision of Judge Gargotta in the Western District case of *In*  
23 *re Introgen Therapeutics*. There, the Court was faced with a  
24 similar argument by a group of unsecured creditors who argued  
25 that the debtor's plan violated the absolute priority rule

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1 because equity was retaining a contingent interest that would  
2 only be payable if general unsecured claims were paid in full.

3 In rejecting the argument, the Court reasoned, and I  
4 quote, "The only way Class 4 will receive anything is if Class  
5 3, in fact, gets paid in full, in satisfaction of  
6 1129(b) (2) (B) (i)," meaning that the absolute priority rule  
7 would not be an issue. If Class 3 is not paid in full, Class  
8 4's property interest is not -- is just -- is not just  
9 valueless, it just doesn't exist.

10 Your Honor, this is precisely the situation in this case.  
11 Equity interests will only receive a recovery if Class 8 and 9  
12 are paid in full.

13 But Dugaboy attempts to escape the logical reading of the  
14 absolute priority rule by claiming that *Introgen* was wrongly  
15 decided and goes against the Supreme Court's decision in  
16 *Ellers* (phonetic). Dugaboy argues that because the Supreme  
17 Court decided that property given to a junior class without  
18 paying a senior class in full is property, even if it's  
19 worthless.

20 But Dugaboy misses the point. Like the debtor in the  
21 *Introgen*, the Debtor here is not arguing that the property --  
22 the absolute priority rule is not violated because the  
23 contingent trust is worthless. Rather, the argument is that  
24 the absolute priority rule is not violated; it's, in order to  
25 receive anything on account of the junior -- of the equity,

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1 the senior creditors have to be paid a hundred percent plus  
2 interest.

3 In fact, Your Honor, if the plan just didn't give any  
4 recovery to the equity Class 10 and 11, I bet you Dugaboy and  
5 Mr. Dondero would be arguing that it violated the absolute  
6 priority rule because senior classes, unsecured creditors,  
7 could potentially receive more than a hundred percent of their  
8 interest. And there's a case in the Southern District of  
9 Texas, *In re MCorp*, where the Bankruptcy Court said that for a  
10 plan to be confirmed, its stockholders eliminated, creditors  
11 must not receive more than payment in full.

12 Excess proceeds, Your Honor, if any, have to go somewhere.  
13 They can't go to creditors, so they have to go to equity. And  
14 the absolute priority rule is not violated.

15 And how is Dugaboy harmed? They say they may want to buy  
16 the contingent interests, and the lack of a marketing effort  
17 violates the *LaSalle* opinion as well. And who holds the Class  
18 B and Class C partnership interests that come before Dugaboy  
19 that Dugaboy is concerned may have this opportunity rather  
20 than them? Yes, it's Hunter Mountain, Your Honor, an entity,  
21 like Dugaboy, that's owned and controlled by Mr. Dondero.

22 Accordingly, the argument that the plan violates the  
23 absolute priority rule is actually a frivolous argument.

24 Turning now to unfair discrimination, Your Honor, Dugaboy  
25 argued in its brief Monday that because the projected

1 distribution to unsecured creditors has gone down in the  
2 recent plan projections, the discrepancy between Class 7 and  
3 Class 8 is so large that that amounts to unfair  
4 discrimination.

5 Again, the Court should first ask why is Dugaboy even the  
6 right party to be making the objection. Its claim against the  
7 Debtor to pierce the corporate veil, as I mentioned, is  
8 frivolous. It's subject to objection. It didn't even bother  
9 to have the claim temporarily allowed for voting purposes, as  
10 did other creditors who thought they had a valid claim. Yet  
11 this is another example of Mr. Dondero, through Dugaboy,  
12 trying to throw as many roadblocks in front of confirmation as  
13 he can.

14 But this argument, like the other ones, fails as well.  
15 Class 8 contains the general unsecured creditor claims,  
16 predominately litigation claims that have been pending against  
17 the Debtor for years. The Debtor was justified in treating  
18 the other unsecured creditors differently.

19 Class 6 consists of the PTO claims in excess of the cap,  
20 which are of different quality and nature than the other  
21 claims.

22 Class 7 consists of the convenience class. And it's  
23 appropriate to bribe convenience class creditors with a  
24 discount option for smaller claims to be cashed out for  
25 administrative convenience.



1       Mr. Seery testified that when the plan was formulated, the  
2       concept was to separately classify liquidated claims in small  
3       amounts in Class 7 and unliquidated claims in Class 8. Mr.  
4       Seery also testified that there's a valid business  
5       justification to treat the -- hold business 7 -- Class 7  
6       claims differently. These creditors had a reasonable  
7       expectation of getting paid promptly, as compared to  
8       litigation creditors, who would expect to be paid over time.

9       As the Court is aware, the litigation claims in Class 8  
10      involve litigation that has been pending for several years in  
11      the case of Acis, Daugherty, Redeemer, and more than a decade  
12      in UBS.

13      And most importantly, as Mr. Seery testified, the  
14      Committee and the Debtor had significant negotiation regarding  
15      the classification and treatment provisions of the plan for  
16      Class 7.

17      The Committee does have one constituent who is a Class 7  
18      creditor. However, the other three creditors are all in Class  
19      8 and hold claims in excess of \$200 million and supported the  
20      separate classification and the different treatment.

21      So, Your Honor, discrimination, different treatment among  
22      Class 7 and 8 is appropriate, and the different treatment is  
23      not unfair. In the February 1 projections, the Class 8  
24      creditors are estimated to receive 71.32 percent of their  
25      claims, but that's just an estimate. As Mr. Seery testified,

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1 the number can go up based upon the value he can generate from  
2 the assets and, importantly, from litigation claims. Class 8  
3 creditors could up end up receiving a hundred percent on  
4 account of their claims. Class 7 creditors are fixed at 85  
5 percent.

6 Giving Class 8 creditors the opportunity to roll the dice  
7 and potentially get more or less than the 85 percent offered  
8 to Class 7 is not at all unfair.

9 For these reasons, Your Honor, the Court has the ability  
10 and should confirm the plan pursuant to the cram-down  
11 provisions of 1129(b).

12 Your Honor, I'm now going to switch from the statutory  
13 requirements to all the issues raised by the release,  
14 injunction, and exculpation provisions.

15 I'd just like to take a brief sip of water.

16 Dugaboy -- I will first deal with the Debtor release  
17 provided in Article 9(f) of the plan, which we claim is  
18 appropriate. Dugaboy and the U.S. Trustee have objected to  
19 the release contained in Article 9(f). Dugaboy objects  
20 because it believes that the Debtor release releases claims  
21 that the Claimant Trust or Litigation Trust have that have not  
22 yet arisen, and the U.S. Trustee objects because it believes  
23 that the release is a third-party release.

24 These objections have no merit, and they should be  
25 overruled.

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1 I would like to ask Ms. Canty to put up a demonstrative  
2 which contains the provision Article 9(f) of the plan.

3 Your Honor, as set forth in this Article 9(f), only the  
4 Debtor is granting any release. While that --

5 THE COURT: And for the record, it's 9(d)? 9(d),  
6 right?

7 MR. POMERANTZ: 9(d)? 9(d), correct, Your Honor.

8 THE COURT: Yes. Okay.

9 MR. POMERANTZ: Sorry about that.

10 THE COURT: Uh-huh.

11 MR. POMERANTZ: While the release is broad, it does  
12 not purport to release the claims of any third party. The  
13 Claimant Trust and the Litigation Trust are only included in  
14 the release as successors of the Debtor. The release is  
15 specifically only for claims that the Debtor or the estate  
16 would have been legally entitled to assert in their own right.

17 Section 1123(b)(3)(A) of the Bankruptcy Code provides that  
18 a plan may provide for the settlement or adjustment of any  
19 claims or interests belonging to the debtor or the estate, and  
20 that's exactly what the Debtor release provides.

21 Accordingly, Dugaboy is wrong that the release effects a  
22 release of claims that the Claimant Trust or the Litigation  
23 Sub-Trust have that won't arise until after the effective  
24 date. And the U.S. Trustee is simply wrong; there's no third-  
25 party release aspect under the release.

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1       The last point I will address on the release, Your Honor,  
2       is who is being released and why and what does the evidence  
3       show. The Debtor release extends to release parties which  
4       include the independent directors, Strand, for actions after  
5       January 9th, Jim Seery as the CEO and CRO, the Committee,  
6       members of the Committee, professionals, and employees.

7       You have heard Mr. Seery's testimony that the Debtor does  
8       not believe that any claims against the parties that are  
9       proposed to be released actually exist. You have heard Mr.  
10      Seery's testimony that he worked closely with the employees  
11      and believes that not only have they all been instrumental in  
12      getting the Debtor to the -- be on the cusp of plan  
13      confirmation, but that also Mr. Seery is not aware of any  
14      claims against them.

15      Moreover, as Mr. Seery testified, the release for the  
16      employees is only conditional. He testified that the  
17      employees are required to assist in the monetization of assets  
18      and the resolution of claims, and if they do not like -- if  
19      they do not lose their release, then any Debtor claims are  
20      tolled, such that could be pursued by the Litigation Trustee  
21      at a future time.

22      Lastly, I'm sure that the Dondero entities will argue that  
23      someone needs to investigate claims against Mr. Seery for  
24      mismanagement or for, God forbid, having failed to file the  
25      2015.3 statements. Such claims are part of the continuing

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1 harassment of Mr. Seery that the Dondero entities have  
2 embarked on after it was apparent that nobody would support  
3 their plan.

4       There is no evidence of any claims that exist, Your Honor.  
5 In fact, the Committee and its professionals have watched the  
6 Debtor through this case like a hawk. They have not been  
7 afraid to challenge the Debtor's actions in general and Mr.  
8 Seery's in particular. FTI has worked on a daily basis with  
9 DSI and the company, had access to information. When COVID  
10 was happening, they were looking at trades going on on a daily  
11 basis.

12       So if the Committee, whose members hold approximately \$200  
13 million of claims against the estate, are okay with the  
14 release against the independent directors and Mr. Seery, that  
15 should provide the Court with comfort to approve the releases  
16 as part of the plan.

17       In summary, Your Honor, the Debtor release is entirely  
18 appropriate and does not affect the release of third-party  
19 claims that have not yet arisen.

20       Next, Your Honor, I want to go to the discharge. There's  
21 been objections to the discharge. Dugaboy and NexPoint have  
22 objected that the Debtor receiving a discharge under the plan  
23 -- argue a debtor is liquidating. The objection is not well  
24 taken based upon Mr. Seery's testimony regarding what it is  
25 the Claimant Trust and the Reorganized Debtor plan to do after

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1 the effective date, as compared to what the limitations of a  
2 discharge are under 1141(d) (3) .

3 Your Honor, Article 9 of the -- 9(b) of the plan provides  
4 that as -- except as otherwise expressly provided in the plan  
5 or the confirmation order, upon the effective date, the Debtor  
6 and its estate will be discharged or released under and to the  
7 fullest extent provided under 1141(d) (A) [sic] and other  
8 applicable provisions of the Bankruptcy Court. Bankruptcy  
9 Code.

10 Section 1141(d) (3) provides an exception to the discharge,  
11 and I'd like to have that section put up for Your Honor at  
12 this point. Ms. Canty?

13 As this -- as the section reflects, and as the Fifth  
14 Circuit has ruled in the *TH-New Orleans Limited Partnership*  
15 case cited in our materials, in order to deny the debtor a  
16 discharge under 1141(d) (3), three things must be true: (1)  
17 the plan provides for the liquidation of all or substantially  
18 all of the property in the estate; (2) the debtor does not  
19 engage in business after consummation of the plan; and (3) the  
20 debtor would be denied a discharge under 727(a) of this title  
21 if the case was converted to Chapter 7. Here, only C applies.

22 With respect to A, Your Honor, while the plan does project  
23 that it will take approximately two years to monetize the  
24 Debtor's assets for fair value, the Debtor is just not  
25 liquidating within the meaning of Section A.

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1 As Mr. Seery testified, during the post-confirmation  
2 period, post-effective date period, the Debtor will continue  
3 to manage its funds and conduct the same type of business it  
4 conducted prior to the effective date. It'll manage the CLOs.  
5 It'll manage Multi-Strat. It'll manage Restoration Capital.  
6 It'll manage the Select Fund, and it'll manage the Korea Fund.

7 The Bankruptcy Court for the Southern District of New  
8 York's 2000 opinion in *Enron*, cited in our materials, is on  
9 point. There, the Court found that a debtor liquidating its  
10 assets over an indefinite period of time that is likely to  
11 take years is not liquidating within the meaning of Section  
12 1141(b) (3) (A), justifying a denial of discharge.

13 But even if we failed A, based upon Mr. Seery's testimony,  
14 we would not fail B. The Debtor will be continuing to do what  
15 it has done during the case, as it did before, as I said,  
16 managing its business. B says the debtor does not engage in  
17 the business after management. So while Mr. Seery testified  
18 that it would take approximately two years, it could take  
19 more, it could take less, and there is no requirement to  
20 liquidate assets over a period of time.

21 Accordingly, Your Honor, the Debtor is conducting the type  
22 of business contemplated by Section B so as not to just deny a  
23 discharge.

24 As the Fifth Circuit said in the *TH-New Orleans* case, the  
25 court granted a discharge there because it was likely that the

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1 debtor would be liquidating its assets and conducting business  
2 (indecipherable) years following a confirmation date. And  
3 this result makes sense, Your Honor, because the Debtor will  
4 need the discharge and the tenant injunctions, which I'll get  
5 to in a moment, in order to prevent interference with the  
6 Debtor's ability to implement the terms of the plan and make  
7 distributions to creditors.

8 I would now like, Your Honor, to turn to the exculpation  
9 provisions, which there's been -- there's been a lot of  
10 briefing on it, and I know Your Honor is very aware of the  
11 exculpation provisions and the *Pacific Lumber* case. And  
12 several parties have objected to the exculpation contained in  
13 the plan, based primarily on the Fifth Circuit ruling in  
14 *Pacific Lumber*.

15 The exculpation provision, which is not dissimilar to what  
16 is found in many plans around the country, including in plans  
17 confirmed in bankruptcy courts in the Fifth Circuit, acts to  
18 exculpate the exculpated parties for negligent-only acts as it  
19 contains the standard carve-outs for gross negligence,  
20 intentional conduct, and willful misconduct.

21 I do want to bring to the Court's attention a deletion we  
22 made to the parties protected by the exculpation in the plan  
23 and now -- were filed on February 1st. The definition of  
24 exculpated parties included, before February 1, not only the  
25 Debtor but its direct and indirect majority-owned subsidiaries



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1 and the managed funds. In the plan amendment, we have deleted  
2 the Debtor's direct and indirect majority-owned subsidiaries  
3 and managed funds from the definition and are not seeking  
4 exculpation for those entities.

5 But before, Your Honor, I address *Pacific Lumber* and why  
6 the Debtor believes it does not preclude the Court from  
7 approving the exculpation in this case, I do want to focus on  
8 something that the Objectors conveniently ignore from their  
9 argument.

10 As I mentioned in my opening argument, Your Honor, the  
11 independent directors were appointed pursuant to the Court's  
12 order on January 9, 2020. They have resolved many issues  
13 between the Debtor and the Committee, and avoided the  
14 appointment of a Chapter 11 trustee.

15 The January 9th order was specifically approved by Mr.  
16 Dondero, who was in control of the Debtor at the time, and I  
17 believe the transcripts that are admitted into evidence will  
18 demonstrate that he was fully behind the approval of the  
19 January 9th order.

20 In addition to appointing the independent directors into  
21 what was sure to be a contentiously litigious case, the  
22 January 9th order set the standard of care for the independent  
23 directors, and specifically exculpated them from negligence.

24 You have heard Mr. Seery and Mr. Dubel testify that they  
25 had input into what the order said and would have not agreed

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1 to be appointed as independent directors if it did not include  
2 Paragraph 10, as well as the provisions regarding  
3 indemnification and D&O insurance.

4 I would like to put a demonstrative on the screen, which  
5 is actually Paragraph 10 of that order. Your Honor, Paragraph  
6 10, there's two concepts embedded here. First, it requires  
7 any parties wishing to sue the independent directors or their  
8 agents to first seek such approval from the Bankruptcy Court.  
9 Secondly, and importantly for purposes of the independent  
10 directors and their agents, who would include the employees,  
11 it set the standard of care for them during the Chapter 11 and  
12 entitled them to exculpation for negligence. Paragraph 10  
13 says the Court will only permit a suit to go forward if such  
14 claim represents a colorable claim for willful misconduct or  
15 gross negligence.

16 And Your Honor, Paragraph 10 does not expire by its terms.

17 By not including negligence in the definition of what a  
18 colorable claim might be, the Court has already exculpated the  
19 independent directors and their agents, which include the  
20 employees acting at their direction.

21 And because the independent directors and their agents are  
22 exculpated under Paragraph 10, Strand needs to be exculpated  
23 as well for actions occurring after January 9th. This is  
24 because a suit against Strand for conduct after the  
25 independent board was appointed is effectively a suit against

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1 the independent directors, who were the only people in control  
2 of Strand at that time.

3 After the effective date, Mr. Dondero will regain control  
4 of Strand, as the independent directors will be discharged.  
5 And for parties able to sue Strand essentially for negligence  
6 for conduct conducted by the independent directors after  
7 January 9th, Strand will then be able to seek indemnification  
8 from the Debtor under the Debtor's partnership agreement  
9 because the partnership agreement does provide the general  
10 partner is entitled to indemnification.

11 Accordingly, an exculpation for Strand is really the  
12 functional equivalent of an exculpation for the independent  
13 directors and the Debtor.

14 The January 9th order was not appealed, and an objection  
15 to exculpation at this point as it relates to the independent  
16 directors, their agents, and Strand is a collateral attack on  
17 this order. So, Your Honor, Your Honor does not even need to  
18 get to the thorny issues addressed by *Pacific Lumber*.

19 However, even in the absence of the January 9th order,  
20 exculpation of the independent directors and their employees,  
21 as well as the other exculpated parties, is not prohibited by  
22 *Pacific Lumber*. In *Pacific Lumber*, the Fifth Circuit reversed  
23 a bankruptcy court order confirming a plan because the  
24 exculpation provision was too broad and included parties that  
25 the Fifth Circuit thought could not be exculpated under

1 Section 524(e) of the Code.

2 A close look at the issue before the Court, Your Honor,  
3 the reasoning for the Court's ruling and why certain parties  
4 like Committee and its members were entitled to exculpation,  
5 reflects that this case does not prevent the Court from  
6 approving exculpation of this case.

7 A careful read of the underlying briefs and opinions in  
8 *Pacific Lumber* reveals that the concern that the Appellants  
9 had in that case was the application of exculpation to non-  
10 fiduciary sponsors. There were two competing plans in the  
11 case. The first was filed by the indenture trustee. The  
12 second was filed by the debtor's parent and lender, and was  
13 deemed -- called the Marathon Plan. The Court confirmed the  
14 Marathon Plan, and the indenture trustee appealed, and the  
15 indenture trustee argued that the plan sponsors could not be  
16 exculpated.

17 After determining that the appeal of the exculpation  
18 provisions were not equitably moot, the Fifth Circuit  
19 determined that exculpation was not authorized under 524(e) of  
20 the Code because that section provides a discharge of the  
21 debtor does not affect the liability of any other entity on  
22 such debt.

23 However, and here's the important part, Your Honor: The  
24 Fifth Circuit did not say that all exculpations are prohibited  
25 under the Code and authorized the exculpation of the Committee

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1 and its members. And why did the Court do that? Because it  
2 looked at the Committee's qualified immunity under 1103 and  
3 also reasoned that Committee members are essentially  
4 disinterested volunteers that should be entitled to  
5 exculpation on negligence.

6 The Court also cited approvingly *Colliers* for the  
7 proposition that if Committee members were not exculpated for  
8 negligence and subject to suit by people who are unhappy with  
9 them, they just would not serve.

10 Accordingly, the Fifth Circuit based its willingness to  
11 exculpate Committee members on the strong public policy that  
12 supports exculpation for those parties under those  
13 circumstances. And against this backdrop, Your Honor, there  
14 are several reasons why the Court should authorize exculpation  
15 in this case, notwithstanding *Pacific Lumber*.

16 First, Your Honor, the independent directors in this case  
17 are analogous -- much more analogous to the Committee members  
18 that the Fifth Circuit ruled were entitled to than the  
19 incumbent officer and directors.

20 Your Honor has the following facts before the Court, based  
21 upon the testimony of Mr. Seery and Mr. Dubel and other  
22 evidence in the record. The independent board members were  
23 not part of the Highland enterprise before the Court appointed  
24 them on January 9th. The Court appointed the independent  
25 directors in lieu of a Chapter 11 trustee to address what the

1 Court perceived as the serious conflicts of interest and  
2 fiduciary duty concerns with current management, as identified  
3 by the Committee.

4 The independent directors would not have agreed to accept  
5 their role without indemnification, insurance, exculpation,  
6 and the gatekeeper function provided by the January 9th order.

7 And Mr. Dubel testified regarding the significant  
8 experience he has as an independent director during his 30-  
9 plus years in the restructuring community, including several  
10 engagements as an independent director in Chapter 11 cases.  
11 And he testified that independent directors have become  
12 commonplace in complex restructurings over the last several  
13 years and have been appointed in many cases, including high-  
14 profile cases. We've cited to just a few of those cases in  
15 our brief, but we could go on and on.

16 Mr. Dubel testified that the independent directors are a  
17 critical tool in proper corporate governance and restoring  
18 creditor confidence in management in modern-day  
19 restructurings, and he testified that, based upon his  
20 experience, independent directors expect to be indemnified by  
21 the company, expect to obtain directors and officers  
22 insurance, and expect to be exculpated from claims of  
23 negligence when they agree to be appointed.

24 He further testified that if independent directors cannot  
25 be assured that they will be exculpated for simple negligence,

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1 he believes they will be unwilling to serve in contentious  
2 cases like the one we have here, which will have a material  
3 adverse effect on the Chapter 11 restructuring process as we  
4 know it.

5 Based upon the foregoing testimony, Your Honor, which is  
6 uncontroverted, the Court should have no problem finding that  
7 the independent directors are much more analogous to the  
8 Committee members in *Pacific Lumber* who the Fifth Circuit said  
9 could be exculpated.

10 The facts, these facts also distinguish this case from the  
11 *Dropbox v. Thru* case which Your Honor decided and which was  
12 reversed on this issue by the District Court. In neither  
13 *Pacific Lumber* or *Thru* was there an argument that the policy  
14 reasons that supported exculpation of Committee members also  
15 supported the exculpation of the parties sought to be  
16 exculpated.

17 Moreover, Your Honor, the independent directors in this  
18 case were pointed as essentially as substitute for a Chapter  
19 11 trustee. There was a Chapter 11 trustee motion filed a few  
20 days before, I believe, and the Court, in approving this, said  
21 that you -- better than a Chapter 11 trustee. And Chapter 11  
22 Trustees are entitled to qualified immunity. So, while, yes,  
23 the independent directors aren't truly Chapter 11 trustees,  
24 they are analogous.

25 Second, Your Honor, while there is language in *Pacific*

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1 *Lumber* that says that the directors and officers of the debtor  
2 are not entitled to exculpation, the issue before the Court  
3 really on appeal was the plan sponsors and whether they were.  
4 So I would argue that any discussion of the exculpation not  
5 being available for directors and officers in the Fifth  
6 Circuit opinion in *Palco* is actually dicta.

7 Third, Your Honor, as I discussed before, the *Pacific*  
8 *Lumber* decision was based solely on 524(e) of the Bankruptcy  
9 Code, which only says that the discharge of a claim against  
10 the debtor does not affect the discharge of a third party.  
11 However, the Debtor is not relying on 524(e) as the basis of  
12 their exculpation. As we outline in our brief, Your Honor, we  
13 believe that the exculpation is appropriate under Section 105  
14 and 1123(b) (6) as a means -- part of an implementation of the  
15 plan.

16 Importantly, Your Honor, as other courts hostile to third-  
17 party releases have determined, exculpation only sets a  
18 standard of care for parties and is not an effort to relieve  
19 fiduciaries of liability.

20 Other courts that have aligned with the Fifth Circuit and  
21 rejected third-party releases, like the Ninth Circuit, have  
22 recently determined exculpation has nothing to do with 524(e).  
23 In *In re Blixseth*, a Ninth Circuit case decided at the end of  
24 2020 cited in our materials, they examined several of their  
25 circuit cases that had strongly prohibited non-consensual



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1 third-party releases under 524(e). But again, the Court  
2 concluded that 524(e) only prohibits third parties from being  
3 released from liability of a prepetition claim for which the  
4 debtor receives a discharge. The Court reasoned that the  
5 exculpation clause, however, protects parties from negligence  
6 claims relating to matters that occurred during the Chapter 11  
7 case and has nothing to do with 524(e).

8 The Ninth Circuit, which along with the Fifth Circuit has  
9 been notorious for prohibiting third-party releases, issued  
10 its ruling against this backdrop and said that exculpations  
11 are appropriate.

12 Your Honor, the Objectors made a point yesterday of  
13 pointing out that Strand, as the Debtor's general partner, is  
14 liable for the debts under applicable law. To the extent they  
15 intend to argue that the exculpation is seeking to discharge  
16 any such prepetition liability, they would be wrong. The  
17 exculpation only applies to postpetition matters. And to the  
18 extent they argue that the exculpation seeks to discharge  
19 Strand's potential postpetition liability, for the reasons I  
20 discussed, a claim against Strand will essentially be a claim  
21 against the Debtor because the Debtor will be obligated to  
22 indemnify them.

23 Accordingly, Your Honor, we submit that if this matter  
24 goes up to appeal to the Fifth Circuit, which it may very well  
25 do, that the Fifth Circuit may very well come out the same way

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1 as the Ninth Circuit and start relaxing the standard or  
2 otherwise provide that the independent directors are much more  
3 like Committee members.

4 Lastly, Your Honor, if the Court does confirm the plan,  
5 which we certainly hope it will do, it will have made a  
6 finding that the plan has been proposed in good faith, and in  
7 doing so, the Court essentially finds that the independent  
8 directors and their agents have acted appropriately and  
9 consistent with their fiduciary duties, and it makes --  
10 exculpation for negligence naturally flows from that finding.

11 Your Honor, I would now like to go to the injunction  
12 provisions, and my argument is that the injunction provisions  
13 as amended are appropriate.

14 THE COURT: Can I stop you?

15 MR. POMERANTZ: We received several of -- yes.

16 THE COURT: I want to just recap a couple of things I  
17 think I heard you say. You're not asking this Court, you say,  
18 to go contrary to *Pacific Lumber* per se. You have thrown out  
19 there the possibility that *Pacific Lumber* mistakenly relied on  
20 524(e) in rejecting exculpations of plan sponsors. You're  
21 saying, eh, as a technical matter, I think they were wrong in  
22 focusing on that statute because that statute seems to deal  
23 with prepetition liability. Okay? Its actual wording, 524(e)  
24 states, discharge of a debt of a debtor does not affect the  
25 liability of any other entity on such debts.

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1 And reading between the lines, I think you're saying --  
2 well, maybe this isn't what you're saying, but here's what I  
3 inferred -- "debt" is defined in 101(12) to mean liability on  
4 a claim, and then "claim" is defined in 101(5) of the  
5 Bankruptcy Code as meaning right to payment. It doesn't say  
6 as of the petition date, but I think if you look at, then,  
7 Section 502 of the Bankruptcy Code that addresses claims and  
8 interests, clearly, it seems to be referring to the  
9 prepetition time period, you know, claims and interest as of  
10 the petition date. And then -- that's 502. And then 503  
11 speaks of, for the most part, postpetition administrative  
12 expenses.

13 So that was my rambling way of saying I'm understanding  
14 you to say, eh, as a technical matter, we think the Fifth  
15 Circuit was wrong to focus on 524(e) because when you're  
16 talking about exculpation you're talking about postpetition  
17 liability, not prepetition liability. And 524(e) is talking  
18 more about prepetition liability.

19 But I think what I also hear you saying is, at bottom,  
20 *Pacific Lumber* was sort of a policy-driven holding where, you  
21 know, we're worried about no one would ever sign up for being  
22 on an unsecured creditors' committee if they could be exposed  
23 to lawsuits. They're fiduciaries, we think, for policy  
24 reasons. Exculpation is appropriate for this one group. And  
25 you're saying, well, they didn't have an independent board

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1 that they were considering. They were just considering non-  
2 fiduciary plan sponsors. And so the rationale presented by  
3 *Pacific Lumber* applies equally here, and just they didn't make  
4 a holding in this factual context.

5 Have I recapped what you're saying?

6 MR. POMERANTZ: Your Honor, that's generally --  
7 generally correct, with a couple of nuances. So, yes, first,  
8 I think, on a policy basis, Your Honor -- again, putting aside  
9 the January 9th order, because we don't see --

10 THE COURT: Right. Right.

11 MR. POMERANTZ: -- Your Honor even needs to get to  
12 this issue.

13 THE COURT: I understand.

14 MR. POMERANTZ: But if Your Honor does get to this  
15 issue, we think, as a first point, Your Honor could be totally  
16 consistent with *Pacific Lumber* because there's policy reasons  
17 and there was not a categorical rejection of exculpation.  
18 Okay. So if there was a categorical rejection, then it  
19 wouldn't have been okay for committee members. Okay.

20 Second argument, yes, we don't think -- we think it's part  
21 of dicta. It's not part of the holding. We understand that  
22 other courts may have not agreed, maybe your *Thru* case, which  
23 Your Honor was appealed on.

24 But the third issue, our argument is all they looked at  
25 was 524(e). They said 523 -- 4(e) does not authorize it.

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1 They did not say 524(e) prohibits it.

2 We think there's other provisions in the Code. And then  
3 when you basically add in the analysis that Your Honor  
4 provided, which we agree with, and what 524 was -- to do,  
5 524(e) just says that discharge doesn't affect. It doesn't  
6 say that under another provision of the Code or for another  
7 reason you are authorized to give an exculpation. I think  
8 it's a nuance and it's a difference there.

9 And my point of bringing up the *Blixseth* case -- which, of  
10 course, is Ninth Circuit and it's not binding on Your Honor,  
11 it's not binding on the Fifth Circuit -- is to say, when that  
12 was presented to them, they saw the distinction that 524(e)  
13 has nothing to do with an exculpation. And while, yes, the  
14 Fifth Circuit hasn't ruled on that, and if the Fifth -- if  
15 that argument is made to the Fifth Circuit, we don't know how  
16 they would rule, I think that, based upon their analysis --  
17 which, again, Your Honor, is no more than a page and a half of  
18 their opinion, right, of a long, lengthy opinion on the  
19 confirmation issues. So I think, Your Honor, with the Fifth  
20 Circuit, there is a good chance that based upon the developing  
21 case law of exculpation, based upon the sister circuit in  
22 *Blixseth* making that distinction, that there is a very good  
23 chance that the Fifth Circuit would change.

24 But look, I recognize that argument requires Your Honor to  
25 say, okay, this is outside and -- and what *Pacific Lumber* did

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1 or didn't do. But I think, Your Honor, there's several  
2 potential reasons, there's several potential arguments that  
3 you can get to the same place.

4 THE COURT: Okay. Thank you.

5 MR. POMERANTZ: Okay. If I may just get another  
6 glass of -- sip of water before my time starts?

7 THE COURT: Okay.

8 MR. POMERANTZ: Okay, Your Honor. We're now turning  
9 to the injunction provision. The Debtor received several  
10 objections to the injunction provisions in -- I think I have  
11 it right now -- Article 9(f) to the plan. And we've modified  
12 Article 9(f) to address certain of those concerns, and we  
13 believe that, as modified, that the injunction provision  
14 implements and enforces the plan's discharge, release, and  
15 exculpation provisions to prevent parties from pursuing claims  
16 in interest that are addressed by the plan and otherwise  
17 interfering with consummation and implementation of the plan.

18 I'd like to put up the first paragraph of the injunction  
19 on the screen now.

20 Okay, Your Honor. The first paragraph, all it does is  
21 prohibits the enjoined parties from taking action to interfere  
22 with consummation or implementation of the plan. I suspect a  
23 sentence like that is probably in hundreds of plans in the  
24 Fifth Circuit and elsewhere.

25 Initially, to address a concern that it applied to too

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1 many parties, the Debtor added a definition in the revised  
2 plan that defines "enjoined parties," which I'd like to now  
3 put that definition up on the screen.

4 The changes -- it's a little hard to read there, but you  
5 have it in the -- oh, there you go. The changes made clear  
6 that only parties who have a relationship to this case, either  
7 holding a claim or interest, having appeared in the case, be a  
8 -- or be a party in interest, Jim Dondero, or related entity,  
9 or related person of the foregoing are covered. The claim  
10 objectors argue that the word "implementation and  
11 consummation" is vague, or vague and unclear. Your Honor,  
12 these terms are both defined in the Bankruptcy Code and under  
13 the case law, and they're, as I said, common features of many  
14 plans.

15 Section 1123(a) (5) of the Code provides that a plan shall  
16 provide for its implementation, and identifies a list of items  
17 that the plan can include. Article 4 of our plan is defined  
18 as "Means of Implementation of This Plan," and describes the  
19 various corporate steps required to implement the provisions  
20 of the plan, including canceling equity interests, creation of  
21 new general partners and a limited part of the Reorganized  
22 Debtor, the restatement of the limited partnership agreement,  
23 and the establishment of the various trusts.

24 Paragraph 1 rightly and appropriately enjoins efforts to  
25 interfere with these steps.

1 Nor is the term "consummation of the plan" vague.  
2 "Consummation" also is a commonly-used term and has been  
3 defined by the Fifth Circuit and the Code. 1102 -- 1101(2)  
4 defines "Substantial Consummation" to be the transfer of  
5 assets to be transferred under the plan, the assumption by the  
6 debtor of the management of all the property dealt with by the  
7 plan, and the commencement of distributions under the plan.

8 Section 1142 gives the Court authority to direct a party  
9 to perform any act necessary for consummation of a plan. And  
10 as the Fifth Circuit, in *United States Brass Corp.*, which is  
11 said in our material, states, said the Bankruptcy Court had  
12 post-confirmation jurisdiction to enforce the unperformed  
13 terms of a plan with respect to a matter that could affect the  
14 parties' post-confirmation rights because the plan had not  
15 been fully consummated.

16 And Your Honor just wrote on this issue last year in the  
17 *Senior* -- the *Texas* -- the *TXMS Real Estate v. Senior Care*  
18 case, and you cited to *U.S. Brass* to find that, in that case,  
19 post-confirmation jurisdiction existed to resolve a dispute  
20 relating to an assumed contract because the matter related to  
21 interpretation, implementation, and execution of the plan.

22 Accordingly, Your Honor, neither implementation or  
23 consummation are vague, and the first paragraph of the  
24 injunction is necessary and appropriate to enforce the  
25 Debtor's discharge.



1 As I said before, I will leave it to Mr. Kharasch to  
2 address specifically the concerns that the Advisor and the  
3 Funds have with the injunction.

4 The second and third paragraphs of the injunction, Your  
5 Honor, certain parties have objected to them on the ground  
6 that they constitute an improper release of the independent  
7 directors as well as the release of claims against the  
8 Reorganized Debtor, the Claimant Trust, and the Litigation  
9 Sub-Trust, entities that will not have come into existence  
10 until after the effective date.

11 We believe we have addressed these concerns by  
12 modifications to the second and third paragraphs of the  
13 injunction, which I would now like to put the second and third  
14 paragraphs on the screen.

15 (Pause.)

16 MR. POMERANTZ: As that is happening, Your Honor, I  
17 will -- there we go.

18 We believe that the changes that were made to these  
19 paragraphs should address the Objectors' concerns.

20 First, as with the first paragraph, we have created a  
21 defined term of "Enjoined Parties" who are subject to the  
22 injunction which is narrower than all persons, I believe, or  
23 all entities that was included in the prior plan. So we've  
24 narrowed that.

25 "Enjoined Parties" are generally defined, as I mentioned

1 before, as entities involved in this case or related to Jim  
2 Dondero, or have appeared in this case.

3 Second, we have removed independent directors from these  
4 paragraphs to address the concern that the injunction was a  
5 disguised third-party release.

6 Third, we have removed the Reorganized Debtor and the  
7 Claimant Trust from the second paragraph and moved them to the  
8 third paragraph. We did this to make clear that the  
9 Reorganized Debtor and Claimant Trust were only getting the  
10 benefit of the injunction as the successors to the Debtor. As  
11 the Reorganized Debtor and the Claimant Trust receives the  
12 property from the Debtor free and clear of all claims and  
13 interests and equity holders under 1141(c), they are entitled  
14 to the benefit of the injunction.

15 Fourth, we have addressed the concern that the injunction  
16 improperly affected set-off rights. We added language to make  
17 clear that the injunction would only affect the parties' set-  
18 off of an obligation owed to the Debtor to the extent that  
19 that was permissible under 553 and 1141 of the Bankruptcy  
20 Code.

21 In other words, we are punting the issue for another day,  
22 and there's nothing in the plan that gives the Debtor any more  
23 set-off rights than it otherwise has under the Bankruptcy  
24 Code.

25 Lastly, Your Honor, certain Objectors have argued that the

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1 injunction somehow prevents them from enforcing the rights  
2 they have under the plan or the confirmation order. We don't  
3 really understand this concern, as the language leading into  
4 the second paragraph of the injunction says, except as  
5 expressly provided in the plan, the confirmation order, or a  
6 separate order of the Bankruptcy Court.

7 With these modifications, Your Honor, the provisions do  
8 nothing more than implement 1123(b)(6) and 1141 by preventing  
9 parties from taking actions to interfere with the Debtor's  
10 plan.

11 The Court has also heard testimony from Mr. Seery  
12 regarding the importance of the injunction to implementation  
13 of the plan. He testified that he intends to monetize assets  
14 in a way that will maximize value. And to effectively do  
15 that, he has testified that the Claimant Trust needs to be  
16 able to pursue its objectives without interference and  
17 continued harassment from Mr. Dondero and his related  
18 entities.

19 In fact, Mr. Seery testified that if the Claimant Trust  
20 were subject to interference by Mr. Dondero, it would take him  
21 more time to monetize assets, they would be monetized for less  
22 money, and creditors would be harmed.

23 If Your Honor doesn't have any questions for me on the  
24 injunction provisions, I'd like to turn to the last part of  
25 the injunction, which is really the gatekeeper provision.

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1 THE COURT: All right. You may.

2 MR. POMERANTZ: Your Honor, the last paragraph in  
3 Article 9(f) is really not an injunction but is rather a  
4 gatekeeper provision. And as originally drafted, it'd do two  
5 things: first, it'd require that before any entity, which is  
6 defined very broadly, could file an action against a protected  
7 party relating to certain specified matters, the entity would  
8 have to seek a determination from this Court that the claim  
9 represented are colorable claim of bad faith, criminal  
10 conduct, willful misconduct, fraud, or gross negligence. The  
11 specified matters to which the gatekeeper provision would  
12 apply included the Chapter 11 case, negotiations regarding the  
13 plan, the administration of the plan, the property to be  
14 distributed under the plan, the wind-down of the Debtor's  
15 business, the administration of the Claimant Trust, or  
16 transactions related to the foregoing.

17 Subject to certain exceptions for Dondero-related parties,  
18 protected parties were defined to include the Debtor, its  
19 successors and assigns, indirect and direct, majority-owned  
20 subsidiaries and managed funds, employees, Strand, Reorganized  
21 Debtor, the independent directors, the Committee and its  
22 members, the Claimant Trust, the Claimant Trustee, the  
23 Litigation Trust, the Litigation Sub-Trustee, the members of  
24 the Oversight Committee, retained professionals, the CEO and  
25 CRO, and persons related to the foregoing. Essentially,

1 parties related to the pre-effective-date administration of  
2 the estate or the post-confirmation implementation of the  
3 plan.

4 Second, the gatekeeper provision as originally presented  
5 gave the Bankruptcy Court exclusive jurisdiction to adjudicate  
6 any cause of action that it determined would pass through the  
7 gate. The gatekeeper provision, Your Honor, is not a release  
8 in any way. Rather, it permits enjoined parties who believe  
9 they have a claim against the protected parties to pursue such  
10 a claim, provided they first make a showing that the claim is  
11 colorable to the Bankruptcy Court.

12 Several parties, Your Honor, objected to the Bankruptcy  
13 Court having exclusive jurisdiction to adjudicate the claims  
14 that pass through the gate. The Debtor believes that the  
15 Bankruptcy Court would ultimately have jurisdiction of any of  
16 those claims that pass through the gate. However, the Debtor  
17 did, upon reflection, appreciate the concern that if the Court  
18 agreed to that now, it would essentially be determining its  
19 jurisdiction before a claim was filed.

20 Accordingly, in the January 22nd plan, Your Honor, we  
21 amended the provision to provide that the Bankruptcy Court  
22 will only have jurisdiction over such claims to the extent it  
23 was legally permissible to do so, essentially deferring the  
24 issue to a later time.

25 And as Your Honor, I believe, in one of cases called the

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1 *Icing on the Cake*, the retention and jurisdiction provisions  
2 in the plan only are to the extent under applicable law and  
3 are quite broad and include the things that we would have the  
4 Court -- have jurisdiction for the Court, otherwise  
5 determined.

6 The Court made some other changes to the gatekeeper  
7 provision, and I would like to place the amended gatekeeper  
8 provision on the screen right now. In addition to the change  
9 I mentioned, the Debtor made the following changes: the  
10 provision is limited now to apply only to enjoined parties,  
11 rather than any entity. Than any entity. Much narrower. The  
12 provision added the administration of the Litigation Sub-Trust  
13 to the matters to which the provision would apply. The  
14 provision makes clear now that any claim, including  
15 negligence, is a claim that could be sought and pursued  
16 through the gatekeeper function. And the provision made some  
17 other syntax changes.

18 We believe, Your Honor, with these changes, we believe  
19 that the gatekeeper provision is within the Court's  
20 jurisdiction and it's appropriate to include under the plan.

21 But certain parties have argued that the Court does not  
22 have the authority, the jurisdictional authority to perform  
23 the gatekeeper function, separate and apart from whether it  
24 has jurisdiction to adjudicate the claims that pass through  
25 the gate.

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1 Your Honor, we submit that these arguments represent a  
2 fundamental misunderstanding of Bankruptcy Court jurisdiction  
3 and the Court's authority to make sure the Debtor is free of  
4 interference in carrying out the plan which I'll get to in a  
5 couple moments.

6 As a preliminary matter, Your Honor, it is important for  
7 the Court to remember that Paragraph 10 of the January 9 order  
8 already contains a gatekeeper provision as it relates to the  
9 independent directors and their agents. And as I mentioned on  
10 a couple of occasions, that order is not going away, it  
11 doesn't expire by its terms, and it cannot be collaterally  
12 attacked in this forum.

13 The Debtor does acknowledge, though, that the gatekeeper  
14 provision in the plan is broader in terms of the people it  
15 protects and it applies to post-confirmation matters.

16 Before I address the Court's authority to approve the  
17 gatekeeper provision, I want to summarize the evidence that it  
18 has heard from Mr. Seery and Mr. Tauber regarding why the  
19 gatekeeper is so important a provision to the success of the  
20 plan.

21 Although the Court is all too familiar with the history of  
22 litigation initiated by and filed against Mr. Dondero and his  
23 related affiliates, Mr. Seery spent some time on the stand  
24 testifying about the litigation so the Court would have a  
25 complete record for this hearing. He testified that prior to

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1 the petition date, the Debtor faced years of litigation from  
2 Mr. Terry and Acis that led to the Acis bankruptcy case, which  
3 Your Honor has said many times it's still in your mind. Years  
4 of litigation with the Redeemer Committee which precipitated  
5 the filing of a bankruptcy case and resulted in an award very  
6 critical of the Debtor's conduct. Years of litigation with  
7 UBS. Years of litigation with Patrick Daugherty. And we  
8 placed all the dockets for all these matters before the Court.

9 Also, during the bankruptcy and after the Committee  
10 essentially rejected the Debtor's pot plan proposal and  
11 indicated -- and the Debtor indicated it would be terminating  
12 the shared service agreements with Mr. Dondero and his related  
13 entities, the Debtor was the subject of harassment from Mr.  
14 Dondero and related entities which resulted in the temporary  
15 restraining order against him, a preliminary injunction  
16 against him, a contempt motion, which Your Honor is scheduled  
17 to hear Friday, a motion by the Debtor's controlled -- by the  
18 Dondero-controlled investors and funds in CLO managed --  
19 managed by the Debtor, which the Court referred to that motion  
20 as being frivolous and a waste of the Court's time. Multiple  
21 plan objections, most of which are focused on allowing the  
22 Debtors to continue their litigation crusade against the  
23 Debtor and its successors post-confirmation. An objection to  
24 the Debtor approval of the Acis order and a subsequent appeal.  
25 An objection to the HarbourVest settlement and subsequent



1 appeal. A complaint and injunction against the Advisors and  
2 the Funds to prevent them from violating Paragraph 9 of the  
3 January 9th order. And a temporary restraining order against  
4 those parties, which was by consent.

5 Mr. Dondero's counsel tends to argue that he is the victim  
6 here and that the litigation is being commenced against him  
7 and -- instead of by him. That response does not even deserve  
8 a response, Your Honor. It is disingenuous.

9 Mr. Tauber testified that he was part of the team at Aon  
10 that sourced coverage for the independent directors after  
11 their appointment in January 2020 and that he has over 20  
12 years of underwriting experience. He testified that at Aon he  
13 builds bespoke insurance programs which are not cookie-cutter  
14 programs for his clients, with an emphasis on D&O and E&O.  
15 And he was asked by the independent board to obtain D&O and  
16 E&O insurance after the board's appointment on January 9th.

17 Based upon the process Aon conducted in reaching out to  
18 insurance carriers, Mr. Tauber testified that Aon was only  
19 able to obtain D&O insurance based upon the inclusion of  
20 Paragraph 10 of the January 9 order, the gatekeeper provision.  
21 I know Mr. Taylor said that that was spoon-fed to the  
22 insurers, but Mr. Tauber's testimony is they knew about Mr.  
23 Dondero and they knew about his litigation tactics, so it is  
24 not a good inference to be made from the testimony that they  
25 would not have required something. They probably would have

1 just said no.

2 Aon has now been -- Mr. Tauber testified that Aon has now  
3 been asked to obtain D&O coverage for the Claimant Trustee,  
4 the Litigation Trustee, the Oversight Committee, the members,  
5 the Claimant Trust, and the Litigation Sub-Trust. He  
6 testified that he and Aon have approached the insurance  
7 carriers that they believe might be interested in underwriting  
8 coverage.

9 And no, he hasn't approached every D&O and E&O carrier out  
10 there, and there may be, just like an investment banker  
11 doesn't have to approach everyone. They are experts in the  
12 field, and he testified they approached the people they  
13 thought would likely be willing or interested and potentially  
14 be willing to extend coverage. And as a result of Aon's  
15 efforts, Mr. Tauber has determined that there's a continued  
16 resistance to provide any coverage that does not contain an  
17 exclusion for actions relating to Mr. Dondero or his related  
18 entities. And he further believes that all carriers that will  
19 -- that have discussed a willingness to provide coverage will  
20 only do so if there is a gatekeeper provision, and only one  
21 carrier will agree to provide coverage without a Dondero  
22 exclusion.

23 Mr. Tauber testified that he believes that any ultimate  
24 policy will provide that if at any time the gatekeeper  
25 provision is not in place, either the carrier will not cover

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1 any actions related to Mr. Dondero or his affiliates or that  
2 the coverage will be vacated or voided.

3 Based upon the foregoing record, Your Honor, which is  
4 uncontroverted, there's ample justification on a factual basis  
5 for approval of the gatekeeper provision.

6 I will now turn to the Court's authority to approve the  
7 gatekeeper provision.

8 There are three alternative bases upon which the Court can  
9 approve the gatekeeper provision. First, several provisions  
10 of the Bankruptcy Code give broad authority to approve a  
11 provision like the gatekeeper provision.

12 Second, the Court can analogize to the Barton Doctrine the  
13 facts and circumstances in this case and authorize the Court  
14 to act as a gatekeeper to prevent frivolous litigation from  
15 being filed against court-appointed officers and directors and  
16 those that will lead the post-confirmation monetization of the  
17 estate's assets.

18 And third, Your Honor, the Court can find that Mr. Dondero  
19 and his entities are vexatious litigants, and use the  
20 gatekeeper provision as a sanction to prevent the filing of  
21 baseless litigation designed merely to harass those in charge  
22 of the estate post-confirmation.

23 So, Bankruptcy Court authority. Your Honor, there are  
24 several provisions in the Bankruptcy Code which we rely on to  
25 support the Court's authority. First, Section 1123(a)(5)

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1 permits the plan to approve adequate means of implementation,  
2 and contains a long, non-exclusive list. Mr. Seery's  
3 testimony is uncontroverted that a gatekeeper provision is  
4 necessary for the adequate implementation of the plan.

5 Second, Your Honor, 1123(b) (6) authorizes a plan to  
6 include any appropriate provision in a plan not inconsistent  
7 with any other provision in this Code. There are not any  
8 provisions and none have been cited by the Objectors that  
9 would prohibit a gatekeeper provision. Section 1141  
10 effectively holds that the terms of a plan bind the debtor and  
11 its creditors and vest property in a reorganized debtor, free  
12 and clear of the interests of third parties.

13 If nothing else, Your Honor, the spirit of 1141 allows the  
14 Court to prevent, in appropriate cases, vexatious litigation  
15 by unhappy creditors and parties in interest from torpedoing  
16 the plan.

17 1142(b), Your Honor, provides that the confirmation --  
18 that, after confirmation, the Court may direct any parties to  
19 perform any act necessary for the consummation of the plan,  
20 and requiring the party to seek court-approval before filing  
21 an action is certainly an act.

22 And lastly, Your Honor, Section 105 allows the Court to  
23 enter orders necessary to order other things, enforce orders  
24 of the Court like the confirmation order, and prevent an abuse  
25 of process which would certainly occur if baseless litigation

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1 were filed against the parties in charge of the Reorganized  
2 Debtor and the trust vehicles entrusted with carrying out the  
3 plan.

4 Your Honor, gatekeepers are not a novel concept and have  
5 been approved by courts in appropriate circumstances. In the  
6 *Madoff* cases, the Court has been the gatekeeper post-  
7 confirmation to determine whether investor claims are  
8 derivative or direct claims.

9 In *General Motors*, the Court has been the gatekeeper post-  
10 confirmation to determine whether product liability claims are  
11 proper claims against the reorganized debtor.

12 Closer to home, Judge Lynn, Mr. Dondero's counsel,  
13 approved a gatekeeper provision, arguably even more far-  
14 reaching than the provision here, in the *Pilgrim's Pride* case.  
15 In that case, Judge Lynn held that *Pacific Lumber* prevented  
16 him -- prevented the Court from approving the exculpation  
17 provision in the plan. However, he did hold that it was  
18 appropriate for the Court to ensure that debtor  
19 representatives are not improperly pursued for their good-  
20 faith actions by requiring that any actions against the debtor  
21 or its representatives, and further, on the performance of  
22 their obligations as debtor-in-possession, be heard  
23 exclusively before the Bankruptcy Court.

24 And *Pilgrim's Pride* is not the only case in this district  
25 to include a gatekeeper provision, as Judge Houser approved

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1 one in the *CHC Group* in 2016, which is cited in our materials.

2 The theme in all these cases, Your Honor, is that there  
3 are circumstances where it is necessary and appropriate for  
4 the Bankruptcy Court to act as a gatekeeper as a means of  
5 reducing litigation that could interfere with a confirmed plan  
6 and that a Court has the authority to approve such provisions.

7 The Objectors argue that the Bankruptcy Court does not  
8 have jurisdiction to approve that provision. The Debtor  
9 understands the argument as it related to the prior provision,  
10 which gave the Court exclusive jurisdiction over any claim it  
11 found colorable, and we've amended the plan to address that  
12 issue. The jurisdiction to deal with those claims could be  
13 left to a later day.

14 But to the extent the Objectors still pursue the  
15 jurisdiction argument in light of the current provision,  
16 they're really conflating two very different things: the  
17 ability to determine whether a claim is colorable and the  
18 ability to adjudicate that claim if the Court determines it's  
19 colorable.

20 None of the authorities cited by the Objectors hold that  
21 the Court is without jurisdiction to approve a gatekeeper  
22 provision like the one here. So, rather, what they do is they  
23 try to -- they argue, based upon the *Craig's Stores* case,  
24 which is narrower than other circuits of post-confirmation  
25 jurisdiction in the Bankruptcy Court, and argue that the

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1 gatekeeper provision doesn't fall within that. But that --  
2 such reliance is misplaced, Your Honor.

3 *Craig* held that the Bankruptcy Court did not have  
4 jurisdiction to adjudicate a post-confirmation dispute over a  
5 private-label credit card agreement between the debtor and the  
6 bank. In declining to find jurisdiction, the Fifth Circuit  
7 remarked that there was no antagonism or claim pending between  
8 the parties as of the reorganization and no facts or law  
9 deriving from the reorganization or the plan was necessary to  
10 the claim asserted by the debtor.

11 However, in so ruling, Your Honor, the Fifth Circuit did  
12 reason that post-confirmation jurisdiction in the Bankruptcy  
13 Court continues to exist for matters pertaining to  
14 implementation and execution of the plan. Requiring parties  
15 to seek Bankruptcy Court determination the claim is colorable  
16 before embarking on litigation that will impact  
17 indemnification rights and affect distributions to creditors  
18 is not an expansion of jurisdiction and fits well within the  
19 *Craig* reasoning.

20 Unlike the credit card agreement dispute in *Craig*, Mr.  
21 Dondero and his entities have demonstrated tremendous  
22 antagonism towards the Debtor. And while the Debtor's plan  
23 may be confirmed, further litigation has been threatened by  
24 Mr. Dondero. It's in the pleadings. That's one of the  
25 reasons Mr. Dondero says his plan is better. It'll avoid

1 tremendous amount of litigation.

2 After *Craig*, the Fifth Circuit again examined the  
3 bankruptcy court's post-confirmation jurisdiction in the  
4 *Stoneridge* case in 2005. In that case, the Fifth Circuit  
5 ruled that a bankruptcy court has post-confirmation  
6 jurisdiction to resolve a dispute between two nondebtors that  
7 could trigger indemnification claims against a liquidating  
8 trust formed as a result of a confirmed plan.

9 And lastly, as I mentioned Your Honor's decision before,  
10 the *TXMS Real Estate* case, I think just a couple of months  
11 ago, it stands for the proposition that post-confirmation  
12 jurisdiction exists for matters bearing on the implementation,  
13 interpretation, and execution of a plan. In that case, Your  
14 Honor ruled that Your Honor had jurisdiction to resolve a  
15 post-confirmation dispute between a liquidating trust formed  
16 under a plan and a landlord, the result of which could  
17 significantly and adversely affect the value of the  
18 liquidating trust and monies available for unsecured  
19 creditors.

20 And you have heard Mr. Seery testify that litigation will  
21 have an adverse effect on the ability to make distributions to  
22 creditors.

23 So, Your Honor, under these authorities, the Court  
24 undoubtedly would have jurisdiction to act as the gatekeeper  
25 for the litigation.



1       There's also an independent basis for the gatekeeper  
2 provision, Your Honor, the Barton Doctrine, which the Court is  
3 very familiar from your opinion in the *In re Ondova* case in  
4 2017 and which provides that before a suit may be brought  
5 against a trustee, leave of Court is required. In *Ondova*, the  
6 Court reviewed the history of the doctrine in connection with  
7 litigation brought by a highly-litigious debtor against a  
8 trustee and his professionals. This Court noted that there  
9 are several important policies followed by the doctrine,  
10 including a concern for the overall integrity of the  
11 bankruptcy process and the threat of trustees being distracted  
12 from or intimidated from doing their jobs. And Your Honor's  
13 language still: For example, losers in the bankruptcy process  
14 might turn to other courts to try to become winners there by  
15 alleging the trustee did a negligent job.

16       Your Honor, this is precisely what the Debtor is trying to  
17 prevent here, Mr. Dondero and his entities from putting the  
18 bad experience before Your Honor in this case behind it and  
19 going to try to find better luck in a more hospitable court.

20       Your Honor, the Barton Doctrine originally only applied to  
21 receivers, and over the course of time has been extended to  
22 apply to various court-appointed fiduciaries, as we have cited  
23 in our materials: trustees, debtors-in-possession, officers  
24 and directors, employees, and attorneys representing the  
25 debtor.

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1 And I expect the Objectors to argue that there is a  
2 statutory exception to the Barton Doctrine under 28 U.S.C. 959  
3 and it does not apply to acts or transactions in carrying out  
4 business conducted with a property. The exception, Your  
5 Honor, is very narrow and was meant to apply for things like  
6 slip-and-fall cases. In fact, the Eleventh Circuit in the  
7 *Carter v. Rodgers* case, 220 F.3d 1249 in 2000, held that  
8 Section 11 -- 28 U.S.C. 959(a) does not apply to suits against  
9 trustees for administering or liquidating the bankruptcy  
10 estate.

11 The Objectors also argue that the gatekeeper provision  
12 violates *Stern v. Marshal*. However, as the Court acknowledged  
13 in *Ondova*, the Fifth Circuit in *Villegas v. Schmidt* has  
14 recognized that the Barton Doctrine remains viable post-*Stern*  
15 *v. Marshal*. The Fifth Circuit reasoned that while Barton  
16 Doctrine is jurisdictional in that a court does not have  
17 jurisdiction of an action if preapproval has not been  
18 obtained, it does not implicate the extent of a bankruptcy  
19 court's jurisdiction to adjudicate the underlying claim,  
20 precisely the distinction we're making here. The bankruptcy  
21 court would be the gatekeeper for deciding whether the claim  
22 passes through the gate, and then after will decide if it has  
23 jurisdiction to rule on the underlying claim.

24 And this is important especially in a case like this, Your  
25 Honor, where Your Honor has had extensive experience with the

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1 parties and is in the best position to determine whether the  
2 claims are valid or attempted to be used as harassment.

3 The Objectors will complain about the open-ended nature of  
4 the gatekeeper provision, whether it will or won't apply after  
5 the case is closed or a final decree is issued, and the unfair  
6 burden of their rights.

7 Your Honor has a previous reported opinion where basically  
8 jurisdiction does extend after a case is closed or a final  
9 decree is entered, so that issue is a red herring.

10 As Your Honor is well aware, it's a decade-long -- a  
11 decade of litigation against the Dondero-controlled entities  
12 that caused the Highland bankruptcy. And the Court is very  
13 well aware of the litigation that occurred in *Acis*, very well  
14 aware of the litigation that's occurred here that I mentioned  
15 a few minutes ago. Your Honor, it is not over, you'll be  
16 presiding over the contempt hearing.

17 And if the Court needs yet another ground to approve the  
18 gatekeeper provision, the Debtor submits that the procedure is  
19 an appropriate sanction for Dondero's vexatious litigation  
20 activities. We cited the *In re Carroll* case in the Fifth  
21 Circuit of 2017 that held that a bankruptcy court has the  
22 authority to enjoin a litigant from filing any pleading in any  
23 action without the prior authority from the bankruptcy court.

24 And in affirming the decision of the bankruptcy court, the  
25 Fifth Circuit commented on the reasons the bankruptcy court

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1 gave for its ruling. After recounting the bad faith of  
2 appellants, the bankruptcy court determined that the Carrolls'  
3 true motives were to harass the trustee and thereby delay the  
4 proper administration of the estate, in the hope that they  
5 would be able to retain their assets or make pursuit of the  
6 assets so unappealing that the trustee would be compelled to  
7 settle on terms favorable to appellants.

8 Sounds familiar, Your Honor. The same can certainly be  
9 said about what Mr. Dondero is doing in this case.

10 And to make a showing that a party is vexatious litigant,  
11 the Court must find that the party has a history of vexatious  
12 and harassing litigation, whether the party has a good faith  
13 -- the litigation or has filed it as a means to harass, the  
14 burden to the Court and other parties, and the adequacy of  
15 alternative sanctions.

16 And as Your Honor is well aware from all the litigation,  
17 Your Honor is well, well able to make the finding required for  
18 the vexatious litigation finding.

19 But here, we don't ask for the drastic sanction of  
20 enjoining from any further filings. Rather, we just ask for a  
21 less-severe sanction, requiring Mr. Dondero and his entities  
22 to first make a showing that he has a colorable claim.

23 The Fifth Circuit in *Baum v. Blue Moon*, 2007, did exactly  
24 that. In *Baum*, the district court barred a vexatious litigant  
25 from initiating litigation without first obtaining the

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1 approval of the district court. Ultimately, the matter  
2 reached the Fifth Circuit after the district court had  
3 modified the pre-filing injunction to limit it to a certain  
4 case, and then broadened it again based upon continued bad  
5 faith conduct.

6 On appeal, the Fifth Circuit, citing several prior cases,  
7 noted that a district court has the authority to impose a pre-  
8 filing injunction to defer vexatious, abusive, and harassing  
9 litigation.

10 And for those reasons, Your Honor, the Debtor asks the  
11 Court to overrule any objections to the gatekeeper provision.

12 Your Honor, I was just going to then go to the plan  
13 modification provisions, but I wanted to stop and see if you  
14 had any questions at this point.

15 THE COURT: I do not. Let's give him a time  
16 estimate, Nate. About how --

17 THE CLERK: Twenty.

18 MR. POMERANTZ: I have another five or six minutes, I  
19 think, based upon --

20 THE COURT: Okay.

21 MR. POMERANTZ: And then I'll be ready to turn it  
22 over to --

23 THE COURT: Okay.

24 MR. POMERANTZ: -- to Mr. Kharasch.

25 THE COURT: All right. Yes. You've got -- you've

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1 done an hour and 33 minutes. So you have about, I guess, 37  
2 minutes left. Okay. Go ahead.

3 MR. POMERANTZ: Thank you, Your Honor.

4 I would like to address the modifications of the plan that  
5 were contained in our January 22nd plan and the additional  
6 changes filed on February 1, several of which I have referred.

7 As a preliminary matter, Your Honor, under 1127(b), the  
8 Debtor can modify a plan at any time prior to confirmation if  
9 -- and not require resolicitation if there's no adverse change  
10 in the treatment of claim or interest of any equity holder.

11 With that background, I won't go through the changes we  
12 made that I've already discussed, but I will point out a  
13 couple, Your Honor, that I would like to point out now. We  
14 have modified the plan with respect to conditions of the  
15 effective date in Article 8. First, a condition to the  
16 effective date will now be entry of a final order confirming a  
17 plan, as opposed just to entry of order. And final order is  
18 defined as the exhaustion of all appeals.

19 In addition, the ability to obtain directors and officers  
20 insurance coverage on terms acceptable to the Debtor, the  
21 Committee, the Claimant Trustee, the Claimant Trustee  
22 Oversight Board, and the Litigation Trustee is now a condition  
23 to the effective date.

24 The Court heard testimony today and has experienced  
25 firsthand the litigiousness of Mr. Dondero and his related

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1 entities. And the Court heard testimony from Mr. Tauber and  
2 Aon that the D&O insurance will not be available post-  
3 effective date without assurances that the gatekeeper  
4 provision will be in effect for the duration of the policy and  
5 any run-off period.

6 Mr. Tauber further testified that he expected the final  
7 terms from the insurance carrier to provide that if the  
8 confirmation order was reversed on appeal and the gatekeeper  
9 was removed, it would void -- it would either void the  
10 directors and officers coverage or it'd result in a Dondero  
11 exclusion.

12 Mr. Dondero and his entities are no strangers to the  
13 appellate process, as Your Honor knows. They appealed several  
14 of your orders, and continue the tack in this case, having  
15 appealed the Acis and the HarbourVest orders and the  
16 preliminary injunction. It would not surprise the Debtor if  
17 Mr. Dondero and his entities appealed your confirmation order,  
18 if Your Honor decides to confirm the plan.

19 The Debtor is confident that it will prevail on any appeal  
20 in the confirmation order, as we believe the Debtor has made a  
21 compelling case for confirmation.

22 The Debtor also believes a compelling case exists that if  
23 the plan went effective without a stay pending appeal, that  
24 the appeal would be equitably moot, but we understand we are  
25 facing headwinds from the courts, bankruptcy court have

1 addressed that issue before.

2       However, given the effect a reversal would have on the  
3 availability of insurance coverage, the Claimant Trustee, the  
4 Claimant Oversight Committee, and the Litigation Trustee are  
5 just not willing to take that risk.

6       We are hopeful that Mr. Dondero and his entities will  
7 recognize that any appeal is futile and step aside and let the  
8 plan proceed and become effective.

9       If Mr. Dondero and his related entities do appeal the  
10 confirmation order, preventing it from becoming final and  
11 preventing the effective date from the occurring, the Debtor  
12 intends to work closely with the Committee to ratchet down  
13 costs substantially and proceed to operate and monetize assets  
14 as appropriate until an order becomes final.

15       None of these modifications adversely affect the treatment  
16 of claims or interests under the plan, Your Honor, and for  
17 those reasons, Your Honor, we request that the Court approve  
18 those modifications.

19       And with that, I would like to turn the podium over to Mr.  
20 Kharasch to briefly address the remaining CLO objections.

21               THE COURT: All right. Mr. Kharasch?

22               CLOSING ARGUMENT ON BEHALF OF THE DEBTOR

23               MR. KHARASCH: Good afternoon, Your Honor. I'll be  
24 as brief as possible. I know we're under a deadline.

25       As you've heard yesterday, you've heard before in other



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1 proceedings, Your Honor, the CLO Objecting Parties, the so-  
2 called investors, do have rights under the CLO management  
3 agreements and indentures, including contractual rights to  
4 terminate the management agreements under certain  
5 circumstances.

6 What they complain about today, Your Honor, is that the  
7 injunction language in the plan, including the language  
8 preventing actions to interfere with the implementation and  
9 consummation of the plan, is so broad and ambiguous that their  
10 rights are or may be improperly impacted, especially any  
11 rights to remove the manager for acts of malfeasance.

12 But the Debtor is primarily relying, Your Honor, not so  
13 much on the plan injunctions but on the clear provisions of  
14 the January 9 order, to which Mr. Dondero consented and which  
15 provides that Mr. Dondero shall not cause any of his related  
16 entities to terminate any agreements with the Debtor.

17 Yes, that is a broad provision, but it is very clear, and  
18 it does not even allow the CLO Objecting Parties to come to  
19 court under a gatekeeper-type provision. But that is what Mr.  
20 Dondero consented to on behalf of himself and his related  
21 entities.

22 Important to note, Your Honor, we are not here today to  
23 litigate who is and who is not a related entity. That will be  
24 left for another day. However, Your Honor, we have considered  
25 these issues, including last night and this morning, and we

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1 are going to propose -- well, we will modify our plan through  
2 a provision in the confirmation order to provide the  
3 following: Notwithstanding anything in the plan or the  
4 January 9 order, the CLO Objecting Parties will not be  
5 precluded from exercising their contractual or statutory  
6 rights in the CLOs based on negligence, malfeasance, or any  
7 wrongdoing, but before exercising such rights shall come to  
8 this Court to determine whether those rights are colorable and  
9 to also determine whether they are a related entity. If the  
10 Court has jurisdiction, the Court can determine the underlying  
11 colorable rights or claims.

12 This does not impact the separate settlement we have with  
13 CLO Holdco, Your Honor.

14 We think that such modification addresses some of the  
15 concerns raised yesterday by the objecting parties by  
16 providing more clarity as to what the plan is doing and not  
17 doing with respect to the plan and the January 9 order, and we  
18 think it is also a fair resolution of some legitimate  
19 concerns.

20 So, with that, Your Honor, we think that, with that  
21 clarification that we did not have to make but are willing to  
22 make, that this should fully satisfy the CLO Objecting Parties  
23 with regard to their objections to the injunction and the  
24 gatekeeper.

25 Thank you, Your Honor.

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1 THE COURT: All right. Mr. Clemente?

2 CLOSING ARGUMENT ON BEHALF OF THE CREDITORS' COMMITTEE

3 MR. CLEMENTE: Yes, Your Honor. And I actually am  
4 going to be brief. Mr. Pomerantz's discussion, obviously, was  
5 very, very thorough, so I'm able to cut out a lot of stuff.

6 Thank you, Your Honor. Matt Clemente, Sidley Austin, on  
7 behalf of the Committee.

8 The plan, Your Honor, meets the confirmation standards and  
9 should be confirmed. Mr. Pomerantz covered a lot of ground,  
10 and I will endeavor not to repeat that, but there are a few  
11 points that I think the Committee wishes to emphasize.

12 Your Honor, since I first appeared in front of you, I have  
13 maintained consistently that no plan can or should be  
14 confirmed without the consent of the Committee. Your Honor,  
15 in her wisdom, understood this immediately, as it was obvious  
16 -- it was the obvious conclusion, given the makeup of the  
17 creditor body, the asset pool, and the impetus for the filing  
18 of the case.

19 Unfortunately, not everyone came to this conclusion so  
20 easily, and it took much hard-fought negotiations as well as a  
21 defeated disclosure statement, among other things, and  
22 tireless dedication and commitment by each individual  
23 Committee member to drive for a value-maximizing plan that is  
24 in the best interests of its constituencies and for us to get  
25 to where we are today.

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1 And where we are today, Your Honor, is at confirmation for  
2 a plan that the Committee unanimously supports, which was the  
3 inevitable outcome for this case from the very beginning.

4 I've also said, Your Honor, that context is critical in  
5 this case. It has been from the beginning, and it remains so  
6 now. Mr. Draper, interestingly, began his comments yesterday  
7 by saying that even a serial killer is entitled to *Miranda*  
8 rights. While I will admit that at times the rhetoric in this  
9 case has been heated, I have never certainly likened Mr.  
10 Dondero to a serial killer. But the record shows, and Mr.  
11 Dondero's own words and actions show, that he is, in fact, a  
12 serial litigator who has no hesitation at all to take any  
13 position in an attempt to leverage an outcome that suits his  
14 self-interest. And he has no hesitation at all to use his  
15 many tentacles in a similar fashion.

16 That is a very important context in which the Court should  
17 view the remaining objections of the Dondero tentacles and  
18 weigh confirmation of the Debtor's plan.

19 Against this context of a serial litigator, Your Honor, we  
20 have a plan supported by each member of the Official Committee  
21 of Unsecured Creditors, accepted by two classes of claims,  
22 Class 2 and Class 7, and holders of almost one hundred percent  
23 in amount of non-insider claims in Class 8.

24 The parties that have voted against the plan are either  
25 employees who are not receiving distributions under the plan

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1 or are insiders or parties related to Mr. Dondero.

2 The overwhelming number and amount of creditors who are  
3 receiving distributions under this plan, therefore, have  
4 accepted the plan. The true creditors and economic parties in  
5 interest have spoken, they have spoken loudly, and they have  
6 spoken in favor of confirming the plan.

7 Your Honor, I'm not going to address the technical  
8 requirements, as Mr. Pomerantz did that. So I'm going to skip  
9 over my remarks in that regard, except I do want to emphasize  
10 the remarks regarding the gatekeeper, exculpation, and  
11 injunction provisions as they're of critical importance to the  
12 plan.

13 The testimony has shown and the proceedings of this case  
14 has shown, again, Mr. Dondero is a serial litigator with a  
15 stated goal of causing destruction and delay through  
16 litigation.

17 The testimony has further shown that none of the  
18 independent board members would have signed onto the role  
19 without the gatekeeper and injunction provisions and the  
20 indemnity from the Debtor.

21 Therefore, it follows that such provisions are necessary  
22 to entice parties to serve in the Claimant Trustee and other  
23 roles under the plan, which, as I remarked in my opening  
24 comments, are integral to providing the structure that the  
25 creditors believe is necessary to unlocking the value and

1 unlocking themselves from the Dondero web.

2       Regarding the exculpation and injunction provisions  
3 specifically, Your Honor, the Court will recall that the  
4 Committee raised objections to them in connection with the  
5 first disclosure statement hearing. In response, the Debtor  
6 narrowed the provisions, and the Committee believes they  
7 comply with the Fifth Circuit precedent, as Mr. Pomerantz ably  
8 walked Your Honor through.

9       And to be clear, Your Honor, not only does the Committee  
10 believe the exculpation and injunction provisions comply with  
11 Fifth Circuit law, the Committee does not believe the estate  
12 is harmed by such provisions, as the Committee does not  
13 believe there are any cognizable claims that could or should  
14 be raised that would otherwise be affected by the exculpation  
15 or injunction, and, frankly, with respect to the release that  
16 Mr. Pomerantz walked Your Honor through with respect to the  
17 directors and the officers.

18       Regarding the gatekeeper, Your Honor, Your Honor  
19 presciently approved it in her January 9th order, and the  
20 developments since then only serve as further justification  
21 for including it in the plan and confirmation order. Mr.  
22 Dondero is a serial and vexatious litigator, and the  
23 instruments put in place under the plan to maximize value for  
24 the creditors and to oversee that value-maximizing process  
25 must be protected, and the gatekeeper function serves that

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1 protection while also, importantly, as Mr. Pomerantz pointed  
2 out, providing Mr. Dondero with a forum to advance any  
3 legitimate claims he and his tentacles may have.

4 In short, Your Honor, the gatekeeper provision is  
5 necessary to the implementation to the plan, is fair under the  
6 circumstances of the case, and is therefore within this  
7 Court's authority, and it is appropriate to approve.

8 Your Honor, in sum, it has been a long road to get here  
9 today, but we are finally here. And we are here, Your Honor,  
10 I believe in large part as a result of the tireless efforts of  
11 the individual members of my Committee, and for that I thank  
12 them.

13 The Committee fully supports and unanimously supports  
14 confirmation of the plan. As demonstrated by the evidence,  
15 the plan meets all the requirements of the Bankruptcy Code.  
16 The Committee believes the plan is in the best interests of  
17 its constituencies. And therefore the Committee, along with  
18 two classes of creditors and the overwhelming amount of  
19 creditors in terms of dollars, urge you to confirm the plan.

20 That's all I have, Your Honor, but I'm happy to answer any  
21 questions you may have for me.

22 THE COURT: Okay. Not at this time.

23 Nate, how much time --

24 (Clerk advises.)

25 THE COURT: Twenty-five minutes remaining? All

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1 right. Just so you know, you've got a collective Debtor's  
2 counsel/Committee's counsel 25 minutes remaining for any  
3 rebuttal, if you choose to make it.

4 Let's take a five-minute break, and then we'll hear the  
5 Objectors' closing arguments. Okay.

6 THE CLERK: All rise.

7 (A recess ensued from 2:00 p.m. until 2:06 p.m.)

8 THE COURT: All right. Please be seated. We're  
9 going back on the record in Highland. We're ready to hear the  
10 Objectors' closing arguments. Who wants to go first?

11 MR. DRAPER: Your Honor, this -- this is Douglas  
12 Draper. I get the joy of going first.

13 THE COURT: Okay.

14 CLOSING ARGUMENT ON BEHALF OF THE GET GOOD AND DUGABOY TRUSTS

15 MR. DRAPER: We've heard a great deal of testimony  
16 about the Debtor's belief that the circumstances in this case  
17 warrant an exception to existing Fifth Circuit case law, the  
18 Bankruptcy Code, and Court's post-confirmation jurisdiction.

19 I would not be standing here today objecting to the plan  
20 if the Debtor didn't attempt to extend, move past and beyond  
21 the Barton Doctrine, move beyond 1141, move beyond *Pacific*  
22 *Lumber*. In fact, I think I heard an argument that *Pacific*  
23 *Lumber* is not applicable and this Court should disregard Fifth  
24 Circuit case law.

25 Let's start with the exculpation provision. And the focus



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1 of this case has been, and what we've heard over the last few  
2 days, is about the independent directors. I understand there  
3 was an order entered earlier, the order stands, and the order  
4 is applicable in this case. It cuts off, however, when we  
5 have a Reorganized Debtor, because these independent directors  
6 are no longer independent directors. It cuts off when we have  
7 a new general partner.

8 And so the protections that were afforded by that order do  
9 not need to be afforded to the new officers and new directors  
10 of the new general partner. And in fact, the protections that  
11 they're entitled to are completely different than the  
12 protections that were entitled -- that are covered by the  
13 order that the Court has looked at.

14 Let's first focus on, however, the exculpation provision.  
15 And I wanted to ask the Court to look at the exculpated  
16 parties. Have to be very careful and very interest -- and  
17 focus solely on the independent directors. But if you look at  
18 the parties covered by exculpation provision, it includes the  
19 professionals retained by the Debtor. My reading of *Pacific*  
20 *Lumber* is that neither the Creditors' Committee counsel nor  
21 the Debtor can be covered by an exculpation provision. This  
22 in and of itself makes the plan non-confirmable. This  
23 exculpation provision is unwarranted and unnecessary.

24 Two, --

25 THE COURT: Well, let's drill down on that.

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1 MR. DRAPER: -- we have --

2 THE COURT: Let's drill down on that. Mr. Pomerantz  
3 says that this wasn't what they considered one way or another  
4 by *Pacific Lumber*. Debtor, debtor professionals. Okay? Do  
5 you disagree with that?

6 MR. DRAPER: I disagree with that. *Pacific Lumber*  
7 said you could only have releases and exculpations for the  
8 Creditors' Committee members. And the rationale behind that  
9 was that those people volunteered to be part and parcel of the  
10 bankruptcy process, that those parties did not get paid.  
11 Here, we have two professionals who both volunteered and are  
12 being paid, and are not entitled to an exculpation under  
13 *Pacific Lumber*. They're not entitled to a --

14 THE COURT: Okay. So you say *Pacific* --

15 MR. DRAPER: -- release. Now, ultimately, they --

16 THE COURT: -- *Pacific Lumber* categorically rejected  
17 all exculpations except to Creditors' Committee and its  
18 members. That's your --

19 MR. DRAPER: I agree. That's --

20 THE COURT: -- interpretation of *Pacific Lumber*?

21 MR. DRAPER: Yes.

22 THE COURT: Okay. All right. So you just absolutely  
23 disagree, one by one, with every one of the arguments, that it  
24 was really -- the only thing before the Fifth Circuit was plan  
25 sponsors, okay? A plan proponent that I think was like a

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1 competitor previously of the debtor, and I think a large  
2 creditor or secured creditor. I think those were the two plan  
3 proponents.

4 So you disagree -- I'm going to, obviously, go back and  
5 line-by-line pour through *Pacific Lumber*, but you disagree  
6 with Mr. Pomerantz's notion that, look, it was really a page  
7 and a half or two of a multipage opinion where the Fifth  
8 Circuit said, no, I don't think 524(e) is authority to give  
9 exculpation from postpetition liability for negligence as to  
10 these two plan sponsors. And I guess it was also -- I don't  
11 know. They say, Pachulski's briefing says it was really only  
12 looking at these two plan sponsors and the Committee and its  
13 members on appeal, you know, going through the briefing, and  
14 in such, you can see that these were all that was presented  
15 and addressed by the Fifth Circuit. You disagree with that?

16 MR. DRAPER: Look, I know the facts of *Pacific Lumber*  
17 and they -- I know what the posture of the case was. However,  
18 the literal language by the opinion in it, it transcends just  
19 a dispute in the case. And I think the U.S. Trustee's  
20 position that this exculpation provision is correct as a  
21 matter of law support -- is further evidence of the fact that  
22 the U.S. Trustee, as watchdog of this process, and *Pacific*  
23 *Lumber* say this cannot be done, period, end of story.

24 THE COURT: Okay. So you, at bottom, just totally  
25 disagree with Mr. Pomerantz? You say *Pacific Lumber* is

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1 actually a very broad holding, and I guess, if such, there's a  
2 conflict among the Circuits, right?

3 MR. DRAPER: Well, that's okay.

4 THE COURT: So, --

5 MR. DRAPER: I mean, quite frankly, *Pacific Lumber* is  
6 binding on you.

7 THE COURT: Understood.

8 MR. DRAPER: There may be a conflict in the Circuits,  
9 and ultimately the Supreme Court may make a decision and  
10 decide who's right and who's wrong.

11 But for purposes of today and for purposes of this  
12 exculpation provision and for purposes of this confirmation,  
13 *Pacific Lumber* is the applicable law.

14 THE COURT: Okay. Well, again, this is a hugely  
15 important issue, although in many ways I don't understand why  
16 it is, because we're just talking about postpetition acts and  
17 negligence, okay? You know, many might say it's much ado  
18 about nothing, but it's front and center of your objection.  
19 So I guess I'm just thinking through, if the Fifth Circuit was  
20 presented these exact facts and was presented with the  
21 argument, you know, the *Blixseth* case says 524(e) has nothing  
22 to do with exculpation because exculpation is a postpetition  
23 concept, and it's just talking about standard liability --  
24 these people aren't going to be liable for negligence; they  
25 can be liable for anything and everything else -- if presented

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1 with that *Blixseth* case, you know, there are several arguments  
2 that Mr. Pomerantz has made why, if you accept that 524(e)  
3 might not apply here, let's look at the reasoning, the little  
4 bit of reasoning we had of *Pacific Lumber*, that it was really  
5 a policy rationale, right? These independent fiduciaries,  
6 strangers to the company and case, they'd never want to do  
7 this if they knew they were vulnerable for getting sued for  
8 negligence. Mr. Pomerantz's argument is that these  
9 independent board members are exactly analogous to a  
10 Committee, more than prepetition officers and directors. What  
11 do you have to say about that policy argument?

12 MR. DRAPER: Well, I think there's a huge distinction  
13 between the members of a Creditors' Committee who are  
14 volunteers and are not paid versus a paid independent  
15 director. And more importantly, I think there's a huge  
16 difference between a member of a Creditors' Committee who's  
17 not paid and counsel for a Debtor and counsel for a Creditors'  
18 Committee.

19 THE COURT: Okay.

20 MR. DRAPER: Look, you have -- you've --

21 THE COURT: So, at bottom, it was all about  
22 compensation to the Fifth Circuit?

23 MR. DRAPER: Well, no. The Fifth Circuit policy  
24 decision was we want to protect a party who wants to serve and  
25 do their civic duty to serve on a Creditors' Committee for no

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1 compensation. I agree with that. I think it's a laudable  
2 policy decision. I think it makes sense.

3 However, the Fifth Circuit in its language basically said,  
4 nobody else gets it. It didn't say, look, you know, if there  
5 are circumstances that are different, we may look at it  
6 differently. The language is absolute in the opinion. And  
7 that's what I think is binding and I think that's what the  
8 case stands for.

9 And look, just so the Court is very clear, when Pachulski  
10 files its fee application and the Court grants the fee  
11 application, any claim against them is res judicata. So, in  
12 fact, they do have -- they do have protection. They do have  
13 the ability to get out from under. The Court -- they're just  
14 not -- they just can't get out from under through an  
15 exculpation provision. And the same goes for Mr. Clemente and  
16 his firm.

17 THE COURT: Which, --

18 MR. DRAPER: And the same goes for DSI.

19 THE COURT: Which, by the way, that's one reason I  
20 think sometimes this is much ado about nothing. It goes both  
21 ways. The Debtor professionals, the Committee professionals,  
22 estate professionals, they're going to get cleared on the day  
23 any fee app is approved, right? I mean, there's Fifth Circuit  
24 law that says --

25 MR. DRAPER: I -- I --

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1 THE COURT: -- says that's res judicata as to any  
2 future claims.

3 But I guess I'm really trying to understand, you know, at  
4 bottom, I feel like the Fifth Circuit was making a holding  
5 based on policy more than any directly applicable Code  
6 provision.

7 I mean, it's been said, for example, that Committee  
8 members, they're entitled to exculpation because of, what,  
9 1103, some people argue, 1103, which subsection, (c)? That's  
10 been quoted as giving, quote, qualified immunity to  
11 Committees. But it doesn't really say that, right? It's just  
12 something you infer.

13 MR. DRAPER: No. Look, what I think, if you really  
14 want to put the two concepts together, I think what the Fifth  
15 Circuit, when they told lawyers and professionals that you  
16 can't get an exculpation, was very mindful of the fact that  
17 you can get released once your fee app is approved. So, as a  
18 policy, they didn't need to do it in a exculpation provision.  
19 There was another methodology in which it could be done.

20 THE COURT: Uh-huh.

21 MR. DRAPER: And so that's -- you have to look at it  
22 as holistic and not just focus on the exculpation provision.  
23 Because, in fact, they recognize and they -- I'm sure they  
24 knew their existing case law on res judicata, and that's why  
25 they read it out.

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1       So, honestly, there's no reason for Pachulski to be in  
2 here. There's no reason for Mr. Clemente to be in here.  
3 There's no reason for the professionals employed by the Debtor  
4 to be in here. They have an exit not by virtue of the plan.

5           THE COURT: But so then it boils down to the  
6 independent directors and Strand post January 9th?

7           MR. DRAPER: It boils down somewhat to them, but  
8 quite frankly, there are two parts to this. One is you have  
9 an order that's in place. I am not asking the Court to  
10 overturn the order. And quite frankly, this provision could  
11 have been written to the effect that the order that was in  
12 place on -- that's been presented to the Court is applicable  
13 and applied.

14       However, let's parse that down. Let's look at Mr. Seery.  
15 The order that's in place solely protects the independent  
16 directors acting in their capacities as independent directors.  
17 If somebody's acting as -- and if you want to liken it to a  
18 trustee, their protection is afforded by the Barton Doctrine,  
19 and that's how the protection arises.

20       What's going on here is they're extending the provisions,  
21 first of all, of the Court's order, and number two, of the  
22 Barton Doctrine, which are -- which cannot be -- which should  
23 not be extended. The law limits what protections you have and  
24 what protections you don't have. And we, as lawyers -- look,  
25 I'll give you the best example. Think of all the times you



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1 had somebody write in the concept of superpriority in a cash  
2 collateral order. And how many times have you had a lawyer  
3 rewrite the concept of the issue as to diminution in value?  
4 The Code says diminution in value, and quite frankly, a cash  
5 collateral order should just say if, to the extent there's  
6 diminution in value, just apply the Code section. It's  
7 written there. Smart people put it in, and Congress approved  
8 it. And once you start getting beyond that, those things  
9 should be limited.

10 And what we have are lawyers trying to extend out by  
11 definitions things that the Code limits by its reach. That  
12 goes for post-confirmation jurisdiction. That goes for the  
13 injunction. That goes for the so-called gatekeeper provision.

14 And so, again, I would not be here if, in fact, they had  
15 said, we have an injunction to the full extent allowed by the  
16 Bankruptcy Code and *Pacific Lumber*. We have an exculpation  
17 provision that's allowed by virtue of the Court's order. We  
18 have the full extent and full reach of the Barton Doctrine.  
19 Those are legitimate. Once you start expanding upon that,  
20 you're reaching into matters that are not authorized and not  
21 allowed.

22 And then you get into 105 territory, which is always very  
23 dangerous. And that's really what's going on here. And  
24 that's the tenor of my argument and what I'm trying to say.  
25 The Code gives protections. It is not for us to extend the

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1 protections. It's not for us to enlarge them, even under a,  
2 gee, the other party's litigious.

3 And so that's -- let's take *Craig's Store*. Attempted to  
4 limit its reach. *Craig's Store* says once you have a confirmed  
5 plan, any dispute between the parties, for -- let's take an  
6 executory contract. If there's a breach of the executory  
7 contract, that's a matter to be handled aft... by another  
8 court. It's not a matter to be handled by this Court. This  
9 Court lets the parties out.

10 And in this case, it's even worse, because you basically  
11 have a new general partner coming in, you have an assumption  
12 of various executory contracts, and you have a -- Strand is no  
13 longer present.

14 If you adopted Mr. Seery's argument, anybody who appeals a  
15 decision, questions what he does or how he does it, is a  
16 vexatious litigator. That's not the case. And the fact that  
17 we are appealing a decision is a right that we have. It  
18 shouldn't be limited, and it shouldn't be held against us.  
19 Courts can rule against us. That's fine.

20 And so that's really what the focus is here and that's why  
21 I gave the opening that I had. We are willing to be bound by  
22 applicable law. And quite frankly, the concept that the  
23 exigencies of a case allow a court to change what applicable  
24 law is is problematic. I gave the criminal example as a  
25 reason. And the reason was that, in certain instances, the

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1 application of law may allow a criminal to go free. It's a  
2 problem with our system and how we work, but that's what the  
3 law does, and it is absolute in its application.

4 Let me address the so-called gatekeeper provision. The  
5 gatekeeper provision, in a certain sense, is recognized in the  
6 Barton Doctrine. It's jurisdictional, and it says, to the  
7 extent you're going to litigate with somebody who served  
8 during the bankruptcy, who was a trustee, then you have to  
9 come to the bankruptcy court and pass through a gate. It  
10 doesn't say you have to pass through a gate for a reorganized  
11 debtor who does something after a plan is confirmed and going  
12 forward. And so that's -- there's a distinction.

13 And if you look at Judge Summerhays' decision, which I  
14 will be happy to send to the Court, in *WRT* involving -- it's  
15 kind of (indecipherable) and Mr. Pauker, where, in that case,  
16 the trustee, the litigation trustee, spent more litigating  
17 than it had in recoveries, and Baker Hughes filed suit. Judge  
18 Summerhays said, look, the Barton Doctrine only applies to a  
19 certain extent. It is limited once you get into post-  
20 confirmation matters and related-to jurisdiction.

21 And so, again, the Barton Doctrine is what it stands for.  
22 We agree with it, we recognize it, and it should be applied.  
23 The Barton Doctrine, however, should not be extended, should  
24 not go past its reach, and should not go past the grant of  
25 jurisdiction for this Court.

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1 And so you have in here, though they have -- they have  
2 tried to hide it in a limited fashion, this gatekeeper  
3 provision. The gatekeeper provision, as currently written,  
4 covers post-confirmation claims that somebody has to come  
5 before this Court to the extent there's a breach of a  
6 contract. That's not proper, and it's not covered by your  
7 post-confirmation jurisdiction. To the extent there's an  
8 interpretation of an existing contract and an interpretation  
9 of the order, you do have authority, and I don't question  
10 that.

11 THE COURT: But address Mr. Pomerantz's statement  
12 that there's a difference between saying you have to go to the  
13 bankruptcy court and make an argument, we have a colorable  
14 claim that we would like to pursue, and having that  
15 jurisdictional step required. There's a difference between  
16 that and the bankruptcy court adjudicating the claim.

17 MR. DRAPER: Well, there are two parts to that.  
18 Number one is there's an injunction in place from an action  
19 taken post-confirmation against property of the estate. We  
20 all agree at that, correct? And we believe that the  
21 injunction applies to post-confirmation action against  
22 property of the pre-confirmation estate. We all agree to  
23 that.

24 However, if in fact there's a breach of a contract  
25 postpetition that the parties have a dispute about, that

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1 contract is now no longer under your purview once the contract  
2 has been assumed. And so they shouldn't have to make a  
3 colorable claim to you that a breach of the contract has  
4 occurred. That should be the determining factor for another  
5 court.

6 That's, in essence, what *Craig's Store* says. Your  
7 jurisdiction and the jurisdiction of a bankruptcy court is  
8 limited. It's limited by *Stern vs. Marshall*. It's limited by  
9 your ability to render findings of fact and conclusions of law  
10 versus render a final decision. That decision has been made  
11 not by us, it's been made by Congress and it's been made by  
12 the United States Constitution.

13 THE COURT: All right. And I think we all agree with  
14 you regarding the holding of *Craig's Stores* and some of the  
15 other post-confirmation bankruptcy subject matter jurisdiction  
16 holdings. But Mr. Pomerantz is arguing that this gatekeeping  
17 function is warranted by, among other things, you know, there  
18 was a district court holding, *Baum v. Blue Moon*, or a Fifth  
19 Circuit case, that upheld a district court having the ability  
20 to impose pre-filing injunctions in the context of a vexatious  
21 litigator. So, you know, that's a strong analogy he makes to  
22 what's sought here. What is your response to that?

23 MR. DRAPER: My response to that is a district court  
24 can do that. A district court has jurisdiction to make that  
25 decision. And quite frankly, a district court can sanction a

1 vexatious litigator under Rule 11.

2 So, in fact -- again, you have to bifurcate your power  
3 versus the power that a district court has. And that  
4 gatekeeper provision is allowed by a district court because  
5 they had authority over the case. You may not have authority  
6 over being the gatekeeper for a post-confirmation matter that  
7 you had no jurisdiction over to start with.

8 THE COURT: Okay.

9 MR. DRAPER: That, that's the distinction between  
10 here. That's -- what's going on here is they are -- they are  
11 mashing together a whole load of concepts under the vexatious  
12 litigator and the anti-Dondero function that fundamentally  
13 abrogate the distinction between what your jurisdiction is  
14 pre-confirmation versus your jurisdiction post-confirmation.  
15 And that --

16 THE COURT: Do you think --

17 MR. DRAPER: -- is sacrosanct.

18 THE COURT: Do you think Judge Lynn got it wrong in  
19 *Pilgrim's Pride*? Do you think Judge Houser got it wrong in  
20 *CHC*? Or do you think this situation is different?

21 MR. DRAPER: There are two parts to that. I have  
22 told Judge Lynn, since I have been working with him, that I  
23 think *Pilgrim's Pride* is wrongfully decided. However, having  
24 said that, *Pilgrim's Pride* and those cases dealt with claims  
25 against the -- the channeling injunction affected actions

1 during the bankruptcy. It did not serve as a post-  
2 jurisdictional grant of jurisdiction to the bankruptcy court.  
3 It did not pose as an ability -- as a limitation on a post-  
4 confirmation litigator or a post-effective date litigator to  
5 address a wrong done to them by an independent director of a  
6 general partner.

7 In a sense, Judge Lynn's determination, and Judge Houser,  
8 is consistent somewhat with the Barton Doctrine. Now, do I  
9 agree that they're right? No. But I understand the decision  
10 and I understand the context in which it was rendered and I  
11 don't have a huge problem with it.

12 So, again, let's parse what we're trying to do here.  
13 Number one, we are -- we have to bifurcate post-confirmation  
14 jurisdiction or post-effective date jurisdiction and what you  
15 can do as a post-effective date arbiter versus what you could  
16 do pre-effective date and pre-effective date claims. And  
17 again, that's the problem with what's written here. It is  
18 designed one hundred percent to expand your post-effective  
19 date jurisdiction through both the gatekeeper provision and  
20 the jurisdictional grant that's here from your pre-effective  
21 date capability, your pre-effective date jurisdiction, and  
22 your pre-effective date ability to either curb a claim or not  
23 to curb a claim. And that, that's the issue.

24 And again, let's start talking about the independent  
25 directors. I recognize, again, that there's an order there.

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1 But if Mr. Seery -- let's take Mr. Seery -- is acting as a  
2 director of Strand but is also an accountant for the Debtor  
3 and makes a mistake, he would be sued in his capacity as the  
4 accountant for the Debtor, not as an independent director of  
5 Strand. That distinction needs to be made.

6 What we are doing here under this plan, and what's been  
7 argued by Mr. Pomerantz, is too broad a brush. It needs to be  
8 cut back. The Court needs to take a very hard look at what's  
9 being presented here.

10 And again, the Court's order is very clear. And this is  
11 binding. I recognize that. But the protection they got was  
12 serving as an independent director. The protection they  
13 didn't get was -- let's take Mr. Seery, if Mr. Seery was  
14 serving as an accountant and blew a tax return. Those are  
15 distinctions that warrant analysis and warrant looking at  
16 here. And again, it is too broad a brush that's touted here,  
17 and that is why this plan on its face is not confirmable with  
18 respect to both the post-confirmation jurisdiction, the  
19 gatekeeper provision, the exculpation provisions.

20 And so let me address a few other things, just to address  
21 them. Number one, the argument has been made with respect to  
22 the creditors and the resolicitation issue and that creditors  
23 could have come in looking, seen, followed the case, and  
24 basically calculated and made the same calculation that the  
25 Debtor made when they filed this and put forth the new plan



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1 analysis versus liquidation analysis. And then they've also  
2 made the argument, well, nobody came and complained. Well,  
3 two parts to that.

4 Number one, as you know, a disclosure statement needs to  
5 be on its face and should not require a creditor to go back in  
6 and monitor the record -- and quite frankly, in this record,  
7 there are thousands of pages -- and do the calculation  
8 himself. This was incumbent upon the Debtor to possibly  
9 resolicit when these material changes took place.

10 Number two, the recalculation has not been subject to the  
11 entire creditor body seeing it. And anybody who wanted to  
12 call them would have had to have seen the document they filed  
13 on February 1st and made a telephone call basically  
14 contemporaneous with seeing it.

15 Those are two things. The argument that they didn't call  
16 me is just nonsensical. There's nobody -- you, you are  
17 sitting here -- and I've had a number of battles over the  
18 years with Judge (indecipherable), who was -- who -- and her  
19 view was, I'm here to protect the little guy who's not --  
20 didn't hire counsel, who's not represented by Mr. Clemente and  
21 his huge clients who have voted in favor of the plan. It's  
22 the little person, *i.e.*, the employees who would vote against  
23 a plan that they so -- so desperately tried to get out from  
24 under.

25 THE COURT: Well, --

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1 MR. DRAPER: It's really a function --

2 THE COURT: -- Mr. Pomerantz argues it's not as  
3 though there was a materially adverse change in treatment; it  
4 was the disbursement estimate. And doesn't every Chapter 11  
5 plan -- most Chapter 11 plans, not every -- they make an  
6 estimate. I mean, and it's, frankly, it's very often a big  
7 range of recovery, right, a big range of recovery, because we  
8 don't know what the allowed claims are going to compute to at  
9 the end of the day. There's obviously liquidation of assets.  
10 We don't know. Isn't this sort of like every -- not, again,  
11 not every other plan, but most other plans -- where there's a  
12 big range of possible estimated distributions? I mean, this  
13 wasn't a change in treatment, right?

14 MR. DRAPER: Well, let me address that. There are  
15 two parts to that. Most plans I see that contain some sort of  
16 analysis have a range. This one doesn't have a range. What  
17 they've done is they've buried in a footnote or assumption  
18 that these numbers may change. So had they said, look, your  
19 recovery can go from 60 cents to 85 cents, God bless, they  
20 probably would have been right.

21 Number two, which is more problematic to me, to be honest  
22 with you, is the fact that, number one, the operating expenses  
23 have increased over a hundred percent. And number two, the  
24 Debtor has made a determination post-disclosure statement and  
25 pre-hearing that they're going to change their model of

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1 business.

2 The original disclosure statement said we're not going to  
3 get into the managing CLO part of the business and we're going  
4 to let these contracts go. However, at some point along the  
5 way, they made a change. I don't know to this day, because I  
6 was never furnished the backup to the expense side. I  
7 understand what they said why they didn't give me the asset  
8 side, but the expense side, they should have given me, and I  
9 did ask for.

10 But, you know, what we have now is a more fundamental  
11 problem with the execution of the plan and the expectation  
12 that creditors -- what they're going to get, because, in fact,  
13 the expense items have doubled.

14 I think creditors were entitled to know that, rather than  
15 it having been sprung upon everybody, when I got it the day  
16 before a deposition. And so those are things that I think  
17 warranted a change in solicitation. Now, the result may have  
18 been the same. I don't know. More people may have voted  
19 against the plan. More people may have opted in from Class 8  
20 to Class 7, I mean, based upon that information. That  
21 information was not provided to them.

22 And so I look at two -- three things. One is a range  
23 could have been given, and they probably would have been a  
24 whole lot better off. Two, you have a material change in  
25 expenses. And three, you have a material change in business

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1 model. Three things that occurred between November and this  
2 confirmation hearing. Three things that were not known by the  
3 creditor body and not told to them.

4 THE COURT: Mr. Draper, I --

5 MR. DRAPER: Now, it may have been told --

6 THE COURT: I don't want to belabor this any more  
7 than I think we need to, but I've got a Creditors' Committee  
8 with very sophisticated professionals, very sophisticated  
9 members. They're fiduciaries to this constituency. You know,  
10 you mentioned the little guy. I'm not quite sure who is the  
11 little guy in this case. I think it's a case of all big guys.  
12 But, I mean, they're fine with what's happened here.

13 Meanwhile, you -- I mean, clarify your standing here for  
14 Dugaboy and Get Good. I mean, --

15 MR. DRAPER: I have --

16 THE COURT: -- I know you have standing. Mr.  
17 Pomerantz did not say you don't have standing. But in  
18 pointing out the economic interests here, I think he said your  
19 clients only have asserted a postpetition administrative  
20 expense. Is that correct?

21 MR. DRAPER: No. I have a post -- I have an -- I  
22 have a claim that's been objected to. I don't think my  
23 economic --

24 THE COURT: A claim of what amount?

25 MR. DRAPER: I think it's \$10 million. But Mr.

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1 Pomerantz is right, it requires a looking through the --  
2 through the entity that I had a loan relationship with.

3 I recognize all of those things. I don't think that's  
4 relevant to whether my argument is correct or incorrect. I  
5 have standing to do it. I don't think whether my claim is 50  
6 cents or \$50 million should change the Court's view of whether  
7 the claim is good or bad.

8 THE COURT: Well, I do want to understand, though.  
9 Okay. So you have not asserted an administrative expense,  
10 correct?

11 MR. DRAPER: No. There's been an administrative  
12 expense that's been asserted, --

13 THE COURT: For what?

14 MR. DRAPER: -- but that --

15 THE COURT: For what?

16 MR. DRAPER: I don't have the number in front of me,  
17 Your Honor. I don't -- I don't have those numbers --

18 THE COURT: Okay. Well, then, --

19 MR. DRAPER: -- in front of me. I have asserted --

20 THE COURT: -- what is the concept? What is the  
21 basis for it?

22 MR. DRAPER: It deals with -- Mr. Pomerantz is  
23 absolutely right as to how he's articulated it.

24 THE COURT: I can't remember what he said.

25 MR. DRAPER: It deals with -- it deals with a

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1 transaction that's unrelated to the Debtor that deals with  
2 Multi-Strat. I agree with that.

3 THE COURT: Okay. So I remember him saying piercing  
4 the corporate veil. Your trusts -- both of them, one of them,  
5 I don't know -- engaged in a transaction with Multi-Strat that  
6 you say --

7 MR. DRAPER: No, that --

8 THE COURT: -- gave -- okay. Well, you say Multi-  
9 Strat is liable and the Debtor is also liable?

10 MR. DRAPER: No. Let me make two things. The  
11 administrative claim deals with a Multi-Strat transaction that  
12 took place during the bankruptcy. My unsecured claim deals  
13 with a transaction that took place prior to the bankruptcy,  
14 where we lent money to another entity that then funneled money  
15 out into the Debtor. We're -- our contention is that the  
16 Debtor is liable for that loan.

17 THE COURT: All right. So both the administrative  
18 expense as well as the prepetition claim require veil-piercing  
19 to establish liability of the Debtor?

20 MR. DRAPER: Or single business enterprise. I don't  
21 necessarily have to veil-pierce.

22 THE COURT: Okay. I'm not even sure that single  
23 business enterprise is completely available anymore in Texas,  
24 by the Texas legislature doing different things, assuming  
25 Texas law applies. I don't know, maybe Delaware does. But I

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1 -- sorry. Just let me let that sink in a little bit. You're

2 -- okay. Okay. Let me let it --

3 MR. DRAPER: Your Honor, I --

4 THE COURT: -- sink in a little bit.

5 MR. DRAPER: Okay.

6 THE COURT: These trusts -- of which Mr. Dondero is  
7 the beneficiary ultimately, right?

8 MR. DRAPER: Yes. Well, and to --

9 THE COURT: So, your --

10 MR. DRAPER: Again, I have not gone up --

11 THE COURT: The beneficiary of your client --

12 MR. DRAPER: Mr. Dondero is --

13 THE COURT: The beneficiary of your client is  
14 ultimately hoping to succeed on the administrative expense and  
15 the claim on the basis that you should disregard the  
16 separateness of Highland and these other entities?

17 MR. DRAPER: Well, let's take the --

18 THE COURT: When he's resisted that --

19 MR. DRAPER: -- unsecured claim. The --

20 THE COURT: -- in multiple pieces of litigation?

21 Right? I'm sorry. I'm just trying to let this sink in.

22 Okay. If you could elaborate. I'm sorry. I'm talking too  
23 much. You answer me.

24 MR. DRAPER: Okay. What we are saying is that, in  
25 essence, the party we lent the money to was a conduit for the

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1 Debtor.

2 THE COURT: Okay. And who was that entity that  
3 either --

4 MR. DRAPER: Highland Select.

5 THE COURT: -- Dugaboy or Get Good lent money to?

6 MR. DRAPER: The Get Good claim is completely  
7 different. The Get Good claim is written as a tax claim.  
8 Honestly, I haven't taken a hard look at it. I will, once we  
9 get through this, and it may be withdrawn. The Dugaboy claim  
10 is a claim that arises through a conduit loan.

11 THE COURT: Okay. But to which entity?

12 MR. DRAPER: Highland Select.

13 THE COURT: Okay. All right. Well, continue with  
14 your argument. I'll get my flow chart out and --

15 MR. DRAPER: Well, let me -- again, I think I've made  
16 the points that I needed to make. I think I've done it in a  
17 sense that you -- what I think the Court needs to do is take a  
18 very hard look at the jurisdictional extension that's being  
19 granted here. I think the exculpation provision, in and of  
20 itself, just by the mere inclusion of Pachulski and the  
21 Debtor's professionals and the Committee professionals, is  
22 just unconfirmable. It has to be stricken.

23 And I think the injunction and the juris... the gatekeeper  
24 provision are not allowed by applicable law. If this plan  
25 merely said, we will enforce the Barton Doctrine, we will



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1     abide -- and this order the Court has entered stands, the  
2     injunction that's provided and the rights that we have under  
3     1141 stand, nobody would be objecting. That's why the U.S.  
4     Trustee has objected, because of the expansive nature of what  
5     the -- what's been done in this plan.

6             And with that, I'll turn it over to Mr. Taylor or Davor.

7             THE COURT: All right. Who's next?

8             MR. RUKAVINA: Your Honor, Davor Rukavina. Can you  
9     hear me?

10            THE COURT: I can.

11            CLOSING ARGUMENT ON BEHALF OF CERTAIN FUNDS AND ADVISORS

12            MR. RUKAVINA: Your Honor, thank you. I'll try not  
13     to repeat the arguments from Mr. Draper, but I do want to  
14     point out a couple bigger-picture issues, I think.

15            One, the issue today is not Mr. Dondero, what he has been  
16     alleged to have done, what he is alleged to do in the future.  
17     The Debtor has gone out of its way to create the impression  
18     that we're all tentacles, we're vexatious litigants, we're  
19     frivolous litigants. The issue today is whether this plan is  
20     confirmable under 1129(a) and 1129(b). And I think that that  
21     has to be the focus.

22            Nor is the issue, I think, today any motivation behind my  
23     objection or Mr. Draper's or anything else.

24            And I do take issue that my motivation or my client's  
25     motivation has some ulterior motive for a competing plan or

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1 burning down the house or anything like that. It's very, very  
2 simple. My clients do not want \$140 million of their money  
3 and their investors' money, to whom they owe fiduciary duties,  
4 to be managed by a liquidating debtor under new management  
5 without proper staffing and with an obvious conflict of  
6 interest in the form of Mr. Seery wearing two hats.

7 I respect very much that Mr. Seery wants to monetize  
8 estate assets for the benefit of the estate creditors. That's  
9 his job. That's incompatible with his job under the Advisers  
10 Act and, as he said, to maximize value to my clients and over  
11 a billion dollars of investments in these CLOs.

12 That should not be, Your Honor, a controversial  
13 proposition. I should not be described as a tentacle or  
14 vexatious because my clients don't want their money managed by  
15 someone that they, in effect, did not contract with. I may be  
16 -- I may lose that argument. The CLOs have obviously  
17 consented to the assumption. But my argument should not be  
18 controversial. It should not be painted with a broad brush of  
19 somehow being done in bad faith by Mr. Dondero.

20 And in fact, Mr. Seery has admitted that the Debtor and he  
21 are fiduciaries to us. The fact that today they call us  
22 things like tentacles and serial litigants and vexatious  
23 litigants -- we all know what a vexatious litigant is. We've  
24 all dealt with those. The fact that our fiduciary would call  
25 us that just reconfirms that it should have no business

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1 managing our or other people's money.

2 And then for what? Mr. Seery has basically said that the  
3 Debtor will make some \$8.5 million in revenue from these  
4 contracts, net out \$4 million of expenses. That's net profit  
5 of \$4.5 million. But then they have to pay \$3.5 million for  
6 D&O insurance and \$525,000 in cure claims. But it's the  
7 Debtor's business decision, not ours.

8 Your Honor, the second issue is the cram-down of Class 8.  
9 There are two problems here: the disparate treatment between  
10 Class 7 and Class 8, which also raises classification, and  
11 then the absolute priority rule. Class 7 is a convenience  
12 class claim -- is a convenience claim, Your Honor, with a \$1  
13 million threshold. Objectively, that is not for  
14 administrative convenience, as the Code allows. And the only  
15 evidence as to how that million dollars was arrived at was,  
16 oh, it was a negotiation of the Committee.

17 There is no evidence justifying administrative  
18 convenience. Therefore, there is no evidence justifying  
19 separate classification. And on cram-down, the treatment has  
20 to be fair and equitable, which *per se* it is not if there is  
21 unfair discrimination. And there is unfair discrimination,  
22 because Class 8 will be paid less.

23 On the absolute priority rule, Your Honor, I think that  
24 it's very simple. I think that the Code is very clear that  
25 equity cannot retain anything -- I'm sorry, equity cannot

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1 retain any property or be given any property. Property is the  
2 key word in 1129(b), not value. It doesn't matter that this  
3 property may not have any value, although Mr. Seery said that  
4 it might. What matters is whether these unvested contingent  
5 interests in the trust are property. And Your Honor, they are  
6 property. They have to be property. They are trust  
7 interests.

8 So the absolute priority rule is violated on its face.  
9 There is no evidence that unsecured creditors in Class 8 will  
10 receive hundred-cent dollars. The only evidence is that  
11 they'll receive 71 cents. Mr. Seery said there's a potential  
12 upside from litigation. He never quantified that upside. And  
13 there is zero evidence that Class 8 creditors are likely to be  
14 paid hundred-cent dollars. So, again, you have the absolute  
15 priority rule issue.

16 And this construct where, okay, well, equity won't be in  
17 the money unless everyone higher above is paid in full, that  
18 is just a way to try to get around the dictate of the absolute  
19 priority rule. If that logic flies, then the next time I have  
20 a hotel client or a Chapter 11 debtor-in-possession client  
21 where my equity wants to retain ownership, I'll just create  
22 something like, well, here's a trust, creditors own the trust,  
23 I won't distribute any money to equity, and equity can just  
24 stay in control.

25 The point again is that this is property and it's being

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1 received on account of prepetition equity.

2 And there's also the control issue. The absolute priority  
3 rule, the Supreme Court is clear that control of the post-  
4 confirmation equity is also subject to the absolute priority  
5 rule. Here you have the same prepetition management  
6 postpetition controlling the Debtor and the assets.

7 Your Honor, the Rule 2015.3 issue, someone's going to say  
8 that it's trivial. Someone's going to accuse me of pulling  
9 out nothing to make something. Your Honor, it's not trivial.  
10 That's part of the problem in this case, that this Debtor owns  
11 other entities that own assets, and there's been precious  
12 little window given into that during the case, during this  
13 confirmation hearing, and in the disclosure statement.

14 Rule 2015.3 is mandatory. It's a shall. I respect very  
15 much Mr. Seery's explanation that there was a lot going on  
16 with the COVID and with everything and that it just fell  
17 through the cracks. That's an honest explanation. But the  
18 Rule has not been complied with. And 1107(a) requires that  
19 the debtor-in-possession comply with a trustee's duties under  
20 704(a)(8). Those duties include filing reports required by  
21 the Rules.

22 So we have an 1129(a)(3) problem, Your Honor, because this  
23 plan proponent has not complied with Chapter 11 and Title 11.  
24 I'll leave it at that, because I suspect, again, someone will  
25 accuse me of being trivial on that. It is not trivial. It is

1 a very important rule.

2 On the releases and exculpations, Your Honor, I'm not  
3 going to try -- I'm not going to hopefully repeat Mr. Draper.  
4 But there's a couple of huge things here with this exculpation  
5 that takes it outside of any possible universe of *Pacific*  
6 *Lumber*.

7 First, you have a nondebtor entity that is being  
8 exculpated. I understand the proposition that, during a  
9 bankruptcy case, the professionals of a bankruptcy case might  
10 be afforded some protection. I understand that proposition.  
11 But here you have Strand and its board that's a nondebtor.

12 The other thing you have that takes this outside of any  
13 plausible case law is that the Debtor is exculpated from  
14 business decisions, including post-confirmation. I understand  
15 that professionals in a case make decisions, and  
16 professionals, at the end of the case, especially if the Court  
17 is making findings about a plan's good faith, that  
18 professionals making decisions on how to administer an estate  
19 ought to have some protection.

20 That does not hold true for whether a debtor and its  
21 professionals should have protection for how they manage their  
22 business. GM cannot be exculpated for having manufactured a  
23 defective product and sold it during its bankruptcy case.

24 Here, I asked Mr. Seery whether this language in these  
25 provisions, talking about whether the administration of the

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1 estate and the implementation of the plan includes the  
2 Debtor's management of those contracts and funds. He said  
3 yes. He said yes. So if you look at the exculpation  
4 provision, it is not limited in time. It affects, Your Honor,  
5 I'm quoting, it affects the implementation of the plan.  
6 That's going forward.

7 So you are exculpating the Debtor and its professionals  
8 from business decisions, including post-confirmation, from  
9 negligence. Well, isn't negligence the number one protection  
10 that people that have invested a billion dollars with the  
11 Debtor have? It's cold comfort to hear, well, you can come  
12 after us for gross negligence or theft. I get that. What  
13 about negligence? Isn't that what professionals do? Isn't  
14 that why professionals have insurance, liability insurance?  
15 It's called professional negligence for malpractice.

16 So this exculpation, let there be no mistake -- I heard  
17 Your Honor's view and discussion -- this is a different  
18 universe, both in space and in time.

19 And we don't have to worry about *Pacific Lumber* too much  
20 because we have the *Dropbox* opinion in *Thru, Inc.* We have  
21 that opinion. Whether it's sound law or not, I don't wear the  
22 robe. But the exculpation provision in that case was  
23 virtually identical. And Your Honor, that's a 2018 U.S. Dist.  
24 LEXIS 179769. In that opinion, Judge Fish -- I don't think  
25 anyone could say that Judge Fish was not a very experienced

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1 district court judge -- Judge Fish found that the exculpation  
2 violated Fifth Circuit precedent. That exculpation covered  
3 the debtor's attorneys, the debtor, the very people that Mr.  
4 Pomerantz is now saying, well, maybe the Fifth Circuit would  
5 allow an exculpation for.

6 THE COURT: Well, I think he is relying heavily on  
7 the analogy of independent directors to Creditors' Committee  
8 members, saying that's a different animal, if you will, than  
9 prepetition officers and directors. And he thinks, given the  
10 little bit of policy analysis put out there by the Fifth  
11 Circuit, they might agree that that's analogous and worthy of  
12 an exculpation.

13 MR. RUKAVINA: And they might. And they might. And  
14 again, I usually do debtor cases. You know that. I'd love to  
15 be exculpated.

16 THE COURT: But --

17 MR. RUKAVINA: And I think, again, I do -- I do --

18 THE COURT: -- I really want people to give me their  
19 best argument of why, you know, that's just flat wrong. And  
20 Mr. Draper just said it's, you know, there's a categorical --

21 MR. RUKAVINA: Yeah.

22 THE COURT: -- rejection of exculpations except for  
23 Committee members and Committee in *Pacific Lumber*. And I'm  
24 scratching my head on that one. And partly the reason I am,  
25 while 524(e) was thrown out there, the fact is there's nothing



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1 explicitly in the Bankruptcy Code, right, that explicitly  
2 permits exculpation to a Committee or Committee members.  
3 There's just sort of this notion, you know, allegedly embodied  
4 in 1103(c), or maybe there are cases you want to cite to me,  
5 that they're fiduciaries, they're voluntary fiduciaries, they  
6 ought to have qualified immunity.

7 And again, I see it as more of a policy rationale the  
8 Fifth Circuit gave than pointing to a certain statute. So if  
9 it's really a policy rationale, then I think the analogy given  
10 here to a newly-appointed independent board is pretty darn  
11 good.

12 So tell me why I'm all wrong, why Mr. Pomerantz is all  
13 wrong.

14 MR. RUKAVINA: I am not going to tell you that you're  
15 all wrong. I'm not going to tell Mr. Pomerantz that he's all  
16 wrong. Although I am, I guess, a Dondero tentacle, I am not a  
17 Mr. Draper tentacle, and I happen to disagree with him.  
18 That's my right. I respect the man very much. I thought he  
19 did a very honorable and ethical job explaining his position  
20 to Your Honor. I believe that the Fifth Circuit would approve  
21 exculpations for postpetition pre-confirmation matters taken  
22 by estate fiduciaries. I do believe that they would. And I  
23 do believe that that should be the case.

24 But again, I'm telling you that this one is different.  
25 It's -- Mr. Pomerantz is misdirecting you. The estate

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1 professionals manage the estate. The Debtor manages its  
2 business. It goes out into the world and it manages business.  
3 And as Your Honor knows, under that 1969 Supreme Court case,  
4 of course I blanked, and under 28 U.S. 959, a debtor must  
5 comply, when it's out there, with all applicable law.

6 So if the Debtor -- and I'm making this up, okay? I am  
7 making this up. I'm not alleging anything. But if the  
8 Debtor, through actionable neglect, lost \$500 million of its  
9 clients' or its investor clients' money, I'm telling you that  
10 under no theory can that be exculpated, and I'm telling you  
11 that that's what this provision does.

12 The estate and the Debtor can release their claims. It  
13 happens all the time. Whatever -- whatever claims the estate  
14 may have against professionals, those can be released. It's a  
15 9019. I'm not complaining about that. Although I do think  
16 that it's premature in this case, because we don't know  
17 whether there's any liability for the \$100 million that Mr.  
18 Seery told you Mr. Dondero lost. But in no event can business  
19 -- business --

20 THE COURT: I don't understand what you just said.

21 MR. RUKAVINA: Your Honor, I --

22 THE COURT: Mr. Dondero is not released --

23 MR. RUKAVINA: -- went through Mr. Seery's --

24 THE COURT: -- by the estate.

25 MR. RUKAVINA: I understand. I understand. But we

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1 all have to also understand that a board of directors and  
2 officers can be liable, breaches of fiduciary duty by not  
3 properly managing an employee. So I'm not suggesting -- I  
4 mean, I know that there's been an examiner motion filed. I'm  
5 not suggesting that we have a mini-trial. I'm not suggesting  
6 there's actionable conduct. What I'm telling you is that the  
7 evidence shows that there's a large postpetition loss. And  
8 it's premature to prevent third parties that might have claims  
9 from bringing those.

10 And then I think -- I'm not sure that Your Honor  
11 understood my point. Let me try to make it again. This  
12 exculpation is not limited in time. This exculpation is  
13 expressly not limited in time and applies to the  
14 administration of the plan post-confirmation. I don't think  
15 under any theory would the Fifth Circuit or any court at the  
16 appellate level allow an exculpation for purely post-  
17 reorganization post-bankruptcy matters. I have nothing more  
18 to tell Your Honor on exculpation.

19 THE COURT: Well, again, I -- perhaps I go down some  
20 roads I really don't need to go down here, but I'm not sure I  
21 read it the way you did. I thought we were just talking about  
22 pre -- postpetition, pre-confirmation. Or pre-effective date.

23 MR. RUKAVINA: Your Honor, Page --

24 THE COURT: The --

25 MR. RUKAVINA: Page 48 of the plan, Section C,

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1 Exculpation. Romanette (iv). The implementation of the plan.  
2 And I -- and that's -- that's part of why I asked Mr. Seery  
3 that yesterday. Does the implementation of the plan, in his  
4 understanding, include the Reorganized Debtor's management and  
5 wind-down of the Funds, and he said yes.

6 THE COURT: Okay.

7 MR. RUKAVINA: So that's right there in black and  
8 white.

9 It also includes the administration of the Chapter 11  
10 case. If that is defined broadly, as Mr. Seery wants it to  
11 be, to define business decisions, then that also exceeds any  
12 permissible exculpation.

13 So, again, I'm telling Your Honor, with due respect to you  
14 and to Mr. Pomerantz, that the focus of Your Honor's  
15 questioning is wrong. The focus of Your Honor's questioning  
16 should be on exculpation from what? From business -- i.e., GM  
17 manufacturing and selling the car -- or from management of the  
18 bankruptcy case? Management of the bankruptcy case? Okay.  
19 Postpetition pre-confirmation managing business, never okay.

20 Your Honor, on the channeling -- and let me add, I think  
21 it's very clear, there is no Barton Doctrine here. This is  
22 not a Chapter 11 trustee. The Barton Doctrine does not  
23 extend to debtors-in-possession. And I can cite you to a  
24 recent case, *In re Zaman*, 2020 Bankr. LEXIS 2361, that  
25 confirms that the Barton Doctrine does not apply to a debtor-

1 in-possession.

2 I want to --

3 THE COURT: Remind me of that --

4 MR. RUKAVINA: -- discuss, Your Honor, the --

5 THE COURT: Remind me of the facts of that case. I  
6 feel like I read it, but -- or saw it in the advance sheets,  
7 maybe.

8 MR. RUKAVINA: I honestly do not recall. I read it a  
9 few days ago, and since then, I hope Your Honor can  
10 appreciate, I've been up very late trying to negotiate  
11 something good in this case.

12 THE COURT: I'd like to know --

13 MR. RUKAVINA: So, I mean, I have the case in front  
14 of me.

15 THE COURT: I'd like to know about a holding that  
16 says Barton Doctrine can't be applied in a Chapter 11 post-  
17 confirmation context, if that's --

18 MR. RUKAVINA: Well, I have it --

19 THE COURT: -- indeed the holding.

20 MR. RUKAVINA: I have it right in front of me here,  
21 Your Honor, and I can certainly -- all I know is that this  
22 case held that -- it rejected the notion that the Barton  
23 Doctrine applies to a debtor-in-possession.

24 THE COURT: Okay.

25 MR. RUKAVINA: And maybe --

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1 THE COURT: That --

2 MR. RUKAVINA: There it is, right there.

3 THE COURT: What judge?

4 MR. RUKAVINA: Your Honor, it is the Southern  
5 District of Florida, and it is the Honorable -- Your Honor, it  
6 is the Honorable Mindy Mora.

7 THE COURT: Okay.

8 MR. RUKAVINA: M-O-R-A.

9 THE COURT: Okay.

10 MR. RUKAVINA: I have not had the pleasure of being  
11 in front of that judge.

12 Your Honor, let me discuss the channeling injunction.  
13 This is the big one for me. This is the big one. And I think  
14 we have to begin -- and it's the big one, as I'll get to,  
15 because Your Honor knows that the CLO management agreements  
16 give my clients certain rights, and this injunction would  
17 prevent those rights from being exercised post-confirmation.  
18 It's not dissimilar from the PI hearing that we're in the  
19 middle of in an adversary.

20 But I begin my analysis, again, with 28 U.S.C. 959. Your  
21 Honor, that -- the first sentence of that statute makes it  
22 very clear that when it comes to carrying on a business, a  
23 debtor-in-possession may be sued without leave of the court  
24 appointing them.

25 So the first thing that this channel -- gatekeeper,

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1 channeling, I don't mean to miscall it -- the first thing that  
2 this gatekeeping injunction does is it stands directly  
3 opposite to 28 U.S.C. 959.

4 28 U.S.C. 959 also says that jury rights must be  
5 preserved. As I'll argue in a moment, this injunction also  
6 affects those rights.

7 In addition to 959, we have the fundamental issue of post-  
8 confirmation jurisdiction. As Mr. Draper said, here, this  
9 channeling injunction applies to post-confirmation matters.  
10 Similar to my answer to you on exculpation, I can see there  
11 being a place for a channeling injunction during the pendency  
12 of a case or for claims that might have arisen during the  
13 pendency of a case. I cannot see that, and I don't know of  
14 any court that, at least at a circuit level, that would agree  
15 that this can apply post-confirmation.

16 It is, again, the equivalent of GM manufacturing a car  
17 post-confirmation and having to go to bankruptcy court because  
18 someone's wanting to sue it for product negligence or  
19 liability. It's unthinkable. The reason why a debtor exits  
20 bankruptcy is to go back out into the community. It's no  
21 longer under the protection of the bankruptcy court. That's  
22 what the media calls Chapter 11, it calls it the protection of  
23 the court. There's no such protection post-reorganization.  
24 So, --

25 THE COURT: Is that really analogous, Mr. Rukavina?

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1 Let's get real. Is this really analogous --

2 MR. RUKAVINA: It is.

3 THE COURT: -- to GM --

4 MR. RUKAVINA: It is.

5 THE COURT: -- manufacturing thousands of cars?

6 MR. RUKAVINA: It absolutely is analogous. Because  
7 this Debtor is going to assume these contracts and it is going  
8 to go out there and it is going to make daily decisions  
9 affecting a billion dollars of other people's money. Each of  
10 those decisions hopefully will be done correctly and make  
11 everyone a lot of money, but each of those decisions is the  
12 potential for claims and causes of action.

13 So it is analogous, Your Honor. They want my clients and  
14 others to come to you for purely post-confirmation matters.  
15 The Court will not have that jurisdiction. There will be no  
16 bankruptcy estate, nor can the Court's limited jurisdiction to  
17 ensure the implementation of the plan go to and affect a post-  
18 confirmation business decision.

19 That's the distinction. The Debtor's post-confirmation  
20 business is not the implementation of a plan. As Mr. Draper  
21 said, there's a new entity. There's a new general partner.  
22 There's a new structure. Go out there and do business,  
23 Debtor. That's what they're telling you. They're telling you  
24 this is not a liquidation because they're going to be in  
25 business. Okay. Well, the consequence of that is that



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1 there's no post-confirmation jurisdiction.

2 Now, Mr. Pomerantz says, and I think you asked Mr. Draper,  
3 well, the jurisdiction to adjudicate whether something is  
4 colorable is different from the jurisdiction to adjudicate the  
5 underlying matter. Your Honor, I don't understand that  
6 argument, and I don't see a distinction. If the Court has no  
7 jurisdiction to decide the underlying matter, then how can the  
8 Court have any jurisdiction to pass on any aspect of that  
9 underlying matter?

10 And whether something is colorable is a fundamental issue  
11 in every matter. That's the thing that courts look at in a  
12 12(b)(6), in a Rule 11 issue, in a 1927 issue. So they're  
13 going to come -- or someone is going to have to come to Your  
14 Honor and present evidence and law that something is  
15 colorable. Let's say that we've said there's a breach of  
16 contract. Aren't we going to have to show you, here's the  
17 contract, here's the language, here's the facts giving rise to  
18 the breach, here's the elements? And Your Honor is going to  
19 have to pass on that. And if Your Honor decides that  
20 something is not colorable, then there ain't no step two.

21 And if Your Honor decides that something is colorable,  
22 then isn't that going to be binding on the future proceeding?  
23 And if it's going to be binding on the future proceeding, then  
24 of course you're exercising jurisdiction to adjudicate an  
25 aspect of that lawsuit.

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1 I don't think that that -- I don't know I can be clearer  
2 than that, Your Honor, unless the Debtor has some other  
3 understanding of what a colorable claim or cause of action is  
4 that I'm misunderstanding.

5 And Your Honor, I would ask, when Your Honor is in  
6 chambers, to look at one of these CLO management agreements.  
7 I'm sure Your Honor has already. I just pulled one out of the  
8 Debtor's exhibits, Exhibit J as in Jason. And Section 14, 14  
9 talks about termination for cause. Most of these contracts  
10 are for cause. So, Your Honor, cause includes willfully  
11 breaching the agreement or violating the law, cause includes  
12 fraud, cause includes a criminal matter, such as indictment.

13 So let's imagine, Your Honor, that I come to you a year  
14 from now and I say, I would like to terminate this agreement  
15 because I don't want the Debtor managing my \$140 million  
16 because of one of these causes. What am I going to argue to  
17 Your Honor? I'm going to argue to Your Honor that those  
18 causes exist. And Your Honor is going to have to pass on  
19 that.

20 And if Your Honor says they don't exist, again, I'm done.  
21 I just got an effective final ruling from a federal judge that  
22 my claim is without merit. I'm done. Your Honor has decided  
23 the matter effectively, legally, and finally.

24 That's why, when Mr. Pomerantz says that the jurisdiction  
25 to adjudicate the colorableness of a claim is different from

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1 adjudicating that claim, it's not correct. They're part of  
2 the same thing, Your Honor.

3 We strenuously object to that injunction, we think it's  
4 unprecedented, and we strenuously object to that injunction  
5 because we are not Mr. Dondero.

6 I understand the January 9th order. I'll let Mr.  
7 Dondero's counsel talk about why that was never intended to be  
8 a perpetual order. I'll let Mr. Dondero's counsel argue as to  
9 why the extension of that order *ad infinitum* in the plan is  
10 illegal.

11 But even if Mr. Dondero is enjoined in perpetuity from  
12 causing the related parties to terminate these agreements,  
13 Your Honor, the related parties themselves are not subject to  
14 that injunction. That's why you have the preliminary  
15 injunction proceeding impending in front of you on ridiculous  
16 allegations of tortious interference.

17 So whether the Court enjoins Mr. Dondero or not in  
18 perpetuity is a separate matter. The question is, as you've  
19 heard, at least my retail clients, they have boards. Those  
20 boards are the final decision-makers. Mr. Dondero is not on  
21 those boards.

22 In other words, it is wrong to conclude *a priori* that  
23 anything that my clients do has to be at the direction of Mr.  
24 Dondero. There is no evidence of that. The evidence is to  
25 the contrary.

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1 Yes, a couple of my clients, the Advisors are controlled  
2 by Mr. Dondero. Mr. Norris testified to that. You'll not  
3 find Mr. Norris anywhere testifying in that transcript that  
4 Your Honor allowed into evidence that the funds, my retail  
5 fund clients are controlled by Mr. Dondero. You won't find  
6 that evidence. There was no evidence yesterday or today that  
7 Mr. Dondero controls those retail funds. The only evidence is  
8 that they have independent boards.

9 So I ask the Court to see that it's a little bit of a  
10 sleight of hand by the Debtor. If I am to be enjoined or if I  
11 am to have to come to Your Honor in the future as a vexatious  
12 litigant or a tentacle or a frivolous litigant, whatever else  
13 I've been called today, then let it be because of something  
14 that I've done or failed to do, something that my client has  
15 done to warrant such a serious remedy, not something that Mr.  
16 Dondero is alleged to have done.

17 And what have my clients done, Your Honor? What have we  
18 done to be called vexatious litigants and serial litigants?  
19 We've done nothing in this case, pretty much, until December  
20 16th, when we filed a motion that was a poor motion,  
21 unfortunately, the Court found it to be frivolous, and the  
22 Court read us the riot act.

23 We refused, on December 22nd, we, my clients' employees,  
24 to execute two trades that Mr. Dondero wanted us to execute.  
25 We had no obligation to execute them. We knew nothing about

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1 them. And Mr. Seery -- I'm sorry. Not Mr. Dondero, that Mr.  
2 Seery wanted to execute. And Mr. Seery closed those  
3 transactions that same day. And then a professional lawyer at  
4 K&L Gates, a seasoned bankruptcy lawyer, sent three letters to  
5 a seasoned professional lawyer at Pachulski, and the letters  
6 were basically ignored.

7 Okay. Those are the things that we've done. Other than  
8 that, we've defended ourselves against a TRO, we've defended  
9 ourselves against a preliminary injunction, we will continue  
10 to defend ourselves against a preliminary injunction, and we  
11 defend ourselves against this plan because it takes away our  
12 rights. Is that vexatious litigation? Is that, other than  
13 the frivolous motion, is that frivolous litigation?

14 And we heard you loud and clear when you read us the riot  
15 act on December 16th. And I will challenge any of these  
16 colleagues here today to point me to something that we have  
17 filed since then that is in any way, shape, or form arguably  
18 meritless.

19 So where is the evidence that my retail funds are  
20 tentacles or vexatious litigants or anything else? There is  
21 no evidence, Your Honor, and the Debtor is doing its best to  
22 give you smoke and mirrors to just make that mental jump from  
23 Mr. Dondero to my clients, effectively an alter ego, without a  
24 trial on alter ego.

25 Once these contracts are assumed, the Debtor must live

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1 with their consequences. It's as simple as that. Your Honor  
2 has so held. Your Honor has so held forcefully in the *Texas*  
3 *Ballpark* case. And the Court, I submit respectfully, cannot  
4 excise by an injunction a provision of a contract.

5 Also, this injunction will -- is a permanent injunction.  
6 We know from *Zale* and other cases the Fifth Circuit does  
7 permit certain limited plan injunctions that are temporary in  
8 hundred-cent plans. This is a permanent one. It doesn't even  
9 pretend to be a temporary one.

10 It's also a permanent one because the Debtor knows and I  
11 think the Debtor is banking on me being unable to get relief  
12 in the Fifth Circuit before Mr. Seery is finished liquidating  
13 these CLOs.

14 So what we are talking about today is effectively excising  
15 valuable and important negotiated provisions of these  
16 contracts, provisions that, although my clients are not  
17 counterparties to these contracts, you've heard from at least  
18 three of them we do control the requisite vote, the voting  
19 percentages, to cause a termination, to remove the Debtor, or  
20 to seek to enforce the Debtor's obligations under those  
21 contracts.

22 And again, Your Honor, it's very simple. Where those  
23 contracts require cause, there either is cause or is not  
24 cause. If there is not cause, the Debtor has its remedies.  
25 If there is cause, I'll have my remedies. But it's not for

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1 this Court post-confirmation to be making that determination.

2 That's not my decision. That's Congress's decision.

3 So, Your Honor, for those reasons, we object, and we  
4 continue to object, and we'd ask that the Court not confirm  
5 this plan because it is patently unconfirmable. Or if the  
6 Court does confirm the plan, that it excise those provisions  
7 of the releases, exculpations, and injunction that I just  
8 mentioned as being not in line with the Fifth Circuit or  
9 Supreme Court precedent.

10 Thank you.

11 THE COURT: All right. Can I -- I meant to ask Mr.  
12 Draper this. Can we all agree that we do not have third-party  
13 releases *per se* in this plan? Can we all agree on that?

14 MR. DRAPER: I don't know. I have to look at that.  
15 I think what you have are exculpations and channeling  
16 injunctions for third parties who have not paid for those  
17 channeling injunctions or those exculpations.

18 THE COURT: All right.

19 MR. RUKAVINA: Your Honor, was that question -- was  
20 that question solely to Mr. Draper?

21 THE COURT: Well, no, it was to all of you. I  
22 thought we could all agree that we don't have third party  
23 releases *per se*. Okay. There was --

24 MR. RUKAVINA: Your Honor, we --

25 THE COURT: -- a little bit of glossing over that in

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1 some of the briefing, I can't remember whose. But we have  
2 Debtor releases, we have --

3 MR. RUKAVINA: Yes.

4 THE COURT: -- exculpations that deal with  
5 postpetition negligence only, we have injunctions, which I  
6 guess the Debtor would say merely serve to implement the plan  
7 provisions and are commonplace, but Mr. Draper would say maybe  
8 are tantamount to third-party releases. Is that --

9 MR. RUKAVINA: Your Honor, I don't think --

10 THE COURT: -- where we are?

11 MR. RUKAVINA: -- there's any question -- I don't  
12 think there's any question that the exculpation is a third-  
13 party release, and that that's also what Judge Fish held in  
14 the *Dropbox* case. It says that none of the exculpated parties  
15 shall have any liability on any claim. So, --

16 THE COURT: All right.

17 MR. RUKAVINA: -- that necessarily --

18 THE COURT: I get what you're saying, but I just  
19 think, in common bankruptcy lingo, most people regard a third-  
20 party release as when third parties are releasing -- third  
21 parties meaning, for example, creditors, interest holders --  
22 are releasing officers and directors and other third parties  
23 for anything and everything.

24 Exculpation, I get it, it's worded in a passive voice, but  
25 it is third parties releasing third parties, but for a narrow



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1 thing, postpetition conduct that is negligent. Okay. So I  
2 think -- while there's technically something like a third-  
3 party release there, it's not in bankruptcy lingo what we call  
4 a third-party release. It's an exculpation means no liability  
5 of the exculpated parties for postpetition conduct that's  
6 negligent. So I -- anyway, I think we all agree that, I mean,  
7 can we all agree there aren't any *per se* third-party releases  
8 as that term is typically used in bankruptcy parlance?

9 MR. RUKAVINA: I apologize, Your Honor, and I'm not  
10 trying to try your patience, but I cannot agree to that.  
11 Whatever claims my client, a nondebtor, has against Strand, a  
12 nondebtor, are gone. Whether it's a release or exculpations,  
13 they're gone. So I apologize, I cannot agree to that, Your  
14 Honor.

15 MR. DRAPER: Your Honor, this is Douglas Draper. I  
16 can't agree, either. I think it's definitional. And quite  
17 frankly, I think I'm looking at the functional effect of  
18 what's here, and they appear to be third-party releases.

19 THE COURT: Okay. All right. Who is making the  
20 argument for Mr. Dondero?

21 MR. TAYLOR: Your Honor, Clay Taylor appearing on  
22 behalf of Mr. Dondero.

23 THE COURT: Okay.

24 CLOSING ARGUMENT ON BEHALF OF JAMES D. DONDERO

25 MR. TAYLOR: Your Honor, first of all, as this Court

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1 is well aware, this Court sits, as a bankruptcy court, as a  
2 court of equity. It has many different tools available to it.  
3 One of those, of course, is denying confirmation of this plan  
4 because of the laws that we have discussed today and that we  
5 believe the evidence has shown, and I won't go into those. Of  
6 course, of course, Your Honor could confirm that plan. Yet  
7 another tool available to this Court is it can take it under  
8 advisement.

9 To the extent that this Court decides to confirm this plan  
10 and decides to confirm it today, it certainly takes a lot of  
11 options off the table for all parties. There are ongoing  
12 discussions, I'm not going to go into any of the particulars  
13 of those discussions, but a ruling on confirmation today would  
14 effectively end that, because, absent, then, an order vacating  
15 confirmation, there's a lot of eggs that can't become  
16 unscrambled after a confirmation order is entered.

17 So we would respectfully ask that, to the extent that the  
18 Court is even considering confirmation, we don't believe it to  
19 be appropriate, but at least take it under advisement for 30  
20 days, or at least, in the very alternative, that it announce  
21 some date which it is going to give a ruling, so that we kind  
22 of know when that is going to come down, to see if any  
23 positive ongoing discussions can result in more of a global  
24 resolution that all parties can agree upon.

25 Addressing more the merits of the case, Your Honor, Mr.

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1 Dondero does indeed object to the nondebtor releases, the  
2 exculpations, the injunction. I believe those have been  
3 covered rather extensively in the prior argument, so I wasn't  
4 going to go into those here because they've been addressed.  
5 Of course, I will endeavor to answer any questions that Your  
6 Honor may have on those.

7 I will say I think Your Honor asked for everybody's best  
8 shot as to why this is different for a Committee member versus  
9 the independent trustees here. I will say my best shot is,  
10 first of all, *Pacific Lumber* says what it says. I believe Mr.  
11 Pomerantz has indicated their position that that language is  
12 dicta and therefore not binding upon this Court. I  
13 respectfully disagree with that. But to the extent, more  
14 directly answering Your Honor's question, to me, the  
15 difference is clear. Chapter 7 trustees are a creature of  
16 statute. So are Chapter 11 trustees. And -- as are members  
17 of a Committee that are seated pursuant to the Bankruptcy  
18 Code. Those are all creatures of statute. And the  
19 independent board of trustees, while there are certainly --  
20 there are some analogies that can be made, undoubtedly, but  
21 they are not a creature of statute. There is no provision for  
22 them under the Bankruptcy Code. And therefore I don't believe  
23 that they should and can receive the same protections under  
24 *Pacific Lumber*.

25 And so hopefully that -- that is my best shot at

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1 answering, directly answering the question that Your Honor  
2 posed.

3 THE COURT: Okay.

4 MR. DRAPER: Mr. Dondero also has issue with the  
5 overbroad continuing jurisdiction of this Court. I believe  
6 Mr. Rukavina has stated that rather succinctly, too. Merely  
7 ruling upon whatever claim is colorable or not certainly has  
8 definite impacts. If this Court has jurisdiction to do that  
9 when it otherwise wouldn't have jurisdiction, it enacts an  
10 expansion, a potentially impermissible expansion of this  
11 Court's jurisdiction. And for that reason, the plan should --  
12 confirmation should be denied.

13 Getting into the particulars of 1129, Your Honor, there is  
14 problems under 1129(a)(2). Those are the solicitation  
15 problems. Let's just kind of look at what the evidence  
16 showed. On November 28th, there was a disclosure statement,  
17 it was published to all creditors, and it said, under this  
18 plan, you're going to get 87 cents. It wasn't a range. Now,  
19 there was some assumptions that went in there, but they said,  
20 under a liquidation of all these assets, you're going to get  
21 62 cents.

22 The Debtors came back approximately two months later, on  
23 January 28th, and said, oh, wait, we missed the boat here, and  
24 actually, under the plan, you're going to get 61 cents. And  
25 under a liquidation, though, you'd only get 48.

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1 Well, the problem is, already, two months later, they've  
2 already told you they missed the boat on what the liquidation  
3 analysis was just two months ago. And two months ago, they  
4 told you under a liquidation you'd get 62 cents, and now we're  
5 telling you you're going to get less. That's at least some  
6 very good evidence that the best interests of the creditors  
7 isn't being met, and potentially a liquidation is much better.

8 They then came back, potentially maybe realizing that  
9 problem, also because some new information came in with the  
10 employees, and also with UBS, which adjusted the overall  
11 general unsecured claims pool, and said, well, under the plan  
12 you're going to get 71 cents, and under a liquidation you're  
13 going to get 55 cents.

14 In between those iterations from November to February,  
15 they found \$67 million more in assets. So Mr. Seery testified  
16 he believed some of that's as to market increases in values,  
17 and some (garbling) investment, market -- securities. And  
18 some were just in these private equity investments.

19 There are indeed some rollups behind all of these numbers.  
20 I do understand why they wouldn't want to make some of these  
21 numbers public, because they might not be able to get --  
22 create the upside for any particular asset class that they're  
23 seeking to monetize.

24 However, we and others, including Mr. Draper, asked for  
25 those rollups to be provided, and we certainly could have

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1 taken those under seal or a confidentiality agreement, could  
2 have also put those before this Court under seal and the  
3 Debtor could have put those rollups before this Court under  
4 seal. It elected not to do so.

5 So, rather, what you have is the naked assumptions of this  
6 is what we think we can monetize the assets, or we're not  
7 going to tell you what it is, but trust me, Creditors, and  
8 cool, we found \$67 million worth of value in the past two  
9 months, so therefore we're going to beat the liquidation  
10 analysis that we previously told you just two months ago.

11 They also acknowledge that, in those two months, that  
12 there was going to be about \$26 million in increased costs  
13 from their November analysis to their February analysis. And  
14 they included that in their projections.

15 Finally, they acknowledged, in those two months, that we  
16 had previously estimated -- and they even have it in their  
17 assumptions in November liquidation and plan analysis -- that  
18 UBS, HarbourVest, and I believe it was Acis, were all going to  
19 be valued at zero dollars, and that's what the claims were  
20 going to be. Well, they kind of missed the boat on those, and  
21 they missed it by a lot. They -- it increased all the claims  
22 in the pool from \$195 million to \$273 million, or sorry, I  
23 don't -- look at that again, but it was an increase of \$95  
24 million. I'm sorry, 190 -- the claims pool increased from  
25 \$194 million to -- I'm sorry, Your Honor, I have too many

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1 papers in front of me -- on November, the claims pool was 176  
2 and it increased by February 1st to 273. Therefore,  
3 approximately \$95, almost \$100 million worth of claims that  
4 they weren't anticipating that actually came in.

5 That tells you about the quality of the assumptions that  
6 went into the analysis to begin with. They missed it by 50  
7 percent on what the overall claims pool was going to be.  
8 That's significant. It's material.

9 There is a lot of other assumptions that could go into  
10 this document, and one of those assumptions are how much are  
11 we going to be able to monetize these assets for? One other  
12 assumption is, well, how much is it going to cost during the  
13 two-year life of this wind-down? Another assumption is going  
14 to be, are we actually going to be able to wind down in two  
15 years? Because if we're not, well, guess what, all those  
16 costs are going to go up. Another assumption is, well, how  
17 much are those fee claims going to be over the two-year  
18 period? Again, if it goes over two years, they're going to be  
19 significantly higher. Moreover, you might have just missed  
20 what the burn rate is.

21 So I think it's rather telling that the assumptions made  
22 of -- all the way back of over two -- of only two months ago  
23 were off by \$100 million, and therefore it skewed all of the  
24 plan-versus-liquidation analysis all over the board.

25 That's the only evidence that the Debtor has put forth as

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1 to why it's in the best interest of the creditors. And quite  
2 frankly, we don't believe they have met their burden. And it  
3 is their burden to prove to Your Honor that the plan is better  
4 than what a Chapter 7 trustee will -- can do.

5 What the evidence does show, as far as what the plan would  
6 do as compared to a hypothetical Chapter 7 trustee, is that we  
7 know for sure that the Claimant Trust base fee, just over the  
8 two years, is going to be \$3.6 million.

9 (Interruption.)

10 MR. TAYLOR: I'm sorry.

11 THE COURT: Someone needs to put their device on  
12 mute. I don't know who that was.

13 MR. TAYLOR: Oh, I'm sorry. I thought you said  
14 something, Your Honor.

15 THE COURT: No.

16 MR. TAYLOR: So what we do know is the Claimant  
17 Trustee base fee is going to be \$3.6 million. What we don't  
18 know and what was not put into evidence because they are still  
19 negotiating it is there's going to be a bonus fee on top of  
20 that that's going to be paid to Mr. Seery. Is that \$2  
21 million? Is that \$4 million? Is that \$10 million? Well, we  
22 don't know. We can't perform that analysis as compared to  
23 what a hypothetical Chapter 7 trustee could be. Nor can Your  
24 Honor, based upon the evidence presented.

25 And quite frankly, I don't see how one could ever conclude



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1 -- and there are some other unknowns that we're about to go  
2 over, including the Litigation Trust base fee and there are  
3 collection fees, contingency fees. Those are also to be  
4 negotiated. To be negotiated and unknown. You can't perform  
5 the analysis. The Debtor couldn't perform the analysis  
6 because those are to be negotiated, so you can't tell whether  
7 a Chapter -- hypothetical Chapter 7 trustee might come out  
8 better because he's not going to incur all these costs. We  
9 know that they're going to incur D&O costs.

10 THE COURT: Let me interject right now.

11 MR. TAYLOR: Sure.

12 THE COURT: Again, I'm going to go back to  
13 understanding who your client is arguing for. Okay? Again,  
14 as we've said before, Mr. Pomerantz did not technically say no  
15 standing, but he thought it was important to point out the  
16 economic interests that our Objectors either have or don't  
17 have. Okay?

18 So I'm looking through my notes to see exactly what the  
19 Dondero economic interest is. I have something written in my  
20 notes, but I'm going to let you tell me. Tell me what his  
21 economic interests are with regard to this Debtor, this  
22 reorganization.

23 MR. TAYLOR: Your Honor, I believe he has been placed  
24 into Class 9, Subordinated Claims. So to the extent that  
25 there is recovery available to Class 9, he can recover on

1 those claims.

2 THE COURT: But what proof of claim --

3 MR. TAYLOR: We also have --

4 THE COURT: What proof of claim does he have pending  
5 at this juncture?

6 MR. TAYLOR: Your Honor, I would have to go back and  
7 look. I don't have the proofs of claim register in front of  
8 me. And I'm sorry, if I tried to speculate, I would be doing  
9 a disservice to my client and this Court by trying to  
10 speculate. I did not prepare those proofs of claim. People  
11 in my firm did. But I would be merely speculating if I tried  
12 to give you an answer off the spot. And I apologize. I'm  
13 happy to submit a post-confirmation hearing letter --

14 THE COURT: No, no, no.

15 MR. TAYLOR: -- as to that.

16 THE COURT: I'm not going to allow one more piece of  
17 paper in connection with confirmation. I thought you would be  
18 able to answer that.

19 MR. TAYLOR: I'm sorry. I just don't want to lie to  
20 Your Honor.

21 THE COURT: What about his -- what would be an  
22 indirect equity interest?

23 MR. TAYLOR: Well, again, there are a lot of people  
24 that know this org chart a lot better than me. This is me  
25 going on hearsay myself. But I understand he also owns a lot

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1 of indirect interests in subsidiaries, some of which are  
2 majority, some of which are minority, and some of which he  
3 owns maybe directly, some of which through other entities. So  
4 the way in which these assets could be monetized at the sub-  
5 debtor level could certainly impact his economic rights and  
6 could impact him greatly. For instance, if the --

7 THE COURT: I really wanted an exact answer.

8 MR. TAYLOR: Mr. Seery --

9 THE COURT: I really wanted an exact answer, not just  
10 he has an indirect interest in, you know, some of the 2,000 --  
11 I'm not going to say tentacles, but --

12 I'm going to interrupt briefly, because I really want to  
13 nail down the answer as best I can. Mr. Pomerantz, can you  
14 just remind me of what your answer was or statement was  
15 regarding Mr. Dondero, individually, his economic stake in all  
16 this?

17 MR. POMERANTZ: He has an indemnification claim  
18 that's been objected to, --

19 THE COURT: That's the one and only --

20 MR. POMERANTZ: -- although it's not before --

21 THE COURT: That's the one and only pending proof of  
22 claim, right?

23 MR. POMERANTZ: That's my understanding. And while  
24 it's not before the Court, we could all imagine whether Mr.  
25 Dondero's going to be entitled to indemnification.

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1           He has an interest in Strand, which is the general  
2 partner.

3           THE COURT: Right.

4           MR. POMERANTZ: And Strand owns a quarter-percent --  
5 a quarter of one percent of the equity. I believe that is all  
6 of Mr. Dondero's economic interest in the Debtor.

7           THE COURT: Okay. So, again, I'm just trying to, you  
8 know, understand who he's looking out for, for lack of a  
9 better way of saying it, Mr. Taylor, in making these  
10 arguments.

11           MR. TAYLOR: So, there is also, and this is -- I'm  
12 not involved in what are these going to be filed collection  
13 suits, or some of which have been filed, some of which have  
14 not been filed, none of which I believe the answer date has  
15 been -- has passed or come to be yet.

16           But he is also a defendant in collection suits on these  
17 notes, as you are undoubtedly aware.

18           THE COURT: Okay. He's a defendant in adversary  
19 proceedings. Okay? That makes him a party in interest to --  
20 well, I keep -- that makes him have standing to make an  
21 1129(a)(7) argument? That's why I'm going down this trail.  
22 Because you've spent the last five minutes talking about, you  
23 know, creditors could do better in a Chapter 7 liquidation.  
24 I'm not sure he has standing to make that argument, so I'm  
25 wanting you to address that squarely.

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1 MR. TAYLOR: Your Honor, I believe he has economic  
2 interests up and down the capital structure. And I cannot  
3 describe to you, without wildly speculating and potentially  
4 lying to this Court, which I'm not going to do, without some  
5 time to have looked at that, because I was -- I was not  
6 involved in the proofs of claim and I am not his accountant.  
7 So I could not do that without wildly speculating, so I just  
8 -- I would like to more directly answer your question, Your  
9 Honor. I am not trying to avoid the question. But I can't  
10 honestly answer your question with true facts as we sit here  
11 right now.

12 THE COURT: All right. But do you agree or disagree  
13 with me that only parties -- the only parties that really can  
14 make an 1129(a)(7) argument are holders of claims or interests  
15 in impaired classes?

16 MR. TAYLOR: Your Honor, I believe that Mr. Dondero  
17 has standing to do so by virtue of claims for indemnification  
18 --

19 THE COURT: Okay.

20 MR. TAYLOR: -- if these -- if these -- if this  
21 Debtor (indecipherable) able to meet its obligations to  
22 indemnify him. And some of those are significant claims that  
23 are being brought against him that could total millions, if  
24 not tens of millions of dollars, just in defense costs alone,  
25 that I do believe give some standing.

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1 THE COURT: Okay. So, assuming you're right, you  
2 think the evidence does not show this is better than a Chapter  
3 7 liquidation where we would have a stranger trustee come in  
4 and just, yeah, I guess, cold-turkey liquidate it all.

5 MR. TAYLOR: Your Honor, I do believe that the  
6 evidence shows that the Debtor hasn't met its burden as to  
7 this. A Chapter 7 trustee doesn't necessarily have to  
8 liquidate immediately. It can run these -- these assets. I  
9 mean, Mr. Seery is going to do it with ten people. At one  
10 time, just two months ago, he said he was going to do it with  
11 three people. A Chapter 7 trustee could certainly have a  
12 limited runway, or even an extended runway, if it so asked for  
13 it, to liquate these Debtors.

14 Moreover, there would be at least the requirements that  
15 the Chapter 7 trustee would request the sale, tell creditors  
16 about it. And, as many courts have said, the competitive  
17 bidding process is the best way to make sure that you ensure  
18 the highest and best offer that you can get.

19 Mr. Seery has not committed to providing notice of sales  
20 to creditors and other parties in interest, potentially  
21 bringing them in as bidders. They -- he could name a stalking  
22 horse, but he has not indicated any desire to do so. A  
23 Chapter 7 trustee would endeavor to do so.

24 So I do believe that there are some advantages. And  
25 you've heard no testimony that they've performed any analysis

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1 or conducted any interviews with any Chapter 7 trustees as to  
2 whether or not this was possible or not. They just made the  
3 naked assumption that they would do work based upon what they  
4 said was their experience. And Mr. Seery's deposition, when  
5 it was taken and noticed as a 30(b)(6) deposition, and I  
6 believe it has been entered into evidence here, he said the  
7 last time he dealt with a Chapter 7 trustee was 11 or 13 years  
8 ago, and it was the *Lehman* case, and that was the -- a SIPC  
9 trustee. So --

10 THE COURT: Well, --

11 MR. TAYLOR: -- that's the last time he had any  
12 experience with it.

13 THE COURT: -- again, I don't mean to belabor this  
14 point, just like I didn't mean to belabor a few others. But,  
15 you know, there is a mechanism, yes, in Chapter 7, Section  
16 704, for a trustee to seek court authority to operate a  
17 business. But it's not a statute that contemplates long-term  
18 operation. Okay? It's just, oh, we've got a little bit of --  
19 you know, we have some assets here that really require a  
20 short-term operation here.

21 If it's long-term, then you convert to Chapter 11. Okay?  
22 It's just a temporary tool, Section 704. Right? Would you  
23 agree with me?

24 MR. TAYLOR: That's typically how it has been used.

25 THE COURT: Okay.

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1 MR. TAYLOR: But that's not to say that it's limited  
2 in time by the statute itself. It doesn't say that it can't  
3 go for one year or two years. That can be a short wind-down  
4 period.

5 THE COURT: But hasn't your client's argument been  
6 this past several weeks that Mr. Seery is moving too fast,  
7 he's wanting to sell things and he needs to hold them longer?  
8 I mean, these two argument seem inconsistent to me.

9 MR. TAYLOR: So, just because a Chapter 7 trustee has  
10 been appointed doesn't mean that he has to sell them any  
11 faster than Mr. Seery.

12 I think what the -- the problem with the process that has  
13 been going on with Mr. Seery, my client's problem with it, is  
14 not necessarily the timing but the process that Mr. Seery is  
15 going through with these sales. Provide notice, allow more  
16 bidders to come in, make sure that he's getting the highest  
17 and best price. And if that happens to be Mr. Dondero who  
18 offers the highest and best price, great. And if Mr. Dondero  
19 gets outbid by somebody, well, that's all the more better for  
20 the estate.

21 THE COURT: Okay. Continue your argument.

22 MR. TAYLOR: I believe we covered a lot of it, Your  
23 Honor, and the plan analysis is all based upon their  
24 assumptions that there's \$257 million worth of value. Again,  
25 there's no rollup provided as to how that asset allocation is



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1 broken out, but they consist of a couple of items.

2 First, there's the notes; and second, there's the assets.  
3 The notes are either long-term or demand notes. Those long-  
4 term notes, Mr. Seery will tell you some have been validly  
5 accelerated and therefore are now due and payable. I think  
6 there's arguments to the contrary. But those long-term notes  
7 probably have some both time value of money and collection  
8 costs. And then, of course, you have to discount them by  
9 collectability issues, too.

10 I don't believe any analysis went into it, or at least the  
11 Court was not provided any data or analysis as to what  
12 discounts were applied to those notes. And, therefore, I  
13 don't think that this Court can make any determination that  
14 the best interests of the creditors have been met.

15 As far as the assets that are to be monetized, again,  
16 there's two sub-buckets of those assets. There's securities  
17 that are to be sold. Some of those are semi-public securities  
18 that have markets. Those are somewhat more readily  
19 ascertained. The others are holdings in private equity  
20 companies, and sometimes holdings in companies that own other  
21 companies.

22 There's no evidence of the value -- empirical evidence of  
23 the value of those companies, nor of the assumptions that went  
24 into as to when they should be sold, how much they'd be sold  
25 for.

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1        Again, I do realize the sensitive nature of such  
2 information, but that could have been placed under seal. And  
3 without that information, I don't believe that the Court can  
4 conduct the due diligence it's necessary to say the best  
5 interest of the creditors have been met.

6        To sum up, Your Honor -- oh, I'm sorry. One other point  
7 that I did want to talk about before I summed up is, you know,  
8 Mr. Pomerantz and I were listening to a different record or I  
9 was totally confused as to the testimony that was put forth  
10 regarding the directors and officers. I believe the testimony  
11 in the record is extremely clear that the Debtor made no  
12 effort to go out and find out if it could obtain directors and  
13 officers insurance without a gatekeeping injunction or a  
14 channeling injunction, whatever you want to call it. I  
15 believe that his testimony was extremely clear. He didn't  
16 shop it. He doesn't know. And that's what the record is  
17 before this Court.

18        To the extent that the Debtor wants to rely upon we can't  
19 get Debtor -- or, directors and officers insurance because  
20 without this gatekeeping function we just can't get it, I  
21 believe the record just wholly does not support that. The  
22 testimony was at least extremely clear, as how I heard it.  
23 Your Honor will have to review the record herself, but I don't  
24 believe that there was much argument about it.

25        I'm sure -- as I stated in the beginning, Your Honor, this

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1 is a court of equity. It could deny confirmation, as I  
2 believe Your Honor should, based upon the flaws in the plan.

3 If Your Honor finds that the plan as written is  
4 impermissible because of any of the exculpation or the  
5 gatekeeping functions that they're asking, the testimony is  
6 equally clear that the independent directors would not serve  
7 in -- as officers of the Reorganized Debtor. Any plan that is  
8 put forth by the Debtor has to tell the people who are going  
9 to be officers going forward. And with that naked testimony  
10 before the Court, that it's simply not feasible, and I don't  
11 think it is one of the possible -- where the Court can come  
12 back and say, well, I can't confirm this plan as written, but  
13 if you change it and rewrite it to get rid of the certain  
14 offensive parts of the exculpation or the gatekeeping  
15 functions, then we can confirm this plan. And I think the  
16 evidence before this Court is it's not feasible because none  
17 of the directors will serve in that capacity, and therefore  
18 this plan should be dead on arrival if Your Honor agrees the  
19 proposed provisions do not meet *Pacific Lumber*.

20 We would ask the Court to deny confirmation, but in the  
21 alternative, to at least take this under advisement. Give us  
22 a time frame -- we'd ask for 30 days -- but give us a time  
23 frame of when the Court is going to rule, to allow the  
24 positive conversations to move forward.

25 To that end, Your Honor, there is, indeed, a hearing on

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1 the extension of a temporary injunction and contempt that is  
2 scheduled for Friday. I understand that the parties, at least  
3 the joint parties, will not -- will agree to, I'm sorry, will  
4 agree to the extension of the temporary injunction until such  
5 time as the Court can rule on confirmation. I do see that  
6 there could be a lot of harm done at the Friday hearing. We  
7 would ask that the Court additionally continue that hearing on  
8 that motion and on the injunction, and contempt, until such  
9 time as confirmation has been ruled upon. It will be both  
10 efficient and allow discussions to continue regarding  
11 potential global resolution.

12 And so that is the end of my argument, Your Honor.

13 THE COURT: All right. Thank you. All right. Mr.  
14 Pomerantz, do you have any rebuttal?

15 REBUTTAL CLOSING ARGUMENT ON BEHALF OF THE DEBTOR

16 MR. POMERANTZ: Yes, I do, Your Honor. I want to  
17 address a couple of comments that Mr. Taylor made towards the  
18 end. First of all -- and, actually, the beginning.

19 We think Your Honor should rule on confirmation. Ruling  
20 on confirmation and having an entered confirmation order are  
21 two separate things. We understand that a new offer was made.  
22 Whether that's acceptable to the Committee -- I actually think  
23 it will enhance the ability of the parties to see if they  
24 could reach a deal if there's (audio gap) that Your Honor is  
25 going to confirm the plan.

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1        Again, doesn't mean a confirmation order has to be  
2 entered, but I think, based upon my personal experience in  
3 negotiating with Mr. Dondero, that your clear communication to  
4 the parties that, unless something happens, you will enter a  
5 confirmation order, I think will change things. Okay?  
6 Without getting into settlement discussions, things have  
7 changed over the last several days, and we wish you would have  
8 -- wish things would have happened sooner. But we totally  
9 disagree that Your Honor should hold your ruling for 30 days  
10 or any other period of time.

11        Part of the reason I think they are making that argument  
12 is because they have an examiner motion and they recognize  
13 that, upon confirmation, the examiner motion is moot. So I  
14 think there's strategic reasons as well.

15        We don't think there should be a continuance of the TRO  
16 hearing and of the contempt hearing. As Your Honor recalls,  
17 the contempt motion was specifically set for this time to give  
18 Mr. Dondero enough time to prepare. Your Honor was sensitive  
19 to his due process concerns. We set the TRO, the preliminary  
20 injunction hearing against the Advisors and the Funds, we set  
21 that, again, knowing that it would be after confirmation.

22        So we do not agree that either should be continued.  
23 Again, we think the more direct, unequivocal answers Your  
24 Honor can give to the parties, the better off we'll be.

25        I guess -- Mr. Taylor and I do agree that the record was

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1 clear. I guess we just disagree on the clarity of it. I  
2 heard Mr. Tauber testify that when he went out to people, to  
3 insurance carriers, after he and Aon were engaged, they all  
4 talked about a Dondero exclusion. Okay? They weren't  
5 convinced into a gatekeeper provision because it was provided  
6 as part of the normal materials you would provide in a  
7 bankruptcy court and trying to get D&O liability in the  
8 context of a bankruptcy case. Mr. Tauber's testimony was  
9 pretty clear, that carriers wanted to have a Dondero  
10 exclusion. And, in fact, the only reason we were able to get  
11 any coverage was because of the gatekeeper.

12 So, yes, the record was clear. We just disagree.

13 I'd like to go back to Mr. Draper's comments going -- and  
14 a couple of things, obviously, overlap. I guess one of the  
15 things here, it's great that everyone is coming in here as  
16 different interests and different parties or whatnot. But as  
17 I mentioned, Your Honor, at the outset, and I've repeated a  
18 few times, these are all -- the only people we have not been  
19 able to resolve issues with are the Dondero parties and the  
20 related parties. And I recall the tentacles. Mr. Davor  
21 questioned that. Mr. Clemente, his comments. But the fact of  
22 the matter is, Your Honor, Your Honor has heard testimony.  
23 Your Honor has had hearings. Mr. Rukavina represents the  
24 Advisors and the Funds. Your Honor has never seen the  
25 independent board member testify in this case to demonstrate

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1 how these entities are really different. So while Mr.  
2 Rukavina does -- you know, tries his best, and I think he has  
3 limited stuff to work with, but I give him credit for doing  
4 the best he can, these are all Dondero-related entities and  
5 Your Honor has seen that.

6 So, Your Honor, going to the resolicitation argument, it  
7 actually has taken up a lot more time than the argument is  
8 worth, for one very simple reason. As I said in my argument,  
9 and as Mr. Taylor and Mr. Draper totally ignored, there were  
10 17 creditors who voted yes, 17 creditors who were apparently  
11 misled, that Mr. Draper is looking out for the little guy and  
12 Mr. Taylor is fumbling over his reason for why that's  
13 important to Dondero. And of those 17 creditors that voted  
14 yes, Your Honor, they were either the employees related to  
15 HarbourVest, UBS, Redeemer, or Acis, except for two. And you  
16 know the other two? One was Contrarian, a claim buyer, who,  
17 yeah, elected to be in Class 7, and the other was an employee  
18 with a dollar claim.

19 So the whole argument that there should be a  
20 resolicitation is preposterous, Your Honor. But to go to some  
21 of the specifics in what they argued, we didn't require  
22 creditors to monitor recovery. The footnote -- as I  
23 indicated, the UBS 3018 was in the disclosure statement that  
24 went out. It didn't make it to the projections. It was  
25 clearly -- and they characterize it, I think Mr. Draper

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1 characterized it as buried in the document. There is a  
2 section that every disclosure statement is required to have  
3 called Risk Factors. This disclosure statement had that. And  
4 in the disclosure statement, it talked about the amount of  
5 claims being a risk factor.

6 Mr. Draper also said that the Debtor totally changed its  
7 business model from the first to the second analysis. That is  
8 incorrect. The Debtor was always going to manage funds. Yes,  
9 did they add the CLOs? But before, they were going to manage  
10 Multi-Strat, they were going to manage Restoration Capital,  
11 they were going to oversee Korea, they were going to be doing  
12 the management of the funds. So there wasn't a big change in  
13 the business model, Your Honor.

14 Mr. Taylor, on the solicitation issue, says we found \$67  
15 million in assets. You know, that's a disingenuous statement.  
16 I think over \$20 million was found because his client and  
17 related entities didn't make a payment on notes and they got  
18 accelerated. So while before we would have had to wait over  
19 time if they were paid, it's not surprising that Mr. Dondero  
20 and his related entities just failed to basically pay the  
21 notes.

22 So that was, I think, over \$20 million. And then there  
23 was the HCLOF asset. That was acquired in the HarbourVest  
24 settlement. And then there was basically an increase in some  
25 value to some assets.



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1       So there wasn't anything mysterious here. There wasn't  
2 anything that the Debtor was trying to hide. There weren't  
3 any found assets. It was based upon different circumstances.

4       Mr. Taylor complains about the lack of rollup of assets,  
5 the lack of evidence on the best interests of creditors test.  
6 Your Honor, you've had extensive testimony from Mr. Seery  
7 about what would happen in a Chapter 7 and what would happen  
8 in a Chapter 11. And you know why we didn't provide the  
9 information to Mr. Taylor and his client on what the rollup of  
10 the assets would be, and do you know why he wants them? He  
11 wants to know what the assets are so he can try to bid.

12       And there also was the allegation that the failure to  
13 allow them to bid means we're going to get less in a Chapter  
14 11 than a 7. Two comments to that, Your Honor. Number one,  
15 if that was the case, a debtor would never be able to satisfy  
16 the best interests of creditors test. If the existence of a  
17 public process *de facto* meant you would get more value than  
18 outside, you would never be able to satisfy that. And, quite  
19 honestly, that's just not the law, Your Honor.

20       You have an Oversight Committee with over \$200 million of  
21 creditors who are going to watch Mr. Seery like a hawk, like  
22 they have watched him during the case. And the concern that  
23 somehow, because these assets are not put into full view to  
24 sell, that they will get less value, it's just not -- it's not  
25 supported by the evidence at all, Your Honor. And Mr. Seery

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1 will make the determination. If it makes sense to notice up  
2 and provide Mr. Dondero with notice, he will. If he doesn't,  
3 he won't.

4 Your Honor, going -- oh, and then the last comment on the  
5 -- that I'll make on the resolicitation and the liquidation  
6 analysis is Mr. Taylor chides us and we've been criticized for  
7 not disclosing more about the HarbourVest and the UBS  
8 settlements and that we were off substantially. Your Honor,  
9 you've heard testimony that we were in pending litigation with  
10 HarbourVest and UBS at the time. What kind of litigant would  
11 we be if we came in and said, you know, Your Honor, you know,  
12 Creditors, we think the UBS claim is going to be allowed at  
13 \$60 million and we think the HarbourVest claim is going to be  
14 allowed at \$30 million? Would that really have benefited  
15 creditors and this estate, to basically, after we took the  
16 position, hard negotiations and hard pleadings that we  
17 prepared, and in some cases filed, that we didn't have any  
18 liability? It would have made no sense, and it would have  
19 been a dereliction of our duty to actually come out and say  
20 what the claims -- the claims were, or what we thought they  
21 could be settled for.

22 Your Honor, going back to Mr. Draper's comments. He  
23 started with the exculpation. First he made a comment that I  
24 don't think he intended what he said, but he said that the  
25 exculpation order, the January 9th order, cuts off when the

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1 independent directors go away. I think what he meant to say  
2 is that since the three people are not going to be independent  
3 directors anymore, that basically any actions going forward by  
4 any of those three are not covered. But let's be clear. The  
5 January 9th order is in effect, and if at some point in the  
6 future somebody has a claim against those three gentleman, or  
7 their agents, for what they did as independent directors or  
8 their agents, that order will apply.

9 Your Honor, we next had a discussion, or Mr. Draper and  
10 you had a discussion on professionals. I'm aware of the Fifth  
11 Circuit law that says *res judicata*, fee applications. I think  
12 that only applies to claims that the Debtor and estate would  
13 have. It doesn't really apply to an exculpation. But there's  
14 Texas state law that I identified in our brief and we cited to  
15 that limits third parties' ability to go after professionals.

16 But the bottom line is the Fifth Circuit, in *Pacific*  
17 *Lumber*, didn't deal with professionals. Your Honor was  
18 correct in pushing both Mr. Taylor and Mr. Rukavina. What  
19 really that was was a policy case. And professionals have  
20 nothing to do with 524(e). So the *Palco* and the *Pacific*  
21 *Lumber* reference and explanation of 524(e) doesn't have  
22 anything to do with professionals. And we would submit, Your  
23 Honor, that an exculpation, especially in a case like this, is  
24 important for professionals.

25 I understand Your Honor's comments that maybe it's much

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1    ado about nothing, but I'm not really sure it's much ado about  
2    nothing when we have Mr. Dondero and his affiliates who,  
3    notwithstanding their efforts to just claim that all they are  
4    doing is trying to get a fair shake, Your Honor knows better.  
5    Your Honor knows better from the years you've been litigating  
6    with them, and we know better and the Debtor knows better from  
7    what the independent directors have been dealing with.

8           THE COURT: Let me ask you this, though. I came into  
9    the hearing with the impression we were just talking about  
10   postpetition pre-confirmation, or pre-effective date maybe I  
11   should say, was the expanse of time covered by exculpation.  
12   And Mr. Rukavina said no, no, no, go back, look at, I don't  
13   know, Subsection 4 of something. It is a post-confirmation  
14   concept. What is your response to that?

15           MR. POMERANTZ: I believe it's implementation. And,  
16   again, --

17           THE COURT: Implementation? Yes.

18           MR. POMERANTZ: -- I think Mr. Rukavina -- right. I  
19   think Mr. Rukavina and Mr. Taylor and Mr. Draper have done a  
20   great job trying to muddy the issues. They talk about our  
21   sleight of hand and how we're trying to do things that are way  
22   beyond the bankruptcy court's jurisdiction. We are not. I  
23   think they are trying -- what they have done throughout the  
24   case is throw up enough mud. And here's, here's the answer to  
25   that question, Your Honor. Implementation. Okay? We know

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1 what implementation means. The plan says implementation is  
2 cancelation of the equity interests, creation of new general  
3 partners, restatement of the limited partners, establishment  
4 of the Claimant Trust and Litigation Sub-Trust. That's the  
5 implementation.

6 We are not trying to get exculpation for post-confirmation  
7 activity. Actually, my partner, Mr. Kharasch, in specifically  
8 addressing Mr. Rukavina's concern, said, look, if you have a  
9 problem with cause, if you have a problem, want to exercise  
10 your rights, we're only asking you to come back to the Court.  
11 We are not stopping you.

12 So the whole argument that the exculpation is really broad  
13 and is not really -- does not really cover just the plan, the  
14 approved plan, I think is a red herring. Implementation is  
15 implementation in the context of the plan.

16 And also Mr. Rukavina tries to argue that, well, it's  
17 administration, it's not really you acting any operation of  
18 business. I just don't think there's any support in the case  
19 law. Your Honor has overseen this case, overseen this  
20 Debtor's activities, overseen the independent directors'  
21 activities, overseen Strand's activities, overseen the  
22 employees' activities. And those activities have been  
23 (indecipherable) administration of the case. And his attempt  
24 to create a different category for, well, it's not  
25 administration, it's operation and so it doesn't apply, I just

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1 think is wrong.

2 Your Honor made a couple of comments about what was  
3 *Pacific Lumber* doing. It was a policy decision. If there was  
4 a bright-line rule, then nobody would be entitled to  
5 exculpation. The very fact that the Fifth Circuit said that  
6 Committee members are different made -- makes it clear it was  
7 -- it was policy.

8 And Mr. Taylor's comments that, well, their creation of  
9 statute, Chapter 11 trustees and Committee members, that's not  
10 what basically the case said. If you look at the citation to  
11 touters in the case, it was we want people to volunteer and  
12 who are needed for the process. Committee members are needed  
13 for the process. We don't want to discourage them from coming  
14 in. And the only testimony you have on the independent  
15 directors is from Mr. Dubel, and he testified the importance  
16 of independent directors to modern-day Chapter 11 practice,  
17 the importance of exculpation, indemnification, and D&O  
18 insurance. And his testimony: uncontroverted. The Objectors  
19 could have brought in someone to say something different, but  
20 the only testimony before Your Honor is, if Your Honor does  
21 not approve exculpations in cases like this, you will not get  
22 independent directors and it will have an adverse effect on  
23 the Chapter 11 process.

24 So, while I appreciate all the Objectors trying to say  
25 bright line, trying to say *Pacific Lumber*, that is the gut

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1 reaction, right? That's -- it's easy to say. But Your Honor  
2 will know better, from reading the cases, that's not what  
3 *Pacific Lumber* says. And for the several reasons I gave, it's  
4 the reason why *Pacific Lumber* does not govern the decision in  
5 this case.

6 Your Honor, Mr. Draper then started to talk about *Craig*.  
7 And everyone cites *Craig* as this, you know, limiting  
8 jurisdiction. Now, we acknowledge that *Craig* and the Fifth  
9 Circuit has a more limited post-confirmation jurisdiction  
10 approach than the other Circuits, but it's not nonexistent.  
11 And just because the Debtor is going out post-confirmation and  
12 acting does not mean that the conduct that they are engaging  
13 in is not -- and disputes that arise, doesn't come within the  
14 Court's jurisdiction. If that was the case, and I think Your  
15 Honor recognized this, in your case it was the *TXMS* case,  
16 while it's limited, more limited after confirmation, and I  
17 think you even, in the case -- or, in one case of yours, said  
18 that even after the case is closed there could be  
19 jurisdiction. So their just trying to argue *Craig* is just --  
20 is just too much.

21 Going out of the gatekeeper, Mr. Draper tried to say we  
22 are *Barton*, and that's it, and *Barton* has its limitations, et  
23 cetera. First of all, with respect to *Barton*, it is not  
24 limited and doesn't include debtors-in-possession. We have  
25 cited cases in our materials where it has been applied to

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1 debtors-in-possession.

2       So, you know, look, maybe this is a provision -- this is a  
3 proposition like many in bankruptcy, you could find a  
4 bankruptcy court to agree with a proposition, but there's  
5 cases all over the place on that. There's cases applying to  
6 post-confirmation. The trend has been to expand *Barton*. But  
7 the beauty of it is, Your Honor, you don't have to rely on  
8 *Barton*. *Barton* was one of our arguments. We gave *Barton* as,  
9 you know, somewhat of an analogy but somehow applying because  
10 in the -- because the independent directors were like the  
11 trustees.

12       But we recognize it may be going farther than *Barton* has  
13 previously gone. But the case law is clear, it is being  
14 extended. But we -- I gave you several provisions of the  
15 Bankruptcy Code that authorized you to enter a gatekeeper  
16 order. None of the Objectors objected on any of those  
17 grounds. They didn't say the statutes that I cited. And it  
18 wasn't only 105, I know bankruptcy practitioners love to cite  
19 105, but there were three or four others that I mentioned, and  
20 they're in our brief. There's no case that they cited that  
21 said that there is no authority on the gatekeeper.

22       But what was the argument that was raised? And I think  
23 Mr. Rukavina raised it, saying, you know, look, I don't  
24 understand the argument of no jurisdiction, of jurisdiction  
25 for a gatekeeper but no jurisdiction for underlying cause of



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1 action. Well, Mr. Rukavina should read and Your Honor should  
2 read, when you're considering the plan, the case, the *Villegas*  
3 case in the Fifth Circuit as it dealt with *Stern*. That was  
4 particularly a case. Does *Barton* -- is *Barton* impacted from  
5 *Stern*? By *Stern*? And *Stern*, we know, limits the bankruptcy  
6 court's jurisdiction. But, no, the Fifth Circuit said, in  
7 that case, no. Even though the bankruptcy court's  
8 jurisdiction is limited to hear the claim, there is nothing  
9 inconsistent with that and allowing the bankruptcy court to  
10 act as a gatekeeper.

11 So Mr. Rukavina's argument that, well, he'll present to  
12 you that there's cause and you'll find there's no cause and  
13 then he will be without a remedy by someone that had  
14 jurisdiction, that really sounds good but it just doesn't  
15 withstand analytic scrutiny. There is a distinction. They  
16 are glossing over the distinction. They don't like the  
17 distinction.

18 And why is that distinction -- and why is it important in  
19 this case? Again, we're not talking about garden-variety  
20 people who are just involved with a debtor and will get caught  
21 up in a bankruptcy. We narrowly tailored the gatekeeper to  
22 enjoined parties. Enjoined parties are the people before Your  
23 Honor, some of the people that have made the Debtor's life  
24 miserable over the last few months.

25 We have every interest and desire, as does the Committee,

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1 to go out post-confirmation and monetize these assets. But we  
2 see the clouds on the horizon. We see all the pleadings that  
3 have been filed by the Objectors saying how, if there's no  
4 deal, there will be an unending amount of costs and appeals.  
5 It's, you know, the point, not too subtle. It wasn't lost on  
6 us.

7 Your Honor, going to Mr. Rukavina's arguments on Class 8  
8 cram down, again, it's really a hard argument to understand,  
9 but first I want to make a point. He sort of mentioned -- and  
10 I'm not sure if he intends to preserve this on appeal, but it  
11 was not objected to and I'll ask for a ruling on it, Your  
12 Honor -- he said that there was inappropriate separate  
13 classification. That was not raised in any of the objections.  
14 We don't think it was properly before the Court. We  
15 understand there's a component of that in unfair  
16 discrimination in connection with a cram down, but there is no  
17 objection, there was no filed objection, to the separate  
18 classification of the deficiency claims and the Class 8  
19 unsecured claims.

20 And if you look at the voting, you realize it wasn't done  
21 for gerrymandering, because if you put both claims together,  
22 both classes together, you would have had one class that voted  
23 yes.

24 So I don't believe the separate classification under the  
25 1129 standards is appropriate for Your Honor to consider,

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1 other than in connection with the cram down.

2 Now, Mr. Rukavina complains that the only way the  
3 convenience class was decided was by way of negotiation. Your  
4 Honor, how else do provisions like that get decided? And who  
5 was the negotiation between? It was between the Committee.  
6 And one of the benefits of a Committee process, and I  
7 represent a lot of Committees, you put people in a Committee  
8 that have diverse interests and they can come up with an  
9 appropriate result. And here you have that. You had one  
10 creditor who was a convenience creditor. You have three other  
11 creditors who would lose liquidity if convenience payments are  
12 made.

13 Do you think that UBS, Acis and Redeemer, do you think  
14 they had a desire just to pay people off? No. It was part of  
15 a collaborative process. So to say that there was no basis  
16 and no testimony on the appropriateness to have -- and how the  
17 convenience class was put together just would be wrong.

18 And with respect to the absolute priority rule, Your  
19 Honor, again, there's a missing link here, okay? These are  
20 contingent interests. They are property. No doubt they are  
21 property. But if I did not allow those creditors or those  
22 equity to have a contingent interest, the argument would have  
23 been made that the plan violates the absolute priority rule.  
24 And I said that in my argument. And why would it have  
25 violated the absolute priority rule? Because there's a

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1 potential that creditors could get over a hundred cents on the  
2 dollar, plus interest. So it's a game of gotcha, right?

3 And why do they really care? Mr. Dugaboy said in his --  
4 Mr. Draper said in his brief that Dugaboy cares because they  
5 may have wanted to buy the interest. Well, I'm sure they can  
6 go to Hunter Mountain, you know, Mr. Dondero's left hand can  
7 go to his right hand, and I'm sure he'd be happy to sell the  
8 contingent interests.

9 And with respect to the argument that Mr. Rukavina made  
10 about control, equity be in control, yeah, control is a right.  
11 No doubt. You've got -- if you're giving control to the post-  
12 confirmation Debtor, that could be a right and implicate the  
13 absolute priority rule. But what is the control here? Equity  
14 is not given any rights. Your Honor heard how the post-  
15 confirmation entity is structured. It's going to be Mr.  
16 Seery, overseen by an Oversight Board. So I really don't  
17 understand the concept of control. There just is no violation  
18 of the absolute priority rule.

19 Your Honor, Mr. Rukavina then took us to task for 2000 --  
20 or, for not filing the 2015.3 statement. And if you take his  
21 argument to the logical conclusion -- well, we didn't file it,  
22 we didn't comply with that Rule, so we're not in compliance  
23 with the Bankruptcy Code, so we can never basically get our  
24 plan confirmed, right, because it's a violation and we didn't  
25 file and seek an extension.

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1 That's just a preposterous argument, Your Honor. Mr.  
2 Seery poignantly told the Court, in the rush of things that  
3 were going on, it wasn't filed. Did Mr. Rukavina, before  
4 yesterday, having Mr. Dubel on the stand, did he ever ask  
5 where is our 2015.3 report? He probably didn't ask it because  
6 the answer -- when I told him the reason why it wasn't filed  
7 before January 9 was because I don't think Mr. Dondero wanted  
8 it filed, and I think that's why, as Mr. Seery testified, we  
9 were having a challenging time getting that information from  
10 the in-house -- in-house.

11 But, yes, should it have been filed? Yes. But if that is  
12 all they could point to through the course of the case that  
13 Mr. Seery or Mr. -- or the rest of the board did wrong, you  
14 know, I think that just demonstrates they did a fine job.

15 THE COURT: All right.

16 MR. POMERANTZ: Your Honor?

17 THE COURT: You've got four minutes left.

18 MR. POMERANTZ: Oh. Okay. Your Honor, going to Mr.  
19 Rukavina and the Strand argument that it's a nondebtor entity,  
20 as I explained in my argument, the Strand -- Strand needs to  
21 get exculpation or else that's a backdoor way to the Debtor.  
22 Forget about the independent directors, it's a backdoor way to  
23 the Debtor. Because Mr. Dondero will be in control. If  
24 Strand is sued for post-January 9th activities, he will assert  
25 an administrative claim. And one thing from *Pacific Lumber* is

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1 clear, the Debtor is entitled to an exculpation as part of the  
2 injunction and the -- and the discharge.

3 Your Honor, Mr. Kharasch adequately addressed Mr.  
4 Rukavina's comments with the gatekeeper and the gatekeeper  
5 problem. We are not seeking to stop his clients, however  
6 related they may be, from exercising their rights. We are  
7 seeking a process that will not embroil the Debtor in  
8 litigation going forward. There is no problem with Your Honor  
9 acting as the gatekeeper to do so. And to the extent that  
10 they are bound by the January 9th order is not really an issue  
11 for today. That'll be an issue at the temporary -- the  
12 temporary -- at the preliminary injunction hearing.

13 I -- just one minute, Your Honor.

14 (Pause.)

15 MR. POMERANTZ: Your Honor, I think I covered a lot.  
16 If there's anything that any of the Objectors have mentioned  
17 that I failed to respond to, I'd be happy to answer questions  
18 Your Honor has.

19 THE COURT: All right. I guess there's, what, about  
20 two minutes left, if Mr. Clemente had anything.

21 Mr. Clemente, have you drifted off? I doubt it. But  
22 anything else from you, Mr. Clemente?

23 MR. TAYLOR: Your Honor, I show him talking -- this  
24 is Clay Taylor -- but no one's hearing him.

25 THE COURT: Okay. Mr. Clemente, we are not hearing

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1 you, or I'm not seeing you. Make sure you're not on mute.

2 THE CLERK: He's not on mute, Judge.

3 THE COURT: He's not on mute? So we must have a  
4 bandwidth issue or something else.

5 All right. Mr. Clemente, still not hearing or seeing you.  
6 We'll give him another 30 seconds.

7 THE CLERK: He's coming up.

8 THE COURT: He's coming up? Ah, I see his name now.

9 MR. CLEMENTE: Your Honor, can you hear me?

10 THE COURT: I can hear you now.

11 MR. CLEMENTE: Okay, Your Honor. I don't know what  
12 happened. I just switched another camera, so you may not be  
13 able to see me, but can you hear me? I'll be very quick.

14 THE COURT: Okay. I can hear you.

15 MR. CLEMENTE: Can you hear me?

16 THE COURT: Yes.

17 MR. CLEMENTE: Okay. Thank you, Your Honor.

18 CLOSING ARGUMENT ON BEHALF OF THE UNSECURED CREDITORS' COMMITTEE

19 MR. CLEMENTE: Two things I want to say. First, just  
20 on Class 8, I think what's important, as my comments  
21 emphasized earlier, the structure of Class 8. We must  
22 remember what it is. It's really designed so that Class 8  
23 holders receive their pro rata share of what's left after  
24 prior claims are paid. That's really what Class 8 creditors  
25 voted on. That's what the disclosure provided. They did not

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1 vote on receiving a specific dollar or a specific recovery  
2 percentage.

3 And regarding the projections and estimates, Your Honor,  
4 we're talking about large litigation claims that were asserted  
5 and then settled. And given the nature of these assets, the  
6 values fluctuate. It's perfectly expected, Your Honor, and  
7 indeed disclosed, that there could be wide swings in the  
8 amount of claims. That does not lead to the conclusion that  
9 the plan needs to be resolicited.

10 And then, finally, Your Honor, again, Mr. Pomerantz  
11 adequately addressed all the points, as he did with his  
12 earlier presentation, so I'm not going to touch on them, but I  
13 did want to respond to one thing that Mr. Taylor said. And I,  
14 of course, agree with Mr. Pomerantz. The Committee believes  
15 there's no reason for you to delay a ruling and would in fact  
16 urge you to rule as soon as Your Honor is ready to rule.  
17 Confirmation of the plan, to the extent that there are  
18 conversations occurring, is not going to prevent those  
19 conversations from taking place, and they can continue after  
20 the plan is confirmed. There's simply nothing inherent in  
21 Your Honor confirming the plan that would prevent those  
22 conversations from occurring or would ultimately prevent  
23 parties from pivoting to a deal on the off-chance that one  
24 should be reached.

25 So I just wanted to emphasize, Your Honor, again, Your



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1 Honor is going to rule when Your Honor rules, but the  
2 Committee would urge you to rule, and certainly the idea that  
3 there may or may not be discussions with Mr. Dondero should  
4 not at all in any way lead you to the conclusion that you  
5 shouldn't rule or that those conversations cannot continue  
6 after plan confirmation.

7 Thank you, Your Honor. Unless you have questions for me.  
8 And my apologies with the technology.

9 THE COURT: No problem. All right. Here's what I'm  
10 going to do. We can see you now, Mr. Clemente.

11 MR. CLEMENTE: Oh. I'm sorry, Your Honor. I  
12 switched to another camera again because it wasn't working.  
13 So, I apologize.

14 THE COURT: All right. I am going to call you back  
15 Monday. What day of the week will that be? Is that -- I  
16 mean, Monday, what date, I should say. That'll be the 8th,  
17 right? I am going to call you back Monday, this coming  
18 Monday, February 8th, at 9:30 Central time, and I am going to  
19 give you my ruling. It will be a detailed oral bench ruling.  
20 And I'm not going to leave you hanging on the edge of your  
21 seat over the next few days. I will tell you I'm inclined to  
22 confirm this plan. I think it meets all of the requirements  
23 of 1129 and 1123 and 1122.

24 The thing that I am going to spend some time thinking  
25 about between now and Monday morning is, no surprise, the

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1 propriety of the exculpations, the propriety of the plan  
2 injunctions, the propriety of the gatekeeper provisions. I  
3 certainly am duty-bound to go back and reread *Pacific Lumber*,  
4 to go back and read *Thru, Inc.*, and to really think hard about  
5 what is happening here.

6 So, I'm pretty much down, I think, to just those three  
7 issues here. I'll talk to my law clerk. He may remind me of  
8 something else that I'm not articulating right now. But I  
9 think I'm just down to those issues. Okay? So it's not going  
10 to be a mystery very long. We will come back Monday, 9:30.  
11 My courtroom deputy will post on the docket the WebEx  
12 connection instructions as usual, and we'll go from there.

13 Now, --

14 MR. POMERANTZ: Your Honor? Your Honor, this is Jeff  
15 Pomerantz. I have a question, and it's going to sound odd  
16 coming from someone on the West Coast, but I was wondering if  
17 you could do it earlier. And the only reason I say that is,  
18 the night before, I have to call in to see if I'm on jury duty  
19 on Monday, and it would be helpful to me -- I assume your  
20 reading the ruling would be within a half hour, 45 minutes.  
21 That if you started at 9:00, if that was possible, I could  
22 then get in a car, and if I'm actually called to jury duty, I  
23 can get there. Of course, I don't know if I will be called,  
24 but I'd hate to miss it.

25 THE COURT: Okay. Well, I don't want to make you

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1 miss jury duty. Okay. We will do 9:00 o'clock.

2 MR. POMERANTZ: Thank you, Your Honor.

3 THE COURT: Hopefully no one will be, you know, hung  
4 over from watching the Super Bowl. Personally, I don't like  
5 Tom Brady, so I may be boycotting the Super Bowl. But maybe  
6 I'll watch it. Maybe I'll -- I'll watch it. So we'll do it  
7 9:00 o'clock. So 9:00 o'clock next Monday.

8 Now, let's talk about next the currently-set hearing this  
9 Friday, February 5th, on the injunction and contempt of court  
10 motion as to Mr. Dondero and the other entities. I want to  
11 continue that, and here is what I am struggling with. The  
12 only day I have next week is Friday, the 12th, and I would  
13 rather not use that date because I'm pretty jam-packed Monday  
14 through Thursday, unless stuff has been settled that I haven't  
15 become aware of. So let me ask two things. First, when is  
16 the examiner motion set? I'm just wondering if there's a  
17 block of time we have coming up that --

18 MR. POMERANTZ: I believe that's March 2nd, Your  
19 Honor, so that's not for another month.

20 THE COURT: Oh, that's not for another month? All  
21 right.

22 Traci, are you on the line? I want to ask you --

23 THE CLERK: Yes, I am.

24 THE COURT: What about the following week? I know  
25 Monday, the 15th, is a federal holiday, but do we have

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1 availability for -- I fear a full day is going to be needed  
2 for continuing this Friday setting.

3 THE CLERK: Wednesday, February 17th, is available.

4 THE COURT: We've got all day on Wednesday, February  
5 17th?

6 THE CLERK: Yes.

7 THE COURT: All right. What about that? I think I  
8 heard Mr. Rukavina, I think he's the one who threw it out  
9 there -- or maybe it was Mr. Taylor; I'm getting mixed up --  
10 the possibility that they would agree to a continuation of the  
11 preliminary injunction through -- well, I think you said  
12 through confirmation. Until the Court enters a confirmation  
13 order. And if I were to rule and approve confirmation Monday,  
14 then we're talking about an order that might be entered sooner  
15 than the 17th. So, do you all have any --

16 MR. RUKAVINA: Your Honor?

17 THE COURT: -- mutually-agreeable suggestions? If  
18 not, I'm just going to set it the 12th and I'll, you know, I'm  
19 killing myself, but I'll --

20 MR. TAYLOR: Your Honor?

21 MR. RUKAVINA: No, Your Honor. I think Your Honor is  
22 wise to do what's she's proposing. The agreed TRO against my  
23 clients expires on the 15th of February.

24 THE COURT: Uh-huh.

25 MR. RUKAVINA: We can easily move that back a week or

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1 a sufficient amount of time so that there's no prejudice by  
2 going on the 17th, if that would be acceptable to the Debtor,  
3 and then we can just pick a date that's sufficiently after the  
4 PI hearing so that there's protection for everyone.

5 THE COURT: All right. Mr. Taylor, do you agree?

6 MR. TAYLOR: Yes, Your Honor. That is acceptable to  
7 Mr. Dondero.

8 THE COURT: Okay.

9 MR. TAYLOR: We can also push it back. Can you hear  
10 me?

11 THE COURT: Yes, I can. Uh-huh.

12 MR. TAYLOR: Okay.

13 THE COURT: All right.

14 MR. POMERANTZ: I just want to make -- I just want to  
15 make sure Mr. Morris, John Morris, is on, since he's taking  
16 the lead in those matters. I don't see his picture.

17 MR. MORRIS: I am, Jeff, and I appreciate that. I'm  
18 available, Your Honor. We were supposed to take the  
19 depositions of Mr. Leventon and Mr. Ellington tomorrow. I  
20 don't know if their counsel is on the phone. But given Your  
21 Honor's decision to adjourn the hearing from Friday, I would  
22 respectfully request at this time that counsel for those two  
23 individuals work with me to find a date next week in order to  
24 take those depositions.

25 THE COURT: All right. That's --

253

1 MS. DANDENEAU: Debra Dandeneau from --

2 THE COURT: Go ahead.

3 MS. DANDENEAU: This is Debra Dandeneau from Baker  
4 McKenzie. We agree, and we're happy to work with you on a  
5 rescheduled time.

6 MR. MORRIS: Thank you very much.

7 THE COURT: All right. All right. So, someone had  
8 filed a motion to continue Friday's hearing. I think it was  
9 your firm, Mr. Taylor. I already had a motion pending for a  
10 few days now. So I'm going to direct you to upload an order,  
11 Mr. Taylor, or someone at your firm, continuing the hearing to  
12 the 17th at 9:30, with language in there that your -- the  
13 injunction is continuing at least through that date. And,  
14 again, it's a continuance of the motion for contempt as well  
15 as the setting on the preliminary injunction. And, of course,  
16 run that by Mr. Morris and Mr. Rukavina.

17 MR. TAYLOR: Sure. Your Honor, this is -- I'm not  
18 handling the injunction hearing, or at least I don't think I  
19 am. But just so that I'm clear, should maybe the injunction  
20 continue through the next day or something, so depending on  
21 how Your Honor rules, there's not a rush to try and get an  
22 order to you?

23 MR. RUKAVINA: Your Honor, I think that Mr. Morris  
24 and I can work this out. Mr. Taylor is not involved in that  
25 adversary, that's true, but Mr. Morris and I will be able to

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1 very quickly enter a proposed agreed order that extends that  
2 TRO for some period of time.

3 THE COURT: Okay.

4 MR. RUKAVINA: I'm not going to be difficult.

5 THE COURT: Okay. So we'll shift to you and Mr.  
6 Morris to be the scriveners. I just -- I suggested that  
7 because I thought there was a motion to link the order to that  
8 had been filed by Bonds Ellis. I may be --

9 MR. MORRIS: There was, Your Honor. There was an  
10 emergency motion to continue. We filed an opposition, and  
11 Your Honor has not yet ruled on that motion. You're exactly  
12 right.

13 THE COURT: Okay. All right.

14 MR. TAYLOR: Your Honor, this is Clay Taylor. I will  
15 make sure the right people confer with Davor and John, and  
16 we'll get -- we'll link it to that motion, because that makes  
17 sense, to have something to link it to.

18 THE COURT: Okay. Yes. And it can be a two-  
19 paragraph order, I would think.

20 All right. And then so I'm going to see you Monday at  
21 9:00 o'clock Central time with the ruling.

22 Please, don't anyone file anymore paper. I threw that out  
23 earlier today. I've got all the paper I need. And I will see  
24 you Monday at 9:00 o'clock. Okay? We're adjourned.

25 MR. POMERANTZ: Thank you, Your Honor.

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1 THE CLERK: All rise.

2 MR. MORRIS: Thank you, Your Honor.

3 (Proceedings concluded at 4:34 p.m.)

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20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**02/05/2021**

24

25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date



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## **EXHIBIT 27**

### **EXHIBIT 2**

**Holdings of Preference Shares<sup>1</sup> in CLOs**

<b><u>CLO</u></b>	<b><u>HIF</u></b>	<b><u>NSOF</u></b>	<b><u>NC</u></b>	<b><u>Total</u></b>
Aberdeen	0%	30.21%	0%	<b>30.21%</b>
Brentwood	0%	40.06%	0%	<b>40.06%</b>
Eastland	31.16%	10.53%	0%	<b>41.69%</b>
Gleneagles	9.74%	8.52%	0%	<b>18.26%</b>
Grayson	49.10%	10.75%	0.63%	<b>60.48%</b>
Greenbriar	0%	53.44%	0%	<b>53.44%</b>
Jasper	0%	17.86%	0%	<b>17.86%</b>
Liberty	0%	10.64%	0%	<b>10.64%</b>
Red River	0%	10.49%	0%	<b>10.49%</b>
Rockwall	6.14%	19.57%	0%	<b>25.71%</b>
Rockwall II	14.56%	5.65%	0%	<b>20.21%</b>
Southfork	0%	7.30%	0%	<b>7.30%</b>
Stratford	0%	69.05%	0%	<b>69.05%</b>
Loan Funding VII (aka Valhalla)	0%	1.83%	0%	<b>1.83%</b>
Westchester	0%	44.38%	0%	<b>44.38%</b>

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<sup>1</sup> Class E Certificates for Liberty CLO, Ltd.

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Applications and Motions <sup>1</sup> filed in <i>In re: Highland Capital Management, L.P.</i> , Case No.19-bk-34054				
FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
01/09/2020	340	Application to employ Hayward & Associates PLLC as Attorney	No Response	Granted by Dkt. 435
	281	Motion to compromise controversy with Official Committee of Unsecured Creditors, filed by Debtor Highland Capital Management, L.P.)	No Response	Granted by Dkt. 339
01/13/2020	351	Motion to extend time to (Debtor's Motion for Entry of an Order Extending the Period Within Which It May Remove Actions Pursuant to 28 U.S.C. 1452 and Rule 9027 of the Federal Rules of Bankruptcy Procedure)	No Response	Granted by Dkt. 459
01/15/2020	359	Agreed Motion to continue hearing on (related documents <a href="#">218</a> Motion for relief from stay)	No Response	Granted by Dkt. 361
01/17/2020	370	Joint Motion for Continuance of Hearing on (i) Debtor's Application for an Order Authorizing the Employment of Foley Gardere, Foley & Lardner LLP as Special Texas Counsel, Nunc Pro Tunc to the Petition Date, and (ii) Debtor's Application for an Order Authorizing the Retention and Employment of Lynn Pinker Cox & Hurst LLP as Special Texas Litigation Counsel, Nunc Pro Tunc to the Petition Date) Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 371
01/23/2020	389	First and Final Application for Compensation and Reimbursement of Expenses on behalf of Young Conaway Stargatt & Taylor, LLP as Co-Counsel for Official Committee of Unsecured Creditors, Creditor Comm.	No Response	Granted by Dkt. 458
01/24/2020	395	-Motion to extend or limit the exclusivity period Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 460
	396	-Motion for expedited hearing on Exclusivity Motion	No Response	Granted by Dkt. 410
	397	-Motion to enforce (Motion of the Debtor for the Entry of an Order Concerning the "Sealing Motion" and for a Conference Concerning the Substance, Scope and Intent of Certain Recent Rulings) (related document(s):	No Response	

<sup>1</sup> Motions for Pro Hac Vice admission and motions to seal have been excluded. Effort was made to include all other substantive motions and applications.

FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
01/31/2020	<b>419</b>	- Agreed Motion to Extend by One Hundred Twenty Days the Deadline to Assume or Reject Unexpired Nonresidential Real Property Lease) Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 429
	<b>421</b>	- Debtor's Motion for an Order (i) Establishing Bar Dates for Filing Claims, Including 503(b)(9) Claims; and (ii) Approving the Form and Manner of Notice Thereof) Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 488
	<b>422</b>	-Motion for expedited hearing	No Response	Granted by Dkt. 427
02/14/2020	<b>451</b>	Motion for relief from stay Filed by Jennifer G. Terry, Joshua Terry	No Response	Granted by Dkt. 519
02/24/2020	<b>474</b>	- Motion of the Debtor for Entry of an Order Authorizing, but Not Directing, the Debtor to Cause Distributions to Certain "Related Entities") Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 477
	<b>475</b>	-Motion for expedited hearing		
02/27/2020	<b>483</b>	Application to employ Deloitte Tax LLP as Other Professional Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 551
03/23/2020	<b>545</b>	-Motion to extend time to file objection (Agreed Motion) (RE: related document(s) <a href="#">483</a> Application to employ) Filed by Creditor Committee Official Committee of Unsecured Creditors	No Response	Granted by Dkt. 548
03/31/2020	<b>557</b>	Motion to extend time to (Debtor's Emergency Motion for an Order Extending Bar Date Deadline for Employees to File Claims) (RE: related document(s) <a href="#">488</a> Order on motion for leave) Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 560
04/07/2020	<b>569</b>	-Application for compensation Sidley Austin LLP's First Interim Application for Compensation and Reimbursement of Expenses for Official Committee of Unsecured Creditors, Creditor Comm. Atty, Period: 10/29/2019 to 2/29/2020	No Response	Granted by Dkt. 661 (Amended) Granted by Dkt. 666
	<b>570</b>	-Application for compensation First Interim Application for Compensation and Reimbursement of Expenses for FTI	No Response	Granted by Dkt. 662 (Amended) Granted by Dkt. 665

FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
		Consulting, Inc., Financial Advisor, Period: 10/29/2019 to 2/29/2020		
04/13/2020	582	Motion for relief from stay - agreed Filed by Interested Party Hunton Andrews Kurth LLP	No Response	Granted by Dkt. 623
04/15/2020	590	Motion to reclaim funds from the registry <i>[Motion for Remittance of Funds Held in Registry of Court]</i> Filed by Creditor CLO Holdco, Ltd.	No Response	Denied by Dkt. 825
04/17/2020	593	Motion for relief from stay Filed by Acis Capital Management GP, LLC, Acis Capital Management, L.P. Objections due by 5/1/2020.	617 Response unopposed to motion filed by Interested Party James Dondero. (05/01/2020)	Granted by Dkt. 764
04/28/2020	602	- First Interim Application for Compensation of Foley & Lardner LLP as Special Texas Counsel to the Debtor for the Period from October 16, 2019 through March 31, 2020 for Foley Gardere, Foley & Lardner LLP, Special Counsel.	No Response	Granted by Dkt. 670
	604	-Application to employ Hunton Andrews Kurth LLP as Special Counsel	No Response	Granted by Dkt. 763
	605	-Application to employ Wilmer Cutler Pickering Hale and Dorr LLP as Special Counsel (	No Response	Granted by Dkt. 669
	606	-Motion to extend or limit the exclusivity period (RE: related document(s) <a href="#">460</a> Order on motion to extend/shorten time) Filed by Debtor Highland Capital Management, L.P. Objections due by 5/22/2020.	No Response	Granted by Dkt. 668
	607	- First Interim Application for Compensation and Reimbursement of Expenses of Pachulski Stang Ziehl & Jones LLP, as Counsel for the Debtor and Debtor in Possession, for the Period From October 16, 2019 Through March 31, 2020	No Response	Granted by Dkt. 663
	608	- First Interim Application for Compensation and Reimbursement of Expenses of Mercer (US) Inc., as Compensation Consultant to the Debtor for the Period From November 15, 2019 Through February 29, 2020 for Mercer (US) Inc., Consultant,	No Response	Granted by Dkt. 664
	609	-Application for compensation (Hayward & Associates PLLC's First Interim Application for Compensation and Reimbursement of	No Response	Granted by Dkt. 667

FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
		<i>Expenses for the Period from December 10, 2019 through March 31, 2020</i> for Hayward & Associates PLLC, Debtor's Attorney, Period: 12/10/2019 to 3/31/2020		
04/29/2020	<b>615</b>	Motion to extend time to Assume or Reject Unexpired Nonresidential Real Property Lease (RE: related document(s) <a href="#">429</a> Order on motion to extend/shorten time) Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 616
05/20/2020	<b>644</b>	Motion for relief from stay ( <i>UBS's Motion for Relief From the Automatic Stay to Proceed With State Court Action</i> ) Fee amount \$181, Filed by Interested Parties UBS AG London Branch, UBS Securities LLC Objections due by 6/3/2020.	No Response	Denied by Dkt. 765
06/11/2020	<b>733</b>	-Motion for leave to File an Omnibus Reply to Objections to UBS's Motion for Relief from the Automatic Stay to Proceed With State Court Filed by Interested Parties UBS AG London Branch, UBS Securities LLC Objections due by 7/2/2020.	No Response	Granted by Dkt. 910
06/12/2020	<b>737</b>	Motion to extend or limit the exclusivity period Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 820
06/15/2020	<b>747</b>	Motion to extend time to (Debtor's Motion for Entry of an Order Further Extending the Period Within Which It May Remove Actions Pursuant to 28 U.S.C. 1452 and Rule 9027 of the Federal Rules of Bankruptcy Procedure) (RE: related document(s) <a href="#">459</a> Order on motion to extend/shorten time) Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 816
06/23/2020	<b>774</b>	-Application to employ James P. Seery, Jr. as Other Professional Debtors Motion Under Bankruptcy Code Sections 105(a) and 363(b) for Authorization to Retain James P. Seery, Jr., as Chief Executive Officer, Chief Restructuring Officer and Foreign Representative Nunc Pro Tunc to March 15, 2020 Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 854
	<b>775</b>	-Application to employ Development Specialists, Inc. as Other Professional Amended Motion of the Debtor Pursuant to 11 U.S.C. §§ 105(a) and 363(b) to Employ and Retain Development Specialists, Inc. to Provide Financial Advisory and Restructuring-Related Services. Nunc Pro Tunc to March 15, 2020 Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 853



FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
07/08/2020	808	Motion to compel Production by the Debtor. Filed by Creditor Committee Official Committee of Unsecured Creditors Objections due by 7/29/2020.	-832 Response opposed to (related document(s): <a href="#">808</a> Motion to compel Production by the Debtor. filed by Creditor Committee Official Committee of Unsecured Creditors) filed by Interested Party James Dondero. (07/14/2020)	Dkt. 942 The Discovery Motions are GRANTED to the extent specifically set forth herein and are otherwise DENIED. Except to the extent specifically set forth herein, the Objections are OVERRULED
07/09/2020	810  814	-Motion for protective order (Debtor's Motion for Entry of (i) a Protective Order, or, in the Alternative, (ii) an Order Directing the Debtor to Comply with Certain Discovery Demands Tendered by the Official Committee of Unsecured Creditors Pursuant to Federal Rules of Bankruptcy Procedure 7026 and 7034) Filed by Debtor Highland Capital Management, L.P.  -Motion for expedited hearing (related documents <a href="#">808</a> Motion to compel) Filed by Creditor Committee Official Committee of Unsecured Creditors	No Response	Dkt. 942 The Discovery Motions are GRANTED to the extent specifically set forth herein and are otherwise DENIED. Except to the extent specifically set forth herein, the Objections are OVERRULED
07/13/2020		Proof of Claim 23 filed by Acis Capital Management, LP and Acis Capital Management GP, LLC	827-Objection to Acis Claim Filed by Interested Party James Dondero.	N/A
07/14/2020	831	-Application for compensation Sidley Austin LLP's Second Interim Application for Compensation and Reimbursement of Expenses for Official Committee of Unsecured Creditors, Creditor Comm. Atty, Period: 3/1/2020 to 5/31/2020	No Response	Granted by Dkt. 1048
07/21/2020	883	Application for compensation Second Interim Application for Compensation and Reimbursement of Expenses for FTI Consulting, Inc., Financial Advisor, Period: 3/1/2020 to 5/31/2020	No Response	Granted by Dkt. 1051
07/22/2020	886	-Motion to extend time to assume or reject unexpired nonresidential real property lease Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 909

FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
08/03/2020	914	-Motion for leave [CLO Holdco, Ltd.'s Motion for Clarification of Ruling] Filed by Creditor CLO Holdco, Ltd.	No Response	Resolved by Dkt. 935
08/06/2020	924	- Second Interim Application for Compensation and for Reimbursement of Expenses of Foley & Lardner LLP as Special Texas Counsel to the Debtor for the Period from April, 2020 through July 31, 2020	No Response	Granted by Dkt. 1045
08/12/2020	944	Chapter 11 plan filed by Debtor Highland Capital Management, L.P.	No Response	
	945	-Disclosure statement filed by Debtor Highland Capital Management, L.P.		
08/13/2020	947	- Joint Motion to continue hearing on (related documents <u>771</u> Objection to claim) (Joint Motion to Continue Status Conference) Filed by Debtor Highland Capital Management, L.P. (Annable, Zachery)	No Response	Granted by Dkt. 951
	949	- Motion to extend or limit the exclusivity period (RE: related document(s) <u>820</u> Order on motion to extend/shorten time) Filed by Debtor Highland Capital Management, L.P. (Attachments: # <u>1</u> Exhibit A--Proposed Order) (Annable, Zachery)	No Response	Granted by Dkt. 1092
08/18/2020	964	Hayward & Associates PLLC's Second Interim Application for Compensation and Reimbursement of Expenses for the Period from April 1, 2020 through June 30, 2020	No Response	Granted by Dkt. 1047
08/19/2020	971	- Second Interim Application for Compensation and for Reimbursement of Expenses of Pachulski Stang Ziehl & Jones LLP as Counsel for the Debtor and Debtor in Possession for the Period from April 1, 2020 through July 31, 2020	No Response	Granted by Dkt. 1043
	972	- Second Interim Application for Compensation and for Reimbursement of Expenses of Mercer (US) Inc. as Compensation Consultant for the Debtor for the Period from March 1, 2020 through May 31, 2020 for Mercer (US) Inc., Consultant	No Response	Granted by Dkt. 1046
	975	- Consolidated Monthly and First Interim Application of Wilmer Cutler Pickering Hale and Dorr LLP for Allowance of Compensation for Services Rendered and Reimbursement of	No Response	Granted by Dkt. 1044

FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
		<i>Expenses as Regulatory and Compliance Counsel for the Period November 1, 2019 through June 30, 2020</i>		
09/04/20 20	<b>1025</b>	Motion to compromise controversy with Carey International, Inc. Filed by Debtor Highland Capital Management, L.P.	<b>No Response</b>	<b>Granted by Dkt. 1123</b>
09/16/20 20	<b>1214</b>	Motion for partial summary judgment on proof of claim(s) 190 and 191 of UBS Securities LLC and UBS AG, London Branch filed by Debtor Highland Capital Management, L.P.	<b>No Response</b>	<b>Granted by Dkt. 1526</b>
09/23/20 20	<b>1087</b>	-Motion to compromise controversy with (A) Acis Capital Management, L.P. and Acis Capital Management GP LLC (Claim No. 23), (B) Joshua N. Terry and Jennifer G. Terry (Claim No. 156), and (C) Acis Capital Management, L.P. (Claim No. 159). Filed by Debtor Highland Capital Management, L.P.	<a href="#"><u>-1121</u></a> Response opposed to Acis 9019 Motion filed by Interested Party James Dondero. (10/05/2020)	<b>Granted by Dkt. 1302</b>
	<b>1089</b>	-Motion to compromise controversy with (a) the Redeemer Committee of the Highland Crusader Fund (Claim No. 72), and (b) the Highland Crusader Funds (Claim No. 81). Filed by Debtor Highland Capital Management, L.P. Objections due by 10/19/2020.	<b>No Response</b>	<b>Granted by Dkt. 1273</b>
09/24/20 20	<b>1099</b>	Motion for relief from stay - <i>Daugherty's Motion to Confirm Status of Automatic Stay, or alternatively to Modify Automatic Stay Fee</i> amount \$181, Filed by Creditor Patrick Daugherty Objections due by 10/8/2020.	<b>No Response</b>	<b>Granted by Dkt. 1327</b>
09/28/20 20	<b>1108</b>	Motion to Approve Disclosure Statement Filed by Debtor Highland Capital Management, L.P.	<b>No Response</b>	<b>Granted by Dkt. 1476</b>
10/02/20 20	<b>1118</b>	- Motion to extend time to Assume or Reject Unexpired Nonresidential Real Property Lease Filed by Debtor Highland Capital Management, L.P.	<b>No Response</b>	<b>Granted by Dkt. 1122</b>
	<b>1119</b>	-Motion to extend time to Deadline To File An Adversary Proceeding Against CLO Holdco, Ltd. (EMERGENCY) Filed by Creditor Committee Official Committee of Unsecured Creditors	<b>No Response</b>	<b>Granted by Dkt. 1168</b>
	<b>1120</b>		<b>No Response</b>	

FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
10/09/20	<b>1154</b>	-Motion for leave to <i>Amend Certain Proofs of Claim</i> Filed by Creditor The Dugaboy Investment Trust Objections due by 10/30/2020.	<b>No Response</b>	N/A
10/16/20	<b>1179</b>	Omnibus Objection to claim(s) of Creditor(s) Crescent Research; Hedgeye Risk Management, LLC; James D. Dondero; NexVest, LLC; James D. Dondero.. Filed by Debtor Highland Capital Management, L.P. Responses due by 11/18/2020.	<b>1502</b> Stipulation by James Dondero and Highland Capital Management, L.P.. filed by Interested Party James Dondero (RE: related document(s) <a href="#">1179</a> Objection to claim). (12/03/2020)	<b>Dkt. 1537</b>
10/18/20	<b>1207</b>	Motion to allow claims of HarbourVest Pursuant to Rule 3018(A) of the <i>Federal Rules of Bankruptcy Procedure for Temporary Allowance of Claims for Purposes of Voting to Accept or Reject the Plan</i> Filed by Creditor HarbourVest et al Objections due by 11/9/2020.	<b>No Response</b>	
10/16/20	<b>1215</b>	-Redeemer Committee of the Highland Crusader Fund and the Crusader Funds' Motion for partial summary judgment on proof of claim(s) 190 and 191 of UBS AG, London Branch and UBS Securities LLC filed by Interested Party Redeemer Committee of the Highland Crusader Fun and the Crusader's Funds'	<b>No Response</b>	<b>Resolved by Dkt. 1526</b>
10/20/20	<b>1244</b>	- <i>Third Interim Application for Compensation and Reimbursement of Expenses</i> for FTI Consulting, Inc., Financial Advisor, Period: 6/1/2020 to 8/31/2020.	<b>No Response</b>	<b>Granted by Dkt. 1685</b>
10/21/20	<b>1263</b>	Emergency Motion to continue hearing on (related documents <a href="#">1080</a> Disclosure statement) Filed by Debtor Highland Capital Management, L.P.	<b>No Response</b>	<b>Granted by Dkt. 1266</b>
10/23/20	<b>1281</b>	-Motion for leave - <i>Daugherty's Motion for Temporary Allowance of Claim for Voting Purposes Pursuant to Bankruptcy Rule 3018</i> Filed by Creditor Patrick Daugherty	<b>No Response</b>	<b>Granted by Dkt. 1474</b>

FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
10/25/2020	<b>1289</b>	Amended disclosure statement filed by Debtor Highland Capital Management, L.P. (RE: related document(s) <a href="#">945</a> Disclosure statement, <a href="#">1080</a> Disclosure statement).	No Response	N/A
10/27/2020	<b>1296</b>	Application for compensation <i>Sidley Austin LLP's Third Interim Application for Compensation and Reimbursement of Expenses</i> for Official Committee of Unsecured Creditors, Creditor Comm. Atty, Period: 6/1/2020 to 8/31/2020,	No Response	Granted by Dkt. 1684
11/06/2020	<b>1338</b>	<i>Motion for Temporary Allowance of Claims for voting Purposes Pursuant to Federal Rule of Bankruptcy Procedure 3018</i> ) Filed by Interested Parties UBS AG London Branch, UBS Securities LLC	No Response	Granted by Dkt. 1518
11/09/2020	<b>1348</b>	Motion to continue hearing on (related documents <a href="#">1207</a> Motion to allow claims) Filed by Creditor HarbourVest et al	No Response	Granted by Dkt. 1352
11/13/2020	<b>1384</b>	Amended disclosure statement filed by Debtor Highland Capital Management, L.P. (RE: related document(s) <a href="#">945</a> Disclosure statement, <a href="#">1080</a> Disclosure statement, <a href="#">1289</a> Disclosure statement).	No Response	N/A
11/18/2020	<b>1424</b>  <b>1425</b>	- Motion for leave ( <i>Motion of the Debtor Pursuant to 11 U.S.C. 105(a) and 363(b) for Authority to Enter into Sub-Servicer Agreements</i> ) Filed by Debtor Highland Capital Management, L.P.  - Motion for expedited hearing (related documents <a href="#">1424</a> Motion for leave) ( <i>Debtor's Motion for an Expedited Hearing on the Motion of the Debtor Pursuant to 11 U.S.C. 105(a) and 363(b) for Authority to Enter into Sub-Servicer Agreement</i> ) Filed by Debtor Highland Capital Management, L.P.	<a href="#">1447</a> WITHDRAWN per # <a href="#">1460</a> Response opposed to (related document(s): <a href="#">1424</a> Motion for leave ( <i>Motion of the Debtor Pursuant to 11 U.S.C. 105(a) and 363(b) for Authority to Enter into Sub-Servicer Agreements</i> ) filed by Debtor Highland Capital Management, L.P.) filed by Interested Party James Dondero. ( <a href="#">11/20/2020</a> )	Granted by Dkt. 1436 & 1475  Granted by Dkt. 1436
11/19/2020	<b>1439</b>	- WITHDRAWN per docket # <a href="#">1622</a> Motion for leave ( <i>James Dondero's Motion for Entry of an Order Requiring Notice and Hearing for Future Estate Transactions Occurring Outside the</i>	N/A	Withdrawn by Dondero by Dkt. 1622

FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
	<b>1443</b>	Ordinary Course of Business) Filed by Interested Party James Dondero - Motion for expedited hearing(related documents <a href="#">1439</a> Motion for leave) (Request for Emergency Hearing on James Dondero's Motion for Entry of an Order Requiring Notice and Hearing for Future Estate Transactions Occurring Outside the Ordinary Course of Business) Filed by Interested Party James Dondero		Denied by Bankruptcy Court on the Record during hearing on November 23, 2020
11/25/2020	<b>1483</b>	Third and Final Application for Compensation and Reimbursement of Expenses of Foley & Lardner LLP as Special Texas Counsel to the Debtor for the Period from October 16, 2019 through October 31, 2020	No Response	Granted by Dkt. 1691
11/30/2020	<b>1491</b>	Motion for relief from stay Filed by Creditor Patrick Daugherty	No Response	Denied by Dkt. 1612
12/08/2020	<b>1528</b>	Motion for order imposing temporary restrictions on Debtor's ability, as portfolio manager, to initiate sales by non-debtor CLO Vehicles. Highland Capital Management Fund Advisors, L.P., Highland Fixed Income Fund, NexPoint Advisors, L.P., NexPoint Capital, Inc., NexPoint Strategic Opportunities Fund.	No Response	Denied by Dkt. 1605
12/09/2020	<b>1530</b>	Motion to extend time to Time to File An Adversary Proceeding Against CLO Holdco, Ltd. (Agreed) (RE: related document(s) <a href="#">1168</a> Order (generic)) Filed by Creditor Committee Official Committee of Unsecured Creditors Objections due by 12/30/2020.	No Response	Granted by Dkt. 1534
12/11/2020	<b>1544</b>	-Application for compensation (First Interim Application) for Hunton Andrews Kurth LLP, Special Counsel	No Response	Granted by Dkt. 1686
	<b>1545</b>	- (Hayward & Associates PLLC's Third Interim Application for Compensation and Reimbursement of Expenses for the Period from July 1, 2020 through September 30, 2020) for Hayward & Associates PLLC, Debtor's Attorney	No Response	Granted by Dkt. 1728
	<b>1547</b>	- Third Interim Application for Compensation and for Reimbursement of Expenses of Pachulski Stang Ziehl & Jones LLP as Counsel for the Debtor and Debtor in Possession for the Period from August 1, 2020 through November 30, 2020 - Consolidated Monthly and Second Interim Application of Wilmer Cutler Pickering Hale and Dorr LLP for Allowance of	No Response	Granted by Dkt. 1687 Granted by Dkt. 1715



FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
	<b>1552</b>	<i>Compensation for Services Rendered and Reimbursement of Expenses as Regulatory and Compliance Counsel for the Period from July 1, 2020 through November 30, 2020)</i>		
12/14/2020	<b>1564</b>	-Motion to quash ( <i>Debtor's Emergency Motion to Quash Subpoena and for Entry of a Protective Order or, in the Alternative, for an Adjournment</i> ) Filed by Debtor Highland Capital Management, L.P.	<a href="#"><u>1571</u></a> Objection to Motion to Quash filed by Interested Party James Dondero, . (12/14/2020)	Resolved by Dkt. 1603
	<b>1565</b>	- Motion for protective order ( <i>Debtor's Emergency Motion to Quash Subpoena and for Entry of a Protective Order or, in the Alternative, for an Adjournment</i> ) Filed by Debtor Highland Capital Management, L.P.		Resolved by Dkt. 1603
12/16/2020	<b>1583</b>	-Motion to extend time to Remove Actions Pursuant to 28 U.S.C. 1452 and Rule 9027 of the Federal Rules of Bankruptcy Procedure (RE: related document(s) <a href="#"><u>816</u></a> Order on motion to extend/shorten time) Filed by Debtor Highland Capital Management, L.P	No Response	Granted by Dkt. 1725
12/17/2020	<b>1590</b>	Motion to pay ( <i>Debtor's Motion Pursuant to the Protocols for Authority for Highland Multi Strategy Credit Fund, L.P. to Prepay Loan</i> ) Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 1746
12/23/2020	<b>1623</b>	-- Motion to extend time to assume unexpired nonresidential real property lease Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 1636
	<b>1625</b>	-Motion to compromise controversy with HarbourVest 2017 Global Fund L.P., HarbourVest 2017 Global AIF L.P., HarbourVest Dover Street IX Investment L.P., HV International VIII Secondary L.P., HarbourVest Skew Base AIF L.P., and HarbourVest Partners L.P. Filed by Debtor Highland Capital Management, L.P.	- <a href="#"><u>1697</u></a> Objection to HarbourVest 9019 Motion filed by Interested Party James Dondero (01/06/2021)	Granted by Dkt. 1788
12/31/2020	<b>1649</b>	Joint Motion to continue hearing on (related documents <a href="#"><u>1207</u></a> Motion to allow claims) Filed by Creditor HarbourVest et al	No Response	Granted by Dkt. 1652

FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
01/04/2021	<b>1655</b>	Application for compensation <i>Fourth Interim Application for Compensation and Reimbursement of Expenses</i> for FTI Consulting, Inc., Financial Advisor, Period: 9/1/2020 to 11/30/2020, Fee: \$710,280.45, Expenses: \$1,479.47. Filed by Attorney Juliana Hoffman Objections due by 1/25/2021.	No Response	N/A
01/11/2021	<b>1719</b>	Notice (Second Notice of (I) <i>Executory Contracts and Unexpired Leases to Be Assumed by the Debtor Pursuant to the Fifth Amended Plan</i> , (II) <i>Cure Amounts, If Any, and (III) Related Procedures in Connection Therewith</i> ) filed by Debtor Highland Capital Management, L.P. (RE: related document(s) <a href="#">1606</a> Support/supplemental document (Debtor's Notice of Filing of Plan Supplement to the Fifth Amended Plan of Reorganization of Highland Capital Management, L.P.) filed by Debtor Highland Capital Management, L.P. (RE: related document(s) <a href="#">1472</a> Chapter 11 plan).	<a href="#">1784</a> WITHDRAWN PER # <a href="#">1876</a> . Objection to (related document(s): <a href="#">1719</a> No tice (generic) filed by Debtor Highland Capital Management, L.P.) filed by Interested Party James Dondero. (01/20/2021)	N/A
01/14/2021	<b>1745</b>	Motion to appoint trustee <i>Motion to Appoint Examiner Pursuant to 11 U.S.C. § 1104(c)</i> Filed by Get Good Trust, The Dugaboy Investment Trust	<a href="#">1756</a> Joinder by filed by Interested Party James Dondero (01/15/2021)	Denied by Dkt. 1960
01/19/2021	<b>1777</b>	<i>Motion of the Debtor for Entry of an Order Authorizing the Debtor to Implement a Key Employee Retention Plan with Non-Insider Employees and Granting Related Relief</i> Filed by Debtor Highland Capital Management, L.P.	No Response	Granted by Dkt. 1849
01/27/2021	<b>1853</b>	<i>Sidley Austin LLP's Fourth Interim Application for Compensation and Reimbursement of Expenses</i> for Official Committee of Unsecured Creditors, Creditor Comm. Atty, Period: 9/1/2020 to 11/30/2020.	No Response	N/A
02/01/2021	<b>1878</b>	Motion to compel an Order Requiring James D. Dondero to Preserve Documents and to Identify Measures Taken to Ensure Document Preservation. Filed by Creditor Committee Official Committee of Unsecured Creditors	<a href="#">1969</a> Objection to UCC's Preservation Motion filed by Interested Party James Dondero. (03/03/2021)	N/A
02/08/2021	<b>1914</b>	Motion for leave ( <i>Motion for Status Conference</i> ) Filed by Interested Party James Dondero	N/A	Denied by Dkt. 1929



FILING DATE	DOCKET NO.	DOCUMENT	DONDERO'S RESPONSE	DISPOSITION OF MOTION/APPLICATION
02/28/2021	<b>1955</b>	Motion to stay pending appeal (related documents <a href="#">1943</a> Order confirming chapter 11 plan) Filed by Interested Parties Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P.	No Response	N/A
03/01/2021	<b>1958</b>	Motion for expedited hearing (related documents <a href="#">1955</a> Motion to stay pending appeal) Filed by Interested Parties Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P.	No Response	N/A
03/03/2021	<b>1967</b>	Motion to stay pending appeal (related documents <a href="#">1943</a> Order confirming chapter 11 plan) Filed by Interested Parties Highland Global Allocation Fund, Highland Income Fund, NexPoint Capital, Inc., NexPoint Strategic Opportunities Fund (Hogewood, A.)	No Response	N/A
03/04/2021	<b>11973</b>	-Joinder by filed by Interested Party James Dondero (RE: related document(s) <a href="#">1955</a> Motion to stay pending appeal (related documents <a href="#">1943</a> Order confirming chapter 11 plan))	N/A	N/A

# EXHIBIT 29

FILING DATE   DOCKET NO.			Highland Capital Management, L.P. v. Dondero 20-03190-sgj		DISPOSITION OF MOTION/APPLICATION	
			DOCUMENT	DONDERO'S RESPONSE		
	2		- Motion for preliminary injunction (Plaintiff Highland Capital Management, L.P.'s Emergency Motion for a Temporary Restraining Order and Preliminary Injunction against Mr. James Dondero) filed by Plaintiff Highland Capital Management, L.P.	52 Response opposed to (related document(s): <b>2</b> Motion for preliminary injunction (Plaintiff Highland Capital Management, L.P.'s Emergency Motion for a Temporary Restraining Order and Preliminary Injunction against Mr. James Dondero) filed by Plaintiff Highland Capital Management, L.P.) filed by Defendant James D. Dondero. <b>(01/07/2021)</b>	Granted by Dkt. 59	
12/07/2020	5		- Motion for expedited hearing(related documents <b>2</b> Motion for preliminary injunction) (Plaintiff Highland Capital Management, L.P.'s Motion for Expedited Hearing on Its Emergency Motion for a Temporary Restraining Order and Preliminary Injunction against Mr. James Dondero) filed by Plaintiff Highland Capital Management, L.P. (Annable, Zachery). Related document(s) <b>6</b> Motion for protective order filed by Plaintiff Highland Capital Management, L.P.	<b>No Response</b>	Granted by Dkt. 9	
	6		- Motion for temporary restraining order filed by Plaintiff Highland Capital Management, L.P.	<b>No Response</b>	Granted by Dkt. 10	
12/16/2020	24		WITHDRAWN per # <b>29</b> Motion for leave (James Dondero's Emergency Motion to Modify Temporary Restraining Order) (related document(s) <b>10</b> Order on motion for protective order) filed by Defendant James D. Dondero	<b>29</b> Withdrawal filed by Defendant James D. Dondero (RE: related document(s) <b>24</b> Motion for leave (James Dondero's Emergency Motion to Modify Temporary Restraining Order) (related document(s) <b>10</b> Order on motion for protective order)).		
12/28/2020	32		Motion for protective order( <i>James Dondero's Emergency Motion for Entry of a Protective Order</i> ) filed by Defendant James D. Dondero	<b>34</b> Objection to (related document(s): <b>32</b> Motion for protective order (James Dondero's Emergency Motion for Entry of a Protective Order) filed by Defendant James D. Dondero) filed by Plaintiff Highland Capital Management, L.P. <b>(12/28/2020)</b>	Denied by Dkt. 38	
	33		-Motion for expedited hearing(related documents <b>32</b> Motion for protective order) (Request for Emergency Hearing) filed by Defendant James D. Dondero			
	48		Motion for contempt against James Dondero regarding Violation of the Temporary Restraining Order (Plaintiff's Motion for an Order Requiring Mr. James Dondero to Show Cause Why He Should Not Be Held in Civil Contempt for Violating the TRO) filed by Plaintiff Highland Capital Management, L.P.	<b>110</b> Objection to (related document(s): <b>48</b> Motion for contempt against James Dondero regarding Violation of the Temporary Restraining Order (Plaintiff's Motion for an Order Requiring Mr. James Dondero to Show Cause Why He Should Not Be Held in Civil Contempt for Violating the TRO) filed by Plaintiff Highland Capital Management, L.P.) (James Dondero's Objection and Response to Plaintiff's Motion for an Order Requiring Mr. James Dondero to Show Cause and Brief in Support) filed by Defendant James D. Dondero. <b>(02/21/2021)</b>	N/A	
01/07/2021	49		- Brief in support filed by Plaintiff Highland Capital Management, L.P. (RE: related document(s) <b>48</b> Motion for contempt against James Dondero regarding Violation of the Temporary Restraining Order (Plaintiff's Motion for an Order Requiring Mr. James Dondero to Show Cause Why He Should Not Be Held in Civil Contempt for Violating the TRO))		N/A	
	51		- Motion for expedited hearing(related documents <b>48</b> Motion for Contempt) filed by Plaintiff Highland Capital Management, L.P.		N/A	
01/13/2021	64		Motion for leave to appeal (related document(s): <b>59</b> Order on motion for preliminary injunction, <b>60</b> Notice of appeal filed by Defendant James D. Dondero) filed by Defendant James D.	<b>No Response</b>	Denied by Dkt. 111	
01/27/2021	75		Emergency Motion to continue hearing on (related documents <b>48</b> Motion for Contempt, <b>49</b> Brief) filed by Defendant James D. Dondero	<b>77</b> Objection to (related document(s): <b>75</b> Emergency Motion to continue hearing on (related documents <b>48</b> Motion for Contempt, <b>49</b> Brief) filed by Defendant James D. Dondero) filed by Plaintiff Highland Capital Management, L.P.. <b>(01/29/2021)</b>	N/A	
02/10/2021	95		Motion to continue hearing on (related documents <b>48</b> Motion for Contempt, <b>49</b> Brief) filed by Defendant James D. Dondero	<b>No Response</b>	Granted by Dkt. 97	
02/17/2021	102		Motion to continue hearing on (related documents <b>48</b> Motion for Contempt) filed by Plaintiff Highland Capital Management, L.P.	<b>No Response</b>	Granted by Dkt. 104	
02/20/2021	107		Motion to strike (related document(s): <b>48</b> Motion for contempt against James Dondero regarding Violation of the Temporary Restraining Order (Plaintiff's Motion for an Order Requiring Mr. James Dondero to Show Cause Why He Should Not Be Held in Civil Contempt for Violating the TRO) filed by Plaintiff Highland Capital Management, L.P., <b>49</b> Brief filed by Plaintiff Highland Capital Management, L.P.) (James Dondero's Emergency Motion in Limine and to Exclude Evidence and Argument) filed by Defendant James D. Dondero.	<b>115</b> Objection to (related document(s): <b>107</b> Motion to strike (related document(s): <b>48</b> Motion for contempt against James Dondero regarding Violation of the Temporary Restraining Order (Plaintiff's Motion for an Order Requiring Mr. James Dondero to Show Cause Why He Should Not Be Held in Civil Contempt for Violating the TRO) filed by Plaintiff Highland Capital Management, L.P. <b>(02/24/2021)</b>	N/A	
	108		- Motion for expedited hearing(related documents <b>107</b> Motion to strike document) filed by Defendant James D. Dondero		N/A	
03/02/2021	119		Motion to continue hearing on (related documents <b>48</b> Motion for Contempt) filed by Plaintiff Highland Capital Management, L.P.	<b>No Response</b>	Granted by Dkt. 120	

03/10/2021	126	Motion to continue hearing on (related documents 48 Motion for Contempt, 49 Brief, 125 Certificate of service)  Motion for Continuance of Contempt Hearing   filed by Defendant James D. Dondero (Attachments: # 1 Ex. A - Mandamus # 2 Ex. B - Letter # 3 Proposed Order)	No Response	N/A
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## EXHIBIT 30

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*Counsel for Movants*

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

In re:	)	Case No. 19-34054-sgj-11
	)	
Highland Capital Management, L.P.,	)	Chapter 11
	)	
Debtor.	)	
	)	

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**DECLARATION OF MICHAEL J. LANG IN SUPPORT OF MOVANTS' MOTION  
FOR RECUSAL PURSUANT TO 28 U.S.C. § 455**

I, Michael J. Lang, declare under penalty of perjury as follows:

1. I am more than 21 years of age and am competent to make this Declaration. I have personal knowledge of the facts set forth herein, and they are true and correct.
2. I am a partner at the law firm of Crawford, Wishnew & Lang PLLC and represent Movants James Dondero, Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P., The Dugaboy Investment Trust, The Get Good Trust, and NexPoint Real Estate Partners, LLC, f/k/a HCRE Partners, LLC, a Delaware limited liability company (collectively, "Movants") in the above-captioned action. I am authorized to make this Declaration in Support of Movants' Motion for Recusal Pursuant to 28 U.S.C. § 455 (the "Motion").
3. Exhibit 1 referenced and incorporated into the Brief in Support of the Motion ("the Brief") and contained in the Appendix in Support of the Motion (the "Appendix") (at APP. 0001-APP.

0137) is a true and correct copy of a court record [ECF Dkt. 181] from the bankruptcy proceeding styled *In the Matter of: Highland Capital Management, L.P.*; Case No. 19-12239 (CSS) in the United States Bankruptcy Court for the District of Delaware.

4. The following exhibits referenced and incorporated into the Brief and contained in the Appendix are true and correct copies of court records from this above-captioned bankruptcy proceeding styled *In Re: Highland Capital Management, L.P.*; Case No. 19-34054-sgj-11, in the United States Bankruptcy Court for the Northern District of Texas, Dallas Division:

<b>Exhibit Nos.</b>	<b>Description</b>	<b>Appendix Page Nos.</b>
2	January 9, 2020 Debtor's Motion to Compromise Controversy with Official Committee of Unsecured Creditors Transcript	APP. 0138-APP. 0228
3	February 19, 2020 Transcript	APP. 0229-APP. 0416
4	December 8, 2020 Motion for Order Imposing Temporary Restrictions on Debtor's Ability, as Portfolio Manager, to Initiate Sales by Non-Debtor CLO Vehicles [ECF Dkt. 1522]	APP. 0417-APP. 0442
5	December 16, 2020 Transcript - Motion for Order Imposing Temporary Restrictions	APP. 0443-APP. 0508
9	February 8, 2021 Transcript - Bench Ruling on Confirmation Hearing and Agreed Motion to Assume	APP. 0990-APP. 1040
10	July 8, 2020 Transcript - Motion to Extend Exclusivity Period and Motion to Extend Time to Remove Actions	APP. 1041-APP. 1098
12	June 30, 2020 Transcript - Motion for Remittance of Funds Held in Registry of Court filed by CLO Holdco, Ltd. [ECF Dkt. 802]	APP. 1152-APP. 1251
13	July 21, 2020 Official Committee of Unsecured Creditors Emergency Motion to Compel Production by the Debtor Transcript	APP. 1252-APP. 1376
14	Applications to Employ James P. Seery and Development Specialists, Inc. Transcript [ECF Dkt. 864]	APP. 1377-APP. 1510
15	March 4, 2020 Transcript - Hearing on Motion of The Debtor for Entry of an Order Authorizing, but not Directing, the Debtor to Cause Distributions to Certain "Related Entities"	APP. 1511-APP. 1631
16	June 15, 2020 Transcript - UBS's Motion for Relief from the Automatic Stay to Proceed with State Court Action	APP. 1632-APP. 1758
22	January 14, 2021 Motion to Appoint Examiner [ECF Dkt. 1752]	APP. 2057-APP. 2070
23	February 2, 2021 Transcript of Proceedings	APP. 2071-APP. 2365
24	Servicing Agreement – Exhibit N to the February 2, 2021 Transcript of Proceedings	APP. 2366-APP. 2401

25	Servicing Agreement – Exhibit J to the February 2, 2021 Transcript of Proceedings	APP. 2402-APP. 2440
26	February 3, 2021 Transcript of Proceedings	APP. 2441-APP. 2697
27	Chart of Holdings of Preference Shares in CLOs – Exhibit 2 from February 3, 2021 Hearing	APP. 2698-APP. 2699

5. **Exhibit 11** referenced and incorporated into the Brief and contained in the Appendix (at APP. 1099-1151) is a true and correct copy of a court record [ECF Dkt. 1186] from the proceeding styled *In the Acis Capital Management, L.P. and Acis Capital Management GP, LLC*; Case No. 18-30264-SGJ-11 in the United States Bankruptcy Court for the Northern District of Texas, Dallas Division.

6. The following exhibits referenced and incorporated into the Brief and contained in the Appendix are true and correct copies of court records from the adversary proceeding styled *Highland Capital Management, L.P. v. Highland Capital Management Fund Advisors, L.P., et al.*, Adversary Proceeding No. 21-03000-sgj, in the United States Bankruptcy Court for the Northern District of Texas, Dallas Division:

Exhibit Nos.	Description	Appendix Page Nos.
6	January 6, 2021 Plaintiff Highland Capital Management, L.P.'S Verified Original Complaint for Declaratory and Injunctive Relief [ECF Dkt. 1]	APP. 0509-APP. 0527
7	January 26, 2021 Transcript - Motion for Entry of Order Authorizing Debtor to Implement Key Employee Plan	APP. 0528-APP. 0784
17	January 6, 2021 Debtor's Memorandum of Law in Support of its Motion for a Temporary Restraining Order and Preliminary Injunction Against Certain Entities Owned and/or Controlled by Mr. James Dondero [ECF Dkt. 6]	APP. 1759-APP. 1776

7. The following exhibit referenced and incorporated into the Brief and contained in the Appendix is a true and correct copy of a court record from the adversary proceeding styled *Highland Capital Management, L.P. v. James D. Dondero*, Adversary Proceeding No. 20-3190-sgj, in the United States Bankruptcy Court for the Northern District of Texas, Dallas Division:

Exhibit Nos.	Description	Appendix Page Nos.
8	January 8, 2021 Transcript - Preliminary Injunction Hearing	APP. 0785-APP. 0989

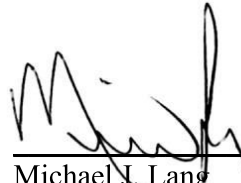
8. The following exhibits referenced and incorporated into the Brief and contained in the Appendix are true and correct copies of court records from the adversary proceeding styled *Highland Capital Management, L.P. v. Highland Capital Management Fund Advisors, L.P., et al.*, Adversary Proceeding No. 21-03010-sgj, in the United States Bankruptcy Court for the Northern District of Texas, Dallas Division:

Exhibit Nos.	Description	Appendix Page Nos.
19	February 17, 2021 Debtor's Memorandum of Law in Support of its Motion for a Mandatory Injunction Requiring the Advisors to Adopt and Implement a Plan for the Transition of Services by February 28, 2021 [ECF Dkt. 3]	APP. 1792-APP. 1812
20	February 24, 2021 Order on Mandatory Injunction [ECF Dkt. 25]	APP. 1813-APP. 1817
21	February 23, 2021 Transcript - Mandatory Injunction Hearing	APP. 1818-APP. 2056

9. **Exhibit 18** referenced and incorporated into the Brief and contained in the Appendix (at APP. 1777-1791) contains true and correct courtesy copies of the K&L Gates Letters (as defined in the Brief), which are attached to the Declaration of James Seery [ECF 4] in the Adversary Proceeding styled *Highland Capital Mgmt. v. Highland Capital Management Fund Advisors, L.P., et al.* Adversary No. 21-03000-sgj.

10. I declare under penalty of perjury under the laws of the United States of America that the foregoing is true and correct.

EXECUTED ON the 18<sup>th</sup> of March, 2021 in Dallas, Dallas County, Texas.

  
\_\_\_\_\_  
Michael J. Lang  
Declarant



# EXHIBIT 4

Case 19-34054-sgj11 Doc 3571 Filed 10/17/22 Entered 10/17/22 11:28:53 Desc  
Main Document Page 1 of 29

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

In re:

HIGHLAND CAPITAL MANAGEMENT, L.P.

Debtor.

Chapter 11

Case No. 19-34054 (SGJ)

JAMES DONDERO, HIGHLAND  
CAPITAL MANAGEMENT FUND  
ADVISORS, L.P., NEXPOINT  
ADVISORS, L.P., THE DUGABOY  
INVESTMENT TRUST, THE GET  
GOOD TRUST, and NEXPOINT REAL  
ESTATE PARTNERS, LLC, F/K/A HCRE  
PARTNERS, LLC, A DELAWARE  
LIMITED LIABILITY COMPANY'S  
MEMORANDUM OF LAW IN SUPPORT  
OF RENEWED MOTION TO RECUSE  
PURSUANT TO 28 U.S.C. § 455

**MOVANTS' AMENDED MEMORANDUM OF LAW IN SUPPORT OF  
AMENDED RENEWED MOTION TO RECUSE PURSUANT TO 28 U.S.C. § 455**

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## I. INTRODUCTION

This Renewed Motion to Recuse is necessary because the Court denied a prior motion by James Dondero, Highland Capital Management Fund Advisors, L.P., The Dugaboy Investment Trust, Get Good Trust, and NexPoint Real Estate Partners, LLC f/k/a HCRE Partners, LLC (collectively, “Movants”) to supplement the record in support of their original motion to recuse, making it impossible for Movants to have all evidence of the Court’s bias considered on appeal. As set forth herein, the Court’s animus toward Movants is so evident, persistent, and severe that Movants cannot receive fair treatment or justice in this Court. And while the Court previously suggested that Movants sought recusal too late, that suggestion rings hollow, because the Court continues to preside over several proceedings involving Movants, and because the Court’s bias continues to pervade all proceedings before it. This Motion should be granted.

## II. PROCEDURAL HISTORY

The Movants filed their original motion to recuse (“Original Recusal Motion”) on March 18, 2021.<sup>1</sup> The Court denied the Motion less than a week later.<sup>2</sup> In doing so, the Court acknowledged “that the applicable statute and rule do not expressly address timeliness” but nonetheless concluded that the motion was untimely.<sup>3</sup> Moreover, despite recognizing that an objective standard should be applied to a recusal determination, the Court instead applied a subjective standard, based entirely on a self-assessment: “The Presiding Judge does not believe she harbors, or has shown, any personal bias or prejudice against the Movants.”<sup>4</sup>

The Movants appealed the Bankruptcy Court’s order denying their Original Recusal

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<sup>1</sup> *In re: Highland Capital Management, L.P.*, Case No. 19-34054-sgj11, Bankr. Dkt. No. 2061.

<sup>2</sup> Bankr. Dkt. No. 2083.

<sup>3</sup> *Id.* at 5.

<sup>4</sup> *Id.* at 10.

Motion to the United States District Court for the Northern District of Texas on April 6, 2021.<sup>5</sup>

On February 9, 2022, the District Court denied the appeal for lack of jurisdiction.<sup>6</sup>

Thereafter, this Court continued to preside over the bankruptcy proceedings as well as at least nine adversary proceedings involving the Movants. Further, the Court has since held additional hearings and made additional rulings and other statements that demonstrate clearly the Court's ongoing animus toward Movants. As a result, on August 26, 2022, Movants filed an Amended Motion for Final Appealable Order and Supplement to Motion to Recuse Pursuant to 28 U.S.C. § 455 ("Motion to Supplement"), in which Movants sought: (1) to remove the "reservation language" in the Original Recusal Order; (2) an order stating that Original Recusal Order is final; and (3) to supplement the record on the Original Recusal Motion.<sup>7</sup> The Court held a hearing on the Motion to Supplement on August 31, 2022. At that hearing, the Movants informed the Court that Highland was *unopposed* to the relief requested in the Motion to Supplement. Nevertheless, the Court accused Mr. Dondero and his counsel of "carpet-bombing us with paper and causing us to expend resources," chastised Mr. Dondero's counsel at length for the size of the record submitted in support of the Motion, and asked counsel to "help me to understand why this is not wasting resources in your view and why this isn't just some strategy."<sup>8</sup>

Following the hearing, the Court issued an order denying the Motion to Supplement as procedurally improper.<sup>9</sup> In its order, the Court invited Movants to do one of two things: (1) file a "simple motion" (without attaching additional evidence) seeking the removal of the language

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<sup>5</sup> See *Dondero v. Hon. Stacey G. C. Jernigan*, Civ. Action No. 3-21-CV-0879-K.

<sup>6</sup> *Id.*, Dkt. No. 39 at 1-2 (noting that the Bankruptcy Court "reserve[d] the right to amend or supplement" its ruling).

<sup>7</sup> Bankr. Dkt. No. 3470.

<sup>8</sup> Ex. U, August 31, 2022 Hr'g Tr. at 20:13-25. Based on the Court's comments, Movants have attached only relevant excerpts of transcripts to this Motion to minimize the volume of exhibits in the record. However, Movants can file an appendix attaching full transcripts at the Court's request.

<sup>9</sup> Bankr. Dkt. No. 3479 at 3.

in the Court’s original order denying recusal that hindered immediate appeal, or (2) file a new motion to recuse based on “any alleged new evidence or grounds for recusal.”<sup>10</sup> By invoking the first option, Movants would be free to seek mandamus of the Court’s denial of the Original Recusal Motion, but would not have the benefit of a full and complete record. Consequently, Movants have elected to file a new Motion containing all evidence of record that supports recusal.

### **III. RELEVANT BACKGROUND AND EVIDENCE OF BIAS<sup>11</sup>**

Many disparaging remarks have been made about Mr. Dondero, his employees, and his businesses during the course of these bankruptcy proceedings, few of which are tethered to facts or evidence adduced in this case. Among other things, Mr. Dondero has repeatedly been labeled “vexatious,” “litigious,” and a bad actor. HCMLP has, in turn, been described as a “Byzantine empire” and “ruinous web.”<sup>12</sup> These accusations—which, to be clear, is all they are—have no basis in the realities of HCMLP’s business or Mr. Dondero’s management of it.

#### **A. Mr. Dondero Ran A Successful And Profitable Business For More Than Two Decades Prior to Bankruptcy**

HCMLP is an SEC-registered investment advisor founded in 1993 by Mr. Dondero and Mark A. Okada.<sup>13</sup> Although this Court has adopted various advocates’ description of HCMLP and its affiliates as a complex “web” of entities operated at the whim and for the sole benefit of Mr. Dondero, for 26 years prior to filing a chapter 11 petition, HCMLP operated as a legitimate (and heavily regulated) investment advisor for the benefit of its managed funds and investors. As of the Petition Date, HCMLP continued to employ 76 employees, including executive-level

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<sup>10</sup> *Id.*

<sup>11</sup> Movants have truncated the discussion of the relevant background that previously was discussed in Movants’ Original Recusal Motion. Movants hereby incorporate the Original Recusal Motion by reference and, where appropriate, Movants specifically reference sections of that Motion to support their renewed arguments here.

<sup>12</sup> Ex. D, June 30, 2020 Hr’g Tr. at 22:18, 68:24.

<sup>13</sup> Order (I) Confirming Fifth Amended Plan of Reorganization of Highland Capital Management, L.P. (as Modified) and (II) Granting Related Relief (“Confirmation Order”), Bankr. Dkt. No. 1943, ¶ 4.



managers.<sup>14</sup> Thus, while the Court has described Mr. Dondero as HCMLP’s solitary decision-maker on all matters concerning the company’s operation and management, that description makes no sense. At its high-water mark, HCMLP had assets under management exceeding \$40 billion.

Following the financial crisis in 2008, HCMLP and some of its managed funds and affiliates, like many other financial institutions and advisors across the globe, faced several lawsuits. Notably, although the Court has repeatedly characterized Mr. Dondero as “litigious” and “vexatious,” in virtually all of the lawsuits involving HCMLP before its bankruptcy filing, HCMLP was *the defendant*.<sup>15</sup> What is more, between 2008 and HCMLP’s bankruptcy filing in 2019, virtually none of the lawsuits filed against HCMLP resulted in any sizeable liability *against HCMLP*, and certainly none that would render HCMLP insolvent.<sup>16</sup> Indeed, the only significant award issued against HCMLP at any time between 2008 and 2019 is an arbitration award in favor of the Redeemer Committee. It also bears mentioning that at no time prior to HCMLP’s bankruptcy filing had Mr. Dondero ever personally been held liable for *any* misconduct in relation to his management of HCMLP’s business.

**B. The Court Formed An Animus Against Mr. Dondero During The Acis Bankruptcy Case That Infected This Bankruptcy Case From The Outset**

The Court’s animus toward Movants stems from its earlier involvement in the bankruptcy case of Acis Capital Management, L.P., a Delaware limited partnership formed in 2010. In January 2018, Joshua Terry, filed an involuntary petition in bankruptcy against Acis and its general partner,

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<sup>14</sup> *Id.*, ¶ 5.

<sup>15</sup> See, e.g., *UBS Securities, LLC v. Highland Capital Mgmt., L.P., et al.*, Index No. 650097/2009 (N.Y. Sup. Ct.); *Citibank, N.A. v. Highland CDO Opportunity Master Fund, L.P., et al.*, Case No. 1:12-cv-02827-NRB (S.D.N.Y.); *HYMF, Inc. v. Highland Capital Mgmt., L.P., et al.*, Index No. 601027/2009 (N.Y. Sup. Ct.); *Daugherty v. Highland Capital Mgmt., et al.*, Case No. 2017-0488-SG (Del. Ch. Ct.).

<sup>16</sup> Although this Court has suggested that HCMLP owes “\$1 billion” to UBS, the UBS judgment was not against HCMLP but two of its managed funds. See Bankr. Dkt. 177-4. The Debtor itself objected to UBS’s \$1 billion proof of claim on this basis. See Bankr. Dkt. No. 906.

Acis Capital Management GP, L.L.C. (collectively, “Acis”).<sup>17</sup> This Court presided over the Acis Bankruptcy. Prior to its bankruptcy, Acis served as portfolio manager for “hundreds of millions of dollars’ worth” of collateralized loan obligations (“CLOs”).<sup>18</sup> Mr. Dondero served as Acis’s Chief Executive Officer, and HCMLP provided certain services to Acis pursuant to shared services agreements. The Court’s Bench Ruling confirming Acis’s Chapter 11 plan makes abundantly clear that the Court formed negative opinions of Mr. Dondero during that bankruptcy case. The ruling is replete with negative remarks about Mr. Dondero, his management decisions, and the structure of his businesses.

HCMLP, a separately owned entity, filed its Chapter 11 petition in bankruptcy for entirely different reasons in Delaware on October 16, 2019.<sup>19</sup> At the time, Debtor’s counsel—Pachulski, Stang, Ziehl & Jones, LLP (“Pachulski”)—explained that it filed the bankruptcy in Delaware to give HCMLP and its then-existing management (including Mr. Dondero), a “fresh start.”<sup>20</sup> The Official Committee of Unsecured Creditors (the “UCC”) moved to transfer the proceedings to this Court, arguing that transfer was appropriate because the Court had the benefit of a “learning curve” because of the Acis Bankruptcy.<sup>21</sup> At the time, Pachulski resisted the transfer, arguing that the UCC only wanted to take advantage of the Court’s preexisting negative views of HCMLP’s management.<sup>22</sup> Thus, it was Pachulski that initially questioned the Court’s impartiality. The

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<sup>17</sup> *In re Acis Capital Mgmt., L.P.*, Case No. 3:18-bk-30264 (N.D. Tex.) (“Acis Bankruptcy”), Dkt. No. 1; *see also* Bench Ruling and Memorandum of Law in Support of: (A) Final Approval of Disclosure Statement; and (B) Confirmation of Chapter 11 Trustee’s Third Amended Joint Plan (“Bench Ruling”), Acis Bankr. Dkt. No. 287 at 10-11.

<sup>18</sup> Bench Ruling, Acis Bankr. Dkt. No. 827 at 4.

<sup>19</sup> Bankr. Dkt. No. 3.

<sup>20</sup> Ex. A, December 3, 2019 Hr’g Tr. at 78:21-23.

<sup>21</sup> *Id.*

<sup>22</sup> *Id.* at 78:3-8; *see also id.* at 79:14-20 (referring to the opinions the Court formed in the Acis bankruptcy as “baggage”).

Delaware Bankruptcy nonetheless granted the UCC's motion to transfer.<sup>23</sup>

Following transfer, this Court foreshadowed that it would rely on the negative opinions it formed during the Acis Bankruptcy in dealing with Mr. Dondero, his former employees, and his affiliated entities.<sup>24</sup> Indeed, *at the very first hearing* before this Court on January 9, 2020, the Court reiterated its many negative opinions.<sup>25</sup> And the Court pointed to actions purportedly taken by Mr. Dondero in the Acis Bankruptcy as “evidence” of a presumed propensity of Mr. Dondero to engage in similar actions in the HCMLP bankruptcy. For that reason, the Court insisted on including language in its order allowing it to hold Mr. Dondero (but no other party) in contempt of court.<sup>26</sup> Notably, at the time of this first hearing, *Mr. Dondero had not filed a single motion or objection to any motion*. Consequently, there was nothing in the record before the Court to justify its specific rulings and comments relating to Mr. Dondero.

**C. The Court's Animus Continued To Infect Its Decision-Making And Treatment Of Movants**

**1. The February 19, 2020 Motion to Retain Hearing**

Just over a month after the Court's initial hearing in the bankruptcy case, on February 19, 2020, the Court held a hearing on HCMLP's application to retain the law firm Foley Gardere to pursue appeals relating to the Acis Bankruptcy on behalf of Neutra Ltd., a company owned by Mr. Dondero that succeeded to the ownership of Acis. Importantly, during the hearing, former Bankruptcy Judge Russell Nelms—one of the three independent directors appointed to Debtor's Independent Board—testified that, in the Board's business judgment, employment of Foley

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<sup>23</sup> *Id.* at 90:15-24.

<sup>24</sup> Shortly after the case was transferred, the United States Trustee likewise relied on the Court's comments and conclusions in the Acis Bankruptcy as the basis for its motion to appoint a Chapter 11 trustee. *See* Bankr. Dkt. No. 271. None of the evidence cited in the Trustee's motion had yet been adduced in HCMLP's bankruptcy proceeding.

<sup>25</sup> Ex. B, January 9, 2020 Hr'g Tr. at 78:23-79:16 (stating, “I can't extract what I learned during the Acis case, it's in my brain,” and explaining its opinion that Mr. Dondero acted in a “bad way” in the Acis case).

<sup>26</sup> *Id.* at 80:3-6; *see also id.* at 52:10-25.

Gardere and payment of its legal fees was in the Debtor’s best interest.<sup>27</sup> Despite that testimony, the Court *sua sponte* expressed a belief (untethered to evidence) that Mr. Dondero may have somehow used his “powers of persuasion” to unduly influence the Independent Board’s business judgment.<sup>28</sup> The Court did not stop there. It went on to comment: “Highland is in bankruptcy because of litigation, litigation, litigation. The past officers and directors and controls’ propensity to fight about everything . . . It’s about years of litigation coming home to roost. And this appears to be more of the same, potentially.”<sup>29</sup> That unsolicited commentary is surprising for two reasons. *First*, again, Mr. Dondero had not yet “fought” anything in the context of the HCMLP proceedings (and indeed, was not even present at the hearing on the Debtor’s motion to retain Foley Gardere). *Second*, HCMLP was the *defendant* in the various lawsuits spawning “years of litigation,” which the Court nonetheless blamed on “past officers and directors” of HCMLP.<sup>30</sup> Where, as here, the Court has manifested an early distrust of one party and made unsolicited negative comments about the party’s practices and intent, federal appellate courts have required recusal.<sup>31</sup>

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<sup>27</sup> Ex. C, February 19, 2020 Hr’g Tr. at 62:6-17.

<sup>28</sup> *Id.* at 177:7-178:3 (emphasizing the Court’s “long history” with Mr. Dondero—a history that came entirely from the Acis Bankruptcy). In the same hearing, the Court also suggested that Mr. Dondero could not be “trusted” to “keep his word.” *Id.* at 174:11-175:13. When applying the reasonable business judgment standard to Mr. Seery and Debtor management, by contrast, the Court has said it is a very low standard requiring judicial deference. *See* Ex. W, August 4, 2021 Hr’g. Tr. at 77:4-78:20.

<sup>29</sup> Ex. C, Feb. 19, 2020 Hr’g Tr. at 178:4-12.

<sup>30</sup> *See id.* at 177:7-178:17. Again, the *only* pre-petition lawsuit that ended in any sizeable judgment *against* HCMLP was the arbitration award issued against HCMLP in favor of the Redeemer Committee. Further, the Debtor *objected* to proofs of claim filed by the parties litigating or attempting to litigate against HCMLP—including those filed by Acis, UBS, Pat Daugherty, and HarbourVest—arguing that their proofs of claim were unmeritorious. *See* Bankr. Dkt. Nos. 771 (Acis and Terry), 1008 (Daugherty), 906 (HarbourVest), 928 (UBS).

<sup>31</sup> *See Sentis Group, Inc. v. Coral Group, Inc.*, 559 F.3d 888, 904-05 (8th Cir. 2009) (judge’s “apparent distrust of Plaintiffs as manifested early in the litigation” were among the reasons that reassignment on remand was appropriate); *U.S. v. Microsoft Corp.*, 56 F.3d 1448, 1464-65 (D.C. Cir. 1995) (district judge made “several comments during proceedings which evidenced his distrust of Microsoft’s lawyers and his generally poor view of Microsoft’s practices” arising out of “other alleged misdeeds,” none of which were at issue in the actual case before it).

From that point on, unsurprisingly, HCMLP and its counsel began to leverage the Court's predisposition against Mr. Dondero (*i.e.*, what the Debtor had previously described as the Court's "baggage") for the Debtor's own benefit.<sup>32</sup>

## **2. The June 30, 2020 CLO Fund Release Hearing**

The Court's animus against Movants persisted, and if anything, got worse, from there. In April 2020, CLO Holdco—a non-debtor wholly-owned subsidiary of a charitable Donor-Advised Fund (the "DAF") established by Mr. Dondero, moved to have \$2.5 million in funds that indisputably belonged to CLO Holdco released from the registry of the Court.<sup>33</sup> The UCC objected. At a June 2020 hearing, CLO Holdco introduced 16 exhibits supporting its claim to the funds, and the Court admitted that CLO Holdco's lawyer made "perfect arguments" regarding the potential legal ramifications of refusing to release the funds, including that "holding the money in the registry of the Court that a non-debtor asserts is its property" is "tantamount to a prejudgment remedy."<sup>34</sup> Nonetheless, based entirely on arguments made by counsel for the UCC, the Court again concluded that Mr. Dondero was behind the CLO Holdco filing and, therefore, questioned whether it was filed in "good faith," despite the absence of evidence in the record supporting this belief.<sup>35</sup> The Court therefore denied the motion.

## **3. The July 8, 2020 Exclusivity Hearing**

Just over one week later, at a hearing on HCMLP's motion to extend the exclusivity period,

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<sup>32</sup> This is similar in kind to what happened in *Sentis Group, Inc.*, in which the U.S. Court of Appeals for the Eighth Circuit reversed and remanded for reconsideration by a different judge a district court's order dismissing the case as a sanction for perceived discovery misconduct by the plaintiffs. In a case marred by contentious discovery disputes, the Eighth Circuit first noted that "defense counsel's goal shifted from conducting effective discovery to fanning the flames of the court's frustration and building a case for sanctions." *Id.* at 891. Ultimately, the Eighth Circuit reversed the sanctions order and held that the district court's statements, in combination with its misconstruction of a prior order and "its apparent distrust of Plaintiffs as manifested early in the litigation" showed a "sufficiently high degree of antagonism to require reassignment of the case on remand." *Id.* at 904-05.

<sup>33</sup> Bankr. Dkt. No. 590.

<sup>34</sup> See Ex. D, June 30, 2020 Hr'g Tr. at 85:17-22.

<sup>35</sup> *Id.* at 82:3-11, 85:4-16.

the Court, acting *sua sponte*, directed HCMLP's counsel to investigate Mr. Dondero and certain "Highland affiliates" after allegedly seeing a news article (that was not part of the record) that referenced "Mr. Dondero or Highland affiliates" receiving PPP loans.<sup>36</sup> Notably, neither Mr. Dondero nor the "Highland affiliates" referred to in the article were the property of or controlled by HCMLP. In fact, as HCMLP would later confirm, the PPP loans at issue had nothing whatsoever to do with the HCMLP.<sup>37</sup>

#### 4. The December 16, 2020 And January 26, 2021 CLO Hearings

In keeping with its habit of accusing entities that the Court perceives to be affiliated with Mr. Dondero of acting "bad faith," the Court did so again in December 2020.<sup>38</sup> On December 16, 2020, the Court held a hearing on a motion by various third-party financial advisors and retail funds to prevent HCMLP's liquidation of certain CLO assets (the "Restriction Motion").<sup>39</sup> During the hearing, the Court chastised counsel for the advisors and retail funds for filing the Restriction Motion (*i.e.*, for advocating a good faith position on behalf of their clients), stating that it was "dumbfounded" by the motion, and opining that Mr. Dondero was behind it, notwithstanding that it was filed by separate and distinct legal entities represented by independent counsel.<sup>40</sup> The Court concluded, without any evidentiary basis, that the Restriction Motion was brought for an improper purpose.<sup>41</sup> The Court further declared the Restriction Motion frivolous, "almost Rule 11

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<sup>36</sup> See Ex. E, July 8, 2020 Hr'g Tr. at 42:10-24.

<sup>37</sup> Ex. F, July 14, 2020 Hr'g Tr. at 53:17-59:3.

<sup>38</sup> The federal courts have repeatedly required recusal or reassignment to a different judge where the sitting judge questions the integrity of one party or their counsel or suggests that their actions constitute "bad faith." See, e.g., *Johnson v. Sawyer*, 120 F.3d 1307, 1334-37 (5th Cir. 1997); *In re U.S.*, 572 F.3d 301, 311-12 (7th Cir. 1999); *U.S. v. Kennedy*, 682 F.2d 244, 258-60 (3d Cir. 2012).

<sup>39</sup> Bankr. Dkt. No. 1522. The basis and context for the motion is described in detail in Movants' Original Recusal Motion, Bankr. Dkt. No. 2061, at pp. 8-16. Notably, the retail funds are registered investment advisors that owe independent fiduciary duties to their investors pursuant to the Investment Advisors Act of 1940.

<sup>40</sup> Ex. J, December 16, 2020 Hr'g Tr. at 63:14-25.

<sup>41</sup> *Id.*

frivolous,” notwithstanding that the motion was filed in good faith.<sup>42</sup> The Court then used the hearing to condemn Mr. Dondero on the record.

Yet another display of the Court’s bias toward Movants came in the context of this same dispute, several weeks later. On January 26, 2021, the Court held a preliminary injunction hearing in which it considered whether the advisors and retail funds had tortiously interfered with agreements relating to management of the CLOs.<sup>43</sup> It was abundantly clear at the hearing that HCMLP could not make the requisite showing to justify injunctive relief.<sup>44</sup> And the evidence was undisputed that Mr. Dondero did not influence or cause the advisors or retail funds to take any action. Nevertheless, the Court once again turned its focus to Mr. Dondero, warning him that the Court had prohibited him from taking action to interfere with the CLOs. Incredibly, the Court then made the implied finding that Mr. Dondero had caused counsel for the retail funds to take certain actions.<sup>45</sup> The Court further stated that it was “leaning” toward finding Mr. Dondero in contempt of court and threatening to shift the “whole bundle of attorney’s fees” to Mr. Dondero in connection with a motion for injunctive relief filed by HCMLP that had nothing to do with him.<sup>46</sup>

##### **5. The Court’s Ruling On Movants’ Motion For An Examiner**

Another concerning thing that has happened at the hands of this Court is the repeated disenfranchisement of Movants from judicial process. For example, the Court has repeatedly wielded its scheduling powers as a sword against Movants, often preventing any real consideration

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<sup>42</sup> See *id.* at 64:1-7. The statutory basis for the requested relief was section 363(c)(1) or section 1108 of the Bankruptcy Code, which provide that the debtor-in-possession may engage in ordinary course business “unless the court orders otherwise.” That was all that the Advisors and Retail Funds asked the Court to do.

<sup>43</sup> See Adv. Proc. No. 21-03000-sgj, Dkt. 1; Ex. L, January 26, 2021 Hr’g Tr.

<sup>44</sup> HCMLP’s failures in this regard are detailed in Movants’ Original Recusal Motion, Bankr. Dkt. No. 2016, at pp. 13-16.

<sup>45</sup> This finding was in direct contravention of the Court’s statements just one week earlier, where it implied that Mr. Dondero lacked such control and prohibited Mr. Dondero from testifying that he exercised no control of the advisors, the retail funds, or their counsel. Ex. K, January 8, 2021 Hr’g Tr. at 119:6-122:25.

<sup>46</sup> Ex. L, Jan. 26, 2021 Hr’g Tr. at 251:24-252:5.



of legitimate motions filed by Movants by ensuring that hearings on those motions happen too late. In one such instance, on January 14, 2021, Dugaboy and Get Good (the “Trusts”) requested the Court direct the appointment of a neutral third-party examiner pursuant to 11 U.S.C. § 1104(c) as a less costly means to resolve various issues that had arisen in the HCMLP bankruptcy (the “Examiner Motion”).<sup>47</sup> The Trusts sought the appointment of an examiner to address, among other things (i) the issues raised by the advisors and the retail funds in the Restriction Motion, (ii) various objections to the proposed plan of reorganization raised by the advisors, the retail funds, and the United States Trustee (discussed below), and (iii) concerns expressed by the Court about costs and expenses incurred in the context of the bankruptcy proceedings.<sup>48</sup>

Given the timing of the Examiner Motion relative to the expected date of the hearing on Debtor’s Fifth Amended Plan of Reorganization (as Modified) (the “Plan”), the Trusts asked the Court to consider the Motion on an “emergency” basis to avoid interference with the Plan.<sup>49</sup> Despite this request (and despite the Court’s willingness to hear motions filed by HCMLP on an emergency basis), the Court set the hearing on a date long after the expected hearing on Plan confirmation, thereby ensuring that the Motion would be rendered moot.

#### **D. The Court Confirms A “Monetization Plan” Over Movants’ Objections**

The Court’s biased decision-making tethered to its preexisting negative views of Mr. Dondero persisted through Plan confirmation.

On February 8, 2021, the Court announced its oral ruling regarding the Plan, in which the Court referred inexplicably and extensively to proceedings in the Acis Bankruptcy.<sup>50</sup> In its ruling,

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<sup>47</sup> Bankr. Dkt. No. 1752.

<sup>48</sup> *Id.*

<sup>49</sup> *Id.*

<sup>50</sup> Ex. M, February 8, 2021 Hr’g Tr. at 15:15-16:5.



the Court summarily rejected all of the Plan objections lodged by Movants, decreeing them as filed in bad faith.<sup>51</sup> Next, even though it had “not been asked to declare Mr. Dondero and his affiliated entities as vexatious litigants per se,” the Court deemed Mr. Dondero and other Movants “vexatious litigants.”<sup>52</sup> The Court’s ruling failed to comport with its own iteration of the prerequisites to declaring a litigant vexatious.<sup>53</sup> Indeed, the Fifth Circuit recently explained that the Bankruptcy Court failed to follow proper procedures to designate Mr. Dondero vexatious.<sup>54</sup>

On February 22, 2021, the Court issued its Confirmation Order. Against the backdrop discussed herein, it is perhaps not surprising that the Court again took the opportunity to criticize and accuse Mr. Dondero and Movants:

- “Naturally, [the independent board members] were worried about getting sued no matter how defensible their efforts—given the litigation culture that enveloped Highland historically. Based on the record of this case and the proceedings in the Acis chapter 11 case, it seemed as though everything always ended in litigation at Highland.”<sup>55</sup>
- “The Debtor’s Chief Executive Officer, James P. Seery, credibly testified at the Confirmation Hearing that the Debtor was ‘run at a deficit for a long time and then would sell assets or defer employee compensation to cover its deficits.’ The Bankruptcy Court cannot help but wonder if that was necessitated because of enormous litigation fees and expenses incurred by the Debtor due to its culture of litigation . . . .”<sup>56</sup>
- “[T]he Bankruptcy Court questions the good faith of Mr. Dondero’s and the Dondero Related Parties’ objections. In fact, the Bankruptcy Court has good reason to believe that these parties are not objecting to protect economic interests they have in the Debtor but to be disruptors.”<sup>57</sup>
- “Mr. Post testified on behalf of the Highland Advisors and Funds that the Funds

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<sup>51</sup> *Id.* at 20:17-20.

<sup>52</sup> *Id.* at 46:20-25, 45:12-14.

<sup>53</sup> *See id.* at 46:6-15 (describing factors to be considered prior to deeming a litigant vexatious).

<sup>54</sup> *See In the Matter of Highland Capital Mgmt., L.P.*, 48 F.4th 419 n.19 (5th Cir. 2022) (citing *In re Carroll*, 850 F.3d 811, 815 (5th Cir. 2017) (per curiam)). The problems with the Court’s ruling regarding vexatiousness are further described in detail in Movants’ Original Recusal Motion, Bankr. Dkt. No. 2061 at pp. 21-27.

<sup>55</sup> Confirmation Order, Bankr. Dkt. No. 1943, ¶ 14.

<sup>56</sup> *Id.*, ¶ 7.

<sup>57</sup> *Id.*, ¶ 17.

have independent board members that run the Funds, but the Bankruptcy Court was not convinced of their independence from Mr. Dondero because none of the so-called independent board members have ever testified before the Bankruptcy Court and all have been engaged with the Highland complex for many years. Notably, the Court questions Mr. Post's credibility because, after more than 12 years of service, he abruptly resigned from the Debtor in October 2020 at the exact same time that Mr. Dondero resigned at the Board of Directors' request, and he is currently employed by Mr. Dondero."<sup>58</sup>

- In discrediting the objections of various NexBank entities, the Court likewise surmised that "Mr. Dondero appears to be in control of these entities as well."<sup>59</sup>
- "[T]he Bankruptcy Court has allowed . . . these objectors to fully present arguments and evidence in opposition to confirmation, even though . . . the Bankruptcy Court questions their good faith. Specifically, the Bankruptcy Court considers them all to be marching pursuant to the orders of Mr. Dondero."<sup>60</sup>

Again, the Bankruptcy Court offered up no specific evidence of any bad faith on behalf of Mr. Dondero or the other "objectors." Nor did the Court offer any evidence (or explanation) of why it had "good reason to believe" that Mr. Dondero and the other objectors were seeking to do anything other than protect their legitimate economic interests.<sup>61</sup> In short, an objective observer reading the language of the Confirmation Order would have reason to question this Court's impartiality.

#### **E. The Court's Post-Confirmation Decisions Have Continued To Give The Appearance Of Bias**

Since confirmation, the Court has continued to act in a biased manner.

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<sup>58</sup> *Id.*, ¶ 18. Notably, at the time of these comments, there was no evidence of record even suggesting that the Funds were managed by anything other than independent boards, and there was no evidence—other than the Court's own conjecture—that Mr. Post's resignation from his position at HCMLP had anything to do with Mr. Dondero. Nor is it clear how Mr. Post's mere association with Mr. Dondero could possibly impact his competency or credibility to testify about the management of various Funds that he personally came into contact with during "12 years of service" for the Debtor.

<sup>59</sup> *Id.*

<sup>60</sup> *Id.*, ¶ 19.

<sup>61</sup> Notably, the Fifth Circuit previously has admonished this Court for making findings and decisions based on mere "suspicion" and "indirect inference" rather than evidence. In *The Cadle Co. v. Moore*, the Fifth Circuit reversed an order of dismissal issued by this court as a sanction for "abuse of judicial process," finding that the "bankruptcy court's mere suspicions do not add up to clear and convincing evidence." 739 F.3d 724, 731 (5th Cir. 2014). In addition, the Fifth Circuit emphasized that it was "troubled by the bankruptcy court's use of indirect inferences" to support its decision. *Id.* at 731 n.11.

**1. The Court's August 2021 Sanctions Order**

Perhaps one of the most telling orders issued by the Court since the Original Recusal Motion was filed is the Court's order sanctioning various entities and individuals because two entities—the DAF and CLO Holdco—in consultation with legal counsel, decided to file a lawsuit against HCMLP in the Northern District of Texas. Specifically, on April 12, 2021, a complaint was filed against HCMLP and two HCMLP-controlled entities (Highland HCF Advisor, Ltd. (“HCFA”) and Highland CLO Funding, Ltd. (“HCLOF”)) alleging, *inter alia*, impropriety by the Debtor, HCFA, and HCLOF in brokering the sale of CLO interests held by HarbourVest<sup>62</sup> to the Debtor, without prior notice to other CLO investors and without respecting those investors' right of first refusal.<sup>63</sup> Shortly after filing the complaint, the DAF and CLO Holdco filed a motion for leave to amend the complaint to add Mr. Seery as a defendant, based on his role brokering the HarbourVest transaction.<sup>64</sup> Within days of these filings, HCMLP filed a motion seeking an order holding the DAF, CLO Holdco, and “the persons who authorized the DAF and CLO Holdco . . . to file the Seery motion,” including their attorneys, Sbaiti & Company, PLLC, in civil contempt.<sup>65</sup>

The Court held an evidentiary hearing on HCLMP's sanctions motion on June 8, 2021. At that hearing, Mark Patrick, who was then serving as the DAF's general manager, testified that he hired Sbaiti & Co. and that he authorized the DAF to file the lawsuit and the motion to add Mr.

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<sup>62</sup> “HarbourVest” refers to HarbourVest Dover Street IX Investment, L.P., HarbourVest 2017 Global AIF, L.P., HarbourVest 2017 Global Fund, L.P., HV International VIII Secondary, L.P., and HarbourVest Skew Base AIF, L.P.

<sup>63</sup> *Charitable DAF Fund, L.P. v. Highland Capital Management, L.P.*, Case No. 21-cv-00842 (N.D. Tex.) (“DAF Action”).

<sup>64</sup> DAF Action, Dkt. No. 6.

<sup>65</sup> Bankr. Dkt. No. 2247. Specifically, HCMLP argued that the lawsuit and the motion seeking to add Mr. Seery as a defendant violated the Court's Order Approving Settlement with Official Committee of Unsecured Creditors Regarding Governance of the Debtor and Procedures for Operations in the Ordinary Course [Dkt. 339] and as well as its Order Approving Debtor's Motion Under Bankruptcy Code Sections 105(a) and 363(b) Authorizing Retention of James P. Seery, Jr. as Chief Executive Officer, Chief Restructuring Officer, and Foreign Representative Nunc Pro Tunc to March 15, 2020 [Dkt. 854]. *Id.* at 2.

Seery as a defendant.<sup>66</sup> Mr. Dondero testified that, while he provided certain information to the DAF and Sbaiti & Co. in relation to the lawsuit, he was not involved at all in authorizing or preparing the motion to add Mr. Seery (the main reason for the motion for civil contempt).<sup>67</sup>

Despite this testimony and the absence of any contravening testimony, the Court concluded that “Mr. Dondero sparked this fire” and that the evidence “was clear and convincing that Mr. Dondero encouraged Mr. Patrick to do something wrong, and Mr. Patrick basically abdicated responsibility to Mr. Dondero.”<sup>68</sup> The Court then concluded that the lawsuit filed by the DAF and CLO Holdco was, “*from this Court’s estimation, wholly frivolous.*”<sup>69</sup> In fashioning its sanctions award, the Court took into consideration the invoices submitted by HCMLP’s counsel reflecting what the firm actually incurred in connection with the civil contempt motion (\$38,796.50), and then compounded the sanction by nearly *seven times* that amount. In the end, the Court ordered the DAF, CLO Holdco, Sbaiti & Co. (including Mazin Sbaiti and Jonathan Bridges individually), Mark Patrick, and Mr. Dondero to pay \$239,655 in sanctions to HCMLP.<sup>70</sup> Worse still, the Court tacked on a monetary sanction of \$100,000 to be paid by anyone that filed any appeal.<sup>71</sup>

In short, the Court ignored the undisputed testimony of record to find “clear and convincing evidence” of Mr. Dondero’s responsibility for the motion to name Mr. Seery as a defendant, concocted a way to saddle Mr. Dondero and others with a multi-hundred thousand dollar liability, and prophylactically sanctioned any effort to invoke a legal appellate process.<sup>72</sup>

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<sup>66</sup> Bankr. Dkt. No. 2660 at 19.

<sup>67</sup> *Id.* at 21.

<sup>68</sup> *Id.*

<sup>69</sup> *Id.* at 26 (emphasis added).

<sup>70</sup> *See id.* at 28-30.

<sup>71</sup> *Id.* at 30. The District Court subsequently confirmed the sanctions award. Mr. Dondero intends to appeal.

<sup>72</sup> The District Court recently found that the claims against the Debtor with respect to the Debtor’s dealings with HarbourVest *had merit*—despite the Bankruptcy Court’s lengthy and opinionated vocalizations to the contrary. *Compare The Charitable DAF Fund, L.P. v. Highland Capital Mgmt., L.P.*, Adv. Proc. No. 3:21-cv-3129-B, Dkt. No. 28, with Bankr. Dkt. 2247. Judge Boyle reversed the Bankruptcy Court’s dismissal of the claims against the Debtor

## **2. The Court's Order To Appear**

The Court has further targeted Mr. Dondero (as well as his sister Nancy Dondero) by requiring their presence at all hearings, regardless of whether their presence is needed. In ordering Mr. Dondero's presence, the Court explained that Mr. Dondero's participation in the bankruptcy and related proceedings was "taking up time."<sup>73</sup> By the Court's own admission, this is a departure from its usual approach, where a party would be expected to attend hearings only if they are "taking a position" on the issue at hand.<sup>74</sup>

At the same hearing (which was to decide a motion to compel the Debtor's deposition testimony), the Court openly speculated that there was an ulterior motive of "antagonism" behind Mr. Dondero's good-faith litigation conduct.<sup>75</sup> The Court's statements indicate that, when Mr. Dondero engages in routine litigation steps, like making discovery motions, the Court will treat such actions as nefarious "antagonistic move[s]" rather than ordinary invocation of legal process.

## **3. The Court's September 12, 2022 Withdrawal of Claim Hearing**

And in the most recent example of the Court's biased decision-making, on September 12, 2022, the Court held a hearing on several motions, including a motion by Movant NexPoint Real Estate Partners LLC f/k/a HCRE Partners LLC ("HCRE") to withdraw its proof of claim.<sup>76</sup> In that hearing, HCRE sought the Court's approval to withdraw a disputed proof of claim relating to HCRE's asserted interest in a fund called SE Multifamily Holdings.<sup>77</sup> Counsel for HCMLP

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on the basis of collateral estoppel, noting that the Bankruptcy Court had raised collateral estoppel *sua sponte*—neither party had raised collateral estoppel below, nor even briefed the issue—and holding that the elements of collateral estoppel *could not be met* under the circumstances. See Adv. Proc. No. 3:21-cv-3129-B, Dkt. 28 at 7-13.

<sup>73</sup> Ex. P, May 20, 2021 Hr'g Tr. at 20:19-21:14.

<sup>74</sup> *Id.*; see also *id.* at 21:1-8.

<sup>75</sup> *Id.* at 34:3-9 (criticizing Mr. Dondero for engaging in "a fight with Mr. Seery" and commenting that "the motion to compel names him by name. It just — it feels like another antagonistic move").

<sup>76</sup> Ex. V, Sept. 12, 2022 Hr'g Tr.

<sup>77</sup> Bankr. Dkt. No. 3443 at 3.

objected to HCRE's withdrawal in the absence of certain concessions by HCRE, including a stipulation that HCRE would not contest HCMLP's 46.6% interest in SE Multifamily Holdings and that HCRE would waive any right to appeal a final order on its withdrawn proof of claim.<sup>78</sup> In what can only be described as an incredible exchange, the Court first asked HCRE's counsel, Bill Gameros ("Mr. Gameros"), if HCRE would consent to those conditions. Mr. Gameros agreed to both.<sup>79</sup> But that did not satisfy the Court. The Court instead demanded that a "client representative" of HCRE appear and testify that the conditions were acceptable. At that point, DC Sauter, in-house counsel for Mr. Dondero, appeared and confirmed that HCRE would agree to the conditions for withdrawal of its proof of claim.<sup>80</sup> Still, the Court was not satisfied:

THE COURT: All right. Well, it sounds like hearsay to me. I don't know – Counsel, let me have you both respond. You know, *I worry about this will fall apart the minute Mr. Dondero is instructing a lawyer*, I never agreed to that. I mean I just don't know. This is highly unusual.<sup>81</sup>

When Mr. Sauter explained that Mr. Dondero felt more comfortable having a lawyer make legal representations on the record, the Court responded: "I mean I'm not sure I care what you say, no offense. I don't think I have a person with clear authority here."<sup>82</sup> The Court then rebuffed Mr. Gameros's suggestion he could make binding representations on behalf of his client: "Mr. Gameros, come on. You know this is the client's decision to make. Okay. I don't have a client representative."<sup>83</sup>

At that point, Mr. Gameros offered to get Mr. Dondero on the phone to give the exact same

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<sup>78</sup> Ex. V, Sept. 12, 2022 Hr'g Tr. at 32:22-34:2.

<sup>79</sup> *Id.*

<sup>80</sup> *Id.* at 34:3-20, 35:36.

<sup>81</sup> *Id.* at 36:4-8 (emphasis added).

<sup>82</sup> *Id.* at 36:12-37:9.

<sup>83</sup> *Id.* at 37:7-22.

representation that Mr. Gameros and Mr. Sauter had already given. Before taking Mr. Dondero's sworn testimony, the Court rebuffed him for failing to have access to video, even though he no previous notice he would have to give testimony at the hearing.<sup>84</sup> Mr. Dondero testified that HCRE would agree to all of the Debtor's conditions to withdrawal of the proof of claim.<sup>85</sup> Even then, the Court told Mr. Gameros: *"I mean he needs to be asked every which way from Sunday whether he's waiving the right to challenge Highland's 46.06 interest from now until eternity, okay. That's basically, you know, we either have that agreement or we'll just have a trial."*<sup>86</sup> Mr. Dondero then again agreed to the entry of an order denying HCRE's proof of claim with prejudice and agreed not to challenge HCMLP's equity ownership in SE Multifamily Holdings.<sup>87</sup>

After all of that, the Court stated: "[I]t feels like we had a little bit of reluctance to say it as forcefully as we would need to have it said to avoid relitigation" and then denied HCRE's motion to withdraw its proof of claim.<sup>88</sup> In doing so, the Court found that HCRE had acted with "undue vexatiousness" in pursuing the proof of claim merely because HCMLP opposed the claim and had spent "hundreds of thousands of dollars" doing so.<sup>89</sup> The Court therefore ordered additional depositions to take place and the parties to attend trial. And as a parting shot, the Court asked the U.S. Trustee to investigate HCRE and Mr. Dondero (who signed the proof of claim):

I don't mean to be alarming, but I want it run by the U.S. Trustee because, you know, I've heard some things that have troubled me about the, you know, lack of good faith with regard to the proof of claim and, you know alleged gamesmanship. And, you know, I talked earlier about this goes to the integrity of the system, you know, filing a proof of claim under penalty of perjury. . . . It's just something uncomfortable going on in my brain about, you know, again a proof of claim being on file two, almost two and a half years and then, you know, okay, never mind, okay, I agree to never mind as long as you agree to

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<sup>84</sup> *Id.* at 38:24-39:3, 39:8-24.

<sup>85</sup> *Id.* at 40:9-17, 41:10-22, 42:13-25.

<sup>86</sup> *Id.* at 42:21-25 (emphasis added).

<sup>87</sup> *Id.* at 43:23-44:6.

<sup>88</sup> *Id.* at 54:6-15.

<sup>89</sup> *Id.* at 52:4-53:14.



XYZ. . . . I just know if there are quid pro quos I feel like, you know, maybe I need to have the U.S. Trustee, not per se signing off on any agreed order but at least kind of looking at it . . . .<sup>90</sup>

The suggestion that the U.S. Trustee investigate supposed “gamesmanship” by HCRE and Mr. Dondero and whether *they* had given quid pro quos is particularly concerning, where the entire record of the hearing makes clear that it was *HCMLP and its counsel* asking for quid pro quos in return for agreeing to the withdrawal of HCRE’s proof of claim.

#### IV. THE COURT SHOULD IMMEDIATELY RECUSE ITSELF

Application of the appropriate standard for recusal leaves little doubt that recusal is required in this case. Under Section 28 U.S.C. § 455, a judge “*shall* disqualify [her]self in any proceeding in which h[er] impartiality may reasonably be questioned.”<sup>91</sup> A judge “*shall* also disqualify [her]self” if one of several enumerated circumstances exist, including if the judge “has a personal bias or prejudice concerning a party, or personal knowledge of disputed evidentiary facts concerning the proceeding.”<sup>92</sup> The provisions of section 455 are mandatory and afford separate, though overlapping, grounds for recusal.<sup>93</sup>

Under section 455(a), recusal is required whenever a judge’s partiality might reasonably be questioned, even if the judge does not have actual personal bias or prejudice.<sup>94</sup> The test is not whether the judge believes he or she is capable of impartiality and not whether the judge possesses actual bias.<sup>95</sup> Instead, the test is whether the “‘average person on the street who knows all the relevant facts of a case’” might reasonably question the judge’s impartiality.<sup>96</sup> As Congress

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<sup>90</sup> *Id.* at 57:18-59:4.

<sup>91</sup> 28 U.S.C. § 455(a) (emphasis added).

<sup>92</sup> 28 U.S.C. § 455(b)(1) (emphasis added).

<sup>93</sup> *Andrade v. Chojnacki*, 338 F.3d 448, 454 (5th Cir. 2003).

<sup>94</sup> *Liljeberg v. Health Servs. Acquisition Corp.*, 486 U.S. 847, 850 (2001); *Andrade*, 338 F.3d at 454.

<sup>95</sup> See *Burke v. Regolado*, 935 F.3d 960, 1054 (10th Cir. 2019) (citations omitted); *Liljeberg*, 486 U.S. at 805.

<sup>96</sup> *In re Kansas Pub. Employees Retirement Sys.*, 85 F.3d 1353, 1358 (8th Cir. 1996).



explained when enacting section 455, litigants “ought not have to face a judge where there is a reasonable question of impartiality.”<sup>97</sup> Thus, this statutory provision was “designed to promote public confidence in the impartiality of the judicial process.”<sup>98</sup> Accordingly, recusal is warranted where a judge’s comments during proceedings would “cause a reasonable observer to question whether [the judge] ‘would have difficulty putting h[er] previous views and findings aside.’”<sup>99</sup>

With respect to 28 U.S.C. § 455(b), although “judicial rulings alone almost never constitute a valid basis for a bias or partiality motion,” the Supreme Court has recognized that predispositions developed during the course of a trial can suffice to demonstrate the requisite bias or prejudice.<sup>100</sup> In this regard, the words “bias” and “prejudice” mean a disposition or opinion that is somehow wrongful or inappropriate, either because: (a) it is undeserved; (b) it rests upon knowledge that the holder of the opinion ought not to possess; or (c) it is excessive in degree.<sup>101</sup> Notably, a court’s consideration of an extrajudicial source of information is a factor in favor of finding either an appearance of partiality under section 455(a) or bias or prejudice under section 455(b)(1).<sup>102</sup> Moreover, “opinions formed by the judge on the basis of facts introduced or events occurring in the course of the current proceedings, or of prior proceedings,” may evidence bias if the opinions reveal that they “derive from an extrajudicial source; and ***they will do so if they reveal such a high degree of favoritism or antagonism as to make fair judgment impossible.***”<sup>103</sup>

In short, the Movants, like all other litigants, are entitled to a full and fair opportunity to

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<sup>97</sup> H. Rep. No. 1453, 93<sup>rd</sup> Cong., 2d Sess. 1 (1974), reprinted in 1974 U.S. Code Cong. & Admin. News 6351, 6355.

<sup>98</sup> *In re Drexel Burnham Lambert Inc.*, 861 F.2d 1307, 1313 (2d Cir. 1988) (quoting H.R. Rep. No. 1453); *Liljeberg*, 486 U.S. at 859-60.

<sup>99</sup> *Microsoft Corp.*, 56 F.3d at 1465 (quoting *United States v. Torkington*, 874 F.2d 1441, 1447 (11th Cir.1989)).

<sup>100</sup> *Liteky v. U.S.*, 510 U.S. 540, 555 (1994).

<sup>101</sup> *Id.* at 554.

<sup>102</sup> *Bell v. Johnson*, 404 F.3d 997, 1004 (6th Cir. 2005) (citations omitted). Importantly, consideration of an extrajudicial source is not necessary to a finding of bias or prejudice. *Liteky*, 510 U.S. at 551, 554-55.

<sup>103</sup> *Liteky*, 510 U.S. at 555(citation omitted) (emphasis added).

make their case in an impartial forum—regardless of their history with that forum.<sup>104</sup> Indeed, “fundamental to the judiciary is the public’s confidence in the impartiality of [its] judges and the proceedings over which they preside.”<sup>105</sup> Thus, “justice must satisfy the appearance of justice.”<sup>106</sup> For this reason, the Fifth Circuit has held that “[i]f the question of whether § 455(a) requires disqualification is a close one, the balance tips in favor of recusal.”<sup>107</sup>

In this case, the balance can tip only in one direction because recusal is appropriate under both prongs of 28 U.S.C. § 455. At a minimum, the Court’s statements and actions in this case would cause any objective observer to question the Court’s impartiality, which mandates recusal.<sup>108</sup> As set forth above, the Court has made antagonistic statements to and about Movants and has manifested an “apparent distrust” of Movants since “early in the litigation.”<sup>109</sup> Indeed, the Court deemed Mr. Dondero a bad actor at the very first hearing it held in the case, based entirely on opinions formed during the Acis Bankruptcy.<sup>110</sup> At that first hearing, the Court singled Mr. Dondero out for potential future sanctions before he had taken any action in this case. Just one month later, the Court accused Mr. Dondero of misconduct at a hearing that he did not attend in connection with a motion that he did not file.<sup>111</sup> The Court’s subsequently repeatedly accused Movants and their counsel of acting in “bad faith,” repeatedly called Mr. Dondero “vexatious” or “litigious” when he acted in a legally justifiable manner, and generally manifested a distrust of

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<sup>104</sup> *Miller v. Sam Houston State Univ.*, 986 F.3d 880, 893 (5th Cir. 2021) (citing *United States v. Jordan*, 49 F.3d 152, 155 (5th Cir. 1995)).

<sup>105</sup> *Id.*

<sup>106</sup> *Id.* (quoting *Offutt v. United States*, 348 U.S. 11, 14 (1954)).

<sup>107</sup> *In re Chevron U.S.A., Inc.*, 121 F.3d 163, 165 (5th Cir. 1997).

<sup>108</sup> *Liljeberg*, 486 U.S. at 850; *Andrade*, 338 F.3d at 454.

<sup>109</sup> *Sentis Group, Inc.*, 559 F.3d at 904-05 (reassigning case to a new judge on remand for engaging in similar behavior).

<sup>110</sup> See Section III.B, *supra* at pp. 6-7; see also Original Recusal Motion, Bankr. Dkt. No. 2061 at pp. 5-6.

<sup>111</sup> See Section III.C.1, *supra* at pp. 7-8.

Movants and their counsel. Courts repeatedly have found recusal appropriate in circumstances that mirror these.<sup>112</sup>

But in addition to *appearing* biased, which itself would mandate recusal, the Court in this case has *acted* in a manner that demonstrates such a “high degree of favoritism or antagonism as to make fair judgment impossible.”<sup>113</sup> Although the record is replete with examples, by way of summary, the Court has (1) admitted that the negative opinions about Mr. Dondero formed during the Acis Bankruptcy cannot be excised from the Court’s mind;<sup>114</sup> (2) made repeated negative statements about Mr. Dondero and entities that the Court perceives be affiliated with him in connection with the Court’s rulings;<sup>115</sup> (3) repeatedly targeted Mr. Dondero with threats of contempt or sanctions, singled Mr. Dondero out for disparate treatment, and and questioned the good faith of Movants and their counsel for defending lawsuits and motions and/or asserting valid

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<sup>112</sup> See, e.g., *In re U.S.*, 572 F.3d at 311-12 (reversing district judge’s order denying motion to recuse and ordering that “all orders entered by the Judge after the motion for recusal was filed . . . be vacated” where judge questioned one party’s decision to pursue a course of action and made comments that were critical of the party’s position ); *Kennedy*, 682 F.2d at 258-60 (ordering reassignment of the case to a different judge on remand where judge openly questioned the integrity of one party’s counsel, suggested he was proceeding in “bad faith,” and called certain decisions made by him “suspicious”); *Johnson*, 120 F.3d at 1334-37 (ordering reassignment of the case to a different judge on remand where judge questioned in open court “the conduct of the lawyers” for one party, and the judge questioned one party’s “good faith”); *Microsoft Corp.*, 56 F.3d at 1465 (where judge’s comments “evidenced his distrust of [one party’s] lawyers and his generally poor view of [one party’s] practices,” a reasonable observer could question whether judge “would have difficulty putting his previous views and findings aside,” requiring recusal on remand).

<sup>113</sup> *Liteky*, 510 U.S. at 555.

<sup>114</sup> See Section III.C., *supra* at pp. 6-7 & n.25.

<sup>115</sup> See Sections III.B, *supra* at pp. 6-8; Section III.C.4, *supra* at p. 11; Section III.E.1, *supra* at pp. 16-17; Section III.E.2, *supra* at pp. 17-18; Section III.E.3, *supra* at pp. 19-20. In addition, the Court has repeatedly described Mr. Dondero as “vexatious” and “litigious” as a justification for its actions. See Ex. G, Sept. 23, 2020 Hr’g Tr. at 51:14; Ex. M, Feb. 8, 2021 Hr’g Tr. at 17:15, 37:18, 40:21, 45:13, 46:21; Ex. N, Feb. 23, 2021 Hr’g Tr. at 232:18; Ex. S, June 25, 2021 Hr’g Tr. at 109:21. The Court also has repeatedly surmised that the actions of Mr. Dondero, Movants, and their attorneys are in “bad faith” or “frivolous.” See Ex. J, Dec. 16, 2020 Hr’g Tr. at 64:1-5; Ex. L, Jan. 26, 2021 Hr’g Tr. at 254:4; Ex. N, Feb. 23, 2021 Hr’g Tr. at 233:18; Ex. O, May 10, 2021 Hr’g Tr. at 43:3; Ex. R, June 10, 2021 Hr’g Tr. at 87:6. And the Court has repeatedly referred to Mr. Dondero and his companies, including Movants, in a pejorative manner, as a “Byzantine complex,” “Byzantine empire” and “web.” See Confirmation Order, ¶ 6; Ex. D, June 30, 2020 Hr’g Tr. at 80:17-18, 86:19, 87:5-8; Ex. E, July 8, 2020 Hr’g Tr. at 46:11; Ex. M, Feb. 8, 2021 Hr’g Tr. at 7:15; Ex. Q, June 8, 2021 Hr’g Tr. at 294:3. And the Court has singled out Mr. Dondero, his affiliates (including Movants), and his attorneys for disparate treatment at every possible opportunity. See Ex. H, Oct. 21, 2020 Hr’g Tr. at 10:21-24, 34:1-5, 36:1-14; Ex. I, Dec. 10, 2020 Hr’g Tr. at 24:19-25; Ex. N, Feb. 23, 2021 Hr’g Tr. at 232:7-234:19; Ex. T, Mar. 1, 2022 Hr’g Tr. at 83:12-23.

legal positions;<sup>116</sup> (5) sanctioned Mr. Dondero in connection with a motion that he and others testified he had no role in filing or responsibility for authorizing;<sup>117</sup> (6) prophylactically sanctioned Mr. Dondero for asserting his lawful appellate rights;<sup>118</sup> (7) concluded, without supporting evidence, that any entity the Court deems connected to Mr. Dondero is essentially no more than a tool of Mr. Dondero;<sup>119</sup> (8) disregarded the testimony of any witness with a connection to Mr. Dondero as per se less credible, which includes attorneys and persons who owe fiduciary duties and ethical obligations;<sup>120</sup> and (9) ruled against Mr. Dondero and the Movants at every possible opportunity, regardless of the evidence and the testimony before the Court. Each of these examples alone would mandate recusal, but cumulatively they leave no doubt that the Court's antagonism for Movants goes far beyond is acceptable and makes fair judgment impossible.

Moreover, contrary to the Court's prior suggestion that any motion to recuse filed by Movants is untimely, there is a very real and present reason to seek recusal even now.<sup>121</sup> As explained above, the Court continues to preside over the bankruptcy proceedings, acted in a manner that was very clearly partial less than two weeks ago, and continues to preside over no less than nine adversary proceedings. Where, as here, the Court will be called upon to issue future rulings affecting Movants, a motion to recuse is timely.<sup>122</sup>

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<sup>116</sup> See, e.g., Section III.C.2, *supra* at p. 9; Section III.C.4, *supra* at pp. 10-11; Section III.D., *supra* at p. 14 & nn.59, 62; Section III.E.2, *supra* at pp. 17-18.

<sup>117</sup> See Section III.E.1, *supra* at pp. 15-17.

<sup>118</sup> See *id.*

<sup>119</sup> See Section III.C.4, *supra* at pp. 10-11.

<sup>120</sup> See, e.g., Section III.D, *supra* at pp. 13-14; Section III.E.3 at pp. 19-20.

<sup>121</sup> The sole case cited by the Court for this proposition—*Davies v. C.I.R.*, 68 F.3d 1129 (9th Cir. 1995)—is inapposite because the basis for the recusal motion was *one* event—a pretrial disclosure by the judge—which occurred eight months prior to the petitioners' motion to recuse. In stark contrast, the Court's bias in this case has been pervasive and consistent throughout the ongoing proceedings and continues to this day.

<sup>122</sup> Indeed, various courts have ordered recusal even on remand, after the district judge has presided over the action through pre-trial proceedings and trial. See, e.g., *Johnson*, 120 F.3d at 1334 (recusal after trial and explaining that “the loss of efficiency and economy pales in comparison” to “the necessity to preserve the appearance of impartiality, fairness, and justice” on remand); *Kennedy*, 682 F.2d 259-60; *Sentis Group*, 559 F.3d at 905.

**V. CONCLUSION**

Litigants before the federal bankruptcy courts should be able to expect fair treatment, such that they may obtain justice, exercise remedies, and freely appeal adverse decisions, whatever the judge's personal opinions of the litigants. That is not what has happened in the proceedings before this Court, which is precisely why federal statute affords litigants the tool of recusal. This Court is evidently biased, cannot act in a just manner with respect to the Movants, and should recuse itself and allow all parties the fair day in court that the Constitution requires. Movants respectfully request that their Motion be granted. In the alternative, Movants hereby request that the Court make clear that any order denying recusal is final so that Movants may appeal the Court's order to the Northern District of Texas.

Dated: October 17, 2022

Respectfully submitted,

**CRAWFORD, WISHNEW & LANG PLLC**

/s/ Michael J. Lang

Michael J. Lang

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Real Estate Partners, LLC, f/k/a HCRE  
Partners, LLC*

**CERTIFICATE OF SERVICE**

The undersigned certifies that on October 17, 2022, a true and correct copy of the above and foregoing document was served on all parties and counsel set to receive notice by the Court's ECF system.

/s/ Michael J. Lang

Michael J. Lang

# EXHIBIT 5

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

In re:

HIGHLAND CAPITAL MANAGEMENT, L.P.

Debtor.

Chapter 11

Case No. 19-34054 (SGJ)

JAMES DONDERO, HIGHLAND CAPITAL MANAGEMENT FUND ADVISORS, L.P., NEXPOINT ADVISORS, L.P., THE DUGABOY INVESTMENT TRUST, THE GET GOOD TRUST, and NEXPOINT REAL ESTATE PARTNERS, LLC, F/K/A HCRE PARTNERS, LLC, A DELAWARE LIMITED LIABILITY COMPANY'S APPENDIX TO MEMORANDUM OF LAW IN SUPPORT OF RENEWED MOTION TO RECUSE PURSUANT TO 28 U.S.C. § 455

**APPENDIX TO MEMORANDUM OF LAW IN SUPPORT OF  
AMENDED RENEWED MOTION TO RECUSE PURSUANT TO 28 U.S.C. § 455**

James Dondero, Highland Capital Management Fund Advisors, L.P., The Dugaboy Investment Trust, Get Good Trust, and NexPoint Real Estate Partners, LLC f/k/a HCRE Partners, LLC (collectively, "Movants") file this Appendix to Memorandum of Law in Support of Amended Renewed Motion to Recuse Pursuant to 28 U.S.C § 455:

<b>Exhibit</b>	<b>Description</b>	<b>Appendix Page No.</b>
<b>A</b>	December 3, 2019, Hearing Transcript	APP. 0001 – APP. 0010
<b>B</b>	January 9, 2020, Hearing Transcript	APP. 0011 – APP. 0021
<b>C</b>	February 19, 2020, Hearing Transcript	APP. 0022 – APP. 0034
<b>D</b>	June 30, 2020, Hearing Transcript	APP. 0035 – APP. 0053



<b>E</b>	July 8, 2020, Hearing Transcript	APP. 0054 – APP. 0062
<b>F</b>	July 14, 2020, Hearing Transcript	APP. 0063 – APP. 0074
<b>G</b>	September 23, 2020, Hearing Transcript	APP. 0075 – APP. 0080
<b>H</b>	October 21, 2020, Hearing Transcript	APP. 0081 – APP. 0091
<b>I</b>	December 10, 2020, Hearing Transcript	APP. 0092 – APP. 0097
<b>J</b>	December 16, 2020, Hearing Transcript	APP. 0098 – APP. 0103
<b>K</b>	January 8, 2021, Hearing Transcript	APP. 0104 – APP. 0112
<b>L</b>	January 26, 2021, Hearing Transcript	APP. 0113 – APP. 0121
<b>M</b>	February 8, 2021, Hearing Transcript	APP. 0122 – APP. 0147
<b>N</b>	February 23, 2021, Hearing Transcript	APP. 0148 – APP. 0155
<b>O</b>	May 10, 2021, Hearing Transcript	APP. 0156 – APP. 0161
<b>P</b>	May 20, 2021, Hearing Transcript	APP. 0162 – APP. 0171
<b>Q</b>	June 8, 2021, Hearing Transcript	APP. 0172 – APP. 0177
<b>R</b>	June 10, 2021, Hearing Transcript	APP. 0178 – APP. 0183
<b>S</b>	June 25, 2021, Hearing Transcript	APP. 0184 – APP. 0189
<b>T</b>	March 1, 2022, Hearing Transcript	APP. 0190 – APP. 0195
<b>U</b>	August 31, 2022, Hearing Transcript	APP. 0196 – APP. 0212
<b>V</b>	September 12, 2022, Hearing Transcript	APP. 0213 – APP. 0239

W	August 4, 2021, Hearing Transcript	APP. 0240 – APP. 0246
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Dated: October 17, 2022

Respectfully submitted,

CRAWFORD, WISHNEW & LANG PLLC

/s/ Michael J. Lang

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**CERTIFICATE OF SERVICE**

The undersigned certifies that on October 17, 2022, a true and correct copy of the above and foregoing document was served on all parties and counsel set to receive notice by the Court's ECF system.

/s/ Michael J. Lang

Michael J. Lang

# EXHIBIT A

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UNITED STATES BANKRUPTCY COURT  
DISTRICT OF DELAWARE

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In the Matter of:

HIGHLAND CAPITAL MANAGEMENT, L.P., Case No.  
Debtor. 19-12239 (CSS)

- - - - -x

United States Bankruptcy Court  
824 North Market Street  
Wilmington, Delaware

December 2, 2019  
10:07 AM

B E F O R E:  
HON. CHRISTOPHER S. SONTCHI  
CHIEF U.S. BANKRUPTCY JUDGE  
ECR OPERATOR: LESLIE MURIN

eScribers, LLC | (973) 406-2250  
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HIGHLAND CAPITAL MANAGEMENT, L.P.

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1 Acis, learned all about Acis' relationship to Highland. But  
2 the real issue before Your Honor is what does that have to do  
3 with this debtor, this debtor's assets and liabilities, and  
4 this debtor's operations. And as my comments will show, we  
5 think that's a significantly overblown argument.

6 Your Honor, during their presentation, Counsel really  
7 strayed a little bit from what the motion and the joinders sort  
8 of said. There they went through a painstaking analysis of the  
9 various factors supporting venue. I know Your Honor said that  
10 over three factors, you don't find that helpful, but the courts  
11 have relied on a series of factors.

12 And I think the reason why they have strayed away from  
13 that and focused on the committee being the one to support the  
14 transfer-of-venue motion and the facts of the Acis case is  
15 because when you pare it down, the actual factors demonstrate  
16 that there is no way the committee can carry its burden to  
17 demonstrate that venue should be transferred.

18 However -- Your Honor pointed to this at the  
19 beginning, in mentioning comments about forum-shopping -- the  
20 committee and Acis are really being disingenuous, and they have  
21 not told you the real reason that they want the case before  
22 Judge Jernigan.

23 At the first-day hearing, Your Honor, Acis said they  
24 intended to file a motion for an appointed trustee. The  
25 committee has told the debtor it intends to file a motion to

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1 appoint a trustee after this hearing. The motion has not yet  
2 been filed, Your Honor, because they want Judge Jernigan to  
3 rule on that motion. And it's not because she's familiar with  
4 this debtor's business, this debtor's assets, or this debtor's  
5 liabilities, because she generally is not. It is because she  
6 formed negative views regarding certain members of the debtor's  
7 management that the committee and Acis hope will carry over to  
8 this case.

9 The convenience of the parties and the interests of  
10 justice and how this case is so unique are just a pretext.  
11 They want a trustee to run the debtor, and they want Judge  
12 Jernigan and not Your Honor to rule on that motion. That, Your  
13 Honor, is not a proper reason to transfer venue, but rather a  
14 transparent litigation ploy.

15 Similarly, Acis also wants the case to proceed in its  
16 home court where it has enjoyed success in litigating against  
17 the debtor. Your Honor mentioned the conflicts-of-interest  
18 theories. They're not just conflicts of interest between two  
19 jointly administered debtors. These go to the crux of what the  
20 Acis case is about and significant claims against the debtor.

21 The Court may ask, appropriately -- and the Court  
22 did -- why would the debtor file the case in Delaware? Chapter  
23 11 is all about a fresh start. The debtor recognized concerns  
24 that the creditors had with certain aspects of its pre-petition  
25 conduct, and proactively appointed Brad Sharp as chief

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1 restructuring officer with expanded powers, to oversee the  
2 debtor's operations.

3 Mr. Sharp worked with the debtor and Counsel to craft  
4 a protocol for transactions that would be subject to increased  
5 transparency. The debtor didn't have to do that. As Your  
6 Honor mentioned at the first-day hearing, the debtor operates  
7 its business in the ordinary course. But given the  
8 circumstances surrounding this case, given the history, we  
9 felt, and the CRO, importantly, felt it was important to get on  
10 the table what the debtor, through the CRO, believed was  
11 ordinary and what was not, so we could have a transparent  
12 discussion, discussion that, while we've made headway with the  
13 committee, we have not yet been able to come to an agreement.

14 The debtor filed the case in this district because it  
15 wanted a judge to preside over this case that would look at  
16 what's going on with this debtor, with this debtor's  
17 management, this debtor's post-petition conduct, without the  
18 baggage of what happened in a previous case, which contrary to  
19 what Acis and the committee says, has very little to do with  
20 this debtor.

21 These form insufficient grounds, Your Honor, to  
22 overturn the debtor's choice of venue, and the motion should be  
23 denied.

24 I would like to now walk through the statutory  
25 analysis, something that Counsel avoided, because again, I

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1 think it highlights the weakness of their argument.

2 It is clear that the Delaware venue is proper, and  
3 1408 says the places where a Chapter 11 debtor can file the  
4 case. As the vast majority of debtors who file cases in this  
5 district, the debtor filed here because it was domiciled in  
6 Delaware. It is a Delaware LP. But it goes further than that.  
7 99.94 percent of its LP interests are owned by Delaware  
8 entities. And the general partner, Strand Advisors, is a  
9 Delaware general partner.

10 While many cases, Your Honor, before this court, rely  
11 on the domicile of one affiliate to bring other non-Delaware  
12 related affiliates before the court, that's not the case here.  
13 All you have, virtually, are Delaware entities, through the  
14 ownership structure.

15 As I will also discuss in a few moments, Your Honor,  
16 domicile is not the only connection that this debtor has to  
17 this district, as significant litigation matters involving the  
18 debtor, including those commenced by committee members, that  
19 was the catalyst to the filing, are pending in Delaware.  
20 Accordingly, the committee acknowledges, as they must, that  
21 Delaware is, of course, a proper venue.

22 However, they rely on 1412 which sets forth the  
23 standard -- test that the movant has to meet in order to  
24 transfer venue, either for the convenience of the parties or  
25 the interest of the justice.



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1 willingness to hire Delaware Counsel.

2 The last argument --

3 THE COURT: Even when you do have mom and -- again, to  
4 comment on reality, even when you do have mom-and-pop creditors  
5 in businesses that are very locally focused, general practice  
6 today is to make their claims irrelevant, in that to the extent  
7 they have avoidance claims, they're paid on the first day.  
8 Their real concern is whether the business will continue or  
9 not.

10 Now, it's certainly true that pension claims are  
11 important, and proofs of claim are important. But we have  
12 many -- all courts have many procedures in place to ensure that  
13 those types of creditors can participate without having to go  
14 to the courthouse.

15 MR. POMERANTZ: Yes. So, Your Honor, Judge Gross also  
16 mentioned that in the Restaurants Acquisition case, which was a  
17 Texas-based --

18 THE COURT: He's a smart guy.

19 MR. POMERANTZ: We'll be sorry to see him go, Your  
20 Honor.

21 THE COURT: Yeah, absolutely.

22 MR. POMERANTZ: Which was a Texas-based restaurant  
23 chain that had more of a local flair. But he made the comments  
24 Your Honor made.

25 The last argument the committee makes is that Texas is

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1 more convenient. And this is really the crux, which I'll spend  
2 some time over the next few minutes.

3 Texas is more convenient -- convenient -- because the  
4 Texas bankruptcy court, where Acis is pending has, in their  
5 words, already expended great time and effort familiarizing  
6 itself with the debtor and its operations. You've heard  
7 statements like "learning curve". You heard statements about  
8 everything that the debtor -- that Judge Jernigan has found out  
9 about this debtor, and how important and how helpful it is, and  
10 how Your Honor will be behind the learning curve. We just  
11 don't buy that, Your Honor.

12 And aside from that argument, the arguments that the  
13 committee makes for transfer are arguments that could be made  
14 in any case before Your Honor.

15 THE COURT: Yeah, I was going to say that's kind of an  
16 interesting argument, because actually it assumes Judge  
17 Jernigan's going to ignore the rules of evidence in making  
18 factual findings, because you're limited to the record before  
19 you on a specific motion. And what fact you may have learned  
20 with regard to something a person has done, maybe that goes  
21 into questions of credibility on cross-examination or direct  
22 testimony, but to actually base your decision on a fact that's  
23 not in the record for the specific proceeding would be  
24 improper.

25 MR. POMERANTZ: Look, I agree, Your Honor. And the

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1 familiarity with the type of business -- if I wasn't speaking  
2 to Your Honor or your brethren or many other judges around the  
3 country, I'd say well, maybe there are certain judges who  
4 haven't dealt with large financial services company, may not  
5 know what a CLO, may not know what a hedge fund is or private  
6 equity fund is. I'm very confident that Your Honor has had  
7 many cases with sophisticated financial instruments, likely CLO  
8 obligations, so that Your Honor not only has a good base of  
9 knowledge that would give you the same base of knowledge that  
10 Judge Jernigan has, but as we've also found, you are a fairly  
11 quick study and that I have no doubt that you could come up-to-  
12 speed without very little effort.

13           So their argument is a grossly overstated  
14 interpretation of what the Acis case was about and that what  
15 was learned in that case has any relevance. As a part -- as a  
16 result of the Acis plan confirmation, Acis is no longer part of  
17 the debtor's organizational structure. The debtor owns no  
18 equity in Acis. And the debtor no longer provides any advisory  
19 services to Acis.

20           We admit that Judge Jernigan conducted many hearings,  
21 and she issued several lengthy opinions, and she heard from a  
22 variety of witnesses. And I'm sure Your Honor -- if Your Honor  
23 has not -- Your Honor might read the opinions that she wrote  
24 that are attached to the exhibits, the plan confirmation  
25 opinion, the arbitration opinion, the involuntary opinion; and

C E R T I F I C A T I O N

I, Clara Rubin, certify that the foregoing transcript is a true  
and accurate record of the proceedings.



December 3, 2019

CLARA RUBIN

DATE

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# EXHIBIT B

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
 ) Chapter 11  
 )  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) January 9, 2020  
 ) 9:30 a.m. Docket  
Debtor. )  
 ) DEBTOR'S MOTION TO COMPROMISE  
 ) CONTROVERSY WITH OFFICIAL  
 ) COMMITTEE OF UNSECURED  
 ) CREDITORS [281]  
 )

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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1 MS. LAMBERT: Well, I mean, either that or we need to  
2 clear the room.

3 THE COURT: I've read the arbitration award.

4 MS. LAMBERT: Right.

5 THE COURT: It's in my brain.

6 MS. LAMBERT: Right. Okay.

7 THE COURT: Uh-huh.

8 MS. LAMBERT: And so one of the arguments here today  
9 is that the U.S. Trustee is representing the SEC and  
10 representing other Government agencies and things. No.  
11 Obviously, that is not the U.S. Trustee --

12 THE COURT: I didn't hear that.

13 MS. LAMBERT: Okay. The -- one of the positions has  
14 been, in the papers, is, well, that we don't have standing to  
15 raise their issues. And that's true.

16 THE COURT: Okay.

17 MS. LAMBERT: But the problem is that the U.S.  
18 Trustee has been constrained from discussing those issues with  
19 the SEC. The arbitration award is very relevant to the SEC's  
20 oversight. I anticipate the evidence today will be that the  
21 SEC, after the financial crisis of 2008, imposed restrictions  
22 on this Debtor on breach of fiduciary duty issues. I  
23 anticipate that the arbitration findings would be very  
24 relevant to whether those issues are ongoing or not.

25 THE COURT: Okay. Let me weigh in. I view the legal

1 standard that this Court has to weigh today as being: Is the  
2 Debtor proposing something that is reflective of sound  
3 business judgment, reasonable business judgment? And to the  
4 extent this is a compromise of controversies with the  
5 Committee, is this fair and equitable and in the best interest  
6 of the estate?

7 And as Mr. Pomerantz has said, you know, a lot of this  
8 maybe doesn't even need Court approval. But to the extent  
9 there are aspects of this that are appropriate to seek Court  
10 approval on, you know, this is my task. I have to look at  
11 what's presented, and is this reflective of sound business  
12 judgment? Is this fair and equitable? Is it in the best  
13 interest?

14 So, assuming there are tons of bad facts here reflected in  
15 the arbitration award, reflected in other evidence, bad facts  
16 that might justify a trustee, a Chapter 11 trustee, is this  
17 nevertheless, what's proposed today, a reasonable compromise  
18 of, you know, the trustee arguments the Committee could make  
19 or, you know, is this a reasonable framework for going  
20 forward? Okay?

21 So I guess what I'm saying is I'm confused about, you  
22 know, do I need to look at the arbitration award? Do we need  
23 to have evidence of all of that? I can assume that there are  
24 terrible facts out there that might justify a trustee, but I'm  
25 looking at what's proposed. Is this a fair and equitable way



1 to resolve the disputes? Is it sound business judgment?

2 Frankly, is it a pragmatic solution here to preserve value?

3 So that's the legal standard I have in my mind here.

4 MS. LAMBERT: Yes, Your Honor.

5 THE COURT: Okay.

6 MS. LAMBERT: The standard is whether it is fair and  
7 equitable to resolve the issues in the Chapter 11 trustee  
8 motion, and it is the U.S. Trustee's position that they are  
9 not resolved by this. And how are they not resolved? Number  
10 one, they're not resolved because the problems that led to the  
11 breach of fiduciary duty issues and findings are more  
12 pervasive, both based on this Court' finding in the *Acis* case  
13 and in the arbitration court's finding in Mr. Dondero. Other  
14 officers are implicated.

15 THE COURT: But how --

16 MS. LAMBERT: Other employees are implicated.

17 THE COURT: Okay. I feel like maybe we're talking at  
18 each other, not getting each other. I've got a proposed  
19 solution here to totally change the playing field, if you  
20 will. Bring in incredibly qualified people to --

21 MS. LAMBERT: Those people --

22 THE COURT: -- to change out the, you know, the  
23 person that you say breached fiduciary duties, the, you know,  
24 mismanagement, whatever bad labels we have here, but bring in  
25 a clean slate.

1 very compelling appeal. Among them, certainly, the Committee  
2 that's negotiated this term sheet retains the right at any  
3 time to move for a Chapter 11 trustee if it believes there are  
4 grounds. The Committee is granted standing to pursue estate  
5 claims, certain estate claims right off the bat, without  
6 having to come back and ask the Court, without having to rely  
7 on the Debtor to pursue that. There are document production  
8 provisions, document preservation provisions, a shared  
9 privilege negotiated, that are very powerful tools for the  
10 Committee, and certainly operating protocols that have been  
11 negotiated regarding the Debtor's operations that are very  
12 powerful tools for the Committee.

13 I said many times during the *Acis* case -- those who were  
14 here will remember -- that the company, *Acis*, was not a great  
15 fit for Chapter 11. Lots of companies aren't great fits for  
16 Chapter 11, I suppose, but the kind of business it was was  
17 kind of tough to maneuver in Chapter 11. Human beings and  
18 their expertise create value. And while we had a Chapter 11  
19 trustee, a stranger come in and take control over *Acis*, you  
20 know, there's great uncertainty whether that stranger is going  
21 to be able to preserve value and have the smooth transition  
22 into Chapter 11 that's really going to be the best fit.

23 Here, as I've said earlier, the legal standard I view as  
24 controlling here is 363 and whether what has been proposed  
25 reflects reasonable business judgment. Is there a sound

1 business justification for proposing the independent slate of  
2 directors at the GP level for the Debtor, the protocols, the  
3 negotiation with the Committee, the document sharing, the  
4 standing given to them? Does all of this reflect reasonable  
5 business judgment? And I find, quite clearly, it does. I  
6 find it to be a pragmatic solution to the Committee's concerns  
7 about existing management and control.

8 And I think I used the words "fair and equitable," not  
9 just Ms. Lambert, because it is also presented to the Court as  
10 a 9019 compromise of disputes with the Committee, and we  
11 traditionally use a fair and equitable and best interest of  
12 the estate analysis in this context. So, to the extent that  
13 applies, I do find this a fair and equitable way of resolving  
14 the disputes with the Committee, and I find this to be in the  
15 best interest of the estate. So I do approve this.

16 And by approving this motion, I'm approving the term sheet  
17 as it's been presented, the various terms therein, the  
18 exhibits thereto. I'm specifically approving the new  
19 independent directors, the document management and  
20 preservation process, the standing to the Committee over  
21 certain of the estate claims, the reporting requirements, the  
22 operating protocols, the whole bundle of provisions.

23 Now, there is one specific thing I want to say about the  
24 role of Mr. Dondero. When Ms. Patel got up and talked about  
25 the newest language that has been added to the term sheet, she

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1 highlighted in particular the very last sentence on Page 2 of  
2 the term sheet, the sentence reading, "Mr. Dondero shall not  
3 cause any related entity to terminate any agreements with the  
4 Debtor." Her statement that that was important, it really  
5 resonated with me, because, you know, as I said earlier, I  
6 can't extract what I learned during the *Acis* case, it's in my  
7 brain, and we did have many moments during the *Acis* case where  
8 the Chapter 11 trustee came in and credibly testified that,  
9 whether it was Mr. Dondero personally or others at Highland,  
10 they were surreptitiously liquidating funds, they were  
11 changing agreements, assigning agreements to others. They  
12 were doing things behind the scenes that were impacting the  
13 value of the Debtor in a bad way.

14 So not only do I think that language is very important,  
15 but I am going to require that language to be put in the  
16 order. Okay? So we're not just going to have an order  
17 approving the term sheet that has that language. I want  
18 language specifically in the order. You know, you can figure  
19 out where the appropriate place to stick it in the order is,  
20 but I want specific language in here regarding Mr. Dondero's  
21 role. I also -- the language in there that his role as an  
22 employee of the Debtor will be subject at all times to the  
23 supervision, direction, and authority of the Debtors, I want  
24 that language in there as well. Let's go ahead and put the  
25 language in there that at any time, in any event, the

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1 independent directors can determine he's no longer going to be  
2 retained. I want that in the order.

3 And I'm sure most of you can read my mind why, but I want  
4 it crystal clear that if he violates these terms, he's  
5 violated a federal court order, and contempt will be one of  
6 the tools available to the Court. He needs to understand  
7 that. Mr. Ellington needs to understand that. You know, if  
8 there are any games behind the scene, not only do I expect the  
9 Committee is going to come in and highlight that to the Court  
10 and file a motion for a trustee or whatever, but we're going  
11 to have a contempt of court issue.

12 So, anybody want to respond to that?

13 MR. POMERANTZ: Your Honor, Jeff Pomerantz; Pachulski  
14 Stang Ziehl & Jones.

15 We hear Your Honor. What I thought I'd do now is I have a  
16 clean redline of the order, of course not including the  
17 provision you just requested, --

18 THE COURT: Uh-huh.

19 MR. POMERANTZ: -- which we will go back and upload  
20 and hope to get an order signed by Your Honor today, if you're  
21 around. But to go over the other changes, the changes to  
22 Jefferies, the other language changes I discussed before. I  
23 gave a copy to Ms. Lambert and to the Committee. May I  
24 approach with a --

25 THE COURT: You may.

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1 MR. POMERANTZ: Thank you.

2 THE COURT: Okay. All right. (Pause.) All right.  
3 The form of order looks fine to me. Obviously, you'll add the  
4 Dondero-related language, and we may have further wording  
5 tweaks negotiated with the CLO Issuers. But, again, I approve  
6 all of this. I didn't say on the record the compensation, but  
7 certainly I am approving that as reasonable. I expect these  
8 three directors are going to be working very, very hard. And  
9 so, as you said, not 50,000-foot level monitoring, actually  
10 rolling up sleeves on-site, so I think the compensation is  
11 reasonable.

12 MR. POMERANTZ: Thank you, Your Honor. We will  
13 submit an order shortly that includes Your Honor's language  
14 requested.

15 THE COURT: Okay.

16 MR. POMERANTZ: Are you around this afternoon?

17 THE COURT: I am around, --

18 MR. POMERANTZ: Okay.

19 THE COURT: -- so just pick up the phone or send an  
20 email to Traci, my courtroom deputy, --

21 MR. POMERANTZ: Yes.

22 THE COURT: -- so she can tell me, "It's in your  
23 queue to sign."

24 MR. POMERANTZ: She has been extremely helpful and  
25 responsive.

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1 THE COURT: All right. Very good. I'll sign your  
2 order on the CRO, then.

3 MR. DEMO: Okay. Thank you, Your Honor.

4 THE COURT: All right. Well, if there's nothing  
5 else, I'll be on the lookout for your orders. And, again, if  
6 you could coordinate with Traci to make sure she's clear on  
7 everything you need set on the 21st.

8 MR. POMERANTZ: Thank you very much, Your Honor.

9 THE COURT: All right.

10 MR. CLEMENTE: Thank you, Your Honor.

11 MR. DEMO: Thank you, Your Honor.

12 THE CLERK: All rise.

13 (Proceedings concluded at 11:54 a.m.)

14 --oOo--

15

16

17

18

19

20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**12/10/2020**

24

25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

# EXHIBIT C



IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
)  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) February 19, 2020  
) 9:30 a.m.  
Debtor. )  
) MOTIONS  
)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

APPEARANCES:

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Nelms - Direct

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1 the original motion but which the Debtor no longer seeks to  
2 pursue?

3 A One of the matters that was pending when we took office  
4 was an appeal, and I believe it was still in the District  
5 Court, and that related to an alleged conflict of interest by  
6 the Winstead firm. And so there was an objection to their  
7 fees and an appeal concerning payment of Winstead fees. And  
8 the Board has decided not to go forward with that appeal.

9 Q Okay. So the Board -- did you hear the opening from  
10 Acis's counsel that charged that the Debtor was just doing  
11 more scorched-earth litigation tactics? Did you hear that  
12 charge?

13 A I heard that, yes.

14 Q Okay. But yet the Board has instructed Foley not to  
15 pursue the Winstead matter; is that right?

16 A That's correct.

17 Q And just again, for the record, why did the Board make  
18 that decision?

19 A The Board made that decision because we just thought it  
20 was in the best interest of the Debtor and this estate not to  
21 do that.

22 Q And did the Debtor see any benefit to pursuing that  
23 particular litigation?

24 A You know, there -- a benefit could be articulated, but we  
25 decided not to pursue it.

Nelms - Direct

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1 Q Okay. So, that, plus the Neutra appeal, are two -- I  
2 mean, I apologize, withdrawn. That, plus the DAF matter, are  
3 two examples where the Board exercised its judgment not to  
4 pursue pending litigation; is that fair?

5 A That's correct.

6 Q Okay. Is the Board supportive of the Debtor's application  
7 to retain Foley for the three matters you have described?

8 A It is.

9 Q And without revealing privileged communications, can you  
10 describe generally the diligence that the Board conducted to  
11 reach that decision?

12 A Well, we met with some of the people that work at  
13 Highland. We met with the Debtor's attorneys, the Pachulski  
14 firm. We did have a couple of meetings with Ms. Patel and Mr.  
15 Terry. Some of us have reviewed the pleadings, some more than  
16 others. And, well, we may have done other things, but those  
17 are the ones that come to mind right now.

18 Q I don't know if you mentioned it, but did you confer with  
19 Ms. O'Neil?

20 A Oh, yes, we did. We talked with Ms. O'Neil about it.

21 Q Okay. And what was the purpose of the diligence that you  
22 just described for the Court?

23 A Well, ultimately, what we as a board were trying to do was  
24 to conduct kind of a cost-benefit analysis to the estate: How  
25 much will this potentially cost us? What's the potential

Nelms - Direct

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1 upside of pursuing it? And based upon that cost-benefit  
2 analysis, we thought that this was the best thing to do.

3 Q Okay. Let's just focus on a couple of very narrow 327(e)  
4 issues. Is the Debtor seeking to retain Foley to act as  
5 general bankruptcy counsel?

6 A No.

7 Q And which firm serves as general bankruptcy counsel?

8 A That would be the Pachulski firm.

9 Q Okay. And do you know whether Foley Gardere represented  
10 the Debtor's interest in each of the three matters that you've  
11 described?

12 A It has been representing the Debtor previously.

13 Q Okay. So let's talk about those three matters. The first  
14 one I believe you said was with respect to the representation  
15 of the Debtor in connection with an \$8 million claim that it  
16 has against Acis; is that right?

17 A That's correct.

18 Q And is that the claim -- is that the subject of a formal  
19 proof of claim?

20 A Yes.

21 Q Okay.

22 A It is a claim filed in the Acis case.

23 Q I've placed before you an exhibit binder, and I would ask  
24 you to turn first to Exhibit 4.

25 A Okay.

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1 that benefits everybody.

2 So I guess, Your Honor, I mean, I don't know what else to  
3 say about the benefits of the Neutra appeal except that the  
4 testimony, I think, speaks for itself. But, you know, I --  
5 and in terms of --

6 THE COURT: Again, fight the claim of a creditor.  
7 Foley can represent Highland in the adversary proceeding,  
8 wherever that goes forward.

9 MR. DEMO: Yeah.

10 THE COURT: Probably District Court, not this Court.  
11 At least some of it, if not all of it. But anyway, I'm  
12 digressing. They can object to Acis's proof of claim. They  
13 can object to Terry's proof of claim. I mean, --

14 MR. DEMO: And conversely, Your Honor, if -- if --

15 THE COURT: -- this has nothing to do with -- I mean,  
16 I don't get the appeal. I mean, I --

17 MR. DEMO: Right.

18 THE COURT: Neutra can appeal, HCLOF can appeal, but  
19 I'm not seeing the benefit to Highland.

20 MR. DEMO: And I guess the only thing I would say,  
21 Your Honor, is if there is an improper benefit, we are not  
22 saying that the fee applications are sacrosanct. People can  
23 challenge the improper benefit there.

24 And again, the settlement gave broad discretion to the  
25 Committee to pursue insider claims. So if an insider is

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1 receiving a benefit from this, the Committee has standing to  
2 pursue that.

3 So it's not a null set, Your Honor, whereas cutting off  
4 the appeal now does take away that possibility.

5 THE COURT: How would I be cutting off the appeal?  
6 I'm not cutting off the appeal. King & Spalding can go in  
7 there and fight hard. Foley can go in there and fight hard  
8 for Neutra. So, --

9 MR. DEMO: One second, Your Honor.  
10 (Counsel confer.)

11 MR. DEMO: And I guess, you know, Your Honor, and I  
12 do want to reiterate that there is no other party with an  
13 economic incentive to fight the Neutra appeal the way that the  
14 Debtor has an economic incentive.

15 THE COURT: That makes no sense to me. HCLOF is the  
16 one who hated this injunction.

17 MR. DEMO: That's not the Neutra appeal, Your Honor.  
18 That's the confirmation order.

19 THE COURT: Well, okay. Neutra gets its company back  
20 if they win.

21 MR. DEMO: And we would get our contracts back.

22 THE COURT: And arguably, it can control Acis, maybe,  
23 okay, and it can assign management contracts to whoever it  
24 wants. That just -- and it says it'll assign them to  
25 Highland. If you can trust Jim Dondero, then Highland's going

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1 to benefit if Neutra wins that appeal. Right?

2 MR. DEMO: Yes. Yes, Your Honor.

3 THE COURT: Okay. So that --

4 MR. DEMO: Highland would benefit greatly --

5 THE COURT: Okay.

6 MR. DEMO: -- if Neutra were to win that appeal.

7 THE COURT: Okay. Okay. Well, but first Neutra

8 benefits, right? And then --

9 MR. DEMO: No.

10 THE COURT: -- Highland only secondarily benefits --

11 MR. DEMO: I -- I --

12 THE COURT: -- if Jim Dondero keeps his word and  
13 gives the management contracts back to Highland.

14 MR. DEMO: Jim Dondero would also have to repay the  
15 \$8 million in claim, even if he didn't reinstate those  
16 contracts. And that \$8 million would be hundred-cent dollars.

17 THE COURT: Okay.

18 MR. DEMO: So, worst case, --

19 THE COURT: It would have been nice to have him  
20 testify as to all of this.

21 MR. DEMO: Worst --

22 THE COURT: It would be more compelling if I had him.

23 MR. DEMO: Well, --

24 THE COURT: Okay? But I don't think --

25 MR. DEMO: -- I can only do so much, Your Honor.

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1 THE COURT: -- that's going to happen anytime soon.

2 MR. DEMO: But I guess worst-case scenario is that  
3 it's \$8 million in hundred-cent dollars.

4 THE COURT: Okay.

5 MR. DEMO: And that's not nothing for \$500,000. And  
6 only a portion of that \$500,000.

7 THE COURT: Okay.

8 MR. DEMO: Thank you, Your Honor.

9 THE COURT: Okay. Mr. Lamberson?

10 MR. LAMBERSON: Your Honor, do you want a closing  
11 from me? Or no?

12 THE COURT: I don't really need it. Thank you.

13 MR. LAMBERSON: Okay.

14 THE COURT: Okay.

15 MR. LAMBERSON: Because I know your hearing starts in  
16 about two minutes.

17 THE COURT: All right. So, I just hate it that we  
18 spent so much time on this. I hate it that we spent so much  
19 time, but, I mean, I understand. I understand. You know, I  
20 think the employment application was filed pretty early in the  
21 case, right, and -- October 29th. And it was continued,  
22 continued, continued, because we were getting objections from  
23 the Committee, or they wanted time to look at it, I guess.  
24 And now you're kind of up against the wire, right, because  
25 oral arguments are set at the Fifth Circuit next month. So I,



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1 you know, I hate it that we were here, but I understand it.

2 But I'm concerned. I'm concerned -- well, here's the  
3 deal. We have a great board, and I totally get that  
4 Bankruptcy Courts should defer heavily to the reasonable  
5 exercise of business judgment by a board. And we've got great  
6 professionals. And we've got this case, I think, on a good  
7 track as a general matter now. But I'm concerned that Dondero  
8 or certain in-house counsel has -- you know, they're smart,  
9 they're persuasive -- that -- what are the words I want to  
10 look for -- they have exercised their powers of persuasion or  
11 whatever to make the Board and the professionals think that  
12 there is some valid prospect of benefit to Highland with these  
13 appeals, when it's really all about Neutra, HCLOF, and Mr.  
14 Dondero. That's what I believe.

15 I mean, this is awkward, right, because you want to defer  
16 to the debtor-in-possession, but I have this long history, and  
17 I can think through the scenarios. If this is reversed, here  
18 is how it will play out. If this is reversed, here is how it  
19 might play out. And I know, you know, there are multiple ways  
20 it might play out, but I cannot believe there is a chance in  
21 the world there is economic benefit to Highland if these  
22 things get reversed. Economic benefit to Neutra: Yeah,  
23 maybe. Economic benefit to HCLOF: Well, they'll get what  
24 they want. You know, whether it's an economic benefit, I  
25 don't know. But benefit to Highland? I just don't think the

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1 evidence has been there to convince me it's reasonable  
2 business judgment for Highland to pay the legal fees  
3 associated with the appeal.

4 And even more concerning to me is a valid point was made  
5 that Highland is in bankruptcy because of litigation,  
6 litigation, litigation. The past officers and directors and  
7 controls' propensity to fight about everything. This isn't a  
8 balance sheet restructuring, okay? It's not a Chapter 11  
9 caused by operational problems or revenue disruption or who  
10 knows what kind of disruption. It's about years of litigation  
11 finally coming home to roost. And this just appears to be  
12 more of the same, potentially.

13 Okay. Parties have a right to appeal. I respect that.  
14 Neutra, go for it. HCLOF, go for it. But this estate and its  
15 creditors should not bear the burden of having Highland pay  
16 for that, when, again, I don't think there's any evidence to  
17 suggest they could benefit at the end of the day.

18 So what I'm going to do is I'm going to approve the  
19 retention of Foley to represent Highland in the Acis case. We  
20 all know the adversary is stayed right now. It may or may not  
21 ever be un-stayed, depending on what strategies people want to  
22 pursue. But Highland, I think a meritorious case has been  
23 presented, and under 327(e) I will approve Foley representing  
24 Highland in all Acis matters. Okay? The Acis bankruptcy  
25 case. The adversary proceeding, if it goes forward. And so

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1 that's my ruling.

2 I will additionally rule, for the avoidance of doubt, that  
3 if Foley wants to represent Neutra in the appeals and get paid  
4 by Neutra, I don't have any problem with that. In other  
5 words, I'm not going to find something like there's a conflict  
6 with the estate, you know, because of its simultaneous  
7 representation of Neutra. That's fine. But I'm not going to  
8 approve Highland paying anything in connection with either of  
9 those appeals. So that is the ruling of the Court.

10 Have I left any gaps here?

11 MR. DEMO: Your Honor, just one clarification.

12 THE COURT: Uh-huh.

13 MR. DEMO: Foley is representing Highland Capital  
14 Management in the appeal of the confirmation order to the  
15 Fifth Circuit. I just want to clarify that your ruling that  
16 Highland can represent -- I'm sorry -- Foley can represent  
17 Highland in all Acis matters extends to their representation  
18 of Highland Capital Management in the appeal of the  
19 confirmation order that's set for March 30th.

20 THE COURT: Okay. Let me think through that.

21 MR. DEMO: And again, Your Honor, there's been no  
22 objection to that.

23 THE COURT: King & Spalding is in there representing  
24 HCLOF. Foley would be representing both Neutra and Highland  
25 in connection with the confirmation order?

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1 THE COURT: Okay. Thank you all.

2 (Proceedings concluded at 1:44 p.m.)

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CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**02/20/2020**

24

25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

# EXHIBIT D

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IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj11**  
)  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) June 30, 2020  
) 9:30 a.m. Docket  
Debtor. )  
) MOTION FOR REMITTANCE OF FUNDS  
) HELD IN REGISTRY OF COURT  
) FILED BY CLO HOLDCO, LTD.  
) (590)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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1 the argument that you can't look at the Bankruptcy Code to  
2 determine whether the money should come out of the registry or  
3 not, and then be back in front of you, you know, three or four  
4 weeks later to relitigate any of those issues.

5 So that was absolutely my recollection and understanding,  
6 Your Honor, and I think from your comments I intuit that it  
7 was your understanding as well, that this was not something  
8 that we were going to deal with again very quickly, but was  
9 something to preserve the status quo, a reasonable solution,  
10 an equitable solution under Section 105. And I believe that's  
11 what Your Honor ordered.

12 THE COURT: All right. Well, I'll let you go ahead  
13 and make your opening statement. I think Mr. Kane was  
14 finished before I started asking my questions.

15 MR. CLEMENTE: Okay.

16 THE COURT: Mr. Clemente, you may proceed.

17 MR. CLEMENTE: Thank you, Your Honor. I appreciate  
18 that. So, and I'll try and be brief on the opening.

19 OPENING STATEMENT ON BEHALF OF THE OFFICIAL COMMITTEE OF  
20 UNSECURED CREDITORS

21 MR. CLEMENTE: Your Honor, like it or not, CLO Holdco  
22 is not an independent, unrelated, third-party investor merely  
23 seeking distributions on account of its own arm's-length  
24 independent investments. Instead, CLO is a related party in  
25 literally every sense of the word. That's not in dispute.

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1 That is part of the Jim Dondero or Mr. Dondero web of  
2 entities.

3 CLO Holdco is effectively controlled by Mr. Dondero. It  
4 was seeded and received assets transferred from the Debtor,  
5 including the assets giving rise to the distribution that's in  
6 the registry. None of that is in dispute. All of this at a  
7 time when Mr. Dondero controlled the Debtor as well as the  
8 parties through the various intermediate transactions that  
9 ultimately resulted in the assets arriving in CLO Holdco.  
10 That is not in dispute.

11 Mr. Dondero's past fraudulent conduct, including  
12 fraudulent transfers, is also not in dispute. He was on all  
13 sides of this transaction. And therefore this transaction,  
14 along with many of the others, must be viewed with skepticism  
15 and scrutinized very closely by the Committee and by this  
16 Court.

17 The Committee has only just begun such work, Your Honor.  
18 And given the Byzantine empire created by Mr. Dondero, it will  
19 take time and significant resources to fully and properly  
20 conduct an investigation.

21 And Mr. Kane referred to, did we do discovery? We did  
22 not. Our reaction to this motion was the same as Your Honor.  
23 And as you can see by the stipulations that we have agreed to  
24 for purposes of this hearing, we didn't want this to be a  
25 situation where the estate would spend a tremendous amount of



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1 resources to deal with something that we thought that was  
2 dealt with on March 4th.

3 But aside from that, given the web that's been created  
4 here, we can't just isolate one piece of it. We can't just be  
5 like, I'm going to look at the CLO Holdco documents and be  
6 able to develop a full theory. This is a tapestry of  
7 interrelated entities that is opaque and vague and purposely  
8 so. So you can't just focus on one piece and then try and  
9 say, well, I know what this piece is, because that piece has  
10 many interrelated complex ramifications and relationships  
11 where, frankly, you can't just say, okay, let's focus on this  
12 one issue, because you're going to miss the entire tapestry.

13 We still need to examine, as I mentioned, the whole thing,  
14 and this takes time and it takes an investment. So while I  
15 understand CLO Holdco wants to receive its distribution, I  
16 also understand that my constituency wants to be paid, some of  
17 whom have been waiting for over a decade.

18 To be clear, Your Honor, my constituency didn't choose to  
19 be here in the bankruptcy. But CLO Holdco chose to associate  
20 itself with Mr. Dondero and to take assets from Highland in  
21 convoluted related-party transactions and reap the benefits of  
22 those transactions. CLO Holdco can't now step away from that  
23 and try and suggest to Your Honor that this is about taking  
24 time under 28 U.S.C. 2042. That was never what it was about  
25 on March 4th, and it's not what it's about today.

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1 Holdco has or doesn't have, we have no idea. And it's  
2 controlled, ultimately, let us not lose sight of the fact, by  
3 Mr. Dondero.

4 So, allowing CLO Holdco to take distributions will place  
5 them with an offshore entity, potentially outside the  
6 jurisdiction of this Court, or at the very least, placed in  
7 five or six entities removed or who knows where, including  
8 potentially other foreign entities.

9 Therefore, exercising authority under Section 105 is  
10 consistent with preserving, protecting, and maximizing the  
11 value of the Debtor's estate, which estate includes claims,  
12 causes of action, and avoidance actions.

13 As you know, 105 is the means and -- circumstances (audio  
14 gap) preserve and protect the estate.

15 And to be sure, this is not inconsistent with any other  
16 provision of the Bankruptcy Code, and it's, in fact, from our  
17 perspective, in furtherance of the goals of the Code.

18 Your Honor, regarding the payments that Mr. Kane (audio  
19 gap), the fact that a few payments were made on the note  
20 doesn't change the fact that Section 105 applies and the Court  
21 should deny the motion.

22 As with all that is Highland, nothing is simple or easy.  
23 First, CLO Holdco received millions more in assets and  
24 transfers, aside from the interests giving rise to the  
25 distributions at issue. So the fact that there were payments

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1 on the notes really speak nothing to the fact of whether the  
2 overall transaction was for reasonably equivalent value or  
3 otherwise problematic, especially when there is nothing in the  
4 record regarding the Dugaboy Trust, its wherewithal to pay, or  
5 the fairness of the terms of the note, or any of that. Or why  
6 the note was structured this way or, you know, what the Get  
7 Good Trust and the Dugaboy Trust do, how they interact, who  
8 makes decision on what gets paid and doesn't get paid.

9 The few payments, while interesting, Your Honor, again, do  
10 not establish reasonably equivalent value or the propriety, in  
11 our view, of the transfers.

12 Finally, as this Court knows, reasonably equivalent value  
13 is not determinative of whether the transfer was intentionally  
14 fraudulent or otherwise potentially avoidable or problematic.  
15 So, while deeds are interesting, Your Honor, I would submit  
16 that they don't move the needle in changing the fact that the  
17 motion should be denied.

18 Now, Your Honor, to the point that you raised with me  
19 before I started my remarks here. Much has been made about  
20 inappropriate prejudgment remedy or attachment or similar  
21 arguments. I submit this case is moot, Your Honor. Again, at  
22 the risk of repeating myself, I will emphasize that CLO Holdco  
23 is not an independent third party. Like it or not, it is tied  
24 up in a ruinous web with Mr. Dondero, and that in and of  
25 itself makes this case unique and distinguishes it from the

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1 other cases cited by CLO Holdco.

2       Additionally, Your Honor, the current circumstances are  
3 distinguishable because the Debtor had control over these  
4 funds. That's why we were in front of you on March 4th. I  
5 agree, and I'm not arguing, that the Debtor did not own these  
6 funds. But it clearly had control over them at the time that  
7 it sought to make the distributions on March 4th. So, in my  
8 humble opinion, Your Honor, that means the Court had control  
9 over that.

10       Having them held in a registry while an investigation  
11 occurs is not akin to slapping a lien on someone's house or  
12 taking possession of an automobile, like the cases cited by  
13 Mr. Kane where they require there's some -- an adversary  
14 proceeding or some type of complaint.

15       The situation here, again, Your Honor, matters. The  
16 Debtor was before you seeking your authority to make this  
17 distribution. That is entirely different than if I were to  
18 walk in here and say my colleague, Mr. Twomey, I think that,  
19 you know what, I don't like him and so I have a claim against  
20 him, and I want Your Honor to enjoin him from being able to  
21 sell his automobile. That is entirely different, and in my  
22 view completely distinguishes it from any of the cases that  
23 Mr. Kane cited, including, of course, I have much respect for  
24 Judge Houser, but including the case authored by Judge Houser.

25       So, Your Honor, again, having them held in the registry is

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1 attachment. Bankruptcy Rules aren't structured like that.

2 But importantly, Mr. Clemente presented no facts to  
3 support his balancing of harms argument and presented no facts  
4 to establish that he has any viable claims against CLO Holdco.  
5 Arguments that James Dondero participated in frauds does not  
6 mean that there's a claim or cause of action that the  
7 Committee can assert against CLO Holdco, which is what would  
8 be required to obtain an injunction.

9 This is a big if. If the Committee is seeking to obtain  
10 an injunction, it must satisfy its burden of proving under  
11 7065 and the four-factor test established by *Janvey v. Alguire*  
12 in the Fifth Circuit in 2011 and the many cases before that.  
13 And it just can't do it.

14 So I want to leave the Court with one case citation,  
15 because if the Court is considering some means of entering a  
16 preliminary injunction outside of an adversary proceeding, I  
17 was able to find a grand total of one case that address that  
18 in the Fifth Circuit. And that is the 1995 decision of *In re*  
19 *Zale* in which the Fifth Circuit noted that the only way a  
20 105(a) preliminary injunction could be issued, after a finding  
21 of these unusual circumstances and the like, was if all of the  
22 protections of an adversary proceeding had been afforded to  
23 the non-movant and if the party that was requesting the  
24 injunction satisfied the four-factor test that's found in  
25 7065.

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1           There are no extraordinary circumstances or unusual  
2 circumstances here. And if this Court believes that the  
3 context of this case warrants that, then the Committee would  
4 still have to satisfy that four-factor test for a preliminary  
5 injunction. And it has the burden of proof on those four  
6 factors. It hasn't presented any evidence whatsoever to  
7 support that it can meet the first, let alone the second,  
8 third, and fourth factors of that test.

9           So, Your Honor, with that, I'll close our case, unless you  
10 have additional questions, and request that the Court grant  
11 CLO Holdco's motion.

12           THE COURT: A couple of follow-up questions. I have  
13 certain facts in my brain, and I can't remember if they're in  
14 evidence or stipulated to or I read them in a pleading. So, I  
15 just want to ask: Somewhere I remember seeing that CLO  
16 Holdco, or, you know, maybe it's its parent, I think -- Mr.  
17 Clemente said we have a Byzantine structure here and we have a  
18 sub-web within a bigger web with regard to CLO Holdco. But,  
19 anyway, CLO Holdco or its parent has assets of approximately  
20 \$225 million? Is that evidence or undisputed?

21           MR. KANE: Your Honor, that was contained in one of  
22 the pleadings asserted, I believe, by the Committee, and that  
23 was the Charitable DAF entities, not necessarily CLO Holdco.  
24 There hasn't been any evidence presented by the Committee of  
25 the assets held by CLO Holdco other than what we have before

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1 the Court.

2 THE COURT: Okay. So it's not something you would  
3 stipulate or offer one way or another?

4 MR. KANE: No, Your Honor, I think that's factually  
5 incorrect and I don't stipulate to that.

6 THE COURT: Okay. I think my notes show that that  
7 was the alleged amount of assets as of September 30, 2019.  
8 But, again, that may have just been a pleading, not anything  
9 in evidence.

10 All right. And are Mr. Scott or Mr. Dondero on the phone  
11 today or on the video? I'm just curious.

12 MR. KANE: Your Honor, I lost you on the video a  
13 little bit, but assuming you can hear me, though, Mr. Scott is  
14 not. We had conversations with the Committee about various  
15 exhibits and whether or not Mr. Scott would be here to testify  
16 to prove up exhibits. Once the exhibits were all stipulated  
17 as admissible, then there was no need for Mr. Scott to  
18 participate.

19 THE COURT: Okay. I was not going to ask him  
20 anything. I just was curious if he was listening in. Or Mr.  
21 Dondero, for that matter. I guess Mr. Dondero is not on the  
22 line, correct? (Pause.) All right. I'll --

23 MR. KANE: Your Honor, I -- I think -- I'm sorry.  
24 I've had no conversations with Mr. Dondero. I have no idea  
25 whether he's on the line.

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1 THE COURT: Okay. I'll take silence to mean he's  
2 probably not, but --

3 All right. I asked that question for, I guess, a couple  
4 of reasons. But the main reason I asked is -- and I'm going  
5 to say this as kindly as I can. They're not here to hear it  
6 anyway. But I feel like perhaps they are a little tone deaf,  
7 for lack of a better term, on how this all looks to the Court  
8 today. And what I mean by that is, obviously, I assume it was  
9 their decision to bring this motion, at least Mr. Scott's, and  
10 likely Mr. Dondero as well had some involvement in that  
11 decision. And the reason I say that it feels like they're a  
12 little tone deaf about how this looks is that we just had an  
13 extensive hearing and some very thorough pleadings, a lot of  
14 evidence uploaded, on a \$2.5 million issue. And I don't --  
15 you know, I appreciate that that is a significant sum of  
16 money, but we've used the word context a lot this morning: In  
17 the context of this reorganization, it seems like a very big  
18 deal was raised here, at the choice of Mr. Scott and Mr.  
19 Dondero, over a \$2.5 million issue, in the context of a  
20 reorganization that involves at least hundreds of millions of  
21 dollars of debt, if not over a billion. UBS says they're owed  
22 a billion.

23 And I just asked my question a minute ago about the value  
24 of assets that the DAF or CLO Holdco or that sub-structure has  
25 managed, because while no one will commit, is it \$225 million



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1 or not, you know, I take it that the Committee had a good  
2 faith basis for saying that, and if it's not that, it's  
3 probably a quite sizable number.

4 Again, so I'm kind of thinking out loud about the  
5 proportionality of this issue. \$2.5 million, not anything to  
6 sneeze at, but we're talking about a Charitable DAF that  
7 probably has many, many, many more times that of assets. And  
8 so there was certainly no equitable argument of hardship or,  
9 you know, significant detriment that's befalling CLO Holdco by  
10 the tying up of this money in the registry of the Court for  
11 this relatively short time period. So, again, it feels a  
12 little tone deaf to be bringing this argument, occupying so  
13 much time from the parties, the lawyers, the Court, over this  
14 issue.

15 And just to further elaborate on that, it matters to me,  
16 and I say this about the tone-deafness, partly because I  
17 thought -- I said this at the beginning of the hearing, and I  
18 still say it -- we already put this issue to rest, albeit  
19 temporarily, in March. And in April, we get this new motion.  
20 Again, I recognize the language of the March order reserved  
21 everyone's rights to come back and argue about this, but,  
22 again, the buzzwords for this hearing are going to be context  
23 matters, I guess. Mr. Clemente, you get credit for that buzz  
24 phrase, those buzzwords.

25 Again, I issued the order with regard to putting these

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1 monies in the registry of the Court at the suggestion of Mr.  
2 Dondero's very wonderful lawyer, retired Judge Lynn. And,  
3 again, the context was we had a protocol order early in this  
4 case that the Committee negotiated heavily with regard to  
5 monies being disbursed out under the control of the Debtor,  
6 and heavily negotiated. I remember the CLO Issuers, I think,  
7 had some pause and concerns and got their language into that  
8 order.

9 So we had this protocol order. Debtor was worried about  
10 violating the protocol order, so Debtor files the motion  
11 February 24th, wanting the blessing of a court order before it  
12 transferred these monies to CLO Holdco and some other  
13 Highland-affiliated entities. There were vehement objections,  
14 and the Court issued the order saying, Let's put these monies  
15 into the registry of the Court, at the suggestion of very able  
16 counsel as to how we could resolve that contested matter we  
17 were there on on March 4th.

18 So, you know, a month later, April, we have this new  
19 motion of CLO Holdco reviving the dispute, the \$2.5 million  
20 dispute that we had just put to rest temporarily in March at  
21 the suggestion of lawyers. I didn't issue a 105 injunction  
22 outside the context of an adversary proceeding just on my own,  
23 *sua sponte*. It was suggested to me that this was a good  
24 solution. People embraced it. That's what we did. And I  
25 sure didn't have in my brain that a month later we'd have a

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1 brand new motion regarding whether these monies should be  
2 disbursed to CLO Holdco all over again, when that was the  
3 issue that was already before the Court in March.

4 I, again, fully recognize that everybody reserved their  
5 rights, but I focus on this context because, again, I wish Mr.  
6 Dondero and Mr. Scott were on the call to hear this: This  
7 almost feels like a good faith issue to me. You know, maybe I  
8 would feel slightly different if there had been a broad  
9 emphasis, heavy emphasis, CLO Holdco standing up through a  
10 lawyer that day saying, We're just letting you know, we're  
11 going to get together a motion in very short order and tee  
12 this up again. Because I would have probably said no. You  
13 know, if -- let's just hear it right now today, if this is  
14 only a three-week mandate or whatever. So, good faith is  
15 something that I can't help but scratch my head and be  
16 troubled by.

17 So, I want to emphasize that CLO Holdco's lawyer has made  
18 perfect arguments regarding the potential legal issues here.  
19 There are some valid arguments here about is this tantamount,  
20 holding the money in the registry of the Court that a non-  
21 debtor asserts is its property, is that tantamount to a  
22 prejudgment remedy? You know, did it require an adversary  
23 proceeding? Did it require the traditional four-prong prove-  
24 up for a preliminary injunction? And did the Court just give  
25 short shrift to those legal technicalities?

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1 Again, these are compelling arguments, but I'm overruling  
2 the arguments because, again, I believe it ignores the context  
3 that CLO Holdco essentially consented, acquiesced, in this  
4 placeholder keep-the-status-quo solution. And I question its  
5 good faith in, so quickly after consenting, bringing this  
6 motion.

7 But moreover, I do find that in the unique context of the  
8 disputes before the Court on March 4th, I did have authority  
9 to issue a 105 injunction. 105, as we all know, at Subsection  
10 (a) gives a bankruptcy court authority to issue orders  
11 necessary or appropriate to carry out provisions of Title 11,  
12 and the last sentence even provides a mechanism for the Court  
13 to *sua sponte* take action to, among other things, prevent an  
14 abuse of process or just do what's necessary or appropriate to  
15 implement court orders or rules.

16 So I think, again, in the context before the Court, it was  
17 not only a consensual thing, but the Court had authority. And  
18 the backdrop of this, again, cannot be overstated. Again, to  
19 use Mr. Clemente's word, we have this Byzantine structure  
20 here. It's a lot for the Committee to get its arms around.  
21 And even the CLO Holdco structure -- again, I'm looking at my  
22 notes, my fancy chart -- we have CLO Holdco, a Cayman Island  
23 entity. Its parent is Charitable DAF Fund, LP, another Cayman  
24 Island entity. It, in turn, is owned by Charitable DAF  
25 Holdco, Ltd., yet another Cayman Island entity. Its general

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1 partner happens to be a Delaware entity, Charitable DAF GP,  
2 LLC, but the beneficial owners of it are the three Highland  
3 Foundations, of which Dondero is president and director, and  
4 Mr. Scott the treasurer and director.

5 So, I'm not saying the Byzantine structure is in and of  
6 itself problematic, although one might wonder why a charitable  
7 organization needs to have three offshore entities as part of  
8 its structure. I digress. But we all know a Byzantine  
9 structure and ties to Dondero do not mean something is  
10 attackable in and of itself, but we have had issues raised  
11 about the Dynamic Fund and the various transfers with regard  
12 to Dugaboy, the Dondero Family Trust, and Get Good Trust and  
13 the note. All of that is worthy of examination, and the  
14 Committee has not had all that long in this case to  
15 investigate it.

16 So, I'm going to say a couple of more things. First, the  
17 motion is denied, but I'm going to put more strings on it than  
18 that. I'm denying the motion, but as part of this ruling I'm  
19 going to order that the Committee has 90 days, unless the  
20 Court happens to extend that on motion or agreement of the  
21 parties, to file an adversary proceeding against CLO Holdco or  
22 the money shall be released. Okay?

23 So, again, I intended it, as I think everybody did, to be  
24 a placeholder, to keep the status quo little bit. Again, Mr.  
25 Kane has raised good arguments that maybe an adversary

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1 conceivably was necessary or might become necessary. So here  
2 we have a requirement of an adversary within 90 days or the  
3 money shall be released to Holdco -- again, unless someone  
4 moves to extend that or I get an agreement to extend that and  
5 I happen to decide to issue an order extending that.

6 I presume that if an adversary is filed, then if the  
7 Committee wants that money to continue to be held in the  
8 registry of the Court, then they would have to file an  
9 application for injunctive relief, essentially, to keep the  
10 money in the registry of the Court pending the resolution of  
11 the adversary proceeding.

12 So that is the ruling of the Court. Mr. Clemente, I'll  
13 ask you to draft up the order. And I reserve the right to  
14 supplement this oral ruling in that form of order. And please  
15 run it by Mr. Kane before electronically submitting it to the  
16 Court.

17 Now, I'm going to say a couple of other things, and then  
18 I'll, before closing, I'll ask if there are questions or other  
19 announcements. I have told the parties and the lawyers to  
20 focus on a plan and problem-solving how we're going to pay  
21 creditors. And I think I expressed my strong hope that people  
22 would stop litigating everything. I think I'm remembering  
23 saying this most recently at the UBS hearing a few weeks ago  
24 on a motion to lift stay. Once again, we had a very lengthy  
25 hearing that day. I denied the motion. And here we are

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1 as I can to distance CLO Holdco from that taint, because  
2 understanding that it's in what has been alleged as a  
3 Byzantine web, we think it's important to separate CLO Holdco  
4 and its operations to ensure that things are done in an  
5 appropriate fashion with square corners.

6 That's all I have, Your Honor. We have no objection to  
7 the additional funds being pled into the registry of the  
8 Court. We can agree those funds would be adjudicated as part  
9 of this dispute. We understand that we did not prevail, and  
10 we appreciate your Court hearing our argument.

11 (Proceedings concluded at 12:06 p.m.)

12 --oOo--

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CERTIFICATE

20 I certify that the foregoing is a correct transcript to  
21 the best of my ability from the electronic sound recording of  
the proceedings in the above-entitled matter.

22 **/s/ Kathy Rehling**

**07/02/2020**

23

Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

24

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# EXHIBIT E



IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj11**  
)  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) July 8, 2020  
1:30 p.m. Docket  
Debtor. )  
) - MOTION TO EXTEND EXCLUSIVITY  
) PERIOD (737)  
) - MOTION TO EXTEND TIME TO  
) REMOVE ACTIONS (747)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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Annmarie Antoinette Chiarello  
WINSTEAD, P.C.  
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Dallas, TX 75201  
(214) 745-5250

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1 been working very cooperatively with our creditors over the  
2 last few months and we're just seeking to do it the best way.

3 So nothing I've said today, nothing, you know, should come  
4 as and will come as a surprise to the Committee, but we're  
5 working better, recognizing that ultimately the creditors want  
6 to be paid, and doing that in an appropriate manner and a  
7 thoughtful manner is what the Debtor is committed to do with  
8 its partner, the Committee, in this process.

9 THE COURT: Okay. Sort of jumping back, I forgot to  
10 ask earlier when we were talking about Acis: Has the Fifth  
11 Circuit rescheduled oral argument on the appeal of the Acis  
12 confirmation order and order for relief?

13 MR. POMERANTZ: I believe -- Your Honor, maybe Ms.  
14 Patel would know off the top of her head.

15 THE COURT: Ms. Patel?

16 MS. PATEL: Your Honor, it was -- it was briefly -- I  
17 -- and I say briefly, it was briefly we had -- we got a notice  
18 at some point, I believe in early June, that the Fifth Circuit  
19 had reset oral argument. And then approximately, I can't  
20 remember exactly, but it was like, I don't know, a week or  
21 maybe ten days later, we got a notice that it was cancelled  
22 again. We have not received notice that it is rescheduled, so  
23 it is still pending. But it has not been taken off oral -- it  
24 has not been taken off oral argument at some juncture.

25 THE COURT: Okay. Well, I acknowledge that that is a

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1 pandemic disruption for sure. It would have been nice to have  
2 that resolved one way or another by now.

3 MS. PATEL: Agreed, Your Honor. We were trying to  
4 figure out, frankly, in the week to ten days that it took from  
5 the scheduling to how it was cancelled, exactly how our team  
6 was going to get down to New Orleans. And the -- I think the  
7 leading contender was to rent an RV and drive down so we could  
8 safely get there. So it certainly has been a casualty of the  
9 pandemic.

10 THE COURT: Okay. All right. Two more questions.  
11 And this one has been a bit of a tough one for me to decide  
12 whether I should broach this topic or not. You know, I read  
13 the newspapers, the financial papers, just like everyone else,  
14 and I saw a headline that I wished almost I wouldn't have  
15 seen, and it was a headline about Dondero or Highland  
16 affiliates getting three PPP loans. And, you know, I'm only  
17 supposed to consider evidence I hear in the courtroom, right,  
18 or things I hear in the courtroom, but I've got this  
19 extrajudicial knowledge right now thanks to just keeping up on  
20 current events. I decided I needed to ask about this.

21 What can you tell me about this, Mr. Pomerantz? I mean, I  
22 assumed, from less-than-clear reporting, that it wasn't  
23 Highland Capital Management, LP, but I'd like to hear anything  
24 you can report about this.

25 MR. POMERANTZ: So, look, Your Honor, the first I

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1 could say is that, to my knowledge, Highland Capital, the  
2 Debtor, has not obtained a PPP loan. I know there have been  
3 discussions with certain funds that basically have certain  
4 assets, private operating companies, about obtaining PPP  
5 loans. I don't have the specifics for Your Honor. I'm happy  
6 to provide that.

7 Of course, to the extent Mr. Dondero, on any of his  
8 affiliated funds that are under the control of the Debtor, I  
9 would have no way of answering that, but I'm happy to follow  
10 up with that with the Board and report back to Your Honor in  
11 whatever appropriate manner you felt to obtain that  
12 information.

13 THE COURT: Okay. Well, let's have a report on that  
14 on the 14th when we come in. You know, maybe Mr. Seery or Mr.  
15 Sharp or some other person. But you can probably imagine the  
16 different things going through my brain. You know, well,  
17 first, let's see if it was -- you know, I don't -- again, I'm  
18 not expecting it to be Highland Capital Management, LP. I  
19 would be beyond shocked if, you know, that somehow happened  
20 when they're in bankruptcy. And, you know, I think it would  
21 require a 364 motion, just like any other borrowing, although  
22 I know it's kind of a forgivable loan. Strange bird.

23 But then if it's some affiliate of Highland, I still feel  
24 like we need some transparency and disclosure on that. I  
25 mean, I -- and who were the human beings behind it. It just

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1 busiest judges in the country right now. I'm wondering when  
2 were they contacted. Was it really recently, or a week or two  
3 ago? Because they've probably gotten ten new mega-cases in  
4 the past two weeks.

5 MR. POMERANTZ: So, Your Honor, the last -- the last  
6 two weeks, again, probably since June 15th, we had been  
7 discussing the structure of a mediation. We, the Debtor,  
8 proposed perhaps a combination of Judge Isgur and Jones. We  
9 initially had that conversation with Mr. Clemente, and then we  
10 socialized it with the rest of the Committee members. As of  
11 last Thursday, I believe it was, we had consensus that Judge  
12 Jones, and if available, also Judge Isgur, would make sense.

13 I sent an email to Judge Jones' clerk, indicating that we  
14 had a hearing today, that it would be helpful if we got a  
15 response, and this morning, two hours before the hearing,  
16 Judge Jones' clerk responded and told Mr. Clemente and I that  
17 he is available and ready and suggested that we have a  
18 conference with -- again, I'm not sure if it'll be him or his  
19 clerk, to talk about availability. Of course, we didn't want  
20 to go ahead and have that discussion until, you know, we got  
21 Your Honor's input on it.

22 THE COURT: Okay. I mean, a couple of things come to  
23 mind. One is I am just flabbergasted that they would have any  
24 availability. I know they're -- I'm aware of Judge Jones  
25 doing hearings on weekends.

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1 But second, I'm also concerned what is their idea of  
2 availability. Because in order for a mediator to meaningfully  
3 help you on this, I mean, it's going to take not just hours  
4 but days of time, unless you want the mediator to just have a  
5 30,000-foot view. And I mean, I just cannot imagine, --

6 MR. POMERANTZ: So, --

7 THE COURT: -- once again, that they would have days  
8 and days to come up to speed with, you know, 11 years of  
9 litigation or however long it was, not that long, with UBS,  
10 you know the years with Acis, you know, the various alleged  
11 claims and causes of action, and, you know, the Byzantine  
12 structure here. I mean, you know, not that they have to be,  
13 you know, as educated as a judge presiding over litigated  
14 matters, but I just cannot imagine they could meaningfully  
15 spend time on this.

16 So what are you all envisioning? Because I know what I'm  
17 envisioning, and maybe we're not seeing it the same way. I  
18 mean, what are you thinking? That you'll go in and spend a  
19 day with, you know, maybe just each of you doing a 25-page  
20 white paper, and you'll either settle it by the end of the day  
21 or not, or what?

22 MR. POMERANTZ: So, let me start by saying that when  
23 everyone raised the issue of Judge Jones and Isgur, everyone  
24 had the same potential concern that Your Honor has mentioned.  
25 You know, my firm and me personally, I'm involved in a couple

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1 of cases before Judge Jones now, significant cases. So there  
2 was a concern.

3 I think people also generally thought that if they  
4 accepted and they knew what they were getting into, they would  
5 want to do a good job and they'd have the time.

6 We have not had the ability to have an extensive  
7 discussion. That discussion could either occur with Mr.  
8 Clemente and myself speaking to the clerk or the judge, or if  
9 Your Honor -- nothing stops Your Honor from picking up the  
10 phone, speaking to Judge Jones and asking him as well.

11 But I expect it to be a very intensive mediation process.  
12 I do understand that Judge Jones only does mediations in  
13 person, so this would require people getting to Houston,  
14 which, in my experience, while I have participated in  
15 mediations virtually on the phone, it's a lot more effective  
16 to be in person. We would anticipate detailed mediation  
17 briefs. We would envision each of the parties speaking to  
18 Judge Jones to give him their perspective. But it would be --  
19 it would be a significant assignment.

20 Again, whether we would conclude at the end of August, I  
21 don't know, but I would contemplate a good two, three days of  
22 in-person mediation at the end of August, and then probably,  
23 if necessary, to set up for something else, which, again,  
24 there are several different things. And I mentioned in my  
25 opening remarks why I think people like Judge Jones -- and

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1 nothing else, we'll go ahead and adjourn for today. And I'll  
2 keep -- if there's anything worthwhile to report on the  
3 mediation front before we have our hearing on the 14th, I'll  
4 have my courtroom deputy reach out to all counsel by email and  
5 let you know. Okay? All right.

6 MR. POMERANTZ: Thank you very much, Your Honor.

7 MS. PATEL: Thank you, Your Honor.

8 THE COURT: Thank you. We stand adjourned.

9 THE CLERK: All rise.

10 (Proceedings concluded at 3:00 p.m.)

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CERTIFICATE

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21 I certify that the foregoing is a correct transcript to  
22 the best of my ability from the electronic sound recording of  
the proceedings in the above-entitled matter.

23

**/s/ Kathy Rehling**

**07/09/2020**

24

25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date



# EXHIBIT F

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IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj11**  
)  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) July 14, 2020  
Debtor. ) 1:30 p.m. Docket  
)  
) APPLICATIONS TO EMPLOY JAMES  
) P. SEERY AND DEVELOPMENT  
) SPECIALISTS, INC. (774, 775)  
)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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Seery - Direct

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1 file Multi-Strat as a bankruptcy, it was hard to get folks to  
2 really come to the table and think about how to settle that  
3 issue.

4 These issues in regard to the total case are much more  
5 complicated. We're going to file a plan. We believe that  
6 will set a bit of a crucible to folks to think about how to  
7 move forward with their claims. We are, as Jeff Pomerantz  
8 mentioned last time, agreed in principle, but we have some  
9 issues to work through with Redeemer that we hope to be able  
10 to resolve by this week. And so that's my internal goal, but  
11 I expect to be able to do it.

12 The reason that's complex is not that it's simply a -- the  
13 arbitration award is not simply a money award; it actually  
14 requires certain offsets, it requires certain assets be sold  
15 and paid for. And we're trying to carve our way around some  
16 of those, because they (inaudible) agreement, because they're  
17 -- they're more difficult than simply exchanging cash for  
18 assets, because we don't have the ability to do that right  
19 now. We don't have the cash, and we're in bankruptcy.

20 So I do believe that we can get these done. And then if  
21 mediation is something that would work, great. We're going to  
22 try to do it without mediation as well. Going to try to do it  
23 before we get to mediation and resolve claims. And if we're  
24 unable to do that, hopefully mediation will push it forward or  
25 we have to have a fallback, which will be dispositive motions

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Seery - Direct

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1 with respect to certain of the claims.

2 But we expect to have and I think we have a number of  
3 claims objections that have (inaudible). We've resolved  
4 those. We're really down to three claims. And one of them is  
5 almost done.

6 Q All right. At the last hearing, --

7 MR. MORRIS: Your Honor, that really does finish the  
8 substance of the testimony with respect to this motion, but at  
9 the last hearing Your Honor raised some questions about PPP  
10 loans.

11 THE COURT: Yes.

12 MR. MORRIS: Would you like me to just take a moment  
13 with Mr. Seery to address that?

14 THE COURT: Yes, please.

15 MR. MORRIS: Okay.

16 BY MR. MORRIS:

17 Q Mr. Seery, you're aware that the Judge raised some  
18 questions about whether and to what extent the Debtor may have  
19 been involved in any of the PPP loans?

20 A Yes.

21 Q And have you done any work to try to figure out the  
22 answers to the questions the Judge posed?

23 A Well, work in response to the question, but also work  
24 previously. So, just a -- quickly, as I think we all know,  
25 the PPP program was put forth to try to give companies cash

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Seery - Direct

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1 that they had to use for employee payments, to continue to  
2 keep payroll supported and to continue to have folks hold  
3 their jobs.

4 We have -- and I think the *Business Insider* article, which  
5 I'm not familiar, I know the publication is not something I  
6 seen much, but I'm not familiar with the specifics of that  
7 article, and -- but any PPP, away from the assets that HCMLP  
8 actually owns or controls. And we've got -- we've got three  
9 -- and I think there's some substance to the article. But  
10 we've got three businesses. And these are -- this is public,  
11 but I'll go into the -- sort of the obvious reasons without  
12 going into the specifics of the business around the ones that  
13 I know of well.

14 Carey Limousine is a business that transports folks in  
15 high-quality cars from airports or from events or between  
16 businesses. It was hit severely by the COVID-19 pandemic.,  
17 particularly with respect to the air transportation, which was  
18 really one of its biggest areas. The business,  
19 notwithstanding Uber and the other type of shared ride  
20 services, had actually done quite well, and Highland was an  
21 owner of a significant portion of that business related to  
22 some loans that it held in various funds.

23 That business's management, with its own outside counsel,  
24 sought a PPP loan. Then our director came to us and discussed  
25 with the Board the propriety of that loan. We engaged outside

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Seery - Direct

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1 counsel, not bankruptcy counsel but counsel that had  
2 particularized expertise in PPP, and spent a ton of time  
3 really understanding both the law as well as the specific  
4 regs. Carey did get a PPP loan. It is potentially  
5 forgivable, depending on how it's used.

6 The second entity that was similar but didn't come to the  
7 Board, we have a business called SSP, which is an excellent  
8 highway business that provides equip -- materials for a lot of  
9 different road construction, but primarily highway road  
10 construction. Very well run business. That entity got a PPP  
11 loan as well, primarily worried about whether the construction  
12 on the highways would shut down.

13 So it's been -- I don't believe that's really happened in  
14 Texas, which is where most of their business is, but they  
15 qualified for that loan. They did not come to the Board. A  
16 very specific carve-out, because one of the interest holders  
17 that we share that position with is a Small Business  
18 Administration fund and, so it was very clear that it was  
19 entitled to that loan.

20 Then there's a third entity called Roma that got a very  
21 small PPP loan. We don't control the entity and we were not  
22 involved in its acquisition of that loan. Again, it would  
23 have to be used as required.

24 One of the things I want to make sure that is in the  
25 record and for Your Honor with respect to Carey, we spent a

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Seery - Direct

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1 lot of time as a Board focused on, one, whether it was legal  
2 to get that loan, first. We're doing everything right, by the  
3 book. We're not going to play in the gray. There is no gray.  
4 There's black and white in these areas.

5 Number two, was it ethical, was it appropriate that we  
6 went and got this loan or that Carey went and got this loan?  
7 Management, with the outside counsel, was sure that we could  
8 do it, but we didn't want to take their word for it, so we  
9 went out and got our own counsel, third-party counsel for the  
10 Board to make sure that this was appropriate.

11 Three, the requirements around these loans are significant  
12 and the penalties for violating them are severe. So if you  
13 get a loan by mistake, are you really required to pay it back?  
14 And if you're mistaken, that will be expensive, but it won't  
15 be a real penalty. But if you get a loan that's really  
16 inappropriate, that you shouldn't have gotten, that was a  
17 material misstatement of any of the facts around it, the  
18 penalties are significant. And not only in terms of the  
19 opprobrium that you'd suffer in the press, because that's  
20 coming, but in terms of how you use the funds.

21 So they can only be used in very specific ways, and we  
22 were exceptionally careful around this program.

23 The basis of the program is to keep people employed. And  
24 with a business like Carey Limousine in particular, where  
25 there's a significant amount of debt, where the business is

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Seery - Examination by the Court

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1 shut down by COVID, where we didn't have the funds to put into  
2 Carey, nor even if we wanted to, we might not have been able  
3 to do it without the Committee's approval because of the  
4 protocol, a PPP loan was not only legal but it was  
5 appropriate. And it's being used in that fashion, meaning to  
6 keep employees employed.

7 Q Thank you very much, Mr. Seery.

8 MR. MORRIS: Your Honor, I have no further questions  
9 of Mr. Seery. Does the Court have any questions?

10 THE COURT: I actually have a follow-up question  
11 regarding the PPP, just to kind of put a bow on this.

12 EXAMINATION BY THE COURT

13 THE COURT: I'm looking at the demonstrative aide. I  
14 don't know if you, Mr. Seery, have it there handy.

15 THE WITNESS: I do, Your Honor.

16 THE COURT: Okay. So I'm turning to Page 6, the  
17 chart, the subchart, Investments and Subsidiaries. The third  
18 column, Privately-Held Equity, Various Companies. I mean,  
19 that would be the type of investment entity we're talking  
20 about here that got the PPP loan: Carey Limousine, SSP, Roma?  
21 Nothing that was -- well, I'm going to say Highland affiliate.  
22 Affiliate, that's a dicey term, but that's the type of entity  
23 in the organizational structure we're talking about, correct?

24 THE WITNESS: Those are the ones -- I want to be very  
25 careful, because I know what I know and I know I won't



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Seery - Examination by the Court

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1 represent anything that I don't know.

2 So, with respect to the entities that HCMLP, the Debtor,  
3 controls, that's absolutely the case. I don't know, and I can  
4 try to find out, but they are not HCMLP-controlled entities.  
5 Whether other entities in the related-party complex received  
6 loans -- so, obviously, HCMLP did not receive a loan. And the  
7 only entities that we were involved with is the ones I  
8 mentioned to you.

9 And I should mention, there are other entities in the  
10 privately-held equity that got other government money, in the  
11 medical space, that they didn't even ask for. HHS pushed  
12 forward payments to folks in the business, medical healthcare-  
13 providing businesses, to assure that they had liquidity to  
14 provide. And so -- and this has been described to me exactly  
15 this way, that they woke up in the morning and found money in  
16 their account. And with one of the companies, they actually  
17 returned a bunch of the money because it was from a dormant  
18 provider number and they didn't believe it was appropriate to  
19 keep that money. So that was one of the entities that we  
20 control with other investors.

21 But with respect to our HCMLP entities, these are the only  
22 ones I know. With respect to other related entities that  
23 might be in the family of businesses, for lack of a better  
24 term, that were alluded to in the *Business Insider* article, I  
25 don't know that answer. So, I -- if I -- I can try to find

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Seery - Examination by the Court 59

1 out. I just don't know the answer, Your Honor.

2 THE COURT: All right. Thank you. Well, this has  
3 been extremely helpful.

4 I should ask does anyone have any questions of Mr. Seery?  
5 The Committee counsel, perhaps? Anyone else?

6 MR. CLUBOK: Your Honor, this is Andrew Clubok. In  
7 light of the testimony, I do have some questions on behalf of  
8 UBS.

9 THE COURT: All right. Briefly. Go ahead.

10 MR. CLUBOK: Okay.

11 MR. MORRIS: Your Honor? Your Honor, I'm sorry to  
12 interrupt, but there's no objection lodged here. If Your  
13 Honor wants to permit it, that's obviously the Court's  
14 prerogative. But as just a point of order, having not lodged  
15 an objection, I don't know what right anybody has to cross-  
16 examine the witness.

17 THE COURT: All right. Well, that's why I said  
18 briefly. I think that Mr. Morris makes a good point, Mr.  
19 Clubok. You could have filed a written objection, response,  
20 comment, or something. So, you're a party in interest. I'll  
21 give you a little bit of leeway here. But please keep it  
22 brief.

23 MR. CLUBOK: Yeah. Thank you, Your Honor. It's just  
24 some of the things that Mr. Seery said which we didn't expect  
25 to hear that has raised a few questions that I just very

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Seery - Cross

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1 briefly will try to address.

2 CROSS-EXAMINATION

3 BY MR. CLUBOK:

4 Q Mr. Seery, good afternoon. I'm Andrew Clubok, Latham &  
5 Watkins, on behalf of UBS.

6 Mr. Seery, you talked about the fiduciary duties you've  
7 understood yourself to have with respect to certain parties,  
8 and my question to you is: Have you understood, since the  
9 beginning of your service as an Independent Director of  
10 Strand, that you had fiduciary duties to the unsecured  
11 creditors of the Debtor?

12 A It's a -- it's a -- the answer is I understand the  
13 fiduciary duties very well. I think we have fiduciary duties  
14 to the estate. So Highland -- what I tried to explain is that  
15 Highland, as an asset manager, has very specific fiduciary  
16 duties that are set forth in (inaudible) in the cases and the  
17 rules that have interpreted it. We, as directors of Strand,  
18 have a duty to the estate.

19 I don't think it's -- I don't think it's fair, and I'd  
20 have to subject myself to some education from counsel, I don't  
21 think it's fair to say we had a specific fiduciary duty to a  
22 particular creditor.

23 So, for example, if I had a fiduciary duty to UBS, it  
24 would be very difficult for me to object to UBS's claim. It  
25 would be -- I don't know how I could do that as a fiduciary.

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1 yesterday counsel for Mr. Dondero filed a joinder in the  
2 Debtors' objection to Acis's claim. So, again, just thinking  
3 about this in the context of mediation, I think, with that  
4 joinder, they will be a necessary party. So, going back to  
5 Mr. Seery's point, this is not just --

6 THE COURT: Oh, absolutely. Mr. Dondero is --

7 MS. PATEL: -- a two-party --

8 THE COURT: -- going to be a required party in  
9 mediation. Absolutely. So, --

10 MS. PATEL: Thank you, Your Honor.

11 THE COURT: All right. Well, if there's nothing  
12 further, we'll see you on the 21st. And, again, my courtroom  
13 deputy may be reaching out before then if we've got things  
14 nailed down on mediation.

15 (Proceedings concluded at 4:54 p.m.)

16 --oOo--

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CERTIFICATE

21

22 I certify that the foregoing is a correct transcript to  
23 the best of my ability from the electronic sound recording of  
the proceedings in the above-entitled matter.

24

**/s/ Kathy Rehling**

**07/16/2020**

25

Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

# EXHIBIT G

UNITED STATES BANKRUPTCY COURT

FOR THE NORTHERN DISTRICT OF TEXAS

BEFORE THE HONORABLE STACEY G. JERNIGAN, JUDGE

In Re:	) Case No. 18-30264-SGJ-11
	) Case No. 18-30265-SGJ-11
	) (Jointly administered under
ACIS CAPITAL MANAGEMENT, L.P.	) Case No. 18-30264-SGJ-11)
and ACIS CAPITAL MANAGEMENT GP,	)
LLC,	) <u>DEBTORS' MOTION to FILE</u>
	) <u>REDACTED QUARTERLY REPORTS</u>
Debtors.	)
	) September 23, 2020
	) Dallas, Texas

Appearances via video and/or telephone:

For the Reorganized Debtors:	Annemarie Chiarello Rahkee V. Patel Winstead PC 500 Winstead Building 2728 North Harwood Street Dallas, Texas 75201
------------------------------	--

For James Dondero:	D. Michael Lynn, of Counsel Bonds Ellis Eppich Schafer Jones LLP 420 Throckmorton Street, Suite 1000 Forth Worth, Texas 76102
--------------------	--

For William T. Neary, United States Trustee:	Lisa L. Lambert, Assistant U.S. Trustee Office of the U.S. Trustee, Region 6 1100 Commerce Street, Room 976 Dallas, Texas 75242-1496
---	---

Digital Court Reporter:	United States Bankruptcy Court Northern District of Texas Michael F. Edmond, Judicial Support Specialist Earle Cabell Building, U.S. Courthouse 1100 Commerce Street, Room 1254 Dallas, Texas 75242 (214) 753-2062, direct; 753-2072, fax
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*The Ruling of the Court*

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1 thing that it might be is commercial information, but I really  
2 don't think there's been a showing that it is of the nature that  
3 107(b) is intended to address.

4 Now don't get me wrong, I am very troubled by some of  
5 what I've heard today. I doubt Mr. Dondero is listening in  
6 personally, but I'm going to say, and maybe it will get back to  
7 him, maybe it won't, but that I'm very troubled by hearing that  
8 Dondero-controlled entities, and I believe the DAF, based on  
9 what I've heard in the past, is Dondero controlled, I'm very  
10 troubled that Dondero-controlled entities are suing Acis and  
11 parties that have dealt with Acis, U.S. Bank, Brigade, and the  
12 Moody's one is really mind-boggling, but I'm very troubled that  
13 this could be hampering Acis' ability to do a reset and it's  
14 driving up expenses.

15 And if these lawsuits were brought before me through a  
16 removal or any other mechanism, you know, first, I would have to  
17 look at subject matter jurisdiction of the Bankruptcy Court.  
18 Yes, we're way past the effective date of Acis' plan, but the  
19 Fifth Circuit case authority provides that if there is a dispute  
20 postconfirmation that bears on the interpretation,  
21 implementation, or execution of a confirmed plan, then the  
22 Bankruptcy Court has subject matter jurisdiction in that  
23 context. And it sure sounds like, hearing Mr. Terry's version  
24 of things today, which sounded very credible, that this is  
25 potentially impinging on the reorganization and plan of Acis.

*The Ruling of the Court*

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1           So it's very troubling to me that – well, I've said it  
2 before in Highland hearings, that these battles just continue  
3 on, but if it's impairing with a plan I confirmed, it's  
4 impairing a plan I confirmed, it's impairing the ability to  
5 perform under that plan, then that is a problem for the  
6 plaintiffs.

7           Now I've heard there is no pending litigation in that  
8 regard, but I'm troubled by the April 2020 letter I saw that is  
9 essentially a suggestion we may start this up again, the  
10 litigation that we dismissed. It's just ridiculous, for lack of  
11 a better term, that Dondero and his entities would be doing some  
12 of the things it sounds like they're doing: Suing Moody's, for  
13 crying out loud, for not downgrading the Acis CLOs. If Mr.  
14 Dondero doesn't think that is so transparently vexatious  
15 litigation, yeah, I'm going out there and saying that. I  
16 haven't seen it, but, come on.

17           So, bottom line, I don't find the 107 standard here is  
18 met today, so I am denying entirely the motion. I haven't been  
19 convinced that this is commercial information that 107(b)  
20 justifies redacting or sealing. But, again, I am most troubled  
21 by what I've heard today.

22           I have found Mr. Terry to be a very credible witness  
23 today on these points. He's testified in this Court many times  
24 and I continue to find him a very credible witness.

25           And so to the extent Mr. Dondero is listening or gets



*The Ruling of the Court*

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1 a transcript, I hope it's loud and clear to him that to the  
2 extent you are engaging in efforts surreptitious or overt to  
3 derail Acis in its reorganization, there is going to be a price  
4 to pay for that. So I hope that message gets to him.

5 Very troubled, very troubled by what I've heard today.

6 All right. Well, I think that concludes our business  
7 here today. Is there anything else anyone wants to raise?

8 MS. LAMBERT: Judge Jernigan, Ms. Lambert for the U.S.  
9 Trustee. Would you like me to prepare an order just as for the  
10 reasons stated?

11 THE COURT: I would like you to do that. Thank you  
12 very much. All right.

13 MS. LAMBERT: And I think I will order the — I think I  
14 will order the transcript and have it sent to Mr. Lynn.

15 THE COURT: All right. Thank you.

16 (The hearing was adjourned at 5:21 o'clock p.m.)

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State of California )  
 ) SS.  
County of San Joaquin )

I, Susan Palmer, certify that the foregoing is a true and correct transcript, to the best of my ability, of the above pages, of the digital recording provided to me by the United States Bankruptcy Court, Northern District of Texas, Office of the Clerk, of the proceedings taken on the date and time previously stated in the above matter.

I further certify that I am not a party to nor in any way interested in the outcome of this matter.

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Susan Palmer

Susan Palmer  
Palmer Reporting Services

Dated September 26, 2020

# EXHIBIT H

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
) Chapter 11  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) Wednesday, October 21, 2020  
10:00 a.m. Docket  
Debtor. )  
) MOTION TO COMPROMISE  
) CONTROVERSY WITH ACIS CAPITAL  
) MANAGEMENT [1087]  
) *Continued from 10/20/2020*  
)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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1 motion that ever comes before it.

2 I daresay that Mr. Terry and Ms. Patel and Mr. Shaw firmly  
3 believe that their client has been wronged and that they're  
4 entitled to \$75 million or more. Thankfully, they were able  
5 to check their egos at the door and come to an agreement, I  
6 guess, that they believe represents a fair and reasonable  
7 compromise.

8 So I understand that while -- that Mr. Dondero embraced  
9 and appreciated the arguments that the Debtor made in its  
10 pleading, but the fact of the matter is the Debtor came to a  
11 position when it had the choice of either going forward with  
12 that litigation, with all of the costs and risks and  
13 uncertainty that were described, or taking this settlement.  
14 And it came to the -- I believe the record shows -- the very  
15 considered and reasonable decision to end all of the  
16 litigation with Acis on the terms set forth in the agreement.

17 And I just wanted to kind of -- that doesn't go to any of  
18 the particular -- necessarily go to any of the particular  
19 elements of the legal standard, but so much time was spent  
20 trying to tie Mr. Seery and the Debtor to the objection, and I  
21 think -- I think it's important for the Court to look at this  
22 in context.

23 And frankly, there are other very substantial claims out  
24 there. And Mr. Seery was very clear that each case is going  
25 to be judged on its own merits. And just because we've

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1 settled a case where we put forth a strong legal position  
2 here, it's only because we got to terms that the Debtor felt  
3 were fair and reasonable. We've taken -- and parties do this  
4 all the time. They take their litigation position and we're  
5 going to take our litigation position. But when it comes to  
6 settlement, you have to view: What are the alternatives? And  
7 that's all Mr. Seery did. That's what the board did, servant  
8 of their fiduciary duties.

9 And I'm going to talk in a few minutes about the benefits  
10 to the estate that this settlement entails, but I just -- I  
11 was a little surprised that anybody would try to say that  
12 because we took a position in litigation we're not allowed to  
13 compromise that position. Because if that were the standard,  
14 Your Honor, no 9019 would ever be approved, because, by  
15 definition, 9019s are compromises.

16 So let me turn for a moment now to the actual elements of  
17 the standard under 9019. The first one is the probability of  
18 success on the merits. As I said, Mr. Seery felt strongly  
19 about the position, but he also articulated some very, very  
20 specific concerns, from *Mirant* to the Court's views on  
21 equities that may not be -- the Court may not share our views  
22 on equities. The Court may not share. The Court has a lot of  
23 experience with these particular litigants. The Court has  
24 already assessed the credibility of certain witnesses in  
25 relation to the claims at issue in this matter. The Court has

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1 already rendered decisions with respect to certain aspects of  
2 this matter. And so the Debtor took all of those things into  
3 account in assessing the probability of success on the merits,  
4 and that's all very much in the record.

5 But I did want to point to one other piece of evidence  
6 that hasn't been discussed yet, and that is Professor  
7 Rapoport's expert report that has now been admitted into  
8 evidence. You know, I question the weight that the Court  
9 should give, but never -- only because I'm not sure how -- the  
10 depth of the opinion. But nevertheless, Professor Rapoport  
11 specifically says at the top of Page 5, on Page 13, at the  
12 very end of her opinion as to Question 1, she says, in  
13 substance, if the Court follows *Mirant* and otherwise finds  
14 that damages would benefit the Acis estate, then the Acis  
15 claim, valued by Acis at least \$75 million, could have  
16 significant value. Still, that value would depend on how the  
17 Court found -- how the facts fall after the Court hears  
18 testimony and is able to weigh the evidence.

19 That's kind of what Mr. Seery did. So I'm not even sure  
20 that there's a dispute, frankly, over the probability of  
21 success. Nobody has quantified it. Nobody asked Mr. Seery to  
22 quantify it. We haven't gone down that path.

23 But Professor Rapoport, in her very first opinion, said:  
24 Could be zero, could be \$75 million or more. It depends on  
25 where the Court comes out.

1 consistent with the Bankruptcy Rules. The notice was given on  
2 September 23rd, so we're certainly good from notice and  
3 opportunity to be heard, from that standpoint.

4 As we all know and as I went through yesterday in ruling  
5 on the Redeemer Committee settlement, I am consulting  
6 Bankruptcy Rule 9019 as well as the abundance of jurisprudence  
7 that tells bankruptcy courts how they are to evaluate  
8 compromises and settlements: Cases such as *AWECO*, *Jackson*  
9 *Brewing*, *TMT Trailer*, *Cajun Electric*, and *Foster Mortgage*,  
10 significantly, among the cases.

11 I am to look at, obviously, whether the proposed  
12 compromise is fair and equitable and in the best interest of  
13 creditors when considering probability of success in future  
14 litigation, with due consideration for the uncertainty of law  
15 and fact; when considering the complexity and likely duration  
16 of future litigation and any attendant inconvenience and  
17 delay; and all other factors bearing on the wisdom of the  
18 compromise.

19 Case law also talks about the Court probing into whether a  
20 settlement is within the range of reasonableness, and  
21 obviously the Court should consider the paramount interests of  
22 creditors.

23 So, here, giving all due consideration of the record  
24 before me and the very eloquent arguments, I am going to  
25 approve the compromise today.



1 I'm going to turn for a moment to Mr. Seery's testimony.  
2 Just as I found his testimony to be very credible with regard  
3 to the Redeemer Committee settlement, I once again found it to  
4 be very credible and compelling in connection with the Acis  
5 and Terry settlements.

6 Among other things, I believe his testimony reflected a  
7 deep understanding of the risks and rewards of further  
8 litigation and the uncertainty that there was in both the law  
9 and the fact. He mentioned his understanding of the *Mirant*  
10 holding and how that absolutely posed some risks for the  
11 estate in challenging the claims of the reorganized Acis. He  
12 mentioned what I consider significant due diligence that he  
13 performed. He mentioned not only reading many of the rulings  
14 of this Court throughout the tortured history of the Acis  
15 bankruptcy, but he mentioned meeting with the board members.  
16 In fact, meeting with Mr. Terry and Acis's professionals. He  
17 picked out certain of the issues, the fact issues, the \$10  
18 million note transfer that was argued to be a fraudulent  
19 transfer. He described the disputes regarding the changing of  
20 the fee structure imposed by Highland or Highland entities on  
21 Acis, and he expressed concerns regarding the cost of  
22 litigating all of that.

23 He spoke in depth about Mr. Terry's claims regarding his  
24 retirement funds, and said he thought it was a pretty  
25 straightforward win for the Terrys that he thought should have

1 been settled years ago for full value.

2 He mentioned his knowledge about the Guernsey litigation,  
3 that being a jurisdiction where loser pays. So that was sort  
4 of an open-shut one as far as he was concerned. And he talked  
5 about the Acis GP proof of claim in some depth, regarding the  
6 lawsuits in New York.

7 So, again, I find that he was very compelling and his  
8 testimony reflected significant due diligence.

9 Now, the next thing I want to highlight that is very  
10 compelling to me in deciding I should approve this settlement  
11 is -- and I probably should have mentioned this first and  
12 foremost -- this was a mediated settlement. This is certainly  
13 some indication of its good faith and arm's-length nature, and  
14 certainly is a point in favor of the wisdom of the settlement,  
15 given that we had two very respected co-mediators, retired  
16 Judge Gropper from the Bankruptcy Court of the Seventh  
17 District of New York. Ms. Mayer was a partner at Weil Gotshal  
18 with a very impressive career background. And so it, again,  
19 it is a point very much in favor of the *bona fides* of this  
20 settlement. So I cannot overstate that one.

21 A few other points I will make. In looking at the risks  
22 and rewards and likely expense and inconvenience of further  
23 litigation, while Professor Rapoport estimated maybe \$350,000  
24 to \$1.1 million of fees might be incurred for future  
25 litigation of the issues between Highland and Acis, and while

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1 I respect her views tremendously -- I know she's been a fee  
2 examiner in many, many cases and really has some *bona fides* in  
3 speaking about fees in bankruptcy cases -- I tend to think  
4 that is an extremely low estimate. And I can't separate from  
5 this analysis my own experience and knowledge with how  
6 litigious and expensive things have historically been between  
7 Acis and Highland.

8 I cannot remember the final fee application amounts of the  
9 Chapter 11 Trustee and his professionals, but I know that in a  
10 year-plus of the Acis case, the fees were much, much larger  
11 than this amount, and I seem to remember that at least Foley  
12 Lardner had a very, very large unsecured claim in this case  
13 related to its fees representing *Highland v. Acis*, millions of  
14 dollars.

15 So, with complete respect to Professor Rapoport, I believe  
16 with all my heart that that number is way, way low as far as  
17 future fees and expenses.

18 And as Ms. Chiarello pointed out and I think Mr. Morris  
19 pointed out, we don't actually have evidence of Mr. Dondero's  
20 willingness to pay legal fees for fights of *Highland v. Acis*.  
21 While certainly I believe one hundred percent that Mr. Lynn  
22 was told that Dondero would pay those fees and he has every  
23 reason to believe him, I just don't have the equivalent of  
24 evidence there that I can point to, evidence being Mr. Dondero  
25 testifying that he would do that and maybe putting something

1 else in front of me to show a commitment.

2       So I again will turn to Ms. Rapoport's report. While she  
3 used words to the effect of, you know, she thought challenging  
4 this would be a reasonable endeavor, I think that, all in all,  
5 Mr. Seery was just very credible in his evaluation of things  
6 and his strong feeling from the beginning that we're going to  
7 fight this, it should be zero, and then as he did his due  
8 diligence, as he looked at some of the issues -- and I will  
9 point out that Professor Rapoport identified 16 issues of law  
10 this Court would have to determine, in her estimation, and  
11 then there could be potentially 12 fact issues the Court might  
12 have to rule on, depending on how I ruled on the 16 issues of  
13 law. I don't think I could do that as swiftly as maybe this  
14 case needs and deserves to get on its way to reorganization,  
15 and I do think the settlement enhances the likelihood of  
16 confirmation of a plan in the near future. While we may have  
17 miles to go before we get there, I think this settlement is a  
18 step in the right direction, just like the settlement with the  
19 Redeemer Committee is a step in the right direction. And  
20 that's a big factor in my mind. I'm supposed to look at all  
21 factors bearing on the wisdom of the compromise, and I think  
22 the compromise enhances the prospect of a reorganization  
23 sooner rather than later.

24       All right. I reserve the right to supplement in more  
25 detailed findings and conclusions, but Mr. Morris, I'm going

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1 THE COURT: All right.

2 MR. KHARASCH: If we need more time, obviously, we  
3 will be letting you know.

4 THE COURT: All right. So, rescheduled for 10:30  
5 tomorrow morning. And if there's nothing further, we're  
6 adjourned. Thank you.

7 MR. KHARASCH: Thank you, Your Honor. Appreciate it.

8 THE CLERK: All rise.

9 (Proceedings concluded at 11:26 a.m.)

10 --oOo--

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20 CERTIFICATE

21 I certify that the foregoing is a correct transcript to  
22 the best of my ability from the electronic sound recording of  
the proceedings in the above-entitled matter.

23 **/s/ Kathy Rehling**

**10/24/2020**

24

25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

# EXHIBIT I

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
 ) Chapter 11  
 )  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) December 10, 2020  
 ) 9:30 a.m. Docket  
Debtor. )  
 )  
HIGHLAND CAPITAL ) **Adversary Proceeding 20-3190-sgj**  
MANAGEMENT, L.P., )  
 )  
Plaintiff, ) - MOTION FOR PRELIMINARY  
 ) INJUNCTION  
v. ) - MOTION FOR TEMPORARY  
 ) RESTRAINING ORDER  
JAMES D. DONDERO, )  
 )  
Defendant. )  
 )

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

WEBEX/TELEPHONIC APPEARANCES:

For the Plaintiff: Jeffrey N. Pomerantz  
PACHULSKI STANG ZIEHL & JONES, LLP  
10100 Santa Monica Blvd.,  
13th Floor  
Los Angeles, CA 90067-4003  
(310) 277-6910

For the Plaintiff: John A. Morris  
PACHULSKI STANG ZIEHL & JONES, LLP  
780 Third Avenue, 34th Floor  
New York, NY 10017-2024  
(212) 561-7700

For the Official Committee of Unsecured Creditors: Matthew A. Clemente  
SIDLEY AUSTIN, LLP  
One South Dearborn  
Chicago, IL 60603  
(312) 853-7539

1 THE COURT: Yes.

2 MR. BONDS: Can I have a second? Mr. Dondero did  
3 apologize to counsel and to Mr. Seery as well, and so the idea  
4 that Mr. Dondero has not apologized is not entirely correct.

5 THE COURT: Okay. Well, if I misunderstood, I  
6 apologize. But I guess what I was really trying to convey is,  
7 in a situation like this, I think coming into court and taking  
8 his lumps and saying things under oath might have been a  
9 better way to proceed.

10 I guess the second thing I want to say is I wish Mr.  
11 Dondero was here, because maybe I'm reading this wrong, but I  
12 think he needs to hear and know he is not in charge anymore of  
13 Highland. It may have been his baby. He may have created its  
14 wealth. But when he and the board made the decision to file  
15 Chapter 11, number one, that changed everything. And then  
16 number two, when the Committee was formed and was threatening  
17 "We think we need a Chapter 11 trustee because of conflicts of  
18 interest of Mr. Dondero and others," and when the Committee  
19 negotiated something short of that with the Debtor in January  
20 2020, you know, a settlement that involved Mr. Dondero no  
21 longer being in charge, no longer being CEO, no longer having  
22 any role except portfolio manager with the Debtor, and when  
23 various protocols were negotiated, heavily negotiated, for  
24 weeks, detailed, complex protocols, life changed even further.  
25 It changed when he filed Chapter 11, when he put his baby,



1 Highland, in Chapter 11, and then it changed further in  
2 January 2020 when this global corporate governance settlement  
3 was reached. As we know, it involved independent new board  
4 members coming in and eventually a new CEO. He's not in  
5 charge.

6 Now, that doesn't mean he's not a party in interest, and  
7 he can certainly weigh in with pleadings in the bankruptcy  
8 court. But these communications that I've admitted into  
9 evidence, and the declaration, the sworn declaration of Mr.  
10 Seery, suggest to me that he's not fully appreciating that,  
11 sorry, you're not in charge. And when you chose to put the  
12 company in bankruptcy because of the overwhelming debt, it  
13 started a cascade of events, so that now I'm depending on a  
14 debtor-in-possession with a new board and a new CEO and a  
15 Committee of very sophisticated members and professionals who  
16 are working in tandem with the Debtor to be in charge,  
17 basically. All right? So that's another thing I just feel  
18 compelled to say for Mr. Dondero's benefit.

19 I guess another thing is there was a little bit of a  
20 theme, Mr. Bonds, in your comments that Mr. Dondero is just  
21 concerned, more than anything else, about the way employees  
22 are being treated, or at least that's a major concern. And I  
23 don't find that to be especially compelling. I mean, maybe if  
24 he was sworn under oath and testified, I would believe that,  
25 but it doesn't feel like what's really going on here. Again,

25

1 he took the step of deciding that the company should file  
2 Chapter 11. We had the change in corporate governance in  
3 January. And he has the ability -- everyone, I think, would  
4 very much be interested in a plan that he supports. You know,  
5 he wants to get the company back. That has been made clear in  
6 hearings from time to time, and I believe, from Seery's  
7 declaration and Highland's lawyers, that they've been and will  
8 remain receptive to Mr. Dondero's ideas for a different type  
9 of plan that might allow him to get back into control of  
10 Highland, if he puts in adequate consideration that makes the  
11 Committee and others happy.

12 But we're in a proverbial the-train-is-leaving-the-station  
13 posture right now. Okay? We've got confirmation coming up  
14 the second week of January or something like that. Okay. So  
15 the train is leaving the station, so we're running out of time  
16 to hear what Dondero might want to do as far as an alternative  
17 plan.

18 So, as far as the requested TRO, I appreciate that Mr.  
19 Dondero and his counsel are worried about some ambiguity, but  
20 I'm looking through the literal wording that has been  
21 proposed, and the wording proposed is that Dondero is  
22 temporarily enjoined and restrained for communicating, whether  
23 orally, in writing, or otherwise, directly or indirectly, with  
24 any board member, unless Mr. Dondero's counsel and counsel for  
25 the Debtor are included in such communications. Not ambiguous

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1 Court next Wednesday, he needs to testify. And if NexPoint,  
2 through whoever their decision-maker is, is wanting to urge a  
3 position to the Court, they need a human being to testify.  
4 And I'll hear Seery and I'll hear Dondero and I'll hear  
5 whoever that person is, and that's what's going to matter, you  
6 know, most to me. Yeah, we have some legal issues, certainly,  
7 but I like to hear business people explain things, no offense  
8 to the lawyers. But it's always very helpful to hear the  
9 business people in addition to the lawyers. All right. So,  
10 Mr. Morris, you're going to upload that TRO for me.

11 MR. MORRIS: Yes, Your Honor.

12 THE COURT: Mr. Wright, you can upload your order  
13 setting your motion for hearing next Wednesday at 1:30. And I  
14 think we have our game plan for now. Anything else? All  
15 right. We're adjourned.

16 THE CLERK: All rise.

17 (Proceedings concluded at 11:33 a.m.)

18 --oOo--

19

20 CERTIFICATE

21 I certify that the foregoing is a correct transcript to  
22 the best of my ability from the electronic sound recording of  
the proceedings in the above-entitled matter.

23 **/s/ Kathy Rehling**

**12/11/2020**

24

25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

# EXHIBIT J

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
HIGHLAND CAPITAL ) Chapter 11  
MANAGEMENT, L.P., ) Dallas, Texas  
Debtor. ) Wednesday, December 16, 2020  
1:30 p.m. Docket  
- MOTION FOR ORDER IMPOSING  
TEMPORARY RESTRICTIONS [1528]  
- DEBTOR'S EMERGENCY MOTION TO  
QUASH SUBPOENA AND FOR ENTRY  
OF PROTECTIVE ORDER [1564,  
1565]  
- JAMES DONDERO'S MOTION FOR  
ENTRY OF ORDER REQUIRING  
NOTICE AND HEARING [1439]

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

WEBEX APPEARANCES:

For the Debtor: Jeffrey N. Pomerantz  
PACHULSKI STANG ZIEHL & JONES, LLP  
10100 Santa Monica Blvd.,  
13th Floor  
Los Angeles, CA 90067-4003  
(310) 277-6910

For the Debtor: John A. Morris  
Gregory V. Demo  
PACHULSKI STANG ZIEHL & JONES, LLP  
780 Third Avenue, 34th Floor  
New York, NY 10017-2024  
(212) 561-7700

For the Official Committee of Unsecured Creditors: Matthew A. Clemente  
SIDLEY AUSTIN, LLP  
One South Dearborn Street  
Chicago, IL 60603  
(312) 853-7539

1       The Movants are not parties to those agreements. The  
2 testimony is undisputed that there are many holders of  
3 preferred shares and notes that have had no notice of this  
4 proceeding that will undoubtedly be impacted by the tying of  
5 the hands of the portfolio manager. The chart that was  
6 attached as Exhibit B expressly shows just what a large  
7 portion of interested parties and people who would be affected  
8 by this motion are not -- they didn't get notice. There was  
9 no attempt to get notice. There was no attempt to get their  
10 consent. All of that testimony is now in the record, and I  
11 think due process alone would prevent the entry or even the  
12 consideration of an order of this type.

13       There is nothing improper that's been alleged. There is  
14 no -- there is no allegation of fraud. There is no allegation  
15 of breach of contract of any kind. There's not even a  
16 question of business judgment. The Movants didn't even do  
17 their diligence to ask the Debtor why they made these  
18 transactions. There is nothing in the record that shows that  
19 the Debtor, as the portfolio manager of the CLOs, did anything  
20 improper.

21       The only thing that the Movants care about is that they  
22 don't like the results in two particular trades. I don't  
23 think that that meets their burden of persuasion that the  
24 Court should enter an order of this type, and I would like to  
25 relieve Mr. Seery of the burden, frankly, and the Court, of

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1 having to put on testimony to justify transactions that really  
2 aren't even being questioned, Your Honor.

3 So the Debtor would respectfully move for the denial of  
4 the motion and the relief sought therein.

5 THE COURT: All right. Your request for a directed  
6 verdict, something equivalent to a directed verdict here, is  
7 granted. I agree that the Movant has wholly failed to meet  
8 its burden of proof here today to show the Court, persuade the  
9 Court that, as Mr. Morris said, I should essentially tie the  
10 hands of the Debtor as a portfolio manager here, as stated.  
11 Nothing improper has been alleged. There has been no showing  
12 of a statutory right here, or a contractual right here, on the  
13 part of the Movants.

14 I am -- I'm utterly dumbfounded, really. I agree with the  
15 -- I was going to say innuendo; not really innuendo -- I agree  
16 with part of the theme, I think, asserted by the Debtor here  
17 today that this is Mr. Dondero, through different entities,  
18 through a different motion. I feel like he sidestepped the  
19 requirement that I stated last week that if we had a contested  
20 hearing on his motion, Dondero's motion, that I was going to  
21 require Mr. Dondero to testify. He apparently worked out an  
22 eleventh hour agreement with the Debtor on his motion to avoid  
23 that. But, again, these so-called CLO Motions very clearly,  
24 very clearly, in this Court's view, were pursued at his sole  
25 direction here.

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1 This is almost Rule 11 frivolous to me. You know, we're  
2 -- we didn't have a Rule 11 motion filed, and, you know, I  
3 guess, frankly, I'm glad that a week before the holidays begin  
4 we don't have that, but that's how bad I think it was, Mr.  
5 Wright and Mr. Norris. This is a very, very frivolous motion.  
6 Again, no statutory basis for it. No contractual basis. You  
7 know, you didn't even walk me through the provisions of the  
8 contracts. I guess that would have been fruitless. But you  
9 haven't even shown something equitable, some lack of  
10 reasonable business judgment.

11 Bluntly, don't waste my time with this kind of thing  
12 again. You wasted my time. We have 70 people on the video.  
13 Utter waste of time.

14 All right. So, motion is denied. Mr. Morris, please  
15 upload an order.

16 MR. MORRIS: Thank you, Your Honor.

17 THE COURT: All right. Do we have any other business  
18 to accomplish today?

19 MR. POMERANTZ: I don't think so, Your Honor. I know  
20 we will see you tomorrow in connection with Mr. Daugherty's  
21 relief from stay motion.

22 THE COURT: Well, yeah, we do have that. Okay. We  
23 will see you tomorrow. We stand adjourned.

24 MR. CLEMENTE: Thank you, Your Honor.

25 MR. MORRIS: Thank you, Your Honor.



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1 THE CLERK: All rise.  
2 (Proceedings concluded at 3:05 p.m.)  
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19 CERTIFICATE

20 I certify that the foregoing is a correct transcript from  
21 the electronic sound recording of the proceedings in the  
above-entitled matter.

22 **/s/ Kathy Rehling**

**12/17/2020**

23 \_\_\_\_\_  
24 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

\_\_\_\_\_  
Date

25

# EXHIBIT K

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
 ) Chapter 11  
 )  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) Friday, January 8, 2021  
 ) 9:30 a.m. Docket  
Debtor. )  
\_\_\_\_\_)  
HIGHLAND CAPITAL ) **Adversary Proceeding 20-3190-sgj**  
MANAGEMENT, L.P., )  
 )  
Plaintiff, ) PRELIMINARY INJUNCTION  
 ) HEARING [#2]  
v. )  
 )  
JAMES D. DONDERO, )  
 )  
Defendant. )  
\_\_\_\_\_)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

WEBEX/TELEPHONIC APPEARANCES:

For the Debtor/Plaintiff: Jeffrey N. Pomerantz  
PACHULSKI STANG ZIEHL & JONES, LLP  
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Los Angeles, CA 90067-4003  
(310) 277-6910

For the Debtor/Plaintiff: John A. Morris  
PACHULSKI STANG ZIEHL & JONES, LLP  
780 Third Avenue, 34th Floor  
New York, NY 10017-2024  
(212) 561-7700

Dondero - Cross

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1 David Klos, who is the person who put the model together, who  
2 has been working on it for six or nine months, and no one else  
3 S has a copy of? Yes. Yeah, I have to -- I have to access  
4 him. I don't believe that's the -- inappropriate or in any  
5 way violating the spirit of the TRO.

6 I believe settlement in this case is only going to happen  
7 with somebody fostering communication. And Ellington's role,  
8 which I thought was a good one and I thought he was performing  
9 well as settlement counsel, was an important role. And I used  
10 him for things like -- and Seery also used him for things. As  
11 recently as two days before Ellington was fired, Seery gave  
12 him a shared services proposal to negotiate with me.  
13 Ellington has always been the go-between from a settlement and  
14 a legal standpoint. I think his role there was -- it was  
15 valued. To try to honor the TRO was things like Multi-Strat,  
16 that I didn't remember correctly. Ninety percent of the time  
17 or for the last 20 years I would have gone directly to  
18 Accounting and Dave Klos for it, but I purposely went to  
19 settlement counsel in terms of Ellington in order to get the  
20 Multi-Strat information which we needed in order to put the  
21 pot plan together that we went to the Independent Board with  
22 at the end of December.

23 Q (faintly) And do you recall the questions that Debtor's  
24 counsel had regarding the letters sent by K&L Gates to clients  
25 of the Debtor?

Dondero - Cross

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1 MR. MORRIS: I'm sorry, Your Honor. I had trouble  
2 hearing that question.

3 THE COURT: Please repeat.

4 MR. BONDS: Sure.

5 BY MR. BONDS:

6 Q Do you recall the questions Debtor's counsel had regarding  
7 the letters sent by K&L Gates to the clients of the Debtor --  
8 to the Debtor?

9 A Yes.

10 Q You testified on direct that the letters were sent to do  
11 the right thing; is that correct?

12 A Yes.

13 Q What did you mean by that?

14 A I don't want to repeat too much of what I just said, but  
15 the Debtor has a contract to manage the CLOs, which in no way  
16 is it not in default of. It doesn't have the staff. It  
17 doesn't have the expertise. Seery has no historic knowledge  
18 on the investments. The investment staff of Highland has been  
19 gutted, with me being gone, with Mark Okada being gone, with  
20 Trey Parker being gone, with John Poglitsch being gone.

21 And there's -- there's a couple analysts that are a year  
22 or two out of school. The overall portfolio is in no way  
23 being understood, managed, or monitored. And for it to be  
24 amateur hour, incurring losses for no business purpose, when  
25 the investors have requested numerous times for their account

Dondero - Cross

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1 not to be traded, is crazy to me. Where the investors say, We  
2 just want our account left alone. We just want to keep the  
3 exposure. And Jim Seery decides no, there's -- I'm going to  
4 turn it into cash for no reason. I'm just going to sell your  
5 assets and turn them to cash and incur losses by doing it the  
6 week of Thanksgiving and the week of Christmas. I think it's  
7 -- it's shameful. I'm glad the compliance people and the  
8 general counsel at HFAM and NexPoint saw it the same way. I  
9 didn't edit their letters, proof their letters, tell them how  
10 to craft their letters. They did that themselves, with  
11 regulatory counsel and personal liability. They put forward  
12 those letters.

13 MR. MORRIS: Your Honor (garbled) the testimony that  
14 Mr. Dondero just gave about these people saw it. They're not  
15 here to testify how they saw it. We know that Mr. Dondero  
16 personally saw and approved the letters before they went out.  
17 He can testify what he thinks, what he believes. I have no  
18 problem with that. But there should be no evidence in the  
19 record of what the compliance people thought, believed,  
20 understood, anything like that. It's not right.

21 THE COURT: All right. That's essentially a --

22 MR. BONDS: Your Honor?

23 THE COURT: -- a hearsay objection, I would say, or  
24 lack of personal knowledge, perhaps. Mr. Bonds, what is your  
25 response?

Dondero - Cross

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1 MR. BONDS: Your Honor, my response would be that  
2 there are several exhibits the Debtor introduced today that  
3 stand for the proposition that the compliance officers were  
4 concerned. So I think there is ample evidence of that in the  
5 record.

6 THE COURT: I didn't --

7 MR. MORRIS: Your Honor, the letter --

8 THE COURT: I did not understand what you said is in  
9 the record. Say again.

10 MR. BONDS: Your Honor, I'm sorry. The -- there are  
11 -- there are references that are replete in the record that  
12 have to do with the compliance officers' understanding of the  
13 transactions.

14 THE COURT: I don't know what you're referring to.

15 THE WITNESS: Your Honor?

16 THE COURT: I've got a lot of exhibits. You're going  
17 to have to point out what you think --

18 THE WITNESS: Can I -- can I -- can I -- can I answer  
19 for -- that for a second? The letters that were signed by the  
20 compliance people or by the businesspeople at NexPoint and  
21 HFAM objecting to the transactions, those letters were their  
22 beliefs, their researched beliefs. They weren't --

23 THE COURT: Okay.

24 THE WITNESS: -- micromanaged by me. You know, they  
25 weren't -- I agree with them, but those weren't my beliefs

Dondero - Cross

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1 that they've stated. Those were their own beliefs and their  
2 own research, --

3 THE COURT: All right.

4 THE WITNESS: -- and the record should reflect --

5 THE COURT: This is clearly hearsay. I mean, it's  
6 one thing to have a letter, but to go behind the letter and  
7 say, you know, what the beliefs inherent in the words were is  
8 inadmissible. All right? So I strike that.

9 THE WITNESS: Maybe ask your question again.

10 BY MR. BONDS:

11 Q Yeah. What is your understanding of the rights that these  
12 parties had and what do you believe that was intended to be  
13 conveyed by the compliance officers?

14 MR. MORRIS: Objection. Calls -- calls for Mr.  
15 Dondero to divine the intent of third parties. Hearsay.

16 THE COURT: I sustain.

17 MR. BONDS: Your Honor, --

18 MR. MORRIS: No foundation.

19 MR. BONDS: -- I don't agree. I think that this is  
20 asking Mr. Dondero what he thinks.

21 MR. MORRIS: The letters speak for themselves, Your  
22 Honor.

23 THE COURT: Okay. I sustain --

24 MR. MORRIS: And Mr. --

25 THE COURT: I sustain the objection.



Dondero - Cross

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1 MR. MORRIS: All right. Thank you.

2 THE WITNESS: Ask me what I know. Or ask me what my  
3 concerns --

4 BY MR. BONDS:

5 Q Let me ask you this. What were your concerns relating to  
6 the compliance officers' exhibit?

7 A My concerns regarding the transaction, the transactions,  
8 which may repeat what I've said before, but I do want to make  
9 sure it gets in the record. So if we have to make a -- these  
10 were my concerns, whether or not they were the compliance  
11 people's concerns. I believe they were, and I believe they  
12 were similar, but I'm just going to say these are -- these  
13 were my concerns.

14 The Debtor, with its contractual -- with its contract with  
15 the CLOs, were in no way -- was in no way compliant with that  
16 contract or not in default of that contract. Bankruptcy is a  
17 reason for default. Not having the key men specified in the  
18 contract currently employed by the Advisor is a violation.  
19 Not having adequate investment staff to manage the portfolio  
20 is a violation of that contract. Announcing that you're  
21 laying off everybody and will no longer be a registered  
22 investment advisor is proclaiming that you, if you even have  
23 any -- any -- pretend that you're qualified or in compliance  
24 with the contract now, you're broadcasting that you won't be  
25 in three weeks, are -- are all mean that you're not in good

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1 MR. BONDS: Thank you, Your Honor.

2 (Proceedings concluded at 4:09 p.m.)

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CERTIFICATE

19 I certify that the foregoing is a correct transcript from  
20 the electronic sound recording of the proceedings in the  
above-entitled matter.

21 **/s/ Kathy Rehling**

**01/11/2021**

22

Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

23

24

25

# EXHIBIT L

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
 ) Chapter 11  
 )  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) Tuesday, January 26, 2021  
 ) 9:30 a.m. Docket  
Debtor. )  
 ) MOTION FOR ENTRY OF ORDER  
 ) AUTHORIZING DEBTOR TO  
 ) IMPLEMENT KEY EMPLOYEE  
 ) PLAN [1777]  
 )  
HIGHLAND CAPITAL ) **Adversary Proceeding 21-3000-sjg**  
MANAGEMENT, L.P., )  
 )  
Plaintiff, )  
 )  
v. ) PLAINTIFF'S MOTION FOR A  
 ) PRELIMINARY INJUNCTION AGAINST  
HIGHLAND CAPITAL ) CERTAIN ENTITIES OWNED AND/OR  
MANAGEMENT FUND ADVISORS, ) CONTROLLED BY MR. JAMES  
L.P., et al. ) DONDERO [5]  
 )  
Defendants. )

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

WEBEX APPEARANCES:

For the Debtor: Jeffrey Nathan Pomerantz  
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10100 Santa Monica Blvd.,  
13th Floor  
Los Angeles, CA 90067-4003  
(310) 277-6910

For the Debtor: John A. Morris  
PACHULSKI STANG ZIEHL & JONES, LLP  
780 Third Avenue, 34th Floor  
New York, NY 10017-2024  
(212) 561-7700

250

1 can't talk them about specifically, but they're at least 20  
2 percent better than what the Debtor has put forward as far as  
3 a plan. And what we put forward is elegant, it's simpler, it  
4 treats the employees fairly, it gives the business continuity,  
5 it gives investors continuity, and it's not just a harsh,  
6 punitive liquidation that's going to end up in a myriad of  
7 litigation.

8 We're paying a premium, it's a capitulation price, to try  
9 and get to some kind of settlement. And I encourage you to  
10 look at it. It's elegant. It's straightforward. It's  
11 simple. And now that you've encouraged and gotten us up to a  
12 number that's well in excess of the Debtor, maybe a little  
13 pressure on other people to treat employees fairly, maybe not  
14 liquidate a business that's important in Dallas, that has been  
15 a big business for a number of years, doing enormous good  
16 things for a lot of people.

17 You know, we went into bankruptcy with \$450 million of  
18 assets and almost no debt. And we've been driven into the  
19 ground by the process. And then the plan is to just harshly  
20 liquidate going forward. I -- I -- it's crazy. I don't know  
21 what else to do to stop the train other than what we've  
22 offered.

23 THE COURT: All right. Well, I hear what you're  
24 saying, and I do, just because -- I don't know if you left the  
25 room or not, but we did have discussion of Section 206 of the

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1 Investment Advisers Act today. It was put on the screen. Mr.  
2 Post was asked what was unlawful as far as what had happened  
3 here, what was going on here, what was fraudulent, deceptive,  
4 or manipulative, in parsing through the words of the statute.  
5 And he said Mr. Seery engaged in deceptive acts because he  
6 wasn't trying to maximize value. Okay? I'm not an expert on  
7 the Investment Advisers Act, but I know that that was not a  
8 deceptive act.

9 And so I'll allow the plan to be filed under seal, but  
10 it's not going to be unsealed absent an order of the Court.  
11 Okay? So we'll just leave it at that for now. And while I  
12 still encourage good-faith negotiations here, I've said it  
13 umpteen times, where you're tired of the cliché, probably:  
14 The train is leaving the station. And if you want the Court  
15 to have patience in the process and if you want the parties to  
16 cooperate in good faith, it might help if we didn't have  
17 things like Dugaboy and Get Good Trust filing a motion for an  
18 examiner 15 months into the case.

19 I mean, it feels to me, Mr. Dondero, whether I'm right or  
20 wrong, that it's like you've got a twofold approach here: I  
21 either get the company back or I burn the house down. And I'm  
22 telling you right now, if we don't have agreements, --

23 MR. DONDERO: That's not true.

24 THE COURT: -- if we don't have agreements and we  
25 come back on the 5th for a continuation of this hearing and a

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1 motion to hold you in contempt, you know, I'm leaning right  
2 now, based on what I've heard so far, and I know I haven't  
3 heard everything, but I'm leaning right now towards finding  
4 contempt and shifting a whole bundle of attorneys' fees.  
5 That, to me, seems like the likely place we're heading.

6 I mean, I commented at the December hearing on the  
7 preliminary injunction against you personally that it had been  
8 like a \$250,000 hearing, I figured, okay, just guesstimating  
9 everybody's billable rate times the hours we spent. Well,  
10 here we were again, and I know we've got all this time outside  
11 the courtroom preparing, taking depositions. I mean, what  
12 else is a judge to think except, by God, let's drive up  
13 administrative expenses as much as we can; if we can't win,  
14 we're going to go down fighting? That's what this looks like.  
15 Okay? So if it's not really what's going on, then you've got  
16 to work hard to change my perceptions at this point.

17 MR. RUKAVINA: Your Honor, I hear everything what  
18 you're saying, and I'm going to discuss it very bluntly with  
19 my clients. But we're being asked not to exercise contract  
20 rights in the future. This is not a contempt hearing. And  
21 Your Honor, we did ask and offered the estate a million  
22 dollars, found money, plus to waive almost all our plan  
23 objections, if they would just put this case on pause for 30  
24 days.

25 So we are trying. We are trying creative solutions here.

253

1 We know that the train is leaving. We've put our money where  
2 our mouth is. We will continue trying. But Your Honor, this  
3 is not a contempt proceeding, and my clients are not Mr.  
4 Dondero. You've heard they're independent boards.

5 MR. POMERANTZ: I can't leave that last comment  
6 without a response. Yes, there was an offer of a million  
7 dollars, by an entity that owes the estate multiples of that.  
8 So they are offering to pay us something that they already owe  
9 us. So Mr. Rukavina continues try to do this. We will not  
10 stand for it.

11 MR. RUKAVINA: That is not a fair statement, sir. I  
12 misrepresented nothing. We were offering you a million  
13 dollars, with no conditions, earned upon receipt, with no  
14 credit, no deduction for any of our liability. So you're free  
15 to say no, sir, but you're not going to tell the judge that I  
16 misrepresented something.

17 THE COURT: All right.

18 MR. POMERANTZ: Should tell the Court --

19 THE COURT: You know what?

20 MR. POMERANTZ: -- that that entity owed the Debtor.

21 THE COURT: You know what? You know what? I am more  
22 focused on, Mr. Rukavina, your comment that this Court can't  
23 enjoin your clients from exercising contractual rights when,  
24 again, in January of 2020, the representation was made and it  
25 was ordered, "Mr. Dondero shall not cause any related entity



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1 to terminate any agreements with the Debtor." Okay? That was  
2 -- go back and look at the transcript. That was so meaningful  
3 to me.

4 We were facing a possible trustee. And that's what I did  
5 in the Acis case. Okay? I had a Chapter 11 trustee. And it  
6 was not a perfect fit, to be sure. But it is where we were  
7 heading in this case, had the lawyers and parties not  
8 negotiated what they did. That was a very important  
9 provision, convincing me that, you know what, I think the  
10 structure they've got will be better than a trustee. And it  
11 has, for the most part. But the fees have gone out the roof,  
12 and I lay that at the feet of Mr. Dondero, for the most part.  
13 Okay? We have a bomb thrown every five minutes by either him  
14 personally or the Dugaboy or the Get Good Trust or the Funds  
15 or the Advisors or I don't know who else. Okay?

16 So the train is leaving the station, unless you all come  
17 to me and say, okay, we've maybe got a -- Mr. Pomerantz's word  
18 -- grand solution here. Okay? If you get there in the next  
19 few days, wonderful. Okay? But I don't know what else to say  
20 except I'm tired of the carpet-bombing, and if I had to rule  
21 this minute, there would be a huge amount of fee-shifting for  
22 what we went through today, for what we went through in  
23 December, for the restriction motion that, after I called it  
24 frivolous, the lawyers were sending letters pretty much  
25 regurgitating the same arguments. All right. So, not a happy

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1 camper.

2 But upload your order on the motion to seal the plan.  
3 And, again, it's not going to be unsealed absent a further  
4 order of the Court. And if you all come to me next week and  
5 say, hey, we've got something in the works here, okay, I'll  
6 consider unsealing it and letting you go down a different  
7 path. But I'm not naïve. I feel like this is just more  
8 burning the house down, maybe. I don't know. I hope I'm  
9 wrong. I hope I'm wrong. But all right. So I guess we'll  
10 see you next week.

11 MR. POMERANTZ: Thank you, Your Honor.

12 MR. MORRIS: Thank you, Your Honor.

13 THE COURT: All right. We're adjourned.

14 MR. RUKAVINA: Thank you, Your Honor.

15 THE CLERK: All rise.

16 (Proceedings concluded at 6:08 p.m.)

17 --oOo--

18

19

20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**01/28/2021**

24

25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

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9 wrong. I hope I'm wrong. But all right. So I guess we'll  
10 see you next week.

11 MR. POMERANTZ: Thank you, Your Honor.

12 MR. MORRIS: Thank you, Your Honor.

13 THE COURT: All right. We're adjourned.

14 MR. RUKAVINA: Thank you, Your Honor.

15 THE CLERK: All rise.

16 (Proceedings concluded at 6:08 p.m.)

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**01/28/2021**

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25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

# EXHIBIT M

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
) Chapter 11  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) Monday, February 8, 2021  
) 9:00 a.m. Docket  
Debtor. )  
) BENCH RULING ON CONFIRMATION  
) HEARING [1808] AND AGREED  
) MOTION TO ASSUME [1624]  
)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

WEBEX APPEARANCES:

For the Debtor: Jeffrey Nathan Pomerantz  
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For James Dondero: D. Michael Lynn  
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1 of evidence, considering testimony from five witnesses and  
2 thousands of pages of documentary evidence, in considering  
3 whether to confirm the Plan pursuant to Sections 1129(a) and  
4 (b) of the Bankruptcy Code.

5 The Court finds and concludes that the Plan meets all of  
6 the relevant requirements of Sections 1123, 1124, and 1129 of  
7 the Code, and other applicable provisions of the Bankruptcy  
8 Code, but is issuing this detailed ruling to address certain  
9 pending objections to the Plan, including but not limited to  
10 objections regarding certain Exculpations, Releases, Plan  
11 Injunctions, and Gatekeeping Provisions of the Plan.

12 The Court reserves the right to amend or supplement this  
13 oral ruling in more detailed findings of fact, conclusions of  
14 law, and an Order.

15 First, by way of introduction, this case is not your  
16 garden-variety Chapter 11 case. Highland Capital Management,  
17 LP is a multibillion dollar global investment advisor,  
18 registered with the SEC pursuant to the Investment Advisers  
19 Act of 1940. It was founded in 1993 by James Dondero and Mark  
20 Okada. Mr. Okada resigned from his role with Highland prior  
21 to the bankruptcy case being filed. Mr. Dondero was in  
22 control of the Debtor as of the day it filed bankruptcy, but  
23 agreed to relinquish control of it on or about January 9,  
24 2020, pursuant to an agreement reached with the Official  
25 Unsecured Creditors' Committee, which will be described later.

1 Although Mr. Dondero remained on as an unpaid employee and  
2 portfolio manager with the Debtor after January 9, 2020, his  
3 employment with the Debtor terminated on October 9, 2020. Mr.  
4 Dondero continues to work for and essentially control numerous  
5 nondebtor companies in the Highland complex of companies.

6 The Debtor is headquartered in Dallas, Texas. As of the  
7 October 2019 petition date, the Debtor employed approximately  
8 76 employees.

9 Pursuant to various contractual arrangements, the Debtor  
10 provides money management and advisory services for billions  
11 of dollars of assets, including CLOs and other investments.  
12 Some of these assets are managed pursuant to shared services  
13 agreements with a variety of affiliated entities, including  
14 other affiliated registered investment advisors. In fact,  
15 there are approximately 2,000 entities in the Byzantine  
16 complex of companies under the Highland umbrella.

17 None of these affiliates of Highland filed for Chapter 11  
18 protection. Most, but not all, of these entities are not  
19 subsidiaries, direct or indirect, of Highland. And certain  
20 parties in the case preferred not to use the term "affiliates"  
21 when referring to them. Thus, the Court will frequently refer  
22 loosely to the so-called, in air quotes, "Highland complex of  
23 companies" when referring to the Highland enterprise. That's  
24 a term many of the lawyers in the case use.

25 Many of the companies are offshore entities, organized in

1 such faraway jurisdictions as the Cayman Islands and Guernsey.

2 The Debtor is privately owned 99.5 percent by an entity  
3 called Hunter Mountain Investment Trust; 0.1866 percent by the  
4 Dugaboy Investment Trust, a trust created to manage the assets  
5 of Mr. Dondero and his family; 0.0627 percent by Mark Okada,  
6 personally and through family trusts; and 0.25 percent by  
7 Strand Advisors, Inc., the general partner.

8 The Debtor's primary means of generating revenue has  
9 historically been from fees collected for the management and  
10 advisory services provided to funds that it manages, plus fees  
11 generated for services provided to its affiliates.

12 For additional liquidity, the Debtor, prior to the  
13 petition date, would sell liquid securities in the ordinary  
14 course, primarily through a brokerage account at Jefferies,  
15 LLC. The Debtor would also, from time to time, sell assets at  
16 nondebtor subsidiaries and distribute those proceeds to the  
17 Debtor in the ordinary course of business.

18 The Debtor's current CEO, James Seery, credibly testified  
19 that the Debtor was "run at a deficit for a long time and  
20 then would sell assets or defer employee compensation to cover  
21 its deficits." This Court cannot help but wonder if that was  
22 necessitated because of enormous litigation fees and expenses  
23 that Highland was constantly incurring due to its culture of  
24 litigation, as further addressed hereafter.

25 Highland and this case are not garden-variety for so many



1 11 case is its postpetition corporate governance structure.  
2 Highland filed bankruptcy October 16, 2019. Contentiousness  
3 with the Creditors' Committee began immediately, with first  
4 the Committee's request for a change of venue from Delaware to  
5 Dallas, and then a desire by the Committee and the U.S.  
6 Trustee for a Chapter 11 or 7 trustee to be appointed due to  
7 concerns over and distrust of Mr. Dondero and his numerous  
8 conflicts of interest and alleged mismanagement or worse.

9 After many weeks of the threat of a trustee lingering, the  
10 Debtor and the Creditors' Committee negotiated and the Court  
11 approved a corporate governance settlement on January 9, 2020  
12 that resulted in Mr. Dondero no longer being an officer or  
13 director of the Debtor or of its general partner, Strand.

14 As part of the court-approved settlement, three eminently-  
15 qualified Independent Directors were chosen by the Creditors'  
16 Committee and engaged to lead Highland through its Chapter 11  
17 case. They were James Seery, John Dubel, and Retired  
18 Bankruptcy Judge Russell Nelms. They were technically the  
19 Independent Directors of Strand, the general partner of the  
20 Debtor. Mr. Dondero had previously been the sole director of  
21 Strand, and thus the sole person in ultimate control of the  
22 Debtor.

23 The three independent board members' resumes are in  
24 evidence. James Seery eventually was named CEO of the Debtor.  
25 Suffice it to say that this changed the entire trajectory of

1 the case. This saved the Debtor from a trustee. The Court  
2 trusted the new directors. The Creditors' Committee trusted  
3 them. They were the right solution at the right time.

4 Because of the unique character of the Debtor's business,  
5 the Court believed this solution was far better than a  
6 conventional Chapter 7 or 11 trustee. Mr. Seery, in  
7 particular, knew and had vast experience at prominent firms  
8 with high-yield and distressed investing similar to the  
9 Debtor's business. Mr. Dubel had 40 years of experience  
10 restructuring large, complex businesses and serving on their  
11 boards of directors in this context. And Retired Judge Nelms  
12 had not only vast bankruptcy experience but seemed  
13 particularly well-suited to help the Debtor maneuver through  
14 conflicts and ethical quandaries.

15 By way of comparison, in the Chapter 11 case of Acis, the  
16 former affiliate of Highland that this Court presided over two  
17 or three years ago, which company was much smaller in size and  
18 scope than Highland, managing only five or six CLOs, a Chapter  
19 11 trustee was elected by the creditors that was not on the  
20 normal rotation panel for trustees in this district, but  
21 rather was a nationally-known bankruptcy attorney with more  
22 than 45 years of large Chapter 11 case experience. This  
23 Chapter 11 trustee performed valiantly, but was sued by  
24 entities in the Highland complex shortly after he was  
25 appointed, which this Court had to address. The Acis trustee

1 could not get Highland and its affiliates to agree to any  
2 actions taken in the case, and he finally obtained  
3 confirmation of a plan over Highland and its affiliates'  
4 objections in his fourth attempted plan, which confirmation  
5 then was promptly appealed by Highland and its affiliates.

6 Suffice it to say it was not easy to get such highly-  
7 qualified persons to serve as independent board members and  
8 CEO of this Debtor. They were stepping into a morass of  
9 problems. Naturally, they were worried about getting sued, no  
10 matter how defensible their efforts might be, given the  
11 litigation culture that enveloped Highland historically. It  
12 seemed as though everything always ended in litigation at  
13 Highland.

14 The Court heard credible testimony that none of them would  
15 have taken on the role of Independent Director without a good  
16 D&O insurance policy protecting them, without indemnification  
17 from Strand, guaranteed by the Debtor; without exculpation for  
18 mere negligence claims; and without a gatekeeper provision,  
19 such that the Independent Directors could not be sued without  
20 the bankruptcy court, as a gatekeeper, giving a potential  
21 plaintiff permission to sue.

22 With regard to the gatekeeper provision, this was  
23 precisely analogous to what bankruptcy trustees have pursuant  
24 to the so-called "Barton Doctrine," which was first  
25 articulated in an old U.S. Supreme Court case.

1 The Bankruptcy Court approved all of these protections in  
2 a January 9, 2020 order. No one appealed that order. And Mr.  
3 Dondero signed the settlement agreement that was approved by  
4 that order.

5 An interesting fact about the D&O policy came out in  
6 credible testimony at the confirmation hearing. Mr. Dubel and  
7 an insurance broker from Aon, named Marc Tauber, both credibly  
8 testified that the gatekeeper provision was needed because of  
9 the so-called, and I quote, "Dondero Exclusion" in the  
10 insurance marketplace.

11 Specifically, the D&O insurers in the marketplace did not  
12 want to cover litigation claims that might be brought against  
13 the Independent Directors by Mr. Dondero because the  
14 marketplace of D&O insurers are aware of Mr. Dondero's  
15 litigiousness. The insurers would not have issued a D&O  
16 policy to the Independent Directors without either the  
17 gatekeeping provision or a "Dondero Exclusion" being in the  
18 policy.

19 Thus, the gatekeeper provision was part of the January 9,  
20 2020 settlement. There was a sound business justification for  
21 it. It was reasonable and necessary. It was consistent with  
22 the Barton Doctrine in an extremely analogous situation --  
23 *i.e.*, the independent board members were analogous to a three-  
24 headed trustee in this case, if you will. Mr. Dondero signed  
25 off on it. And, again, no one ever appealed the order

1 approving it.

2 The Court finds that, like the Creditors' Committee, the  
3 independent board members here have been resilient and  
4 unwavering in their efforts to get the enormous problems in  
5 this case solved. They seem to have at all times negotiated  
6 hard and with good faith. As noted previously, they changed  
7 the entire trajectory of this case.

8 Still another reason why this was not your garden-variety  
9 case was the mediation effort. In summer of 2020, roughly  
10 nine months into the Chapter 11 case, this Court ordered  
11 mediation among the Debtor, Acis, UBS, the Redeemer Committee,  
12 and Mr. Dondero. The Court selected co-mediators, since this  
13 seemed like such a Herculean task, especially during COVID-19,  
14 where people could not all be in the same room. Those co-  
15 mediators were Retired Bankruptcy Judge Allan Gropper from the  
16 Southern District of New York, who had a distinguished career  
17 presiding over complex Chapter 11 cases, and Ms. Sylvia Mayer,  
18 who likewise has had a distinguished career, first as a  
19 partner in a preeminent law firm working on complex Chapter 11  
20 cases, and subsequently as a mediator and arbitrator in  
21 Houston, Texas.

22 As noted earlier, the Acis claim was settled during the  
23 mediation, which seemed nothing short of a miracle to this  
24 Court, and the UBS claim was settled many months later, and  
25 this Court believes the groundwork for that ultimate

1 settlement was laid, or at least helped, through the  
2 mediation. And as earlier noted, other enormous claims have  
3 been settled during this case, including that of the Redeemer  
4 Committee, who, again, had asserted approximately or close to  
5 a \$200 million claim; HarbourVest, who asserted a \$300 million  
6 claim; and Patrick Daugherty, who asserted close to a \$40  
7 million claim.

8 This Court cannot stress strongly enough that the  
9 resolution of these enormous claims and the acceptance of all  
10 of these creditors of the Plan that is now before the Court  
11 seems nothing short of a miracle. It was more than a year in  
12 the making.

13 Finally, a word about the current remaining Objectors to  
14 the Plan before the Court. Once again, the Court will use the  
15 phrase "not garden-variety." Originally, there were over one  
16 dozen objections filed to this Plan. The Debtor has made  
17 various amendments or modifications to the Plan to address  
18 some of these objections. The Court finds that none of these  
19 modifications require further solicitation, pursuant to  
20 Sections 1125, 1126, 1127 of the Code, or Bankruptcy Rule  
21 3019, because, among other things, they do not materially  
22 adversely change the treatment of the claims of any creditor  
23 or interest holder who has not accepted in writing the  
24 modifications.

25 Among other things, there were changes to the projections

1 that the Debtor filed shortly before the confirmation hearing  
2 that, among other things, show the estimated distribution to  
3 creditors and compare plan treatment to a likely disbursement  
4 in a Chapter 7.

5 These do not constitute a materially adverse change to the  
6 treatment of any creditors or interest holders. They merely  
7 update likely distributions based on claims that have now been  
8 settled, and they've otherwise incorporated more recent  
9 financial data. This happens often before confirmation  
10 hearings. The Court finds that it did not mislead or  
11 prejudice any creditors or interest holders, and certainly  
12 there was no need to resolicit the Plan.

13 The only Objectors to the Plan left at this time were Mr.  
14 Dondero and entities that the Court finds are controlled by  
15 him. The standing of these entities to object to the Plan  
16 exists, but the remoteness of their economic interest is  
17 noteworthy, and the Court questions the good faith of the  
18 Objectors. In fact, the Court has good reason to believe that  
19 these parties are not objecting to protect economic interests  
20 they have in the Debtor, but to be disruptors.

21 Mr. Dondero wants his company back. This is  
22 understandable. But it's not a good faith basis to lob  
23 objections to the Plan. The Court has slowed down  
24 confirmation multiple times on the current Plan and urged the  
25 parties to talk to Mr. Dondero. The parties represent that

1 they have, and the Court believes that they have.

2 Now, to be specific about the remoteness of the objectors'  
3 interests, the Court will address them each separately.  
4 First, Mr. Dondero has a pending objection. Mr. Dondero's  
5 only economic interest with regard to the Debtor at this point  
6 is an unliquidated indemnification claim. And based on  
7 everything this Court has heard, his indemnification claim  
8 will be highly questionable at this juncture.

9 Second, a joint objection has been filed by the Dugaboy  
10 Trust and the Get Good Trust. As for the Dugaboy Trust, it  
11 was created to manage the assets of Mr. Dondero and his  
12 family, and it owns a 0.1866 percent limited partnership  
13 interest in the Debtor. The Court is not clear what economic  
14 interest the Get Good Trust has, but it likewise seems to be  
15 related to Mr. Dondero, and it has been represented to the  
16 Court numerous times that the trustee is Mr. Dondero's college  
17 roommate.

18 Another group of Objectors that has joined together in one  
19 objection is what the Court will refer to as the Highland and  
20 NexPoint Advisors and Funds. The Court understands they  
21 assert disputed administrative expense claims against the  
22 estate. While the evidence presented was that they have  
23 independent board members that run these companies, the Court  
24 was not convinced of their independence from Mr. Dondero.  
25 None of the so-called independent board members of these



1 entities have ever testified before the Court. Moreover, they  
2 have all been engaged with the Highland complex for many  
3 years.

4 The witness who testified on these Objectors' behalves at  
5 confirmation, Mr. Jason Post, their chief compliance officer,  
6 resigned from Highland after more than twelve years in October  
7 2020, at the same time that Mr. Dondero resigned or was  
8 terminated by Highland. And a prior witness recently for  
9 these entities whose testimony was made part of the record at  
10 the confirmation hearing essentially testified that Mr.  
11 Dondero controlled these entities.

12 Finally, various NexBank entities objected to the Plan.  
13 The Court does not believe they have liquidated claims. Mr.  
14 Dondero appears to be in control of these entities as well.

15 To be clear, the Court has allowed all of these objectors  
16 to fully present arguments and evidence in opposition to  
17 confirmation, even though their economic interests in the  
18 Debtor appear to be extremely remote and the Court questions  
19 their good faith. Specifically on that latter point, the  
20 Court considers them all to be marching pursuant to the orders  
21 of Mr. Dondero.

22 In the recent past, Mr. Dondero has been subject to a TRO  
23 and preliminary injunction by the Bankruptcy Court for  
24 interfering with the current CEO's management of the Debtor in  
25 specific ways that were supported by evidence. Around the

1 time that this all came to light and the Court began setting  
2 hearings on the alleged interference, Mr. Dondero's company  
3 phone supplied to him by Highland, which he had been asked to  
4 turn in, mysteriously went missing. The Court merely mentions  
5 this in this context as one of many reasons that the Court has  
6 to question the good faith of Mr. Dondero and his affiliated  
7 objectors.

8 The only other pending objection besides these objections  
9 of the Dondero and Dondero-controlled entities is an objection  
10 of the United States Trustee pertaining to the release,  
11 exculpation, and injunction provisions in the Plan.

12 In juxtaposition to these pending objections, the Court  
13 notes that the Debtor has resolved earlier-filed objections to  
14 the Plan filed by the IRS, Patrick Daugherty, CLO Holdco,  
15 Ltd., numerous local taxing authorities, and certain current  
16 and former senior-level employees of the Debtor.

17 With that rather detailed factual background addressed,  
18 because certainly context matters here, the Court now  
19 addresses what it considers the only serious objections raised  
20 in connection with confirmation. Specifically, the Plan  
21 contain certain releases, exculpation, plan injunctions, and a  
22 gatekeeper provision which are obviously not fully consensual,  
23 since there are objections. Certainly, these provisions are  
24 mostly consensual when you consider that parties with hundreds  
25 of millions of dollars' worth of legitimate claims have not

1 Now, after all of that, this Court believes the following  
2 can be gleaned from *Pacific Lumber*. First, the Fifth Circuit  
3 hinted that consensual exculpations and/or consensual  
4 nondebtor third-party releases are permissible. The Court  
5 was, of course, dealing with nonconsensual exculpations in  
6 *Pacific Lumber*. In this regard, I note Page 252, where the  
7 Court cited various prior Fifth Circuit authority and then  
8 stated, "These cases seem broadly to foreclose nonconsensual  
9 nondebtor releases and permanent injunctions."

10 The second thing that can be gleaned from *Pacific Lumber*:  
11 The Fifth Circuit hinted that nondebtor releases may be  
12 permissible in cases involving global settlements of mass  
13 claims against the debtors and co-liable parties. The Court,  
14 of course, referred to 524(g), but various other cases which  
15 approved nondebtor releases where mass claims were channeled  
16 to a specific pool of assets.

17 Third, the Fifth Circuit outright held that exculpations  
18 from negligence for a Creditors' Committee and its members are  
19 permissible because the concept is both consistent with  
20 1103(c), "which implies Committee members have qualified  
21 immunity for actions within the scope of their duties," and a  
22 good policy result, since "if members of the Committee can be  
23 sued by persons unhappy with the outcome of the case, it will  
24 be extremely difficult to find members to serve on an official  
25 committee."

1 Fourth, the Fifth Circuit recognized in *Pacific Lumber*  
2 that *res judicata* may bar complaints regarding an  
3 impermissible plan release, citing to its earlier *Republic*  
4 *Supply v. Shoaf* opinion.

5 Now, being ever-mindful of the Fifth Circuit's words in  
6 *Pacific Lumber*, this Court cannot help but wonder about at  
7 least three things.

8 First, did the Fifth Circuit leave open the door that  
9 facts/equities might sometimes justify approval of an  
10 exculpation for a person other than a Creditors' Committee and  
11 its members? For example, the Fifth Circuit stated, in  
12 referring to the plan proponents Marathon and MRC, that "Any  
13 costs the released parties might incur defending against suits  
14 alleging such negligence are unlikely to swamp either of these  
15 parties or the consummated reorganization." Here, this Court  
16 can easily expect the proposed exculpated parties to incur  
17 costs that could swamp them and the reorganization based on  
18 the past litigious conduct of Mr. Dondero and his controlled  
19 entities. Do these words of the Fifth Circuit hint that  
20 equities/economics might sometimes justify an exculpation?

21 Second, did the Fifth Circuit's rationale for permitted  
22 exculpations to Creditors' Committee and their members, which  
23 was clearly policy-based, based on their implied qualified  
24 immunity flowing from their duties in Section 1103 and their  
25 disinterestedness, and the importance of their role in a

Chapter 11 case, did this rationale leave open the door to sometimes permitting exculpations to other parties in a particular Chapter 11 case besides Creditors' Committees and their members? For example, in a situation such as the Highland case, in which Independent Directors, brought in to avoid a trustee, are more like a Creditors' Committee than an incumbent board of directors.

Third, the Fifth Circuit's sole statutory basis was Section 524(e). This Court would humbly submit that this is a statute dealing with prepetition liability in which some nondebtor is liable with the Debtor. Exculpation is a concept dealing with postpetition liability.

The Ninth Circuit recently, in a case called *Blixseth v. Credit Suisse*, 961 F.3d 1074 (9th Cir. 2020), approved the validity of an exculpation clause incorporated into a confirmed Chapter 11 plan that purported to absolve certain nondebtor parties that were "closely involved" in drafting the plan. They were the largest secured creditor, a purchaser, and an individual who was an indirect owner of certain of the debtor companies. The exculpation was from any negligence, liability, for "any act or omission in connection with, related to, or arising out of the Chapter 11 cases."

By the time the appeal was before the Ninth Circuit, the only issue was the propriety of the exculpation clause as to the large secured creditor, which was also a plan proponent,

1 since all the other exculpated parties had settled with the  
2 appellant.

3 The Court, in determining that the exculpation clause was  
4 permissible as to the secured lender, concluded that Section  
5 524(e) "does not bar a narrow exculpation clause of the kind  
6 here at issue -- that is, one focused on actions of various  
7 participants in the plan approval process and relating only to  
8 that process," Page 1082. Why? Because "Section 524(e)  
9 establishes that discharge of a debt of the debtor does not  
10 affect the liability of any other entity on such debt." In  
11 other words, the discharge in no way affects the liability of  
12 any other entity for the discharged debt. By its terms,  
13 524(e) prevents a bankruptcy court from extinguishing claims  
14 of creditors against nondebtors over the very discharged debt  
15 through the bankruptcy proceedings.

16 The Court went on to explicitly disagree with *Pacific*  
17 *Lumber* in its analysis of 524(e), reiterating that an  
18 exculpation clause covers only liabilities arising from the  
19 bankruptcy proceedings and not of any of the debtor's  
20 discharged debt. Footnote 7, Page 1085.

21 Ultimately, the Court held that under Section 105(a),  
22 which empowers a bankruptcy court to issue any order, process,  
23 or judgment that is necessary or appropriate to carry out the  
24 provisions of Chapter 11 and Section 1123, which establishes  
25 the appropriate content of the bankruptcy plan, under these

1 sections, the bankruptcy court had authority to approve an  
2 exculpation clause intended to trim subsequent litigation over  
3 acts taken during the bankruptcy proceedings and so render the  
4 plan viable.

5 This Court concludes that, just as the Fifth Circuit left  
6 open the door for consensual exculpations and releases in  
7 *Pacific Lumber*, just as it left open the door for consensual  
8 exculpations and releases in *Pacific Lumber*, its dicta  
9 suggests that an exculpation might be permissible if there is  
10 a showing that "costs that the released parties might incur  
11 defending against suits alleging such negligence are likely to  
12 swamp either the Exculpated Parties or the reorganization."  
13 Again, that was a quote from the Fifth Circuit.

14 If ever there were a risk of that happening in a Chapter  
15 11 reorganization, it is this one. The Debtor's current CEO  
16 credibly testified that Mr. Dondero has said outside the  
17 courtroom that if Mr. Dondero's own pot plan does not get  
18 approved, that he will "burn the place down." Here, this  
19 Court can easily expect the proposed exculpated parties might  
20 expect to incur costs that could swamp them and the  
21 reorganization process based on the past litigious conduct of  
22 Mr. Dondero and his controlled entities.

23 Additionally, this Court concludes that the Fifth  
24 Circuit's rationale in *Pacific Lumber* for permitted  
25 exculpations to Creditors' Committees and their members, which

1 was clearly policy-based based on their implied qualified  
2 immunity flowing from Section 1103 and their importance in a  
3 Chapter 11 case, leaves the door open to sometimes permitting  
4 exculpations to other parties in a particular Chapter 11 case  
5 besides a UCC and its members.

6 Again, if there was ever such a case, the Court believes  
7 it is this one, in which Independent Directors were brought in  
8 to avoid a trustee and are much more like a Creditors'  
9 Committee than an incumbent board of directors. While,  
10 admittedly, there are a few exculpated parties here proposed  
11 beyond the independent board, such as certain employees, it  
12 would appear that no one is invulnerable to a lawsuit here if  
13 past is prologue in this Highland saga.

14 The Creditors' Committee was initially not keen on  
15 exculpations for certain employees. However, Mr. Seery  
16 credibly testified that there was a contentious arm's-length  
17 negotiation over this and that he needs these employees to  
18 preserve value implementing the Plan. Mr. Dondero has shown  
19 no hesitancy to litigate with former employees in the past, to  
20 the *nth* degree, and there is every reason to believe he would  
21 again in the future, if able.

22 Finally, in this situation, in the case at bar, we would  
23 appear to have a *Shoaf* reason to approve the exculpations.  
24 The January 9, 2020 order of this Court, Docket Entry 339,  
25 which approved the independent board and an ongoing corporate



1 appropriate. They are entirely consistent with and  
2 permissible under Bankruptcy Code Sections 1123(a) (5),  
3 1123(a) (6), 1141(a) and (c), and 1142, as well as Bankruptcy  
4 Rule 3016(c), which articulates the form that a plan  
5 injunction must be set forth in a plan.

6 The Court finds the objections to the Plan Injunctions to  
7 be unfounded, and they are thus overruled without much  
8 discussion here.

9 Now, lastly, the Gatekeeper Provision. It appears at  
10 Paragraph 4 of Article IX.F of the Plan and provides, in  
11 pertinent part, "Subject in all respects to Article XII.D, no  
12 Enjoined Party may commence or pursue a claim or cause of  
13 action of any kind against any Protected Party that arose or  
14 arises from or is related to the Chapter 11 case, the  
15 negotiation of the Plan, the administration of the Plan, or  
16 property to be distributed under the Plan, the wind-down of  
17 the business of the Debtor or Reorganized Debtor, the  
18 administration of the Claimant Trust or the Litigation Sub-  
19 Trust, or the transactions in furtherance of the foregoing,  
20 without the Bankruptcy Court (1) first determining, after  
21 notice and a hearing, that such claim or cause of action  
22 represents a colorable claim of any kind, including but not  
23 limited to negligence, bad faith, criminal misconduct and  
24 willful misconduct, fraud, or gross negligence against a  
25 Protected Party; and (2) specifically authorizing such

1 Enjoined Party to bring such claim or cause of action against  
2 such Protected Party, provided, however, that the foregoing  
3 will not apply to a claim or cause of action against Strand or  
4 against any employee other than with respect to actions taken,  
5 respectively, by Strand or any such employee from the date of  
6 appointment of the Independent Directors through the effective  
7 date. The Bankruptcy Court will have sole and exclusive  
8 jurisdiction to determine whether a claim or cause of action  
9 is colorable and, only to the extent legally permissible and  
10 as provided for in Article XI, shall have jurisdiction to  
11 adjudicate the underlying colorable claim or cause of action."

12 This gatekeeper provision appears necessary and reasonable  
13 in light of the litigiousness of Mr. Dondero and his  
14 controlled entities that has been described at length herein.  
15 Provisions similar to this have been approved in this district  
16 in the *Pilgrim's Pride* case and the *CHC Helicopter* case. The  
17 provision is within the spirit of the Supreme Court's Barton  
18 Doctrine. And it appears consistent with the notion of a pre-  
19 filing injunction to deter vexatious litigants that has been  
20 approved by the Fifth Circuit in such cases as *Baum v. Blue*  
21 *Moon Ventures*, 513 F.3d 181, and in the *In re Carroll* case,  
22 850 F.3d 811, which arose out of a bankruptcy pre-filing  
23 injunction.

24 The Fifth Circuit, in fact, noted in the *Carroll* case that  
25 federal courts have authority to enjoin vexatious litigants

1 under the All Writs Act, 28 U.S.C. § 1651. And additionally,  
2 under the Bankruptcy Code, a bankruptcy court can issue any  
3 order, including a civil contempt order, necessary or  
4 appropriate to carry out the provisions of the Code, citing,  
5 of course, 105 of the Bankruptcy Code.

6 The Fifth Circuit stated that, when considering whether to  
7 enjoin future filings against a vexatious litigant, a  
8 bankruptcy court must consider the circumstances of the case,  
9 including four factors: (1) the party's history of  
10 litigation; in particular, whether he has filed vexatious,  
11 harassing, or duplicative lawsuits; (2) whether the party had  
12 a good faith basis for pursuing the litigation, or perhaps  
13 intended to harass; (3) the extent of the burden on the courts  
14 and other parties resulting from the party's filings; and (4)  
15 the adequacy of alternatives.

16 In the *Baum* case, the Fifth Circuit stated that the  
17 traditional standards for injunctive relief -- *i.e.*,  
18 irreparable harm and inadequate remedy at law -- do not apply  
19 to the issuance of an injunction against a vexatious litigant.

20 Here, although I have not been asked to declare Mr.  
21 Dondero and his affiliated entities as vexatious litigants *per*  
22 *se*, it is certainly not beyond the pale to find that his long  
23 history with regard to the major creditors in this case has  
24 strayed into that possible realm, and thus this Court is  
25 justified in approving this provision.

1       One of the Objectors' lawyers stated very eloquently in  
2 closing argument, in opposing the plan injunction and  
3 gatekeeping provisions, that "Even a serial killer has  
4 constitutional rights," suggesting that these provisions would  
5 deprive Mr. Dondero and his controlled entities of fundamental  
6 rights or due process somehow. But to paraphrase the district  
7 court in the *Carroll* case, no one, rich or poor, is entitled  
8 to abuse the judicial process. There exists no constitutional  
9 right of access to the courts to prosecute actions that are  
10 frivolous or malicious. The Plan injunction and gatekeeper  
11 provisions in Highland's plan simply set forth a way for this  
12 Court to use its tools, its inherent powers, to avoid abuse of  
13 the court system, protect the implementation of the Plan, and  
14 preempt the use of judicial time that properly could be used  
15 to consider the meritorious claims of other litigants.

16       Accordingly, the Objectors' objections to this provision  
17 are overruled.

18       As earlier stated, this Court reserves the right to alter  
19 or supplement this ruling in a written order. In this regard,  
20 the Court directs Debtor's counsel -- I hope you are still  
21 awake; it's been a long time -- the Court directs Debtor's  
22 counsel to submit a form of order. And specifically, I assume  
23 that you've already prepared or have been in the process of  
24 preparing a set of findings of fact, conclusions of law, and  
25 confirmation order that tracks the confirmation evidence and

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1 to win, I turned it off.

2 I'm sorry. That's terrible. You know, my law clerk, my  
3 law clerk that you can't see, Nate, he is from Ann Arbor,  
4 Michigan, University of Michigan, and he almost cried when I  
5 said I didn't like Tom Brady the other day. So, I apologize.

6 MR. POMERANTZ: Your Honor, one other comment. We  
7 had our motion to assume our nonresidential real property  
8 lease that was also on. It got missed in all the fanfare, but  
9 it was -- it has been unopposed and essentially done pursuant  
10 to stipulation. So we'd like to submit an order on that as  
11 well.

12 THE COURT: Okay. I have seen that, and I approve it  
13 under 365. You may submit the order. Okay. Thank you.

14 MR. POMERANTZ: Thank you, Your Honor.

15 THE CLERK: All rise.

16 (Proceedings concluded at 10:35 a.m.)

17 --oOo--

18

19

20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**02/09/2021**

24

25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

# EXHIBIT N

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
 ) Chapter 11  
 )  
HIGHLAND CAPITAL )  
MANAGEMENT, L.P., ) Dallas, Texas  
 ) Tuesday, February 23, 2021  
 ) 9:00 a.m. Docket  
Debtor. )  
 )  
HIGHLAND CAPITAL ) **Adversary Proceeding 20-3190-sgj**  
MANAGEMENT, L.P., )  
 )  
Plaintiff, )  
 ) PLAINIFF'S MOTION FOR ORDER  
v. ) REQUIRING JAMES DONDERO TO  
 ) SHOW CAUSE WHY HE SHOULD NOT  
JAMES D. DONDERO, ) BE HELD IN CIVIL CONTEMPT FOR  
 ) VIOLATING THE TRO [48]  
 )  
Defendant. )  
 )  
HIGHLAND CAPITAL ) **Adversary Proceeding 21-3010-sgj**  
MANAGEMENT, L.P., )  
 )  
Plaintiff, )  
 ) DEBTOR'S EMERGENCY MOTION FOR  
v. ) MANDATORY INJUNCTION REQUIRING  
 ) THE ADVISORS TO ADOPT AND  
HIGHLAND CAPITAL MANAGEMENT ) IMPLEMENT A PLAN FOR THE  
FUND ADVISORS, L.P., ) TRANSITION OF SERVICES BY  
et al., ) FEBRUARY 28, 2021 [2]  
 )  
Defendants. )  
 )

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

WEBEX/TELEPHONIC APPEARANCES:

For the Debtor/Plaintiff: Jeffrey N. Pomerantz  
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Los Angeles, CA 90067-4003  
(310) 277-6910

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1 really was just a termination of the agreement, in accordance  
2 with the terms. And I had put the provisions up before the  
3 Court during my opening and walked Mr. Seery through. That's  
4 the basis for the --

5 THE COURT: Okay.

6 MR. MORRIS: -- termination of the agreement. It's  
7 not rejection at all.

8 THE COURT: Fair point.

9 MR. RUKAVINA: And Your Honor, there's no -- there's  
10 no -- yeah, there's no problem. There's no problem on that.  
11 We do not disagree. We do not disagree with Mr. Morris.

12 THE COURT: Fair point. I made the mistake of belts  
13 and suspenders, trying to fill in any hole there might be.  
14 But yes, I had the evidence that there was a termination of  
15 both agreements on November 30th. One of them had a 60-day  
16 window before it became effective, the other a 30-day. So  
17 they are terminated.

18 All right. Mr. Morris, anything else from you?

19 MR. MORRIS: No. We'll prepare a form of order.

20 THE COURT: All right. Mr. Rukavina, anything  
21 further from you?

22 MR. RUKAVINA: Your Honor, obviously, I have  
23 questions. I have reservations. I need to look at whether  
24 the Court's findings are going to be binding in this adversary  
25 proceeding. So, at this point in time, I'm just not prepared



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1 to really say anything lest I get myself in trouble. But I  
2 thank you for your time today.

3 THE COURT: All right. Well, they are what they are,  
4 and I hope we're not in an argument about that down the road.  
5 But it seems like my hopes are always dashed when I want  
6 things to be worked out.

7 I don't want you to think my calm demeanor means I am a  
8 happy camper. I am not. I am beyond annoyed. I mean, I  
9 can't even begin to guesstimate how many wasted hours were  
10 spent on the drafting Option A, Option B. Wait. Let me pull  
11 up the exact words. Mr. Norris confirming, We withdrew Option  
12 B after the Debtor accepted it.

13 I mentioned fee-shifting once before in a different  
14 context, and, of course, we haven't even gotten to the motion  
15 for a show cause order declaring Mr. Dondero in contempt. I  
16 don't know if the lawyers fully appreciate how this looks.  
17 Mr. Rukavina, you said that I have formed opinions that you  
18 don't think are fair and made comments about vexatious  
19 litigation and whatnot. But while I continue, I promise you,  
20 to have an open mind, it is days like this that make me come  
21 out with statements that Mr. Dondero, repeating his own words,  
22 apparently, he's going to burn the house down if he doesn't  
23 get his baby back.

24 I mean, it seems so obviously transparent that he's just  
25 driving the legal fees up. It's as though he doesn't want the

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1 creditors to get anything, is the way this looks. If he wants  
2 me to have a different impression, then he needs to start  
3 behaving differently. I mean, I can't even imagine how many  
4 hundreds of thousands of dollars of legal fees were probably  
5 spent the past two weeks on Option A, Option B, and all the  
6 different sub-agreements and whatnot. And as recently as  
7 Friday afternoon, the K&L Gates lawyer saying we have a deal,  
8 and then, oh, wait, maybe not, maybe we do, maybe we don't.  
9 And then Mr. Dondero acting like he had no clue what the K&L  
10 Gates lawyers were saying as far as we have a deal. And Mr.  
11 Norris distancing himself from having seen any of that, and I  
12 didn't have power. You know, I'm sure he had a cell phone,  
13 like the rest of us, that gets emails. I'm making a  
14 supposition. I shouldn't make that. But it just feels like  
15 sickening games.

16 And again, if this keeps on, if this keeps on, one day,  
17 one day, there may be an enormous attorney fee-shifting order.  
18 And, of course, I would have to find bad faith, and I wouldn't  
19 be surprised at all if I get there.

20 So I don't know if Mr. Dondero is listening. I suspect,  
21 if he is, he doesn't care much. But I am --

22 MR. DONDERO: I'm on the line, Judge.

23 THE COURT: Okay.

24 MR. DONDERO: I'm on the line.

25 THE COURT: I'm glad you're on the line. I cannot

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1   overstate how very annoyed I am by hearing all these hours of  
2   testimony and to feel like none of it was necessary. None of  
3   it was necessary. Okay? There could have been a consensual  
4   deal --

5               MR. DONDERO: Judge, you have to pay attention --  
6   Judge, you have to pay attention to what's going on, okay?

7               THE COURT: I am --

8               MR. DONDERO: When I was president of Highland, --

9               THE COURT: -- razor-sharp focused on what is going  
10   on. Okay? I read every piece of paper. I listen to every  
11   sentence of testimony. And what is going on --

12              MR. DONDERO: Okay. How about this, Your Honor?

13              THE COURT: -- is an enormous waste of parties and  
14   lawyer time and resources. People need to get their eye on  
15   the ball. Well, certain people do have their eye on the ball,  
16   but certain people do not. Okay? So we're done. You've got  
17   your divorce now. Okay? And if the operating plan is all  
18   shored up, as Mr. Norris testified, it sounds like you're in  
19   good shape. All right?

20              Mr. Morris, I'll look for the order from you.

21              MR. MORRIS: Thank you, Your Honor.

22              THE CLERK: All rise.

23              (Pause.)

24              THE COURT: Oh, Michael?

25              (Court confers with Clerk.)

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1 THE CLERK: Hello? Hang on. Mr. Morris?

2 THE COURT: Is anyone still there?

3 THE CLERK: Mr. Rukavina is still there. Mr.

4 Rukavina, Mr. Morris, are you all still there?

5 MR. RUKAVINA: Judge, this is Davor.

6 THE COURT: All right.

7 MR. RUKAVINA: I think we're all wondering whether  
8 we're going to have the contempt hearing.

9 THE COURT: Well, yes, that's why I came back in.

10 MR. RUKAVINA: I can't hear you, Judge. We can't  
11 hear you.

12 THE COURT: I realized I -- it's 4:19 Central time.  
13 We are not starting the contempt hearing.

14 Mr. Morris, are you there now?

15 MR. MORRIS: I am. I did have one suggestion.

16 THE COURT: All right. I neglected to mention our  
17 other setting, but we are not going to start at 4:19 Central  
18 time. Do we want to talk about scheduling on that?

19 MR. MORRIS: I did, Your Honor. And it's just an  
20 idea, and I understand we've had a long day. But I was going  
21 to suggest if there was any way to just get their motion *in*  
22 *limine* out of the way today, so that when we come back for the  
23 evidentiary hearing parties are fully prepared. If you don't  
24 want to do it, that's fine. Otherwise, I'm available at Your  
25 Honor's convenience.

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1 THE CLERK: All rise.  
2 (Proceedings concluded at 4:23 p.m.)  
3 --oOo--  
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20 CERTIFICATE  
21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**02/24/2021**

24 \_\_\_\_\_  
25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

\_\_\_\_\_  
Date

# EXHIBIT O

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

	)	<b>Case No. 19-34054-sgj-11</b>
In Re:	)	Chapter 11
	)	
HIGHLAND CAPITAL	)	Dallas, Texas
MANAGEMENT, L.P.,	)	Monday, May 10, 2021
	)	1:30 p.m. Docket
Debtor.	)	
<hr/>		
HIGHLAND CAPITAL	)	<b>Adversary Proceeding 20-3190-sgj</b>
MANAGEMENT, L.P.,	)	
	)	
Plaintiff,	)	- TRIAL DOCKET CALL
	)	- DEFENDANT'S EMERGENCY MOTION
v.	)	TO STAY PROCEEDINGS PENDING
	)	RESOLUTION OF DEFENDANT'S
JAMES D. DONDERO,	)	PETITION FOR WRIT OF
	)	MANDAMUS [154]
Defendant.	)	
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TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

WEBEX APPEARANCES:

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1 permanent. I mean, I understand the -- well, right, I mean,  
2 with respect to the relief being sought, but with respect to  
3 preliminary (garbled) in attendance at the preliminary  
4 injunction hearing.

5 THE COURT: Okay. Unfortunately, you have  
6 connectivity issues suddenly.

7 MR. WILSON: You know, I've got -- I've got a  
8 different view on those things. I mean, the contempt hearing  
9 has some things --

10 THE COURT: Mr. Wilson, I don't know if --

11 MR. WILSON: And I think we lost Mr. Morris on the  
12 screen. Can you hear --

13 THE COURT: -- you can hear me, but we suddenly have  
14 very bad connectivity.

15 MR. WILSON: Can you hear me?

16 THE COURT: Your screen is frozen, your video is  
17 frozen, and I really didn't get any of the last two minutes.

18 MR. WILSON: Is it better now, Your Honor?

19 THE COURT: Well, I heard you say, "Is it better  
20 now?"

21 MR. WILSON: I'm going to log off and log back on.

22 THE COURT: Okay. We're going to have to -- we're  
23 going to have to cut this --

24 MR. WILSON: I'm going to try to log off and log on.

25 THE COURT: No. I'm ready to be finished with this



1 hearing. You need to go back and look at this, because I am  
2 leaning towards what Mr. Morris is arguing, and that is that  
3 this is really bad faith. Okay? There is no change of  
4 issues. It's been the same issue at the TRO hearing, at the  
5 preliminary injunction hearing. Okay. The motion for  
6 contempt, we were looking backwards a little at behavior. But  
7 the issues are not expanded. Okay? It's just duration of the  
8 injunction. And now a slightly skinnied-down injunction.

9 So, of course, I am willing to consider evidence I've  
10 heard at the TRO hearing and the preliminary injunction  
11 hearing. And I would note that on many, many, many of these  
12 exhibits, you didn't object. Or if you did, you argued it and  
13 I overruled it.

14 So you need to go back and look at this and think hard  
15 whether you're really going to press these issues at the  
16 trial. Okay? This is -- again, *Dondi*, we require counsel to  
17 work in good faith to streamline trials and work with people.  
18 If you can agree, if you can stipulate to evidence, that's  
19 what you need to do. And this looks like -- I don't know what  
20 it looks like. But if this is any guidance to you, it should  
21 be, if I admitted it at the TRO hearing, if I admitted it at  
22 the preliminary injunction hearing, it's fair game to consider  
23 it now.

24 Here's the last thing I want to say, and this is very big-  
25 picture, not unique to this adversary proceeding.

1 Can everyone hear me okay? I don't know if we're having  
2 connectivity issues. Can everyone hear me?

3 MR. MORRIS: Yes, Your Honor.

4 THE COURT: Can you hear me, Mr. Wilson?

5 MR. MORRIS: Yes, Your Honor.

6 MR. WILSON: Yes, Your Honor.

7 THE COURT: Okay. I have been pondering something  
8 the past few days. And I haven't figured out how I want to  
9 address it, but maybe Mr. Dondero's counsel and counsel from  
10 some of the Dondero-controlled entities, maybe they can listen  
11 to what I'm about to say and figure out a solution.

12 As you all know, there are so many law firms, so many  
13 lawyers involved now that are basically singing the same tune  
14 at a lot of these hearings as far as objections, me too, me  
15 too, me too. And so just quickly eyeballing what we have, we  
16 obviously have Mr. Dondero represented by Bonds Ellis. There  
17 is another firm that represents Mr. Dondero that filed a  
18 motion asking that I recuse myself. I can't remember the name  
19 of that firm, but I think they appealed my denial of that  
20 motion. So, I can't remember who that was. Then we have the  
21 various affiliates. We have -- well, I'll just start  
22 chronologically. Highland CLO Funding, Ltd. has historically  
23 been represented by King & Spalding. I don't know if that's  
24 -- I know there were some changes there with the ownership of  
25 that entity, so maybe they're gone. But then we have NexPoint

54

1 Can we just have an hoc committee each time?

2 I don't even think I listed all the law firms. I know a  
3 new law firm filed a lawsuit in front of Judge Jane Boyle  
4 recently. We've got a hearing on that coming up in June. I  
5 mean, and now you're -- I'm hearing there are going to be  
6 more. Well, if you don't figure out a way to rein it in, then  
7 I'm just going to have to get that list of who are the  
8 stakeholders in these entities, under oath, because I don't  
9 understand it. I don't understand why we need these many  
10 lawyers filing position papers.

11 So, all right. Well, we're going to adjourn, and I guess  
12 I'll see you next Monday, right?

13 MR. MORRIS: Thank you, Your Honor. Yes.

14 THE COURT: Okay. Thank you.

15 THE CLERK: All rise.

16 (Proceedings concluded at 3:07 p.m.)

17 --oOo--

18

19

20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**05/11/2021**

24

25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

# EXHIBIT P

UNITED STATES BANKRUPTCY COURT

FOR THE NORTHERN DISTRICT OF TEXAS

BEFORE THE HONORABLE STACEY G. JERNIGAN, JUDGE

In Re:	)	Case No. 19-34054-sgj11
	)	
HIGHLAND CAPITAL MANAGEMENT, L.P.,	)	
	)	
Debtor.	)	
	)	
OFFICIAL COMMITTEE OF UNSECURED	)	Adv. Proc. No. 20-03195-sgj
CREDITORS,	)	
	)	<u>PLAINTIFF'S MOTION for</u>
Plaintiff,	)	<u>CONTINUANCE</u>
	)	
v.	)	
	)	
CLO HOLDCO, LTD., et al.,	)	
	)	
Defendants.	)	
	)	
HIGHLAND CAPITAL MANAGEMENT, L.P.,	)	Adv. Proc. No. 21-03003-sgj
	)	
Plaintiff,	)	
	)	<u>DEFENDANT DONDERO'S MOTION</u>
v.	)	<u>to COMPEL DISCOVERY, the</u>
	)	<u>TESTIMONY of JAMES P.</u>
JAMES DONDERO,	)	<u>SEERY, JR.</u>
	)	
Defendant.	)	May 20, 2021
	)	Dallas, Texas (Via WebEx)

Appearances in 21-03003:

For Plaintiff Highland	John A. Morris
Capital Management,	Pachulski Stang Ziehl & Jones LLP
	10100 Santa Monica Boulevard, 13th Floor
	Los Angeles, California 90067

For Defendant-Movant	Michael P. Aigen
James Dondero:	Stinson, L.L.P.
	3102 Oak Lawn Avenue, Suite 777
	Dallas, Texas 75219

Bryan C. Assink  
Bonds Ellis Eppich Schafer Jones LLP  
420 Throckmorton Street, Suite 1000  
Forth Worth, Texas 76102

Appearances continued on next page.

*Adversary 21-3003, Motion to Compel Discovery*

19

1 We – it was more just a coordination thing. We intend that he  
2 will be at all hearings before, Your Honor, you know, Friday's  
3 hearing and substantive hearings. I just – I think this is more  
4 of a coordination issue, Your Honor, and I apologize.

5 THE COURT: Okay.

6 MR. ASSINK: There has been a lot going on.

7 THE COURT: Oh, don't I know. There's two of us, me  
8 and my Law Clerk working on this, and there are a bunch of  
9 y'all. So, yes, I feel – I feel absolutely what you feel and  
10 more as far as a lot going on.

11 So let me clarify. My language that ordered Mr.  
12 Dondero to be at every hearing was in the preliminary injunction  
13 that's now superseded by the agreed order y'all announced  
14 Tuesday. So are you telling me you thought now that mandate  
15 didn't apply? Is that one of the things –

16 MR. ASSINK: Not – not specifically, Your Honor, –

17 THE COURT: – I'm hearing?

18 MR. ASSINK: Not specifically, Your Honor. We thought  
19 perhaps the formal mandate in the order was no longer applying,  
20 but our understanding was you would want Mr. Dondero at  
21 substantive hearings going forward, and that has been our  
22 understanding. And we would expect him to be before Your Honor  
23 at all such hearings. Part of the basis, the reasoning he's not  
24 here today was perhaps as an oversight on my part due to the  
25 scheduling, and I had a lot of deadlines yesterday and I think

*Adversary 21-3003, Motion to Compel Discovery*

20

1 it just maybe fell through the cracks, and I apologize, Your  
2 Honor.

3 THE COURT: All right.

4 MR. ASSINK: You know, we — Your Honor, —

5 THE COURT: Well, I'm going to say a couple of things.  
6 You know this could have been raised Tuesday, when we were here  
7 on the adversary proceeding, in which the preliminary injunction  
8 was issued, okay, it would have been — it would have been wise,  
9 it would have been very wise to raise the issue.

10 Second, it screams irony, if nothing else, that at a  
11 time when I have under advisement a motion to hold Mr. Dondero  
12 in contempt of Court that there would be a trip-up, the  
13 second-recent trip-up, by the way, where he didn't appear at a  
14 hearing. There was a time a few weeks ago, two or three weeks  
15 ago, can't remember what hearing it was then, but he wasn't  
16 here.

17 Okay. The —

18 MR. ASSINK: Well, Your Honor, I just want to say —

19 THE COURT: — the third thing I'm going to say — the  
20 third thing I'm going to say is I guess I'll issue an order in  
21 the main case now, you know, a one- or two-sentence order in the  
22 main case saying repeating the sentence that was in the  
23 preliminary injunction, that he's going to show up at every  
24 hearing. I never said only at substantive hearings. The only  
25 thing I hesitated on at all, because I've done this in other

*Adversary 21-3003, Motion to Compel Discovery*

21

1 cases, is sometimes I'll say any hearing at which, you know, the  
2 person is taking a position, okay, an opposition, an objection,  
3 you know, even if you file a pleading taking a neutral stand, if  
4 he's going to file a pleading that requires the Court and all  
5 the lawyers' attention to some extent, he's going to need to be  
6 in court. So that's something I thought about doing, but then I  
7 was reminded, that I said, no, he's just going to be at all  
8 hearings in the future.

9 And procedural, substantive, I never made that  
10 distinction and I never would because – because it's taking up  
11 time, it's taking up time of the Court, lawyers, parties. And  
12 if he is going to use the offices of this Court or, you know,  
13 take up the time of any lawyers, then he needs to be a part of  
14 it, okay?

15 MR. ASSINK: Your Honor, yes, I –

16 THE COURT: So I thought I made that very clear the  
17 last time he didn't show up, but I think –

18 MR. ASSINK: Your Honor, I apologize. You know that's  
19 certainly not our intention here. We've been rushing around. I  
20 think this is more – this is more on – on me and just the fast  
21 pace with everything. We would intend that he would be here at  
22 all hearings. We're not trying to make any exception. We're  
23 not trying to say that the preliminary injunction got rid of his  
24 obligation to be before, Your Honor. You know, we weren't clear  
25 exactly what the directive was for these kinds of hearings, or



*Adversary 21-3003, Motion to Compel Discovery*

22

1 at least perhaps I wasn't fully, and – but, nevertheless, Your  
2 Honor, we would – we would have had him be here. I think the  
3 fast pace with the hearing settings and just everything going  
4 on, it might have slipped through the cracks. It's not – there  
5 was no ill will with him not being here, Your Honor. I  
6 apologize. It's just an oversight on our part. We would  
7 anticipate that he will be here for all future hearings. You  
8 know it's no disrespect to the Court. It was not an intentional  
9 thing. We apologize, Your Honor. So I understand the Court's  
10 comments. It's – but I just want to make clear it's we're not  
11 trying to be cute, we're not trying to say that, oh, the  
12 preliminary injunction is gone, he doesn't have to be here.  
13 That's not our intention, Your Honor. It was I think just an  
14 oversight and a scheduling issue this time, but Mr. Dondero will  
15 of course appear before Your Honor in all matters going forward,  
16 so I apologize.

17 THE COURT: All right. Well, again, you're  
18 scheduling. You sought the scheduling, you sought the emergency  
19 hearing, and this is the second time we've had this discussion  
20 in less than a month.

21 All right. So, Mr. Morris, back to you. I think –

22 MR. MORRIS: Yeah.

23 THE COURT: – you were about to answer the question of  
24 if Mr. Seery is going to be produced and talk about 13 different  
25 topics, why is it a big deal to talk about these other seven

*The Court's Ruling on the Motion to Compel*

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1 that condition subsequent was, it was the liquidation of certain  
2 assets. Since the liquidation of those assets has not been  
3 completed, by definition, no other maker could have had a note  
4 or an oral agreement or an agreement of any kind of the type  
5 that Mr. Dondero has. So yet another reason why it fails to  
6 meet the burden, they fail to meet the burden under Rule 26.  
7 Nobody could have ever had the same note forgiven or agreement,  
8 because the condition subsequent hasn't been met yet.

THE COURT'S RULING ON THE MOTION TO COMPEL

10 THE COURT: All right. Well, I'm going to deny the  
11 motion to compel. I don't think that the burden has been met to  
12 establish the relevance of these, I guess it's — one, two,  
13 three, four, five — six topics that are now at issue, topics 9,  
14 14 through 17, or 20, and, you know, I don't think the  
15 proportionality standard is met here.

16 I do think it would be not proportionate to the needs  
17 of the case for the CEO, who came in place in 2020,  
18 postpetition, two years after these notes were executed, to have  
19 to go do research about any loans made by Highland to any  
20 officers and employees over the years and, you know, I don't  
21 know who he's going to question, what policy he is going to look  
22 into that might be some substance or evidence as to oral  
23 agreements or forgiveness. I don't think he should have any  
24 obligation to search files and interview people to figure out  
25 what the affirmative defenses and Mr. Dondero are all about or

*The Court's Ruling on the Motion to Compel*

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1 based in. And, again, no one would have better information  
2 about his own compensation than Mr. Dondero himself.

3 I mean I want to stress that this comes against a  
4 backdrop of – well, it seems like some antagonism, to say the  
5 least, on the part of Mr. Dondero where Mr. Seery's concerned.  
6 It seems like it's always a fight with Mr. Seery. And you say,  
7 well, we didn't handpick him as the 30(b)(6) witness, but, you  
8 know, the motion to compel names him by name. It just – it  
9 feels like another antagonistic move.

10 You've got him for a deposition next Monday on 13 or  
11 so different topics. I think it is appropriate to draw the line  
12 on these six or so topics that again just don't seem relevant or  
13 proportional to the needs of the case.

14 All right. So, Mr. Morris, would you please upload  
15 just a simple order reflecting the Court's ruling?

16 MR. MORRIS: I would be happy to, Your Honor.

17 THE COURT: Okay. Actually I'm going to ask Mr. Aigen  
18 to do it. I'm sorry. I need to be thinking about attorney's  
19 fees and who should bear the costs of what.

20 So, Mr. Aigen, would you please electronically submit  
21 an order?

22 MR. AIGEN: Yes.

23 THE COURT: All right. Thank you.

24 All right. Well, if there's nothing else on this  
25 particular adversary, let me just double check. Any

*Adversary 20-3195, Committee's Motion to Stay*

35

1 housekeeping matters before I move onto the other adversary?

2 MR. AIGEN: Not from the debtor, Your Honor.

3 MR. CLUBOK: Your Honor, —

4 THE COURT: All right.

5 MR. CLUBOK: I don't know if you're about to move on.

6 Your Honor, can you hear me?

7 THE COURT: I'm sorry, Mr. Clubok?

8 MR. CLUBOK: Your Honor, —

9 THE COURT: Were you weighing in on —

10 MR. CLUBOK: Yeah, I'm — I'm sorry. It's not about  
11 that proceeding, but are you about to move on beyond — beyond  
12 the Highland matters?

13 THE COURT: No, no, no.

14 MR. CLUBOK: There was another Highland matter —

15 THE COURT: I was next — I was next going to go to the  
16 other adversary, the dispute between the committee and seven or  
17 so defendants. And, yes, I know we have UBS I guess all day  
18 tomorrow unless anything has changed. So we'll — we'll hear  
19 before we're done any previews about tomorrow.

20 All right, so moving on —

21 MR. CLUBOK: Thank you.

22 THE COURT: — the Committee versus CLO Holdco,  
23 20-3195. We have a committee motion to basically stay the  
24 adversary proceeding for 90 days. So I will get lawyer  
25 appearances on that.

State of California                   )  
County of San Joaquin               )     SS.

I, Susan Palmer, certify that the foregoing is a true and correct transcript, to the best of my ability, of the above pages, of the digital recording provided to me by the United States Bankruptcy Court, Northern District of Texas, Office of the Clerk, of the proceedings taken on the date and time previously stated in the above matter.

I further certify that I am not a party to nor in any way interested in the outcome of this matter.

I am a Certified Electronic Reporter and Transcriber by the American Association of Electronic Reporters and Transcribers, Certificate Nos. CER-124 and CET-124. Palmer Reporting Services is approved by the Administrative Office of the United States Courts to officially prepare transcripts for the U.S. District and Bankruptcy Courts.

Susan Palmer

Susan Palmer  
Palmer Reporting Services

Dated May 22, 2021

# EXHIBIT Q

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
HIGHLAND CAPITAL ) Chapter 11  
MANAGEMENT, L.P., )  
Debtor. ) Dallas, Texas  
Tuesday, June 8, 2021  
9:30 a.m. Docket  
- SHOW CAUSE HEARING (2255)  
- MOTION TO MODIFY ORDER  
AUTHORIZING RETENTION OF  
JAMES SEERY (2248)  
- MOTION FOR ORDER FURTHER  
EXTENDING THE PERIOD WITHIN  
WHICH DEBTOR MAY REMOVE  
ACTIONS (2304)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

APPEARANCES:

For the Debtor: Jeffrey Nathan Pomerantz  
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10100 Santa Monica Blvd.,  
13th Floor  
Los Angeles, CA 90067-4003  
(310) 277-6910

For the Debtor: John A. Morris  
Gregory V. Demo  
PACHULSKI STANG ZIEHL & JONES, LLP  
780 Third Avenue, 34th Floor  
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(212) 561-7700

For the Debtor: Zachery Z. Annable  
HAYWARD & ASSOCIATES, PLLC  
10501 N. Central Expressway,  
Suite 106  
Dallas, TX 75231  
(972) 755-7104

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1 the Committee maintaining a two-person membership at this  
2 point.

3 In terms of whether the MGM transaction is a game-changer,  
4 we've not yet seen, to Your Honor's point, how all of that  
5 rolls up through the various interests that the Debtor may or  
6 -- you know, may have --

7 THE COURT: Okay.

8 MR. CLEMENTE: -- that would be implicated by the MGM  
9 transaction. If ultimately the MGM transaction has to  
10 actually occur, right? I mean, so, you know, just based on  
11 what I read in the public documents, we're not sure when that  
12 transaction may actually happen. But obviously it's a good  
13 thing for the Debtor's estate because it's going to recognize  
14 value for the estate.

15 In terms of whether it ultimately changes how Mr. Dondero,  
16 you know, wishes to proceed, that's entirely up to him, Your  
17 Honor. But we don't see it as something at this point that  
18 would suggest that there's an overall back to let's talk about  
19 a pot plan because of where the MGM transaction might  
20 ultimately come out.

21 So I don't know if that's helpful to Your Honor, but those  
22 are -- that's my perspective.

23 THE COURT: Well, and I'm not trying to, you know,  
24 push a pot plan on anyone.

25 MR. CLEMENTE: No, I understand.



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1 THE COURT: I'm just saying it looked like an  
2 economic windfall. I just -- I don't know how much is  
3 Highland versus other entities in the so-called byzantine  
4 complex, but, gosh, I just hoped that there might be something  
5 there to change the dynamic of, you know, lawsuit, lawsuit,  
6 lawsuit, lawsuit, motion for contempt, motion for contempt.

7 MR. CLEMENTE: Agreed, Your Honor.

8 THE COURT: Uh-huh.

9 MR. CLEMENTE: And like I said, it was a very  
10 positive development obviously for the creditors for the  
11 Debtor. But whether it's the game-changer that Your Honor  
12 would envision, I'm not sure that I can suggest at this point  
13 that it is.

14 I think that, you know, obviously, we don't like to see  
15 these lawsuits continue to be filed. That's the whole point  
16 of the gatekeeper order, Your Honor.

17 THE COURT: Uh-huh.

18 MR. CLEMENTE: I didn't say anything during the  
19 hearing, but obviously the January 9th order, as Your Honor  
20 has said many times, was in the context of a trustee being  
21 appointed.

22 THE COURT: Right. Right.

23 MR. CLEMENTE: Right? So, and the July 16th order,  
24 very similar vein, it's an outshoot of that. In fact, it was  
25 contemplated in the January 9th settlement that a CEO could be

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1 appointed.

2 So I think, again, it's just -- it's important, the  
3 context in which that January 9th order came into play, for  
4 this very reason, so we could avoid this type of litigation,  
5 Your Honor.

6 THE COURT: Uh-huh.

7 MR. CLEMENTE: And so again, I didn't -- I obviously  
8 didn't rise to mention that during the hearing, but Your Honor  
9 is already aware of that. I didn't need to remind Your Honor  
10 of that.

11 THE COURT: Uh-huh. Okay.

12 MR. CLEMENTE: Anything else for me, Your Honor?

13 THE COURT: No. Thank you.

14 MR. CLEMENTE: Okay, then, Your Honor.

15 THE COURT: Sorry I picked on you. But, all right.  
16 Well, again, I hope the message has landed in the way I hope  
17 will matter, and that is I'm going to look at your documents  
18 but I feel very strongly that, unless there's something in  
19 there that, whoa, is somehow eye-opening, I'm going to find  
20 contempt of court. It's just a matter of who and what the  
21 damages are. There's just not a thing in the world ambiguous  
22 about Paragraph 5 of the July 9th, 2020 order. So I'll get to  
23 it as soon as we humanly can get to it.

24 Mr. Morris, anything else?

25 MR. MORRIS: Nothing. No, thank you.

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1 THE COURT: I guess I'll see you Thursday on the  
2 WebEx. Thank you.

3 THE CLERK: All rise.

4 (Proceedings concluded at 6:00 p.m.)

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20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**06/09/2021**

24 \_\_\_\_\_  
25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

\_\_\_\_\_  
Date

# EXHIBIT R

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
 ) Chapter 11  
 )  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) Thursday, June 10, 2021  
 ) 9:30 a.m. Docket  
Debtor. )  
 ) MOTION TO COMPEL COMPLIANCE  
 ) WITH BANKRUPTCY RULE 2015.3  
 ) FILED BY GET GOOD TRUST AND  
 ) THE DUGABOY INVESTMENT TRUST  
 ) (2256)  
 )  
HIGHLAND CAPITAL ) **Adversary Proceeding 21-3006-sgj**  
MANAGEMENT, L.P., )  
 )  
Plaintiff, ) DEFENDANT'S MOTION FOR LEAVE  
 ) TO FILE AMENDED ANSWER AND  
v. ) BRIEF IN SUPPORT [15]  
 )  
HIGHLAND CAPITAL )  
MANAGEMENT SERVICES, INC., )  
 )  
Defendant. )  
 )  
HIGHLAND CAPITAL ) **Adversary Proceeding 21-3007-sgj**  
MANAGEMENT, L.P., )  
 )  
Plaintiff, ) DEFENDANT'S MOTION FOR LEAVE  
TO ) TO AMEND ANSWER TO PLAINTIFF'S  
v. ) COMPLAINT [16]  
 )  
HCRE PARTNERS, LLC )  
N/K/A NEXPOINT REAL )  
ESTATE PARTNERS, LLC, )  
 )  
Defendant. )  
 )

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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1 MS. DRAWHORN: Uh-huh. Yes. And I understand that,  
2 Your Honor. And the issue, I think, with you -- we need to  
3 have this motion resolved, because it -- unless the Court is  
4 going to continue discovery or stay. You know, one of the  
5 reasons why we had initially requested the expedited hearing  
6 was because of the discovery is continued -- continuing to --  
7 discovery deadlines are continuing to move. And obviously  
8 whatever the Court decides on this motion for leave to amend  
9 will determine what the scope of that discovery is.

10 Similarly, if the Debtor decides to amend, that could  
11 change the scope of discovery as well.

12 So we are open to continuing deadlines, and I think, you  
13 know, might end up filing a motion to continue. I haven't  
14 conferred with Mr. Morris yet. I suspect he's opposed, based  
15 on our prior conversations. But that's something that might  
16 be helpful, especially if the Court is concerned on how it  
17 will affect the motion to withdraw the reference, to -- maybe  
18 we continue some of these upcoming deadlines, and that might  
19 appease, you know, solve some of your concerns.

20 THE COURT: All right. Well, Rule 15(a), of course,  
21 is the governing rule here, and the case law is abundant that  
22 courts "should freely give leave when justice so requires."  
23 And the law is also abundantly clear that the rule "evinces a  
24 bias in favor of granting leave to amend." And again and  
25 again, cases say that leave should be granted unless there's

1 substantial reason to deny leave, and courts may consider  
2 factors such as delay or prejudice to the non-movant, bad  
3 faith or dilatory motives on the part of the movant, repeated  
4 failure to cure deficiencies, or futility of the amendment.

5 While the Debtor has presented arguments that there might  
6 be bad faith here on the part of the Movants and there might  
7 be futility in allowing the amendments because of various  
8 strong arguments and defenses the Debtor believes it has to  
9 this issue of agreements with regard to the notes that  
10 allegedly provide affirmative defenses, the Court believes the  
11 rule requires me to allow leave to amend the answer.

12 Now, a couple of things. I am going to require, though,  
13 that the amended answer be more specific than has been  
14 suggested. I am going to agree that if new affirmative  
15 defenses are made that there was this agreement to forgive  
16 when certain conditions happened, then there does need to be  
17 identification of who the human beings were that were involved  
18 in making the agreement, the date of any agreement or  
19 agreements, and disclose what documents substantiate the  
20 agreement or reflect the agreement. All right? So if that  
21 could --

22 MR. MORRIS: Your Honor?

23 THE COURT: Yes?

24 MR. MORRIS: John Morris. I apologize for  
25 interrupting, but just a fourth thing is what is the

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1 agreement? I mean, what is the agreement?

2 THE COURT: Well, okay. That's fair enough. What is  
3 the agreement? I guess --

4 MR. MORRIS: And -- and --

5 THE COURT: -- that needs to be spelled out. I mean,  
6 I guess I was assuming that that would be spelled out in --  
7 but maybe it's not. So we'll go ahead and add that.

8 As far as extension of the discovery, Ms. Drawhorn has  
9 offered that. I think it would be reasonable if the Debtor or  
10 Plaintiff wants that. Do you want an extension of discovery?

11 MR. MORRIS: What I really want, Your Honor, is a  
12 direction for them to serve this amended answer within 24 or  
13 48 hours and grant leave to the Debtor to promptly file  
14 written discovery. We've got Nancy Dondero -- if it turns out  
15 -- and maybe Ms. Drawhorn can just answer the question right  
16 now. Who entered the agreement on behalf of the Debtor?  
17 Because I'm already taking Nancy Dondero's deposition on the  
18 28th. And it seems to me, if they would just answer the  
19 question of whether Ms. Dondero is the person who did that, I  
20 could just add a notice of deposition and take the deposition  
21 on that date, too, and it would be, really, more efficient for  
22 everybody.

23 THE COURT: Ms. Drawhorn, who was the human being?

24 MS. DRAWHORN: Yes. It was -- yes, Nancy Dondero  
25 entered into the -- the subsequent agreement.



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1 THE COURT: Please upload an order, Ms. Drawhorn,  
2 granting your motion with these specific requirements that  
3 I've orally worked in.

4 I think clients need to be careful what they ask for. I'm  
5 very concerned. And I know it was just argument and I'll hear  
6 evidence, but of all of the things that I guess -- well, I'm  
7 concerned about a lot of things, but do we have audited  
8 financial statements that didn't disclose these agreements  
9 with regard to --

10 MR. MORRIS: Yes, Your Honor.

11 THE COURT: I mean, that's -- I'm just -- you know,  
12 there's a lot to be concerned about on that point alone, I  
13 would think. But, all right. If there's nothing further, we  
14 are adjourned. Thank you.

15 THE CLERK: All rise.

16 (Proceedings concluded at 11:58 a.m.)

17 --oOo--

18

19 CERTIFICATE

20 I certify that the foregoing is a correct transcript from  
21 the electronic sound recording of the proceedings in the  
above-entitled matter.

22 **/s/ Kathy Rehling**

**06/12/2021**

23

24 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

25

# EXHIBIT S

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
 ) Chapter 11  
 )  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) Friday, June 25, 2021  
 ) 9:30 a.m. Docket  
Debtor. )  
 ) EXCERPT: MOTION FOR  
 ) MODIFICATION OF ORDER  
 ) AUTHORIZING RETENTION OF JAMES  
 ) P. SEERY, JR. DUE TO LACK OF  
 ) SUBJECT MATTER JURISDICTION  
 ) (2248)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

WEBEX APPEARANCES:

For the Debtor: Jeffrey Nathan Pomerantz  
PACHULSKI STANG ZIEHL & JONES, LLP  
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Los Angeles, CA 90067-4003  
(310) 277-6910

For the Debtor: John A. Morris  
PACHULSKI STANG ZIEHL & JONES, LLP  
780 Third Avenue, 34th Floor  
New York, NY 10017-2024  
(212) 561-7700

For CLO Holdco, Ltd. and Jonathan E. Bridges  
The Charitable DAF Fund, Mazin Ahmad Sbaiti  
LP: SBAITI & COMPANY, PLLC  
JP Morgan Chase Tower  
2200 Ross Avenue, Suite 4900 W  
Dallas, TX 75201  
(214) 432-2899

For Get Good Trust and Douglas S. Draper  
Dugaboy Investment Trust: HELLER, DRAPER & HORN, LLC  
650 Poydras Street, Suite 2500  
New Orleans, LA 70130  
(504) 299-3300

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1 any exceptional circumstances to declare the order or any of  
2 its provisions void. The Movants have put on no evidence that  
3 constitutes surprise or constitutes newly-disputed evidence.  
4 So why are there no exceptional circumstances here such that  
5 the Court might find, you know, a void order or void  
6 provisions of an order?

7 First, this Court concludes that there's no credible  
8 argument that the Court overreached its jurisdiction with the  
9 gatekeeping provisions in the order. Gatekeeping provisions  
10 are not only very common in the bankruptcy world -- in  
11 retention orders and in plan confirmation orders, for example  
12 -- but they are wholly consistent with the *Barton* case, the  
13 U.S. Supreme Court's *Barton's* case, and its progeny that has  
14 become known collectively as the *Barton* doctrine. Gatekeeping  
15 provisions are wholly consistent with 28 U.S.C. Section  
16 959(a)'s complete language.

17 The Fifth Circuit has blessed gatekeeping provisions in  
18 all sorts of contexts. It has blessed them in the situation  
19 of when *Stern* claims are involved in the *Villegas* case. It  
20 even blessed Bankruptcy Courts' gatekeeping functions a long  
21 time ago, in 1988, in a case that I don't think anyone  
22 mentioned in the briefing, but as I've said, my brain  
23 sometimes goes down trails, and I'm thinking of the *Louisiana*  
24 *World Exposition* case in 1988, when the Fifth Circuit blessed  
25 there a procedure where an unsecured creditors' committee can

1 bring causes of action against persons, such as officers and  
2 directors or other third parties, if they first come to the  
3 Bankruptcy Court and show a colorable claim. They have to  
4 come to the Bankruptcy Court, show they have a colorable claim  
5 and they're the ones that should be able to pursue them. Not  
6 exactly on point, but it's just one of many cases that one  
7 could cite that certainly approve gatekeeper functions of  
8 various sorts of Bankruptcy Courts.

9 It doesn't matter which court might ultimately adjudicate  
10 the claims; the Bankruptcy Court can be the gatekeeper.

11 And the Court agrees with the many cases cited from  
12 outside this circuit, such as the case in Alabama, in the  
13 Eleventh Circuit, and there was another circuit-level case, at  
14 least one other, that have held that the *Barton* doctrine  
15 should be extended to other types of case fiduciaries, such as  
16 debtor-in-possession management, among others.

17 Finally, as I pointed out in my confirmation ruling in  
18 this case, gatekeeping provisions are commonplace for all  
19 types of courts, not just Bankruptcy Courts, when vexatious  
20 litigants are involved. I have commented before that we seem  
21 to have vexatious litigation behavior with regard to Mr.  
22 Dondero and his many controlled entities.

23 Now, as far as the Movants' argument that there was not  
24 just improper gatekeeping provisions but actually an improper  
25 discharge in the Seery retention order of negligence claims or

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1 other claims that don't rise to the level of gross negligence  
2 or willful misconduct, again, I reiterate there's nothing  
3 exceptional in the bankruptcy world about exculpation  
4 provisions like this. They absolutely are a term of  
5 employment very often. Just like compensation, they're  
6 frequently requested, negotiated, and approved. They are  
7 normal in the corporate governance world, generally. They are  
8 normal in corporate contracts between sophisticated parties.  
9 And most importantly of all, even if this Court overreached  
10 with the exculpation provisions in the Seery retention order,  
11 even if it did, res judicata bars the attack of these  
12 provisions at this late stage, under cases such as *Shoaf*,  
13 *Republic Supply v. Shoaf* from the Fifth Circuit, the *Espinosa*  
14 case from the U.S. Supreme Court, and even *Applewood*, since  
15 the Court finds the language in this order was clear,  
16 specific, and unambiguous with regard to the gatekeeping  
17 provisions and the exculpation provisions.

18 Last, and this is the part where I said I'm going to get  
19 to this agreement that has been submitted, the Second Amended  
20 and Restated Investment Advisor Agreement or whatever the  
21 title is. I am more than a little disturbed that so much of  
22 the theme of the Movants' pleadings and arguments, and I think  
23 even representations to the District Court, have been they  
24 have these sacred jury trial rights, these inviolate jury  
25 trial rights, and an Article I Court like this Court should

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1 annoyance or anything like that. I guess what I'm trying to  
2 do is I don't want anyone to mistake the delay in ruling on  
3 the contempt motion to mean I'm just not that -- you know, I'm  
4 not prioritizing it, other things are more serious to me or  
5 important to me, or I'm going to take two months to get to it.  
6 It's literally been I've been in trial almost all day long  
7 every day since you were here. But trust me, I'm about as  
8 upset as upset can be about what I heard on June 8th, and I'm  
9 going to get to that ruling, and I know what I'm going to do.  
10 And, well, like I said, it's just a matter of figuring out  
11 dollars and whom, okay? There's going to be contempt. I just  
12 haven't put it on paper because I've been in court all day and  
13 I haven't come up with a dollar figure. Okay?

14 So I hope -- I don't know if that matters very much, but  
15 it should.

16 All right. We stand adjourned.

17 (Proceedings concluded at 3:35 p.m.)

18 --oOo--

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20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**06/29/2021**

24

25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

# EXHIBIT T



IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
HIGHLAND CAPITAL ) Chapter 11  
MANAGEMENT, L.P., ) Dallas, Texas  
Reorganized Debtor. ) March 1, 2022  
1:30 p.m. Docket  
- REORGANIZED DEBTOR'S MOTION  
FOR ENTRY OF AN ORDER  
APPROVING SETTLEMENT WITH  
PATRICK DAUGHERTY [3088]  
- REORGANIZED DEBTOR'S MOTION  
FOR ENTRY OF AN ORDER  
FURTHER EXTENDING THE PERIOD  
WITHIN WHICH IT MAY REMOVE  
ACTIONS [3199]  
ELLINGTON, ) **Adversary Proceeding 22-3003-sgj**  
Plaintiff, )  
v. ) STATUS CONFERENCE  
DAUGHERTY, ) (NOTICE OF REMOVAL)  
Defendant. )

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

APPEARANCES:

For the Debtor: John A. Morris  
PACHULSKI STANG ZIEHL & JONES, LLP  
780 Third Avenue, 34th Floor  
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(212) 561-7700

For Scott Ellington: Debra A. Dandeneau  
Laura R. Zimmerman  
BAKER & MCKENZIE, LLP  
452 Fifth Avenue  
New York, NY 10018  
(212) 626-4875

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1 consent to Bankruptcy Court adjudication or are we going to  
2 have a motion for remand.

3 So I don't know what we're going to attempt to accomplish  
4 here because later in this month we have set a hearing on Mr.  
5 Ellington's motion for remand and abstention. So I'll ask  
6 counsel, did you all view this setting as something that, you  
7 know, we needed to address issues on, or is it premature  
8 before we have the hearing on the motion for remand and  
9 abstention?

10 MR. YORK: Your Honor, this is Drew York from Gray  
11 Reed. I represent Mr. Daugherty in the adversary action. And  
12 I agree with the Court that it is, based upon the motion to  
13 abstain and remand that was filed, it's premature. We set the  
14 status conference at the Court's request immediately after we  
15 filed the removal notice. I think we can address all of the  
16 issues at the hearing at the end of the month.

17 THE COURT: All right. Ms. --

18 MS. DANDENEAU: Your Honor?

19 THE COURT: Go ahead.

20 MS. DANDENEAU: We agree with Mr. York and the Court,  
21 Your Honor.

22 THE COURT: Okay. Well, so I guess we will see you  
23 at the end of the month. I think, what is it, maybe March  
24 28th, something like that? March 29th?

25 MS. DANDENEAU: I believe it's March 29th.

1 THE COURT: Okay. And you know that I tend to  
2 sometimes share my views just to see if it will spur a fit of  
3 reasonableness or encourage people to settle or walk away.  
4 I'm pretty exasperated with that attempt in this case. But  
5 this litigation is -- I'm going to call it the stalking  
6 lawsuit. Okay? Every time -- I don't know how much longer it  
7 will be in my court, but as long as it's in my court I'm going  
8 to call it what it is, a stalking lawsuit. It is one grown  
9 man accusing another grown man of stalking. You know, it's  
10 just embarrassing to me, and it should be embarrassing to  
11 those involved.

12 Now, I have read the lawsuit and I have read that Mr.  
13 Ellington accuses Mr. Daugherty of driving by his house,  
14 driving by his father's house, driving by his sister's house,  
15 driving by his office, 143 sightings, he's taking pictures.  
16 And you know, if that's true, again, that's embarrassing. If  
17 -- I don't even know what to say except this is embarrassing.  
18 One grown man accusing another grown man of stalking. Okay?  
19 A statute, by the way, that was designed to protect, you know,  
20 ex-wives, girlfriends, battered women, from abusive men. You  
21 know, gender doesn't matter, but wow. It's just -- I don't  
22 know what to say except people should be embarrassed, and so  
23 that's what I'm going to say.

24 I don't know if it's going to make a whit of difference in  
25 anyone's litigation posture. But we'll come back on March

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1 29th and we'll do what we need to do on the motions before the  
2 Court.

3 (Proceedings concluded at 3:41 p.m.)

4 --oOo--

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CERTIFICATE

20 I certify that the foregoing is a correct transcript from  
21 the electronic sound recording of the proceedings in the  
above-entitled matter.

22 **/s/ Kathy Rehling**

**03/07/2022**

23

24 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

25

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29th and we'll do what we need to do on the motions before the  
Court.

(Proceedings concluded at 3:41 p.m.)

--oOo--

CERTIFICATE

I certify that the foregoing is a correct transcript from  
the electronic sound recording of the proceedings in the  
above-entitled matter.

**/s/ Kathy Rehling**

**03/07/2022**

Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

# EXHIBIT U

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
) Chapter 11  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) August 31, 2022  
) 9:30 a.m. Docket  
Reorganized Debtor. )  
) STATUS CONFERENCE RE: MOTION  
) FOR FINAL APPEALABLE ORDER  
) FILED BY JAMES DONDERO  
) [3406]  
)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

APPEARANCES:

For the Reorganized Debtor: Jeffrey Nathan Pomerantz  
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(310) 277-6910

For the Reorganized Debtor: Melissa S. Hayward  
HAYWARD, PLLC  
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Suite 106  
Dallas, TX 75231  
(972) 755-7104

For James Dondero, Movant: Michael Justin Lang  
CRAWFORD WISHNEW & LANG, PLLC  
1700 Pacific Avenue, Suite 2390  
Dallas, TX 75201  
(214) 817-4500

Recorded by: Michael F. Edmond, Sr.  
UNITED STATES BANKRUPTCY COURT  
1100 Commerce Street, 12th Floor  
Dallas, TX 75242  
(214) 753-2062

1 And when he, being Judge Kinkeade, after the briefs were  
2 filed, he obviously was looking at it, he questioned his  
3 jurisdiction, he requested briefing on the jurisdiction,  
4 because in that order that he sent out requesting the  
5 briefing, he pointed out -- you know, one of the issues he  
6 pointed out was the Court's language, the reservation language  
7 in the order. And, again, Highland argued that because of  
8 that language, among other things, that language made the  
9 order not final.

10 So all we're saying, all we're asking is just remove that  
11 language so when we file the writ of mandamus that argument  
12 isn't there. The Court is done dealing with the issue.  
13 Nobody can disagree with it.

14 You know, nobody -- Highland is not agreeing that we, you  
15 know, can seek mandamus, so I'm not saying that. And I'm not  
16 asking the Court to agree to that. Mandamus is a -- we  
17 believe is an option. It's still on the table. And we're  
18 just dealing with one issue that came up before and just  
19 trying to head it off before -- so that we don't have to come  
20 back down and ask the Court to remove it later.

21 THE COURT: All right. Mr. Pomerantz, what do you  
22 want to say about this?

23 MR. POMERANTZ: So, Your Honor, this is extremely  
24 frustrating. I know Your Honor had said you didn't want to  
25 waste Court time. There has already been a tremendous amount



1 of Court time that's wasted.

2 When we got this motion, it was a head-scratcher. We read  
3 it as seeking way more things than what Mr. Lang is saying  
4 now. If he had called up and asked us if we had any issue,  
5 subject to Your Honor's agreement, to remove that last  
6 sentence, we would have said we don't, because the briefing  
7 before the District Court and the District Court's decision  
8 have really nothing to do with that last sentence. Maybe the  
9 -- Judge Kinkeade mentioned it in his December order, but it's  
10 clear, as Your Honor mentions, from the reading of the  
11 District Court opinion that it is irrelevant.

12 And the argument that the Court, the District Court which  
13 denied interlocutory appeal is somehow, once that sentence is  
14 eliminated, going to entertain and grant a writ of mandamus is  
15 farcical. It's just not going to happen. And unfortunately,  
16 what's going to happen is we're going to have to spend more  
17 time, more money, and more effort.

18 And Your Honor, I know the motion to strike has been  
19 resolved, but I'd just like to mention it, because this is --  
20 continues to be frustrating from the Highland side. They  
21 filed an appendix that sought to slip in three letters written  
22 by attorneys for various Dondero entities that were  
23 essentially a smear campaign, a smear campaign on Mr. Seery, a  
24 smear campaign on the Independent Directors, incidentally,  
25 which may be actionable in its own right.

14

1 That had nothing to do with bias. They wanted to slip  
2 that in, somehow it would get into the appellate record, if  
3 and when they ever got to an appeals court.

4 So what do we do, Your Honor? We called them up, called  
5 Mr. Lang up and said, will you withdraw the letters? There's  
6 no basis for those to be included in the appendix. He said  
7 no. Said, okay, will you make the deponents -- the people who  
8 wrote the letters available for deposition? Wouldn't agree to  
9 that, either.

10 And then we go to the time and the money, we file our  
11 motion to strike, and lo and behold, which has become a  
12 considerable pattern in this case, Your Honor, what does Mr.  
13 Lang do? He calls up and says, I will withdraw the letters.  
14 Okay? That's aside. We got what we wanted. There's nothing  
15 we can do. But it is kind of frustrating, how that -- how  
16 that played out.

17 Your Honor, this motion, to the extent it asks for that  
18 sentence to be removed, that's fine. Again, we think it's a  
19 legal nullity. What Mr. Lang asked for in his motion is for  
20 Your Honor to issue a final order. Your Honor can't determine  
21 whether your order is final. We've made that point in our  
22 opposition. It seems maybe now Mr. Lang is walking back on  
23 that. There's nothing you can do. Your Honor can issue an  
24 order; it'll be up to the District Court.

25 With respect to the supplement, Your Honor, as we put in

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1 the record, we think all the quote/unquote evidence that was  
2 submitted just is a severe mischaracterization of the record.  
3 And it's important, Your Honor, that not only does the -- we  
4 agree that the evidence can come in, but we think Your Honor  
5 has to make a determination whether those additional  
6 allegations of bias and evidence do in fact demonstrate bias.  
7 What we think Mr. Lang wanted to do, or the Appellants wanted  
8 to do, or the Movants, they wanted to have that information  
9 come in and argue at first blush to the Appellate Court that  
10 that is bias, without having had Your Honor make the initial  
11 determination, as you would have if there was a motion to  
12 reconsider, as you would have if there was a new motion.

13 And so we think it's very important that Your Honor  
14 consider those additional allegations. We think categorically  
15 they do not demonstrate any bias, and our Exhibit A goes  
16 through each item and points out the severe  
17 mischaracterizations.

18 So, Your Honor, we've wasted a lot of time. We've wasted  
19 a lot of money. But if all they want is to remove that  
20 sentence, supplement the record, have Your Honor deny the  
21 motion yet again after considering the additional evidence, we  
22 do not have an opposition to that. But it was -- kind of took  
23 a long time and a lot of money to get to this place.

24 Thank you, Your Honor.

25 THE COURT: All right. And Mr. Lang, on the subject

16

1 of it took a lot of time and a lot of money, estate resources,  
2 to get to this place, I just want to note a couple of things.  
3 And I guess I'm happy to hear any response to these things  
4 that I feel very frustrated about.

5 Again, my focus at this point is judicial resources as  
6 well as estate resources. And no judge, no judge looks  
7 lightly on a motion to recuse. Okay? Any judge, I would  
8 think, is going to have some self-introspection. Like, oh my  
9 goodness, what would motivate someone to think this needs to  
10 be urged?

11 But, so on the topic of -- again, I want you to respond to  
12 this, Mr. Lang -- my concern about judicial resources and  
13 estate resources.

14 The timeline here -- and I always talk about timelines, I  
15 know -- but this Court signed the confirmation order in this  
16 case February 22, 2021, and your motion to recuse was filed  
17 about a month later, March 18, 2021. Now, here's the first  
18 thing I'll mention about judicial resources and estate  
19 resources. Your motion and brief to recuse included an  
20 appendix that was 200 -- no, excuse me, 2,722 pages long.  
21 Okay?

22 So any judge, again, has to take it seriously when a  
23 motion to recuse is filed. And the standard is I have to  
24 stand back and look at would a reasonable person have concerns  
25 here. So I can't just say, I know I'm not biased, I don't

17

1 think I'm biased; I have to look at what a reasonable person  
2 might think.

3 So you presented to me a 2,722-page appendix for me to do  
4 my job and look at what would a reasonable person think. So,  
5 then would it raise a doubt in the mind of a reasonable  
6 observer as to the judge's impartiality?

7 So I think here's another point that goes to judicial  
8 resources. I had my law clerk, just out of curiosity, count  
9 up for me how many orders that I had signed as of the day that  
10 the motion to recuse was filed, March 18, 2021, and I had  
11 presided over the bankruptcy case for 15 months at that point,  
12 but it had been in Delaware for two months before Dallas. On  
13 the day you had filed your motion to recuse, March 18, 2021, I  
14 had signed 263 orders in the Highland bankruptcy case and the  
15 adversary proceedings. It's a lot more now, of course. But  
16 so I suppose, if I was really to do my job thoroughly, I might  
17 look not merely at your 2,722 pages of appendix attached to  
18 your motion to recuse, but all 263 orders I had entered to  
19 see, hmm, would a reasonable observer question my  
20 impartiality?

21 So, anyway, this is all about judicial resources and  
22 estate resources. So, going down the timeline, March 23,  
23 2021, five days after you filed the motion to recuse -- after,  
24 I will tell you, I won't say I dropped everything to pore  
25 through this, but spent a lot of time -- I issued an order

1 denying the motion to recuse.

2 Now, here's inside baseball, okay, if there ever was: The  
3 last sentence, reserving the right to supplement or amend,  
4 here's why I did it. I didn't know it would cause a brouhaha.  
5 Maybe I didn't give it enough thought. But in reading the  
6 case law during those many days and hours I spent focusing on  
7 your motion to recuse, I realized that most of the case law  
8 says you don't have to have a hearing, okay, the statute  
9 doesn't require a hearing, the case law says you don't have to  
10 have a hearing. And I cited some of that my order. But I  
11 thought, these Movants, after seeing this order, they may come  
12 back and say, you didn't give us our day in court. We wanted  
13 a hearing. We weren't just going to rely on our 2,722-page  
14 appendix. We wanted to put on witnesses.

15 So I didn't have to stick that sentence in there, but I  
16 was just sort of anticipating what the Movants might do.

17 Okay. So, live and learn. I guess I won't, if I'm ever  
18 confronted with the situation again, do that. But that's what  
19 that was about.

20 So, my law clerk went and looked at the appellate record  
21 in the past few days, because, I mean, again, head-scratcher.  
22 We were trying to get a feel for how big a deal was this  
23 sentence, okay, to the District Court, if at all. But anyway,  
24 we happened to note that in July, July 20, 2021, the District  
25 Court record on appeal was supplemented with 1,001 more pages

19

1 of record. So I guess, goodness gracious, poor Judge Kinkeade  
2 and his staff, they had 3,723 pages of appendix. I don't even  
3 know if that's all. You know, I don't know.

4 But so Judge Kinkeade dismissed the appeal because he said  
5 my order was interlocutory on February 9, 2022, and then we  
6 didn't see a motion for rehearing or an appeal to the Fifth  
7 Circuit or a petition for writ of mandamus to the Fifth  
8 Circuit. Five and half months later, this new motion for  
9 final appealable order and supplement to the motion to recuse  
10 is filed, containing 365 more pages. And then I see that, Mr.  
11 Lang, you filed an amended motion to take out certain of the  
12 items, with the agreement, the stipulation that was reached  
13 with Debtor's counsel, so it's now a 154-page appendix.

14 But I should add that, in Highland's objection to your  
15 latest motion, they attached 86 exhibits, and I couldn't count  
16 all those exhibits, but it was more than 5,500 pages. And it  
17 was, as I understood it, sort of almost like a rule of  
18 optional completeness. If you're going to submit these 154  
19 pages to supplement the record, we think you need to attach  
20 more than snippets of a transcript here and there. You need  
21 to have the whole context.

22 So, anyway, I -- you know, look at what you're doing. I'm  
23 just -- and I guess I could totally appreciate and understand  
24 if there had been a brief order from Judge Kinkeade saying,  
25 because of that one sentence, this is an interlocutory order,

20

1 no leave to appeal an interlocutory order is warranted, end of  
2 order. And, frankly, when you filed your motion, this latest  
3 motion, having not seen Judge Kinkeade's order, I thought  
4 that's what it was going to say.

5 So, from the tone of your motion, it sounded like that's  
6 all his order was about, just: I have a problem with this  
7 last sentence, it makes the whole order interlocutory. And  
8 then I go back and read it and he gives four or five different  
9 reasons why an order denying a motion to recuse is  
10 interlocutory until the end of the case. I know that's a  
11 bizarre concept in the world of bankruptcy, but he considered  
12 this is even the rule in the world of bankruptcy.

13 So, anyway, help me to understand why this isn't  
14 unnecessary carpet-bombing the Court, me and whoever might  
15 hear your petition for writ of mandamus, and the Debtor  
16 estate, carpet-bombing us with paper and causing us to expend  
17 resources. And, again, we've got this backdrop of the  
18 original motion to recuse being filed 15 months after I  
19 started presiding over the case and after I had signed 263  
20 orders.

21 Please, Mr. Lang, please help me to understand if this is  
22 warranted. Why, I mean, help me to understand why this is not  
23 wasting resources in your view and why this isn't just some  
24 strategy. Again, I'm trying to not play psychologist, I'm  
25 really trying to understand why you think this is fine.



1 MR. LANG: Well, Your Honor, we've moved to recuse,  
2 and we've stated the grounds, and we have put in documents  
3 from the record that we think support those grounds. We have  
4 not unnecessarily carpet-bombed. We've cited to the various  
5 transcripts. The length of the record is directly related to  
6 the length of the transcripts mostly, the various transcripts  
7 throughout the proceeding. And so, you know, with respect to  
8 the 2,722 pages of appendix, most of those are just complete  
9 copies of transcripts.

10 But again, we're just creating our record to support our  
11 position on our motion. And the current motion is eight  
12 pages. It's got reference to the additional grounds that  
13 we've set forth that we think support our motion. And we  
14 attached the various documents and transcripts that, again,  
15 support -- we think support our position. And we're making  
16 our record for appeal.

17 And as far as Mr. Pomerantz and the withdrawing of the  
18 letters, you know, I was getting ready for trial when Mr.  
19 Morris called. And he said, they're hearsay. We had a brief  
20 conversation. I disagreed. They filed their motion. When I  
21 got the time to look at it, I read through it, and Mr. Morris  
22 and I had a conversation, and we decided, you know what, we  
23 don't need them, we'll pull them out. Let's just do away with  
24 this issue. It's not worth the time to deal with it.

25 I'm sorry they had to file their motion. But, you know, I

22

1 couldn't drop everything at that moment to look through. And  
2 again, the reason that he gave was hearsay. So, you know,  
3 it's not gamesmanship. It was just, look, you know, when we  
4 got down to looking at it, when I looked at it, I decided it  
5 wasn't worth the effort and the hassle, and we agreed to pull  
6 them down and withdraw them. And that's why I filed the  
7 amended motion.

8 As far as the current appendix, Your Honor, we're just  
9 making a record. You know, we're trying to get this thing  
10 reviewed. We're making sure the Court is aware of all the  
11 grounds and having considered all the grounds and all the  
12 actions that we think support our motion. We're giving the  
13 Court the opportunity to look at it, and then just enter the  
14 order without that language and we'll deal with the mandamus.

15 Again, the issue is ultimately going to be reviewed.  
16 We're trying to get it reviewed. And you're right, you know,  
17 we don't have to, you know, you didn't have to have a hearing  
18 on the first deal, you don't have to have a hearing on this  
19 one.

20 THE COURT: Okay.

21 MR. POMERANTZ: Your Honor, this is -- this is just  
22 one more match in furtherance of Mr. Dondero's stated desire,  
23 as you've heard many times, to burn the place down. We would  
24 have hoped, and I guess it would have been naïve to hope, as I  
25 know Your Honor has hoped throughout the case, that at some

23

1 point in time the Dondero side would stop blaming Your Honor,  
2 blaming Mr. Seery, blaming the estate, and actually look at  
3 what he can do to put an end to this. Pay his notes, stop  
4 raising frivolous claims, so everyone can go on with his life.  
5 That's what the estate wanted to do and wants to do. That's  
6 what Mr. Seery wants to do. Unfortunately, Mr. Dondero  
7 doesn't seem capable of it, and this is just one more match on  
8 the flames. And Mr. Lang, doing his job, following his  
9 client's wishes, is just one more player in that. But it is  
10 extremely frustrating.

11 THE COURT: Okay. All right. Here's what I'm going  
12 to do. First, I'm simply going to deny the pending amended  
13 motion for final appealable order and supplement to motion to  
14 recuse, as it is procedurally improper as framed. Okay? It  
15 was kind of like a Rule 54 motion. It was kind of like a new  
16 motion to recuse. It was kind of like a Rule 59 motion for,  
17 you know, new -- to put in new evidence, have a new trial, but  
18 way untimely for that.

19 So I'm just denying the motion that's before me. Okay?  
20 And by doing that, I mean, I guess, I guess the stipulation  
21 and order that's before me on the motion to strike and the  
22 motion to compel, I guess I'll -- it's in my queue, I'll sign  
23 it, unless someone tells me there is a reason it doesn't make  
24 sense to sign it.

25 But I'm denying the motion before me. But just so it's

1 clear, Mr. Lang, it's without prejudice to you either filing a  
2 simple Rule 54 motion, without attachments, that simply asks  
3 me to strike the last sentence of my original order denying  
4 your motion to recuse from March 2021.

5 If you give me a simple Rule 54-based motion simply asking  
6 me to strike that sentence, I'll sign it. Without a waiting  
7 period. Without a hearing. And I assume Mr. Pomerantz  
8 doesn't have a problem with that.

9 MR. POMERANTZ: That is correct, Your Honor. If all  
10 that motion asks for, we would not oppose that.

11 THE COURT: Okay. It's also, my ruling today denying  
12 your motion, is without prejudice to you filing a new motion  
13 to recuse, if that's what you want to do, to start this over  
14 and supplement the record.

15 But, you know, proceed as you will. This Court is going  
16 to do its duty. And, well, if you want to do that, you do  
17 that, but I'll have a more elaborate order if I have to rule  
18 on a new motion to recuse. Among other things, I'm going to  
19 point out to the Court above, whoever hears this, that because  
20 I think timeliness was always an issue I raised in your  
21 original order, you know, filing a motion to recuse after  
22 confirmation, 15 months after this judge was assigned to the  
23 case, and after the judge had signed 263 orders.

24 You know, we have case authority, as I'm sure you  
25 researched and know, that talk about timeliness. Even though

25

1 it's not baked into the statute, 28 U.S.C. Section 455, it is  
2 a factor. And so this is not *A v. B* litigation. This is a  
3 case affecting many, many people. And at some point, don't we  
4 have to wonder why a motion would be filed after 263 orders?  
5 If your clients legitimately think there was bias, I don't  
6 know why they didn't raise the issue way, way earlier in the  
7 case.

8 And that's why these appendices are so huge, right? It  
9 dovetails with the timeliness. Okay? Fifteen months.  
10 There's a huge, huge, huge, huge record.

11 So, anyway, do you have any questions, Mr. Lang?

12 Again, I will say it for at least the third time this  
13 morning: I'm worried about judicial resources and estate  
14 resources. Okay? And, you know, I have to worry about I'll  
15 loosely call my bosses, okay, you know, the courts that grade  
16 my papers. The District Court who hears appeals and hears  
17 petitions for writ of mandamus. The Fifth Circuit. They're  
18 going to get frustrated with me if -- well, you know, if, for  
19 example, I had ruled on this motion before me today, a clearly  
20 procedurally defective motion. And if I just willy-nilly let  
21 people put things in the record without a procedurally proper  
22 basis, it just makes more work for the Court of Appeals,  
23 right?

24 So it's not just about the lawyers here. It's not just  
25 about me and my staff. It's about the people who grade my

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1 papers. If I granted your motion as it's pending here before  
2 me today, I have every reason to think, whether it's Judge  
3 Kinkeade or the Fifth Circuit, they would think, what is this  
4 judge doing? Okay? So it's just procedurally defective, what  
5 you filed. Okay? But, again, you've got the ruling. Do you  
6 have any questions?

7 MR. LANG: I don't.

8 THE COURT: We're adjourned.

9 THE CLERK: All rise.

10 (Proceedings concluded at 10:25 a.m.)

11 --oOo--

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20 CERTIFICATE

21 I certify that the foregoing is a correct transcript from  
22 the electronic sound recording of the proceedings in the  
above-entitled matter.

23 **/s/ Kathy Rehling**

**08/31/2022**

24

25 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

# EXHIBIT V

UNITED STATES BANKRUPTCY COURT  
NORTHERN DISTRICT OF TEXAS (DALLAS)

IN RE: . Case No. 19-34054-11 (SGJ)  
HIGHLAND CAPITAL .  
MANAGEMENT, L.P., . Earle Cabell Federal Building  
1100 Commerce Street  
Dallas, TX 75242-1496  
Debtor. . Monday, September 12, 2022  
. . . . . 9:40 a.m.

TRANSCRIPT OF HEARING ON MOTION TO WITHDRAW PROOF OF CLAIM #146  
BY HCRE PARTNERS, LLC (3443) AND  
REORGANIZED DEBTOR'S (A) OBJECTION TO MOTION TO QUASH AND FOR  
PROTECTION [DOCKET NO. 3464] AND  
(B) CROSS-MOTION TO ENFORCE SUBPOENAS TO ENFORCE SUBPOENAS AND  
TO COMPEL A DEPOSITION (3484)

BEFORE HONORABLE STACEY G. JERNIGAN  
UNITED STATES BANKRUPTCY COURT CHIEF JUDGE

TELEPHONIC APPEARANCES:

For Highland Capital Management, L.P.: Pachulski Stang Ziehl & Jones LLP  
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Proceedings recorded by electronic sound recording, transcript  
produced by a transcript service.

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1 we've already said the Court should allow us to withdraw the  
2 proof of claim and condition it with prejudice.

3           There is no other lawsuit out there. There is no  
4 other position being taken anywhere. Frankly, Your Honor, the  
5 reason why I said admit the exhibits and I question their  
6 relevance is because none of them go to actual legal prejudice.  
7 Can't show it, hasn't shown it, hasn't demonstrated it. It  
8 says they did a lot of work, gave you the greatest hits of some  
9 email, but quite frankly, Your Honor, that goes to merit, not  
10 legal prejudice. That goes to, I believe, part of their story  
11 as to what happened.

12           The story that matters to me is we think things were  
13 going to happen during the estate, he's right. We didn't move  
14 for them. We looked back at it and said we don't need the  
15 proof of claim anymore, we should withdraw it. That's the only  
16 thing that's happened, and that's why we're here. We don't  
17 think he's entitled to discovery as to why we withdrew the  
18 proof of claim.

19           It's his burden to show legal prejudice. He can show  
20 it or he can't. He hasn't.

21           THE COURT: Okay.

22           MR. GAMEROS: The estate hasn't.

23           THE COURT: Mr. Gameros?

24           MR. GAMEROS: (Indiscernible) Mr. Dondero.

25           THE COURT: I have a question. I mean I'm looking at

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1 your pleading, your motion to withdraw the proof of claim, and  
2 I'm looking at this wonderful chart you have on Page 7 saying  
3 here are the standards under Bankruptcy Rule 3006, you, Court,  
4 should consider. They were articulated in the Manchester case.

5 And it's not merely about is there any prejudice to  
6 the estate. I mean you set forth five factors. One is "reason  
7 for dismissal." One is diligence in bringing the motion to  
8 withdraw. One is undue vexatiousness. One is the matter's  
9 progression including trial preparation. One is duplication of  
10 expense of relitigation.

11 This is your own authority, which I believe actually  
12 is correctly articulating the standards. It's not just about  
13 prejudice. Yes, I agree that some of the case law has zeroed  
14 in on that one in particular. But I mean you say yourself  
15 reason for dismissal is a factor the Court must consider.

16 MR. GAMEROS: That's correct, Your Honor. Those are  
17 the factors, and I think our analysis on them is correct.

18 If we go all the way to trial and the result is that  
19 our proof of claim is denied, we're in the same position we are  
20 right now. So why should the parties, the estate, and the  
21 Court go through that exercise?

22 THE COURT: Okay. Well, that's another issue, I  
23 think, other than the reason for dismissal. But a follow-up  
24 question to what you just said is this.

25 Would you agree to a condition on the withdrawal of

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1 your proof of claim that your client agrees that Highland has a  
2 46-point whatever it was percent interest in SE Multifamily  
3 Holdings and your client waives any right in the future to  
4 challenge that interest?

5 MR. GAMEROS: Your Honor, if that's what the Court  
6 wants to put in an order and I have a chance to confer with my  
7 client on it, I'm pretty sure that would be agreeable.

8 THE COURT: Today's the day. I'm not going to  
9 continue. I've got, you know, the whole day booked if I needed  
10 it because I wasn't sure what you all were going to want to put  
11 on.

12 MR. GAMEROS: Your Honor, we'd agree with that.

13 MR. MORRIS: Your Honor, I'm sorry to interrupt, but  
14 a waiver of any appeal, too. I just hard that if that's what  
15 you want to put in the order, that's okay. But this case has  
16 to end, and that's what we're looking for.

17 We're a post-confirmation estate that will not go  
18 forward with the possibility hanging over its head that it may  
19 be divested of this asset. That is what this proof of claim  
20 and this dispute is about.

21 And what the debtor needs in order to avoid legal  
22 prejudice is the complete elimination of any uncertainty that  
23 it owns 46.06 percent of SE Multifamily. And if HCRE is not  
24 willing to give that comfort today, we again renew our request  
25 for a direction that the three HCRE witnesses appear for

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1 substantive depositions and we get this on the trial calendar.

2 MR. GAMEROS: Your Honor, we'll agree to it.

3 THE COURT: Well, you know what, this is such a big  
4 deal I really need a client representative to say that. It  
5 would be that --

6 MR. GAMEROS: I don't have one here today, but I can  
7 get you one.

8 THE COURT: How soon --

9 MR. GAMEROS: Do you want me to file a stipulation or  
10 an affidavit?

11 THE COURT: Pardon?

12 MR. GAMEROS: Do you want me to file an affidavit?

13 THE COURT: Well, let's be a hundred percent clear.  
14 Your client would state that with the granting of the motion to  
15 withdraw proof of claim number 146, HCRE is irrevocably waiving  
16 the right to ever challenge Highland Capital Management's 46  
17 percent interest -- and I know it's 46-point something -- 46  
18 percent interest in SE Multifamily Holdings, LLC and is,  
19 likewise, waiving the right to appeal or challenge the order to  
20 this effect.

21 MR. MORRIS: Your Honor, if I may, perhaps we can  
22 take a ten-minute recess and allow him to consult with his  
23 client and perhaps get a client representative on the phone who  
24 can make that representation?

25 THE COURT: All right. Mr. Gameros, you think you

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1 can get a client rep on the WebEx?

2 MR. GAMEROS: I'm pretty sure I can, Your Honor.

3 THE COURT: All right. Well, how about we take a 15-  
4 minute recess. Does that sound a reasonable amount of time?  
5 We've got, you know, two dozen people --

6 MR. GAMEROS: It does, Your Honor.

7 THE COURT: Two dozen people on the WebEx. I don't  
8 know if maybe one is a client representative, but we'll take a  
9 15-minute break and I'll come back. Okay.

10 THE CLERK: All rise.

11 (Recess at 10:33 a.m./Reconvened at 10:50 a.m.)

12 THE CLERK: All rise.

13 THE COURT: Please be seated.

14 We're back on the record in Highland.

15 Mr. Gameros, how did you want to proceed now?

16 MR. GAMEROS: Your Honor wanted me to get a  
17 representative of NexPoint Real Estate Partners to state that  
18 they agree that the estate has its 46 percent interest in the  
19 company agreement subject to the company agreement. And I've  
20 got Mr. Sauter here who has authority to speak on behalf of  
21 NexPoint Real Estate Partners.

22 THE COURT: All right. Well, so what is his position  
23 with HCRE?

24 MR. SAUTER: Your Honor, I don't have -- this is DC  
25 Sauter. I don't have an official position with HCRE, but I

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1 have spoken with Mr. Dondero and he has authorized me to appear  
2 here today and agree to the conditions that Mr. Gameros just  
3 outlined.

4 THE COURT: All right. Well, it sounds like hearsay  
5 to me. I don't know -- Counsel, let me have you both respond.  
6 You know, I worry about this will fall apart the minute Mr.  
7 Dondero is instructing a lawyer, I never agreed to that. I  
8 mean I just don't know. This is highly unusual.

9 First --

10 MR. GAMEROS: Your Honor, if I might?

11 THE COURT: Please.

12 MR. GAMEROS: Mr. Sauter is an officer of the Court.  
13 He works, you know, with Mr. Dondero at his business at  
14 NexPoint; certainly an authorized agent on behalf of NexPoint  
15 Real Estate Partners to make this agreement on behalf of  
16 NexPoint Real Estate Partners.

17 To the extent that the condition that you originally  
18 described as a conclusory matter, in other words, how to end  
19 the withdrawal, we already agreed to that, that we also can  
20 agree on the record to waive any appeal. Mr. Sauter is  
21 authorized to agree to that, as well.

22 So I think as an agent and a lawyer on behalf of  
23 NexPoint Real Estate Partners, he's fully able to do that.

24 THE COURT: How do I know he's able to do that?

25 And, by the way, if Mr. Dondero is in I guess the

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1 last 15 minutes given him authority to testify before the  
2 Court, why couldn't Dondero just get on the WebEx himself?

3 MR. SAUTER: Your Honor, I think he felt more  
4 comfortable with me being a lawyer agreeing to those terms so  
5 that he wouldn't misstate something. He has been listening. I  
6 believe he's still on, although I'm not certain.

7 THE COURT: Mr. Morris, do you want to respond? I  
8 mean I'm not sure, frankly, I care what you say, no offense. I  
9 don't think I have a person with clear authority here.

10 MR. MORRIS: I'll just be quick and say I agree.

11 THE COURT: Okay. Mr. Gameros --

12 MR. GAMEROS: As an attorney for NexPoint Real Estate  
13 Partners, I have the authority to make that agreement on the  
14 record and it be binding. Mr. Sauter is confirming that  
15 authority having spoken with Mr. Dondero about it.

16 I think that the Court is fully --

17 THE COURT: Mr. Gameros --

18 MR. GAMEROS: -- capable of doing that --

19 THE COURT: Mr. Gameros, come on. You know this is  
20 the client's decision to make. Okay. I don't have a client  
21 representative. I don't have an officer or controlling  
22 equityholder as evidence here of --

23 MR. MORRIS: Mr. Dondero --

24 THE COURT: -- the willingness to make the agreement.

25 Pardon?

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1 MR. MORRIS: Can Mr. Dondero make the representation  
2 on the record to the Court that he is authorizing Mr. Sauter to  
3 waive any claim that HCRE has to Highland's 46.06 percent  
4 interest in SE Multifamily along with any appeal? This is just  
5 step one. But if Mr. Dondero was on the phone, let him speak  
6 up and make it crystal clear that he is delegating the full  
7 authority to Mr. Sauter to negotiate and enter into this  
8 consensual order on behalf of HCRE.

9 THE COURT: All right. Mr. Gameros, do you want to  
10 give your client authority to speak up? Your client  
11 representative, someone who's actually an officer or a  
12 controller or equity owner?

13 MR. GAMEROS: Your Honor, if Mr. Dondero can do that,  
14 that would be great. I don't know if he's in a place where he  
15 can do that.

16 THE COURT: All right. Mr. Dondero, if you can hear  
17 us, are you willing to give some quick testimony in that  
18 regard?

19 (No audible response)

20 MR. DONDERO: I can't see the box --

21 UNIDENTIFIED SPEAKER: Surprising that -- surprising  
22 he was on the phone before, but now he's not after delegating.  
23 Just I'm not --

24 MR. SAUTER: Your Honor, he's on the phone. I'm just  
25 -- if you will give me a minute, I got to run around the corner



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1 and try to make sure he knows how to unmute himself.

2 THE COURT: Star 6. If he's on a phone, star 6 is  
3 the way to unmute himself. But I want to see video, too.

4 THE OPERATOR: There we go. Try again.

5 MR. DONDERO: Hello?

6 THE COURT: All right.

7 MR. DONDERO: Hello?

8 THE COURT: Mr. Dondero, is that you?

9 MR. DONDERO: It's me. I've been on the entire time.

10 THE COURT: All right. Can you turn your video on,  
11 please?

12 MR. DONDERO: I am on my cell phone.

13 THE COURT: Okay. Well, so I guess you just called  
14 in on your cell phone, you don't have a WebEx connection on  
15 your cell phone?

16 MR. DONDERO: I don't have a WebEx.

17 THE COURT: Okay. Well -- yeah, it sounded like you  
18 were in the same office as Mr. Sauter. Is that -- did I  
19 misunderstand?

20 MR. DONDERO: We work in the same office. I'm in my  
21 car. I just stepped out of my car.

22 THE COURT: All right. Well, this is not ideal, you  
23 know, without us seeing you. But I'll go ahead and swear you  
24 in. All right. Can you hear me okay? I need to swear you in.

25 MR. DONDERO: Yes.

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1 THE COURT: All right.

2 JAMES DONDERO, HCRE'S WITNESS, SWORN

3 THE COURT: All right.

4 Mr. Gameros, do you want to ask him the questions we  
5 need to hear answers on, please?

6 MR. GAMEROS: Thank you, Your Honor.

7 DIRECT EXAMINATION

8 BY MR. GAMEROS:

9 Q Mr. Dondero, on behalf of HCRE, do you agree as a  
10 condition for withdrawing the proof of claim that HCRE will not  
11 challenge the estate's ownership or equity interest in SE  
12 Multifamily subject to the company agreement?

13 A Yes.

14 Q Do you agree that you will not appeal and that, therefore,  
15 HCRE is waiving any appeal right to that determination as a  
16 condition of withdrawing the proof of claim?

17 A Yes.

18 MR. GAMEROS: Those are the questions for Mr.  
19 Dondero.

20 MR. MORRIS: Your Honor, if I may?

21 THE COURT: Mr. Morris, you may.

22 MR. MORRIS: I'm very uncomfortable. I'm very  
23 uncomfortable with the inclusion of the language subject to the  
24 company agreement. It sounds like a very conditional waiver.  
25 We need an irrevocable unconditional admission by HCRE that

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1 Highland owns 46.06 percent of SE Multifamily, period, full  
2 stop. If they want to keep conditions in there and make it  
3 conditional and make it subject to other things, let's please  
4 deny the motion and proceed to trial.

5 THE COURT: All right. Well, Mr. --

6 MR. GAMEROS: The equity that they own is part of the  
7 company agreement. It's not modifying the company agreement by  
8 saying.

9 THE COURT: Well --

10 MR. MORRIS: Our ownership is not subject to the  
11 agreement. We either have an ownership interest or we don't.  
12 Our rights and obligations as a member of SE Multifamily are  
13 subject to the agreement, but our ownership interest is not.  
14 And that's the ambiguity that we need to remove.

15 THE COURT: Okay. Well, Mr. Gameros, do you want to  
16 rephrase the question or are you not willing to make the  
17 agreement as specific as Mr. Morris says he needs it?

18 MR. GAMEROS: That's what I'm -- I guess I don't  
19 understand what his complaint is. If the estate owns 46  
20 percent of the equity of SE Multifamily, it owns that subject  
21 to the company agreement. It's not a separate ownership  
22 interest. So I don't know what the problem is.

23 THE COURT: Okay. Let me try to phrase it as I  
24 understand it.

25 What I understand has been asserted in the proof of

1 claim is that what was set forth in the agreement was a  
2 mistake, okay. A mistake. And it sounds like you're using  
3 language that says we'll agree the agreement, you know, they  
4 have a 46 percent interest pursuant to the agreement. But that  
5 doesn't change -- that does not really zero in on the argument  
6 made in the proof of claim that there was a mistake in the  
7 agreement, right?

8           So you'd have to go broader to completely resolve the  
9 issues raised in your proof of claim and say we agree, Highland  
10 has a 46.06 interest in SE Multifamily and we agree that is  
11 correct and we waive any right to challenge it in the future  
12 and we waive any right to appeal this order.

13           MR. GAMEROS: And, Your Honor, if that's the  
14 condition, I guess my concern is that the 46 percent is still  
15 part of the company agreement. We agree not to challenge it on  
16 the basis of anything asserted in the proof of claim, that  
17 being mistake, lack of consideration, or failure of  
18 consideration. Their 46 percent is their ownership interest in  
19 SE Multifamily and HCRE won't challenge that.

20           Is that sufficient?

21           THE COURT: Well, I need to hear from your client. I  
22 mean he needs to be asked every which way from Sunday whether  
23 he is waiving the right to challenge Highland's 46.06 interest  
24 from now until eternity, okay. That's basically, you know, we  
25 either have that agreement or we'll just have a trial.

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1 CONTINUED DIRECT EXAMINATION

2 BY MR. GAMEROS:

3 Q Mr. Dondero, do you agree that NexPoint Real Estate  
4 Partners will not challenge in any way the estate's interest in  
5 SE Multifamily, its 46-point whatever percent interest that is?

6 A I think the nuance is that agreement is okay in current as  
7 of today. But it's part of an operating agreement, and that  
8 percentage ownership can change due to capital calls and other  
9 things. And it could change over time. It's never in a  
10 partnership agreement fixed into perpetuity. And so no  
11 businessman can agree to that.

12 If the Court wants it fixed into perpetuity, that would be  
13 very odd.

14 MR. MORRIS: Can we go to trial, Your Honor? Can we  
15 just deny the motion and go to trial? Let me have my  
16 depositions and go to trial. This is -- if Mr. Dondero wants  
17 to take that position, he's welcome to do that. But I'm  
18 entitled to finality, and I'd like to get there.

19 THE COURT: All right. Well, Mr. Gameros, anything  
20 else you want to ask your client that you think might be  
21 helpful?

22 BY MR. GAMEROS:

23 Q Mr. Dondero, you desire to withdraw the proof of claim.  
24 Correct?

25 A Yes.

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1 Q And you agree to an order denying the proof of claim with  
2 prejudice. Correct?

3 A Yes.

4 Q And can you agree that HCRE will not challenge the equity  
5 ownership of its member in SE Multifamily of the estate?

6 A Yes.

7 MR. GAMEROS: Your Honor, I think there it is.

8 THE COURT: Mr. Morris, do you have any --

9 MR. GAMEROS: He agrees.

10 THE COURT: -- do you have any follow-up questions --

11 MR. MORRIS: The waiver of the right to --

12 THE COURT: -- Mr. Dondero?

13 MR. MORRIS: The waiver of the right to any appeal  
14 whatsoever. And I do have -- you know, there are the other  
15 conditions that we mentioned earlier, right? Either they have  
16 to also agree that Mr. Seery's deposition transcript shall  
17 never be used for any purpose at any time or they need to level  
18 the playing field and submit their witnesses to examination.

19 The playing field needs to be level here. Either if  
20 they want to use that deposition transcript for some purpose, I  
21 have no problem with that. Just let me take my depositions.  
22 If they don't want to submit their witnesses to depositions,  
23 then they also have to agree that that transcript will never be  
24 used for any other purpose. It's as if this proof of claim has  
25 never been filed, right, for that purpose, right. Because

1 that's just not fair. That's the legal prejudice.

2 How do you take my client's deposition on Wednesday  
3 and file this motion on Friday knowing your client's supposed  
4 to be deposed on Tuesday? Level the playing field. That's  
5 conditional number two.

6 And condition number three, frankly, Your Honor, this  
7 proof of claim was fraudulent. I mean my client has been  
8 damaged. My client has spent an enormous amount of money on  
9 this, and I'd like them to agree to if not make us whole, you  
10 know, do something because it's wrong. It's just wrong that  
11 Mr. Dondero files proofs of claim under penalty of perjury that  
12 have absolutely no basis in fact.

13 It's distressing. I'd like those two last issues  
14 addressed, as well.

15 MR. GAMEROS: Your Honor, in terms of the Court's  
16 questions in terms of finality with respect to the membership  
17 interest in SE Multifamily, Mr. Dondero agrees with the Court.  
18 He's already said that he won't waive -- that he waives, rather  
19 -- I'm sorry, let me start again.

20 He has said very clearly that he has waived appeal of  
21 this order allowing the withdrawal of the proof of claim with  
22 the conditions that you asked for. I think you should grant  
23 the motion to withdraw and we can put an end to all of this.

24 THE COURT: Okay.

25 MR. MORRIS: Here's the thing, Your Honor. We know

1 but it's also a big deal because we want to make sure only  
2 parties with legitimate claims are given a seat at the table,  
3 so to speak, in bankruptcy as far as, you know, their right to  
4 a distribution, their right to be heard in a case.

5           So, you know, that's the reason for the rule. We  
6 don't see it come into play very often, but it's there because  
7 we want to make sure that we protect the integrity of the  
8 bankruptcy process. And if someone files a proof of claim and  
9 it's pending and, you know, activity happens in the bankruptcy  
10 case as a result of it, that we don't just let a party say  
11 never mind.

12           So the Manchester case, which you both cited in your  
13 pleadings, has set forth fact-intensive factors -- fact-  
14 intensive inquiry. And, again, I'm just looking at HCRE's  
15 motion, Page 7. There was a chart and it sets forth the  
16 Manchester factors. Factor number one, diligence in bringing  
17 the motion to withdraw the proof of claim.

18           In Mr. Gameros' chart, his response to that factor is  
19 that HCRE brought its motion to withdraw immediately after  
20 conferring with debtor's counsel. I don't even know what that  
21 means, okay. But what I do know is in looking at diligence of  
22 bringing the motion, the proof of claim was filed April 8th,  
23 2020. It was objected to, the proof of claim, July 30th, 2020.  
24 And then on August 12th, 2022, this motion to withdraw the  
25 proof of claim was filed.



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1           So two years and one month after the objection was  
2 filed to the proof of claim HCRE withdraws it. So that doesn't  
3 seem very diligent. It's not diligent at all, to be honest.

4           Your second factor, you cited, Mr. Gameros, undue  
5 vexatiousness, and you say HCRE has not been vexatious in  
6 pursuing its proof of claim. And outside the motion to  
7 disqualify previous counsel, which is not substantive,  
8 everything in the matter has proceeded by agreement and there  
9 have been no hearings set or held.

10           Okay. Well, debtor has represented in its pleadings  
11 and today through counsel on the record that it has spent  
12 hundreds of thousands of dollars litigating this. It has  
13 mentioned that four depositions have been taken. It was Mr.  
14 Mark Patrick. It was the tax accounting firm. We had the B --  
15 the entity -- BH Equities, LLC, their representative. And then  
16 Mr. Seery. So four depositions, and I'm told a lot of written  
17 discovery.

18           And on the day before the -- well, the day after, day  
19 or two after the Seery deposition, the motion to withdraw the  
20 proof of claim was filed after 5:00 in the evening on a Friday,  
21 August 12th, and I guess a couple of business days before the  
22 depositions were to occur of Mr. Dondero and the fellow, Mr.  
23 McGraner, and I feel like there was one other deposition. I'm  
24 losing track of those.

25           But --

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1 THE CLERK: The 30(b)(6).

2 THE COURT: Oh, the 30(b)(6). The 30(b)(6)  
3 representative.

4 So on top of all of that, you know, Highland argues  
5 there was just simply no good-faith basis for the proof of  
6 claim. Proof of claim asserted the membership interest,  
7 Highland's 46.06 interest, set forth in the Multifamily LLC  
8 agreement were the result of mistake.

9 Mr. Dondero signed the agreement for both parties,  
10 HCRE and Highland. And then now the motion to withdraw says  
11 something to the effect of the anticipated issues have not  
12 materialized. So anyway, the undue vexatiousness factor I  
13 think weighs -- because of these factors I've mentioned, weighs  
14 in favor of there has been undue vexatiousness.

15 Factor number three, according to HCRE's motion to  
16 withdraw the proof of claim, is matter's progression including  
17 trial preparation. Again, four depositions, thousands of pages  
18 of written discovery. We were days away from the last  
19 depositions occurring, those of HCRE's potential witnesses and  
20 we have trials set. We have a trial set in November. So that  
21 factor, again, seems to weigh heavily in favor of Highland's  
22 objection here.

23 Duplication of expense of relitigation, here's why we  
24 got Mr. Dondero on the phone or wanted to have a witness with  
25 authority. Highland is saying we are concerned about

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1 relitigation of this ownership interest issue. And as part of  
2 its argument, Highland has said we've got claims, we've got our  
3 own claims for breach of agreement and different things that  
4 are going to cause us to have to drill down on terms of the LLC  
5 agreement.

6 And we can't -- we don't want to face exposure on  
7 this issue of, well, you don't have the ownership interest or  
8 the rights you say you do, Highland. So, you know, if we could  
9 get ironclad language here of, you know, we waive the right, we  
10 agree that Highland has the 46.06 interest and we waive the  
11 right to challenge that, then I don't think we'd have to worry  
12 about relitigation of the issues in the proof of claim. But it  
13 feels like we had a little bit of reluctance to say it as  
14 forcefully as we would need to have it said to avoid  
15 relitigation.

16 Reason for dismissal, I don't know. I don't know  
17 what the reason for dismissal. Again, to quote HCRE's pleading  
18 on Page 7, the reason for dismissal is, "The operation of the  
19 company" -- I think that means SE Multifamily -- "during the  
20 case and the anticipated issues therewith have not materialized  
21 and NREP no longer desires to proceed in the matters raised in  
22 the proof of claim."

23 I mean that's just not in sync with the theory  
24 espoused in the proof of claim that we think there was a  
25 mistake made in the LLC agreement. So, again, looking at these

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1 legal factors, I do not think that the correct result is to  
2 grant the motion to withdraw the proof of claim under Rule 3006  
3 under the Manchester factors. I will throw in that I think  
4 there is potential for prejudice here of the debtor.

5 I mean not even considering that hundreds of  
6 thousands of dollars have been spent over two-plus years on  
7 this issue, you know, I remember very well the disqualifying  
8 motion. And I said Wick Phillips should be disqualified. I  
9 didn't shift fees because I just wasn't sure at the time that,  
10 frankly, HCRE should be imposed with the fees attributable to  
11 its lawyers, not recognizing the conflict of interest when they  
12 saw one. It was just a little fuzzy in my mind.

13 But I'm just letting you know that now that we are  
14 here many years later, many months later and we have all the  
15 sudden, okay, never mind, this is just a situation where I have  
16 some regrets I didn't shift fees, to be honest. But -- so the  
17 motion is denied. The depositions shall go forward. I'm not  
18 sure, you know, if the dates that have been proposed are still  
19 workable, but if someone wants to speak up now about those  
20 deposition dates to avoid an emergency hearing, I'm willing to  
21 hear that.

22 I think what I heard was, well, I don't know what --  
23 have you talked about dates at all? Probably not, Mr. Morris,  
24 in light of this hearing today.

25 MR. MORRIS: We have not, Your Honor. But I do think

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1 that Counsel and I can work that out. I'm not available until  
2 the week of the 26th. So it won't be early that week but  
3 sometime between let's say the 28th of September and the 7th of  
4 October, I'll be prepared to take these depositions. And I  
5 would respectfully request, and we can work with Ms. Ellison to  
6 try to find a trial date sometime the last week of October,  
7 first week of November so we can get this finished.

8 THE COURT: Okay. Did I dream up that there was a  
9 trial set already in November?

10 MR. MORRIS: You know what?

11 You know what, let's just keep that date, Your Honor.  
12 Let's just keep that date.

13 THE COURT: All right. Traci, are you still on the  
14 line? Can you confirm my memory? I thought we had a two-day  
15 trial set aside for this in November.

16 MS. ELLISON: Is this on the merits of HCRE's claims,  
17 Judge Jernigan? I have a note holding November 1 and 2.

18 THE COURT: Okay.

19 MR. MORRIS: Yeah.

20 THE COURT: So we'll go ahead and mark that down.

21 Now the last -- so you'll work on an a mutually  
22 agreeable date for these three remaining depositions sometime,  
23 you know, late September, early October. And I trust you will  
24 --

25 MR. MORRIS: Yeah. I would respectfully request that

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1 Counsel just propose dates for the depositions. I'll wait to  
2 hear from him. But I think -- I'm representing to the Court  
3 that any time between September 28th and let's just give it two  
4 full weeks, October 12th. That's plenty of time in advance of  
5 the trial.

6 THE COURT: All right. Mr. Gameros, anything you  
7 want to add on that?

8 MR. GAMEROS: No, Your Honor. I'm sure we can work  
9 with Mr. Morris to get those scheduled.

10 THE COURT: All right. And here's actually the last  
11 thing I wanted to say.

12 You know, I had thought about, you know, waiting 24  
13 hours to give you a ruling on this motion to withdraw the proof  
14 of claim and directing you all to kind of talk and see if maybe  
15 you could work out language, you know, without the pressure of  
16 the Court hovering over you that could make both of your  
17 clients satisfied.

18 I still encourage you to do that, but I'm going to  
19 pick on our U.S. Trustee. I see she's observing today, and I'm  
20 not going to ask you to say anything, Ms. Lambert. But if you  
21 all do agree, if you all in the next, you know, 24 hours come  
22 to some sort of agreement, I don't mean to be alarming, but I  
23 want it run by the U.S. Trustee because, you know, I've heard  
24 some things that have troubled me about the, you know, lack of  
25 good faith with regard to the proof of claim and, you know,

1 alleged gamesmanship.

2           And, you know, I talked earlier about this goes to  
3 the integrity of the system, you know, filing a proof of claim  
4 under penalty of perjury. Anyway, I'm feeling a little bit  
5 uncomfortable about signing off on an agreed order where there  
6 may be quid pro quos that went back and forth in connection  
7 with withdrawing a proof of claim. I mean at some point --  
8 well, that's why we have scrutiny of these things under Rule  
9 3006, right?

10           Again, there are integrity issues. And so I just --  
11 you know, if you were to work out language, I want you to run  
12 it by Ms. Lambert and I want to hear that either she was okay  
13 with it or she wasn't okay with it or maybe she declines to  
14 comment. You know, I'm not going to tell her how to do her  
15 job, but I feel like that needs to happen, okay?

16           It's just something uncomfortable going on in my  
17 brain about, you know, again a proof of claim being on file  
18 two, almost two and a half years and then, you know, okay,  
19 never mind, okay, I agree to never mind as long as you agree to  
20 XYZ.

21           And I have no idea what's in the Seery transcript. I  
22 don't have it before me. But, you know, I don't even know what  
23 that's all about. I don't even know if I care what that's all  
24 about. I just know if there are quid pro quos I feel like, you  
25 know, maybe I need to have the U.S. Trustee, you know, not per

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1 se signing off on any agreed order but at least kind of looking  
2 at it and telling me either U.S. Trustee's fine with it, U.S.  
3 Trustee is not fine with it, or U.S. Trustee declines to  
4 comment. Just I know that I've gone through the drill, okay?

5 So just letting you know I am still, you know, all  
6 open to an agreed resolution of this, okay. But we're going  
7 forward as if you can't get there, okay?

8 All right. I'll look for -- what am I going to look  
9 for? I'm going to look for an order denying the motion to  
10 withdraw proof of claim. I'm going to look for an order  
11 granting the -- well, an order resolving the objection to  
12 motion to quash and cross-motion for subpoenas saying that  
13 these three witnesses are going to appear at a mutually  
14 agreeable time either late September or early October.

15 All right. We're adjourned.

16 THE CLERK: All rise.

17 MR. MORRIS: Thank you, Your Honor.

18 (Proceedings concluded at 11:35 a.m.)

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C E R T I F I C A T I O N

I, DIPTI PATEL, court-approved transcriber, certify  
that the foregoing is a correct transcript from the official  
electronic sound recording of the proceedings in the above-  
entitled matter, and to the best of my ability.

/s/ Dipti Patel

DIPTI PATEL, CET-997

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# EXHIBIT W

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
HIGHLAND CAPITAL ) Chapter 11  
MANAGEMENT, L.P., ) Dallas, Texas  
Debtor. ) Wednesday, August 4, 2021  
9:30 a.m. Docket  
- STATUS CONFERENCE RE:  
APPLICATION FOR  
ADMINISTRATIVE EXPENSES  
(1888)  
- MOTION FOR ORDER AUTHORIZING  
SALE OF CERTAIN PROPERTY  
(2535)  
- MOTION FOR ORDER AUTHORIZING  
SALE OF CERTAIN LIMITED  
PARTNERSHIP INTERESTS (2537)

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.

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1 motions.

2 THE COURT: All right. Anything else before I give a  
3 ruling?

4 All right. Well, the Court, of course, has jurisdiction  
5 over these two motions. I'll call them the Maple Avenue  
6 Motion and the PetroCap III Motion. The Court will  
7 specifically note for the record that notice has been proper  
8 under the Rules and sufficient. I'd note that July 8th these  
9 motions were filed.

10 The Court will also note for the record that the only  
11 objections that were lodged to these motions were withdrawn  
12 during the hearing before the evidence, as were separate bids  
13 that had been submitted. Thus, there are no pending  
14 objections, no pending bids at this juncture.

15 363(b) of the Bankruptcy Code applies to these proposed  
16 transactions.

17 With regard to Maple Holdings, this is, of course,  
18 technically a motion under 363(b) for approval for the Debtor  
19 to exercise its management rights in Maple Avenue Holdings,  
20 LLC to cause Maple Avenue Holdings, LLC to sell the real  
21 property at 2817 Maple Avenue, Dallas, Texas. So it's a  
22 usage, I guess you could say, of property outside the ordinary  
23 course of business.

24 And then with regard to the PetroCap III transaction, once  
25 again, 363(b) is the governing authority. The transaction is

1 either in the nature of a sale or usage in the form of a  
2 forfeiture of certain of the limited partnership interests and  
3 other rights in the agreements described in the motion.

4 The Court finds that the evidence very well demonstrated a  
5 sound business justification for both of these transactions  
6 and a reasonable business judgment has been exercised and  
7 these transactions are in the best interests of the estate.

8 First, with regard to the Maple Avenue transaction, the  
9 evidence showed that the purchase price, \$9.75 million, is  
10 certainly within the range of market values that expert  
11 brokers and the Debtor's informal marketing process revealed.  
12 The Court believes that the Debtor and its professionals  
13 marketed the property appropriately, and this appears to be a  
14 sale process that has been undertaken in good faith without  
15 conclusion -- without collusion, I should say. The purchaser,  
16 Stonelake Capital Holdings, LP, is not an insider, and again  
17 appears to be a participant in an arm's length, good faith,  
18 and fair transaction.

19 The Court is not in the least troubled that we didn't have  
20 an auction. While auctions in the universe of Chapter 11 are  
21 a very common protocol, there's nothing in the Bankruptcy Code  
22 or Bankruptcy Rules that requires a public auction. And when  
23 we're talking about real estate, it's very common not to have  
24 an auction.

25 But in any event, the Court reiterates that the marketing

1 of this property and the sale process appear to be in all ways  
2 adequate and in good faith and have yielded fair value for the  
3 property. In any event, this is the highest and best offer  
4 the Debtor received.

5 So the Court approves the Maple Avenue Holdings, LLC  
6 transaction. The Court reserves the right to supplement this  
7 ruling in a written form of order.

8 Turning now specifically to PetroCap III, the Court  
9 likewise believes that there has been a reasonable effort on  
10 the part of the Debtor to maximize the value of these  
11 interests and rights. The Court believes that this  
12 transaction is the highest and best transaction that can be  
13 achieved by the estate. The Court believes this was arm's  
14 length and that all parties, including PetroCap, have acted in  
15 good faith. And so I should add both of these transactions  
16 are going to be free and clear of any interests, with those  
17 interests to attach to the proceeds.

18 The Court once again reserves the right to supplement in a  
19 more fulsome written ruling, but the Court hereby approves the  
20 PetroCap transaction.

21 To the extent these parties have asked for waiver of the  
22 14 days under 6004, I can't remember if that request was made  
23 on both transactions or just the real estate transaction. Is  
24 that a request for both transactions, Mr. --

25 MR. POMERANTZ: Your Honor, I'm not sure it's even a

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1 request for the Maple, because I think the closing is not  
2 expected to occur until after that 14-day period.

3 THE COURT: Okay.

4 MR. POMERANTZ: With respect to PetroCap, I'll ask  
5 Mr. Demo. Since he was going to present the specific facts,  
6 he may know the answer to whether we asked for the 14-day stay  
7 waiver there.

8 MR. DEMO: We did ask, Your Honor. Again, this is  
9 Greg Demo from Pachulski Stand Ziehl & Jones. So if we could  
10 have the 14-day waiver, that would be wonderful.

11 THE COURT: All right. Well, given that we have no  
12 objection and so no concern for an appeal, and otherwise given  
13 the circumstances of this transaction, I think that it is a  
14 reasonable request -- I see it right now -- to waive 6004(h).  
15 And so that request is granted. All right.

16 MR. DEMO: Thank you.

17 THE COURT: Well, is there any more business before  
18 we adjourn?

19 MR. POMERANTZ: Nothing from the Debtor, Your Honor.

20 THE COURT: All right. Well, I thank you all. You  
21 know, I'm --

22 MR. POMERANTZ: Your Honor, I just may point out that  
23 we do expect to be going effective either the end of this week  
24 or sometime beginning to middle of next week. So there'll  
25 obviously be a watershed event in the case that has been --

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1 pretty much gone with these contempt motions.

2 And, again, read my last paragraph. I can understand  
3 getting bored reading that thing, but please read the last  
4 paragraph to know that it's going to get worse if we have  
5 another one of these hearings and I do find contempt.

6 So, all right. Well, we will see you all I guess on the  
7 19th is my next -- I think that's where we have our next  
8 hearing.

9 (Proceedings concluded at 11:31 a.m.)

10 --oOo--

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CERTIFICATE

20 I certify that the foregoing is a correct transcript from  
21 the electronic sound recording of the proceedings in the  
above-entitled matter.

22 **/s/ Kathy Rehling**

**08/05/2021**

23

24 Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

Date

25



# EXHIBIT 6

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*Counsel for Highland Capital Management, L.P.*

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

---

In re:

HIGHLAND CAPITAL MANAGEMENT, L.P.,<sup>1</sup>

Reorganized Debtor.

---

)  
) Chapter 11  
)  
) Case No. 19-34054-sgj11  
)  
)  
)  
)

**HIGHLAND’S OBJECTION TO RENEWED MOTION TO  
RECUSE PURSUANT TO 28 U.S.C. § 455 AND BRIEF IN SUPPORT**

---

<sup>1</sup> Highland’s last four digits of its taxpayer identification number are (8357). The headquarters and service address for Highland is 100 Crescent Court, Suite 1850, Dallas, TX 75201.

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Highland Capital Management, L.P. (“Highland”), by and through its undersigned counsel, hereby files this objection (the “Objection”)<sup>1</sup> to *James Dondero, Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P., The Dugaboy Investment Trust, Get Good Trust, and NexPoint Real Estate Partners, LLC, f/k/a HCRE Partners, LLC, a Delaware Limited Liability Company’s Renewed Motion to Recuse* [Docket Nos. 3541, 3542] (the “First Renewed Motion”),<sup>2</sup> as amended by Docket Nos. 3570 and 3571 (as amended, the “Renewed Motion”).<sup>3</sup> In support of its Objection, Highland states as follows:

#### **PRELIMINARY STATEMENT**<sup>4</sup>

1. Under Mr. Dondero’s direction, Highland was forced to file bankruptcy in October 2019 to protect itself from an avalanche of adverse rulings that had either been entered against it and its Dondero-controlled affiliates or were about to be entered. For nearly a decade, courts and arbitration panels in Texas, Delaware, New York, and in foreign jurisdictions such as the Cayman Islands, Bermuda, and Guernsey, have issued a series of rulings against Mr. Dondero and his enterprise, some with stinging rebukes.

2. Now, Mr. Dondero has filed the Renewed Motion to recuse this Court in the misguided belief that he might have more success with a different judge. But the lengthy record proves that Mr. Dondero’s problem is not judicial bias. It is the never-ending, meritless, vindictive, and vexatious litigation strategy that Mr. Dondero stubbornly clings to regardless of the burdens

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<sup>1</sup> Concurrently herewith, Highland is filing its *Appendix in Support of Highland’s Objection to Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455 and Brief in Support* (the “Appendix”). Citations to the Appendix are annotated as follows: Ex. #, Appx. #.

<sup>2</sup> Citations to the First Renewed Motion refer to *Movants’ Memorandum of Law in Support of Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455* [Docket No. 3542].

<sup>3</sup> Citations to the Renewed Motion refer to *Movants’ Amended Memorandum of Law in Support of Amended Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455* [Docket No. 3571].

<sup>4</sup> All capitalized terms used but not defined in this Preliminary Statement have the meanings given to them below.

imposed on the judicial system, the havoc wrought, and the damage inflicted on himself, Highland's creditors, and even his own steadfast loyalists.

3. The Renewed Motion is Movants'<sup>5</sup> third attempt to recuse this Court from all matters relating to Highland's bankruptcy. Like Movants' Initial and Supplemental Motions to recuse, it is untimely, replete with factual misstatements and omissions, premised on final orders or orders upheld on appeal, and must be denied.

4. The Initial Motion was filed on March 18, 2021—(a) sixteen months after the Petition Date, (b) fourteen months after venue was transferred to this Court, (c) one month after entry of the Confirmation Order, (d) just before the first contempt hearing, and (e) after more than 2,000 documents were filed on the main docket.<sup>6</sup> The Supplemental Motion was filed on July 19, 2022—(a) twenty-two months after the Petition Date, (b) twenty months after venue was transferred, (c) eleven months after entry of the Confirmation Order, (d) five months after the District Court denied Movants' appeal of the Initial Motion, and (e) after more than 3,400 documents were filed on the main docket, all in an effort to prevent this Court from adjudicating the Kirschner Adversary. Now, nearly three years after Highland's bankruptcy proceeding was transferred to this Court, Movants—for the third time—complain that this Court is biased against Mr. Dondero—as if no other judge or fact-finder had previously ruled against him and the entities he controls.

5. Movants' Renewed Motion largely regurgitates the “evidence” in the untimely Initial Motion; namely, snippets of out-of-context quotes and eight rulings out of the hundreds

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<sup>5</sup> “Movants” means, collectively, James Dondero, Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P. (“NexPoint”), The Dugaboy Investment Trust (“Dugaboy”), Get Good Trust (“Get Good”), and NexPoint Real Estate Partners, LLC, f/k/a HCRE Partners, LLC (“HCRE”).

<sup>6</sup> This does not include hundreds of docket entries in adversary proceedings in which Mr. Dondero and/or his affiliates were parties.



entered by this Court (some of which have now been affirmed by the appellate courts). However, Movants do cite to five additional orders as “new” evidence of this Court’s alleged bias. Like the old evidence, the “new” evidence is untimely<sup>7</sup> and fails to support any credible claim of bias or prejudice.

6. Movants thus failed to seek disqualification “at the earliest possible moment.” They instead sat on their hands for almost a year and a half before filing the Initial Motion (and substantially longer before filing the Supplemental and Renewed Motions) after supposedly concluding that this Court was biased. As this Court previously ruled, Movants’ indefensible delay in seeking recusal is fatal, and the Renewed Motion, like the Initial Motion, must be denied as untimely. The Renewed Motion also fails on the merits—largely for the same reasons the Initial Motion did. Movants have not, and cannot, meet their heavy burden of proving this Court is biased or somehow prejudiced against Movants. Seen in context, the record demonstrates that (a) numerous courts and tribunals have consistently ruled against Mr. Dondero and his enterprise, thereby demonstrating that this Court does not stand alone, (b) this Court’s rulings and orders are sound (and have largely been upheld on appeal), (c) there is no evidence presented of extrajudicial bias or prejudice, and (d) no objective person would find that Mr. Dondero and his enterprise are the victims of improper judicial conduct rising to the extraordinary remedy of recusal. Mr. Dondero’s desire to re-litigate the record using the Renewed Motion is both unavailing and procedurally improper.

7. Further, this Court, respectfully, cannot grant Movants’ alternative request to “make clear that any order denying recusal is final so that Movants may appeal the Court’s order to the Northern District of Texas.” This request is precluded by the District Court’s February

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<sup>7</sup> One order was entered before the Initial Motion was filed and three were entered in mid-2021, over a year ago.

Order dismissing Movants’ appeal of the denial of the Initial Motion; as Movants concede, this Court simply lacks the authority to unilaterally determine that its orders are final and appealable. And, while this Court could remove the reservation of rights from its Recusal Order, it cannot force the District Court to hear an appeal of that interlocutory order.

## **PROCEDURAL BACKGROUND**

### **I. General Background to the Bankruptcy Case**

8. On October 16, 2019 (the “Petition Date”), Mr. Dondero caused Highland to file a voluntary petition for relief under chapter 11 of the Bankruptcy Code in the Bankruptcy Court for the District of Delaware, Case No. 19-12239 (CSS) (the “Delaware Court”). The Delaware Court entered an order transferring venue of Highland’s bankruptcy case to this Court [Docket No. 186]<sup>8</sup> on December 4, 2019.

9. On February 22, 2021, this Court, over the objections of Mr. Dondero and his controlled affiliates, entered the *Order Confirming the Fifth Amended Plan of Reorganization of Highland Capital Management, L.P. (as Modified) and (ii) Granting Related Relief* [Docket No. 1943] (the “Confirmation Order”), which confirmed the *Fifth Amended Plan of Reorganization of Highland Capital Management, L.P. (as Modified)* [Docket No. 1808] (the “Plan”). The Plan became effective on August 11, 2021 [Docket No. 2700].

10. On September 8, 2022, the U.S. Court of Appeals for the Fifth Circuit (the “Fifth Circuit”) affirmed, in material part, the Confirmation Order’s factual findings and legal conclusions. *NexPoint Advisors, L.P., et al. v. Highland Cap. Mgmt., L.P.*, 2022 U.S. App. LEXIS 25107 (5th Cir. Sept. 7, 2022).

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<sup>8</sup> Unless otherwise indicated, all docket numbers refer to the main docket maintained by this Court.

## II. Movants' Initial Motion Is Denied

11. On March 18, 2021, Movants—Mr. Dondero and entities he controls<sup>9</sup>—filed their motion to recuse this Court [Docket Nos. 2060, 2061, 2062] (the “Initial Motion”).<sup>10</sup> The Initial Motion asked this Court to recuse itself from any adversary proceedings and future contested matters involving Movants or any entity connected to Mr. Dondero.

12. On March 23, 2021, this Court denied the Initial Motion [Docket No. 2083] (the “Recusal Order”) finding that “the timing does not seem to pass muster.” The Initial Motion (a) “was filed more than 15 months after” this case was transferred to this Court; (b) “comes after many dozens of orders have been issued by the [Bankruptcy] Court,” and (c) “comes on the eve of a contempt hearing.”<sup>11</sup> Recusal Order at 7. This Court further found that, even if the Initial Motion had been timely, recusal was not warranted on the merits.<sup>12</sup> Accordingly, this Court determined, in an exercise of its discretion, that Movants’ assertions did not “rise to the threshold standard of

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<sup>9</sup> Confirmation Order ¶ 19; *see also NexPoint Advisors, L.P.*, 2022 U.S. App. LEXIS 25107, at \*24-26.

<sup>10</sup> Citations to the Initial Motion refer to *James Dondero, Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P., The Dugaboy Investment Trust, The Get Good Trust, and NexPoint Real Estate Partners, LLC f/k/a HCRE Partners, LLC, a Delaware Limited Liability Company's Brief in Support of Their Motion to Recuse* 28 U.S.C. § 455 [Docket No. 2061].

<sup>11</sup> On June 7, 2021, Mr. Dondero was held in contempt for violating this Court’s injunction. *Highland Cap. Mgmt., L.P. v. Dondero (In re Highland Cap. Mgmt., L.P.)*, 2021 Bankr. LEXIS 1533 (Bankr. N.D. Tex. Jun. 7, 2021). Mr. Dondero subsequently appealed this Court’s ruling. On August 17, 2022, the District Court affirmed this Court’s findings in all material respects. *Order*, Case No. 3:21-cv-01590-N, Docket No. 42 (N.D. Tex. Aug. 17, 2021). Ex. 1, Appx. 1-14. Notably, Movants do not contend that this Court’s contempt order is evidence of its bias.

<sup>12</sup> This Court noted that Movants’ allegations of “extrajudicial” bias resulting from the Acis Bankruptcy (defined below) were “at the heart of the” Initial Motion (Recusal Order at 7) but explained it did not form any animus or bias toward Movants during the Acis Bankruptcy and concluded that any knowledge learned from the Acis Bankruptcy did not constitute “extrajudicial” knowledge warranting recusal. *Id.* This Court also found that “more generally,” it did not harbor, and has not shown, any “personal bias or prejudice” against Movants. Recusal Order at 10. This Court explained that it “has merely addressed motions, objections and other pleadings as they have been presented,” and “has issued and enforced orders where requested and warranted.” *Id.* “This court and all courts sometimes use strong words as part of managing a complex and contentious case. None of this should be interpreted as ‘bias’ or ‘prejudice ... clashes between a court and counsel for a party [are] an insufficient basis for disqualification under Section 455.’” *Id.* (citations omitted). This Court stated it has “the utmost respect for [Movants]” and has “no disrespect for Mr. Dondero on a personal level or any of the [Movants].” *Id.*

raising a doubt in the mind of a reasonable observer as to” this Court’s impartiality.<sup>13</sup> (*Id.* at 10).

### **III. Movants’ Appeal of the Recusal Order Is Dismissed**

13. Movants appealed the Recusal Order to the U.S. District Court for the Northern District of Texas (the “District Court”) on April 1, 2021.<sup>14</sup> On June 28, 2021, Movants filed their appellate brief<sup>15</sup> (a) arguing the Initial Motion was “timely” and (b) otherwise restating their baseless arguments that this Court is prejudiced and biased and exhibits antagonism towards Movants. On July 28, 2021, Highland filed its appellate brief (the “Highland Brief”).<sup>16</sup> Exs. 5-6, Appx. 184-2048.

14. On December 10, 2021, the District Court, *sua sponte*, issued an order questioning the finality of the Recusal Order, directing supplemental briefing, and observing that this Court “expressly ‘reserve[d] the right to supplement or amend’” the Recusal Order. Ex. 9, Appx. 2069-2073. On December 15, 2021, Movants filed their supplemental brief. Ex. 10, Appx. 2074-2084. Highland filed its supplemental brief on December 20, 2021. Ex. 11, Appx. 2085-2097).

15. On February 9, 2022, the District Court denied Movants’ appeal finding that under clear Fifth Circuit precedent, the Recusal Order was *per se* interlocutory, could only be reviewed upon final judgment, and was not subject to the collateral order doctrine (the “February Order”).<sup>17</sup>

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<sup>13</sup> Movants contend that “the Court ... applied a subjective standard [in the Recusal Order], based entirely on self-assessment.” Renewed Motion at 1. This contention is spurious and belied by this Court’s explicit statements to the contrary. *See, e.g.*, Ex. 2, Appx. 31-32 (“And the standard is I have to stand back and look at what a reasonable person have concerns here. So I can’t just say, I know I’m not biased, I don’t think I’m biased; I have to look at what a reasonable person might think. So you presented to me a 2,722-page appendix for me to do my job and look at what a reasonable person would think. So, then would it raise a doubt in the mind of a reasonable observer as to the judge’s impartiality?”).

<sup>14</sup> Case No. 3:21-cv-00879-K (N.D. Tex.).

<sup>15</sup> Case No. 3:21-cv-00879-K, Docket Nos. 16, 17 (N.D. Tex.).

<sup>16</sup> The District Court granted Highland’s motion to intervene over Movants’ objection. Exs. 7-8, Appx. 2049-2064.

<sup>17</sup> The February Order did not rely on this Court’s reservation of rights in its analysis but simply held that the Recusal Order, like all orders denying recusal, was interlocutory and could not be appealed until a final judgment in this case, which the record reflected had not—and still has not—occurred. *See* Ex. 36, Appx. 4165-4169.

The District Court also rejected Movants' arguments that (a) a different standard of finality applied in bankruptcy proceedings and (b) the Recusal Order was appealable under the "collateral order doctrine." *Id.* Appx. 2105-2106.<sup>18</sup>

16. Movants did not appeal the February Order or file a petition for rehearing.

#### **IV. Movants File the Supplemental Motion**

17. On July 20, 2022, more than five months after the District Court entered the February Order, Movants filed their supplemental motion to recuse this Court [Docket No. 3406] (the "Supplemental Motion") asking this Court to enter a final, appealable version of the Recusal Order (implying this Court could dictate to the District Court that its orders are appealable and could do so by deleting the reservation of rights from the Recusal Order).<sup>19</sup> Movants also sought to introduce new "examples" of this Court's bias "to preserve their record for appeal and to ensure that all potential grounds for recusal may be considered by an appellate court." Supplemental Motion ¶ 8.

18. On August 15, 2022, Highland objected [Docket No. 3444] (the "Highland Objection") arguing that (a) this Court lacked the authority to determine whether the Recusal Order was final; (b) the Supplemental Motion was procedurally improper as it required (i) a motion under Federal Rule of Civil Procedure ("FRCP") 54(b) or (ii) an entirely new motion predicated solely on Movants' "new" examples of bias; and (c) Movants' new "examples" of bias were meritless. The Highland Objection included an extensive, annotated chart [Docket No. 3444-1] proving that Movants' new "examples" (a) were premised on material distortions or omissions of (i) fact, (ii)

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<sup>18</sup> The District Court also ruled on Movants' request for leave to appeal an interlocutory order (*i.e.*, the Recusal Order) under 28 U.S.C. § 158(a)(3). After a lengthy analysis, the District Court held that Movants "failed to satisfy any of the three § 1292(b) criteria" and denied Movants' request to appeal the Recusal Order. Ex. 12, Appx. 2106-2110.

<sup>19</sup> Supplemental Motion ¶ 6 ("On appeal of the [Recusal Order] ... Judge Kinkeade dismissed the appeal, holding that the [Recusal Order] was non-final and non-appealable. In doing so, Judge Kinkeade pointed to language in the [Recusal Order] in which the Court expressly 'reserve[d] the right to amend or supplement' its ruling.")

this Court’s rulings, and/or (iii) statements on the record and (b) viewed fairly, were not the product of bias, prejudice, or lack of impartiality.

19. On August 22, 2022, Movants filed their reply seeking to have their Supplemental Motion treated as a motion to supplement the record pursuant to FRCP 54 and, again, reiterating their procedurally and substantively improper request that this Court “amend the [Recusal Order] to make it final.” [Docket No. 3463].

**V. The Court Holds a Status Conference**

20. On August 31, 2022, this Court held a status conference on the Supplemental Motion during which it asked Movants to clarify their position, the relief requested, and the procedural basis for that relief.<sup>20</sup> Movants responded that, notwithstanding the confusion caused by their procedurally and substantively deficient Supplemental Motion, they were seeking two things: (a) removal of the reservation of rights from the Recusal Order and (b) supplementation of the appellate record. At the Status Conference, Highland stated that it was not opposed to Movants’ requested relief *per se* but would *not* consent to Movants’ procedurally improper request to have this Court designate the Recusal Order “final.” Ex. 2, Appx. 29.

21. Ultimately, on September 1, 2022, this Court denied the Supplemental Motion as “procedurally improper” but allowed Movants to file “(1) a simple motion ... seeking only a revised and amended Recusal Order that removes” the reservation of rights or “(2) a new motion to recuse ... based on any alleged new evidence or grounds for recusal that were not considered ... at the time of [this Court’s] consideration of the original Recusal Order” [Docket No. 3479] (the “September Order”).

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<sup>20</sup> On August 19, 2022, this Court entered an order [Docket No. 3462] converting the hearing on the Supplemental Motion to a status conference and requiring Movants to clarify the legal and procedural basis for the Supplemental Motion.

**VI. Movants File the Renewed Motion**

22. On September 27, 2022, Movants filed the First Renewed Motion—their third motion to recuse—and amended it on October 17, 2022. In the Renewed Motion, Movants incorporate the entirety of the Initial Motion by reference (Renewed Motion at n. 11)<sup>21</sup> and ask this Court to recuse itself. In the alternative, Movants reiterate their improper request that this Court “make clear that any order denying recusal is final so that Movants may appeal the Court’s order to the Northern District of Texas.” *Id.* at 24.

23. The Renewed Motion, and the relief it requests, thus violates this Court’s September Order.<sup>22</sup>

24. Moreover, like the Initial and Supplemental Motions, the Renewed Motion is untimely and is, again, premised on material distortions or omissions of fact, this Court’s rulings, and/or statements on the record. In the Renewed Motion, Movants argue the following are a basis to recuse this Court:

- This Court’s knowledge gained during the 2019 Acis Bankruptcy (defined below);
- The February 2020 hearing on Highland’s retention of Foley Gardere, Foley & Lardner LLP (“Foley”);
- The June 2020 hearing regarding the release of approximately \$2.5 million from the court registry;

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<sup>21</sup> In contrast, the Renewed Motion does *not* incorporate the Supplemental Motion or cite to the “examples” of this Court’s bias included therein nor does it include certain of the “examples” of bias raised in the appeal of the Recusal Order. Consequently, Movants have waived their right to rely on those un-cited “examples” of alleged bias and Highland will not address them here. Movants’ First Renewed Motion also referenced an Appendix A which allegedly “list[ed] many other, similar examples” of this Court’s bias. First Renewed Motion at 6 n.27. However, Movants amended the First Renewed Motion to eliminate footnote 27 and the reference to Appendix A. Docket No. 3571. Highland reserves all rights to object if Movants ever seek to rely on any alleged “examples” of bias not specifically identified or incorporated in the Renewed Motion.

<sup>22</sup> On August 31, 2022, this Court stated from the bench that Movants could file (a) a simple motion to remove the reservation of rights under FRCP 54 or (b) “a new motion to recuse ... to start this over and supplement the record.” Ex. 2, Appx. 39. Based on the entirety of the August 31, 2022, transcript and the clear language of the September Order, however, it is clear that this Court did not intend Movants to re-argue the entirety of the Initial Motion.



- The July 2020 hearing at which this Court inquired as to whether Highland had received PPP loans;
- The December 2020 hearing on the Dondero Parties' (defined below) attempt to halt Highland's trading in the CLOs;
- The January 2021 injunction prohibiting the Dondero Parties from interfering with Highland's management of the CLOs;
- The January 2021 motion to appoint an examiner filed by Dugaboy and Get Good, Mr. Dondero's family trusts, and joined by Mr. Dondero;
- The February 2021 confirmation hearing and Confirmation Order;
- The January 2021, May 2021, and July 2021 orders requiring Mr. Dondero and Dugaboy, respectively, to appear at certain hearings;
- The May 2021 denial, in part, of Mr. Dondero's motion to compel the deposition testimony of James P. Seery, Jr.;
- The August 2021 order finding certain Movants and others in contempt for violation of this Court's orders; and
- The September 2022 hearing denying HCRE's motion to withdraw its proof of claim.

Of the foregoing "examples," twelve are orders entered by this Court. Movants appealed only two of those orders; the appellate courts denied both appeals and affirmed this Court's orders. All Movants' "examples" (other than the August 2021 contempt order and the September 2022 denial of claim withdrawal) were previously asserted by Movants in either the Initial Motion or Supplemental Motion and debunked as false by Highland at great expense.<sup>23</sup> Yet, Movants double down on these "examples" as if they were true and ignore Highland's detailed factual corrections.

25. Ultimately, the Renewed Motion, like Movants' prior attempts to recuse, provides no credible evidence of this Court's bias, prejudice, or lack of impartiality and, like the Initial Motion which it largely duplicates, should be summarily denied.

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<sup>23</sup> Highland Objection, Exhibit A; Highland Brief, Ex. 5, Appx. 196-219.



## **ADDITIONAL BACKGROUND**

### **I. Multiple Courts Have Questioned Mr. Dondero's Conduct or Sanctioned Him and His Controlled Entities**

26. Between 2008 and the Petition Date, courts and arbitration panels in multiple domestic and foreign jurisdictions issued a plethora of judgments and orders against Mr. Dondero, Highland, and other entities then under Mr. Dondero's control.<sup>24</sup>

27. For example, in March 2019, a blue-ribbon arbitration panel issued a 56-page decision in which it (a) rejected nearly every argument advanced by Highland and made highly critical assessments of the credibility of Highland's witnesses; (b) found Highland had breached its fiduciary duties to its investors, breached certain agreements, and engaged in other wrongful conduct; and (c) rendered an award against Highland in excess of \$150 million.<sup>25</sup> Just two months later, in an unrelated case, the Delaware Chancery Court found that the Dondero-related defendants improperly withheld dozens of documents in discovery on privilege grounds and ruled that there was "a reasonable basis to believe that a fraud has been perpetrated" such that the Chancery Court applied the "crime-fraud exception" to the attorney-client privilege.<sup>26</sup>

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<sup>24</sup> An overview of some of the prepetition litigation involving Highland and other Dondero-related parties is set forth in the *Disclosure Statement for the Fifth Amended Plan of Reorganization of Highland Capital Management, L.P.*, Docket No. 1473 at 20-24.

<sup>25</sup> See *Partial Final Award* rendered in the arbitration captioned *Redeemer Comm. of the Highland Crusader Fund v. Highland Capital Management, L.P.*, Case No. 01-16-0002-6927. Ex. 13, Appx. 2113-2175. The Partial Final Award was incorporated into the arbitration panel's final award (Ex. 14, Appx. 2176-2199), and a hearing in the Delaware Chancery Court to have the award confirmed was about to begin when Mr. Dondero caused Highland to file for bankruptcy protection for the purpose of gaining the protection of the automatic stay.

<sup>26</sup> *Daugherty v. Highland Cap. Mgmt., L.P.*, C.A. No. 2018-0488-MTZ, May 17, 2019 transcript (bench ruling on motion to compel production of documents) at 10-15. Ex. 15, Appx. 2210-2215. The Dondero-related defendants made three desperate but unsuccessful attempts to overturn or stay the Chancery Court's rulings. See *Order Denying Application to Certify Interlocutory Appeal*, entered in C.A. No. 2018-0488-MTZ on July 8, 2019 ¶ K-L. Ex. 16, Appx. 2303-2304.

28. The adverse rulings against Mr. Dondero and his controlled entities are legion<sup>27</sup>— and have resulted in the imposition of judgments and awards totaling more than \$1 billion (inclusive of interest). This Court had no involvement in any of these cases (except, in certain cases, to adjudicate proposed claim settlements under Bankruptcy Rule 9019).

29. This Court’s experience with Mr. Dondero and Highland began in January 2018, when it was assigned a case captioned *In re Acis Capital Management, L.P.* (the “Acis Bankruptcy”).<sup>28</sup> The Acis Bankruptcy was involuntarily commenced by Joshua Terry, a former Highland executive who had obtained an \$8 million arbitration award against the Acis entities then under Mr. Dondero’s control, but who could not collect on the judgment because Mr. Dondero allegedly orchestrated a fraudulent transfer of assets that left the Acis debtors judgment proof. Mr. Dondero and Mr. Terry were the chief antagonists in the highly contested Acis Bankruptcy, and this Court made numerous credibility findings against Mr. Dondero and his associates before confirming a plan of reorganization that effectively transferred control of a valuable business from Mr. Dondero and Highland to Mr. Terry.<sup>29</sup> Mr. Dondero and entities controlled by him appealed

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<sup>27</sup> Movants argue that, prior to the bankruptcy, Mr. Dondero and his controlled entities were merely defendants in litigation (Renewed Motion at 2) and that Mr. Dondero had never been held personally “liable for any misconduct in relation to his management of [Highland’s] business” (*Id.*). Movants ignore that each Movant is controlled by Mr. Dondero and Mr. Dondero’s controlled entities have incurred significant liability to third parties at Mr. Dondero’s direction and under his oversight. In any event, as relevant here, there is no dispute that—regardless of whether he or an entity he controlled was the plaintiff or the defendant—numerous tribunals entered a string of adverse orders and judgments just as this Court has. Again, the problem is not this Court; it is that Mr. Dondero and his loyalists advance meritless positions and therefore lack credibility.

<sup>28</sup> Case No. 18-30264-sgj11 (Bankr. N.D. Tex.).

<sup>29</sup> See, e.g., (a) *Order Denying Alleged Debtors’ Joint Motion to Dismiss the Involuntary Petitions Filed by Joshua N. Terry for Lack of Subject Matter Jurisdiction or, Alternatively, to Compel Arbitration*, Case No. 18-30264-sgj11, Docket No. 75 (Bankr. N.D. Tex. Mar. 20, 2018) (Ex. 17, Appx. 2312-2316); and (b) *Findings of Fact, Conclusions of Law, and Order Granting Final Approval of Disclosure Statement and Confirming the Third Amended Joint Plan for Acis Capital Management, L.P. and Acis Capital Management GP, LLC, as Modified*, Case No. 18-30264-sgj11, Docket No. 829 (Bankr. N.D. Tex. Jan. 31, 2019) (Ex. 18, Appx. 2317-2546).

the Acis confirmation order, but the appeals were denied by the District Court and the Fifth Circuit.<sup>30</sup>

## **II. Highland Files Bankruptcy; the Case Is Transferred to this Court**

30. With various judgment creditors bearing down, on October 16, 2019, Mr. Dondero caused Highland to file this case in the Delaware Court hoping it would be a more hospitable forum. Less than two weeks later, on November 1, 2019, the Committee sought to transfer the case to this Court [Docket No. 86] (the “Transfer Motion”). Ex. 21, Appx. 2637-2796. The Committee set out its intentions in filing the Transfer Motion:

[T]he Dallas Bankruptcy Court is already intimately familiar with the Debtor’s principals and complex organizational structure [because the Acis Bankruptcy is pending in that Court]. Specifically, the Dallas Bankruptcy Court has (a) heard multiple days’ worth of material testimony from the Debtor’s principal owner (James Dondero), the Debtor’s minority owner (Mark Okada), the Debtor’s general counsel, at least two assistant general counsels, and numerous other employees of the Debtor and other witnesses; and (b) issued at least six published opinions . . . [This Court is] intimately familiar with the Debtor’s business, principal owner, and key executives. For these reasons, the Dallas Bankruptcy Court is uniquely positioned to oversee this chapter 11 case.

*Id.* Appx. 2639.

31. The Delaware Court agreed. At a December 2, 2019 hearing, the Delaware Court stated that it would grant the Transfer Motion, reasoning:

This is a unique case . . . [T]his case is very focused on responding to existing [Acis] litigation. And that existing litigation of a former affiliate, as of a few months ago, and a pending appeal that could make it a current affiliate, is located in the Northern District of Texas. The [Bankruptcy Court] has done a tremendous amount of work and has . . . issued a number of opinions, had a number of trials. That work creates a familiarity with the facts, issues, and players in a case ....

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<sup>30</sup> See (a) *Opinion* affirming Confirmation Order Case, No. 3:19-cv-00291-D, Docket No. 75 (N.D. Tex. July 18, 2019), Ex. 19, Appx. 2547-2631; (b) *Opinion* affirming Confirmation Order, Case No. 19-10847 (5th Cir. June 17, 2021), Ex. 20, Appx. 2632-2636.

See Ex. 22, Appx. 2905-2906. Mr. Dondero and Movants knew *on December 2, 2019* they were being sent back to the very Court that took a serious and informed view of Mr. Dondero and his associates. Indeed, that is exactly why Highland (then under Mr. Dondero's control) opposed the Transfer Motion. [Docket No. 122].

32. Fully cognizant that he would soon face this Court, which had substantial knowledge of (some of) his business practices, Mr. Dondero never caused Highland to appeal the Delaware Court's order granting the Transfer Motion or seek this Court's recusal on the basis of bias or prejudice (at least not until March 2021, more than fourteen months after he was forced to relinquish control of Highland).

### **III. The Basis for Recusal Asserted in the Renewed Motion**

33. As set forth above, on September 27, 2022—nearly three years after this case was transferred to this Court and seven months after the District Court entered the February Order—Movants filed the Renewed Motion restating the request that this Court recuse itself relying on much of the same “evidence” set forth in the Initial Motion. Like the Initial Motion, the Renewed Motion is untimely and premised on a mischaracterization of facts, cherry-picked and out-of-context quotations, and a willful ignorance of the considerable evidence supporting each of the orders at issue.

#### **A. The December 2019 Transfer Motion**

34. Movants argue that the risk of prejudice to Mr. Dondero was first noted when this case was filed in the Delaware Court, citing comments made during the hearing on the Transfer Motion by Highland's counsel about this Court's pre-existing, negative view of Mr. Dondero from the Acis Bankruptcy and resulting “baggage.” Renewed Motion at 5-6; Initial Motion ¶¶ 4-5. As noted *supra*, Mr. Dondero controlled Highland and directed its counsel to oppose the Transfer Motion on this basis during the December 2, 2019 hearing. The Delaware Court rejected this

argument and in fact relied on this Court's extensive familiarity with the parties as one of the bases for transferring venue of this case to this Court. Ex. 22, Appx. 2905.

35. No party appealed the order transferring venue to this Court.

**B. The January 2020 Settlement Hearing**

36. Movants cite to this Court's comments made during a January 9, 2020, hearing as evidence of this Court's alleged bias toward Mr. Dondero resulting from the Acis Bankruptcy. Renewed Motion at 6; Initial Motion ¶¶ 9-13. This hearing occurred fourteen months prior to the Initial Motion and thirty-three months prior to the Renewed Motion.

37. On January 9, 2020, this Court held an evidentiary hearing on a motion to approve a settlement [Docket No. 281] (the "Settlement Motion") between Highland and its Official Committee of Unsecured Creditors (the "Committee"), which was necessitated by (a) the Committee's and the Office of the U.S. Trustee's (the "UST") concerns about the integrity of Highland's management (under Mr. Dondero's stewardship) due to its history of self-dealing, creditor-avoidance asset transfers, and other breaches of fiduciary duty and (b) the possibility that the Committee and the UST might seek the appointment of a trustee.

38. Following the hearing, this Court entered an order granting the Settlement Motion [Docket No. 339] (the "Settlement Order").<sup>31</sup> Pursuant to the Settlement Order, Mr. Dondero, Highland's founder and former Chief Executive Officer, voluntarily surrendered control of Highland to an independent board of three directors, Russell Nelms, John Dubel, and James P. Seery, Jr. (the "Independent Board"). The Settlement Order directed Mr. Dondero not to "cause any Related Entity to terminate any agreements with the Debtor." *Id.* at ¶ 9. In finding that this "language is very important" to protect Highland, this Court noted that in the Acis Bankruptcy,

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<sup>31</sup> Notwithstanding the Settlement Order, the UST still sought to appoint a chapter 11 trustee [Docket No. 271].

Mr. Dondero was “surreptitiously liquidating funds” and “doing things behind the scenes that were impacting the value of Highland in a bad way.” Ex. 23, Appx. 3015. Notwithstanding Movants’ implications that this language unfairly targeted Mr. Dondero, Mr. Dondero did not object to the inclusion of this language in the Settlement Order and, in fact, affirmatively approved and signed off on the Settlement Order and the documents which effectuated it.

39. No party appealed the Settlement Order.

**C. The February 19, 2020 Application-to-Employ Hearing**

40. Movants cite to the February 19, 2020 hearing on Highland’s application to retain Foley as special Texas counsel [Docket No. 68] (the “Foley Application”) as another manifestation of this Court’s “early distrust” of and “predisposition against” Mr. Dondero. Renewed Motion at 6-8; Initial Motion ¶¶ 14-15. This hearing occurred thirteen months prior to filing the Initial Motion and thirty-one months prior to filing the Renewed Motion.

41. Movants argue that this Court discounted the testimony of Russell Nelms—an Independent Board member—concerning Highland’s business judgment and the need to retain Foley and “*sua sponte* expressed a belief (untethered to evidence) that Mr. Dondero may have used his ‘powers of persuasion’ to unduly influence the Independent Board’s business judgment.” Renewed Motion at 7; *see also* Initial Motion ¶¶ 14-16. Movants’ further note this Court’s “unsolicited commentary” regarding Highland’s litigiousness—not Mr. Dondero’s—and that of its past officers and directors as further evidence of this Court’s predisposition against Mr. Dondero. Renewed Motion at 7. Movants mischaracterize the facts of this hearing.

42. **First**, as set forth above, Highland had a history and culture of litigiousness while under Mr. Dondero's control.<sup>32</sup> That culture was necessarily propagated by human beings, not corporate entities, and the suggestion that Mr. Dondero—the person with sole authority over Highland and its employees—can shift the blame for Highland's litigiousness from himself to those employees is extremely disingenuous. This Court's observations were accurate.

43. **Second**, Movants are wrong about the Foley Application. Through the Foley Application, Highland sought to retain Foley on behalf of both Highland **and** a non-Debtor entity, Neutra Ltd. ("Neutra"), in the appeal of the Acis confirmation order and related matters (the "Acis Appeal"). In support of the Foley Application, Highland disclosed that: (a) Neutra was owned by Mr. Dondero and his partner, Mark Okada, and (b) Highland intended to pay for Foley's representation of Neutra in the Acis Appeal.<sup>33</sup> The Committee and Acis objected to the Foley Application on the ground that Highland should not be permitted to use estate assets to support Neutra, a Dondero-controlled entity. [Docket No. 120]

44. Mr. Nelms testified in support of the Foley Application but was subject to a lengthy cross-examination which undermined Highland's arguments. Ex. 24, Appx. 3086-3142. This Court approved Highland's retention of Foley but determined that the evidence was insufficient to justify expending estate assets to pay Neutra's legal fees, a non-Debtor entity in which Highland

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<sup>32</sup> In light of the substantial orders and judgments entered against Highland and other entities controlled by Mr. Dondero in other forums, Movants' attempt "to play the victim" is absurd. Renewed Motion at 7 n.30. Movants also imply that Highland, while under the control of the Independent Board, was equally litigious as it had objected to proofs of claim filed in this bankruptcy. Again, Movants ignore the facts, including that, postpetition, Highland *actually settled* the claims against its estate.

<sup>33</sup> Highland justified its payment of Neutra's fees under 11 U.S.C. § 330 (which does not allow the payment of non-debtor legal fees) by arguing, *inter alia*, that if Neutra were successful in its appeal of the involuntary petition entered in the Acis Bankruptcy (a) the Acis Bankruptcy would be unwound, (b) the equity in Acis would return to Highland, (c) Highland would regain the benefit of certain management fees that were otherwise being paid to Acis for the benefit of its new owner, Mr. Terry, and (d) Highland would have negotiating leverage with respect to Acis' \$75 million claim against Highland's estate. Ex. 24, Appx. 3180-3181; Docket Nos. 69, 165.



held no interest. *Id.* Appx. 3204-3209. This Court’s ruling on the Foley Application was not, as Movants contend, a magnification of this Court’s “early distrust” of Mr. Dondero or evidence of bias towards him. Renewed Motion at 7. Rather, it was based on its determination that Highland failed to prove that the estate would benefit by paying a non-Debtor’s legal fees, as required by applicable law.

45. No party appealed this Court’s denial of the Foley Application.

**D. The June 2020 CLO HoldCo, Ltd., Hearing**

46. Movants argue this Court’s animus towards Mr. Dondero is evidenced by its rulings with respect to CLO HoldCo, Ltd. (“CLOH”), a wholly owned subsidiary of the “Charitable” Donor Advised Fund, Ltd. (the “DAF”), and its questioning CLOH’s good faith in filing its motion in April 2020 [Docket No. 590] seeking release of \$2.5 million from the court registry. Again, Movants’ arguments are premised on factual inaccuracies.<sup>34</sup>

47. **First**, neither CLOH nor the DAF are Movants, and Movants make no effort to explain how alleged bias towards CLOH or the DAF constitutes bias towards Movants. This is perplexing. Movants argue at length (*see* ¶¶ 81-87 *infra*) that this Court’s factual findings regarding Mr. Dondero’s control over CLOH and the DAF are baseless and are themselves examples of bias. Movants cannot have it both ways. Either CLOH and the DAF are controlled by Mr. Dondero or they are not.<sup>35</sup>

48. **Second**, Movants ignore that the \$2.5 million was deposited into the court registry *at CLOH’s request*. The Settlement Order implemented certain operating protocols [Docket Nos.

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<sup>34</sup> Movants had initially argued that this Court was biased because it “has not released [the \$2.5 million] to CLO HoldCo.” First Renewed Motion at 8. That statement is not true. Movants amended the First Renewed Motion to correct this error but elected not to correct any of the myriad other factual errors.

<sup>35</sup> This statement is rhetorical; there is clear evidence that Mr. Dondero controls the DAF and CLOH. Movants’ attempt to hide behind corporate forms is a further example of Mr. Dondero’s misuse of his controlled entities and abuse of the judicial process.



354, 466], which prohibited distributions (a) from Highland or entities managed by Highland (b) to certain “Related Entities,” such as CLOH. On February 24, 2020, Highland filed a motion seeking authority to cause two of its managed funds to make distributions to CLOH and Mark Okada—both “Related Entities.” The Committee objected, arguing, among other things, the distributions to CLOH should be offset against amounts CLOH owed to Highland. [Docket No. 624] At the March 4, 2020, hearing on the motion, *CLOH’s counsel* asked this Court to resolve Highland’s motion by depositing the funds directly into the court’s registry.<sup>36</sup> This Court, with the consent of the Committee, adopted CLOH’s proposal and entered an order requiring the \$2.5 million be deposited into the court’s registry. Despite its conduct in March, CLOH filed a motion with this Court seeking the release of the \$2.5 million from the registry in April 2020—less than one month later. [Docket No. 590] CLOH’s April motion to release the funds was vigorously opposed by the Committee. [Docket No. 624]

49. Consequently, there was evidence of CLOH’s bad faith—CLOH entered into a settlement in open court and then attempted to unwind that settlement a month later. But despite CLOH’s conduct, this Court, again, did not leave it without a remedy or deny its motion outright. Instead, this Court entered an order that provided for the release of the \$2.5 million to CLOH

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<sup>36</sup> Ex. 25, Appx. 3260-3261:

We’d like to suggest the following should the Court determine that the motion should be denied. And that is that instead of the debtor retaining the funds, that the debtor distribute the funds into the registry of the Court. That way, they lose control over the funds and they can say that they’ve distributed them in accordance with their agreements and applicable law.

The funds would remain there until either a recipient or prospective recipient posts a bond or other suitable collateral or the Creditors Committee agrees to the distribution to the insider or there is a Court entered for another reason after a showing made before Your Honor. The debtor and the Creditors Committee would, of course, retain all rights to seek the funds they would have had, which rights they would have had immediately before the distribution to the registry, plus any rights that would be gained by reason of the distribution itself.

The debtor thus distributes, the Creditors Committee retains its rights, the Court retains control, and this can all be done, we believe, by a Court order and we hope this may give the Court a suitable alternative.

*See also id.* Appx. 3262.

*unless* the Committee fixed the procedural deficiencies in its objection by filing an adversary proceeding to enjoin the release of the money from the registry. [Docket No. 825] CLOH and the Committee subsequently resolved the Committee’s objection,<sup>37</sup> and the \$2.5 million was released to CLOH pursuant to this Court’s order in October 2021. [Docket No. 2946]

**E. The July 2020 Exclusivity Hearing**

50. Movants bizarrely contend that this Court’s inquiries into COVID-related “PPP loans” at a July 8, 2020, hearing was evidence of bias against Mr. Dondero. Renewed Motion at 8-9; Initial Motion ¶ 52. That hearing occurred nine months prior to the Initial Motion and twenty-eight months prior to the Renewed Motion. As fully disclosed by this Court, the inquiries were prompted by an extrajudicial source (a newspaper article) that purportedly noted that “Mr. Dondero or affiliates” received PPP loans. Because of the vagueness of the article, this Court sought information about *Highland*—not Movants—and ordered Highland to disclose any PPP loans it had received. Highland responded to the Court at a subsequent hearing that Highland had not obtained any PPP loans. Neither Mr. Dondero nor any of his affiliated entities were directed to provide any information, no action was taken against them, and the issue was never raised again. Movants’ attempt to falsely recast this event is emblematic of the lack of merit—and candor—in the Renewed Motion.

**F. The December 2020 Restriction Motion**

51. Movants cite this Court’s comments and rulings at the conclusion of an evidentiary hearing held on December 16, 2020 (the “December Hearing”) on Movants’ motion to restrict Highland’s contractual right to manage its CLOs [Docket No. 1522] (the “Restriction Motion”) as evidence of bias. Movants argue this Court improperly (a) denied their Restriction Motion as

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<sup>37</sup> *Stipulation and [Proposed] Order Regarding Registry Funds and Dismissal of Motion for Preliminary Injunction*, Adv. Pro. No. 20-03195-sgj, Docket No. 89.

“frivolous,” despite it being filed in “good faith” and (b) found that Mr. Dondero was behind the filing of the Restriction Motion. Renewed Motion at 9-10; Initial Motion ¶¶ 18-26.

52. The December Hearing occurred four months prior to the Initial Motion and twenty-two months prior to the Renewed Motion.

53. In their Restriction Motion, the movants (*i.e.*, the Advisors and certain investment funds managed by the Advisors (the “Retail Funds,” and with the Advisors, the (“Dondero Parties”)) asked this Court to “impose a temporary restriction on Highland’s ability, as portfolio manager, to cause CLOs to sell assets.” Restriction Motion ¶ 17. The Dondero Parties called as their only witness Dustin Norris, the Executive Vice President of each of the Dondero Parties. During the December Hearing, Mr. Norris made the following admissions:

**i Highland Had the Exclusive Contractual Right to Buy and Sell CLO Assets**

- Highland is the portfolio manager for each of the CLOs in which the Advisors caused the Retail Funds to invest (Ex. 26, Appx. 3380);
- Highland’s management of the CLOs is governed by written agreements (*id.* Appx. 3380-3381);
- None of the Dondero Parties is a party to Highland’s CLO management agreements (*id.* Appx. 3381);
- Highland, as the CLO Portfolio Manager, has the responsibility to buy and sell assets on behalf of the CLOs (*id.* Appx. 3381);
- Nobody other than Highland has any right or authority to buy and sell assets in the CLOs in which the Retail Funds invested (*id.* Appx. 3381-3382); and
- Holders of preferred CLO shares, such as the Retail Funds, “do not make investment decisions on behalf of the CLOs” and the Advisors knew that when they caused the Retail Funds to make their investments (*id.* Appx. 3382).

**ii The Dondero Parties Did Not Accuse Highland of Any Wrongdoing**

- The Dondero Parties did not allege or contend that Highland (a) engaged in fraudulent conduct; (b) breached any agreement by effectuating any transactions; or (c) violated any CLO management agreement (*id.* Appx. 3388-3389); and

- The Dondero Parties did not question Highland’s business judgment nor could they since they did not know why Highland executed the transactions and never even asked (*id.* Appx. 3389-3390).

**iii Mr. Dondero Controls the Dondero Parties and Caused the Restriction Motion to Be Filed**

- Mr. Dondero owns and controls the Advisors (*id.* Appx. 3367; Appx. 3374-3375);
- The Advisors manage the Retail Funds; Mr. Dondero serves as the Portfolio Manager of each of the Retail Funds and caused the Retail Funds to invest in the CLOs managed by Highland (*id.* Appx. 3367-3368; Appx. 3375);
- The “whole idea” for the Restriction Motion began with Mr. Dondero (*id.* Appx. 3368; Appx. 3380); and
- The Retail Funds’ Boards did not authorize the filing of the Restriction Motion (*id.* Appx. 3376-3377).

**iv Mr. Norris Was Not a Competent Witness and Had No Credibility**

- Mr. Norris admitted that he does not make investment decisions, is not an investment manager, and has never worked for a CLO (*id.* Appx. 3378);
- Mr. Norris (a) did not write his Declaration filed in support of the Restriction Motion, (b) did not provide any substantive comments to his Declaration, and (c) relied on the Advisors’ “management” (including Mr. Dondero) for all “key information” in his Declaration (*id.* Appx. 3379); and
- Mr. Norris did not bother to review the very CLO management agreements the Dondero Parties were seeking to interfere with (*id.* Appx. 3381).

**v Movants Did Not Notify Any Other CLO Investors of the Restriction Motion**

- The Dondero Parties hold (a) less than 50% of the preferred interests in 12 of the 15 CLOs at issue, and (b) less than 70% of the preferred interests in the other three CLOs at issue (*id.* Appx. 3383-3384);
- Yet, the Restriction Motion was pursued solely on behalf of the Dondero Parties and no other holder of interests in the CLOs (*id.* Appx. 3385);
- The Dondero Parties did not notify any other holder of CLO interests of the Restriction Motion and made no attempt to do so (*id.* Appx. 3386);
- The Dondero Parties made no attempt to obtain the consent of all of the holders of the preferred shares to seek the relief sought in the Restriction Motion (*id.* Appx. 3386);

- Mr. Norris did not know whether any other holder of CLO preferred shares wanted the relief sought in the Restriction Motion (*id.* Appx. 3386);
- Mr. Norris did not know whether Highland’s counterparties in the CLO management agreements (*i.e.*, the CLOs) wanted the relief sought in the Restriction Motion (*id.* Appx. 3386-3387); and
- Mr. Norris had no personal knowledge of the two transactions described in his Declaration; he testified that he was “very remote” and he didn’t have “much knowledge.” (*id.* Appx. 3392-3394).

54. Based considerably on Mr. Norris’s testimony, this Court (a) found that there was no factual or legal basis for the Restriction Motion, (b) declared the Restriction Motion “frivolous,” and (c) granted Highland’s motion for a directed verdict. *Id.* Appx. 3403. While Movants contend this Court improperly “opined that Mr. Dondero was behind the [Restriction Motion] notwithstanding that it was filed by separate and distinct legal entities represented by independent counsel (Renewed Motion at 9), Mr. Norris provided all the evidence the Court needed to reach its conclusion:

Q: The whole idea for this motion initiated with Mr. Dondero; isn’t that right?

A: The concern, yes, the concern originated, and his concern was voiced to our legal and compliance team.

*Id.* Appx. 3380.<sup>38</sup>

55. The Restriction Motion was a misguided effort by Mr. Dondero and his associates to exert control over Highland and its estate and was frivolous.<sup>39</sup>

56. No party appealed the denial of the Restriction Motion.

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<sup>38</sup> See also *id.* Appx. 3368 (“the initial cause for concern was raised by Mr. Dondero himself”); Appx. 3367 (Mr. Dondero has a control relationship with the Advisors); Appx. 3365 (responsibility for the Retail Funds’ portfolio management and investment decisions are delegated to the Advisors); Appx. 3374-3375 (Mr. Dondero owns and controls the Advisors); Appx. 3376-3377 (the Retail Funds’ Boards did not authorize the filing of the Restriction Motion).

<sup>39</sup> The Restriction Motion largely focused on Mr. Dondero’s efforts to prevent Highland’s managed entities from selling certain securities, including Avaya Holdings Corp. common equity (TICKER: AVYA). Ultimately, and notwithstanding Mr. Dondero’s efforts, more than 2 million shares of AVYA were sold at an average price of \$23.26. Since then, AVYA has traded as low as \$0.61 and closed on October 28, 2022 at \$1.46.

**G. The January 2021 Hearing on Highland’s Motion for Injunctive Relief**

57. Not chastened by the debacle of the December Hearing, Mr. Dondero caused the Advisors and Retails Funds to continue interfering with, and unjustifiably threatening, Highland. Consequently, on January 6, 2021, Highland filed its *Verified Original Complaint for Declaratory and Injunctive Relief* against the Advisors and Retail Funds (Adv. Pro. No. 21-03000-sgj, Docket No. 1) seeking injunctive relief after they interfered with Highland’s trading activities and sent Highland a flurry of written correspondence (the “K&L Gates Letters”) (Exs. 27-28, Appx. 3406-3413) threatening to terminate Highland’s CLO management agreements and asserting spurious claims. This Court held an exhaustive evidentiary hearing on the TRO Motion on January 26, 2021 (the “TRO Hearing”), during which it admitted voluminous documentary evidence and assessed the credibility of multiple witnesses, including that of Mr. Dondero. Ex. 29, Appx. 3430-3433; 3456-3613. At the conclusion of the TRO Hearing, this Court determined that the TRO was necessary to protect Highland’s interests pending a hearing on the preliminary injunction. *See generally id.*

58. The TRO Hearing occurred two months prior to the Initial Motion and twenty-one months prior to the Renewed Motion.

59. Movants cite to two aspects of the TRO Hearing as evidence of this Court’s alleged bias against Mr. Dondero, while ignoring their own misconduct: (a) singling Mr. Dondero out for criticism when, according to Movants, the “evidence was undisputed that Mr. Dondero did not influence or cause the advisors or retail funds to take any action” and (b) approving the TRO when “[i]t was abundantly clear ... that [Highland] could not make the requisite showing for injunctive relief.” Renewed Motion at 10; Initial Motion ¶¶ 27-35. Consistent with much of the Renewed Motion, Movants misrepresent the record by failing to disclose keys facts.

60. **First**, Movants now admit the K&L Gates Letters were sent for an improper purpose—to procure the same relief sought in the Restriction Motion, relief this Court denied less than a month earlier.<sup>40</sup> That conduct—seeking previously denied relief through alternative means—is quintessentially vexatious and sanctionable conduct. *See, e.g., Nix v. Major League Baseball*, 2022 U.S. Dist. LEXIS 104770, at \*58-65 (S.D. Tex. Jun. 13, 2022).

61. **Second**, the Settlement Order, which Mr. Dondero agreed to, expressly prohibited Mr. Dondero from “caus[ing] any Related Entity to terminate any agreements with the Debtor.” Settlement Order ¶ 9. The evidence established that the Dondero Entities were “Related Entities” for purposes of the Settlement Order,<sup>41</sup> yet the K&L Gates Letters improperly threatened to seek to terminate Highland’s CLO management agreements.

62. **Third**, Mr. Dondero’s TRO enjoined him from, among other things, “causing, encouraging, or conspiring with (a) any entity owned or controlled by him, and/or (b) any person or entity acting on his behalf, from, directly or indirectly” making express or implied threats against Highland or interfering with Highland’s business. *See Order Granting Debtor’s Motion for a Temporary Restraining Order Against James Dondero*, Adversary Pro. No. 20-03190-sgj, Docket No. 10. Yet, that is precisely what the evidence showed he did. Ex. 29, Appx. 3456-3521.

63. Given the evidence and the clear and unambiguous orders in effect, it would have been shocking if this Court ignored Mr. Dondero and instead treated the Dondero Parties as if they

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<sup>40</sup> Initial Motion ¶ 27 (“In December of 2020, due to the Court’s denial of the Restriction Motion, K&L Gates ... exchanged correspondence with counsel for Debtor ... for the following reasons: to reiterate the Advisors’ and the Retail Funds’ objection to the Debtor’s handling of the Retail Funds’ investments; to request, again, that Debtor not liquidate the CLOs; to reserve any rights that the Advisors and the Retail Funds might have against Debtor for failure to maximize the value of the investment as required under the [CLO] Portfolio Management Agreements; and to notify Debtor that the Retail Funds ... intended to initiate the procedure to remove Debtor as fund manager of the CLOs.”)

<sup>41</sup> This fact was (a) first established during the December Hearing (*see* ¶¶ 53-54 *supra*), (b) was confirmed at the TRO Hearing, and (c) was subsequently admitted to by the Advisors as part of the resolution of the adversary proceeding. *See* Docket No. 2590, Ex. A ¶ 2(c) (settlement agreement in which each of the Advisors represents and warrants that it (a) is controlled by Mr. Dondero and (b) is a “Related Party” for purposes of paragraph 9 of the Settlement Order).



were independent third-party actors. Mr. Dondero controlled (and controls) the Dondero Parties. He clearly “caused” or “encouraged” or “conspired” with them to improperly attempt to re-assert control over Highland. The Court’s focus on Mr. Dondero was entirely justified—particularly when seen in the context of this Court’s pertinent orders which Movants pretend did not exist.

64. No party appealed the TRO.

**H. January 2021 Examiner Motion**

65. Movants allege this Court’s bias is manifested in its “repeated disenfranchisement of Movants from [sic] judicial process” and how it has “wielded its scheduling powers ... often preventing any real consideration of legitimate motions filed by Movants.” Renewed Motion at 10-11. Despite Movants’ extremely strong language about the consistency with which this Court has disenfranchised them and abused its powers, Movants only cite to a single alleged example of that conduct: Dugaboy and Get Good’s motion to appoint an examiner [Docket No. 1752] (the “Examiner Motion”) filed on January 14, 2021. Renewed Motion at 10-11. This, again, misstates the facts and is belied by Movants’ own admissions.

66. **First**, Movants’ allegations about disenfranchisement are false. Movants have been heard multiple times by this Court and appealed a significant number of this Court’s orders. This Court has never prohibited them from doing so or prevented them from being heard notwithstanding their tenuous standing. Confirmation Order ¶¶ 18-19.

67. **Second**, Movants admit the Examiner Motion, which was not supported by any non-Dondero party,<sup>42</sup> was filed for improper purposes—to force a delay of the long-scheduled Confirmation Hearing (defined below), to collaterally attack this Court’s final orders, and to have Movants’ Plan objections adjudicated away from this Court in a forum deemed more hospitable to

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<sup>42</sup> The only party to support the Examiner Motion was Mr. Dondero. [Docket No. 1756].



Movants. Initial Motion ¶ 37 (“[W]hen the Trusts made the Examiner Motion, they believed that the motion would cause delay or a continuance of the confirmation hearing on the Plan ....”); Renewed Motion at 11 (“The Trustees sought the appointment of an examiner to address ... (i) the issues raised ... in the Restriction Motion [*i.e.*, a motion this Court had denied a month earlier], [and] (ii) various objections to the proposed [Plan] raised by the advisors, the retail funds, and the [UST].”) Again, quintessentially vexatious.

68. Accordingly, Movants’ claim of prejudice because this Court did not accede to their demands to delay confirmation (contrary to the interests of creditors), collaterally attack its orders, and forum shop is ridiculous, particularly in light of Movants’ unequivocal admission of their actual intent.

69. No party appealed the denial of the Examiner Motion.

#### **I. February 2021 Confirmation Hearing**

70. Movants cite to the February 2021 confirmation hearing on the Plan (the “Confirmation Hearing”) to support their argument that this Court was biased. Renewed Motion at 11-13; Initial Motion ¶¶ 38-50. Movants principally contend that during the Confirmation Hearing, this Court: (a) “summarily rejected all of the Plan objections lodged by Movants, decreeing them as filed in bad faith” (Renewed Motion at 12) when such objections were no different than those raised by the UST whose good faith was “not questioned;” (b) found the objections were not asserted in good faith; (c) concluded, “without basis,” that the entity Movants were “controlled by Mr. Dondero”; (d) disregarded witness testimony of Mr. Jason Post on the ground that the witness had left Highland’s employ to work for one of the Advisors; and (e) wrongfully accused of Movants of being “vexatious litigants.” *See* Initial Motion ¶¶ 38-50.

71. As a threshold matter, Movants simply ignore the Fifth Circuit’s opinion affirming the Confirmation Order in relevant part. In its opinion, the Fifth Circuit expressly upheld this

Court’s factual findings, including some of the very findings Movants’ complain of here, *e.g.*, Mr. Dondero’s control of the Funds and Advisors, Mr. Post’s credibility, and Mr. Dondero’s penchant for litigation. *NexPoint Advisors, L.P.*, 2022 U.S. App. LEXIS 25107 at \*20-24, 27-37.<sup>43</sup>

72. Substantively, and contrary to Movants’ suggestion, this Court provided Movants with a full and fair opportunity to present and pursue their objections, notwithstanding their tenuous standing. Confirmation Order ¶¶ 18-19. Rather than being “summarily” overruled, this Court conducted a two-day evidentiary hearing during which Movants’ counsel made their arguments and cross-examined witnesses unimpeded. The Court subsequently made detailed findings of fact and conclusions of law in the Confirmation Order supporting the overruling of all the objections, including those of Movants. Movants are obviously unhappy with the Court’s findings and conclusions—which were, again, upheld in material part by the Fifth Circuit—but fail to present any evidence of bias or prejudice arising in connection with confirmation.

73. Finally, Movants’ contention that they were treated differently than the UST disingenuously equates the objectors and is also meritless. Movants asserted spurious objections to (a) plan provisions that had no impact on them as they held no claims in the subject classes (the absolute priority rule); (b) the assumption of certain executory contracts to which they were not party (the actual contract counterparties had consented to assumption of the contracts); and (c) common plan provisions like debtor releases, plan supplements, and a plan injunction. In contrast,

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<sup>43</sup> Movants’ allegation that this Court found them to be “vexatious litigants” is contrary to the record. This Court did *not* find or conclude that Movants are “vexatious litigants.” Rather, this Court determined that Mr. Dondero’s litigation history supported the inclusion of a gatekeeper provision in the Plan. *See* Confirmation Order ¶¶ 80-81; Ex. 30, Appx. 3717-3719. Significantly, the Fifth Circuit affirmed this Court’s findings and concluded that the gatekeeper provision was justified and “sound.” *NexPoint Advisors, L.P.*, 2022 U.S. App. LEXIS 25107 at \*5-6.

the UST filed a six-page “limited objection” that addressed only the scope of the Plan’s exculpation clause—ironically, the only issue reversed on appeal.<sup>44</sup>

74. In sum, Movants’ stubborn instance that this Court’s findings or conduct of the confirmation hearing reflect bias and prejudice *after* those same issues have been affirmed by the Fifth Circuit demonstrates the bad-faith nature of the Renewed Motion.

**J. January and July 2021 Orders Requiring Mr. Dondero’s Appearance**

75. In the Renewed Motion, Movants assert a new “example” of this Court’s bias: Its orders—entered in January 2021, May 2021, and June 2021—“target[ing] Mr. Dondero (as well as his sister Nancy Dondero) by requiring their presence at all hearings, regardless of whether their presence is needed.” Renewed Motion at 16. Again, Movants misstate the facts.

76. During the January 8, 2021, proceeding to determine whether to grant a preliminary injunction against Mr. Dondero, Mr. Dondero admitted that he had not attended the earlier TRO hearing or read the transcript and had “never bothered to read the TRO.”<sup>45</sup> Concerned that his failure to fully participate would create an opportunity for “plausible deniability,” this Court ordered Mr. Dondero—*two months before the Initial Motion was filed*—to appear at all hearings to ensure his compliance with this Court’s orders.<sup>46</sup> Incredibly, Mr. Dondero subsequently failed to appear at a hearing thereby validating the Court’s concerns. Consequently, this Court entered an order on May 24, 2021—sixteen months before the Renewed Motion—clarifying that Mr.

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<sup>44</sup> Compare Docket Nos. 1661 (Dondero), 1667 (Trusts), 1670 (Funds and Advisors), and 1673 (HCRE) with *Limited Objection of the U.S. Trustee* [Docket No. 1671].

<sup>45</sup> Ex. 31, Appx. 3755 (“Q ... At least as of today, you never bothered to read the TRO that was entered against you, correct? A Correct.”).

<sup>46</sup> *Order Granting Debtor’s Motion for a Preliminary Injunction Against James Dondero*, Adv. Proc. No. 20-03190-sgj, Docket No. 59. Members of the Independent Board and/or Highland’s Chief Executive Officer have been present at virtually every hearing in this case.

Dondero was required to appear at all hearings in the bankruptcy case. [Docket No. 2362] Mr. Dondero did not appeal the preliminary injunction or the May 2021 order.

77. This Court has *never* ordered Nancy Dondero to appear at any hearings. Instead, on June 17, 2021—fifteen months before the Initial Motion—the Court ordered the trustee of Dugaboy and Get Good to appear at all hearings and proceedings but only “where either of the Trusts are a party or take a position.” [Docket No. 2458] The Court provided a detailed rationale for its order and it was never appealed. Nevertheless, Movants now falsely assert that Ms. Dondero was required to appear at all hearings “regardless of whether [her] presence [was] needed.”

**K. May 2021 Denial of Mr. Dondero’s Motion to Compel Testimony**

78. In the Renewed Motion, Movants assert as another “new” example of bias this Court’s denial of a “routine litigation step[]” to compel Mr. Seery’s deposition testimony and thereby indicating that it “will treat such [routine actions] as nefarious ‘antagonistic move[s]’ rather than ordinary invocation of legal process.” Renewed Motion at 16. This is not what happened.

79. On May 24, 2021—sixteen months before the Renewed Motion—this Court denied Mr. Dondero’s motion to compel deposition testimony<sup>47</sup> concerning six (out of twenty) Rule 30(b)(6) topics on the grounds that the topics were either irrelevant or sought information in Mr. Dondero’s possession. Ex. 32, Appx. 3963-3964. Despite referencing the “antagonism” between Mr. Dondero and Mr. Seery, this Court did not prevent Mr. Dondero from deposing Mr. Seery on fourteen other deposition topics.

80. Mr. Dondero did not appeal this ruling.

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<sup>47</sup> Adv. Proc. No. 21-03003, Docket No. 49.

**L. August 2021 Order Finding Certain Movants in Contempt of this Court**

81. In the Renewed Motion, Movants cite an order entered on August 4, 2021—thirteen months before the Renewed Motion—holding Mr. Dondero and various non-Movants in civil contempt [Docket No. 2660] (the “Contempt Order”)<sup>48</sup> as “[p]erhaps one of the most telling” examples of this Court’s bias. Renewed Motion at 14-15. Movants, again, misstate the facts and the record and—most importantly—ignore the District Court’s order affirming this Court’s factual and legal findings in the Contempt Order in all material respects.<sup>49</sup>

82. **First**, Movants materially misstate the facts of the April 12, 2021, complaint (the “HV Complaint”).<sup>50</sup> Movants allege the HV Complaint addressed Highland’s “brokering the sale of CLO interests held by HarbourVest ... without prior notice to other CLO investors and without respecting those investors’ right of first refusal” in violation of some undisclosed duty. Renewed Motion at 14. That is wrong, and Movants should know that. They drafted the HV Complaint.

83. As this Court knows, the facts are as follows: Prior to Highland’s bankruptcy, HarbourVest<sup>51</sup> purchased certain of CLOH’s interests in Highland CLO Funding, Ltd. (“HCLOF”), a Guernsey-based investment vehicle,<sup>52</sup> for approximately \$80 million ultimately owning 49.98% of HCLOF’s interests. After Highland’s bankruptcy, HarbourVest filed claims against Highland in excess of \$300 million and sought rescission of its investment in HCLOF

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<sup>48</sup> The Contempt Order is the second time that Mr. Dondero has been held in contempt for violating this Court’s orders. See n.11 *supra*.

<sup>49</sup> *Charitable DAF Fund L.P. v. Highland Cap. Mgmt., L.P.*, 2022 U.S. Dist. LEXIS 175778 (N.D. Tex. Sept. 28, 2022). The only finding not affirmed was the payment of \$100,000 if an appeal was filed. Movants only mention of the District Court order is a one line footnote. Renewed Motion at 15 n.72.

<sup>50</sup> Adv. Proc. No. 21-03067-sgj, Docket No. 1.

<sup>51</sup> “HarbourVest” means, collectively, HarbourVest 2017 Global Fund L.P., HarbourVest 2017 Global AIF L.P., HarbourVest Dover Street IX Investment L.P., HV International VIII Secondary L.P., HarbourVest Skew Base AIF L.P., and HarbourVest Partners L.P.

<sup>52</sup> HCLOF is managed by its Guernsey-based board of directors and is not controlled by Highland.

alleging it was fraudulently induced by factual misrepresentations and omissions made by Mr. Dondero and certain of Highland's employees prior to the bankruptcy.

84. Highland and HarbourVest settled HarbourVest's claims, and Highland filed a motion [Docket No. 1625] seeking Court approval. Under the settlement, HarbourVest received allowed claims totaling \$80 million in aggregate and transferred its interests in HCLOF to a Highland subsidiary, effectively rescinding HarbourVest's investment in HCLOF. All aspects of the settlement were publicly disclosed in Highland's motion. Mr. Dondero, Dugaboy, Get Good, and CLOH all objected. CLOH argued it had a right of first refusal to HarbourVest's HCLOF interests. However, after reviewing Highland's pleadings, HCLOF's governing documents, and applicable law, CLOH determined it had no such right and knowingly and intentionally withdrew its objection. This Court approved the settlement, including the transfer of HarbourVest's interests in HCLOF.

85. Three months later, CLOH, among others (collectively, the "Dondero Plaintiffs"), filed the HV Complaint seeking, among other things, to enforce their alleged right of first refusal—a right CLOH had conceded did not exist.<sup>53</sup> Shortly thereafter, the Dondero Plaintiffs sought to add Mr. Seery as a defendant in clear violation of the Settlement Order and the order appointing Mr. Seery as Highland's chief executive officer and chief restructuring officer [Docket No. 854].

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<sup>53</sup> The District Court referred the HV Complaint to this Court for adjudication under the standing order reference, and, on March 11, 2022, this Court dismissed the HV Complaint on the basis of collateral and judicial estoppel. *Charitable DAF Fund, L.P. v. Highland Cap. Mgmt., L.P. (In re Highland Cap. Mgmt., L.P.)*, 2022 Bankr. LEXIS 659 (Bankr. N.D. Tex. Mar. 11, 2022). The Dondero Plaintiffs appealed, and the District Court reversed and remanded. Ex. 33, Appx. 4017-4038. Contrary to Movants' statements, the District Court did not find, in any way, that the HV Complaint "had merit." Renewed Motion at 15 n.72. Instead, it found that this Court appropriately applied collateral estoppel *sua sponte* and that all of the elements of collateral estoppel were met except one—"actually litigated"—because a settlement under Rule 9019 has a different legal standard. *Charitable DAF Fund, L.P. v. Highland Cap. Mgmt., L.P. (In re Highland Cap. Mgmt., L.P.)*, 643 B.R. 162, 173 (N.D. Tex. 2022). The District Court also found that the first two elements of judicial estoppel—"inconsistency" and "court's acceptance"—were met but that this Court failed to assess the third element—"inadvertence." *Id.* at 175. The District Court remanded to this Court to determine if CLOH's withdrawal of its objection was "inadvertent." On October 14, 2022, Highland filed a renewed motion to dismiss the HV Complaint. Adv. Proc. No. 21-03067-sgj, Docket No. 122 (Bankr. N.D. Tex. Oct. 14, 2022).

Accordingly, this Court, after an evidentiary hearing, issued the Contempt Order finding Mr. Dondero and others in contempt.

86. **Second**, Movants falsely allege Mr. Dondero credibly testified “he was not involved at all in authorizing or preparing the motion to add Mr. Seery” and there was no evidence to the contrary. Renewed Motion at 15. This is directly contradicted by the actual record. As the District Court explained:

Ample evidence supports the bankruptcy court’s factual findings. Dondero has had a significant role in DAF for over a decade. DAF’s assets come in part from Dondero and his “family trusts.” Dondero “was DAF’s managing member until 2012,” and he remains “DAF’s informal investment advisor.” After Dondero stepped down as managing member, that role went to Grant Scott, “Dondero’s long-time friend, college housemate, and best man at his wedding.” Scott ultimately resigned due to “disagreements with ... Dondero.”

Patrick replaced Scott as “DAF’s general manager on March 24, 2021”—19 days before the Seery Motion. Patrick initially had “no reason to believe that Mr. Seery had done anything wrong with respect to the HarbourVest transaction.” Only once “Dondero told [him] that an investment opportunity was essentially usurped” did Patrick “engage[] the Sbaiti firm to launch an investigation” and ask “Mr. Dondero to work with the Sbaiti firm with respect to their investigation of the underlying facts.” After that, Dondero “communicated directly with the Sbaiti firm”—Patrick did not. Dondero “saw versions of the complaint before it was filed” and had “conversations with attorneys” about the complaint pre-filing. That complaint focused on “Seery’s allegedly deceitful conduct” and “mention[ed] Mr. Seery 50 times.” Further, when listing the parties, the complaint listed each party named in the caption along with “[p]otential party James P. Seery, Jr.,” providing his citizenship and domicile.

Further, although Dondero averred that he did not direct the Sbaiti firm to add Seery to the complaint, Dondero also contradicted himself, first claiming that he did not know that “the Sbaiti firm intended to file a motion for leave to amend their complaint to add Mr. Seery,” but then agreeing during the hearing that he “[p]robably” was “aware that that motion was going to be filed prior to the time that it actually was filed.” He also testified to conversations about the Seery Motion, noting that it involved a “very complicated legal preservation” issue.

Based on all that evidence, the Court is not left with a definite and firm conviction that the bankruptcy court erred. After being stymied in the bankruptcy court, Dondero manufactured the exigency for the lawsuit that challenged Seery’s conduct. Dondero’s claim that he “did not suggest that Mr. Seery should be added as a defendant” is not credible. Dondero gave Patrick the idea of challenging



Seery's conduct, and he worked with the Sbaiti firm to bring that idea to fruition in the complaint—a complaint that clearly contemplated adding Seery to the lawsuit. Likewise, his plea that he “had no involvement with the Seery Motion” is not credible. Dondero himself testified to the contents of attorney communications concerning the Seery Motion, eventually admitting that he “probably” had knowledge of the Motion before it was filed. In short, the bankruptcy court did not err, after considering the “totality of the evidence,” in finding that Dondero had “the idea of” suing to “challenge Mr. Seery’s ... conduct,” that he “encouraged Mr. Patrick to do something wrong,” and that Patrick “abdicated responsibility to Mr. Dondero with regard to . . . executing the litigation strategy.”

*Charitable DAF Fund, L.P.*, 2022 U.S. Dist. LEXIS 175778, at \*18-21. The District Court, like this Court, included ample citations to the record, including the direct testimony of both Mr. Dondero and Mr. Patrick, to support its factual findings.<sup>54</sup> It is inconceivable this Court and the District Court both erred in assessing the evidence concerning Mr. Dondero’s direct involvement in violating this Court’s orders, yet Movants ignore the District Court.

87. **Third**, Movants allegations about this Court’s sanctions are false. Movants falsely allege Highland submitted invoices showing it had incurred just \$38,796.50 defending against Mr. Dondero’s contemptuous actions. Not true. Highland submitted invoices for \$187,795. [Docket Nos. 2421-1, 2421-2; Ex. 34, Appx. 4048-4102]. Although this Court added to that amount to compensate for additional costs, this Court’s sanction of \$239,655 was affirmed by the District Court. *Charitable DAF Fund, L.P.*, 2022 U.S. Dist. LEXIS 175778, at \*13-17. Again, Movants ignore the facts and the District Court.

**M. September 2022 Denial of HCRE’s Motion to Withdraw Its Proof of Claim.**

88. Finally, Movants cite to the September 12, 2022, hearing on the withdrawal of HCRE’s proof of claim as an example of this Court’s bias. Renewed Motion at 16-19. This

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<sup>54</sup> Mr. Patrick was a long-time employee of Highland and, on information and belief, works for Skyview—an entity created to service Mr. Dondero and his controlled entities. Mr. Patrick has exclusively worked for Mr. Dondero and/or his controlled entities as a tax attorney for almost fifteen years.



example, like the others, is premised on a material distortion of the record and requires a complete factual reset before Movants' baseless allegations can be addressed.

89. On April 8, 2020, HCRE filed a proof of claim with this Court (Claim No. 146) (the "HCRE Claim") that was signed by Mr. Dondero, HCRE's manager, and filed under penalty of perjury. The HCRE Claim challenged Highland's interest in SE Multifamily Holdings, LLC ("SEMF");

HCRE ... contends that all or a portion of Debtor's equity, ownership, economic rights, equitable or beneficial interests in SE Multifamily does [not] belong to the Debtor or may be the property of [HCRE]. Accordingly, [HCRE] may have a claim against the Debtor.

HCRE Claim, Ex. A. On July 30, 2020, Highland objected to the HCRE Claim [Docket No. 906].

90. On October 16, 2020, HCRE responded [Docket No. 1197] (the "HCRE Response") asserting, among other things, that it believed the SEMF governing documents "improperly allocate[] the ownership percentages of the members thereto due to mutual mistake, lack of consideration, and/or failure of consideration." HCRE Response ¶ 5. The HCRE Response was filed by the law firm of Wick Phillips Gould & Martin LLP ("Wick Phillips").

91. During initial discovery, Highland discovered that Wick Phillips had represented Highland with respect to SEMF. Wick Phillips refused to withdraw despite the conflict, and Highland moved to disqualify them on April 14, 2021 (the "Motion to Disqualify").<sup>55</sup> The Motion to Disqualify was fully briefed<sup>56</sup> and heavily contested with significant pre-trial discovery. On November 30, 2021, this Court held a lengthy hearing on the Motion to Disqualify and ultimately disqualified Wick Phillips from representing HCRE in connection with the HCRE Claim.

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<sup>55</sup> Docket Nos. 2196, 2197, 2198.

<sup>56</sup> Docket Nos. 2278, 2279, 2294, 2893, 2894, 2895, 2927, 2928, 2952.

92. In January 2022, HCRE retained replacement counsel. After six months of HCRE's silence, the parties agreed to an amended scheduling order on June 9, 2022 [Docket Nos. 3356, 3368] and restarted discovery. Discovery included significant document production and depositions of Mark Patrick, BH Equities (a third-party investor in HCRE), Barker Viggato LLP (HCRE's accountant), and James P. Seery, Jr., as Highland's 30(b)(6) witness.

93. Mr. Dondero and Matthew McGraner (a SEMF equity holder) were scheduled to be deposed, and trial was set for early November 2022.

94. However, on August 12, 2022, two days after Mr. Seery's deposition, HCRE filed its motion to withdraw the HCRE Claim [Docket No. 3443] (the "Motion to Withdraw") pursuant to Federal Rule of Bankruptcy Procedure ("FRBP") 3006 and unilaterally canceled the previously scheduled depositions of Mr. Dondero and Mr. McGraner.

95. The Motion to Withdraw (correctly) cited *Manchester, Inc. v. Lyle (In re Manchester, Inc.)* for the test to determine whether a claim could be withdrawn under FRBP 3006. 2008 Bankr. LEXIS, at \*11-12 (Bankr. N.D. Tex. Dec. 19, 2008) (weighing (1) movant's diligence in bringing the motion; (2) movant's "undue vexatiousness;" (3) extent to which the suit has progressed and the costs and expenses incurred by the non-party in preparing for trial; (4) duplicative expense of re-litigation; and (5) adequacy of movant's explanation for withdrawal).

96. On September 2, 2022, Highland filed its opposition to the Motion to Withdraw [Docket No. 3487] (the "Objection to Withdraw") asking this Court to deny the Motion to Withdraw and require Mr. Dondero and Mr. McGraner to sit for the previously agreed depositions or, in the alternative, to condition the withdrawal of the HCRE Claim pursuant to FRBP 3006. Objection to Withdraw ¶¶ 4, 76-80.

97. On September 12, 2022, this Court held a hearing on the Motion to Withdraw. Contrary to Movants' allegations, this Court did not show bias towards Movants at that hearing. Instead, the following is clear from the record:

- HCRE presented *no* evidence regarding the *Manchester* factors and only addressed one *Manchester* factor—legal prejudice—in argument.<sup>57</sup>
- HCRE's only explanation for withdrawing the HCRE Claim was that HCRE "[didn't] need the proof of claim anymore."<sup>58</sup> HCRE did not address why it believed there was a mutual mistake when it filed the HCRE Claim in April 2020 or provide any other explanation for the withdrawal of the HCRE Claim on the eve of trial.
- Highland, in distinction, introduced significant evidence with respect to each of the *Manchester* factors. Specifically, Highland showed that:
  - 1) HCRE was not diligent in filing the Motion to Withdraw having filed it twenty-eight months after filing the HCRE Claim;
  - 2) HCRE was "unduly vexatious" as it (a) had no good faith basis for filing the HCRE Claim in the first instance, (b) forced Highland to spend hundreds of thousands of dollars on discovery, depositions, and the Motion to Disqualify, and (c) withdrew the HCRE Claim only after it had completed its discovery while denying Highland the opportunity to depose Messrs. Dondero and McGraner;
  - 3) The HCRE Claim had been litigated for two years and was, with the exception of the depositions of Mr. Dondero and Mr. McGraner, trial-ready;
  - 4) There was a material risk of duplicative litigation. HCRE (and Mr. Dondero) consistently declined to answer whether withdrawal of the HCRE Claim would preclude future challenges to Highland's ownership interest in SEMF—the subject matter of the HCRE Claim; and
  - 5) HCRE had no adequate explanation for withdrawing the HCRE Claim. HCRE provided no evidence justifying its concern about Highland's interference in SEMF's management and no articulated basis for no longer asserting mutual mistake.

Ex. 35, Appx. 4112-4132.

98. Notwithstanding HCRE's complete lack of evidence, at the hearing, Highland stated, on the record, it would consent to the withdrawal of the HCRE Claim if HCRE (a) made

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<sup>57</sup> Ex. 35, Appx. 4109-4110.

<sup>58</sup> *Id.* Appx. 4109-4110; Appx. 4134.

“an ironclad commitment that HCRE is irrevocably waiving its right to challenge Highland’s interest in [SEMF];” (b) waived its right to appeal; (c) agreed not to rely on its deposition of Mr. Seery for any purpose; and (d) reimbursed Highland’s costs incurred in the two years of litigation on the HCRE Claim. *Id.* Appx. 4114-4115; Appx. 4129; Appx. 4136-4137.

99. HCRE, however, was unable to satisfy even the first requested condition—waiver of its right to challenge Highland’s interest in SEMF.

- First, HCRE’s counsel, Bill Gameros,<sup>59</sup> attempted to enter into an agreement on behalf of his client; however, it was clear from the record that Mr. Gameros had not spoken with his client about the proposed resolution, that he needed “to confer with [his] client” before he could agree, and he had no authority to bind his client.
- Second, after a fifteen minute recess to allow Mr. Gameros to produce a client representative, D.C. Sauter appeared before this Court. This Court asked Mr. Gameros “what is [Mr. Sauter’s] position with HCRE.” Mr. Sauter replied: “I don’t have an official position with HCRE” but alleged, without evidence or support, that Mr. Dondero had authorized him to speak on HCRE’s behalf despite his not being an officer, director, employee, interest holder, or even counsel of HCRE. Mr. Sauter clearly had no legal capacity to bind HCRE.<sup>60</sup>
- Third, Mr. Dondero, HCRE’s manager, appeared before this Court by telephone.<sup>61</sup> Mr. Dondero, however, refused to give an unconditional response to his counsel’s question: “Mr. Dondero, do you agree that [HCRE] will not challenge in any way the estate’s interest in [SEMF], its 46-point whatever percent interest it is” Instead, Mr. Dondero stated Highland’s ownership interest in SEMF “could change over time” and that “no business man can agree” to Mr. Gameros’ question.

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<sup>59</sup> Highland and this Court were both justifiably concerned about Mr. Gameros’ ability to make a binding deal based on their experience with, among other things, the HV Complaint. In early 2021, CLOH, through counsel, conceded on the record that it had no right of first refusal to HarbourVest’s interests in HCLOF. Three months later, CLOH, through new counsel, filed the HV Complaint arguing it did have a right of first refusal. *See* ¶ 84 *infra*.

<sup>60</sup> Movants allege this Court chastised Mr. Sauter. Renewed Motion at 17 (“[T]he Court responded [to Mr. Sauter]: ‘I mean I’m not sure I care what you say, no offense. I don’t think I have a person with clear authority here.’”) The Court directed that statement at John Morris, Highland’s counsel, not Mr. Sauter. Ex. 35, Appx. 4140 (“Mr. Morris, do you want to respond? I mean I’m not sure, frankly, I care what you say....”)

<sup>61</sup> Movants allege this Court “rebuffed [Mr. Dondero] for failing to have access to video, even though he [had] no previous notice he would have to give testimony at the hearing.” Renewed Motion at 18. This Court was justifiably confused by Mr. Dondero’s lack of access to video. Moments before Mr. Dondero’s appearance, Mr. Sauter said he had “to run around the corner and try to make sure [Mr. Dondero] knows how to unmute himself.” *Id.* Appx. 4141-4142. The logical inference from that statement is that Mr. Dondero was in the office with Mr. Sauter, not in his car as he claimed. Regardless, all this Court said about Mr. Dondero’s lack of video was “this is not ideal, you know, without us seeing you.” *Id.* Appx. 4142. That is no “rebuff.”

*Id.* Appx. 4135-4146. Consequently, because of HCRE's (a) inability to satisfy the condition to withdraw and (b) failure to satisfy any of the *Manchester* factors, this Court denied HCRE's request to withdraw the HCRE Claim.

100. Notwithstanding the allegations in the Renewed Motion:

- This Court did not find that HCRE "had acted with 'undue vexatiousness' ... merely because [Highland] opposed the claim and had spent 'hundreds of thousands of dollars' doing so." Renewed Motion at 18. As set forth above, "undue vexatiousness" is a *Manchester* factor which this Court had to assess. After reviewing Highland's voluminous evidence and the lack of evidence from HCRE, this Court simply found "the undue vexatiousness factor ... weigh[ed] in favor of there has been undue vexatiousness." *Id.* Appx. 4156.
- This Court did not "order[] additional depositions to take place and the parties to attend trial." Renewed Motion at 18. The Motion to Withdraw was denied, and, accordingly, the hearing on the HCRE Claim and Highland's previously scheduled depositions of Mr. Dondero and Mr. McGraner would naturally proceed. *Id.* Appx. 4158.
- This Court did not, "as a parting shot," direct the UST to investigate HCRE and Mr. Dondero. Renewed Motion at 18. Significant evidence had been produced at the hearing on the lack of good faith of the HCRE Claim (and Mr. Dondero's potential perjury) (*Id.* Appx. 4117-4123), and this Court was obligated by law to report the matter to the UST pursuant to 18 U.S.C. § 3057(a).<sup>62</sup>

### **ARGUMENT**

101. Section 455 of Chapter 28 of the United States Code provides, in relevant part, that:

(a) Any justice, judge, or magistrate judge of the United States shall disqualify himself in any proceeding in which his impartiality might reasonably be questioned.

(b) He shall also disqualify himself in the following circumstances:

(1) Where he has a personal bias or prejudice concerning a party, or personal knowledge of disputed evidentiary facts concerning the proceedings.

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<sup>62</sup> See 18 U.S.C. § 3057(a) ("Any judge, receiver, or trustee having reasonable grounds for believing that any violation under chapter 9 of this title or other laws of the United States relating to insolvent debtors, receiverships or reorganization plans has been committed, or that an investigation should be had in connection therewith, shall report to the appropriate United States attorney all the facts and circumstances of the case, the names of the witnesses and the offense or offenses believed to have been committed.")

28 U.S.C. § 455(a), (b)(1). “A bankruptcy judge shall be governed by 28 U.S.C. § 455, and disqualified from presiding over the proceeding or contested matter in which the disqualifying circumstances arises or, if appropriate, shall be disqualified from presiding over the case.” FRBP 5004(a).

102. Recusal motions brought under Section 455(a) must be “timely.” *Hill v. Schilling*, 495 Fed. App’x 480, 483 (5th Cir. 2012); *see also Grambling Univ. Nat’l Alumni Ass’n v. Bd. of Supervisors for La. System*, 286 Fed. App’x 864, 867 (5th Cir. 2008) (noting that while “[s]ection 455 does not contain an explicit timeliness requirement ... this Court has consistently inferred such a requirement”) (citing *United States v. Sanford*, 157 F.3d 987, 988 (5th Cir. 1998)). “The timeliness rule requires that ‘one seeking disqualification must do so at the earliest moment after knowledge of the facts demonstrating the basis for such disqualification.’” *Sanford*, 157 F.3d at 988–89 (quoting *Travelers Ins. Co. v. Liljeberg Enters., Inc.*, 38 F.3d 1404, 1410 (5th Cir. 1994)). “The most egregious delay—the closest thing to *per se* untimeliness—occurs when a party already knows the facts purportedly showing an appearance of impropriety but waits until after an adverse decision has been made by the judge before raising the issue of recusal.” *Sanford*, 157 F.3d at 988–89; *see also Delesdernier v. Porterie*, 666 F.2d 116, 122 (5th Cir. 1982) (“Congress did not enact § 455(a) to allow counsel to make a game of the federal judiciary’s ethical obligations; we should seek to preserve the integrity of the statute by discouraging bad faith manipulation of its rules for litigious advantage.”)

103. Even if a motion is timely, whether to grant it is committed to the sound discretion of the targeted court. *See Hill v. Breazeale*, 197 Fed. App’x 331, 335 (5th Cir. 2006). “The judge abuses [his or her] discretion in denying recusal where a reasonable [person], cognizant of the relevant circumstances surrounding [the] judge’s failure to recuse, would harbor legitimate doubts



about that judge's impartiality.” *United States v. Bremers*, 195 F.3d 221, 226 (5th Cir. 1999) (a motion to recuse is committed to the discretion of the targeted judge). “The standard for bias is not ‘subjective’ ... but, rather, ‘objective.’” *Andrade v. Chojnacki*, 338 F.3d 448, 454-55 (5th Cir. 2003) (citing *Vieux Carre Prop. Owners, Residents & Assocs. v. Brown*, 948 F.2d 1436, 1448 (5th Cir. 1991)). In other words, it “is with reference to the ‘well-informed, thoughtful and objective observer, rather than the hypersensitive, cynical, and suspicious person’ that the objective standard is currently established.” *Id.* (quoting *United States v. Jordan*, 49 F.3d 152, 156 (5th Cir. 1995)). “Another maxim is that review should entail a careful consideration of context, that is, the entire course of judicial proceedings, rather than isolated incidents.” *Id.* at 455. Finally, the common-law doctrine called the “extrajudicial source rule” under Section 455 “divides events occurring or opinions expressed in the course of judicial proceedings from those that take place outside of the litigation context and holds that the former rarely require recusal.” *Id.* The movant must: (1) demonstrate that the alleged comment, action, or circumstance was of “extrajudicial” origin, (2) place the offending event into the context of the entire trial, and (3) do so by an “objective” observer's standard. The movant must also demonstrate the “court’s refusal to recuse was not merely erroneous, but, rather, an abuse of discretion.” *Id.* at 456-62.

104. Here, it is indisputable that (a) the Renewed Motion, which largely restates the Initial Motion, is “untimely;” (b) “bias” does not exist; (c) there is no “deep seated antagonism;” and (d) there is no evidence of “extrajudicial knowledge.” The exceptional and rare remedy of recusal is not warranted and the Renewed Motion, like the Initial Motion, must be denied.

**I. The Renewed Motion Must Be Denied as Untimely**

105. This Court denied the Initial Motion on the basis that it was untimely and should deny the Renewed Motion on the same grounds.

106. This Court determined the Initial Motion was “untimely” because it was filed: (a) “more than 15 months after the case was transferred to this Court” and after Movants learned about the facts purportedly showing an “appearance of impropriety,” (b) “after many dozens of orders” were issued by this Court, and (c) “on the eve of a contempt hearing.” Recusal Order at 7. Yet, Movants did not seek recusal until March 2021 and allowed this Court to expend significant judicial resources overseeing this case and Movants’ litigation. Movants offered no credible explanation for the delay in bringing the Initial Motion.

107. The Renewed Motion suffers from the same infirmities but is even less “timely” than the Initial Motion. **First**, the Renewed Motion incorporates the Initial Motion and its “examples” of bias. Those examples were untimely when the Initial Motion was filed in March 2021 and are even more so now. **Second**, the Renewed Motion was filed (a) thirty-four months after this case was transferred to this Court, (b) seven months after the District Court denied the appeal of the Recusal Order, and (c) after this Court entered many hundreds more orders. The “new” examples of bias in the Renewed Motion are also untimely. With one meritless exception, all “new” examples occurred on or before August 4, 2021—over a year ago—with one actually occurring before the Initial Motion was filed. Like the Initial Motion, the Renewed Motion was also filed to prevent this Court from entering orders adverse to Movants—denying the dispositive motions to dismiss filed in the Kirschner Adversary.<sup>63</sup> Supplemental Motion ¶¶ 7, 9.

108. This, alone, constitutes “*per se* untimely.” *See Hill*, 197 Fed. App’x at 335 (holding district court did not abuse its discretion in denying motion to recuse as untimely where party “waited, for no given reason, to raise the issue until after the district court ruled against

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<sup>63</sup> “Kirschner Adversary” means *Marc S. Kirschner, as Litigation Trustee for the Litigation Sub-Trust v. James D. Dondero, et al.*, Adv. Proc. No. 21-03076-sgj (Bankr. N.D. Tex.).



him”); *Sanford*, 157 F.3d at 989 (affirming district court’s denial of recusal motion as untimely where party “knew of the facts purportedly causing an appearance of impropriety,” but waited until after an adverse decision to raise the recusal issue); *Grambling*, 286 Fed. App’x at 867-88 (affirming denial of recusal motion as “*per se*” untimely where “despite having knowledge of the facts underlying its recusal argument,” party “did not immediately move to have this case assigned to a judge from another division or district and instead allowed the case to linger ... for nearly ten months. When the [party] finally acted, it did so only after [the judge] had dismissed its claims”); *Hill v. Schilling*, 2014 WL 1516193, at \*3 (N.D. Tex. Apr. 17, 2014) (affirming judge’s finding that motion to recuse was untimely where it was brought “some eleven months after [plaintiff] and his counsel first became aware of the” facts giving rise to alleged perception of bias); *Da Silva Moore v. Publicis Groupe*, 868 F. Supp. 2d 137, 155 (S.D.N.Y. 2012) (“Plaintiffs here had the requisite knowledge no later than January 4, 2012, but the recusal request did not come until nearly three months later,” noting “I have made no efforts to hide my views, relationships or affiliations. If plaintiffs truly believed that any of these issues, individually or collectively, created a bias or the appearance of partiality, they should have promptly moved for my recusal.”)

109. This Court also appropriately considered the fact that the Initial Motion came on the “eve of the contempt hearing.” Recusal Order at 7. Similarly, Movants seek recusal now, after Mr. Dondero has been twice found in contempt, to prevent this Court from ruling in the Kirschner Adversary. Supplemental Motion ¶ 7. That is, in itself, grounds for denial. See *Weisshaus v. Fagan*, 456 Fed. App’x 23, 34 (2d Cir. 2012) (noting that “[a]lthough there was no dispositive ruling as to [defendant] at the time [plaintiff] brought her recusal motion, the district court aptly noted that the motion came on the heels of its direction that [plaintiff] submit to a deposition, thus strongly suggesting that the motion was a mere fall-back position in response to

an adverse ruling.”); *Da Silva*, 868 F. Supp. 2d at 154 (denying recusal motion where “[i]t appears that plaintiffs are improperly using the recusal motion as a ‘fall-back position’ to an unfavorable ruling.”)

110. In light of the expansive nature of this case and this Court’s extensive knowledge of the proceedings that it has overseen throughout the last thirty-four months, interests of judicial economy also support this Court’s denial of the Renewed Motion. *See United States v. Olis*, 571 F. Supp. 2d 777 (5th Cir. 2008) (affirming denial of recusal motion as untimely where party was aware of facts stated in recusal motion “well before he filed” the motion, noting that party “had duty to file [ ] motion for recusal before the court’s judicial resources were spent on resolution of motions” and party “neither argues nor explains why his delay” was reasonable); *Hill*, 495 Fed. App’x at 484 (“Particularly in light of the expansive nature of these proceedings, considerations of judicial economy likewise countenance our conclusion that the district court did not abuse its discretion”); *United States v. York*, 888 F.2d 1050, 1055 (5th Cir. 1989) (“The motivation behind a timeliness requirement [for Section 455] is [ ] to a large extent one of judicial economy”); *Martin v. Monumental Life Ins. Co.*, 240 F.3d 223, 237 (3d Cir. 2001) (“After a massive proceeding such as this, when the court has invested substantial judicial resources and there is indisputably no evidence of prejudice, a motion for recusal of a trial judge should be supported by substantial justification, not fanciful illusion”); *Weiss haus*, 456 Fed. App’x at 34 (affirming district court’s denial of recusal motion as untimely where party “waited almost nineteen months” to file the recusal motion, at which point the district court had already expended substantial judicial resources overseeing and adjudicating” the parties’ claims).

111. Accordingly, this Court is well within its discretion to deny the Renewed Motion—like the Initial Motion—as untimely.

## **II. The Renewed Motion Must Be Denied on the Merits**

112. Even if the Renewed Motion had been timely, it must be denied on the merits. The Renewed Motion fails to prove that any of the circumstances that would require disqualification under Section 455 are present here.

### **A. There Is No Extrajudicial Bias Present Here**

113. The core of Movants' argument in the Renewed Motion is, as in the Initial Motion, that this Court's "extrajudicial" bias toward Movants stemmed from opinions formed during the Acis Bankruptcy. Renewed Motion at 4-5; Initial Motion ¶¶ 4-13. That argument is still frivolous.

114. As articulated by the Supreme Court, "[o]pinions formed by the judge on the basis of facts of prior proceedings do not constitute a basis for a bias or partiality motion unless they display a deep-seated favoritism or antagonism that would make fair judgment impossible." *Liteky v. United States*, 510 U.S. 540, 555 (1994); *see also Conkling v. Turner*, 138 F.3d 577, 592 (5th Cir. 1998) ("As a general rule, for purposes of recusal, a judge's 'personal' knowledge of evidentiary facts means 'extrajudicial,' so facts learned by a judge in his or her judicial capacity regarding the parties before the court, whether learned in the same or a related proceeding, cannot be the basis for disqualification") (internal quotations omitted). Rather, opinions or beliefs formed from events on the record or from prior proceedings, or "intrajudicial" opinions, are subject to a "deferential" review, and are the "type of opinions/expressions that *Liteky* holds nearly exempt from causing recusal." *Andrade*, 338 F.3d at 460-62.

115. Any opinion allegedly formed by this Court from the Acis Bankruptcy, a prior proceeding, is thus not an "extrajudicial" source and is precisely the type of opinion exempt from warranting recusal. *See Liteky*, 510 U.S. at 555; *Brown v. Oil States Skagit Smatco*, 664 F.3d 71, 81 (5th Cir. 2011) (affirming denial of motion for recusal where "the only facts the [judge] learned about [party's] conduct were learned from judicial proceedings in the instant case and in previous

cases”); *Conkling*, 138 F.3d at 592 (“As a general rule, for purposes of recusal, a judge’s ‘personal’ knowledge of evidentiary facts means ‘extrajudicial,’ so facts learned by a judge in his or her judicial capacity regarding the parties before the court, whether learned in the same or a related proceeding, cannot be the basis for disqualification”) (internal quotations omitted).<sup>64</sup>

116. For these same reasons, Movants’ reliance on this Court’s rulings as evidence of “antagonism” is equally deficient. “[J]udicial rulings alone almost never constitute a valid basis for a bias or partiality motion ... and can only in the rarest circumstances evidence the degree of favoritism or antagonism required ... when no extrajudicial source is involved.” *Liteky*, 510 U.S. at 555. Here, and as set forth above, Movants rely on various rulings issued by this Court to demonstrate “bias.” These rulings, none of which involve an extrajudicial source, simply do not rise to the rare circumstance of evidencing the degree of antagonism warranted for recusal. *See Liteky*, 510 U.S. at 555 (“Almost invariably, judicial rulings are proper grounds for appeal, not for recusal”); *Andrade*, 338 F.3d at 456 (denying recusal based on judicial rulings where events cited “are embodied in judicial actions that Movants could have, but did not, appeal”). Simply put, Movants offer no credible legal or factual basis for recusal. *See Henderson v. Dep’t of Pub. Safety and Corrs.*, 901 F.2d 1288, 1296 (5th Cir. 1990) (“[E]ven the most superficial research would have put [the party] on notice that the factual circumstances he alleged were not grounds for recusal” under *Liteky*, noting “there is absolutely no case authority cited by [party] to the contrary.”)

117. Movants’ “due process” argument that they “are entitled to a full and fair opportunity to make their case in an impartial forum—regardless of their history with that forum” (Renewed Motion at 19-20) is frivolous and should be summarily rejected. Movants fail to support

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<sup>64</sup> Movants rely on only one allegedly “extrajudicial” source relating to this Court’s inquiries into COVID-related “PPP loans.” Renewed Motion at 8-9; Initial Motion ¶ 52. However, as noted *supra*, this Court took no action against Mr. Dondero or any of the other Movants and did not even ask them to respond.

any notion of a “due process” violation. Nor could they. The record of this case shows the great lengths this Court has gone through to respect Movants’ due process rights, notwithstanding their limited, if any, skin in the game. The cases cited by Movants in support of their contention are entirely inapplicable. *Miller v. Sam Houston State Univ.*, 986 F.3d 880, 893 (5th Cir. 2021) does not address the standard for “recusal” under Section 455 or the “extrajudicial” source rule. Rather, *Miller* deals with whether a case should be reassigned to a different district court judge on remand after the original judge did not give plaintiff the opportunity for discovery and *sua sponte* dismissed a plaintiff’s claim of sex discrimination and retaliation under the Fair Labor Standards Act. Movants’ other case on this point is equally irrelevant.<sup>65</sup> The types of exceptional circumstances warranting recusal in those cases are not present here. Movants otherwise offer no legal basis in support of their argument. Accordingly, this Court properly exercised its discretion in finding that there was no “extrajudicial” source warranting recusal.

**B. This Court Does Not Have Deep-Seated Antagonism Toward Movants**

118. Similarly, there is no basis to find that this Court has “demonstrate[d] such a ‘high degree of favoritism or antagonism as make fair judgment impossible.’” Renewed Motion at 22. Movants contend the “record is replete with examples” of this Court’s “antagonism” such that a reasonable observer would doubt this Court’s impartiality. *Id.* Movants’ arguments are without merit.

119. “Judicial remarks that are critical or disapproving of, or even hostile to, counsel for the parties or their cases, ordinarily do not support a bias or partiality challenge.” *Liteky*, 510 U.S. at 555. In support of their argument that this Court harbored “bias” toward Movants, Movants

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<sup>65</sup> The Court in *In re Chevron U.S.A., Inc.*, 121 F.3d 163, 167 (5th Cir. 1997), denied a petition for a writ of mandamus challenging denial of recusal premised on racist remarks, where, although a “reasonable person might indeed harbor doubts about the trial judge’s impartiality” in a “racially-charged case such as the instant one,” the judge had already presided over the case for so long such that recusal at that stage “would be unprecedented.”

refer to a number of this Court's statements regarding Mr. Dondero and his conduct. *See generally* ¶¶ 29-32, 34-100 *supra*. In relying on such statements, Movants disregard the law on recusal. *See Andrade*, 338 F.3d at 459 (affirming denial of recusal motion premised on judge's negative comments made on the record—including describing a witness as a “crazy, murdering son-of-a-bitch” and referring to parties' attempt to introduce certain evidence as “bullcrap”) (citing *Liteky*, 510, U.S. at 555)). As this Court previously found, Movants' cited remarks are, at best, “clashes between a court and counsel,” and such remarks are “simply insufficient” for recusal. Recusal Order at 10; *see also United States v. Landerman*, 109 F.3d 1053, 1066 (5th Cir. 1997) (affirming denial of motion to recuse where district judge allowed “the Government more leeway during its questioning and did interrupt defense counsel's questioning more often than the Government's questioning”); *Garcia v. Woman's Hosp. of Tex.*, 143 F.3d 227, 230 (5th Cir. 1998) (affirming denial of motion to recuse where district judge had made unflattering comments about plaintiff's ability to prove her case).

120. Based on the entirety of the proceedings before this Court, in which all events raised by Movants relate to either this Court's knowledge of prior proceedings or this Court's remarks during these proceedings, the exceptional remedy of recusal is not warranted. *See United States v. Williams*, 127 Fed. App'x 736, 737-38 (5th Cir. 2005) (“As our review of the entire context of the judicial proceedings in which the events challenged in this case arose reveals no disqualifying judicial bias, we conclude that there was no abuse of discretion in the district court's denial of [the] recusal motion”); *Henderson*, 901 F.2d at 1296 (affirming court's denial of recusal motion, where “none of the circumstances requiring disqualification under § 455 are present here” and “the trial judge was well within his discretion in finding that the motion for recusal was not well founded, either in fact or in law.”)

121. This Court, respectfully, should again find that that Movants' assertions do not "rise to the threshold standard of raising doubt in the mind of a reasonable observer as to the judge's impartiality" (Recusal Order at 10) and deny the Renewed Motion.

### **III. This Court Lacks the Authority to Grant Movants' Alternative Relief**

122. Pursuant to 28 U.S.C. § 158(a), the District Court sits as a court of appeals over this Court and reviews (a) this Court's final orders and (b), if leave is granted by the District Court, its interlocutory orders. 28 U.S.C. § 158(a)(1), (3). In its February Order, the District Court held that, as a matter of law, an order denying a motion to recuse is "an interlocutory order from which no appeal lies prior to this Court entering a final judgment" and is not an appealable collateral order. *See, e.g.,* Ex. 12, Appx. 2106. And, as set forth on Exhibit 36 (Appx. 4165-4169), there is still no final judgment; multiple matters are currently pending before this Court or are on appeal to the District Court or the Fifth Circuit.<sup>66</sup> Yet, Movants, again, ask this Court to "make clear that any order denying recusal is final so that Movants may appeal this Court's order to the Northern District of Texas." Renewed Motion at 24.

123. As discussed above, in the Highland Objection, and at the August 31, 2022 status conference, it is not for this Court to determine whether its orders are final and appealable. Movants' therefore request this Court to take actions that, respectfully, it has no authority to take: (a) enter an order declaring any interlocutory order it enters denying the Renewed Motion "final" and (b) dictate to the District Court that it has jurisdiction to hear an appeal of that interlocutory order. Movants' request should be denied as a matter of law.

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<sup>66</sup> *See Friendly Fin. Serv.-Eastgate, Inc. v. Dorsey (In re Dorsey)*, 489 Fed. Appx. 763, 764 (5th Cir. 2012) ("Here, there is a final judgment from the bankruptcy court, but the appeal of that judgment has not been fully resolved. ... [W]e lack jurisdiction to review the motion to recuse. Friendly Finance must await the final resolution of its appeal.")

**CONCLUSION**

124. For the foregoing reasons, Highland respectfully requests that this Court deny the Renewed Motion and grant such other relief the Court deems just and proper.

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Dated: October 31, 2022

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# EXHIBIT 7

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**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

In re:

HIGHLAND CAPITAL MANAGEMENT, L.P.

Debtor.

Chapter 11

Case No. 19-34054 (SGJ)

JAMES DONDERO, HIGHLAND  
CAPITAL MANAGEMENT FUND  
ADVISORS, L.P., NEXPOINT  
ADVISORS, L.P., THE DUGABOY  
INVESTMENT TRUST, THE GET  
GOOD TRUST, and NEXPOINT REAL  
ESTATE PARTNERS, LLC, F/K/A HCRE  
PARTNERS, LLC, A DELAWARE  
LIMITED LIABILITY COMPANY'S  
AMENDED REPLY IN SUPPORT OF  
AMENDED RENEWED MOTION TO  
RECUSE PURSUANT TO 28 U.S.C. §  
455

**MOVANTS' AMENDED REPLY IN SUPPORT OF AMENDED RENEWED MOTION  
TO RECUSE PURSUANT TO 28 U.S.C. § 455**

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## **I. INTRODUCTION**

The Objection to Renewed Motion to Recuse (“Objection”) filed by Highland Capital Management, L.P. (“HCMLP” or the “Debtor”) only underscores why recusal is not just warranted but necessary in this case. HCMLP devotes only nine pages of its Objection to actual legal argument. But that argument fails to address or distinguish much of the case law cited in Movants’ Amended Renewed Motion to Recuse (the “Renewed Motion”) [Doc. 3570] and relies on a litany of irrelevant cases that are easily distinguishable. The remaining 41 pages of the Objection consist of procedural background (critical parts of which are wrong) and “additional background,” which is largely rhetoric designed to exploit the Court’s existing bias.

The main thrust of HCMLP’s Objection is that the Renewed Motion is untimely and that the Court’s rulings are correct and final. But HCMLP cites the wrong legal standard for timeliness and relies on cases that have nothing to do with the posture of *this* case. HCMLP’s other refrain—that all of the Court’s rulings discussed in the Renewed Motion are correct and final—is both ironic (given HCMLP’s argument that the Court’s order on recusal cannot be considered “final”) and irrelevant to the ultimate issue of whether the Court’s treatment of Movants is objectively biased such that recusal is appropriate. HCMLP’s only answer to that key question is that the Court has said it is not biased, and so it must be true. That is not the standard for recusal and provides no basis to deny Movants’ Renewed Motion. The Renewed Motion should be granted.

## **II. HCMLP’S ITERATION OF THE “FACTS” IS IRRELEVANT AND WRONG**

HCMLP’s 41-page recitation of “facts” is laden with unsubstantiated assertions, misinformation, and irrelevant arguments that appear largely designed to distort rather than educate. Movants see little utility in addressing many of those statements, which are irrelevant to the underlying question of whether the Court bears an objective bias against Movants requiring recusal. Instead, Movants address only the most egregious examples of factual misstatements.

**A. HCMLP Misrepresents The Procedural History Of This Case**

Although not relevant to the legal question of whether recusal is warranted, HCMLP devotes substantial space in its Objection to discussing actions that HCMLP took early in the bankruptcy case and attempting to hold those actions against Mr. Dondero. *See, e.g., Opp.*, ¶¶ 1, 30-32, 34. For example, while HCMLP accuses Mr. Dondero of forum shopping in connection with the filing of HCMLP’s bankruptcy, HCMLP has been represented by the same counsel, Pachulski Stang Ziehl & Jones LLP (“Pachulski”), since before the bankruptcy was filed. Pachulski was the law firm that filed HCMLP’s chapter 11 bankruptcy in Delaware on HCMLP’s behalf. Moreover, Pachulski mounted a lively argument to the Delaware court against transferring HCMLP’s bankruptcy to this Court based on some of the very same concerns Movants have raised in their recusal motion. Renewed Mot. at 5 and nn.20-22.

Additionally, while HCMLP also claims that Mr. Dondero cannot complain about this Court’s bias because HCMLP did not appeal the Delaware court’s order transferring HCMLP’s bankruptcy to the Northern District of Texas, only HCMLP could appeal such a decision, not Mr. Dondero. Notably, HCMLP completely omits any facts related to Pachulski’s representation of HCMLP at the time, including any legal advice or representations that Pachulski may have given in connection with any decision regarding pursuing an appeal. It is exceptionally misleading for Pachulski to now argue that Mr. Dondero did something wrong or otherwise sat on his hands.

HCMLP likewise alleges that Mr. Dondero “voluntarily surrendered control of Highland to an independent board of directors” and failed to object to or appeal (and to the contrary, “affirmatively approved”) the language of the related Settlement Order restricting Mr. Dondero’s actions and allowing the Court to sanction him. *Obj.*, ¶¶ 38-39.<sup>1</sup> But again, HCMLP does not

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<sup>1</sup> Mr. Dondero surrendered his positions at Strand, not HCMLP. *See* Settlement Order, Dkt. 339. Notably, while HCMLP argues that Mr. Dondero “voluntarily surrendered” his positions, HCMLP at the same time argues



want to discuss the legal advice that Pachulski (which represented HCMLP at that time) may have given in connection with any of those decisions by HCMLP.

Finally, to justify the Court's treatment of Movants, HCMLP repeatedly invokes the supposed "history and culture of litigiousness" at HCMLP under Mr. Dondero's leadership as well as the "plethora" of rulings and other judgments issued against both Mr. Dondero and his affiliates prior to bankruptcy. *See* Obj., ¶¶ 1, 26, 42. Although Movants dispute HCMLP's characterization of the company's culture prior to bankruptcy, it is worth noting that the decisions made by Highland regarding litigation prior to bankruptcy were not "propagated" solely by Mr. Dondero but were often conceived of and approved by other "human beings," including Thomas Surgent, HCMLP's former and current Chief Compliance Officer, its former Deputy General Counsel, and its current General Counsel. *See* Obj., ¶ 42. HCMLP conveniently buries Mr. Surgent's significant role in the company's past. Further, HCMLP fails to cite a single pre-bankruptcy ruling or judgment *against Mr. Dondero*, and Movants are aware of none. Nonetheless, HCMLP is content to make this statement repeatedly as though it is fact, which is consistent with what HCMLP has done throughout these bankruptcy proceedings.

**B. HCMLP Misreads The Court's Order On Movants' Motion To Supplement**

At the outset of its Objection, HCMLP argues that Movants' Renewed Motion should be rejected because it was filed in violation of the Court's order denying Movants' Motion for Final, Appealable Order and Supplement to Motion to Recuse ("Motion to Supplement"). Obj., ¶ 23 & n.21. That order directed Movants to either (1) file a "simple motion," seeking only a "revised and amended recusal order" but removing language that Movants perceived to impede their appellate rights, or (2) "file a new motion . . . based on alleged new evidence or grounds for

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confusingly and contradictorily that Mr. Dondero was "forced to resign." *Compare* Obj., ¶ 38, *with* Obj., ¶ 32.

recusal” not previously considered by the Court. Order, Dkt. 3479 at 3. Importantly, however, the Court’s order on the Motion to Supplement came on the heels of a hearing in which the Court specifically told Movants they could file a “new motion to recuse . . . to start this over *and* supplement the record.” App’x at 0210 (emphasis added).<sup>2</sup> HCMLP now argues that what Movants were supposed to file was a motion to recuse limited to new record evidence of bias and nothing more. That argument is both nonsensical and irrelevant.

The entire point of Movants’ Motion to Supplement was to ensure that an appellate court, when reviewing Movants’ request for recusal, has the benefit of the *entire* record supporting recusal, as Movants made clear in their Motion to Supplement and at the hearing on that motion. *See* Dkt. 3470 at 4; App’x at 0207. If the Court’s order were read in the manner suggested by HCMLP, that would mean an appellate court could only consider a small portion of the record on appeal from the Court’s denial of Movants’ Renewed Motion, which would give the appellate court only a fraction of the relevant picture. That makes no sense and adopting HCMLP’s reading of the order would only further impede Movants’ due process right to build an appellate record based on all salient evidence, which is all Movants have been trying to do. In fact, HCMLP acknowledges that such attempt to restrict the record would be improper, as it admits that the Court must focus on the “entirety of the proceedings.” Obj., ¶ 120.

In any event, HCMLP’s argument makes no difference to whether the Court should grant or deny Movants’ Renewed Motion. Movants’ basis for recusal is not a single fact or an isolated incident. Instead, Movants seek recusal based on a pattern of treatment throughout the bankruptcy proceedings that, taken as a whole, demonstrate both the appearance of bias and actual animus toward Movants. There is no procedural or statutory bar to filing a motion to recuse at any time

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<sup>2</sup> All references to “App’x” are to Movants’ Appendix filed concurrently with their Renewed Motion. *See* Dkt. 3542-1 and 3571-1.

under these circumstances, based on any record evidence the moving party deems relevant to the issue. The Court may disagree that the evidence cited supports the relief requested, but Movants' mere inclusion of prior evidence is not a reason to deny the Renewed Motion.

**C. HCMLP's Arguments About The Outcome Of Various Rulings Are Irrelevant**

HCMLP also spends much of its time arguing that various rulings by the Court are final, were not appealed or have been upheld on appeal, or were otherwise correct. *See, e.g.*, Obj., ¶¶ 6, 12 n.11, 35, 39, 45, 64, 69, 71, 80. That is irrelevant. As Movants acknowledged in their Renewed Motion, recusal ordinarily should not be used as a mechanism to challenge the outcome of rulings issued by the courts. *See* Renewed Mot. at 20. And that is not what Movants seek to do. Instead, Movants seek recusal because the Court's *process*—including its overt negative rhetoric, its departure from usual procedures, and its general treatment of Movants—reflects the type of deep-seeded animosity that would cause any objective observer to question the Court's impartiality.<sup>3</sup>

In short, it does not matter whether the Court “got it right” or not. Recusal is required where, as here, the Court has acted in a manner that is partial, or at the very least appears partial.

**D. HCMLP Distorts The Factual Record And Fails To Cite Relevant Evidence**

HCMLP spills a lot of ink describing (in a manner rife with misstatements and distortions but often lacking citations or evidentiary support) what happened at various hearings cited by Movants in the Renewed Motion as evidence of bias. Again, the outcome of various motions and

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<sup>3</sup> In any event, it is ironic that HCMLP argues so strenuously that any order on recusal cannot be final when it argues that various other interlocutory orders of this Court are necessarily final. *See* Obj., ¶¶ 3, 67. Notably, the issue of finality in this context is not as simple as HCMLP would have this Court think. In chapter 11 cases, there typically is no “final judgment” the way there is in an ordinary civil case in federal district court. For that reason, courts have held that the order confirming the chapter 11 plan of reorganization is the “final judgment” in bankruptcy. *See, e.g., In re Shank*, 569 B.R. 238, 249 (Bankr. S.D. Tex. 2017) (citing *United Student Aid Funds, Ins. v. Espinosa*, 559 U.S. 260, 269 (2010)). The Plan was confirmed and became effective more than a year ago in this case. The vast majority of HCMLP's assets have been liquidated. Unsecured creditors have been paid a significant percentage of their claims. Yet HCMLP would seemingly have the courts conclude that that the case still is not “final” for purposes of appeal.

hearings makes little difference to this analysis. *How* those results came to be, on the other hand, makes all the difference. Thus, in addition to clarifying some of the more egregious misstatements made by HCMLP in the Objection, Movants will also clarify its use of the Court's hearing and rulings to demonstrate the Court's bias.

***The June 2020 CLO Holdco Hearing.*** HCMLP argues the Court's statements and actions at the CLO HoldCo hearing are not evidence of bias because "neither CLOH nor the DAF are Movants." Obj., ¶ 47. HCMLP further argues that Movants have the facts wrong because, HCMLP insists, "the \$2.5 million was deposited into the court registry *at CLOH's request.*" Obj., ¶ 48 (emphasis in original). Both of these arguments are wrong.

First, it makes no difference that CLOH and the DAF are not Movants in the Renewed Motion. Both HCMLP and the Court have repeatedly argued that every entity remotely connected to Mr. Dondero is "controlled" by him, including CLOH and the DAF.<sup>4</sup> Moreover, the whole point is that the Court's animus toward Mr. Dondero results in the Court treating all of Mr. Dondero's affiliates (or presumed affiliates) as inherently suspicious, leading to rulings that are at odds with the evidence and the law. This is precisely what happened at the CLO Holdco hearing.<sup>5</sup>

Second, HCMLP's argument that CLOH's money was deposited into the Court registry because CLOH wanted it there is disingenuous at best. Indeed, even the Debtor argued to the

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<sup>4</sup> Indeed, one of the reasons that the Court refused to release CLOH's money, despite the Debtor's argument that it should do so, is because Matt Clemente, on behalf of the Unsecured Creditors Committee, argued at the hearing that the Court should disallow the distributions to CLOH and the DAF because those entities were "owned and/or controlled by Mr. Dondero." HCMLP App'x, at 3245.

<sup>5</sup> HCMLP argues that "Movants cannot have it both ways" and "[e]ither CLOH and the DAF are controlled by Mr. Dondero or they are not." Obj., ¶ 18. They are not "related" but are "connected." But it is HCMLP that is trying to have it both ways: it has argued throughout the bankruptcy proceedings that CLOH and the DAF, like many other entities, are "controlled" by Mr. Dondero, but they take the position in their Objection that the Court's treatment of CLOH and the DAF has nothing to do with him. In any event, the Plan (a document drafted by HCMLP) identifies CLOH and the DAF as "Related Parties," meaning that HCMLP views Mr. Dondero, CLOH, and the DAF as operating in lock-step. See Plan at 14.

Court at the hearing that the money should be released to CLOH. *See* March 4, 2020 Hr’g Tr. at 17:8-22, HCMLP App’x at 3234. However, when it became apparent that the Court was disinclined to release the money, Mr. Dondero’s counsel proposed that, in the event the Court denied the motion, the funds at issue should be distributed into the registry of the Court as an alternative to permitting HCMLP to retain them. *See id.* at 3260. CLOH and the DAF certainly did not request that the Court retain the funds in its registry indefinitely, nor did they argue that depositing the funds in the Court’s registry was the correct course of action.

HCMLP also argues that the Court’s actions were not biased because CLOH sought a release of its money from the Court’s registry less than a month later, something HCMLP deems “evidence of CLOH’s bad faith.” Obj., ¶ 19. Accusing Mr. Dondero and any entity connected to him of “bad faith” is another favorite tactic of HCMLP, likely because the Court has demonstrated its receptiveness to accusations of bad faith against Mr. Dondero, even when there is no valid basis for or evidence supporting the accusation. But in this particular instance, the Court did not find that CLOH was acting in bad faith by seeking a release of money that indisputably belonged to it. And again, CLOH never agreed that its money could remain in the Court’s registry indefinitely. In any event, HCMLP’s argument in this regard is particularly misleading because HCMLP agreed to the release of CLOH’s money. It did so because *there was no good faith reason* to refuse to do so. Notably, although the parties objecting to the release of CLOH’s funds indisputably had no legal basis to object and no right to the funds (i.e., *zero* ownership interest in the funds), at no time did the Court comment that their objections were “Rule 11 frivolous” or threaten the objectors with sanctions.

***The December 2020 Restriction Motion.*** HCMLP also argues at length about why the Court’s actions at the hearing on the Restriction Motion do not support recusal. Obj., ¶¶ 51-56.

In particular, HCMLP cites a string of “admissions” from one of HCMLP’s former Executive Vice Presidents, Dustin Norris, to argue that Mr. Norris provided “all of the evidence the Court needed to reach its conclusion” that Mr. Dondero was the sole person responsible for filing the Restriction Motion (which sought to prevent the liquidation of certain CLO assets). Obj., ¶¶ 54-55. But HCMLP conveniently fails to include all of the testimony Mr. Norris provided regarding the decision by the Retail Funds and the Advisors to file the Restriction Motion.<sup>6</sup> Mr. Norris actually testified that, while Mr. Dondero vocalized concern about HCMLP’s decision to liquidate the CLO assets, the Advisors’ internal legal team, compliance team, and Mr. Norris working with outside counsel, along with senior management of Highland Capital Management Fund Advisors decided to pursue filing the Restriction Motion. See December 16, 2020 Hr’g Tr. at 29:21-30:1, HCMLP App’x at 3368. This is the critical testimony, and the Court simply ignored because it did not fit the narrative that Mr. Dondero is the bad actor behind every legal motion made in HCMLP’s bankruptcy proceeding and nobody around him is able to make their own informed decision.

***The January 2021 Injunctive Relief Hearing.*** Drawing on one of its favorite unsupported themes (i.e., Mr. Dondero as puppet master), HCMLP next argues that the Court’s treatment of the Retail Funds and Advisors at the January 2021 injunctive relief hearing was appropriate because “Mr. Dondero caused the Advisors and Retail Funds to continue interfering with, and unjustifiably threatening, Highland.” Obj., ¶ 57. Of course, HCMLP cites no evidence for this accusation. Then HCMLP doubles down, and it accuses Movants of “failing to disclose key facts” relating to the hearing. Obj., ¶ 59. The first such “fact” is HCMLP’s argument that Movants “now admit”

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<sup>6</sup> The “Retail Funds” are Highland Income Fund, NexPoint Strategic Opportunities Fund, and NexPoint Capital, Inc. The “Advisors” are Highland Capital Management Fund Advisors, L.P. and NexPoint Advisors, L.P. Renewed Mot. at 19-20. Although there is no evidence of record that these entities are or were owned or controlled by Mr. Dondero (and HCMLP cites to none), in keeping with its tactic of arguing that every entity is “controlled” by Mr. Dondero, HCMLP labels the Retail Funds and Advisors the “Dondero Parties” and argues that the Retail Funds are “controlled” by him. Obj., ¶¶ 53, 63. They are not.

the K&L Gates Letters were improper. Obj., ¶ 60. In support of this argument, HCMLP quotes a short-hand description of the K&L Gates Letters from Movants’ original recusal motion. *Id.*, ¶ 60 n.40. Movants most certainly did not and do not admit that the K&L Gates Letters were improper. Those letters did nothing more than tell the Debtor that the Retail Funds and Advisors intended to *seek the Court’s permission* to lift the automatic stay to exercise their contractual rights.

HCMLP nonetheless argues (again, under the guise of “fact”) that the K&L Gates Letters were “quintessentially vexatious and sanctionable conduct” because they sought previously denied relief through alternative means. Obj., ¶ 60 (citing *Nix v. Major League Baseball*, 2022 U.S. Dist. LEXIS 104770, at \*58-65 (S.D. Tex. June 13, 2022)). It is unclear how a letter explaining the Retail Funds’ and Advisors’ intent to seek Court permission to act could possibly be considered vexatious, and the case cited by HCMLP does not clear up that mystery. In *Nix*, the plaintiff filed multiple repetitive lawsuits in various jurisdictions and also lawsuits in the same jurisdiction alleging slightly different causes of action. 2022 U.S. Dist. LEXIS, at \*58-65. That is vastly different from the situation involved here, where the Retail Funds and Advisors took non-judicial action by asking the Debtor not to liquidate CLO assets at below market value and advising the Debtor that they would seek Court intervention if necessary.

***The January 2021 Examiner Motion.*** HCMLP also argues that the Court’s disenfranchisement of Movants makes no difference because Movants “admit” they acted for an improper purpose in seeking the appointment of an examiner in advance of the February 2021 confirmation hearing. Obj., ¶ 67 (citing Movants’ original recusal motion). Specifically, according to HCMLP, Movants “admit” that they filed a motion for an examiner “to force a delay of the long-scheduled Confirmation Hearing.” *Id.* But the quote HCMLP cites (which is from Movants’ original recusal motion as opposed to the Renewed Motion) is taken out of context. The



very next sentence of the original recusal motion explains that Movants sought to have the examiner motion heard on an *expedited basis* to *prevent* delay of the confirmation hearing, which might occur if the motion was heard on an ordinary schedule. *See* Original Recusal Mot., Dkt. 2061, ¶ 37.<sup>7</sup> Rather than provide expedited relief—something the Court has done many times at HCMLP’s request—the Court set the hearing on Movants’ motion on a date *after* the scheduled confirmation hearing, ensuring that Movants could not be meaningfully heard because, as the Court knew, an examiner cannot be appointed after plan confirmation.<sup>8</sup>

***Orders Requiring Mr. Dondero to Appear.*** HCMLP does not meaningfully dispute that the Court took the extraordinary measure of requiring Mr. Dondero to appear at all hearings, including hearings that had nothing to do with him. Instead, HCMLP argues (without citation) that Mr. Dondero proved that the Court’s order was appropriate when he “subsequently failed to appear at a hearing thereby validating the Court’s concerns.” Obj., ¶ 76. This accusation is highly disingenuous. As Mr. Dondero’s counsel explained on the record at that hearing, the motion at issue (a motion to continue) was set on an expedited basis, Mr. Dondero’s counsel was not aware that Mr. Dondero needed to attend non-evidentiary hearings in the main bankruptcy case and, therefore, counsel failed to coordinate with Mr. Dondero to apprise him of the hearing and his need to appear, which counsel admitted was an “oversight” on counsel’s part.<sup>9</sup> In other words, there is no evidence that Mr. Dondero deliberately flouted the Court’s order. Notwithstanding counsel’s admission that the mistake was his, the Court *sua sponte* issued a new order requiring Mr. Dondero

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<sup>7</sup> Notwithstanding that HCMLP ignores the context of the quote it relies on (which actually shows that Movants’ intent was the opposite of delay), HCMLP deems Movants’ act of filing the examiner motion “quintessentially vexatious.” Obj., ¶ 67.

<sup>8</sup> For that reason, HCMLP’s observation that “[n]o party appealed the denial of the Examiner Motion” makes no sense. As HCMLP’s counsel is no doubt aware, an examiner cannot be appointed after plan confirmation, so any appeal of the Court’s order would have been futile and no doubt would have been labeled by HCMLP as “vexatious.”

<sup>9</sup> *See* Supp. App’x, Ex. Z, May 20, 2021 Hr’g Tr. at 17:20-22:26.



to appear at every hearing going forward, whether substantive or not, and whether he took a position on the issue to be heard or not. *See* Order dated May 24, 2021, Dkt. 2362.

HCMLP also strenuously argues that the Court “*never* ordered Nancy Dondero to appear at any hearings.” Obj., ¶ 77. But HCMLP admits that the Court *did* order the trustee of The Dugaboy Investment Trust (“Dugaboy”) and Get Good Trust to attend any hearings involving those entities or hearings at which those entities took a position. Order, Dkt. 2458. And the Court knew at that point that Mr. Dondero’s sister, Nancy Dondero, was the acting trustee of Dugaboy. The Court only ordered the trustees to appear because it “ha[d] concerns whether these Trusts [were] simply acting at the direction of Mr. Dondero and are not independent parties.” *Id.* at 3. In other words, the Court’s order intentionally targeted Mr. Dondero.<sup>10</sup> In the more than three years since this bankruptcy proceeding began, the Court has not ordered any other party to attend all hearings.

***Other Supposed “Facts”.*** In addition to these factual misstatements and distortions, HCMLP also fails to cite evidence and, on numerous occasions, couches allegations as fact. By way of example only:

- HCMLP makes numerous statements of supposed “fact” without citing any evidence to support the allegation, including, but not limited to: Obj., ¶¶ 28 (Mr. Dondero and his entities are legion), 30 (chapter 11 filed in Delaware because Mr. Dondero thought it would be a more hospitable forum), 37 (settlement was necessary due to Dondero entities’ history of self-dealing), 42 (Mr. Dondero and his entities have a history of litigiousness supported only by a footnote that is further factual argument rather than evidence to support such an allegation), 57 (Mr. Dondero continued to cause advisors to interfere with HCMLP), 63 (Mr. Dondero controls all of the Dondero entities and causes them to attempt to reassert control

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<sup>10</sup> HCMLP also argues that the Court’s order requiring the trustees for Dugaboy and Get Good to appear at hearings was much narrower than the order regarding Mr. Dondero. Obj., ¶ 77. While the Court did not order the trustees to attend all hearings, the order was nonetheless incredibly broad. It required Ms. Dondero as trustee to attend “all future hearings in th[e] Bankruptcy Case in which the Trusts have taken or are taking a position.” Order, Dkt. 2458, at 3. The order further clarified: “This directive does not apply merely to evidentiary hearings or “substantive” hearings, and [sic] it applies to the underlying bankruptcy case as well as related adversary proceedings in which the Trusts are parties or take positions.” *Id.*

over HCMLP), 82 (Movants filed the HV Complaint).

- HCMLP repeatedly attributes actions to the Movants that the Movants did not take and calls every party it describes a “Dondero party,” again without citation to any evidence of ownership, control, or even involvement. *See, e.g.*, Obj., ¶ 1, 53, 63, 82, 85.
- In describing the Court’s “experience with Mr. Dondero,” HCMLP cites (as one example of Mr. Dondero’s prior “bad acts”) that “Mr. Dondero allegedly orchestrated a fraudulent transfer of assets that left the Acis debtors judgment proof.” Obj., ¶ 29. It is unclear how an unsubstantiated “allegation” could support this Court’s opinions of Mr. Dondero, but this highlights the problem.

HCMLP’s recitation of supposed facts falls well short of providing any viable reason to reject Movants’ Renewed Motion.

#### **E. HCMLP’s Factual Arguments Only Underscore Why Recusal Is Necessary**

What is perhaps most telling about HCMLP’s recitation of “facts” is its tendency to repeatedly emphasize those points that it believes will resonate with this Court, even where the point is untethered to fact.

Most notably, HCMLP repeats its allegations that the problem here is not judicial bias but “the never-ending, meritless, vindictive, and vexatious litigation strategy that Mr. Dondero stubbornly clings to regardless of the burdens imposed on the judicial system, the havoc wrought, and the damages inflicted on himself, Highland’s creditors, and even his own steadfast loyalists.” Obj., ¶ 2. That statement is remarkably ironic, for a number of reasons. First, as HCMLP acknowledges, “[t]his Court did *not* find or conclude that Movants are ‘vexatious litigants.’” *Id.*, ¶ 71 n. 43 (emphasis in original).<sup>11</sup> Nonetheless, HCMLP uses that adjective to describe Mr.

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<sup>11</sup> Under Texas law, a Court “‘may find a *plaintiff* a vexatious litigant if the defendant shows that there is not a reasonable probability that the plaintiff will prevail in the litigation against the defendant’ and one of three additional prerequisites has occurred within the last seven years ... These additional elements include (1) the filing of at least five suits as a *pro se* litigant that have been dismissed against the plaintiff; (2) relitigating a case *pro se* after having previously received an adverse and final determination; and (3) a prior finding in state or federal court that the plaintiff is a vexatious litigant in an action concerning the same or substantially similar facts.” *Baldwin v. Zurich Am. Ins. Co.*, 2017 WL 2963515, \*4 (W.D. Tex. July 11, 2017) (citing Tex. Civ. Prac. & Rem. Code § 11.054).

Dondero no less than *12 times* in its Objection alone.<sup>12</sup> HCMLP goes as far as using an out-of-context quote to describe Movants as “quintessentially vexatious.”<sup>13</sup> “Vexatious” is also the adjective most used by HCMLP and its counsel to describe Mr. Dondero when arguing before this Court.<sup>14</sup> Consequently, it only makes sense that the adjective: (1) found its way into the Court’s order confirming HCMLP’s Fifth Amended Plan of Reorganization (as Modified) (the “Plan”), (2) provided the purported justification for the Court to adopt a sweeping channeling provision, and (3) has been subsequently regurgitated by appellate courts, as if there has been some finding or legal basis to declare Mr. Dondero “vexatious.”<sup>15</sup> There has not, which is why the Court’s ubiquitous use of the term is so problematic and so emblematic of the Court’s bias.

HCMLP likewise repeats the same tired accusation that a myriad of “courts and arbitration panels” in various states and foreign jurisdictions have adjudicated claims or ruled against Mr. Dondero. Obj., ¶¶ 1, 6.<sup>16</sup> HCMLP does not cite any examples of such judgments or rulings, because there are none.<sup>17</sup> That reality does not seem to bother HCMLP; instead, HCMLP merely

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<sup>12</sup> Obj., ¶¶ 2, 60, 67, 70, 71, 95, 97, 100; *see also id.*, ¶ 42 (describing the “culture of litigiousness” under Mr. Dondero’s control).

<sup>13</sup> Obj., ¶¶ 67.

<sup>14</sup> *See, e.g.*, Dkt. 1828, ¶ 22 (“Exculpation is particularly appropriate in this case to stem the tide of frivolous and vexatious litigation against the Exculpated Parties which Dondero and his Related Entities are seeking so desperately to continue to pursue.”); Dkt. 3487 at 2 (“abruptly moving to withdraw its Dondero-signed proof of claim after two years of litigation, and after taking Highland’s deposition but days before its own Witnesses were to be deposed, is a textbook example of vexatiousness—and is just the latest instance of Mr. Dondero bringing motions, or asserting claims, or filing objections, only to withdraw them after forcing Highland to spend time, money, and effort addressing them.”); Dkt. 3550, ¶ 22 (“The Gatekeeper was created to give Highland, among others, breathing room to consummate the Plan and manage Highland’s assets free from Mr. Dondero’s vexatious and harassing litigation for the benefit of all creditors.”).

<sup>15</sup> *See, e.g., NexPoint Advisors, L.P. et al. v. Highland Cap. Mgmt., L.P.*, No. 21-10449 (5th Cir. Aug. 19, 2022), Opinion at 8, 14.

<sup>16</sup> *See also id.*, ¶ 28 (claiming that “[t]he adverse rulings *against Mr. Dondero* and his entities are legion,” but citing none).

<sup>17</sup> The only actual examples cited by HCMLP are the arbitration award issued in favor of the Redeemer Committee against HCMLP, and a discovery ruling issued by the Delaware Chancery Court in a totally separate proceeding. Obj., ¶¶ 26-27 & nn.25-26. But again, neither the arbitration award or the discovery ruling were issued against Mr. Dondero.

argues that the actual parties involved in those legal battles were controlled by Mr. Dondero, so the Court should attribute any bad findings to him. Obj., ¶ 28 n.7. Despite being legally and factually unsupported, the Court has previously adopted that logic, which is why HCMLP employs it here.

More importantly, it makes no difference whether *other* courts have ruled against parties controlled by Mr. Dondero on other issues. The Due Process Clause of the United States Constitution requires an impartial and disinterested tribunal. *Caperton v. A.T. Massey Coal Co.*, 556 U.S. 868, 877 (2009) (“It is axiomatic that a fair trial in a fair tribunal is a basic requirement of due process.”). Section 455 was enacted because litigants “ought not have to face a judge where there is a reasonable question of impartiality.” H. Rep. No. 1453, 93rd Cong., 2d Sess. 1 (1974), reprinted in 1974 U.S. Code Cong. & Admin. News 6351, 6355. Movants are entitled to fair treatment in *this* Court on the evidentiary record actually before it.

### **III. HCMLP’S LEGAL ARGUMENTS ARE MERITLESS**

#### **A. HCMLP’s Argument Regarding Timeliness Is Wrong**

Throughout its Objection, HCMLP repeatedly references the timing of Movants’ Renewed Motion, arguing that the length of time that has passed since various rulings issued by the Court makes the Renewed Motion “per se” untimely. Obj., ¶¶ 102, 108. HCMLP’s argument misstates the law and misses the point.

As a preliminary matter, the Fifth Circuit Court of Appeals has never adopted a “per se untimeliness” rule. To the contrary, the Fifth Circuit has expressly “declined” to do so. *United States v. Sanford*, 157 F.3d 987, 988 (5th Cir. 1998). Indeed, even in *Hill v. Schilling*, 495 F. App’x 480, 483 (5th Cir. 2012)—the case cited by HCMLP for its “per se untimeliness” argument—the Fifth Circuit did not adopt or apply a per se rule. Instead, the Court, faced with a *single alleged act* of judicial impropriety, explained that “*the closest thing to per se untimeliness*”

occurs “when a party already knows the facts purportedly showing an appearance of impropriety but waits until after an adverse decision has been made by the judge before raising the issue of recusal.” *Hill*, 495 F. App’x at 483 (emphasis added). In *Hill*, unlike here, the movants sought recusal based solely on their allegation that the trial judge’s spouse held an economic interest in one of the parties. *Id.* Despite knowing about the economic interest for some time, the movants proceeded through trial and did not move to recuse the judge until after receiving an unfavorable judgment. *Id.* In that very different circumstance, the Fifth Circuit agreed that the motion to recuse was untimely.<sup>18</sup>

The Fifth Circuit’s reasoning in *Hill* (and the remaining cases cited by Movants) has no application to this case, where Movants assert a *pattern of conduct* that, taken as a whole, reveals both the appearance of bias and actual animus towards Movants. See *Davis v. Board of School Com’rs of Mobile Cnty.*, 517 F.2d 1044, 1051 (5th Cir. 1975) (grounds for recusal exist “where such pervasive bias and prejudice is shown by otherwise judicial conduct as would constitute bias against a party”). Nor is this a situation where Movants have employed a “wait and see” approach and only sought recusal after an adverse judgment. As HCMLP itself argues, nothing in this case is “final,” the Kirschner litigation (which the Court has recommended it should retain through trial) is in its nascent stages, the Court continues to preside over several other adversary proceedings involving Movants, and the Plan allows the Court to sit as gatekeeper over any potential disputes

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<sup>18</sup> The entirety of the case law cited by HCMLP is similarly inapposite. In each of those cases, there was a single alleged basis for recusal, either the judge’s personal relationship with one of the parties or the judge’s economic interest in the outcome of the litigation. See *Sanford*, 157 F.3d at 988 (recusal based on fact that one party’s counsel previously testified against judge); *United States v. Olis*, 571 F. Supp. 2d 777, 783 (5th Cir. 2008) (recusal based on judge’s alleged social contacts with interested parties); *Grambling Univ. Nat’l Alumni Ass’n v. Bd. of Supervisors for La. System*, 286 F. App’x 864, 867 (5th Cir. 2008) (recusal based on court’s prior working relationship with counsel, a former judge of the same court); *Travelers Ins. Co. v. Liljeberg Enters., Inc.*, 38 F.3d 1404, 1410 (5th Cir. 1994) (recusal based on judge’s social contacts with interested parties); *United States v. York*, 888 F.2d 1050, 1055 (5th Cir. 1989) (recusal based on judge’s knowledge of extrajudicial facts as a result of familial relationship with one party); *Delesdernier v. Porterie*, 666 F.2d 116, 122 (5th Cir. 1982) (recusal based on court’s prior working relationship with counsel).

even touching upon the Plan. Movants seek recusal now because the Court's bias and animus represents a *continuing and ongoing harm* that can only be remedied if a non-biased fact-finder presides over the myriad proceedings still before the Court. There is no timing issue under these circumstances.

Further, HCMLP's contention that concerns of judicial economy render the Renewed Motion untimely is also wrong. As Movants explained in their opening brief, the goal of 28 U.S.C. § 455 is to promote public confidence in the judicial system by avoiding *even the appearance of* partiality. *See* Renewed Mot. at 19-20; *see also Levitt v. Univ. of Texas at El Paso*, 847 F.2d 221, 226 (5th Cir. 1988). For that reason, courts addressing this issue have consistently chosen impartiality over judicial economy, including in cases where recusal was sought only on remand after trial. *See* Renewed Mot. at 23 & n.122 (citing cases). As these courts have explained, "the gain in protecting against actual bias, prejudice, or conflict of interest outweighs the loss to judicial economy . . ." *See, e.g., York*, 888 F.2d at 1055. Judicial economy is not more important than impartial justice and certainly is no reason to deny the Renewed Motion.

**B. Movants Do Not Rely On Extrajudicial Bias, Nor Is It Required For Recusal**

HCMLP next contends that the "core" of the Renewed Motion is extrajudicial bias, which it claims does not exist. Obj., ¶ 113. This is a gross mischaracterization of Movants' arguments. Movants expressly do not rely on extrajudicial bias as the basis for recusal, nor is extrajudicial bias a prerequisite to recusal, as Movants explained in their opening brief. *See* Renewed Mot. at 20 n.102, 103. Rather, in *Liteky*, a case on which HCMLP principally relies, the Supreme Court clarified that extrajudicial bias, while a common basis for establishing grounds for recusal, is not the exclusive means. *Liteky v. United States*, 510 U.S. 540, 551, 554 (1994) ("The fact that an opinion held by a judge derives from a source outside judicial proceedings is not a *necessary* condition for 'bias or prejudice' recusal, since predispositions developed during the course of a



trial will sometimes (albeit rarely) suffice.”). It bears repeating that “judicial remarks during the course of a trial” that “reveal such a high degree of favoritism or antagonism as to make fair judgment impossible,” *will* support a bias or partiality challenge. *Id.* at 555; Renewed Mot. at 21. The Fifth Circuit recognized this “pervasive bias” exception to the extrajudicial bias doctrine even before *Liteky*. *See Davis*, 517 F.2d at 1051.

In any event, as HCMLP acknowledges, Movants do point to at least one instance in which the Court relied on an extrajudicial source—a news article that the Judge read—to make inquiries about whether HCMLP applied for or received COVID-related Payroll Protection Plan (“PPP”) loans. *Obj.*, ¶ 46 n. 64. HCMLP nonetheless argues that the Court’s reliance on an extrajudicial source is not evidence of bias because the Court took no action against Mr. Dondero or Movants and only required HCMLP to respond to the Court’s inquiries. *Id.* HCMLP misses the point. The reason that Movants cite this particular example is because the Court raised the issue of PPP loans only because of the Court’s unfavorable perception (untethered to any factual basis) of Mr. Dondero. Specifically, the Court stated that it had “extrajudicial knowledge thanks to keeping up with current events” and openly questioned in Court whether “Mr. Dondero or Highland affiliates” *improperly* obtained PPP loans.<sup>19</sup> An exchange then occurred between the Court and HCMLP’s counsel in which HCMLP’s counsel represented that the Debtor had not obtained a PPP loan but that he had “no way of answering” whether “Mr. Dondero, or any of his affiliated funds” had done so.<sup>20</sup> As a result, the Court required Debtor’s counsel to investigate whether any such loan had been obtained and to report back to the Court, explaining “you can probably imagine the different things going through my brain,” and clarifying, “I’m not expecting it to be Highland Capital

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<sup>19</sup> Movants’ App’x, Ex. E at 42:10-20.

<sup>20</sup> *Id.* at 42:25-43:22.

Management, LP.”<sup>21</sup> In short, the Court directed HCMLP to investigate Mr. Dondero and his affiliates for suspected wrongdoing based on an admittedly extrajudicial source. That is evidence of bias based on an extrajudicial source that weighs in favor of recusal.

**C. There Can Be No Doubt Of The Court’s Antagonism For Movants**

HCMLP next argues that there is no basis to find that the Court has demonstrated the degree of favoritism or antagonism necessary for recusal. Obj., ¶ 22. However, in making this argument, HCMLP cites little more than the Court’s own subjective denial of bias. *See* Obj., ¶ 12 (quoting Court’s statements that it has “the utmost respect for [Movants]” and “no disrespect for Mr. Dondero”); *id.* at ¶ 119 (noting the Court’s characterization of its statements as mere “clashes between a court and counsel” that are “simply insufficient” for recusal). That cursory response ignores the substantial body of statements made by the Court throughout these proceedings, including statements where the Court accuses Mr. Dondero and his affiliates of wrongdoing (often based on little more than suspicion), describes them as bad actors, and determines that they lack credibility in virtually every situation in which they are called to give testimony.<sup>22</sup>

HCMLP’s response also ignores the substantial body of case law cited in Movants’ opening brief, which contain examples of bias warranting recusal that were far less egregious than what has occurred in this case. If, as HCMLP insists, the Court focuses on the “entirety of the proceedings” (Obj., ¶ 120), there can be no doubt that the Court’s statements amount to much more than mere “clashes between a court and counsel.” The Court’s negative statements about Mr. Dondero and his affiliates are so consistent and pervasive that they have been regurgitated ad

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<sup>21</sup> *Id.* at 43:13-22.

<sup>22</sup> *See, e.g.*, January 26, 2021 H’rg Tr. at 240:14-20 (The Court to Mr. Dondero: “But the more I hear, the more I feel you’re just trying to burn the house down. Okay? Maybe it’s an either/or proposition with you: I’ll either get my company back or I’ll burn the house down. That’s what it feels like.”); Confirmation Order, Dkt. 1943 at ¶ 19 (“[T]he Bankruptcy Court questions [the objectors’] good faith. Specifically, the Bankruptcy Court considers them all to be marching pursuant to the orders of Mr. Dondero.”).



nauseum by his detractors, adopted by HCMLP as a method of bolstering almost every argument it makes before this Court, and repeated by appellate courts even when this Court's statements do not amount to true "findings" of fact. By way of summary, the Court has:

- admitted that the negative opinions the Court formed about Mr. Dondero during the Acis Bankruptcy cannot be excised from the Court's mind;
- made repeated references to proceedings in the Acis Bankruptcy to justify findings in the HCMLP proceedings that are not otherwise supported by this bankruptcy record;
- made repeated negative statements about Mr. Dondero, as well as entities and individuals that the Court perceives to have some relationship to Mr. Dondero, in connection with the Court's ruling;
- repeatedly threatened Mr. Dondero and his counsel with sanctions, questioned Movants' good faith, or concluded Movants were acting in bad faith for simply: (1) defending lawsuits and motions; (2) asserting valid legal positions; and/or (3) preserving their rights, including in the exact manner in which others have been permitted to do so (e.g., the US Trustee's objections to the Plan);
- sanctioned Mr. Dondero in connection with a motion that he and others testified he had no role in filing or responsibility for authorizing;
- prophylactically sanctioned Mr. Dondero and other entities and counsel if and when they assert their lawful appellate rights;
- disregarded the presumption that related corporations have institutional independence and concluded, without supporting evidence, that any entity the Court deems to be connected to or controlled by Mr. Dondero (i.e., including highly regulated, publicly-traded funds governed by independent boards) is essentially no more than a tool of Mr. Dondero;
- disregarded the testimony of any witness with a connection to Mr. Dondero as per se less credible, which includes attorneys and persons who owe fiduciary duties and ethical obligations; and
- ruled against Mr. Dondero and Movants at every possible opportunity, regardless of the evidence and the testimony before the Court.

In its Renewed Motion, Movants cited the Court to several cases in which the courts held that the same type of obvious antagonism displayed here was sufficient to require recusal. Renewed Mot. at 7 n.32, 9 n.40, 22 n.114. HCMLP does not attempt to address those cases, much

less distinguish them. And many of those cases involve much less antagonism than what is at issue here. *See e.g., Johnson v. Sawyer*, 120 F.3d 1307, 1334-38 (5th Cir. 1997) (appearance of bias found based on judicial remarks like: the court had a “bone to pick” with the Internal Revenue Service; questioning the witness’s integrity because the testimony contradicted the court’s prior order; expressing concern post-trial about the conduct of the lawyers; attributing assertions to the wrong counsel); *Sentis Grp., Inc., Coral Grp., Inc. v. Shell Oil Co*, 559 F.3d 888, 904-05 (8th Cir. 2009) (a “sufficiently high degree of antagonism” was found where the court directed profanities at Plaintiffs or Plaintiffs’ counsel, denied Plaintiffs a meaningful opportunity to respond to Defendants’ argument that misconstrued the court’s prior orders, and dismissed Plaintiff’s attempt to explain those orders); *see also United States v. Microsoft Corp.*, 56 F.3d 1448, 1464 (D.C. Cir. 1995) (noting “the district judge’s failure to accord any weight to Microsoft’s interests in making its determination adds to the appearance of bias in this case”).

The test for disqualification is simple: would it appear to a reasonable person that the court’s impartiality may be questioned? 28 U.S.C. § 455(a); *Liljeberg v. Health Servs. Acquisition Corp.*, 486 U.S. 847, 850 (2001). A cursory review of the record from these proceedings makes the answer to that question an easy “yes” here. The Court’s orders targeting Mr. Dondero (and those the Court deems associated with him) compromise the appearance of justice. *Rorrer v. City of Stow*, 743 F.3d 1025, 1049-50 (6th Cir. 2014) (finding the appearance of impartiality from the court’s issuance of a one-sided discovery order that limited the number of witness plaintiff may call without explanation or apparent rationale). So do the Court’s consistent expressions suggesting it has already decided Mr. Dondero is a bad actor. *See Matter of Johnson*, 921 F.2d 585, 587 (5th Cir. 1991) (judge abused discretion in declining to recuse where the record included statements that the judge “all but made up [his] mind as to what he was going to do in the case and

that he was “not in the least inclined to be neutral”); *United States v. Bergrin*, 682 F.3d 261, 283-84 (3d Cir. 2012) (the court’s repeated expressions of discomfort with the manner in which an indictment was plead allowed the court’s impartiality to reasonably be questioned); *United States v. Whitman*, 209 F.3d 619, 625-26 (6th Cir. 2000) (the court’s impromptu lecture of defendant’s counsel’s attitude during proceedings “had the unfortunate effect of creating the impression that the impartial administration of the law was not his primary concern”). Viewed holistically, this record is more than sufficient to raise the appearance of partiality.

**D. HCMLP Mischaracterizes The Alternative Relief Sought By Movants**

Finally, HCMLP argues that this Court has no authority to grant Movants’ request to issue a ruling on Movants’ Renewed Motion that eliminates the retention of jurisdiction language that appeared in the Court’s prior order denying recusal. According to HCMLP, “it is not for this Court to determine whether its orders are final and appealable,” and the Court “has no authority” to enter an order of the type requested by Movants. Again, HCMLP mischaracterizes the relief sought by Movants and is wrong.

Contrary to HCMLP’s argument, Movants do not expect (and do not ask) this Court to make any *ruling* that its order on recusal is final, or to otherwise include language of finality. Movants merely ask the Court to *eliminate* any existing “reservation” language that could be construed by an appellate court as rendering the order non-final on the issue. As Movants have now explained multiple times, when Movants appealed this Court’s denial of their original motion to recuse, the District Court held it lacked jurisdiction to consider the appeal because the Bankruptcy Court’s ruling was non-final. *See* Renewed Mot. at 2 & n.6; *see also* Movants’ App’x, Ex. U at 5:11-6:9. In describing the Bankruptcy Court’s order, the District Court expressly noted the last sentence of that order, in which the Bankruptcy Court “reserve[d] the right to supplement or amend th[e] ruling.” *Id.*; *see also* *Dondero v. Hon. Stacey G. Jernigan*, Civ. Action No. 3-21-

CV-0879-K, Dkt. 39 at 2. HCMLP itself argued on appeal that this reservation of rights language was important and impeded finality because “Judge Jernigan’s potential future supplementation or amendment of the Recusal Order ‘might change the calculus’ of the order.” *See id.*, Dkt. 31 at 5. Movants simply ask this Court to remove any perceived impediment to appellate review.

For that reason, HCMLP’s argument that the Court does not have authority to give the alternative relief requested by Movants makes no sense. This Court can obviously craft its orders using whatever language (or eliminating any language) it sees fit. That is all Movants ask the Court to do. HCMLP’s final argument should be rejected.

#### **IV. CONCLUSION**

It is time to put motion practice relating to recusal to an end. Movants respectfully request that the Court consider the *entirety* of the record supporting recusal and issue an order on Movants’ motion that accounts for the lengthy history of this case and the whole body of evidence presented. Movants also request that the Court issue an order that does not contain reservation of rights or other limiting language that could be later interpreted by an appellate court as an impediment to appellate jurisdiction.

Dated: December 15, 2022

Respectfully submitted,

**CRAWFORD, WISHNEW & LANG PLLC**

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**CERTIFICATE OF SERVICE**

The undersigned certifies that on December 15, 2022, a true and correct copy of the above and foregoing document was served on all parties and counsel set to receive notice by the Court's ECF system.

/s/ Michael J. Lang  
Michael J. Lang

# EXHIBIT 8

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

In re:

HIGHLAND CAPITAL MANAGEMENT, L.P.

Debtor.

Chapter 11

Case No. 19-34054 (SGJ)

JAMES DONDERO, HIGHLAND CAPITAL MANAGEMENT FUND ADVISORS, L.P., NEXPOINT ADVISORS, L.P., THE DUGABOY INVESTMENT TRUST, THE GET GOOD TRUST, and NEXPOINT REAL ESTATE PARTNERS, LLC, F/K/A HCRE PARTNERS, LLC, A DELAWARE LIMITED LIABILITY COMPANY'S SUPPLEMENTAL MEMORANDUM OF LAW IN SUPPORT OF AMENDED RENEWED MOTION TO RECUSE PURSUANT TO 28 U.S.C. § 455

**MOVANTS' SUPPLEMENTAL MEMORANDUM OF LAW IN SUPPORT OF  
AMENDED RENEWED MOTION TO RECUSE PURSUANT TO 28 U.S.C. § 455**

James Dondero, Highland Capital Management Fund Advisors, L.P., NexPoint Advisors, L.P., The Dugaboy Investment Trust, The Get Good Trust, and NexPoint Real Estate Partners, LLC, f/k/a HCRE Partners, LLC, a Delaware limited liability company (collectively, “Movants”) file this *Supplemental Memorandum of Law in Support of Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455*, supplementing their Amended Renewed Motion to Recuse Pursuant to 28 U.S.C. § 455 (the “Amended Renewed Recusal Motion”) [DE # 3570-3571.1] with information regarding two books published by Judge Jernigan, which Movants recently learned about and read. Those books, which were written and published while the Court was presiding over the bankruptcies of Acis Capital Management, L.P., Acis Capital Management GP, LLC, and HCMLP (the “Bankruptcy Proceedings”), contain derisive commentary about financial industry executives, the financial industry generally, and the financial instruments specifically at issue in HCMLP’s bankruptcy.

Further, the second novel appears based on Judge Jernigan’s experiences with HCMLP and Mr. Dondero in the Bankruptcy Proceedings.

On February 27, 2023, Highland Capital Management Fund Advisors, LP filed a motion to recuse in the case styled: *In re: Highland Capital Management LP*, case number 21-03076, in the U.S. Bankruptcy Court for the Northern District of Texas. As addressed in that motion, the two novels at issue contain highly antagonistic statements about the hedge fund industry, hedge fund managers, and the same investment vehicles that the Court knows HCMLP managed pre-petition. While the Court claims at the outset of each novel that they are works of fiction, there can be little doubt, under the circumstances, that the books are based upon Judge Jernigan’s experiences as a sitting bankruptcy judge—and, in particular, from the Court’s experience presiding over the Bankruptcy Proceedings.

The first novel, *He Watches All My Paths*, was released on January 3, 2019, just weeks before the Court confirmed the joint bankruptcy plan of Acis Capital Management, L.P. and Acis Capital Management GP, LLC (collectively, “Acis”)—companies for which Mr. Dondero served as CEO and for which HCMLP performed certain management services prior to Acis’s bankruptcy. Against that backdrop, the book describes the financial industry as being dominated by “[h]igh flying hedge fund managers” that “suck up money like an i-robot vacuum” and seem to “make money no matter what” and who routinely show “outrageous amounts of hubris” as part of their “bro culture.” Moreover, the novel’s central protagonist, a Dallas federal bankruptcy judge, suspects that the death threats she is receiving are coming from a hedge fund manager that has previously appeared in her court.

The second novel, *Hedging Death*, was released in March 2022, less than a year after HCMLP’s Plan became effective and while the Bankruptcy Proceedings were still ongoing.



*Hedging Death* invokes even more details from the Bankruptcy Proceedings. Again, the central protagonist of the novel is a Dallas bankruptcy judge, and the protagonist’s husband is, like Judge Jernigan’s husband, a retired police officer and private investigator.<sup>1</sup> The story involves a Dallas hedge fund manager who is described as a reckless investment manager and vexatious litigant—the same language that the Court has described Mr. Dondero in the Bankruptcy Proceedings. The investment firm in the novel is called *Ranger Capital* and is experiencing economic distress largely due to extensive litigation stemming from bad investments. Notably, HCMLP’s original name was *Ranger Asset Management*, as is prominently disclosed on the website of Mr. Dondero’s investment firm NexPoint and which has been mentioned in other filings in the Bankruptcy Proceedings. In addition, HCMLP, like the “fictitious” *Ranger Capital*, initially sought chapter 11 protection because of investor litigation. The similarities do not stop there. In the novel, *Ranger Capital*, like HCMLP, is a “multi-billion dollar conglomerate, which manage[s] not just hedge funds but private equity funds, [collateralized debt obligations], CLOs, REITs, life settlements, and all manner of complicated financial products.” HCMLP and its affiliates managed hedge funds, private equity funds, CDOs, CLOs,<sup>2</sup> REITS, life settlement portfolios, and private investment accounts for institutions around the world—exactly the same unusual mix of investments at issue in the second “fictional” novel.<sup>3</sup> There can be no question that the basis for this mix of investments is derived from the Court’s work in *Acis* and *Highland Bankruptcies*.

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<sup>1</sup> See *Hedging Death*, back cover.

<sup>2</sup> Notably, *Highland* was a pioneer that launched one of the first ever CLOs and was the world’s largest CLO manager for years.

<sup>3</sup> Notably, there are no other enterprises in Dallas that manage this mixture of product types. Moreover, this mixture includes products not normally found at the same firm because they (1) require divergent skill sets and teams to manage, (2) usually have significantly different time horizons for asset realization (which require a diverse base of investors with different timing needs), and (3) have limited overlap in which managed funds can take investments, such as CLOs and CDOs (which only can invest in debt), private equity (which is equity only), and REITs (which are real-estate only). Consequently, firms normally do not manage combinations of CLO and CDOs on one hand and REITs and private equity on the other, or products that are regarded as esoteric even within the finance community, such as life settlements portfolios.

Indeed, even financial hubs such as New York and Los Angeles have only a limited number of firms with the mixture of products found at HCMLP.<sup>4</sup> Notably, the novel describes the life settlement industry—an industry the Court knows that HCMLP and Mr. Dondero invested in—as “creepy,” “immoral,” “unethical,” and “should be illegal.”

In short, Judge Jernigan’s writings, which any reasonable person would agree appear patterned after Mr. Dondero, are additional evidence that the Court harbors exceedingly negative views about hedge fund managers and the hedge fund industry, generally, as well as Mr. Dondero specifically. At the very least, the commentary made in the novels about the financial managers, the financial industry, and the financial products at issue would lead a reasonable observer to question the Court’s impartiality in these Bankruptcy Proceedings, mandating recusal.

In short, the Court’s negative opinions of Mr. Dondero, Movants, and their perceived affiliates—as set forth in the Amended Renewed Recusal Motion and as reflected by the Court’s commentary in two recently-published novels—reveal a high degree of antagonism, which makes it nearly impossible for Mr. Dondero and the Affected Parties to fully defend themselves and assert their rights in this forum, including in connection with claims filed against Mr. Dondero and Affected Parties. At a minimum, that is the perception that has been created.<sup>5</sup>

Movants hereby supplement the Amended Renewed Recusal Motion. In doing so, pursuant to 28 U.S.C. § 455, Movants respectfully request the Court, after considering the Amended Renewed

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<sup>4</sup> Highland’s unique history created this diversity of product types. Highland primarily was a CLO manager that then created hedge funds to house its purchase of CLO equity tranches. Highland only opened its private equity funds when, in the 2008 financial crisis, bankruptcies forced many of the CLO’s debt positions to convert to equity. Highland created REITs because Dondero made personal investments in real estate, and a transactional lawyer hired in the legal department evidenced a flare for real estate investments which proved successful enough to support a REIT business. Life settlements also were the idea of a single analyst from another business unit to whom Dondero gave an opportunity. The Highland mixture of products likely exists only at a sprawling firm that invests in almost all asset types, or but not at any other founder-managed mid-size firm.

<sup>5</sup> *Liteky v. United States*, 510 U.S. 540, 551 (1994); *In re Kansas Pub. Employees Retirement Sys.*, 85 F.3d 1353, 1358 (8th Cir. 1996).

Recusal Motion and this Supplement thereto, grant their Motion and recuse herself from presiding over this proceeding. In the alternative, Movants hereby request that the Court make clear that any order denying recusal is final on the issue so that Movants may pursue any appellate remedies that exist, including mandamus.

Dated: March 3, 2023

Respectfully submitted,

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**CERTIFICATE OF SERVICE**

The undersigned certifies that on March 3, 2023, a true and correct copy of the above and foregoing document was served on all parties and counsel set to receive notice by the Court's ECF system.

/s/ Michael J. Lang

Michael J. Lang

# EXHIBIT 9

# Hedge Fund Alert

THE WEEKLY UPDATE ON FUND MANAGEMENT INTELLIGENCE

**FEBRUARY 1, 2023**

- 2 Commodity Operation Expands Offerings
- 2 West Tower Builds for Expected Big Debut
- 3 Niederhoffer Maps Inflation-Shield Fund
- 4 Bankruptcy Litigant: Recuse Novelist Judge
- 5 Shikuma Touts New Tech, Same Strategy
- 6 Crypto Firm Seeks LPs for First Offering
- 6 Startup Courting Job Candidates Pre-Launch
- 9 LATEST LAUNCHES

## THE GRAPEVINE

**Ivan Chee** has signed on with **Millennium Management** as a senior portfolio manager. A quantitative specialist who trades mortgage products, Chee started at the New York multi-strategy firm in January. He previously spent more than six years at **Squarepoint Capital**, where his coverage included commercial mortgage-backed securities and related products, including derivatives and risk-transfer bonds. Chee earlier mined the asset class at **Premium Point Investments** and **Morgan Stanley**. Millennium manages \$58 billion.

**Ron Biscardi** is in the midst of holding his largest conference ever at the Fontainebleau Miami Beach hotel this week, with the **iConnections** event expanding into the Eden Roc Miami Beach hotel next door. Nearly

➤ See GRAPEVINE on Back Page

## Equity Firm Led By Conatus Alum Shuts Down After Failing to Recover From Tech-Stock Swoon

A brutal first half last year appears to have undone **Emerson Point Capital**, with multiple sources saying the Larchmont, N.Y., equity shop recently closed its doors.

Emerson Point, led by former **Conatus Capital** portfolio manager **Amir Mokari**, generated strong returns over its first four years of operation, but last year's rout in growth stocks – and particularly technology shares – led to steep losses in all three of its funds. The firm, which managed \$825 million of gross assets as recently as July, terminated its SEC registration on Jan. 26. The operation appears to have spent the latter half of 2022 unwinding its positions.

➤ See EMERSON POINT on Page 7

## Maounis Steers Verition to Fast-Growing AUM, Solid Performance Amid Hiring Binge

Buoyed by inflows and performance gains, **Verition Fund Management** continues to add staff at a blistering pace emblematic of the biggest hedge fund giants.

The Greenwich, Conn., multi-strategy firm has hired at least 107 people in the past 12 months, including five portfolio managers in November alone and dozens of other investment professionals during the year.

The firm employed 220 people, including 135 investment pros, at yearend 2021 – up 115 total employees and 76 investment professionals from yearend 2020. Its investment professionals now number more than 200.

Verition, which has never had a down year since it began trading in 2008, also boosted its assets under management by 40% in 2022, from \$4.8 billion to \$6.7 billion.

➤ See VERITION on Page 7

## In Wild Crypto Field, Hunting Hill Revamps Plan, Delays DeFi Launch, Eschews Genesis Vets

**Hunting Hill Global Capital** has retooled the planned expansion of its digital-asset products, including delaying the launch of a fund and nixing the possible hire of two key staffers.

The move follows continuing upheaval in the cryptocurrency industry, including the Jan. 20 bankruptcy of **Genesis Global Holdco**, a major lender where the would-be employees last worked. A third Genesis alumnus who signed on with Hunting Hill remains there.

The \$700 million hedge fund manager had sought to launch two products this quarter within a new digital-asset trading unit that would also take over management of Hunting Hill Global's existing \$42 million market-neutral crypto fund.

➤ See HUNTING HILL on Page 8

February 1, 2023

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## Niederhoffer ... From Page 3

that we want to address in our program, and it also has the impact of increasing our overall expected return even if none of these tail-risk scenarios occur,” he said.

Based in Sunny Isles, Fla., R.G. Niederhoffer has more than \$900 million under management. In addition to the flagship, it runs R.G. Niederhoffer Short Alpha, a UCITS vehicle linked to that strategy, and R.G. Niederhoffer Emerald.

Niederhoffer founded the firm in 1993 following a five-year run at hedge fund shop **Niederhoffer Investments**, headed by his brother, **Victor Niederhoffer**.

“I wouldn’t normally be making a big deal over it,” Roy Niederhoffer said about his inflation concerns. “[But] whether or not people invest with us in this fund, it’s a message that everyone needs to hear, a risk factor everyone needs to consider.” ■

## Bankruptcy Litigant: Recuse Novelist Judge

A U.S. bankruptcy proceeding in Texas involving hedge fund operator **Highland Capital Management** has gotten so contentious that one of the founders, **James Dondero**, is pressing the judge to recuse herself from the case.

Dondero says Judge **Stacey G.C. Jernigan** has labeled him “vexatious” and “litigious” and called Dallas-based Highland a “ruinous web,” according to a motion for recusal. Her alleged animus stems from a previous case tried in her court involving Dondero, according to the motion, which was filed in September but which has not been previously reported.

Meanwhile, in a strange coincidence, Jernigan has penned a crime thriller portraying the sordid details of a fictional Dallas credit-fund manager that she says is not based on Dondero, though the firm’s name in the novel is nearly identical to the name of an investment shop Dondero previously ran.

Dondero initially tried to get the judge to recuse herself in March 2021, a motion denied by Jernigan. Dondero followed in September 2022 by leveling several allegations, though he did not refer to Jernigan’s novel.

“The Court’s animus toward Movants [Dondero and affiliated parties] is so evident, persistent, and severe that Movants cannot receive fair treatment or justice in this Court,” according to the 2022 motion. Jernigan, according to the filing, accused Dondero of “carpet-bombing us with paper and causing to expend resources,” labeling Dondero as “vexatious” and “litigious” and calling him a bad actor. She also characterized Highland Capital as a “Byzantine empire” and “ruinous web,” according to the filings.

“These accusations – which, to be clear, is all they are – have no basis in the realities of HCMLP’s [Highland

Capital’s] business or Mr. Dondero’s management of it,” the filing states.

Highland, whose assets peaked in 2007 at around \$40 billion, was a credit shop founded in 1998 by Dondero and **Mark Okada**. Dondero now runs Dallas real estate investment shop **NexPoint Advisors**, which he started in 2012. Okada is now founder of **Sycamore Tree Capital** in Dallas.

Highland’s hedge fund, Highland Crusader Fund, experienced severe losses in 2007 during the credit crisis, and its managers took steps similar to other credit-oriented hedge funds in that era, including the suspension of investor redemptions.

Highland became enmeshed in a frenzy of litigation, eventually filing for Chapter 11 bankruptcy protection a decade later in 2019 in **U.S. Bankruptcy Court** in Wilmington, Del. Highland took the drastic step “to bring its numerous long-running legal dramas to a close,” according to a 2020 article in **Institutional Investor** headlined “Nothing Can Stop This Hedge Fund Soap Opera.”

An independent three-person board, the Unsecured Creditors Committee, was formed with distressed-debt specialist **James Seery** emerging as chief executive and chief reorganization officer in July 2019. The venue of the bankruptcy was moved to Texas in January 2020 at the behest of the creditors committee.

The issue for Dondero is that he had been part of a previous bankruptcy case in the same court. That first case, his lawyers insist, spawned the judge’s alleged animus toward Dondero.

That case involved **Acis Capital Management**, which managed a \$100 million portfolio of collateralized loan obligations. Dondero, whose Highland was providing services to Acis, was also chief executive of Acis.

“Following transfer [to Texas], this Court foreshadowed that it would rely on the negative opinions it formed during the Acis Bankruptcy in dealing with Mr. Dondero, his former employees, and his affiliated entities,” the filing says.

Jernigan, who declined to comment on the pending case, moonlights as a novelist. Her latest legal thriller, “Hedging Death,” was published last March even as the case, first filed in her court in 2020, is ongoing.

In the novel, Jernigan’s protagonist, Judge Avery Lassiter, is embroiled in a story of “death, debt, and deception in Dallas,” according to one advertisement.

A major character in the book is wealthy Texas hedge fund manager Cade Graham, who is suspected of insurance fraud and is believed to have faked his own death. Graham is described in the novel as “a well-known playboy and high-flying Dallas hedge fund manager.”

“Graham was the founder and CEO of Dallas-based Ranger Capital, a multibillion-dollar conglomerate, which managed not just hedge funds but private equity funds, CDOs, CLOs, REITs, life settlements and all manner of complicated financial

➤ See **HIGHLAND** on Page 5



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## Highland... From Page 4

products,” a description of the novel reads.

A Highland Capital predecessor firm was called **Ranger Asset Management**. Separately, a Dallas firm unaffiliated with Highland or Dondero is called **Ranger Capital Group**, which runs traditional and alternative investment funds.

**Traci Ellison**, a courtroom deputy for Jernigan, said the judge “wanted me to share that no characters of any of her books are based on Mr. Dondero or any other actual person in a pending case. Her books are legal fiction.”

Jernigan has a history of drawing criticism. In an unrelated bankruptcy case – *Cadle Co. vs. Brunswick Homes, et al.* – she was chastised by the **U.S. Court of Appeals** for the Northern District of Texas in 2014. The appellate court said it was “troubled by the bankruptcy court’s use of indirect inferences,” alleging Jernigan let her personal views and unfounded suspicions cause her to draw incorrect conclusions. ■

## Shikuma Touts New Tech, Same Strategy

**Shikuma Capital** is enhancing its investing technology to take full advantage of its short-term discretionary tactical-trading ideas.

Although Shikuma’s strategy continues to have a high annualized return of 15% since inception in August 2018 – substantially higher than the 5.9% annualized return of the HFRI Macro Total Index – last year the firm missed a big surge among global-macro funds. Shikuma’s hedge fund was down 12.5% in 2022, while the HFRI index was up 9%.

In part, last year’s slump was because the London firm has yet to set up, for its short-term discretionary tactical-trading book, an application trading interface, or API. The API would allow the firm to quickly seize on advantageous times to get in and out of trades.

Shikuma now expects to have an API in place within the next several weeks. It will allow the firm to grow its short-term tactical-trading book from about 3% to 5% of Shikuma’s total assets to, over time, as much as 20% of its portfolio. The strategy is heavily dependent on pricing data, including breakout, mean reversion and other pattern analyses conducted by Shikuma.

The firm launched a commingled fund in 2021 and is now trading about \$22 million of partner and investor capital.

In all, about a third of the firm’s assets are in discretionary strategies, with the rest systematically traded via algorithms based on pricing or economic models. The firm plans to, over time, bring that to a 50-50 split, although that may change depending on market conditions.

Despite the plan to increase its discretionary book and

the losses its systematic book cost it last year, Shikuma believes it’s on the right track with its algorithmic models.

The firm wrote in a Jan. 10 letter to investors that now is not the time to change its approach to systematic investing.

“Our Asset Allocation models are rooted in fundamental principles – i.e., the impact that inflation, momentum, and liquidity have on assets’ returns – and we believe that these are unlikely to change . . . While there is always a margin for improvement and lessons to be learned, we believe that 2022 was simply a bad year and that sticking to our Asset Allocation strategy will start paying off before too long,” Shikuma wrote. “Historical precedents suggest that when it does, it tends to do so with dividends.”

Shikuma’s correlation to other indexes, including other global-macro funds, is very low – only a 0.29 correlation to the HFRI Macro Index, for instance, and a 0.15 correlation to the S&P. The strategy also has handily beat the annualized return of the S&P 500 – which is 9.2% from August 2018 through yearend.

Shikuma was founded in 2020 by four executives, of whom two, chief investment officer **Tommaso Mancuso** and co-portfolio manager **Marco Tosi**, each spent 12 years at **Hermes Investment Management**. That entity is now known as **Federated Hermes** following Hermes Investment’s purchase of **Federated Investors** in 2018. The combined entity managed \$669 billion at yearend.

Mancuso headed and established a multi-strategy trading unit at Hermes in 2014 and earlier headed portfolio management at Hermes BKP, a \$2.5 billion fund-of-hedge funds business. He joined Hermes in 2008 and earlier worked at **Pioneer Alternative**. Tosi worked with Mancuso as head of risk and quant for the multi-asset division and also worked at Hermes BKP and Pioneer Alternative.

While Shikuma’s hedge fund launched in October 2021, the firm’s trading strategies began while Mancuso and Tosi were still with Hermes. They had sought to launch the strategy at that firm, but Hermes was then, and remains, focused on investment strategies that embody environmental, social and governance issues.

So, Mancuso and Tosi’s global-macro strategy couldn’t fit within Hermes’ ESG mandates. As a result, they were able to take their trading models and track record from Hermes and use it to form Shikuma. Until they launched their hedge fund, they had been running capital via separate accounts at Hermes and Shikuma.

Shikuma’s other two co-founders are **Thomas Pontin** and **Anna McCutcheon**. Pontin previously headed sales and marketing for **ADG Capital** and also worked at **Harmonic Capital** and **Fulcrum Asset Management**.

McCutcheon previously founded her own systematic proprietary trading firm, **Nublu Investments**, and earlier headed asset-raising and was a portfolio manager for both **Fortelus Capital** and **Tisbury Capital**. ■

# EXHIBIT 10

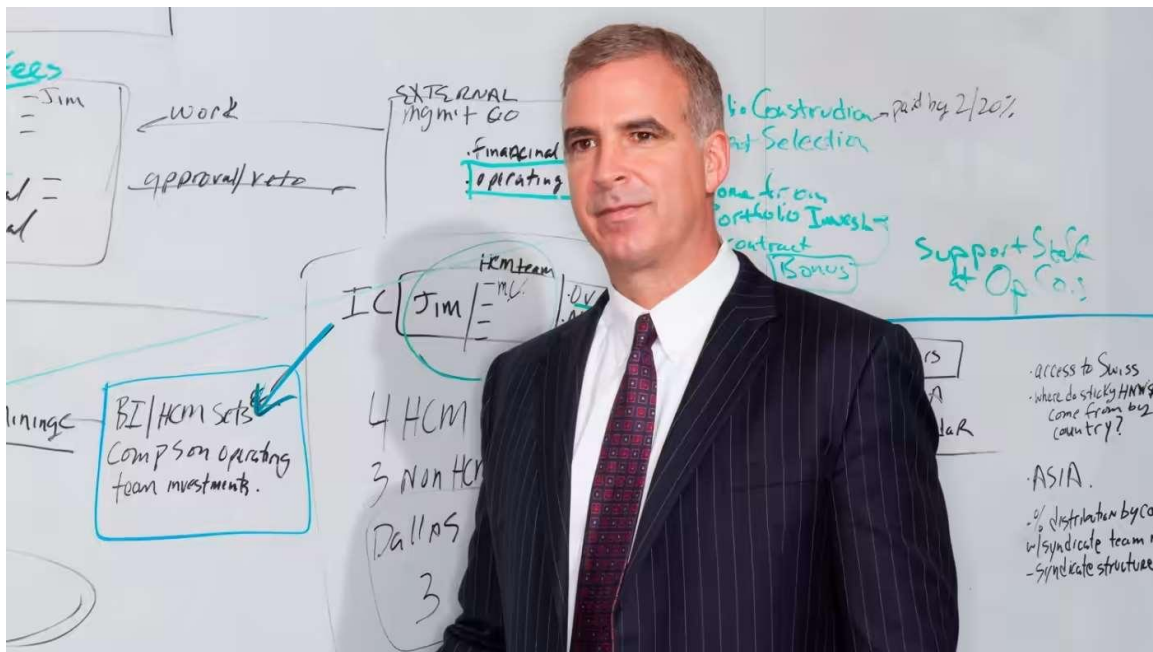


Opinion **On Wall Street**

## Highland court saga tests fact vs fiction

Dallas judge's novel that features a financier is raised in court battle

**MARK VANDEVELDE**



Jim Dondero in 2011 © Brent Humphreys

**Mark Vandevelde** 7 HOURS AGO

Jim Dondero, the distressed debt investor who was once a scourge of private equity, is the kind of hard-charging financier you might read about in a novel. In fact, Dondero thinks it possible that you have read about him in a novel — one that, strikingly, was written by a federal judge who is overseeing the bankruptcy of Highland Capital Management, his once high-flying investment firm.

Highland's rise and messy fall is a story for the ages. During the go-go years, visitors to Dondero's Dallas office reported that the staff there worked under the glassy gaze of animals that he had shot dead from his porch. The firm raked in billions of dollars of capital in the years before 2008, investing some of it on consumer debt, real estate, even unwanted life insurance policies. Its core business, though, was owning the debt of companies that had been bought by private equity firms.

Dondero's enthusiasm for private equity was sometimes unrequited. Some of the biggest US buyout firms grew so tired of their shouting matches with his underlings that they tried to freeze Highland out of owning debt issued by the companies they bought. Yet the firm was difficult to avoid, and had a reputation for being quick to threaten legal action when deals went wrong. In one celebrated case, Highland reportedly delivered its demands to a recalcitrant borrower with a 10-minute ultimatum, and a warning that the firm already had a representative stationed outside a nearby bankruptcy court.

When the financial crisis struck, Dondero enjoyed a glimpse of the bonanza. His firm held some of the debt issued by Metro-Goldwyn-Mayer in connection with its ill-fated 2004-05 buyout by a consortium that included Texas Pacific Group. The deal soured, and Highland ended up owning a slice of the movie studio.

Distressed debt investors have only grown more influential since then, with about \$272bn under management as of last year, according to a tally maintained by Preqin, more than double the amount 10 years earlier.

But Highland was not among the victors of the financial crisis. Its flagship vehicle, the Crusader fund, closed to investors in 2008 after suffering losses, triggering battles that are still echoing across American courtrooms. Perhaps it is the endless fighting, or perhaps it is just the passage of time, but Dondero looks less youthful now. According to a person who works with him, his hair has turned greyer.

After losing a legal skirmish with investors, Highland Capital Management entered bankruptcy in 2019. Initially filed in Delaware, the Highland case became a page-turner after it moved to a Dallas court, where judges are less frequently called upon to deal with complex corporate bankruptcies.

Dondero, who resigned as a director after a negotiation with creditors, grew unhappy with the proceedings. US bankruptcy judge Stacey Jernigan took exception to Dondero's conduct, too, twice ruling him in contempt of court. Jernigan imposed sanctions of nearly \$240,000 on Dondero and others over one of those incidents, warning that if they appealed against her ruling and lost, she would hit them with \$100,000 more.

What began as a routine business dispute has, over time, become something more poetic. Dim the courtroom lights, and you would have a real-life Texas noir.

One wonders whether that thought ever occurred to Jernigan, who is not only the bankruptcy court's chief judge but also a part-time author. Her most recent novel, *Hedging Death*, features a fund manager named Cade Graham. Her fictitious financier buys an eclectic range of assets, from commercial debt to life insurance policies whose original owners no longer want them — a trade that one character calls “creepy”. “His boyish brown hair had turned silver,” Jernigan writes of Graham, “and his sun-kissed smooth skin had grown weathered.”

In a ruling handed down this week, in which she denied Dondero's request that she step aside on grounds of bias, Jernigan was emphatic: her novel, she wrote, was “entirely fiction”, and “not about Mr Dondero or the hedge fund industry”. In the story, she points out, Graham fakes his own death in Mexico after linking up with drug cartels. He is a Princeton graduate. (Dondero holds a degree from the University of Virginia.)

Authorial intention is a slippery notion but it is striking that a close observer of the distressed debt industry should devise an unappealing character whom Dondero sees as “patterned after” himself. Jernigan insists that any resemblance to actual people, living or dead, “is entirely coincidental”.

*mark.vandavelde@ft.com*

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# EXHIBIT 11

# EXHIBIT F

**EXECUTION VERSION**

**THIRD AMENDED AND RESTATED  
SHARED SERVICES AGREEMENT**

This Third Amended and Restated Shared Services Agreement (this "**Agreement**") by and among Highland Capital Management, L.P., a Delaware limited partnership ("**HCMLP**"), and Acis Capital Management, L.P., a Delaware limited partnership ("**Acis**"), and any affiliate of Acis that becomes a party hereto, is dated effective as of January 1, 2016 (the "**Effective Date**"). Each of the signatories hereto is individually a "**Party**" and collectively the "**Parties**".

**RECITALS**

WHEREAS, the Parties entered into that certain Second Amended and Restated Shared Services Agreement dated January 1, 2015 (the "**Prior Agreement**"); and

WHEREAS, the Parties now desire to amend and restate the Prior Agreement in its entirety as set forth herein.

NOW, THEREFORE, in consideration of the foregoing recitals and the mutual covenants and conditions contained herein, the Parties agree, intending to be legally bound, that the Prior Agreement is amended and restated in its entirety to read as follows:

**ARTICLE I  
DEFINITIONS**

"**Actual Cost**" means, with respect to any period hereunder, one hundred percent (100%) of the actual costs and expenses caused by, incurred or otherwise arising from or relating to (i) the Shared Services and (ii) the Shared Assets, in each case during such period.

"**Affiliate**" means a Person that directly, or indirectly through one or more intermediaries, controls, or is controlled by, or is under common control with, a specified Person. The term "**control**" (including, with correlative meanings, the terms "**controlled by**" and "**under common control with**") means the possession of the power to direct the management and policies of the referenced Person, whether through ownership interests, by contract or otherwise.

"**Agreement**" has the meaning set forth in the preamble.

"**Allocation Percentage**" has the meaning set forth in Section 4.01.

"**Annual Revenue**" means for any fiscal year the aggregate revenue of HCMLP or Acis, as applicable, on a consolidated basis as reflected on its audited financial statements for such fiscal year.

"**Applicable Margin**" shall mean an additional amount equal to 5% of all costs allocated by Service Provider to the other parties hereto under Article IV Sections 4.01(a) and 4.01(b); provided that the parties may agree on a different margin percentage as to any allocation item or items to the extent the above margin percentage, together with the allocated cost of such item or service, would not reflect an arm's length value of the particular service or item allocated.

"**Change**" has the meaning set forth in Section 2.02(a).

"**Change Request**" has the meaning set forth in Section 2.02(b).

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“*Code*” means the Internal Revenue Code of 1986, as amended, and the related regulations and published interpretations.

“*Effective Date*” has the meaning set forth in the preamble.

“*Governmental Entity*” means any government or any regulatory agency, bureau, board, commission, court, department, official, political subdivision, tribunal or other instrumentality of any government, whether federal, state or local, domestic or foreign.

“*Indemnified Party*” has the meaning set forth in Section 8.03.

“*Indemnifying Party*” has the meaning set forth in Section 8.03.

“*Liabilities*” means any cost, liability, indebtedness, obligation, co-obligation, commitment, expense, claim, deficiency, guaranty or endorsement of or by any Person of any nature (whether direct or indirect, known or unknown, absolute or contingent, liquidated or unliquidated, due or to become due, accrued or unaccrued, matured or unmatured).

“*Loss*” means any cost, damage, disbursement, expense, liability, loss, obligation, penalty or settlement, including interest or other carrying costs, legal, accounting and other professional fees and expenses incurred in the investigation, collection, prosecution and defense of claims and amounts paid in settlement, that may be imposed on or otherwise incurred or suffered by the referenced Person; provided, however, that the term “*Loss*” will not be deemed to include any special, exemplary or punitive damages, except to the extent such damages are incurred as a result of third party claims.

“*New Shared Service*” has the meaning set forth in Section 2.03.

“*Notice of Claim*” has the meaning set forth in Section 8.03.

“*Party*” or “*Parties*” has the meaning set forth in the preamble.

“*Person*” means an association, a corporation, an individual, a partnership, a limited liability company, a trust or any other entity or organization, including a Governmental Entity.

“*Quarterly Report*” has the meaning set forth in Section 5.01.

“*Recipient*” means Acis and any of Acis’ direct or indirect Subsidiaries or managed funds or accounts in their capacity as a recipient of the Shared Services and/or Shared Assets.

“*Service Provider*” means any of HCMLP and its direct or indirect Subsidiaries in its capacity as a provider of Shared Services or Shared Assets.

“*Service Standards*” has the meaning set forth in Section 6.01.

“*Shared Assets*” shall have the meaning set forth in Section 3.03.

“*Shared Services*” shall have the meaning set forth in Section 2.01.

“*Shared Services and Employees Agreement*” has the meaning set forth in the recitals.

“*Subsidiary*” means, with respect to any Person, any Person in which such Person has a direct or indirect equity ownership interest in excess of 50%.

“*Tax*” or “*Taxes*” means: (i) all state and local sales, use, value-added, gross receipts, foreign, privilege, utility, infrastructure maintenance, property, federal excise and similar levies, duties and other similar tax-like charges lawfully levied by a duly constituted taxing authority against or upon the Shared Services and the Shared Assets; and (ii) tax-related surcharges or fees that are related to the Shared Services and the Shared Assets identified and authorized by applicable tariffs.

“*Term*” has the meaning set forth in Section 7.01.

## ARTICLE II SHARED SERVICES

Section 2.01 Services. During the Term, Service Provider will provide Recipient with Shared Services, each as described more fully on Annex A attached hereto, the “*Shared Services*”)

### Section 2.02 Changes to the Shared Services.

(a) During the Term, the Parties may agree to modify the terms and conditions of a Service Provider’s performance of any Shared Service in order to reflect new procedures, processes or other methods of providing such Shared Service, including modifying the applicable fees for such Shared Service to reflect the then current fair market value of such service (a “*Change*”). The Parties will negotiate in good faith the terms upon which a Service Provider would be willing to provide such New Shared Service to Recipient.

(b) The Party requesting a Change will deliver a description of the Change requested (a “*Change Request*”) and no Party receiving a Change Request may unreasonably withhold, condition or delay its consent to the proposed Change.

(c) Notwithstanding any provision of this Agreement to the contrary, a Service Provider may make: (i) Changes to the process of performing a particular Shared Service that do not adversely affect the benefits to Recipient of Service Provider’s provision or quality of such Shared Service in any material respect or increase Recipient’s cost for such Shared Service; (ii) emergency Changes on a temporary and short-term basis; and/or (iii) Changes to a particular Shared Service in order to comply with applicable law or regulatory requirements, in each case without obtaining the prior consent of Recipient. A Service Provider will notify Recipient in writing of any such Change as follows: in the case of clauses (i) and (iii) above, prior to the implementation of such Change, and, in the case of clause (ii) above, as soon as reasonably practicable thereafter.

Section 2.03 New Shared Services. The Parties may, from time to time during the Term of this Agreement, negotiate in good faith for Shared Services not otherwise specifically listed in Section 2.01 (a “*New Shared Service*”). Any agreement between the Parties on the terms for a New Shared Service must be in accordance with the provisions of Article IV and Article V hereof, will be deemed to be an amendment to this Agreement and such New Shared Service will then be a “*Shared Service*” for all purposes of this Agreement.

Section 2.04 Subcontractors. Nothing in this Agreement will prevent Service Provider from, upon notice to Recipient, using subcontractors, hired with due care, to perform all or any part of a Shared Service hereunder. A Service Provider will remain fully responsible for the performance of its obligations under this Agreement in accordance with its terms, including any obligations it performs through subcontractors, and a Service Provider will be solely responsible for payments due to its subcontractors.



ARTICLE III  
SHARED ASSETS

Section 3.01 Shared IP Rights. Each Service Provider hereby grants to Recipient a non-exclusive right and license to use the intellectual property and other rights granted or licensed, directly or indirectly, to such Service Provider (the “*Shared IP Rights*”) pursuant to third party intellectual property Agreements (“*Third Party IP Agreements*”), provided that the rights granted to Recipient hereunder are subject to the terms and conditions of the applicable Third Party IP Agreement, and that such rights shall terminate, as applicable, upon the expiration or termination of the applicable Third Party IP Agreement. Recipient shall be licensed to use the Shared IP Rights only for so long as it remains an Affiliate of HCMLP. In consideration of the foregoing licenses, Recipient agrees to take such further actions as a Service Provider deems to be necessary or desirable to comply with its obligations under the Third Party IP Agreements.

Section 3.02 Other Shared Assets. Subject to Section 3.01, each Service Provider hereby grants Recipient the right, license or permission, as applicable, to use and access the benefits under the agreements, contracts and licenses that such Service Provider will purchase, acquire, become a party or beneficiary to or license on behalf of Recipient (the “*Future Shared Assets*” and collectively with the Shared IP Rights, the “*Shared Assets*”).

ARTICLE IV  
COST ALLOCATION

Section 4.01 Actual Cost Allocation Formula. The Actual Cost of any item relating to any Shared Services or Shared Assets shall be allocated based on the Allocation Percentage. For purposes of this Agreement, “*Allocation Percentage*” means:

(a) To the extent 100% of such item is demonstrably attributable to the Acis, 100% of the Actual Cost of such item shall be allocated to Acis;

(b) To the extent a specific percentage of use of such item can be determined (e.g., 70% for HCMLP and 30% for Acis), that specific percentage of the Actual Cost of such item will be allocated to HCMLP or Acis, as applicable; and

(c) All other portions of the Actual Cost of any item that cannot be allocated pursuant to clause (a) or (b) above is agreed to be allocated between HCMLP and Acis in proportion to the fee earning assets managed by Acis. It is agreed in good faith between both parties that Actual Cost shall be calculated as follows: for each fund included within Annex B, Actual Cost shall be calculated in exact conformity with the calculation of management fees for such funds, except that the management fee rates applied in the calculation will be replaced by the fee rates described in Annex B. For avoidance of doubt, the calculation will apply to any form of management fees, except for incentive fees earned from any fund and subordinated management fees for collateralized loan obligation (CLO) funds.

For the avoidance of doubt, Acis shall separately reimburse HCMLP for the actual costs and expenses caused by, incurred or otherwise arising from or relating to business development services that are borne by HCMLP on behalf of or for the benefit of Acis.

Section 4.02 Non-Cash Cost Allocation. The actual, fully burdened cost of any item relating to any Shared Services or Shared Assets that does not result in a direct, out of pocket cash expense may be allocated to HCMLP and Acis for financial statement purposes only, without any corresponding cash reimbursement required, in accordance with generally accepted accounting principles, based on the Allocation Percentage principles described in Section 4.01 hereof.

ARTICLE V  
PAYMENT OF COST AND REVENUE SHARE; TAXES

Section 5.01 Quarterly Statements. Within sixty (60) days following the end of each calendar quarter during the Term (or at such time as may be otherwise agreed by the parties), each Service Provider shall furnish the other Parties hereto with a written statement with respect to the Actual Cost paid by it in respect of Shared Services and Shared Assets provided by it, in each case, during such period, setting forth (i) the cost allocation in accordance with Article IV hereof together with the Applicable Margin on such allocated amounts, and (ii) any amounts paid pursuant to Section 5.02 hereof, together with such other data and information necessary to complete the items described in Section 5.03 hereof (hereinafter referred to as the “*Quarterly Report*”).

Section 5.02 Settlement Payments. At any time during the Term, any Party may make payment of the amounts that are allocable to such Party together with the Applicable Margin related thereto, regardless of whether an invoice pursuant to Section 5.03 hereof has been issued with respect to such amounts.

Section 5.03 Determination and Payment of Cost and Revenue Share.

(a) Within ten (10) days of the submission of the Quarterly Report described in Section 5.02 hereof (or at such other time as may be agreed by the parties), the Parties shall (i) agree on the cost share of each of the Parties and Applicable Margin as calculated pursuant to the provisions of this Agreement; and (ii) prepare and issue invoices for the cost share and Applicable Margin payments that are payable by any of the Parties.

(b) Within ten (10) days of preparation of the agreement and the issuance of the invoice described in Section 5.03(a) (or at such other time as may be agreed by the parties), the Parties shall promptly make payment of the amounts that are set forth on such cost allocation invoice.

Section 5.04 Taxes.

(b) Recipient is responsible for and will pay all Taxes applicable to the Shared Services and the Shared Assets, provided to Recipient, provided, that such payments by Recipient to Service Provider will be made in the most tax-efficient manner and provided further, that Service Provider will not be subject to any liability for Taxes applicable to the Shared Services and the Shared Assets as a result of such payment by Recipient. Service Provider will collect such Tax from Recipient in the same manner it collects such Taxes from other customers in the ordinary course of Service Provider’s business, but in no event prior to the time it invoices Recipient for the Shared Services and Shared Assets, costs for which such Taxes are levied. Recipient may provide Service Provider with a certificate evidencing its exemption from payment of or liability for such Taxes.

(c) Service Provider will reimburse Recipient for any Taxes collected from Recipient and refunded to Service Provider. In the event a Tax is assessed against Service Provider that is solely the responsibility of Recipient and Recipient desires to protest such assessment, Recipient will submit to Service Provider a statement of the issues and arguments requesting that Service Provider grant Recipient the authority to prosecute the protest in Service Provider’s name. Service Provider’s authorization will not be unreasonably withheld. Recipient will finance, manage, control and determine the strategy for such protest while keeping Service Provider reasonably informed of the proceedings. However, the authorization will be periodically reviewed by Service Provider to determine any adverse impact on Service Provider, and Service Provider will have the right to reasonably withdraw such authority at any time. Upon notice by Service Provider that it is so withdrawing such authority, Recipient will expeditiously terminate all



proceedings. Any adverse consequences suffered by Recipient as a result of the withdrawal will be submitted to arbitration pursuant to Section 9.14. Any contest for Taxes brought by Recipient may not result in any lien attaching to any property or rights of Service Provider or otherwise jeopardize Service Provider's interests or rights in any of its property. Recipient agrees to indemnify Service Provider for all Losses that Service Provider incurs as a result of any such contest by Recipient.

(d) The provisions of this Section 5.04 will govern the treatment of all Taxes arising as a result of or in connection with this Agreement notwithstanding any other Article of this Agreement to the contrary.

#### ARTICLE VI SERVICE PROVIDER RESPONSIBILITIES

Section 6.01 Service Provider General Obligations. In providing the Services, the Service Provider:

(a) will conform with (1) any applicable written procedures, policies and guidelines adopted by the applicable Recipient and furnished to the Service Provider, and (2) the Recipient's objectives, policies and restrictions as stated in the Recipient's Indenture, Management Agreement, Partnership Agreement, Bye-laws, and/or other governing documents, as applicable, each as supplemented or amended from time to time, as furnished to the Service Provider (such governing document, the "*Applicable Restrictions*"). Until the Recipient delivers any supplements or amendments to the Service Provider, the Service Provider shall be fully protected in relying on the Applicable Restrictions previously furnished by the Recipient to the Service Provider. In providing the services in accordance with the requirements of this Section, the Service Provider shall be entitled to receive and act upon advice of counsel to the Recipient, or to the Service Provider that is also acceptable to the Recipient; and

(b) will provide the Shared Assets, or the Services, as applicable, to Recipient on a non-discriminatory basis and will use commercially reasonable efforts to provide the Shared Assets, or the Services, as applicable, in the same manner as if it were providing such services and assets on its own account. Service Provider will use its commercially reasonable efforts to conduct its duties hereunder in a lawful manner in compliance with applicable laws, statutes, rules and regulations and in accordance with the service standards. The standards set forth in this Section 6.01 are referred to in this Agreement as the "*Service Standards*."

Section 6.02 Books and Records; Access to Information. Service Provider will keep and maintain books and records on behalf of Recipient in accordance with past practices and internal control procedures. Recipient will have the right, at any time and from time to time upon reasonable prior notice to Service Provider, to inspect and copy (at its expense) during normal business hours at the offices of Service Provider the books and records relating to the Shared Services and Shared Assets, with respect to Service Provider's performance of its obligations hereunder. This inspection right will include the ability of Recipient's financial auditors to review such books and records in the ordinary course of performing standard financial auditing services for Recipient (but subject to Service Provider imposing reasonable access restrictions to Service Provider's and its Affiliates' proprietary information and such financial auditors executing appropriate confidentiality agreements reasonably acceptable to Service Provider). Service Provider will promptly respond to any reasonable requests for information or access.

Section 6.03 Return of Property and Equipment. Upon expiration or termination of this Agreement, Service Provider will be obligated to return to Recipient, as soon as is reasonably practicable, any equipment or other property or materials of Recipient that is in Service Provider's control or possession.

ARTICLE VII  
TERM AND TERMINATION

Section 7.01 Term. The term of this Agreement will commence as of the Effective Date and will continue in full force and effect until the first anniversary of the Effective Date (the “*Term*”), unless terminated earlier in accordance with Section 7.02. The Term shall automatically renew for successive one year periods unless sooner terminated under Section 7.02.

Section 7.02 Termination.

(a) Subject to Section 7.02(b), either Party may terminate this Agreement upon at least 30 days advance written notice at any time prior to the expiration of the Term.

(b) In the event of any proposed termination of this Agreement while services are being rendered hereunder with respect to any Recipient, the effectiveness of such termination shall be conditioned on either (i) Acis or HCMLP, as applicable, confirming, in a manner reasonably satisfactory to each such Recipient, that the termination of this Agreement would not cause an Adverse Account Event (as defined below), or (ii) the continued provision of the Shared Services and Shared Assets, and/or Investment Services, as applicable, on substantially the terms provided herein until such time as a replacement provider or providers of the Shared Services and Shared Assets, or Investment Services, can be engaged by Acis or HCMLP, as applicable, on terms that would not cause an Adverse Account Event. As used herein, “*Adverse Account Event*” means (i) any event that would constitute a violation of any of the Applicable Restrictions, (ii) any event that would result in a material adverse deviation from the Service Standards rendered to the Recipient immediately prior to such event, or (iii) in the case of any Recipient that is an issuer of structured finance securities under an indenture with notes rated by S&P or Moody’s, the failure to receive rating agency confirmation consistent with the terms of such indenture that the termination of this Agreement would not cause either S&P or Moody’s to effect a withdrawal, reduction, suspension or other adverse action with respect to any then current rating of any class of notes of such Recipient issued under such indenture. In the event Acis or HCMLP relies on clause (ii) above to avoid termination of this Agreement, such party agrees to use its commercially reasonable efforts to procure such replacement Shared Services and Shared Assets, or Investment Services, as applicable, as soon as reasonably practicable following the Service Provider’s notice of its desire to terminate this Agreement.

ARTICLE VIII  
LIMITED WARRANTY; LIMITATION ON LIABILITY; INDEMNIFICATION

Section 8.01 Limited Warranty. Service Provider will perform the Shared Services hereunder in accordance with the Service Standards. Except as specifically provided in this Agreement, Service Provider makes no express or implied representations, warranties or guarantees relating to its performance of the Shared Services and the granting of the Shared Assets under this Agreement, including any warranty of merchantability, fitness, quality, non-infringement of third party rights, suitability or adequacy of the Shared Services and the Shared Assets for any purpose or use or purpose. Service Provider will (to the extent possible and subject to Service Provider’s contractual obligations) pass through the benefits of any express warranties received from third parties relating to any Shared Service and Shared Asset, and will (at Recipient’s expense) assist Recipient with any warranty claims related thereto.

Section 8.02 Indemnification. Subject to the limitations of liability set forth in Section 8.04, Service Provider and Recipient will indemnify and hold each other harmless against all Losses resulting from: (i) such Party’s performance or failure to perform, in any material manner, any of its obligations under this Agreement; (ii) the breach by such Party, in any material manner, of any representation, warranty,



covenant or agreement contained herein; (iii) loss of or damage to tangible real or tangible personal property (including damage to their property), in any material manner, in each case to the extent that such Loss was proximately caused by any negligent or willful act or omission by the Party from whom indemnity is sought, its agents, employees or subcontractors, in connection with the provision or receipt of the Shared Services or the Shared Assets; (iv) such Party's use of the Shared Services and Shared Assets; (v) the breach by such Party of the license granted in Section 3.01; or (vi) the breach by such party of the Third Party IP Agreements.

Section 8.03 Notice and Procedures. A Party seeking indemnification pursuant to Section 8.02 (the "*Indemnified Party*") will give prompt written notice in reasonable detail (the "*Notice of Claim*") to the indemnifying Party (the "*Indemnifying Party*") stating the basis of any claim for which indemnification is being sought hereunder within thirty (30) days after its knowledge thereof; provided, however, that the Indemnified Party's failure to provide any such notice to the Indemnifying Party will not relieve the Indemnifying Party of or from any of its obligations hereunder, except to the extent that the Indemnifying Party suffers prejudice as a result of such failure. If the facts giving rise to such indemnification involve an actual or threatened claim by or against a third party:

(a) the Parties will cooperate in the prosecution or defense of such claim and will furnish such records, information and testimony and attend to such proceedings as may be reasonably requested in connection therewith; and

(b) the Indemnified Party will make no settlement of any claim that would give rise to liability on the part of the Indemnifying Party without the latter's prior written consent which will not be unreasonably withheld or delayed, and the Indemnifying Party will not be liable for the amount of any settlement affected without its prior written consent.

Section 8.04 Consequential Damages. Except with respect to a Party's fraud or willful misconduct, and except with respect to damages sought by a third party in connection with a third party claim, none of the Parties, or their Affiliates, will be liable to the other Parties, or their Affiliates, for any damages other than direct damages. Each Party agrees that it is not entitled to recover and agrees to waive any claim with respect to, and will not seek, consequential, punitive or any other special damages as to any matter under, relating to or arising out of the transactions contemplated by this Agreement, except with respect to such claims and damages arising directly out of a Party's fraud or willful misconduct, or with respect to damages sought by third parties in connection with third party claims.

#### ARTICLE IX MISCELLANEOUS

Section 9.01 No Partnership or Joint Venture; Independent Contractor. Nothing contained in this Agreement will constitute or be construed to be or create a partnership or joint venture between or among HCMLP or Acis or their respective successors or assigns. The Parties understand and agree that, with the exception of the procurement by Service Provider of licenses or other rights on behalf of Recipient pursuant to Section 3.01, this Agreement does not make any of them an agent or legal representative of the other for any purpose whatsoever. With the exception of the procurement by Service Provider of licenses or other rights on behalf of Recipient pursuant to Section 3.01, no Party is granted, by this Agreement or otherwise, any right or authority to assume or create any obligation or responsibilities, express or implied, on behalf of or in the name of any other Party, or to bind any other Party in any manner whatsoever. The Parties expressly acknowledge that Service Provider is an independent contractor with respect to Recipient in all respects, including with respect to the provision of the Shared Services.

Section 9.02 Amendments; Waivers. Except as expressly provided herein, this Agreement may be amended only by agreement in writing of all Parties. No waiver of any provision nor consent to any exception to the terms of this Agreement or any agreement contemplated hereby will be effective unless in writing and signed by all of the Parties affected and then only to the specific purpose, extent and instance so provided. No failure on the part of any Party to exercise or delay in exercising any right hereunder will be deemed a waiver thereof, nor will any single or partial exercise preclude any further or other exercise of such or any other right.

Section 9.03 Schedules and Exhibits; Integration. Each Schedule and Exhibit delivered pursuant to the terms of this Agreement must be in writing and will constitute a part of this Agreement, although schedules need not be attached to each copy of this Agreement. This Agreement, together with such Schedules and Exhibits constitutes the entire agreement among the Parties pertaining to the subject matter hereof and supersedes all prior agreements and understandings of the Parties in connection therewith.

Section 9.04 Further Assurances. Each Party will take such actions as any other Party may reasonably request or as may be necessary or appropriate to consummate or implement the transactions contemplated by this Agreement or to evidence such events or matters.

Section 9.05 Governing Law. This Agreement and the legal relations between the Parties will be governed by and construed in accordance with the laws of the State of Texas applicable to contracts made and performed in such State and without regard to conflicts of law doctrines unless certain matters are preempted by federal law.

Section 9.06 Assignment. Except as otherwise provided hereunder, neither this Agreement nor any rights or obligations hereunder are assignable by one Party without the express prior written consent of the other Parties.

Section 9.07 Headings. The descriptive headings of the Articles, Sections and subsections of this Agreement are for convenience only and do not constitute a part of this Agreement.

Section 9.08 Counterparts. This Agreement and any amendment hereto or any other agreement delivered pursuant hereto may be executed in one or more counterparts and by different Parties in separate counterparts. All counterparts will constitute one and the same agreement and will become effective when one or more counterparts have been signed by each Party and delivered to the other Parties.

Section 9.09 Successors and Assigns; No Third Party Beneficiaries. This Agreement is binding upon and will inure to the benefit of each Party and its successors or assigns, and nothing in this Agreement, express or implied, is intended to confer upon any other Person or Governmental Entity any rights or remedies of any nature whatsoever under or by reason of this Agreement.

Section 9.10 Notices. All notices, demands and other communications to be given or delivered under or by reason of the provisions of this Agreement will be in writing and will be deemed to have been given: (i) immediately when personally delivered; (ii) when received by first class mail, return receipt requested; (iii) one day after being sent for overnight delivery by Federal Express or other overnight delivery service; or (iv) when receipt is acknowledged, either electronically or otherwise, if sent by facsimile, telecopy or other electronic transmission device. Notices, demands and communications to the other Parties will, unless another address is specified by such Parties in writing, be sent to the addresses indicated below:



If to HCMLP, addressed to:

Highland Capital Management, L.P.  
300 Crescent Court, Suite 700  
Dallas, Texas 75201  
Attention: General Counsel  
Fax: (972) 628-4147

If to Acis, addressed to:

Acis Capital Management, L.P.  
300 Crescent Court, Suite 700  
Dallas, Texas 75201  
Attention: General Counsel  
Fax: (972) 628-4147

Section 9.11 Expenses. Except as otherwise provided herein, the Parties will each pay their own expenses incident to the negotiation, preparation and performance of this Agreement, including the fees, expenses and disbursements of their respective investment bankers, accountants and counsel.

Section 9.12 Waiver. No failure on the part of any Party to exercise or delay in exercising any right hereunder will be deemed a waiver thereof, nor will any single or partial exercise preclude any further or other exercise of such or any other right.

Section 9.13 Severability. If any provision of this Agreement is held to be unenforceable for any reason, it will be adjusted rather than voided, if possible, to achieve the intent of the Parties. All other provisions of this Agreement will be deemed valid and enforceable to the extent possible.

Section 9.14 Arbitration; Jurisdiction. Notwithstanding anything contained in this Agreement or the Annexes hereto to the contrary, in the event there is an unresolved legal dispute between the parties and/or any of their respective officers, directors, partners, employees, agents, affiliates or other representatives that involves legal rights or remedies arising from this Agreement, the parties agree to submit their dispute to binding arbitration under the authority of the Federal Arbitration Act; provided, however, that either party or such applicable affiliate thereof may pursue a temporary restraining order and/or preliminary injunctive relief in connection with confidentiality covenants or agreements binding on the other party, with related expedited discovery for the parties, in a court of law, and, thereafter, require arbitration of all issues of final relief. The arbitration will be conducted by the American Arbitration Association, or another, mutually agreeable arbitration service. The arbitrator(s) shall be duly licensed to practice law in the State of Texas. The discovery process shall be limited to the following: Each side shall be permitted no more than (i) two party depositions of six hours each (each deposition is to be taken pursuant to the Texas Rules of Civil Procedure); (ii) one non-party deposition of six hours; (iii) twenty-five interrogatories; (iv) twenty-five requests for admission; (v) ten requests for production, provided, that, in response, the producing party shall not be obligated to produce in excess of 5,000 total pages of documents, which shall include electronic documents; and (vi) one request for disclosure pursuant to the Texas Rules of Civil Procedure. Any discovery not specifically provided for in this paragraph, whether to parties or non-parties, shall not be permitted. The arbitrator(s) shall be required to state in a written opinion all facts and conclusions of law relied upon to support any decision rendered. No arbitrator will have authority to render a decision that contains an outcome determinative error of state or federal law, or to fashion a cause of action or remedy not otherwise provided for under applicable state or federal law. Any dispute over whether the arbitrator(s) has failed to comply with the foregoing will be resolved by summary judgment in a court of law. In all other respects, the arbitration process will be conducted in accordance with the

American Arbitration Association's dispute resolution rules or other mutually agreeable, arbitration service rules. The party initiating arbitration shall pay all arbitration costs and arbitrator's fees, subject to a final arbitration award on who should bear costs and fees. All proceedings shall be conducted in Dallas, Texas, or another mutually agreeable site. Each party shall bear its own attorneys fees, costs and expenses, including any costs of experts, witnesses and/or travel, subject to a final arbitration award on who should bear costs and fees. The duty to arbitrate described above shall survive the termination of this Agreement. Except as otherwise provided above, the parties hereby waive trial in a court of law or by jury. All other rights, remedies, statutes of limitation and defenses applicable to claims asserted in a court of law will apply in the arbitration.


Section 9.15 General Rules of Construction. For all purposes of this Agreement and the Exhibits and Schedules delivered pursuant to this Agreement: (i) the terms defined in Article I have the meanings assigned to them in Article I and include the plural as well as the singular; (ii) all accounting terms not otherwise defined herein have the meanings assigned under GAAP; (iii) all references in this Agreement to designated "Articles," "Sections" and other subdivisions are to the designated Articles, Sections and other subdivisions of the body of this Agreement; (iv) pronouns of either gender or neuter will include, as appropriate, the other pronoun forms; (v) the words "herein," "hereof" and "hereunder" and other words of similar import refer to this Agreement as a whole and not to any particular Article, Section or other subdivision; (vi) "or" is not exclusive; (vii) "including" and "includes" will be deemed to be followed by "but not limited to" and "but is not limited to, "respectively; (viii) any definition of or reference to any law, agreement, instrument or other document herein will be construed as referring to such law, agreement, instrument or other document as from time to time amended, supplemented or otherwise modified; and (ix) any definition of or reference to any statute will be construed as referring also to any rules and regulations promulgated thereunder.



IN WITNESS WHEREOF, each of the Parties has caused this Agreement to be executed by its duly authorized officers as of the day and year first above written.


**HIGHLAND CAPITAL MANAGEMENT, L.P.**

By: Strand Advisors, Inc., its general partner

By:   
Name: James Dondero  
Title: President

**ACIS CAPITAL MANAGEMENT, L.P.**

By: Acis Capital Management GP, LLC,  
its general partner

By:   
Name: James Dondero  
Title: President

Annex A

**Shared Services**

Finance and Accounting

- Book keeping
- Cash management
- Financial reporting
- Accounts payable
- Accounts receivable
- Expense reimbursement
- Vendor management
- Tax preparation and filing
- CLO surveillance and monitoring
- Administrative assistance

Facilities

- Equipment and Office Supplies
- General Overhead
- Rent & Parking

Human Resources

- Payroll services
- Health insurance
- Employee benefits

Marketing and Public Relations

- Business Development
- Investor relations
- Investor due diligence
- Public relations

Legal

- In-house litigation support
- Compliance & Compliance Systems
- Document review and preparation

IT

- System infrastructure support
- Website management
- Email and Hardware support

Operations and Production

- Middle office services
- Procurement
- Trade settlement

R018170

**Annex B**

**4.01(c) Fee Schedule – Acis Funds**

Fund	Annualized Shared Service Fee Rate (bps)
Acis CLO 2013-1, Ltd.	15
Acis CLO 2013-2, Ltd.	15
Acis CLO 2014-3, Ltd.	15
Acis CLO 2014-4, Ltd.	15
Acis CLO 2014-5, Ltd.	15
Acis CLO 2015-6, Ltd.	15
Hewitt's Island CLO, Ltd.	15
Endurance Investments Holdings, Ltd.	15
Acis CLO Value Fund II	15
BayVK R2 Lux S.A.	15

Additionally, for advised funds (including CLO's, hedge funds or any other advised accounts) following the Effective Date which are managed by Acis, Acis will pay HCMLP an annualized shared service fee at a rate of 15 basis points per year.

R018171

# EXHIBIT G

**EXECUTION VERSION**

**THIRD AMENDED AND RESTATED SUB-ADVISORY AGREEMENT**

by and between

**ACIS CAPITAL MANAGEMENT, L.P.**

and

**HIGHLAND CAPITAL MANAGEMENT, L.P.**

Dated March 17, 2017

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**THIRD AMENDED AND RESTATED  
SUB-ADVISORY AGREEMENT**

This Third Amended and Restated Sub-Advisory Agreement (as amended, modified, waived, supplemented or restated from time to time in accordance with the terms hereof, this “Agreement”), dated as of March 17, 2017, is entered into by and between Acis Capital Management, L.P., a Delaware limited partnership, as the management company hereunder (in such capacity, the “Management Company”), and Highland Capital Management, L.P., a Delaware limited partnership (“Highland”), as the sub-advisor hereunder (in such capacity, the “Sub-Advisor” and together with the Management Company, the “Parties”).

**R E C I T A L S**

WHEREAS, the Parties entered into that certain Second Amended and Restated Sub-Advisory Agreement dated July 29, 2016 to be effective January 1, 2016 (the “Existing Agreement”);

WHEREAS, the Management Company from time to time has entered and will enter into portfolio management agreements, investment management agreements and/or similar agreements (each such agreement as amended, modified, waived, supplemented or restated, subject in each case to the requirements of Section 8, a “Management Agreement”) and related indentures, credit agreements, collateral administration agreements, service agreements or other agreements (each such agreement as amended, modified, waived, supplemented or restated, subject in each case to the requirements of Section 8, a “Related Agreement”), in each case as set forth on Appendix A hereto, as amended from time to time, pursuant to which the Management Company has agreed to provide portfolio and/or investment management services to certain funds and accounts and to certain collateralized loan obligation issuers and to borrowers in certain short-term or long-term warehouse or repurchase facilities in connection therewith (any such transaction, a “Transaction”, any fund, account, issuer, warehouse borrower or repurchase agreement seller in respect of any such Transaction, an “Account”, and the assets collateralizing each such Transaction and/or comprising the portfolio of such Account, a “Portfolio”);

WHEREAS, the Management Company and the Sub-Advisor desire to enter into this Agreement in order to permit the Sub-Advisor to provide certain limited services to assist the Management Company in performing certain obligations under the Management Agreements and Related Agreements;

WHEREAS, the Parties now desire to amend and restate the Existing Agreement.

NOW, THEREFORE, in consideration of the foregoing recitals, and the receipt of good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the Parties, intending to be legally bound, hereby agree that the Existing Agreement is hereby amended, restated and replaced in its entirety as follows.

1. Appointment; Limited Scope of Services.

(a) Highland is hereby appointed as Sub-Advisor to the Management Company for the purpose of assisting the Management Company in managing the Portfolios of each Account

pursuant to the related Management Agreement and Related Agreements, in each case that have been included in the scope of this Agreement pursuant to the provisions of Section 8, subject to the terms set forth herein and subject to the supervision of the Management Company, and Highland hereby accepts such appointment.

(b) Without limiting the generality of the foregoing, the Sub-Advisor shall, during the term and subject to the provisions of this Agreement:

(i) make recommendations to the Management Company in its capacity as portfolio manager, investment manager or any similar capacity for any applicable Account as to the general composition and allocation of the Portfolio with respect to such Account among various types of securities, the nature and timing of the changes therein and the manner of implementing such changes, including recommendations as to the specific loans and other assets to be purchased, retained or sold by any such Account;

(ii) place orders with respect to, and arrange for, any investment by or on behalf of such Account (including executing and delivering all documents relating to such Account's investments on behalf of such Account or the Management Company, as applicable), upon receiving a proper instruction from the Management Company;

(iii) identify, evaluate, recommend to the Management Company, in its capacity as portfolio manager for such Account, and, if applicable, negotiate the structure and/or terms of investment opportunities within the specific investment strategy of the Management Company for such Account;

(iv) assist the Management Company in its capacity as portfolio manager for such Account in performing due diligence on prospective Portfolio investments by such Account;

(v) provide information to the Management Company in its capacity as portfolio manager for such Account regarding any investments to facilitate the monitoring and servicing of such investments and, if requested by the Management Company, provide information to assist in monitoring and servicing other investments by such Account

(vi) assist and advise the Management Company in its capacity as portfolio manager for such Account with respect to credit functions including, but not limited to, credit analysis and market research and analysis; and

(vii) assist the Management Company in performing any of its other obligations or duties as portfolio manager for such Account.

The foregoing responsibilities and obligations are collectively referred to herein as the "Services."

Notwithstanding the foregoing, all investment decisions will ultimately be the responsibility of, and will be made by and at the sole discretion of, the Management Company. Furthermore, the



parties acknowledge and agree that the Sub-Advisor shall be required to provide only the services expressly described in this Section 1(b), and shall have no responsibility hereunder to provide any other services to the Management Company or any Transaction, including, but not limited to, administrative, management or similar services.

(c) The Sub-Advisor agrees during the term hereof to furnish the Services on the terms and conditions set forth herein and subject to the limitations contained herein. The Sub-Advisor agrees that, in performing the Services, it will comply with all applicable obligations of the Management Company set forth in the Management Agreements and the Related Agreements. In addition, with respect to any obligation that would be part of the Services but for the fact that the relevant Management Agreement or Related Agreement does not permit such obligation to be delegated by the Management Company to the Sub-Advisor, the Sub-Advisor, upon request in writing by the Management Company, shall work in good faith with the Management Company and shall use commercially reasonable efforts to assist the Management Company in satisfying all such obligations.

2. Compensation.

(a) As compensation for its performance of its obligations as Sub-Advisor under this Agreement in respect of any Transaction, the Sub-Advisor will be entitled to receive the Sub-Advisory Fee payable thereto. The “Sub-Advisory Fee” shall be payable in accordance with Appendix A attached hereto, as such appendix may be amended by the Parties from time to time.

(b) Each party shall bear its own expenses; *provided* that the Management Company shall reimburse the Sub-Advisor for any and all costs and expenses that are properly Company Expenses or that may be borne by the Management Company under the Management Company LLC Agreement.

(c) Notwithstanding anything to the contrary contained herein, if on any date the Management Company determines that it would not have sufficient funds available to it to make a payment of Indebtedness, it shall have the right to defer any and all amounts payable to the Sub-Advisor pursuant to this Agreement, including any fees and expenses; *provided* that the Management Company shall promptly pay all such amounts on the first date thereafter that sufficient amounts exist to make payment thereof.

(d) From time to time, the Management Company may enter into sub-advisory agreements with certain management companies on similar terms to this Agreement. Promptly following the receipt of any fees pursuant to such sub-advisory agreements, the Management Company shall pay 100% of such fees to the Sub-Advisor.

3. Representations and Warranties.

(a) Each of the Management Company and the Sub-Advisor represents and warrants, as to itself only, that:

(i) it has full power and authority to execute and deliver, and to perform its obligations under, this Agreement;

(ii) this Agreement has been duly authorized, executed and delivered by it and constitutes its valid and binding, obligation, enforceable in accordance with its terms except as the enforceability hereof may be subject to (i) bankruptcy, insolvency, reorganization moratorium, receivership, conservatorship or other similar laws now or hereafter in effect relating to creditors' rights and (ii) general principles of equity (regardless of whether such enforcement is considered in a proceeding, in equity or at law);

(iii) no consent, approval, authorization or order of or declaration or filing with any government, governmental instrumentality or court or other person or entity is required for the execution of this Agreement or the performance by it of its duties hereunder, except such as have been duly made or obtained; and

(iv) neither the execution and delivery of this Agreement nor the fulfillment of the terms hereof conflicts with or results in a breach or violation of any of the terms or provisions of, or constitutes a default under, (A) its constituting and organizational documents; (B) the terms of any material indenture, contract, lease, mortgage, deed of trust, note, agreement or other evidence of indebtedness or other material agreement, obligation, condition, covenant or instrument to which it is a party or by which it is bound; (C) any statute applicable to it; or (D) any law, decree, order, rule or regulation applicable to it of any court or regulatory, administrative or governmental agency, body of authority or arbitration having or asserting jurisdiction over it or its properties, which, in the case of clauses (B) through (D) above, would have a material adverse effect upon the performance of its duties hereunder.

(b) The Sub-Advisor represents and warrants to the Management Company that it is a registered investment adviser under the Investment Advisers Act of 1940, as amended (the "Advisers Act").

(c) The Management Company acknowledges that it has received Part 2 of Highland Capital Management, L.P.'s Form ADV filed with the Securities and Exchange Commission. The Sub-Advisor will provide to the Management Company an updated copy of Part 2 of its Form ADV promptly upon any amendment to such Form ADV being filed with the Securities and Exchange Commission.

4. Standard of Care; Liability; Indemnification.

(a) Sub-Advisor Standard of Care. Subject to the terms and provisions of this Agreement, the Management Agreements and/or the Related Agreements, as applicable, the Sub-Advisor will perform its obligations hereunder and under the Management Agreements and/or the Related Agreements in good faith with reasonable care using a degree of skill and attention no less than that which the Sub-Advisor uses with respect to comparable assets that it manages for others and, without limiting the foregoing, in a manner which the Sub-Advisor reasonably believes to be consistent with the practices and procedures followed by institutional managers of national standing relating to assets of the nature and character of the Portfolios, in each case except as expressly provided otherwise under this Agreement, the Management Agreements and/or the

Related Agreements. To the extent not inconsistent with the foregoing, the Sub-Advisor will follow its customary standards, policies and procedures in performing its duties hereunder, under the Management Agreements and/or under the Related Agreements.

(b) Exculpation. To the fullest extent permitted by law, none of the Sub-Advisor, any of its affiliates, and any of their respective managers, members, principals, partners, directors, officers, shareholders, employees and agents (but shall not include the Management Company, its subsidiaries or member(s) and any managers, members, principals, partners, directors, officers, shareholders, employees and agents of the Management Company or its subsidiaries or member(s) (in their capacity as such)) (each a “Covered Person”) will be liable to the Management Company, any Member, any shareholder, partner or member thereof, any Account (or any other adviser, agent or representative thereof), or to any holder of notes, securities or other indebtedness issued by any Account (collectively, the “Management Company Related Parties”), for (i) any acts or omissions by such Covered Person arising out of or in connection with the provision of the Services hereunder, for any losses that may be sustained in the purchase, holding or sale of any security or debt obligation by any Account, or as a result of any activities of the Sub-Advisor, the Management Company or any other adviser to or agent of the Account or any other sub-advisor appointed by the Management Company to provide portfolio management services to any other delegatee of the Management Company or any other person or entity, unless such act or omission was made in bad faith or is determined ultimately by a court of competent jurisdiction, in a final nonappealable judgment, to be the result of gross negligence or to constitute fraud or willful misconduct (as interpreted under the laws of the State of Delaware) (each, a “Disabling Conduct”) on the part of such Covered Person, (ii) any mistake, gross negligence, misconduct or bad faith of any employee, broker, administrator or other agent or representative of the Sub-Advisor, *provided* that such employee, broker, administrator or agent was selected, engaged or retained by or on behalf of the Sub-Advisor with reasonable care, or (iii) any consequential (including loss of profit), indirect, special or punitive damages. To the extent that, at law or in equity, any Covered Person has duties (including fiduciary duties) and liabilities relating thereto to any Management Company Related Party, no Covered Person acting under this Agreement shall be liable to such Management Company Related Party for its good-faith reliance on the provisions of this Agreement.

To the fullest extent permitted by law, no Covered Person shall have any personal liability to any Management Company Related Party solely by reason of any change in U.S. federal, state or local or foreign income tax laws, or in interpretations thereof, as they apply to any such Management Company Related Party, whether the change occurs through legislative, judicial or administrative action.

Any Covered Person in its sole and absolute discretion may consult legal counsel, accountants or other advisers selected by it, and any act or omission taken, or made in good faith by such Person on behalf of the Management Company or in furtherance of the business of the Management Company in good-faith reliance on and in accordance with the advice of such counsel, accountants or other advisers shall be full justification for the act or omission, and to the fullest extent permitted by applicable law, no Covered Person shall be liable to any Management Company Related Party in so acting or omitting to act if such counsel, accountants or other advisers were selected, engaged or retained with reasonable care

(c) Indemnification. The Management Company shall and hereby does, to the fullest extent permitted by applicable law, indemnify and hold harmless any Covered Person from and against any and all claims, demands, liabilities, costs, expenses, damages, losses, suits, proceedings, judgments, assessments, actions and other liabilities, whether judicial, administrative, investigative or otherwise, of whatever nature, known or unknown, liquidated or unliquidated (“Claims”), that may accrue to or be incurred by any Covered Person, or in which any Covered Person may become involved, as a party or otherwise, or with which any Covered Person may be threatened, relating to or arising out of the Services, the activities of the Management Company Related Parties, or activities undertaken in connection with the Management Company Related Parties, or otherwise relating to or arising out of this Agreement, any Management Agreement and/or the Related Documents, including amounts paid in satisfaction of judgments, in compromise or as fines or penalties, and attorneys’ fees and expenses incurred in connection with the preparation for or defense or disposition of any investigation, action, suit, arbitration or other proceeding (a “Proceeding”), whether civil or criminal (all of such Claims, amounts and expenses referred to therein are referred to collectively as “Damages”), except to the extent that it shall have been determined ultimately by a court of competent jurisdiction, in a final nonappealable judgment, that such Damages arose primarily from Disabling Conduct of such Covered Person. The termination of any Proceeding by settlement, judgment, order, conviction or upon a plea of *nolo contendere* or its equivalent shall not, of itself, create a presumption that any Damages relating to such settlement, judgment, order, conviction or plea of *nolo contendere* or its equivalent or otherwise relating to such Proceeding arose primarily from Disabling Conduct of any Covered Persons.

Expenses (including attorneys’ fees) incurred by a Covered Person in defense or settlement of any Claim that may be subject to a right of indemnification hereunder may be advanced by the Management Company prior to the final disposition thereof upon receipt of a written undertaking by or on behalf of the Covered Person to repay the amount advanced to the extent that it shall be determined ultimately by a court of competent jurisdiction that the Covered Person is not entitled to be indemnified hereunder. The right of any Covered Persons to the indemnification provided herein shall be cumulative of, and in addition to, any and all rights to which the Covered Person may otherwise be entitled by contract or as a matter of law or equity and shall be extended to the Covered Person’s successors, assigns and legal representatives. Any judgments against the Management Company and/or any Covered Persons in respect of which such Covered Person is entitled to indemnification shall first be satisfied from the assets of the Management Company, including Drawdowns, before such Covered Person is responsible therefor.

Notwithstanding any provision of this Agreement to the contrary, the provisions of this Section 4(c) shall not be construed so as to provide for the indemnification of any Covered Person for any liability (including liability under Federal securities laws which, under certain circumstances, impose liability even on persons that act in good faith), to the extent (but only to the extent) that such indemnification would be in violation of applicable law, but shall be construed so as to effectuate the provisions of this Section 4(c) to the fullest extent permitted by law

(d) Other Sources of Recovery etc. The indemnification rights set forth in Section 4(c) are in addition to, and shall not exclude, limit or otherwise adversely affect, any other indemnification or similar rights to which any Covered Person may be entitled. If and to the extent that other sources of recovery (including proceeds of any applicable policies of insurance or



indemnification from any Person in which any of the Transactions has an investment) are available to any Covered Person, such Covered Person shall use reasonable efforts to obtain recovery from such other sources before the Company shall be required to make any payment in respect of its indemnification obligations hereunder; *provided* that, if such other recovery is not available without delay, the Covered Person shall be entitled to such payment by the Management Company and the Management Company shall be entitled to reimbursement out of such other recovery when and if obtained

(e) Rights of Heirs, Successors and Assigns. The indemnification rights provided by Section 4(c) shall inure to the benefit of the heirs, executors, administrators, successors and assigns of each Covered Person

(f) Reliance. A Covered Person shall incur no liability to any Management Company Related Party in acting upon any signature or writing reasonably believed by him, her or it to be genuine, and may rely in good faith on a certificate signed by an officer of any Person in order to ascertain any fact with respect to such Person or within such Person's knowledge. Each Covered Person may act directly or through his, her or its agents or attorneys.

(g) Rights Under Management Agreements and Related Agreements. The Management Company will ensure that the Sub-Advisor is provided substantially similar indemnification and exculpation rights as are afforded to the Management Company in its role as portfolio manager under any future Management Agreement or Related Agreement encompassed within the Services hereunder, and it is expressly acknowledged by the Parties that the Sub-Advisor may not consent to including a Management Agreement and the related Transaction and Related Agreements within the scope of this Agreement pursuant to Section 8 if such indemnification and exculpation rights are not reasonably acceptable to it.

5. Limitations on Employment of the Sub-Advisor; Conflicts of Interest.

(a) The services of the Sub-Advisor to the Management Company are not exclusive, and the Sub-Advisor may engage in any other business or render similar or different services to others including, without limitation, the direct or indirect sponsorship or management of other Transactions, investment-based accounts or commingled pools of capital, however structured, having investment objectives similar to those of the Management Company or the Accounts. Moreover, nothing in this Agreement shall limit or restrict the right of any manager, partner, officer or employee of the Sub-Advisor to engage in any other business or to devote his or her time and attention in part to any other business, whether of a similar or dissimilar nature to the Management Company or any Account, or to receive any fees or compensation in connection therewith.

(b) So long as this Agreement or any extension, renewal or amendment of this Agreement remains in effect, the Sub-Advisor shall be the only portfolio management sub-advisor for the Management Company. The Sub-Advisor assumes no responsibility under this Agreement other than to render the services called for hereunder. It is understood that directors, officers, employees, members and managers of the Management Company are or may become interested in the Sub-Advisor and its Affiliates as directors, officers, employees, partners, stockholders, members, managers or otherwise, and that the Sub-Advisor and directors, officers, employees,

partners, stockholders, members and managers of the Sub-Advisor and its Affiliates are or may become similarly interested in the Management Company as members or otherwise.

(c) The Management Company acknowledges that various potential and actual conflicts of interest may exist with respect to the Sub-Advisor as described in the Sub-Advisor's Form ADV Part 2A and as described in Appendix B hereto, and the Management Company expressly acknowledges and agrees to the provisions contained in such Appendix B, as amended from time to time with mutual consent of the Parties.

6. Termination; Survival.

(a) This Agreement may be terminated, in its entirety or with respect to any Management Agreement, at any time without payment of penalty, by the Management Company upon 30 days' prior written notice to the Sub-Advisor.

(b) This Agreement shall terminate automatically with respect to any Management Agreement on the date on which (i) such Management Agreement has been terminated (and, if required thereunder, a successor portfolio manager has been appointed and accepted) or discharged; or (ii) the Management Company is no longer acting as portfolio manager, investment manager or in a similar capacity (whether due to removal, resignation or assignment) under such Management Agreement and the Related Agreements. Upon the termination of this Agreement with respect to any Management Agreement the Management Company shall provide prompt notice thereof to the Sub-Advisor, and Appendix A hereto shall be deemed to be amended by deleting such Management Agreement and the Related Agreements related thereto.

(c) All accrued and unpaid financial and indemnification obligations with respect to any conduct or events occurring prior to the effective date of the termination of this Agreement shall survive the termination of this Agreement.

7. Cooperation with Management Company. The Sub-Advisor shall reasonably cooperate with the Management Company in connection with the Management Company's compliance with its policies and procedures relating to oversight of the Sub-Advisor. Specifically, the Sub-Advisor agrees that it will provide the Management Company with reasonable access to information relating to the performance of Sub-Advisor's obligations under this Agreement.

8. Management Agreements and Related Agreements. The Sub-Advisor's duty to provide Services in connection with any Management Agreement shall not commence until (a) Appendix A to this Agreement has been amended by mutual agreement of the Parties to include such Management Agreement and the related Account, fund and/or account and Related Agreements and (b) the Sub-Advisor acknowledges receipt of such Management Agreement and each Related Agreement. The Sub-Advisor shall not be bound to comply with any amendment, modification, supplement or waiver to any Management Agreement or any Related Agreement until it has received a copy thereof from the Management Company. No amendment, modification, supplement or waiver to any Management Agreement or Related Agreement that, when applied to the obligations and rights of the Management Company under such Management Agreement or Related Agreement, affects (i) the obligations or rights of the Sub-Advisor hereunder; (ii) the amount of priority of any fees or other amounts payable to the Sub-Advisor hereunder; or (iii) any

definitions relating to the matters covered in clause (i) or (ii) above, will apply to the Sub-Advisor under this Agreement unless in each such case the Sub-Advisor has consented thereto in writing (such consent not to be unreasonably withheld or delayed unless the Sub-Advisor determines in its reasonable judgment that such amendment, modification, supplement or waiver could have a material adverse effect on the Sub-Advisor).

9. Amendments; Assignments.

(a) Neither Party may assign, pledge, grant or otherwise encumber or transfer all or any part of its rights or responsibilities under this Agreement, in whole or in part, except (i) as provided in clauses (b) and (c) of this Section 9, without the prior written consent of the other Party and (ii) in accordance with the Advisers Act and other applicable law.

(b) Except as otherwise provided in this Section 9, the Sub-Advisor may not assign its rights or responsibilities under this Agreement unless (i) the Management Company consents in writing thereto and (ii) such assignment is made in accordance with the Advisers Act and other applicable law.

(c) The Sub-Advisor may, without satisfying any of the conditions of Section 9(a) other than clause (ii) thereof (so long as such assignment does not constitute an assignment within the meaning of Section 202(a)(1) of the Advisers Act), (1) assign any of its rights or obligations under this Agreement to an affiliate; *provided* that such affiliate (i) has demonstrated ability, whether as an entity or by its principals and employees, to professionally and competently perform duties similar to those imposed upon the Sub-Advisor pursuant to this Agreement and (ii) has the legal right and capacity to act as Sub-Advisor under this Agreement, or (2) enter into (or have its parent enter into) any consolidation or amalgamation with, or merger with or into, or transfer of all or substantially all of its assets to, another entity; *provided* that, at the time of such consolidation, merger, amalgamation or transfer the resulting, surviving or transferee entity assumes all the obligations of the Sub-Advisor under this Agreement generally (whether by operation of law or by contract) and the other entity is a continuation of the Sub-Advisor in another corporate or similar form and has substantially the same staff; provided, further, that the Sub-Advisor shall deliver ten (10) Business Days' prior notice to the Management Company of any assignment or combination made pursuant to this sentence. Upon the execution and delivery of any such assignment by the assignee, the Sub-Advisor will be released from further obligations pursuant to this Agreement except to the extent expressly provided herein.

10. Advisory Restrictions. This Agreement is not intended to and shall not constitute an assignment, pledge or transfer of any Management Agreement or any part thereof. It is the express intention of the parties hereto that (i) the Services are limited in scope; and (ii) this Agreement complies in all respects with all applicable (A) contractual provisions and restrictions contained in each Management Agreement and each Related Agreement and (B) laws, rules and regulations (collectively, the "Advisory Restrictions"). If any provision of this Agreement is determined to be in violation of any Advisory Restriction, then the Services to be provided under this Agreement shall automatically without action by any person or entity be limited, reduced or modified to the extent necessary and appropriate to be enforceable to the maximum extent permitted by such Advisory Restriction.

11. Records; Confidentiality.

(a) The Sub-Advisor shall maintain or cause to be maintained appropriate books of account and records relating to its services performed hereunder, and such books of account and records shall be accessible for inspection by representatives of the Management Company and its accountants and other agents at any time during normal business hours and upon not less than three (3) Business Days' prior notice; provided, that the Sub-Advisor shall not be obligated to provide access to any non-public information if it in good faith determines that the disclosure of such information would violate any applicable law, regulation or contractual arrangement.

(b) The Sub-Advisor shall follow its customary procedures to keep confidential any and all information obtained in connection with the services rendered hereunder that is either (a) of a type that would ordinarily be considered proprietary or confidential, such as information concerning the composition of assets, rates of return, credit quality, structure or ownership of securities, or (b) designated as confidential obtained in connection with the services rendered by the Sub-Advisor hereunder and shall not disclose any such information to non-affiliated third parties except (i) with the prior written consent of the Management Company, (ii) such information as a rating agency shall reasonably request in connection with its rating of notes issued in connection with a Transaction or supplying credit estimates on any obligation included in the Portfolios, (iii) in connection with establishing trading or investment accounts or otherwise in connection with effecting transactions on behalf of the Management Company or any Account for which the Management Company serves as portfolio manager, (iv) as required by (A) applicable law or (B) the rules or regulations of any self-regulating organization, body or official having jurisdiction over the Sub-Advisor or any of its affiliates, (v) to its professional advisors (including, without limitation, legal, tax and accounting advisors), (vi) such information as shall have been publicly disclosed other than in known violation of this Agreement or shall have been obtained by the Sub-Advisor on a non-confidential basis, (vii) such information as is necessary or appropriate to disclose so that the Sub-Advisor may perform its duties hereunder, (viii) as expressly permitted in the final offering memorandum or any definitive transaction documents relating to any Transaction, or (ix) information relating to performance of the Portfolios as may be used by the Sub-Advisor in the ordinary course of its business. Notwithstanding the foregoing, it is agreed that the Sub-Advisor may disclose without the consent of any Person (1) that it is serving as Sub-Advisor to the Management Company and each Account, (2) the nature, aggregate principal amount and overall performance of the Portfolios, (3) the amount of earnings on the Portfolios, (4) such other information about the Management Company, the Portfolios and the Transactions as is customarily disclosed by Sub-Advisors to management vehicles similar to the Management Company, and (5) the United States federal income tax treatment and United States federal income tax structure of the transactions contemplated by this Agreement and the related documents and all materials of any kind (including opinions and other tax analyses) that are provided to them relating to such United States federal income tax treatment and United States income tax structure. This authorization to disclose the U.S. tax treatment and tax structure does not permit disclosure of information identifying the Sub-Advisor, the Management Company, the Accounts or any other party to the transactions contemplated by this Agreement (except to the extent such information is relevant to U.S. tax structure or tax treatment of such transactions).



12. Notice. Any notice or demand to any party to this Agreement to be given, made or served for any purposes under this Agreement shall be given, made or served by sending the same by overnight mail, facsimile or email transmission or by delivering it by hand as follows (or to such other address, email address or facsimile number as shall have been notified to the other parties hereto):

(a) If to the Management Company:

Acis Capital Management, L.P.  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

(b) If to the Sub-Advisor:

Highland Capital Management, L.P.  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

13. Governing Law. This Agreement shall be governed by, and construed in accordance with, the laws of the State of Texas. The parties unconditionally and irrevocably consent to the exclusive jurisdiction of the courts located in the State of Texas and waive any objection with respect thereto, for the purpose of any action, suit or proceeding arising out of or relating to this Agreement or the transactions contemplated hereby.

14. WAIVER OF JURY TRIAL. EACH OF THE PARTIES HERETO HEREBY KNOWINGLY, VOLUNTARILY AND INTENTIONALLY WAIVES ANY RIGHTS IT MAY HAVE TO A TRIAL BY JURY WITH RESPECT TO ANY LITIGATION BASED HEREON, OR ARISING OUT OF, UNDER, OR IN CONNECTION WITH, THIS AGREEMENT. EACH PARTY HERETO ACKNOWLEDGES AND AGREES THAT IT HAS RECEIVED FULL AND SUFFICIENT CONSIDERATION FOR THIS PROVISION AND THAT THIS PROVISION IS A MATERIAL INDUCEMENT FOR ITS ENTERING INTO THIS AGREEMENT.

15. Severability. The provisions of this Agreement are independent of and severable from each other, and no provision shall be affected or rendered invalid or unenforceable by virtue of the fact that for any reason any other or others of them may be invalid or unenforceable in whole or in part. Upon such determination that any term or other provision is invalid, illegal or incapable of being enforced, the parties hereto shall negotiate in good faith to modify this Agreement so as to effect the original intent of the parties.

16. No Waiver. The performance of any condition or obligation imposed upon any party hereunder may be waived only upon the written consent of the parties hereto. Such waiver shall be limited to the terms thereof and shall not constitute a waiver of any other condition or obligation of the other party under this Agreement. Any failure by any party to this Agreement to enforce any provision shall not constitute a waiver of that or any other provision or this Agreement.

17. Counterparts. This Agreement may be executed in any number of counterparts by facsimile or other written form of communication, each of which shall be deemed to be an original as against any party whose signature appears thereon, and all of which shall together constitute one and the same instrument. This Agreement shall become binding when one or more counterparts hereof, individually or taken together, shall bear the signatures of all of the parties reflected hereon as the signatories.

18. Third Party Beneficiaries. Nothing in this Agreement will be construed to give any person or entity other than the parties to this Agreement, the Accounts and any person or entity with indemnification rights hereunder any legal or equitable right, remedy, or claim under or with respect to this Agreement or any provision of this Agreement. Except as provided in the foregoing sentence, this Agreement and all of its provisions and conditions are for the sole and exclusive benefit of the parties to this Agreement and their successors and assigns.

19. No Partnership or Joint Venture. Nothing set forth in this Agreement shall constitute, or be construed to create, an employment relationship, a partnership or a joint venture between the parties. Except as expressly provided herein or in any other written agreement between the parties, no party has any authority, express or implied, to bind or to incur liabilities on behalf of, or in the name of, any other party.

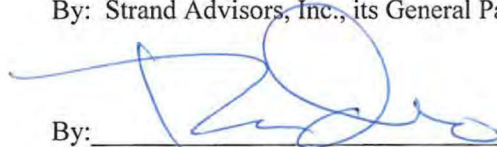
20. Entire Agreement. This Agreement, together with each Management Agreement and Related Agreement, constitutes the entire agreement of the parties with respect to the subject matter hereof and supersedes all prior agreements and undertakings, both written and oral, between the parties with respect to such subject matter.

[Remainder of Page Intentionally Left Blank]

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date first written above.

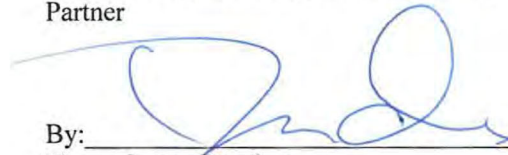
**HIGHLAND CAPITAL MANAGEMENT, L.P.,**  
as the Sub-Advisor

By: Strand Advisors, Inc., its General Partner

  
By: \_\_\_\_\_  
Name: James Dondero  
Title: President

**ACIS CAPITAL MANAGEMENT, L.P.,**  
as the Management Company

By: Acis Capital Management GP, LLC, its General Partner

  
By: \_\_\_\_\_  
Name: James Dondero  
Title: President

*Signature Page to Third Amended and Restated Sub-Advisory Agreement*

### **Appendix A**

The Management Company shall pay to the Sub-Advisor a Sub-Advisory Fee for the Services for the Accounts in an amount equal to the aggregate management fees that would be received by the Management Company for such Accounts if such management fees were calculated in exact conformity with the calculation of management fees for such Accounts, except that the management fee rates applied in such calculation were replaced by the fee rate set forth in the following table. Such fees shall be payable promptly (or at such time as is otherwise agreed by the parties) following the Management Company's receipt of management fees for such Accounts, it being understood that none of the foregoing shall prohibit the Management Company from waiving or entering into side letters with respect to management fees for such Accounts; provided that any such waived or reduced amounts shall not be recognized for purposes of calculating the fees payable by the Management Company hereunder. Notwithstanding the foregoing, the parties may agree to a different allocation from that set forth during any period in order to reflect the then current fair market value of the Services rendered.

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<b>Issuer / Borrower / Fund / Account</b>	<b>Management Agreement</b>	<b>Related Agreements</b>	<b>Date of Management Agreement</b>	<b>Annualized Sub-Advisory Fee Rate (bps)</b>
<b>Hewett's Island CLO I-R, Ltd.</b>	<b>Management Agreement</b>	<b>Indenture</b>	<b>November 20, 2007</b>	20
<b>Acis CLO 2013-1 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture</b>	<b>March 18, 2013</b>	20
<b>Acis CLO 2013-2 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture</b>	<b>October 3, 2013</b>	20
<b>Acis CLO 2014-3 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture Collateral Administration Agreement</b>	<b>February 25, 2014</b>	20
<b>Acis CLO 2014-4 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture Collateral Administration Agreement</b>	<b>June 5, 2014</b>	20
<b>Acis CLO 2014-5 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture Collateral Administration Agreement</b>	<b>November 18, 2014</b>	20
<b>Acis CLO 2015-6 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture Collateral Administration Agreement</b>	<b>April 16, 2015</b>	20
<b>BayVK R2 Lux S.A., SICAV-FIS</b>	<b>Agreement for the Outsourcing of the Asset Management</b>	<b>Service Level Agreement</b>	<b>February 27, 2015</b>	20
<b>Acis Loan Funding, Ltd.</b>	<b>Portfolio Management Agreement</b>		<b>August 10, 2015</b>	0

## **APPENDIX B**

### **Purchase and Sale Transactions; Brokerage**

The Management Company acknowledges and agrees that the Sub-Advisor or any of its affiliates may acquire or sell obligations or securities, for its own account or for the accounts of its customers, without either requiring or precluding the acquisition or sale of such obligations or securities for the account of any Account. Such investments may be the same or different from those made by or on behalf of the Management Company or the Accounts.

### **Additional Activities of the Sub-Advisor**

Nothing herein shall prevent the Sub-Advisor or any of its clients, its partners, its members, funds or other investment accounts managed by it or any of its affiliates, or their employees and their affiliates (collectively, the “Related Entities”), from engaging in other businesses, or from rendering services of any kind to the Management Company, its affiliates, any Account or any other Person or entity regardless of whether such business is in competition with the Management Company, its affiliates, such Account or otherwise. Without limiting the generality of the Sub-Advisor and its Related Entities may:

- (a) serve as managers or directors (whether supervisory or managing), officers, employees, partners, agents, nominees or signatories for the Management Company or any affiliate thereof, or for any obligor or issuer in respect of any of the Portfolio Assets or any affiliate thereof, to the extent permitted by their respective organizational documents and underlying instruments, as from time to time amended, or by any resolutions duly adopted by the Management Company, any Account, their respective affiliates or any obligor or issuer in respect of any of the Portfolio Assets (or any affiliate thereof) pursuant to their respective organizational documents;
- (b) receive fees for services of whatever nature rendered to the obligor or issuer in respect of any of the Portfolio Assets or any affiliate thereof;
- (c) be retained to provide services unrelated to this Agreement to the Management Company, any Account or their respective affiliates and be paid therefor, on an arm’s-length basis;
- (d) be a secured or unsecured creditor of, or hold a debt obligation of or equity interest in, the Management Company, any Account or any affiliate thereof or any obligor or issuer of any Portfolio Asset or any affiliate thereof;
- (e) sell any Portfolio Asset to, or purchase or acquire any Portfolio Asset from, any Account while acting in the capacity of principal or agent; *provided, however*, that any such sale or purchase effected by the Sub-Advisor shall be subject to applicable law and any applicable provisions of this Agreement, the related Management Agreement and Related Agreements, as applicable;
- (f) underwrite, arrange, structure, originate, syndicate, act as a distributor of or make a market in any Portfolio Asset;

(g) serve as a member of any “creditors’ board”, “creditors’ committee” or similar creditor group with respect to any Portfolio Asset; or

(h) act as portfolio manager, portfolio manager, investment manager and/or investment adviser or sub-advisor in collateralized bond obligation vehicles, collateralized loan obligation vehicles and other similar warehousing, financing or other investment vehicles.

As a result, such individuals may possess information relating to obligors and issuers of Portfolio Assets that is (a) not known to or (b) known but restricted as to its use by the individuals at the Sub-Advisor responsible for monitoring the Portfolio Assets and performing the Services under this Agreement. Each of such ownership and other relationships may result in securities laws restrictions on transactions in such securities by the Management Company and/or any Account and otherwise create conflicts of interest for the Management Company and/or any Account. The Management Company acknowledges and agrees that, in all such instances, the Sub-Advisor and its affiliates may in their discretion make investment recommendations and decisions that may be the same as or different from those made by the Management Company with respect to the investments of any Account and they have no duty, in making or managing such investments, to act in a way that is favorable to any Account.

The Management Company acknowledges that there are generally no ethical screens or information barriers between the Sub-Advisor and certain of its affiliates of the type that many firms implement to separate Persons who make investment decisions from others who might possess applicable material, non-public information that could influence such decisions. The officers or affiliates of the Sub-Advisor may possess information relating to obligors or issuers of Portfolio Assets that is not known to the individuals at the Sub-Advisor responsible for providing the Services under this Agreement. As a result, the Sub-Advisor may from time to time come into possession of material nonpublic information that limits the ability of the Sub-Advisor to effect a transaction for the Management Company and/or any Account, and the Management Company and/or such Account’s investments may be constrained as a consequence of the Sub-Advisor’s inability to use such information for advisory purposes or otherwise to effect transactions that otherwise may have been initiated on behalf of its clients, including the Management Company and/or such Account.

Unless the Sub-Advisor determines in its sole discretion that such Transaction complies with the conflicts of interest provisions set forth in the applicable Management Agreement and Related Agreements, the Sub-Advisor will not direct any Account to acquire or sell loans or securities entered into or issued by (i) Persons of which the Sub-Advisor, any of its affiliates or any of its officers, directors or employees are directors or officers, (ii) Persons of which the Sub-Advisor or any of its respective affiliates act as principal or (iii) Persons about which the Sub-Advisor or any of its affiliates have material non-public information which the Sub-Advisor deems would prohibit it from advising as to the trading of such securities in accordance with applicable law.

It is understood that the Sub-Advisor and any of its affiliates may engage in any other business and furnish investment management and advisory services to others, including Persons which may have investment policies similar to those followed by the Management Company with respect to the Portfolio Assets and which may own securities or obligations of the same class, or which are of the same type, as the Portfolio Assets or other securities or obligations of the obligors or issuers of the Portfolio Assets. The Sub-Advisor and its affiliates will be free, in their sole discretion, to



make recommendations to others, or effect transactions on behalf of themselves or for others, which may be the same as or different from those effected with respect to the Collateral. Nothing in this Agreement, in the Management Agreements or in the Related Agreements shall prevent the Sub-Advisor or any of its affiliates, acting either as principal or agent on behalf of others, from buying or selling, or from recommending to or directing any other account to buy or sell, at any time, securities or obligations of the same kind or class, or securities or obligations of a different kind or class of the same obligor or issuer, as those directed by the Sub-Advisor to be purchased or sold on behalf of an Account. It is understood that, to the extent permitted by applicable law, the Sub-Advisor, its Related Entities, or any of their owners, directors, managers, officers, stockholders, members, partners, partnership committee members, employees, agents or affiliates or the other Covered Persons or any member of their families or a Person or entity advised by the Sub-Advisor may have an interest in a particular transaction or in securities or obligations of the same kind or class, or securities or obligations of a different kind or class of the same issuer, as those that may be owned or acquired by an Account. The Management Company agrees that, in the course of providing the Services, the Sub-Advisor may consider its relationships with other clients (including obligors and issuers) and its affiliates.

The Management Company agrees that neither the Sub-Advisor nor any of its affiliates is under any obligation to offer any investment opportunity of which they become aware to the Management Company or any Account or to account to the Management Company or any Account for (or share with the Management Company or any Account or inform the Management Company or any Account of) any such transaction or any benefit received by them from any such transaction. The Management Company understands that the Sub-Advisor and/or its affiliates may have, for their own accounts or for the accounts of others, portfolios with substantially the same portfolio criteria as are applicable to the Accounts. Furthermore, the Sub-Advisor and/or its affiliates may make an investment on behalf of any client or on their own behalf without offering the investment opportunity or making any investment on behalf of the Management Company or any Account and, accordingly, investment opportunities may not be allocated among all such clients. The Management Company acknowledges that affirmative obligations may arise in the future, whereby the Sub-Advisor and/or its affiliates are obligated to offer certain investments to clients before or without the Sub-Advisor offering those investments to the Management Company or any Account.

The Management Company acknowledges that the Sub-Advisor and its affiliates may make and/or hold investments in an obligor's or issuer's obligations or securities that may be *pari passu*, senior or junior in ranking to an investment in such obligor's or issuer's obligations or securities made and/or held by the Management Company or any Account, or in which partners, security holders, members, officers, directors, agents or employees of the Sub-Advisor and its affiliates serve on boards of directors, or otherwise have ongoing relationships or otherwise have interests different from or adverse to those of the Management Company and the Accounts.

#### Defined Terms

For purposes of this Appendix B, the following defined terms shall have the meanings set forth below:

“Portfolio” shall mean, with respect to any Account and/or Transaction, the assets held by or in the name of the Account or any subsidiary of the Account in respect of such Transaction,



whether or not for the benefit of the related secured parties, securing the obligations of such Account.

“Portfolio Asset” shall mean any loan, eligible investment or other asset contained in the Portfolio.

“Transaction” shall mean any action taken by the Sub-Advisor on behalf of any Account with respect to the Portfolio, including, without limitation, (i) selecting the Portfolio Assets to be acquired by the Account, (ii) investing and reinvesting the Portfolio, (iii) amending, waiving and/or taking any other action commensurate with managing the Portfolio and (iv) instructing the Account with respect to any acquisition, disposition or tender of a Portfolio Asset or other assets received in respect thereof in the open market or otherwise by the Account.

# EXHIBIT H

**EXECUTION VERSION**

**FOURTH AMENDED AND RESTATED SHARED SERVICES AGREEMENT**

by and between

**ACIS CAPITAL MANAGEMENT, L.P.**

and

**HIGHLAND CAPITAL MANAGEMENT, L.P.**

Dated March 17, 2017

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#### **FOURTH AMENDED AND RESTATED SHARED SERVICES AGREEMENT**

This Fourth Amended and Restated Shared Services Agreement (as amended, modified, waived, supplemented or restated from time to time in accordance with the terms hereof, this “Agreement”), dated as of March 17, 2017, is entered into by and between Acis Capital Management, L.P., a Delaware limited partnership, as the management company hereunder (in such capacity, the “Management Company”), and Highland Capital Management, L.P., a Delaware limited partnership (“Highland”), as the staff and services provider hereunder (in such capacity, the “Staff and Services Provider” and together with the Management Company, the “Parties”).

#### **RECITALS**

WHEREAS, the Parties entered into that certain Third Amended and Restated Shared Services Agreement dated effective January 1, 2016 (the “Existing Agreement”);

WHEREAS, the Staff and Services Provider is a registered investment adviser under the Investment Advisers Act of 1940, as amended (the “Advisers Act”);

WHEREAS, the Staff and Services Provider and the Management Company are engaged in the business of providing investment management services;

WHEREAS, the Staff and Services Provider is hereby being retained to provide certain back- and middle-office services and administrative, infrastructure and other services to assist the Management Company in conducting its business, and the Staff and Services Provider is willing to make such services available to the Management Company on the terms and conditions hereof;

WHEREAS, the Management Company may employ certain individuals to perform portfolio selection and asset management functions for the Management Company, and certain of these individuals may also be employed simultaneously by the Staff and Services Provider during their employment with the Management Company;

WHEREAS, each Person employed by both the Management Company and the Staff and Services Provider as described above (each, a “Shared Employee”) is and shall be identified on the books and records of each of the Management Company and the Staff and Services Provider (as amended, modified, supplemented or restated from time to time); and

WHEREAS, the Parties now desire to amend and restate the Existing Agreement.

NOW, THEREFORE, for good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the Parties hereby agree that the Existing Agreement is hereby amended, restated and replaced in its entirety as follows.

## ARTICLE I

### DEFINITIONS

Section 1.01 Certain Defined Terms. As used in this Agreement, the following terms shall have the following meanings:

“Advisers Act” shall have the meaning set forth in the Recitals to this Agreement.

“Advisory Restriction” shall have the meaning set forth in Section 5.01(b).

“Affiliate” shall mean with respect to a Person, any other Person that directly, or indirectly through one or more intermediaries, controls, is controlled by, or is under common control with the first Person. The term “control” means (i) the legal or beneficial ownership of securities representing a majority of the voting power of any person or (ii) the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of a person, whether by contract or otherwise.

“Agreement” shall have the meaning set forth in the Preamble to this Agreement.

“Applicable Asset Criteria and Concentrations” means any applicable eligibility criteria, portfolio concentration limits and other similar criteria or limits which the Management Company instructs in writing to the Staff and Services Provider in respect of the Portfolio or one or more CLOs or Accounts, as such criteria or limits may be modified, amended or supplemented from time to time in writing by the Management Company;

“Applicable Law” shall mean, with respect to any Person or property of such Person, any action, code, consent decree, constitution, decree, directive, enactment, finding, guideline, law, injunction, interpretation, judgment, order, ordinance, policy statement, proclamation, formal guidance, promulgation, regulation, requirement, rule, rule of law, rule of public policy, settlement agreement, statute, writ, or any particular section, part or provision thereof, including the Risk Retention Rules, of any Governmental Authority to which the Person in question is subject or by which it or any of its property is bound.

“CLO or Account” shall mean a collateralized loan obligation transaction, including any type of short-term or long-term warehouse or repurchase facility in connection therewith, or a fund or account advised by the Management Company, as applicable.

“Covered Person” shall mean the Staff and Services Provider, any of its Affiliates, and any of their respective managers, members, principals, partners, directors, officers, shareholders, employees and agents (but shall not include the Management Company, its subsidiaries or member(s) and any managers, members, principals, partners, directors, officers, shareholders, employees and agents of the Management Company or its subsidiaries or member(s) (in their capacity as such)).

“Governmental Authority” shall mean (i) any government or quasi-governmental authority or political subdivision thereof, whether national, state, county, municipal or regional, whether U.S. or non-U.S.; (ii) any agency, regulator, arbitrator, board, body, branch, bureau, commission,

corporation, department, master, mediator, panel, referee, system or instrumentality of any such government, political subdivision or other government or quasi-government entity, whether non-U.S. or U.S.; and (iii) any court, whether U.S. or non-U.S.

“Highland” shall have the meaning set forth in the preamble to this Agreement.

“Indebtedness” shall mean: (a) all indebtedness for borrowed money and all other obligations, contingent or otherwise, with respect to surety bonds, guarantees of borrowed money, letters of credit and bankers’ acceptances whether or not matured, and hedges and other derivative contracts and financial instruments; (b) all obligations evidenced by notes, bonds, debentures, or similar instruments, or incurred under bank guaranty or letter of credit facilities or credit agreements; (c) all indebtedness created or arising under any conditional sale or other title retention agreement with respect to any property of the Management Company or any subsidiary; (d) with respect to the Management Company, all indebtedness relating to the acquisition by the EU Originator Series of a collateral obligation that failed to settle (including any ineligible or defaulted collateral obligation) into a CLO; (e) all capital lease obligations; (f) all indebtedness guaranteed by such Person or any of its subsidiaries; (g) all capital lease obligations; (h) all indebtedness guaranteed by such Person or any of its subsidiaries.

“Management Company” shall have the meaning set forth in the preamble to this Agreement.

“Operating Guidelines” means any operating guidelines attached to any portfolio management agreement, investment management agreement or similar agreement entered into between the Management Company and a CLO or Account.

“Parties” shall have the meaning set forth in the preamble to this Agreement.

“Portfolio” means the Management Company’s portfolio of collateral loan obligations, debt securities (including equity investments or subordinated securities in a CLO such as a Retention Interest), other similar obligations, preferred return notes, financial instruments, securities or other assets held directly or indirectly by, or on behalf of, the Management Company from time to time;

“Securities Act” shall mean the Securities Act of 1933, as amended.

“Staff and Services Fee” shall have the meaning set forth in Section 3.01 of this Agreement.

“Staff and Services Provider” shall have the meaning set forth in the preamble to this Agreement.

“Shared Employee” shall have the meaning set forth in the Recitals to this Agreement.

Section 1.02 Interpretation. The following rules apply to the use of defined terms and the interpretation of this Agreement: (i) the singular includes the plural and the plural includes the singular; (ii) “or” is not exclusive (unless preceded by “either”) and “include” and “including” are



not limiting; (iii) unless the context otherwise requires, references to agreements shall be deemed to mean and include such agreements as the same may be amended, supplemented, waived and otherwise modified from time to time; (iv) a reference to a law includes any amendment or modification to such law and any rules or regulations issued thereunder or any law enacted in substitution or replacement therefor; (v) a reference to a Person includes its successors and assigns; (vi) a reference to a Section without further reference is to the relevant Section of this Agreement; (vii) the headings of the Sections and subsections are for convenience and shall not affect the meaning of this Agreement; (viii) “writing”, “written” and comparable terms refer to printing, typing, lithography and other shall mean of reproducing words in a visible form (including telefacsimile and electronic mail); (ix) “hereof”, “herein”, “hereunder” and comparable terms refer to the entire instrument in which such terms are used and not to any particular article, section or other subdivision thereof or attachment thereto; and (x) references to any gender include any other gender, masculine, feminine or neuter, as the context requires.

## ARTICLE II

### SERVICES

Section 2.01 General Authority. Highland is hereby appointed as Staff and Services Provider for the purpose of providing such services and assistance as the Management Company may request from time to time to, and to make available the Shared Employees to, the Management Company in accordance with and subject to the provisions of this Agreement and the Staff and Services Provider hereby accepts such appointment. The Staff and Services Provider hereby agrees to such engagement during the term hereof and to render the services described herein for the compensation provided herein, subject to the limitations contained herein.

Section 2.02 Provision of Services. Without limiting the generality of Section 2.1 and subject to Section 2.4 (Applicable Asset Criteria and Concentrations) below, the Staff and Services Provider hereby agrees, from the date hereof, to provide the following back- and middle-office services and administrative, infrastructure and other services to the Management Company.

(a) *Back- and Middle-Office*: Assistance and advice with respect to back- and middle-office functions including, but not limited to, accounting, payments, operations, technology and finance;

(b) *Legal/Compliance/Risk Analysis*. Assistance and advice with respect to legal issues, compliance support and implementation and general risk analysis;

(c) *Management of Collateral Obligations and CLOs and Accounts*. Assistance and advice with respect to (i) the adherence to Operating Guidelines by the Management Company, and (ii) performing any obligations of the Management Company under or in connection with any back- and middle-office function set forth in any portfolio management agreement, investment management agreement or similar agreement in effect between the Management Company and any CLO or Account from time to time.

(d) *Valuation*. Advice relating to the appointment of suitable third parties to provide valuations on assets comprising the Portfolio and including, but not limited to, such

valuations required to facilitate the preparation of financial statements by the Management Company or the provision of valuations in connection with, or preparation of reports otherwise relating to, a CLO or Account for which the Management Company serves as portfolio manager or investment manager or in a similar capacity;

(e) *Execution and Documentation.* Assistance relating to the negotiation of the terms of, and the execution and delivery by the Management Company of, any and all documents which the Management Company considers to be necessary in connection with the acquisition and disposition of an asset in the Portfolio by the Management Company or a CLO or Account managed by the Management Company, CLO transactions involving the Management Company, and any other rights and obligations of the Management Company;

(f) *Marketing.* Provide access to marketing team representatives to assist with the marketing of the Management Company and any specified CLOs or Accounts managed by the Management Company conditional on the Management Company's agreement that any incentive compensation related to such marketing shall be borne by the Management Company;

(g) *Reporting.* Assistance relating to any reporting the Management Company is required to make in relation to the Portfolio or any CLO or Account, including reports relating to (i) purchases, sales, liquidations, acquisitions, disposals, substitutions and exchanges of assets in the Portfolio, (ii) the requirements of an applicable regulator, or (iii) other type of reporting which the Management Company and Staff and Services Provider may agree from time to time;

(h) *Administrative Services.* The provision of office space, information technology services and equipment, infrastructure and other related services requested or utilized by the Management Company from time to time;

(i) *Shared Employees.* The provision of Shared Employees and such additional human capital as may be mutually agreed by the Management Company and the Staff and Services Provider in accordance with the provisions of Section 2.03 hereof;

(j) *Ancillary Services.* Assistance and advice on all things ancillary or incidental to the foregoing; and

(k) *Other.* Assistance and advice relating to such other back- and middle-office services in connection with the day-to-day business of the Management Company as the Management Company and the Staff and Services Provider may from time to time agree.

For the avoidance of doubt, none of the services contemplated hereunder shall constitute investment advisory services, and the Staff & Services Provider shall not provide any advice to the Management Company or perform any duties on behalf of the Management Company, other than the back- and middle-office services contemplated herein, with respect to (a) the general management of the Management Company, its business or activities, (b) the initiation or structuring of any CLO or Account or similar securitization, (c) the substantive investment management decisions with respect to any CLO or Account or any related collateral obligations or securitization, (d) the actual selection of any collateral obligation or assets by the Management Company, (e) binding recommendations as to any disposal of or amendment to any Collateral Obligation or (f) any similar functions.

Section 2.03 Shared Employees.

(a) The Staff and Services Provider hereby agrees and consents that each Shared Employee shall be employed by the Management Company, and the Management Company hereby agrees and consents that each Shared Employee shall be employed by the Staff and Services Provider. The name, location and such other matters as the Parties desire to reflect with respect to each Shared Employee shall be identified on the books and records of each of the Management Company and the Staff and Services Provider, which may be amended in writing from time to time by the Parties to add or remove any Shared Employee to reflect the employment (or lack thereof) of such employee. Except as may otherwise separately be agreed in writing between the applicable Shared Employee and the Management Company and/or the Staff and Services Provider, in each of their discretion, each Shared Employee is an at-will employee and no guaranteed employment or other employment arrangement is agreed or implied by this Agreement with respect to any Shared Employee, and for avoidance of doubt this Agreement shall not amend, limit, constrain or modify in any way the employment arrangements as between any Shared Employee and the Staff and Services Provider or as between any Shared Employee and the Management Company, it being understood that the Management Company may enter into a short-form employment agreement with any Shared Employee memorializing such Shared Employee's status as an employee of the Management Company. If at any time any Shared Employee (or any other person employed by the Staff and Services provider who also provides services to the Management Company) shall be terminated from employment with the Staff and Services Provider or otherwise resigns or is removed from employment with the Staff and Services Provider, then such person may only serve as a separate direct employee of the Management Company upon the approval of the Management Company. The Staff and Services Provider shall ensure that the Management Company has sufficient access to the Shared Employees so that the Shared Employees spend adequate time to provide the services required hereunder. The Staff and Services Provider may also employ the services of persons other than the Specified Persons as it deems fit in its sole discretion

(b) Notwithstanding that the Shared Employees shall be employed by both the Staff and Services Provider and the Management Company, the Parties acknowledge and agree that any and all salary and benefits of each Shared Employee shall be paid exclusively by the Staff and Services Provider and shall not be paid or borne by the Management Company and no additional amounts in connection therewith shall be due from the Management Company to the Staff and Services Provider.

(c) To the extent that a Shared Employee participates in the rendering of services to the Management Company's clients, the Shared Employee shall be subject to the oversight and control of the Management Company and such services shall be provided by the Shared Employee exclusively in his or her capacity as a "supervised person" of, or "person associated with", the Management Company (as such terms are defined in Sections 202(a)(25) and 202(a)(17), respectively, of the Advisers Act).

(d) Each Party may continue to oversee, supervise and manage the services of each Shared Employee in order to (1) ensure compliance with the Party's compliance policies and procedures, (2) ensure compliance with regulations applicable to the Party and (3) protect the interests of the Party and its clients; *provided* that Staff and Services Provider shall (A) cooperate

with the Management Company's supervisory efforts and (B) make periodic reports to the Management Company regarding the adherence of Shared Employees to Applicable Law, including but not limited to the 1940 Act, the Advisers Act and the United States Commodity Exchange Act of 1936, as amended, in performing the services hereunder.

(e) Where a Shared Employee provides services hereunder through both Parties, the Parties shall cooperate to ensure that all such services are performed consistently with Applicable Law and relevant compliance controls and procedures designed to prevent, among other things, breaches in information security or the communication of confidential, proprietary or material non-public information.

(f) The Staff and Services Provider shall ensure that each Shared Employee has any registrations, qualifications and/or licenses necessary to provide the services hereunder.

(g) The Parties will cooperate to ensure that information about the Shared Employees is adequately and appropriately disclosed to clients, investors (and potential investors), investment banks operating as initial purchaser or placement agent with respect to any CLO or Account, and regulators, as applicable. To facilitate such disclosure, the Staff and Services Provider agrees to provide, or cause to be provided, to the Management Company such information as is deemed by the Management Company to be necessary or appropriate with respect to the Staff and Services Provider and the Shared Employees (including, but not limited to, biographical information about each Shared Employee).

(h) The Parties shall cooperate to ensure that, when so required, each has adopted a Code of Ethics meeting the requirements of the Advisers Act ("Code of Ethics") that is consistent with applicable law and which is substantially similar to the other Party's Code of Ethics.

(i) The Staff and Services Provider shall make reasonably available for use by the Management Company, including through Shared Employees providing services pursuant to this Agreement, any relevant intellectual property and systems necessary for the provision of the services hereunder.

(j) The Staff and Services Provider shall require that each Shared Employee:

(i) certify that he or she is subject to, and has been provided with, a copy of each Party's Code of Ethics and will make such reports, and seek prior clearance for such actions and activities, as may be required under the Codes of Ethics;

(ii) be subject to the supervision and oversight of each Party's officers and directors, including without limitation its Chief Compliance Officer ("CCO"), which CCO may be the same Person, with respect to the services provided to that Party or its clients;

(iii) provide services hereunder and take actions hereunder only as approved by the Management Company;

(iv) provide any information requested by a Party, as necessary to comply with applicable disclosure or regulatory obligations;

(v) to the extent authorized to transact on behalf of the Management Company or a CLO or Account, take reasonable steps to ensure that any such transaction is consistent with any policies and procedures that may be established by the Parties and all Applicable Asset Criteria and Concentrations; and

(vi) act, at all times, in a manner consistent with the fiduciary duties and standard of care owed by the Management Company to its members and direct or indirect investors or to a CLO or Account as well as clients of Staff and Services Provider by seeking to ensure that, among other things, information about any investment advisory or trading activity applicable to a particular client or group of clients is not used to benefit the Shared Employee, any Party or any other client or group of clients in contravention of such fiduciary duties or standard of care.

(k) Unless specifically authorized to do so, or appointed as an officer or authorized person of the Management Company with such authority, no Shared Employee may contract on behalf or in the name of the Management Company, acting as principal.

Section 2.04 Applicable Asset Criteria and Concentrations. The Management Company will promptly inform the Staff and Services Provider in writing of any Applicable Asset Criteria and Concentrations to which it agrees from time to time and the Staff and Services Provider shall take such Applicable Asset Criteria and Concentrations into account when providing assistance and advice in accordance with Section 2.2 above and any other assistance or advice provided in accordance with this Agreement.

Section 2.05 Compliance with Management Company Policies and Procedures. The Management Company will from time to time provide the Staff and Services Provider and the Shared Employees with any policy and procedure documentation which it establishes internally and to which it is bound to adhere in conducting its business pursuant to regulation, contract or otherwise. Subject to any other limitations in this Agreement, the Staff and Services Provider will use reasonable efforts to ensure any services it and the Shared Employees provide pursuant to this Agreement complies with or takes account of such internal policies and procedures.

Section 2.06 Authority. The Staff and Services Provider's scope of assistance and advice hereunder is limited to the services specifically provided for in this Agreement. The Staff and Services Provider shall not assume or be deemed to assume any rights or obligations of the Management Company under any other document or agreement to which the Management Company is a party. Notwithstanding any other express or implied provision to the contrary in this Agreement, the activities of the Staff and Services Provider pursuant to this Agreement shall be subject to the overall policies of the Management Company, as notified to the Staff and Services Provider from time to time. The Staff and Services Provider shall not have any duties or obligations to the Management Company unless those duties and obligations are specifically provided for in this Agreement (or in any amendment, modification or novation hereto or hereof to which the Staff and Services Provider is a party).



Section 2.07 Third Parties.

(a) The Staff and Services Provider may employ third parties, including its affiliates, to render advice, provide assistance and to perform any of its duties under this Agreement; *provided* that notwithstanding the employment of third parties for any such purpose, the Staff and Services Provider shall not be relieved of any of its obligations or liabilities under this Agreement.

(b) In providing services hereunder, the Staff and Services Provider may rely in good faith upon and will incur no liability for relying upon advice of nationally recognized counsel (which may be counsel for the Management Company, a CLO or Account or any Affiliate of the foregoing), accountants or other advisers as the Staff and Services Provider determines, in its sole discretion, is reasonably appropriate in connection with the services provided by the Staff and Services Provider under this Agreement.

Section 2.08 Management Company to Cooperate with the Staff and Services Provider. In furtherance of the Staff and Services Provider's obligations under this Agreement the Management Company shall cooperate with, provide to, and fully inform the Staff and Services Provider of, any and all documents and information the Staff and Services Provider reasonably requires to perform its obligations under this Agreement.

Section 2.09 Power of Attorney. If the Management Company considers it necessary for the provision by the Staff and Services Provider of the assistance and advice under this Agreement (after consultation with the Staff and Services Provider), it may appoint the Staff and Services Provider as its true and lawful agent and attorney, with full power and authority in its name to sign, execute, certify, swear to, acknowledge, deliver, file, receive and record any and all documents that the Staff and Services Provider reasonably deems appropriate or necessary in connection with the execution and settlement of acquisitions of assets as directed by the Management Company and the Staff and Services Provider's powers and duties hereunder (which for the avoidance of doubt shall in no way involve the discretion and/or authority of the Management Company with respect to investments). Any such power shall be revocable in the sole discretion of the Management Company.

### ARTICLE III

#### CONSIDERATION AND EXPENSES

Section 3.01 Consideration. As compensation for its performance of its obligations as Staff and Services Provider under this Agreement, the Staff and Services Provider will be entitled to receive the Staff and Services Fee payable thereto. The "Staff and Services Fee" shall be payable in accordance with Appendix A attached hereto, as such appendix may be amended by the Parties from time to time.

From time to time, the Management Company may enter into shared services agreements with certain management companies on similar terms to this Agreement. Promptly following the receipt of any fees pursuant to such shared services agreements, the Management Company shall pay 100% of such fees to the Staff and Services Provider.

Section 3.03 Costs and Expenses. Each party shall bear its own expenses; *provided* that the Management Company shall reimburse the Staff and Services Provider for any and all costs and expenses that may be borne properly by the Management Company.

Section 3.04 Deferral. Notwithstanding anything to the contrary contained herein, if on any date the Management Company determines that it would not have sufficient funds available to it to make a payment of Indebtedness, it shall have the right to defer any all and amounts payable to the Staff and Services Provider pursuant to this Agreement, including any fees and expenses; *provided* that the Management Company shall promptly pay all such amounts on the first date thereafter that sufficient amounts exist to make payment thereof.

## ARTICLE IV

### REPRESENTATIONS AND COVENANTS

Section 4.01 Representations. Each of the Parties hereto represents and warrants that:

(a) It has full power and authority to execute and deliver, and to perform its obligations under, this Agreement;

(b) this Agreement has been duly authorized, executed and delivered by it and constitutes its valid and binding, obligation, enforceable in accordance with its terms except as the enforceability hereof may be subject to (i) bankruptcy, insolvency, reorganization moratorium, receivership, conservatorship or other similar laws now or hereafter in effect relating to creditors' rights and (ii) general principles of equity (regardless of whether such enforcement is considered in a proceeding, in equity or at law);

(c) no consent, approval, authorization or order of or declaration or filing with any Governmental Authority is required for the execution of this Agreement or the performance by it of its duties hereunder, except such as have been duly made or obtained; and

(d) neither the execution and delivery of this Agreement nor the fulfillment of the terms hereof conflicts with or results in a breach or violation of any of the terms or provisions of, or constitutes a default under, (i) its constituting and organizational documents; or (ii) the terms of any material indenture, contract, lease, mortgage, deed of trust, note, agreement or other evidence of indebtedness or other material agreement, obligation, condition, covenant or instrument to which it is a party or by which it is bound.

## ARTICLE V

### COVENANTS

Section 5.01 Compliance; Advisory Restrictions.

(a) The Staff and Services Provider shall reasonably cooperate with the Management Company in connection with the Management Company's compliance with its policies and procedures relating to oversight of the Staff and Services Provider. Specifically, the Staff and Services Provider agrees that it will provide the Management Company with reasonable

access to information relating to the performance of Staff and Services Provider's obligations under this Agreement.

(b) This Agreement is not intended to and shall not constitute an assignment, pledge or transfer of any portfolio management agreement or any part thereof. It is the express intention of the parties hereto that this Agreement and all services performed hereunder comply in all respects with all (a) applicable contractual provisions and restrictions contained in each portfolio management agreement, investment management agreement or similar agreement and each document contemplated thereby; and (b) Applicable Laws (collectively, the "Advisory Restrictions"). If any provision of this Agreement is determined to be in violation of any Advisory Restriction, then the services to be provided under this Agreement shall automatically be limited without action by any person or entity, reduced or modified to the extent necessary and appropriate to be enforceable to the maximum extent permitted by such Advisory Restriction.

#### Section 5.02 Records; Confidentiality.

The Staff and Services Provider shall maintain or cause to be maintained appropriate books of account and records relating to its services performed hereunder, and such books of account and records shall be accessible for inspection by representatives of the Management Company and its accountants and other agents at any time during normal business hours and upon not less than three (3) Business Days' prior notice; *provided* that the Staff and Services Provider shall not be obligated to provide access to any non-public information if it in good faith determines that the disclosure of such information would violate any applicable law, regulation or contractual arrangement.

The Staff and Services Provider shall follow its customary procedures to keep confidential any and all information obtained in connection with the services rendered hereunder that is either (a) of a type that would ordinarily be considered proprietary or confidential, such as information concerning the composition of assets, rates of return, credit quality, structure or ownership of securities, or (b) designated as confidential obtained in connection with the services rendered by the Staff and Services Provider hereunder and shall not disclose any such information to non-affiliated third parties, except (i) with the prior written consent of the Management Company, (ii) such information as a rating agency shall reasonably request in connection with its rating of notes issued by a CLO or supplying credit estimates on any obligation included in the Portfolio, (iii) in connection with establishing trading or investment accounts or otherwise in connection with effecting transactions on behalf of the Management Company or any CLO or Account for which the Management Company serves as portfolio manager or investment manager or in a similar capacity, (iv) as required by (A) Applicable Law or (B) the rules or regulations of any self-regulating organization, body or official having jurisdiction over the Staff and Services Provider or any of its Affiliates, (v) to its professional advisors (including, without limitation, legal, tax and accounting advisors), (vi) such information as shall have been publicly disclosed other than in known violation of this Agreement or shall have been obtained by the Staff and Services Provider on a non-confidential basis, (vii) such information as is necessary or appropriate to disclose so that the Staff and Services Provider may perform its duties hereunder, (viii) as expressly permitted in the final offering memorandum or any definitive transaction documents relating to any CLO or Account, (ix) information relating to performance of the Portfolio as may be used by the Staff and Services Provider in the ordinary course of its business or (xx) such



information as is routinely disclosed to the trustee, custodian or collateral administrator of any CLO or Account in connection with such trustee's, custodian's or collateral administrator's performance of its obligations under the transaction documents related to such CLO or Account. Notwithstanding the foregoing, it is agreed that the Staff and Services Provider may disclose without the consent of any Person (1) that it is serving as staff and services provider to the Management Company, (2) the nature, aggregate principal amount and overall performance of the Portfolio, (3) the amount of earnings on the Portfolio, (4) such other information about the Management Company, the Portfolio and the CLOs or Accounts as is customarily disclosed by staff and services providers to management vehicles similar to the Management Company, and (5) the United States federal income tax treatment and United States federal income tax structure of the transactions contemplated by this Agreement and the related documents and all materials of any kind (including opinions and other tax analyses) that are provided to them relating to such United States federal income tax treatment and United States income tax structure. This authorization to disclose the U.S. tax treatment and tax structure does not permit disclosure of information identifying the Staff and Services Provider, the Management Vehicles, the CLOs or Accounts or any other party to the transactions contemplated by this Agreement (except to the extent such information is relevant to U.S. tax structure or tax treatment of such transactions).

## ARTICLE VI

### EXCULPATION AND INDEMNIFICATION

Section 6.01 Standard of Care. Except as otherwise expressly provided herein, each Covered Person shall discharge its duties under this Agreement with the care, skill, prudence and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims. To the extent not inconsistent with the foregoing, each Covered Person shall follow its customary standards, policies and procedures in performing its duties hereunder. No Covered Person shall deal with the income or assets of the Management Company in such Covered Person's own interest or for its own account. Each Covered Person in its respective sole and absolute discretion may separately engage or invest in any other business ventures, including those that may be in competition with the Management Company, and the Management Company will not have any rights in or to such ventures or the income or profits derived therefrom

Section 6.02 Exculpation. To the fullest extent permitted by law, no Covered Person will be liable to the Management Company, any Member, or any shareholder, partner or member thereof, for (i) any acts or omissions by such Covered Person arising out of or in connection with the conduct of the business of the Management Company or its General Partner, or any investment made or held by the Management Company or its General Partner, unless such act or omission was made in bad faith or is determined ultimately by a court of competent jurisdiction, in a final nonappealable judgment, to be the result of gross negligence or to constitute fraud or willful misconduct (as interpreted under the laws of the State of Delaware) (each, a "Disabling Conduct") on the part of such Covered Person, (ii) any act or omission of any Investor, (iii) any mistake, gross negligence, misconduct or bad faith of any employee, broker, administrator or other agent or representative of such Covered Person, *provided* that such employee, broker, administrator or agent was selected, engaged or retained by or on behalf of such Covered Person with reasonable care, or (iv) any consequential (including loss of profit), indirect, special or punitive damages. To

the extent that, at law or in equity, any Covered Person has duties (including fiduciary duties) and liabilities relating thereto to the Management Company or any Member, no Covered Person acting under this Agreement shall be liable to the Management Company or to any such Member for its good-faith reliance on the provisions of this Agreement.

To the fullest extent permitted by law, no Covered Person shall have any personal liability to the Management Company or any Member solely by reason of any change in U.S. federal, state or local or foreign income tax laws, or in interpretations thereof, as they apply to the Management Company or the Members, whether the change occurs through legislative, judicial or administrative action.

Any Covered Person in its sole and absolute discretion may consult legal counsel, accountants or other advisers selected by it, and any act or omission taken, or made in good faith by such Person on behalf of the Management Company or in furtherance of the business of the Management Company in good-faith reliance on and in accordance with the advice of such counsel, accountants or other advisers shall be full justification for the act or omission, and to the fullest extent permitted by applicable law, no Covered Person shall be liable to the Management Company or any Member in so acting or omitting to act if such counsel, accountants or other advisers were selected, engaged or retained with reasonable care.

Section 6.03 Indemnification by the Management Company. The Management Company shall and hereby does, to the fullest extent permitted by applicable law, indemnify and hold harmless any Covered Person from and against any and all claims, demands, liabilities, costs, expenses, damages, losses, suits, proceedings, judgments, assessments, actions and other liabilities, whether judicial, administrative, investigative or otherwise, of whatever nature, known or unknown, liquidated or unliquidated ("Claims"), that may accrue to or be incurred by any Covered Person, or in which any Covered Person may become involved, as a party or otherwise, or with which any Covered Person may be threatened, relating to or arising out of the investment or other activities of the Management Company or its General Partner, or activities undertaken in connection with the Management Company or its General Partner, or otherwise relating to or arising out of this Agreement, including amounts paid in satisfaction of judgments, in compromise or as fines or penalties, and attorneys' fees and expenses incurred in connection with the preparation for or defense or disposition of any investigation, action, suit, arbitration or other proceeding (a "Proceeding"), whether civil or criminal (all of such Claims, amounts and expenses referred to therein are referred to collectively as "Damages"), except to the extent that it shall have been determined ultimately by a court of competent jurisdiction, in a final nonappealable judgment, that such Damages arose primarily from Disabling Conduct of such Covered Person. The termination of any Proceeding by settlement, judgment, order, conviction or upon a plea of nolo contendere or its equivalent shall not, of itself, create a presumption that any Damages relating to such settlement, judgment, order, conviction or plea of nolo contendere or its equivalent or otherwise relating to such Proceeding arose primarily from Disabling Conduct of any Covered Persons.

Expenses (including attorneys' fees) incurred by a Covered Person in defense or settlement of any Claim that may be subject to a right of indemnification hereunder may be advanced by the Management Company prior to the final disposition thereof upon receipt of a written undertaking by or on behalf of the Covered Person to repay the amount advanced to the extent that it shall be

determined ultimately by a court of competent jurisdiction that the Covered Person is not entitled to be indemnified hereunder. The right of any Covered Persons to the indemnification provided herein shall be cumulative of, and in addition to, any and all rights to which the Covered Person may otherwise be entitled by contract or as a matter of law or equity and shall be extended to the Covered Person's successors, assigns and legal representatives. Any judgments against the Management Company and/or any Covered Persons in respect of which such Covered Person is entitled to indemnification shall first be satisfied from the assets of the Management Company, including Drawdowns, before such Covered Person is responsible therefor.

Notwithstanding any provision of this Agreement to the contrary, the provisions of this Section 6.03 shall not be construed so as to provide for the indemnification of any Covered Person for any liability (including liability under Federal securities laws which, under certain circumstances, impose liability even on persons that act in good faith), to the extent (but only to the extent) that such indemnification would be in violation of applicable law, but shall be construed so as to effectuate the provisions of this Section 6.03 to the fullest extent permitted by law.

Section 6.04 Other Sources of Recovery etc. The indemnification rights set forth in Section 6.03 are in addition to, and shall not exclude, limit or otherwise adversely affect, any other indemnification or similar rights to which any Covered Person may be entitled. If and to the extent that other sources of recovery (including proceeds of any applicable policies of insurance or indemnification from any Person in which any of the CLOs or Accounts has an investment) are available to any Covered Person, such Covered Person shall use reasonable efforts to obtain recovery from such other sources before the Company shall be required to make any payment in respect of its indemnification obligations hereunder; *provided* that, if such other recovery is not available without delay, the Covered Person shall be entitled to such payment by the Management Company and the Management Company shall be entitled to reimbursement out of such other recovery when and if obtained.

Section 6.05 Rights of Heirs, Successors and Assigns. The indemnification rights provided by Section 6.03 shall inure to the benefit of the heirs, executors, administrators, successors and assigns of each Covered Person.

Section 6.06 Reliance. A Covered Person shall incur no liability to the Management Company or any Member in acting upon any signature or writing reasonably believed by him, her or it to be genuine, and may rely in good faith on a certificate signed by an officer of any Person in order to ascertain any fact with respect to such Person or within such Person's knowledge. Each Covered Person may act directly or through his, her or its agents or attorneys.

## ARTICLE VII

### TERMINATION

Section 7.01 Termination. Either Party may terminate this Agreement at any time upon at least thirty (30) days' written notice to the other.

## ARTICLE VIII

### MISCELLANEOUS

Section 8.01 Amendments. This Agreement may not be amended or modified except by an instrument in writing signed by each Party.

Section 8.02 Assignment and Delegation.

(a) Neither Party may assign, pledge, grant or otherwise encumber or transfer all or any part of its rights or responsibilities under this Agreement, in whole or in part, except (i) as provided in clauses (b) and (c) of this Section 8.02, without the prior written consent of the other Party and (ii) in accordance with Applicable Law.

(b) Except as otherwise provided in this Section 8.02, the Staff and Services Provider may not assign its rights or responsibilities under this Agreement unless (i) the Management Company consents in writing thereto and (ii) such assignment is made in accordance with Applicable Law.

(c) The Staff and Services Provider may, without satisfying any of the conditions of Section 8.02(a) other than clause (ii) thereof, (1) assign any of its rights or obligations under this Agreement to an Affiliate; *provided* that such Affiliate (i) has demonstrated ability, whether as an entity or by its principals and employees, to professionally and competently perform duties similar to those imposed upon the Staff and Services Provider pursuant to this Agreement and (ii) has the legal right and capacity to act as Staff and Services Provider under this Agreement, or (2) enter into (or have its parent enter into) any consolidation or amalgamation with, or merger with or into, or transfer of all or substantially all of its assets to, another entity; *provided* that, at the time of such consolidation, merger, amalgamation or transfer the resulting, surviving or transferee entity assumes all the obligations of the Staff and Services Provider under this Agreement generally (whether by operation of law or by contract) and the other entity is a continuation of the Staff and Services Provider in another corporate or similar form and has substantially the same staff; *provided further* that the Staff and Services Provider shall deliver ten (10) Business Days' prior notice to the Management Company of any assignment or combination made pursuant to this sentence. Upon the execution and delivery of any such assignment by the assignee, the Staff and Services Provider will be released from further obligations pursuant to this Agreement except to the extent expressly provided herein.

Section 8.03 Non-Recourse; Non-Petition.

(a) The Staff and Services Provider agrees that the payment of all amounts to which it is entitled pursuant to this Agreement shall be payable by the Management Company only to the extent of assets held in the Portfolio.

(b) Notwithstanding anything to the contrary contained herein, the liability of the Management Company to the Staff and Services Provider hereunder is limited in recourse to the Portfolio, and if the proceeds of the Portfolio following the liquidation thereof are insufficient to meet the obligations of the Management Company hereunder in full, the Management Company shall have no further liability in respect of any such outstanding obligations, and such obligations



and all claims of the Staff and Services Provider or any other Person against the Management Company hereunder shall thereupon extinguish and not thereafter revive. The Staff and Services Provider accepts that the obligations of the Management Company hereunder are the corporate obligations of the Management Company and are not the obligations of any employee, member, officer, director or administrator of the Management Company and no action may be taken against any such Person in relation to the obligations of the Management Company hereunder.

(c) Notwithstanding anything to the contrary contained herein, any Staff and Services Provider agrees not to institute against, or join any other Person in instituting against, the Management Company any bankruptcy, reorganization, arrangement, insolvency, moratorium or liquidation proceedings, or other proceedings under United States federal or state bankruptcy laws, or similar laws until at least one year and one day (or, if longer, the then applicable preference period plus one day) after the payment in full all amounts payable in respect of any Indebtedness incurred to finance any portion of the Portfolio; *provided* that nothing in this provision shall preclude, or be deemed to stop, the Staff and Services Provider from taking any action prior to the expiration of the aforementioned one year and one day period (or, if longer, the applicable preference period then in effect plus one day) in (i) any case or proceeding voluntarily filed or commenced by the Management Company, or (ii) any involuntary insolvency proceeding filed or commenced against the Management Company by a Person other than the Staff and Services Provider.

(d) The Management Company hereby acknowledges and agrees that the Staff and Services Provider's obligations hereunder shall be solely the corporate obligations of the Staff and Services Provider, and are not the obligations of any employee, member, officer, director or administrator of the Staff and Services Provider and no action may be taken against any such Person in relation to the obligations of the Staff and Services Provider hereunder.

(e) The provisions of this Section 8.03 shall survive termination of this Agreement for any reason whatsoever.

#### Section 8.04 Governing Law.

(a) This Agreement shall be governed by, and construed in accordance with, the laws of the State of Texas. The Parties unconditionally and irrevocably consent to the exclusive jurisdiction of the courts located in the State of Texas and waive any objection with respect thereto, for the purpose of any action, suit or proceeding arising out of or relating to this Agreement or the transactions contemplated hereby.

(b) The Parties irrevocably agree for the benefit of each other that the courts of the State of Texas and the United States District Court located in the Northern District of Texas in Dallas are to have exclusive jurisdiction to settle any disputes (whether contractual or non-contractual) which may arise out of or in connection with this Agreement and that accordingly any action arising out of or in connection therewith (together referred to as "Proceedings") may be brought in such courts. The Parties irrevocably submit to the jurisdiction of such courts and waive any objection which they may have now or hereafter to the laying of the venue of any Proceedings in any such court and any claim that any Proceedings have been brought in an inconvenient forum

and further irrevocably agree that a judgment in any Proceedings brought in such courts shall be conclusive and binding upon the Parties and may be enforced in the courts of any other jurisdiction.

Section 8.05 WAIVER OF JURY TRIAL. EACH OF THE PARTIES HERETO HEREBY KNOWINGLY, VOLUNTARILY AND INTENTIONALLY WAIVES ANY RIGHTS IT MAY HAVE TO A TRIAL BY JURY IN RESPECT OF ANY LITIGATION BASED HEREON, OR ARISING OUT OF, UNDER, OR IN CONNECTION WITH, THIS AGREEMENT. EACH PARTY HERETO ACKNOWLEDGES AND AGREES THAT IT HAS RECEIVED FULL AND SUFFICIENT CONSIDERATION FOR THIS PROVISION AND THAT THIS PROVISION IS A MATERIAL INDUCEMENT FOR ITS ENTERING INTO THIS AGREEMENT.

Section 8.06 Severability. The provisions of this Agreement are independent of and severable from each other, and no provision shall be affected or rendered invalid or unenforceable by virtue of the fact that for any reason any other or others of them may be invalid or unenforceable in whole or in part. Upon such determination that any term or other provision is invalid, illegal or incapable of being enforced, the Parties shall negotiate in good faith to modify this Agreement so as to effect the original intent of the Parties.

Section 8.07 No Waiver. The performance of any condition or obligation imposed upon any Party may be waived only upon the written consent of the Parties. Such waiver shall be limited to the terms thereof and shall not constitute a waiver of any other condition or obligation of the other Party. Any failure by any Party to enforce any provision shall not constitute a waiver of that or any other provision or this Agreement.

Section 8.08 Counterparts. This Agreement may be executed in any number of counterparts by facsimile or other written or electronic form of communication, each of which shall be deemed to be an original as against any Party whose signature appears thereon, and all of which shall together constitute one and the same instrument. This Agreement shall become binding when one or more counterparts hereof, individually or taken together, shall bear the signatures of all of the Parties reflected hereon as the signatories.

Section 8.09 Third Party Beneficiaries. This Agreement is for the sole benefit of the Parties hereto and their permitted assigns and nothing herein express or implied shall give or be construed to give to any Person, other than the Parties hereto and such permitted assigns, any legal or equitable rights hereunder. For avoidance of doubt, this Agreement is not for the benefit or and is not enforceable by any Shared Employee, CLO or Account or any investor (directly or indirectly) in the Management Company.

Section 8.10 No Partnership or Joint Venture. Nothing set forth in this Agreement shall constitute, or be construed to create, an employment relationship, a partnership or a joint venture between the Parties. Except as expressly provided herein or in any other written agreement between the Parties, no Party has any authority, express or implied, to bind or to incur liabilities on behalf of, or in the name of, any other Party.

Section 8.11 Independent Contractor. Notwithstanding anything to the contrary, the Staff and Services Provider shall be deemed to be an independent contractor and, except as

expressly provided or authorized herein, shall have no authority to act for or represent the Management Company or any CLO or Account in which the Management Company acts as portfolio manager or investment manager or in a similar capacity in any manner or otherwise be deemed an agent of the Management Company or any CLO or Account in which the Management Company acts as portfolio manager or investment manager or in a similar capacity.

Section 8.12 Written Disclosure Statement. The Management Company acknowledges receipt of Part 2 of the Staff and Services Provider's Form ADV, as required by Rule 204-3 under the Advisers Act, on or before the date of execution of this Agreement.

Section 8.13 Headings. The descriptive headings contained in this Agreement are for convenience of reference only and shall not affect in any way the meaning or interpretation of this Agreement.

Section 8.14 Entire Agreement. This Agreement constitutes the entire agreement of the Parties with respect to the subject matter hereof and supersedes all prior agreements and undertakings, both written and oral, between the Parties with respect to such subject matter.

Section 8.15 Notices. Any notice or demand to any Party to be given, made or served for any purposes under this Agreement shall be given, made or served by sending the same by overnight mail or email transmission or by delivering it by hand as follows:

- (a) If to the Management Company:

Acis Capital Management, L.P.  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

- (b) If to the Staff and Services Provider:

Highland Capital Management, L.P.  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

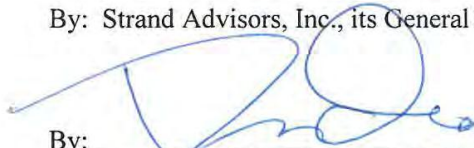
or to such other address or email address as shall have been notified to the other Parties.

*[The remainder of this page intentionally left blank.]*

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date first written above.


**HIGHLAND CAPITAL MANAGEMENT, L.P.,**  
as the Sub-Advisor

By: Strand Advisors, Inc., its General Partner

  
By: \_\_\_\_\_  
Name: James Dondero  
Title: President

**ACIS CAPITAL MANAGEMENT, L.P.,**  
as the Management Company

By: Acis Capital Management GP, LLC, its General Partner

  
By: \_\_\_\_\_  
Name: James Dondero  
Title: President

*Signature Page to Fourth Amended and Restated Shared Services Agreement*



### Appendix A

The Management Company shall pay to the Staff and Services Provider a Staff and Services Fee for the services for the CLOs or Accounts in an amount equal to the aggregate management fees that would be received by the Management Company for such CLOs or Accounts if such management fees were calculated in exact conformity with the calculation of management fees for such CLOs or Accounts, except that the management fee rates applied in such calculation were replaced by the fee rate set forth in the following table. Such fees shall be payable promptly (or at such time as is otherwise agreed by the parties) following the Management Company's receipt of management fees for such CLOs or Accounts, it being understood that none of the foregoing shall prohibit the Management Company from waiving or entering into side letters with respect to management fees for such CLOs or Accounts; provided that any such waived or reduced amounts shall not be recognized for purposes of calculating the fees payable by the Management Company hereunder. Notwithstanding the foregoing, the parties may agree to a different allocation from that set forth during any period in order to reflect the then current fair market value of the Services rendered.

*[Remainder of Page Intentionally Left Blank.]*

<b>Issuer / Borrower / Fund / Account</b>	<b>Management Agreement</b>	<b>Related Agreements</b>	<b>Date of Management Agreement</b>	<b>Annualized Staff and Services Fee Rate (bps)</b>
Hewett's Island CLO I-R, Ltd.	Management Agreement	Indenture	November 20, 2007	15
Acis CLO 2013- 1 Ltd.	Portfolio Management Agreement	Indenture	March 18, 2013	15
Acis CLO 2013- 2 Ltd.	Portfolio Management Agreement	Indenture	October 3, 2013	15
Acis CLO 2014- 3 Ltd.	Portfolio Management Agreement	Indenture Collateral Administration Agreement	February 25, 2014	15
Acis CLO 2014- 4 Ltd.	Portfolio Management Agreement	Indenture Collateral Administration Agreement	June 5, 2014	15
Acis CLO 2014- 5 Ltd.	Portfolio Management Agreement	Indenture Collateral Administration Agreement	November 18, 2014	15
Acis CLO 2015- 6 Ltd.	Portfolio Management Agreement	Indenture Collateral Administration Agreement	April 16, 2015	15
BayVK R2 Lux S.A., SICAV- FIS	Agreement for the Outsourcing of the Asset Management	Service Level Agreement	February 27, 2015	15
Acis Loan Funding, Ltd.	Portfolio Management Agreement		August 10, 2015	0

# EXHIBIT I

**JAMS ARBITRATION PROCEEDING**

<b>JOSHUA N. TERRY,</b>	§	
	§	
<b>Claimant,</b>	§	
	§	
<b>v.</b>	§	<b>JAMS No. 1310022713</b>
	§	
<b>HIGHLAND CAPITAL</b>	§	
<b>MANAGEMENT, LP, ACIS CAPITAL</b>	§	
<b>MANAGEMENT, LP, ACIS CAPITAL</b>	§	
<b>MANAGEMENT GP, LLC, JAMES</b>	§	
<b>DONDERO, as trustee of THE</b>	§	
<b>DUGABOY INVESTMENT TRUST, and</b>	§	
<b>MARK K. OKADA,</b>	§	
	§	
<b>Respondents.</b>	§	

**AFFIDAVIT OF SCOTT S. HERSHMAN IN SUPPORT OF  
HIGHLAND'S REQUEST FOR ATTORNEYS' FEES**

STATE OF TEXAS §  
COUNTY OF DALLAS §

BEFORE ME, the undersigned authority, personally appeared Scott S. Hershman, who is personally known to me, and upon his oath deposed and said as follows:

1. I am a partner with Lackey Hershman, L.L.P., counsel to Respondents in this case. I am over eighteen (18) years of age and fully capable of making this affidavit. The facts stated herein are true and correct and are based upon my personal knowledge.

2. I have been an attorney for nearly thirty years and have been licensed in both Illinois and Texas state courts. I have litigated disputes in the state and federal courts and arbitration tribunals in Texas, Illinois, New York, California, Hawaii, Nevada, Arizona, Tennessee, Michigan, Florida, North Carolina, Georgia, New Mexico, Colorado, Delaware, and Mississippi. I have also litigated disputes in Mexico, Canada, the Far East, and Europe. At the

appellate level I have practiced in the state and federal courts in Texas, Illinois, California, New Mexico, Arizona, Nevada, New York, and Louisiana. I have also litigated in the state Supreme Courts of Texas, Illinois, California, Arizona, Delaware, and Nevada. The vast majority of my practice has been in complex commercial litigation, much of which is substantively and procedurally similar to the case at bar.

3. I have been designated as an expert on the reasonableness of attorneys' fees, professional responsibility, and professional malpractice too many times to count. I am familiar with the current legal and factual standards in determining the reasonableness of attorneys' fees as well as the current practices, rates, and costs associated with litigation in cases such as the one at bar.

4. I reviewed the substantive pleadings; a portion of correspondence between the lawyers; the court's and tribunal's rulings; portions of certain depositions and discovery; all of Respondents' redacted monthly billing statements;<sup>1</sup> and all of Claimant Joshua Terry's ("Terry") billing statements that were made available to Respondents (June 2016 – April 2017). I also spoke with Jamie Welton.

5. Highland's claim for attorneys' fees, costs, and expenses arise from the Employment Agreement and Terry's theft of company property in breach of that agreement and duties to his employer (Highland), both of which are governed by Texas law. *See* Highland's Statement of Claim (May 24, 2017); (Employment Agreement § 7.6 (stipulating to the application of Texas law to all disputes "relating to the interpretation and enforcement of the provisions of this Agreement") (Resp. Tr. Ex. 1).

6. Terry purports that his claim for attorneys' fees, costs, and expenses is made "[p]ursuant to Texas Civil Practice and Remedies Code section 38.001 and the LPA." *See*

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<sup>1</sup> True and correct copies of Respondents' redacted bills are attached as Exhibit 1.

Claimant's First Amended Statement of Claim (Jan. 11, 2017). The only claim based on Texas law asserted by Terry is his claim for wrongful termination under *Sabine Pilot*, which does not allow for the recovery of attorneys' fees. *See Ed Rachal Found. V. D'Unger*, 117 S.W.3d 348, 357-58 (Tex. App.—Corpus Christi 2003), *rev'd in part on other grounds*, 207 S.W.3d 330 (Tex. 2006); *Garcia v. Sunbelt Rentals, Inc.*, 310 F.3d 403, 404-05 (5th Cir. 2003). All of Terry's other claims arise out of or related to the LPA, which is governed by Delaware law. *See* LPA § 6.11 (Resp. Tr. Ex. 77).

7. Both Texas and Delaware adhere to the American Rule, which prohibits the award of attorneys' fees unless they are expressly authorized by a statutory or contractual fee-shifting provision. *See LG Ins. Mgmt. Serv. L.P. v. Leick*, 378 S.W.3d 632, 640 (Tex. App.—Dallas 2012) (“Texas follows the ‘American Rule’ for the award of attorneys’ fees, which prohibits the awarding of attorneys’ fees unless they are permitted by statute or contract.”); *In re Boomerang Tube, Inc. et al.*, 548 B.R. 69, 71-75 (Bankr. D. Del. 2016) (holding that any departures from the American Rule must be “specific and explicit” and “must authorize the award of a reasonable attorney’s fee, fees, or litigation costs and usually refer to a prevailing party in the context of an adversarial action”) (citations omitted); *TranSched Sys. Ltd. v. Versyss Transit Sols., LLC*, 2012 WL 1415466, \*2 (Del. Super. Ct. Mar. 2012) (Requiring “clear and unequivocal articulation of intent” to deviate from the American Rule, and holding that parties “should not expect the court to deviate from the American Rule if care has not been taking in drafting a contract’s language.”).

8. Highland is entitled to recover its attorneys' fees and costs on at least one of three separate grounds: (i) Section 5.4 of the Employment Agreement, which explicitly provides that Highland “shall be entitled” “to recover the Company’s attorneys’ fees, costs, and expenses

related to the breach” by Terry; (ii) TEX. CIV. PRAC. & REM. CODE § 38.001, which provides for the recovery of attorneys’ fees in breach of contract cases; and (iii) TEX. CIV. PRAC. & REM. CODE §§ 134.005(b) and/or 134A005(3), which provide for the recovery of attorneys’ fees in cases involving theft of company property or misappropriation of trade secrets.

9. It is my opinion that none of the parties, including Terry, are entitled to recover attorneys’ fees under the LPA because there is no “specific and explicit” statutory or “clear and unequivocal” contractual departure from the American Rule. First, there is no applicable statutory basis under Delaware law for attorneys’ fees, nor was one pled, and the LPA expressly superseded and waived ability to recover under Chapter 38 of the Texas Civil Practices & Remedies Code. *See* Claimant’s First Amended Statement of Claim (Jan. 24, 2017) (failing to assert any claim for attorneys’ fees under Delaware law); LPA §6.12(b)(iv) (stipulating to the American Rule and providing it is “intended to supersede any rights under Texas Civil Practices and Remedies Code § 38.001(8), which rights the parties expressly waive.”) (Resp. Tr. Ex. 77). Second, there is no specific or explicit contractual fee-shifting provision in the LPA, which, to the contrary, expressly incorporated the American Rule. *See* LPA § 6.12(b)(iv) (stipulating to the American Rule) (Resp. Tr. Ex. 77). Notably, the waiver of attorneys’ fees under Chapter 38 of the Texas Civil Practices and Remedies Code does not apply to Highland’s claims because such a waiver cannot be applied to a non-party to the LPA. *See In re Boomerang Tube, Inc. et al.*, 548 B.R. 69, 71-75 (Bankr. D. Del. 2016) (holding that contractual waiver of attorneys’ fees is not binding on persons or entities that are not a party to the subject contract). And, in any event, there is an applicable fee-shifting provision in the Employment Agreement, which entitles Highland to recover its attorneys’ fees, costs, and expenses related to Terry’s breach of that agreement. *See* Employment Agreement § 5.4 (Resp. Tr. Ex. 1).

10. It is my conclusion that Highland's reasonable and necessary attorneys' fees that it should recover are \$1,605,844.45. It is my conclusion that Highland's reasonable and necessary costs that they should recover are \$787,454.36.<sup>2</sup> I base that on the following.

11. Texas and Delaware courts suggest considering the following when determining the reasonableness of attorneys' fees: the time and labor required; novelty and difficulty of questions involved; the skill required to perform the legal services properly; the likelihood the employment precludes other employment; customary fees; the amount involved and the results obtained; time limitations; the nature and length of the professional relationship; and the experience, reputation and ability of the lawyers. Each of those factors, when applied to this case, confirm my conclusion.

12. This dispute obviously required substantial time and labor. Both sides employed numerous lawyers and several experts. There were initially two forums, and once the arbitration is concluded, there is a substantial likelihood that the state court will also become involved once again. Counting both forums, the parties filed or had to respond to dozens of motions, briefs, responsive papers, and other pleadings. There were multiple hearings, both in the state court and in the arbitration. Each of those had to be prepared for and attended. There were 11 depositions, and substantial written discovery. The case took a total of 13 months to try, culminating in an eight-day arbitration proceeding. In addition to that final proceeding, there were several preliminary hearings, including emergency and injunctive hearings in the state court and discovery and dispositive hearings in the arbitration.

13. This case presented numerous issues of law and fact, many of which were complex given the underlying business and transactions at issue. These included, among other things, the issue of what claims should be arbitrated, given the conflicting provisions in the

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<sup>2</sup> A true and correct summary of Respondents' recoverable costs is attached as Exhibit 2.



subject employment agreement and the LPA, and the existence of parties who were not party to those agreements. This case also involved theft of company information and misappropriation of trade secrets; the rights to company information; and injunctive and emergency relief issues. The case also involved the analysis of and litigation over multiple commercial agreements, which were complicated by the nature of the underlying business and structured financial products.

14. A great deal was at stake. This case involved Terry's allegation that Respondents owed him more than \$200 million dollars.<sup>3</sup> Respondents were seeking to protect highly confidential and privileged information, the disclosure of which could damage Respondents and/or their investors.

15. Because of the workload and expedited timing of the proceedings, including the parties' success in litigating this case in just over a year (rather than the 2 or 3 years that would be customary), employment in this case precluded other employment by the Respondents' attorneys to a substantial degree.

16. Respondents' law firms have a long and deep professional relationship with Respondents. Lackey Hershman has represented Highland Capital Management, L.P. and its affiliates for sixteen years. This provided Respondents with extra value and inherent efficiencies of having lawyers that were familiar with their people and workings. This relationship is invaluable in a case such as this and often saves a significant amount of fees.

17. Respondents' lawyers have significant experience in this type of case and are extremely well thought of in the industry. I have personally observed Jamie Welton and Marc Katz in court and believe they are two of the most extraordinary lawyers I have ever seen.

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<sup>3</sup> Should the Panel consider awarding Terry his attorneys' fees, which, as detailed in this Affidavit, I do not believe he is entitled to, the Panel should consider reducing those fees based on, among other things, the fact that Terry significantly overstated his recoverable damages by a factor of twenty.

18. Hourly rates for matters such as these typically range from \$500.00 to \$1,500.00 per hour for senior attorneys and \$200.00 to \$500.00 per hour for more junior attorneys. Respondents' billing rates were well within these parameters. The weighted average of Respondents' hourly rate was approximately \$585.00 per hour. Jamie Welton, lead counsel for Respondents, was \$700.00 per hour. That amount was imminently reasonable for an attorney of his caliber and experience. Terry's lead counsel billed at \$685.00 per hour. It appears that Terry and his lawyers then switched to a blended fee arrangement, where his lawyers billed at approximately 30-50% of their normal hourly rates in exchange for a partial contingency. Backing out the reduced rates, Terry's lawyers' blended rate is roughly the same as Respondents' blended rate.

19. Lackey Hershman also capped its hours at 10 per day, despite several lawyers spending far more than that nearly every day of the arbitration and on several days preparing for the arbitration and during the course of the litigation. Lackey Hershman also did not bill for paralegal time.

20. In addition to the criteria suggested by Texas authority, I compared Terry's fees (for the 11 months Terry made available) to Respondents' fees. In cases such as these, it is typical, if not uniformly true, that the fees of multiple corporate defendants are two to five times more than the fees of an individual petitioner/plaintiff. This is the case for several reasons, including differences in factual investigation; discovery; and case management.

21. With respect to factual investigation, an individual plaintiff and its lawyers have essentially one source for information—the plaintiff. That was essentially the case here. On the other hand, there were multiple parties on the other side, several of which were corporate entities, making any factual investigation a far broader and more complicated task. This

typically involves interviewing numerous people, not just one plaintiff. As is often the case, some of the witnesses no longer work for the parties and thus must be located, and contacted, often requiring the party to go through an individual's counsel. General counsel and other legal and compliance department personnel are typically if not always involved in the process and thus adds an additional layer of complication. There is also a need to avoid interfering with ongoing business, business relationships, and employee relationships, all of which makes factual investigation more complicated and time consuming.

22. The same holds true with discovery. In this case, when responding to discovery, the sole source of document production and interrogatory responses was Terry. In this case, it appears that the only documents Terry had in his possession were those that he stole from Respondents. On the other hand, Respondents' counsel had to review, locate, and analyze the documents produced by several entities, numerous employees, and third parties. In responding to interrogatories, Respondents had to interview multiple individuals and analyze a significantly greater amount of documents. There is simply an enormous difference between handling discovery when one represents a single, individual client versus handling discovery when one has multiple corporate entities with various deponents and employees.

23. The same also holds true for case management. All of the factors complicating discovery and factual investigation similarly complicate the case management.

24. For the 11 months I had available to compare Respondents' bills with Terry's bills (June 2016 – April 2017), I found that Respondents' fees fell well within the expected norm. For the 11 months I had available from Terry (June 2016 – April 2017), Respondents' lawyers billed approximately 1,170 hours. Terry's lawyers billed approximately 813 hours. Respondents' lawyers' total hours were significantly less than I would have anticipated, given

Terry's lawyers' hours. As noted above, Respondents' lawyers' blended hourly rate, and individual rates, were more than reasonable.

25. Another factor supporting my determination that all of Respondents' fees were necessary and reasonable is that a substantial portion of those fees were made necessary by the litigation tactics of Terry and his counsel. Terry filed an opposition and motion for sanctions because Respondents initiated a state court proceeding. He did so even though the subject employment agreement provided that the exclusive venue for any disputes on the employment agreement would be in the state or federal courts in Dallas County. He did so despite the fact that it was black letter law one must seek injunctive relief in the state or federal courts, even in the face of a binding arbitration provision. He did so even though Highland was not party to the LPA. Terry also fought hard, in both forums, in resisting the return of documents and information that was irrefutably the property of Highland. Terry and his lawyers also failed to disclose (and return) certain documents Terry had in his possession that should have been quickly disclosed and returned. *See generally* Bench Brief of Professor Moss; Respondents' Post-Hearing Brief.

26. Respondents incurred a total of \$1,605,844.45 in fees in this dispute. Based on the eight-day length of that trial; the work necessary to prepare for and present the case; the complexity of the issues at hand; and all the other factors detailed above, it is my opinion that that amount is imminently reasonable and necessary, and should be recovered.

27. Respondents also incurred \$787,454.36 in costs, primarily experts, discovery, and arbitration fees. Based on the above criteria, it is also my opinion that those, too, are all reasonable and necessary and recoverable by Respondents. **In total, I believe Respondents should be awarded \$2,393,298.81 in attorneys' fees and costs.**

28. It is my opinion that neither party is, at this juncture, entitled to recover fees for anything that is to occur in the future, including post-trial motions, appeals to the extent permitted, and collection efforts. In order to be entitled to such fees at this juncture, they must be not only reasonable and necessary, but foreseeable and expected. Given the fact that the panel has yet to make an award, there is no way to determine what, if anything, will occur after the panel issues its award. Respondents, however, are certainly entitled to petition the panel for fees at a later date.

29. I also considered whether a portion of Highland's fees should be segregated. Based on my review of the file, I concluded that Highland's fees should not be segregated because Respondents' claims and defenses all arose out of and were inextricably interwoven with the breach of Employment Agreement claim against Terry and basis for his termination. Respondents' defense to Terry's claims were primarily the breach of his Employment Agreement, basis for his termination from Highland, and his theft of company property — the very same bases of Highland's claims against Terry. As such, both Highland's claims and Respondents' defenses to Terry's claims, entailed the very same facts and law and are thus intertwined and not subject to segregation.

This concludes my affidavit testimony.

  
Scott S. Hershman

SUBSCRIBED AND SWORN TO BEFORE ME on this the 13th day of October, 2017.



  
Notary Public, State of Texas

# EXHIBIT J



October 20, 2017

**VIA EMAIL AND FIRST CLASS MAIL**

NOTICE TO ALL PARTIES  
(Please See Service List)

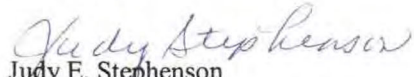
**Re: *Terry, Joshua N. vs. Highland Capital Management, LP., et al.***  
***JAMS Ref. No.: 1310022713***

Dear Counsel:

Enclosed please find the **Final Award** executed by the arbitrator.

Please feel free to contact me should you have any questions.

Thank you,

  
Judy E. Stephenson  
Senior Case Manager  
jstephenson@jamsadr.com

Enclosure



[illegible]

**App. 180**  
APP.3255

Email: [beb@lhlaw.net](mailto:beb@lhlaw.net)

AND

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Counsel for Respondents, Highland Capital Management, LP,  
ACIS Capital Management, LP, ACIS Capital Management GP,  
LLC, Dondero, James D. as Trustee/The Dugaboy Investment  
Trust, and Okada, Mark K.

**Arbitrator:**

Hon. Harlan Martin  
Hon. Glen M. Ashworth (Ret.)  
Hon. Mark Whittington (Ret.)  
JAMS  
8401 N. Central Expressway, Suite 610  
Dallas, Texas 75225  
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**Case Manager:**

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**HEARING**

In accordance with the Parties' agreement to arbitrate and Court Order, disputes between  
Claimant, Joshua N. Terry ("Terry") and Highland Capital Management, LP, ("Highland"), ACIS

Capital Management, LP (“ACIS”), ACIS Capital Management GP, LLC (“ACIS GP”), James Dondero, as Trustee of the Dugaboy Investment Trust (“Trust”), and Mark K. Okada (“Okada”), all Respondents were submitted to binding arbitration before JAMS. The Arbitration Panel members are the Hon. Glen M. Ashworth (Ret.), the Hon. Mark Whittington (Ret.) and the Hon. Harlan Martin (Former), serving as Chairman of the Panel.

The arbitration hearing was conducted in Dallas, Texas on the dates of September 2, 3, 6, 7, 8, 11, 12, 13, 14 and 15, 2017, with additional briefing submitted thereafter. The briefing was closed and the hearing was complete on September 28, 2017.

### **PROCEDURAL BACKGROUND**

In Cause No. DC-16-11396, styled Highland Capital Management, LP vs. Joshua N. Terry, the 162<sup>nd</sup> Judicial District Court stayed the litigation and Ordered the parties to arbitration.

The Panel has previously dismissed all claims stated by Terry against Jams Dondero, individually. James Dondero is not an appropriate party to this proceeding and did not obligate himself to the Parties’ arbitration agreement.

The Panel has previously dismissed Terry’s claims for Declaratory Judgment relief.

The Panel has previously dismissed Terry’s claims for Exemplary Damages, as same are an excluded remedy by the terms of the Parties’ arbitration agreement.

The Panel has previously denied Respondents’ Motion to Disqualify Clouse Dunn and ruled that the firm is not disqualified to represent Terry.

The Panel has declined to entertain any request for injunctive relief.

**REMAINING CLAIMS STATED BY PARTIES**

Terry states claims against Highland for Sabine Pilot wrongful termination and seeks damages for deferred compensation, unpaid wages, future wages and reimbursement of benefits not paid. Terry states claims against ACIS, ACIS GP and Highland for reputational damages, resulting from statements published in the pending District Court litigation and a press release to Law 360.

Terry states claims against ACIS, ACIS GP, Trust and Okada for breach of contract and seeks damages for amounts due under the terms of the ACIS LPA and damages resulting from overcharging expenses and withholding of retirement assets.

Terry states claims against ACIS and ACIS GP for fraud.

Terry states claims against ACIS GP for breach of fiduciary duty.

Terry states claims against ACIS, ACIS GP and Highland for conversion of assets, fraudulent transfer of ACIS assets, recovery of his attorney's fees and costs, together with pre and post award interest.

Highland states claims against Terry, "subject to, and without waiver of its contention that Highland is not a party to a valid arbitration agreement with Terry and its claims against him are not arbitrable or within the scope of any applicable arbitration agreement, which contentions remain fully reserved." With this reservation, Highland states claims against Terry for breach of employment agreement, theft/theft of trade secrets, breach of fiduciary duty/self-dealing and recovery of its attorneys' fees and costs together with pre and post award interest.



### BACKGROUND FACTS

Terry began his employment with Highland in 2005. During the ensuing years he achieved remarkable success and ultimately became Highland's most productive portfolio manager and had direct responsibility for more than ten billion dollars of assets under his management.

In 2011, Terry, James Dondero and Okada formed ACIS as a registered investment advisor to raise money from third-party investors to invest in collateralized loan obligations, (CLOs). ACIS earns a fee for managing the loans.

As the general partner of ACIS, ACIS GP owned .1%. As limited partners of ACIS, Trust owned 59.9%; Okada owned 15% and Terry owned 25%.

James Dondero owned 100% of Trust and was an officer of ACIS GP, and in fact made or approved the financial strategies and decisions of ACIS. While Okada was less active, Terry was responsible for the day-to-day management of ACIS. Terry managed well, attracted significant investors and grew ACIS assets under his management from nothing to three billion seven hundred million dollars in less than six years.

Prior to 2016, Terry enjoyed a good relationship with Dondero. Terry had never been criticized, written up or disciplined during his eleven years of employment with Highland. Terry had been paid millions of dollars in Highland salary, bonuses and ACIS profit distributions, as he had produced many more millions for Highland and his ACIS partners.

Thereafter, tensions arose between Terry and Dondero which were centered in Dondero's plans to have Trussway Holdings, Inc. acquire Targa, a Brazilian latex manufacturer, out of bankruptcy. Trussway is a Highland affiliated company controlled by Dondero. The plan was to have Highland managed CLOs loan Trussway approximately seventeen million dollars so

Trussway could loan a Highland affiliated Brazilian entity the money to acquire Targa and have Trussway use its cash to acquire its own equity to effectively increase Highland's ownership in Trussway.

At this time, Trussway's only lenders were the Highland CLOs and it owed the Highland CLOs approximately fifty six million dollars in Trussway notes coming due on May 31, 2016. Trussway did not have the money to pay the notes. Trussway did have more than twenty three million dollars still available on its revolver note (credit line), with the Highland CLOs. Dondero's plan was to extend the notes then due within days and finance Trussway's acquisition of Targa by drawing down the revolver funds. Dondero's plan was to not pay any of the CLOs' notes until such time as Trussway could be refinanced or sold.

All of the Highland CLOs lending to Trussway were "pre-crisis" 2009, CLOs. One of the CLOs, Pamco-Cayman, had matured years before and its notes were in technical default. Another, Vahalla was maturing within four months.

Terry was opposed to Dondero's plan and saw a need to vigorously oppose the plan. Terry was the portfolio manager of these Highland CLOs and was convinced it would be a breach of his fiduciary duty to allow the Pamco-Cayman and Vahalla notes to be extended, as they were past or near maturity. Terry's opposition escalated at the May 2016 Conflicts Committee meeting and having been told that outside counsel had approved the transaction, Terry was sure they could not know all of the facts. Terry then informed outside counsel of "the facts" and his opposition to Dondero's plan. Outside counsel was in agreement with Terry and thereafter, on June 9, 2016, the Conflicts Committee approved the Trussway/Targa Transaction, but with the Pamco-Cayman and Vahalla notes being paid off and not extended. Thus, less cash was available to Dondero to fund his plan.

On June 9, 2016, following the Conflicts Committee meeting, Dondero told Terry that “he had lost all trust in him”; that “he could not go through another conflicts process with him”; and “it was best that Terry work with Surgent, Highland’s Chief Compliance Officer (CCO), on an exit or transition out of Highland.” The next day, Dondero emailed Terry and told him to focus on a “clean break scenario” and not come back to the office. On June 13, 2106, Terry received an email from Highland’s Human Resources (H/R) director advising that he had been terminated for cause, but that Highland was “willing to consider the separation package previously offered”, presumably referring to CCO Surgent’s email of June 10, 2106, wherein he acknowledges that, “We are in agreement that we would like the termination of this relationship to be amicable.” On June 13, 2016, Terry communicates with Dondero protesting his termination and demanding he be paid by Highland and ACIS. Thereafter, Highland’s outside counsel sent a letter to Terry’s counsel, demanding the return of all Highland related documents in the possession of Terry. Terry’s counsel responds and reminds Highland’s counsel of Terry’s prior offer to return appropriate documents to Highland, and suggests a protocol for managing the electronically stored documents and electronic devices in possession of ESI, a third party forensics vendor, and demands redemption of Terry’s and his wife’s retirement account investments in ACIS CLO Value Fund II (CLOVF). Terry first requested redemption of these retirement account investments on June 20, 2016.

Thereafter, on June 27, 2016, Terry returns documents to Highland and continues to await an agreement on ESI return protocols. However, on July 27, 2016, Highland’s counsel rejects the proposed ESI return protocols and does not suggest alternate protocols. In the same e-mail string, Highland’s counsel responds to Terry’s request for redemption of the retirement investments in CLOVF, advising that; “we do not contest that Mr. Terry has submitted a request



for redemption in full of all of his accounts. However, please note that those accounts do not have any value.” On September 1, 2016, the CCO, for the first time, memos Terry’s “compliance file” with allegations of Terry’s breach of fiduciary duty, self-dealing and material compliance violations regarding the CLOVF. This memo alleges an investor loss in the CLOVF attributed solely to Terry’s actions and that Highland in part offset such loss against “Mr. Terry’s” remaining interest in the CLOVF, “in accordance with Section 3.5(c) of the Agreement of Limited Partnership.” Thus, Terry’s and his wife’s retirement investment in the CLOVF was swept by Highland or others and “those accounts have no value,” as stated in Highland’s counsel’s email of July 27, 2016.

On September 7, 2016, the Parties mediated their dispute, but did not settle. The next day Highland filed suit against Terry alleging the same facts which the CCO alleged in his September 1, 2016 memo, and alleging Terry had a sexual relationship with a number of his subordinates, and alleging that Terry made disparaging/disrespectful remarks about Dondero. Highland’s suit stated claims for breach of employment agreement, breach of fiduciary duty/self-dealing, violation of the Texas Uniform Trade Secrets Act and sought declaratory relief that Terry was terminated for cause.

On September 12, 2106, Highland files its Application for Temporary Restraining Order and Motion to Disqualify Terry’s attorneys, and Terry files his Motion to Compel Arbitration. On September 28, 2106, the Court issued its Order compelling the Parties to arbitration and Ordered the litigation (Cause No. DC-16-11396, 162<sup>nd</sup> Judicial District Court) stayed pending a Final Award in Arbitration.



### ANALYSIS OF FACTS AND CLAIMS

The Panel first addresses Terry's claims for breach of contract stated against ACIS and ACIS GP and breach of fiduciary duty stated against ACIS GP.

The evidence establishes that Highland terminated Terry's employment on June 9, 2016. The ACIS Limited Partnership Agreement (LPA), Section 4.04 requires that, "upon the resignation, death, disability or termination of employment with the Partnership or any Affiliate Employer (for any reason whatsoever) (as such event, a 'Removal Event') of any Limited Partner, the Partnership Interest of such Limited Partner shall automatically be forfeited to the Partnership and such Limited Partner shall be entitled to receive in consideration of such interest an amount equal to (i) 100% of such Limited Partners Percentage Interest of all Net Available Cash through the first year end following the Removal Event, (ii) 66 2/3% of such Limited Partner's Percentage Interest of all Net Available Cash through the second year end following such Removal Event, (iii) 33 1/3% of such limited Partner's Percentage Interest of Net Available Cash through the third year end following such Removal Event...; provided, that if the basis of such Removal Event was termination of employment with the Partnership or any Affiliate Employer for cause...such partner shall automatically forfeit its right to any further compensation or consideration for its Partnership Interest."

Because Highland stated that Terry was terminated for cause, ACIS and ACIS GP invoked the provided clause and deemed all of Terry's limited partnership interest and entitlement to payout as forfeit. Thus, ACIS and ACIS GP claim to owe Terry nothing for his 25% limited partnership interest in ACIS, as Terry claims he is contractually owed twelve million nine hundred and eight two thousand dollars for his 25% limited partnership interest in ACIS.

The evidence establishes that ACIS and ACIS GP did not just simply rely on Highland's statement of terminating Terry for cause. ACIS and ACIS GP became part of Highland's and

Dondero's efforts to construct a pretext of "for cause" termination so Terry could be denied the value of his limited partnership interest in ACIS. ACIS and ACIS GP knowingly and willingly pretextually characterized Terry's termination from Highland as a "for cause" termination to deny Terry the value of his limited partnership interest, all in contractual breach of the ACIS LPA and in breach of fiduciary duty to Terry as its limited partner. ACIS and ACIS GP have no employees. All who act for ACIS and ACIS GP are officers or employees of Highland and perform multiple roles.

The evidence establishes that Highland's termination of Terry was, in fact, pre-textual, without basis of cause and only because Dondero wanted him gone. Terry's opposition to Dondero's Trussway/Targa plan was not self-dealing and not a breach of fiduciary duty. Terry's opposition to Dondero's plan to not pay investors and extend past due and near due notes was appropriate and was ultimately accepted by all to be the correct approach to complete the Trussway/Targa acquisition. Dondero was simply angry and realized Terry was not a "yes man" willing to let Dondero have his wrongheaded way, so Dondero fired Terry on the spot and later sought to characterize Terry's termination of employment as "for cause."

Respondents' offer to prove that Terry's termination was "for cause" is not persuasive. The contrasts between the true facts and their temporal relationship to Terry's termination, as those "facts" are characterized by Respondents as a predicate for his "for cause" termination, are not credible. The CCO's memo to Terry's file of September 1, 2016 was the first documentation of his alleged breach of fiduciary duty or self-dealing as a justification for his "for cause" termination.

There is no credible evidence that anyone ever discussed any prior sexual relationship between Terry and a co-worker, other than Terry in a "father/son" talk with Dondero in January 2015. That admitted relationship had ended months earlier, was not significant to Dondero and he told Terry there was no need to report the relationship to Human Resources. Respondents alleged

other sexual relationships between Terry and co-workers which are denied by Terry. One is alleged to have occurred in 2011, but there is no credible evidence that it even occurred. It is simply not credible that a rumored relationship four years prior was any motivation for or could be any justification for Terry's "for cause" termination. Respondents' allegation that Terry had a sexual relationship with a Highland junior attorney is most offensive, as the relationship did not occur and was denied by both Terry and the junior attorney. This allegation was based solely on someone's fantasy related to costumes they wore at an office Halloween party and their common attendance at a business conference. It is not credible that a sophisticated CCO and H/R director would reasonably rely on such as a basis for Terry's "for cause" termination and resulting forfeiture of the value of his limited partnership interest in ACIS. The evidence establishes that Terry did not have a sexual relationship with the junior attorney, and the Respondents or others, in good faith, could not have reasonably believed he did.

The Panel is persuaded that the Respondents, feeling need to find motive for the junior attorney's assistance of Terry and her involvement in the CLOVF restructure, sponsored these allegations to support their claims that Terry was seeking the restructure of the CLOVF out of self-interest and in breach of his fiduciary duties, and establish the motives of the junior attorney in "knowingly" facilitating Terry's alleged breach of duty. This is a pretextual construct of the CCO and is simply not credible.

The proposed restructure of the CLOVF began in early 2015 and was always known by Dondero, Highland's legal department and CCO. The CLOVF was small, only had a few investors, was subject to investor redemption requests, had been co-opted to be supported by Highland employee's investment of their retirement accounts and not structured in a way to attract a target



group of investors. The proposal was to restructure the CLOVF to make it more “hedge fund like”, and grow the CLOVF with new investors.

The CLOVF routinely paid profit distributions to its investors. This is not “hedge fund like” because profits were distributed rather than retained to be reinvested for growth. The two primary investors, referred to as Rampart and Kyser did not require routine distributions and sought growth. Highland employees had access to investing in the CLOVF by investing in its ITA retirement accounts, which were basically IRAs. Employee investors who wished to invest more in their ITA retirement accounts were required to invest in the CLOVF’s interest bearing notes at a ratio of 80% notes to support 20% investment in their ITA retirement accounts. If the CLOVF was to no longer distribute profits to accomplish “hedge fund like” reinvestment for growth, no distributions would be available to pay interest on the employee investment notes and the notes would need to be paid off. If there was no longer a vehicle to support aggressive employee investment in the CLOVF (the four to one ratio), the ITA did not need to continue to exist. The employee’s retirement accounts could simply be redeemed or transferred to other IRAs.

Terry was the portfolio manager of the CLOVF and its third largest investor. Like other investors, Terry had rights to redeem his investment, but he did not seek to redeem and continued to invest in CLOVF notes and he and his wife continued to invest their retirement funds in the ITA. Nonetheless, Respondents allege that a dichotomy of interest led Terry to lie and scheme to have his investment in the CLOVF paid while others were encouraged to invest. This is the substance of Respondents’ allegations of Terry’s self-dealing and breach of fiduciary duty, supporting both their allegations of “for cause” termination and Highland’s claims for damages and offset in the District Court suit. As noted, these claims were never documented or disclosed to Terry prior to the CCO’s memo of September 1, 2016, and Highland’s District Court suit.

As noted, the proposed restructure of CLOVF began in early 2015 and continued for a year thereafter. The business purpose of the restructure was well known to Dondero and the CCO. As early as the fall of 2015, Dondero and Terry were discussing the appropriateness of continuing the CLOVF without new investors. Dondero did not want to close the CLOVF and suggested that the DAF would become a major investor. The DAF (Donor Advised Fund), CLO Hold Co is the Parties' reference to a group of charitable foundations which were invested in Highland managed CLOs. The DAF's trustee is a Highland employee and Dondero's former college roommate. Apparently, Dondero knew he could direct the DAF's investment in the CLOVF and support its continuation. Dondero and the Highland CCO were aware of the planned restructure and its consequential effect on the ITA and the employee investor notes supporting the employee's retirement investments in the ITA. By December 2015, Dondero approves the restructure plan, payment of employee investor notes and the windup of the ITA. The Highland CCO expresses concern that Rampart's and Kyser's written approval is necessary for the CLOVF to stop paying profit distributions. Later the necessary approval is documented, apparently to the CCO's satisfaction, and the restructure plan proceeds. The DAF contributes sixteen million six hundred thousand dollars of Highland managed assets to the CLOVF, employee investor notes are paid and the ITA is wound up by the end of April 2016.

Following Terry's termination and later notice of "for cause" termination, Terry requested redemption of his and his wife's remaining investments in the CLOVF. Five weeks later, on July 27, 2016, he is advised that his investment has no value. Apparently, when the ITA was wound up in late April, Terry's and his wife's retirement investments were somehow re-characterized as Terry's capital account in the ACIS CLO Value Master Fund II, L.P. or his capital account in the CLOVF.

On or about July 19, 2106, Highland rescinded the DAF contributions to the CLOVF and returned the contributed assets to the DAF. Respondents state this rescission was necessary because they had “recently discovered (a) conflict of interest regarding an ex-employee.” However, the Rescission Agreement itself recites that, “the Parties have each determined that it is in their respective best interests of each of the Parties to rescind and cancel the Contribution.”

Incident to the rescission, the CLOVF returned all of the contributed assets to the DAF and paid in cash or transfer of additional assets the total value of seven hundred and eight thousand dollars, “to make the DAF whole”, and economically in the same position as before its contribution to the CLOVF.

The “recently discovered conflict of interest” is the CCO’s recent epiphany that Terry must have lied when he advised that the CLOVF investors Rampart and Kyser “requested” that distributions be terminated to accommodate reinvestment growth. The CCO’s testimony that he called these investors and confirmed this lie is not persuasive and begs credibility. The only documented evidence are the investors written approvals which the CCO required.

The July 27, 2016 advice that Terry’s and his wife’s retirement accounts had no value is only accurate because the value was taken and used to pay the DAF following the rescission. In the District Court suit, Highland states a claim for damages and offset for the additional value paid to the DAF. Respondents’ witness testified that the retirement fund’s value was in Terry’s capital account and it was swept pursuant to Section 3.5(c) of the ACIS CLO Value Master Fund II, L.P.’s limited partnership agreement.

Terry is a limited partner in the CLOVF and the CLOVF is a limited partner in the ACIS CLO Value Master Fund II (CLOVMF) but the evidence does not show Terry to be a partner in the CLOVMF. Assuming that Terry is a partner, as referenced in Section 3.5(c), Respondents’ claimed



authority to sweep the accounts in satisfaction of or offset of damage or loss is directly dependent upon a nexus in causation between the alleged damage or loss and the conduct of Terry.

The evidence establishes that the CCO's claims of "recently discovered conflict of interest" is yet another construct and pretext to support Respondents' denial of limited partnership value based on a "for cause" termination and was not in fact the reason for the DAF rescission. It would make little difference to Highland which of its CLOs managed the DAF investments. Dondero simply reconsidered his decision to support the continuation of the CLOVF with Highland managed funds and realized, that in fact, as Terry had advised, the fund would be too small to manage without significant investors. The CLOVF was ultimately closed out because Dondero did not see benefit to its continuation. The evidence establishes that no conduct of Terry was a cause of damage or loss to the CLOVMF or the CLOVF.

Section 3.10(a) of the ACIS LPA limits compensation and reimbursement of expenses payable to the General Partner and any Affiliate of the General Partner to an amount not to exceed 20% of Revenues without the consent of all members of the Founding Partner Group. There is no dispute that Terry is a member of the Founding Partner Group. There is no evidence that Terry offered written consent to any expenses paid by ACIS in excess of 20% of Revenues. It is undisputed that ACIS habitually paid more than 20% of Revenues to Highland for providing ACIS with overhead and administration. Respondents' evidence and arguments that Terry waived or consented to ACIS's payment of excess expenses is not persuasive. At most, Terry accepted his ACIS distributions without regard to the expenses paid to Highland. This is not consent contemplated by the ACIS LPA. Highland is owned 75% by Dondero and 25% by Okada and Terry is not a partner in Highland. Terry had no reason to consent to excess expenses being paid to Highland. Additionally, the ACIS LPA has an express waiver clause at Section 6.09 which states,

“Waiver. No failure by any party to insist upon strict performance of any covenant, duty, agreement, or condition of this Agreement or exercise of any right or remedy consequent upon breach thereof shall constitute waiver of any such breach or any other covenant, duty, agreement, or condition.”

The evidence establishes that Terry did not consent to ACIS payments of expenses in excess of 20% of Revenue and Terry has not waived his right to claim damages directly resulting from ACIS’ and ACIS GP’s breach of contract and breach of fiduciary duty. Clearly ACIS and ACIS GP ignored Terry’s contractual rights and ACIS GP as a general partner has a fiduciary duty not to benefit itself or another at the expense of its limited partner, as they ignore and breach the terms of the partnership agreement and diminish Terry’s distributions.

The Panel next addresses Terry’s claim for conversion of the ITA retirement accounts stated against Highland, ACIS and ACIS GP.

Without again reciting the convoluted structure and history of the ITA retirement accounts in issue, it is established that there is no remaining value to the accounts because its value was swept and used by Highland or CLOVF to pay the DAF incident to the DAF rescission. It is noted that Respondents argue and offer to prove that Terry has no standing to state a claim for conversion of three of the five accounts because his wife is the trustee and owner of those three accounts. She is the trustee and owner of those accounts. Yet those accounts too were swept to pay the DAF and construct a pretextual damage and offset claim for having paid the DAF. While this establishes conversion of the accounts to the damage of Terry and his wife, the converters (CLOVF, CLOVMF, ACIS CLO VF GP), are not parties to this arbitration. The claims for breach of contract and conversion and damages should be stated against those parties or others, elsewhere.

The Panel next addresses Terry’s claims for reputational damages and fraudulent transfer stated against Highland, ACIS and ACIS GP.



The evidence establishes that Highland and not ACIS or ACIS GP was the publisher of any false or defamatory statements. Whether those statements in pleadings or press release to Law360 are actionable against Highland is a matter deferred for the District Court suit. Terry's claims for reputational damages stated against ACIS or ACIS GP are not proved.

Terry states a claim against Highland, ACIS and ACIS GP for the fraudulent transfer or conveyance of assets under the Texas Fraudulent Transfer Act. In October 2016, ACIS sold to Highland a participation interest in ACIS's Service Fees (management fees) which ACIS would receive between November 2016 and through August 2019. This sale of a participation interest represents near one-half of ACIS revenues during the covered period. Highland is to pay, in cash and promissory note with interest at 3%, ACIS a total of thirteen million three hundred and thirty three thousand dollars, plus interest for the participation interest. Highland's payment is scheduled as follows:

- October 7, 2016 - \$666,655.00 – cash at closing
- May 31, 2017 - \$3,370,694.00 – principal and interest
- May 31, 2018 - \$5,286,243.00 – principal and interest
- May 31, 2019 - \$4,677,690.00 – principal and interest

The transactional documents recite business purpose and reasonable consideration for the sale. Terry offers no evidence that ACIS did not receive reasonable equivalent value in the transaction or that ACIS made the transfer with "actual intent to hinder, delay or defraud." Terry has not proved a claim for fraudulent transfer or conveyance.

The Panel next addresses Terry's claims for wrongful termination and resulting damages stated against Highland.

Terry's employment with Highland was "At Will" and he could have been terminated for any reason other than an unlawful reason. Terry did not prove that the sole reason for his termination was his refusal to commit an illegal act, as is required under Sabine Pilot. The evidence establishes that Dondero terminated Terry because he was angry with Terry's opposition to his Trussway/Targa acquisition plan and he wanted Terry gone. "At Will" employment contemplates that if the boss wishes, one's employment is terminated and the termination is not actionably wrongful. Even as an "At Will" employee, Terry may have claims for damages against Highland for his unpaid severance, unused vacation, deferred compensation and unreimbursed expenses, but these claims are a matter deferred for the District Court suit. Terry's claims stated against Highland for Sabine Pilot wrongful termination are not proved.

Although Trust and Okada are limited partners in ACIS and are named as Respondents in this arbitration, Terry has failed to offer any evidence of actionable claims against Trust or Okada. All claims stated by Terry in this arbitration against Trust or Okada are not proved.

The Panel next addresses Highland's claims for breach of employment agreement, theft/theft of trade secrets and breach of fiduciary duty stated against Terry.

Although Highland is a party to the District Court suit Ordered to arbitration, Highland is not a party to an arbitration agreement and has stated claims against Terry with the above noted reservation, "subject to and without waiver." To the extent these claims are stated in this Arbitration in affirmative avoidance of Terry's claims stated against ACIS and ACIS GP they are addressed in this Award.

The evidence does not establish that Terry breached his employment agreement or any fiduciary duty to Highland, ACIS or ACIS GP or that Terry self-dealt in anyway. On the contrary, Terry's actions in opposing Dondero's Trussway/Targa acquisition plan and his efforts to restructure

the CLOVF were reasonable and appropriate and as his portfolio manager duties required. These claims are not proved and are not an affirmative defense or avoidance available to ACIS or ACIS GP.

The evidence does not establish that Terry is guilty of theft or theft of trade secrets. Respondents offered no evidence of a trade secret or a protectable trade secret interest in the documents in issue. Although Highland's claim for turnover is overreaching, it was heard in this Arbitration at Respondents' insistence and the record and all evidence admitted in that preliminary hearing was offered and admitted in the final hearing. This claim is not proved and is not an affirmative defense or avoidance available to ACIS or ACIS GP. Otherwise, the Panel issues its turnover decision in this Award.

The evidence does not establish that any disparaging remarks of Terry were ever communicated to Dondero prior to Terry's termination or that the alleged remarks could have been a reason for Terry's "for cause" termination. All of Respondents' alleged bases of "for cause" termination of Terry's employment are not proved and none are an affirmative defense or avoidance available to ACIS or ACIS GP.

#### **ANALYSIS OF TERRY'S DAMAGES**

The Panel only addresses proved claims stated against appropriate Parties to this Arbitration.

Terry has proved his claims stated against ACIS and ACIS GP for breach of contract and claims stated against ACIS GP for breach of fiduciary duty incident to their payment of excess expenses to Highland and their wrongful forfeiture of Terry's contractual right to be paid for his ACIS limited partnership interest.



The evidence establishes that ACIS and ACIS GP paid excess expenses to Highland during the years of 2013, 2014, 2015 and January through May 2016. These expenses paid exceeded the 20% of Revenues cap stated in Section 3.10(a) of the ACIS LPA. The payment of these excess expenses reduced Terry's ACIS partnership distributions during this period. Had excess expenses not been paid and only the contractually capped expenses had been paid, Terry would have received additional ACIS profits distributions of \$1,755,481.00 for his 25% partnership interest in ACIS.

The best evidence of the value of the Section 4.04 limited partnership payout is Terry's June 13, 2016 calculations, which he communicated to Dondero within days of his termination. Terry was the portfolio manager of ACIS and as such was most aware of ACIS's financial performance and expected performance within the payout period. The calculations do not include an assumed growth rate of ACIS revenues and are not burdened by Highland's after termination manipulations of ACIS managed assets or ACIS revenues.

The evidence establishes that Terry's ACIS limited partnership payout upon termination had a total value of \$5,688,351.00.

Because ACIS and ACIS GP breached the ACIS LPA and ACIS GP breached its fiduciary duty in June 2016 when they repudiated their obligations to their limited partner, Terry's contractual entitlement to payout under the ACIS LPA is liquidated, accelerated and is now fully due.

Additionally, Terry is entitled to pre-award interest at the rate of five percent (5%) per annum from the date of commencement of this Arbitration, September 20, 2016, until entry of Final Award in the amount of \$372,192.00.00.

### FINDINGS AND CONCLUSIONS

Based upon the Parties' offers of proof, evidence submitted and argument of counsel, the following facts and conclusions are found by these Arbitrators to be established by the evidence to be true and necessary to this Award. To the extent these findings and conclusions differ from any Parties' position that is the result of these Arbitrators determinations as to credibility, relevance, burden of proof considerations, and the weighing of the evidence, both oral and written.

The Arbitration Panel finds and concludes as follows:

1. This dispute is arbitrable pursuant to the Parties' agreement to arbitrate and prior Court Order in Cause No. DC-16-11396, 162<sup>nd</sup> Judicial District Court, Dallas County, Texas.
2. The Arbitration panel has jurisdiction to resolve all disputes presented and not deferred to the 162<sup>nd</sup> District Court.
3. JAMS Comprehensive Arbitration Rules and Procedures govern the resolution of this dispute with the law of the States of Texas and Delaware.
4. Prior to his termination on June 9, 2016, Terry was an at will employee of Highland and a 25% limited partner in ACIS.
5. Highland's termination of Terry's employment was not, in fact, "for cause." Highland's stated "for cause" termination of Terry's employment was, in fact, pretextual and for purpose of denying Terry benefits of employment payable at his termination and as a basis for the forfeiture of the value of Terry's limited partnership interest in ACIS.

6. ACIS and ACIS GP knowingly and willingly invoked Highland's false pretext of "for cause" termination to deny Terry the value of his 25% limited partnership in ACIS.
7. ACIS and ACIS GP paid Highland expenses in excess of the contractual limit imposed by Section 3.10(a) of the ACIS LPA.
8. ACIS and ACIS GP wrongfully denied Terry his contractual rights to payment for his limited partnership interest in ACIS and are liable for and owe Terry for same.
9. In breach of contract and fiduciary duties, ACIS and ACIS GP are liable to and owe Terry his ACIS profits distributions which were payable but for the wrongful payment of excess expenses to Highland.
10. ACIS GP's actions were willful and wanton breaches of their fiduciary duties to Terry as their limited partner.
11. All claims stated by Highland, "subject to and without waiver" against Terry are not proved and as such none are an affirmative defense or avoidance of Terry's claims stated against ACIS and ACIS GP.
12. All claims stated by Terry against Trust and Okada are not proved and are denied.
13. All claims stated by Terry against ACIS and ACIS GP for fraudulent transfer or conveyance are not proved and are denied.
14. Terry's fraud claims stated against ACIS and ACIS GP are not proved and are denied.
15. All claims, not denied or awarded, are deferred to the 162<sup>nd</sup> District Court, Dallas County, Texas or other appropriate venue.

16. ACIS's and ACIS GP's breaches of contract and ACIS GP's breach of fiduciary duties have injured Terry and resulted in damages, together with pre-award interest in the total amount of Seven Million Eight Hundred Sixteen Thousand Twenty-Four Dollars and No/100 (\$7,816,024.00).
17. The Parties' agreement to arbitrate does not allow the award of prevailing party attorneys' fees. All claims for attorneys' fees are denied.
18. The Parties' agreement to arbitrate allows the Panel discretion to award the prevailing party costs of arbitration. Terry is entitled to recover his JAMS arbitration costs.
19. Terry is awarded One Hundred Thirty Three Thousand, Seven Hundred Twenty Five and 15/100 Dollars (\$133,725.15) for his JAMS arbitration costs.
20. Terry is entitled to recover post-award interest on all amounts awarded herein.

### AWARD

#### TURNOVER:

Claimant, Joshua N. Terry may retain: all recordings of conversations to which he is a party; all agreements to which he is a signatory; all "track record" documents regarding his performance; all documents in the public domain; all documents relating to his investment in or ownership of any Highland affiliated entity; all personal notes or memoranda derived from conversations to which he is a party; all notes or memoranda prepared for and offered to his attorneys.



Except for attorney work product, claimant's attorneys Clouse Dunn LLP may retain copies of all documents which were admitted into evidence in this Arbitration until five business days following the latter of, issuance of this Final Award or final confirmation of this Final Award, no longer subject to appeal. At such time, Clouse Dunn LLP shall turnover these documents to Respondents' attorneys and verify the destruction of electronically formatted documents turned over.

Otherwise, Claimant, Terry, shall turnover all documents, not subject to his awarded right of retention, related to Highland affiliated entities within five business days of entry of this Final Award.

**MONETARY AWARD:**

Claimant, Joshua N. Terry is Awarded and shall have and recover jointly and severally against Respondents, ACIS Capital Management, LP and ACIS Capital Management GP, LLC, the total sum of Seven Million, Nine Hundred Forty Nine Thousand, Seven Hundred Forty Nine and 15/100 Dollars (\$7,949,749.15).

All sums payable by the terms of this Final Award shall accrue post-award interest at the legal rate until fully paid.



All claims for relief, not awarded herein or deferred to the Court, are denied.



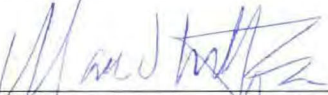
Hon. Harlan Martin  
Panel Chair

Dated: October 20, 2017



Hon. Glen M. Ashworth (Ret.)  
Arbitrator

Dated: October 20, 2017



Hon. Mark Whittington (Ret.)  
Arbitrator

Dated: October 20, 2017

**PROOF OF SERVICE BY EMAIL & U.S. MAIL**

Re: Terry, Joshua N. vs. Highland Capital Management, LP., et al.  
Reference No. 1310022713

I, Judy Stephenson, not a party to the within action, hereby declare that on October 20, 2017, I served the attached Cover Letter, Final Award and Proof of Service on the parties in the within action by Email and by depositing true copies thereof enclosed in sealed envelopes with postage thereon fully prepaid, in the United States Mail, at Dallas, TEXAS, addressed as follows:


Brian P. Shaw Esq.  
Rogge Dunn Esq.  
Clouse Dunn LLP  
1201 Elm St.  
Suite 5200  
Dallas, TX 75270  
Phone: 214-220-3888  
shaw@clousedunn.com  
Rogge@clousedunn.com  
Parties Represented:  
Joshua N. Terry

Marc Daniel Katz Esq.  
Robert M. Hoffman Esq.  
Andrews Kurth LLP  
1717 Main St.  
Suite 3700  
Dallas, TX 75201  
Phone: 214-659-4400  
marckatz@andrewskurth.com  
robhoffman@andrewskurth.com  
Parties Represented:  
ACIS Capital Management GP, LLC  
ACIS Capital Management, LP  
Highland Capital Management, LP  
James D. Dondero as trustee/The Dugaboy Inve  
Mark K. Okada

Jamie R. Welton Esq.  
Paul B. Lackey Esq.  
Bruce E. Bagelman Esq.  
Lackey Hershman LLP  
3102 Oak Lawn Ave.  
Suite 777  
Dallas, TX 75219  
Phone: 214-560-2201  
jrw@lhlaw.net  
pbl@lhlaw.net  
beb@lhlaw.net

Parties Represented:  
ACIS Capital Management GP, LLC  
ACIS Capital Management, LP  
Highland Capital Management, LP  
James D. Dondero as trustee/The Dugaboy Inve  
Mark K. Okada

I declare under penalty of perjury the foregoing to be true and correct. Executed at Dallas, TEXAS  
on October 20, 2017.

  
Judy Stephenson  
jstephenson@jamsadr.com

# EXHIBIT K

CAUSE NO. DC-17-15244

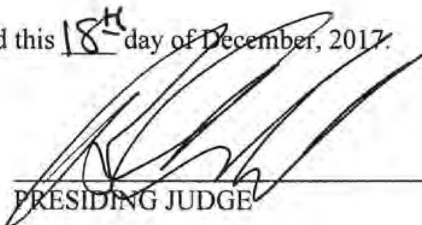
JOSHUA N. TERRY,	§	IN THE DISTRICT COURT
	§	
Plaintiff,	§	
	§	
v.	§	OF DALLAS COUNTY, TEXAS
	§	
ACIS CAPITAL MANAGEMENT, L.P. and	§	
ACIS CAPITAL MANAGEMENT GP, LLC,	§	
	§	
Defendants.	§	44 <sup>th</sup> JUDICIAL DISTRICT

**ORDER CONFIRMING ARBITRATION AWARD**

On December 13, 2017, came on to be heard the Petition to Confirm Arbitration Award and Enter Judgment on Same (the "Petition") filed by Plaintiff Joshua N. Terry ("Terry"), seeking confirmation of the arbitration award entered in JAMS Arbitration No. 1310022713 on October 20, 2017 (the "Award"). After considering the Petition and other pleadings, any evidence timely presented at the hearing, and the argument of counsel, the Court believes that it is proper to enter an order confirming the Award.

IT IS THEREFORE ORDERED that the Award is confirmed. All relief not expressly granted herein is hereby denied.

Signed this 18<sup>th</sup> day of December, 2017.

  
PRESIDING JUDGE

# EXHIBIT L

CAUSE NO. DC-17-15244

JOSHUA N. TERRY,	§	IN THE DISTRICT COURT
	§	
Plaintiff,	§	
	§	
v.	§	OF DALLAS COUNTY, TEXAS
	§	
ACIS CAPITAL MANAGEMENT, L.P. and	§	
ACIS CAPITAL MANAGEMENT GP, LLC,	§	
	§	
Defendants.	§	44 <sup>th</sup> JUDICIAL DISTRICT

**FINAL JUDGMENT**

On December 13, 2017, came on to be heard the Petition to Confirm Arbitration Award and Enter Judgment on Same (the “Petition”) filed by Plaintiff Joshua N. Terry (“Terry”), seeking judgment against Defendants Acis Capital Management, L.P. (“Acis LP”) and Acis Capital Management GP, LLC (“Acis GP”) on the arbitration award entered in JAMS Arbitration No. 1310022713 on October 20, 2017 (the “Award”). Terry, Acis LP and Acis GP appeared by and through counsel. After considering the Petition and other pleadings, any evidence timely presented at the hearing, and the argument of counsel, the Court believes that it is proper to enter judgment on the Award.

IT IS THEREFORE ORDERED, ADJUDGED AND DECREED that Joshua N. Terry shall have judgment against Acis Capital Management, L.P. and Acis Capital Management GP, LLC, jointly and severally, in the amount of seven million nine hundred forty-nine thousand seven hundred forty-nine and 15/100 dollars (\$7,949,749.15), together with interest at five percent (5%) per annum from and after October 20, 2017, until paid in full.

IT IS FURTHER ORDERED, ADJUDGED AND DECREED that Terry shall have judgment for its costs of court.



IT IS FURTHER ORDERED, ADJUDGED AND DECREED that Terry has all writs of process and orders necessary to execute this Judgment.

All relief not expressly granted herein is hereby denied. This final judgment disposes of all parties and all claims. This is a final and appealable judgment.

Signed this 18<sup>th</sup> day of December, 2017.



PRESIDING JUDGE



# EXHIBIT M



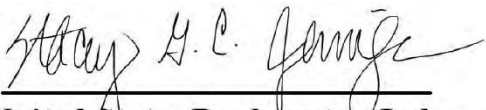
CLERK, U.S. BANKRUPTCY COURT  
NORTHERN DISTRICT OF TEXAS

**ENTERED**

THE DATE OF ENTRY IS ON  
THE COURT'S DOCKET

The following constitutes the ruling of the court and has the force and effect therein described.

Signed April 13, 2018

  
United States Bankruptcy Judge

**IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION**

IN RE:	§	
	§	
ACIS CAPITAL MANAGEMENT, L.P.,	§	CASE NO. 18-30264-SGJ-7
	§	
Alleged Debtor.	§	

IN RE:	§	
	§	
ACIS CAPITAL MANAGEMENT GP,	§	CASE NO. 18-30265-SGJ-7
L.L.C.,	§	
	§	
Alleged Debtor.	§	

**FINDINGS OF FACT AND CONCLUSIONS OF LAW IN SUPPORT OF  
ORDERS FOR RELIEF ISSUED AFTER TRIAL ON  
CONTESTED INVOLUNTARY BANKRUPTCY PETITIONS**

Joshua N. Terry (the "Petitioning Creditor" or "Mr. Terry") filed involuntary bankruptcy petitions (the "Involuntary Petitions") against each of the two above-referenced related

companies (the “Alleged Debtors”) on January 30, 2018.<sup>1</sup> The Involuntary Petitions were contested, and the court held a multi-day trial (the “Trial”) spanning March 21, 22, 23, 27, and March 29, 2018.<sup>2</sup> This constitutes the court’s findings of fact, conclusions of law and ruling, pursuant to Fed. Rs. Bankr. Proc. 7052 and 9014.<sup>3</sup> As explained below, the court has decided that Orders for Relief are legally required and appropriate as to each of the Alleged Debtors.

## **I. FINDINGS OF FACT**

### **A. Introduction.**

1. The Alleged Debtors—Acis Capital Management, L.P. (“Acis LP”), a Delaware limited partnership, and ACIS Capital Management GP, L.L.C. (“Acis GP/LLC”), a Delaware limited liability company—are two entities in the mega-organizational structure of a company that is known as Highland Capital Management, L.P. (“Highland”).

2. Highland is a Dallas, Texas-based company that is a Registered Investment Advisor. Highland was founded in 1993 (changing its original name from “Protective Asset Management” to Highland in 1997) by James D. Dondero (“Mr. Dondero”), originally with a

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<sup>1</sup> Exhs. 50 & 51.

<sup>2</sup> Shortly after the Involuntary Petitions were filed, the court held hearings on February 6-7, 2018, on the Petitioning Creditor’s Emergency Motion to Abrogate or Modify 11 U.S.C. § 303(f), Prohibit Transfer of Assets, and Import, Inter Alia, 11 U.S.C. § 363 [DE # 3] (the “303(f) Motion”) and the Alleged Debtors’ Emergency Motion to Seek Emergency Hearing on the Alleged Debtors’ Motion to Dismiss Involuntary Petitions and Request for Award of Fees, Costs, and Damages [DE # 9] (the “Emergency Motion to Set Hearing on Motion to Dismiss”). The court ultimately granted the 303(f) Motion and denied the Emergency Motion to Set Hearing on Motion to Dismiss. Both the Petitioning Creditor and the Alleged Debtors have proposed that the court should consider the evidence it heard at the hearings held on February 6-7, 2018, in determining whether it should enter orders for relief. The court has, accordingly, considered such evidence in this ruling.

<sup>3</sup> Bankruptcy subject matter jurisdiction exists in this contested matter, pursuant to 28 U.S.C. § 1334(b). This is a core proceeding over which the bankruptcy court may exercise subject matter jurisdiction, pursuant to 28 U.S.C. §§ 157(b)(2)(A) and (O) and the Standing Order of Reference of Bankruptcy Cases and Proceedings (Misc. Rule No. 33), for the Northern District of Texas, dated August 3, 1984. This bankruptcy court has Constitutional authority to issue a final order or judgment in this matter, as it arises under a bankruptcy statute—11 U.S.C. § 303. Venue is proper in this district, pursuant to 28 U.S.C. § 1409(a), as the Alleged Debtors have their business headquarters in this district.

75% ownership interest, and Mark K. Akada (“Mr. Akada”), originally with a 25% ownership interest.<sup>4</sup>

3. Both Mr. Dondero and Mr. Akada provided witness testimony at the Trial on the Involuntary Petitions, and their names are mentioned numerous times herein—since they were generally the subject of significant evidence and argument presented at the Trial. Mr. Dondero is the chief executive officer for Highland and Mr. Akada is the chief investment officer. Mr. Dondero is also the president of each of the two Alleged Debtors.

4. Highland, through its organizational structure of approximately 2,000 separate business entities, manages approximately \$14-\$15 billion of investor capital in vehicles ranging from: collateral loan obligation funds (“CLOs”); private equity funds; and mutual funds.

5. Highland’s CLO business was front-and-center at the Trial on the Involuntary Petitions. The Alleged Debtor, Acis LP, for approximately the past seven years, has been the vehicle through which Highland’s CLO business has been managed.

6. The Petitioning Creditor, Mr. Terry, became an employee of Highland in the year 2005, starting as a portfolio analyst, promoting to a loan trader, then ultimately becoming the portfolio manager for (and 25% limited partner in) Highland’s CLO business—specifically, Mr. Terry was the human being who was acting for the CLO manager, Acis LP.

7. Mr. Terry was highly successful in his role in the CLO business, managing billions of dollars of assets during his tenure, but Mr. Terry and Mr. Dondero had a bitter parting of ways on June 9, 2016. Specifically, Mr. Terry’s employment was terminated on that date (for

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<sup>4</sup> Mr. Dondero testified at the Trial that, three years ago, Messrs. Dondero and Akada sold their interests in Highland to a charitable remainder trust in exchange for a 15 year note receivable.

reasons that have been highly disputed) and his 25% limited partnership interest in Acis LP was deemed forfeited without any payment of consideration to him.

8. In September 2016, Highland sued Mr. Terry in the 162<sup>nd</sup> Judicial District Court of Dallas County, Texas (“State Court 1”) for breach of fiduciary duty/self-dealing, disparagement, breach of contract, and various other causes of action and theories. Mr. Terry asserted his own claims against Highland, and also claims against the two Alleged Debtors, Mr. Dondero, and others and demanded arbitration. On September 28, 2016, State Court 1 stayed the litigation and ordered the parties to arbitrate. The parties participated in ten days of arbitration in September 2017 before JAMS. On October 20, 2017, Mr. Terry obtained an Arbitration Award (herein so called),<sup>5</sup> jointly and severally against both of the Alleged Debtors in the amount of \$7,949,749.15, plus post-award interest at the legal rate, which was based on theories of breach of contract and breach of fiduciary duties.

9. There are still claims pending between and among the Petitioning Creditor, Highland, and others (not including the Alleged Debtors) in State Court 1.

10. A Final Judgment (herein so called) confirming the Arbitration Award was entered by the 44<sup>th</sup> Judicial District Court of Dallas County, Texas (“State Court 2”) on December 18, 2017, in the same amount as that contained in the Arbitration Award—\$7,949,749.15.<sup>6</sup>

11. Mr. Terry began pursuing post-judgment discovery soon after obtaining his Arbitration Award and even more so after entry of the Final Judgment. Mr. Terry undertook a UCC search on November 8, 2017, to investigate whether there were any liens on the Alleged

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<sup>5</sup> Exh. 1.

<sup>6</sup> Exh. 105.

Debtors' assets (none appeared).<sup>7</sup> Mr. Terry also pursued a garnishment of an Acis LP bank account (at a time when there was only around \$2,000 in the account). Mr. Terry's counsel deposed Highland's General Counsel Scott Ellington (who sat for the deposition as a representative of Acis, LP) on January 26, 2018, and asked numerous questions about: (a) how many creditors the Alleged Debtors had,<sup>8</sup> and (b) whether Acis LP was able to pay its debts as they became due,<sup>9</sup> but did not receive meaningful answers.

12. Mr. Terry requested a temporary restraining order ("TRO") from State Court 2, on January 24, 2018, after discovering certain transactions and transfers involving Acis LP's interests, that he believed were pursued without any legitimate business purpose and with the purpose of denuding Acis LP of its assets and to make it judgment proof. Most particularly, it appeared as though Highland was engaged in a scheme to transfer certain fee-generating CLO management contracts of Acis LP away from it and into a Cayman Island affiliate of Highland.<sup>10</sup> At a January 24, 2018 hearing on the request for a TRO, Acis LP agreed and State Court 2 ordered that, between that hearing and a later hearing on a request for a temporary injunction, no CLO management contracts would be transferred away from Acis LP and that no monies would be diverted from it.<sup>11</sup>

13. Then, on January 29, 2018, the Controller of and CPA for Highland (David Klos) submitted a Declaration to State Court 2 concerning the net worth of the Alleged Debtors, stating

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<sup>7</sup> Exh. 84.

<sup>8</sup> Exh. 25, pp. 7-9.

<sup>9</sup> *Id.* at pp. 102-04.

<sup>10</sup> Exh. 27.

<sup>11</sup> Exh. 28.

that Acis GP/LLC had a net worth of \$0 and that Acis LP might have a net worth, at best, of \$990,141.<sup>12</sup> Mr. Terry thought this was preposterous—given the management fees that Acis LP was entitled to and the receivables that should be owing to it. Mr. Terry believes that the collateral management agreements on which Acis LP receives management fees have a present value of \$30 million (about \$6 million for each of the five CLOs which Acis LP has been managing).

14. On January 29, 2018, the Alleged Debtors filed a motion for leave to post a supersedeas bond in the amount of \$495,070.50 with State Court 2 (purportedly half of the net worth of the two Alleged Debtors—as stated in the David Klos Declaration), so that they could suspend enforcement of the Final Judgment while they appealed it.<sup>13</sup> Although there is a very stringent standard for appealing an Arbitration Award, the Alleged Debtors apparently believe they have an argument that State Court 2 lacked the subject matter jurisdiction to confirm the Arbitration Award (a motion to vacate the Final Judgment based on this argument has previously been denied by State Court 2).<sup>14</sup>

15. Meanwhile, Mr. Terry was learning of more transactions and transfers involving Acis LP's assets and interests. On January 29, 2018, Mr. Terry filed supplemental pleadings with State Court 2, alleging that further shenanigans (*i.e.*, transfers and transactions that would amount to fraudulent transfers) were underway at Acis LP and seeking a receiver.<sup>15</sup> Also, at

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<sup>12</sup> Exh. 26.

<sup>13</sup> Exh. 73.

<sup>14</sup> See DE # 35, in Case No. 18-30264 and DE # 34 in Case No. 18-30265. Unless otherwise noted, references to “DE #” herein refer to the docket entry number at which a pleading appears in the docket maintained with the Bankruptcy Clerk in the Acis Capital Management L.P. bankruptcy case (Case No. 18-30264).

<sup>15</sup> Exhs. 28-31.

some point, in the weeks leading up to this, an Acis LP lawyer represented to Mr. Terry's counsel that the Alleged Debtors were "judgment proof."<sup>16</sup>

16. At approximately 11:57 p.m. on January 30, 2018 (on the evening before a scheduled temporary injunction hearing in State Court 2—at which time State Court 2 presumably might have considered the Alleged Debtors' request to post the \$495,070.50 supersedeas bond to stay enforcement of the Final Judgment), Mr. Terry filed the Involuntary Petitions, as a sole petitioning creditor, against both Acis LP and Acis GP/LLC.

17. For purposes of this Trial (and this Trial only), the Alleged Debtors do not dispute that Mr. Terry has standing to be a petitioning creditor pursuant to Bankruptcy Code section 303(b)—in other words, they do not dispute that Mr. Terry is a holder of a claim against the Alleged Debtors that is not contingent as to liability or the subject of a bona fide dispute as to liability or amount and that aggregates at least \$15,775 in unsecured amount. However, the Alleged Debtors argue that: (a) the Alleged Debtors have **12 or more creditors** and, thus, three or more petitioning creditors were required to prosecute the Involuntary Petitions pursuant to Bankruptcy Code section 303(b)(1); (b) the Petitioning Creditor did not establish, pursuant to Bankruptcy Code section 303(h)(1), that the Alleged Debtors are not **generally paying their debts as such debts become due** unless such debts are the subject of a bona fide dispute as to liability or amount; (c) regardless of whether the Petitioning Creditor has met the statutory tests in sections 303(b)(1) and (h)(1), the Petitioning Creditor has acted in **bad faith**—which serves as an equitable basis for dismissal of the Involuntary Petitions; and (d) if the court disagrees with the Alleged Debtors and determines that the section 303(b) and (h) statutory tests are met, and also determines that the Petitioning Creditor has not acted in bad faith, the court should

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<sup>16</sup> Exh. 27 (exhibit 3 thereto).



nevertheless *abstain* in this matter, pursuant to Bankruptcy Code *section 305*, since this is essentially a two-party dispute and the interests of creditors and the debtor would be better served by dismissal.

18. The Petitioning Creditor argues that he has met the statutory tests of sections 303(b) and (h) but, even if he has not, there is a “*special circumstances*” exception to the section 303 statutory requirements, whenever a petitioning creditor establishes fraud, trick, scheme, artifice or the like on the part of an alleged debtor—which “special circumstances,” Mr. Terry alleges, have been established here. Moreover, the Petitioning Creditor argues that the facts here *do not warrant section 305 abstention* because the interests of creditors and the Alleged Debtors would not be better served by dismissal.

19. As further explained below, the court finds and concludes that the Petitioning Creditor has met his burden of proving by a preponderance of the evidence that the statutory tests of sections 303(b) and (h) are met here. Thus, the court does not need to reach the question of whether there is a “*special circumstances*” exception to the section 303 statutory requirements, whenever a petitioning creditor establishes fraud, trick, scheme, artifice or the like on the part of an alleged debtor, and—if so—whether the exception is applicable here.<sup>17</sup>

20. Moreover, the Alleged Debtors have not shown by a preponderance of the evidence that the Petitioning Creditor acted in bad faith, such that the Involuntary Petitions should be dismissed.

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<sup>17</sup> See e.g., *In re Norriss Bros. Lumber Co.*, 133 B.R. 599 (Bankr. N.D. Tex. 1991); *In re Moss*, 249 B.R. 411 (Bankr. N.D. Tex. 2000); *In re Smith*, 415 B.R. 222 (Bankr. N.D. Tex. 2009).

21. Finally, the Alleged Debtors also have *not shown facts here that warrant section 305 abstention* because they have not shown that the interests of creditors and the Alleged Debtors would be better served by dismissal.

**B. The CLO Business: Understanding the Alleged Debtors' Business Operations, Structure, and What Creditors and Interest Holders They Actually Have.**

22. Highland set up its first CLO in the year 1996. Highland was one of the early participants in the CLO industry.

23. The Alleged Debtors were formed in 2011 to be the new “brand” or face of the Highland CLO business, after Highland’s name had suffered some negative publicity in the marketplace.

24. Acis LP has acted as the portfolio manager of Highland’s CLOs since 2011. Acis LP currently has a contractual right to CLO portfolio management fees on five CLOs<sup>18</sup> which were referred to at the Trial as CLO 2013-1; CLO 2014-3; CLO 2014-4; CLO 2014-5; and CLO 2016-6. CLOs typically have an 8-12 year life. Thus, there are still several years of life left on these CLOs (since the oldest one was established in the year 2013).

25. The key “players” in and features with regard to the Highland CLOs, during the time period relevant to the issues adjudicated at the Trial, have been:

- (a) The CLO manager. As mentioned earlier, the CLO manager is the Alleged Debtor, Acis LP. Acis LP, has collateral management agreements (hereinafter, the “CLO Collateral Management Agreements”) with the CLOs (which CLOs were set up as special purpose entities) and, pursuant thereto, receives

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<sup>18</sup> There is still another Highland CLO (CLO 2017-7), set up in April 2017, as to which Acis LP’s contractual right to manage was terminated shortly before the Petition Date, as will be further described herein.

management fees<sup>19</sup> from the CLOs in exchange for managing the pool of assets within the CLOs and communicating with investors in the CLOs.<sup>20</sup> As mentioned earlier, Mr. Terry was the human being that performed the management function at Acis LP until Highland fired him on June 9, 2016 and also terminated his limited partnership interest in Acis LP. Mr. Terry, and all employees who have ever provided services to the CLO manager, are Highland employees—which were provided to Acis LP through shared and sub-advisory services agreements—as further explained below. Thus, to be clear, Acis LP has always essentially subcontracted its CLO managerial function out to Highland.

- (b) The pool of assets. Within each CLO that the CLO manager manages is a basket of loans that the CLO manager purchases. The basket of loans typically consists of approximately 200 loans-payable (or portions of loans payable), on which large well-known companies typically are the makers/obligors (and which loans, collectively, provide a variable rate of interest).<sup>21</sup> The CLO manager can typically decide to buy and sell different loans to go into the pool of assets, with certain restrictions, during a four or five year reinvestment time period.

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<sup>19</sup> These fees typically include “senior fees” (*e.g.*, 15 basis points); additional “subordinate fees” (*e.g.*, 25 basis points) if the CLOs are passing certain tests; and perhaps even an “incentive fee” beyond a certain hurdle rate (*e.g.*, after the equity in the CLO received an internal rate of return of 10%, the CLO manager would get 15% of the excess). Exh. 82, p. 59, lines 14-25.

<sup>20</sup> *See*, as an example, Exh. 3 (the collateral management agreement between Acis LP and CLO 2014-3). Note that the document is entitled “Portfolio Management Agreement” but, to avoid confusion with other similarly titled documents and to highlight the true nature of the agreement, the court uses the defined term “CLO Collateral Management Agreement,” which terminology the lawyers also sometimes used at the Trial.

<sup>21</sup> Exh. 8.

- (c) The CLO investors (*i.e.*, CLO note holders). These may be any number of persons or entities, including pension funds, life insurance companies, or others who decide to invest in the CLOs and contribute capital to fund the purchase of a CLO's loan pool, and, in return, receive fixed rate notes payable—the ratings on which can range anywhere from Triple-A to Single-B, depending upon the risk option the investor chooses. There are typically five or six tranches of notes issued by the CLO (with the top AAA-rated tranche being the least risky and the bottom tranche being the most risky) and—to be clear—the CLO itself (again, in each case, the CLO is a special purpose vehicle) is the obligor. As the CLO manager receives income from the pool of loans in the CLO, he distributes that income to the CLO investors, in accordance with their note indentures,<sup>22</sup> starting with the top tranche of notes and then down to the other tranches. The top tranche of notes (AAA-rated) is considered the “controlling” class and a majority of holders in this class can terminate the CLO manager (*i.e.*, Acis LP) for cause on 45 days' notice, although all parties seem to agree this would be a rare event.
- (d) The CLO equity holder. The CLO equity holder actually is a holder of subordinated notes issued by the CLOs (*i.e.*, the bottom tranche of notes on which the CLO special purpose entity is obligated), and has voting rights and is itself a capital provider, but it takes the most risk and receives the very last cash

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<sup>22</sup> The indenture trustee on the CLO notes may actually operate as a payment agent in some cases, for purposes of making the quarterly note payments to holders.

flow from the CLOs. It, in certain ways, controls the CLO vehicle<sup>23</sup>—for example, by virtue of having the ability to make a redemption call after a certain “no-call” period—which would force a liquidation of the basket of loans in the CLO, with the proceeds paying down the tranches of notes, starting at the top with the Triple A’s). Note that, until recently, a separate entity known as Acis Loan Funding, Ltd. (“ALF”), which was incorporated under the laws of the island nation of Guernsey,<sup>24</sup> was the CLO equity holder. To be clear, *ALF was essentially the equity owner in the CLO special purpose entities—not the equity owner of Acis LP*. Acis LP was a party to a separate portfolio management agreement with ALF (hereinafter, the “ALF Portfolio Management Agreement”—not to be confused with the CLO Collateral Management Agreements that Acis LP separately has with the special purpose CLOs). No fees were paid from ALF to Acis LP pursuant to the ALF Portfolio Management Agreement (rather, fees are only paid to Acis LP on the CLO Collateral Management Agreements). The complicated structure of the CLO business—all parties seemed to agree—has been developed, among other reasons, to comply with “risk-retention requirements” imposed by the U.S. Congress’s massive Dodd-Frank financial reform legislation<sup>25</sup> enacted in year 2010, in response to the financial crisis and recession that first began in 2008.

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<sup>23</sup> The top tranche of AAA notes also has certain control—such as the ability to terminate the portfolio manager for cause, on notice.

<sup>24</sup> Guernsey is located in the English Channel. ALF was created in August 2015.

<sup>25</sup> Simply put, one of the results of the Dodd-Frank legislation (*i.e.*, the Dodd-Frank Wall Street Reform and Consumer Protection Act, Pub. L. 111-203, H.R. 4173, 124 Stat. 1376-2223, 111th Congress, effective July 21, 2010), which was implemented over a period of several years, was that, *subsequent to December 2016*, managers of securitizations needed to retain at least a 5% interest in that securitization. Thus, if a \$400 million CLO were to be

(e) The Equity Owners of ALF. Until recently (*i.e.*, until October 24, 2017—four days after the Arbitration Award), Acis LP itself, as required for a CLO manager, had a 15% indirect ownership in ALF, in order to be regulatory compliant.<sup>26</sup> The parties sometimes refer to ALF (and the web of ownership between it and Acis LP) as the “risk retention structure.”<sup>27</sup> The evidence at the Trial revealed that ALF (which has recently been renamed), now, has three equity owners: (i) a 49% equity owner that is a charitable fund (*i.e.*, a donor advised fund or “DAF”) that was seeded with contributions from Highland, is managed/advised by Highland, and whose independent trustee is a long-time friend of Highland’s chief executive officer, Mr. Dondero; (ii) 2% is owned by Highland employees; and (iii) finally, ALF *may* be 49% owned by a third-party institutional investor based in Boston that Highland believed it was required to keep anonymous at the Trial. Not only is the court unaware of who this independent third-party is, but the evidence seems to suggest that it may have acquired its interest fairly recently or may have simply committed to invest recently.<sup>28</sup>

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issued, the CLO manager would need to retain at least 5% or \$20 million of the assets in the CLO (which 5% could be either all at the equity level or vertically, up and down the note tranches). There are multiple ways to accomplish this 5% retention (*i.e.*, with either the CLO manager directly investing in at least 5% of the CLO or doing it through a controlled subsidiary). This particular rule was announced in **December 2014** and the SEC thereafter issued a no action letter stating that *if a CLO was issued prior to December 2014*, then any refinancing of such CLO that happens within four years can be done without risk retention in place. Resets of any CLO (*i.e.*, changes in terms and maturity—as opposed to mere changes in interest rates), on the other hand, must have risk retention in place. **Four of Acis LP’s current CLOs were issued prior to December 2014**. Thus, these four CLOs are still technically able to do a refinancing without a risk retention structure in place. In any event, by early-to-middle 2017, Acis LP was risk retention compliant. Exh. 82, pp. 65-69 & 75. That was recently changed—on October 24, 2017—four days after the Arbitration Award—as later explained herein.

<sup>26</sup> See n.23, *supra*.

<sup>27</sup> See Demonstrative Aid No. 3.

<sup>28</sup> See Exh. 173, which seems to suggest that the only equity owners of ALF just prior to October 24, 2017 were Acis LP and the DAF, until Acis LP’s interest in ALF was sold back to ALF on October 24, 2017. See also Exh. 82, p. 162, lines 2-7.

- (f) The underwriter for the CLO notes. As with any publicly traded notes, there is an underwriter for the CLO notes which solicits investors for the CLO notes (examples given at the Trial: Mizuho Securities USA, LLC; Merrill Lynch; JP Morgan Chase).<sup>29</sup> The CLO notes are traded on the Over-the-Counter Market.
- (g) The independent indenture trustee for the CLO notes. As also with any issuance of publicly traded notes, there is an indenture trustee (example given at the Trial: U.S. Bank).<sup>30</sup>

26. Mr. Terry, the Petitioning Creditor, as earlier mentioned, began working for Highland in 2005 until his employment was terminated on June 9, 2016.

27. Acis LP and Acis GP/LLC have never had any employees. Rather, all employees that work for any of the Highland family of companies (including Mr. Terry) have, almost without exception, been employees of Highland itself. Highland has approximately 150 employees in the United States. Highland provides employees to entities in the organizational structure, such as Acis LP and Acis GP/LLC, through both the mechanism of: (a) a Shared Services Agreement (herein so called),<sup>31</sup> which provides “back office” personnel—such as human resources, accounting, legal and information technology to the Highland family of companies; and (b) a Sub-Advisory Agreement (herein so called),<sup>32</sup> which provides “front office” personnel to entities—such as the managers of investments like Mr. Terry. The evidence indicated that this is typical in the CLO industry to have such agreements. The court notes that

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<sup>29</sup> See Exh. 193.

<sup>30</sup> See Exh. 7.

<sup>31</sup> Exhs. 17, 99, 179 & 5.

<sup>32</sup> Exhs. 18, 178 & 4.

all iterations of the Shared Services Agreements and Sub-Advisory Agreements between Acis LP and Highland were signed by Mr. Dondero both as President of Acis LP and as President of the General Partner of Highland.

28. Because Acis LP essentially subcontracts out all of its functions to Highland pursuant to the Shared Services Agreement and the Sub-Advisory Agreement, Acis LP has very few vendors or creditors. Rather Highland incurs expenses and essentially bills them to Acis LP through these two agreements.<sup>33</sup> In other words, Highland is one of Acis LP's largest and most frequent creditor.

29. The evidence reflected that at all times Mr. Dondero has been the President of both of the Alleged Debtors, and there have been, at all times, very few, if any, other officers. It appears that the only other officer of Acis GP/LLC that ever existed was Frank Waterhouse, Treasurer.<sup>34</sup> It also appears that the only other officer of Acis LP that ever existed was Frank Waterhouse, Treasurer, Mr. Terry as Portfolio Manager, and someone named Patrick Boyce as Secretary at one time.<sup>35</sup>

30. Mr. Dondero testified that he has decision making authority for the Alleged Debtors but usually delegates that authority to Highland's in-house lawyers, Scott Ellington (General Counsel, Chief Legal Officer, and Partner of Highland) and Isaac Leventon (Assistant General Counsel of Highland) and is rarely involved in "nitty gritty negotiations." Sometimes instructions will come to him from the compliance group headed up by Chief Compliance Officer Thomas Surgent. Additionally, he testified that he signs hundreds of documents per

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<sup>33</sup> Exh. 83, pp. 228 (line 8)-230 (line 14).

<sup>34</sup> See, e.g., Exh. 10 & Exh. 173, p.3

<sup>35</sup> Exhs. 14 & 15.



week, and much of what he signs is on advice of counsel and he sometimes even delegates to his assistant the authority to sign his name. As set forth above, Mr. Ellington (who *did not* testify at the Trial)<sup>36</sup> and Mr. Leventon (who *did* testify at the Trial) are not officers, directors, or employees of the Alleged Debtors. Mr. Leventon is designated to be the representative for the Alleged Debtors (and testified as a Rule 30(b)(6) witness during pre-Trial discovery)—he explained that this representative-authority derives from the Shared Services Agreement. Mr. Leventon testified that he takes his instructions generally through his direct supervisor, Mr. Ellington, although Highland partners can ask him to perform legal services for any of Highland's 2,000 entities.

**C. Transfers and Transactions Involving the Alleged Debtors Since the Litigation with Mr. Terry Commenced—and Especially After the Arbitration Award.**

31. Below is a listing of some (but not necessarily all) of the transfers and transactions that the Alleged Debtors, Highland, and related parties undertook *after* the litigation with Mr. Terry commenced.

- (a) Acis LP's Sale to Highland of a "Participation Interest" in its CLO Cash Flow Stream. On October 7, 2016 (approximately one month after the litigation arose among Mr. Terry, Highland, and the Alleged Debtors), Acis LP sold to Highland a participation interest in its expected future cash flow from the CLO Collateral Management Agreements—specifically, it sold a portion of the cash flow it expected to earn from November 2016 to August 2019 (not the full life of the CLOs), for \$666,655 cash, plus a \$12,666,446 note payable from Highland to

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<sup>36</sup> Mr. Ellington did testify at a hearing in the bankruptcy court on February 6, 2018—which the parties asked this court to take judicial notice of—and also provided deposition testimony that was submitted into evidence. See Exh. 25.

Acis LP (hereinafter, the “Acis LP Note Receivable from Highland”). Mr. Dondero signed the purchase and sale agreement for both purchaser and seller.<sup>37</sup> Mr. Dondero signed the Acis LP Note Receivable from Highland, which accrued interest at 3% per annum. It appears that the \$666,665 cash down payment was actually paid, and a payment required on the Acis LP Note Receivable from Highland of \$3,370,694 on May 31, 2017, was actually made. The Acis LP Note Receivable from Highland was payable in three installments, with a \$5,286,243 payment required on May 31, 2018, and a \$4,677,690 payment required on May 31, 2019. When viewed in complete isolation, this transaction does not necessarily appear problematic. Although there was evidence that Acis LP had been managing the five CLOs for about \$10 million per year of fees, some of the recitals in the purchase and sale agreement suggest that there may have been a sound business reason for the transaction and the arbitration panel,<sup>38</sup> viewing this transaction in isolation, did not think it was necessarily problematic or actionable. In any event, Highland is adamant it was a net neutral transaction.

- (b) Transfer of Acis LP’s interest in ALF. Recall that ALF was the entity that held equity (*i.e.*, the subordinated notes) in the CLO special purpose vehicles, and held voting rights and was a capital provider to the overall risk retention structure supporting the CLOs. And Acis LP, in turn, held a 15% indirect interest in ALF. On October 24, 2017 (*four days after the Arbitration Award*), Acis, LP entered into an agreement with ALF whereby ALF acquired back the shares that Acis LP

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<sup>37</sup> Exhs. 14 & 15.

<sup>38</sup> Exh. 1, p. 18.

indirectly held in ALF (966,679 shares) for the sum of \$991,180.13.<sup>39</sup> No credible business justification was offered for this transaction, other than mostly uncorroborated (and self-serving) statements from Highland witnesses that Acis LP was “toxic” in the market place (due to the litigation with Mr. Terry) and this was a step in the process of extricating Acis LP from the CLO business.<sup>40</sup> The court finds the testimony about Acis LP’s toxicity in the marketplace to not be credible or at all convincing. For one thing, a new CLO (Acis CLO 2017-7, Ltd.) was closed on April 10, 2017 with Acis LP as the portfolio manager. Moreover, Acis LP subcontracts all of its CLO management function to Highland—and there was no evidence to suggest that anyone in the marketplace at this juncture differentiates between Acis LP (whose president is Mr. Dondero) and Highland (whose president is Mr. Dondero). *In any event, the October 24, 2017 transaction had the highly consequential effect of making Acis LP “noncompliant” or unable to continue serving as a CLO manager for regulatory purposes for any new CLOs or reset CLOs (or for a refinancing of any of the Highland CLOs that had been created after December 2014)*<sup>41</sup> *because aspects of the federal Dodd Frank legislation require CLO managers to have “skin in the game” with regard to the CLOs they manage (i.e., they must retain at least 5% of CLOs they manage).* Mr. Akada, who testified that he had been involved with the CLO business from the beginning and that the CLO team

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<sup>39</sup> Exh. 173.

<sup>40</sup> There were also a few hearsay-laden emails offered, that the court did not find probative. Exhs, 19-22.

<sup>41</sup> See n.23 *supra*.

reported to him (including Mr. Terry before his termination), testified that he had no knowledge of this particular transaction. The document effectuating this transaction was signed by Frank Waterhouse, Treasurer for and on behalf of Acis LP, acting by its general partner, Acis GP/LLC.<sup>42</sup>

- (c) ALF Next Decides to Jettison Acis, LP as its Portfolio Manager and Replace it with a new Highland Cayman Island Entity. On October 27, 2017 (seven days after the Arbitration Award), ALF—having purchased back the ownership interest that Acis LP had in it, just three days earlier—decided that it would no longer use Acis LP as its portfolio manager and entered into a new portfolio management agreement to supersede and replace the ALF Portfolio Management Agreement. Specifically, on October 27, 2017, ALF entered into a new Portfolio Management Agreement with a Cayman Island entity called Highland HCF Advisor, Ltd., replacing Acis LP in its role with ALF.<sup>43</sup> This agreement appears to have been further solidified in a second portfolio management agreement dated November 15, 2017.<sup>44</sup>
- (d) The Acis LP Note Receivable from Highland is Transferred from Acis LP to Yet Another Highland Cayman Island Entity. On November 3, 2017 (10 days after the Arbitration Award), Acis LP assigned and transferred its interests in the Acis LP Note Receivable from Highland—which at that point had a balance owing of over \$9.5 million—to a Highland Cayman Island entity known as Highland CLO

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<sup>42</sup> Exh. 173, p. 3.

<sup>43</sup> Exh. 43.

<sup>44</sup> Exh. 168.

Management Ltd. which apparently was created sometime recently to be the new collateral manager of the CLOs (in other words, the new Acis LP).<sup>45</sup> The Assignment and Transfer Agreement memorializing this transaction is signed by Mr. Dondero for Acis LP and Mr. Dondero for Highland and some undecipherable name for Highland CLO Management Ltd.<sup>46</sup> The document recites that (i) Highland is no longer willing to continue providing support services to Acis LP, (ii) Acis LP, therefore, can no longer fulfill its duties as a collateral manager, and (iii) Highland CLO Management Ltd. agrees to step into the collateral manager role if Acis LP will assign to it the Acis LP Note Receivable from Highland. One more thing: since Acis LP was expected to potentially incur future legal and accounting/administrative fees, and might not have the ability to pay them when due, *Highland CLO Management Ltd.* agreed to reimburse Acis LP (or pays its vendors directly) up to \$2 million of future legal expenses and up to \$1 million of future accounting/administrative expenses.<sup>47</sup>

- (e) Various Additional Transactions that further Transitioned CLO Management and Fees Away from Acis LP to Highland Cayman Island Entity. On December 19, 2017—just one day after the Arbitration Award was confirmed with the entry of the Final Judgment—the vehicle that can most easily be described as the Acis LP “risk retention structure” (necessitated by federal Dodd Frank law) was transferred away from Acis LP and into the ownership of Highland CLO

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<sup>45</sup> Exh. 16.

<sup>46</sup> *Id.* at p.6.

<sup>47</sup> *Id.* at pp. 1 & 2.

Holdings, Ltd. (yet another Cayman Island entity, incorporated on October 27, 2017<sup>48</sup>).

- (f) In addition to transferring Acis LP's interest in the Acis LP risk retention structure on December 19, 2017, Acis LP also transferred its contractual right to receive management fees for Acis CLO 2017-7, Ltd. (which had just closed April 10, 2017), which Mr. Terry credibly testified had a combined value of \$5 million, to Highland CLO Holdings, Ltd., another Cayman entity, purportedly in exchange for forgiveness of a \$2.8 million receivable that was owed to Highland under the most recent iteration of the Shared Services Agreement and Sub-Advisory Agreement for CLO-7.<sup>49</sup> In conjunction with this transfer, Highland CLO Holdings, Ltd. then entered into new Shared Services and Sub-Advisory Agreements with Highland.<sup>50</sup>
- (g) Change of Equity Owners of the Alleged Debtors. When Acis LP was first formed, it was owned by one general partner (Acis GP/LLC, with a .1% interest) and it had three limited partners: (a) Dugaboy Investment Trust (a Dondero family trust of which either Mr. Dondero or his sister, Nancy Dondero, have been the Trustee at all relevant times) with a 59.9% interest; (b) Mr. Terry with a 25% interest; and (c) Mr. Akada with a 15% interest. When Acis GP/LLC was formed

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<sup>48</sup> Exh. 157.

<sup>49</sup> See Ex. 45 (the Transfer Document); *see also* Exh. 4 (the March 17, 2017 Third Amended and Restated Sub-Advisory Agreement between Acis LP and Highland); Exh. 5 (the March 17, 2017 4th Amended & Restated Shared Services Agreement between Acis LP and Highland); Exh. 165 (March 17, 2017 Staff and Services Agreement between Acis CLO Management, LLC and Acis LP); Exh. 166 (March 17, 2017 Master Sub-Advisory Agreement between Acis CLO Management, LLC and Acis LP).

<sup>50</sup> See Exhs. 161 & 162.

(i.e., the .1% owner of Acis LP), its sole member was the Dugaboy Investment Trust. After Mr. Terry was terminated by Highland, his 25% limited partnership interest in Acis LP was forfeited and divided among the two remaining limited partners: Mr. Akada (increasing his interest by 10% up to 25%), and Dugaboy Investment Trust (increasing its interest by 15% up to 74.9%). But, more importantly, on the day after entry of Mr. Terry's Final Judgment (i.e., on December 18, 2017), both Mr. Akada and Dugaboy Investment Trust conveyed their entire limited partnership interests in Acis LP—25% and 74.9%, respectively—to a Cayman Island entity called Neutra, Ltd., a Cayman Islands exempted company. Dugaboy Investment Trust also conveyed its 100% membership interest in Acis GP/LLC to Neutra, Ltd. Mr. Akada testified that he did this on advice of counsel. He also did not dispute that he had made millions of dollars of equity dividends from his equity investment in Acis LP in recent years<sup>51</sup>—which he conveyed away for no consideration on December 18, 2017.

- (h) The Intended Reset of Acis CLO 2014-3. With all of the above maneuverings having been accomplished, Highland was posed to do a reset on Acis CLO 2014-3 in February 2018 (until Mr. Terry filed the Involuntary Petitions). The investment bank Mizuho Securities USA, LLC was engaged November 15, 2017<sup>52</sup> and a final offering circular was issued in January 2018<sup>53</sup>—contemplating a reset of Acis CLO 20-14-3 with the recently created Highland CLO Management Ltd.

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<sup>51</sup> Exh. 23, p.3.

<sup>52</sup> Exh. 104.

<sup>53</sup> Exh. 31.

Identified as the new portfolio manager, rather than Acis LP. The act of implementing a reset on the CLO was not in itself suspect. However, the reset would, of course, have the effect of depriving Acis LP from a valuable asset—an agreement that could realistically be expected to provide millions of dollars of future collateral management fees—coincidentally (or not) just after Mr. Terry obtained his large judgment.

**D. Findings Regarding Credibility of Witnesses.**

32. The court found the testimony of Mr. Terry to be very credible. He was very familiar with the financial condition of the Alleged Debtors, since he presided over the business of the Alleged Debtors from their inception until June 9, 2016, and has also closely followed publicly available information regarding the companies since his termination. Mr. Terry credibly testified that the Alleged Debtors have never had a significant number of creditors, since most of the Alleged Debtors' vendors are engaged by and send their invoices to Highland, and Highland simply obtains reimbursement from the Alleged Debtors (and other entities in the Highland family), as its in-house lawyers determine is appropriate, through the Shared Services Agreement and Sub-Advisory Agreement. Thus, Highland should at all times be the Alleged Debtors' main creditor. The court finds that Mr. Terry had a good faith belief that the Alleged Debtors had only a handful of creditors (maybe four or so) besides him and Highland. The court also finds that Mr. Terry—at the time he filed the Involuntary Petitions—had a good faith belief that the Alleged Debtors and those controlling them were engaged in an orchestrated, sophisticated effort to denude the Alleged Debtors of their assets and value (*i.e.*, transferring assets and rights for



less than reasonably equivalent value), which started with intensity after issuance of the Arbitration Award (if not sooner).<sup>54</sup>

33. The court found the testimony of almost all of the witnesses for the Alleged Debtors to be of questionable reliability and, oftentimes, there seemed to be an effort to convey plausible deniability. For example, sometimes business decisions concerning the Alleged Debtors were said to have been made by a “collective,” and other times the in-house Highland lawyers (who, of course, are not themselves officers or employees of Acis LP and Acis GP/LLC) stressed that Mr. Dondero (the president and manager of the two entities) had ultimate decision making authority for them. Meanwhile, Mr. Dondero testified that, while he has decision making authority at Acis LP, he usually delegates to Highland’s in-house lawyers Scott Ellington and Isaac Leventon. He testified that he signs hundreds of documents per week and often must rely on information of others when signing. Additionally, Mr. Dondero (again, the President of each of the Alleged Debtors) testified that he had never even read the Arbitration Award. While Mr. Dondero is the chief executive of a multi-billion dollar international investment company, and naturally has widespread responsibilities and must delegate to and rely upon others including lawyers, this court simply does not believe that he never read the Arbitration Award. The court perceived the animosity between Mr. Dondero and Mr. Terry to be rather enormous and Mr. Dondero even testified (as did others) that the litigation with Mr. Terry was hurting Acis LP and Highland in the CLO marketplace (*i.e.*, no investors or underwriters wanting to be associated

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<sup>54</sup> The court also found that the deposition testimony of Brian Shaw and Rahkee Patel (counsel for Mr. Terry) was also credible and did not demonstrate any bad faith on their parts in filing the Involuntary Petitions on behalf of Mr. Terry.

with the Acis brand).<sup>55</sup> If that were the case, it strains credulity to suggest Mr. Dondero never even read the Arbitration Award.

34. As mentioned earlier, in December 2017, Acis GP/LLC became 100% owned by a Cayman Island entity known as Neutra, Ltd. (whose beneficial owner is a Dondero family trust) and Acis LP became 99.9% owned by Neutra, Ltd. The directors of Acis GP/LLC and Acis LP are provided to it now by an entity known as “Maples Fiduciary Services”—another Cayman Island entity, but the Highland Assistant General Counsel could not remember the names of those directors provided to Acis GP/LLC and Acis LP, except for perhaps one. Mr. Dondero, when questioned about some of the recent transactions pertaining to Acis LP, testified that there were tax reasons—tax lawyers recommended the recent transactions and transfers. No tax lawyers testified. Mr. Dondero also testified that certain transactions were at the directive of the Thomas Surgent group (the Highland chief compliance officer). Neither Mr. Surgent nor anyone else from the compliance group testified.

35. Meanwhile, Mr. Akada, who, while testifying, seemed like a generally lovely person and seemed as knowledgeable as a human being could possibly be on the topic of CLOs generally, had no idea if he was an officer or director of the Alleged Debtors, nor did he know whom its officers were. He could not testify as to the meaning of certain transactions in which Acis LP had engaged in during recent weeks and said that he signed certain documents on advice of counsel. He also could not even testify as to whether Highland was opposing the Involuntary Petitions.

36. Again, there was a lot of plausible deniability at Trial as to the “whos” and “whys” for the recent maneuverings involving the Alleged Debtors assets and rights in the weeks

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<sup>55</sup> No such investors or underwriters provided testimony.

since the Arbitration Award. The one thing that the court was wholly convinced of was that conflicts of interest among Highland and the Alleged Debtors abound, and no one is looking out for the interests of the Alleged Debtors as a fiduciary should.

**E. Evidence Regarding the Number of Creditors of the Alleged Debtors.<sup>56</sup>**

37. The Alleged Debtors do not dispute Mr. Terry's claim for the purposes of counting creditors under section 303(b) of the Bankruptcy Code. However, Mr. Terry asserts that the Alleged Debtors have fewer than 12 creditors, and the Alleged Debtors dispute this fact. Specifically, the Alleged Debtors initially filed on January 31, 2018, a Notice of List of Creditors Pursuant to Fed. R. Bankr. P. 1003(b) signed by Mr. Dondero listing 18 creditors (the "Original Notice of Creditors").<sup>57</sup> The Alleged Debtors subsequently filed on February 5, 2018, a First Amended Notice of List of Creditors Pursuant to Fed. R. Bankr. P. 1003(b) signed by Mr. Leventon listing 19 creditors (the "First Amended Notice of Creditors").<sup>58</sup> Finally, the Alleged Debtors filed on March 6, 2018, a Second Amended Notice of List of Creditors Pursuant to Fed. R. Bank. P. 1003(b) signed by Mr. Leventon listing 20 creditors (the "Second Amended List of Creditors").<sup>59</sup> The following chart summarizes the name, amount, and nature of the 20 creditors listed by the Alleged Debtors in their Second Amended List of Creditors.

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<sup>56</sup> The court notes that neither Mr. Terry nor the Alleged Debtors attempted to differentiate between the creditors of Acis GP/LLC versus the creditors of Acis LP, but rather presented evidence regarding the collective number of creditors for both of the Alleged Debtors. This seems legally appropriate, since Acis LP is the entity that incurred most of the debt, and ACIS GP/LLC would be liable on such debt as the general partner of Acis LP.

<sup>57</sup> See DE # 7 in Case No. 18-30264 & DE # 7 in Case No. 18-30265.

<sup>58</sup> See DE # 17 in Case No. 18-30264 & DE # 16 in Case No. 18-30265.

<sup>59</sup> See DE # 39 in Case No. 18-30264 & DE # 38 in Case No. 18-30265.

Creditor No.	Creditor Name	Nature of Claim	Total Indebtedness <sup>60</sup>
1	Andrews Kurth	Legal Fees	\$211,088.13
2	Case Anywhere, LLC	Law Firm Vendor	\$417.20
3	CSI Global Deposition Services	Law Firm Vendor	\$38,452.56
4	David Langford	Court Reporter/Law Firm Vendor	\$550
5	Drexel Limited	Fee Rebate	\$6,359.96
6	Elite Document Technology	Data Hosting/Law Firm Vendor	\$199.72
7	Highfield Equities, Inc.	Fee Rebate	\$2,510.04
8	Highland Capital Management, L.P.	Advisory and Participation Fees	\$2,770,731.00
9	JAMS, Inc.	Law Firm Vendor	\$1,352.27
10	Jones Day	Legal Fees	\$368.75
11	Joshua Terry	Judgment Creditor	\$8,060,827.84
12	KPMG LLP	Auditor Fees	\$34,000
13	Lackey Hershman LLP	Legal Fees	\$236,977.54
14	McKool Smith, P.C.	Legal Fees	\$70,082.18
15	Reid Collins & Tsai LLP	Legal Fees	\$17,383.75
16	Stanton Advisors LLC	Testifying Expert Fees/Law Firm Vendor	\$10,000
17	Stanton Law Firm	Legal Fees	\$88,133.99
18	The TASA Group. Inc.	Testifying Expert Fees/Law Firm Vendor	\$14,530.54
19	CT Corporation	Report Filing Representation	\$517.12
20	David Simek	Expense Reimbursement	\$1,233.19

38. First, the court believes it necessary to remove certain insider creditor claims, which are required not to be counted pursuant to section 303(b)(2) of the Bankruptcy Code.<sup>61</sup> This would clearly include Highland (the Alleged Debtors do not dispute this).

<sup>60</sup> The dollar amounts listed here are based upon the amounts listed in the Second Amended List of Creditors.

<sup>61</sup> *In re Moss*, 249 B.R. 411, 419 n. 6 (Bankr. N.D. Tex. 2000).

39. Additionally, there were certain creditors that filed sworn statements saying they were not creditors of the Alleged Debtors or were subsequently removed from the creditor list by agreement of the Alleged Debtors. These creditors would include Case Anywhere, CSI Global Deposition Services,<sup>62</sup> Elite Document Technology, JAMS, Inc.,<sup>63</sup> Stanton Advisors LLC,<sup>64</sup> and the TASA Group, Inc..<sup>65</sup> Thus, the updated chart now shows 13 creditors of the Alleged Debtors.

Creditor No.	Creditor Name	Nature of Claim	Total Indebtedness
1	Andrews Kurth	Legal Fees	\$211,088.13
2	<del>Case Anywhere, LLC</del>	<del>Law Firm Vendor</del>	<del>\$417.20</del>
3	<del>CSI Global Deposition Services</del>	<del>Law Firm Vendor</del>	<del>\$38,452.56</del>
4	David Langford	Court Reporter/Law Firm Vendor	\$550
5	Drexel Limited	Fee Rebate	\$6,359.96
6	<del>Elite Document Technology</del>	<del>Data Hosting/Law Firm Vendor</del>	<del>\$199.72</del>
7	Highfield Equities, Inc.	Fee Rebate	\$2,510.04
8	<del>Highland Capital Management, L.P.</del>	<del>Advisory and Participation Fees</del>	<del>\$2,770,731.00</del>
9	<del>JAMS, Inc.</del>	<del>Law Firm Vendor</del>	<del>\$1,352.27</del>
10	Jones Day	Legal Fees	\$368.75
11	Joshua Terry	Judgment Creditor	\$8,060,827.84
12	KPMG LLP	Auditor Fees	\$34,000
13	Lackey Hershman LLP	Legal Fees	\$236,977.54
14	McKool Smith, P.C.	Legal Fees	\$70,082.18
15	Reid Collins & Tsai LLP	Legal Fees	\$17,383.75

<sup>62</sup> CSI Global Deposition Services was removed as a creditor by the agreement of the Alleged Debtors.

<sup>63</sup> JAMS, Inc. was removed as a creditor by agreement of the Alleged Debtors.

<sup>64</sup> Stanton Advisors LLC was removed as a creditor by agreement of the Alleged Debtors.

<sup>65</sup> See Exh. 40B, Exh. 186, Exh. 92, and Exh. 94.

16	Stanton Advisors LLC	Testifying Expert Fees/Law Firm Vendor	\$10,000
17	Stanton Law Firm	Legal Fees	\$88,133.99
18	The TASA Group, Inc.	Testifying Expert Fees/Law Firm Vendor	\$14,530.54
19	CT Corporation	Report Filing Representation	\$517.12
20	David Simek	Expense Reimbursement	\$1,233.19

40. Next, the court finds that there are certain creditors included in the “Law Firm Vendor” category (*e.g.*, experts, data hosting, document managers, court reporters) that are really creditors of the individual law firms and/or Highland, and that these law firm vendor creditors should not be considered creditors of the Alleged Debtors. For these, there was no evidence of a direct contractual obligation on the part of either the Alleged Debtors or Highland—although the court certainly understands that, when the law firms would retain vendors, they would bill these to either the Alleged Debtors or Highland as an expense to be reimbursed. Most of these were already eliminated with agreement of the Alleged Debtors but, from the remaining list of creditors, this would include David Langford (a Dallas County court reporter).<sup>66</sup> To be clear, while the individual law firm creditors may ultimately have a right to reimbursement for these vendor expenses from Highland (who may then potentially have a right to reimbursement from the Alleged Debtors via the Shared Services and Sub-Advisory Agreements), the court does not find this vendor to have a claim *directly* against the Alleged Debtors for purposes of section 303(b) of the Bankruptcy Code.

<sup>66</sup> See Exh. 40D, Exh. 187, Exh. 40O.

41. Next, as to the Stanton Law Firm, the court finds that this creditor should also be removed from the pool of creditors that “count,” for section 303(b) purposes, since this claim appears to be the subject of a “bona fide dispute as to liability or amount,”<sup>67</sup> based on the evidence presented at the Trial. First, there was no engagement letter between either of the Alleged Debtors and the Stanton Law Firm produced.<sup>68</sup> Second, the heavily redacted invoice of the Stanton Law Firm dated October 18, 2016 shows only that it was relating to the “Joshua Terry Matter” and that it was billed to Highland.<sup>69</sup> Third, the Responses and Objections to Mr. Terry’s Notice of Intention to Take Depositions by Written Questions sent to the Stanton Law Firm<sup>70</sup> provides the following responses:

**Question No. 11:** What is the total amount of debt Acis Capital Management L.P. to the Firm. is liable to the Firm.

**Answer:** Acis Capital Management L.P.’s debt to the Firm is unknown at this time.

**Question No. 12:** What is the total amount of debt Acis Capital Management GP, LLC is liable for to the firm?

**Answer:** Acis Capital Management GP, LLC to the Firm is unknown at this time.

**Question No. 13:** Is any other party also liable for the debt of Acis Capital Management L.P. to the Firm? If so, please state the liable party and portion of Acis Capital Management L.P. debt the other party is liable for to the Firm.

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<sup>67</sup> See *Credit Union Liquidity Servs., L.L.C. v. Green Hills Dev. Co., L.L.C. (In re Green Hills Dev. Co., L.L.C.)*, 741 F.3d 651, 655 (5th Cir. 2014) (a claimholder does not have standing to file a petition under section 303(b) if its claim is “the subject of a bona fide dispute as to liability or amount”); *In re Smith*, 415 B.R. 222, 237 (Bankr. N.D. Tex. 2009) (only “a holder of a claim ... that is not contingent as to liability or the subject of a bona fide dispute as to liability or amount” is counted in determining the number of creditors necessary to file an involuntary petition).

<sup>68</sup> Rather, there is only an engagement letter between Lackey Hershman LLP (acting on behalf of its client, Highland) and Stanton Advisors LLC to act as an expert in the Terry litigation. See Exh. 144. As previously noted, the claim of Stanton Advisors LLC was removed from the creditor list by agreement of the Alleged Debtors.

<sup>69</sup> See Exh. 40R.

<sup>70</sup> The court notes that these responses were actually signed by James Michael Stanton, attorney for Stanton LLP. See Exh. 139.

**Answer:** Whether any other party is also liable to the firm for the debt of Acis Capital Management, L.P. is unknown at this time.

**Question No. 14:** Is any other party also liable for the debt of Acis Capital Management GP, LLC to Firm? If so, please state the liable party and portion of Acis Capital Management GP, LLC debt the other party is liable for to the Firm.

**Answer:** Whether any other party is also liable for the debt of Acis Capital Management GP, LLC is unknown at this time. . . .

**Question No. 21:** Does the Firm currently represent Acis Capital Management, L.P.? If so, please state the representation.

**Answer:** Based on Acis's assertion that this question calls for information protected by the attorney-client privilege, the Firm cannot answer this question at this time.

**Question No. 22:** Does the Firm currently represent Acis Capital Management GP, LLC? If so, please state the representation?

**Answer:** Based on Acis's assertion that this question calls for information protected by the attorney-client privilege, the Firm cannot answer this question at this time. . . .<sup>71</sup>

The court finds that this evidence demonstrates that the claim of the Stanton Law Firm is the subject of a bona fide dispute as to either liability or amount and should not be counted since there is no real way of even knowing who the Stanton Law Firm was engaged by and, thus, whether the Alleged Debtors are even responsible for these alleged legal fees. The court would also specifically refer to the testimony of Mr. Leventon, the in-house lawyer employed by Highland who was in charge of allocating all of the bills that came into Highland's legal invoicing system, where he described a process in which all legal bills relating to the "Terry Matter" would automatically be assigned to the Alleged Debtors, without any real regard to whether the particular law firm had even been engaged by the Alleged Debtors or if whether the

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<sup>71</sup> See Exhibit 139.



representation was actually relating to one of the other parties in the Terry litigation (*e.g.*, Highland, Mr. Dondero, etc.). Accordingly, the court finds that there is a bona fide dispute as to whether the Alleged Debtors are actually liable for the Stanton Law Firm legal fees and that they should not be counted as a creditor for purposes of section 303(b) of the Bankruptcy Code.<sup>72</sup>

42. Thus, it appears, at most, that there are 11 creditors<sup>73</sup> of the Alleged Debtors as set forth in the chart below:

Creditor No.	Creditor Name	Nature of Claim	Total Indebtedness
1	Andrews Kurth	Legal Fees	\$211,088.13
2	Case Anywhere, LLC	Law Firm Vendor	\$417.20
3	CSI Global Deposition Services	Law Firm Vendor	\$38,452.56
4	David Langford	Court Reporter/Law Firm Vendor	\$550
5	Drexel Limited	Fee Rebate	\$6,359.96
6	Elite Document Technology	Data Hosting/Law Firm Vendor	\$199.72
7	Highfield Equities, Inc.	Fee Rebate	\$2,510.04
8	Highland Capital Management, L.P.	Advisory and Participation Fees	\$2,770,731.00
9	JAMS, Inc.	Law Firm Vendor	\$1,352.27
10	Jones Day	Legal Fees	\$368.75

<sup>72</sup> See also *In re CorrLine Int'l, LLC*, 516 B.R. 106, 152 (Bankr. S.D. Tex. 2014) (bankruptcy court found that creditors contained in the alleged debtor's list of creditors with uncertain or unknown amounts could not be counted towards the numerosity requirement of section 303(b)).

<sup>73</sup> The court notes that, in all likelihood, the list of creditors that should be tallied for purposes of section 303(b) may actually be less than 11, because certain of the remaining creditors (*i.e.*, Drexel Limited, Highfield Equities, Inc., Lackey Hershman LLP, and David Simek) received payments during the 90 days preceding the Petition Date—and, thus, arguably should not be counted as creditors pursuant to section 303(b) of the Bankruptcy Code (which instructs that transferees of voidable transfers should not be counted). See, *e.g.*, Exh. 124 & Exh. 131. Additionally, certain of the remaining law firm creditors that are owed legal fees are also creditors of Highland and Highland-affiliates, not just the Alleged Debtors. To elaborate, many of these law firm creditors were employed to represent not only the Alleged Debtors, but also Highland and Highland-affiliates, so there may be an actual dispute as to the allocation of these legal fees among Highland and the Alleged Debtors (thus there could be bona fide disputes as to the amounts allocated by Highland's in-house lawyers to the Alleged Debtors). See, *e.g.*, Ex. 123 (McKool Smith, P.C. engagement letter referencing representation of numerous parties) & Exhibit 90 (Reid Collins & Tsai's Answers and Objections to Mr. Terry's Deposition by Written Questions, questions 13 & 14, stating that based upon allocation determinations to be made by Highland, other individuals may be liable for the full amount of the debt including Acis LP, Highland, Mr. Dondero, and Mr. Okada).

11	Joshua Terry	Judgment Creditor	\$8,060,827.84
12	KPMG LLP	Auditor Fees	\$34,000
13	Lackey Hershman LLP	Legal Fees <sup>74</sup>	\$236,977.54
14	McKool Smith, P.C.	Legal Fees	\$70,082.18
15	Reid Collins & Tsai LLP	Legal Fees	\$17,383.75
16	<del>Stanton Advisors LLC</del>	<del>Testifying Expert Fees/Law Firm Vendor</del>	<del>\$10,000</del>
17	<del>Stanton Law Firm</del>	<del>Legal Fees</del>	<del>\$88,133.99</del>
18	<del>The TASA Group, Inc.</del>	<del>Testifying Expert Fees/Law Firm Vendor</del>	<del>\$14,530.54</del>
19	CT Corporation	Report Filing Representation	\$517.12
20	David Simek	Expense Reimbursement	\$1,233.19

43. Finally, on the topic of creditor numerosity, the court further finds that the evidence strongly suggested hurried manufacturing of creditors on the part of the Alleged Debtors and Highland, in order to bolster an argument that having a sole petitioning creditor was legally inadequate in this case.<sup>75</sup> For example, the Klos Declaration and other information, that was provided to State Court 2 and in discovery, only days before the Involuntary Petitions were filed,

<sup>74</sup> Mr. Terry has also argued that certain of the law firm creditors (McKool Smith, P.C., Lackey Hershman, LLP, and Reid Collins & Tsai) are “insiders” that must be excluded from the creditor list pursuant to section 303(b) of the Bankruptcy Code. While there may be some support in case law for such an argument, Mr. Terry would ultimately need to show by a preponderance of the evidence that the law firms exercised such control or influence over the Alleged Debtors as to render their transactions not at arm’s length. *See In re CorrLine Intern., LLC*, 516 B.R. 106, 157-58 (Bankr. S.D. Tex. 2014) (citing to *Kepler v. Schmalbach (In re Lemanski)*, 56 B.R. 981, 983 (Bankr.W.D.Wis.1986)). *See also In re Holloway*, 955 F.2d 1008, 1011 (5th Cir. 1992) (in evaluating whether insider status existed for purposes of evaluating alleged fraudulent conveyance court considered (1) the closeness of the relationship between the transferee and the debtor; and (2) whether the transactions between the transferee and the debtor were conducted at arm’s length). Because there was no evidence suggesting abuse or control by these law firm creditors, nor was there any evidence that would suggest that their dealings with the Alleged Debtors were anything but arm’s length, the court finds that these law firm creditors should not be excluded from the creditor list as “insiders” pursuant to section 303(b) of the Bankruptcy Code.

<sup>75</sup> *See* the Original Notice of Creditors, the First Amended Notice of Creditors, and the Second Amended Notice of Creditors.

seemed to show only a small number of creditors of Acis LP—Mr. Terry credibly testified that he thought there were less than 12 creditors based on his review of such information, as well as his understanding of the Alleged Debtors’ business. Yet, only a few days later, the Alleged Debtors filed their Original Notice of Creditors, which showed 18 creditors, which was amended twice to add another creditor and then yet another. This simply does not jive in the court’s mind and supports this court’s belief that the Alleged Debtors were scurrying to determine which Highland creditors might cogently be painted as Acis LP creditors—so as to preclude Mr. Terry from being able to file the Involuntary Petitions as the single, petitioning creditor.

**F. Evidence Regarding Whether the Alleged Debtors are Generally Not Paying Debts as They Become Due (Unless Such Debts are the Subject of a Bona Fide Dispute as to Liability or Amount).**

44. The evidence submitted reflects that, for the 11 creditors identified above, 9 out of 11 have unpaid invoices that were more than 90 days old. The remaining 2 of the 11 were McKool Smith, P.C. (current counsel for the Alleged Debtors) and the Petitioning Creditor.<sup>76</sup> The court makes findings with regard to each of the 11 creditors below—focusing specifically on whether the Alleged Debtors have been paying these creditors as their debts have become due.

45. First, with regard to Andrews Kurth & Kenyon (“AKK”), the evidence reflected that out of the \$211,088.13 allegedly owed by Acis LP to AKK, the great majority of it—\$173,448.42—was invoiced on November 16, 2016<sup>77</sup> (more than 14 months before the Petition Date). Other, smaller amounts were invoiced on a monthly basis in each of the months August 2017, September 2017, October 2017, November 2017, and December 2017. Although requested in discovery, no engagement letter for AKK was produced and AKK represented in

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<sup>76</sup> Exhs. 40 & 54.

<sup>77</sup> Exh. 40.

written discovery that, to its knowledge, none existed.<sup>78</sup> The court notes anecdotally that AKK's invoices (although allegedly related to Acis LP legal matters) were addressed to Highland.<sup>79</sup> In any event, AKK represented that both the Alleged Debtors and Highland are jointly and severally liable for the fees owed to it.<sup>80</sup> AKK also represented that, to its knowledge, the amounts owing to it by Acis LP and Highland are not disputed.<sup>81</sup> AKK also represented that it has not provided legal work on a contingency basis for the Alleged Debtors or Highland.<sup>82</sup> The court makes a logical inference that AKK expected timely payment of its invoices—the largest of which was dated more than 14 months prior to the Petition Date—and, thus, it has generally not been paid timely.

46. Next, with regard to Drexel Limited, the Petitioning Creditor concedes that its \$6,359.96 indebtedness (which is a fee rebate owing to it) is not past-due.

47. Next, with regard to Highfield Equities, Inc., the Petitioning Creditor concedes that its \$2,510.04 indebtedness (which is also a fee rebate owing to it) is not past-due.

48. Next, with regard to the Jones Day law firm, the \$368.75 indebtedness owed to it is well more than 90 days old. Specifically, there is a six-and-a-half-month old invoice dated July 19, 2017 invoice in the amount of \$118.75, and two five-month old invoices dated August 30, 2017 (both in the amount of \$150).<sup>83</sup> The court makes a logical inference that Jones Day

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<sup>78</sup> Exh. 98, Requests 1-2.

<sup>79</sup> Exh. 98, pp. AKK000061-AKK000060.

<sup>80</sup> Exh. 98, Question 13.

<sup>81</sup> Exh. 98, Questions 52-55.

<sup>82</sup> Exh. 98, Questions 73-75.

<sup>83</sup> Exh. 40K.

expected timely payment of its invoices prior to the Petition Date and, thus, it has generally not been paid timely.

49. Next with regard to the Petitioning Creditor, Mr. Terry, the court notes that his liquidated claim in the amount of \$8,060,827.84 first arose with the final Arbitration Award on October 20, 2017 (although such award was not confirmed by State Court 2 until December 18, 2017). The judgment was unstayed as of the January 30, 2018 Petition Date, although the Alleged Debtors state that they still desire to appeal it—as difficult as that is in the situation of an arbitration award. The court makes a logical inference that the Alleged Debtors had, on the Petition Date, no intention of paying this claim any time soon based on their conduct after the Arbitration Award—although the Arbitration Award had only been in existence for three-and-a-half months as of the Petition Date. The cash in the Alleged Debtors’ bank accounts is wholly insufficient to cover the Arbitration Award and, meanwhile, corporate transactions have been ongoing to ensure that no cash streams will be coming into Acis LP in the future in the same way that they have in the past. Thus, this court finds that this large claim, as of the Petition Date, was not being paid timely.

50. Next with regard to KPMG LLP, the \$34,000 indebtedness owed to it was for the service of auditing Acis LP’s financial statements, pursuant to an engagement letter with it dated March 1, 2017.<sup>84</sup> KPMG’s engagement letter reflected a \$40,000 flat fee was agreed to by Acis LP for the service, of which 40% was due October 2017 (*i.e.*, \$16,000), with another 45% was due in January 2018 (\$18,000), and the remaining 15% would be due at the time that a final bill was sent. Acis LP has only paid \$6,000 of the agreed upon amount—meaning \$28,000 was overdue as of the January 30, 2018 Petition Date (with \$10,000 of that being four months past

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<sup>84</sup> Exh. 40M.

due). The court makes a logical inference that KPMG LLP expected payment of its audit fees in accordance with its engagement letter and, thus, it has generally not been paid timely.

51. Next with regard to Lackey Hershman LLP, the \$236,977.54 indebtedness owed to it was for legal services provided to the Alleged Debtors and Highland in connection with the arbitration and litigation with Mr. Terry. No engagement letter was provided, but the invoices for their services are all directed to Highland.<sup>85</sup> The evidence reflected that three invoices had not been paid as of the Petition Date: an October 31, 2017 invoice in the amount of \$56,909.53; a November 30, 2017 invoice setting forth new fees in the amount of \$84,789.83; and a December 31, 2017 invoice setting forth new fees in the amount of \$95,278.18.<sup>86</sup> The court makes a logical inference that Lackey Hershman LLP expected prompt payment on its invoices (if nothing else, the statement on its invoice indicating “Total now due”)<sup>87</sup> and, thus, it has generally not been paid timely.

52. Next with regard to Reid Collins & Tsai LLP, the \$17,383.75 indebtedness owed to it was billed in an invoice dated August 31, 2017, indicating an August 31, 2017 “Due Date” (five months before the Petition Date).<sup>88</sup> Although requested in discovery, no engagement letter for this firm was produced and Reid Collins & Tsai LLP in fact represented in written discovery that none existed.<sup>89</sup> Moreover, written discovery propounded on the law firm indicated that, while Acis LP was liable on this debt, other parties including Acis GP/LLC, Highland, Mr.

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<sup>85</sup> Demonstrative Aid No. 1 (Lackey Hershman tab).

<sup>86</sup> Exh. 40, p. 3.

<sup>87</sup> Demonstrative Aid No. 1 (Lackey Hershman tab).

<sup>88</sup> Exh. 40P; Exh. 130, pp. 7-8.

<sup>89</sup> Exh. 90, Requests 1 & 2; Ex. 130, Requests 1 & 2.

Dondero, the Dugaboy Trust, and Mr. Akada might also be liable for the full amount of the debt—subject to Highland’s allocation determinations.<sup>90</sup> Based on this evidence, the court makes a logical inference that Reid Collins & Tsai LLP generally has not been paid timely.

53. Next with regard to CT Corporation and the \$517.12 indebtedness that the Alleged Debtors represent is owed, CT Corporation asserts that \$4,074.84 is, in fact, owed to it by Acis LP and Acis GP/LLC.<sup>91</sup> CT Corporation also believes Highland has liability for the Alleged Debtors’ indebtedness.<sup>92</sup> CT Corporation also believes the amount owed to it is undisputed.<sup>93</sup> CT Corporation further represents that its invoices are due upon receipt.<sup>94</sup> CT Corporation produced several invoices in discovery, all showing due upon receipt, and one was dated as far back as December 31, 2016 (in the amount of \$932).<sup>95</sup> Based on this evidence, the court makes a logical inference that CT Corporation expected prompt payment on its invoices and, thus, has not been paid timely.

54. Next with regard to David Simek, the Petitioning Creditor concedes that his \$1,233.19 indebtedness (which is apparently an expense reimbursement relating to some consulting) is not past-due.

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<sup>90</sup> Exh. 90, Questions 13 & 14; Exh. 130, Questions 13-14.

<sup>91</sup> Exh. 143, Questions 12 & 13.

<sup>92</sup> *Id.* at Question 14.

<sup>93</sup> *Id.* at Questions 22 & 23.

<sup>94</sup> *Id.* at Question 30.

<sup>95</sup> *Id.* at p. 8; Exh. 40T.



55. In summary, the evidence reflects that the creditors of the Alleged Debtors are generally not being paid timely (except for perhaps four that are relatively insignificant and which may also be able to look to Highland for payment).<sup>96</sup>

56. Further on the topic of timeliness, Mr. Leventon (Highland's in-house Assistant General Counsel) testified that 96% of bills submitted get paid more than 90 days after they are submitted, that approximately 70% of bills are later than 120 days after they are submitted, and some are even later than 150 days. Mr. Leventon testified that this was a result of Acis LP receiving cash on a quarterly basis from the CLOs. He further elaborated and testified that, for example, if Acis LP got cash on say February 1st, and it received a legal bill on that same day, that he would probably not approve it and allocate it until say February 8th. By that time, Acis LP would have already used up all its cash, and that particular creditor would need to wait until the next quarterly payment was received in order to be paid. He further testified that he explained this to law firms before their engagements and that, if they wanted the business, they would need to understand the process. There are several things the court finds problematic about this testimony. First, no testimony was offered showing that this was, in fact, the understanding of the law firms or other creditors, and, moreover, none of the engagement letters or invoices submitted into evidence reflect such payment terms. Without this additional evidence, the court believes that the Alleged Debtors' testimony regarding how it paid invoices was mostly self-serving and did not support a finding that the Alleged Debtors were generally paying their debts

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<sup>96</sup> Courts have also held that a debtor is generally not paying its debts as they become due when a debtor is found to have been transferring assets so as to avoid paying creditors. *See, e.g., In re Moss*, 249 B.R. 411, 423 (Bankr. N.D. Tex. 2000) (bankruptcy court determined that an alleged debtor was not paying its debts as they came due when the alleged debtor "attempted to delay creditors through the transfers of assets she has made," concluding that "[the alleged debtor's] overall conduct of her financial affairs has been poor"). This court has also found that there may have been significant transfers of the Alleged Debtors' assets prior to the filing of the Involuntary Petitions to potentially avoid paying creditors (*i.e.*, Mr. Terry) and this may provide further support for the court's finding that the Alleged Debtors are generally not paying their debts as they become due under section 303(h).



as they became due.<sup>97</sup> Second, to the extent Mr. Leventon's testimony demonstrates that creditors of the Alleged Debtors expected to be paid on a quarterly basis (at the latest), certain of the remaining 11 creditors have debts that are significantly older than four months (*i.e.*, CT Corporation, Jones Day, AKK, and possibly even Reid Collins & Tsai LLP). Third, the Financial Statements of Acis LP submitted into evidence do not support the notion that the cash balances at Acis LP were only sufficient enough to pay vendors once every quarter.<sup>98</sup> For example, the balance sheet for January 31, 2017 shows a cash balance in Acis LP bank accounts of \$1,061,663.19; the balance sheet for February 28, 2017 shows a cash balance in Acis LP bank accounts of \$905,212.36; the balance sheet for March 31, 2017 shows a cash balance in Acis LP bank accounts of \$525,626.59; the balance sheet for April 30, 2017 shows a cash balance in Acis LP bank accounts of \$117,885.96; the balance sheet for May 31, 2017 shows a cash balance in Acis LP bank accounts of \$62,733.31; the balance sheet for June 30, 2017 shows a cash balance in Acis LP bank accounts of \$10,329.15; the balance sheet for July 31, 2017 shows a cash balance in Acis LP bank accounts of \$701,904.39; the balance sheet for August 31, 2017 shows a cash balance in Acis LP bank accounts of \$332,847.05.<sup>99</sup> In summary, while there may be cash fluctuations with Acis LP, there is not a clear pattern of Acis LP being only able to pay vendors once every quarter.

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<sup>97</sup> See *In re Trans-High Corp.*, 3 B.R. 1, 2-3 (Bankr. S.D.N.Y. 1980) (bankruptcy court found that evidence showing that the petitioning creditor gave the debtor generous terms of payment (90 days) which were substantially better than the terms set forth in the actual writings between the parties supported finding that the alleged debtors were generally paying debts as they became due and that the involuntary petition must be dismissed).

<sup>98</sup> Exh. 147.

<sup>99</sup> *Id.*

## **II. Conclusions of Law**

Section 303 of the Bankruptcy Code sets forth the various requirements for initiating an involuntary bankruptcy case. First, pursuant to section 303(b) of the Bankruptcy Code, an involuntary case may be filed against a person by the filing with the bankruptcy court of a petition under Chapter 7—

(1) by three or more entities, each of which is either a holder of a claim against such person that is not contingent as to liability or the subject of a bona fide dispute as to liability or amount ... [that] aggregate at least \$15,775 more than the value of any lien on property of the debtor securing such claims held by the holders of such claims;

(2) if there are fewer than 12 such holders, excluding any employee or insider of such person and any transferee of a transfer that is voidable under section 544, 545, 547, 548, 549, or 724(a) of this title, by one or more of such holders that hold in the aggregate at least \$15,775 of such claims . . .<sup>100</sup>

Thus, if there are twelve or more eligible creditors holding qualified claims on the Petition Date, three or more entities must participate in the involuntary filing and must hold unsecured claims aggregating \$15,775.00. If there are less than twelve creditors, a single creditor with an unsecured claim of \$15,775.00 may file the involuntary petition. To the extent a bankruptcy court finds that the requisite number of petitioning creditors have commenced the involuntary case, the court shall order relief against the debtor under the chapter under which the petition was filed only if “the debtor is generally not paying such debtor’s debts as such debts become due unless such debts are the subject of a bona fide dispute as to liability or amount.”<sup>101</sup>

Here, as noted earlier, the Alleged Debtors have made four arguments as to why an order for relief should not be entered against the Alleged Debtors: (1) the Alleged Debtors have 12 or

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<sup>100</sup> 11 U.S.C.A § 303(b) (West 2018).

<sup>101</sup> 11 U.S.C.A § 303(h) (West 2018).

more creditors, and, thus, with Mr. Terry being the sole petitioning creditor, the Involuntary Petitions were not commenced by the requisite number of creditors; (2) the Alleged Debtors are generally paying their debts as they become due; (3) the Involuntary Petitions were filed in bad faith by Mr. Terry; (4) the interests of creditors and the debtors would be better served by dismissal and the court should abstain pursuant to section 305 of the Bankruptcy Code.

***A. Have the Requisite Number of Creditors Commenced the Involuntary Proceedings?***

Pursuant to section 303(b)(2) of the Bankruptcy Code, a sole petitioning creditor holding at least \$15,775 in claims can initiate an involuntary bankruptcy case so long as the alleged debtors have fewer than 12 creditors. After the Second Amended List of Creditors was filed, Mr. Terry had the burden, by a preponderance of the evidence, of showing that the Alleged Debtors actually had less than 12 qualified creditors.<sup>102</sup> Here, the court has found that the Alleged Debtors have, *at most*, 11 qualified creditors.<sup>103</sup> Accordingly, Mr. Terry has met his burden of showing that the Alleged Debtors have less than 12 creditors for section 303(b) purposes, and that he, as the sole petitioning creditor, was permitted to file the Involuntary Petitions. While Mr. Terry has made additional arguments as to why certain of these 11 creditors should not be counted as creditors for purposes of section 303(b) of the Bankruptcy Code, the court does not believe it necessary to address these arguments at this time.<sup>104</sup>

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<sup>102</sup> See *In re Moss*, 249 B.R. 411, 419 n. 6 (Bankr. N.D. Tex. 2000); *In re Smith*, 415 B.R. 222, 229 (Bankr. N.D. Tex. 2009).

<sup>103</sup> To be clear, the court believes that even on these 11, there are likely bona fide disputes as to the liability or amount that *Acis LP* has—as opposed to the liability or amount that Highland or other insiders bear responsibility.

<sup>104</sup> Moreover, as previously stated, since the court has determined there are fewer than 12 creditors, the court need not address whether there is a “special circumstances” exception to the statutory requirements of section 303, in situations where an alleged debtor may have engaged in fraud, schemes, or artifice to thwart a creditor or creditors. See, e.g., *In re Norriss Bros. Lumber Co.*, 133 B.R. 599 (Bankr. N.D. Tex. 1991); *In re Moss*, 249 B.R. 411 (Bankr. N.D. Tex. 2000); *In re Smith*, 415 B.R. 222 (Bankr. N.D. Tex. 2009).

***B. Are the Alleged Debtors Generally Paying Their Debts as They Become Due?***

Section 303(h) of the Bankruptcy Code requires that a court shall enter order for relief in an involuntary case “if ... (1) the debtor is generally not paying such debtor's debts as such debts become due unless such debts are the subject of a bona fide dispute as to liability or amount . . . .”<sup>105</sup> Again, the burden is on the Petitioning Creditor to prove this element by a preponderance of the evidence.<sup>106</sup> The determination is made as of the filing date of the Involuntary Petitions.<sup>107</sup> In determining whether an alleged debtor is generally paying its debts as they come due, courts typically look to four factors: (i) the number of unpaid claims; (ii) the amount of such claims; (iii) the materiality of the non-payments; and (iv) the nature of the debtor's overall conduct in its financial affairs.<sup>108</sup> No one factor is more meritorious than another; what is most relevant depends on the facts of each case.<sup>109</sup> Courts typically hold that “generally not paying debts” includes regularly missing a significant number of payments *or* regularly missing payments which are significant in amount in relation to the size of the debtor's operation.<sup>110</sup>

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<sup>105</sup> 11 U.S.C.A § 303(h) (West 2018).

<sup>106</sup> See *Norris v. Johnson (In re Norris)*, No. 96-30146, 1997 WL 256808, at \*3-\*4 (5th Cir. Apr. 11, 1997) (unpublished).

<sup>107</sup> *Subway Equip. Leasing Corp. v. Sims (In re Sims)*, 994 F.2d 210, 222 (5th Cir. 1993).

<sup>108</sup> See, e.g., *In re Moss*, 249 B.R. 411, 422 (Bankr. N.D. Tex. 2000) (citing *In re Norris*, 183 B.R. 437, 456-57 (Bankr. W.D. La. 1995)).

<sup>109</sup> *In re Bates*, 545 B.R. 183, 186 (Bankr. W.D. Tex. 2016) (also noting that petitioning creditors' counsel consistently argued that the final prong—overall conduct in financial affairs—should be afforded more weight than the other factors, and the court found no authority to support this assertion).

<sup>110</sup> See, e.g., *In re All Media Props., Inc.*, 5 B.R. 126, 143 (Bankr. S.D. Tex. 1980). See also *Concrete Pumping Serv., Inc. v. King Constr. Co. (In re Concrete Pumping Serv., Inc.)*, 943 F.2d 627, 630 (6th Cir.1991) (a debtor was not paying his debts as they became due where the debtor was in default on 100% of its debt to only one creditor); *Knighthead Master Fund, L.P. v. Vitro Packaging, LLC (In re Vitro Asset Corp.)*, No. 3:11-CV-2603-D (N.D.Tex. Aug. 28, 2012) (district court found error in bankruptcy court ruling that the debtors were generally paying their debts as they became due, where bankruptcy court had relied on the fact that the alleged debtors had a significant number of third-party creditors/trade vendors, which had been continually paid, even though the unpaid debts to the petitioning creditors far exceeded the paid debts in terms of dollar amount; petitioning creditors were holders of promissory notes that were guaranteed by the alleged debtors, as to which the primary obligor and alleged

Furthermore, any debt which the alleged debtor is not current on as of the petition date should be considered as a debt not being paid as it became due.<sup>111</sup>

Here, the court concludes that the creditors of the Alleged Debtors—what few there are—are generally not being paid as their debts have become due (except for perhaps four<sup>112</sup> that are relatively insignificant and which may also be able to look to Highland for payment). Mr. Terry has met his burden by a preponderance of the evidence as to section 303(h) of the Bankruptcy Code.

***C. With the Section 303 Statutory Requirements Being Met by the Petitioning Creditor, Should the Court, Nonetheless, Dismiss the Involuntary Petitions Because They Were Filed in Bad Faith?***

Despite Mr. Terry meeting the necessary statutory requirements for this court to enter orders for relief as to the Alleged Debtors pursuant to section 303 of the Bankruptcy Code, the Alleged Debtors have argued that the Involuntary Petitions must, nonetheless, be dismissed because they were filed in “bad faith” by Mr. Terry. As support for this argument, the Alleged Debtors rely primarily on the Third Circuit’s decision in *In re Forever Green Athletic Fields, Inc.*, 804 F.3d 328 (3d Cir. 2015). While the court certainly acknowledges that authority exists in other circuits that suggests that dismissal of an involuntary bankruptcy case may be appropriate—even when section 303’s statutory requirements have been met—based upon an

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debtors had ceased making interest payments; the unpaid debts represented 99.9% of the total dollar amount of debt of each of the alleged debtors); *Crown Heights Jewish Cmty. Council, Inc. v. Fischer (In re Fischer)*, 202 B.R. 341, 350–51 (E.D.N.Y. 1996) (even though the debtor only had two outstanding debts, the total dollar amount failed to establish that, in terms of dollar amounts, the debtor was paying anywhere close to 50% of his liabilities, so he was not generally paying his debts as they became due); *In re Smith*, 415 B.R. 222, 231 (Bankr. N.D. Tex. 2009) (while the debtor was paying small recurring debts, he was not paying 99 percent of his debts in the aggregate amount and thus was not generally paying his debts as they became due).

<sup>111</sup> *In re Bates*, 545 B.R. 183, 188 (Bankr. W.D. Tex. 2016).

<sup>112</sup> Those four are: Drexel Limited (\$6,359.96); Highfield Equities (\$2,510.04); David Simek (\$1,233.19); and McKool Smith (\$70,082.18).

independent finding of “bad faith,” the court need not ultimately decide the efficacy or applicability of such authority, because the court does not believe that the evidence demonstrated any “bad faith” on the part of Mr. Terry (or his counsel) in filing the Involuntary Petitions. Indeed, the evidence suggested that Mr. Terry and his counsel filed the Involuntary Petitions out of a legitimate concern that Highland was dismantling and denuding Acis LP of all of its assets and value and that a bankruptcy filing was the most effective and efficient way to preserve value for the Acis LP creditors. The court concludes that Mr. Terry was wholly justified in pursuing the Involuntary Petitions.

***D. Should This Court, Nonetheless, Abstain and Dismiss the Involuntary Petitions Pursuant to Section 305 of the Bankruptcy Code?***

Section 305(a)(1) of the Bankruptcy Code provides that:

- (a) The court, after notice and a hearing, may dismiss a case under this title, or may suspend all proceedings in a case under this title, at any time if—  
 (1) the interests of creditors and the debtor would be better served by such dismissal or suspension; . . .<sup>113</sup>

Courts construing section 305(a)(1) of the Bankruptcy Code have found that abstention in a properly filed bankruptcy case is an *extraordinary remedy*.<sup>114</sup> Moreover, granting an abstention motion pursuant to section 305(a)(1) of the Bankruptcy Code requires more than a simple balancing of harm to the debtor and creditors; rather, the interests of *both* the *debtor* and its *creditors* must be served by granting the request to abstain.<sup>115</sup> The moving party bears the

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<sup>113</sup> 11 U.S.C.A. § 305(a)(1) (West 2018).

<sup>114</sup> *In re AMC Investors, LLC*, 406 B.R. 478, 487 (Bankr. D. Del. 2009); *see also In re Compania de Alimentos Fargo, S.A.*, 376 B.R. 427, 434 (Bankr. S.D.N.Y. 2007); *In re 801 S. Wells St. Ltd. P’ship*, 192 B.R. 718, 726 (Bankr. N.D. Ill. 1996).

<sup>115</sup> *In re Smith*, 415 B.R. 222, 238-39 (Bankr. N.D. Tex. 2009) (citing to *AMC Investors, LLC*, 406 B.R. at 488).

burden to demonstrate that dismissal benefits the debtor and its creditors.<sup>116</sup> Courts must look to the individual facts of each case to determine whether abstention is appropriate.<sup>117</sup>

Case law has set forth a litany of factors to be considered by the court to gauge the overall best interests of the creditors and the debtor for section 305(a)(1) purposes:

- (1) the economy and efficiency of administration;
- (2) whether another forum is available to protect the interests of both parties or there is already a pending proceeding in state court;
- (3) whether federal proceedings are necessary to reach a just and equitable solution;
- (4) whether there is an alternative means of achieving an equitable distribution of assets;
- (5) whether the debtor and the creditors are able to work out a less expensive out-of-court arrangement which better serves all interests in the case;
- (6) whether a non-federal insolvency has proceeded so far in those proceedings that it would be costly and time consuming to start afresh with the federal bankruptcy process; and
- (7) the purpose for which bankruptcy jurisdiction has been sought.<sup>118</sup>

While all factors are considered, not all are given equal weight in every case and the court should not conduct a strict balancing.<sup>119</sup>

*i. Factor 1: The Economy and Efficiency of Administration.*

<sup>116</sup> *In re Monitor Single Lift I, Ltd.*, 381 B.R. 455, 462-63 (Bankr. S.D.N.Y. 2008).

<sup>117</sup> *In re Spade*, 258 B.R. 221, 231 (Bankr. D. Colo. 2001).

<sup>118</sup> *Monitor Single Lift I, Ltd.*, 381 B.R. at 464-65 (citing to *In re Paper I Partners, L.P.*, 283 B.R. 661, 679 (Bankr. S.D.N.Y. 2002)); *see also Smith*, 415 B.R. at 239; *AMC Investors, LLC*, 406 B.R. at 488; *In re Euro-American Lodging Corp.*, 357 B.R. 700, 729 (Bankr. S.D.N.Y. 2007); *but see Spade*, 258 B.R. at 231-32 (Bankr. D. Colo. 2001) (applied a four criteria test in evaluating section 305 abstention which included: (1) the motivation of the parties who sought bankruptcy jurisdiction; (2) whether another forum was available to protect the interests of both parties or there was already a pending proceeding in state court; (3) the economy and efficiency of administration; and (4) the prejudice to the parties). The Alleged Debtors cite to the case of *In re Murray*, 543 B.R. 484 (Bankr. S.D.N.Y. 2016), in particular, as support for why this court should abstain under section 305(a) of the Bankruptcy Code and dismiss the Involuntary Petitions. However, in *Murray*, Judge Gerber was analyzing dismissal of an involuntary proceeding pursuant to section 707 of the Bankruptcy Code, more specifically for “cause,” and not based upon abstention under section 305(a) of the Bankruptcy Code. Thus, the court is not convinced *Murray* is relevant to this court’s section 305 abstention analysis.

<sup>119</sup> *In re TPG Troy, LLC*, 492 B.R. 150, 160 (Bankr. S.D.N.Y. 2013) (citing *Monitor Single Lift*, 381 B.R. at 464).



The economy and efficiency of administering a case in the bankruptcy court is routinely evaluated in considering abstention under section 305 of the Bankruptcy Code. Here, the evidence suggests that the most economical and efficient forum for these parties to resolve their disputes is the bankruptcy court. The court heard ample evidence that the Alleged Debtors are already, essentially, in the process of being liquidated by Highland. This is not a situation where an ably-functioning, going-concern business is being foisted in disruptive fashion into a bankruptcy.<sup>120</sup> Because of the fact that the Alleged Debtors are already in the process of being liquidated, the bankruptcy court (and not a state court) is the most efficient and economical forum to complete this liquidation and distribute whatever assets remain to creditors in accordance with the distribution scheme set forth in the Bankruptcy Code and with the oversight of a neutral third-party trustee. Thus, with the bankruptcy court being the more economic and efficient forum for administering this case, this factor goes against abstention.

- ii. *Factors 2, 3, 4, 5, and 6: Whether Another Forum is Available to Protect the Interests of Both Parties or There is Already a Pending Proceeding in State Court; Whether Federal Proceedings are Necessary to Reach a Just and Equitable Solution; Whether There is an Alternative Means of Achieving an Equitable Distribution of Assets; Whether the Debtor and the Creditors are Able to Work Out a Less Expensive Out-of-Court Arrangement Which Better Serves All Interests in the Case; and Whether a Non-Federal Insolvency Has Proceeded so Far in Those Proceedings That it Would Be Costly and Time Consuming to Start Afresh With the Federal Bankruptcy Process.*

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<sup>120</sup> See, e.g., *In re The Ceiling Fan Distrib., Inc.*, 37 B.R. 701 (Bankr. M.D. La. 1983) (noting that while the dissection of a living business may not properly be the business of a bankruptcy court, the division of a “carcass” and the reclamation of pre-petition gouging may well be); *In re Bos*, 561 B.R. 868, 898-99 (Bankr. N.D. Fla. 2016) (citing as one of the reasons to abstain under section 305 of the Bankruptcy Code the fact that entities and subsidiaries under the alleged debtor’s umbrella were still operating successful businesses and had employed more than 500 people); but see *Remex Elecs. Ltd. v. Axl Indus., Inc. (In re Axl Indus., Inc.)*, 127 B.R. 482, 484-86 (S.D. Fla. 1991) (in affirming the bankruptcy court’s decision to dismiss an involuntary bankruptcy case, the district court also found that “the interests of a defunct business enterprise would be little affected by the pendency of a bankruptcy proceeding,” which the district court believed favored abstention).



The court believes that factors 2-6 should be grouped together for purposes of its abstention analysis, since all of these factors specifically touch on the availability of an alternative forum to achieve an *equitable* distribution.<sup>121</sup> By way of example, where bringing a case into the bankruptcy court would simply add an additional layer of expense to the resolution of a two-party dispute and another forum already provides a suitable place to resolve the dispute, some courts have found that abstention is the more appropriate choice since keeping the case would transform the bankruptcy process into a collection device.<sup>122</sup> Here, the Alleged Debtors have repeatedly argued that, because there is already pending state court litigation involving Mr. Terry, Highland, and the Alleged Debtors, these cases should be dismissed and the parties should go back to state court to resolve their issues. The court does not agree for several reasons.

First, it is worth noting that this court has already heard multiple days of evidence in this case (including almost five days just for the Trial) and would certainly not be “starting afresh” by any means if things go forward in the bankruptcy court. Additionally, while the Alleged Debtors have argued that a significant amount of attorney’s fees have already been spent litigating this case in state court (which they believe supports abstention), the court surmises that these fees have not been wasted dollars, as the money expended by the parties developed discovery of facts that could assist a bankruptcy trustee in pursuing avoidance actions that may be viable and might lead to value that could pay creditors’ claims.<sup>123</sup>

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<sup>121</sup> See, e.g., *In re Monitor Single Lift I, Ltd.*, 381 B.R. 455, 460-70 (Bankr. S.D.N.Y. 2008).

<sup>122</sup> *AMC Investors, LLC*, 406 B.R. at 488; see also *Axl Indus., Inc.*, 127 B.R. at 484-86.

<sup>123</sup> See, e.g., *The Ceiling Fan Distributor, Inc.*, 37 B.R. at 703 (the court noted that, despite there being significant legal expenses in the state court, such expenses were not wasted since the legal work done to date would be quite helpful to a trustee).

Second, this court heard considerable evidence involving potentially voidable transfers that may have occurred involving the Alleged Debtors and Highland/Highland-affiliates and, while the state court certainly provides a forum for eventually bringing fraudulent transfer claims, the court also heard evidence that none of these claims have actually been brought in the state court.<sup>124</sup> Moreover, to the extent fraudulent transfer claims were to be pursued in state court and were successful, the state court would still need the ability to reach the assets of alleged fraudulent transfer recipients (which, in this situation, include certain Highland-affiliates located in the Cayman Islands). The bankruptcy court has concerns whether a state court process could efficiently accomplish this task.<sup>125</sup> Similarly, it is worth noting that, while a request for a receiver was filed in the state court by Mr. Terry, such request had not yet been heard and decided by the state court. Thus, at the present time, it does not appear that there is an alternative forum to address the pertinent issues in this case, without the necessity of significant, additional steps being taken by the parties in the state court.

Third, this court believes that a federal bankruptcy proceeding is necessary in order to achieve an equitable result in this case. Specifically, the court heard evidence from the Alleged Debtors that, if this court chose to abstain and dismiss the Involuntary Petitions, the Alleged Debtors would ultimately pay all of their creditors in full, except for Mr. Terry. This clearly demonstrates how keeping the case in the bankruptcy court is necessary to allow an equitable

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<sup>124</sup> See, e.g., *In re Texas EMC Mgmt., LLC*, Nos. 11-40008 & 11-40017, 2012 WL 627844, at \*3 (Bankr. S.D. Tex. 2012) (noting that one of the reasons abstention was proper under section 305 of the Bankruptcy Code was because the issues to be litigated amongst the parties were already joined in the state court litigation); *Spade*, 258 B.R. at 236 (court held that one of the reasons abstention was warranted under section 305 of the Bankruptcy Code was because the petitioning creditors had already filed and had pending a “collection case” in the state court).

<sup>125</sup> See, e.g., *Smith*, 415 B.R. at 239 (the bankruptcy court held that there “are remedies under the Bankruptcy Code that are not available to Rhodes under state law, due to Mr. Smith’s transfer of the majority of his assets to the Cook Island Trust,” and “federal proceedings may be necessary to reach a just and equitable solution”).

distribution to *all creditors*, including Mr. Terry. Additionally, a federal bankruptcy court has certain tools available to it that are not available to a state court such as the ability to invalidate potential *ipso facto* clauses in contracts pursuant to section 365 of the Bankruptcy Code, sell assets free and clear of liens, claims and encumbrances pursuant to section 363 of the Bankruptcy Code, and impose the automatic stay pursuant to section 362 of the Bankruptcy Code. These are all useful tools available to the Alleged Debtors in a bankruptcy case that would be lost if this court were to ultimately abstain.

Finally, there was more than enough evidence showing the acrimonious and bitter relationship that exists between Mr. Terry and Mr. Dondero. Thus, the availability of an out-of-court arrangement being obtained in this case is, in this court's mind, slim to none.

In summation, the court finds that all of the factors above support this case staying with the bankruptcy court.

iii. *Factor 7: The Purpose for Which Bankruptcy Jurisdiction Has Been Sought.*

The Alleged Debtors have repeatedly argued that Mr. Terry filed this case in bad faith and as a litigation tactic to gain some sort of advantage in the state court proceedings. The court has already found above that these cases were not filed in bad faith and that Mr. Terry has met the necessary statutory requirements of section 303 of the Bankruptcy Code. Moreover, it is worth noting that at least one court has stated that the filing of an involuntary bankruptcy petition is always a "litigation tactic," but whether the filing is inappropriate for abstention purposes is a fact-dependent determination.<sup>126</sup> Here, the facts show that there was no inappropriateness

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<sup>126</sup> *In re Marciano*, 459 B.R. 27, 50 (B.A.P. 9th Cir. 2011) (noting that while the filing of the involuntary bankruptcy was a litigation tactic, the bankruptcy court did not abuse its discretion in denying the alleged debtor's motion to dismiss based upon the bankruptcy court's primary concern that the issue of equality of distribution would not effectively be dealt with in another forum).

behind Mr. Terry's decision to file the Involuntary Petitions. Specifically, Mr. Terry repeatedly and credibly testified that the purpose for filing the Involuntary Petitions was to ensure that creditors (including him) were treated fairly and received an equal distribution from the Alleged Debtors' assets, not to gain some sort of advantage in the state court. This testimony was absolutely consistent with additional evidence showing that, since the entry of the arbitration award, there has been a calculated effort (largely by Highland) to effectively liquidate the Alleged Debtors. Unlike the bankruptcy court in *In re Selectron Mgmt. Corp.*,<sup>127</sup> which had no evidence or "smoking gun" showing that steps were being taken by the alleged debtor to evade payment on the petitioning creditor's judgment, thereby necessitating abstention, this court has heard ample evidence showing that the Alleged Debtors, with the aid of Highland, were transferring assets away from the Alleged Debtors, so that Mr. Terry would have nowhere to look at the end of the day.

In light of the court's analysis of all the seven factors above, the Alleged Debtors have not credibly shown how both the Alleged Debtors and the creditors are better served outside of bankruptcy. If this matter were to remain outside of bankruptcy, there seems to be a legitimate prospect that the Alleged Debtors and Highland will continue dismantling the Alleged Debtors, to the detriment of Acis LP creditors. Abstention would fly in the face of fundamental fairness and the principles underlying the Bankruptcy Code.

Beyond just addressing the factors above, the Alleged Debtors have also argued that, if this court were to not abstain under section 305 of the Bankruptcy Code, there would be

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<sup>127</sup> *In re Selectron Mgmt. Corp.*, No. 10-75320-DTE, 2010 WL 3811863, at \*6-7 (Bankr. E.D.N.Y. Sept. 27, 2010); *see also In re White Nile Software, Inc.*, No. 08-33325-SGJ-11, 2008 WL 5213393, at \*4 (Bankr. N.D. Tex. Sept. 16, 2008) (finding that where the filing of a voluntary chapter 11 did not appear to be about insuring a distribution to creditors or winding down or giving a soft landing to a business or avoiding dismantling and dissipation of valuable assets or preserving avoidance actions, but rather was about changing the forum of ongoing litigation between the parties, abstention under section 305 was proper).

significant harm to the “equity” of the Alleged Debtors. Specifically, the Alleged Debtors have argued that, if this court were to enter orders for relief, the equity would be forced to “call” and ultimately liquidate CLO 2014-3 (and perhaps all of the CLOs Acis LP manages), resulting in substantial losses to the equity on their investments. First, to be clear, the current equity of the Alleged Debtors is being held by a Highland-affiliate called Neutra, Ltd., which actually only became the equity of the Alleged Debtors on December 19, 2017. But this is not the “equity” being referred to by the Alleged Debtors in its argument. Rather, the so-called “equity,” about which the Alleged Debtors seemed so concerned, is actually *certain parties that own the equity of the entity that owns the equity in the CLOs*—which includes (a) an unnamed third-party investor out of Boston (49%),<sup>128</sup> (b) a charitable foundation managed by a Highland-affiliate (49%), and (c) Highland employees (2%). However, abstention under section 305 of the Bankruptcy Code does not require this court to look at what is in the best interests of these third-parties (who are not current creditors or interest holders of the Alleged Debtors), but rather what is in the best interests of the Alleged Debtors and the creditors. Accordingly, the Alleged Debtors’ effort to argue potential harm to these parties is misplaced for purposes of evaluating abstention under section 305 of the Bankruptcy Code, and, if anything, further highlights who the Alleged Debtors are really out to protect—Highland and Highland-affiliates. Moreover, the court would note that, even if there were to be a “call” and liquidation of CLO 2014-3, thereby ending the Alleged Debtors’ right to receive future management fees, there would still be potential assets for a chapter 7 trustee to administer such as chapter 5 causes of action (which include fraudulent transfers) as well as the Alleged Debtors’ contingent claim for approximately

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<sup>128</sup> Notably, this entity never appeared at the Trial or filed papers stating that it would be harmed by entry of orders for relief in these cases.

\$3 million in expense reimbursement owing by Highland CLO Management Ltd., as part of the November 3, 2017 transfer of the Acis LP Note Receivable from Highland. Thus, even if the so-called doomsday scenario of an equity call on CLO 2014-3 (or other CLOs) were to happen, there is still a potential benefit to creditors if this court chooses not to abstain.

### **III. CONCLUSION**

In conclusion, these involuntary proceedings were appropriately filed under section 303, and orders for relief will be issued forthwith. This court declines to exercise its discretion to abstain, because a chapter 7 trustee appears necessary to halt the post-Arbitration Award transactions and transfers of value out of Acis LP, as discussed above. A chapter 7 trustee appears necessary to resolve the inherent conflicts of interest between the Alleged Debtors and Highland. A chapter 7 trustee will have tools available to preserve value that a state court receiver will not have. The bankruptcy court is single handedly the most efficient place to administer property of the estate for creditors. This is not just a two party dispute between Mr. Terry and the Alleged Debtors, and even if it were, dismissal or abstention is clearly not warranted.

**###END OF FINDINGS OF FACT AND CONCLUSIONS OF LAW###**

# EXHIBIT N



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**Fill in this information to identify the case:**

Debtor name Acis Capital Management GP, LLC

United States Bankruptcy Court for the: NORTHERN DISTRICT OF TEXAS

Case number (if known) 18-30265

☐ Check if this is an  
amended filing

**Official Form 207**

**Statement of Financial Affairs for Non-Individuals Filing for Bankruptcy**

04/16

The debtor must answer every question. If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and case number (if known).

**Part 1: Income**

**1. Gross revenue from business**

☐ None.

Identify the beginning and ending dates of the debtor's fiscal year,  
which may be a calendar year

Sources of revenue  
Check all that apply

Gross revenue  
(before deductions and  
exclusions)

**2. Non-business revenue**

Include revenue regardless of whether that revenue is taxable. *Non-business income* may include interest, dividends, money collected from lawsuits, and royalties. List each source and the gross revenue for each separately. Do not include revenue listed in line 1.

☐ None.

Description of sources of revenue

Gross revenue from  
each source  
(before deductions and  
exclusions)

**Part 2: List Certain Transfers Made Before Filing for Bankruptcy**

**3. Certain payments or transfers to creditors within 90 days before filing this case**

List payments or transfers—including expense reimbursements—to any creditor, other than regular employee compensation, within 90 days before filing this case unless the aggregate value of all property transferred to that creditor is less than \$6,425. (This amount may be adjusted on 4/01/19 and every 3 years after that with respect to cases filed on or after the date of adjustment.)

☐ None.

Creditor's Name and Address

Dates

Total amount of value

Reasons for payment or transfer  
Check all that apply

**4. Payments or other transfers of property made within 1 year before filing this case that benefited any insider**

List payments or transfers, including expense reimbursements, made within 1 year before filing this case on debts owed to an insider or guaranteed or cosigned by an insider unless the aggregate value of all property transferred to or for the benefit of the insider is less than \$6,425. (This amount may be adjusted on 4/01/19 and every 3 years after that with respect to cases filed on or after the date of adjustment.) Do not include any payments listed in line 3. *Insiders* include officers, directors, and anyone in control of a corporate debtor and their relatives; general partners of a partnership debtor and their relatives; affiliates of the debtor and insiders of such affiliates; and any managing agent of the debtor. 11 U.S.C. § 101(31).

☐ None.

Insider's name and address  
Relationship to debtor

Dates

Total amount of value

Reasons for payment or transfer

**5. Repossessions, foreclosures, and returns**

List all property of the debtor that was obtained by a creditor within 1 year before filing this case, including property repossessed by a creditor, sold at a foreclosure sale, transferred by a deed in lieu of foreclosure, or returned to the seller. Do not include property listed in line 6.



Debtor Acis Capital Management GP, LLC

Case number (if known) 18-30265

☒ None

Creditor's name and address	Describe of the Property	Date	Value of property
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**6. Setoffs**

List any creditor, including a bank or financial institution, that within 90 days before filing this case set off or otherwise took anything from an account of the debtor without permission or refused to make a payment at the debtor's direction from an account of the debtor because the debtor owed a debt.

☒ None

Creditor's name and address	Description of the action creditor took	Date action was taken	Amount
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**Part 3: Legal Actions or Assignments**

**7. Legal actions, administrative proceedings, court actions, executions, attachments, or governmental audits**

List the legal actions, proceedings, investigations, arbitrations, mediations, and audits by federal or state agencies in which the debtor was involved in any capacity—within 1 year before filing this case.

☐ None.

Case title Case number	Nature of case	Court or agency's name and address	Status of case
7.1. Joshua N. Terry v. Acis Capital Management, L.P. and Acis Capital Management GP, LLC DC-17-15244	Petition to confirm arbitration award	44th District Court Hon. Bonnie Lee Goldstein, Presiding George L. Allen, Sr. Courts Building 600 Commerce Street, 5th Floor New Tower Dallas, TX 75202	<input type="checkbox"/> Pending <input checked="" type="checkbox"/> On appeal <input type="checkbox"/> Concluded
7.2. Joshua N. Terry v. Highland Capital Management, L.P., Acis Capital Management GP, LLC, James Dondero, as trustee of The Dugaboy Investment Trust, and Mark K. Okada JAMS Arbitration No. 1310022713	Wrongful termination, breach of contract, conversion, fraud, breach of fiduciary duty	JAMS 8401 N. Central Expressway, Suite 610 Dallas, TX 75202	<input type="checkbox"/> Pending <input type="checkbox"/> On appeal <input checked="" type="checkbox"/> Concluded

**8. Assignments and receivership**

List any property in the hands of an assignee for the benefit of creditors during the 120 days before filing this case and any property in the hands of a receiver, custodian, or other court-appointed officer within 1 year before filing this case.

☒ None

**Part 4: Certain Gifts and Charitable Contributions**

**9. List all gifts or charitable contributions the debtor gave to a recipient within 2 years before filing this case unless the aggregate value of the gifts to that recipient is less than \$1,000**

☒ None

Recipient's name and address	Description of the gifts or contributions	Dates given	Value
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**Part 5: Certain Losses**

**10. All losses from fire, theft, or other casualty within 1 year before filing this case.**

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Debtor Acis Capital Management GP, LLC

Case number (if known) 18-30265

☐ None

Description of the property lost and how the loss occurred	Amount of payments received for the loss	Dates of loss	Value of property lost
If you have received payments to cover the loss, for example, from insurance, government compensation, or tort liability, list the total received.			
List unpaid claims on Official Form 106A/B (Schedule A/B: Assets – Real and Personal Property).			

**Part 6: Certain Payments or Transfers**

**11. Payments related to bankruptcy**

List any payments of money or other transfers of property made by the debtor or person acting on behalf of the debtor within 1 year before the filing of this case to another person or entity, including attorneys, that the debtor consulted about debt consolidation or restructuring, seeking bankruptcy relief, or filing a bankruptcy case.

☐ None.

Who was paid or who received the transfer? Address	If not money, describe any property transferred	Dates	Total amount or value
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**12. Self-settled trusts of which the debtor is a beneficiary**

List any payments or transfers of property made by the debtor or a person acting on behalf of the debtor within 10 years before the filing of this case to a self-settled trust or similar device. Do not include transfers already listed on this statement.

☐ None.

Name of trust or device	Describe any property transferred	Dates transfers were made	Total amount or value
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**13. Transfers not already listed on this statement**

List any transfers of money or other property by sale, trade, or any other means made by the debtor or a person acting on behalf of the debtor within 2 years before the filing of this case to another person, other than property transferred in the ordinary course of business or financial affairs. Include both outright transfers and transfers made as security. Do not include gifts or transfers previously listed on this statement.

☐ None.

Who received transfer? Address	Description of property transferred or payments received or debts paid in exchange	Date transfer was made	Total amount or value
-----------------------------------	--	------------------------	-----------------------

**Part 7: Previous Locations**

**14. Previous addresses**

List all previous addresses used by the debtor within 3 years before filing this case and the dates the addresses were used.

☐ Does not apply

Address	Dates of occupancy From-To
---------	-------------------------------

**Part 8: Health Care Bankruptcies**

**15. Health Care bankruptcies**

Is the debtor primarily engaged in offering services and facilities for:

- diagnosing or treating injury, deformity, or disease, or
- providing any surgical, psychiatric, drug treatment, or obstetric care?

☐ No. Go to Part 9.

☐ Yes. Fill in the information below.

Debtor Acis Capital Management GP, LLC

Case number (if known) 18-30265

Facility name and address

Nature of the business operation, including type of services  
the debtor provides

If debtor provides meals  
and housing, number of  
patients in debtor's care

**Part 9: Personally Identifiable Information**

16. Does the debtor collect and retain personally identifiable information of customers?

- ☒ No.  
☐ Yes. State the nature of the information collected and retained.

17. Within 6 years before filing this case, have any employees of the debtor been participants in any ERISA, 401(k), 403(b), or other pension or profit-sharing plan made available by the debtor as an employee benefit?

- ☒ No. Go to Part 10.  
☐ Yes. Does the debtor serve as plan administrator?

**Part 10: Certain Financial Accounts, Safe Deposit Boxes, and Storage Units**

18. Closed financial accounts

Within 1 year before filing this case, were any financial accounts or instruments held in the debtor's name, or for the debtor's benefit, closed, sold, moved, or transferred?  
Include checking, savings, money market, or other financial accounts; certificates of deposit; and shares in banks, credit unions, brokerage houses, cooperatives, associations, and other financial institutions.

☒ None

Financial Institution name and  
Address

Last 4 digits of  
account number

Type of account or  
instrument

Date account was  
closed, sold,  
moved, or  
transferred

Last balance  
before closing or  
transfer

19. Safe deposit boxes

List any safe deposit box or other depository for securities, cash, or other valuables the debtor now has or did have within 1 year before filing this case.

☒ None

Depository institution name and address

Names of anyone with  
access to it  
Address

Description of the contents

Do you still  
have it?

20. Off-premises storage

List any property kept in storage units or warehouses within 1 year before filing this case. Do not include facilities that are in a part of a building in which the debtor does business.

☒ None

Facility name and address

Names of anyone with  
access to it

Description of the contents

Do you still  
have it?

**Part 11: Property the Debtor Holds or Controls That the Debtor Does Not Own**

21. Property held for another

List any property that the debtor holds or controls that another entity owns. Include any property borrowed from, being stored for, or held in trust. Do not list leased or rented property.

☒ None

**Part 12: Details About Environment Information**

For the purpose of Part 12, the following definitions apply:

*Environmental law* means any statute or governmental regulation that concerns pollution, contamination, or hazardous material, regardless of the medium affected (air, land, water, or any other medium).

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Statement of Financial Affairs for Non-Individuals Filing for Bankruptcy

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Debtor Acis Capital Management GP, LLC

Case number (if known) 18-30265

*Site* means any location, facility, or property, including disposal sites, that the debtor now owns, operates, or utilizes or that the debtor formerly owned, operated, or utilized.

*Hazardous material* means anything that an environmental law defines as hazardous or toxic, or describes as a pollutant, contaminant, or a similarly harmful substance.

Report all notices, releases, and proceedings known, regardless of when they occurred.

22. Has the debtor been a party in any judicial or administrative proceeding under any environmental law? Include settlements and orders.

- ☒ No.  
☐ Yes. Provide details below.

Case title Case number	Court or agency name and address	Nature of the case	Status of case
---------------------------	-------------------------------------	--------------------	----------------

23. Has any governmental unit otherwise notified the debtor that the debtor may be liable or potentially liable under or in violation of an environmental law?

- ☒ No.  
☐ Yes. Provide details below.

Site name and address	Governmental unit name and address	Environmental law, if known	Date of notice
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24. Has the debtor notified any governmental unit of any release of hazardous material?

- ☒ No.  
☐ Yes. Provide details below.

Site name and address	Governmental unit name and address	Environmental law, if known	Date of notice
-----------------------	---------------------------------------	-----------------------------	----------------

**Part 13: Details About the Debtor's Business or Connections to Any Business**

25. Other businesses in which the debtor has or has had an interest

List any business for which the debtor was an owner, partner, member, or otherwise a person in control within 6 years before filing this case. Include this information even if already listed in the Schedules.

- ☐ None

Business name address	Describe the nature of the business	Employer identification number Do not include Social Security number or ITIN.
-----------------------	-------------------------------------	--

		Dates business existed
25.1.	Acis Capital Management, L.P. 300 Crescent Ct., Ste 700 Dallas, TX 75201	Registered Investment Adviser EIN: 27-2756329 From-To 5/27/2010 - Present

26. Books, records, and financial statements

26a. List all accountants and bookkeepers who maintained the debtor's books and records within 2 years before filing this case.

- ☐ None

Name and address	Date of service From-To
26a.1. Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	1/1/2011 - current

Debtor Acis Capital Management GP, LLC

Case number (if known) 18-30265

Name and address

Date of service

From-To

26a.2. James Dondero  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

1/1/2011 - current

26a.3. Frank Waterhouse  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

1/20/2012 - current

26b. List all firms or individuals who have audited, compiled, or reviewed debtor's books of account and records or prepared a financial statement within 2 years before filing this case.

☒ None

26c. List all firms or individuals who were in possession of the debtor's books of account and records when this case is filed.

☒ None

Name and address

If any books of account and records are unavailable, explain why

26d. List all financial institutions, creditors, and other parties, including mercantile and trade agencies, to whom the debtor issued a financial statement within 2 years before filing this case.

☒ None

Name and address

27. Inventories

Have any inventories of the debtor's property been taken within 2 years before filing this case?

☒ No

☐ Yes. Give the details about the two most recent inventories.

Name of the person who supervised the taking of the inventory

Date of inventory

The dollar amount and basis (cost, market, or other basis) of each inventory

28. List the debtor's officers, directors, managing members, general partners, members in control, controlling shareholders, or other people in control of the debtor at the time of the filing of this case.

Name	Address	Position and nature of any interest	% of interest, if any
Neutra, Ltd.	PO Box 309 Ugland House Grand Cayman KY1-1104, Cayman Islands	Sole Member	100
Name	Address	Position and nature of any interest	% of interest, if any
James Dondero	300 Crescent Ct., Ste 700 Dallas, TX 75201	President	N/A
Name	Address	Position and nature of any interest	% of interest, if any
Frank Waterhouse	300 Crescent Ct., Ste 700 Dallas, TX 75201	Treasurer	N/A

29. Within 1 year before the filing of this case, did the debtor have officers, directors, managing members, general partners, members in control of the debtor, or shareholders in control of the debtor who no longer hold these positions?

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Debtor Acis Capital Management GP, LLC

Case number (if known) 18-30265

- ☐ No  
☒ Yes. Identify below.

Name	Address	Position and nature of any interest	Period during which position or interest was held
James Dondero	300 Crescent Ct., Ste 700 Dallas, TX 75201	Sole Member	10/14/2015 - 12/19/2017

30. Payments, distributions, or withdrawals credited or given to insiders

Within 1 year before filing this case, did the debtor provide an insider with value in any form, including salary, other compensation, draws, bonuses, loans, credits on loans, stock redemptions, and options exercised?

- ☒ No  
☐ Yes. Identify below.

Name and address of recipient	Amount of money or description and value of property	Dates	Reason for providing the value
-------------------------------	--	-------	--------------------------------

31. Within 6 years before filing this case, has the debtor been a member of any consolidated group for tax purposes?

- ☐ No  
☒ Yes. Identify below.

Name of the parent corporation	Employer Identification number of the parent corporation
Immediately Prior to 12/19/2017 Federal: The Dugaboy Investment Trust	EIN: N/A
Immediately Prior to 12/19/2017 State (TX): Highland Capital Management, L.P.*	EIN: 75-2716725
From 12/19/2017 Forward Federal: Neutra, Ltd.	EIN: 98-1090422
From 12/19/2017 Forward State (TX): Highland Capital Management, L.P.*	EIN: 75-2716725

32. Within 6 years before filing this case, has the debtor as an employer been responsible for contributing to a pension fund?

- ☒ No  
☐ Yes. Identify below.

Name of the pension fund	Employer Identification number of the parent corporation
--------------------------	--

Note to question 31:

\*Highland Capital Management, L.P. is not technically the parent of the Acis entities shown. However, the combined TX Franchise report for the entire group is filed under the name of Highland Capital Management, L.P.

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Debtor Acis Capital Management GP, LLC

Case number (if known) 18-30265

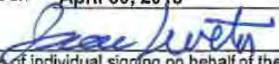
**Part 14: Signature and Declaration**

**WARNING** -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

I have examined the information in this *Statement of Financial Affairs* and any attachments and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on April 30, 2018

  
Signature of individual signing on behalf of the debtor

Isaac Leventon  
Printed name

Position or relationship to debtor Authorized Signatory

Are additional pages to *Statement of Financial Affairs for Non-Individuals Filing for Bankruptcy* (Official Form 207) attached?

☒ No

☐ Yes

# EXHIBIT O



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**Fill in this information to identify the case:**

Debtor name Acis Capital Management, L.P.

United States Bankruptcy Court for the: NORTHERN DISTRICT OF TEXAS

Case number (if known) 18-30264

☐ Check if this is an  
amended filing

**Official Form 207**

**Statement of Financial Affairs for Non-Individuals Filing for Bankruptcy**

04/16

The debtor must answer every question. If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and case number (if known).

**Part 1: Income**

**1. Gross revenue from business**

☐ None.

Identify the beginning and ending dates of the debtor's fiscal year,  
which may be a calendar year

Sources of revenue  
Check all that apply

Gross revenue  
(before deductions and  
exclusions)

From the beginning of the fiscal year to filing date:  
From 1/01/2018 to Filing Date

☒ Operating a business  
☐ Other \_\_\_\_\_

\$1,057,615.91

For prior year:  
From 1/01/2017 to 12/31/2017

☒ Operating a business  
☐ Other \_\_\_\_\_

\$13,542,943.20

For year before that:  
From 1/01/2016 to 12/31/2016

☒ Operating a business  
☐ Other \_\_\_\_\_

\$14,473,422.41

**2. Non-business revenue**

Include revenue regardless of whether that revenue is taxable. *Non-business income* may include interest, dividends, money collected from lawsuits, and royalties. List each source and the gross revenue for each separately. Do not include revenue listed in line 1.

☐ None.

Description of sources of revenue

Gross revenue from  
each source  
(before deductions and  
exclusions)

From the beginning of the fiscal year to filing date:  
From 1/01/2018 to Filing Date

Interest, external legal and  
admin support

\$70,673.08

For prior year:  
From 1/01/2017 to 12/31/2017

Interest, external legal and  
admin support

\$748,474.74

For year before that:  
From 1/01/2016 to 12/31/2016

Interest

\$102,738.89

**Part 2: List Certain Transfers Made Before Filing for Bankruptcy**

Debtor Acis Capital Management, L.P.

Case number (if known) 18-30264

3. **Certain payments or transfers to creditors within 90 days before filing this case**  
List payments or transfers--including expense reimbursements--to any creditor, other than regular employee compensation, within 90 days before filing this case unless the aggregate value of all property transferred to that creditor is less than \$6,425. (This amount may be adjusted on 4/01/19 and every 3 years after that with respect to cases filed on or after the date of adjustment.)

☐ None.

Creditor's Name and Address	Dates	Total amount of value	Reasons for payment or transfer Check all that apply
3.1. Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75208	11/2/2017	\$234,013.63	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayments <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other__
3.2. Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75208	11/3/2017	\$941,958.57	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayments <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other__
3.3. Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75208	12/8/2017	\$89,655.14	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayments <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other__
3.4. David Simek 31 Woodacres Road Brookville, NY 11545	11/15/2017	\$2,068.13	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayments <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other__
3.5. David Simek 31 Woodacres Road Brookville, NY 11545	11/30/2017	\$24,266.71	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayments <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other__
3.6. David Simek 31 Woodacres Road Brookville, NY 11545	12/12/2017	\$1,718.79	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayments <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other__
3.7. David Simek 31 Woodacres Road Brookville, NY 11545	12/29/2017	\$25,000.00	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayments <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other__

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Debtor <u>Acis Capital Management, L.P.</u>		Case number (if known) <u>18-30264</u>	
Creditor's Name and Address	Dates	Total amount of value	Reasons for payment or transfer Check all that apply
3.8. <b>FINRA</b> 1735 K Street, NW Washington, DC 20006	11/22/2017	\$70.00	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayments <input checked="" type="checkbox"/> Suppliers or vendors <input type="checkbox"/> Services <input type="checkbox"/> Other___
3.9. <b>Highland CLO Management, Ltd.</b> PO Box 309, Ugland House Grand Cayman, KY1-1104, Cayman Islands	12/19/2017	\$2,830,459.22	<input type="checkbox"/> Secured debt <input type="checkbox"/> Unsecured loan repayments <input type="checkbox"/> Suppliers or vendors <input checked="" type="checkbox"/> Services <input type="checkbox"/> Other___

4. Payments or other transfers of property made within 1 year before filing this case that benefited any insider  
List payments or transfers, including expense reimbursements, made within 1 year before filing this case on debts owed to an insider or guaranteed or cosigned by an insider unless the aggregate value of all property transferred to or for the benefit of the insider is less than \$6,425. (This amount may be adjusted on 4/01/19 and every 3 years after that with respect to cases filed on or after the date of adjustment.) Do not include any payments listed in line 3. *Insiders* include officers, directors, and anyone in control of a corporate debtor and their relatives; general partners of a partnership debtor and their relatives; affiliates of the debtor and insiders of such affiliates; and any managing agent of the debtor. 11 U.S.C. § 101(31).

☐ None.

Insider's name and address Relationship to debtor	Dates	Total amount of value	Reasons for payment or transfer
4.1. <b>Highland Capital Management, L.P.</b> 300 Crescent Court Suite 700 Dallas, TX 75201	2/1/2017	\$976,688.47	Contractual payment
4.2. <b>Highland Capital Management, L.P.</b> 300 Crescent Court Suite 700 Dallas, TX 75201	2/1/2017	\$1,096,033.37	Services
4.3. <b>Highland Capital Management, L.P.</b> 300 Crescent Court Suite 700 Dallas, TX 75201	2/2/2017	\$3,574.80	Expense reimbursement
4.4. <b>Highland Capital Management, L.P.</b> 300 Crescent Court Suite 700 Dallas, TX 75201	2/14/2017	\$67.44	Expense reimbursement
4.5. <b>Highland Capital Management, L.P.</b> 300 Crescent Court Suite 700 Dallas, TX 75201	4/17/2017	\$315,574.30	Services
4.6. <b>Highland Capital Management, L.P.</b> 300 Crescent Court Suite 700 Dallas, TX 75201	4/18/2017	\$438,497.51	Services
4.7. <b>Highland Capital Management, L.P.</b> 300 Crescent Court Suite 700 Dallas, TX 75201	4/18/2017	\$375,855.01	Contractual payment



Debtor <u>Acis Capital Management, L.P.</u>		Case number (if known) <u>18-30264</u>		
Insider's name and address Relationship to debtor	Dates	Total amount of value	Reasons for payment or transfer	
4.8. Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	4/19/2017	\$330,249.69	Services	
4.9. Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	5/1/2017	\$974,426.41	Services	
4.10 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	5/1/2017	\$974,426.41	Contractual Payment	
4.11 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	5/31/2017	\$2,809,518.47	Unsecured loan repayments incl interest	
4.12 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	5/31/2017	\$581,036.15	Services	
4.13 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	7/18/2017	\$373,167.08	Contractual payment	
4.14 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	8/1/2017	\$971,603.02	Contractual payment	
4.15 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	8/7/2017	\$1,339,422.12	Services	
4.16 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	8/16/2017	\$53.41	Expense reimbursement	
4.17 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	10/18/2017	\$372,872.82	Contractual payment	
4.18 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	10/18/2017	\$728,702.26	Services	
4.19 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	10/24/2017	\$501,979.18	Unsecured loan repayments including interest	

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Debtor	<u>Acis Capital Management, L.P.</u>	Case number (if known)	<u>18-30264</u>
Insider's name and address Relationship to debtor	Dates	Total amount of value	Reasons for payment or transfer
4.20 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	10/25/2017	\$46,648.82	Expense reimbursement
4.21 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	10/25/2017	\$67,966.85	Expense reimbursement
4.22 Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	11/1/2017	\$967,223.91	Contractual payment

**5. Repossessions, foreclosures, and returns**

List all property of the debtor that was obtained by a creditor within 1 year before filing this case, including property repossessed by a creditor, sold at a foreclosure sale, transferred by a deed in lieu of foreclosure, or returned to the seller. Do not include property listed in line 6.

☒ None

Creditor's name and address	Describe of the Property	Date	Value of property
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**6. Setoffs**

List any creditor, including a bank or financial institution, that within 90 days before filing this case set off or otherwise took anything from an account of the debtor without permission or refused to make a payment at the debtor's direction from an account of the debtor because the debtor owed a debt.

☒ None

Creditor's name and address	Description of the action creditor took	Date action was taken	Amount
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**Part 3: Legal Actions or Assignments**

**7. Legal actions, administrative proceedings, court actions, executions, attachments, or governmental audits**

List the legal actions, proceedings, investigations, arbitrations, mediations, and audits by federal or state agencies in which the debtor was involved in any capacity—within 1 year before filing this case.

☐ None.

Case title Case number	Nature of case	Court or agency's name and address	Status of case
7.1. Joshua N. Terry v. Acis Capital Management, L.P. and Acis Capital Management GP, LLC DC-17-15244	Petition to confirm arbitration award	44th District Court Hon. Bonnie Lee Goldstein, Presiding George L. Allen, Sr. Courts Building 600 Commerce Street, 5th Floor New Tower Dallas, TX 75202	<input type="checkbox"/> Pending <input checked="" type="checkbox"/> On appeal <input type="checkbox"/> Concluded

Debtor **Acis Capital Management, L.P.**

Case number (if known) **18-30264**

Case title Case number	Nature of case	Court or agency's name and address	Status of case
7.2. Joshua N. Terry v. Highland Capital Management, L.P., Acis Capital Management, L.P., Acis Capital Management GP, LLC, James Dondero, as trustee of The Dugaboy Investment Trust, and Mark K. Okada JAMS Arbitration No. 1310022713	Wrongful termination, breach of contract, conversion, fraud, breach of fiduciary duty	JAMS 8401 N. Central Expressway, Suite 610 Dallas, TX 75225	<input type="checkbox"/> Pending <input type="checkbox"/> On appeal <input checked="" type="checkbox"/> Concluded

**8. Assignments and receivership**

List any property in the hands of an assignee for the benefit of creditors during the 120 days before filing this case and any property in the hands of a receiver, custodian, or other court-appointed officer within 1 year before filing this case.

☒ None

**Part 4: Certain Gifts and Charitable Contributions**

**9. List all gifts or charitable contributions the debtor gave to a recipient within 2 years before filing this case unless the aggregate value of the gifts to that recipient is less than \$1,000**

☒ None

Recipient's name and address	Description of the gifts or contributions	Dates given	Value
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**Part 5: Certain Losses**

**10. All losses from fire, theft, or other casualty within 1 year before filing this case.**

☒ None

Description of the property lost and how the loss occurred	Amount of payments received for the loss	Dates of loss	Value of property lost
<p>If you have received payments to cover the loss, for example, from insurance, government compensation, or tort liability, list the total received.</p> <p>List unpaid claims on Official Form 106A/B (Schedule A/B: Assets - Real and Personal Property).</p>			

**Part 6: Certain Payments or Transfers**

**11. Payments related to bankruptcy**

List any payments of money or other transfers of property made by the debtor or person acting on behalf of the debtor within 1 year before the filing of this case to another person or entity, including attorneys, that the debtor consulted about debt consolidation or restructuring, seeking bankruptcy relief, or filing a bankruptcy case.

☒ None.

Who was paid or who received the transfer? Address	If not money, describe any property transferred	Dates	Total amount or value
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**12. Self-settled trusts of which the debtor is a beneficiary**

List any payments or transfers of property made by the debtor or a person acting on behalf of the debtor within 10 years before the filing of this case to a self-settled trust or similar device. Do not include transfers already listed on this statement.

☒ None.

Name of trust or device	Describe any property transferred	Dates transfers were made	Total amount or value
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**13. Transfers not already listed on this statement**

List any transfers of money or other property by sale, trade, or any other means made by the debtor or a person acting on behalf of the debtor within 2 years before the filing of this case to another person, other than property transferred in the ordinary course of business or financial affairs. Include both outright transfers and transfers made as security. Do not include gifts or transfers previously listed on this statement.

☒ None.

Who received transfer? Address	Description of property transferred or payments received or debts paid in exchange	Date transfer was made	Total amount or value
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**Part 7: Previous Locations**

**14. Previous addresses**

List all previous addresses used by the debtor within 3 years before filing this case and the dates the addresses were used.

☒ Does not apply

Address

Dates of occupancy  
From-To

**Part 8: Health Care Bankruptcies**

**15. Health Care bankruptcies**

Is the debtor primarily engaged in offering services and facilities for:  
- diagnosing or treating injury, deformity, or disease, or  
- providing any surgical, psychiatric, drug treatment, or obstetric care?

☒ No. Go to Part 9.

☐ Yes. Fill in the information below.

Facility name and address

Nature of the business operation, including type of services  
the debtor provides

If debtor provides meals  
and housing, number of  
patients in debtor's care

**Part 9: Personally Identifiable Information**

**16. Does the debtor collect and retain personally identifiable information of customers?**

☐ No.

☒ Yes. State the nature of the information collected and retained.

The borrowing base of the CLOs is determined at the time of issuance. Because the securities trade in the 144a markets, the debtor is unable to determine the current holders of such securities once the securities are traded in the secondary market. However, some of the debtor's affiliates hold equity positions in the CLOs and therefore, the debtor is privy to the affiliates' information.

Does the debtor have a privacy policy about that information?

☐ No

☒ Yes

**17. Within 6 years before filing this case, have any employees of the debtor been participants in any ERISA, 401(k), 403(b), or other pension or profit-sharing plan made available by the debtor as an employee benefit?**

☒ No. Go to Part 10.

☐ Yes. Does the debtor serve as plan administrator?

**Part 10: Certain Financial Accounts, Safe Deposit Boxes, and Storage Units**

**18. Closed financial accounts**

Within 1 year before filing this case, were any financial accounts or instruments held in the debtor's name, or for the debtor's benefit, closed, sold, moved, or transferred?

Include checking, savings, money market, or other financial accounts; certificates of deposit; and shares in banks, credit unions, brokerage houses,

Debtor Acis Capital Management, L.P.

Case number (if known) 18-30264

cooperatives, associations, and other financial institutions.

☐ None

Financial Institution name and Address	Last 4 digits of account number	Type of account or instrument	Date account was closed, sold, moved, or transferred	Last balance before closing or transfer
18.1. Jefferies LLC 520 Madison Avenue New York, NY 10022	XXXX-0897	<input type="checkbox"/> Checking <input type="checkbox"/> Savings <input type="checkbox"/> Money Market <input checked="" type="checkbox"/> Brokerage <input type="checkbox"/> Other	7/2017	\$0.00

**19. Safe deposit boxes**

List any safe deposit box or other depository for securities, cash, or other valuables the debtor now has or did have within 1 year before filing this case.

☐ None

Depository institution name and address	Names of anyone with access to it Address	Description of the contents	Do you still have it? <input checked="" type="checkbox"/> No <input type="checkbox"/> Yes
Jefferies LLC 520 Madison Avenue New York, NY 10022	Highland Accounting 300 Crescent Court, Ste 700 Dallas, TX 75201	No physical assets held at the time of closing	

**20. Off-premises storage**

List any property kept in storage units or warehouses within 1 year before filing this case. Do not include facilities that are in a part of a building in which the debtor does business.

☒ None

Facility name and address	Names of anyone with access to it	Description of the contents	Do you still have it?
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**Part 11: Property the Debtor Holds or Controls That the Debtor Does Not Own**

**21. Property held for another**

List any property that the debtor holds or controls that another entity owns. Include any property borrowed from, being stored for, or held in trust. Do not list leased or rented property.

☐ None

Owner's name and address	Location of the property	Describe the property	Value
Acis CLO 2013-1, Ltd. Clifton House 75 Fort Street, P.O. Box 1350 Grand Cayman, KY1-1108, Cayman Islands	n/a - contract	Management agreement	\$0.00
Acis CLO 2014-3, Ltd. PO Box 1093 Boundary Hall, Cricket Square Grand Cayman, KY1-1102, Cayman Islands	n/a - contract	Management agreement	\$0.00



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Case number (if known) 18-30264

Owner's name and address	Location of the property	Describe the property	Value
Acis CLO 2014-4, Ltd. PO Box 1093 Boundary Hall, Cricket Square Grand Cayman, KY1-1102, Cayman Islands	n/a - contract	Management agreement	\$0.00
Acis CLO 2014-5, Ltd. PO Box 1093 Boundary Hall, Cricket Square Grand Cayman, KY1-1102, Cayman Islands	n/a - contract	Management agreement	\$0.00
Acis CLO 2015-6, Ltd. PO Box 1093 Boundary Hall, Cricket Square Grand Cayman, KY1-1102, Cayman Islands	n/a - contract	Management agreement	\$0.00
Owner's name and address	Location of the property	Describe the property	Value
BayVK R2 Lux S.A. 15, rue de Flaxweiler L-6776 Grevenmacher, Luxembourg	n/a - contract	Management agreement	\$0.00
Owner's name and address	Location of the property	Describe the property	Value
Hewett's Island CLO I-R, Ltd. PO Box 1093GT, Queensgate House South Church St., George Town Grand Cayman, KY1-1102, Cayman Islands	n/a - contract	Management agreement	\$0.00

#### Part 12: Details About Environment Information

For the purpose of Part 12, the following definitions apply:

*Environmental law* means any statute or governmental regulation that concerns pollution, contamination, or hazardous material, regardless of the medium affected (air, land, water, or any other medium).

*Site* means any location, facility, or property, including disposal sites, that the debtor now owns, operates, or utilizes or that the debtor formerly owned, operated, or utilized.

*Hazardous material* means anything that an environmental law defines as hazardous or toxic, or describes as a pollutant, contaminant, or a similarly harmful substance.

Report all notices, releases, and proceedings known, regardless of when they occurred.

22. Has the debtor been a party in any judicial or administrative proceeding under any environmental law? Include settlements and orders.

- ☒ No.  
☐ Yes. Provide details below.

Case title Case number	Court or agency name and address	Nature of the case	Status of case
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23. Has any governmental unit otherwise notified the debtor that the debtor may be liable or potentially liable under or in violation of an environmental law?

- ☒ No.  
☐ Yes. Provide details below.

Site name and address	Governmental unit name and address	Environmental law, if known	Date of notice
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Debtor Acis Capital Management, L.P.

Case number (if known) 18-30264

24. Has the debtor notified any governmental unit of any release of hazardous material?

- ☒ No.  
☐ Yes. Provide details below.

Site name and address	Governmental unit name and address	Environmental law, if known	Date of notice
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**Part 13: Details About the Debtor's Business or Connections to Any Business**

25. Other businesses in which the debtor has or has had an interest

List any business for which the debtor was an owner, partner, member, or otherwise a person in control within 6 years before filing this case. Include this information even if already listed in the Schedules.

- ☐ None

Business name address	Describe the nature of the business	Employer Identification number Do not include Social Security number or ITIN.	Dates business existed EIN: From-To
25.1. Acis CLO Value Fund II GP, LLC 300 Crescent Ct., Ste 700 Dallas, TX 75201	General Partner of an investment fund		EIN: 90-0786733 From-To 7/2010 - Present
25.2. Acis CLO Value Fund II Incentive Holding 300 Crescent Ct., Ste 700 Dallas, TX 75201	Incentive holding		EIN: N/A From-To 1/2013 - Present
25.3. Acis CLO Value Master Fund II, L.P. 300 Crescent Ct., Ste 700 Dallas, TX 75201	Investment fund		EIN: 98-1077730 From-To 7/2010 - Present
25.4. Highland CLO Funding, Ltd. c/o Highland HDF Advisor Ltd. 300 Crescent Ct., Ste 700 Dallas, TX 75201	Private equity fund		EIN: N/A From-To 1/9/2016 - 11/15/2017
25.5. Acis CLO Management, LLC 300 Crescent Ct., Ste 700 Dallas, TX 75201	Relying advisor		EIN: 81-5194942 From-To 5/16/2014 - 12/19/2017
25.6. Acis CLO Management GP, LLC 300 Crescent Ct., Ste 700 Dallas, TX 75201	General Partner of an investment fund		EIN: 36-4786631 From-To 5/16/2014 - 12/19/2017
25.7. Acis CLO Management Holdings, L.P. PO Box 309, Ugland House Grand Cayman, KY1-1104 Cayman Islands	Investment fund		EIN: 98-1347870 From-To 1/12/2017 - 12/19/2017

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Debtor Acis Capital Management, L.P. Case number (if known) 18-30264

Business name address	Describe the nature of the business	Employer Identification number Do not include Social Security number or ITIN.
25.8. Acis CLO Management Intermediate Holdings I, LLC 300 Crescent Ct., Ste 700 Dallas, TX 75201	Investment holding	Dates business existed EIN: 35-2586937 From-To 3/1/2017 - 12/19/2017

26. Books, records, and financial statements

26a. List all accountants and bookkeepers who maintained the debtor's books and records within 2 years before filing this case.

☐ None

Name and address	Date of service From-To
26a.1. Highland Capital Management, L.P. 300 Crescent Court, Ste 700 Dallas, TX 75201	1/1/2011 - current
26a.2. James Dondero 300 Crescent Court, Ste 700 Dallas, TX 75201	1/1/2011 - current
26a.3. Frank Waterhouse 300 Crescent Court Suite 700 Dallas, TX 75201	1/1/2012 - current

26b. List all firms or individuals who have audited, compiled, or reviewed debtor's books of account and records or prepared a financial statement within 2 years before filing this case.

☒ None

26c. List all firms or individuals who were in possession of the debtor's books of account and records when this case is filed.

☐ None

Name and address	If any books of account and records are unavailable, explain why
26c.1. Highland Capital Management, L.P. 300 Crescent Court Suite 700 Dallas, TX 75201	

26d. List all financial institutions, creditors, and other parties, including mercantile and trade agencies, to whom the debtor issued a financial statement within 2 years before filing this case.

☒ None

Name and address

27. Inventories

Have any inventories of the debtor's property been taken within 2 years before filing this case?

☒ No

☐ Yes. Give the details about the two most recent inventories.

Name of the person who supervised the taking of the inventory	Date of inventory	The dollar amount and basis (cost, market, or other basis) of each inventory
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28. List the debtor's officers, directors, managing members, general partners, members in control, controlling shareholders, or other people in control of the debtor at the time of the filing of this case.

Official Form 207

Statement of Financial Affairs for Non-Individuals Filing for Bankruptcy

page 11



Debtor Acis Capital Management, L.P.

Case number (if known) 18-30264

Name	Address	Position and nature of any interest	% of interest, if any
Acis Capital Management GP, LLC	300 Crescent Ct., Ste 700 Dallas, TX 75201	General Partner	0.1
Name	Address	Position and nature of any interest	% of interest, if any
Neutra, Ltd.	PO Box 309, Ugland House Grand Cayman, KY1-1104 Cayman Islands	Limited Partner	99.9

29. Within 1 year before the filing of this case, did the debtor have officers, directors, managing members, general partners, members in control of the debtor, or shareholders in control of the debtor who no longer hold these positions?

- ☐ No  
☒ Yes. Identify below.

Name	Address	Position and nature of any interest	Period during which position or interest was held
The Dugaboy Investment Trust	300 Crescent Ct., Ste 700 Dallas, TX 75201	Limited Partner	1/21/2011 - 12/19/2017
Name	Address	Position and nature of any interest	Period during which position or interest was held
Mark Okada	300 Crescent Ct., Ste 700 Dallas, TX 75201	Limited Partner	1/21/2011 - 12/19/2017

30. Payments, distributions, or withdrawals credited or given to insiders

Within 1 year before filing this case, did the debtor provide an insider with value in any form, including salary, other compensation, draws, bonuses, loans, credits on loans, stock redemptions, and options exercised?

- ☐ No  
☒ Yes. Identify below.

Name and address of recipient	Amount of money or description and value of property	Dates	Reason for providing the value
30.1 Highland CLO Management, Ltd. Maples Corporate Services Limited PO Box 309, Ugland House Grand Cayman, KY1-1104, Cayman Islands	\$9,541,446.00	11/3/2017	
Relationship to debtor Affiliate			

31. Within 6 years before filing this case, has the debtor been a member of any consolidated group for tax purposes?

- ☐ No  
☒ Yes. Identify below.

Name of the parent corporation

Employer identification number of the parent corporation

Immediately Prior to 12/19/2017  
Federal: N/A (stand alone entity)

EIN: N/A

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Debtor <u>Acis Capital Management, L.P.</u>		Case number (if known) <u>18-30264</u>
Name of the parent corporation		Employer Identification number of the parent corporation
Immediately Prior to 12/19/2017		EIN: 75-2716725
<u>State (TX): Highland Capital Management, L.P.*</u>		
From 12/19/2017 Forward		EIN: 98-1090422
<u>Federal: Neutra, Ltd.</u>		
From 12/19/2017 Forward		EIN: 75-2716725
<u>State (TX): Highland Capital Management, L.P.*</u>		

32. Within 6 years before filing this case, has the debtor as an employer been responsible for contributing to a pension fund?

☒ No  
☐ Yes. Identify below.

Name of the pension fund	Employer Identification number of the parent corporation
--------------------------	--

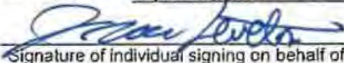
**Part 14: Signature and Declaration**

**WARNING** -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

I have examined the information in this *Statement of Financial Affairs* and any attachments and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on April 30, 2018

 Isaac Leventon  
Signature of individual signing on behalf of the debtor Printed name

Position or relationship to debtor Authorized Signatory

Are additional pages to *Statement of Financial Affairs for Non-Individuals Filing for Bankruptcy* (Official Form 207) attached?

☒ No  
☐ Yes

Note to question 31:

\*Highland Capital Management, L.P. is not technically the parent of the Acis entities shown. However, the combined TX Franchise report for the entire group is filed under the name of Highland Capital Management, L.P.

# EXHIBIT P

## FORM ADV PART 2A



March 29, 2018

300 Crescent Court, Suite 700  
Dallas, Texas 75201  
(972) 628-4100  
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This brochure provides information about the qualifications and business practices of Highland Capital Management, L.P., an investment adviser registered with the Securities and Exchange Commission. If you have any questions about the contents of this brochure, please contact us at (972) 628-4100. The information in this brochure has not been approved or verified by the United States Securities and Exchange Commission or by any state securities authority. Additional information about Highland Capital Management, L.P. is also available at the Securities and Exchange Commission's website [www.adviserinfo.sec.gov](http://www.adviserinfo.sec.gov). Our registration as an investment adviser does not imply any level of skill or training.

## ITEM 2. MATERIAL CHANGES

There were no material changes.



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## ITEM 4. ADVISORY BUSINESS

Highland Capital Management, L.P. (“we”, “us”, “our”, “Company”, or “Highland”) is an investment adviser registered with the SEC and is one of the largest global alternative fixed income managers, specializing in bank loans, high yield credit, distressed debt, structured products, real assets, and long-short equities, with a global geographic reach. Our diversified Client base includes public pension plans, foundations and endowments, corporations, financial institutions, fund-of-funds, governments, and high net worth individuals. To best meet the different goals of these investors, we offer a variety of product types, including private equity-style funds, managed separate accounts, hedge funds, and structured product vehicles (e.g., collateralized loan obligations “CLOs”).

### HISTORY

- |             |   |
|-------------|---|
| <b>1990</b> | James Dondero and Mark Okada (the “Founders”) formed a joint venture with Protective Life Insurance Corporation (“Protective Life”), specializing in senior secured loans.  |
| <b>1993</b> | An agreement established Protective Asset Management Company (“PAMCO”), a SEC-registered investment advisor owned 60% by Protective Life and 40% by the Founders.           |
| <b>1996</b> | PAMCO launched its first CLO, one of the first non-bank CLOs in the industry.   |
| <b>1997</b> | The Founders purchased Protective Life’s stake, and later that year established Ranger Asset Management, L.P., an independent investment adviser registered with the SEC.   |
| <b>1998</b> | Ranger Asset Management, L.P. changed its name to Highland Capital Management, L.P.   |
| <b>2004</b> | Highland acquired the Columbia Floating Rate Fund and Columbia Floating Rate Advantage Fund from Columbia Asset Management, making its entry into the mutual fund business. |
| <b>2005</b> | Highland Capital Management Europe, Ltd. was established as an FSA-registered investment adviser in London, through the acquisition of ING Capital Management, Ltd.         |
| <b>2012</b> | Highland Capital Management Europe, Ltd. sells European CLO business.   |

## OWNERSHIP OF HIGHLAND

Highland is controlled by James Dondero through his ownership of Strand Advisors, Inc., Highland's general partner. Substantially all of the non-voting, non-control limited partner interests in Highland are owned by the Hunter Mountain Investment Trust. John Honis, a former partner of Highland, who is also a director of two Highland portfolio companies and of Highland's affiliated registered investment funds, indirectly controls the Trust.

## HIGHLAND REGULATORY ASSETS UNDER MANAGEMENT

Figures are in US\$ millions as of 12/31/2017

Total Assets Under Management	\$8,269.75
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*By Vehicle Type:*

### *Discretionary*

Structured Product Vehicles (Pooled Investment Vehicles)	\$5,382.68
Separate Accounts	\$1,458.14

### *Non-Discretionary*

Unregistered Investment Funds	\$2,428.93
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## OUR ADVISORY SERVICES

Highland provides investment advisory services in several different strategies and types of investment vehicles. Highland makes investment decisions with regard to bank loans, high yield credit, distressed debt, structured products, real assets, and long/short equities. Highland acts as an investment adviser or sub-adviser to structured product vehicles (including but not limited to CLOs and Collateralized Debt Obligations ("CDOs")) ("Structured Product Vehicles"), unregistered investment funds ("Unregistered Investment Funds"), single Client accounts ("Separate Accounts", together with Structured Product Vehicles, Unregistered Investment Funds, "Client Accounts" or "Clients").

#### TAILORING SERVICES

We tailor our investment advice to the needs of our Clients and are subject to applicable investment restrictions set forth in the governing documents for the applicable Clients.

## ITEM 5. FEES AND COMPENSATION

For providing investment advisory services, Highland typically charges Clients a management fee and/or performance fee or carried interest, and other fees as necessary and agreed to (including, but not limited to, expenses related to servicing accounts, such as administration and legal services).

Under appropriate circumstances and where permitted by applicable law, the terms of an investment advisory contract, including fees, terms of payment and performance fees and termination provisions, are negotiable. In negotiating fees, Highland considers various factors, including assets under management, investment objectives, strategies and restrictions, and the resources required to meet investment objectives.

Clients incur brokerage and other transaction costs associated with Highland's management of Client Accounts. Please see the section titled Brokerage Practices of this ADV Part 2 for a discussion of Highland's brokerage practices.

### FEE SCHEDULE

The following summary of fees is typically updated in this brochure annually (on or about March 31) and does not reflect subsequent changes unless expressly indicated otherwise. Fees in the below Fee Schedule are annualized.

Product	Management Fee	Performance Fee or Carried Interest	Other Fees
Structured Product Vehicles	From 0.15% to 0.85%	From 0.00% to 20.00%	None
Separate Accounts	From 0.375% to 1.25%	Up to 20.00% over IRR on some accounts	None
Unregistered Investment Funds	From 0.3% to 2.00%	From 0% to 20.00% <sup>1</sup>	None

Certain investment vehicles managed by Highland invest in other investment vehicles managed by Highland or our affiliates. Both investment vehicles may impose management fees, performance fees or other expenses (including administrative fees). This results in

<sup>1</sup> In limited circumstances where Highland and/or its related parties may agree to bare a disproportionate share of losses, if any, with respect to an account, Highland and/or such applicable related party may contract in advance with such client to receive a performance fee and/or carried interest in excess of 20%.

greater expense to a Client than if such Client had invested directly in the underlying investment vehicle. Certain companies in which Clients are invested also use the products or services, or invest in investment vehicles, offered by Highland or its affiliates and pay fees or other compensation accordingly.

#### FOR INSTITUTIONAL INVESTORS

##### *Unregistered Investment Funds*

As compensation for our advisory services, each Unregistered Investment Fund typically pays Highland management fees that range from 0.3% to 2.00% annually. Management fees are based upon outstanding capital accounts or amounts of committed capital and are deducted quarterly in advance or in arrears depending on the specific fund. For accounts that also provide for incentive compensation, Highland also deducts performance fees or investment profit allocations in the form of carried interest ranging from 0% to 20% of returns, which may be after the achievement of a hurdle rate, and which is typically contingent on the manager of the applicable Unregistered Investment Fund eclipsing the high-water mark. In some cases, certain investors in an Unregistered Investment Fund enter into side letter agreements with Highland, under which they may pay a different fee than others based on the terms of their agreement with Highland or may otherwise receive certain additional rights. Upon termination of the applicable Unregistered Investment Fund's advisory agreement, any management fees that have been prepaid are generally returned on a pro-rated basis.

In addition to management fees, performance fees, and brokerage and transaction costs, investors in the Unregistered Investment Funds will indirectly bear the fees and expenses paid by the Unregistered Investment Funds, including custody fees, administration, legal, audit and tax preparation fees, and certain other fees and expenses. Each Unregistered Investment Fund's offering documents include more detailed information about the fees and expenses paid by such Unregistered Investment Fund.

#### STRUCTURED PRODUCT VEHICLES

As compensation for our advisory services, each Structured Product Vehicle pays Highland management fees ranging from 0.15% to 0.85% annually. Management fees are based on the principal balance of the assets held in the portfolio on defined determination dates. Management fees are established during structuring and remain constant for the duration of the life of the Structured Product Vehicle. Management fees also accrue during a payment period. Highland may also charge performance fees of up to 20% of any remaining interest or principal proceeds after a hurdle rate. Fees are calculated and paid on a quarterly basis by the Trustee in accordance with the governing documents. All fees are paid in arrears on the payment date. In some cases, certain investors in a Structured Product Vehicle pay a

different fee than others based upon, without limitation, the size of the investment and Highland's overall relationship with the investors in the vehicles.

In addition to management fees, performance fees, and brokerage and transaction costs, investors in Structured Product Vehicles will indirectly bear the fees and expenses paid by the Structured Product Vehicle, including administration, legal, audit and accounting fees, and certain other fees and expenses. Each Structured Product Vehicle's governing documents include more detailed information about the fees and expenses paid by such Structured Product Vehicle.

#### SEPARATE ACCOUNTS

For our Separate Accounts, the agreement entered into with Highland will determine the fee structure. Typically, a Separate Account will pay Highland management fees ranging from 0.375% to 1.25% annually. Management fees are based upon the average daily net assets, which may or may not be net of investment leverage. Highland may also collect a performance fee of up to 20% after reaching an internal rate of return ("IRR").

Please see the section titled Performance-Based Fees and Side-By-Side Management of this ADV Part 2 for additional information regarding performance fees or investment profit allocations in the form of carried interest.

#### OTHER COMPENSATION

Client Accounts may hold significant positions, individually or collectively, in the securities issued by a company. Accordingly, Highland may have the right to appoint a board member or officer for such company. Highland may appoint an employee or a third party to such position as it sees fit in the best interest of the company and its Clients. Employees are permitted to retain all compensation received for such positions except to the extent contrary to the governing documents for one or more Client Accounts, in which case the proportion of such compensation related to such Client Account(s) will be paid to those Account(s) (generally in proportion to relative assets of the Client Account as of the date paid).

In addition, to the extent permitted by the offering and/or governing documents of the applicable advised accounts, Highland and/or its affiliates receive other fees for services provided to portfolio companies, provided such fees are on arms-length terms. See also Item 10. Other Financial Industry Activities and Affiliations.

We have established procedures designed to address possible conflicts of interest that such board or officer positions might present, including requiring authorization from the Chief Compliance Officer prior to an officer or employee serving as a board member. As a result of such activities, Highland may acquire confidential information, which may restrict Client Accounts from transacting in certain securities. As a result, we may not initiate a transaction on behalf of Clients which we otherwise might have. Additional information regarding

certain conflicts of interest we face is contained in Item 11. Code of Ethics, Participation or Interest in Client Transactions and Personal Trading.



## **ITEM 6. PERFORMANCE-BASED FEES AND SIDE-BY-SIDE MANAGEMENT**

As described above, certain Clients pay Highland a performance fee or investment profit allocations in the form of carried interest. To the extent that Highland charges a performance-based fee, the performance-based fee will comply with the requirements of Section 205 and Rule 205-3 under the Investment Advisers Act of 1940 (the “Advisers Act”). In situations where Highland has entered into a performance fee arrangement, it has an economic incentive to make riskier investments and/or pursue riskier strategies than it might otherwise. In addition, because Highland manages both accounts with an asset-based fee and accounts with a performance fee or a combination of an asset-based fee and performance fee, we have an incentive to favor Client accounts for which we receive a performance-based fee. In addition, Highland and its principals also make investments through a number of proprietary accounts, including Highland Capital Management, L.P. In order to mitigate any such conflicts, Highland has developed allocation procedures that are intended to result in fair and equitable allocation over time. To mitigate any actual or perceived conflicts of interest, allocation of limited offering securities (such as IPOs and registered secondary offerings) to principal accounts that do not include third party investors may only be made after all other Client Account orders for the security have been filled. A more detailed summary of our allocation guidelines is available to Clients or prospective Clients upon request. Additional information regarding certain conflicts of interest we face is contained in Item 11. Code of Ethics, Participation or Interest in Client Transactions and Personal Trading.

A description of performance-based fees is included in the section titled Fees and Compensation.

## ITEM 7. TYPES OF CLIENTS

Our Clients include:

- ❖ Structured Product Vehicles
- ❖ Unregistered Investment Funds
- ❖ Separate Accounts

Investment advice is provided directly to Clients and not individually to investors in a particular Client.

Highland has minimum account requirements for Unregistered Investment Funds, Structured Product Vehicles and Separate Accounts and generally requires a minimum investment of \$100,000 to \$50 million depending on the structure. Minimum account size may be waived for certain investors at Highland's discretion.

## ITEM 8. METHODS OF ANALYSIS, INVESTMENT STRATEGIES, AND RISK OF LOSS

The items below are types of investment strategies we currently utilize although we may add or subtract from this list based on various factors including macro-economic conditions.

### INVESTMENT STRATEGIES

#### *Bank Loan Strategy*

Highland's bank loan strategy seeks to generate attractive absolute returns by opportunistically making investments across the capital structure, with a core focus in senior secured bank loans. The bank loan strategy is long-biased and U.S. focused, but has the ability to invest in Canada and Europe.

The strategy may use hedging investments to manage interest rate, default, currency and systemic risks.

#### *Multi Strategy Credit Strategy*

Highland's Multi-Strategy Credit Strategy is focused across the credit markets in both private and public transactions. It seeks to deliver attractive risk-adjusted returns to its investors by investing, directly or through one or more financing or swap vehicles or other arrangements for obtaining leverage, primarily in (i) bank loans; (ii) other high yield debt; (iii) credit default swaps; (iv) debt and equity securities issued by collateralized loan obligations; and (v) special situation investments. It will take long and short positions.

#### *Long/Short Equity Strategy*

Highland's long/short equity strategy generally involves a fundamental, bottom-up stock picking style. Investments will be made in value and growth stocks with a domestic focus. The strategy aims to generate equity-like returns over an entire market cycle with less volatility, lower drawdowns, and lower correlation compared to the equity markets. There is generally a strong focus on preservation of capital and risk management. In addition to purchasing or taking "long" positions in equity securities, the strategy will include short selling, investments in derivatives, exchanged-traded funds, or fixed income securities.

Equity securities of U.S. or non-U.S. issuers in which Highland may invest include common stocks, preferred stocks, convertible securities, depositary receipts, warrants to buy common stocks and "derivatives" on any of the foregoing securities. The

exposure of the various funds will vary over time based on assessments of market conditions and other factors.

*Special Situations Strategy*

Highland's special situations strategy employs directional, capital structure arbitrage, relative value, and event-driven investment strategies across various credit markets where Highland holds significant investment experience, primarily the distressed, leveraged loan, high yield and structured products markets. It also utilizes an investment approach to exploit relative value and arbitrage opportunities within these markets. The objective is to maintain low correlation to the broader equity and corporate bond markets, as well as other alternative investment strategies, and to provide attractive risk-adjusted returns on capital. Highland also looks to implement selected trading strategies to exploit pricing inefficiencies across the credit markets and within an individual issuer's capital structure.

*Private Equity Strategy*

The private equity strategy targets investments in the fulcrum securities of distressed credits based in the U.S. and Western Europe. It seeks to capitalize on the following market dynamics: balance sheets remain over levered and companies continue to address looming maturities, while financing markets are bifurcating between good and bad credits. The strategy generally involves investing in undervalued senior secured loans and debt obligations of financially troubled companies to achieve value recoveries via refinancing, at par take-outs or conversions to equity and thereafter create value through operational and financial improvements. This strategy offers a compelling alternative to equity by providing a different downside risk while seeking positive risk-adjusted returns and upside potential in misunderstood industries and companies.

*Floating Rate Loan Strategy*

This strategy seeks to achieve its objective by investing, under normal market conditions, approximately 80% of its net assets in a portfolio of interests in adjustable rate senior loans, the interest rates of which float or vary periodically based upon a benchmark indicator of prevailing interests rates, to domestic or foreign corporations, partnerships and other entities that operate in a variety of industries and geographic regions. The strategy may invest all or substantially all of its assets in senior loans that are rated below investment grade and unrated senior loans of comparable quality. This strategy may also include investments in (i) high quality, short-term debt securities; (ii) warrants, equity securities and junior debt securities; (iii) senior loans of foreign issuers that are foreign currency denominated; and (iv) senior loans the interest rate of which are fixed and do not float.

### *Structured Finance Investments*

Highland invests in various structured finance instruments, including asset-backed securities; collateralized loan obligations and collateralized debt obligations; and swaps (including total rate of return swaps) whose rates of return are determined primarily by reference to the total rate of return on one or more loans referenced in such instruments. The rate of return on the structured finance instrument may be determined by applying a multiplier to the rate of total return on the reference loan or loans. Application of a multiplier is comparable to the use of financial leverage, a speculative technique. Leverage magnifies the potential for gain and the risk of loss, because of a relatively small decline in the value of a reference loan could result in a relatively large loss for the value of a structured finance instrument.

### METHOD OF ANALYSIS

For all Client Accounts, we utilize both fundamental and technical analysis methods. Our investment philosophy is rooted in a value-oriented, long-term approach, which combines bottom-up research with top-down technical market analysis. Our analysts follow a rigorous and time-tested bottom-up credit analysis for each credit we manage. We have also devised and applied an institutionalized process of credit evaluation and approval, via our Investment Committee, and have built a dedicated experienced restructuring team that has been integrated into Highland's investment process.

Highland's self-discipline is largely enforced by the ongoing monitoring of individual credit names by the responsible analyst and his or her supervisor.

Other sources of information include obtaining and reviewing due diligence packages prepared by debt issuers and underwriters of institutional private placements and meetings with management of issuers.

### MATERIAL RISKS OF SIGNIFICANT STRATEGIES AND METHODS OF ANALYSIS:

In this section we summarize some of the material risks of Highland's investment strategies and methods of analysis. More complete information about the specific risks associated with each strategy or Client Account is available in the applicable offering documents. All methods of investments in securities and loans involve risk of loss including risk that a Client will lose the entire value of their investment.

### *Allocation of Investments*

There is a risk that the allocations methodology employed by Highland will not result in optimal allocation and may disadvantage one Client Account while benefiting another Client Account. Since the process involves human input there is the risk that

human error may cause harm to a Client Account. Poor or mistaken allocation decisions could result in the loss of money for investors.

#### *Credit Risk*

Clients engage in transactions in securities and financial instruments that involve counterparties. Under certain conditions, a counterparty to a transaction could default or the market for certain securities and/or financial instruments may become illiquid. There is a risk that the issuer of a fixed income security will be unable to make timely principal and interest payments on the security. Certain Clients invest in securities rated below investment grade (which are commonly referred to as “high yield” securities or “junk” securities). These investments are regarded as predominately speculative with respect to the issuer’s continuing ability to meet principal and interest payments. The downgrade of a security held by a Client Account may decrease its value. Securities are subject to varying degrees of credit risk, which are often reflected in ratings assigned by commercial rating companies such as Moody’s Investor Service, Standard & Poor’s Corporation, Duff & Phelps Credit Rating Co. and Fitch Investors Service.

#### *Currency Risk*

If a Client Account invests directly in non-U.S. currencies or in securities of issuers that trade in, and receive revenues in, non-U.S. currencies, or in derivatives that provide exposure to non-U.S. currencies, it will be subject to the risk that those currencies will decline in value relative to the U.S. dollar, or, in the case of hedging positions, that the U.S. dollar will decline in value relative to the currency being hedged. Currency rates in foreign countries may fluctuate significantly over short periods of time for a number of reasons, including changes in interest rates, intervention (or the failure to intervene) by U.S. or foreign governments, central banks or supranational entities such as the International Monetary Fund, or by the imposition of currency controls or other political developments in the United States or abroad. As a result, a Client’s investments in foreign currency-denominated securities may reduce the returns of the Client Account.

#### *Derivatives Risk*

Derivatives, such as futures and options, are subject to the risk that changes in the value of a derivative may not correlate perfectly with the underlying asset, rate or index. Derivatives also expose the Client to the credit risk of the derivative counterparty. Derivative contracts may expire worthless and the use of derivatives may result in losses to the Client.

### *Frequency of Trading*

Some of the strategies and techniques to be employed by Highland require frequent trades to take place and, as a consequence, portfolio turnover and brokerage commissions will be greater than for other investment vehicles of similar size that do not employ frequent trading techniques.

### *Hedging*

Highland may (but is not required to) utilize financial instruments both for investment purposes and for risk management purposes in order to (i) protect against possible changes in the market value of a Client Account resulting from fluctuations in the markets and changes in interest rates; (ii) protect the unrealized gains in the value of a Client Account; (iii) facilitate the sale of any such investments; (iv) enhance or preserve returns, spreads or gains on any investment in a Client Account; (v) hedge against a directional trade; (vi) hedge the interest rate, credit or currency exchange rate on any of financial instruments; (vii) protect against any increase in the price of any financial instruments Highland anticipates purchasing at a later date; or (viii) act for any other reason that the Highland deems appropriate. For a variety of reasons, Highland may not seek to establish a perfect correlation between such hedging instruments and the portfolio holdings being hedged. Such imperfect correlation may prevent a Client from achieving the intended hedge or expose the Client to risk of loss. The successful utilization of hedging and risk management transactions requires skills complementary to those needed in the selection of portfolio holdings. Moreover, it should be noted that the Client Account will be exposed to certain risks that cannot be hedged.

### *Illiquid Securities*

Highland may cause a Client to invest in a security that is illiquid. This could present a problem in realizing the prices quoted (selling a bond at or near its true value) and in effectively trading the position(s). The primary measure of liquidity is the size of the spread between the bid price and the offer price quoted by a dealer. The greater the dealer spread, the greater the liquidity risk. Liquidity risk is less relevant for investments that are intended to be held until maturity. Lack of liquidity means Highland may not be able to sell such investments at prices that reflect Highland's assessment of their value or the amount paid for such investments. Illiquidity may result from the absence of an established market for the investments as well as legal, contractual or other restrictions on their resale by Highland and other factors. Furthermore, the nature of Highland's investments, especially those in financially distressed companies, may require a long holding period prior to profitability.



### *Inflation Risk*

Inflation risk results from the variation in the value of cash flows from a security due to inflation, as measured in terms of purchasing power. For example, if Highland purchases a 5 year bond in which it can realize a coupon rate of 5 percent, but the rate of inflation is 6 percent, then the purchasing power of the cash flow has declined. For securities other than adjustable bonds or floating rate bonds, the investment is exposed to inflation risk because the interest rate the issuer promises to make is fixed for the life of the security. To the extent that interest rates reflect the expected inflation rate, floating rate bonds have a lower level of inflation risk.

### *Investments in Distressed Assets*

Debt obligations and other securities of distressed companies will by their nature relate to companies in unstable financial condition and entail substantial inherent risks. Consequently, many of these companies will likely have significantly leveraged capital structures, making them highly sensitive to declines in revenues and to increases in expenses and interest rates. The leveraged capital structure of such investments will increase the exposure of the portfolio companies to adverse economic factors such as downturns in the economy or deterioration in the condition of the portfolio company or its industry. Distressed investing also involves significant expenses of legal counsel, experts, consultants and other third parties.

### *Investments in Equity Securities*

Investments in public equities are subject to the risk that stock prices will fall over short or long periods of time. In addition, common stock represents a share of ownership in a company, and rank after bonds and preferred stock in their claim on the company's assets in the event of bankruptcy.

### *Investments in Foreign Securities*

A Client may invest a portion of its assets in securities of companies domiciled or operating in one or more foreign countries. Investing in foreign securities involves considerations and possible risks not typically involved in investing in securities of companies domiciled and operating in the U.S., including instability of some foreign governments, the possibility of expropriation, limitations on the use or removal of funds or other assets, foreign currency risk, changes in governmental administration or economic or monetary policy (in the U.S. or abroad) or changed circumstances in dealings between nations. The application of foreign tax laws (e.g., the imposition of withholding taxes on dividend or interest payments) or confiscatory taxation may also affect investment in foreign securities. Higher expenses may result from investment in foreign securities than would from investment in domestic securities because of the costs that must be incurred in connection with conversion between various currencies



and foreign brokerage commissions that may be higher than in the U.S. Foreign securities markets also may be less liquid, more volatile and subject to less governmental supervision than in the U.S., including lack of uniform accounting, auditing and financial reporting standards and potential difficulties in enforcing contractual obligations.

*Investments in Structured Finance Instruments*

Highland may cause Clients to invest in structured finance instruments. A portion of leveraged loans, high yield debt securities, structured finance instruments and synthetic securities (collectively the “Collateral Debt Obligations”) may consist of equipment trust certificates, collateralized mortgage obligations, collateralized bond obligations, collateralized loan obligations or similar instruments. Structured finance instruments present risks similar to those of the other types of Collateral Debt Obligations in which the Client may invest and such risks may be of greater significance in the case of structured finance instruments. Moreover, investing in structured finance instruments entails a variety of unique risks, including prepayment risk. In addition, the performance of a structured finance instrument will be affected by a variety of factors, including its priority in the capital structure of the issuer thereof, the availability of any credit enhancement, the level and timing of payments and recoveries on and the characteristics of the underlying receivables, loans or other assets that are being securitized, remoteness of those assets from the originator or transferor, the adequacy of and ability to realize upon any related collateral and the capability of the servicer of the securitized assets. Each structured finance instrument to be purchased by a Client must be rated by a rating agency.

*Investments in Synthetic Securities*

Highland may cause Clients to invest in synthetic securities. In addition to credit risks associated with holding non-investment grade loans and high yield debt securities, with respect to synthetic securities, Highland or its Clients will usually have a contractual relationship only with the counterparty of such synthetic securities, and not the obligor on a reference obligation (the “Reference Obligor”). Such agreement generally stipulates that Highland or its Client will have no right to directly enforce compliance by the Reference Obligor with the terms of the reference obligation (defined herein as the debt security or other obligation upon which the synthetic security is based), nor any rights of set-off against the Reference Obligor, nor have any voting rights with respect to the reference obligation. In addition, in the event of insolvency of the counterparty, the Client will be treated as a general creditor of such counterparty, and will not have any claim with respect to the reference obligation. Consequently, the Client will be subject to the credit risk of the counterparty as well as that of the Reference Obligor. As a result, concentrations of synthetic securities in any one counterparty subject the notes to an additional degree

of risk with respect to defaults by such counterparty as well as by the Reference Obligor. Highland will not perform independent credit analyses of the counterparties, any such counterparty, or an entity guaranteeing such counterparty, individually or in the aggregate.

#### *Investments in Senior Secured Loans*

Senior secured loans have significant credit risks and material losses may occur. As with other debt obligations, claims and collateral may be difficult to enforce in the event of a default. No assurance can be made that full or significant recovery of principal and/or interest will be received or that any collateral recovered will be marketable or sufficient.

#### *Leverage*

When deemed appropriate by Highland and subject to applicable regulations, a Client may use leverage in its investment program, including the use of borrowed funds and investments in certain types of options, such as puts, calls and warrants, which may be purchased for a fraction of the price of the underlying securities while giving the purchaser the full benefit of movement in the market of those underlying securities. While such strategies and techniques increase the opportunity to achieve higher returns on the amounts invested, they also increase the risk of loss. To the extent a Client purchases securities with borrowed funds, its net assets will tend to increase or decrease at a greater rate than if borrowed funds are not used. The level of interest rates generally, and the rates at which such funds may be borrowed in particular, could affect the operating results of the Client. If the interest expense on borrowings were to exceed the net return on the portfolio securities purchased with borrowed funds, the Client's use of leverage would result in a lower rate of return than if the Client were not leveraged.

#### *Maturity Risk*

In certain situations, Highland may purchase a bond of a given maturity as an alternative to another bond of a different maturity. Ordinarily, under these circumstances, Highland will make an adjustment to account for the differential interest-rate risks in the two bonds. This adjustment, however, makes an assumption about how the interest rates at different maturities will move. To the extent that the yield movements deviate from this assumption, there is a yield-curve or maturity risk. Another situation where yield-curve risk should be considered is in the analysis of bond swap transactions where the potential incremental returns are dependent entirely on the parallel shift assumption for the yield curve.

### *Market or Interest Rate Risk*

The price of most fixed income securities move in the opposite direction of the change in interest rates. For example, as interest rates rise, the price of fixed income securities fall. If a Client holds a fixed income security to maturity, the change in its price before maturity will have little impact on the Client's performance; however, if the Client has to sell the fixed income security before the maturity date, an increase in interest rates will result in a loss. Senior secured bank loans generally pay interest at rates that are determined periodically by reference to a base lending rate plus a premium. These rates often are re-determined either daily, monthly, quarterly or semi-annually. Recently, domestic and international markets have experienced a period of acute stress starting in the real estate and financial sectors and then moving to other sectors of the world economy. This stress has resulted in unusual and extreme volatility in the equity and debt markets and in the prices of individual investments. These market conditions could add to the risk of short-term volatility of investments.

### *Options*

A Client may use a number of option strategies. Put options and call options typically have similar structural characteristics and operational mechanics regardless of the underlying instrument on which they are purchased or sold. A put option gives the purchaser of the option, upon payment of a premium, the right to sell, and the writer the obligation to buy, the underlying security, commodity, index, currency or other instrument at the exercise price. A call option, upon payment of a premium, gives the purchaser of the option the right to buy, and the seller the obligation to sell, the underlying instrument at the exercise price.

With certain exceptions, exchange listed options generally settle by physical delivery of the underlying security or currency, although in the future cash settlement may become available. Index options are cash settled for the net amount, if any, by which the option is "in-the-money" (i.e., where the value of the underlying instrument exceeds, in the case of a call option, or is less than, in the case of a put option, the exercise price of the option) at the time the option is exercised. Frequently, rather than taking or making delivery of the underlying instrument through the process of exercising the option, listed options are closed by entering into offsetting purchase or sale transactions that do not result in ownership of the new option. The Client's ability to close out its position as a purchaser or seller of a listed put or call option is dependent, in part, upon the liquidity of the option market.

Over-the-counter ("OTC") options are purchased from or sold to securities dealers, financial institutions or other parties ("Counterparties") through direct bilateral agreement with the Counterparty. In contrast to exchange listed options, which generally have standardized terms and performance mechanics, all the terms of an

OTC option, including such terms as method of settlement, term, exercise price, premium, guarantee, and security, are set by negotiation of the parties. Unless the parties provide for it, there is no central clearing or guaranty function in an OTC option. As a result, if the Counterparty fails to make or take delivery of the security, currency or other instrument underlying an OTC option it has entered into with the Client or fails to make a cash settlement payment due in accordance with the terms of that option, the Client will lose any premium it paid for the option as well as any anticipated benefit of the transaction.

If a put or call option purchased by the Client were permitted to expire without being sold or exercised, its premium would be lost by the Client. The risk involved in writing a put option is that there could be a decrease in the market value of the underlying security caused by rising interest rates or other factors. If this occurred, the option could be exercised and the underlying security would then be sold to the Client at a higher price than its current market value. The risk involved in writing a call option is that there could be an increase in the market value of the underlying security caused by declining interest rates or other factors. If this occurred, the option could be exercised and the underlying security would then be sold by the Client at a lower price than its current market value. Purchasing and writing put and call options and, in particular, writing “uncovered” options are highly specialized activities and entail greater than ordinary investment risks.

#### *Short Sales*

A Client may sell securities short. Short selling involves the sale of a security that the Client does not own and must borrow in order to make delivery in the hope of purchasing the same security at a later date at a lower price. In order to make delivery to its purchaser, the Client must borrow securities from a third party lender. The Client subsequently returns the borrowed securities to the lender by delivering to the lender the securities it receives in the transaction or by purchasing securities in the open market. The Client must generally pledge cash with the lender equal to the market price of the borrowed securities. This deposit may be increased or decreased in accordance with changes in the market price of the borrowed securities. During the period in which the securities are borrowed, the lender typically retains his right to receive interest and dividends accruing to the securities. In exchange, in addition to lending the securities, the lender generally pays a fee for the use of the Client's cash. This fee is based on prevailing interest rates, the availability of the particular security for borrowing and other market factors.

#### *Valuation of Portfolio Investments*

From time to time, special situations affecting the valuation of the investments (such as limited liquidity, unavailability or unreliability of third-party pricing information

and acts or omissions of service providers to the Client) could have an impact on the value of a Client's investment, particularly if prior judgments as to the appropriate valuation of an investment should later prove to be incorrect after a net asset value-related calculation or transaction is completed. Generally, Highland is not required to make retroactive adjustments to prior subscription or withdrawal transactions, management fees or performance allocations based on subsequent valuation data. In addition, Highland may, but is not required to, discount the value of its positions due to limited liquidity, concentration levels or for other reasons. Due to the nature of its investments, Highland may not be able to place a precise value on positions and therefore may need to estimate values.

## ITEM 9. DISCIPLINARY INFORMATION

On September 25, 2014, Highland Capital Management, L.P. (“Highland”) entered into a settlement with the Securities and Exchange Commission (“SEC”) resulting in the SEC issuing an order. This order resolves the SEC’s allegations that Highland violated Sections 204(a) and 206(3) of the Investment Advisers Act of 1940 (“Advisers Act”) and Rule 204-2 thereunder by trading securities between its Clients’ accounts and accounts in which Highland and its principals maintained an ownership interest without adhering to certain requirements set forth by the Advisers Act. The transactions occurred between 2007 and 2009, and many were executed in an effort to generate or maintain liquidity for the advised accounts during September and October 2008. Specifically, the order found that, during the relevant time period, Highland engaged in a number of transactions with its Client advisory accounts without disclosing in writing to those Clients that Highland was acting as principal, or obtaining Client consent to the transactions, before the trades were completed. Highland did ultimately receive Client consent for many of the transactions; however, this consent was received after the transactions had settled, and therefore did not comply with the requirements of Advisers Act Section 206(3). In addition, the order found that, during the relevant time period, Highland failed to keep and maintain true, accurate and current certain books and records as required by the Advisers Act.

The order requires Highland to cease and desist from committing or causing any violations and any future violations of Advisers Act Sections 204(a) and 206(3) and Rule 204-2; censures Highland; and requires Highland to pay a civil monetary penalty of \$225,000. Highland was also required to comply with certain undertakings, including retaining an independent consultant to conduct a comprehensive review of Highland’s compliance and control systems relating to principal trades, and the creation and retention of its books and records. As of the date hereof, all such undertakings have been successfully completed.



## ITEM 10. OTHER FINANCIAL INDUSTRY ACTIVITIES AND AFFILIATIONS

Highland and its advisory affiliates manage various strategies and some strategies are managed by more than one adviser. For this reason, certain Clients of Highland (or Clients of Highland's advisory affiliates) may be referred to and enter into advisory agreements with such affiliated adviser. Neither Highland nor its advisory affiliates charge a fee for such referral.

### BROKER-DEALER, BANKING, AND CONSULTING AFFILIATES

Mr. Dondero indirectly owns a majority interest in NexBank Capital, Inc., whose wholly owned subsidiaries include Nexbank Securities, Inc. (also doing business as Nexbank Capital Advisors and Nexbank Wealth Advisors)("NexBank Securities"), and NexBank SSB.. Certain employees of Highland, including James Dondero and Mark Okada, serve on the Board of Directors of Nexbank.

#### *NexBank Securities, Inc.*

NexBank Securities is a registered broker-dealer and a Member of FINRA/SIPC. It may provide distribution assistance in connection with the sale or placement of funds managed by Highland. NexBank Securities, Inc., also doing business as NexBank Advisors, which is a SEC registered investment adviser.

#### *NexBank, SSB*

NexBank, SSB, a state chartered bank, is an affiliate of Highland and may, from time to time, provide banking and agency services to portfolio companies in which Client Accounts may be invested. Client Accounts and portfolio companies may invest in assets originated by, or enter into loans, borrowings and/or financings with NexBank, including in primary or secondary transactions. These services generally may result in compensation to NexBank, SSB in various forms, including administrative agent fees, structuring fees, origination and syndication fees, and assignment fees. As a result, we have an incentive to select, or attempt to influence the selection of, NexBank for such services. Fees are charged at rates competitive with those offered by third parties. Highland may also refer Client Accounts or controlled investments to NexBank, SSB for banking services. NexBank, SSB may charge its customary fees for the provision of such banking services.

To the extent permitted by applicable law, NexBank, SSB, may sell or offer participations to Highland Accounts in a variety of commercial loans for which NexBank will receive compensation.

*Highland Capital Funds Distributor, Inc.*

Highland Capital Funds Distributor, Inc., a SEC-registered broker dealer and a Member of FINRA/SIPC, is under common control through James Dondero's indirect ownership of Highland Capital Funds Distributor. It may provide distribution assistance in connection with the sale or placement of funds managed by Highland.

INVESTMENT ADVISER AFFILIATES

A related person of Highland is the general partner of a number of other collective investment vehicles organized as partnerships including those managed by the following affiliated investment advisers:

*Acis CLO Management, LLC*

Acis CLO Management LLC is a Relying Adviser and files a single Form ADV with Highland, the Filing Adviser. Therefore, Acis CLO Management LLC is under common control with Highland.

*Falcon E&P Opportunities GP, LLC*

Falcon E&P Opportunities GP, LLC, a SEC-registered investment adviser, may be deemed to be under common control with us because James Dondero controls this entity.

*Highland Capital Management Fund Advisors, L.P.*

Highland Capital Management Fund Advisors, L.P. a SEC-registered investment adviser, is under common control with us because James Dondero controls the Highland Capital Management Fund Advisors general partner.

Additionally, Highland Capital Management Fund Advisors serves as advisor or sub-advisor to investment companies registered under the Investment Company Act of 1940, as amended.



*Highland Capital Management Latin America, L.P.*

Highland Capital Management Latin America, L.P. is a Relying Adviser and files a single Form ADV with Highland, the Filing Adviser. Therefore, Highland Capital Management Latin America is under common control with Highland.

*Highland Capital Management Korea Limited*

Highland Capital Management Korea Limited is a Relying Adviser and files a single Form ADV with Highland, the Filing Adviser. Therefore, Highland Capital Management Korea Limited is under common control with Highland.

*Highland HCF Advisor, Ltd.*

Highland HCF Advisor, Ltd. is a Relying Adviser and files a single Form ADV with Highland, the Filing Adviser. Therefore, Highland HCF Advisor is under common control with Highland.

*NexPoint Advisors, L.P.*

NexPoint Advisors, L.P., a SEC-registered investment adviser, is under common control with us because James Dondero controls the NexPoint Advisors general partner.

Thomas Surgent, our Chief Compliance Officer, is also the Chief Compliance Officer of Acis CLO Management, LLC, Highland Capital Management Latin America, L.P., Highland Capital Management Korea Limited, and Highland HCF Advisor, Ltd. Jason Post is the Chief Compliance Officer of Highland Capital Management Fund Advisors, L.P., and NexPoint Advisors, L.P. Eric Holt is the Chief Compliance Officer of NexBank Securities, Inc., also doing business as NexBank Wealth Advisors.

Highland and/or Highland personnel provide advisory services to each of these affiliated investment advisors, with the exception of Falcon E&P Opportunities GP, LLC, either through sub-advisory or “dual hatting” arrangements with respect to Highland personnel. In addition Highland is a party to Shared Services Agreement with each of these advisors, under which Highland provides certain administrative and back office services to such advisors, including finance and accounting, human resources, marketing, legal, information technology and operations.

#### INSURANCE COMPANY AFFILIATES

Highland Capital Management Services, Inc. is an affiliate of Highland and parent company of Governance Re Ltd., a captive insurance agency issuing directors & officers’ liability insurance and employment practice liability insurance to Highland its affiliates, and their respective portfolio companies. NexVantage Title Services is a title insurance company

affiliated with NexBank and Highland, which may provide title insurance with respect to real property investments owned by Client Accounts or their portfolio companies. A conflict of interest exists due to the fact that these entities receive premiums from portfolio companies and/or Client Accounts. As a result, Highland is incentivized to choose these affiliates to provide these services over a third party even though such party's services may be better suited for the company. Other Highland affiliates may provide insurance related products or services from time to time to Clients and/or portfolio companies and receive arm's length fees for such services. See "Conflicts of Interest," in the section titled Code of Ethics, Participation of Interest in Client Transactions and Personal Trading.

#### INDEPENDENT BUSINESS ENTITIES

Employees, including the owners, of Highland also own personal interests in a variety of independent business entities. A conflict of interest exists due to the potential for the owners' personal relationships and financial interests to conflict with our Client's interests.

#### BUSINESS ACTIVITIES WITH PORTFOLIO COMPANIES

Highland or its affiliates provide on a periodic basis certain services to portfolio companies including, but not limited to, forensic accounting, interim management consulting services and merger and acquisition advisory services. Highland or our affiliates may also furnish operational consulting services to certain portfolio companies of Highland's Clients. The time spent by Highland with respect to such activities depends upon a number of factors including the size of the investment, the relationship with the portfolio company and the financial and strategic position of such company. Highland or its affiliated advisors (including employees) may be directly or indirectly compensated for such services provided such compensation is received as a result of an arm's length contract between the company and such person. Employees of Highland may be granted equity or options in the portfolio companies for which they provide certain services.

Additional information regarding potential conflicts of interest arising from Highland's relationship and activities with its affiliates is provided in the section titled Code of Ethics, Participation or Interest in Client Transactions and Personal Trading.

## **ITEM 11. CODE OF ETHICS, PARTICIPATION OR INTEREST IN CLIENT TRANSACTIONS AND PERSONAL TRADING**

Highland maintains a policy of strict compliance with the highest standards of ethical business conduct and the provisions of applicable federal securities laws, including rules and regulations promulgated by the SEC, and has adopted policies and procedures described in its Code of Ethics. The Code of Ethics applies to each employee of Highland and any other “access person” as defined under the Advisers Act. It is designed to ensure compliance with legal requirements of Highland’s standard of business conduct.

A complete copy of Highland’s Code of Ethics is available to any Client or prospective Client upon request.

### **STANDARDS OF CONDUCT**

Highland and its access persons are expected to comply with all applicable federal and state laws and regulations. Access persons are expected to adhere to the highest standards of ethical conduct and maintain confidentiality of all information obtained in the course of their employment and bring any risk issues, violations, or potential violations to the attention of the Chief Compliance Officer. Access persons are expected to deal with Clients fairly and disclose any activity that may create an actual or potential conflict of interest between them and Highland or Client.

### **ETHICAL BUSINESS PRACTICES**

Falsification or alteration of records or reports, also known as a prohibited financial practice, or knowingly approving such conduct is prohibited. Payments to government officials or employees are prohibited except for political contributions approved by our Chief Compliance Officer. We seek to outperform our competition fairly and honestly and seek competitive advantages through superior performance not illegal or unethical dealings. Access persons are strictly prohibited from (i) participating in online blogging and communication with the media, unless approved by the Chief Compliance Officer or the Compliance Department, and (ii) spreading of false rumors pertaining to any publicly traded company.

### **CONFIDENTIALITY**

Employees must maintain the confidentiality of Highland’s proprietary and confidential information, and must not disclose that information unless the necessary approval is obtained. Highland has a particular duty and responsibility, as investment adviser, to safeguard Client information. Information concerning the identity and transactions of investors is confidential, and such information will only be disclosed to those employees and outside parties who need to know it in order to fulfill their responsibilities.

## GIFT AND ENTERTAINMENT POLICY

Access persons are permitted, on occasion, to accept gifts and invitations to attend entertainment events. When doing so, however, employees should always act in our best interests and that of our Clients and should avoid any activity that might create an actual or perceived conflict of interest or impropriety in the course of our business relationship. Under no circumstances may (i) gifts of cash or cash equivalents be accepted or (ii) may any gifts be received in consideration or recognition of any services provided to or transactions entered into by, Client Accounts.

## PERSONAL TRADING

### *Personal Trading Policy*

Access persons are allowed to trade reportable securities during designated time periods, however all transactions in reportable securities other than ETFs must be pre-approved by the Chief Compliance Officer or his/her designee. Except in very limited circumstances approved by the Chief Compliance Officer, access persons are not permitted to trade any security of which we or a Client own any portion of the capital structure or that is on our restricted list without permission. Access persons who violate the personal trading policy are reprimanded in accordance with the sanctions provisions outlined in the Code of Ethics. Personal securities transactions are reviewed by the Chief Compliance Officer or his/her designee for compliance with the personal trading policy and applicable SEC rules and regulations.

### *Prohibition against Insider Trading*

Highland forbids any access person from trading, either personally or on behalf of others, including Clients advised by Highland, on material non-public information or communicating material non-public information to others in violation of the law or duty owed to another party. This conduct is frequently referred to as “insider trading”. The concepts of material non-public information, penalties for insider trading, and processes for identifying insider trading are addressed in detail in the Compliance Manual and Code of Ethics.

### *Reporting Requirements*

In compliance with SEC rules, access persons are required to disclose all of their personal brokerage accounts and holdings within 10 days of initial employment with Highland, within 10 days of opening a new account, and annually thereafter. Additionally, the last day of the month following each quarter-end, all access persons must report all transactions in reportable securities over which the access person had any direct or indirect beneficial ownership. Access persons are also required annually to affirm all reportable transactions from the prior year.

## POTENTIAL CONFLICTS

Highland, its affiliates and their respective officers, directors, trustees, stockholders, members, partners and employees and their respective funds and investment accounts (collectively, the “Related Parties”) engage in a broad range of activities, including activities for their own account and for the accounts of Clients. This section describes various potential conflicts that may arise in respect of the Related Parties, as well as how we address such conflicts of interest. The discussion below does not describe all conflicts that may arise.

Any of the following potential conflicts of interest will be discussed and resolved on a case by case basis. Our determination as to which factors are relevant, and the resolution of such conflicts, will be made using our best judgment, but in our sole discretion. In resolving conflicts, we will take into consideration the interests of the relevant Clients, the circumstances giving rise to the conflict and applicable laws. Certain procedures for resolving specific conflicts of interest are set forth below.

### *Allocation of Investment Opportunities*

Highland, together with its affiliated advisors (the “Related Advisors”), acts as investment adviser to Clients that have similar investment objectives and pursue similar strategies. Certain investments identified by the Related Advisors may be appropriate for multiple Clients. Investment decisions for such Clients are made by the applicable Related Advisors in their best judgment, but in their discretion, taking into account such factors as they believe relevant. Such factors may include investment objectives, regulatory restrictions, current holdings, availability of cash for investment, the size of investments generally, risk-return considerations, tax consequences, and limitations and restrictions on a Client’s Account that are imposed by such Client. In addition, if it is fair and reasonable that certain Clients are fully filled of their appetite before others (e.g., for tax considerations, to avoid de minimis partial allocations, to cover or close out an existing position to mitigate risk or losses, etc.), then these Clients may receive full or disproportionate allocations, with the remaining amounts allocated in accordance with normal procedures among the other participating Clients. One or more of the foregoing considerations in this paragraph may (and are often expected to) result in allocations among accounts other than on a pari passu basis. Accordingly, particular investment may be bought or sold for only one Client or in different amounts and at different times for more than one but less than all Clients, even though it could have been bought or sold for other Clients at the same time. Likewise, a particular investment may be bought for one or more Clients when one or more other Clients are selling the investment. In addition, purchases or sales of the same investment may be made for two or more Clients on the same date. There can be no assurance that a Client will not receive less (or more) of a certain investment than it would otherwise receive if the applicable Related Advisors did not have a conflict of interest among Clients.

In effecting transactions, it is not always possible, or consistent with the investment objectives of the Related Advisors' various Clients, to take or liquidate the same investment positions at the same time or at the same prices. Certain investment restrictions may limit the Related Advisors' ability to act for a Client and may reduce performance. Regulatory and legal restrictions (including restrictions on aggregated positions) may also restrict the investment activities of the Related Advisors and result in reduced performance.

The Related Advisors seek to manage and/or mitigate these potential conflicts of interest described by following procedures with respect to the allocation of investment opportunities their Clients, including the allocation of limited investment opportunities. Our allocation policy is based on a fundamental desire to treat each Client Account fairly over time.

In addition to the investment strategies implemented by the portfolio managers for each of our Clients, such portfolio managers may also give trading desk personnel of the adviser general authorization to enter into a limited amount of short-term trades (purchases expected to be sold within 15 business days) in debt instruments on behalf of such Clients. Over time, it is expected that these trades will not exceed 2% of each such Client's assets. Such investments executed by authorized traders are generally allocated on a weighted rotational basis, based on the AUM of the accounts eligible to participate in such investment opportunities.

#### *Investment Negotiation*

In order to ensure compliance with Section 17(d) under the Investment Company Act whenever an investment professional proposes to negotiate a term other than price for an investment (including any amendments), he/she must check to see if the investment (or any other position in the issuer's capital structure) is held (or proposed to be invested) in any retail accounts of our advisory affiliates.

If the investment is held in any retail accounts, that person must contact the Chief Compliance Officer for guidance.

- (i) The transaction is generally permitted if all accounts are in the same part of the capital structure and participate in the investment pro rata
- (ii) Alternatively, impose "Chinese Wall" between retail/institutional investment decision-making

One person can negotiate, provided final investment decision still made separately.

May also consult outside counsel and/or the retail board for guidance.



*Capital Structure Conflicts*

Conflicts will arise in cases when Clients of the Related Advisors invest in different parts of an issuer's capital structure, including circumstances in which one or more Clients own private securities or obligations of an issuer and other Clients may own public securities of the same issuer. In addition, one or more Clients may invest in securities, or other financial instruments, of an issuer that are senior or junior to securities, or financial instruments, of the same issuer that are held by or acquired for, one or more other Clients. If such issuer encounters financial problems, decisions related to such securities (such as over the terms of any workout or proposed waivers and amendments to debt covenants) will raise conflicts of interests. For example, a Client holding debt securities of the issuer may be better served by a liquidation of the issuer in which it may be paid in full, whereas a Client holding equity securities of the issuer might prefer a reorganization that holds the potential to create value for the equity holders.

In the event of conflicting interests within an issuer's capital structure, the Related Advisors will generally pursue the strategy that reflects what would be expected to be negotiated in an arm's length transaction with due consideration being given to our fiduciary duties to each of our accounts (without regard to the nature of the fees received from such accounts):

- This strategy may be recommended by one or more investment professionals of the Related Advisors
- A single person may represent more than one part of an issuer's capital structure
- The recommended course of action will be presented to our Conflicts Committee for final determination as to how to proceed. We may elect, but are not required, to assign different teams to make recommendations for different parts of the capital structure as the Conflicts Committee determines in its discretion.
- It is acknowledged that the applicable retail portfolio manager will separately and independently make his or her decision on suitability as to the course of action for the applicable retail portfolio and will leave the Conflicts Committee meeting prior to the final determination being made by the Conflicts Committee.

The Related Advisors may elect, but are not required, to assign different teams to make recommendations for different parts of the capital structure as the Conflicts Committee determines in its discretion.

In the event any Related Parties serve on the Board of the subject company, they may recuse themselves from voting on transactions involving a capital structure conflict.

- Related Party board members may still make recommendations to the Conflicts Committee

- If any such persons are also on the Conflicts Committee, they may recuse themselves from the Committee's determination.

The Related Advisors may use external counsel for guidance and assistance.

The foregoing procedures are not applicable to the advisors to retail accounts, which advisors generally make their own independent determination as to the course of action that is most appropriate for the applicable retail accounts.

#### *Position Conflicts*

Another type of conflict may arise if we cause one Client account of a Related Advisor to buy a security and another Client account to sell or short the same security. Currently, such opposing positions are generally not permitted within the same account without prior trade approval by the Chief Compliance Officer. However, a portfolio manager may enter into opposing positions for different Clients to the extent each such Client has a different investment objective and each such position is consistent with the investment objective of the applicable Client. In addition, transactions in investments by one or more affiliated Client accounts may have the effect of diluting or otherwise disadvantaging the values, prices or investment strategies of other Client accounts.

Generally, a Related Advisor does not purchase, sell or hold securities on behalf of Clients contrary to the current recommendations made to other affiliated Client accounts. However, because certain Client accounts may have investment objectives, strategies or legal, contractual, tax or other requirements that differ (such as the need to take tax losses, realize profits, raise cash, diversification, etc.), a Related Advisor may purchase, sell or continue to hold securities for certain Client accounts contrary to other recommendations. In addition, a Related Advisor may be permitted to sell securities or instruments short for certain Client accounts and may not be permitted to do so for other affiliated Client accounts.

#### *Principal Trading*

The Related Advisors, through their ownership interest in certain Unregistered Investment Funds, may be deemed a *related person* of such entity. In situations where we determine that we are a *related person* by our ownership of greater than 25% of such entity, such fund is considered a "*Principal Account*."

To the extent a Related Advisor wishes to trade an asset from a Client account to or from a Principal Account (a "Principal Cross Trade"), the SEC has stated that the Principal Cross Trade may only occur if the Client account on the other side from the Principal Account consents to the trade after a disclosure by the Related Advisor of



all material facts. Our Compliance Manual sets forth procedures for executing both cross trades and principal cross trades.

#### *Cross Trading*

In an effort to reduce transaction costs, increase execution efficiency, and capitalize on timing opportunities, we may execute cross trades, or sell a security for one affiliated Client to another affiliated Client, without interposing a broker-dealer. All cross trades are subject to the cross trade procedures set forth in our Compliance Manual. Cross trades present an inherent conflict of interest because we and/or our affiliates represent the interest of the buyer and seller in the same transaction. As a result, Clients involved in a cross trade bear the risk that the price obtained from a cross trade may be less favorable than if the trade had been executed in the open market.

#### *Conflicts Related to Investment Activities*

The Related Advisors may buy or sell the same securities for an affiliate's account that they buy or sell for a Client or may pursue the same investment strategies for an affiliate's account as for a Client's. The Related Advisors also may receive greater management or performance-based fees or incentives in connection with managing certain Client accounts than from other Client accounts. In addition, if the Related Advisors allocate a Client's assets among pooled vehicles managed by the Related Advisors, they may have an incentive to allocate assets into vehicles that produce the greatest fees for the Related Advisors. Each of these situations give rise to a potential conflict of interest in the allocation of investment opportunities. In addition, the Related Advisors have an incentive to resolve conflicts of interest in favor of affiliated Clients over non-affiliated Clients. As previously described, the Related Advisors adopted trade allocation policies and procedures that seek to ensure fair and equitable access to investment opportunities for all accounts.

#### *Trade Aggregation*

In some circumstances, the Related Advisors may seek to buy or sell the same securities contemporaneously for multiple Client accounts. The Related Advisors may, in appropriate circumstances, aggregate securities trades for a Client with similar trades for other Clients, but are not required to do so. In particular, the Related Advisors may determine not to aggregate transactions that relate to portfolio management decisions that are made independently for different accounts or if the Related Advisors determine that aggregation is not practicable, not required or inconsistent with Client direction. When transactions are aggregated and it is not possible, due to prevailing trading activity or otherwise, to receive the same price or execution on the entire volume of securities purchased or sold, the various prices may be averaged or allocated on another basis deemed to be fair and equitable. In addition,

under certain circumstances, the Clients will not be charged the same commission or commission equivalent rates in connection with a bunched or aggregated order. The effect of the aggregation may therefore, on some occasions, either advantage or disadvantage any particular Client.

From time to time, aggregation may not be possible because a security is thinly traded or otherwise not able to be aggregated and allocated among all affiliated Client accounts seeking the investment opportunity or a Client may be limited in, or precluded from, participating in an aggregated trade as a result of that Client's specific brokerage arrangements. Also, an issuer in which Clients wish to invest may have threshold limitations or aggregate ownership interests arising from legal or regulatory requirements or company ownership restrictions, which may have the effect of limiting the potential size of the investment opportunity and thus the ability of the applicable Client to participate in the opportunity.

#### *Company Errors*

For the Company's Clients, the Company's responsibility for its trade errors is set forth in the governing documents for the relevant Client. No soft-dollars may be used to satisfy any trade errors. In addition, the Company may not use the securities in one Client's account to settle the trade error in another Client's account.

#### *Conflicts Related to Valuation*

The Related Advisors may have a role in determining asset values with respect to Client accounts and may be required to price an asset when a market price is unavailable or unreliable. This may give rise to a conflict of interest because a Related Advisor may be paid an asset-based fee on certain Client accounts. In order to mitigate these conflicts, the Related Advisors determine asset values in accordance with valuation procedures, which generally are set forth in their applicable Compliance Manual.

#### *Conflicts Related to Investments in Affiliated Funds*

The Related Advisors purchase for Client accounts interests in other pooled vehicles, including Structured Product Vehicles, Unregistered Investment Funds and Retail Funds, offered by Related Parties. Investment by a Client in such a vehicle means Related Parties receive advisory or other fees from the Client in addition to advisory fees charged for managing the Client's Account. The details of any possible fee offsets, rebates or other reduction arrangements in connection with such investments are provided in the documentation relating to the relevant Client account and/or underlying investment vehicle. In choosing between vehicles managed by Related Parties and those not affiliated with Related Parties, Related Parties may have a financial incentive to choose Related Parties-affiliated vehicles over third parties by

reason of additional investment management, advisory or other fees or compensation Related Parties may earn. The potential for fee offsets, rebates or other reduction arrangements may not necessarily eliminate this conflict and Related Parties may nevertheless have a financial incentive to favor investments in Related Parties-affiliated vehicles. If the Related Advisors invest in an affiliated vehicle, a Client should not expect the Related Advisors to have better information with respect to that vehicle than other investors may have (and if the Related Advisors do have better information they may be prohibited from acting upon it in a way that disadvantages other investors).

Additionally, Related Parties may sponsor and manage funds and accounts that compete with the Related Advisors or make investment with funds sponsored or managed by third-party advisers that would reduce capacity otherwise available to the Related Advisors' Clients.

#### *Other Potential Conflicts*

Related Parties may provide services other than advice to a Client, including administration, organizing/managing business affairs, executing and reconciling trades, preparing financials and providing audit support, preparing tax documents, sales and investor relations support, and diligence and valuation services, for additional fees. A potential conflict arises in such circumstances because Related Parties are incentivized to favor its Clients that pay such additional fees. However, the individuals who provide advice to Clients do not provide these additional services.

The Related Advisors may cause a Client to purchase, sell or hold securities of issuers in which Related Parties make a market or has an equity, debt or other financial interest or securities of issuers or other investments in which Related Parties, their officers or employees or their affiliated broker-dealers and other Related Parties and their officers or employees have positions or other financial interests. For example, the Related Advisors may purchase on behalf of a Client unregistered securities for which an affiliate acts as placement agent, which may result in additional fees to the affiliate or assist the affiliate in meeting its contractual obligations. The Related Advisors may also cause a Client to borrow money from Related Parties, and the Related Parties may earn interest or fees on such transactions. Conflicts also may arise if the Related Advisors implement a portfolio decision or strategy (including a decision to hold an investment) for one Client ahead of, or contemporaneously with, another Client. Such transactions may have the effect of diluting or otherwise disadvantaging the values, prices or investment strategies of other Client accounts and could result in one Client receiving more favorable trading results or reduced costs at the expense of the other Client.

Related Parties may invest (or recommend that a Client invest) in securities issued by a Client and may hedge derivative positions by buying or selling securities issued by a Client. A potential conflict may arise in such circumstances because a Related Advisor may be incentivized to favor its Clients that issue securities, or such Clients of its affiliates, over other Clients. In addition to Clients, some of the Related Advisors' service providers are issuers of securities. The Related Advisors may determine that it is in the best interests of a Client to purchase securities issued by one of these entities. The Related Advisors have adopted policies and procedures designed to address conflicts of interest arising from the foregoing activities. Furthermore, it is the Related Advisors' general policy not to take into account the fact that an issuer is a Client, service provider or vendor when making investment decisions.

Certain qualified employees and affiliates may invest in Clients either through general partner entities or as limited partners, shareholders or otherwise. The Related Advisors generally reduce or waive all or a portion of the management fee, performance-based fee related to the investments by such persons.

*Conflicts Related to Information Possessed by or Provided by the Related Advisors*

Certain Related Parties may receive or create information (e.g., proprietary technical models) that is not generally available to the public. The Related Advisors have no obligation to provide such information to Clients or effect transactions for Clients on the basis of such information and in many cases the Related Advisors will be prohibited from trading for the same Clients based on the information. Similarly, some Clients may have access to information regarding Related Parties' transactions or views that is not available to other Clients, and may act on that information through accounts managed by persons other than Related Parties. Such transactions may negatively impact other Clients (e.g., through market movements or decreasing availability or liquidity of securities). Additionally, our personnel or those of our advisory affiliates may from time to time serve on the board of directors of portfolio companies, and in such capacity may recommend investment opportunities to such companies.

*Conflicts Related to the Related Advisors' Relationships with Third Parties*

The Related Advisors may advise third-parties regarding valuation, risk management, transition management and potential restructuring or disposition activities in connection with proprietary or Client investments, which may create an incentive to purchase securities or other assets from those third parties or engage in related activities to bid down the price of such assets, which may have an adverse effect on a Client.

The Related Advisors may work with pension or other institutional investment consultants and such consultants may also provide services to the Related Advisors. Consultants may provide brokerage execution services to Related Parties and Related Parties may attend conferences sponsored by consultants. The Related Advisors also may be hired to provide investment management or other services to a pension or other institutional investment consultant that works with a Client, which may create conflicts.

Related Parties may in-source or out-source to third parties certain processes or functions, which may give rise to conflicts. There may be conflict when negotiating with third-party service providers if Related Parties bear operational expenses of various Clients to the extent that a given fee structure would tend to place more expense on Clients for which Related Parties have a greater entitlement to reimbursement or less expense on Clients for which Related Parties have lesser (or no) entitlement to reimbursement. Related Parties may provide information about a Client's portfolio positions to unrelated third parties to provide additional market analysis and research to Related Parties and they may use such analysis to provide investment advice to other Clients.

Related Parties may purchase information (such as periodicals, conference participation, papers, surveys) from professional consultant firms, and such firms may have an incentive to give favorable evaluations of Related Parties to their Clients.

In selecting broker-dealers that provide research or other products or services that are paid with soft dollars, conflicts may arise between a Related Advisor and a Client because a Related Advisor may not produce or pay for these benefits but may use brokerage commissions generated by Client transactions. Soft dollar arrangements may also give a Related Advisor an incentive to select a broker-dealer based on a factor other than the Related Advisor's interest in receiving the most favorable execution. Conflicts of interest related to soft dollar relationships with brokerage firms may be particularly influential to the extent that a Related Advisor uses soft dollars to pay expenses it might otherwise be required to pay itself. Furthermore, research or brokerage services obtained using soft dollars or that are bundled with trade execution, clearing, settlement or other services provided by a broker-dealer may be used in such a way that disproportionately benefits one Client over another (*e.g.*, economics of scale or price discounts). For example, research or brokerage services paid for through one Client's commission may not be used in managing that Client's account. Additionally, where a research product or brokerage service has a mixed-use, determining the appropriate allocation of the product or service may create conflicts. Please refer to the section titled Brokerage Practices for information regarding the Related Advisors' use of soft dollars.



Conflicts may arise where a Related Advisor has the responsibility and authority to vote proxies on behalf of its Clients. Please refer to the section titled Voting Client Securities for information regarding the policies and procedures governing the Related Advisors' proxy voting activities.

Related Parties may serve on the boards of directors and/or investment committees of external organizations, including those organizations that are currently or may become Clients of Related Parties, and such service may present conflicts of interest to the extent the employee become aware of material non-public information and may be unable to initiate some transactions for other Clients while in possession of that information.

The Related Advisors may conduct business with institutions such as broker dealers or investment banks that invest, or whose Clients invest, in pooled vehicles sponsored or advised by the Related Advisors, or may provide other consideration to such institutions or recognized agents, and as a result the Related Advisors may have a conflict of interest in placing its brokerage transactions.

Related Parties may receive stock options from companies, the securities of which may be held in accounts of Related Parties' Clients, in exchange providing consulting work, including but not limited to, advisory services and financial services, for those companies.

#### *Other Accounts and Relationships*

As part of our regular business, Highland and its Related Parties hold, purchase, sell, trade or take other related actions both for their respective accounts and for the accounts of their respective Clients, on a principal or agency basis, subject to applicable law including Section 206(3) of the Advisers Act, with respect to loans, securities and other investments and financial instruments of all types. The Related Parties also provide investment advisory services, among other services, and engage in private equity, real estate and capital markets-oriented investment activities. The Related Parties will not be restricted in their performance of any such services or in the types of debt, equity, real estate or other investments which they may make. The Related Parties may have economic interests in or other relationships with respect to investments made by Clients. In particular, but subject to Highland's personal trading policy the Related Parties may make and/or hold an investment, including investments in securities, that may compete with, be pari passu, senior or junior in ranking to an, investment, including investments in securities, made and/or held by Clients or in which partners, security holders, members, officers, directors, agents or employees of such Clients serve on boards of directors or otherwise have ongoing relationships. Each of such ownership and other relationships may result in restrictions on transactions by Clients and otherwise create conflicts of interest for

Clients. In such instances, the Related Parties may in their discretion make investment recommendations and decisions that may be the same as or different from those made with respect to Client investments, subject to the capital structure conflicts procedures discussed above. In connection with any such activities described above, but subject to Highland's personal trading policy the Related Parties may hold, purchase, sell, trade or take other related actions in securities or investments of a type that may be suitable for Clients. Subject to Highland's personal trading policy, the Related Parties will not be required to offer such securities or investments to Clients or provide notice of such activities to Clients. In addition, in managing Client portfolios, each of the Related Advisors may take into account its relationship or the relationships of its affiliates with obligors and their respective affiliates, which may create conflicts of interest. Furthermore, in connection with actions taken in the ordinary course of business of the Related Advisors in accordance with their fiduciary duties to their other Clients, the Related Advisors may take, or be required to take, actions which adversely affect the interests of their Clients.

The Related Parties have invested and may continue to invest in investments that would also be appropriate for Clients. Such investments may be different from those made on behalf of Clients. No Related Advisor nor any Related Party has any duty, in making or maintaining such investments, to act in a way that is favorable to Clients or to offer any such opportunity to Clients, subject to Highland's allocation policy and personal trading policy. The investment policies, fee arrangements and other circumstances applicable to such other parties may vary from those applicable to Clients. Any Related Party may also provide advisory or other services for a customary fee with respect to investments made or held by Clients, and no stockholders nor Clients shall have any right to such fees except to the extent the governing documents of the applicable Client expressly provide otherwise. Any Related Party may also have ongoing relationships with, render services to or engage in transactions with other Clients, who make investments of a similar nature to those of Clients, and with companies whose securities or properties are acquired by Clients and may own equity or debt securities issued by Clients. In connection with the foregoing activities any Related Party may from time to time come into possession of material nonpublic information that limits the ability of the Related Advisors to effect a transaction for Clients, and Client investments may be constrained as a consequence of the Related Advisors' inability to use such information for advisory purposes or otherwise to effect transactions that otherwise may have been initiated on behalf of its Clients.

Although the professional staff of the Related Advisors will devote as much time to Clients as they deem appropriate to perform their duties, the staff may have conflicts in allocating its time and services among Client accounts.

The directors, officers, employees and agents of the Related Parties may, subject to applicable law, serve as directors (whether supervisory or managing), officers, employees, partners, agents, nominees or signatories, and receive arm's length fees in connection with such service, for Clients or any Related Party, or for any Client joint ventures or any affiliate thereof, and no Clients nor their stockholders shall have the right to any such fees except to the extent the governing documents of the applicable Client expressly provide otherwise.

The Related Parties serve or may serve as officers, directors or principals of entities that operate in the same or a related line of business as Clients, or of other investment funds managed by Related Advisors. In serving in these multiple capacities, they may have obligations to other Clients or investors in those entities, the fulfillment of which may not be in the best interests of Clients or their stockholders. Clients may compete with other entities managed by Related Advisors for capital and investment opportunities.

There is no limitation or restriction on Related Advisors with regard to acting as investment manager (or in a similar role) to other parties or persons. This and other future activities of Related Parties may give rise to additional conflicts of interest. Such conflicts may be related to obligations that Related Advisor or their affiliates have to other Clients.

Certain Related Parties, including NexBank SSB and Governance Re among others, may provide banking, agency, insurance and other services to Clients and their operating affiliates for customary fees, and no Client, nor its subsidiaries will have a right to any such fees except to the extent the governing documents thereof expressly provide otherwise.

Related Advisors may direct Clients to acquire or dispose of investments in cross or principal trades involving Clients of the Advisory Parties in accordance with applicable legal and regulatory requirements as described above. In addition, Clients may make and/or hold an investment, including an investment in securities, in which Related Parties have a debt, equity or participation interest, and the holding and sale of such investments by Clients may enhance the profitability of Related Parties' own investments in such companies. Moreover, Clients and their operating affiliates may invest in assets originated by, or enter into loans, borrowings and/or financings with Related Parties, including but not limited to NexBank, including in primary and secondary transactions with respect to which Related Parties may receive customary fees from the applicable issuer, and no Client nor their subsidiaries shall have the right to any such fees except to the extent the governing documents of such Client expressly provide otherwise. In each such case, Related Parties may have a potentially conflicting division of loyalties and responsibilities regarding Clients and the other parties to such investment. Under certain circumstances, the Related



Advisors may determine that it is appropriate to avoid such conflicts by selling an investment at a fair value that has been calculated pursuant to our valuation procedures to another fund managed or advised by the Related Advisors. In addition, the Related Advisors may enter into agency cross-transactions where it or any of its affiliates act as broker for Clients, to the extent permitted under applicable law.

Related Parties may act as an underwriter, arranger or placement agent, or otherwise participate in the origination, structuring, negotiation, syndication or offering of investments purchased by Clients. Such transactions are on an arm's-length basis and may be subject to arm's-length fees. There is no expectation for preferential access to transactions involving investments that are underwritten, originated, arranged or placed by Related Parties and no Client nor their stockholders shall have the right to any such fees except to the extent the governing documents of such Client expressly provide otherwise.

*Material Non-Public Information*

There are generally no ethical screens or information barriers among the Related Advisors and certain of their affiliates of the type that many firms implement to separate persons who make investment decisions from others who might possess material, non-public information that could influence such decisions. If any Related Advisor, any of their personnel or affiliates were to receive material non-public information about an investment or issuer, or have an interest in causing a Client to acquire a particular investment, we may be prevented from causing the Client to purchase or sell such asset due to internal restrictions imposed on us. Notwithstanding the maintenance of certain internal controls relating to the management of material non-public information, it is possible that such controls could fail and result in the Related Advisors, or one of its investment professionals, buying or selling an asset while, at least constructively, in possession of material non-public information. In addition, while the Related Advisors and certain of their affiliates generally operate without information barriers on an integrated basis, such entities could be required by certain regulations, or decide that it is advisable, to establish information barriers. In such event, our ability to operate as an integrated platform could also be impaired, which would limit our access to personnel of our affiliates and potentially impair our ability to manage Client investments.

## ITEM 12. BROKERAGE PRACTICES

### BROKER-DEALER SELECTION

Highland has an obligation to obtain “best execution” for Client transactions considering the execution price and overall commission costs paid and certain other factors. Our trading desk routes orders to various broker-dealers for execution at their discretion. Where possible, we deal directly with the dealers who make a market in the securities involved, except in those circumstances where we believe better prices and execution are available elsewhere.

Through periodic meetings of the Brokerage Committee, Highland reviews compensation paid to broker-dealers. The meetings include an in-depth review of “best execution reports” which are third party reports that show how Highland’s execution compared to its peers. The reports also include information regarding the most used broker-dealers, lowest and highest cost broker-dealers, and other information used in reviewing broker-dealer selection and compensation.

Factors involved in selecting brokerage firms include:

#### *Broker Specific*

- ❖ Size of broker
- ❖ Reputation
- ❖ Quality of service
- ❖ Experience
- ❖ Financial stability and creditworthiness
- ❖ Financial statements
- ❖ Regulatory filings
- ❖ Standing in financial community
- ❖ Ability to handle block trades
- ❖ Acceptable record of delivery and payment on past transactions
- ❖ Quality of research and investment information provided

#### *Transaction Specific*

- ❖ Best available execution

- ❖ Market knowledge regarding specific industries and securities
- ❖ Access to sources of supply or markets
- ❖ Nature of the market for the security

#### THE APPROVAL PROCESS

Highland's trading desk is only allowed to trade with broker-dealers that are approved by our Brokerage Committee unless interim approval is expressly provided by the Compliance Department, in which case such approval shall be ratified by the Brokerage Committee at the next meeting of the Committee. New broker-dealers are added to Highland's approved list of broker-dealers subject to a formal review process which closely analyzes all of the above mentioned broker specific selection items. The Brokerage Committee reviews the requirements and determines what additional procedures or reporting are necessary.

Highland generally has discretion to select brokers for its Clients that are pooled investment vehicles, such as, Retail Funds and Unregistered Investment Funds. For the Retail Funds, the Board of Trustees/Directors of each Retail Fund is ultimately responsible for the oversight of the Retail Fund and has the authority to direct or limit the brokers that may be used for the particular Retail Fund.

#### SOFT DOLLARS

In those circumstances where more than one broker-dealer is able to satisfy our obligation to obtain best execution, Highland may place a trade order on behalf of Client Accounts with a broker-dealer that charges more than the lowest available commission cost or price. Highland may do this in exchange for certain brokerage and research services provided either directly from the broker-dealer or through a third party ("Soft Dollar Arrangements"), provided that each of the following is met:

- ❖ Highland determines:
  1. The research or brokerage product or service constitutes an eligible brokerage or research service;
  2. The product or service provides lawful and appropriate assistance in the performance of Highland's investment decision making responsibilities; and
  3. In good faith the amount of Client commissions paid is reasonable in light of the value of the products or services provided.
- ❖ The brokerage or research is "provided by" a broker-dealer who participates in effecting the trade that generates the commission. Highland may not incur a direct obligation for research with a third party vendor and then arrange to have a broker-dealer pay for that research in exchange for brokerage commissions.

- ❖ Highland may only generate soft dollars with commissions in agency transactions. Highland may not use dealer markups in principal transactions to generate soft dollars. In addition, a trade for a fixed income security or over-the-counter (“OTC”) security may be done on an agency basis only if the trader determines that it would not result in a broker-dealer unnecessarily being inserted between Highland and the market for that security.
- ❖ No soft dollars are generated on accounts for which:
  1. Investment discretion resides with the Client (i.e. non-discretionary accounts);
  2. Client mandates restrict or prohibit the generation of soft dollar commissions;
  3. The Client has a directed brokerage arrangement.
- ❖ The brokerage trade placed is for “securities” transactions (and not, for example, futures transactions).

Research services furnished by brokers through whom Highland effects securities transactions may be used in servicing all of Highland’s accounts, and not all such services may be used in connection with the accounts which paid commissions to the broker providing such services.

If a Client Account is under the custody of one brokerage firm and another brokerage firm is a selling group member for an underwriting syndicate, such a Client Account may not be able to participate in the purchase of securities in the underwriting because the custodial brokerage firm was not a selling group member. In addition, to the extent that a Client directs brokerage trades to be placed with a particular broker, the allocation of securities transactions may be impacted.

When Highland uses Client brokerage commissions (or markups or markdowns) to obtain research or other products or services, Highland receives a benefit because the firm does not have to produce or pay for research, products, or services. Consequently, Highland may have an incentive to select or recommend a broker-dealer based on our interest in receiving the research or other products or services, rather than Clients’ interest in receiving most favorable execution.

#### PRODUCTS AND SERVICES ACQUIRED WITH SOFT DOLLARS

All products and services acquired with soft dollars qualify under the Safe Harbor of 28(e) of the Securities Exchange Act of 1934. Examples of eligible services and products include independent stock research, economic research, research in specific industry sectors, real time feeds, newswires, strategic analysis, and back office systems.

#### DIRECTED BROKERAGE

Highland does not require Clients to direct brokerage, but in those situations where a Client has directed Highland to place trades with a particular broker-dealer, Highland may not be free to seek the best price, volume discounts or best execution by placing transactions with other broker-dealers. Additionally, as a result of directing Highland to place trades with a particular broker-dealer, a disparity in commission charges may exist between the commissions charged to Clients who direct us to use a particular broker-dealer and those Clients who do not direct us to use a particular broker-dealer as well as a disparity among the brokers to which different Clients have directed trades.

#### TRADE AGGREGATION

Orders of Clients may be combined (or “bunched”) when possible to obtain volume discounts resulting in a lower per share commission. Please see the section entitled Code of Ethics, Participation or Interest in Client Transactions, and Personal Trading for additional information regarding Highland’s trade aggregation procedures.

## ITEM 13. REVIEW OF ACCOUNTS

### ACCOUNT REVIEW

Highland has an Investment Committee which, subject to certain size thresholds, is responsible for (i) assessing and approving new issues and new credits and (ii) determining general account suitability for those investments.

In circumstances where the decision to buy is made outside of the Investment Committee (i.e. where limited quantity purchases are allowed or with respect to follow-on investments), allocations will be made by consultation with the Portfolio Managers, typically from a “Gatekeepers” email request sent by or at the direction of the requesting Portfolio Manager. In determining the aggregate amount to be sought, the Investment Committee and/or Portfolio Managers consider, without limitation, the normal investment amount of the account, the general level of cash on hand and available to be drawn, cash generating activities, withdrawals and other factors affecting the desired purchase amount for Clients. The Investment Committee also may reconsider buy decisions relating to existing Client holdings when there are significant changes in relevant factors relating to the investment, including, but not limited to, the market value of the investment, the business of the issuer or borrower, results of operations, balance sheet and creditworthiness of the issuer or in the case of an equity security, the outlook for the issuer. An initial target allocation is determined by the committee at the time of any buy or sell decision based on appropriate factors (e.g., suitability, cash needs/availability, transaction size, etc.) which is then reconciled and adjusted, as appropriate, by the Allocation Committee prior to the commencement of trading on the next trading day. Our fiduciary duty requires that we recommend only those investments that are suitable for a Client, based on the Client's particular investment objectives, needs and circumstances. We are responsible for inquiring and documenting the criteria discussed above and shall develop suitable investment guidelines for each Client.

#### *Traders Book*

In certain circumstances, our Authorized Traders, as from time to time amended, determine that an investment is a good short-term opportunity for technical trading reasons. In these cases, an Authorized Trader propose these investment ideas to the Portfolio Managers who will consider the short-term investment based on the facts known to them and presented by the Authorized Trader. If the Portfolio Managers agree to participate in the short-term trade, the Authorized Trader executes the trade for the benefit of those accounts. The trade will then follow our Allocation Policy for immediate term investments.

### *Equities*

Investment decisions with respect to equity investments are generally made independently by each applicable Portfolio Manager and allocated solely within the accounts managed by such Portfolio Manager, provided that in certain circumstances, such as debt to equity conversions, such determination may be presented to the Investment Committee in accordance with the process typically applicable to credit investments.

Investments in all Client Accounts are reviewed periodically and are reviewed collectively and individually by multiple reviewers in order to provide multiple perspectives on the accounts. Reviewers evaluate Client objectives along with, among other factors, applicable portfolio restrictions, available cash, particularized investment suitability, investment performance and diversification. In addition to, and not as a substitute for the foregoing, additional reviews are conducted in accordance with Client requests as set forth in the relevant investment advisory contract.

### NATURE AND FREQUENCY OF REPORTING

Client reporting varies based on the type of product/vehicle. The following summarizes the reporting provided to each Client. The reports provided to a Client within a particular investment product/vehicle may differ from our description depending upon strategies and Client needs.

#### *Structured Product Vehicles*

Investors in Structured Product Vehicle Clients generally have access to a written monthly report provided by the trustee and the ability to review a marked portfolio on a monthly basis. The monthly trustee report primarily includes compliance reporting and portfolio holdings.

#### *Unregistered Investment Funds – Hedge Funds*

Investors in Hedge Fund Clients are generally provided a written monthly account statement with their respective net asset value. They also receive a written monthly reporting package, which includes a one-page summary with a fund overview, market commentary, and Highland's outlook on the market. In addition, the report includes fund specific details around the portfolio statistics, composition, and attribution.

On a quarterly basis, Highland may hold a conference call for a portfolio update with the Portfolio Manager, which will be accompanied by a written presentation to provide an update on the portfolio as well as the credit markets.



In addition to the above mentioned reporting, investors also receive audited written financial statements on an annual basis.

*Unregistered Investment Funds – Private Equity Funds*

Investors in Private Equity Fund Clients are provided a quarterly written capital statement with their respective investment commitments and capital balances, as well as periodic capital call written notices describing amounts being called on commitments and a detailed description of the use of proceeds.

On a quarterly basis, Highland may hold a conference call for a portfolio update with the Portfolio Manager, which will be accompanied by a written presentation to provide an update on the portfolio holdings.

In addition to the above mentioned reporting, investors also receive annual audited written financial statements.

*Separate Accounts*

Separate Account Clients typically have reporting that is tailored based on their expressed desired format and frequency. However, in general, the reporting Highland provides Separate Account Clients mirrors that of Hedge Fund Client written reporting. Reports to Separate Account Clients may be customized to include more detailed statistics, holdings, etc., at the request of the Client since there are generally fewer limitations on the type of information Highland can share regarding their investments. In addition to this reporting, Separate Account Clients have the ability to access the portfolio holdings as they deem necessary through the custodian of the account. An audit may or may not be required depending on the Client.



## **ITEM 14. CLIENT REFERRALS AND OTHER COMPENSATION**

As stated in Item 12, we may allocate portfolio transactions to brokers or dealers who provide research and/or related services. For a more detailed discussion of such practices, please refer to Item 12.

Employees of Highland Capital Funds Distributor, Inc. are compensated based on their activities in soliciting investors through FINRA and/or SEC registered intermediaries for Clients advised by our advisory affiliates and may be similarly compensated in respect of our future Clients.. These employees are compensated with a base salary and discretionary bonus. Unaffiliated persons may from time to time serve as solicitors for Highland and may be compensated for referrals. Any agreement with a solicitor will be in compliance with Rule 206(4)-3 of the Advisers Act.

## ITEM 15. CUSTODY

Highland does not act as custodian for Client assets. However, under Rule 206(4)-2 under the Advisers Act, Highland is deemed to have custody of certain Client assets. In the case of Retail Funds and Unregistered Investment Funds, such Clients have made arrangements with qualified custodians as disclosed in the relevant offering and other fund documents. In addition, such Clients obtain additional financial statements which statements are provided to investors no later than 120 days following the fiscal year end. With respect to Structured Product Vehicles, the trustee has custody of the Client's assets in accordance with the relevant offering and other fund documents.

In the case of Separate Accounts, Clients may give Highland the power to withdraw funds or securities maintained with a custodian upon request. Without coming to a legal conclusion as to whether Highland would have custody over these assets, Highland operates as if it does have custody in such situations. Accordingly, unless an exception is available, any Separate Account Clients would receive an annual surprise custody audit and receive account statements from their broker-dealer, bank, or qualified custodian and should carefully review those statements. Separate Accounts Clients should carefully review those statements and, to the extent Highland also delivers statements to such Clients, compare the Highland statement to the statements of the qualified custodian. For tax and other purposes, the custodial statement is the official record of a Separate Account Client's account and assets.

Loans held in Client Accounts may be agented by NexBank, SSB. As Agent Bank, NexBank, SSB will receive cash or send cash to such Clients for interest or principal payments or borrowings. Client Accounts (other than Retail Funds) may also have bank accounts or account control agreements in place at NexBank, SSB. In such instances NexBank receives an independent control examination pursuant to Rule 206(4)-2.

## ITEM 16. INVESTMENT DISCRETION

Highland advises a wide variety of Client Accounts and manages assets on a discretionary basis. For a description of limitations Clients may impose on our discretionary authority to manage securities, please see the section titled Our Advisory Business.

Highland accepts discretionary authority to manage Clients' assets through an investment management agreement with its Clients.

Additionally, before an investment may be made into an Unregistered Investment Fund, or other similar structure, Highland provides all potential investors in the fund with an offering document, which sets forth in detail the investment strategy and program. By completing the subscription documents to acquire an interest or shares in an Unregistered Investment Fund, investors give us complete authority to manage the capital contributed in accordance with the offering document received.

## ITEM 17. VOTING CLIENT SECURITIES

### SECURITIES HELD IN CLIENT ACCOUNTS

Highland's proxy voting policy ensures proxies are voted on behalf of each Client Account's securities and in the best economic interests of such Client Account, without regard to the interests of Highland or any other Client of Highland. Portfolio Manager(s) of the applicable Client Account(s) evaluate the subject matter of each proxy and vote on behalf of the Client Account in accordance to the guidelines set forth in our proxy voting policy. In any case where a Client has instructed the Company to vote in a particular manner on the Client's behalf, those instructions will govern in lieu of parameters set forth in the proxy voting policy.

If the Portfolio Manager(s) determines that Highland may have a potential material conflict of interest, whether actual or perceived, in voting a proxy, the Portfolio Manager(s) will contact Highland's Compliance Department prior to the voting deadline. In the event of a conflict, the Company may choose to address such conflict by: (i) voting in accordance with the Proxy Advisor's recommendation; (ii) the CCO determining how to vote the proxy (if the CCO approves deviation from the proxy advisor's recommendation, then the CCO shall document the rationale for the vote); (iii) "echo voting" or "mirror voting" the proxy in the same proportion as the votes of other proxy holders that are not Clients; or (iv) with respect to Clients other than Retail Funds, notifying the affected Client of the material conflict of interest and seeking a waiver of the conflict or obtaining such Client's voting instructions.

### OBTAINING A COPY OF THE POLICY

Clients and prospective Clients can obtain a copy of the proxy voting policy or information on how Highland voted proxies by contacting Highland's Chief Compliance Officer at (972) 628-4100.

## ITEM 18. FINANCIAL INFORMATION

Highland does not charge or solicit pre-payment of more than \$1200 in fees per Client six or more months in advance.

Highland has discretionary authority or custody of Client funds or securities. There is no financial condition that is reasonably likely to impair our ability to meet contractual commitments to Clients.

**ITEM 19. REQUIREMENTS FOR  
STATE-REGISTERED ADVISERS**

Not Applicable.

# EXHIBIT Q

FORM ADV PART 2A

**ACIS CAPITAL MANAGEMENT, L.P.**

June 29, 2018

300 Crescent Court, Suite 700  
Dallas, Texas 75201  
(972) 628-4100

This brochure provides information about the qualifications and business practices of Acis Capital Management, L.P., an investment adviser registered with the Securities and Exchange Commission. If you have any questions about the contents of this brochure, please contact us at (972) 628-4100. The information in this brochure has not been approved or verified by the United States Securities and Exchange Commission or by any state securities authority. Additional information about Acis Capital Management, L.P. is also available at the Securities and Exchange Commission's website [www.adviserinfo.sec.gov](http://www.adviserinfo.sec.gov). Our registration as an investment adviser does not imply any level of skill or training.



## ITEM 2. MATERIAL CHANGES

The sole material change to this brochure since the last annual update dated March 31, 2018, is as follows:

On April 13, 2018, the Bankruptcy Court for the Northern District of Texas (the “Court”) entered an Order for Relief placing Acis Capital Management, L.P. (“Acis”) and Acis Capital Management GP, LLC (“Acis GP”) in involuntary Chapter 7 bankruptcy. On May 11, 2018, the bankruptcy was converted into a Chapter 11 reorganization, and Robin Phelan, an attorney based in Dallas, Texas, was appointed by the Court as the trustee to oversee the bankruptcy (the “Trustee”). Mr. Phelan, in his capacity as Trustee, exercises discretionary control over all Acis investment decisions and transactions. Accordingly, the Trustee is a control person of both Acis and Acis GP. The bankruptcy proceeding is on-going. Highland Capital Management, L.P. continues to provide non-discretionary investment advice and back office services to Acis pursuant to subadvisory and shared service agreements with Acis.

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## ITEM 4. ADVISORY BUSINESS

Acis Capital Management, L.P. (“we”, “us”, “our”, “Company”, or “Acis”) is an investment adviser registered with the SEC as an alternative fixed income manager since 2010. Acis specializes in investments in rated and unrated debt instruments relating to collateralized loan obligations. Our Client base consists of separate accounts, structured product vehicles, and unregistered investment funds at this time and may manage others from time to time.

### OWNERSHIP OF ACIS

Acis is 100% owned, directly, or indirectly, by senior management. James Dondero and Mark Okada, directly or indirectly are principal owners of Acis.

Figures are in US\$ millions as of 12/31/2017.

Total Assets Under Management	\$3,114.22
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### *By Vehicle Type:*

Separate Accounts	\$639.65
Structured Product Vehicles	\$2,474.57

The stated AUM above is managed on a discretionary basis.

### OUR ADVISORY SERVICES

Acis provides investment advisory services to single Client accounts (“Separate Accounts”), and provides advisory services to, unregistered investment funds (“Unregistered Investment Funds”), structured product vehicles (including but not limited to Collateralized Loan Obligations (“CLOs”) and Collateralized Debt Obligations (“CDOs”)), together with Separate Accounts, “Client Accounts” or “Clients”).

Acis is an affiliate of Highland Capital Management, L.P. (“Highland”), a SEC registered investment advisor. Employees of Acis may also be employees of Highland. In addition, Highland provides Acis a variety of services mentioned herein pursuant to shared services and sub-advisory agreements, which services include, without limitation: advisory services, back office support, valuation services, legal and compliance services, administration, and tax and finance services. Payments to Highland under this agreement are funded solely by the Management Fee except for permitted fund expenses.

#### TAILORING SERVICES

We tailor our investment advice to the needs of our Clients and subject to applicable investment restrictions set forth in the governing documents for the applicable Clients.

## ITEM 5. FEES AND COMPENSATION

For providing investment advisory services, Acis typically charges Clients a management fee and/or performance fee or carried interest, and other fees as necessary and agreed to (including, but not limited to, expenses related to servicing accounts, such as administration and legal services).

Under appropriate circumstances and where permitted by applicable law, the terms of an investment advisory contract, including fees, terms of payment and performance fees and termination provisions, are negotiable. In negotiating fees, Acis considers various factors, including assets under management, investment objectives, strategies and restrictions, and the resources required to meet investment objectives.

We have entered into service agreements with Highland Capital Management, L.P., a Delaware limited partnership (“HCM” or “Highland”), pursuant to which HCM will provide administrative, managerial and/or advisory services to the General Partner on mutually agreed terms. Payments from Acis to HCM pursuant to the service agreements are funded solely by the Management Fee, except for permitted account expenses that are borne by the applicable accounts.

Clients incur brokerage and other transaction costs associated with Acis’ management of Client Accounts. Please see Item 12. Brokerage Practices of this ADV Part 2 for a discussion of Acis’ brokerage practices.

### FEE SCHEDULE

The following summary of fees is typically updated in this brochure annually (on or about March 31) and does not reflect subsequent changes unless expressly indicated otherwise. Fees in the below Fee Schedule are annualized.

Product	Management Fee	Performance Fee or Carried Interest	Other Fees
Separate Accounts	From 0.60% to 2.00%	Up to 20% over IRR on some accounts	None
Structured Products	From 0.15% to 0.85%	From 0.00% to 20.00%	None
Unregistered Investment Funds	From 0.7% to 2.00%	From 0.00% to 20.00%	None

Certain investment vehicles managed by Acis invest in other investment vehicles managed by Acis or our affiliates. For example, an Acis managed Separate Account purchase interest in the debt or equity of a CLO of which Highland acts as collateral manager. Both investment vehicles may impose management fees, performance fees or other expenses (including administrative fees). This results in greater expense to a Client than if such Client had invested directly in the underlying investment vehicle. Certain companies in which Clients are invested also use the products or services, or invest in investment vehicles, offered by Acis or its affiliates and pay fees or other compensation accordingly.

#### SEPARATE ACCOUNTS

For our Separate Accounts, the agreement entered into with Acis will determine the fee structure. Typically, a Separate Account will pay Acis management fees of 0.60% to 2.0% (per annum) based upon the average daily net assets, which may or may not be net of investment leverage. Acis may also collect a performance fee after reaching an internal rate of return ("IRR") for some accounts. Fees may be deducted from the Separate Account's assets in advance at the beginning of each calendar quarter.

#### STRUCTURED PRODUCT VEHICLES

As compensation for our advisory services, each Structured Product Vehicle pays Acis management fees ranging from 0.15% to 0.85% annually. Management fees are based on the principal balance of the assets held in the portfolio on defined determination dates. Management fees are established during structuring and remain constant for the duration of the life of the Structured Product Vehicle. Management fees also accrue during a payment period.

In addition to management fees, performance fees, and brokerage and transaction costs, investors in Structured Product Vehicles will indirectly bear the fees and expenses paid by the Structured Product Vehicle, including administration, legal, audit and accounting fees, and certain other fees and expenses. Each Structured Product Vehicle's governing documents include more detailed information about the fees and expenses paid by such Structured Product Vehicle.

#### *Unregistered Investment Funds*

As compensation for our advisory services, each Unregistered Investment Fund typically pays Highland management fees that range from 0.7% to 2.00% annually. Management fees are based upon outstanding capital accounts or amounts of committed capital and are deducted quarterly in advance or in arrears depending on the specific fund. For accounts that also provide for incentive compensation, Highland also deducts performance fees or investment profit allocations in the form of carried interest ranging from 0% to 20% of returns, which may be after the achievement of a hurdle rate, and which is typically contingent on the manager of the applicable Unregistered Investment Fund eclipsing the

high-water mark. In some cases, certain investors in an Unregistered Investment Fund enter into side letter agreements with Highland, under which they may pay a different fee than others based on the terms of their agreement with Highland or may otherwise receive certain additional rights. Upon termination of the applicable Unregistered Investment Fund's advisory agreement, any management fees that have been prepaid are generally returned on a pro-rated basis.

In addition to management fees, performance fees, and brokerage and transaction costs, investors in the Unregistered Investment Funds will indirectly bear the fees and expenses paid by the Unregistered Investment Funds, including custody fees, administration, legal, audit and tax preparation fees, and certain other fees and expenses. Each Unregistered Investment Fund's offering documents include more detailed information about the fees and expenses paid by such Unregistered Investment Fund.

#### OTHER COMPENSATION

Client Accounts may hold significant positions, individually or collectively, directly or indirectly, in the securities issued by a company. Accordingly, Acis or an affiliate may have the right to appoint a board member or officer for such company. Acis or an affiliate may appoint an employee or a third party to such position as it sees fit in the best interest of the company and its Clients. Employee are permitted to retain all compensation received for such positions except to the extent contrary to the governing documents for one or more Client Accounts, in which case the proportion of such compensation related to such Client Account(s) will be paid to those Account(s) (generally in proportion to relative assets of the Client Account as of the date paid).

In addition, to the extent permitted by the offering and/or governing documents of the applicable advised accounts, Acis and/or its affiliates receive other fees for services provided to portfolio companies, provided such fees are on arms-length terms and approved by the Board of Directors or other governing body of the applicable portfolio company. See also Item 10. Other Financial Industry Activities and Affiliations.

We have established procedures designed to address possible conflicts of interest that such board or officer positions might present, including requiring authorization from the Chief Compliance Officer prior to an officer or employee serving as a board member. As a result of such activities, Acis may acquire confidential information, which may restrict Client Accounts from transacting in certain securities. As a result, we may not initiate a transaction on behalf of Clients which we otherwise might have.

Please see Item. 6 Performance-Based Fees and Side-By-Side Management of this ADV Part 2 for additional information regarding performance fees or investment profit allocations in the form of carried interest.

## **ITEM 6. PERFORMANCE-BASED FEES AND SIDE-BY-SIDE MANAGEMENT**

As described above, certain Clients pay Acis a performance fee or investment profit allocations in the form of carried interest. To the extent that Acis charges a performance-based fee, the performance-based fee will comply with the requirements of Section 205 and Rule 205-3 under the Investment Advisers Act of 1940 (the “Advisers Act”). In situations where Acis has entered into a performance fee arrangement, it has an economic incentive to make riskier investments and/or pursue riskier strategies than it might otherwise. In addition, because Acis manages both accounts with an asset-based fee and accounts with a performance fee or a combination of an asset-based fee and performance fee, we have an incentive to favor Client accounts for which we receive a performance-based fee. In addition, Acis and its principals also make investments through a number of proprietary accounts, including Acis Capital Management, L.P. In order to mitigate any such conflicts, Acis has also developed allocation of limited offering securities (such as IPOs and registered secondary offerings) procedures intended to result in fair and equitable allocation over time. To mitigate any actual or perceived conflicts of interest, allocation to principal accounts that do not include third party investors may only be made after all other Client Account orders for the security have been filled. A more detailed summary of our allocation guidelines is available to Clients or prospective Clients upon request.

A description of performance-based fees is included in the section titled Fees and Compensation.



## ITEM 7. TYPES OF CLIENTS

Our Clients include:

- ❖ Separate Accounts
- ❖ Structured Product Vehicles
- ❖ Unregistered Investment Funds

Investment advice is provided directly to Clients and not individually to investors in a particular Client.

Acis has minimum account requirements for Unregistered Investment Funds, Structured Product Vehicles and Separate Accounts and generally requires a minimum investment of \$100,000 to \$50 million depending on the structure. Minimum account size may be waived for certain investors at Acis' discretion.

## ITEM 8. METHODS OF ANALYSIS, INVESTMENT STRATEGIES, AND RISK OF LOSS

The items below are types of investment strategies we currently utilize although we may add or subtract from this list based on various factors including macro-economic conditions.

### INVESTMENT STRATEGIES

#### *CLO Strategy*

The primary focus is investing and trading in rated and unrated debt instruments relating to collateralized loan obligations (“CLO” or “CLO Securities”) in the primary and secondary markets. CLO securities rates of return are determined primarily by reference to the total rate of return on one or more loans referenced in such instruments. The rate of return on the CLO securities may be determined by applying a multiplier to the rate of total return on the reference loan or loans.

#### *Floating Rate Loan Strategy*

This strategy seeks to achieve its objective by investing, under normal market conditions, approximately 80% of its net assets in a portfolio of interests in adjustable rate senior loans, the interest rates of which float or vary periodically based upon a benchmark indicator of prevailing interests rates, to domestic or foreign corporations, partnerships and other entities that operate in a variety of industries and geographic regions. The strategy may invest all or substantially all of its assets in senior loans that are rated below investment grade and unrated senior loans of comparable quality. This strategy may also include investments in (i) high quality, short-term debt securities; (ii) warrants, equity securities and junior debt securities; (iii) senior loans of foreign issuers that are foreign currency denominated; and (iv) senior loans the interest rate of which are fixed and do not float.

#### *Structured Finance Investments*

Acis invests in various structured finance instruments, including asset-backed securities; collateralized loan obligations and collateralized debt obligations; and swaps (including total rate of return swaps) whose rates of return are determined primarily by reference to the total rate of return on one or more loans referenced in such instruments. The rate of return on the structured finance instrument may be determined by applying a multiplier to the rate of total return on the reference loan or loans. Application of a multiplier is comparable to the use of financial leverage, a speculative technique. Leverage magnifies the potential for gain and the risk of loss, because of a relatively small decline in the value of a reference loan could result in a relatively large loss for the value of a structured finance instrument.

## METHOD OF ANALYSIS

For all Client Accounts, we utilize both fundamental and technical analysis methods. Our investment philosophy is rooted in a value-oriented, long-term approach, which combines bottom-up research with top-down technical market analysis. Our analysts follow a rigorous and time-tested bottom-up credit analysis for each credit we manage. We have also devised and applied an institutionalized process of credit evaluation and approval, via our Investment Committee, and have built a dedicated experienced restructuring team that has been integrated into Acis' investment process.

Acis' self-discipline is largely enforced by the ongoing monitoring of individual credit names by the responsible analyst and his or her supervisor.

Other sources of information include obtaining and reviewing due diligence packages prepared by debt issuers and underwriters of institutional private placements and meetings with management of issuers.

## MATERIAL RISKS OF SIGNIFICANT STRATEGIES AND METHODS OF ANALYSIS:

In this section we summarize some of the material risks of Acis' investment strategies and methods of analysis. More complete information about the specific risks associated with each strategy or Client Account is available in the applicable offering documents. All methods of investments in securities and loans involve risk of loss including risk that a Client will lose the entire value of their investment.

### *Allocation of Investments*

There is a risk that the allocations methodology employed by Acis will not result in optimal allocation and may disadvantage one Client Account while benefiting another Client Account. Since the process involves human input, there is the risk that human error may cause harm to a Client Account. Poor or mistaken allocation decisions could result in the loss of money for investors.

### *Credit Risk*

Clients engage in transactions in securities and financial instruments that involve counterparties. Under certain conditions, a counterparty to a transaction could default or the market for certain securities and/or financial instruments may become illiquid. There is a risk that the issuer of a fixed income security will be unable to make timely principal and interest payments on the security. Certain Clients invest in securities rated below investment grade (which are commonly referred to as "high yield" securities or "junk" securities). These investments are regarded as predominately speculative with respect to the issuer's continuing ability to meet principal and interest payments. The downgrade of a security held by a Client

Account may decrease its value. Securities are subject to varying degrees of credit risk, which are often reflected in ratings assigned by commercial rating companies such as Moody's Investor Service, Standard & Poor's Corporation, Duff & Phelps Credit Rating Co. and Fitch Investors Service.

#### *Currency Risk*

If a Client Account invests directly in non-U.S. currencies or in securities of issuers that trade in, and receive revenues in, non-U.S. currencies, or in derivatives that provide exposure to non-U.S. currencies, it will be subject to the risk that those currencies will decline in value relative to the U.S. dollar, or, in the case of hedging positions, that the U.S. dollar will decline in value relative to the currency being hedged. Currency rates in foreign countries may fluctuate significantly over short periods of time for a number of reasons, including changes in interest rates, intervention (or the failure to intervene) by U.S. or foreign governments, central banks or supranational entities such as the International Monetary Fund, or by the imposition of currency controls or other political developments in the United States or abroad. As a result, a Client's investments in foreign currency-denominated securities may reduce the returns of the Client Account.

#### *Derivatives Risk*

Derivatives, such as futures and options, are subject to the risk that changes in the value of a derivative may not correlate perfectly with the underlying asset, rate or index. Derivatives also expose the Client to the credit risk of the derivative counterparty. Derivative contracts may expire worthless and the use of derivatives may result in losses to the Client.

#### *Frequency of Trading*

Some of the strategies and techniques to be employed by Acis require frequent trades to take place and, as a consequence, portfolio turnover and brokerage commissions will be greater than for other investment vehicles of similar size that do not employ frequent trading techniques.

#### *Hedging*

Acis may (but is not required to) utilize financial instruments both for investment purposes and for risk management purposes in order to (i) protect against possible changes in the market value of a Client Account resulting from fluctuations in the markets and changes in interest rates; (ii) protect the unrealized gains in the value of a Client Account; (iii) facilitate the sale of any such investments; (iv) enhance or preserve returns, spreads or gains on any investment in a Client Account; (v) hedge against a directional trade; (vi) hedge the interest rate, credit or currency exchange

rate on any of financial instruments; (vii) protect against any increase in the price of any financial instruments Acis anticipates purchasing at a later date; or (viii) act for any other reason that Acis deems appropriate. For a variety of reasons, Acis may not seek to establish a perfect correlation between such hedging instruments and the portfolio holdings being hedged. Such imperfect correlation may prevent a Client from achieving the intended hedge or expose the Client to risk of loss. The successful utilization of hedging and risk management transactions requires skills complementary to those needed in the selection of portfolio holdings. Moreover, it should be noted that the Client Account will be exposed to certain risks that cannot be hedged.

#### *Illiquid Securities*

Acis may cause a Client to invest in a security that is illiquid. This could present a problem in realizing the prices quoted (selling a bond at or near its true value) and in effectively trading the position(s). The primary measure of liquidity is the size of the spread between the bid price and the offer price quoted by a dealer. The greater the dealer spread, the greater the liquidity risk. Liquidity risk is less relevant for investments that are intended to be held until maturity. Lack of liquidity means Acis may not be able to sell such investments at prices that reflect Acis' assessment of their value or the amount paid for such investments. Illiquidity may result from the absence of an established market for the investments as well as legal, contractual or other restrictions on their resale by Acis and other factors. Furthermore, the nature of Acis' investments, especially those in financially distressed companies, may require a long holding period prior to profitability.

#### *Inflation Risk*

Inflation risk results from the variation in the value of cash flows from a security due to inflation, as measured in terms of purchasing power. For example, if Acis purchases a 5 year bond in which it can realize a coupon rate of 5 percent, but the rate of inflation is 6 percent, then the purchasing power of the cash flow has declined. For securities other than adjustable bonds or floating rate bonds, the investment is exposed to inflation risk because the interest rate the issuer promises to make is fixed for the life of the security. To the extent that interest rates reflect the expected inflation rate, floating rate bonds have a lower level of inflation risk.

#### *Investments in Distressed Assets*

Debt obligations and other securities of distressed companies will by their nature relate to companies in unstable financial condition and entail substantial inherent risks. Consequently, many of these companies will likely have significantly leveraged capital structures, making them highly sensitive to declines in revenues and to increases in expenses and interest rates. The leveraged capital structure of such

investments will increase the exposure of the portfolio companies to adverse economic factors such as downturns in the economy or deterioration in the condition of the portfolio company or its industry. Distressed investing also involves significant expenses of legal counsel, experts, consultants and other third parties.

#### *Investments in Equity Securities*

Investments in public equities are subject to the risk that stock prices will fall over short or long periods of time. In addition, common stock represents a share of ownership in a company, and rank after bonds and preferred stock in their claim on the company's assets in the event of bankruptcy.

#### *Investments in Foreign Securities*

A Client may invest a portion of its assets in securities of companies domiciled or operating in one or more foreign countries. Investing in foreign securities involves considerations and possible risks not typically involved in investing in securities of companies domiciled and operating in the U.S., including instability of some foreign governments, the possibility of expropriation, limitations on the use or removal of funds or other assets, foreign currency risk, changes in governmental administration or economic or monetary policy (in the U.S. or abroad) or changed circumstances in dealings between nations. The application of foreign tax laws (e.g., the imposition of withholding taxes on dividend or interest payments) or confiscatory taxation may also affect investment in foreign securities. Higher expenses may result from investment in foreign securities than would from investment in domestic securities because of the costs that must be incurred in connection with conversion between various currencies and foreign brokerage commissions that may be higher than in the U.S. Foreign securities markets also may be less liquid, more volatile and subject to less governmental supervision than in the U.S., including lack of uniform accounting, auditing and financial reporting standards and potential difficulties in enforcing contractual obligations.

#### *Investments in Structured Finance Instruments*

Acis may cause Clients to invest in structured finance instruments. A portion of leveraged loans, high yield debt securities, structured finance instruments and synthetic securities (collectively the "Collateral Debt Obligations") may consist of equipment trust certificates, collateralized mortgage obligations, collateralized bond obligations, collateralized loan obligations or similar instruments. Structured finance instruments present risks similar to those of the other types of Collateral Debt Obligations in which the Client may invest and such risks may be of greater significance in the case of structured finance instruments. Moreover, investing in structured finance instruments entails a variety of unique risks, including prepayment risk. In addition, the performance of a structured finance instrument



will be affected by a variety of factors, including its priority in the capital structure of the issuer thereof, the availability of any credit enhancement, the level and timing of payments and recoveries on and the characteristics of the underlying receivables, loans or other assets that are being securitized, remoteness of those assets from the originator or transferor, the adequacy of and ability to realize upon any related collateral and the capability of the servicer of the securitized assets. Each structured finance instrument to be purchased by a Client must be rated by a rating agency.

#### *Investments in Synthetic Securities*

Acis may cause Clients to invest in synthetic securities. In addition to credit risks associated with holding non-investment grade loans and high yield debt securities, with respect to synthetic securities, Acis or its Clients will usually have a contractual relationship only with the counterparty of such synthetic securities, and not the obligor on a reference obligation (the "Reference Obligor"). Such agreement generally stipulates that Acis or its Client will have no right to directly enforce compliance by the Reference Obligor with the terms of the reference obligation (defined herein as the debt security or other obligation upon which the synthetic security is based), nor any rights of set-off against the Reference Obligor, nor have any voting rights with respect to the reference obligation. In addition, in the event of insolvency of the counterparty, the Client will be treated as a general creditor of such counterparty, and will not have any claim with respect to the reference obligation. Consequently, the Client will be subject to the credit risk of the counterparty as well as that of the Reference Obligor. As a result, concentrations of synthetic securities in any one counterparty subject the notes to an additional degree of risk with respect to defaults by such counterparty as well as by the Reference Obligor. Acis will not perform independent credit analyses of the counterparties, any such counterparty, or an entity guaranteeing such counterparty, individually or in the aggregate.

#### *Investments in Senior Secured Loans*

Senior secured loans have significant credit risks and material losses may occur. As with other debt obligations, claims and collateral may be difficult to enforce in the event of a default. No assurance can be made that full or significant recovery of principal and/or interest will be received or that any collateral recovered will be marketable or sufficient.

#### *Leverage*

When deemed appropriate by Acis and subject to applicable regulations, a Client may use leverage in its investment program, including the use of borrowed funds and investments in certain types of options, such as puts, calls and warrants, which may be purchased for a fraction of the price of the underlying securities while giving the purchaser the full benefit of movement in the market of those underlying securities.

While such strategies and techniques increase the opportunity to achieve higher returns on the amounts invested, they also increase the risk of loss. To the extent a Client purchases securities with borrowed funds, its net assets will tend to increase or decrease at a greater rate than if borrowed funds are not used. The level of interest rates generally, and the rates at which such funds may be borrowed in particular, could affect the operating results of the Client. If the interest expense on borrowings were to exceed the net return on the portfolio securities purchased with borrowed funds, the Client's use of leverage would result in a lower rate of return than if the Client were not leveraged.

#### *Maturity Risk*

In certain situations, Acis may purchase a bond of a given maturity as an alternative to another bond of a different maturity. Ordinarily, under these circumstances, Acis will make an adjustment to account for the differential interest-rate risks in the two bonds. This adjustment, however, makes an assumption about how the interest rates at different maturities will move. To the extent that the yield movements deviate from this assumption, there is a yield-curve or maturity risk. Another situation where yield-curve risk should be considered is in the analysis of bond swap transactions where the potential incremental returns are dependent entirely on the parallel shift assumption for the yield curve.

#### *Market or Interest Rate Risk*

The price of most fixed income securities move in the opposite direction of the change in interest rates. For example, as interest rates rise, the prices of fixed income securities fall. If a Client holds a fixed income security to maturity, the change in its price before maturity will have little impact on the Client's performance; however, if the Client has to sell the fixed income security before the maturity date, an increase in interest rates will result in a loss. Senior secured bank loans generally pay interest at rates that are determined periodically by reference to a base lending rate plus a premium. These rates often are re-determined daily, monthly, quarterly or semi-annually. Recently, domestic and international markets have experienced a period of acute stress starting in the real estate and financial sectors and then moving to other sectors of the world economy. This stress has resulted in unusual and extreme volatility in the equity and debt markets and in the prices of individual investments. These market conditions could add to the risk of short-term volatility of investments.

#### *Options*

A Client may use a number of option strategies. Put options and call options typically have similar structural characteristics and operational mechanics regardless of the underlying instrument on which they are purchased or sold. A put option gives the purchaser of the option, upon payment of a premium, the right to sell, and the writer



the obligation to buy, the underlying security, commodity, index, currency or other instrument at the exercise price. A call option, upon payment of a premium, gives the purchaser of the option the right to buy, and the seller the obligation to sell, the underlying instrument at the exercise price.

With certain exceptions, exchange listed options generally settle by physical delivery of the underlying security or currency, although in the future cash settlement may become available. Index options are cash settled for the net amount, if any, by which the option is “in-the-money” (i.e., where the value of the underlying instrument exceeds, in the case of a call option, or is less than, in the case of a put option, the exercise price of the option) at the time the option is exercised. Frequently, rather than taking or making delivery of the underlying instrument through the process of exercising the option, listed options are closed by entering into offsetting purchase or sale transactions that do not result in ownership of the new option. The Client’s ability to close out its position as a purchaser or seller of a listed put or call option is dependent, in part, upon the liquidity of the option market.

Over-the-counter (“OTC”) options are purchased from or sold to securities dealers, financial institutions or other parties (“Counterparties”) through direct bilateral agreement with the Counterparty. In contrast to exchange listed options, which generally have standardized terms and performance mechanics, all the terms of an OTC option, including such terms as method of settlement, term, exercise price, premium, guarantee, and security, are set by negotiation of the parties. Unless the parties provide for it, there is no central clearing or guaranty function in an OTC option. As a result, if the Counterparty fails to make or take delivery of the security, currency or other instrument underlying an OTC option it has entered into with the Client or fails to make a cash settlement payment due in accordance with the terms of that option, the Client will lose any premium it paid for the option as well as any anticipated benefit of the transaction.

If a put or call option purchased by the Client were permitted to expire without being sold or exercised, its premium would be lost by the Client. The risk involved in writing a put option is that there could be a decrease in the market value of the underlying security caused by rising interest rates or other factors. If this occurred, the option could be exercised and the underlying security would then be sold to the Client at a higher price than its current market value. The risk involved in writing a call option is that there could be an increase in the market value of the underlying security caused by declining interest rates or other factors. If this occurred, the option could be exercised and the underlying security would then be sold by the Client at a lower price than its current market value. Purchasing and writing put and call options and, in particular, writing “uncovered” options are highly specialized activities and entail greater than ordinary investment risks.

*Valuation of Portfolio Investments*

From time to time, special situations affecting the valuation of the investments (such as limited liquidity, unavailability or unreliability of third-party pricing information and acts or omissions of service providers to the Client) could have an impact on the value of a Client's investment, particularly if prior judgments as to the appropriate valuation of an investment should later prove to be incorrect after a net asset value-related calculation or transaction is completed. Generally, Acis is not required to make retroactive adjustments to prior subscription or withdrawal transactions, management fees or performance allocations based on subsequent valuation data. In addition, Acis may, but is not required to, discount the value of its positions due to limited liquidity, concentration levels or for other reasons. Due to the nature of its investments, Acis may not be able to place a precise value on positions and therefore may need to estimate values.

**ITEM 9. DISCIPLINARY INFORMATION**

Not Applicable.

## ITEM 10. OTHER FINANCIAL INDUSTRY ACTIVITIES AND AFFILIATIONS

Acis and its advisory affiliates manage various strategies and some strategies are managed by more than one adviser. For this reason certain Clients of Acis (or Clients of Acis' advisory affiliates) may be referred to and enter into advisory agreements with such affiliated adviser. Neither Acis nor its advisory affiliates charge a fee for such referral or receive any portion of the advisory fees charged Clients managed by an affiliated adviser.

As shared in Item 4. Advisory Business, Acis may use the services of affiliates to service its' Clients. Acis believes using such services benefits Clients as a whole as the reserves available to them are greater.

### BROKER-DEALER, BANKING, AND CONSULTING AFFILIATES

Acis is under common control with Nexbank Capital Inc., whose wholly owned subsidiaries include Nexban Securities, Inc. (also doing business as Nexbank Capital Advisors and Nexbank Wealth Advisors)("NexBank Securities"), and NexBank SSB. Certain employees of Acis, including James Dondero and Mark Okada, serve on the Board of Directors of NexBank.

#### *NexBank Securities, Inc.*

NexBank Securities is a registered broker-dealer and a Member of FINRA/SIPC. It may provide distribution assistance in connection with the sale or placement of funds managed by Acis. NexBank Securities, Inc., also doing business as NexBank Wealth Advisors, is also a SEC registered investment adviser.

#### *NexBank, SSB*

NexBank, SSB, a state chartered bank, is an affiliate of Acis and may, from time to time, provide banking and agency services to portfolio companies in which Client Accounts may be invested. Client Accounts and portfolio companies may invest in assets originated by, or enter into loans, borrowings and/or financings with NexBank, including in primary or secondary transactions. These services generally may result in compensation to NexBank, SSB in various forms, including administrative agent fees, structuring fees, origination and syndication fees, and assignment fees. As a result, we have an incentive to select, or attempt to influence the selection of, NexBank for such services. Fees are charged at rates competitive with those offered by third parties. Acis may also refer Client Accounts or controlled investments to NexBank, SSB for banking services. NexBank, SSB may charge its customary fees for the provision of such banking services.

To the extent permitted by applicable law, NexBank, SSB, may sell or offer participations to Acis Accounts in a variety of commercial loans for which NexBank will receive compensation.

*Highland Capital Funds Distributor, Inc.*

Highland Capital Funds Distributor, Inc., a SEC-registered broker dealer and a Member of FINRA/SIPC, is under common control through James Dondero's indirect ownership of Highland Capital Funds Distributor. It may provide distribution assistance in connection with the sale or placement of funds managed by Highland.

INVESTMENT ADVISER AFFILIATES

A related person of Acis is the general partner of a number of other collective investment vehicles organized as partnerships including those managed by the following affiliated investment advisers:

*Acis CLO Management, LLC*

Acis CLO Management, LLC is a Relying Adviser and files a single Form ADV with Highland, the Filing Adviser. Therefore, Acis CLO Management, LLC is under common control with Highland.

*Falcon E&P Opportunities GP, LLC*

Falcon E&P Opportunities GP, LLC, a SEC-registered investment adviser, may be deemed to be under common control with us because James Dondero controls this entity.

*Granite Bay Advisors, L.P.*

Granite Bay Advisors, L.P., a SEC-registered investment adviser, is under common control with Acis because the owners of Acis own substantially all of Granite Bay Advisors, L.P.

*Highland Capital Management, L.P.*

Highland is a SEC-registered investment adviser, and under common control with Acis because the owners of Acis own substantially all of Highland. Highland also acts as sub-adviser for Acis advised funds.

*Highland Capital Management Fund Advisors, L.P.*

Highland Capital Management Fund Advisors, L.P., a SEC-registered investment adviser, is under common control with us because James Dondero controls the Highland Capital Management Fund Advisors general partner.

Additionally, Highland Capital Management Fund Advisors serves as advisor or sub-advisor to investment companies registered under the Investment Company Act of 1940, as amended.

*Highland Capital Management Latin America, L.P.*

Highland Capital Management Latin America, L.P. is a Relying Adviser and files a single Form ADV with Highland, the Filing Adviser. Therefore, Highland Capital Management Latin America is under common control with Highland.

*Highland Capital Management Korea Limited*

Highland Capital Management Korea Limited is a Relying Adviser and files a single Form ADV with Highland, the Filing Adviser. Therefore, Highland Capital Management Korea Limited is under common control with Highland.

*Highland HCF Advisor, Ltd.*

Highland HCF Advisor, Ltd. is a Relying Adviser and files a single Form ADV with Highland, the Filing Adviser. Therefore, Highland HCF Advisor is under common control with Highland.

*NexPoint Advisors, L.P.*

NexPoint Advisors, L.P., a SEC-registered investment adviser, is under common control with us because James Dondero controls the NexPoint Advisors general partner.

*NexPoint Real Estate Advisors II, L.P.*

NexPoint Real Estate Advisors II, L.P., a SEC-registered investment adviser, is under common control with us because James Dondero controls the NexPoint Real Estate Advisors II general partner.

Thomas Surgent, our Chief Compliance Officer, is also the Chief Compliance Officer of Acis CLO Management, LLC, Highland Capital Management, L.P., Granite Bay Advisors, L.P., Highland Capital Management Latin America, L.P., Highland Capital Management Korea Limited, Highland HCF Advisor, Ltd., and NexPoint Real Estate Advisors II, L.P. Jason Post is the Chief Compliance Officer of Highland Capital Management Fund Advisors, L.P., and

NexPoint Advisors, L.P. Eric Holt is the Chief Compliance Officer of NexBank Securities, Inc., also doing business as NexBank Advisors.

Highland and/or Highland personnel provide advisory services to each of these affiliated investment advisors, with the exception of Falcon E&P Opportunities GP, LLC, either through sub-advisory or “dual hatting” arrangements with respect to Highland personnel. In addition, Highland is a party to Shared Services Agreement with each of these advisors, under which Highland provides certain administrative and back office services to such advisors, including finance and accounting, human resources, marketing, legal, information technology and operations.

#### INSURANCE COMPANY AFFILIATES

Highland Capital Management Services, Inc. is an affiliate of Acis and parent company of Governance Re Ltd., a captive insurance agency issuing directors & officers’ liability insurance and employment practice liability insurance to Acis, its affiliates, and their respective portfolio companies. NexVantage Title Services is a title insurance company affiliated with NexBank and Highland, which may provide title insurance with respect to real property investments owned by Client Accounts or their portfolio companies. A conflict of interest exists due to the fact that these entities receive premiums from portfolio companies of Client Accounts. As a result, Acis is incentivized to choose these affiliates to provide these services over a third party even though such party’s services may be better suited for the company.

#### INDEPENDENT BUSINESS ENTITIES

Employees, including the owners, of Acis also own personal interests in a variety of independent business entities. A conflict of interest exists due to the potential for the owners’ personal relationships and financial interests to conflict with our Client’s interests.

#### BUSINESS ACTIVITIES WITH PORTFOLIO COMPANIES

Acis or its affiliates provide on a periodic basis certain services to portfolio companies including, but not limited to, forensic accounting, interim management consulting services and merger and acquisition advisory services. Acis or our affiliates may also furnish operational consulting services to certain portfolio companies of Acis’ Clients. The time spent with respect to such activities depends upon a number of factors including the size of the investment, the relationship with the portfolio company and the financial and strategic position of such company. Acis or its affiliated advisors (including employees) may be directly or indirectly compensated for such services provided such compensation is received as a result of an arm’s length contract between the company and such person. Employees of Acis may be granted equity or options in the portfolio companies for which they provide certain services.

Additional information regarding potential conflicts of interest arising from Acis' relationship and activities with its affiliates is provided in the section titled Code of Ethics, Participation or Interest in Client Transactions and Personal Trading.



## **ITEM 11. CODE OF ETHICS, PARTICIPATION OR INTEREST IN CLIENT TRANSACTIONS AND PERSONAL TRADING**

Acis maintains a policy of strict compliance with the highest standards of ethical business conduct and the provisions of applicable federal securities laws, including rules and regulations promulgated by the SEC, and has adopted policies and procedures described in its Code of Ethics. The Code of Ethics applies to each employee of Acis and any other “access person” as defined under the Advisers Act. It is designed to ensure compliance with legal requirements of Acis’ standard of business conduct.

A complete copy of Acis’ Code of Ethics is available to any Client or prospective Client upon request.

### **STANDARDS OF CONDUCT**

Acis and its access persons are expected to comply with all applicable federal and state laws and regulations. Access persons are expected to adhere to the highest standards of ethical conduct and maintain confidentiality of all information obtained in the course of their employment and bring any risk issues, violations, or potential violations to the attention of the Chief Compliance Officer. Access persons are expected to deal with Clients fairly and disclose any activity that may create an actual or potential conflict of interest between them and Acis or Client.

### **ETHICAL BUSINESS PRACTICES**

Falsification or alteration of records or reports, also known as a prohibited financial practice, or knowingly approving such conduct is prohibited. Payments to government officials or employees are prohibited except for political contributions approved by our Chief Compliance Officer. We seek to outperform our competition fairly and honestly and seek competitive advantages through superior performance not illegal or unethical dealings. Access persons are strictly prohibited from (i) participating in online blogging and communication with the media, unless approved by the Chief Compliance Officer or the Compliance Department, and (ii) spreading of false rumors pertaining to any publicly traded company.

### **CONFIDENTIALITY**

Employees must maintain the confidentiality of Acis’ proprietary and confidential information, and must not disclose that information unless the necessary approval is obtained. Acis has a particular duty and responsibility, as investment adviser, to safeguard Client information. Information concerning the identity and transactions of investors is

confidential, and such information will only be disclosed to those employees and outside parties who need to know it in order to fulfill their responsibilities.

#### GIFT AND ENTERTAINMENT POLICY

Access persons are permitted, on occasion, to accept gifts and invitations to attend entertainment events. When doing so, however, employees should always act in our best interests and that of our Clients and should avoid any activity that might create an actual or perceived conflict of interest or impropriety in the course of our business relationship. Under no circumstances may (i) gifts of cash or cash equivalents be accepted or (ii) may any gifts be received in consideration or recognition of any services provided to or transactions entered into by, Client Accounts.

#### PERSONAL TRADING

##### *Personal Trading Policy*

Access persons are allowed to trade reportable securities during designated time periods, however all transactions in reportable securities other than ETFs must be pre-approved by the Chief Compliance Officer or his/her designee. Except in very limited circumstances approved by the Chief Compliance Officer, access persons are not permitted to trade any security of which we or a Client own any portion of the capital structure or that is on our restricted list without permission. Access persons who violate the personal trading policy are reprimanded in accordance with the sanctions provisions outlined in the Code of Ethics. Personal securities transactions are reviewed by the Chief Compliance Officer or his/her designee for compliance with the personal trading policy and applicable SEC rules and regulations.

##### *Prohibition against Insider Trading*

Acis forbids any access person from trading, either personally or on behalf of others, including Clients advised by Acis, on material non-public information or communicating material non-public information to others in violation of the law or duty owed to another party. This conduct is frequently referred to as "insider trading". The concepts of material non-public information, penalties for insider trading, and processes for identifying insider trading are addressed in detail in the Compliance Manual and Code of Ethics.

##### *Reporting Requirements*

In compliance with SEC rules, access persons are required to disclose all of their personal brokerage accounts and holdings within 10 days of initial employment with Acis, within 10 days of opening a new account, and annually thereafter. Additionally, no later than the last day of the month after quarter-end, all access persons must

report all transactions in reportable securities over which the access person had any direct or indirect beneficial ownership. Access persons are also required annually to affirm all reportable transactions from the prior year.

## POTENTIAL CONFLICTS

Acis and its affiliates engage in a broad range of activities, including activities for their own account and for the accounts of Clients. This section describes various potential conflicts that may arise in respect of its business, as well as how Acis addresses such conflicts of interest. The discussion below does not describe all conflicts that may arise.

Any of the following potential conflicts of interest will be discussed and resolved on a case by case basis. Acis' determination as to which factors are relevant, and the resolution of such conflicts, will be made using Acis' best judgment, but in its sole discretion. In resolving conflicts, Acis will take into consideration the interests of the relevant Clients, the circumstances giving rise to the conflict and applicable laws. Certain procedures for resolving specific conflicts of interest are set forth below.

### *Allocation of Investment Opportunities*

Acis, together with its affiliates, may act as investment adviser to Clients that have similar investment objectives and pursue similar strategies. Certain investments identified by Acis may be appropriate for multiple Clients. Investment decisions for such Clients are made by Acis and the applicable affiliates in their best judgment, but in their discretion, taking into account such factors as Acis believes relevant. Such factors may include investment objectives, regulatory restrictions, current holdings, availability of cash for investment, the size of investments generally, risk-return considerations, tax consequences, and limitations and restrictions on a Client's account that are imposed by such Client. In addition, if it is fair and reasonable that certain Clients are fully filled of their appetite before others (e.g., for tax considerations, to avoid de minimis partial allocations, to cover or close out an existing position to mitigate risk or losses, etc.), then these Clients may receive full or disproportionate allocations, with the remaining amounts allocated in accordance with normal procedures among the other participating Clients. One or more of the foregoing considerations in this paragraph may (and are often expected to) result in allocations among accounts other than on a pari passu basis. Accordingly, particular investment may be bought or sold for only one Client or in different amounts and at different times for more than one but less than all Clients, even though it could have been bought or sold for other Clients at the same time. Likewise, a particular investment may be bought for one or more Clients when one or more other Clients are selling the investment. In addition, purchases or sales of the same investment may be made for two or more Clients on the same date. There can be no assurance that a Client will not receive less (or more) of a certain investment than it would otherwise

receive if Acis, together with its affiliates, did not have a conflict of interest among Clients.

In effecting transactions, it is not always possible, or consistent with the investment objectives of Acis' and its affiliates' various Clients, to take or liquidate the same investment positions at the same time or at the same prices. Certain investment restrictions may limit Acis' and its affiliates' ability to act for a Client and may reduce performance. Regulatory and legal restrictions (including restrictions on aggregation of positions) may also restrict the investment activities of Acis and result in reduced performance.

Acis seeks to manage and/or mitigate these potential conflicts of interest described by following procedures with respect to the allocation of investment opportunities among its and its affiliates' Clients, including the allocation of limited investment opportunities. Our allocation policy is based on a fundamental desire to treat each Client Account fairly over time. Please refer to the Investment Discretion – Allocation Conflicts section for a more detailed explanation of Acis' allocation process.

In addition to the investment strategies implemented by the portfolio managers for each of our Clients, such portfolio managers may also give trading desk personnel of the adviser general authorization to enter into a limited amount of short-term trades (purchases expected to be sold within 15 business days) in debt instruments on behalf of such Clients. Over time, it is expected that these trades will not exceed 2% of each such Client's assets. Such investments executed by authorized traders are generally allocated on a weighted rotational basis, based on the AUM of the accounts eligible to participate in such investment opportunities.

#### *Investment Negotiation*

In order to ensure compliance with Section 17(d) under the Investment Company Act whenever an investment professional proposes to negotiate a term other than price for an investment (including any amendments), he/she must check to see if the investment (or any other position in the issuer's capital structure) is held (or proposed to be invested) in any retail accounts of our advisory affiliates.

If the investment is held in any retail accounts, that person must contact the Chief Compliance Officer for guidance.

- (i) The transaction is generally permitted if all accounts are in the same part of the capital structure and participate in the investment pro rata
- (ii) Alternatively, impose "Chinese Wall" between retail/institutional investment decision-making

One person can negotiate, provided final investment decision still made separately.

May also consult outside counsel and/or the retail board for guidance.

#### *Capital Structure Conflicts*

Conflicts will arise in cases when Clients of Acis and its affiliates invest in different parts of an issuer's capital structure, including circumstances in which one or more Clients own private securities or obligations of an issuer and other Clients may own public securities of the same issuer. In addition, one or more Clients may invest in securities, or other financial instruments, of an issuer that are senior or junior to securities, or financial instruments, of the same issuer that are held by or acquired for, one or more other Clients. If such issuer encounters financial problems, decisions related to such securities (such as over the terms of any workout or proposed waivers and amendments to debt covenants) will raise conflicts of interests. For example, a Client holding debt securities of the issuer may be better served by a liquidation of the issuer in which it may be paid in full, whereas a Client holding equity securities of the issuer might prefer a reorganization that holds the potential to create value for the equity holders.

In the event of conflicting interests within an issuer's capital structure, Acis will generally pursue the strategy that Acis, together with its affiliated advisers, reflects what would be expected to be negotiated in an arm's length transaction with due consideration being given to our fiduciary duties to each of our accounts (without regard to the nature of the fees received from such accounts):

- This strategy may be recommended by one or more Acis or affiliated investment professionals
- A single person may represent more than one part of an issuer's capital structure
- The recommended course of action will be presented to our Conflicts Committee for final determination as to how to proceed. We may elect, but are not required, to assign different teams to make recommendations for different parts of the capital structure as the Conflicts Committee determines in its discretion.
- It is acknowledged that the applicable retail portfolio manager will separately and independently make his or her decision on suitability as to the course of action for the applicable retail portfolio and will leave the Conflicts Committee meeting prior to the final determination being made by the Conflicts Committee.

Acis and its affiliated advisers may elect, but is not required, to assign different teams to make recommendations for different parts of the capital structure as the Conflicts Committee determines in its discretion.

In the event any Acis or affiliated personnel serve on the Board of the subject company, they may recuse themselves from voting on transactions involving a capital structure conflict.

- Acis or affiliated personnel board members may still make recommendations to the Conflicts Committee
- If any such persons are also on the Conflicts Committee, they may recuse themselves from the Committee's determination

Acis may use external counsel for guidance and assistance.

#### *Position Conflicts*

Another type of conflict may arise if we cause one Client account of Acis or its affiliates to buy a security and another Client Account to sell or short the same security. Currently, such opposing positions are generally not permitted within the same account without prior trade approval by the Chief Compliance Officer. However, a portfolio manager may enter into opposing positions for different Clients to the extent each such Client has a different investment objective and each such position is consistent with the investment objective of the applicable Client. In addition, transactions in investments by one or more affiliated Client accounts may have the effect of diluting or otherwise disadvantaging the values, prices or investment strategies of other Client accounts.

Generally, Acis does not purchase, sell or hold securities on behalf of Clients contrary to the current recommendations made to other affiliated Client accounts. However, because certain Client accounts may have investment objectives, strategies or legal, contractual, tax or other requirements that differ (such as the need to take tax losses, realize profits, raise cash, diversification, etc.), Acis may purchase, sell or continue to hold securities for certain Client accounts contrary to other recommendations. In addition, Acis may be permitted to sell securities or instruments short for certain Client accounts and may not be permitted to do so for other affiliated Client accounts.

#### *Principal Trading*

In situations where we determine that we are a *related person* by our ownership of greater than 25% of the equity voting securities of such entity, such fund is considered a "*Principal Account*."

To the extent Acis wishes to trade an asset from a Client Account to or from a Principal Account (a "Principal Cross Trade"), the SEC has stated that a Principal Cross Trade may only occur if the Client Account on the other side from the Principal Account consents to the trade after a disclosure by Acis of all material facts. Acis' Compliance



Manual sets forth procedures for executing both cross trades and principal cross trades.

#### *Cross Trading*

In an effort to reduce transaction costs, increase execution efficiency, and capitalize on timing opportunities, Acis may execute cross trades, or sell a security for one affiliated Client to another affiliated Client, without interposing a broker-dealer. All cross trades are subject to the cross trade procedures set forth in Acis' compliance manual. Cross trades, however, may present an inherent conflict of interest because Acis and/or its affiliates represent the interest of the buyer and seller in the same transaction. As a result, Clients involved in a cross trade bear the risk that the price obtained from a cross trade may be less favorable than if the trade had been executed in the open market.

#### *Conflicts Related to Investment Activities*

Acis and/or its affiliates may buy or sell the same securities for an affiliate's account that it buys or sells for a Client or may pursue the same investment strategies for an affiliate's account as for a Client's. Acis and/or its affiliates also may receive greater management or performance-based fees or incentives in connection with managing certain Client Accounts than from other Client Accounts. In addition, if Acis allocates a Client's assets among pooled vehicles managed by Acis, it may have an incentive to allocate assets into vehicles that produce the greatest fees for Acis. Each of these situations give rise to a potential conflict of interest in the allocation of investment opportunities. In addition, Acis has an incentive to resolve conflicts of interest in favor of affiliated Clients over non-affiliated Clients. As previously described, Acis has adopted trade allocation policies and procedures that seek to ensure fair and equitable access to investment opportunities for all accounts.

#### *Trade Aggregation*

In some circumstances, Acis and/or its affiliates may seek to buy or sell the same securities contemporaneously for multiple Client Accounts. Acis and/or its affiliates may, in appropriate circumstances aggregate securities trades for a Client with similar trades for other Clients, but is not required to do so. In particular, Acis and/or its affiliates may determine not to aggregate transactions that relate to portfolio management decisions that are made independently for different accounts or if Acis and/or its affiliates determine that aggregation is not practicable, not required or inconsistent with Client direction. When transactions are aggregated and it is not possible, due to prevailing trading activity or otherwise, to receive the same price or execution on the entire volume of securities purchased or sold, the various prices may be averaged or allocated on another basis deemed to be fair and equitable. In addition, under certain circumstances, the Clients will not be charged the same commission or

commission equivalent rates in connection with a bunched or aggregated order. The effect of the aggregation may therefore, on some occasions, either advantage or disadvantage any particular Client.

From time to time, aggregation may not be possible because a security is thinly traded or otherwise not able to be aggregated and allocated among all affiliated Client account seeking the investment opportunity or a Client may be limited in, or precluded from, participating in an aggregated trade as a result of that Client's specific brokerage arrangements. Also, an issuer in which Clients wish to invest may have threshold limitations or aggregate ownership interests arising from legal or regulatory requirements or company ownership restrictions, which may have the effect of limiting the potential size of the investment opportunity and thus the ability of the applicable Client to participate in the opportunity.

#### *Company Errors*

For the Company's Clients, the Company's responsibility for its trade errors is set forth in the governing documents for the relevant Client. No soft-dollars may be used to satisfy any trade errors. In addition, the Company may not use the securities in one Client's account to settle the trade error in another Client's account.

#### *Conflicts Related to Valuation*

Acis or an affiliate may have a role in determining asset values with respect to Client Accounts and may be required to price an asset when a market price is unavailable or unreliable. This may give rise to a conflict of interest because Acis may be paid an asset-based fee on certain Client Accounts. In order to mitigate these conflicts, Acis and its affiliates determine asset values in accordance with valuation procedures, which generally are set forth in Acis' Compliance Manual.

#### *Conflicts Related to Investments in Affiliated Funds*

Acis and/or its affiliates purchase for Client Accounts interests in other pooled vehicles, including structured product vehicles, unregistered investment funds and retail funds, offered by Acis or its affiliates, unless prohibited under applicable law or the relevant account investment guidelines. Investment by a Client in such a vehicle means Acis or its affiliates receive advisory or other fees from the Client in addition to advisory fees charged for managing the Client's Account. The details of any possible fee offsets, rebates or other reduction arrangements in connection with such investments are provided in the documentation relating to the relevant Client Account and/or underlying investment vehicle. In choosing between vehicles managed by Acis and those not affiliated with Acis, Acis may have a financial incentive to choose Acis-affiliated vehicles over third parties by reason of additional investment management, advisory or other fees or compensation Acis or its affiliates may earn.



The potential for fee offsets, rebates or other reduction arrangements may not necessarily eliminate this conflict and Acis may nevertheless have a financial incentive to favor investments in Acis-affiliated vehicles. If Acis invests in an affiliated vehicle, a Client should not expect Acis to have better information with respect to that vehicle than other investors may have (and if Acis does have better information it may be prohibited from acting upon it in a way that disadvantages other investors).

Additionally, Acis' affiliates may sponsor and manage funds and accounts that compete with Acis or make investments with funds sponsored or managed by third-party advisers that would reduce capacity otherwise available to Acis' Clients.

*Other Potential Conflicts*

Acis and its affiliates may provide services other than advice to a Client, including administration, organizing/managing business affairs, executing and reconciling trades, preparing financials and providing audit support, preparing tax documents, sales and investor relations support, and diligence and valuation services, for additional fees. A potential conflict arises in such circumstances because Acis and its affiliates are incentivized to favor its Clients that pay such additional fees. However, the individuals who provide advice to Clients do not provide these additional services.

Acis and its affiliates may cause a Client to purchase, sell or hold securities of issuers in which Acis or its affiliate makes a market or has an equity, debt or other financial interest or securities of issuers or other investments in which Acis or its affiliates, its officers or employees or its affiliated broker-dealers and other related persons and their officers or employees have positions or other financial interests. For example, Acis may purchase on behalf of a Client unregistered securities for which an affiliate acts as placement agent, which may result in additional fees to the affiliate or assist the affiliate in meeting its contractual obligations. Acis may also cause a Client to borrow money from Acis' affiliates, and the affiliates may earn interest or fees on such transactions. Conflicts also may arise if Acis implements a portfolio decision or strategy (including a decision to hold an investment) for one Client ahead of, or contemporaneously with, another Client. Such transactions may have the effect of diluting or otherwise disadvantaging the values, prices or investment strategies of other Client Accounts and could result in one Client receiving more favorable trading results or reduced costs at the expense of the other Client.

Acis or its affiliates may invest (or recommend that a Client invest) in securities issued by a Client and may hedge derivative positions by buying or selling securities issued by a Client. A potential conflict may arise in such circumstances because Acis may be incentivized to favor its Clients that issue securities, or such Clients of its affiliates, over the Client on whose behalf Acis is making the investment. In addition to Clients,

some of Acis' service providers are issuers of securities. Acis may determine that it is in the best interests of a Client to purchase securities issued by one of these entities. Acis has adopted policies and procedures designed to address conflicts of interest arising from the foregoing activities. Furthermore, it is Acis' general policy not to take into account the fact that an issuer is a Client, service provider or vendor when making investment decisions.

Certain qualified employees and affiliates invest in Clients either through general partner entities or as limited partners, shareholders or otherwise. Acis generally reduces or waives all or a portion of the management fee, performance-based fee, or other costs and expenses related to the investments by such persons.

*Conflicts Related to Information Possessed by or Provided by Acis*

Certain persons within Acis or its affiliates may receive or create information (*e.g.*, proprietary technical models) that is not generally available to the public. Acis or its affiliates has no obligation to provide such information to Clients or effect transactions for Clients on the basis of such information and in many cases Acis or its affiliates will be prohibited from trading for the same Clients based on the information. Similarly, some Clients may have access to information regarding Acis' or its affiliates' transactions or views that is not available to other Clients, and may act on that information through accounts managed by persons other than Acis or its affiliates. Such transactions may negatively impact other Clients (*e.g.*, through market movements or decreasing availability or liquidity of securities). Additionally, our personnel or those of our advisory affiliates may from time to time serve on the board of directors of portfolio companies, and in such capacity may recommend investment opportunities to such companies.

*Conflicts Related to Acis' Relationships with Third Parties*

Acis or its affiliates may advise third-parties regarding valuation, risk management, transition management and potential restructuring or disposition activities in connection with proprietary or Client investments, which may create an incentive to purchase securities or other assets from those third parties or engage in related activities to bid down the price of such assets, which may have an adverse effect on a Client.

Acis' or its affiliates' Client may work with pension or other institutional investment consultants and such consultants may also provide services to Acis or its affiliates. Consultants may provide brokerage execution services to employees of Acis and its affiliates and such employees may attend conferences sponsored by consultants. Acis or its affiliates also may be hired to provide investment management or other services to a pension or other institutional investment consultant that works with a Client, which may create conflicts.

Acis or its affiliates may in-source or out-source to third parties certain processes or functions, which may give rise to conflicts. There may be conflict when negotiating with third-party service providers if Acis or its affiliates bears operational expenses of various Clients to the extent that a given fee structure would tend to place more expense on Clients for which Acis or its affiliates has a greater entitlement to reimbursement or less expense on Clients for which Acis has lesser (or no) entitlement to reimbursement. Acis or its affiliates may provide information about a Client's portfolio positions to unrelated third parties to provide additional market analysis and research to Acis or its affiliates and they may use such analysis to provide investment advice to other Clients.

Acis or its affiliates may purchase information (such as periodicals, conference participation, papers, surveys) from professional consultant firms, and such firms may believe they have an incentive to give favorable evaluations of Acis to their Clients.

In selecting broker-dealers that provide research or other products or services that are paid with soft dollars, conflicts may arise between Acis and a Client because Acis may not produce or pay for these benefits but may use brokerage commissions generated by Client transactions. Soft dollar arrangements may also give Acis an incentive to select a broker-dealer based on a factor other than Acis' interest in receiving the most favorable execution. Conflicts of interest related to soft dollar relationships with brokerage firms may be particularly influential to the extent that Acis uses soft dollars to pay expenses it might otherwise be required to pay itself. Furthermore, research or brokerage services obtained using soft dollars or that are bundled with trade execution, clearing, settlement or other services provided by a broker-dealer may be used in such a way that disproportionately benefits one Client over another (*e.g.*, economics of scale or price discounts). For example, research or brokerage services paid for through one Client's commission may not be used in managing that Client's account. Additionally, where a research product or brokerage service has a mixed-use, determining the appropriate allocation of the product or service may create conflicts. Please refer to the section titled Brokerage Practices for information regarding Acis' use of soft dollars.

Conflicts may arise where Acis has the responsibility and authority to vote proxies on behalf of its Clients. Please refer to the section titled Voting Client Securities for information regarding the policies and procedures governing Acis' proxy voting activities.

Employees of Acis and its affiliates may serve on the boards of directors and/or investment committees of external organizations, including those organizations that are currently or may become Clients of Acis, and such service may present conflicts of interest to the extent the employee becomes aware of material non-public information

and may be unable to initiate some transactions for other Clients while in possession of that information.

Acis and its affiliates may conduct business with institutions such as broker dealers or investment banks that invest, or whose Clients invest, in pooled vehicles sponsored or advised by Acis or its affiliates, or may provide other consideration to such institutions or recognized agents, and as a result Acis may have a conflict of interest in placing its brokerage transactions.

Employees or affiliates of Acis or a related person may receive stock options from companies, the securities of which may be held in accounts of Acis' Clients, in exchange for providing consulting services, including but not limited to, Advisory services and financial services, for the company.

#### *Other Accounts and Relationships*

As part of our regular business, Acis and its affiliates holds purchase, sell, trade or take other related actions both for their respective accounts and for the accounts of their respective Clients, on a principal or agency basis, subject to applicable law including Section 206(3) of the Advisers Act, with respect to loans, securities and other investments and financial instruments of all types. Acis also provides investment advisory services, among other services, and engages in private equity, real estate and capital markets-oriented investment activities. Acis will not be restricted in its performance of any such services or in the types of debt, equity, real estate or other investments which it may make. Acis may have economic interests in or other relationships with respect to investments made by Clients. In particular, but subject to Acis' personal trading policy, Acis may make and/or hold an investment, including investments in securities, that may compete with, be pari passu, senior or junior in ranking to an, investment, including investments in securities, made and/or held by Clients or in which partners, security holders, members, officers, directors, agents or employees of such Clients serve on boards of directors or otherwise have ongoing relationships. Each of such ownership and other relationships may result in restrictions on transactions by Clients and otherwise create conflicts of interest for Clients. In such instances, Acis may in its discretion make investment recommendations and decisions that may be the same as or different from those made with respect to Client investments, subject to the capital structure conflicts procedures discussed above. In connection with any such activities described above, but subject to Acis' personal trading policy, Acis and its affiliates may hold, purchase, sell, trade or take other related actions in securities or investments of a type that may be suitable for Clients. Subject to Acis' personal trading policy, Acis will not be required to offer such securities or investments to Clients or provide notice of such activities to Clients. In addition, in managing Client portfolios, Acis may take into account its relationship or the relationships of its affiliates with obligors and their

respective affiliates, which may create conflicts of interest. Furthermore, in connection with actions taken in the ordinary course of business of Acis in accordance with its fiduciary duties to its other Clients, Acis may take, or be required to take, actions which adversely affect the interests of their Clients.

Acis has invested and may continue to invest in investments that would also be appropriate for Clients. Such investments may be different from those made on behalf of Clients. Acis does not have any duty, in making or maintaining such investments, to act in a way that is favorable to Clients or to offer any such opportunity to Clients, subject to Acis' allocation policy and personal trading policy. The investment policies, fee arrangements and other circumstances applicable to such other parties may vary from those applicable to Clients. Acis may also provide advisory or other services for a customary fee with respect to investments made or held by Clients, and no stockholders nor Clients shall have any right to such fees except to the extent the governing documents of the applicable Client expressly provide otherwise. Acis may also have ongoing relationships with, render services to or engage in transactions with other Clients, who make investments of a similar nature to those of Clients, and with companies whose securities or properties are acquired by Clients and may own equity or debt securities issued by Clients. In connection with the foregoing activities Acis may from time to time come into possession of material nonpublic information that limits the ability of Acis to effect a transaction for Clients, and Client investments may be constrained as a consequence of Acis' inability to use such information for advisory purposes or otherwise to effect transactions that otherwise may have been initiated on behalf of its Clients.

Although the professional staff of Acis will devote as much time to Clients as they deem appropriate to perform its duties, the staff may have conflicts in allocating its time and services among Client accounts.

The directors, officers, employees and agents of Acis and its affiliates may, subject to applicable law, serve as directors (whether supervisory or managing), officers, employees, partners, agents, nominees or signatories, and receive arm's length fees in connection with such service, for Clients or Acis, or for any Client joint ventures or any affiliate thereof, and no Clients nor their stockholders shall have the right to any such fees except to the extent the governing documents of the applicable Client expressly provide otherwise.

Acis and its affiliates serve or may serve as officers, directors or principals of entities that operate in the same or a related line of business as Clients, or of other investment funds managed by Acis. In serving in these multiple capacities, they may have obligations to other Clients or investors in those entities, the fulfillment of which may not be in the best interests of Clients or their stockholders. Clients may compete with other entities managed by Acis for capital and investment opportunities.



There is no limitation or restriction on Acis with regard to acting as investment manager (or in a similar role) to other parties or persons. This and other future activities of Acis may give rise to additional conflicts of interest. Such conflicts may be related to obligations that Acis or its affiliates have to other Clients.

Certain Acis affiliates, including NexBank SSB and Governance Re among others, may provide banking, agency, insurance and other services to Clients and their operating affiliates for customary fees, and no Client, nor its subsidiaries will have a right to any such fees except to the extent the governing documents thereof expressly provide otherwise.

Acis may direct Clients to acquire or dispose of investments in cross or principal trades involving Clients of Acis in accordance with applicable legal and regulatory requirements as described above. In addition, Clients may make and/or hold an investment, including an investment in securities, in which Acis and its affiliates have a debt, equity or participation interest, and the holding and sale of such investments by Clients may enhance the profitability of Acis' own investments in such companies. Moreover, Clients and their operating affiliates may invest in assets originated by, or enter into loans, borrowings and/or financings with Acis, including but not limited to NexBank, including in primary and secondary transactions with respect to which Acis may receive customary fees from the applicable issuer, and no Client nor their subsidiaries shall have the right to any such fees except to the extent the governing documents of such Client expressly provide otherwise. In each such case, Acis may have a potentially conflicting division of loyalties and responsibilities regarding Clients and the other parties to such investment. Under certain circumstances, Acis may determine that it is appropriate to avoid such conflicts by selling an investment at a fair value that has been calculated pursuant to our valuation procedures to another fund managed or advised by Acis. In addition, Acis may enter into agency cross-transactions where it or any of its affiliates act as broker for Clients, to the extent permitted under applicable law.

Acis may act as an underwriter, arranger or placement agent, or otherwise participate in the origination, structuring, negotiation, syndication or offering of investments purchased by Clients. Such transactions are on an arm's-length basis and may be subject to arm's-length fees. There is no expectation for preferential access to transactions involving investments that are underwritten, originated, arranged or placed by Acis and no Client nor their stockholders shall have the right to any such fees except to the extent the governing documents of such Client expressly provide otherwise.

*Material Non-Public Information*

There are generally no ethical screens or information barriers among Acis and certain of its affiliates of the type that many firms implement to separate persons who make investment decisions from others who might possess material, non-public information that could influence such decisions. If Acis, any of its personnel or affiliates were to receive material non-public information about an investment or issuer, or have an interest in causing a Client to acquire a particular investment, we may be prevented from causing the Client to purchase or sell such asset due to internal restrictions imposed on us. Notwithstanding the maintenance of certain internal controls relating to the management of material non-public information, it is possible that such controls could fail and result in Acis, or one of its investment professionals, buying or selling an asset while, at least constructively, in possession of material non-public information. In addition, while the Acis and certain of its affiliates generally operate without information barriers on an integrated basis, such entities could be required by certain regulations, or decide that it is advisable, to establish information barriers. In such event, our ability to operate as an integrated platform could also be impaired, which would limit our access to personnel of our affiliates and potentially impair our ability to manage Client investments.

**ITEM 12. BROKERAGE PRACTICES  
BROKER-DEALER SELECTION**

Acis has an obligation to obtain “best execution” for Client transactions considering the execution price and overall commission costs paid and certain other factors. Our trading desk routes orders to various broker-dealers for execution at their discretion. Where possible, we deal directly with the dealers who make a market in the securities involved, except in those circumstances where we believe better prices and execution are available elsewhere.

Through periodic meetings of the Brokerage Committee, Acis reviews compensation paid to broker-dealers. The meetings include an in-depth review of “best execution reports” which are third party reports that show how Acis’ execution compared to its peers. The reports also include information regarding the most used broker-dealers, lowest and highest cost broker-dealers, and other information broker-dealer selection and compensation.

Factors involved in selecting brokerage firms include:

*Broker Specific*

- ❖ Size of broker
- ❖ Reputation
- ❖ Quality of service
- ❖ Experience
- ❖ Financial stability and creditworthiness
- ❖ Financial statements
- ❖ Regulatory filings
- ❖ Standing in financial community
- ❖ Ability to handle block trades
- ❖ Acceptable record of delivery and payment on past transactions
- ❖ Quality of research and investment information provided

*Transaction Specific*

- ❖ Best available execution
- ❖ Market knowledge regarding specific industries and securities
- ❖ Access to sources of supply or markets
- ❖ Nature of the market for the security

THE APPROVAL PROCESS

Acis’ trading desk is only allowed to trade with broker-dealers that are approved by our Brokerage Committee unless interim approval is expressly provided by the Compliance Department, in which case such approval shall be ratified by the Brokerage Committee at the next meeting of the Committee. New broker-dealers are added to Acis’ approved list of



broker-dealers subject to a formal review process which closely analyses all of the above mentioned broker specific selection items. The Brokerage Committee will review the requirements and determine what additional procedures or reporting are necessary.

#### SOFT DOLLARS

In those circumstances where more than one broker-dealer is able to satisfy our obligation to obtain best execution, Acis may place a trade order on behalf of Client Accounts with a broker-dealer that charges more than the lowest available commission cost or price. Acis may do this in exchange for certain brokerage and research services provided either directly from the broker-dealer or through a third party ("Soft Dollar Arrangements"), provided that each of the following is met:

- ❖ Acis determines:
  1. The research or brokerage product or service constitutes an eligible brokerage or research service;
  2. The product or service provides lawful and appropriate assistance in the performance of Acis' investment decision making responsibilities; and
  3. In good faith the amount of Client commissions paid is reasonable in light of the value of the products or services provided.
- ❖ The brokerage or research is "provided by" a broker-dealer who participates in effecting the trade that generates the commission. Acis may not incur a direct obligation for research with a third party vendor and then arrange to have a broker-dealer pay for that research in exchange for brokerage commissions.
- ❖ Acis may only generate soft dollars with commissions in agency transactions. Acis may not use dealer markups in principal transactions to generate soft dollars. In addition, a trade for a fixed income security or over-the-counter ("OTC") security may be done on an agency basis only if the trader determines that it would not result in a broker-dealer unnecessarily being inserted between Acis and the market for that security.
- ❖ No soft dollars are generated on accounts for which:
  1. Investment discretion resides with the Client (i.e. non-discretionary accounts);
  2. Client mandates restrict or prohibit the generation of soft dollar commissions;
  3. The Client has a directed brokerage arrangement.
- ❖ The brokerage trade placed is for "securities" transactions (and not, for example, futures transactions).

Research services furnished by brokers through whom Acis effects securities transactions may be used in servicing all of Acis' accounts, and not all such services may be used in connection with the accounts which paid commissions to the broker providing such services.

If a Client Account is under the custody of one brokerage firm and another brokerage firm is a selling group member for an underwriting syndicate, such a Client Account may not be able to participate in the purchase of securities in the underwriting because the custodial brokerage firm was not a selling group member. In addition, to the extent that a Client directs brokerage trades to be placed with a particular broker, the allocation of securities transactions may be impacted.

When Acis uses Client brokerage commissions (or markups or markdowns) to obtain research or other products or services, Acis receives a benefit because the firm does not have to produce or pay for research, products, or services. Consequently, Acis may have an incentive to select or recommend a broker-dealer based on our interest in receiving the research or other products or services, rather than Clients' interest in receiving most favorable execution.

#### PRODUCTS AND SERVICES ACQUIRED WITH SOFT DOLLARS

All products and services acquired with soft dollars qualify under the Safe Harbor of 28(e) of the Securities Exchange Act of 1934. Examples of eligible services and products include independent stock research, economic research, research in specific industry sectors, real time feeds, newswires, strategic analysis, and back office systems.

#### DIRECTED BROKERAGE

Acis does not require Clients to direct brokerage, but in those situations where a Client has directed Acis to place trades with a particular broker-dealer, Acis may not be free to seek the best price, volume discounts or best execution by placing transactions with other broker-dealers. Additionally, as a result of directing Acis to place trades with a particular broker-dealer, a disparity in commission charges may exist between the commissions charged to Clients who direct us to use a particular broker-dealer and those Clients who do not direct us to use a particular broker-dealer as well as a disparity among the brokers to which different Clients have directed trades.

#### TRADE AGGREGATION

Orders of Clients may be combined (or "bunched") when possible to obtain volume discounts resulting in a lower per share commission. Please see the sections entitled Code of Ethics, Participation or Interest in Client Transactions, and Personal Trading for additional information regarding Acis' trade aggregation procedures.

## ITEM 13. REVIEW OF ACCOUNTS

### ACCOUNT REVIEW

Acis has an Investment Committee which, subject to certain size thresholds, is responsible for (i) assessing and approving new issues and new credits and (ii) determining general account suitability for those investments.

In circumstances where the decision to buy is made outside of the Investment Committee (i.e. where limited quantity purchases are allowed or with respect to follow-on investments), allocations will be made by consultation with the Portfolio Managers, typically from a “Gatekeepers” email request sent by or at the direction of the requesting Portfolio Manager. In determining the aggregate amount to be sought, the Investment Committee and or Portfolio Managers consider, without limitation, the normal investment amount of the account, the general level of cash on hand and available to be drawn, cash generating activities, withdrawals and other factors affecting the desired purchase amount for Clients. The Investment Committee also may reconsider buy decisions relating to existing Client holdings when there are significant changes in relevant factors relating to the investment, including, but not limited to, the market value of the investment, the business of the issuer or borrower, results of operations, balance sheet and creditworthiness of the issuer or in the case of an equity security, the outlook for the issuer. An initial target allocation is determined by the committee at the time of any buy or sell decision based on appropriate factors (e.g., suitability, cash needs/availability, transaction size, etc.) which is then reconciled and adjusted, as appropriate, by the Allocation Committee prior to the commencement of trading on the next trading day. Our fiduciary duty requires that we recommend only those investments that are suitable for a Client, based on the Client's particular investment objectives, needs and circumstances. We are responsible for inquiring and documenting the criteria discussed above and shall develop suitable investment guidelines for each Client.

#### *Traders Book*

In certain circumstances our Authorized Traders, as from time to time amended, determine that an investment is a good short-term opportunity for technical trading reasons. In these cases, an Authorized Trader proposes these investment ideas to the Portfolio Managers who will consider the short-term investment based on the facts known to them and presented by the Authorized Trader. If the Portfolio Managers agree to participate in the short-term trade, the Authorized Trader executes the trade for the benefit of those accounts. The trade will then follow our Allocation Policy for immediate term investments.

### *Equities*

Investment decisions with respect to equity investments are generally made independently by each applicable Portfolio Manager and allocated solely within the accounts managed by such Portfolio Manager, provided that in certain circumstances, such as debt to equity conversions, such determination may be presented to the Investment Committee in accordance with the process typically applicable to credit investments.

Investments in all Client Accounts are reviewed periodically and are reviewed collectively and individually by multiple reviewers in order to provide multiple perspectives on the accounts. Reviewers evaluate Client objectives along with, among other factors, applicable portfolio restrictions, available cash, particularized investment suitability, investment performance and diversification. In addition to, and not as a substitute for the foregoing, additional reviews are conducted in accordance with Client requests as set forth in the relevant investment advisory contract.

### NATURE AND FREQUENCY OF REPORTING

Client reporting varies based on the type of product/vehicle. The following summarizes the reporting provided to each Client. The reports provided to a Client within a particular investment product/vehicle may differ from our description depending upon strategies and Client needs.

#### *Separate Accounts*

Separate Account Clients typically have reporting that is tailored based on their expressed desired format and frequency. However, in general, the reporting Acis provides Separate Account Clients mirrors that of Hedge Fund Client written reporting. Reports to Separate Account Clients may be customized to include more detailed statistics, holdings, etc., at the request of the Client since there are generally fewer limitations on the type of information Acis can share regarding their investment. In addition to this reporting, Separate Account Clients have the ability to access the portfolio holdings as they deem necessary through the custodian of the account. An audit may or may not be required depending on the Client.

#### *Structured Product Vehicles*

Investors in Structured Product Vehicle Clients would generally have access to a written monthly report provided by the trustee and the ability to review a marked portfolio on a monthly basis. The monthly trustee report typically includes compliance reporting and portfolio holdings.

*Unregistered Investment Funds – Hedge Funds*

Investors in Hedge Fund Clients are generally provided a written monthly account statement with their respective net asset value. They also receive a written monthly reporting package, which includes a one-page summary with a fund overview, market commentary, and Acis' outlook on the market. In addition, the report includes fund specific details around the portfolio statistics, composition, and attribution.

## **ITEM 14. CLIENT REFERRALS AND OTHER COMPENSATION**

As stated in Item 12, we may allocate portfolio transactions to brokers or dealers who provide research and/or related services. For a more detailed discussion of such practices, please refer to Item 12.

Employees of Highland Capital Funds Distributor, Inc. are compensated based on their activities in soliciting investors through FINRA and/or SEC registered intermediaries for Clients advised by our advisory affiliates and may be similarly compensated in respect of our future Clients. These employees are compensated with a base salary and discretionary bonus. Unaffiliated persons may from time to time serve as solicitors for Acis and may be compensated for referrals. Any agreement with a solicitor will be in compliance with Rule 206(4)-3 of the Advisers Act.

## ITEM 15. CUSTODY

Acis does not act as custodian for Client assets. However, under Rule 206(4)-2 under the Advisers Act, Acis is deemed to have custody of certain Client assets. In the case of Unregistered Investment Funds, such Clients have made arrangements with qualified custodians as disclosed in the relevant offering and other fund documents. With respect to Structured Product Vehicles, the Trustee has custody of the Client's assets in accordance with the relevant offering and other fund documents. In addition, such Clients obtain additional financial statements which statements are provided to investors no later than 120 days following the fiscal year end.

In the case of Separate Accounts, Clients may give Acis the power to withdraw funds or securities maintained with a custodian upon request. Without coming to a legal conclusion as to whether Acis would have custody over these assets, Acis operates as if it does have custody in such situations. Accordingly, unless an exception is available, any such Separate Account Clients would receive an annual surprise custody audit and receive account statements from their broker-dealer, bank, or qualified custodian and should carefully review those statements. Separate Accounts Clients should carefully review those statements and, to the extent Acis also delivers statements to such Clients, compare the Acis statement to the statements of the qualified custodian. For tax and other purposes, the custodial statement is the official record of a Separate Account Client's account and assets.

Loans held in Client Accounts may be agented by NexBank, SSB. As Agent Bank, NexBank, SSB will receive cash or send cash to such Clients for interest or principal payments or borrowings. Client Accounts may also have bank accounts or account control agreements in place at NexBank, SSB. In such instances NexBank receives an independent control examination pursuant to Rule 206(4)-2.

## ITEM 16. INVESTMENT DISCRETION

Acis advises a wide variety of Client Accounts and manages assets on a discretionary basis. For a description of limitations Clients may impose on our discretionary authority to manage securities, please see Item 4. Advisory Business.

Acis accepts discretionary authority to manage Clients' assets through an investment management agreement with its Clients.

Additionally, before an investment may be made into an Unregistered Investment Fund, a Separate Account or other similar structure, Acis provides all potential investors in the fund with an offering document, which sets forth in detail the investment strategy and program. By completing the subscription documents to acquire an interest or shares in an Unregistered Investment Fund, investors give us complete authority to manage the capital contributed in accordance with the offering document received.



## ITEM 17. VOTING CLIENT SECURITIES

### SECURITIES HELD IN CLIENT ACCOUNTS

Acis' proxy voting policy ensures proxies are voted on behalf of each Client Account's securities and in the best economic interests of such Client Account, without regard to the interests of Acis or any other Client of Acis. Portfolio manager(s) of the applicable Client Account(s) evaluate the subject matter of each proxy and vote on behalf of the Client Account in accordance to the guidelines set forth in our proxy voting policy. In any case where a Client has instructed the Company to vote in a particular manner on the Client's behalf, those instructions will govern in lieu of parameters set forth in the proxy voting policy.

If the portfolio manager(s) determines that Acis may have a potential material conflict of interest, whether actual or perceived, in voting a proxy, the portfolio manager(s) will contact Acis' Compliance Department prior to the voting deadline. In the event of a conflict, the Company may choose to address such conflict by: (i) voting in accordance with the Proxy Advisor's recommendation; (ii) the CCO determining how to vote the proxy (if the CCO approves deviation from the proxy advisor's recommendation, then the CCO shall document the rationale for the vote); (iii) "echo voting" or "mirror voting" the proxy in the same proportion as the votes of other proxy holders that are not Clients; or (iv) with respect to Clients other than Retail Funds, notifying the affected Client of the material conflict of interest and seeking a waiver of the conflict or obtaining such Client's voting instructions

### OBTAINING A COPY OF THE POLICY

Clients and prospective Clients can obtain a copy of the proxy voting policy or information on how Acis voted proxies by contacting Acis' Chief Compliance Officer at (972) 628-4100.

## ITEM 18. FINANCIAL INFORMATION

Acis does not charge or solicit pre-payment of more than \$1,200 in fees per Client six or more months in advance.

Acis has non-discretionary authority or custody of Client funds or securities.

On April 13, 2018, the Bankruptcy Court for the Northern District of Texas (the “Court”) entered an Order for Relief placing Acis Capital Management, L.P. (“Acis”) and Acis Capital Management GP, LLC (“Acis GP”) in involuntary Chapter 7 bankruptcy. On May 11, 2018, the bankruptcy was converted into a Chapter 11 reorganization, and Robin Phelan, an attorney based in Dallas, Texas, was appointed by the Court as the trustee to oversee the bankruptcy (the “Trustee”). Mr. Phelan, in his capacity as Trustee, exercises discretionary control over all Acis investment decisions and transactions. Accordingly, the Trustee is a control person of both Acis and Acis GP. The bankruptcy proceeding is on-going. Highland Capital Management, L.P. continues to provide non-discretionary investment advice and back office services to Acis pursuant to subadvisory and shared service agreements with Acis.

**ITEM 19. REQUIREMENTS  
FOR STATE-REGISTERED ADVISERS**

Not Applicable.

# EXHIBIT R

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<b>Fill in this information to identify the case:</b>	
Debtor 1	<u>Acis Capital Management, L.P.</u>
Debtor 2 (Spouse, if filing)	
United States Bankruptcy Court for the: Northern District of Texas	
Case number	<u>18-30264-sgj11</u>

## Official Form 410

### Proof of Claim

04/16

Read the instructions before filling out this form. This form is for making a claim for payment in a bankruptcy case. Do not use this form to make a request for payment of an administrative expense. Make such a request according to 11 U.S.C. § 503.

Filers must leave out or redact information that is entitled to privacy on this form or on any attached documents. Attach redacted copies of any documents that support the claim, such as promissory notes, purchase orders, invoices, itemized statements of running accounts, contracts, judgments, mortgages, and security agreements. Do not send original documents; they may be destroyed after scanning. If the documents are not available, explain in an attachment.

A person who files a fraudulent claim could be fined up to \$500,000, imprisoned for up to 5 years, or both. 18 U.S.C. §§ 152, 157, and 3571.

Fill in all the information about the claim as of the date the case was filed. That date is on the notice of bankruptcy (Form 309) that you received.

#### Part 1: Identify the Claim

1. Who is the current creditor?	<u>Highland Capital Management, L.P.</u> Name of the current creditor (the person or entity to be paid for this claim) Other names the creditor used with the debtor _____	
2. Has this claim been acquired from someone else?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. From whom? _____	
3. Where should notices and payments to the creditor be sent?  Federal Rule of Bankruptcy Procedure (FRBP) 2002(g)	Where should notices to the creditor be sent?  <u>Holland O'Neil, Foley Gardere, Foley &amp; Lardner</u> Name <u>2021 McKinney Ave, Suite 1600</u> Number Street <u>Dallas TX 75201</u> City State ZIP Code  Contact phone <u>214-999-3000</u> Contact email <u>honeil@foley.com</u>	Where should payments to the creditor be sent? (if different)  <u>Scott Ellington, Highland Capital Management</u> Name <u>300 Crescent Court, Suite 700</u> Number Street <u>Dallas TX 75201</u> City State ZIP Code  Contact phone _____ Contact email _____  Uniform claim identifier for electronic payments in chapter 13 (if you use one): _____
4. Does this claim amend one already filed?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Claim number on court claims registry (if known) _____ Filed on _____ MM / DD / YYYY	
5. Do you know if anyone else has filed a proof of claim for this claim?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Who made the earlier filing? _____	

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**Part 2: Give Information About the Claim as of the Date the Case Was Filed**

6. Do you have any number you use to identify the debtor?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Last 4 digits of the debtor's account or any number you use to identify the debtor: _____
7. How much is the claim?	\$ <u>4,672,140.38</u> Does this amount include interest or other charges? <input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Attach statement itemizing interest, fees, expenses, or other charges required by Bankruptcy Rule 3001(c)(2)(A).
8. What is the basis of the claim?	Examples: Goods sold, money loaned, lease, services performed, personal injury or wrongful death, or credit card. Attach redacted copies of any documents supporting the claim required by Bankruptcy Rule 3001(c). Limit disclosing information that is entitled to privacy, such as health care information.  <u>Sub-Advisory Services and Shared Services</u>
9. Is all or part of the claim secured?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. The claim is secured by a lien on property.  <b>Nature of property:</b> <input type="checkbox"/> Real estate. If the claim is secured by the debtor's principal residence, file a <i>Mortgage Proof of Claim Attachment</i> (Official Form 410-A) with this <i>Proof of Claim</i> . <input type="checkbox"/> Motor vehicle <input type="checkbox"/> Other. Describe: _____  <b>Basis for perfection:</b> _____ Attach redacted copies of documents, if any, that show evidence of perfection of a security interest (for example, a mortgage, lien, certificate of title, financing statement, or other document that shows the lien has been filed or recorded.)  <b>Value of property:</b> \$ _____ <b>Amount of the claim that is secured:</b> \$ _____ <b>Amount of the claim that is unsecured:</b> \$ _____ (The sum of the secured and unsecured amounts should match the amount in line 7.)  <b>Amount necessary to cure any default as of the date of the petition:</b> \$ _____  <b>Annual Interest Rate</b> (when case was filed) _____ % <input type="checkbox"/> Fixed <input type="checkbox"/> Variable
10. Is this claim based on a lease?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Amount necessary to cure any default as of the date of the petition. \$ _____
11. Is this claim subject to a right of setoff?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Identify the property: _____



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<b>12. Is all or part of the claim entitled to priority under 11 U.S.C. § 507(a)?</b>  A claim may be partly priority and partly nonpriority. For example, in some categories, the law limits the amount entitled to priority.	<input type="checkbox"/> No <input checked="" type="checkbox"/> Yes. Check one:  <input type="checkbox"/> Domestic support obligations (including alimony and child support) under 11 U.S.C. § 507(a)(1)(A) or (a)(1)(B).  <input type="checkbox"/> Up to \$2,850* of deposits toward purchase, lease, or rental of property or services for personal, family, or household use. 11 U.S.C. § 507(a)(7).  <input type="checkbox"/> Wages, salaries, or commissions (up to \$12,850*) earned within 180 days before the bankruptcy petition is filed or the debtor's business ends, whichever is earlier. 11 U.S.C. § 507(a)(4).  <input type="checkbox"/> Taxes or penalties owed to governmental units. 11 U.S.C. § 507(a)(8).  <input type="checkbox"/> Contributions to an employee benefit plan. 11 U.S.C. § 507(a)(5).  <input checked="" type="checkbox"/> Other. Specify subsection of 11 U.S.C. § 507(a)(3) that applies.	<b>Amount entitled to priority</b>  \$ _____  \$ _____  \$ _____  \$ _____  \$ _____  \$ <u>2,049,564.35</u>
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\* Amounts are subject to adjustment on 4/01/19 and every 3 years after that for cases begun on or after the date of adjustment.

**Part 3: Sign Below**

The person completing this proof of claim must sign and date it. FRBP 9011(b).

If you file this claim electronically, FRBP 5005(a)(2) authorizes courts to establish local rules specifying what a signature is.

A person who files a fraudulent claim could be fined up to \$500,000, imprisoned for up to 5 years, or both. 18 U.S.C. §§ 152, 157, and 3571.

Check the appropriate box:

- ☒ I am the creditor.  
☐ I am the creditor's attorney or authorized agent.  
☐ I am the trustee, or the debtor, or their authorized agent. Bankruptcy Rule 3004.  
☐ I am a guarantor, surety, endorser, or other codebtor. Bankruptcy Rule 3005.

I understand that an authorized signature on this *Proof of Claim* serves as an acknowledgment that when calculating the amount of the claim, the creditor gave the debtor credit for any payments received toward the debt.

I have examined the information in this *Proof of Claim* and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on date 08/01/2018  
MM / DD / YYYY

Signature

Print the name of the person who is completing and signing this claim:

Name	<u>Scott Ellington</u>		
	First name	Middle name	Last name
Title	<u>General Counsel</u>		
Company	<u>Highland Capital Management, L.P.</u>		
	Identify the corporate servicer as the company if the authorized agent is a servicer.		
Address	<u>300 Crescent Court, Suite 700</u>		
	Number	Street	
	<u>Dallas</u>	<u>TX</u>	<u>75201</u>
	City	State	ZIP Code
Contact phone	<u></u>		
		Email	<u></u>

*In re Acis Capital Management, L.P.- Case No. 18-30264*

*In re Acis Capital Management, G.P.- Case No. 18-30265*

United States Bankruptcy Court for the Northern District of Texas

**EXHIBIT A TO PROOF OF CLAIM**

1. Claimant: Highland Capital Management, L.P. (“**Highland**”) maintains its business at 300 Crescent Court, Suite 700, Dallas, Texas 75201. Highland files its proof of claim (the “**Claim**”) pursuant to 11 U.S.C. §§ 105(a), 501, and 502(f) and the Federal Rules of Bankruptcy Procedure 3002 and 3003. Prior to the Involuntary Petition Date (defined below), Highland provided sub-advisory and shared services to the Debtors (defined below). Highland has provided portfolio management and advisory services to the Debtors pursuant to that certain Third Amended and Restated Sub-Advisory Agreement by and between the Debtors and Highland dated March 17, 2017 (“**Sub-Advisory Agreement**”) (**Exhibit 1**). Specifically, Highland has acted as an investment manager and has identified, evaluated, and recommended investments to investment vehicles advised or sub-advised by the Debtors. Highland has also provided the Debtors with back and middle office services pursuant to that certain Fourth Amended and Restated Shared Services Agreement by and between the Debtors and Highland dated March 17, 2017 (“**Shared Services Agreement**”) (**Exhibit 2**). Highland has provided the Debtors with all of the employees and staff necessary to manage the portfolios. Highland continued to provide the same sub-advisory and shared services to the Debtors throughout the Gap Period (defined below). To date, Highland continues to provide such services.

2. Debtors: Acis Capital Management, L.P. and Acis Capital Management, G.P. (the “**Debtors**”). The Debtors’ cases have been consolidated under case number 18-30264 in the United States Bankruptcy Court for the Northern District of Texas. Highland provides the service at the following address: 300 Crescent Court, Suite 700, Dallas, Texas 75201.



*In re Acis Capital Management, L.P.- Case No. 18-30264**In re Acis Capital Management, G.P.- Case No. 18-30265*

United States Bankruptcy Court for the Northern District of Texas

3. Indebtedness: Because the Debtors were put into bankruptcy involuntarily, the amount included in the proof of claim accounts for pre-petition claims as well as Gap Claims (defined below).

a. Pre-Petition: Joshua Terry, the petitioning creditor, filed the involuntary petition on January 30, 2018 (the “**Petition Date**”). As of the Petition Date, the outstanding indebtedness owing from the Debtors to Highland was as set forth below by account number:

Invoice	Type	Balance
A1-A7; BVK <sup>1</sup>	Sub-Advisory	\$1,605,362.41
A1-A7; BVK	Shared Services	\$1,017,213.62
	<b>Totals</b>	<b>\$2,622,576.03</b>

b. Gap Period: When a debtor files bankruptcy, the order for relief is typically entered on the date the petition is filed. However, an involuntary bankruptcy case diverges from the simultaneous entry of an order for relief in that an order for relief is entered at a later date than when a petition is filed. This creates a period of time, referred to as the “gap period”, where the debtor may accrue post-petition but pre-order for relief debt. Pursuant to Section 502(f) of the Bankruptcy Code:

In an involuntary case, a claim arising in the ordinary course of the debtor’s business or financial affairs after the commencement of the case but before the earlier of the appointment of a trustee and order for relief shall be determined as of the date such claim arises, and shall be allowed under subsection (a), (b), or (c) of this section...the same as if such claim had arisen before the date of the filing of the petition.

11 U.S.C. 502(f).

<sup>1</sup> A1-A7 and BVK account for the following vehicles: Acis CLO 2013-1, Ltd.; Acis CLO 2013-2, Ltd.; Acis CLO 2014-3, Ltd.; Acis CLO 2014-4, Ltd.; Acis CLO 2014-5, Ltd.; Acis CLO 2015-6, Ltd.; Acis CLO 2017-7, Ltd.; BayVK R2 Lux S.A., SICAV-FIS.

*In re Acis Capital Management, L.P.*- Case No. 18-30264*In re Acis Capital Management, G.P.*- Case No. 18-30265

United States Bankruptcy Court for the Northern District of Texas

Claims arising during the gap period are entitled to priority treatment under section 507(a)(3). The Court entered the Order for Relief on April 13, 2018 (“**Order for Relief Date**”). Highland continued to provide services to the Debtors from January 30, 2018 to April 13, 2018 (“**Gap Period**”). The outstanding balance owed from the Debtors to Highland for the sub-advisory and shared services during the Gap Period is set forth below (and shall be referred to as the “**Gap Claim**”):

Account No.	Type	Balance
A1-A7; BVK	Sub-Advisory	\$1,170,147.06
A1-A7; BVK	Shared Services	\$879,417.29
	<b>Totals</b>	<b>\$2,049,564.35</b>

c. Reservation of Rights as to Administrative Claim: Highland has provided uninterrupted sub-advisory and shared services since the Order for Relief Date. Highland reserves its rights to seek allowance of its administrative claims.

d. Indemnity Claims: Highland has contingent claims for indemnification pursuant to Section 6.03 of the Shared Services Agreement and Section 4(c) of the Sub-Advisory Agreement. According to Section 6.03 of the Shared Services Agreement and Section 4(c) of the Sub-Advisory Agreement, “the Management Company [Debtors] hereby does, to the fullest extent permitted by applicable law, indemnify and hold harmless Covered Person [Highland and its representatives] from...any and all claims, demands, liabilities, costs...suits, proceedings, judgments, assessments, actions...of whatever nature, known or unknown, liquidated, or unliquidated...arising out of the investment or other activities of the Management Company.” Highland reserves such contractual indemnification right.

*In re Acis Capital Management, L.P.- Case No. 18-30264*

*In re Acis Capital Management, G.P.- Case No. 18-30265*

United States Bankruptcy Court for the Northern District of Texas

4. Reservation of Rights; Other Rights: The Claims described in this Attachment are legal, binding, enforceable, allowed, and not subject to any offset, defense, claim, counterclaim or any other diminution of any type, kind or nature, whatsoever; provided, however, the Chapter 11 Trustee alleges that he may offset Highland's Claims and recover from Highland through his current adversary proceeding against Highland (Adversary Proceeding 18-03212). Highland disputes such contention, and believes all Claims sought herein are recoverable despite the Chapter 11 Trustee's allegations. No portion of the Claims or any funds previously paid to Highland are subject to impairment, avoidance, subordination, or disallowance pursuant to the Bankruptcy Code (including, without limitation, Bankruptcy Code § 502) or applicable non-bankruptcy law. Highland expressly reserves the right in the future to assert any and all claims that it may have, including, without limitation, imposition of a constructive trust, equitable lien, security interest, subrogation, marshaling, or other legal or equitable remedies to which it may be entitled. The filing of this proof of claim is not to be construed as an election of remedies. Highland further reserves the rights (a) to amend, modify or supplement this proof of claim, including any exhibit, schedule or annex, or to file an amended proof of claim for the purpose of modifying or liquidating the amount of any interest, fees, costs and expenses accrued or incurred subsequent to the Petition Date or any contingent or unliquidated claims or rights of Highland set forth herein; (b) file additional proofs of claim; and (c) against third parties.

5. Notices: All notices to Highland are to be sent to:

Highland Capital Management, L.P.  
Attn: David Klos  
300 Crescent Court  
Suite 700  
Dallas, Texas 75201

*with copies to:*

*In re Acis Capital Management, L.P.*- Case No. 18-30264

*In re Acis Capital Management, G.P.*- Case No. 18-30265

United States Bankruptcy Court for the Northern District of Texas

Foley Gardere  
Foley & Lardner, LLP  
c/o Holland O'Neil  
2021 McKinney Avenue, Suite 1600  
Dallas, TX 75201

6. Payments: All payments and distributions to Highland with respect to this proof of claim are to be made as follows:

Highland Capital Management, L.P.  
Attn: David Klos  
300 Crescent Court  
Suite 700  
Dallas, Texas 75201  
Re: *In re Acis Capital Management, L.P.*

7. Miscellaneous: This proof of claim is filed under compulsion of the bar date established in this bankruptcy case solely out of an abundance of caution to protect Highland from forfeiture of its claim within this bankruptcy proceeding. The amounts set forth in this proof of claim shall not be construed as an admission by Highland as to the amounts due and owing outside of this bankruptcy proceeding. The filing of this proof of claim is **not**: (a) a waiver or release of and/or Highland's rights or remedies against any person, entity or property; (b) a consent by Highland to entry of final judgment by this Court in any core proceeding commenced in this bankruptcy case, consistent with the United States Supreme Court's holding in *Stern v. Marshall*, 131 S. Ct. 2594 (2011); (c) a waiver of the right to move to withdraw the reference or otherwise challenge the jurisdiction of this Court; (d) a waiver of the right to a jury trial; (e) an election of a remedy which waives or otherwise affects any other remedy; or (f) a waiver of the right to assert a different or enhanced classification of priority for its Claim in respect of the other claims asserted in this bankruptcy case.

Case 18-30264-sgj11 Claim 27 Part 3 Filed 08/01/18 Desc Exhibit 1 Page 1 of 21

**EXECUTION VERSION**

**THIRD AMENDED AND RESTATED SUB-ADVISORY AGREEMENT**

by and between

**ACIS CAPITAL MANAGEMENT, L.P.**

and

**HIGHLAND CAPITAL MANAGEMENT, L.P.**

Dated March 17, 2017

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**THIRD AMENDED AND RESTATED  
SUB-ADVISORY AGREEMENT**

This Third Amended and Restated Sub-Advisory Agreement (as amended, modified, waived, supplemented or restated from time to time in accordance with the terms hereof, this “Agreement”), dated as of March 17, 2017, is entered into by and between Acis Capital Management, L.P., a Delaware limited partnership, as the management company hereunder (in such capacity, the “Management Company”), and Highland Capital Management, L.P., a Delaware limited partnership (“Highland”), as the sub-advisor hereunder (in such capacity, the “Sub-Advisor” and together with the Management Company, the “Parties”).

**RECITALS**

WHEREAS, the Parties entered into that certain Second Amended and Restated Sub-Advisory Agreement dated July 29, 2016 to be effective January 1, 2016 (the “Existing Agreement”);

WHEREAS, the Management Company from time to time has entered and will enter into portfolio management agreements, investment management agreements and/or similar agreements (each such agreement as amended, modified, waived, supplemented or restated, subject in each case to the requirements of Section 8, a “Management Agreement”) and related indentures, credit agreements, collateral administration agreements, service agreements or other agreements (each such agreement as amended, modified, waived, supplemented or restated, subject in each case to the requirements of Section 8, a “Related Agreement”), in each case as set forth on Appendix A hereto, as amended from time to time, pursuant to which the Management Company has agreed to provide portfolio and/or investment management services to certain funds and accounts and to certain collateralized loan obligation issuers and to borrowers in certain short-term or long-term warehouse or repurchase facilities in connection therewith (any such transaction, a “Transaction”, any fund, account, issuer, warehouse borrower or repurchase agreement seller in respect of any such Transaction, an “Account”, and the assets collateralizing each such Transaction and/or comprising the portfolio of such Account, a “Portfolio”);

WHEREAS, the Management Company and the Sub-Advisor desire to enter into this Agreement in order to permit the Sub-Advisor to provide certain limited services to assist the Management Company in performing certain obligations under the Management Agreements and Related Agreements;

WHEREAS, the Parties now desire to amend and restate the Existing Agreement.

NOW, THEREFORE, in consideration of the foregoing recitals, and the receipt of good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the Parties, intending to be legally bound, hereby agree that the Existing Agreement is hereby amended, restated and replaced in its entirety as follows.

1. Appointment; Limited Scope of Services.

(a) Highland is hereby appointed as Sub-Advisor to the Management Company for the purpose of assisting the Management Company in managing the Portfolios of each Account

pursuant to the related Management Agreement and Related Agreements, in each case that have been included in the scope of this Agreement pursuant to the provisions of Section 8, subject to the terms set forth herein and subject to the supervision of the Management Company, and Highland hereby accepts such appointment.

(b) Without limiting the generality of the foregoing, the Sub-Advisor shall, during the term and subject to the provisions of this Agreement:

(i) make recommendations to the Management Company in its capacity as portfolio manager, investment manager or any similar capacity for any applicable Account as to the general composition and allocation of the Portfolio with respect to such Account among various types of securities, the nature and timing of the changes therein and the manner of implementing such changes, including recommendations as to the specific loans and other assets to be purchased, retained or sold by any such Account;

(ii) place orders with respect to, and arrange for, any investment by or on behalf of such Account (including executing and delivering all documents relating to such Account's investments on behalf of such Account or the Management Company, as applicable), upon receiving a proper instruction from the Management Company;

(iii) identify, evaluate, recommend to the Management Company, in its capacity as portfolio manager for such Account, and, if applicable, negotiate the structure and/or terms of investment opportunities within the specific investment strategy of the Management Company for such Account;

(iv) assist the Management Company in its capacity as portfolio manager for such Account in performing due diligence on prospective Portfolio investments by such Account;

(v) provide information to the Management Company in its capacity as portfolio manager for such Account regarding any investments to facilitate the monitoring and servicing of such investments and, if requested by the Management Company, provide information to assist in monitoring and servicing other investments by such Account

(vi) assist and advise the Management Company in its capacity as portfolio manager for such Account with respect to credit functions including, but not limited to, credit analysis and market research and analysis; and

(vii) assist the Management Company in performing any of its other obligations or duties as portfolio manager for such Account.

The foregoing responsibilities and obligations are collectively referred to herein as the "Services."

Notwithstanding the foregoing, all investment decisions will ultimately be the responsibility of, and will be made by and at the sole discretion of, the Management Company. Furthermore, the



parties acknowledge and agree that the Sub-Advisor shall be required to provide only the services expressly described in this Section 1(b), and shall have no responsibility hereunder to provide any other services to the Management Company or any Transaction, including, but not limited to, administrative, management or similar services.

(c) The Sub-Advisor agrees during the term hereof to furnish the Services on the terms and conditions set forth herein and subject to the limitations contained herein. The Sub-Advisor agrees that, in performing the Services, it will comply with all applicable obligations of the Management Company set forth in the Management Agreements and the Related Agreements. In addition, with respect to any obligation that would be part of the Services but for the fact that the relevant Management Agreement or Related Agreement does not permit such obligation to be delegated by the Management Company to the Sub-Advisor, the Sub-Advisor, upon request in writing by the Management Company, shall work in good faith with the Management Company and shall use commercially reasonable efforts to assist the Management Company in satisfying all such obligations.

2. Compensation.

(a) As compensation for its performance of its obligations as Sub-Advisor under this Agreement in respect of any Transaction, the Sub-Advisor will be entitled to receive the Sub-Advisory Fee payable thereto. The “Sub-Advisory Fee” shall be payable in accordance with Appendix A attached hereto, as such appendix may be amended by the Parties from time to time.

(b) Each party shall bear its own expenses; *provided* that the Management Company shall reimburse the Sub-Advisor for any and all costs and expenses that are properly Company Expenses or that may be borne by the Management Company under the Management Company LLC Agreement.

(c) Notwithstanding anything to the contrary contained herein, if on any date the Management Company determines that it would not have sufficient funds available to it to make a payment of Indebtedness, it shall have the right to defer any and all amounts payable to the Sub-Advisor pursuant to this Agreement, including any fees and expenses; *provided* that the Management Company shall promptly pay all such amounts on the first date thereafter that sufficient amounts exist to make payment thereof.

(d) From time to time, the Management Company may enter into sub-advisory agreements with certain management companies on similar terms to this Agreement. Promptly following the receipt of any fees pursuant to such sub-advisory agreements, the Management Company shall pay 100% of such fees to the Sub-Advisor.

3. Representations and Warranties.

(a) Each of the Management Company and the Sub-Advisor represents and warrants, as to itself only, that:

(i) it has full power and authority to execute and deliver, and to perform its obligations under, this Agreement;

(ii) this Agreement has been duly authorized, executed and delivered by it and constitutes its valid and binding, obligation, enforceable in accordance with its terms except as the enforceability hereof may be subject to (i) bankruptcy, insolvency, reorganization moratorium, receivership, conservatorship or other similar laws now or hereafter in effect relating to creditors' rights and (ii) general principles of equity (regardless of whether such enforcement is considered in a proceeding, in equity or at law);

(iii) no consent, approval, authorization or order of or declaration or filing with any government, governmental instrumentality or court or other person or entity is required for the execution of this Agreement or the performance by it of its duties hereunder, except such as have been duly made or obtained; and

(iv) neither the execution and delivery of this Agreement nor the fulfillment of the terms hereof conflicts with or results in a breach or violation of any of the terms or provisions of, or constitutes a default under, (A) its constituting and organizational documents; (B) the terms of any material indenture, contract, lease, mortgage, deed of trust, note, agreement or other evidence of indebtedness or other material agreement, obligation, condition, covenant or instrument to which it is a party or by which it is bound; (C) any statute applicable to it; or (D) any law, decree, order, rule or regulation applicable to it of any court or regulatory, administrative or governmental agency, body of authority or arbitration having or asserting jurisdiction over it or its properties, which, in the case of clauses (B) through (D) above, would have a material adverse effect upon the performance of its duties hereunder.

(b) The Sub-Advisor represents and warrants to the Management Company that it is a registered investment adviser under the Investment Advisers Act of 1940, as amended (the "Advisers Act").

(c) The Management Company acknowledges that it has received Part 2 of Highland Capital Management, L.P.'s Form ADV filed with the Securities and Exchange Commission. The Sub-Advisor will provide to the Management Company an updated copy of Part 2 of its Form ADV promptly upon any amendment to such Form ADV being filed with the Securities and Exchange Commission.

4. Standard of Care; Liability; Indemnification.

(a) Sub-Advisor Standard of Care. Subject to the terms and provisions of this Agreement, the Management Agreements and/or the Related Agreements, as applicable, the Sub-Advisor will perform its obligations hereunder and under the Management Agreements and/or the Related Agreements in good faith with reasonable care using a degree of skill and attention no less than that which the Sub-Advisor uses with respect to comparable assets that it manages for others and, without limiting the foregoing, in a manner which the Sub-Advisor reasonably believes to be consistent with the practices and procedures followed by institutional managers of national standing relating to assets of the nature and character of the Portfolios, in each case except as expressly provided otherwise under this Agreement, the Management Agreements and/or the

Related Agreements. To the extent not inconsistent with the foregoing, the Sub-Advisor will follow its customary standards, policies and procedures in performing its duties hereunder, under the Management Agreements and/or under the Related Agreements.

(b) Exculpation. To the fullest extent permitted by law, none of the Sub-Advisor, any of its affiliates, and any of their respective managers, members, principals, partners, directors, officers, shareholders, employees and agents (but shall not include the Management Company, its subsidiaries or member(s) and any managers, members, principals, partners, directors, officers, shareholders, employees and agents of the Management Company or its subsidiaries or member(s) (in their capacity as such)) (each a “Covered Person”) will be liable to the Management Company, any Member, any shareholder, partner or member thereof, any Account (or any other adviser, agent or representative thereof), or to any holder of notes, securities or other indebtedness issued by any Account (collectively, the “Management Company Related Parties”), for (i) any acts or omissions by such Covered Person arising out of or in connection with the provision of the Services hereunder, for any losses that may be sustained in the purchase, holding or sale of any security or debt obligation by any Account, or as a result of any activities of the Sub-Advisor, the Management Company or any other adviser to or agent of the Account or any other sub-advisor appointed by the Management Company to provide portfolio management services to any other delegatee of the Management Company or any other person or entity, unless such act or omission was made in bad faith or is determined ultimately by a court of competent jurisdiction, in a final nonappealable judgment, to be the result of gross negligence or to constitute fraud or willful misconduct (as interpreted under the laws of the State of Delaware) (each, a “Disabling Conduct”) on the part of such Covered Person, (ii) any mistake, gross negligence, misconduct or bad faith of any employee, broker, administrator or other agent or representative of the Sub-Advisor, *provided* that such employee, broker, administrator or agent was selected, engaged or retained by or on behalf of the Sub-Advisor with reasonable care, or (iii) any consequential (including loss of profit), indirect, special or punitive damages. To the extent that, at law or in equity, any Covered Person has duties (including fiduciary duties) and liabilities relating thereto to any Management Company Related Party, no Covered Person acting under this Agreement shall be liable to such Management Company Related Party for its good-faith reliance on the provisions of this Agreement.

To the fullest extent permitted by law, no Covered Person shall have any personal liability to any Management Company Related Party solely by reason of any change in U.S. federal, state or local or foreign income tax laws, or in interpretations thereof, as they apply to any such Management Company Related Party, whether the change occurs through legislative, judicial or administrative action.

Any Covered Person in its sole and absolute discretion may consult legal counsel, accountants or other advisers selected by it, and any act or omission taken, or made in good faith by such Person on behalf of the Management Company or in furtherance of the business of the Management Company in good-faith reliance on and in accordance with the advice of such counsel, accountants or other advisers shall be full justification for the act or omission, and to the fullest extent permitted by applicable law, no Covered Person shall be liable to any Management Company Related Party in so acting or omitting to act if such counsel, accountants or other advisers were selected, engaged or retained with reasonable care

(c) Indemnification. The Management Company shall and hereby does, to the fullest extent permitted by applicable law, indemnify and hold harmless any Covered Person from and against any and all claims, demands, liabilities, costs, expenses, damages, losses, suits, proceedings, judgments, assessments, actions and other liabilities, whether judicial, administrative, investigative or otherwise, of whatever nature, known or unknown, liquidated or unliquidated (“Claims”), that may accrue to or be incurred by any Covered Person, or in which any Covered Person may become involved, as a party or otherwise, or with which any Covered Person may be threatened, relating to or arising out of the Services, the activities of the Management Company Related Parties, or activities undertaken in connection with the Management Company Related Parties, or otherwise relating to or arising out of this Agreement, any Management Agreement and/or the Related Documents, including amounts paid in satisfaction of judgments, in compromise or as fines or penalties, and attorneys’ fees and expenses incurred in connection with the preparation for or defense or disposition of any investigation, action, suit, arbitration or other proceeding (a “Proceeding”), whether civil or criminal (all of such Claims, amounts and expenses referred to therein are referred to collectively as “Damages”), except to the extent that it shall have been determined ultimately by a court of competent jurisdiction, in a final nonappealable judgment, that such Damages arose primarily from Disabling Conduct of such Covered Person. The termination of any Proceeding by settlement, judgment, order, conviction or upon a plea of *nolo contendere* or its equivalent shall not, of itself, create a presumption that any Damages relating to such settlement, judgment, order, conviction or plea of *nolo contendere* or its equivalent or otherwise relating to such Proceeding arose primarily from Disabling Conduct of any Covered Persons.

Expenses (including attorneys’ fees) incurred by a Covered Person in defense or settlement of any Claim that may be subject to a right of indemnification hereunder may be advanced by the Management Company prior to the final disposition thereof upon receipt of a written undertaking by or on behalf of the Covered Person to repay the amount advanced to the extent that it shall be determined ultimately by a court of competent jurisdiction that the Covered Person is not entitled to be indemnified hereunder. The right of any Covered Persons to the indemnification provided herein shall be cumulative of, and in addition to, any and all rights to which the Covered Person may otherwise be entitled by contract or as a matter of law or equity and shall be extended to the Covered Person’s successors, assigns and legal representatives. Any judgments against the Management Company and/or any Covered Persons in respect of which such Covered Person is entitled to indemnification shall first be satisfied from the assets of the Management Company, including Drawdowns, before such Covered Person is responsible therefor.

Notwithstanding any provision of this Agreement to the contrary, the provisions of this Section 4(c) shall not be construed so as to provide for the indemnification of any Covered Person for any liability (including liability under Federal securities laws which, under certain circumstances, impose liability even on persons that act in good faith), to the extent (but only to the extent) that such indemnification would be in violation of applicable law, but shall be construed so as to effectuate the provisions of this Section 4(c) to the fullest extent permitted by law

(d) Other Sources of Recovery etc. The indemnification rights set forth in Section 4(c) are in addition to, and shall not exclude, limit or otherwise adversely affect, any other indemnification or similar rights to which any Covered Person may be entitled. If and to the extent that other sources of recovery (including proceeds of any applicable policies of insurance or



indemnification from any Person in which any of the Transactions has an investment) are available to any Covered Person, such Covered Person shall use reasonable efforts to obtain recovery from such other sources before the Company shall be required to make any payment in respect of its indemnification obligations hereunder; *provided* that, if such other recovery is not available without delay, the Covered Person shall be entitled to such payment by the Management Company and the Management Company shall be entitled to reimbursement out of such other recovery when and if obtained

(e) Rights of Heirs, Successors and Assigns. The indemnification rights provided by Section 4(c) shall inure to the benefit of the heirs, executors, administrators, successors and assigns of each Covered Person

(f) Reliance. A Covered Person shall incur no liability to any Management Company Related Party in acting upon any signature or writing reasonably believed by him, her or it to be genuine, and may rely in good faith on a certificate signed by an officer of any Person in order to ascertain any fact with respect to such Person or within such Person's knowledge. Each Covered Person may act directly or through his, her or its agents or attorneys.

(g) Rights Under Management Agreements and Related Agreements. The Management Company will ensure that the Sub-Advisor is provided substantially similar indemnification and exculpation rights as are afforded to the Management Company in its role as portfolio manager under any future Management Agreement or Related Agreement encompassed within the Services hereunder, and it is expressly acknowledged by the Parties that the Sub-Advisor may not consent to including a Management Agreement and the related Transaction and Related Agreements within the scope of this Agreement pursuant to Section 8 if such indemnification and exculpation rights are not reasonably acceptable to it.

5. Limitations on Employment of the Sub-Advisor; Conflicts of Interest.

(a) The services of the Sub-Advisor to the Management Company are not exclusive, and the Sub-Advisor may engage in any other business or render similar or different services to others including, without limitation, the direct or indirect sponsorship or management of other Transactions, investment-based accounts or commingled pools of capital, however structured, having investment objectives similar to those of the Management Company or the Accounts. Moreover, nothing in this Agreement shall limit or restrict the right of any manager, partner, officer or employee of the Sub-Advisor to engage in any other business or to devote his or her time and attention in part to any other business, whether of a similar or dissimilar nature to the Management Company or any Account, or to receive any fees or compensation in connection therewith.

(b) So long as this Agreement or any extension, renewal or amendment of this Agreement remains in effect, the Sub-Advisor shall be the only portfolio management sub-advisor for the Management Company. The Sub-Advisor assumes no responsibility under this Agreement other than to render the services called for hereunder. It is understood that directors, officers, employees, members and managers of the Management Company are or may become interested in the Sub-Advisor and its Affiliates as directors, officers, employees, partners, stockholders, members, managers or otherwise, and that the Sub-Advisor and directors, officers, employees,

partners, stockholders, members and managers of the Sub-Advisor and its Affiliates are or may become similarly interested in the Management Company as members or otherwise.

(c) The Management Company acknowledges that various potential and actual conflicts of interest may exist with respect to the Sub-Advisor as described in the Sub-Advisor's Form ADV Part 2A and as described in Appendix B hereto, and the Management Company expressly acknowledges and agrees to the provisions contained in such Appendix B, as amended from time to time with mutual consent of the Parties.

6. Termination; Survival.

(a) This Agreement may be terminated, in its entirety or with respect to any Management Agreement, at any time without payment of penalty, by the Management Company upon 30 days' prior written notice to the Sub-Advisor.

(b) This Agreement shall terminate automatically with respect to any Management Agreement on the date on which (i) such Management Agreement has been terminated (and, if required thereunder, a successor portfolio manager has been appointed and accepted) or discharged; or (ii) the Management Company is no longer acting as portfolio manager, investment manager or in a similar capacity (whether due to removal, resignation or assignment) under such Management Agreement and the Related Agreements. Upon the termination of this Agreement with respect to any Management Agreement the Management Company shall provide prompt notice thereof to the Sub-Advisor, and Appendix A hereto shall be deemed to be amended by deleting such Management Agreement and the Related Agreements related thereto.

(c) All accrued and unpaid financial and indemnification obligations with respect to any conduct or events occurring prior to the effective date of the termination of this Agreement shall survive the termination of this Agreement.

7. Cooperation with Management Company. The Sub-Advisor shall reasonably cooperate with the Management Company in connection with the Management Company's compliance with its policies and procedures relating to oversight of the Sub-Advisor. Specifically, the Sub-Advisor agrees that it will provide the Management Company with reasonable access to information relating to the performance of Sub-Advisor's obligations under this Agreement.

8. Management Agreements and Related Agreements. The Sub-Advisor's duty to provide Services in connection with any Management Agreement shall not commence until (a) Appendix A to this Agreement has been amended by mutual agreement of the Parties to include such Management Agreement and the related Account, fund and/or account and Related Agreements and (b) the Sub-Advisor acknowledges receipt of such Management Agreement and each Related Agreement. The Sub-Advisor shall not be bound to comply with any amendment, modification, supplement or waiver to any Management Agreement or any Related Agreement until it has received a copy thereof from the Management Company. No amendment, modification, supplement or waiver to any Management Agreement or Related Agreement that, when applied to the obligations and rights of the Management Company under such Management Agreement or Related Agreement, affects (i) the obligations or rights of the Sub-Advisor hereunder; (ii) the amount of priority of any fees or other amounts payable to the Sub-Advisor hereunder; or (iii) any

definitions relating to the matters covered in clause (i) or (ii) above, will apply to the Sub-Advisor under this Agreement unless in each such case the Sub-Advisor has consented thereto in writing (such consent not to be unreasonably withheld or delayed unless the Sub-Advisor determines in its reasonable judgment that such amendment, modification, supplement or waiver could have a material adverse effect on the Sub-Advisor).

9. Amendments; Assignments.

(a) Neither Party may assign, pledge, grant or otherwise encumber or transfer all or any part of its rights or responsibilities under this Agreement, in whole or in part, except (i) as provided in clauses (b) and (c) of this Section 9, without the prior written consent of the other Party and (ii) in accordance with the Advisers Act and other applicable law.

(b) Except as otherwise provided in this Section 9, the Sub-Advisor may not assign its rights or responsibilities under this Agreement unless (i) the Management Company consents in writing thereto and (ii) such assignment is made in accordance with the Advisers Act and other applicable law.

(c) The Sub-Advisor may, without satisfying any of the conditions of Section 9(a) other than clause (ii) thereof (so long as such assignment does not constitute an assignment within the meaning of Section 202(a)(1) of the Advisers Act), (1) assign any of its rights or obligations under this Agreement to an affiliate; *provided* that such affiliate (i) has demonstrated ability, whether as an entity or by its principals and employees, to professionally and competently perform duties similar to those imposed upon the Sub-Advisor pursuant to this Agreement and (ii) has the legal right and capacity to act as Sub-Advisor under this Agreement, or (2) enter into (or have its parent enter into) any consolidation or amalgamation with, or merger with or into, or transfer of all or substantially all of its assets to, another entity; *provided* that, at the time of such consolidation, merger, amalgamation or transfer the resulting, surviving or transferee entity assumes all the obligations of the Sub-Advisor under this Agreement generally (whether by operation of law or by contract) and the other entity is a continuation of the Sub-Advisor in another corporate or similar form and has substantially the same staff; provided, further, that the Sub-Advisor shall deliver ten (10) Business Days' prior notice to the Management Company of any assignment or combination made pursuant to this sentence. Upon the execution and delivery of any such assignment by the assignee, the Sub-Advisor will be released from further obligations pursuant to this Agreement except to the extent expressly provided herein.

10. Advisory Restrictions. This Agreement is not intended to and shall not constitute an assignment, pledge or transfer of any Management Agreement or any part thereof. It is the express intention of the parties hereto that (i) the Services are limited in scope; and (ii) this Agreement complies in all respects with all applicable (A) contractual provisions and restrictions contained in each Management Agreement and each Related Agreement and (B) laws, rules and regulations (collectively, the "Advisory Restrictions"). If any provision of this Agreement is determined to be in violation of any Advisory Restriction, then the Services to be provided under this Agreement shall automatically without action by any person or entity be limited, reduced or modified to the extent necessary and appropriate to be enforceable to the maximum extent permitted by such Advisory Restriction.

11. Records; Confidentiality.

(a) The Sub-Advisor shall maintain or cause to be maintained appropriate books of account and records relating to its services performed hereunder, and such books of account and records shall be accessible for inspection by representatives of the Management Company and its accountants and other agents at any time during normal business hours and upon not less than three (3) Business Days' prior notice; provided, that the Sub-Advisor shall not be obligated to provide access to any non-public information if it in good faith determines that the disclosure of such information would violate any applicable law, regulation or contractual arrangement.

(b) The Sub-Advisor shall follow its customary procedures to keep confidential any and all information obtained in connection with the services rendered hereunder that is either (a) of a type that would ordinarily be considered proprietary or confidential, such as information concerning the composition of assets, rates of return, credit quality, structure or ownership of securities, or (b) designated as confidential obtained in connection with the services rendered by the Sub-Advisor hereunder and shall not disclose any such information to non-affiliated third parties except (i) with the prior written consent of the Management Company, (ii) such information as a rating agency shall reasonably request in connection with its rating of notes issued in connection with a Transaction or supplying credit estimates on any obligation included in the Portfolios, (iii) in connection with establishing trading or investment accounts or otherwise in connection with effecting transactions on behalf of the Management Company or any Account for which the Management Company serves as portfolio manager, (iv) as required by (A) applicable law or (B) the rules or regulations of any self-regulating organization, body or official having jurisdiction over the Sub-Advisor or any of its affiliates, (v) to its professional advisors (including, without limitation, legal, tax and accounting advisors), (vi) such information as shall have been publicly disclosed other than in known violation of this Agreement or shall have been obtained by the Sub-Advisor on a non-confidential basis, (vii) such information as is necessary or appropriate to disclose so that the Sub-Advisor may perform its duties hereunder, (viii) as expressly permitted in the final offering memorandum or any definitive transaction documents relating to any Transaction, or (ix) information relating to performance of the Portfolios as may be used by the Sub-Advisor in the ordinary course of its business. Notwithstanding the foregoing, it is agreed that the Sub-Advisor may disclose without the consent of any Person (1) that it is serving as Sub-Advisor to the Management Company and each Account, (2) the nature, aggregate principal amount and overall performance of the Portfolios, (3) the amount of earnings on the Portfolios, (4) such other information about the Management Company, the Portfolios and the Transactions as is customarily disclosed by Sub-Advisors to management vehicles similar to the Management Company, and (5) the United States federal income tax treatment and United States federal income tax structure of the transactions contemplated by this Agreement and the related documents and all materials of any kind (including opinions and other tax analyses) that are provided to them relating to such United States federal income tax treatment and United States income tax structure. This authorization to disclose the U.S. tax treatment and tax structure does not permit disclosure of information identifying the Sub-Advisor, the Management Company, the Accounts or any other party to the transactions contemplated by this Agreement (except to the extent such information is relevant to U.S. tax structure or tax treatment of such transactions).



12. Notice. Any notice or demand to any party to this Agreement to be given, made or served for any purposes under this Agreement shall be given, made or served by sending the same by overnight mail, facsimile or email transmission or by delivering it by hand as follows (or to such other address, email address or facsimile number as shall have been notified to the other parties hereto):

(a) If to the Management Company:

Acis Capital Management, L.P.  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

(b) If to the Sub-Advisor:

Highland Capital Management, L.P.  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

13. Governing Law. This Agreement shall be governed by, and construed in accordance with, the laws of the State of Texas. The parties unconditionally and irrevocably consent to the exclusive jurisdiction of the courts located in the State of Texas and waive any objection with respect thereto, for the purpose of any action, suit or proceeding arising out of or relating to this Agreement or the transactions contemplated hereby.

14. WAIVER OF JURY TRIAL. EACH OF THE PARTIES HERETO HEREBY KNOWINGLY, VOLUNTARILY AND INTENTIONALLY WAIVES ANY RIGHTS IT MAY HAVE TO A TRIAL BY JURY WITH RESPECT TO ANY LITIGATION BASED HEREON, OR ARISING OUT OF, UNDER, OR IN CONNECTION WITH, THIS AGREEMENT. EACH PARTY HERETO ACKNOWLEDGES AND AGREES THAT IT HAS RECEIVED FULL AND SUFFICIENT CONSIDERATION FOR THIS PROVISION AND THAT THIS PROVISION IS A MATERIAL INDUCEMENT FOR ITS ENTERING INTO THIS AGREEMENT.

15. Severability. The provisions of this Agreement are independent of and severable from each other, and no provision shall be affected or rendered invalid or unenforceable by virtue of the fact that for any reason any other or others of them may be invalid or unenforceable in whole or in part. Upon such determination that any term or other provision is invalid, illegal or incapable of being enforced, the parties hereto shall negotiate in good faith to modify this Agreement so as to effect the original intent of the parties.

16. No Waiver. The performance of any condition or obligation imposed upon any party hereunder may be waived only upon the written consent of the parties hereto. Such waiver shall be limited to the terms thereof and shall not constitute a waiver of any other condition or obligation of the other party under this Agreement. Any failure by any party to this Agreement to enforce any provision shall not constitute a waiver of that or any other provision or this Agreement.

17. Counterparts. This Agreement may be executed in any number of counterparts by facsimile or other written form of communication, each of which shall be deemed to be an original as against any party whose signature appears thereon, and all of which shall together constitute one and the same instrument. This Agreement shall become binding when one or more counterparts hereof, individually or taken together, shall bear the signatures of all of the parties reflected hereon as the signatories.

18. Third Party Beneficiaries. Nothing in this Agreement will be construed to give any person or entity other than the parties to this Agreement, the Accounts and any person or entity with indemnification rights hereunder any legal or equitable right, remedy, or claim under or with respect to this Agreement or any provision of this Agreement. Except as provided in the foregoing sentence, this Agreement and all of its provisions and conditions are for the sole and exclusive benefit of the parties to this Agreement and their successors and assigns.

19. No Partnership or Joint Venture. Nothing set forth in this Agreement shall constitute, or be construed to create, an employment relationship, a partnership or a joint venture between the parties. Except as expressly provided herein or in any other written agreement between the parties, no party has any authority, express or implied, to bind or to incur liabilities on behalf of, or in the name of, any other party.

20. Entire Agreement. This Agreement, together with each Management Agreement and Related Agreement, constitutes the entire agreement of the parties with respect to the subject matter hereof and supersedes all prior agreements and undertakings, both written and oral, between the parties with respect to such subject matter.

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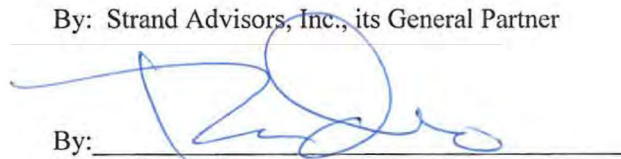
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IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date  
first written above.

**HIGHLAND CAPITAL MANAGEMENT, L.P.,**  
as the Sub-Advisor

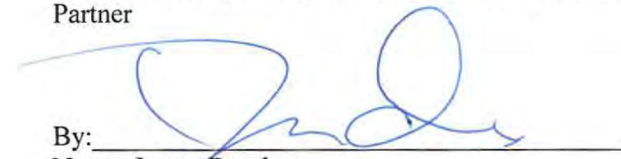
By: Strand Advisors, Inc., its General Partner



By: \_\_\_\_\_  
Name: James Dondero  
Title: President

**ACIS CAPITAL MANAGEMENT, L.P.,**  
as the Management Company

By: Acis Capital Management GP, LLC, its General  
Partner



By: \_\_\_\_\_  
Name: James Dondero  
Title: President

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#### Appendix A

The Management Company shall pay to the Sub-Advisor a Sub-Advisory Fee for the Services for the Accounts in an amount equal to the aggregate management fees that would be received by the Management Company for such Accounts if such management fees were calculated in exact conformity with the calculation of management fees for such Accounts, except that the management fee rates applied in such calculation were replaced by the fee rate set forth in the following table. Such fees shall be payable promptly (or at such time as is otherwise agreed by the parties) following the Management Company's receipt of management fees for such Accounts, it being understood that none of the foregoing shall prohibit the Management Company from waiving or entering into side letters with respect to management fees for such Accounts; provided that any such waived or reduced amounts shall not be recognized for purposes of calculating the fees payable by the Management Company hereunder. Notwithstanding the foregoing, the parties may agree to a different allocation from that set forth during any period in order to reflect the then current fair market value of the Services rendered.

*[Remainder of Page Intentionally Left Blank]*

<b>Issuer / Borrower / Fund / Account</b>	<b>Management Agreement</b>	<b>Related Agreements</b>	<b>Date of Management Agreement</b>	<b>Annualized Sub-Advisory Fee Rate (bps)</b>
<b>Hewett's Island CLO I-R, Ltd.</b>	<b>Management Agreement</b>	<b>Indenture</b>	<b>November 20, 2007</b>	20
<b>Acis CLO 2013-1 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture</b>	<b>March 18, 2013</b>	20
<b>Acis CLO 2013-2 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture</b>	<b>October 3, 2013</b>	20
<b>Acis CLO 2014-3 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture Collateral Administration Agreement</b>	<b>February 25, 2014</b>	20
<b>Acis CLO 2014-4 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture Collateral Administration Agreement</b>	<b>June 5, 2014</b>	20
<b>Acis CLO 2014-5 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture Collateral Administration Agreement</b>	<b>November 18, 2014</b>	20
<b>Acis CLO 2015-6 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture Collateral Administration Agreement</b>	<b>April 16, 2015</b>	20
<b>BayVK R2 Lux S.A., SICAV-FIS</b>	<b>Agreement for the Outsourcing of the Asset Management</b>	<b>Service Level Agreement</b>	<b>February 27, 2015</b>	20
<b>Acis Loan Funding, Ltd.</b>	<b>Portfolio Management Agreement</b>		<b>August 10, 2015</b>	0

## **APPENDIX B**

### **Purchase and Sale Transactions; Brokerage**

The Management Company acknowledges and agrees that the Sub-Advisor or any of its affiliates may acquire or sell obligations or securities, for its own account or for the accounts of its customers, without either requiring or precluding the acquisition or sale of such obligations or securities for the account of any Account. Such investments may be the same or different from those made by or on behalf of the Management Company or the Accounts.

### **Additional Activities of the Sub-Advisor**

Nothing herein shall prevent the Sub-Advisor or any of its clients, its partners, its members, funds or other investment accounts managed by it or any of its affiliates, or their employees and their affiliates (collectively, the “Related Entities”), from engaging in other businesses, or from rendering services of any kind to the Management Company, its affiliates, any Account or any other Person or entity regardless of whether such business is in competition with the Management Company, its affiliates, such Account or otherwise. Without limiting the generality of the Sub-Advisor and its Related Entities may:

(a) serve as managers or directors (whether supervisory or managing), officers, employees, partners, agents, nominees or signatories for the Management Company or any affiliate thereof, or for any obligor or issuer in respect of any of the Portfolio Assets or any affiliate thereof, to the extent permitted by their respective organizational documents and underlying instruments, as from time to time amended, or by any resolutions duly adopted by the Management Company, any Account, their respective affiliates or any obligor or issuer in respect of any of the Portfolio Assets (or any affiliate thereof) pursuant to their respective organizational documents;

(b) receive fees for services of whatever nature rendered to the obligor or issuer in respect of any of the Portfolio Assets or any affiliate thereof;

(c) be retained to provide services unrelated to this Agreement to the Management Company, any Account or their respective affiliates and be paid therefor, on an arm’s-length basis;

(d) be a secured or unsecured creditor of, or hold a debt obligation of or equity interest in, the Management Company, any Account or any affiliate thereof or any obligor or issuer of any Portfolio Asset or any affiliate thereof;

(e) sell any Portfolio Asset to, or purchase or acquire any Portfolio Asset from, any Account while acting in the capacity of principal or agent; *provided, however*, that any such sale or purchase effected by the Sub-Advisor shall be subject to applicable law and any applicable provisions of this Agreement, the related Management Agreement and Related Agreements, as applicable;

(f) underwrite, arrange, structure, originate, syndicate, act as a distributor of or make a market in any Portfolio Asset;

(g) serve as a member of any “creditors’ board”, “creditors’ committee” or similar creditor group with respect to any Portfolio Asset; or

(h) act as portfolio manager, portfolio manager, investment manager and/or investment adviser or sub-advisor in collateralized bond obligation vehicles, collateralized loan obligation vehicles and other similar warehousing, financing or other investment vehicles.

As a result, such individuals may possess information relating to obligors and issuers of Portfolio Assets that is (a) not known to or (b) known but restricted as to its use by the individuals at the Sub-Advisor responsible for monitoring the Portfolio Assets and performing the Services under this Agreement. Each of such ownership and other relationships may result in securities laws restrictions on transactions in such securities by the Management Company and/or any Account and otherwise create conflicts of interest for the Management Company and/or any Account. The Management Company acknowledges and agrees that, in all such instances, the Sub-Advisor and its affiliates may in their discretion make investment recommendations and decisions that may be the same as or different from those made by the Management Company with respect to the investments of any Account and they have no duty, in making or managing such investments, to act in a way that is favorable to any Account.

The Management Company acknowledges that there are generally no ethical screens or information barriers between the Sub-Advisor and certain of its affiliates of the type that many firms implement to separate Persons who make investment decisions from others who might possess applicable material, non-public information that could influence such decisions. The officers or affiliates of the Sub-Advisor may possess information relating to obligors or issuers of Portfolio Assets that is not known to the individuals at the Sub-Advisor responsible for providing the Services under this Agreement. As a result, the Sub-Advisor may from time to time come into possession of material nonpublic information that limits the ability of the Sub-Advisor to effect a transaction for the Management Company and/or any Account, and the Management Company and/or such Account’s investments may be constrained as a consequence of the Sub-Advisor’s inability to use such information for advisory purposes or otherwise to effect transactions that otherwise may have been initiated on behalf of its clients, including the Management Company and/or such Account.

Unless the Sub-Advisor determines in its sole discretion that such Transaction complies with the conflicts of interest provisions set forth in the applicable Management Agreement and Related Agreements, the Sub-Advisor will not direct any Account to acquire or sell loans or securities entered into or issued by (i) Persons of which the Sub-Advisor, any of its affiliates or any of its officers, directors or employees are directors or officers, (ii) Persons of which the Sub-Advisor or any of its respective affiliates act as principal or (iii) Persons about which the Sub-Advisor or any of its affiliates have material non-public information which the Sub-Advisor deems would prohibit it from advising as to the trading of such securities in accordance with applicable law.

It is understood that the Sub-Advisor and any of its affiliates may engage in any other business and furnish investment management and advisory services to others, including Persons which may have investment policies similar to those followed by the Management Company with respect to the Portfolio Assets and which may own securities or obligations of the same class, or which are of the same type, as the Portfolio Assets or other securities or obligations of the obligors or issuers of the Portfolio Assets. The Sub-Advisor and its affiliates will be free, in their sole discretion, to



make recommendations to others, or effect transactions on behalf of themselves or for others, which may be the same as or different from those effected with respect to the Collateral. Nothing in this Agreement, in the Management Agreements or in the Related Agreements shall prevent the Sub-Advisor or any of its affiliates, acting either as principal or agent on behalf of others, from buying or selling, or from recommending to or directing any other account to buy or sell, at any time, securities or obligations of the same kind or class, or securities or obligations of a different kind or class of the same obligor or issuer, as those directed by the Sub-Advisor to be purchased or sold on behalf of an Account. It is understood that, to the extent permitted by applicable law, the Sub-Advisor, its Related Entities, or any of their owners, directors, managers, officers, stockholders, members, partners, partnership committee members, employees, agents or affiliates or the other Covered Persons or any member of their families or a Person or entity advised by the Sub-Advisor may have an interest in a particular transaction or in securities or obligations of the same kind or class, or securities or obligations of a different kind or class of the same issuer, as those that may be owned or acquired by an Account. The Management Company agrees that, in the course of providing the Services, the Sub-Advisor may consider its relationships with other clients (including obligors and issuers) and its affiliates.

The Management Company agrees that neither the Sub-Advisor nor any of its affiliates is under any obligation to offer any investment opportunity of which they become aware to the Management Company or any Account or to account to the Management Company or any Account for (or share with the Management Company or any Account or inform the Management Company or any Account of) any such transaction or any benefit received by them from any such transaction. The Management Company understands that the Sub-Advisor and/or its affiliates may have, for their own accounts or for the accounts of others, portfolios with substantially the same portfolio criteria as are applicable to the Accounts. Furthermore, the Sub-Advisor and/or its affiliates may make an investment on behalf of any client or on their own behalf without offering the investment opportunity or making any investment on behalf of the Management Company or any Account and, accordingly, investment opportunities may not be allocated among all such clients. The Management Company acknowledges that affirmative obligations may arise in the future, whereby the Sub-Advisor and/or its affiliates are obligated to offer certain investments to clients before or without the Sub-Advisor offering those investments to the Management Company or any Account.

The Management Company acknowledges that the Sub-Advisor and its affiliates may make and/or hold investments in an obligor's or issuer's obligations or securities that may be *pari passu*, senior or junior in ranking to an investment in such obligor's or issuer's obligations or securities made and/or held by the Management Company or any Account, or in which partners, security holders, members, officers, directors, agents or employees of the Sub-Advisor and its affiliates serve on boards of directors, or otherwise have ongoing relationships or otherwise have interests different from or adverse to those of the Management Company and the Accounts.

#### Defined Terms

For purposes of this Appendix B, the following defined terms shall have the meanings set forth below:

“Portfolio” shall mean, with respect to any Account and/or Transaction, the assets held by or in the name of the Account or any subsidiary of the Account in respect of such Transaction,



whether or not for the benefit of the related secured parties, securing the obligations of such Account.

“Portfolio Asset” shall mean any loan, eligible investment or other asset contained in the Portfolio.

“Transaction” shall mean any action taken by the Sub-Advisor on behalf of any Account with respect to the Portfolio, including, without limitation, (i) selecting the Portfolio Assets to be acquired by the Account, (ii) investing and reinvesting the Portfolio, (iii) amending, waiving and/or taking any other action commensurate with managing the Portfolio and (iv) instructing the Account with respect to any acquisition, disposition or tender of a Portfolio Asset or other assets received in respect thereof in the open market or otherwise by the Account.

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**EXECUTION VERSION**

**FOURTH AMENDED AND RESTATED SHARED SERVICES AGREEMENT**

by and between

**ACIS CAPITAL MANAGEMENT, L.P.**

and

**HIGHLAND CAPITAL MANAGEMENT, L.P.**

Dated March 17, 2017

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#### **FOURTH AMENDED AND RESTATED SHARED SERVICES AGREEMENT**

This Fourth Amended and Restated Shared Services Agreement (as amended, modified, waived, supplemented or restated from time to time in accordance with the terms hereof, this “Agreement”), dated as of March 17, 2017, is entered into by and between Acis Capital Management, L.P., a Delaware limited partnership, as the management company hereunder (in such capacity, the “Management Company”), and Highland Capital Management, L.P., a Delaware limited partnership (“Highland”), as the staff and services provider hereunder (in such capacity, the “Staff and Services Provider” and together with the Management Company, the “Parties”).

#### **R E C I T A L S**

WHEREAS, the Parties entered into that certain Third Amended and Restated Shared Services Agreement dated effective January 1, 2016 (the “Existing Agreement”);

WHEREAS, the Staff and Services Provider is a registered investment adviser under the Investment Advisers Act of 1940, as amended (the “Advisers Act”);

WHEREAS, the Staff and Services Provider and the Management Company are engaged in the business of providing investment management services;

WHEREAS, the Staff and Services Provider is hereby being retained to provide certain back- and middle-office services and administrative, infrastructure and other services to assist the Management Company in conducting its business, and the Staff and Services Provider is willing to make such services available to the Management Company on the terms and conditions hereof;

WHEREAS, the Management Company may employ certain individuals to perform portfolio selection and asset management functions for the Management Company, and certain of these individuals may also be employed simultaneously by the Staff and Services Provider during their employment with the Management Company;

WHEREAS, each Person employed by both the Management Company and the Staff and Services Provider as described above (each, a “Shared Employee”) is and shall be identified on the books and records of each of the Management Company and the Staff and Services Provider (as amended, modified, supplemented or restated from time to time); and

WHEREAS, the Parties now desire to amend and restate the Existing Agreement.

NOW, THEREFORE, for good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the Parties hereby agree that the Existing Agreement is hereby amended, restated and replaced in its entirety as follows.

## ARTICLE I

### DEFINITIONS

Section 1.01 Certain Defined Terms. As used in this Agreement, the following terms shall have the following meanings:

“Advisers Act” shall have the meaning set forth in the Recitals to this Agreement.

“Advisory Restriction” shall have the meaning set forth in Section 5.01(b).

“Affiliate” shall mean with respect to a Person, any other Person that directly, or indirectly through one or more intermediaries, controls, is controlled by, or is under common control with the first Person. The term “control” means (i) the legal or beneficial ownership of securities representing a majority of the voting power of any person or (ii) the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of a person, whether by contract or otherwise.

“Agreement” shall have the meaning set forth in the Preamble to this Agreement.

“Applicable Asset Criteria and Concentrations” means any applicable eligibility criteria, portfolio concentration limits and other similar criteria or limits which the Management Company instructs in writing to the Staff and Services Provider in respect of the Portfolio or one or more CLOs or Accounts, as such criteria or limits may be modified, amended or supplemented from time to time in writing by the Management Company;

“Applicable Law” shall mean, with respect to any Person or property of such Person, any action, code, consent decree, constitution, decree, directive, enactment, finding, guideline, law, injunction, interpretation, judgment, order, ordinance, policy statement, proclamation, formal guidance, promulgation, regulation, requirement, rule, rule of law, rule of public policy, settlement agreement, statute, writ, or any particular section, part or provision thereof, including the Risk Retention Rules, of any Governmental Authority to which the Person in question is subject or by which it or any of its property is bound.

“CLO or Account” shall mean a collateralized loan obligation transaction, including any type of short-term or long-term warehouse or repurchase facility in connection therewith, or a fund or account advised by the Management Company, as applicable.

“Covered Person” shall mean the Staff and Services Provider, any of its Affiliates, and any of their respective managers, members, principals, partners, directors, officers, shareholders, employees and agents (but shall not include the Management Company, its subsidiaries or member(s) and any managers, members, principals, partners, directors, officers, shareholders, employees and agents of the Management Company or its subsidiaries or member(s) (in their capacity as such)).

“Governmental Authority” shall mean (i) any government or quasi-governmental authority or political subdivision thereof, whether national, state, county, municipal or regional, whether U.S. or non-U.S.; (ii) any agency, regulator, arbitrator, board, body, branch, bureau, commission,

corporation, department, master, mediator, panel, referee, system or instrumentality of any such government, political subdivision or other government or quasi-government entity, whether non-U.S. or U.S.; and (iii) any court, whether U.S. or non-U.S.

“Highland” shall have the meaning set forth in the preamble to this Agreement.

“Indebtedness” shall mean: (a) all indebtedness for borrowed money and all other obligations, contingent or otherwise, with respect to surety bonds, guarantees of borrowed money, letters of credit and bankers’ acceptances whether or not matured, and hedges and other derivative contracts and financial instruments; (b) all obligations evidenced by notes, bonds, debentures, or similar instruments, or incurred under bank guaranty or letter of credit facilities or credit agreements; (c) all indebtedness created or arising under any conditional sale or other title retention agreement with respect to any property of the Management Company or any subsidiary; (d) with respect to the Management Company, all indebtedness relating to the acquisition by the EU Originator Series of a collateral obligation that failed to settle (including any ineligible or defaulted collateral obligation) into a CLO; (e) all capital lease obligations; (f) all indebtedness guaranteed by such Person or any of its subsidiaries; (g) all capital lease obligations; (h) all indebtedness guaranteed by such Person or any of its subsidiaries.

“Management Company” shall have the meaning set forth in the preamble to this Agreement.

“Operating Guidelines” means any operating guidelines attached to any portfolio management agreement, investment management agreement or similar agreement entered into between the Management Company and a CLO or Account.

“Parties” shall have the meaning set forth in the preamble to this Agreement.

“Portfolio” means the Management Company’s portfolio of collateral loan obligations, debt securities (including equity investments or subordinated securities in a CLO such as a Retention Interest), other similar obligations, preferred return notes, financial instruments, securities or other assets held directly or indirectly by, or on behalf of, the Management Company from time to time;

“Securities Act” shall mean the Securities Act of 1933, as amended.

“Staff and Services Fee” shall have the meaning set forth in Section 3.01 of this Agreement.

“Staff and Services Provider” shall have the meaning set forth in the preamble to this Agreement.

“Shared Employee” shall have the meaning set forth in the Recitals to this Agreement.

Section 1.02 Interpretation. The following rules apply to the use of defined terms and the interpretation of this Agreement: (i) the singular includes the plural and the plural includes the singular; (ii) “or” is not exclusive (unless preceded by “either”) and “include” and “including” are

not limiting; (iii) unless the context otherwise requires, references to agreements shall be deemed to mean and include such agreements as the same may be amended, supplemented, waived and otherwise modified from time to time; (iv) a reference to a law includes any amendment or modification to such law and any rules or regulations issued thereunder or any law enacted in substitution or replacement therefor; (v) a reference to a Person includes its successors and assigns; (vi) a reference to a Section without further reference is to the relevant Section of this Agreement; (vii) the headings of the Sections and subsections are for convenience and shall not affect the meaning of this Agreement; (viii) “writing”, “written” and comparable terms refer to printing, typing, lithography and other shall mean of reproducing words in a visible form (including telefacsimile and electronic mail); (ix) “hereof”, “herein”, “hereunder” and comparable terms refer to the entire instrument in which such terms are used and not to any particular article, section or other subdivision thereof or attachment thereto; and (x) references to any gender include any other gender, masculine, feminine or neuter, as the context requires.

## ARTICLE II

### SERVICES

Section 2.01 General Authority. Highland is hereby appointed as Staff and Services Provider for the purpose of providing such services and assistance as the Management Company may request from time to time to, and to make available the Shared Employees to, the Management Company in accordance with and subject to the provisions of this Agreement and the Staff and Services Provider hereby accepts such appointment. The Staff and Services Provider hereby agrees to such engagement during the term hereof and to render the services described herein for the compensation provided herein, subject to the limitations contained herein.

Section 2.02 Provision of Services. Without limiting the generality of Section 2.1 and subject to Section 2.4 (Applicable Asset Criteria and Concentrations) below, the Staff and Services Provider hereby agrees, from the date hereof, to provide the following back- and middle-office services and administrative, infrastructure and other services to the Management Company.

(a) *Back- and Middle-Office*: Assistance and advice with respect to back- and middle-office functions including, but not limited to, accounting, payments, operations, technology and finance;

(b) *Legal/Compliance/Risk Analysis*. Assistance and advice with respect to legal issues, compliance support and implementation and general risk analysis;

(c) *Management of Collateral Obligations and CLOs and Accounts*. Assistance and advice with respect to (i) the adherence to Operating Guidelines by the Management Company, and (ii) performing any obligations of the Management Company under or in connection with any back- and middle-office function set forth in any portfolio management agreement, investment management agreement or similar agreement in effect between the Management Company and any CLO or Account from time to time.

(d) *Valuation*. Advice relating to the appointment of suitable third parties to provide valuations on assets comprising the Portfolio and including, but not limited to, such



valuations required to facilitate the preparation of financial statements by the Management Company or the provision of valuations in connection with, or preparation of reports otherwise relating to, a CLO or Account for which the Management Company serves as portfolio manager or investment manager or in a similar capacity;

(e) *Execution and Documentation.* Assistance relating to the negotiation of the terms of, and the execution and delivery by the Management Company of, any and all documents which the Management Company considers to be necessary in connection with the acquisition and disposition of an asset in the Portfolio by the Management Company or a CLO or Account managed by the Management Company, CLO transactions involving the Management Company, and any other rights and obligations of the Management Company;

(f) *Marketing.* Provide access to marketing team representatives to assist with the marketing of the Management Company and any specified CLOs or Accounts managed by the Management Company conditional on the Management Company's agreement that any incentive compensation related to such marketing shall be borne by the Management Company;

(g) *Reporting.* Assistance relating to any reporting the Management Company is required to make in relation to the Portfolio or any CLO or Account, including reports relating to (i) purchases, sales, liquidations, acquisitions, disposals, substitutions and exchanges of assets in the Portfolio, (ii) the requirements of an applicable regulator, or (iii) other type of reporting which the Management Company and Staff and Services Provider may agree from time to time;

(h) *Administrative Services.* The provision of office space, information technology services and equipment, infrastructure and other related services requested or utilized by the Management Company from time to time;

(i) *Shared Employees.* The provision of Shared Employees and such additional human capital as may be mutually agreed by the Management Company and the Staff and Services Provider in accordance with the provisions of Section 2.03 hereof;

(j) *Ancillary Services.* Assistance and advice on all things ancillary or incidental to the foregoing; and

(k) *Other.* Assistance and advice relating to such other back- and middle-office services in connection with the day-to-day business of the Management Company as the Management Company and the Staff and Services Provider may from time to time agree.

For the avoidance of doubt, none of the services contemplated hereunder shall constitute investment advisory services, and the Staff & Services Provider shall not provide any advice to the Management Company or perform any duties on behalf of the Management Company, other than the back- and middle-office services contemplated herein, with respect to (a) the general management of the Management Company, its business or activities, (b) the initiation or structuring of any CLO or Account or similar securitization, (c) the substantive investment management decisions with respect to any CLO or Account or any related collateral obligations or securitization, (d) the actual selection of any collateral obligation or assets by the Management Company, (e) binding recommendations as to any disposal of or amendment to any Collateral Obligation or (f) any similar functions.

Section 2.03 Shared Employees.

(a) The Staff and Services Provider hereby agrees and consents that each Shared Employee shall be employed by the Management Company, and the Management Company hereby agrees and consents that each Shared Employee shall be employed by the Staff and Services Provider. The name, location and such other matters as the Parties desire to reflect with respect to each Shared Employee shall be identified on the books and records of each of the Management Company and the Staff and Services Provider, which may be amended in writing from time to time by the Parties to add or remove any Shared Employee to reflect the employment (or lack thereof) of such employee. Except as may otherwise separately be agreed in writing between the applicable Shared Employee and the Management Company and/or the Staff and Services Provider, in each of their discretion, each Shared Employee is an at-will employee and no guaranteed employment or other employment arrangement is agreed or implied by this Agreement with respect to any Shared Employee, and for avoidance of doubt this Agreement shall not amend, limit, constrain or modify in any way the employment arrangements as between any Shared Employee and the Staff and Services Provider or as between any Shared Employee and the Management Company, it being understood that the Management Company may enter into a short-form employment agreement with any Shared Employee memorializing such Shared Employee's status as an employee of the Management Company. If at any time any Shared Employee (or any other person employed by the Staff and Services provider who also provides services to the Management Company) shall be terminated from employment with the Staff and Services Provider or otherwise resigns or is removed from employment with the Staff and Services Provider, then such person may only serve as a separate direct employee of the Management Company upon the approval of the Management Company. The Staff and Services Provider shall ensure that the Management Company has sufficient access to the Shared Employees so that the Shared Employees spend adequate time to provide the services required hereunder. The Staff and Services Provider may also employ the services of persons other than the Specified Persons as it deems fit in its sole discretion

(b) Notwithstanding that the Shared Employees shall be employed by both the Staff and Services Provider and the Management Company, the Parties acknowledge and agree that any and all salary and benefits of each Shared Employee shall be paid exclusively by the Staff and Services Provider and shall not be paid or borne by the Management Company and no additional amounts in connection therewith shall be due from the Management Company to the Staff and Services Provider.

(c) To the extent that a Shared Employee participates in the rendering of services to the Management Company's clients, the Shared Employee shall be subject to the oversight and control of the Management Company and such services shall be provided by the Shared Employee exclusively in his or her capacity as a "supervised person" of, or "person associated with", the Management Company (as such terms are defined in Sections 202(a)(25) and 202(a)(17), respectively, of the Advisers Act).

(d) Each Party may continue to oversee, supervise and manage the services of each Shared Employee in order to (1) ensure compliance with the Party's compliance policies and procedures, (2) ensure compliance with regulations applicable to the Party and (3) protect the interests of the Party and its clients; *provided* that Staff and Services Provider shall (A) cooperate

with the Management Company's supervisory efforts and (B) make periodic reports to the Management Company regarding the adherence of Shared Employees to Applicable Law, including but not limited to the 1940 Act, the Advisers Act and the United States Commodity Exchange Act of 1936, as amended, in performing the services hereunder.

(e) Where a Shared Employee provides services hereunder through both Parties, the Parties shall cooperate to ensure that all such services are performed consistently with Applicable Law and relevant compliance controls and procedures designed to prevent, among other things, breaches in information security or the communication of confidential, proprietary or material non-public information.

(f) The Staff and Services Provider shall ensure that each Shared Employee has any registrations, qualifications and/or licenses necessary to provide the services hereunder.

(g) The Parties will cooperate to ensure that information about the Shared Employees is adequately and appropriately disclosed to clients, investors (and potential investors), investment banks operating as initial purchaser or placement agent with respect to any CLO or Account, and regulators, as applicable. To facilitate such disclosure, the Staff and Services Provider agrees to provide, or cause to be provided, to the Management Company such information as is deemed by the Management Company to be necessary or appropriate with respect to the Staff and Services Provider and the Shared Employees (including, but not limited to, biographical information about each Shared Employee).

(h) The Parties shall cooperate to ensure that, when so required, each has adopted a Code of Ethics meeting the requirements of the Advisers Act ("Code of Ethics") that is consistent with applicable law and which is substantially similar to the other Party's Code of Ethics.

(i) The Staff and Services Provider shall make reasonably available for use by the Management Company, including through Shared Employees providing services pursuant to this Agreement, any relevant intellectual property and systems necessary for the provision of the services hereunder.

(j) The Staff and Services Provider shall require that each Shared Employee:

(i) certify that he or she is subject to, and has been provided with, a copy of each Party's Code of Ethics and will make such reports, and seek prior clearance for such actions and activities, as may be required under the Codes of Ethics;

(ii) be subject to the supervision and oversight of each Party's officers and directors, including without limitation its Chief Compliance Officer ("CCO"), which CCO may be the same Person, with respect to the services provided to that Party or its clients;

(iii) provide services hereunder and take actions hereunder only as approved by the Management Company;

(iv) provide any information requested by a Party, as necessary to comply with applicable disclosure or regulatory obligations;

(v) to the extent authorized to transact on behalf of the Management Company or a CLO or Account, take reasonable steps to ensure that any such transaction is consistent with any policies and procedures that may be established by the Parties and all Applicable Asset Criteria and Concentrations; and

(vi) act, at all times, in a manner consistent with the fiduciary duties and standard of care owed by the Management Company to its members and direct or indirect investors or to a CLO or Account as well as clients of Staff and Services Provider by seeking to ensure that, among other things, information about any investment advisory or trading activity applicable to a particular client or group of clients is not used to benefit the Shared Employee, any Party or any other client or group of clients in contravention of such fiduciary duties or standard of care.

(k) Unless specifically authorized to do so, or appointed as an officer or authorized person of the Management Company with such authority, no Shared Employee may contract on behalf or in the name of the Management Company, acting as principal.

Section 2.04 Applicable Asset Criteria and Concentrations. The Management Company will promptly inform the Staff and Services Provider in writing of any Applicable Asset Criteria and Concentrations to which it agrees from time to time and the Staff and Services Provider shall take such Applicable Asset Criteria and Concentrations into account when providing assistance and advice in accordance with Section 2.2 above and any other assistance or advice provided in accordance with this Agreement.

Section 2.05 Compliance with Management Company Policies and Procedures. The Management Company will from time to time provide the Staff and Services Provider and the Shared Employees with any policy and procedure documentation which it establishes internally and to which it is bound to adhere in conducting its business pursuant to regulation, contract or otherwise. Subject to any other limitations in this Agreement, the Staff and Services Provider will use reasonable efforts to ensure any services it and the Shared Employees provide pursuant to this Agreement complies with or takes account of such internal policies and procedures.

Section 2.06 Authority. The Staff and Services Provider's scope of assistance and advice hereunder is limited to the services specifically provided for in this Agreement. The Staff and Services Provider shall not assume or be deemed to assume any rights or obligations of the Management Company under any other document or agreement to which the Management Company is a party. Notwithstanding any other express or implied provision to the contrary in this Agreement, the activities of the Staff and Services Provider pursuant to this Agreement shall be subject to the overall policies of the Management Company, as notified to the Staff and Services Provider from time to time. The Staff and Services Provider shall not have any duties or obligations to the Management Company unless those duties and obligations are specifically provided for in this Agreement (or in any amendment, modification or novation hereto or hereof to which the Staff and Services Provider is a party).

Section 2.07 Third Parties.

(a) The Staff and Services Provider may employ third parties, including its affiliates, to render advice, provide assistance and to perform any of its duties under this Agreement; *provided* that notwithstanding the employment of third parties for any such purpose, the Staff and Services Provider shall not be relieved of any of its obligations or liabilities under this Agreement.

(b) In providing services hereunder, the Staff and Services Provider may rely in good faith upon and will incur no liability for relying upon advice of nationally recognized counsel (which may be counsel for the Management Company, a CLO or Account or any Affiliate of the foregoing), accountants or other advisers as the Staff and Services Provider determines, in its sole discretion, is reasonably appropriate in connection with the services provided by the Staff and Services Provider under this Agreement.

Section 2.08 Management Company to Cooperate with the Staff and Services Provider.

In furtherance of the Staff and Services Provider's obligations under this Agreement the Management Company shall cooperate with, provide to, and fully inform the Staff and Services Provider of, any and all documents and information the Staff and Services Provider reasonably requires to perform its obligations under this Agreement.

Section 2.09 Power of Attorney. If the Management Company considers it necessary for the provision by the Staff and Services Provider of the assistance and advice under this Agreement (after consultation with the Staff and Services Provider), it may appoint the Staff and Services Provider as its true and lawful agent and attorney, with full power and authority in its name to sign, execute, certify, swear to, acknowledge, deliver, file, receive and record any and all documents that the Staff and Services Provider reasonably deems appropriate or necessary in connection with the execution and settlement of acquisitions of assets as directed by the Management Company and the Staff and Services Provider's powers and duties hereunder (which for the avoidance of doubt shall in no way involve the discretion and/or authority of the Management Company with respect to investments). Any such power shall be revocable in the sole discretion of the Management Company.

### ARTICLE III

#### CONSIDERATION AND EXPENSES

Section 3.01 Consideration. As compensation for its performance of its obligations as Staff and Services Provider under this Agreement, the Staff and Services Provider will be entitled to receive the Staff and Services Fee payable thereto. The "Staff and Services Fee" shall be payable in accordance with Appendix A attached hereto, as such appendix may be amended by the Parties from time to time.

From time to time, the Management Company may enter into shared services agreements with certain management companies on similar terms to this Agreement. Promptly following the receipt of any fees pursuant to such shared services agreements, the Management Company shall pay 100% of such fees to the Staff and Services Provider.



Section 3.03 Costs and Expenses. Each party shall bear its own expenses; *provided* that the Management Company shall reimburse the Staff and Services Provider for any and all costs and expenses that may be borne properly by the Management Company.

Section 3.04 Deferral. Notwithstanding anything to the contrary contained herein, if on any date the Management Company determines that it would not have sufficient funds available to it to make a payment of Indebtedness, it shall have the right to defer any all and amounts payable to the Staff and Services Provider pursuant to this Agreement, including any fees and expenses; *provided* that the Management Company shall promptly pay all such amounts on the first date thereafter that sufficient amounts exist to make payment thereof.

#### ARTICLE IV

##### REPRESENTATIONS AND COVENANTS

Section 4.01 Representations. Each of the Parties hereto represents and warrants that:

(a) It has full power and authority to execute and deliver, and to perform its obligations under, this Agreement;

(b) this Agreement has been duly authorized, executed and delivered by it and constitutes its valid and binding, obligation, enforceable in accordance with its terms except as the enforceability hereof may be subject to (i) bankruptcy, insolvency, reorganization moratorium, receivership, conservatorship or other similar laws now or hereafter in effect relating to creditors' rights and (ii) general principles of equity (regardless of whether such enforcement is considered in a proceeding, in equity or at law);

(c) no consent, approval, authorization or order of or declaration or filing with any Governmental Authority is required for the execution of this Agreement or the performance by it of its duties hereunder, except such as have been duly made or obtained; and

(d) neither the execution and delivery of this Agreement nor the fulfillment of the terms hereof conflicts with or results in a breach or violation of any of the terms or provisions of, or constitutes a default under, (i) its constituting and organizational documents; or (ii) the terms of any material indenture, contract, lease, mortgage, deed of trust, note, agreement or other evidence of indebtedness or other material agreement, obligation, condition, covenant or instrument to which it is a party or by which it is bound.

#### ARTICLE V

##### COVENANTS

Section 5.01 Compliance; Advisory Restrictions.

(a) The Staff and Services Provider shall reasonably cooperate with the Management Company in connection with the Management Company's compliance with its policies and procedures relating to oversight of the Staff and Services Provider. Specifically, the Staff and Services Provider agrees that it will provide the Management Company with reasonable

access to information relating to the performance of Staff and Services Provider's obligations under this Agreement.

(b) This Agreement is not intended to and shall not constitute an assignment, pledge or transfer of any portfolio management agreement or any part thereof. It is the express intention of the parties hereto that this Agreement and all services performed hereunder comply in all respects with all (a) applicable contractual provisions and restrictions contained in each portfolio management agreement, investment management agreement or similar agreement and each document contemplated thereby; and (b) Applicable Laws (collectively, the "Advisory Restrictions"). If any provision of this Agreement is determined to be in violation of any Advisory Restriction, then the services to be provided under this Agreement shall automatically be limited without action by any person or entity, reduced or modified to the extent necessary and appropriate to be enforceable to the maximum extent permitted by such Advisory Restriction.

#### Section 5.02 Records; Confidentiality.

The Staff and Services Provider shall maintain or cause to be maintained appropriate books of account and records relating to its services performed hereunder, and such books of account and records shall be accessible for inspection by representatives of the Management Company and its accountants and other agents at any time during normal business hours and upon not less than three (3) Business Days' prior notice; *provided* that the Staff and Services Provider shall not be obligated to provide access to any non-public information if it in good faith determines that the disclosure of such information would violate any applicable law, regulation or contractual arrangement.

The Staff and Services Provider shall follow its customary procedures to keep confidential any and all information obtained in connection with the services rendered hereunder that is either (a) of a type that would ordinarily be considered proprietary or confidential, such as information concerning the composition of assets, rates of return, credit quality, structure or ownership of securities, or (b) designated as confidential obtained in connection with the services rendered by the Staff and Services Provider hereunder and shall not disclose any such information to non-affiliated third parties, except (i) with the prior written consent of the Management Company, (ii) such information as a rating agency shall reasonably request in connection with its rating of notes issued by a CLO or supplying credit estimates on any obligation included in the Portfolio, (iii) in connection with establishing trading or investment accounts or otherwise in connection with effecting transactions on behalf of the Management Company or any CLO or Account for which the Management Company serves as portfolio manager or investment manager or in a similar capacity, (iv) as required by (A) Applicable Law or (B) the rules or regulations of any self-regulating organization, body or official having jurisdiction over the Staff and Services Provider or any of its Affiliates, (v) to its professional advisors (including, without limitation, legal, tax and accounting advisors), (vi) such information as shall have been publicly disclosed other than in known violation of this Agreement or shall have been obtained by the Staff and Services Provider on a non-confidential basis, (vii) such information as is necessary or appropriate to disclose so that the Staff and Services Provider may perform its duties hereunder, (viii) as expressly permitted in the final offering memorandum or any definitive transaction documents relating to any CLO or Account, (ix) information relating to performance of the Portfolio as may be used by the Staff and Services Provider in the ordinary course of its business or (xx) such

information as is routinely disclosed to the trustee, custodian or collateral administrator of any CLO or Account in connection with such trustee's, custodian's or collateral administrator's performance of its obligations under the transaction documents related to such CLO or Account. Notwithstanding the foregoing, it is agreed that the Staff and Services Provider may disclose without the consent of any Person (1) that it is serving as staff and services provider to the Management Company, (2) the nature, aggregate principal amount and overall performance of the Portfolio, (3) the amount of earnings on the Portfolio, (4) such other information about the Management Company, the Portfolio and the CLOs or Accounts as is customarily disclosed by staff and services providers to management vehicles similar to the Management Company, and (5) the United States federal income tax treatment and United States federal income tax structure of the transactions contemplated by this Agreement and the related documents and all materials of any kind (including opinions and other tax analyses) that are provided to them relating to such United States federal income tax treatment and United States income tax structure. This authorization to disclose the U.S. tax treatment and tax structure does not permit disclosure of information identifying the Staff and Services Provider, the Management Vehicles, the CLOs or Accounts or any other party to the transactions contemplated by this Agreement (except to the extent such information is relevant to U.S. tax structure or tax treatment of such transactions).

## ARTICLE VI

### EXCULPATION AND INDEMNIFICATION

Section 6.01 Standard of Care. Except as otherwise expressly provided herein, each Covered Person shall discharge its duties under this Agreement with the care, skill, prudence and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims. To the extent not inconsistent with the foregoing, each Covered Person shall follow its customary standards, policies and procedures in performing its duties hereunder. No Covered Person shall deal with the income or assets of the Management Company in such Covered Person's own interest or for its own account. Each Covered Person in its respective sole and absolute discretion may separately engage or invest in any other business ventures, including those that may be in competition with the Management Company, and the Management Company will not have any rights in or to such ventures or the income or profits derived therefrom

Section 6.02 Exculpation. To the fullest extent permitted by law, no Covered Person will be liable to the Management Company, any Member, or any shareholder, partner or member thereof, for (i) any acts or omissions by such Covered Person arising out of or in connection with the conduct of the business of the Management Company or its General Partner, or any investment made or held by the Management Company or its General Partner, unless such act or omission was made in bad faith or is determined ultimately by a court of competent jurisdiction, in a final nonappealable judgment, to be the result of gross negligence or to constitute fraud or willful misconduct (as interpreted under the laws of the State of Delaware) (each, a "Disabling Conduct") on the part of such Covered Person, (ii) any act or omission of any Investor, (iii) any mistake, gross negligence, misconduct or bad faith of any employee, broker, administrator or other agent or representative of such Covered Person, *provided* that such employee, broker, administrator or agent was selected, engaged or retained by or on behalf of such Covered Person with reasonable care, or (iv) any consequential (including loss of profit), indirect, special or punitive damages. To



the extent that, at law or in equity, any Covered Person has duties (including fiduciary duties) and liabilities relating thereto to the Management Company or any Member, no Covered Person acting under this Agreement shall be liable to the Management Company or to any such Member for its good-faith reliance on the provisions of this Agreement.

To the fullest extent permitted by law, no Covered Person shall have any personal liability to the Management Company or any Member solely by reason of any change in U.S. federal, state or local or foreign income tax laws, or in interpretations thereof, as they apply to the Management Company or the Members, whether the change occurs through legislative, judicial or administrative action.

Any Covered Person in its sole and absolute discretion may consult legal counsel, accountants or other advisers selected by it, and any act or omission taken, or made in good faith by such Person on behalf of the Management Company or in furtherance of the business of the Management Company in good-faith reliance on and in accordance with the advice of such counsel, accountants or other advisers shall be full justification for the act or omission, and to the fullest extent permitted by applicable law, no Covered Person shall be liable to the Management Company or any Member in so acting or omitting to act if such counsel, accountants or other advisers were selected, engaged or retained with reasonable care.

Section 6.03 Indemnification by the Management Company. The Management Company shall and hereby does, to the fullest extent permitted by applicable law, indemnify and hold harmless any Covered Person from and against any and all claims, demands, liabilities, costs, expenses, damages, losses, suits, proceedings, judgments, assessments, actions and other liabilities, whether judicial, administrative, investigative or otherwise, of whatever nature, known or unknown, liquidated or unliquidated ("Claims"), that may accrue to or be incurred by any Covered Person, or in which any Covered Person may become involved, as a party or otherwise, or with which any Covered Person may be threatened, relating to or arising out of the investment or other activities of the Management Company or its General Partner, or activities undertaken in connection with the Management Company or its General Partner, or otherwise relating to or arising out of this Agreement, including amounts paid in satisfaction of judgments, in compromise or as fines or penalties, and attorneys' fees and expenses incurred in connection with the preparation for or defense or disposition of any investigation, action, suit, arbitration or other proceeding (a "Proceeding"), whether civil or criminal (all of such Claims, amounts and expenses referred to therein are referred to collectively as "Damages"), except to the extent that it shall have been determined ultimately by a court of competent jurisdiction, in a final nonappealable judgment, that such Damages arose primarily from Disabling Conduct of such Covered Person. The termination of any Proceeding by settlement, judgment, order, conviction or upon a plea of nolo contendere or its equivalent shall not, of itself, create a presumption that any Damages relating to such settlement, judgment, order, conviction or plea of nolo contendere or its equivalent or otherwise relating to such Proceeding arose primarily from Disabling Conduct of any Covered Persons.

Expenses (including attorneys' fees) incurred by a Covered Person in defense or settlement of any Claim that may be subject to a right of indemnification hereunder may be advanced by the Management Company prior to the final disposition thereof upon receipt of a written undertaking by or on behalf of the Covered Person to repay the amount advanced to the extent that it shall be

determined ultimately by a court of competent jurisdiction that the Covered Person is not entitled to be indemnified hereunder. The right of any Covered Persons to the indemnification provided herein shall be cumulative of, and in addition to, any and all rights to which the Covered Person may otherwise be entitled by contract or as a matter of law or equity and shall be extended to the Covered Person's successors, assigns and legal representatives. Any judgments against the Management Company and/or any Covered Persons in respect of which such Covered Person is entitled to indemnification shall first be satisfied from the assets of the Management Company, including Drawdowns, before such Covered Person is responsible therefor.

Notwithstanding any provision of this Agreement to the contrary, the provisions of this Section 6.03 shall not be construed so as to provide for the indemnification of any Covered Person for any liability (including liability under Federal securities laws which, under certain circumstances, impose liability even on persons that act in good faith), to the extent (but only to the extent) that such indemnification would be in violation of applicable law, but shall be construed so as to effectuate the provisions of this Section 6.03 to the fullest extent permitted by law.

Section 6.04 Other Sources of Recovery etc. The indemnification rights set forth in Section 6.03 are in addition to, and shall not exclude, limit or otherwise adversely affect, any other indemnification or similar rights to which any Covered Person may be entitled. If and to the extent that other sources of recovery (including proceeds of any applicable policies of insurance or indemnification from any Person in which any of the CLOs or Accounts has an investment) are available to any Covered Person, such Covered Person shall use reasonable efforts to obtain recovery from such other sources before the Company shall be required to make any payment in respect of its indemnification obligations hereunder; *provided* that, if such other recovery is not available without delay, the Covered Person shall be entitled to such payment by the Management Company and the Management Company shall be entitled to reimbursement out of such other recovery when and if obtained.

Section 6.05 Rights of Heirs, Successors and Assigns. The indemnification rights provided by Section 6.03 shall inure to the benefit of the heirs, executors, administrators, successors and assigns of each Covered Person.

Section 6.06 Reliance. A Covered Person shall incur no liability to the Management Company or any Member in acting upon any signature or writing reasonably believed by him, her or it to be genuine, and may rely in good faith on a certificate signed by an officer of any Person in order to ascertain any fact with respect to such Person or within such Person's knowledge. Each Covered Person may act directly or through his, her or its agents or attorneys.

## ARTICLE VII

### TERMINATION

Section 7.01 Termination. Either Party may terminate this Agreement at any time upon at least thirty (30) days' written notice to the other.

## ARTICLE VIII

### MISCELLANEOUS

Section 8.01 Amendments. This Agreement may not be amended or modified except by an instrument in writing signed by each Party.

Section 8.02 Assignment and Delegation.

(a) Neither Party may assign, pledge, grant or otherwise encumber or transfer all or any part of its rights or responsibilities under this Agreement, in whole or in part, except (i) as provided in clauses (b) and (c) of this Section 8.02, without the prior written consent of the other Party and (ii) in accordance with Applicable Law.

(b) Except as otherwise provided in this Section 8.02, the Staff and Services Provider may not assign its rights or responsibilities under this Agreement unless (i) the Management Company consents in writing thereto and (ii) such assignment is made in accordance with Applicable Law.

(c) The Staff and Services Provider may, without satisfying any of the conditions of Section 8.02(a) other than clause (ii) thereof, (1) assign any of its rights or obligations under this Agreement to an Affiliate; *provided* that such Affiliate (i) has demonstrated ability, whether as an entity or by its principals and employees, to professionally and competently perform duties similar to those imposed upon the Staff and Services Provider pursuant to this Agreement and (ii) has the legal right and capacity to act as Staff and Services Provider under this Agreement, or (2) enter into (or have its parent enter into) any consolidation or amalgamation with, or merger with or into, or transfer of all or substantially all of its assets to, another entity; *provided* that, at the time of such consolidation, merger, amalgamation or transfer the resulting, surviving or transferee entity assumes all the obligations of the Staff and Services Provider under this Agreement generally (whether by operation of law or by contract) and the other entity is a continuation of the Staff and Services Provider in another corporate or similar form and has substantially the same staff; *provided further* that the Staff and Services Provider shall deliver ten (10) Business Days' prior notice to the Management Company of any assignment or combination made pursuant to this sentence. Upon the execution and delivery of any such assignment by the assignee, the Staff and Services Provider will be released from further obligations pursuant to this Agreement except to the extent expressly provided herein.

Section 8.03 Non-Recourse; Non-Petition.

(a) The Staff and Services Provider agrees that the payment of all amounts to which it is entitled pursuant to this Agreement shall be payable by the Management Company only to the extent of assets held in the Portfolio.

(b) Notwithstanding anything to the contrary contained herein, the liability of the Management Company to the Staff and Services Provider hereunder is limited in recourse to the Portfolio, and if the proceeds of the Portfolio following the liquidation thereof are insufficient to meet the obligations of the Management Company hereunder in full, the Management Company shall have no further liability in respect of any such outstanding obligations, and such obligations

and all claims of the Staff and Services Provider or any other Person against the Management Company hereunder shall thereupon extinguish and not thereafter revive. The Staff and Services Provider accepts that the obligations of the Management Company hereunder are the corporate obligations of the Management Company and are not the obligations of any employee, member, officer, director or administrator of the Management Company and no action may be taken against any such Person in relation to the obligations of the Management Company hereunder.

(c) Notwithstanding anything to the contrary contained herein, any Staff and Services Provider agrees not to institute against, or join any other Person in instituting against, the Management Company any bankruptcy, reorganization, arrangement, insolvency, moratorium or liquidation proceedings, or other proceedings under United States federal or state bankruptcy laws, or similar laws until at least one year and one day (or, if longer, the then applicable preference period plus one day) after the payment in full all amounts payable in respect of any Indebtedness incurred to finance any portion of the Portfolio; *provided* that nothing in this provision shall preclude, or be deemed to stop, the Staff and Services Provider from taking any action prior to the expiration of the aforementioned one year and one day period (or, if longer, the applicable preference period then in effect plus one day) in (i) any case or proceeding voluntarily filed or commenced by the Management Company, or (ii) any involuntary insolvency proceeding filed or commenced against the Management Company by a Person other than the Staff and Services Provider.

(d) The Management Company hereby acknowledges and agrees that the Staff and Services Provider's obligations hereunder shall be solely the corporate obligations of the Staff and Services Provider, and are not the obligations of any employee, member, officer, director or administrator of the Staff and Services Provider and no action may be taken against any such Person in relation to the obligations of the Staff and Services Provider hereunder.

(e) The provisions of this Section 8.03 shall survive termination of this Agreement for any reason whatsoever.

#### Section 8.04 Governing Law.

(a) This Agreement shall be governed by, and construed in accordance with, the laws of the State of Texas. The Parties unconditionally and irrevocably consent to the exclusive jurisdiction of the courts located in the State of Texas and waive any objection with respect thereto, for the purpose of any action, suit or proceeding arising out of or relating to this Agreement or the transactions contemplated hereby.

(b) The Parties irrevocably agree for the benefit of each other that the courts of the State of Texas and the United States District Court located in the Northern District of Texas in Dallas are to have exclusive jurisdiction to settle any disputes (whether contractual or non-contractual) which may arise out of or in connection with this Agreement and that accordingly any action arising out of or in connection therewith (together referred to as "Proceedings") may be brought in such courts. The Parties irrevocably submit to the jurisdiction of such courts and waive any objection which they may have now or hereafter to the laying of the venue of any Proceedings in any such court and any claim that any Proceedings have been brought in an inconvenient forum

and further irrevocably agree that a judgment in any Proceedings brought in such courts shall be conclusive and binding upon the Parties and may be enforced in the courts of any other jurisdiction.

Section 8.05 WAIVER OF JURY TRIAL. EACH OF THE PARTIES HERETO HEREBY KNOWINGLY, VOLUNTARILY AND INTENTIONALLY WAIVES ANY RIGHTS IT MAY HAVE TO A TRIAL BY JURY IN RESPECT OF ANY LITIGATION BASED HEREON, OR ARISING OUT OF, UNDER, OR IN CONNECTION WITH, THIS AGREEMENT. EACH PARTY HERETO ACKNOWLEDGES AND AGREES THAT IT HAS RECEIVED FULL AND SUFFICIENT CONSIDERATION FOR THIS PROVISION AND THAT THIS PROVISION IS A MATERIAL INDUCEMENT FOR ITS ENTERING INTO THIS AGREEMENT.

Section 8.06 Severability. The provisions of this Agreement are independent of and severable from each other, and no provision shall be affected or rendered invalid or unenforceable by virtue of the fact that for any reason any other or others of them may be invalid or unenforceable in whole or in part. Upon such determination that any term or other provision is invalid, illegal or incapable of being enforced, the Parties shall negotiate in good faith to modify this Agreement so as to effect the original intent of the Parties.

Section 8.07 No Waiver. The performance of any condition or obligation imposed upon any Party may be waived only upon the written consent of the Parties. Such waiver shall be limited to the terms thereof and shall not constitute a waiver of any other condition or obligation of the other Party. Any failure by any Party to enforce any provision shall not constitute a waiver of that or any other provision or this Agreement.

Section 8.08 Counterparts. This Agreement may be executed in any number of counterparts by facsimile or other written or electronic form of communication, each of which shall be deemed to be an original as against any Party whose signature appears thereon, and all of which shall together constitute one and the same instrument. This Agreement shall become binding when one or more counterparts hereof, individually or taken together, shall bear the signatures of all of the Parties reflected hereon as the signatories.

Section 8.09 Third Party Beneficiaries. This Agreement is for the sole benefit of the Parties hereto and their permitted assigns and nothing herein express or implied shall give or be construed to give to any Person, other than the Parties hereto and such permitted assigns, any legal or equitable rights hereunder. For avoidance of doubt, this Agreement is not for the benefit or and is not enforceable by any Shared Employee, CLO or Account or any investor (directly or indirectly) in the Management Company.

Section 8.10 No Partnership or Joint Venture. Nothing set forth in this Agreement shall constitute, or be construed to create, an employment relationship, a partnership or a joint venture between the Parties. Except as expressly provided herein or in any other written agreement between the Parties, no Party has any authority, express or implied, to bind or to incur liabilities on behalf of, or in the name of, any other Party.

Section 8.11 Independent Contractor. Notwithstanding anything to the contrary, the Staff and Services Provider shall be deemed to be an independent contractor and, except as



expressly provided or authorized herein, shall have no authority to act for or represent the Management Company or any CLO or Account in which the Management Company acts as portfolio manager or investment manager or in a similar capacity in any manner or otherwise be deemed an agent of the Management Company or any CLO or Account in which the Management Company acts as portfolio manager or investment manager or in a similar capacity.

Section 8.12 Written Disclosure Statement. The Management Company acknowledges receipt of Part 2 of the Staff and Services Provider's Form ADV, as required by Rule 204-3 under the Advisers Act, on or before the date of execution of this Agreement.

Section 8.13 Headings. The descriptive headings contained in this Agreement are for convenience of reference only and shall not affect in any way the meaning or interpretation of this Agreement.

Section 8.14 Entire Agreement. This Agreement constitutes the entire agreement of the Parties with respect to the subject matter hereof and supersedes all prior agreements and undertakings, both written and oral, between the Parties with respect to such subject matter.

Section 8.15 Notices. Any notice or demand to any Party to be given, made or served for any purposes under this Agreement shall be given, made or served by sending the same by overnight mail or email transmission or by delivering it by hand as follows:

(a) If to the Management Company:

Acis Capital Management, L.P.  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

(b) If to the Staff and Services Provider:

Highland Capital Management, L.P.  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

or to such other address or email address as shall have been notified to the other Parties.

*[The remainder of this page intentionally left blank.]*

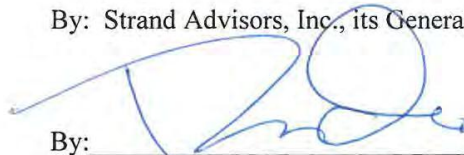
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IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date  
first written above.

**HIGHLAND CAPITAL MANAGEMENT, L.P.,**  
as the Sub-Advisor

By: Strand Advisors, Inc., its General Partner



By: \_\_\_\_\_  
Name: James Dondero  
Title: President

**ACIS CAPITAL MANAGEMENT, L.P.,**  
as the Management Company

By: Acis Capital Management GP, LLC, its General  
Partner



By: \_\_\_\_\_  
Name: James Dondero  
Title: President

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#### **Appendix A**

The Management Company shall pay to the Staff and Services Provider a Staff and Services Fee for the services for the CLOs or Accounts in an amount equal to the aggregate management fees that would be received by the Management Company for such CLOs or Accounts if such management fees were calculated in exact conformity with the calculation of management fees for such CLOs or Accounts, except that the management fee rates applied in such calculation were replaced by the fee rate set forth in the following table. Such fees shall be payable promptly (or at such time as is otherwise agreed by the parties) following the Management Company's receipt of management fees for such CLOs or Accounts, it being understood that none of the foregoing shall prohibit the Management Company from waiving or entering into side letters with respect to management fees for such CLOs or Accounts; provided that any such waived or reduced amounts shall not be recognized for purposes of calculating the fees payable by the Management Company hereunder. Notwithstanding the foregoing, the parties may agree to a different allocation from that set forth during any period in order to reflect the then current fair market value of the Services rendered.

*[Remainder of Page Intentionally Left Blank.]*



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<b>Issuer / Borrower / Fund / Account</b>	<b>Management Agreement</b>	<b>Related Agreements</b>	<b>Date of Management Agreement</b>	<b>Annualized Staff and Services Fee Rate (bps)</b>
Hewett's Island CLO I-R, Ltd.	Management Agreement	Indenture	November 20, 2007	15
Acis CLO 2013- 1 Ltd.	Portfolio Management Agreement	Indenture	March 18, 2013	15
Acis CLO 2013- 2 Ltd.	Portfolio Management Agreement	Indenture	October 3, 2013	15
Acis CLO 2014- 3 Ltd.	Portfolio Management Agreement	Indenture Collateral Administration Agreement	February 25, 2014	15
Acis CLO 2014- 4 Ltd.	Portfolio Management Agreement	Indenture Collateral Administration Agreement	June 5, 2014	15
Acis CLO 2014- 5 Ltd.	Portfolio Management Agreement	Indenture Collateral Administration Agreement	November 18, 2014	15
Acis CLO 2015- 6 Ltd.	Portfolio Management Agreement	Indenture Collateral Administration Agreement	April 16, 2015	15
BayVK R2 Lux S.A., SICAV- FIS	Agreement for the Outsourcing of the Asset Management	Service Level Agreement	February 27, 2015	15
Acis Loan Funding, Ltd.	Portfolio Management Agreement		August 10, 2015	0

# EXHIBIT S

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<b>Fill in this information to identify the case:</b>	
Debtor 1	<u>Acis Capital Management, G.P.</u>
Debtor 2 (Spouse, if filing)	
United States Bankruptcy Court for the: Northern District of Texas	
Case number	<u>18-30265-sgj11</u>

## Official Form 410

### Proof of Claim

04/16

Read the instructions before filling out this form. This form is for making a claim for payment in a bankruptcy case. Do not use this form to make a request for payment of an administrative expense. Make such a request according to 11 U.S.C. § 503.

Filers must leave out or redact information that is entitled to privacy on this form or on any attached documents. Attach redacted copies of any documents that support the claim, such as promissory notes, purchase orders, invoices, itemized statements of running accounts, contracts, judgments, mortgages, and security agreements. Do not send original documents; they may be destroyed after scanning. If the documents are not available, explain in an attachment.

A person who files a fraudulent claim could be fined up to \$500,000, imprisoned for up to 5 years, or both. 18 U.S.C. §§ 152, 157, and 3571.

Fill in all the information about the claim as of the date the case was filed. That date is on the notice of bankruptcy (Form 309) that you received.

#### Part 1: Identify the Claim

1. Who is the current creditor?	<u>Highland Capital Management, L.P.</u> Name of the current creditor (the person or entity to be paid for this claim) Other names the creditor used with the debtor _____	
2. Has this claim been acquired from someone else?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. From whom? _____	
3. Where should notices and payments to the creditor be sent?  Federal Rule of Bankruptcy Procedure (FRBP) 2002(g)	Where should notices to the creditor be sent?  <u>Holland O'Neil, Foley Gardere, Foley &amp; Lardner</u> Name <u>2021 McKinney Ave, Suite 1600</u> Number Street <u>Dallas TX 75201</u> City State ZIP Code Contact phone <u>214-999-3000</u> Contact email <u>honeil@foley.com</u>	Where should payments to the creditor be sent? (if different)  <u>Scott Ellington, Highland Capital Management</u> Name <u>300 Crescent Court, Suite 700</u> Number Street <u>Dallas TX 75201</u> City State ZIP Code Contact phone _____ Contact email _____
Uniform claim identifier for electronic payments in chapter 13 (if you use one): _____		
4. Does this claim amend one already filed?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Claim number on court claims registry (if known) _____ Filed on _____ MM / DD / YYYY	
5. Do you know if anyone else has filed a proof of claim for this claim?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Who made the earlier filing? _____	

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**Part 2: Give Information About the Claim as of the Date the Case Was Filed**

6.	Do you have any number you use to identify the debtor?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Last 4 digits of the debtor's account or any number you use to identify the debtor: _____	
7.	How much is the claim? \$ 4,672,140.38	Does this amount include interest or other charges? <input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Attach statement itemizing interest, fees, expenses, or other charges required by Bankruptcy Rule 3001(c)(2)(A).	
8.	What is the basis of the claim?	Examples: Goods sold, money loaned, lease, services performed, personal injury or wrongful death, or credit card. Attach redacted copies of any documents supporting the claim required by Bankruptcy Rule 3001(c). Limit disclosing information that is entitled to privacy, such as health care information.  <u>Sub-Advisory Services and Shared Services</u>	
9.	Is all or part of the claim secured?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. The claim is secured by a lien on property.  <b>Nature of property:</b> <input type="checkbox"/> Real estate. If the claim is secured by the debtor's principal residence, file a <i>Mortgage Proof of Claim Attachment</i> (Official Form 410-A) with this <i>Proof of Claim</i> . <input type="checkbox"/> Motor vehicle <input type="checkbox"/> Other. Describe: _____  <b>Basis for perfection:</b> _____ Attach redacted copies of documents, if any, that show evidence of perfection of a security interest (for example, a mortgage, lien, certificate of title, financing statement, or other document that shows the lien has been filed or recorded.)  <b>Value of property:</b> \$ _____ <b>Amount of the claim that is secured:</b> \$ _____ <b>Amount of the claim that is unsecured:</b> \$ _____ (The sum of the secured and unsecured amounts should match the amount in line 7.)  <b>Amount necessary to cure any default as of the date of the petition:</b> \$ _____  <b>Annual Interest Rate</b> (when case was filed) _____ % <input type="checkbox"/> Fixed <input type="checkbox"/> Variable	
10.	Is this claim based on a lease?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Amount necessary to cure any default as of the date of the petition. \$ _____	
11.	Is this claim subject to a right of setoff?	<input checked="" type="checkbox"/> No <input type="checkbox"/> Yes. Identify the property: _____	



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12. Is all or part of the claim entitled to priority under 11 U.S.C. § 507(a)? ☐ No ☒ Yes. Check one:

A claim may be partly priority and partly nonpriority. For example, in some categories, the law limits the amount entitled to priority.

	Amount entitled to priority
<input type="checkbox"/> Domestic support obligations (including alimony and child support) under 11 U.S.C. § 507(a)(1)(A) or (a)(1)(B).	\$ _____
<input type="checkbox"/> Up to \$2,850* of deposits toward purchase, lease, or rental of property or services for personal, family, or household use. 11 U.S.C. § 507(a)(7).	\$ _____
<input type="checkbox"/> Wages, salaries, or commissions (up to \$12,850*) earned within 180 days before the bankruptcy petition is filed or the debtor's business ends, whichever is earlier. 11 U.S.C. § 507(a)(4).	\$ _____
<input type="checkbox"/> Taxes or penalties owed to governmental units. 11 U.S.C. § 507(a)(8).	\$ _____
<input type="checkbox"/> Contributions to an employee benefit plan. 11 U.S.C. § 507(a)(5).	\$ _____
<input checked="" type="checkbox"/> Other. Specify subsection of 11 U.S.C. § 507(a)(3) that applies.	\$ <u>2,049,564.35</u>

\* Amounts are subject to adjustment on 4/01/19 and every 3 years after that for cases begun on or after the date of adjustment.

**Part 3: Sign Below**

The person completing this proof of claim must sign and date it.  
FRBP 9011(b).

If you file this claim electronically, FRBP 5005(a)(2) authorizes courts to establish local rules specifying what a signature is.

A person who files a fraudulent claim could be fined up to \$500,000, imprisoned for up to 5 years, or both.  
18 U.S.C. §§ 152, 157, and 3571.

Check the appropriate box:

- ☒ I am the creditor.  
☐ I am the creditor's attorney or authorized agent.  
☐ I am the trustee, or the debtor, or their authorized agent. Bankruptcy Rule 3004.  
☐ I am a guarantor, surety, endorser, or other codebtor. Bankruptcy Rule 3005.

I understand that an authorized signature on this *Proof of Claim* serves as an acknowledgment that when calculating the amount of the claim, the creditor gave the debtor credit for any payments received toward the debt.

I have examined the information in this *Proof of Claim* and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on date 08/01/2018

MM / DD / YYYY

Signature 

Print the name of the person who is completing and signing this claim:

Name Scott Ellington  
 First name Middle name Last name  
 Title General Counsel  
 Company Highland Capital Management, L.P.  
 Identify the corporate servicer as the company if the authorized agent is a servicer.  
 Address 300 Crescent Court, Suite 700  
 Number Street  
Dallas TX 75201  
 City State ZIP Code  
 Contact phone \_\_\_\_\_ Email \_\_\_\_\_

*In re Acis Capital Management, L.P.- Case No. 18-30264*

*In re Acis Capital Management, G.P.- Case No. 18-30265*

United States Bankruptcy Court for the Northern District of Texas

**EXHIBIT A TO PROOF OF CLAIM**

1. Claimant: Highland Capital Management, L.P. (“**Highland**”) maintains its business at 300 Crescent Court, Suite 700, Dallas, Texas 75201. Highland files its proof of claim (the “**Claim**”) pursuant to 11 U.S.C. §§ 105(a), 501, and 502(f) and the Federal Rules of Bankruptcy Procedure 3002 and 3003. Prior to the Involuntary Petition Date (defined below), Highland provided sub-advisory and shared services to the Debtors (defined below). Highland has provided portfolio management and advisory services to the Debtors pursuant to that certain Third Amended and Restated Sub-Advisory Agreement by and between the Debtors and Highland dated March 17, 2017 (“**Sub-Advisory Agreement**”) (**Exhibit 1**). Specifically, Highland has acted as an investment manager and has identified, evaluated, and recommended investments to investment vehicles advised or sub-advised by the Debtors. Highland has also provided the Debtors with back and middle office services pursuant to that certain Fourth Amended and Restated Shared Services Agreement by and between the Debtors and Highland dated March 17, 2017 (“**Shared Services Agreement**”) (**Exhibit 2**). Highland has provided the Debtors with all of the employees and staff necessary to manage the portfolios. Highland continued to provide the same sub-advisory and shared services to the Debtors throughout the Gap Period (defined below). To date, Highland continues to provide such services.

2. Debtors: Acis Capital Management, L.P. and Acis Capital Management, G.P. (the “**Debtors**”). The Debtors’ cases have been consolidated under case number 18-30264 in the United States Bankruptcy Court for the Northern District of Texas. Highland provides the service at the following address: 300 Crescent Court, Suite 700, Dallas, Texas 75201.

*In re Acis Capital Management, L.P.- Case No. 18-30264**In re Acis Capital Management, G.P.- Case No. 18-30265*

United States Bankruptcy Court for the Northern District of Texas

3. Indebtedness: Because the Debtors were put into bankruptcy involuntarily, the amount included in the proof of claim accounts for pre-petition claims as well as Gap Claims (defined below).

a. Pre-Petition: Joshua Terry, the petitioning creditor, filed the involuntary petition on January 30, 2018 (the “**Petition Date**”). As of the Petition Date, the outstanding indebtedness owing from the Debtors to Highland was as set forth below by account number:

Invoice	Type	Balance
A1-A7; BVK <sup>1</sup>	Sub-Advisory	\$1,605,362.41
A1-A7; BVK	Shared Services	\$1,017,213.62
	<b>Totals</b>	<b>\$2,622,576.03</b>

b. Gap Period: When a debtor files bankruptcy, the order for relief is typically entered on the date the petition is filed. However, an involuntary bankruptcy case diverges from the simultaneous entry of an order for relief in that an order for relief is entered at a later date than when a petition is filed. This creates a period of time, referred to as the “gap period”, where the debtor may accrue post-petition but pre-order for relief debt. Pursuant to Section 502(f) of the Bankruptcy Code:

In an involuntary case, a claim arising in the ordinary course of the debtor’s business or financial affairs after the commencement of the case but before the earlier of the appointment of a trustee and order for relief shall be determined as of the date such claim arises, and shall be allowed under subsection (a), (b), or (c) of this section...the same as if such claim had arisen before the date of the filing of the petition.

11 U.S.C. 502(f).

<sup>1</sup> A1-A7 and BVK account for the following vehicles: Acis CLO 2013-1, Ltd.; Acis CLO 2013-2, Ltd.; Acis CLO 2014-3, Ltd.; Acis CLO 2014-4, Ltd.; Acis CLO 2014-5, Ltd.; Acis CLO 2015-6, Ltd.; Acis CLO 2017-7, Ltd.; BayVK R2 Lux S.A., SICAV-FIS.

*In re Acis Capital Management, L.P.*- Case No. 18-30264*In re Acis Capital Management, G.P.*- Case No. 18-30265

United States Bankruptcy Court for the Northern District of Texas

Claims arising during the gap period are entitled to priority treatment under section 507(a)(3). The Court entered the Order for Relief on April 13, 2018 (“**Order for Relief Date**”). Highland continued to provide services to the Debtors from January 30, 2018 to April 13, 2018 (“**Gap Period**”). The outstanding balance owed from the Debtors to Highland for the sub-advisory and shared services during the Gap Period is set forth below (and shall be referred to as the “**Gap Claim**”):

Account No.	Type	Balance
A1-A7; BVK	Sub-Advisory	\$1,170,147.06
A1-A7; BVK	Shared Services	\$879,417.29
	<b>Totals</b>	<b>\$2,049,564.35</b>

c. Reservation of Rights as to Administrative Claim: Highland has provided uninterrupted sub-advisory and shared services since the Order for Relief Date. Highland reserves its rights to seek allowance of its administrative claims.

d. Indemnity Claims: Highland has contingent claims for indemnification pursuant to Section 6.03 of the Shared Services Agreement and Section 4(c) of the Sub-Advisory Agreement. According to Section 6.03 of the Shared Services Agreement and Section 4(c) of the Sub-Advisory Agreement, “the Management Company [Debtors] hereby does, to the fullest extent permitted by applicable law, indemnify and hold harmless Covered Person [Highland and its representatives] from...any and all claims, demands, liabilities, costs...suits, proceedings, judgments, assessments, actions...of whatever nature, known or unknown, liquidated, or unliquidated...arising out of the investment or other activities of the Management Company.” Highland reserves such contractual indemnification right.



*In re Acis Capital Management, L.P.- Case No. 18-30264*

*In re Acis Capital Management, G.P.- Case No. 18-30265*

United States Bankruptcy Court for the Northern District of Texas

4. Reservation of Rights; Other Rights: The Claims described in this Attachment are legal, binding, enforceable, allowed, and not subject to any offset, defense, claim, counterclaim or any other diminution of any type, kind or nature, whatsoever; provided, however, the Chapter 11 Trustee alleges that he may offset Highland's Claims and recover from Highland through his current adversary proceeding against Highland (Adversary Proceeding 18-03212). Highland disputes such contention, and believes all Claims sought herein are recoverable despite the Chapter 11 Trustee's allegations. No portion of the Claims or any funds previously paid to Highland are subject to impairment, avoidance, subordination, or disallowance pursuant to the Bankruptcy Code (including, without limitation, Bankruptcy Code § 502) or applicable non-bankruptcy law. Highland expressly reserves the right in the future to assert any and all claims that it may have, including, without limitation, imposition of a constructive trust, equitable lien, security interest, subrogation, marshaling, or other legal or equitable remedies to which it may be entitled. The filing of this proof of claim is not to be construed as an election of remedies. Highland further reserves the rights (a) to amend, modify or supplement this proof of claim, including any exhibit, schedule or annex, or to file an amended proof of claim for the purpose of modifying or liquidating the amount of any interest, fees, costs and expenses accrued or incurred subsequent to the Petition Date or any contingent or unliquidated claims or rights of Highland set forth herein; (b) file additional proofs of claim; and (c) against third parties.

5. Notices: All notices to Highland are to be sent to:

Highland Capital Management, L.P.  
Attn: David Klos  
300 Crescent Court  
Suite 700  
Dallas, Texas 75201

*with copies to:*

*In re Acis Capital Management, L.P.*- Case No. 18-30264

*In re Acis Capital Management, G.P.*- Case No. 18-30265

United States Bankruptcy Court for the Northern District of Texas

Foley Gardere  
Foley & Lardner, LLP  
c/o Holland O'Neil  
2021 McKinney Avenue, Suite 1600  
Dallas, TX 75201

6. Payments: All payments and distributions to Highland with respect to this proof of claim are to be made as follows:

Highland Capital Management, L.P.  
Attn: David Klos  
300 Crescent Court  
Suite 700  
Dallas, Texas 75201  
Re: *In re Acis Capital Management, L.P.*

7. Miscellaneous: This proof of claim is filed under compulsion of the bar date established in this bankruptcy case solely out of an abundance of caution to protect Highland from forfeiture of its claim within this bankruptcy proceeding. The amounts set forth in this proof of claim shall not be construed as an admission by Highland as to the amounts due and owing outside of this bankruptcy proceeding. The filing of this proof of claim is **not**: (a) a waiver or release of and/or Highland's rights or remedies against any person, entity or property; (b) a consent by Highland to entry of final judgment by this Court in any core proceeding commenced in this bankruptcy case, consistent with the United States Supreme Court's holding in *Stern v. Marshall*, 131 S. Ct. 2594 (2011); (c) a waiver of the right to move to withdraw the reference or otherwise challenge the jurisdiction of this Court; (d) a waiver of the right to a jury trial; (e) an election of a remedy which waives or otherwise affects any other remedy; or (f) a waiver of the right to assert a different or enhanced classification of priority for its Claim in respect of the other claims asserted in this bankruptcy case.

Case 18-30265-sgj11 Claim 13 Part 3 Filed 08/01/18 Desc Exhibit 1 Page 1 of 21

**EXECUTION VERSION**

**THIRD AMENDED AND RESTATED SUB-ADVISORY AGREEMENT**

by and between

**ACIS CAPITAL MANAGEMENT, L.P.**

and

**HIGHLAND CAPITAL MANAGEMENT, L.P.**

Dated March 17, 2017

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**THIRD AMENDED AND RESTATED  
SUB-ADVISORY AGREEMENT**

This Third Amended and Restated Sub-Advisory Agreement (as amended, modified, waived, supplemented or restated from time to time in accordance with the terms hereof, this “Agreement”), dated as of March 17, 2017, is entered into by and between Acis Capital Management, L.P., a Delaware limited partnership, as the management company hereunder (in such capacity, the “Management Company”), and Highland Capital Management, L.P., a Delaware limited partnership (“Highland”), as the sub-advisor hereunder (in such capacity, the “Sub-Advisor” and together with the Management Company, the “Parties”).

**RECITALS**

WHEREAS, the Parties entered into that certain Second Amended and Restated Sub-Advisory Agreement dated July 29, 2016 to be effective January 1, 2016 (the “Existing Agreement”);

WHEREAS, the Management Company from time to time has entered and will enter into portfolio management agreements, investment management agreements and/or similar agreements (each such agreement as amended, modified, waived, supplemented or restated, subject in each case to the requirements of Section 8, a “Management Agreement”) and related indentures, credit agreements, collateral administration agreements, service agreements or other agreements (each such agreement as amended, modified, waived, supplemented or restated, subject in each case to the requirements of Section 8, a “Related Agreement”), in each case as set forth on Appendix A hereto, as amended from time to time, pursuant to which the Management Company has agreed to provide portfolio and/or investment management services to certain funds and accounts and to certain collateralized loan obligation issuers and to borrowers in certain short-term or long-term warehouse or repurchase facilities in connection therewith (any such transaction, a “Transaction”, any fund, account, issuer, warehouse borrower or repurchase agreement seller in respect of any such Transaction, an “Account”, and the assets collateralizing each such Transaction and/or comprising the portfolio of such Account, a “Portfolio”);

WHEREAS, the Management Company and the Sub-Advisor desire to enter into this Agreement in order to permit the Sub-Advisor to provide certain limited services to assist the Management Company in performing certain obligations under the Management Agreements and Related Agreements;

WHEREAS, the Parties now desire to amend and restate the Existing Agreement.

NOW, THEREFORE, in consideration of the foregoing recitals, and the receipt of good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the Parties, intending to be legally bound, hereby agree that the Existing Agreement is hereby amended, restated and replaced in its entirety as follows.

1. Appointment; Limited Scope of Services.

(a) Highland is hereby appointed as Sub-Advisor to the Management Company for the purpose of assisting the Management Company in managing the Portfolios of each Account

pursuant to the related Management Agreement and Related Agreements, in each case that have been included in the scope of this Agreement pursuant to the provisions of Section 8, subject to the terms set forth herein and subject to the supervision of the Management Company, and Highland hereby accepts such appointment.

(b) Without limiting the generality of the foregoing, the Sub-Advisor shall, during the term and subject to the provisions of this Agreement:

(i) make recommendations to the Management Company in its capacity as portfolio manager, investment manager or any similar capacity for any applicable Account as to the general composition and allocation of the Portfolio with respect to such Account among various types of securities, the nature and timing of the changes therein and the manner of implementing such changes, including recommendations as to the specific loans and other assets to be purchased, retained or sold by any such Account;

(ii) place orders with respect to, and arrange for, any investment by or on behalf of such Account (including executing and delivering all documents relating to such Account's investments on behalf of such Account or the Management Company, as applicable), upon receiving a proper instruction from the Management Company;

(iii) identify, evaluate, recommend to the Management Company, in its capacity as portfolio manager for such Account, and, if applicable, negotiate the structure and/or terms of investment opportunities within the specific investment strategy of the Management Company for such Account;

(iv) assist the Management Company in its capacity as portfolio manager for such Account in performing due diligence on prospective Portfolio investments by such Account;

(v) provide information to the Management Company in its capacity as portfolio manager for such Account regarding any investments to facilitate the monitoring and servicing of such investments and, if requested by the Management Company, provide information to assist in monitoring and servicing other investments by such Account

(vi) assist and advise the Management Company in its capacity as portfolio manager for such Account with respect to credit functions including, but not limited to, credit analysis and market research and analysis; and

(vii) assist the Management Company in performing any of its other obligations or duties as portfolio manager for such Account.

The foregoing responsibilities and obligations are collectively referred to herein as the "Services."

Notwithstanding the foregoing, all investment decisions will ultimately be the responsibility of, and will be made by and at the sole discretion of, the Management Company. Furthermore, the

parties acknowledge and agree that the Sub-Advisor shall be required to provide only the services expressly described in this Section 1(b), and shall have no responsibility hereunder to provide any other services to the Management Company or any Transaction, including, but not limited to, administrative, management or similar services.

(c) The Sub-Advisor agrees during the term hereof to furnish the Services on the terms and conditions set forth herein and subject to the limitations contained herein. The Sub-Advisor agrees that, in performing the Services, it will comply with all applicable obligations of the Management Company set forth in the Management Agreements and the Related Agreements. In addition, with respect to any obligation that would be part of the Services but for the fact that the relevant Management Agreement or Related Agreement does not permit such obligation to be delegated by the Management Company to the Sub-Advisor, the Sub-Advisor, upon request in writing by the Management Company, shall work in good faith with the Management Company and shall use commercially reasonable efforts to assist the Management Company in satisfying all such obligations.

2. Compensation.

(a) As compensation for its performance of its obligations as Sub-Advisor under this Agreement in respect of any Transaction, the Sub-Advisor will be entitled to receive the Sub-Advisory Fee payable thereto. The “Sub-Advisory Fee” shall be payable in accordance with Appendix A attached hereto, as such appendix may be amended by the Parties from time to time.

(b) Each party shall bear its own expenses; *provided* that the Management Company shall reimburse the Sub-Advisor for any and all costs and expenses that are properly Company Expenses or that may be borne by the Management Company under the Management Company LLC Agreement.

(c) Notwithstanding anything to the contrary contained herein, if on any date the Management Company determines that it would not have sufficient funds available to it to make a payment of Indebtedness, it shall have the right to defer any and all amounts payable to the Sub-Advisor pursuant to this Agreement, including any fees and expenses; *provided* that the Management Company shall promptly pay all such amounts on the first date thereafter that sufficient amounts exist to make payment thereof.

(d) From time to time, the Management Company may enter into sub-advisory agreements with certain management companies on similar terms to this Agreement. Promptly following the receipt of any fees pursuant to such sub-advisory agreements, the Management Company shall pay 100% of such fees to the Sub-Advisor.

3. Representations and Warranties.

(a) Each of the Management Company and the Sub-Advisor represents and warrants, as to itself only, that:

(i) it has full power and authority to execute and deliver, and to perform its obligations under, this Agreement;



(ii) this Agreement has been duly authorized, executed and delivered by it and constitutes its valid and binding, obligation, enforceable in accordance with its terms except as the enforceability hereof may be subject to (i) bankruptcy, insolvency, reorganization moratorium, receivership, conservatorship or other similar laws now or hereafter in effect relating to creditors' rights and (ii) general principles of equity (regardless of whether such enforcement is considered in a proceeding, in equity or at law);

(iii) no consent, approval, authorization or order of or declaration or filing with any government, governmental instrumentality or court or other person or entity is required for the execution of this Agreement or the performance by it of its duties hereunder, except such as have been duly made or obtained; and

(iv) neither the execution and delivery of this Agreement nor the fulfillment of the terms hereof conflicts with or results in a breach or violation of any of the terms or provisions of, or constitutes a default under, (A) its constituting and organizational documents; (B) the terms of any material indenture, contract, lease, mortgage, deed of trust, note, agreement or other evidence of indebtedness or other material agreement, obligation, condition, covenant or instrument to which it is a party or by which it is bound; (C) any statute applicable to it; or (D) any law, decree, order, rule or regulation applicable to it of any court or regulatory, administrative or governmental agency, body of authority or arbitration having or asserting jurisdiction over it or its properties, which, in the case of clauses (B) through (D) above, would have a material adverse effect upon the performance of its duties hereunder.

(b) The Sub-Advisor represents and warrants to the Management Company that it is a registered investment adviser under the Investment Advisers Act of 1940, as amended (the "Advisers Act").

(c) The Management Company acknowledges that it has received Part 2 of Highland Capital Management, L.P.'s Form ADV filed with the Securities and Exchange Commission. The Sub-Advisor will provide to the Management Company an updated copy of Part 2 of its Form ADV promptly upon any amendment to such Form ADV being filed with the Securities and Exchange Commission.

4. Standard of Care; Liability; Indemnification.

(a) Sub-Advisor Standard of Care. Subject to the terms and provisions of this Agreement, the Management Agreements and/or the Related Agreements, as applicable, the Sub-Advisor will perform its obligations hereunder and under the Management Agreements and/or the Related Agreements in good faith with reasonable care using a degree of skill and attention no less than that which the Sub-Advisor uses with respect to comparable assets that it manages for others and, without limiting the foregoing, in a manner which the Sub-Advisor reasonably believes to be consistent with the practices and procedures followed by institutional managers of national standing relating to assets of the nature and character of the Portfolios, in each case except as expressly provided otherwise under this Agreement, the Management Agreements and/or the



Related Agreements. To the extent not inconsistent with the foregoing, the Sub-Advisor will follow its customary standards, policies and procedures in performing its duties hereunder, under the Management Agreements and/or under the Related Agreements.

(b) Exculpation. To the fullest extent permitted by law, none of the Sub-Advisor, any of its affiliates, and any of their respective managers, members, principals, partners, directors, officers, shareholders, employees and agents (but shall not include the Management Company, its subsidiaries or member(s) and any managers, members, principals, partners, directors, officers, shareholders, employees and agents of the Management Company or its subsidiaries or member(s) (in their capacity as such)) (each a “Covered Person”) will be liable to the Management Company, any Member, any shareholder, partner or member thereof, any Account (or any other adviser, agent or representative thereof), or to any holder of notes, securities or other indebtedness issued by any Account (collectively, the “Management Company Related Parties”), for (i) any acts or omissions by such Covered Person arising out of or in connection with the provision of the Services hereunder, for any losses that may be sustained in the purchase, holding or sale of any security or debt obligation by any Account, or as a result of any activities of the Sub-Advisor, the Management Company or any other adviser to or agent of the Account or any other sub-advisor appointed by the Management Company to provide portfolio management services to any other delegatee of the Management Company or any other person or entity, unless such act or omission was made in bad faith or is determined ultimately by a court of competent jurisdiction, in a final nonappealable judgment, to be the result of gross negligence or to constitute fraud or willful misconduct (as interpreted under the laws of the State of Delaware) (each, a “Disabling Conduct”) on the part of such Covered Person, (ii) any mistake, gross negligence, misconduct or bad faith of any employee, broker, administrator or other agent or representative of the Sub-Advisor, *provided* that such employee, broker, administrator or agent was selected, engaged or retained by or on behalf of the Sub-Advisor with reasonable care, or (iii) any consequential (including loss of profit), indirect, special or punitive damages. To the extent that, at law or in equity, any Covered Person has duties (including fiduciary duties) and liabilities relating thereto to any Management Company Related Party, no Covered Person acting under this Agreement shall be liable to such Management Company Related Party for its good-faith reliance on the provisions of this Agreement.

To the fullest extent permitted by law, no Covered Person shall have any personal liability to any Management Company Related Party solely by reason of any change in U.S. federal, state or local or foreign income tax laws, or in interpretations thereof, as they apply to any such Management Company Related Party, whether the change occurs through legislative, judicial or administrative action.

Any Covered Person in its sole and absolute discretion may consult legal counsel, accountants or other advisers selected by it, and any act or omission taken, or made in good faith by such Person on behalf of the Management Company or in furtherance of the business of the Management Company in good-faith reliance on and in accordance with the advice of such counsel, accountants or other advisers shall be full justification for the act or omission, and to the fullest extent permitted by applicable law, no Covered Person shall be liable to any Management Company Related Party in so acting or omitting to act if such counsel, accountants or other advisers were selected, engaged or retained with reasonable care

(c) Indemnification. The Management Company shall and hereby does, to the fullest extent permitted by applicable law, indemnify and hold harmless any Covered Person from and against any and all claims, demands, liabilities, costs, expenses, damages, losses, suits, proceedings, judgments, assessments, actions and other liabilities, whether judicial, administrative, investigative or otherwise, of whatever nature, known or unknown, liquidated or unliquidated (“Claims”), that may accrue to or be incurred by any Covered Person, or in which any Covered Person may become involved, as a party or otherwise, or with which any Covered Person may be threatened, relating to or arising out of the Services, the activities of the Management Company Related Parties, or activities undertaken in connection with the Management Company Related Parties, or otherwise relating to or arising out of this Agreement, any Management Agreement and/or the Related Documents, including amounts paid in satisfaction of judgments, in compromise or as fines or penalties, and attorneys’ fees and expenses incurred in connection with the preparation for or defense or disposition of any investigation, action, suit, arbitration or other proceeding (a “Proceeding”), whether civil or criminal (all of such Claims, amounts and expenses referred to therein are referred to collectively as “Damages”), except to the extent that it shall have been determined ultimately by a court of competent jurisdiction, in a final nonappealable judgment, that such Damages arose primarily from Disabling Conduct of such Covered Person. The termination of any Proceeding by settlement, judgment, order, conviction or upon a plea of *nolo contendere* or its equivalent shall not, of itself, create a presumption that any Damages relating to such settlement, judgment, order, conviction or plea of *nolo contendere* or its equivalent or otherwise relating to such Proceeding arose primarily from Disabling Conduct of any Covered Persons.

Expenses (including attorneys’ fees) incurred by a Covered Person in defense or settlement of any Claim that may be subject to a right of indemnification hereunder may be advanced by the Management Company prior to the final disposition thereof upon receipt of a written undertaking by or on behalf of the Covered Person to repay the amount advanced to the extent that it shall be determined ultimately by a court of competent jurisdiction that the Covered Person is not entitled to be indemnified hereunder. The right of any Covered Persons to the indemnification provided herein shall be cumulative of, and in addition to, any and all rights to which the Covered Person may otherwise be entitled by contract or as a matter of law or equity and shall be extended to the Covered Person’s successors, assigns and legal representatives. Any judgments against the Management Company and/or any Covered Persons in respect of which such Covered Person is entitled to indemnification shall first be satisfied from the assets of the Management Company, including Drawdowns, before such Covered Person is responsible therefor.

Notwithstanding any provision of this Agreement to the contrary, the provisions of this Section 4(c) shall not be construed so as to provide for the indemnification of any Covered Person for any liability (including liability under Federal securities laws which, under certain circumstances, impose liability even on persons that act in good faith), to the extent (but only to the extent) that such indemnification would be in violation of applicable law, but shall be construed so as to effectuate the provisions of this Section 4(c) to the fullest extent permitted by law

(d) Other Sources of Recovery etc. The indemnification rights set forth in Section 4(c) are in addition to, and shall not exclude, limit or otherwise adversely affect, any other indemnification or similar rights to which any Covered Person may be entitled. If and to the extent that other sources of recovery (including proceeds of any applicable policies of insurance or

indemnification from any Person in which any of the Transactions has an investment) are available to any Covered Person, such Covered Person shall use reasonable efforts to obtain recovery from such other sources before the Company shall be required to make any payment in respect of its indemnification obligations hereunder; *provided* that, if such other recovery is not available without delay, the Covered Person shall be entitled to such payment by the Management Company and the Management Company shall be entitled to reimbursement out of such other recovery when and if obtained

(e) Rights of Heirs, Successors and Assigns. The indemnification rights provided by Section 4(c) shall inure to the benefit of the heirs, executors, administrators, successors and assigns of each Covered Person

(f) Reliance. A Covered Person shall incur no liability to any Management Company Related Party in acting upon any signature or writing reasonably believed by him, her or it to be genuine, and may rely in good faith on a certificate signed by an officer of any Person in order to ascertain any fact with respect to such Person or within such Person's knowledge. Each Covered Person may act directly or through his, her or its agents or attorneys.

(g) Rights Under Management Agreements and Related Agreements. The Management Company will ensure that the Sub-Advisor is provided substantially similar indemnification and exculpation rights as are afforded to the Management Company in its role as portfolio manager under any future Management Agreement or Related Agreement encompassed within the Services hereunder, and it is expressly acknowledged by the Parties that the Sub-Advisor may not consent to including a Management Agreement and the related Transaction and Related Agreements within the scope of this Agreement pursuant to Section 8 if such indemnification and exculpation rights are not reasonably acceptable to it.

5. Limitations on Employment of the Sub-Advisor; Conflicts of Interest.

(a) The services of the Sub-Advisor to the Management Company are not exclusive, and the Sub-Advisor may engage in any other business or render similar or different services to others including, without limitation, the direct or indirect sponsorship or management of other Transactions, investment-based accounts or commingled pools of capital, however structured, having investment objectives similar to those of the Management Company or the Accounts. Moreover, nothing in this Agreement shall limit or restrict the right of any manager, partner, officer or employee of the Sub-Advisor to engage in any other business or to devote his or her time and attention in part to any other business, whether of a similar or dissimilar nature to the Management Company or any Account, or to receive any fees or compensation in connection therewith.

(b) So long as this Agreement or any extension, renewal or amendment of this Agreement remains in effect, the Sub-Advisor shall be the only portfolio management sub-advisor for the Management Company. The Sub-Advisor assumes no responsibility under this Agreement other than to render the services called for hereunder. It is understood that directors, officers, employees, members and managers of the Management Company are or may become interested in the Sub-Advisor and its Affiliates as directors, officers, employees, partners, stockholders, members, managers or otherwise, and that the Sub-Advisor and directors, officers, employees,

partners, stockholders, members and managers of the Sub-Advisor and its Affiliates are or may become similarly interested in the Management Company as members or otherwise.

(c) The Management Company acknowledges that various potential and actual conflicts of interest may exist with respect to the Sub-Advisor as described in the Sub-Advisor's Form ADV Part 2A and as described in Appendix B hereto, and the Management Company expressly acknowledges and agrees to the provisions contained in such Appendix B, as amended from time to time with mutual consent of the Parties.

6. Termination; Survival.

(a) This Agreement may be terminated, in its entirety or with respect to any Management Agreement, at any time without payment of penalty, by the Management Company upon 30 days' prior written notice to the Sub-Advisor.

(b) This Agreement shall terminate automatically with respect to any Management Agreement on the date on which (i) such Management Agreement has been terminated (and, if required thereunder, a successor portfolio manager has been appointed and accepted) or discharged; or (ii) the Management Company is no longer acting as portfolio manager, investment manager or in a similar capacity (whether due to removal, resignation or assignment) under such Management Agreement and the Related Agreements. Upon the termination of this Agreement with respect to any Management Agreement the Management Company shall provide prompt notice thereof to the Sub-Advisor, and Appendix A hereto shall be deemed to be amended by deleting such Management Agreement and the Related Agreements related thereto.

(c) All accrued and unpaid financial and indemnification obligations with respect to any conduct or events occurring prior to the effective date of the termination of this Agreement shall survive the termination of this Agreement.

7. Cooperation with Management Company. The Sub-Advisor shall reasonably cooperate with the Management Company in connection with the Management Company's compliance with its policies and procedures relating to oversight of the Sub-Advisor. Specifically, the Sub-Advisor agrees that it will provide the Management Company with reasonable access to information relating to the performance of Sub-Advisor's obligations under this Agreement.

8. Management Agreements and Related Agreements. The Sub-Advisor's duty to provide Services in connection with any Management Agreement shall not commence until (a) Appendix A to this Agreement has been amended by mutual agreement of the Parties to include such Management Agreement and the related Account, fund and/or account and Related Agreements and (b) the Sub-Advisor acknowledges receipt of such Management Agreement and each Related Agreement. The Sub-Advisor shall not be bound to comply with any amendment, modification, supplement or waiver to any Management Agreement or any Related Agreement until it has received a copy thereof from the Management Company. No amendment, modification, supplement or waiver to any Management Agreement or Related Agreement that, when applied to the obligations and rights of the Management Company under such Management Agreement or Related Agreement, affects (i) the obligations or rights of the Sub-Advisor hereunder; (ii) the amount of priority of any fees or other amounts payable to the Sub-Advisor hereunder; or (iii) any



definitions relating to the matters covered in clause (i) or (ii) above, will apply to the Sub-Advisor under this Agreement unless in each such case the Sub-Advisor has consented thereto in writing (such consent not to be unreasonably withheld or delayed unless the Sub-Advisor determines in its reasonable judgment that such amendment, modification, supplement or waiver could have a material adverse effect on the Sub-Advisor).

9. Amendments; Assignments.

(a) Neither Party may assign, pledge, grant or otherwise encumber or transfer all or any part of its rights or responsibilities under this Agreement, in whole or in part, except (i) as provided in clauses (b) and (c) of this Section 9, without the prior written consent of the other Party and (ii) in accordance with the Advisers Act and other applicable law.

(b) Except as otherwise provided in this Section 9, the Sub-Advisor may not assign its rights or responsibilities under this Agreement unless (i) the Management Company consents in writing thereto and (ii) such assignment is made in accordance with the Advisers Act and other applicable law.

(c) The Sub-Advisor may, without satisfying any of the conditions of Section 9(a) other than clause (ii) thereof (so long as such assignment does not constitute an assignment within the meaning of Section 202(a)(1) of the Advisers Act), (1) assign any of its rights or obligations under this Agreement to an affiliate; *provided* that such affiliate (i) has demonstrated ability, whether as an entity or by its principals and employees, to professionally and competently perform duties similar to those imposed upon the Sub-Advisor pursuant to this Agreement and (ii) has the legal right and capacity to act as Sub-Advisor under this Agreement, or (2) enter into (or have its parent enter into) any consolidation or amalgamation with, or merger with or into, or transfer of all or substantially all of its assets to, another entity; *provided* that, at the time of such consolidation, merger, amalgamation or transfer the resulting, surviving or transferee entity assumes all the obligations of the Sub-Advisor under this Agreement generally (whether by operation of law or by contract) and the other entity is a continuation of the Sub-Advisor in another corporate or similar form and has substantially the same staff; provided, further, that the Sub-Advisor shall deliver ten (10) Business Days' prior notice to the Management Company of any assignment or combination made pursuant to this sentence. Upon the execution and delivery of any such assignment by the assignee, the Sub-Advisor will be released from further obligations pursuant to this Agreement except to the extent expressly provided herein.

10. Advisory Restrictions. This Agreement is not intended to and shall not constitute an assignment, pledge or transfer of any Management Agreement or any part thereof. It is the express intention of the parties hereto that (i) the Services are limited in scope; and (ii) this Agreement complies in all respects with all applicable (A) contractual provisions and restrictions contained in each Management Agreement and each Related Agreement and (B) laws, rules and regulations (collectively, the "Advisory Restrictions"). If any provision of this Agreement is determined to be in violation of any Advisory Restriction, then the Services to be provided under this Agreement shall automatically without action by any person or entity be limited, reduced or modified to the extent necessary and appropriate to be enforceable to the maximum extent permitted by such Advisory Restriction.

11. Records; Confidentiality.

(a) The Sub-Advisor shall maintain or cause to be maintained appropriate books of account and records relating to its services performed hereunder, and such books of account and records shall be accessible for inspection by representatives of the Management Company and its accountants and other agents at any time during normal business hours and upon not less than three (3) Business Days' prior notice; provided, that the Sub-Advisor shall not be obligated to provide access to any non-public information if it in good faith determines that the disclosure of such information would violate any applicable law, regulation or contractual arrangement.

(b) The Sub-Advisor shall follow its customary procedures to keep confidential any and all information obtained in connection with the services rendered hereunder that is either (a) of a type that would ordinarily be considered proprietary or confidential, such as information concerning the composition of assets, rates of return, credit quality, structure or ownership of securities, or (b) designated as confidential obtained in connection with the services rendered by the Sub-Advisor hereunder and shall not disclose any such information to non-affiliated third parties except (i) with the prior written consent of the Management Company, (ii) such information as a rating agency shall reasonably request in connection with its rating of notes issued in connection with a Transaction or supplying credit estimates on any obligation included in the Portfolios, (iii) in connection with establishing trading or investment accounts or otherwise in connection with effecting transactions on behalf of the Management Company or any Account for which the Management Company serves as portfolio manager, (iv) as required by (A) applicable law or (B) the rules or regulations of any self-regulating organization, body or official having jurisdiction over the Sub-Advisor or any of its affiliates, (v) to its professional advisors (including, without limitation, legal, tax and accounting advisors), (vi) such information as shall have been publicly disclosed other than in known violation of this Agreement or shall have been obtained by the Sub-Advisor on a non-confidential basis, (vii) such information as is necessary or appropriate to disclose so that the Sub-Advisor may perform its duties hereunder, (viii) as expressly permitted in the final offering memorandum or any definitive transaction documents relating to any Transaction, or (ix) information relating to performance of the Portfolios as may be used by the Sub-Advisor in the ordinary course of its business. Notwithstanding the foregoing, it is agreed that the Sub-Advisor may disclose without the consent of any Person (1) that it is serving as Sub-Advisor to the Management Company and each Account, (2) the nature, aggregate principal amount and overall performance of the Portfolios, (3) the amount of earnings on the Portfolios, (4) such other information about the Management Company, the Portfolios and the Transactions as is customarily disclosed by Sub-Advisors to management vehicles similar to the Management Company, and (5) the United States federal income tax treatment and United States federal income tax structure of the transactions contemplated by this Agreement and the related documents and all materials of any kind (including opinions and other tax analyses) that are provided to them relating to such United States federal income tax treatment and United States income tax structure. This authorization to disclose the U.S. tax treatment and tax structure does not permit disclosure of information identifying the Sub-Advisor, the Management Company, the Accounts or any other party to the transactions contemplated by this Agreement (except to the extent such information is relevant to U.S. tax structure or tax treatment of such transactions).

12. Notice. Any notice or demand to any party to this Agreement to be given, made or served for any purposes under this Agreement shall be given, made or served by sending the same by overnight mail, facsimile or email transmission or by delivering it by hand as follows (or to such other address, email address or facsimile number as shall have been notified to the other parties hereto):

(a) If to the Management Company:

Acis Capital Management, L.P.  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

(b) If to the Sub-Advisor:

Highland Capital Management, L.P.  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

13. Governing Law. This Agreement shall be governed by, and construed in accordance with, the laws of the State of Texas. The parties unconditionally and irrevocably consent to the exclusive jurisdiction of the courts located in the State of Texas and waive any objection with respect thereto, for the purpose of any action, suit or proceeding arising out of or relating to this Agreement or the transactions contemplated hereby.

14. WAIVER OF JURY TRIAL. EACH OF THE PARTIES HERETO HEREBY KNOWINGLY, VOLUNTARILY AND INTENTIONALLY WAIVES ANY RIGHTS IT MAY HAVE TO A TRIAL BY JURY WITH RESPECT TO ANY LITIGATION BASED HEREON, OR ARISING OUT OF, UNDER, OR IN CONNECTION WITH, THIS AGREEMENT. EACH PARTY HERETO ACKNOWLEDGES AND AGREES THAT IT HAS RECEIVED FULL AND SUFFICIENT CONSIDERATION FOR THIS PROVISION AND THAT THIS PROVISION IS A MATERIAL INDUCEMENT FOR ITS ENTERING INTO THIS AGREEMENT.

15. Severability. The provisions of this Agreement are independent of and severable from each other, and no provision shall be affected or rendered invalid or unenforceable by virtue of the fact that for any reason any other or others of them may be invalid or unenforceable in whole or in part. Upon such determination that any term or other provision is invalid, illegal or incapable of being enforced, the parties hereto shall negotiate in good faith to modify this Agreement so as to effect the original intent of the parties.

16. No Waiver. The performance of any condition or obligation imposed upon any party hereunder may be waived only upon the written consent of the parties hereto. Such waiver shall be limited to the terms thereof and shall not constitute a waiver of any other condition or obligation of the other party under this Agreement. Any failure by any party to this Agreement to enforce any provision shall not constitute a waiver of that or any other provision or this Agreement.

17. Counterparts. This Agreement may be executed in any number of counterparts by facsimile or other written form of communication, each of which shall be deemed to be an original as against any party whose signature appears thereon, and all of which shall together constitute one and the same instrument. This Agreement shall become binding when one or more counterparts hereof, individually or taken together, shall bear the signatures of all of the parties reflected hereon as the signatories.

18. Third Party Beneficiaries. Nothing in this Agreement will be construed to give any person or entity other than the parties to this Agreement, the Accounts and any person or entity with indemnification rights hereunder any legal or equitable right, remedy, or claim under or with respect to this Agreement or any provision of this Agreement. Except as provided in the foregoing sentence, this Agreement and all of its provisions and conditions are for the sole and exclusive benefit of the parties to this Agreement and their successors and assigns.

19. No Partnership or Joint Venture. Nothing set forth in this Agreement shall constitute, or be construed to create, an employment relationship, a partnership or a joint venture between the parties. Except as expressly provided herein or in any other written agreement between the parties, no party has any authority, express or implied, to bind or to incur liabilities on behalf of, or in the name of, any other party.

20. Entire Agreement. This Agreement, together with each Management Agreement and Related Agreement, constitutes the entire agreement of the parties with respect to the subject matter hereof and supersedes all prior agreements and undertakings, both written and oral, between the parties with respect to such subject matter.

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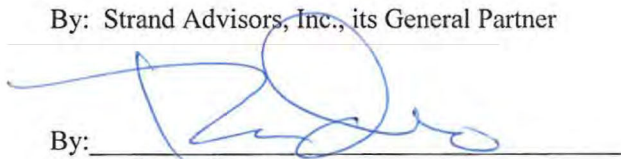
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IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date  
first written above.

**HIGHLAND CAPITAL MANAGEMENT, L.P.,**  
as the Sub-Advisor

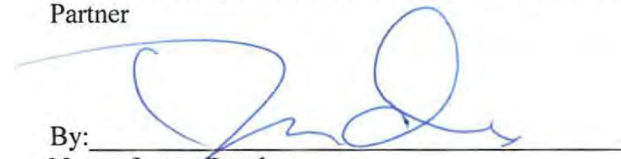
By: Strand Advisors, Inc., its General Partner



By: \_\_\_\_\_  
Name: James Dondero  
Title: President

**ACIS CAPITAL MANAGEMENT, L.P.,**  
as the Management Company

By: Acis Capital Management GP, LLC, its General  
Partner



By: \_\_\_\_\_  
Name: James Dondero  
Title: President

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#### Appendix A

The Management Company shall pay to the Sub-Advisor a Sub-Advisory Fee for the Services for the Accounts in an amount equal to the aggregate management fees that would be received by the Management Company for such Accounts if such management fees were calculated in exact conformity with the calculation of management fees for such Accounts, except that the management fee rates applied in such calculation were replaced by the fee rate set forth in the following table. Such fees shall be payable promptly (or at such time as is otherwise agreed by the parties) following the Management Company's receipt of management fees for such Accounts, it being understood that none of the foregoing shall prohibit the Management Company from waiving or entering into side letters with respect to management fees for such Accounts; provided that any such waived or reduced amounts shall not be recognized for purposes of calculating the fees payable by the Management Company hereunder. Notwithstanding the foregoing, the parties may agree to a different allocation from that set forth during any period in order to reflect the then current fair market value of the Services rendered.

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<b>Issuer / Borrower / Fund / Account</b>	<b>Management Agreement</b>	<b>Related Agreements</b>	<b>Date of Management Agreement</b>	<b>Annualized Sub-Advisory Fee Rate (bps)</b>
<b>Hewett's Island CLO I-R, Ltd.</b>	<b>Management Agreement</b>	<b>Indenture</b>	<b>November 20, 2007</b>	20
<b>Acis CLO 2013-1 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture</b>	<b>March 18, 2013</b>	20
<b>Acis CLO 2013-2 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture</b>	<b>October 3, 2013</b>	20
<b>Acis CLO 2014-3 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture Collateral Administration Agreement</b>	<b>February 25, 2014</b>	20
<b>Acis CLO 2014-4 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture Collateral Administration Agreement</b>	<b>June 5, 2014</b>	20
<b>Acis CLO 2014-5 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture Collateral Administration Agreement</b>	<b>November 18, 2014</b>	20
<b>Acis CLO 2015-6 Ltd.</b>	<b>Portfolio Management Agreement</b>	<b>Indenture Collateral Administration Agreement</b>	<b>April 16, 2015</b>	20
<b>BayVK R2 Lux S.A., SICAV-FIS</b>	<b>Agreement for the Outsourcing of the Asset Management</b>	<b>Service Level Agreement</b>	<b>February 27, 2015</b>	20
<b>Acis Loan Funding, Ltd.</b>	<b>Portfolio Management Agreement</b>		<b>August 10, 2015</b>	0

## **APPENDIX B**

### **Purchase and Sale Transactions; Brokerage**

The Management Company acknowledges and agrees that the Sub-Advisor or any of its affiliates may acquire or sell obligations or securities, for its own account or for the accounts of its customers, without either requiring or precluding the acquisition or sale of such obligations or securities for the account of any Account. Such investments may be the same or different from those made by or on behalf of the Management Company or the Accounts.

### **Additional Activities of the Sub-Advisor**

Nothing herein shall prevent the Sub-Advisor or any of its clients, its partners, its members, funds or other investment accounts managed by it or any of its affiliates, or their employees and their affiliates (collectively, the “Related Entities”), from engaging in other businesses, or from rendering services of any kind to the Management Company, its affiliates, any Account or any other Person or entity regardless of whether such business is in competition with the Management Company, its affiliates, such Account or otherwise. Without limiting the generality of the Sub-Advisor and its Related Entities may:

(a) serve as managers or directors (whether supervisory or managing), officers, employees, partners, agents, nominees or signatories for the Management Company or any affiliate thereof, or for any obligor or issuer in respect of any of the Portfolio Assets or any affiliate thereof, to the extent permitted by their respective organizational documents and underlying instruments, as from time to time amended, or by any resolutions duly adopted by the Management Company, any Account, their respective affiliates or any obligor or issuer in respect of any of the Portfolio Assets (or any affiliate thereof) pursuant to their respective organizational documents;

(b) receive fees for services of whatever nature rendered to the obligor or issuer in respect of any of the Portfolio Assets or any affiliate thereof;

(c) be retained to provide services unrelated to this Agreement to the Management Company, any Account or their respective affiliates and be paid therefor, on an arm’s-length basis;

(d) be a secured or unsecured creditor of, or hold a debt obligation of or equity interest in, the Management Company, any Account or any affiliate thereof or any obligor or issuer of any Portfolio Asset or any affiliate thereof;

(e) sell any Portfolio Asset to, or purchase or acquire any Portfolio Asset from, any Account while acting in the capacity of principal or agent; *provided, however*, that any such sale or purchase effected by the Sub-Advisor shall be subject to applicable law and any applicable provisions of this Agreement, the related Management Agreement and Related Agreements, as applicable;

(f) underwrite, arrange, structure, originate, syndicate, act as a distributor of or make a market in any Portfolio Asset;

(g) serve as a member of any “creditors’ board”, “creditors’ committee” or similar creditor group with respect to any Portfolio Asset; or

(h) act as portfolio manager, portfolio manager, investment manager and/or investment adviser or sub-advisor in collateralized bond obligation vehicles, collateralized loan obligation vehicles and other similar warehousing, financing or other investment vehicles.

As a result, such individuals may possess information relating to obligors and issuers of Portfolio Assets that is (a) not known to or (b) known but restricted as to its use by the individuals at the Sub-Advisor responsible for monitoring the Portfolio Assets and performing the Services under this Agreement. Each of such ownership and other relationships may result in securities laws restrictions on transactions in such securities by the Management Company and/or any Account and otherwise create conflicts of interest for the Management Company and/or any Account. The Management Company acknowledges and agrees that, in all such instances, the Sub-Advisor and its affiliates may in their discretion make investment recommendations and decisions that may be the same as or different from those made by the Management Company with respect to the investments of any Account and they have no duty, in making or managing such investments, to act in a way that is favorable to any Account.

The Management Company acknowledges that there are generally no ethical screens or information barriers between the Sub-Advisor and certain of its affiliates of the type that many firms implement to separate Persons who make investment decisions from others who might possess applicable material, non-public information that could influence such decisions. The officers or affiliates of the Sub-Advisor may possess information relating to obligors or issuers of Portfolio Assets that is not known to the individuals at the Sub-Advisor responsible for providing the Services under this Agreement. As a result, the Sub-Advisor may from time to time come into possession of material nonpublic information that limits the ability of the Sub-Advisor to effect a transaction for the Management Company and/or any Account, and the Management Company and/or such Account’s investments may be constrained as a consequence of the Sub-Advisor’s inability to use such information for advisory purposes or otherwise to effect transactions that otherwise may have been initiated on behalf of its clients, including the Management Company and/or such Account.

Unless the Sub-Advisor determines in its sole discretion that such Transaction complies with the conflicts of interest provisions set forth in the applicable Management Agreement and Related Agreements, the Sub-Advisor will not direct any Account to acquire or sell loans or securities entered into or issued by (i) Persons of which the Sub-Advisor, any of its affiliates or any of its officers, directors or employees are directors or officers, (ii) Persons of which the Sub-Advisor or any of its respective affiliates act as principal or (iii) Persons about which the Sub-Advisor or any of its affiliates have material non-public information which the Sub-Advisor deems would prohibit it from advising as to the trading of such securities in accordance with applicable law.

It is understood that the Sub-Advisor and any of its affiliates may engage in any other business and furnish investment management and advisory services to others, including Persons which may have investment policies similar to those followed by the Management Company with respect to the Portfolio Assets and which may own securities or obligations of the same class, or which are of the same type, as the Portfolio Assets or other securities or obligations of the obligors or issuers of the Portfolio Assets. The Sub-Advisor and its affiliates will be free, in their sole discretion, to

make recommendations to others, or effect transactions on behalf of themselves or for others, which may be the same as or different from those effected with respect to the Collateral. Nothing in this Agreement, in the Management Agreements or in the Related Agreements shall prevent the Sub-Advisor or any of its affiliates, acting either as principal or agent on behalf of others, from buying or selling, or from recommending to or directing any other account to buy or sell, at any time, securities or obligations of the same kind or class, or securities or obligations of a different kind or class of the same obligor or issuer, as those directed by the Sub-Advisor to be purchased or sold on behalf of an Account. It is understood that, to the extent permitted by applicable law, the Sub-Advisor, its Related Entities, or any of their owners, directors, managers, officers, stockholders, members, partners, partnership committee members, employees, agents or affiliates or the other Covered Persons or any member of their families or a Person or entity advised by the Sub-Advisor may have an interest in a particular transaction or in securities or obligations of the same kind or class, or securities or obligations of a different kind or class of the same issuer, as those that may be owned or acquired by an Account. The Management Company agrees that, in the course of providing the Services, the Sub-Advisor may consider its relationships with other clients (including obligors and issuers) and its affiliates.

The Management Company agrees that neither the Sub-Advisor nor any of its affiliates is under any obligation to offer any investment opportunity of which they become aware to the Management Company or any Account or to account to the Management Company or any Account for (or share with the Management Company or any Account or inform the Management Company or any Account of) any such transaction or any benefit received by them from any such transaction. The Management Company understands that the Sub-Advisor and/or its affiliates may have, for their own accounts or for the accounts of others, portfolios with substantially the same portfolio criteria as are applicable to the Accounts. Furthermore, the Sub-Advisor and/or its affiliates may make an investment on behalf of any client or on their own behalf without offering the investment opportunity or making any investment on behalf of the Management Company or any Account and, accordingly, investment opportunities may not be allocated among all such clients. The Management Company acknowledges that affirmative obligations may arise in the future, whereby the Sub-Advisor and/or its affiliates are obligated to offer certain investments to clients before or without the Sub-Advisor offering those investments to the Management Company or any Account.

The Management Company acknowledges that the Sub-Advisor and its affiliates may make and/or hold investments in an obligor's or issuer's obligations or securities that may be *pari passu*, senior or junior in ranking to an investment in such obligor's or issuer's obligations or securities made and/or held by the Management Company or any Account, or in which partners, security holders, members, officers, directors, agents or employees of the Sub-Advisor and its affiliates serve on boards of directors, or otherwise have ongoing relationships or otherwise have interests different from or adverse to those of the Management Company and the Accounts.

#### Defined Terms

For purposes of this Appendix B, the following defined terms shall have the meanings set forth below:

“Portfolio” shall mean, with respect to any Account and/or Transaction, the assets held by or in the name of the Account or any subsidiary of the Account in respect of such Transaction,

whether or not for the benefit of the related secured parties, securing the obligations of such Account.

“Portfolio Asset” shall mean any loan, eligible investment or other asset contained in the Portfolio.

“Transaction” shall mean any action taken by the Sub-Advisor on behalf of any Account with respect to the Portfolio, including, without limitation, (i) selecting the Portfolio Assets to be acquired by the Account, (ii) investing and reinvesting the Portfolio, (iii) amending, waiving and/or taking any other action commensurate with managing the Portfolio and (iv) instructing the Account with respect to any acquisition, disposition or tender of a Portfolio Asset or other assets received in respect thereof in the open market or otherwise by the Account.



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**EXECUTION VERSION**

**FOURTH AMENDED AND RESTATED SHARED SERVICES AGREEMENT**

by and between

**ACIS CAPITAL MANAGEMENT, L.P.**

and

**HIGHLAND CAPITAL MANAGEMENT, L.P.**

Dated March 17, 2017



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#### **FOURTH AMENDED AND RESTATED SHARED SERVICES AGREEMENT**

This Fourth Amended and Restated Shared Services Agreement (as amended, modified, waived, supplemented or restated from time to time in accordance with the terms hereof, this “Agreement”), dated as of March 17, 2017, is entered into by and between Acis Capital Management, L.P., a Delaware limited partnership, as the management company hereunder (in such capacity, the “Management Company”), and Highland Capital Management, L.P., a Delaware limited partnership (“Highland”), as the staff and services provider hereunder (in such capacity, the “Staff and Services Provider” and together with the Management Company, the “Parties”).

#### **R E C I T A L S**

WHEREAS, the Parties entered into that certain Third Amended and Restated Shared Services Agreement dated effective January 1, 2016 (the “Existing Agreement”);

WHEREAS, the Staff and Services Provider is a registered investment adviser under the Investment Advisers Act of 1940, as amended (the “Advisers Act”);

WHEREAS, the Staff and Services Provider and the Management Company are engaged in the business of providing investment management services;

WHEREAS, the Staff and Services Provider is hereby being retained to provide certain back- and middle-office services and administrative, infrastructure and other services to assist the Management Company in conducting its business, and the Staff and Services Provider is willing to make such services available to the Management Company on the terms and conditions hereof;

WHEREAS, the Management Company may employ certain individuals to perform portfolio selection and asset management functions for the Management Company, and certain of these individuals may also be employed simultaneously by the Staff and Services Provider during their employment with the Management Company;

WHEREAS, each Person employed by both the Management Company and the Staff and Services Provider as described above (each, a “Shared Employee”) is and shall be identified on the books and records of each of the Management Company and the Staff and Services Provider (as amended, modified, supplemented or restated from time to time); and

WHEREAS, the Parties now desire to amend and restate the Existing Agreement.

NOW, THEREFORE, for good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the Parties hereby agree that the Existing Agreement is hereby amended, restated and replaced in its entirety as follows.

## ARTICLE I

### DEFINITIONS

Section 1.01 Certain Defined Terms. As used in this Agreement, the following terms shall have the following meanings:

“Advisers Act” shall have the meaning set forth in the Recitals to this Agreement.

“Advisory Restriction” shall have the meaning set forth in Section 5.01(b).

“Affiliate” shall mean with respect to a Person, any other Person that directly, or indirectly through one or more intermediaries, controls, is controlled by, or is under common control with the first Person. The term “control” means (i) the legal or beneficial ownership of securities representing a majority of the voting power of any person or (ii) the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of a person, whether by contract or otherwise.

“Agreement” shall have the meaning set forth in the Preamble to this Agreement.

“Applicable Asset Criteria and Concentrations” means any applicable eligibility criteria, portfolio concentration limits and other similar criteria or limits which the Management Company instructs in writing to the Staff and Services Provider in respect of the Portfolio or one or more CLOs or Accounts, as such criteria or limits may be modified, amended or supplemented from time to time in writing by the Management Company;

“Applicable Law” shall mean, with respect to any Person or property of such Person, any action, code, consent decree, constitution, decree, directive, enactment, finding, guideline, law, injunction, interpretation, judgment, order, ordinance, policy statement, proclamation, formal guidance, promulgation, regulation, requirement, rule, rule of law, rule of public policy, settlement agreement, statute, writ, or any particular section, part or provision thereof, including the Risk Retention Rules, of any Governmental Authority to which the Person in question is subject or by which it or any of its property is bound.

“CLO or Account” shall mean a collateralized loan obligation transaction, including any type of short-term or long-term warehouse or repurchase facility in connection therewith, or a fund or account advised by the Management Company, as applicable.

“Covered Person” shall mean the Staff and Services Provider, any of its Affiliates, and any of their respective managers, members, principals, partners, directors, officers, shareholders, employees and agents (but shall not include the Management Company, its subsidiaries or member(s) and any managers, members, principals, partners, directors, officers, shareholders, employees and agents of the Management Company or its subsidiaries or member(s) (in their capacity as such)).

“Governmental Authority” shall mean (i) any government or quasi-governmental authority or political subdivision thereof, whether national, state, county, municipal or regional, whether U.S. or non-U.S.; (ii) any agency, regulator, arbitrator, board, body, branch, bureau, commission,

corporation, department, master, mediator, panel, referee, system or instrumentality of any such government, political subdivision or other government or quasi-government entity, whether non-U.S. or U.S.; and (iii) any court, whether U.S. or non-U.S.

“Highland” shall have the meaning set forth in the preamble to this Agreement.

“Indebtedness” shall mean: (a) all indebtedness for borrowed money and all other obligations, contingent or otherwise, with respect to surety bonds, guarantees of borrowed money, letters of credit and bankers’ acceptances whether or not matured, and hedges and other derivative contracts and financial instruments; (b) all obligations evidenced by notes, bonds, debentures, or similar instruments, or incurred under bank guaranty or letter of credit facilities or credit agreements; (c) all indebtedness created or arising under any conditional sale or other title retention agreement with respect to any property of the Management Company or any subsidiary; (d) with respect to the Management Company, all indebtedness relating to the acquisition by the EU Originator Series of a collateral obligation that failed to settle (including any ineligible or defaulted collateral obligation) into a CLO; (e) all capital lease obligations; (f) all indebtedness guaranteed by such Person or any of its subsidiaries; (g) all capital lease obligations; (h) all indebtedness guaranteed by such Person or any of its subsidiaries.

“Management Company” shall have the meaning set forth in the preamble to this Agreement.

“Operating Guidelines” means any operating guidelines attached to any portfolio management agreement, investment management agreement or similar agreement entered into between the Management Company and a CLO or Account.

“Parties” shall have the meaning set forth in the preamble to this Agreement.

“Portfolio” means the Management Company’s portfolio of collateral loan obligations, debt securities (including equity investments or subordinated securities in a CLO such as a Retention Interest), other similar obligations, preferred return notes, financial instruments, securities or other assets held directly or indirectly by, or on behalf of, the Management Company from time to time;

“Securities Act” shall mean the Securities Act of 1933, as amended.

“Staff and Services Fee” shall have the meaning set forth in Section 3.01 of this Agreement.

“Staff and Services Provider” shall have the meaning set forth in the preamble to this Agreement.

“Shared Employee” shall have the meaning set forth in the Recitals to this Agreement.

Section 1.02 Interpretation. The following rules apply to the use of defined terms and the interpretation of this Agreement: (i) the singular includes the plural and the plural includes the singular; (ii) “or” is not exclusive (unless preceded by “either”) and “include” and “including” are

not limiting; (iii) unless the context otherwise requires, references to agreements shall be deemed to mean and include such agreements as the same may be amended, supplemented, waived and otherwise modified from time to time; (iv) a reference to a law includes any amendment or modification to such law and any rules or regulations issued thereunder or any law enacted in substitution or replacement therefor; (v) a reference to a Person includes its successors and assigns; (vi) a reference to a Section without further reference is to the relevant Section of this Agreement; (vii) the headings of the Sections and subsections are for convenience and shall not affect the meaning of this Agreement; (viii) “writing”, “written” and comparable terms refer to printing, typing, lithography and other shall mean of reproducing words in a visible form (including telefacsimile and electronic mail); (ix) “hereof”, “herein”, “hereunder” and comparable terms refer to the entire instrument in which such terms are used and not to any particular article, section or other subdivision thereof or attachment thereto; and (x) references to any gender include any other gender, masculine, feminine or neuter, as the context requires.

## ARTICLE II

### SERVICES

Section 2.01 General Authority. Highland is hereby appointed as Staff and Services Provider for the purpose of providing such services and assistance as the Management Company may request from time to time to, and to make available the Shared Employees to, the Management Company in accordance with and subject to the provisions of this Agreement and the Staff and Services Provider hereby accepts such appointment. The Staff and Services Provider hereby agrees to such engagement during the term hereof and to render the services described herein for the compensation provided herein, subject to the limitations contained herein.

Section 2.02 Provision of Services. Without limiting the generality of Section 2.1 and subject to Section 2.4 (Applicable Asset Criteria and Concentrations) below, the Staff and Services Provider hereby agrees, from the date hereof, to provide the following back- and middle-office services and administrative, infrastructure and other services to the Management Company.

(a) *Back- and Middle-Office*: Assistance and advice with respect to back- and middle-office functions including, but not limited to, accounting, payments, operations, technology and finance;

(b) *Legal/Compliance/Risk Analysis*. Assistance and advice with respect to legal issues, compliance support and implementation and general risk analysis;

(c) *Management of Collateral Obligations and CLOs and Accounts*. Assistance and advice with respect to (i) the adherence to Operating Guidelines by the Management Company, and (ii) performing any obligations of the Management Company under or in connection with any back- and middle-office function set forth in any portfolio management agreement, investment management agreement or similar agreement in effect between the Management Company and any CLO or Account from time to time.

(d) *Valuation*. Advice relating to the appointment of suitable third parties to provide valuations on assets comprising the Portfolio and including, but not limited to, such



valuations required to facilitate the preparation of financial statements by the Management Company or the provision of valuations in connection with, or preparation of reports otherwise relating to, a CLO or Account for which the Management Company serves as portfolio manager or investment manager or in a similar capacity;

(e) *Execution and Documentation.* Assistance relating to the negotiation of the terms of, and the execution and delivery by the Management Company of, any and all documents which the Management Company considers to be necessary in connection with the acquisition and disposition of an asset in the Portfolio by the Management Company or a CLO or Account managed by the Management Company, CLO transactions involving the Management Company, and any other rights and obligations of the Management Company;

(f) *Marketing.* Provide access to marketing team representatives to assist with the marketing of the Management Company and any specified CLOs or Accounts managed by the Management Company conditional on the Management Company's agreement that any incentive compensation related to such marketing shall be borne by the Management Company;

(g) *Reporting.* Assistance relating to any reporting the Management Company is required to make in relation to the Portfolio or any CLO or Account, including reports relating to (i) purchases, sales, liquidations, acquisitions, disposals, substitutions and exchanges of assets in the Portfolio, (ii) the requirements of an applicable regulator, or (iii) other type of reporting which the Management Company and Staff and Services Provider may agree from time to time;

(h) *Administrative Services.* The provision of office space, information technology services and equipment, infrastructure and other related services requested or utilized by the Management Company from time to time;

(i) *Shared Employees.* The provision of Shared Employees and such additional human capital as may be mutually agreed by the Management Company and the Staff and Services Provider in accordance with the provisions of Section 2.03 hereof;

(j) *Ancillary Services.* Assistance and advice on all things ancillary or incidental to the foregoing; and

(k) *Other.* Assistance and advice relating to such other back- and middle-office services in connection with the day-to-day business of the Management Company as the Management Company and the Staff and Services Provider may from time to time agree.

For the avoidance of doubt, none of the services contemplated hereunder shall constitute investment advisory services, and the Staff & Services Provider shall not provide any advice to the Management Company or perform any duties on behalf of the Management Company, other than the back- and middle-office services contemplated herein, with respect to (a) the general management of the Management Company, its business or activities, (b) the initiation or structuring of any CLO or Account or similar securitization, (c) the substantive investment management decisions with respect to any CLO or Account or any related collateral obligations or securitization, (d) the actual selection of any collateral obligation or assets by the Management Company, (e) binding recommendations as to any disposal of or amendment to any Collateral Obligation or (f) any similar functions.

Section 2.03 Shared Employees.

(a) The Staff and Services Provider hereby agrees and consents that each Shared Employee shall be employed by the Management Company, and the Management Company hereby agrees and consents that each Shared Employee shall be employed by the Staff and Services Provider. The name, location and such other matters as the Parties desire to reflect with respect to each Shared Employee shall be identified on the books and records of each of the Management Company and the Staff and Services Provider, which may be amended in writing from time to time by the Parties to add or remove any Shared Employee to reflect the employment (or lack thereof) of such employee. Except as may otherwise separately be agreed in writing between the applicable Shared Employee and the Management Company and/or the Staff and Services Provider, in each of their discretion, each Shared Employee is an at-will employee and no guaranteed employment or other employment arrangement is agreed or implied by this Agreement with respect to any Shared Employee, and for avoidance of doubt this Agreement shall not amend, limit, constrain or modify in any way the employment arrangements as between any Shared Employee and the Staff and Services Provider or as between any Shared Employee and the Management Company, it being understood that the Management Company may enter into a short-form employment agreement with any Shared Employee memorializing such Shared Employee's status as an employee of the Management Company. If at any time any Shared Employee (or any other person employed by the Staff and Services provider who also provides services to the Management Company) shall be terminated from employment with the Staff and Services Provider or otherwise resigns or is removed from employment with the Staff and Services Provider, then such person may only serve as a separate direct employee of the Management Company upon the approval of the Management Company. The Staff and Services Provider shall ensure that the Management Company has sufficient access to the Shared Employees so that the Shared Employees spend adequate time to provide the services required hereunder. The Staff and Services Provider may also employ the services of persons other than the Specified Persons as it deems fit in its sole discretion

(b) Notwithstanding that the Shared Employees shall be employed by both the Staff and Services Provider and the Management Company, the Parties acknowledge and agree that any and all salary and benefits of each Shared Employee shall be paid exclusively by the Staff and Services Provider and shall not be paid or borne by the Management Company and no additional amounts in connection therewith shall be due from the Management Company to the Staff and Services Provider.

(c) To the extent that a Shared Employee participates in the rendering of services to the Management Company's clients, the Shared Employee shall be subject to the oversight and control of the Management Company and such services shall be provided by the Shared Employee exclusively in his or her capacity as a "supervised person" of, or "person associated with", the Management Company (as such terms are defined in Sections 202(a)(25) and 202(a)(17), respectively, of the Advisers Act).

(d) Each Party may continue to oversee, supervise and manage the services of each Shared Employee in order to (1) ensure compliance with the Party's compliance policies and procedures, (2) ensure compliance with regulations applicable to the Party and (3) protect the interests of the Party and its clients; *provided* that Staff and Services Provider shall (A) cooperate



with the Management Company's supervisory efforts and (B) make periodic reports to the Management Company regarding the adherence of Shared Employees to Applicable Law, including but not limited to the 1940 Act, the Advisers Act and the United States Commodity Exchange Act of 1936, as amended, in performing the services hereunder.

(e) Where a Shared Employee provides services hereunder through both Parties, the Parties shall cooperate to ensure that all such services are performed consistently with Applicable Law and relevant compliance controls and procedures designed to prevent, among other things, breaches in information security or the communication of confidential, proprietary or material non-public information.

(f) The Staff and Services Provider shall ensure that each Shared Employee has any registrations, qualifications and/or licenses necessary to provide the services hereunder.

(g) The Parties will cooperate to ensure that information about the Shared Employees is adequately and appropriately disclosed to clients, investors (and potential investors), investment banks operating as initial purchaser or placement agent with respect to any CLO or Account, and regulators, as applicable. To facilitate such disclosure, the Staff and Services Provider agrees to provide, or cause to be provided, to the Management Company such information as is deemed by the Management Company to be necessary or appropriate with respect to the Staff and Services Provider and the Shared Employees (including, but not limited to, biographical information about each Shared Employee).

(h) The Parties shall cooperate to ensure that, when so required, each has adopted a Code of Ethics meeting the requirements of the Advisers Act ("Code of Ethics") that is consistent with applicable law and which is substantially similar to the other Party's Code of Ethics.

(i) The Staff and Services Provider shall make reasonably available for use by the Management Company, including through Shared Employees providing services pursuant to this Agreement, any relevant intellectual property and systems necessary for the provision of the services hereunder.

(j) The Staff and Services Provider shall require that each Shared Employee:

(i) certify that he or she is subject to, and has been provided with, a copy of each Party's Code of Ethics and will make such reports, and seek prior clearance for such actions and activities, as may be required under the Codes of Ethics;

(ii) be subject to the supervision and oversight of each Party's officers and directors, including without limitation its Chief Compliance Officer ("CCO"), which CCO may be the same Person, with respect to the services provided to that Party or its clients;

(iii) provide services hereunder and take actions hereunder only as approved by the Management Company;

(iv) provide any information requested by a Party, as necessary to comply with applicable disclosure or regulatory obligations;

(v) to the extent authorized to transact on behalf of the Management Company or a CLO or Account, take reasonable steps to ensure that any such transaction is consistent with any policies and procedures that may be established by the Parties and all Applicable Asset Criteria and Concentrations; and

(vi) act, at all times, in a manner consistent with the fiduciary duties and standard of care owed by the Management Company to its members and direct or indirect investors or to a CLO or Account as well as clients of Staff and Services Provider by seeking to ensure that, among other things, information about any investment advisory or trading activity applicable to a particular client or group of clients is not used to benefit the Shared Employee, any Party or any other client or group of clients in contravention of such fiduciary duties or standard of care.

(k) Unless specifically authorized to do so, or appointed as an officer or authorized person of the Management Company with such authority, no Shared Employee may contract on behalf or in the name of the Management Company, acting as principal.

Section 2.04 Applicable Asset Criteria and Concentrations. The Management Company will promptly inform the Staff and Services Provider in writing of any Applicable Asset Criteria and Concentrations to which it agrees from time to time and the Staff and Services Provider shall take such Applicable Asset Criteria and Concentrations into account when providing assistance and advice in accordance with Section 2.2 above and any other assistance or advice provided in accordance with this Agreement.

Section 2.05 Compliance with Management Company Policies and Procedures. The Management Company will from time to time provide the Staff and Services Provider and the Shared Employees with any policy and procedure documentation which it establishes internally and to which it is bound to adhere in conducting its business pursuant to regulation, contract or otherwise. Subject to any other limitations in this Agreement, the Staff and Services Provider will use reasonable efforts to ensure any services it and the Shared Employees provide pursuant to this Agreement complies with or takes account of such internal policies and procedures.

Section 2.06 Authority. The Staff and Services Provider's scope of assistance and advice hereunder is limited to the services specifically provided for in this Agreement. The Staff and Services Provider shall not assume or be deemed to assume any rights or obligations of the Management Company under any other document or agreement to which the Management Company is a party. Notwithstanding any other express or implied provision to the contrary in this Agreement, the activities of the Staff and Services Provider pursuant to this Agreement shall be subject to the overall policies of the Management Company, as notified to the Staff and Services Provider from time to time. The Staff and Services Provider shall not have any duties or obligations to the Management Company unless those duties and obligations are specifically provided for in this Agreement (or in any amendment, modification or novation hereto or hereof to which the Staff and Services Provider is a party).

Section 2.07 Third Parties.

(a) The Staff and Services Provider may employ third parties, including its affiliates, to render advice, provide assistance and to perform any of its duties under this Agreement; *provided* that notwithstanding the employment of third parties for any such purpose, the Staff and Services Provider shall not be relieved of any of its obligations or liabilities under this Agreement.

(b) In providing services hereunder, the Staff and Services Provider may rely in good faith upon and will incur no liability for relying upon advice of nationally recognized counsel (which may be counsel for the Management Company, a CLO or Account or any Affiliate of the foregoing), accountants or other advisers as the Staff and Services Provider determines, in its sole discretion, is reasonably appropriate in connection with the services provided by the Staff and Services Provider under this Agreement.

Section 2.08 Management Company to Cooperate with the Staff and Services Provider.

In furtherance of the Staff and Services Provider's obligations under this Agreement the Management Company shall cooperate with, provide to, and fully inform the Staff and Services Provider of, any and all documents and information the Staff and Services Provider reasonably requires to perform its obligations under this Agreement.

Section 2.09 Power of Attorney. If the Management Company considers it necessary for the provision by the Staff and Services Provider of the assistance and advice under this Agreement (after consultation with the Staff and Services Provider), it may appoint the Staff and Services Provider as its true and lawful agent and attorney, with full power and authority in its name to sign, execute, certify, swear to, acknowledge, deliver, file, receive and record any and all documents that the Staff and Services Provider reasonably deems appropriate or necessary in connection with the execution and settlement of acquisitions of assets as directed by the Management Company and the Staff and Services Provider's powers and duties hereunder (which for the avoidance of doubt shall in no way involve the discretion and/or authority of the Management Company with respect to investments). Any such power shall be revocable in the sole discretion of the Management Company.

### ARTICLE III

#### CONSIDERATION AND EXPENSES

Section 3.01 Consideration. As compensation for its performance of its obligations as Staff and Services Provider under this Agreement, the Staff and Services Provider will be entitled to receive the Staff and Services Fee payable thereto. The "Staff and Services Fee" shall be payable in accordance with Appendix A attached hereto, as such appendix may be amended by the Parties from time to time.

From time to time, the Management Company may enter into shared services agreements with certain management companies on similar terms to this Agreement. Promptly following the receipt of any fees pursuant to such shared services agreements, the Management Company shall pay 100% of such fees to the Staff and Services Provider.

Section 3.03 Costs and Expenses. Each party shall bear its own expenses; *provided* that the Management Company shall reimburse the Staff and Services Provider for any and all costs and expenses that may be borne properly by the Management Company.

Section 3.04 Deferral. Notwithstanding anything to the contrary contained herein, if on any date the Management Company determines that it would not have sufficient funds available to it to make a payment of Indebtedness, it shall have the right to defer any all and amounts payable to the Staff and Services Provider pursuant to this Agreement, including any fees and expenses; *provided* that the Management Company shall promptly pay all such amounts on the first date thereafter that sufficient amounts exist to make payment thereof.

#### ARTICLE IV

##### REPRESENTATIONS AND COVENANTS

Section 4.01 Representations. Each of the Parties hereto represents and warrants that:

(a) It has full power and authority to execute and deliver, and to perform its obligations under, this Agreement;

(b) this Agreement has been duly authorized, executed and delivered by it and constitutes its valid and binding, obligation, enforceable in accordance with its terms except as the enforceability hereof may be subject to (i) bankruptcy, insolvency, reorganization moratorium, receivership, conservatorship or other similar laws now or hereafter in effect relating to creditors' rights and (ii) general principles of equity (regardless of whether such enforcement is considered in a proceeding, in equity or at law);

(c) no consent, approval, authorization or order of or declaration or filing with any Governmental Authority is required for the execution of this Agreement or the performance by it of its duties hereunder, except such as have been duly made or obtained; and

(d) neither the execution and delivery of this Agreement nor the fulfillment of the terms hereof conflicts with or results in a breach or violation of any of the terms or provisions of, or constitutes a default under, (i) its constituting and organizational documents; or (ii) the terms of any material indenture, contract, lease, mortgage, deed of trust, note, agreement or other evidence of indebtedness or other material agreement, obligation, condition, covenant or instrument to which it is a party or by which it is bound.

#### ARTICLE V

##### COVENANTS

Section 5.01 Compliance; Advisory Restrictions.

(a) The Staff and Services Provider shall reasonably cooperate with the Management Company in connection with the Management Company's compliance with its policies and procedures relating to oversight of the Staff and Services Provider. Specifically, the Staff and Services Provider agrees that it will provide the Management Company with reasonable

access to information relating to the performance of Staff and Services Provider's obligations under this Agreement.

(b) This Agreement is not intended to and shall not constitute an assignment, pledge or transfer of any portfolio management agreement or any part thereof. It is the express intention of the parties hereto that this Agreement and all services performed hereunder comply in all respects with all (a) applicable contractual provisions and restrictions contained in each portfolio management agreement, investment management agreement or similar agreement and each document contemplated thereby; and (b) Applicable Laws (collectively, the "Advisory Restrictions"). If any provision of this Agreement is determined to be in violation of any Advisory Restriction, then the services to be provided under this Agreement shall automatically be limited without action by any person or entity, reduced or modified to the extent necessary and appropriate to be enforceable to the maximum extent permitted by such Advisory Restriction.

#### Section 5.02 Records; Confidentiality.

The Staff and Services Provider shall maintain or cause to be maintained appropriate books of account and records relating to its services performed hereunder, and such books of account and records shall be accessible for inspection by representatives of the Management Company and its accountants and other agents at any time during normal business hours and upon not less than three (3) Business Days' prior notice; *provided* that the Staff and Services Provider shall not be obligated to provide access to any non-public information if it in good faith determines that the disclosure of such information would violate any applicable law, regulation or contractual arrangement.

The Staff and Services Provider shall follow its customary procedures to keep confidential any and all information obtained in connection with the services rendered hereunder that is either (a) of a type that would ordinarily be considered proprietary or confidential, such as information concerning the composition of assets, rates of return, credit quality, structure or ownership of securities, or (b) designated as confidential obtained in connection with the services rendered by the Staff and Services Provider hereunder and shall not disclose any such information to non-affiliated third parties, except (i) with the prior written consent of the Management Company, (ii) such information as a rating agency shall reasonably request in connection with its rating of notes issued by a CLO or supplying credit estimates on any obligation included in the Portfolio, (iii) in connection with establishing trading or investment accounts or otherwise in connection with effecting transactions on behalf of the Management Company or any CLO or Account for which the Management Company serves as portfolio manager or investment manager or in a similar capacity, (iv) as required by (A) Applicable Law or (B) the rules or regulations of any self-regulating organization, body or official having jurisdiction over the Staff and Services Provider or any of its Affiliates, (v) to its professional advisors (including, without limitation, legal, tax and accounting advisors), (vi) such information as shall have been publicly disclosed other than in known violation of this Agreement or shall have been obtained by the Staff and Services Provider on a non-confidential basis, (vii) such information as is necessary or appropriate to disclose so that the Staff and Services Provider may perform its duties hereunder, (viii) as expressly permitted in the final offering memorandum or any definitive transaction documents relating to any CLO or Account, (ix) information relating to performance of the Portfolio as may be used by the Staff and Services Provider in the ordinary course of its business or (xx) such



information as is routinely disclosed to the trustee, custodian or collateral administrator of any CLO or Account in connection with such trustee's, custodian's or collateral administrator's performance of its obligations under the transaction documents related to such CLO or Account. Notwithstanding the foregoing, it is agreed that the Staff and Services Provider may disclose without the consent of any Person (1) that it is serving as staff and services provider to the Management Company, (2) the nature, aggregate principal amount and overall performance of the Portfolio, (3) the amount of earnings on the Portfolio, (4) such other information about the Management Company, the Portfolio and the CLOs or Accounts as is customarily disclosed by staff and services providers to management vehicles similar to the Management Company, and (5) the United States federal income tax treatment and United States federal income tax structure of the transactions contemplated by this Agreement and the related documents and all materials of any kind (including opinions and other tax analyses) that are provided to them relating to such United States federal income tax treatment and United States income tax structure. This authorization to disclose the U.S. tax treatment and tax structure does not permit disclosure of information identifying the Staff and Services Provider, the Management Vehicles, the CLOs or Accounts or any other party to the transactions contemplated by this Agreement (except to the extent such information is relevant to U.S. tax structure or tax treatment of such transactions).

## ARTICLE VI

### EXCULPATION AND INDEMNIFICATION

Section 6.01 Standard of Care. Except as otherwise expressly provided herein, each Covered Person shall discharge its duties under this Agreement with the care, skill, prudence and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims. To the extent not inconsistent with the foregoing, each Covered Person shall follow its customary standards, policies and procedures in performing its duties hereunder. No Covered Person shall deal with the income or assets of the Management Company in such Covered Person's own interest or for its own account. Each Covered Person in its respective sole and absolute discretion may separately engage or invest in any other business ventures, including those that may be in competition with the Management Company, and the Management Company will not have any rights in or to such ventures or the income or profits derived therefrom

Section 6.02 Exculpation. To the fullest extent permitted by law, no Covered Person will be liable to the Management Company, any Member, or any shareholder, partner or member thereof, for (i) any acts or omissions by such Covered Person arising out of or in connection with the conduct of the business of the Management Company or its General Partner, or any investment made or held by the Management Company or its General Partner, unless such act or omission was made in bad faith or is determined ultimately by a court of competent jurisdiction, in a final nonappealable judgment, to be the result of gross negligence or to constitute fraud or willful misconduct (as interpreted under the laws of the State of Delaware) (each, a "Disabling Conduct") on the part of such Covered Person, (ii) any act or omission of any Investor, (iii) any mistake, gross negligence, misconduct or bad faith of any employee, broker, administrator or other agent or representative of such Covered Person, *provided* that such employee, broker, administrator or agent was selected, engaged or retained by or on behalf of such Covered Person with reasonable care, or (iv) any consequential (including loss of profit), indirect, special or punitive damages. To

the extent that, at law or in equity, any Covered Person has duties (including fiduciary duties) and liabilities relating thereto to the Management Company or any Member, no Covered Person acting under this Agreement shall be liable to the Management Company or to any such Member for its good-faith reliance on the provisions of this Agreement.

To the fullest extent permitted by law, no Covered Person shall have any personal liability to the Management Company or any Member solely by reason of any change in U.S. federal, state or local or foreign income tax laws, or in interpretations thereof, as they apply to the Management Company or the Members, whether the change occurs through legislative, judicial or administrative action.

Any Covered Person in its sole and absolute discretion may consult legal counsel, accountants or other advisers selected by it, and any act or omission taken, or made in good faith by such Person on behalf of the Management Company or in furtherance of the business of the Management Company in good-faith reliance on and in accordance with the advice of such counsel, accountants or other advisers shall be full justification for the act or omission, and to the fullest extent permitted by applicable law, no Covered Person shall be liable to the Management Company or any Member in so acting or omitting to act if such counsel, accountants or other advisers were selected, engaged or retained with reasonable care.

Section 6.03 Indemnification by the Management Company. The Management Company shall and hereby does, to the fullest extent permitted by applicable law, indemnify and hold harmless any Covered Person from and against any and all claims, demands, liabilities, costs, expenses, damages, losses, suits, proceedings, judgments, assessments, actions and other liabilities, whether judicial, administrative, investigative or otherwise, of whatever nature, known or unknown, liquidated or unliquidated ("Claims"), that may accrue to or be incurred by any Covered Person, or in which any Covered Person may become involved, as a party or otherwise, or with which any Covered Person may be threatened, relating to or arising out of the investment or other activities of the Management Company or its General Partner, or activities undertaken in connection with the Management Company or its General Partner, or otherwise relating to or arising out of this Agreement, including amounts paid in satisfaction of judgments, in compromise or as fines or penalties, and attorneys' fees and expenses incurred in connection with the preparation for or defense or disposition of any investigation, action, suit, arbitration or other proceeding (a "Proceeding"), whether civil or criminal (all of such Claims, amounts and expenses referred to therein are referred to collectively as "Damages"), except to the extent that it shall have been determined ultimately by a court of competent jurisdiction, in a final nonappealable judgment, that such Damages arose primarily from Disabling Conduct of such Covered Person. The termination of any Proceeding by settlement, judgment, order, conviction or upon a plea of nolo contendere or its equivalent shall not, of itself, create a presumption that any Damages relating to such settlement, judgment, order, conviction or plea of nolo contendere or its equivalent or otherwise relating to such Proceeding arose primarily from Disabling Conduct of any Covered Persons.

Expenses (including attorneys' fees) incurred by a Covered Person in defense or settlement of any Claim that may be subject to a right of indemnification hereunder may be advanced by the Management Company prior to the final disposition thereof upon receipt of a written undertaking by or on behalf of the Covered Person to repay the amount advanced to the extent that it shall be

determined ultimately by a court of competent jurisdiction that the Covered Person is not entitled to be indemnified hereunder. The right of any Covered Persons to the indemnification provided herein shall be cumulative of, and in addition to, any and all rights to which the Covered Person may otherwise be entitled by contract or as a matter of law or equity and shall be extended to the Covered Person's successors, assigns and legal representatives. Any judgments against the Management Company and/or any Covered Persons in respect of which such Covered Person is entitled to indemnification shall first be satisfied from the assets of the Management Company, including Drawdowns, before such Covered Person is responsible therefor.

Notwithstanding any provision of this Agreement to the contrary, the provisions of this Section 6.03 shall not be construed so as to provide for the indemnification of any Covered Person for any liability (including liability under Federal securities laws which, under certain circumstances, impose liability even on persons that act in good faith), to the extent (but only to the extent) that such indemnification would be in violation of applicable law, but shall be construed so as to effectuate the provisions of this Section 6.03 to the fullest extent permitted by law.

Section 6.04 Other Sources of Recovery etc. The indemnification rights set forth in Section 6.03 are in addition to, and shall not exclude, limit or otherwise adversely affect, any other indemnification or similar rights to which any Covered Person may be entitled. If and to the extent that other sources of recovery (including proceeds of any applicable policies of insurance or indemnification from any Person in which any of the CLOs or Accounts has an investment) are available to any Covered Person, such Covered Person shall use reasonable efforts to obtain recovery from such other sources before the Company shall be required to make any payment in respect of its indemnification obligations hereunder; *provided* that, if such other recovery is not available without delay, the Covered Person shall be entitled to such payment by the Management Company and the Management Company shall be entitled to reimbursement out of such other recovery when and if obtained.

Section 6.05 Rights of Heirs, Successors and Assigns. The indemnification rights provided by Section 6.03 shall inure to the benefit of the heirs, executors, administrators, successors and assigns of each Covered Person.

Section 6.06 Reliance. A Covered Person shall incur no liability to the Management Company or any Member in acting upon any signature or writing reasonably believed by him, her or it to be genuine, and may rely in good faith on a certificate signed by an officer of any Person in order to ascertain any fact with respect to such Person or within such Person's knowledge. Each Covered Person may act directly or through his, her or its agents or attorneys.

## ARTICLE VII

### TERMINATION

Section 7.01 Termination. Either Party may terminate this Agreement at any time upon at least thirty (30) days' written notice to the other.



## ARTICLE VIII

### MISCELLANEOUS

Section 8.01 Amendments. This Agreement may not be amended or modified except by an instrument in writing signed by each Party.

Section 8.02 Assignment and Delegation.

(a) Neither Party may assign, pledge, grant or otherwise encumber or transfer all or any part of its rights or responsibilities under this Agreement, in whole or in part, except (i) as provided in clauses (b) and (c) of this Section 8.02, without the prior written consent of the other Party and (ii) in accordance with Applicable Law.

(b) Except as otherwise provided in this Section 8.02, the Staff and Services Provider may not assign its rights or responsibilities under this Agreement unless (i) the Management Company consents in writing thereto and (ii) such assignment is made in accordance with Applicable Law.

(c) The Staff and Services Provider may, without satisfying any of the conditions of Section 8.02(a) other than clause (ii) thereof, (1) assign any of its rights or obligations under this Agreement to an Affiliate; *provided* that such Affiliate (i) has demonstrated ability, whether as an entity or by its principals and employees, to professionally and competently perform duties similar to those imposed upon the Staff and Services Provider pursuant to this Agreement and (ii) has the legal right and capacity to act as Staff and Services Provider under this Agreement, or (2) enter into (or have its parent enter into) any consolidation or amalgamation with, or merger with or into, or transfer of all or substantially all of its assets to, another entity; *provided* that, at the time of such consolidation, merger, amalgamation or transfer the resulting, surviving or transferee entity assumes all the obligations of the Staff and Services Provider under this Agreement generally (whether by operation of law or by contract) and the other entity is a continuation of the Staff and Services Provider in another corporate or similar form and has substantially the same staff; *provided further* that the Staff and Services Provider shall deliver ten (10) Business Days' prior notice to the Management Company of any assignment or combination made pursuant to this sentence. Upon the execution and delivery of any such assignment by the assignee, the Staff and Services Provider will be released from further obligations pursuant to this Agreement except to the extent expressly provided herein.

Section 8.03 Non-Recourse; Non-Petition.

(a) The Staff and Services Provider agrees that the payment of all amounts to which it is entitled pursuant to this Agreement shall be payable by the Management Company only to the extent of assets held in the Portfolio.

(b) Notwithstanding anything to the contrary contained herein, the liability of the Management Company to the Staff and Services Provider hereunder is limited in recourse to the Portfolio, and if the proceeds of the Portfolio following the liquidation thereof are insufficient to meet the obligations of the Management Company hereunder in full, the Management Company shall have no further liability in respect of any such outstanding obligations, and such obligations

and all claims of the Staff and Services Provider or any other Person against the Management Company hereunder shall thereupon extinguish and not thereafter revive. The Staff and Services Provider accepts that the obligations of the Management Company hereunder are the corporate obligations of the Management Company and are not the obligations of any employee, member, officer, director or administrator of the Management Company and no action may be taken against any such Person in relation to the obligations of the Management Company hereunder.

(c) Notwithstanding anything to the contrary contained herein, any Staff and Services Provider agrees not to institute against, or join any other Person in instituting against, the Management Company any bankruptcy, reorganization, arrangement, insolvency, moratorium or liquidation proceedings, or other proceedings under United States federal or state bankruptcy laws, or similar laws until at least one year and one day (or, if longer, the then applicable preference period plus one day) after the payment in full all amounts payable in respect of any Indebtedness incurred to finance any portion of the Portfolio; *provided* that nothing in this provision shall preclude, or be deemed to stop, the Staff and Services Provider from taking any action prior to the expiration of the aforementioned one year and one day period (or, if longer, the applicable preference period then in effect plus one day) in (i) any case or proceeding voluntarily filed or commenced by the Management Company, or (ii) any involuntary insolvency proceeding filed or commenced against the Management Company by a Person other than the Staff and Services Provider.

(d) The Management Company hereby acknowledges and agrees that the Staff and Services Provider's obligations hereunder shall be solely the corporate obligations of the Staff and Services Provider, and are not the obligations of any employee, member, officer, director or administrator of the Staff and Services Provider and no action may be taken against any such Person in relation to the obligations of the Staff and Services Provider hereunder.

(e) The provisions of this Section 8.03 shall survive termination of this Agreement for any reason whatsoever.

#### Section 8.04 Governing Law.

(a) This Agreement shall be governed by, and construed in accordance with, the laws of the State of Texas. The Parties unconditionally and irrevocably consent to the exclusive jurisdiction of the courts located in the State of Texas and waive any objection with respect thereto, for the purpose of any action, suit or proceeding arising out of or relating to this Agreement or the transactions contemplated hereby.

(b) The Parties irrevocably agree for the benefit of each other that the courts of the State of Texas and the United States District Court located in the Northern District of Texas in Dallas are to have exclusive jurisdiction to settle any disputes (whether contractual or non-contractual) which may arise out of or in connection with this Agreement and that accordingly any action arising out of or in connection therewith (together referred to as "Proceedings") may be brought in such courts. The Parties irrevocably submit to the jurisdiction of such courts and waive any objection which they may have now or hereafter to the laying of the venue of any Proceedings in any such court and any claim that any Proceedings have been brought in an inconvenient forum

and further irrevocably agree that a judgment in any Proceedings brought in such courts shall be conclusive and binding upon the Parties and may be enforced in the courts of any other jurisdiction.

Section 8.05 WAIVER OF JURY TRIAL. EACH OF THE PARTIES HERETO HEREBY KNOWINGLY, VOLUNTARILY AND INTENTIONALLY WAIVES ANY RIGHTS IT MAY HAVE TO A TRIAL BY JURY IN RESPECT OF ANY LITIGATION BASED HEREON, OR ARISING OUT OF, UNDER, OR IN CONNECTION WITH, THIS AGREEMENT. EACH PARTY HERETO ACKNOWLEDGES AND AGREES THAT IT HAS RECEIVED FULL AND SUFFICIENT CONSIDERATION FOR THIS PROVISION AND THAT THIS PROVISION IS A MATERIAL INDUCEMENT FOR ITS ENTERING INTO THIS AGREEMENT.

Section 8.06 Severability. The provisions of this Agreement are independent of and severable from each other, and no provision shall be affected or rendered invalid or unenforceable by virtue of the fact that for any reason any other or others of them may be invalid or unenforceable in whole or in part. Upon such determination that any term or other provision is invalid, illegal or incapable of being enforced, the Parties shall negotiate in good faith to modify this Agreement so as to effect the original intent of the Parties.

Section 8.07 No Waiver. The performance of any condition or obligation imposed upon any Party may be waived only upon the written consent of the Parties. Such waiver shall be limited to the terms thereof and shall not constitute a waiver of any other condition or obligation of the other Party. Any failure by any Party to enforce any provision shall not constitute a waiver of that or any other provision or this Agreement.

Section 8.08 Counterparts. This Agreement may be executed in any number of counterparts by facsimile or other written or electronic form of communication, each of which shall be deemed to be an original as against any Party whose signature appears thereon, and all of which shall together constitute one and the same instrument. This Agreement shall become binding when one or more counterparts hereof, individually or taken together, shall bear the signatures of all of the Parties reflected hereon as the signatories.

Section 8.09 Third Party Beneficiaries. This Agreement is for the sole benefit of the Parties hereto and their permitted assigns and nothing herein express or implied shall give or be construed to give to any Person, other than the Parties hereto and such permitted assigns, any legal or equitable rights hereunder. For avoidance of doubt, this Agreement is not for the benefit or and is not enforceable by any Shared Employee, CLO or Account or any investor (directly or indirectly) in the Management Company.

Section 8.10 No Partnership or Joint Venture. Nothing set forth in this Agreement shall constitute, or be construed to create, an employment relationship, a partnership or a joint venture between the Parties. Except as expressly provided herein or in any other written agreement between the Parties, no Party has any authority, express or implied, to bind or to incur liabilities on behalf of, or in the name of, any other Party.

Section 8.11 Independent Contractor. Notwithstanding anything to the contrary, the Staff and Services Provider shall be deemed to be an independent contractor and, except as

expressly provided or authorized herein, shall have no authority to act for or represent the Management Company or any CLO or Account in which the Management Company acts as portfolio manager or investment manager or in a similar capacity in any manner or otherwise be deemed an agent of the Management Company or any CLO or Account in which the Management Company acts as portfolio manager or investment manager or in a similar capacity.

Section 8.12 Written Disclosure Statement. The Management Company acknowledges receipt of Part 2 of the Staff and Services Provider's Form ADV, as required by Rule 204-3 under the Advisers Act, on or before the date of execution of this Agreement.

Section 8.13 Headings. The descriptive headings contained in this Agreement are for convenience of reference only and shall not affect in any way the meaning or interpretation of this Agreement.

Section 8.14 Entire Agreement. This Agreement constitutes the entire agreement of the Parties with respect to the subject matter hereof and supersedes all prior agreements and undertakings, both written and oral, between the Parties with respect to such subject matter.

Section 8.15 Notices. Any notice or demand to any Party to be given, made or served for any purposes under this Agreement shall be given, made or served by sending the same by overnight mail or email transmission or by delivering it by hand as follows:

(a) If to the Management Company:

Acis Capital Management, L.P.  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

(b) If to the Staff and Services Provider:

Highland Capital Management, L.P.  
300 Crescent Court  
Suite 700  
Dallas, TX 75201

or to such other address or email address as shall have been notified to the other Parties.

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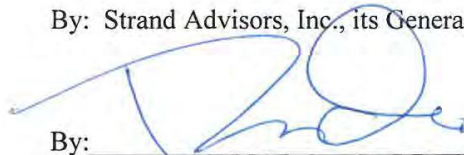
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IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date  
first written above.

**HIGHLAND CAPITAL MANAGEMENT, L.P.,**  
as the Sub-Advisor

By: Strand Advisors, Inc., its General Partner



By: \_\_\_\_\_  
Name: James Dondero  
Title: President

**ACIS CAPITAL MANAGEMENT, L.P.,**  
as the Management Company

By: Acis Capital Management GP, LLC, its General  
Partner



By: \_\_\_\_\_  
Name: James Dondero  
Title: President

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#### **Appendix A**

The Management Company shall pay to the Staff and Services Provider a Staff and Services Fee for the services for the CLOs or Accounts in an amount equal to the aggregate management fees that would be received by the Management Company for such CLOs or Accounts if such management fees were calculated in exact conformity with the calculation of management fees for such CLOs or Accounts, except that the management fee rates applied in such calculation were replaced by the fee rate set forth in the following table. Such fees shall be payable promptly (or at such time as is otherwise agreed by the parties) following the Management Company's receipt of management fees for such CLOs or Accounts, it being understood that none of the foregoing shall prohibit the Management Company from waiving or entering into side letters with respect to management fees for such CLOs or Accounts; provided that any such waived or reduced amounts shall not be recognized for purposes of calculating the fees payable by the Management Company hereunder. Notwithstanding the foregoing, the parties may agree to a different allocation from that set forth during any period in order to reflect the then current fair market value of the Services rendered.

*[Remainder of Page Intentionally Left Blank.]*



Case 18-30265-sgj11 Claim 13 Part 4 Filed 08/01/18 Desc Exhibit 2 Page 24 of  
24

<b>Issuer / Borrower / Fund / Account</b>	<b>Management Agreement</b>	<b>Related Agreements</b>	<b>Date of Management Agreement</b>	<b>Annualized Staff and Services Fee Rate (bps)</b>
Hewett's Island CLO I-R, Ltd.	Management Agreement	Indenture	November 20, 2007	15
Acis CLO 2013- 1 Ltd.	Portfolio Management Agreement	Indenture	March 18, 2013	15
Acis CLO 2013- 2 Ltd.	Portfolio Management Agreement	Indenture	October 3, 2013	15
Acis CLO 2014- 3 Ltd.	Portfolio Management Agreement	Indenture Collateral Administration Agreement	February 25, 2014	15
Acis CLO 2014- 4 Ltd.	Portfolio Management Agreement	Indenture Collateral Administration Agreement	June 5, 2014	15
Acis CLO 2014- 5 Ltd.	Portfolio Management Agreement	Indenture Collateral Administration Agreement	November 18, 2014	15
Acis CLO 2015- 6 Ltd.	Portfolio Management Agreement	Indenture Collateral Administration Agreement	April 16, 2015	15
BayVK R2 Lux S.A., SICAV- FIS	Agreement for the Outsourcing of the Asset Management	Service Level Agreement	February 27, 2015	15
Acis Loan Funding, Ltd.	Portfolio Management Agreement		August 10, 2015	0

IN THE UNITED STATES BANKRUPTCY COURT  
FOR THE NORTHERN DISTRICT OF TEXAS  
DALLAS DIVISION

In Re: ) **Case No. 19-34054-sgj-11**  
) Chapter 11  
)  
HIGHLAND CAPITAL ) Dallas, Texas  
MANAGEMENT, L.P., ) Thursday, June 10, 2021  
9:30 a.m. Docket  
Debtor. )  
) MOTION TO COMPEL COMPLIANCE  
) WITH BANKRUPTCY RULE 2015.3  
) FILED BY GET GOOD TRUST AND  
) THE DUGABOY INVESTMENT TRUST  
) (2256)

HIGHLAND CAPITAL ) **Adversary Proceeding 21-3006-sgj**  
MANAGEMENT, L.P., )  
Plaintiff, ) DEFENDANT'S MOTION FOR LEAVE  
v. ) TO FILE AMENDED ANSWER AND  
BRIEF IN SUPPORT [15]

HIGHLAND CAPITAL )  
MANAGEMENT SERVICES, INC., )  
Defendant.

HIGHLAND CAPITAL ) **Adversary Proceeding 21-3007-sgj**  
MANAGEMENT, L.P., )  
Plaintiff, ) DEFENDANT'S MOTION FOR LEAVE  
TO AMEND ANSWER TO PLAINTIFF'S  
COMPLAINT [16]

HCRE PARTNERS, LLC )  
N/K/A NEXPOINT REAL )  
ESTATE PARTNERS, LLC, )  
Defendant.

TRANSCRIPT OF PROCEEDINGS  
BEFORE THE HONORABLE STACEY G.C. JERNIGAN,  
UNITED STATES BANKRUPTCY JUDGE.



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23 Proceedings recorded by electronic sound recording;  
24 transcript produced by transcription service.  
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1 cost, \$70 million of notes get forgiven? How is that  
2 possible? How is that possible? It doesn't pass the good  
3 faith test. The Court should deny the motion.

4 Thank you, Your Honor.

5 THE COURT: Mr. Morris, in all of your listing of  
6 allegedly problematic things, one trail my brain was going  
7 down is this: Is this adversary going to morph even further  
8 to add fraudulent transfer allegations? I mean, if notes --

9 MR. MORRIS: Here's the --

10 THE COURT: -- were forgiven or agreements were made  
11 --

12 MR. MORRIS: Yeah, I --

13 THE COURT: -- that they would be forgiven if, you  
14 know, assets are sold at a dollar more than cost, is the  
15 Debtor going to say, well, okay, if this is an agreement,  
16 there was a fraudulent transfer?

17 MR. MORRIS: Your Honor, that is an excellent  
18 question, one which I was discussing with my partners just  
19 this morning. You know, we have to -- we're balancing a  
20 number of things on our side, including the delay that that  
21 might entail; including, you know, what happens if we go down  
22 that path. You know, the benefit of suing under the notes, of  
23 course, is that he's contractually obligated to pay all of our  
24 fees.

25 And so we're balancing all of those things as these -- as

1 these defenses metastasize. But it's something that we're  
2 considering, and we reserve the right to do exactly that, as  
3 these defenses continue to get -- and it would be fraudulent  
4 transfer, it would be breach of fiduciary duty against Nancy  
5 Dondero, it would be breach of fiduciary duty against Jim  
6 Dondero. I'm sure that there are other claims, Your Honor.  
7 But if they want to -- if I'm forced to go down that path, I'm  
8 certainly going to use every tool that I have available to  
9 recover these amounts from the -- for the Debtor and their  
10 creditors. This is just an abuse of process.

11 How do you -- how does one enter into agreements of this  
12 type without telling your CFO, without telling your auditors,  
13 without putting it in writing? And I asked Mr. Dondero, what  
14 benefit did the Debtor get from all of this? And you know  
15 what his answer was, Your Honor? Because it's really -- it's  
16 appalling. It was going to give him heightened focus on  
17 getting the job done because of this agreement that he entered  
18 into with his sister, Nancy, acting on behalf of the Debtor,  
19 with no information, with no documents, with no notes, with no  
20 advice, with no corporate resolutions. The Debtor was going  
21 to get Mr. Dondero's heightened focus to sell MGM, Trussway,  
22 or Cornerstone for one dollar above cost.

23 I think the fraudulent transfer claim is probably a pretty  
24 solid one. But why do we have to do this? Why do we have to  
25 do this?

1 THE COURT: Well, one of the reasons I'm asking is I  
2 would not set the motion to withdraw the reference status  
3 conference on an expedited basis, which I was asked to do a  
4 few days ago in these two adversary proceedings, and I can't  
5 remember when I've set it, but now I'm even worried, if I  
6 grant this motion, is it going to be premature to have that  
7 status conference in a month or so, whenever I've set it,  
8 because if I grant this motion I'm wondering, am I going to  
9 have your motion to amend to add fraudulent transfer claims?  
10 It's -- you know, I want to give as complete a package to the  
11 District Court as I can whenever I have that motion to  
12 withdraw the reference.

13 All right. Ms. Drawhorn, back to you. As I said --

14 MS. DRAWHORN: Yes.

15 THE COURT: -- before inviting Mr. Morris to make his  
16 argument, I know the law is very much on your clients' favor  
17 as far as the law construing Rule 15(a). But my goodness, I'm  
18 wondering if your client needs -- your client needs to be  
19 careful what they're asking for here, after what I've just  
20 heard.

21 Anyway, what -- you get the last word on this.

22 MS. DRAWHORN: Yes. Thank you, Your Honor. My  
23 response is that Mr. Morris's argument was all on the merits  
24 of the defenses, and certainly he is free to argue on the  
25 merits, but that's not a determination for today and that's

1 THE COURT: Please upload an order, Ms. Drawhorn,  
2 granting your motion with these specific requirements that  
3 I've orally worked in.

4 I think clients need to be careful what they ask for. I'm  
5 very concerned. And I know it was just argument and I'll hear  
6 evidence, but of all of the things that I guess -- well, I'm  
7 concerned about a lot of things, but do we have audited  
8 financial statements that didn't disclose these agreements  
9 with regard to --

10 MR. MORRIS: Yes, Your Honor.

11 THE COURT: I mean, that's -- I'm just -- you know,  
12 there's a lot to be concerned about on that point alone, I  
13 would think. But, all right. If there's nothing further, we  
14 are adjourned. Thank you.

15 THE CLERK: All rise.

16 (Proceedings concluded at 11:58 a.m.)

17 --oOo--

18

19 CERTIFICATE

20 I certify that the foregoing is a correct transcript from  
21 the electronic sound recording of the proceedings in the  
above-entitled matter.

22 **/s/ Kathy Rehling**

**06/12/2021**

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24 \_\_\_\_\_  
Kathy Rehling, CETD-444  
Certified Electronic Court Transcriber

\_\_\_\_\_  
Date

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PROCEEDINGS

4

WITNESSES

-none-

EXHIBITS

-none-

RULINGS

19-34054-sgj

Motion to Compel Compliance with Bankruptcy Rule 2015.3 49/54  
filed by Get Good Trust, The Dugaboy Investment Trust  
(2256)

21-3006-sgj

Motion for Leave to File Amended Answer and Brief in 86  
Support filed by Defendant Highland Capital Management  
Services, Inc. (15)

21-3007-sgj

Motion for Leave to Amend Answer to Plaintiff's 86  
Complaint filed by Defendant HCRE Partners, LLC (n/k/a  
NexPoint Real Estate Partners, LLC) (16)

END OF PROCEEDINGS 90

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