

I, James M. Moloney, hereby declare as follows:

1. I am a managing director of Cain Brothers ("<u>Cain</u>"), which is a division of KeyBanc Capital Markets Inc., a wholly-owned broker/dealer subsidiary of KeyCorp and an affiliate of KeyBank National Association. I am located in Cain's San Francisco office which is located at One California Street, Suite 2400, San Francisco, California. Mr. Carsten Beith and I are the coheads of Cain's Health Systems Mergers & Acquisition group. I am over the age of 18 and competent to testify as to the facts set forth herein and will do so if called upon.

DECLARATION OF JAMES M. MOLONEY

- 2. I submit this declaration ("<u>Declaration</u>") in support of the *Debtors' Motions under* § 1113 of the Bankruptcy Code (the "<u>Motions</u>"). All capitalized terms not defined herein have the meaning ascribed to them in the Motions unless otherwise defined herein.
- 3. Except as otherwise stated, all facts contained within this Declaration (the "<u>Declaration</u>") are based upon my personal knowledge, from information gathered from Cain and the Debtors' employees, my review of relevant documents, or my opinion based upon my experience working as an investment banker for the above-captioned Debtors (the "<u>Debtors</u>").
- 4. As set forth in my previous declaration, filed as Docket No. 394, beginning in June 2018, Cain began working with the Debtors to collect and review financial, operational and other information about the historic, current and project future operations and financial performance of each of the Debtors. Cain also began searching for a buyer or buyers for the Debtors' assets and

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¹ The full title of the Motions are: (1) Debtors' Motion under § 1113 of the Bankruptcy Code to Reject and Terminate the Terms of Engineers and Scientists of California, IFPTE Local 20's Collective Bargaining Agreements with O'Connor Hospital and Saint Louise Regional Hospital upon the Closing of the Sale of Hospitals to Santa Clara County; (2) Debtors' Motion under § 1113 of the Bankruptcy Code to Modify, Reject and Terminate the Terms of California Licensed Vocational Nurses Association' Collective Bargaining Agreement with O'Connor Hospital upon the Closing of the Sale of Hospitals to Santa Clara County; (3) Debtors' Motion under § 1113 of the Bankruptcy Code to Modify, Reject and Terminate the Terms of Service Employee International Union-United Healthcare Workers-West's Collective Bargaining Agreements with Certain Debtors upon the Closing of the Sale of Hospitals to Santa Clara County; and (4) Debtors' Motion under § 1113 of the Bankruptcy Code to (A) Reject and Terminate the Terms of California Nurses Association's Collective Bargaining Agreements with Saint Louise Regional Hospital and O'Connor Hospital and (b) to Modify Related Provisions in a Certain Master Agreement upon the Closing of the Sale of Hospitals to Santa Clara County.

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created a potential list of buyers for the Verity Heath System as a whole or in parts. In July, Cain began soliciting interest from potentially interested parties and asking such parties to sign nondisclosure agreements ("NDAs"). During July, Cain also prepared a Confidential Investment Memorandum (the "CIM") and organized an online data site to share financial, operational and legal information with potential buyers to assist them in evaluating an offer to acquire some or all of the Verity Health System.

- 5. In early August 2018, as a result of its ongoing and broad marketing process, Cain received eleven indications of interest ("IOI") for some or all of the Verity assets. Of these eleven indications of interest, four were full system offers, two were offers for all the Debtors' assets located in Santa Clara County and one was an offer for only the DePaul Campus in conjunction with an offer to acquire assets located outside of Santa Clara County. After reviewing the indications of interest, Cain worked with the proposal parties ("Proposal Parties") to develop more detailed letter-of-intents to be submitted by August 31, 2018. Cain distributed a process letter describing the content of the letters-of-intent on August 24, 2018. Cain facilitated subsequent discussions and assisted interested parties with their review of diligence materials through the end of August 2018. The only party to submit a letter-of-intent to acquire some or all of the Debtors' assets located in Santa Clara County was submitted by Santa Clara County. After the August 31, 2018 petition date, the Court granted the Debtors' application to employ Cain [Docket Nos. 346, 746] as its investment banker to assist in the marketing and sale of the Debtors' assets. Thereafter, during September 2018, Cain continued to reach out to and negotiate with Proposal Parties for all the Debtors' assets, including the SLRH and OCH hospitals (the "Hospitals") in Santa Clara County.
- 6. I and Mr. Beith led the marketing and sale efforts on behalf of Verity and advised Verity in connection with Verity's selection of Santa Clara County ("SCC") as the Stalking Horse Bid for the Debtors' hospitals and related assets in Santa Clara County. The Debtors' assets (the "Assets") being purchased by SCC are set forth in the APA, but consist primarily of O'Connor Hospital ("OCH") in San Jose, Saint Louise Regional Hospital ("SLRH") in Gilroy, the DePaul Campus, which is an ambulatory care center operated in a building adjacent to a closed hospital in

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Morgan Hill and a joint-venture interest in a medical office building located near the O'Connor campus. Verity, with the assistance of Cain and its other advisors, evaluated the proposals for whole system purchases and the proposals for only certain assets, and determined that the expected net proceeds would be higher if the Verity assets were sold separately as opposed to the entire Verity Health System to a single buyer.

- 7. The Debtors, in consultation with Cain and its other advisors, selected SCC's offer as the only viable stalking horse bidder to acquire the Assets through a sale under § 363 of the Bankruptcy Code. The APA was the result of extensive negotiations and documentation between the Debtors and SCC.
- 8. Cain continued to actively market the Debtors' Assets after SCC executed the APA, in accordance with the Court's order entered on October 31, 2018 [Docket No. 724] (the "Bidding Procedures Order"). As a part of this process, Cain monitored interest and continued to communicate with parties that had expressed interest and that Cain had identified as potential bidders—either as partial or aggregate bidders. The marketing process described herein was meant to identify and shepherd any bidders that could contribute to a competitive "Auction" in addition to the Stalking Horse Bid. Cain stayed in contact with the Proposal Parties regarding the Bidding Procedures Order throughout these cases, including after the APA was signed and after the Bidding Procedures Order was entered.
- 9. Additionally, after the Bidding Procedures Order was entered, Cain sent a direct email communication to more than 170 potentially interested parties Cain had identified and more than 600 individual email addresses. This communication contained key information about the Assets, the Auction, the Bidding Deadline and other deadlines, a hyperlink to access the Bidding Procedures Order and contact information for an individual at Cain to further discuss questions and

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² Order (1) Approving Form Of Asset Purchase Agreement For Stalking Horse Bidder And For Prospective Overbidders To Use, (2) Approving Auction Sale Format, Bidding Procedures And Stalking Horse Bid Protections, (3) Approving Form Of Notice To Be Provided To Interested Parties, (4) Scheduling A Court Hearing To Consider Approval Of The Sale To The Highest Bidder And (5) Approving Procedures Related To The Assumption Of Certain Executory Contracts And Unexpired Leases; And Authorizing The Sale Of Property Free And Clear Of All Claims, Liens And Encumbrances.

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10. Cain continued to communicate with one of the Proposal Parties ("Alternate Bidder A") that had submitted an indication of interest early in the marketing process. Alternate Bidder A indicated that it was not likely to submit a bid under the Bidding Procedures, but remained

interested and in contact up to the Bid Deadline. However, Alternate Bidder A decided not to

interest. Cain continued to populate the Data Room with new and relevant information as it became

acquire the Assets and did not submit a Qualified Bid.

- Bidder B") that had expressed interest in purchasing one, but not both, of the Hospitals after the Stalking Horse Bid was submitted to the Court. Cain provided this bidder with information to guide its diligence and made itself available to address issues raised. However, after performing some initial diligence, Alternate Bidder B decided not to participate in the auction and did not submit a Qualified Bid.
- 12. Other than SCC, no other interested party submitted a Qualified Bid for the Assets, whether partial or aggregate. No party has requested an extension of time to bid.
- 13. Throughout the sale process, Verity's preference was that its collective bargaining agreements for employees of the Hospitals be assumed, in whole or in part and this preference was expressed in the CIM used to communicate with interested parties. However, no party, including Alternate Bidder A or Alternate Bidder B, expressed interest in assuming the collective bargaining agreements. No party submitted a bid whereby it sought to assume any of these collective bargaining agreements.
- 14. Although many entities initially expressed an interest in the Assets, I believe that recent and current financial performance of the health system, the capital investment requirements to meet the seismic safety requirements of the hospitals and other capital investment needs, and the Attorney General operating conditions imposed in the 2015 Blue Mountain Transaction, created challenges for many potential bidders. Accordingly, I believe that the transaction under the APA is the best transaction available to the Debtors under the circumstances, and is consistent with the Debtors' objectives of transferring the Hospitals to an owner committed to keeping the hospitals

Case 2:18-bk-20151-ER Doc 1194 Filed 01/02/19 Entered 01/02/19 22:21:57 Page 6 of 6 Main Document open to provide patient care to the communities they have historically served and continued employment for many of the employees. I declare under penalty of perjury under the laws of the United States of America that the foregoing is true and correct. Executed this 2nd day of January, 2019 in San Francisco, California.

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