

REPLY RE-FILED TO ADD TABLES

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 14 *Debtor and Debtor In Possession*

**UNITED STATES BANKRUPTCY COURT  
 SOUTHERN DISTRICT OF CALIFORNIA**

16 In re  
 17 BORREGO COMMUNITY HEALTH  
 FOUNDATION, a California nonprofit  
 18 public benefit corporation,  
 Debtor and Debtor in Possession.

Case No. 22-02384-11  
 Chapter 11 Case

19 BORREGO COMMUNITY HEALTH  
 20 FOUNDATION, a California nonprofit  
 public benefit corporation,

Adv. Pro. No. 22-90056

21 Plaintiff,

**REPLY IN SUPPORT OF EMERGENCY  
 MOTION: (I) TO ENFORCE THE  
 AUTOMATIC STAY PURSUANT TO 11  
 U.S.C. § 362; OR, ALTERNATIVELY  
 (II) FOR TEMPORARY RESTRAINING  
 ORDER; DECLARATION IN SUPPORT  
 THEREOF**

22 v.

23 CALIFORNIA DEPARTMENT OF  
 HEALTH CARE SERVICES, by and  
 24 through its Director, Michelle Baass,  
 Defendant.

Judge: Honorable Laura S. Taylor  
 Date: October 6, 2022  
 Time: 2:00 p.m.  
 Place: Jacob Weinberger U.S. Courthouse  
 Department 3 – Room 129  
 325 West F. St.  
 San Diego, CA 92101



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1 Borrego Community Health Foundation, a Federally Qualified Health Center  
2 and the plaintiff and the debtor and debtor in possession in the above-captioned cases  
3 (the “Debtor”), hereby submits its reply to the opposition (the “Opposition” or the  
4 “Opp.”) filed by the Department of Health Care Services (“DHCS”) and in support of  
5 the *Emergency Motion: (I) To Enforce The Automatic Stay Pursuant To 11 U.S.C.*  
6 *§ 362; Or, Alternatively (II) For Temporary Restraining Order* (the “Motion”) [Adv.  
7 Pro. Docket No. 3]. In response to the Opposition and in further support of the Motion,  
8 the Debtor respectfully submits the Declaration of Kenneth Soda, M.D., annexed  
9 hereto (the “Soda Declaration”). The Debtor respectfully states as follows:

10 **I. INTRODUCTION**

11 For nearly two years, DHCS has threatened to suspend the Debtor’s Medi-Cal<sup>1</sup>  
12 payments based on its “ongoing” fraud investigation related to conduct in the Debtor’s  
13 external dental program that shut down in 2020. Now, postpetition, DHCS shifts its  
14 attack against the Debtor and raises issues of patient care in a transparent attempt to  
15 shoehorn its conduct into the police and regulatory exception under § 362(b)(4) of  
16 title 11 of the United States Code (the “Bankruptcy Code”).<sup>2</sup> To boot, DHCS fails to  
17 provide sufficient evidence in support of its allegations related to patient care.  
18 Through the declarations of the Patient Care Ombudsmen (the “PCO”), the record  
19 demonstrates that the only party that has gravely endangered patient care is DHCS  
20 through its postpetition acts. Indeed, today DHCS suspended Medi-Cal payments  
21 despite the automatic stay, this Court’s order, and DHCS’s agreement to maintain the  
22 status quo.

23  
24  
25 \_\_\_\_\_  
26 <sup>1</sup> Unless otherwise defined, all meanings shall have the same meanings ascribed to them in the  
27 Motion.

28 <sup>2</sup> All references to “§” or “sections” herein are to sections of the Bankruptcy Code unless otherwise  
stated.

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1 DHCS has and continues to violate the automatic stay. As demonstrated by the  
2 fact that DHCS temporarily suspended payments to the Debtor rather than suspending  
3 the Debtor as a healthcare provider, DHCS clearly acted to protect its pecuniary  
4 interest. Further, DHCS's actions to suspend payment to the Debtor reveal that DHCS  
5 is protecting only its individual interest and not advancing a public policy interest.  
6 Consequently, the automatic applies to stay DHCS's payment suspension.

7 Alternatively, if the Court finds the automatic stay does not apply or reserves a  
8 ruling pending further consideration, the Debtor is entitled to a Temporary  
9 Restraining Order ("TRO") to maintain the status quo pending further proceedings  
10 and/or a decision by the Court. First, absent a TRO, the Debtor and its patients will  
11 suffer irreparable harm. DHCS provides assurances that it has complicated and  
12 aspirational plans to transfer patients among a patchwork of providers, including  
13 parking "mobile clinics" nearby and by somehow arranging transportation for them.  
14 DHCS ignores that these patients are real people with real health concerns and are not  
15 simply numbers in a computer. DHCS completely ignores the testimony of the PCO  
16 and the PCO's direct, personal observations that reality on the ground does not match  
17 DHCS's plans. DHCS has not offered any evidence whatsoever to even suggest that  
18 the PCO's observations were inaccurate. Instead, it offers bureaucratic plans and  
19 threats that if the managed care plans (such as Inland Empire Health Plan or Blue  
20 Shield of California) ("MCPs") do not meet those expectations, they will be subject  
21 to corrective action plans, which include providing up to six months to remedy  
22 deficiencies, during which time patient harm will continue to occur. Stated simply,  
23 the Debtor's patients should not be pawns in DHCS's efforts to force the Debtor to  
24 go out of business. DHCS apparently believes that patient harm is a small price to pay  
25 to force the Debtor to close its doors. However, the Debtor strongly believes that the  
26 Bankruptcy Code protects it, and by extension, its patients, from DHCS's conduct,  
27 and provides both it and its patients a "breathing spell" to ensure that patients do not  
28 suffer irreparable harm.

1 The likelihood of success on the merits is also in the Debtor’s favor. DHCS  
2 ignores persuasive precedent recognizing that the automatic stay applies to similar  
3 suspensions. DHCS also ignores binding Ninth Circuit precedent holding that debtors  
4 need not exhaust administrative remedies before a bankruptcy court can assert  
5 jurisdiction over a similar dispute. Further, DHCS asserts two bases to impose a  
6 payment suspension. First, it repeats vague assertions of a “credible allegation of  
7 fraud.” Yet, DHCS’s own brief offers only that there is a “continuing” investigation  
8 for alleged fraud. *See* Busby Decl. at ¶ 40. Thus, DHCS finally concedes what has  
9 long been suspected, the only alleged fraud at issue is the same purported fraud that  
10 resulted in the partial payment suspension for in-house dental. There is no new fraud  
11 or exposure for DHCS as a result of the Debtor’s ongoing participation in Medi-Cal,  
12 and DHCS itself previously found good cause to avoid complete payment suspension  
13 based on that allegation of fraud. Second, DHCS vaguely asserts, for the first time,  
14 that the temporary suspension is based on issues related to patient care, but offers no  
15 evidence in support of that assertion. Moreover, that assertion is belied by the fact that  
16 DHCS did not suspend the Debtor from providing ongoing medical services to  
17 patients, but merely sought to deny the Debtor payment for providing those services.

18 The balancing of harm strongly supports issuance of a TRO. Here, imposition  
19 of the payment suspension will result in irreparable harm to the Debtor, which will be  
20 unable to continue to provide medical care to thousands of low income and rural  
21 patients, and those patients have few alternatives to care provided by the Debtor.  
22 Meanwhile, DHCS will suffer no harm. It will merely be required to continue to pay  
23 for medical services otherwise qualified for payment under the Medi-Cal program,  
24 with no allegations of fraud related to those treatments.

25 Finally, the public interest is aligned with the Debtor, which as a Federally  
26 Qualified Health Center, exists to provide culturally competent care to underserved,  
27 low income and rural populations.

28

1 Therefore, if the Court does not rule that the automatic stay protects the Debtor  
2 and its patients, the Court should issue a TRO to make sure that protection exists.

3 **II. FACTS IN REPLY**

4 1. The Debtor fully describes the factual background in the Motion, but a  
5 number of factual assertions made by DHCS require a response herein.

6 **A. Background Regarding Monitor**

7 2. As an initial matter, although DHCS discusses the installation of the  
8 monitor (the “Monitor”) in the Debtor’s operation, DHCS omits from its factual  
9 summary what led to the reimposition of the proposed 100% temporary suspension.  
10 Shortly after the Monitor’s appointment, the Debtor began questioning the  
11 appropriateness of the Monitor’s oversight, especially given the cost of the monitor,  
12 which was paid solely by the Debtor (now more than \$2.6 million). *See* Soda  
13 Declaration, at ¶ 13.

14 3. In May 2022, the Debtor requested that DHCS consider removing the  
15 Monitor, and the financial burden that comes with the Monitor. The Debtor and  
16 representatives of DHCS met in July 2022 and discussed that issue. *Id.* The Debtor  
17 followed up several times but received no response from DHCS. *Id.* On August 19,  
18 2022, DHCS sent the suspension notice. *Id.*

19 **B. Alleged Care Deficiencies**

20 4. In the Opposition, DHCS focuses on alleged “care deficiencies” under  
21 the Settlement Agreement and Corrective Action Plans (“CAP”)s, rather than ongoing  
22 “credible allegations of fraud.” However, all of these “quality of care” allegations are  
23 based on information that DHCS apparently obtained from the Monitor, although  
24 DHCS fails to provide any evidence from the Monitor. Rather, DHCS offers raw  
25 numbers of items, which are completely meaningless without context. The Court is  
26 left with no objective criteria to evaluate DHCS’s assertions that the quality of the  
27 medical services provided by the Debtor is not meeting the applicable standard of  
28 care.

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1           5.       In addition, DHCS argues that Debtor should be suspended from Medi-  
2 Cal payments because it struggles to keep up with demand for healthcare services in  
3 the area that Debtor serves. Apparently, DHCS's solution to fix an over-subscribed,  
4 under-funded healthcare system in rural parts of Southern California is to suspend the  
5 primary provider of such services in that area. DHCS does not explain how removing  
6 dozens of clinics and hundreds of medical professionals from the supply side of this  
7 equation will fix this problem. Since, of course, this is an indefensible position, it  
8 suggests that DHCS's motivation is punitive, and without regard to patient harm.

9 Grievances

10           6.       DHCS asserts that during the period of January 3 to August 12, 2022, the  
11 Debtor had 584 grievances reported. Opp., at 7. DHCS fails to tell the Court that  
12 during that same period, the Debtor had approximately 213,000 patient encounters.  
13 See Soda Declaration, at ¶ 5. The grievance rate converts to 2.7 patient grievances per  
14 one thousand encounters. *Id.* According to the July 2022 *Managed Care Performance*  
15 *Monitoring Dashboard Report* issued by DHCS, available at  
16 [https://www.dhcs.ca.gov/dataandstats/reports/Documents/MC\\_Performance\\_Dashb](https://www.dhcs.ca.gov/dataandstats/reports/Documents/MC_Performance_Dashb)  
17 [oard/MC-Performance-Monitoring-Dashboard.pdf](https://www.dhcs.ca.gov/dataandstats/reports/Documents/MC_Performance_Dashb), the average patient grievance per  
18 one thousand encounters over the prior 4 quarters of data provided by DHCA was 2.7,  
19 suggesting that the Debtor's grievance count is aligned with its peers.

20 Timely Care/Access

21           7.       DHCS alleges delayed access through a metric known as Third Next  
22 Available. This is an arbitrary measure of how quickly patients can schedule care if  
23 they reject the first and second available appointments offered to them. There is no  
24 benchmark or expectation set by DHCS or any other resource for a reasonable TNAA  
25 time. The DMHC does not even use the TNAA metric. Regardless, the Debtor's next  
26 available and second next available are impressive. Soda Declaration, at ¶ 6. In the  
27 vast majority of cases a next available appointment would be the same day. *Id.* A  
28

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1 second available would typically be days later. *Id.* The urgent care network is so  
2 robust that patients have great flexibility to take advantage of what works for their  
3 schedule without TNAA being relevant to them. *Id.* DHCS provides the Court with a  
4 metric based on where patients reject the first available and the second available  
5 appointment and is purportedly dissatisfied that the third option would be a mere 13  
6 days out for complex services; and only seven days out for basic services. The Debtor  
7 has appropriate performance for TNAA.

8 Referrals

9 8. There is not an excessive wait time between referrals and receiving  
10 services. DHCS and the monitor are focused on referrals that are over 90 days old.  
11 Soda Declaration, at ¶ 7. This number represents referrals that have already been  
12 processed by the Debtor and the Debtor is waiting for a response from the external  
13 specialist and/or the health plans to accept the referral to send to a specialist. *Id.* The  
14 closing of the referral by the external specialist or the health plan is out of the control  
15 of the Debtor and is the responsibility of the external specialist. *Id.*

16 Abandoned Calls

17 9. Call abandonment rates are not indicative of a clinical quality issue.  
18 Rather, they are a systematic operation process. Soda Declaration, at ¶ 10. Regardless,  
19 the Debtor has an action plan and, as a result, the call abandonment rate is trending  
20 downwards. *Id.*

21 Grievance Resolution

22 10. DHCS provides no context as to what would purportedly be adequate or  
23 what makes the Debtor’s performance inadequate with regard to resolution of  
24 grievances. Regardless, resolution of most, if not all, grievances is occurring within  
25 the Debtor’s goal of 30 days, with most resolved within one week. Soda Declaration,  
26 at ¶ 9.

27  
28

1 Provider Retention.

2 11. DHCS references 58 providers lost, but 23 of 58 providers are no longer  
3 with the Debtor because: (i) they transferred to another organization as part of the  
4 Debtor transferring certain clinics to other FQHC's (15 in total) and (ii) full-time  
5 providers changing to per diem status, contract term of short-term locum providers,  
6 unable to accommodate leave of absences, termed or per diems who are no longer  
7 active (total of 8). Soda Declaration, at ¶ 8. Additionally, DHCS provides no  
8 explanation as to why providers have left, so no conclusions can be brought based on  
9 this information.

10 **C. Corrective Action Plans Have Been Implemented and Complied**  
11 **With**

12 12. DHCS asserts that it is entitled to impose the payment suspension  
13 because the Debtor has, allegedly, failed to "fully" comply with two corrective action  
14 plans. DHCS cites one item from Correction Action Plan Number 1, that the Debtor  
15 has not "fully" provided a business plan for a worst-case scenario, but provides no  
16 information to allow the Court to evaluate this information in context.

17 13. DHCS alleges, with regard to Corrective Action Plan Number 2, that one  
18 action item is incomplete, with respect to supervisors signing off on payroll records.  
19 However, DHCS fails to provide context, in that the Debtor is in substantial  
20 compliance. Compliance is at 94% for supervisors signing time sheets as of  
21 September 2022. Soda Declaration, at ¶ 18. DHCS also alleges that board meeting  
22 minutes and materials have not been provided, but the Debtor is unaware of any  
23 missing materials, and Mr. Busby makes no effort to describe any specific item  
24 missing. Finally, DHCS asserts that almost half-a-dozen CAP items are closed, but  
25 were "not implemented timely." The Debtor disputes the assertion, but the salient  
26 point is that the items are closed.

27 14. The remaining open CAP items mentioned by DHCS are related to audits  
28 where the Debtor has followed up several times to get approval on an audit

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1 methodology but received no response. Soda Declaration, at ¶ 15. DHCS should not  
2 be heard to complain where it has failed to approve the audits.

3 **D. DHCS’s Allegations of Improper Medi-Cal Billing Are Misleading**

4 *I. DHCS’s Allegations Are Misleading*

5 15. DHCS argues that the Debtor continued submitting inappropriate Medi-  
6 Cal billings after signing the Stipulated Agreement, citing to a “33% error rate” from  
7 an audited sample of telehealth claims, and to error rates for behavioral health,  
8 medical, and in-house dental of 21 percent, 22 percent, and 7 percent, respectively.  
9 *Opp.*, 15:19-23. DHCS’s claims are overstated and misleading.

10 16. DHCS fails to inform the Court that *even DHCS agrees the coding*  
11 *variances identified did not rise to the level of fraud.* DHCS has previously agreed  
12 that the errors identified within the audit were essentially “run of the mill” coding and  
13 billing errors caused during the immense and unprecedented disruption to healthcare  
14 provider operations during the COVID-19 pandemic. *See also* Soda Declaration, at  
15 ¶ 15. As the Debtor transitioned to telehealth services and made other significant  
16 adjustments to provide patient care during the pandemic, its providers, coders, and  
17 billers all worked to keep pace with rapidly changing and inconsistent guidance.  
18 Furthermore, once the Debtor became aware of the coding and billing concerns  
19 identified, the Debtor promptly sought guidance on how to resolve these concerns,  
20 and now *has* resolved the concerns – the Debtor has now implemented a 100% claims  
21 review. DHCS’s focus on variances identified within the March 2022 audit is grossly  
22 overstated and ignores the context of the pandemic and the Debtor’s efforts to comply  
23 with Medi-Cal billing guidance.

24 17. Additionally, DHCS fails to explain to the Court the difference between  
25 coding and billing. Coding involves extracting billable information from the medical  
26 record and clinical documentation, whereas billing uses those codes to create  
27 insurance claims and bills for patients to ensure the provider receives appropriate  
28 reimbursement. DHCS cites to an alleged “error rate” from a primarily *coding* audit

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1 to allege noncompliance with Medi-Cal *billing* requirements within the Stipulated  
2 Agreement. Opp., 15:14-16. DHCS’s failure to inform the Court of this distinction is  
3 critical, as the vast majority of coding errors identified within the March 2022 Wipfli  
4 audit did not impact reimbursement for the claim as billed; and in fact, in many cases  
5 were not even billed on final claims.

6 18. The audited sample cited by DHCS was prepared by Wipfli auditors who  
7 were *not* engaged to conduct an overpayment audit, but rather to complete a 600-chart  
8 coding and compliance audit. As became clear through communications with Wipfli  
9 after audit completion, the Wipfli analysis was never intended to establish an  
10 overpayment error rate. *See* Attachment “B” of Soda Declaration. The Wipfli audit  
11 did not specify what findings might lead to an overpayment calculation. Therefore,  
12 the Debtor went back through each of the 600 findings with the Wipfli auditors to  
13 determine whether the issues raise overpayment liability and to ensure that  
14 appropriate steps are put in place to address non-overpayment compliance findings.

15 19. Upon detailed review of each of the 600 charts reviewed by Wipfli, while  
16 the Debtor found isolated incidents that require returning certain funds (e.g.,  
17 insufficient documentation that did not appear to be a pattern, missing signatures,  
18 etc.), the Debtor only identified *one* systemic issue that could result in overpayments  
19 within the audited sample of telehealth claims. Besides the foregoing, all remaining  
20 coding variances identified and reviewed on a claim-by-claim basis were determined  
21 to *not* create overpayment liability, as PPS payment was not impacted by these  
22 variances. In fact, in multiple identified instances, coding variances were identified  
23 for codes that would not be billed on a final claim to Medi-Cal. For example, Place  
24 of Service 11 was incorrectly coded on several Medi-Cal FFS claims, but as FFS  
25 claims are billed on a UB-04 with no Place of Service Field, this coding variance  
26 included as a “coding error” on the audit was not billed on any Medi-Cal FFS claims.  
27 DHCS citing to coding error rates as an example of the Debtor’s failure to comply  
28

1 with the Settlement Agreement significantly misstates the issues identified within the  
2 audit and their actual impact on billing and reimbursement.

3 2. The Debtor Has Made Significant Compliance Efforts to Correct  
4 Billing Concerns

5 20. Regarding the billing issues that were identified within the audit, DHCS  
6 alleges that the Debtor took no corrective action at the time of discovery of improper  
7 telehealth billing to correct the issue until June 28, 2022. (DHCS Opp., 15:26-28.)  
8 This is incorrect. On June 28, 2022, the Debtor implemented a 100% claims review  
9 to ensure that no improper claims were submitted, and the Debtor also took significant  
10 and concerted efforts prior to this date to ensure it is not submitting improper claims  
11 to Medi-Cal. The Debtor is in the process of a wholesale reassessment and  
12 reorganization of its revenue cycle, including but not limited to the following  
13 corrective actions taken:

- 14 • The Debtor’s compliance team created a Revenue Cycle Support Plan,  
15 which formalizes the process for pre-submission claim scrubbing for  
16 telehealth (and behavioral health) claims.
- 17 • The Debtor engaged Wipfli to complete training for issues identified  
18 through its audits. Wipfli completed at least seven separate trainings  
19 between March and August 2022 related to FQHC coding and billing,  
20 evaluation and management coding, telehealth coding, medical record  
21 documentation, and behavioral health coding.
- 22 • The Debtor also engaged Wipfli to complete monthly audits of 10% of  
23 claims, with preliminary Wipfli audit findings for May 2022 indicating  
24 improvement in provider coding of telehealth consistent with provider  
25 participation in Wipfli’s trainings.

22 See Attachment “A” to the Soda Declaration.

23 21. The March 2022 audit by Wipfli was the first audit of its kind. This  
24 metric by nature is a lagging indicator because it is a post-claims review. However,  
25 the July audit, as expected and predicted by Wipfli, showed considerable  
26 improvement within prior billed claims. Additionally, as of June 28, 2022, the Debtor  
27 *has implemented a 100% claims review for telehealth and behavioral health claims.*  
28 This ensures that no improper claims are submitted. DHCS alleges that “Borrego has

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1 acknowledged that there are still ongoing deficiencies with telehealth billing.” (DHCS  
 2 Opp., 16:2-3.) However, DHCS fails to acknowledge the Debtor’s recent 30-claim  
 3 audit which found zero errors in claim coding or billing – audit results which were  
 4 presented directly to DHCS on September 16, 2022. Soda Declaration, at ¶ 15.

### 5 **III. DISCUSSION**

#### 6 **A. DHCS’S FUNDAMENTALLY FLAWED ARGUMENTS THAT** 7 **THE PAYMENT SUSPENSION IS EXEMPTED FROM THE** 8 **AUTOMATIC STAY UNDER SECTION 362(b)(4) MUST BE** 9 **REJECTED**

10 Section 362(b)(4) provides, in relevant part, that the filing of a bankruptcy  
 11 petition does not operate as a stay “of an action or proceeding by a governmental unit”  
 12 to enforce such governmental unit’s “police and regulatory power.” 11 U.S.C.  
 13 § 362(b)(4). Section 362(b)(4) is interpreted narrowly consistent with Congressional  
 14 policy that the automatic stay have a broad reach and in furtherance of the purpose of  
 15 the automat stay to protect all creditors. *Far Out Prod., Inc. v. Oskar*, 247 F.3d 986,  
 16 995 (9th Cir. 2001) (noting the existence of narrow equitable exceptions to the  
 17 automatic stay); *see also Hillis Motors, Inc. v. Hawaii Auto. Dealers’ Ass’n*, 997 F.2d  
 18 581, 590 (9th Cir. 1993); *Medicar Ambulance Co., Inc. v. Shalala (In re Medicar*  
 19 *Ambulance Co., Inc.)*, 166 B.R. 918, 926 (Bankr. N.D. Cal. 1994).

20 Courts have developed two tests known as the “pecuniary purpose test” and the  
 21 “public policy test” to determine whether a governmental proceeding falls within the  
 22 police or regulatory power exception. *See In re Universal Life Church, Inc.*, 128 F.3d  
 23 1294, 1297 (9th Cir. 1997); *Hillis Motors, Inc. v. Hawaii Auto. Dealers’ Ass’n*, 997  
 24 F.2d at 590; *NLRB v. Continental Hagen Corp.*, 932 F.2d 828, 833–34 (9th Cir.1991);  
 25 *In re Medicar Ambulance Co.*, 166 B.R. at 926 (describing the pecuniary purpose test  
 26 and the public policy test in the context of a suspension of Medicare payments  
 27 postpetition). The Ninth Circuit explains the two tests as follows:

28 Under the pecuniary purpose test, the court determines whether  
 the government action relates primarily to the protection of the  
 government’s pecuniary interest in the debtor’s property or to

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1 matters of public safety and welfare. If the government action is  
2 pursued solely to advance a pecuniary interest of the  
governmental unit, the stay will be imposed.

3 The public policy test distinguishes between government actions  
4 that effectuate public policy and those that adjudicate private  
rights.

5 *In re Universal Life Church*, 128 F.3d at 1297 (internal quotation marks and citations  
6 omitted).

7 DHCS cites *Bd. of Governors of the Fed. Reserve Sys. v. MCorp Fin.*  
8 (*“MCorp.”*), 502 U.S. 32, 40 (1991) to argue that the court may not examine [i] the  
9 “government’s *subjective motives or* [ii] the merits of the underlying police power  
10 actions.” Opp. at 19, n. 4 (emphasis added). However, DHCS’s argument that the  
11 government’s “subjective motivations” may not be examined is simply wrong; to the  
12 contrary, this is the entire point of a § 362(b)(4) inquiry. And that argument is  
13 unsupported by the decision in *MCorp.*, which has no discussion concerning  
14 “motivations” and only proscribes against investigating the “validity” of the  
15 investigation by the government.<sup>3</sup>

16  
17  
18 <sup>3</sup> DHCS also ignores the facts of *MCorp.*, wherein the Supreme Court reviewed a situation where  
19 there was an ongoing enforcement litigation against MCorp by a regulatory agency. The Supreme  
Court stated:

20 “that the Board proceedings, like many other enforcement actions, may conclude  
21 with the entry of an order that will affect the Bankruptcy Court’s control over the  
22 property of the estate, ... If and when the Board’s proceedings culminate in a final  
23 order, and if and when judicial proceedings are commenced to enforce such an  
24 order, then it may well be proper for the Bankruptcy Court to exercise its concurrent  
jurisdiction under 28 U.S.C. § 1334(b). We are not persuaded, however, that the  
automatic stay provisions of the Bankruptcy Code have any application to ongoing,  
nonfinal administrative proceedings.”

25 But here DHCS has already taken actions that result in effectively enforcing a judgment by  
26 suspending payments – an action that “will affect the Bankruptcy Court’s control over property of  
27 the estate.” Thus, as the Supreme Court recognized, it is entirely proper for this Court to exercise its  
28 jurisdiction and apply the automatic stay. Moreover, here the Debtor does not seek “a broad reading”  
of § 362(b)(4), but rather merely the application of well settled precedent applying the pecuniary  
purpose or public interest tests to DHCS’s conduct.

1 Here, it is clear that DHCS is only seeking to protect its pecuniary interest, by  
 2 suspending payments, and the proposed payment suspension for healthcare services  
 3 based on prepetition allegations is subject to the automatic stay and not exempt under  
 4 § 362(b)(4). Blatantly ignoring the case law cited above spanning 30 years, DHCS  
 5 stretches the police and regulatory power to a breaking point by incorrectly arguing  
 6 that the proposed payment suspension satisfies the police and regulatory exception to  
 7 the automatic stay. Opp., at 14-17. DHCS is simply wrong. As set forth above, if it  
 8 was truly seeking to protect the public safety and welfare from the Debtor, it would  
 9 have directly moved to stop the Debtor from providing medical care — but it did not.  
 10 To the contrary, it makes clear in its opposition, that the Debtor may continue  
 11 providing medical care even to Medi-Cal patients – it just cannot get paid for that  
 12 care.<sup>4</sup>

13 The Court should reject DHCS’s arguments for the following reasons:

14 **First**, as set forth above, the suspension by a government entity of payment for  
 15 healthcare services based on prepetition allegations, such as raised by DHCS here, are  
 16 subject to the automatic stay and not exempt under either test pursuant to § 362(b)(4).  
 17 *True Health Diagnostics LLC v. Alex M. Azar, et al. (In re THG Holdings LLC)*, 604  
 18 B.R. 154, 161 (Bankr. D. Del. 2019) (the court held that the Defendants’ withholding  
 19 of post-petition Medicare reimbursement payments is a violation of the automatic stay  
 20 as it does not fall within the police power exception); *In re Medicar Ambulance Co.*,  
 21 166 B.R. at 928 (fiscal intermediary ordered to discontinue its suspension of Medicare  
 22 payments and to turn over to the debtor all amounts placed in the suspense account).  
 23 Courts also have held that the suspension of payments that a debtor would otherwise  
 24

25 <sup>4</sup> DHCS also cites to *In re Charter First Mortgage, Inc.*, 42 B.R. 380, 382 (Bankr.D.Or. 1984), but  
 26 that case doesn’t support their proposition; it held “[I]t is clear to this court that in applying the  
 27 pecuniary purpose test, it must look to what specific acts the government wishes to carry out and  
 28 determine if such execution would result in an economic advantage to the government or its citizens  
 over third parties in relation to the debtor's estate.” Of course if DHCS suspends all payments it will  
 have an economic advantage over other creditors.

1 be entitled to receive from a government agency is a violation of the automatic stay  
2 in a number of contexts. *See, e.g., id.* (noting that the “suspension of payments by  
3 HHS is precisely the type of preferential treatment the automatic stay is intended to  
4 prevent”); *see also Small Business Admin. v. Rinehart*, 887 F.2d 165, 168 (8th Cir.  
5 1989) (finding SBA hold on debtor’s funds violated the stay even though the funds  
6 were being placed in a suspense account and not actually being applied to  
7 indebtedness); *In re Tidewater Mem’l Hosp., Inc.*, 106 B.R. 876 (Bankr. E.D. Va.  
8 1989) (finding the government violated the automatic stay based on withholding of  
9 Medicare program payments thereby preventing the debtor hospital from having  
10 opportunity for rehabilitation and reorganization).

11 DHCS fails to address *In re Medicar* at all, and fails to distinguish *In re THG*  
12 *Holdings LLC* by ignoring the Delaware bankruptcy court’s analysis of the police and  
13 regulatory exception to the automatic stay. The application of these cases leads to the  
14 inescapable conclusion that the proposed payment suspension is not exempted from  
15 the stay.

16 **Second**, DHCS misconstrues the “pecuniary purpose” test. Although DHCS  
17 correctly states that “[t]he purpose of the pecuniary purpose test is to prevent a  
18 governmental unit obtaining an advantage over creditors or potential creditors in the  
19 bankruptcy proceeding,” *Opp.* at 16 (quoting *City and County of San Francisco v. PG*  
20 *& E Corp.*, 433 F.3d at 1124), DHCS argues that, because it initially sought to impose  
21 the total suspension prepetition, it did not mean to obtain an advantage over creditors  
22 of the Borrego estate. DHCS, however, mis-reads the Ninth Circuit holding which  
23 only indicated the primary purpose of the pecuniary purpose test is to protect creditors  
24 from obtaining an advantage over other creditors. *PG & E Corp.*, 433 F.3d at 1125  
25 (“If the primary purpose of the suit is to effectuate public policy, then the exception  
26 to the automatic stay applies. However, [a] suit does not satisfy the public purpose  
27 test if it is brought primarily to advantage discrete and identifiable individuals or  
28 entities rather than some broader segment of the public.”) (internal quotations

1 omitted); *In re Medicar Ambulance Co., Inc.*, 166 B.R. 918, 926 (Bankr. N.D. Cal.  
2 1994); *see also In re First All. Mortg. Co.*, 263 B.R. 99, 109 (B.A.P. 9th Cir. 2001)  
3 (“Traditionally, courts have looked at what effect the action will have on the  
4 bankruptcy estate, and the supremacy of federal laws.”). In fact, as set forth above,  
5 Ninth Circuit precedent requires statutory exceptions to the automatic stay, like the  
6 police and regulatory exception, to be interpreted narrowly to ensure “that all creditors  
7 are treated fairly and equally.” *In re Glasply Marine Indus., Inc.*, 971 F.2d 391, 395  
8 (9th Cir. 1992). Based on the foregoing, allowing DHCS to impose a total suspension  
9 on payments to the Debtor would inevitably provide DHCS an advantage over other  
10 creditors, who would hope to obtain a distribution from the estate but would be  
11 foreclosed from any distribution because DHCS would cause the Debtor to shut down.

12 Additionally, the Ninth Circuit has repeatedly held that under the pecuniary  
13 purpose test, the court must determine “whether the government action relates  
14 primarily to the protection of the government’s pecuniary interest in the debtor’s  
15 property or to matters of public safety and welfare.” *In re Dingley*, 852 F.3d 1143,  
16 1146 (9th Cir. 2017) (quoting *In re Universal Life Church*, 128 F.3d 1294, 1297 (9th  
17 Cir. 1997)); *In re First All. Mortg. Co.*, 263 B.R. at 107. Here, as set forth above, it is  
18 clear that DHCS is only seeking to protect its pecuniary interest by suspending  
19 payments; if DHCS was truly seeking to protect the public safety and welfare from  
20 the Debtor, it would have directly moved to stop the Debtor from providing medical  
21 care — but it did not. *See Medicar*, 166 B.R. at 927 (“However, inasmuch as the  
22 suspension [of Medicare payments] is an attempt to enforce a monetary claim, it  
23 exceeds the scope of the police power exception[. . .]”). Instead, DHCS has made clear  
24 that the Debtor may continue providing medical care to Medi-Cal patients. Despite  
25 the foregoing history evidenced in the record, DHCS now changes its narrative in an  
26 attempt to shoehorn its acts into § 362(b)(4).

27 In fact, the very regulation on which DHCS relies makes clear that a *suspension*  
28 of payments is, in and of itself, recognized as a remedy designed to address a

1 *pecuniary* interest rather than a public health interest. More specifically, 42 C.F.R.  
2 § 455.23(a) directs a state Medicaid agency (here DHCS) to “suspend all Medicaid  
3 *payments* to a provider after the agency determines there is a *credible allegation of*  
4 *fraud* for which an investigation is pending... unless the agency has good cause to not  
5 suspend payments or to suspend payment only in part” (emphasis added). Thus the  
6 regulatory regime developed by the Centers for Medicare and Medicaid Services  
7 (“CMS”) requires suspension of *payments* – not debarment from the program – upon  
8 a credible allegation of fraud. In other words, CMS is directing DHCS to protect the  
9 “public fisc” if and when a provider seeks *payment* on a fraudulent basis.

10 That suspension under 42 C.F.R. § 455.23 fulfills a pecuniary purpose rather  
11 than some other public policy is also clear from the standards CMS authorizes DHCS  
12 to use when determining whether there is good cause not to suspend payments (in  
13 whole or in part). Under the same regulation, DHCS may consider, among other  
14 things, whether “[o]ther available remedies implemented by the State more  
15 effectively or quickly *protect Medicaid funds.*” 42 C.F.R. § 455.23(e)(2) (emphasis  
16 added). Thus the regulation makes clear that it is appropriate to permit a provider  
17 accused of a credible allegation of fraud continue to deliver services and receive  
18 Medicaid payments—if there are other ways to “protect Medicaid funds.” If the  
19 primary concern was some other public policy objective, then CMS would not permit  
20 a provider to continue to receive Medicaid payments.

21 Moreover, DHCS’s reliance on *In re Thomassen* is misplaced. *In re Thomassen*,  
22 15 B.R. 907, 908 (B.A.P. 9th Cir. 1981). In *Thomassen*, a doctor-physician had license  
23 revocation proceedings instituted against him by the California Board of Medical  
24 Quality Assurance for malpractice, professional incompetence, and “dishonesty in  
25 financial dealings.” The court held that the proceedings were exempt from the  
26 automatic stay, because the state had an interest in punishing such misconduct and in  
27 preventing future acts of misconduct. That is unlike here, where DHCS is not seeking  
28 to stop the Debtor from providing care, even to Medi-Cal patients, but rather only

1 seeking to stop paying for that care. This is far different from the remedy being sought  
2 in *Thomassen*, where the revocation of a doctor’s medical license for medical  
3 malpractice and professional incompetence protected the public. Similar reasoning  
4 applies to the cases cited by DHCS: (i) *In re Berg*, 198 B.R. 557, 563 (B.A.P. 9th Cir.  
5 1996), *aff’d*, 230 F.3d 1165 (9th Cir. 2000) concerning a debtor-attorney that faced  
6 sanctions *payable directly to a third party* for misconduct (i.e., in *In re Berg* there was  
7 no pecuniary interest for the government to seek because it was not a payee of the  
8 funds); and (ii) *In re Poule*, 91 B.R. 83 (B.A.P. 9th Cir. 1988), concerning protecting  
9 the public against the “consequences of incompetent workmanship and deception.”

10 **Third**, DHCS does not and cannot demonstrate that the payment suspension is  
11 an action to effectuate public policy under the public purpose test. As held by the  
12 Ninth Circuit, under the public purpose test, the court determines whether the  
13 government seeks to effectuate public policy or to adjudicate private rights. *PG & E*  
14 *Corp.*, 433 F.3d at 1125; *In re Yun*, 476 B.R. 243, 253 (B.A.P. 9th Cir. 2012) (noting  
15 that the public purpose pecuniary interest tests “are both factual determinations to be  
16 made based on the presentation of evidence.”). A suit does not satisfy the public  
17 purpose test if it is brought primarily to advantage discrete and identifiable individuals  
18 or entities rather than some broader segment of the public.” *Id.*

19 Here, DHCS seeks to suspend payments to the Debtor to advantage itself, a  
20 clearly identifiable entity, rather than some broader segment of the public. To the  
21 contrary, its efforts disadvantage a broader segment of the public by causing this  
22 important health care provider to cease operations. As such, any action by DHCS to  
23 suspend payments to the Debtor will not further public policy, but will hurt the  
24 individuals in need of the Debtor’s services.

25 **Fourth**, DHCS’s arguments that funds owed by DHCS to the Debtor for the  
26 provision of medical services are not property of the estate run afoul of § 541 of the  
27 Bankruptcy Code. DHCS ignores that property of the estate is broadly defined in  
28 § 541 of the Bankruptcy Code to include various forms of property “wherever located

1 and by whomever held [.]” 11 U.S.C. § 541(a). Among the forms of property included  
 2 in the Debtor’s estate are “all legal or equitable interests of the debtor in property as  
 3 of the commencement of the case.” 11 U.S.C. § 541(a)(1). As the Debtor pointed out  
 4 in the Motion, even “the mere opportunity to receive an economic benefit in the future  
 5 is property with value under the Bankruptcy Code.” *In re Fruehauf Trailer Corp.*, 444  
 6 F.3d 203, 211 (3d Cir.2006) (*quoting Segal v. Rochelle*, 382 U.S. 375, 379, 86 S.Ct.  
 7 511, 15 L.Ed.2d 428 (1966)). Courts have consistently held that a debtor’s account  
 8 receivables, which is what the withheld funds represent, are property of a bankruptcy  
 9 estate. *See, e.g., In re Hollister Constr. Services, LLC*, 617 B.R. 45, 51 (Bankr. D.N.J.  
 10 2020) (“[A]ccounts receivable become[ ] property of the bankruptcy estate ...[so] a  
 11 construction lien filed post-petition constitutes an act against property of the estate  
 12 and is violative of the automatic stay.” (citations omitted)); *In re E.D. Wilkins Grain*  
 13 *Co.*, 235 B.R. 647, 649 (Bankr. E.D. Cal. 1999) (“[A]ccounts receivable... are part of  
 14 a bankruptcy estate [and] [i]f a creditor wishes to enforce a claim or lien against  
 15 property of the estate, it must first obtain relief from the automatic stay.”); *In re*  
 16 *Express Am., Inc.*, 132 B.R. 535, 539 (Bankr. W.D. Pa. 1991) (“Any action taken by  
 17 defendant with regard to these accounts receivable in an attempt to collect on a  
 18 prepetition claim against debtor is in violation of § 362(a)(6), whether or not they are  
 19 property of debtor or its bankruptcy estate.”). Consistent with these decisions and the  
 20 broad scope of what is property of the estate, in *THG Holdings* the court found  
 21 Medicare reimbursements that were being withheld to be property of the estate. 604  
 22 B.R. at 160.

23         Given that there is no factual dispute over the fact that the Debtor (a) will  
 24 continue to provide medical services which DHCS will refuse to pay for, and (b) has  
 25 provided in-house dental services (before and after the pre-petition suspension) for  
 26 which it would ordinarily be entitled to payment, DHCS has failed to advance any  
 27 credible argument that funds it has withheld are *not* property of the estate. All DHCS  
 28 has asserted is that payment to the Debtor is suspended. As a result, unless DHCS can

1 articulate a reason why the Debtor has no interest in payments that are due, DHCS is  
2 *required* to “deliver to [the Debtor], and account for, such property or the value of  
3 such property[.]” 11 U.S.C. § 542(a).<sup>5</sup>

4 Lastly, to the extent that DHCS is merely seeking to maintain the status quo—  
5 a position that is difficult to reconcile with the facts—the Debtor will amend its  
6 complaint to add a claim for turnover under § 542 of the Bankruptcy Code.

7 **DHCS IGNORES NINTH CIRCUIT PRECEDENT AND**  
8 **INCORRECTLY ARGUES THAT EXHAUSTION OF STATE**  
9 **REMEDIES IS REQUIRED**

10 DHCS blatantly ignores the Ninth Circuit precedent cited in the Motion that  
11 demonstrates the Debtor was not required to exhaust administrative remedies. In an  
12 effort to avoid the result of that precedent, DHCS ignores that the requirement to  
13 exhaust remedies is subject to exceptions, including where the administrative remedy  
14 (i) would cause undue prejudice, (ii) is inadequate, and (iii) is futile, idle or useless.  
15 *See* Motion, at 40, showing both circumstances apply here, in accordance with *SEC*  
16 *v. G.C. George Sec., Inc.*, 637 F.2d 685, 688 n. 4 (9th Cir. 1981); *see also McCarthy*  
17 *v. Madigan*, 503 U.S. 140, 146 (1992) (describing the circumstances in which the  
18 interest of the individual weigh against a requirement of administrative exhaustion).  
19 DHCS also relies solely on the District Court’s decision in *California ex rel. v.*  
20 *Villalobos*, 453 B.R. 404 (D. Nev. 2011) (“*Villalobos*”), which is inapposite.

21 The Court should reject DHCS’s arguments for at least three reasons.  
22

23 <sup>5</sup> The Supreme Court decision in *City of Chicago v. Fulton*, 141 S.Ct. 585 (2021), does not require  
24 a different result. Although the Court held that the mere retention of property by a creditor does not,  
25 in and of itself, violate § 362(a)(3)’s prohibition on exercising control over property of the estate,  
26 the Court recognized that there are instances where an omission or failure to act could, in fact, violate  
27 the automatic stay. Moreover, the Court emphasized that § 362(a)(3) was enacted to prevent a party  
28 such as DHCS from changing “the status quo with respect to intangible property” through retention  
and exercise of control over estate assets. 141 S.Ct. 585, at 590, 592. Thus, to the extent that DHCS  
is exercising control over funds that the Debtor is entitled to in an effort to change the status quo  
and attempting to collect on an allegedly fraudulent billing claim, then this alters the status quo in  
significant and material ways in violation of § 362(a)(3).

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1 First, the Ninth Circuit has held that if there is a bankruptcy law based claim,  
2 the bankruptcy court has jurisdiction and the Debtor does not need to exhaust  
3 administrative remedies, even where there are statutes requiring exhaustion given the  
4 application of the automatic stay. *See* Motion, at 48, citing *Do Sung Uhm v. Humana,*  
5 *Inc.*, 620 F.3d 1134, 1141 fn. 11 (9th Cir. 2010) (Noting that exhaustion of  
6 administrative remedies not required in bankruptcy cases because of the “broad  
7 jurisdictional grant over all matters conceivable having an effect on the bankruptcy  
8 estate.”); *Sullivan v. Town & Country Home Nursing Servs., Inc. (In re Town &*  
9 *Country Home Nursing Servs., Inc.)*, 963 F.2d 1146, 1154 (9th Cir. 1991) (“The  
10 BAP... found ‘the better reasoned position’ to be that ‘where there is an independent  
11 basis for bankruptcy court jurisdiction, exhaustion of administrative remedies  
12 pursuant to other jurisdictional statutes is not required.’ ...We agree.”). It is telling  
13 that DHCS ignores these Ninth Circuit cases.

14 Second, with regard to appeals from DHCS’s assertion that the suspension is  
15 based on violations of the Settlement Agreement, the plain language of the Settlement  
16 Agreement only permits the Debtor to challenge the DHCS action pursuant to Welfare  
17 and Institutions Code §§ 14043.65 and 14123.05. *See* Busby Decl., Exh. B, Stipulated  
18 Agreement, ¶ 9(d) (iii) (“In the event that DHCS determines that Borrego has failed  
19 to perform any of its obligations under this Agreement and further modifies the  
20 payment suspension, the Debtor shall be permitted to challenge DHCS’s action  
21 pursuant to Welfare and Institutions Code sections 14043.65 and 14123.05.”). The  
22 former section provides only the right to ask the director of DHCS to assess the  
23 credibility of the allegation supporting the payment suspension. It neither includes a  
24 formal hearing nor an opportunity to challenge the payment suspension on the merits.  
25 Most importantly, it does not stop the payment suspension, which goes into effect

26  
27  
28

1 notwithstanding the appeal.<sup>6</sup> Moreover, any administrative appeal may take up to 150  
2 days, during which time the suspension will result in the Debtor being forced to  
3 operate without reimbursement, an untenable situation. The latter section does  
4 nothing more than allow a “meet and confer” process, which the Debtor already  
5 attempted without success.<sup>7</sup>

6 Thus, DHCS’s assertion that the Debtor should have used the applicable  
7 administrative remedies prior to this Court taking jurisdiction is without merit, as  
8 those remedies are: (1) unduly prejudicial to the Debtor (in that the suspension would  
9 result in irreparable financial harm); (2) inadequate (in that the suspension goes into  
10 effect nonetheless); and (3) futile in that it would be an appeal to the same party that  
11 has now imposed the total suspension, or merely a “meet and confer” which has  
12 already proved futile. *See McCarthy v. Madigan*, 503 U.S. at 146.

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13  
14  
15 <sup>6</sup> Welfare and Institutions Code § 14043.65 provides in pertinent part: “Notwithstanding any other  
16 law, ...any provider ...who has had payments suspended, ... may appeal this action by submitting  
17 a written appeal, including any supporting evidence, to the director or the director’s designee. If the  
18 appeal is of a suspension of payment pursuant to Section 14107.11, the appeal to the director or the  
19 director’s designee shall be limited to the credibility of the allegation supporting the payment  
20 suspension, as described in subdivision (d) of Section 14107.11, and shall not encompass  
21 investigation or adjudication of the allegation. The appeal procedure shall not include a formal  
22 administrative hearing under the Administrative Procedure Act and shall not result in reactivation  
23 of any deactivated provider numbers during appeal. An applicant, provider, or billing agent that files  
24 an appeal pursuant to this section shall submit the written appeal along with all pertinent documents  
and all other relevant evidence to the director or to the director’s designee within 60 days of the date  
of notification of the department’s action. The director or the director’s designee shall review all of  
the relevant materials submitted and shall issue a decision within 90 days of the receipt of the appeal.  
The decision may provide that the action taken should be upheld, continued, or reversed, in whole  
or in part. The decision of the director or the director’s designee shall be final. Any further appeal  
shall be required to be filed in accordance with Section 1085 of the Code of Civil Procedure.”

25 <sup>7</sup> Welfare and Institutions Code § 14123.05 provides in pertinent part: “The department shall  
26 develop ... a process that enables a provider to meet and confer with the appropriate department  
27 officials after the issuance of a letter notifying the provider of a payment suspension, pursuant to  
28 Section 14107.11, or a temporary suspension, pursuant to subdivision (a) of Section 14043.36, for  
the purpose of presenting and discussing information and evidence that may impact the department’s  
decision to modify or terminate the sanction.”

1 Third, although DHCS cited *California ex rel. v. Villalobos*, 453 B.R. 404, 410  
2 (“*Villalobos*”) (D. Nev. 2011) for the proposition that the Debtor is required to exhaust  
3 its administrative remedies before seeking relief before this Court (Opp. at 15), the  
4 district court never mentions exhaustion of administrative remedies in its opinion.  
5 Further, the *Villalobos* opinion deals with a situation nothing like the situation before  
6 this Court – in *Villalobos* there was a pending action by the State in state court related  
7 to undisclosed gifts and gratuities to CalPERs decisions makers, among other  
8 allegations. The State, unlike here, moved for a determination that its lawsuit was  
9 exempt from the stay pursuant to § 362(b)(4). Here, the State has brought no action  
10 in State court against the Debtor, nor did it see fit to ask this Court to rule in advance  
11 of its actions as to whether it would violate the automatic stay.

12 Moreover, DHCS’s cite to *Villalobos* case is further puzzling because the court  
13 in *Villalobos* relies extensively on the 9th Circuit’s decision in *City & County of San*  
14 *Francisco v. PG & E Corp.*, 433 F.3d 1115 (9th Cir.2006) (“PG & E” ), wherein the  
15 Ninth Circuit expressly held that “the phrase ‘police or regulatory power’ is generally  
16 construed to ‘refer to the enforcement of state laws affecting health, welfare, morals,  
17 and safety, but not regulatory laws that directly conflict with the control of the res or  
18 property by the bankruptcy court.” 433 F.3d at 1123 (emphasis added). Likewise, in  
19 *In re RGV Smiles by Rocky L. Salinas D.D.S. P.A.*, 626 B.R. 278, 284 (Bankr. S.D.  
20 Tex. 2021) cited by DHCS, the court only granted the state of Texas leave to proceed  
21 with a state court action to prosecute and liquidate claims, but the court ordered that  
22 “the State of Texas is precluded from taking any action to collect any judgment  
23 entered in the State Court Action against [the debtors] outside of the above-styled and  
24 numbered chapter 11 bankruptcy case, unless such chapter 11 case is closed or  
25 dismissed.” *Id.* at 291 (emphasis added)

26 Of course, DHCS’s acts here do “directly conflict with control of the res and  
27 property of the estate by this Court,” and DHCS is moving to collect, not to establish  
28 liability or liquidate a claim. DHCS ignores that the district court in *Villalobos*

1 addressed a situation where the government sought only the entry of an order for  
 2 injunctive relief, civil penalties and perhaps restitution, *i.e.*, a money judgment against  
 3 debtors by which it would simply fix the amount of the government’s unsecured claim  
 4 against the debtors; it would not have converted the government into a secured  
 5 creditor, forced payment of the prepetition debt or otherwise give the government a  
 6 pecuniary advantage over other creditors of the debtors’ estate. That is not what  
 7 DHCS wants to do here – here, DHCS seeks to exercise control over the stream of  
 8 payments otherwise owed to the Debtor, causing it to cease operations. Thus, DHCS’s  
 9 argument that this Court must defer exercising its exclusive jurisdiction over property  
 10 of the estate should be rejected, as it ignores binding Ninth Circuit precedent and the  
 11 Bankruptcy Code, the facts of this Case, and relies, exclusively on a district court  
 12 opinion which says nothing about exhaustion of administrative remedies.

13 **C. DHCS IS IMPERMISSIBLY ATTEMPTING TO TERMINATE**  
 14 **THE DEBTOR’S CONTRACTS WITH MCPs**

15 DHCS’s brief states that it “has not instructed the potentially impacted MCPs  
 16 to terminate contracts with Borrego.” Opp. at 26:9-11. This statement is misleading,  
 17 at best. First, DHCS’s own brief acknowledges that Blue Shield planned to terminate  
 18 its contract with Debtor, but disclaims that DHCS had anything to do with that  
 19 decisions. Apparently, according to DHCS, the timing was merely coincidental.  
 20 Second, DHCS itself admitted that it was foreseeable that its actions would cause the  
 21 MCPs to terminate their contracts with Debtor. In its statement to the media, DHCS  
 22 said, “DHCS’s priority is to ensure the health and well-being of affected Medi-Cal  
 23 beneficiaries. This includes working to ensure that if Medi-Cal managed care plans  
 24 (MCPs) terminate their contracts with Borrego, and Borrego ceases operations, there  
 25 will be a safe transition for all beneficiaries receiving Medi-Cal services through  
 26 Borrego” (emphasis added). DHCS’s actions do not occur in a vacuum, and DHCS’s  
 27 efforts to distance themselves from the natural and knowing consequences of its  
 28 actions are without merit.

**D. ALTERNATIVELY, THE COURT SHOULD ISSUE A TEMPORARY RESTRAINING ORDER BECAUSE THE DEBTOR, ITS ESTATE AND PATIENTS WILL SUFFER IMMEDIATE AND IRREPARABLE INJURY IF THE SUSPENSION IS ENFORCED**

Alternatively, the Debtors request the entry of order restraining and enjoining DHCS from causing immediate and irreparable harm to the Debtor, its estate, and thousands of patients by suspending all Medi-Cal payments and taking other related acts which will, inevitably, cause the Debtor to close its clinics and cease providing essential medical services to low income and rural patients in Southern California. In support of the TRO and the claims in the Complaint, the Debtors are entitled to the entry of a TRO both under (i) § 105(a) and (ii) because the Debtors satisfy the standards for a TRO. *See* Motion, at 30-48. In support of its argument, the Debtors state as follow:

***1. DHCS Is Not Likely To Preval On The Merits***

***a. The Payment Suspension Is Not Exempted Under § 363(b)(4).***

DHCS first argues against the imposition of a temporary restraining order based on its incorrect argument that its conduct is protected under § 362(b)(4) and that it is not attempting to recoup against the Debtor. The Debtor will not restate all of the arguments set forth above, but will merely summarize the following three points below:

- The payment suspension does **not** meet the pecuniary purpose test. As noted above, in the Ninth Circuit acts designed “primarily to advantage discrete and identifiable individuals or entities rather than some broader segment of the public” are not protected by § 362(b)(4). *PG & E Corp.*, 433 F.3d at 1125. In this instance, not only does DHCS’s conduct make clear that it is attempting to place its financial interests ahead of other creditors, but the very purpose of the regulations on which it relies are protection of public funds—not the protection of health, welfare, or safety of patients. This is clear from the fact that payments to the Debtor have been suspended, not participation in Medi-Cal, and the Debtor is fully able to continue to provide health care services. Moreover, the regulatory framework under which DHCS is operating permits the agency to lift the suspension if, among other things, “[o]ther available remedies implemented by the State more effectively or quickly *protect Medicaid funds.*” 42 C.F.R. § 455.23(e)(2) (emphasis added). As this makes clear, the regulatory issue in question is whether *payments* should be suspended or not based on the need to *protect Medicaid funds*. The suspension is not about safe delivery of health care. As

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1 a result, there is no credible argument that DHCS is doing anything other  
 2 than protecting its financial interest and, accordingly, its actions are not  
 protected by § 362(b)(4).

- 3 • DHCS’s assertion that “an alleged absence of ongoing fraud is not a basis  
 4 to bar the police and regulatory power exemption to the automatic stay”  
 5 makes no sense at all. Opp. at 26. Again, the regulations permit DHCS to  
 6 lift a suspension to the Debtor for “good cause” if there are other measures  
 7 to “protect Medicaid funds[.]” 42 C.F.R. § 455.23(e)(2). This makes clear  
 8 that the federal government is directing DHCS to protect loss of funds from  
 9 an ongoing fraudulent scheme by suspending payments—only if a  
 suspension continues to be needed to achieve that goal. To stretch the  
 federal government’s directive in § 455.23 to apply to any fraud whenever  
 and wherever it occurred because there might be collateral proceedings that  
 have not concluded gives DHCS limitless power. Courts like *THG Holdings*  
 implicitly reject this view by holding that § 362(b)(4) does not apply when  
 the fraudulent conduct has stopped pre-petition.

10 ***b. DHCS Has Violated Debtor’s Liberty Interest, Entitling Debtor***  
 11 ***to Due Process Protections***

12 DHCS spends six lines in its Opposition to conclude, without much in the way  
 13 of argument, no legal citation, and no evidence whatsoever, that it did not violate  
 14 Debtor’s liberty interest when it went out of its way to publicize Debtor’s suspension.  
 15 DHCS’s brief claims that it “merely provided statements in response to inquiries from  
 16 the media...” Opp. at 28:24-25. The characterization is misleading and tries to  
 17 minimize DHCS’s key role.

18 DHCS made a media statement communicating that (1) Debtor was suspended,  
 19 and (2) the reasons for suspension included a credible allegation of fraud and general  
 20 allegations of poor quality care. First, the allegations were designed to be misleading.  
 21 As is clear from the briefing, DHCS has no new fraud allegations against Debtor. But  
 22 DHCS’s media statement and the suspension notice made it seem that DHCS asserted  
 23 some sort of ongoing fraud issues. As Debtor has explained to the Court, this is all  
 24 part of a misleading message designed to intimidate plans and trigger terminations  
 25 and reassignment of lives.

26 Moreover, the media statement highly disparaged Borrego’s quality of care  
 27 without any specifics for the plans to consider. Such statements are highly irregular,  
 28 because the only statutory authority DHCS has for a suspension is a credible

1 allegation of fraud. The message again served as a subtle message to instruct plans  
2 that they should take action.

3 All of these actions were done in a calculating and irregular way. DHCS  
4 produced its confidential notice of payment suspension, but on the same day under  
5 another author it sent a letter with the exact same allegations that was a public record  
6 and could be released. This public version of the letter was sent with a statement as  
7 reported by the San Diego Union Tribune, DHCS told the media that Debtor “failed  
8 to meet its obligations under a settlement reached early last year.” Moreover, DHCS  
9 made it clear to the media that Debtor would be forced to “cease [...] operations” after  
10 there was a “transition for all beneficiaries receiving Medi-Cal Services through  
11 Borrego.” Declaration of Rose MacIsaac in support of Motion, at ¶ 28.

12 DHCS’s statement clearly damaged Debtor’s reputation, which—pursuant to  
13 Ninth Circuit precedent—means that a liberty interest is invoked. *See, e.g., Guzman*  
14 *v. Shewry*, 552 F.3d 941, 955 (9th Cir. 2009). The liberty interest is even greater than  
15 what was at issue in the *Guzman* case. In *Guzman*, the provider was facing an  
16 unreported temporary suspension, but brought an action to challenge it. Rather than  
17 deal with these legitimate concerns, DHCS does not address the case law at all. The  
18 DHCS brief does not even mention the *Guzman* case, much less make any attempt to  
19 distinguish it, even though it was raised in the Complaint and the underlying motion.  
20 The complete lack of argument is a loud concession that DHCS departed from its  
21 usual practice and did so because of its motivation to incentivize plans to take action.

22  
23 ***c. The Debtor Cannot Fulfill Its Mission as an FQHC on  
Suspension***

24 DHCS’s assertion that Debtor does not need to participate in Medi-Cal to fulfill  
25 its mission as an FQHC is defeated by its own citation to the requirement for an FQHC  
26 to provide primary and preventive health care services to “medically underserved”  
27 populations, including Medicaid patients, without regard to a patient’s ability to pay.  
28 *See Opp.* at 35 (citing 42 USC §§ 254b(k)(3)(G)(iii)); *see also* 42 U.S.C.

1 § 1396d(a)(2)(B); 42 CFR § 51c.102(e)). The Debtor concedes that an FQHC has an  
2 obligation to treat every patient, including Medi-Cal patients, walking through their  
3 doors. But, if under suspension, the Debtor would be unable to fulfil this obligation.

4 While Section 330 of the Public Health Service Act provides primary and  
5 preventive health care services to underserved populations, in addition to receiving  
6 direct grants under Section 330, FQHCs are to be separately reimbursed for Medicaid  
7 services. *See* 42 U.S.C. § 1396a(bb). DHCS cites to the Section 330 grant as a “base  
8 funding grant,” with the implication that the grant funds may permissibly cover  
9 services provided to Medicaid patients. Not so. As indicated by the Congressional  
10 Record establishing FQHCs in the Omnibus Budget Reconciliation Act, Pub. L. No.  
11 101-239, an express legislative purposes in providing a distinct Medicaid  
12 reimbursement methodology for FQHCs was to “ensure that Federal [Public Health  
13 Service] Act grant funds are not used to subsidize health center or program services  
14 to Medicaid beneficiaries.” H.R. Rep. No. 101-247, at 392-93, reprinted in 1989  
15 U.S.C.C.A.N. 2118-19. Moreover, prohibitions against cross-subsidization prevent  
16 FQHCs from relying upon other sources of funding to pay for its Medicaid Services.  
17 Relatedly, under so-called “anti-supplementation” rules, Providers are required to  
18 accept applicable Medicare and Medicaid payments as complete payment for covered  
19 items and services. *See* 42 U.S.C. § 1320a-7b(d).

20 DHCS’s statements are inconsistent. On one hand, it is saying that the Debtor  
21 does not need to participate in Medi-Cal. On the other hand, DHCS acknowledges  
22 that because the Debtor is an FQHC receiving grant funding, it can and must continue  
23 to treat every patient that walks through its doors, which would include Medi-Cal  
24 patients. But, the Debtor simply cannot treat Medi-Cal patients while on suspension  
25 because the Debtor cannot seek reimbursement from Medi-Cal, nor can it rely upon  
26 Section 330 grant funding for the provision of Medi-Cal services. The Debtor simply  
27 cannot survive this, let alone continue to fulfil its mission as an FQHC.

28

1                   **2.     *The Debtor Will Suffer Irreparable Harm from the Proposed***  
 2                   ***Suspension***

3                   DHCS argues that there is no evidence of irreparable harm. Opp., at 31. This  
 4 position is incomprehensible given the undisputed testimony that the Debtor will be  
 5 forced to cease operations if the suspension goes into effect. This position is also  
 6 appalling given the compelling, detailed and unrebutted testimony provided by the  
 7 PCO. The PCO stated, among other things:

- 8                   • *“The Debtor’s 100,000 patients live in these remote areas and lack the*  
 9 *financial, social, or logistic capacity to obtain acute or preventive care from*  
 10 *any providers elsewhere. This is a safety net program that provides for the*  
 11 *economically disadvantaged or those remotely located...”*
- 12                   • *“The Debtor’s patients lack the financial, social, or logistic capacity to*  
 13 *obtain care without the assistance of the Debtor’s FQHC’s ... Without the*  
 14 *Debtor, the only alternative for these patients is the utilization of the*  
 15 *emergency departments of local hospitals. This will overwhelm the various*  
 16 *community hospital emergency departments and severely stress the system,*  
 17 *placing the entire community’s public health at immediate jeopardy ... the*  
 18 *loss of continuity of care will cause increased morbidity and mortality as*  
 19 *established by multiple studies published by The Institute of Medicine.”*
- 20                   • *“DHCS’s total disregard for the patients and the providers is shocking. I*  
 21 *cannot discern why DHCS, no matter what kind of financial facts it believes*  
 22 *exist, has taken actions that are causing health plans to move patients from*  
 23 *an organization that is providing healthcare consistent with the standard of*  
 24 *care and with no reasonable alternatives for the patients [...] The*  
 25 *consequences of a shut down or material drawback of services is*  
 26 *devastating”.*

27 *See, e.g., Docket No. 4 at ¶¶ 10, 19, 25, 28; see also, e.g., Docket No. 20 at ¶¶ 11-12.*  
 28

1 DHCS appears to understand that the PCO declarations are fatal to its  
2 Opposition, and attempts to avoid them at all costs, including by (1) completely  
3 ignoring that evidence in their brief (the terms “PCO,” “ombudsman” or “Rubin” do  
4 not even appear in DHCS’s brief), and (2) asserting meritless evidentiary objections  
5 to the Rubin declarations.

6 DHCS rests its entire argument on the grounds that state and federal law  
7 (including various All Plan Letters or “APL”), and its contracts with MCPs, require  
8 MCPs to provide sufficient services to avoid patient harm. But DHCS fails to even  
9 consider the possibility that—despite the law or contract—sufficient services to  
10 adequately replace the Debtor simply do not exist. Indeed, the PCO’s unrebutted  
11 testimony proves that, despite the law and contracts, the reality is that there is patient  
12 harm actually occurring. Simply citing to the law and contracts does not prove that no  
13 patient harm is occurring, especially given the undisputed evidence to the contrary.

14 DHCS’s proposed solution that, if the MCPs fail to meet the standards set forth  
15 in the law and contracts, it will impose a corrective action plan (“CAP”) is not helpful.  
16 Opp., at 34. DHCS then admits that those MCPs will have “up to six months to correct  
17 all deficiencies...” and may be subject to “sanctions, including civil monetary  
18 sanctions.” Opp., at 35. The Debtor doubts that the Debtor’s beneficiaries that go  
19 without adequate services for “up to six months” will take comfort in the fact that  
20 DHCS may later recover “civil monetary sanctions.”

21 Despite DHCS’s insistence to the contrary, there is simply not an adequate  
22 network of providers to provide services to the Debtor’s 94,000 beneficiaries.  
23 DHCS’s brief states, correctly, “Each year, each MCP is required to certify to DHCS  
24 that it has the network capacity to serve the anticipated membership in the service  
25 area and must provide documentation in support of that certification.” Opp., at 31  
26 (emphasis added). DHCS goes on to describe, in general, how this process works.  
27 Opp., at 31. DHCS ignores, however, the fact that the “anticipated membership” for  
28 each MCP at the point in time when the MCP submitted its certification, which may

1 have been months ago, did not include the 94,000 beneficiaries currently assigned to  
2 Debtor.

3 Despite DHCS’s reliance on the rote recitation of the regulations and guidance  
4 with respect to Medi-Cal providers, the simple fact is that even if there is compliance  
5 with the technical standards, patients will still suffer harm. In fact, are already  
6 suffering harm. And there is an important distinction to be made between within the  
7 technical standards and “no harm”. For instance, the different networks might not  
8 have the same primary care doctors, nurses or specialists, forcing patients to transition  
9 to different medical professionals that they do not know or trust, often during the  
10 middle of a course of treatment. DHCS argues that it is “presumptuous” for the Debtor  
11 to assume that alternative providers will not have the expertise the Debtor has in  
12 serving its particular patient population or to be familiar with the unique needs of  
13 Debtor’s patients. *Opp.*, at 39. Yet, DHCS offers no evidence or argument that its  
14 proposed alternative providers have that expertise and experience.

15 Further, even if alternative providers are available within the time and distance  
16 standards upon which DHCS relies, while this may be technically compliant with the  
17 law and regulation, patient harm may still result. For instance, for rural counties, the  
18 time and distance standard for specialty care is 60 miles or 90 minutes from a  
19 members residence. *See* Cisneros Declaration, Exhibit B. Therefore, instead of seeing  
20 a specialist near a beneficiary’s work or home through the Debtor’s network, the same  
21 beneficiary could be required to travel an hour and a half, each way, and still be within  
22 the “time and distance standard” required by DHCS’s transition plans. Notably, if  
23 within this 90-minute radius, the MCPs are not obligated to provide transportation, a  
24 problem which is exacerbated by the lack of transportation options in these rural areas  
25 and limited resources to devote to travel of these beneficiaries (especially with 2022  
26 gasoline prices).

27 DHCS spends five pages of its brief describing the transition plans that it  
28 requested, and that the MCPs dutifully provided, to evaluate those MCPs’ ability to

1 provide continued access to services. Tellingly, DHCS does not introduce those plans  
2 into evidence, so the Debtor cannot evaluate whether there were any caveats,  
3 qualifications or other questions in those transition plans. But, even based on DHCS's  
4 terse summaries of those transition plans, DHCS's conclusion that no patient harm  
5 will result strains credulity. A discussion regarding the MCPs follows:

6 IEHP (33,900 beneficiaries): Even DHCS's opposition does not assert that no  
7 beneficiary harm will result: "IEHP indicated that it was in discussions with Riverside  
8 University Health System (RUHS) and SAC Health (SACH) to potentially absorb any  
9 impacted members." Opp., at 35:9-11 (emphasis added.) Apparently, IEHP intends to  
10 use mobile clinics "as it looks for space to lease in the area." Opp., at 35:15-21. Of  
11 course, mobile clinics are not the same as brick-and-mortar facilities, in terms of  
12 quality, quantity and scope of services. Finally, IEHP apparently identified a list of  
13 specialists that can see Debtor's patients, but DHCS provides no information  
14 whatsoever about those specialists' location, capacity, availability, etc.

15 Molina Healthcare (8,381 beneficiaries): Here, Molina is apparently relying on  
16 "contingency providers" (whatever that means) which "could be leveraged" to absorb  
17 the Debtor's members. Opp., at 36:7-10. Even DHCS is forced to admit that there will  
18 be a "disruption to services," though they attempt to minimize that disruption. Opp.,  
19 at 36:18-20.

20 Aetna Healthcare (458 beneficiaries): DHCS states that the bulk of these lives  
21 "could be" assigned to a new primary care provider (suspiciously, specialists are not  
22 mentioned by DHCS) within time and distance standards. First, as discussed above,  
23 within the technical minimum standard does not mean there is no harm to the  
24 beneficiaries. Second, DHCS admits that 17 beneficiaries cannot be assigned to  
25 providers within the required time and distance standards. According to DHCS, Aetna  
26 confirmed that it would coordinate transportation for these beneficiaries. However,  
27 DHCS provides absolutely no detail about how such arrangement would be made (or  
28 even if they could be made). In addition, DHCS does not acknowledge that the

1 additional effort and time involved in accessing services outside of time and distance  
2 standards is patient harm.

3 Blue Shield of California Promise (1,522 beneficiaries): Again, DHCS asserts  
4 that the bulk of patients would be transferred to providers within time and distance  
5 standards, but 44 would require individual transportation arrangements.

6 Community Health Group (11,496 beneficiaries): For CHG, DHCS again states  
7 that bulk of the beneficiaries would be able to access care within time and distance  
8 standards. For the remainder, CHG is attempting to get DHCS to approve “alternative  
9 access standard requests.” Debtor is not familiar with this term, but it appears that  
10 those patients will be harmed by the transition and that CHG is attempting to get  
11 DHCS to “pre-approve” that harm.

12 Health Net Community Solutions (777 beneficiaries): According to DHCS, the  
13 bulk of the beneficiaries “could be” reassigned to a new primary care provider within  
14 time or distance standards (again, specialists are notably absent). For a few  
15 individuals, however, no provider is available, so Blue Shield would—according to  
16 DHCS—“contact each member to discuss the transition and PCP options.” Opp., at  
17 38:19-21.

18 United Healthcare (823 beneficiaries): Again, the bulk of beneficiaries would  
19 be transferred to providers within time and distance standards, but at least one would  
20 require individual transportation arrangements.

21 Ultimately, the question of patient harm must not be evaluated based on well-  
22 intentioned, but perhaps impossible plans written on paper, but in the actual,  
23 demonstrable, factual patient harm that had already resulted from DHCS’s actions.  
24 This is evidenced by the testimony of the independent, neutral PCO, and this evidence  
25 is far more compelling than bureaucratic plans and regulations.

### 26 **3. *Balance of Equities and Public Interest***

27 In light of the foregoing, and for the additional reasons set forth in the Motion,  
28 the balance of equities clearly weighs against suspension. On one hand, DHCS has an

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1 interest in thwarting fraud and ensuring patient access to care. Here, any fraud that  
2 occurred was discovered and stopped years ago, and the Debtor’s payments are  
3 already suspended for even in-house dental services. It is beyond dispute that patient  
4 care will be harmed by the Debtor’s suspension, as tens of thousands of patients will  
5 have their access to healthcare reduced, if not eliminated altogether. This is not  
6 hypothetical. As the undisputed evidence presented by the PCO shows, even during  
7 the brief period when DHCS and its MCPs took action following the notice of  
8 suspension, patient care was threatened or denied. Meanwhile DHCS’s only “harm”  
9 is that it will have to continue to pay the Debtor for valid medical services provided  
10 to Medi-Cal beneficiaries. Therefore, DHCS’s and the public’s interests are  
11 maintained—even advanced—if the suspension is stayed. The balance of equities  
12 could not be more clear.

13 **IV. CONCLUSION**

14 WHEREFORE, for all the foregoing reasons and such additional reasons as  
15 may be advanced at or prior to the hearing on this Motion, the Debtor respectfully  
16 requests that this Court enter an order: (i) enforcing the automatic stay to prevent  
17 DHCS, acting by and through its director Michelle Baas, from suspending all Medi-  
18 Cal payments and taking other related acts; or, alternatively; (ii) for the entry of order  
19 restraining and enjoining DHCS from causing immediate and irreparable harm to the  
20 Debtor, its estate, and thousands of patients by suspending all Medi-Cal payments and  
21 taking other related acts; and (iii) granting such other and further relief as is just and  
22 proper under the circumstances.

23  
24 Dated: October 4, 2022

DENTONS US LLP  
SAMUEL R. MAIZEL  
TANIA M. MOYRON

25  
26  
27 /s/ Tania M. Moyron  
28 Proposed Attorneys for the Chapter 11  
Debtor and Debtor In Possession

**DECLARATION OF KENNETH M. SODA**

I, Kenneth M. Soda, hereby state and declare as follows:

1. I am an physician licensed to practice medicine in the State of California.

I received my medical degree from Jefferson Medical College and completed my residency at University of Iowa.

2. I have been a practicing physician since 2001, and am Board Certified in Family Medicine. I have been engaged in physician executive roles since 2015, and have continued seeing patients while in physician executive roles up to and including this year.

3. I currently am the Chief Medical Officer of Borrego Community Health Foundation (“Borrego”). I have been in this position at Borrego since June 27, 2022. My job responsibilities at Borrego include supervision of varied positions within my department, including: clinical quality, patient safety and risk management, clinical nursing, and medical staff office management and services.

4. I am providing this declaration to apprise the Court of certain facts and opinions relevant to clinical quality of care at Borrego, and Borrego’s proposed suspension from the Medi-Cal program by the Department of Health Care Services (“DHCS”).

5. As a practicing physician, I am closely involved in managing clinical quality of care teams and ensuring quality of patient care. Part of my role in managing quality of care concerns is reviewing patient grievances as reported within monitor reports. I have reviewed the most recent monitor report, which shows 584 patient grievances out of a total of 213,000 patient encounters, representing only .27% of all visits.

6. Another factor of quality of care management I am closely involved in is in reviewing timely care and access metrics. Borrego’s metrics regarding next available and second next available are impressive. In the vast majority of cases a next available appointment at Borrego would be the same day. A second available would

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1 typically be days later. The urgent care network is so robust that patients have great  
2 flexibility to take advantage of what works for their schedule.

3 7. Another factor of quality of care that I closely oversee is wait time for  
4 patient referrals. In overseeing patient referrals, I am aware that the number that  
5 DHCS is focused on – referrals that are over 90 days old – represents referrals that  
6 have already been processed by Borrego Health Borrego Health is waiting for a  
7 response from the external specialist and/or the health plans to accept the referral to  
8 send to a specialist. The closing of the referral by the external specialist or the health  
9 plan is out of the control of Borrego and is the responsibility of the external specialist.

10 8. Another factor of quality of care I closely oversee is provider retention.  
11 While at Borrego 58 providers have been lost, 23 of those 58 providers are no longer  
12 with Borrego because they have either transferred to another organization as part of  
13 Borrego transferring certain clinics to other FQHC's (15 in total), or (in 8 cases) are  
14 full-time providers changing to per diem status, contract term of short-term locum  
15 providers, unable to accommodate leave of absences, termed or per diems who are no  
16 longer active.

17 9. Another factor of quality of care I oversee is grievance resolution. At  
18 Borrego, grievance resolution is occurring within the goal of 30 days, with most  
19 resolved within one week. Borrego is also moving toward using grievances and  
20 complaints to drive quality improvement.

21 10. I also oversee various aspects of operations and management at Borrego.  
22 One aspect of operations and management I oversee at Borrego is call abandonment  
23 rates. While abandonment rates are not indicative of a clinical quality issue, Borrego  
24 Health has instituted an action plan regarding these metrics, which has had the impact  
25 of trending the call abandonment rate downwards.

26 11. Prior to DHCS proposing Borrego be suspended from the Medi-Cal  
27 program, DHCS and Borrego engaged in a meet and confer process regarding  
28 Borrego's ongoing compliance efforts.

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1           12. I was closely involved with Borrego meetings and correspondence with  
2 DHCS monitors during the meet and confer process. I have talked to senior leadership,  
3 including Rose MacIsaac, Interim Chief Executive Officer of Borrego, and Dana  
4 Erwin, Chief Compliance Officer, to discuss these issues in detail. They have  
5 informed me regarding the below facts related to the meet and confer process.

6           13. Shortly after the monitor’s appointment, Borrego began questioning the  
7 appropriateness of the monitor’s oversight, especially given the great cost of the  
8 monitor, which was paid solely by Borrego. The cost of the monitor appointed to  
9 Borrego is now more than \$2.6 million. In May 2022, Borrego requested that DHCS  
10 consider removing the monitor, and thereby the extreme financial burden that comes  
11 with the monitor. The parties met and conferred in July 2022, and Borrego followed  
12 up several times to find out DHCS’s response. DHCS sent Borrego a notice of  
13 suspension on August 19, 2022.

14           14. During the meet and confer process, Borrego exchanged materials with  
15 DHCS and also produced documents regarding compliance efforts undertaken. As  
16 part of that process, Rose MacIsaac responded to DHCS questions on quality and  
17 compliance efforts taken at Borrego on July 22, 2022. A copy of that letter is attached  
18 as Attachment A (attachments intentionally omitted). Additionally, as part of that  
19 process, Dana Erwin and Borrego counsel Jordan Kearney received communications  
20 from Wipfli auditors providing additional details regarding the scope and purpose of  
21 the March 2022 Wipfli audit. A copy of these communications is attached as  
22 Attachment B (redacted).

23           15. As follow-up to the documents exchanged between Borrego and DHCS  
24 regarding compliance efforts undertaken, and specifically claim coding and billing  
25 concerns identified within the March 2022 Wipfli audit, Borrego presented the results  
26 of a subsequent 30-claim audit to DHCS on September 16, 2022. This audit found  
27 zero errors in either claim coding or billing within the 30 claims sampled.

28

1 16. DHCS has also required Borrego complete action items within  
2 Corrective Action Plans.

3 17. I was also closely involved with Borrego meetings and correspondence  
4 with DHCS monitors regarding action items contained within Borrego Corrective  
5 Action Plans. I have talked to senior leadership, including Rose MacIsaac, Interim  
6 Chief Executive Officer of Borrego, and Dana Erwin, Chief Compliance Officer, to  
7 discuss these issues in detail. They have informed me regarding the below facts  
8 related to Corrective Action Plans.

9 18. With respect to the action item of supervisors signing off on payroll  
10 records, Borrego has substantially complied with this requirement as compliance is at  
11 94% for supervisors signing time sheets as of September 2022.

12 Executed on this 4th day of October, 2022, at Palm Desert, California.

13 /s/ Kenneth Soda

14 Kenneth Soda, M.D.

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