UNITED STATES BANKRUPTCY COURT DISTRICT OF DELAWARE

In re Chapter 11

PARAGON OFFSHORE PLC, et al., Case No. 16-10386 (CSS)

Debtors, (Jointly Administered)

PARAGON LITIGATION TRUST,

Plaintiff,

vs. Adv. Proc. No. 17-51882 (CSS)

NOBLE CORPORATION PLC, NOBLE CORPORATION HOLDINGS LTD, NOBLE CORPORATION, NOBLE HOLDING INTERNATIONAL (LUXEMBOURG) S.A R.L., NOBLE HOLDING INTERNATIONAL (LUXEMBOURG NHIL) S.A R.L., NOBLE FDR HOLDINGS LIMITED, NOBLE HOLDING INTERNATIONAL LIMITED, NOBLE HOLDING (U.S.) LLC, NOBLE INTERNATIONAL FINANCE COMPANY, MICHAEL A. CAWLEY, JULIE H. EDWARDS, GORDON T. HALL, JON A. MARSHALL, JAMES A. MACLENNAN, MARY P. RICCIARDELLO, JULIE J. ROBERTSON, AND DAVID W. WILLIAMS,

Defendants.

REDACTED PURSUANT TO D.I. 1977

FIRST AMENDED [REDACTED] COMPLAINT

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INTRODUCTION

- 1. In 2014, Noble Corporation jettisoned a fleet of old offshore drilling rigs via a fraudulent corporate "spin-off." Noble isolated the rigs in a group of subsidiaries it called Paragon Offshore, loaded up Paragon with \$1.73 billion in debt, transferred the proceeds to itself, and distributed equity in Paragon to Noble shareholders.
- 2. Paragon's shares dropped nine percent (9%) in their first trading day and plummeted straight down from there. The shares had fallen by eighty-two percent (82%) within six months and were trading for pennies in less than a year. Paragon was in bankruptcy within eighteen months.
- 3. Creditors who had been duped into financing the spin-off were left holding an empty bag, ultimately receiving cents on the dollar in the bankruptcy case. This action is brought on behalf of the Paragon bankruptcy estate, for the benefit of those creditors and their successors, to recover the payments and other transfers Paragon made to Noble and damages resulting from the misconduct of Noble and various individuals who enriched Noble at Paragon's expense.
- 4. The evidence will show that Paragon was insolvent from the outset and worth far less than the debt Noble heaped on it. Noble obtained that financing only by lying to the rating agencies and lenders about Paragon and its future prospects. Noble provided them with financial projections that artificially inflated Paragon's EBITDA and concealed the precipitous decline Noble knew Paragon would suffer in the coming years. Noble also promised the lenders that the two largest existing customers for the Paragon rigs Petrobras and Pemex would continue to contract for Paragon's fleet after the spin-off, claiming that it expected each to "roll over" their rig contracts at current rates for the foreseeable future. This was critical because those two customers were a huge part of Paragon's projected business, alone accounting for more than fifty-five percent

(55%) of Paragon's contract backlog (future revenue under contract) at the time of the spin-off. But Noble knew or should have known that its representations were not true.

- 5. Before the spin-off, Petrobras informed Noble that it intended to terminate its most lucrative contracts early and not renew the rest. Sure enough, after the spin-off Petrobras followed through and either terminated or failed to renew the contracts, leaving Paragon with no rigs working for Petrobras. Noble, however, told the lenders nothing about Petrobras' asserted intent to cancel or not renew the agreements.
- 6. Similarly, before the spin-off, Pemex told government regulators that it no longer would contract for rigs older than fifteen years, which disqualified the entire Paragon fleet from any contract renewals from Pemex. Sure enough, Pemex did not renew its contracts after the spin-off, and ten of the eleven Pemex contracts for Paragon rigs had terminated within thirteen months. Here again, Noble never disclosed Pemex's modern-rig policy to the lenders.
- 7. Noble also misled the lenders about Paragon's aging fleet, which Noble claimed to have an average of ten to fifteen years of remaining useful life. Noble's internal "Master Model," however, projected that nearly sixty-three percent (63%) of the Paragon rigs (27 of 43) would be retired just seven years after the spin-off (by 2020), with virtually the entire fleet out of commission within a decade. Noble's various disclosures say nothing about that critical fact.
- 8. Noble even misled lenders about basic information like Paragon's expected tax rate and the rationale for the spin-off itself. While Noble promised lenders that Paragon's effective rate would range between twenty and thirty percent (20%-30%), it knew that Paragon would incur much greater taxes (40%-52%) in the initial periods after the spin-off. As one stakeholder noted, this deception "end[ed] up destroying a decent amount of value for us." And, contrary to its claim that the purpose of the transaction was to enable Noble to be a "pure play" operator focused

exclusively on new rigs without the drag of the old Paragon assets, Noble cherry picked from the Paragon fleet five old but profitable rigs (those with favorable contracts and good prospects for renewal) and kept them for itself.

- 9. At the same time that it was lying to the market, Noble was misleading Houlihan Lokey, a financial advisor Noble had hired to give a "solvency opinion" in connection with the spin-off. Although Noble's comprehensive Master Model forecast extended beyond 2030 more than sixteen years Noble did not provide that forecast to Houlihan. Instead, Noble stripped out just the first five years of projections and gave them to Houlihan without the context of the entire Master Model.
- 10. This was highly deceptive. The first five years of the Master Model projected relatively stable revenues and cash flow for Paragon. As a result, Houlihan assumed Paragon would continue as a stable going concern for the foreseeable future, and it therefore valued Paragon by discounting those five years of projected cash flow and applying a multiple to Paragon's projected EBITDA in year five (2018) in order to derive a "terminal value" (intended to represent the present value of Paragon's cash flows beyond year five). While appropriate for ongoing businesses, this technique is invalid for declining ones. There is no logical basis for applying a multiplier to a projected near-term financial metric (like EBITDA) where a firm is anticipated to dissolve in the forecasted future.
- 11. Unbeknownst to Houlihan, Noble knew that Paragon would not continue as a going concern. Rather, the portion of the Master Model concealed from Houlihan projected that half of Paragon's fleet would "age out" and disappear by 2020 (just beyond the period of the forecast given to Houlihan), with revenues falling by nearly \$700 million in 2021 and steadily declining thereafter as Paragon's remaining rigs continued to go out of service.

- 12. Further, even the truncated five-year projections Noble gave Houlihan were false and misleading. They included the same artificially-inflated EBITDA figures that Noble had used to mislead the rating agencies and lenders. But Noble further inflated the projections by adding revenues from a rig that did not have a contract at the time of the spin-off and would not work a single day for Paragon. The projections Noble provided to Houlihan also included revenues from three vessels that had been "cold stacked" for years. Despite the fact that those vessels were not anticipated by Noble or market observers to ever work again, the projections somehow contemplated that they would find customers and miraculously begin working in 2015 and 2016 through the remainder of the projection period. That unsupported (and unsupportable) assumption padded the projections with hundreds of millions of dollars of projected revenue that Noble knew Paragon would not realize. The forecast also provided for every existing rig contract to be renewed at dayrates consistent with (or higher than) current contract rates even though Noble knew or should have known that the Petrobras and Pemex contracts would not be renewed at all and that, in any event, a glut of new rigs coming into the market would depress rates for those older rigs that were able to find ongoing work. Finally, the projections that Noble gave to Houlihan provided for a lower tax rate than the rate included in the Master Model (and much lower than the materially higher rates Noble knew Paragon would incur after the spin-off) and entirely omitted hundreds of millions of dollars of known potential tax liabilities in several jurisdictions.
- 13. Ultimately, Noble's lies and deception enabled it to consummate the spin-off and abscond with more than \$1.7 billion in cash proceeds and \$935 million in intercompany receivables and notes that Noble owed to Paragon, leaving in its wake an insolvent firm saddled with aging assets and no realistic prospect of success. The transfers to Noble were actual and constructive fraudulent conveyances, and this action seeks to avoid the transfers and recover those

funds in order to make Paragon's creditors whole and compensate for damages that were the logical and natural consequence of the misconduct of Noble and various of its insiders.

JURISDICTION AND VENUE

- 14. This Court has subject-matter jurisdiction pursuant to 28 U.S.C. §§ 157 and 1334, the *Amended Standing Order of Reference* from the United States District Court for the District of Delaware dated as of February 29, 2012, and Article XI of the Plan (defined below).
- 15. This adversary proceeding is a core proceeding pursuant to 28 U.S.C. § 157(b)(2). Venue is proper in this Court pursuant to 28 U.S.C. § 1409.
- 16. The Court has determined that it may finally adjudicate Counts I through V and will issue proposed findings of fact and conclusions of law with respect to Counts VI through VIII.

 [D.I. 172] Plaintiff consents to the entry of final orders or judgments by the Court.

PARTIES

A. Plaintiff

Trust was created pursuant to the *Fifth Joint Chapter 11 Plan of Paragon Offshore plc and Its Affiliated Debtors* (the "Plan"), proposed by Paragon Offshore plc ("Paragon") and its debtor subsidiaries (collectively, with Paragon, the "Debtors"), and confirmed by order entered on June 7, 2017. Pursuant to the Plan, the Debtors transferred and vested in the Litigation Trust all "Noble Claims," including the causes of action alleged in this Complaint, and all rights and powers of the Debtors' Estates in and to the Noble Claims, and the Debtors distributed interests in the Litigation Trust to specified creditors in partial satisfaction of their claims against the Estates. The Litigation

Unless defined in this Complaint, all capitalized terms have the meaning ascribed to them in the Plan or the Litigation Trust Agreement, dated July 18, 2017, that governs the Litigation Trust (the "<u>Litigation Trust Agreement</u>").

Trust has absolute authority and standing to assert and prosecute the Noble Claims for the benefit of holders of the Litigation Trust Interests. Plan § 5.7; Litigation Trust Agreement § 6.1.

B. Corporate Defendants

- 18. Noble Corporation plc ("Noble") is a public limited company incorporated under the laws of England and Wales. Noble's shares trade on the New York Stock Exchange under the symbol "NE." Noble is a transferee of and/or an entity for whose benefit the Note Payments (defined below) and Paragon International Finance Transfers (defined below) were made. The Court has general and specific personal jurisdiction over Noble due to its extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.
- 19. Noble Corporation Holdings Ltd. ("Noble Holdings Cayman") is a Cayman Islands exempted company limited by shares. Noble Holdings Cayman is a wholly owned subsidiary of Noble and a transferee of and/or entity for whose benefit the Note Payments and Paragon International Finance Transfers were made. The Court has general and specific personal jurisdiction over Noble Holdings Cayman due to its extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.
- 20. Noble Corporation ("Noble Cayman") is a Cayman Islands exempted company limited by shares. Noble Cayman is a wholly owned subsidiary of Noble Holdings Cayman and a transferee of and/or entity for whose benefit the Note Payments and Paragon International Finance Transfers were made. On July 15, 2014, Paragon International Finance Company ("Paragon International Finance"), a debtor in the above-captioned proceeding, transferred to Noble Cayman

- (i) \$798,663,578.00 of intercompany receivables that Noble International Finance Company owed to Paragon International Finance; (ii) \$81,930,778.00 of intercompany receivables that Noble Cayman owed to Paragon International Finance; and (iii) an intercompany note in the amount of \$55,200,411.00 (principal and interest) executed by Noble International Finance Company and held by Paragon International Finance (collectively, the "Paragon International Finance Transfers"). The Paragon International Finance Transfers were part of the consideration Paragon provided to Noble in connection with the Spin-Off (defined below). The Court has general and specific personal jurisdiction over Noble Cayman due to its extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.
- 21. Noble Holding International (Luxembourg) S.à r.l. ("NHIL 1") is a Luxembourg société a responsabilité limitée (a private limited liability company). On or about July 18, 2014, Paragon Offshore Finance Company ("Paragon Finance"), a debtor in the above-captioned proceeding, transferred \$678,702,904.41 to NHIL 1 (the "NHIL 1 Note Payment") in satisfaction of an Intercompany Promissory Note, dated July 15, 2014, in the principal amount of \$678,629,103.49 (the "NHIL 1 Note"), plus \$73,800.92 in unpaid interest. NHIL 1 is a wholly owned subsidiary of Noble Cayman and a transferee of and/or entity for whose benefit the Note Payments were made. The Court has general and specific personal jurisdiction over NHIL 1 due to its extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.
- 22. Noble Holding International (Luxembourg NHIL) S.à r.l. ("NHIL 2") is a Luxembourg société a responsabilité limitée (a private limited liability company). On or about July

- 18, 2014, Paragon Finance transferred \$678,702,904.41 to NHIL 2 (the "NHIL 2 Note Payment") in satisfaction of an Intercompany Promissory Note, dated July 15, 2014, in the principal amount of \$678,629,103.49 (the "NHIL 2 Note" and, together with the NHIL Note 1, the "NHIL Notes"), plus \$73,800.92 in unpaid interest. NHIL 2 is a wholly owned subsidiary of Noble Cayman and a transferee of and/or entity for whose benefit the Note Payments were made. The Court has general and specific personal jurisdiction over NHIL 2 due to its extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.
- 23. Noble FDR Holdings Limited ("FDR") is a Cayman Islands exempted company limited by shares. On or about July 18, 2014, Paragon Finance transferred \$353,330,213.50 to FDR (the "FDR Note Payment" and, together with the NHIL 1 Note Payment and the NHIL 2 Note Payment, the "Note Payments") in satisfaction of an Intercompany Promissory Note, dated July 15, 2014, in the principal amount of \$353,291,793.02 (the "FDR Note" and, together with the NHIL Notes, the "Intercompany Notes"), plus \$38,420.48 in unpaid interest. FDR is a wholly owned subsidiary of Noble Cayman and a transferee of and/or entity for whose benefit the Note Payments was made. The Court has general and specific personal jurisdiction over FDR due to its extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.
- 24. Noble Holding International Limited ("NHIL Cayman") is a Cayman Islands exempted company limited by shares. NHIL Cayman is a wholly owned subsidiary of Noble Cayman and an entity for whose benefit the Note Payments and Paragon International Finance Transfers were made. Specifically, the proceeds from the Note Payments were used to pay down

commercial paper and other debt issued and/or guaranteed by NHIL Cayman. The Court has general and specific personal jurisdiction over NHIL Cayman due to its extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.

- 25. Noble Holding (U.S.) LLC ("Noble Holding U.S.") is a limited liability company duly organized and existing under the laws of the State of Delaware. Noble Holding U.S. is a wholly owned subsidiary of Noble Cayman and, as the successor in interest to Noble Holding (U.S.) Corporation and Noble Drilling Corporation, an entity for whose benefit the Note Payments and Paragon International Finance Transfers were made. Specifically, the proceeds from the Note Payments were used to pay down commercial paper and other debt issued and/or guaranteed by Noble Holding U.S. The Court has general and specific personal jurisdiction over Noble Holding U.S. due to its extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.
- 26. Noble International Finance Company ("Noble International" and, together with Noble, Noble Holdings Cayman, Noble Cayman, NHIL 1, NHIL 2, FDR, NHIL Cayman, and Noble Holding U.S., the "Corporate Defendants") is a Cayman Islands exempted company limited by shares. Noble International is a wholly owned subsidiary of Noble Cayman and an entity for whose benefit the Paragon International Finance Transfers were made. On July 15, 2014, Paragon International Finance transferred to Noble Cayman (i) \$798,663,578.00 of intercompany receivables that Noble International owed to Paragon International Finance; and (ii) an intercompany note in the amount of \$55,200,411.00 (principal and interest) executed by Noble International and held by Paragon International Finance. The Court has general and specific

jurisdiction over Noble International due to its extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.

C. Individual Defendants

- 27. Michael A. Cawley was a member of Noble's Board of Directors from approximately 1985 until 2017. Mr. Cawley is a resident of the United States. The Court has general and specific personal jurisdiction over Mr. Cawley due to his extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.
- 28. Julie H. Edwards is and has been a member of Noble's Board of Directors from approximately 2006 until the present. Ms. Edwards is a resident of the United States. The Court has general and specific personal jurisdiction over Ms. Edwards due to her extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.
- 29. Gordon T. Hall is and has been a member of Noble's Board of Directors from approximately 2009 until the present. Mr. Hall is a resident of the United States. The Court has general and specific personal jurisdiction over Mr. Hall due to his extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.
- 30. Jon A. Marshall is and has been a member of Noble's Board of Directors from approximately 2009 until the present. Mr. Marshall is a resident of the United States. The Court has general and specific personal jurisdiction over Mr. Marshall due to his extensive contacts with

and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.

- 31. James A. MacLennan served as Noble's Chief Financial Officer from January 2012 until February 2016. Mr. MacLennan also was the sole member of Paragon's Board of Directors from Paragon's formation until the middle of July 2014. As an officer of Noble and director of Paragon, Mr. MacLennan was conflicted and therefore breached his fiduciary duties to Paragon when he approved, among other things, (i) proceeding with Noble's plan to transfer ownership of the majority of its standard specification drilling business to Paragon and distribute all of the ordinary shares Paragon issued to shareholders of Noble and (ii) Paragon's entry into the Master Separation Agreement, Tax Sharing Agreement, Transition Services Agreement, Employee Matters Agreement, and Brazil Services Agreement (as defined below). Mr. MacLennan is a resident of the United States. The Court has general and specific personal jurisdiction over Mr. MacLennan due to his extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.
- 32. Mary P. Ricciardello is and has been a member of Noble's Board of Directors from approximately 2003 until the present. Ms. Ricciardello is a resident of the United States. The Court has general and specific personal jurisdiction over Ms. Ricciardello due to her extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.
- 33. Julie J. Robertson was a member of Paragon's Board of Directors from shortly before the Spin-Off until September 2015, and simultaneously served as Noble's Executive Vice President. Because of her dual roles as a director of Paragon and officer of Noble, Ms. Robertson

had a conflict that was never approved by the non-conflicted members of Paragon's Board of Directors. As a result, Ms. Robertson was conflicted and all of the actions she took as a member of the Paragon Board of Directors were in breach of her fiduciary duties. Specifically, as an officer of Noble and director of Paragon, Ms. Robertson was conflicted and therefore breached her fiduciary duties when she approved a dividend policy for Paragon and payment of a subsequent dividend (the "Paragon Dividend") at a time when Paragon was insolvent. Ms. Robertson resigned from the Paragon Board in September 2015, but continued to serve as Noble's Executive Vice President. She was named Chairman of Noble's Board of Directors and Noble's President and Chief Executive Officer in January 2018. Ms. Robertson is a resident of the United States. The Court has general and specific personal jurisdiction over Ms. Robertson due to her extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.

34. David W. Williams was Chairman of Noble's Board of Directors and Noble's President and Chief Executive Officer from approximately 2008 until January 2018. Mr. Williams is a resident of the United States. Prior to the Spin-Off, Mr. Williams conducted a material portion of Noble's business, particularly relating to the Spin-Off, in the United States. The Court has general and specific personal jurisdiction over Mr. Williams due to his extensive contacts with and conduct within the United States and the State of Delaware, including contacts and conduct giving rise to and inextricably linked with the causes of action alleged in this Complaint.

BACKGROUND

A. Noble Decides To Shed Aging Rigs

- 35. Offshore drilling rigs typically are classified into one of two categories. "Standard specification" or "standard spec" rigs are more than fifteen years old, operate mechanically rather than electronically, and are unable to service deepwater wells of more than 7,500 feet, hoist more than two million pounds, or perform more than one drilling operation at a time. "High specification" or "high spec" rigs are newer, more efficient and capable of operating in deeper water, handling heavier loads, and performing multiple operations simultaneously.
- 36. Noble is "a leading offshore drilling contractor for the oil and gas industry" with operations dating back to 1921. Historically, Noble's strategy was to acquire older standard spec rigs at depressed prices, invest in improvements, and deploy them in places where customers were satisfied with functional rigs. By 2011, standard spec rigs comprised more than sixty percent (60%) of Noble's fleet, which had an average age approaching thirty years.
- 37. Industry dynamics, however, were changing as Noble's competitors brought "newbuild" high spec rigs into the market and announced the construction of many more, fueled in part by customer safety concerns resulting from the 2010 explosion of the Deepwater Horizon rig in the Macondo field in the Gulf of Mexico.
- 38. According to Noble, the Macondo disaster and proliferation of newbuild assets created a "New Reality" "a world of increased regulation and ongoing bifurcation where higher technology, higher capability rigs would be preferred by both investors and customers." Noble management candidly told its Board in 2012 that "[o]lder rigs are becoming increasingly commoditized by the continued introduction of newbuilds" and, as a result, "[o]ur historical strategy of buying existing assets at low prices and upgrading and maintaining them is no longer

viable." Simply put, "[w]e do not believe we can outperform with respect to the board's chosen valuation metric, TSR [total shareholder return], with our current fleet composition."

39. Investors were reporting that they "see high risks in old rigs" and, internally, Noble management confirmed that "our customers . . . have a strong preference for newer assets [and] [t]he older units will continue to be a disincentive for investors to choose Noble over peers because they assign a greater value to new assets." In response to this "New Reality," management concluded that it needed to "fundamentally reshape Noble" and reduce the age of its fleet by identifying "non-core, uncompetitive assets that could be sold, spun-off, or retired." Starting in 2010, Noble therefore embarked on a "transformation strategy [that] involves divesting units that have limited future use" and that Noble concluded could not "be modified to maintain a competitive position."

B. A Failed Sale

40. Noble's initial plan, known as "Project Sahara," was to sell twenty-one standard spec shallow water "jackup" rigs. Noble acknowledged these were its "lowest specification rigs" and "the 20 worst rigs in the fleet." After a marketing process run by Barclays, Noble received an \$815 million bid, but the buyer (Castle Harlan) eventually walked away from the deal in early 2012 because it was unable to obtain financing. Noble ultimately concluded that "[t]here are few buyers of older assets who can secure the financing required to consummate a deal of any size." Lenders apparently would not lend against the assets Noble hoped to dispose, and Noble soon abandoned efforts to sell those rigs through a traditional asset sale. Revealingly, however, Castle Harlan was able to finance and acquire a set of standard spec rigs from Transocean Ltd. for more than \$1 billion within a year of abandoning the Noble deal. Castle Harlan's lenders apparently

were more comfortable with Transocean's better mix of customers and geographic regions than with Paragon's fleet and contract position.

C. The "Deep Spin"

- 41. Unable to consummate an arms-length sale for the older assets that were dragging down value and shareholder returns, Noble next developed what it called the "deep spin," "big spin" or "Project Shark" all names for a transaction by which Noble would transfer ("spin off" or "spin out") its old rigs to a new, separately traded and managed company.
- 42. Noble began developing the deep spin in the second half of 2012 with the help of consultants from McKinsey and Company and bankers from Barclays, who touted the benefits to Noble. McKinsey noted that the "HiSpecCo" (Noble after ridding itself of lower spec rigs) would have "[1]imited sensitivity to downturn due to long-term contracts and ability to keep fleet working under most scenarios." Management gushed that "a spin-off would position Noble as a premium player in the offshore drilling space," enabling it to become "an industry leader with best-in-class assets" that would "trade at a premium to a majority of its peers due to the strong capabilities of its rigs, its corporate longevity and strong customer relationships."
- 43. The new company to which the old rigs would be "spun" ("StandardCo" or "SpinCo") would be marketed as "a pure-play offshore driller levered to the standard shallow, mid-water and deepwater markets." But Noble's management already had concluded that such a business model no longer was viable, and the risks to stakeholders in the new entity were readily apparent. McKinsey noted that "StandardCo" would have "[h]igher sensitivity to downturn as older rigs will be out of work first." Barclays observed that "[t]his is a bold proposal, not without risk" to StandardCo, and it bluntly warned that the risk to the new company was an inability to survive ("Failure of Standard Co. to survive").

44. Knowing that this would be a hard sell in the market, Noble and its consultants began to develop their story. They postulated that risks to the new spin co could be managed through more efficient, "lean" operations, "management focus," and a "flexible workforce which can be scaled quickly to adjust to demand." The consultants told Noble to "[a]rticulate how focus and simpler governance will lead to reduced overhead, OpEx and downtime," to "[c]learly position company as steady source of high dividend and/or consolidator for lower-spec rig market," and to "[s]how how control of own cashflow leads to better re-investment decisions." The consultants speculated that, after ridding itself of the old rigs, Noble itself would be able to boast of "long-term contracts and strong ties with most stable customers." Contrary to Noble's subsequent deceptive marketing efforts (detailed below), the consultants could not say the same about the standard spec business that became Paragon.

1. A Failed IPO

- 45. As initially conceived, the deep spin was to be a two-step transaction. First, Noble would transfer its standard spec rigs to a group of newly formed subsidiaries (the entities that ultimately became the Paragon Debtors) and sell twenty percent (20%) of the new company in an initial public offering ("IPO"). Next, following expiration of restricted periods on the shares, Noble would "spin" the remaining shares in new Paragon to Noble's existing shareholders. Barclays told Noble that it had "[h]igh confidence in doability" of this two-step transaction, which had the advantage of "rais[ing] proceeds for Noble upfront," the "[b]roadest investor base," "creat[ing] trading liquidity pre-spin," and enabling Noble to "take[] active role establishing shareholder base and driving story."
- 46. Noble worked through the latter part of 2013 and into early 2014 to bring the IPO to market. During that time, however, the offshore drilling market weakened substantially as

investors observed a "supply/demand imbalance from 2014 newbuild deliveries and contract rollovers" (*i.e.*, new and existing rigs coming into the market) and a softening in overall demand for rigs. Reflective of this decline, Noble's share price dropped by twenty-two percent (22%) between September 2013 and February 2014.

- 47. By the end of February 2014, Noble CEO David Williams reported to the Board that "the concern around the floating market is universal and justified" and that "[t]here will be pressure on rates as we move through the year." Ultimately, in April 2014 Noble and its bankers recognized the writing on the wall and decided to abandon the IPO in favor of a spin-off of the entirety of Paragon standard spec entities to Noble shareholders. This "straight spin" had the advantage of avoiding the need to sell equity to the public and enabled Noble to press ahead notwithstanding market skepticism and unfavorable industry conditions.
- 48. In explaining its failure to execute the IPO to lenders and rating agencies, Noble dissembled. It told them that abandoning the IPO was "most pragmatic" for Noble because it would allow it to "accelerate the Paragon spin-off" and because Noble was performing so well that it did not need the influx of cash from an IPO. Noble management consciously avoided "citing the state of the deepwater/midwater markets as a consideration" and was prepared to respond to questions about the markets by noting that "the board thinks the long-term prospects for Paragon remain strong despite the current market concerns." Internally, however, Noble recognized that "an IPO for Paragon in the time frame we have been discussing late Q2 would be less favorably received than one done 6 or 8 months ago."

2. Deteriorating Prospects For Paragon SpinCo

49. At the same time, the standard spec business that Noble hoped to jettison was showing signs of severe distress.

a. Noble's Projections Reveal Paragon's Collapsing EBITDA

- 50. Over the course of 2013 and 2014, Noble held several meetings with Moody's and Standard & Poor's (the "Rating Agencies") to discuss the Spin-Off. During these meetings, Noble provided the Rating Agencies with information about the Spin-Off, the offshore drilling market, and Paragon's forecasted financial projections. Based on this information, the Rating Agencies provided indicative and final ratings for Paragon and the debt it intended to issue.
- 51. Noble first met with the Rating Agencies regarding the Spin-Off in April 2013. At that meeting, Noble provided the Rating Agencies with financial projections that included Paragon's forecasted EBITDA for 2013 to 2016. These projections showed that Paragon's EBITDA was expected to peak at \$910 million in 2014 and decline to approximately \$800 million in 2016.
- 52. A few weeks later, the Rating Agencies provided Noble with indicative ratings for Paragon and the debt it planned to issue. At the same time, the Rating Agencies each expressed concerns regarding Paragon and its fleet. Moody's, for example, questioned Paragon's ability to sustain its earnings over the next four to five years as all of the newbuilds hit the market while Standard & Poor's was skeptical of the quality and the age of Paragon's fleet.
- 53. In September 2013, Noble was again scheduled to meet with the Rating Agencies to discuss the Spin-Off and update them on Paragon's forecasted EBITDA. In preparation for that meeting, Noble created a draft presentation that included Paragon's projected EBITDA for 2017. Noble questioned, however, whether it should "show 2017 as is." As Noble conceded internally, Paragon's projected 2017 EBITDA which had dropped to approximately \$650 million resulted in a "multi-year trend that look[ed] dismal" and could "penalize [Paragon's] rating." Rather than take this risk and confirm the very concerns Moody's raised regarding Paragon's earnings in 2017

and 2018, Noble concealed Paragon's 2017 projections and omitted them from the presentation it provided to the Rating Agencies in September 2013.

- 54. In January 2014, Noble began to prepare for its last meeting with the Rating Agencies before they issued final ratings. Noble's ordinary course projections, however, were plummeting. Noble was projecting that Paragon's EBITDA would drop to approximately \$670 million in 2016 and below \$650 million for 2017.
- 55. Noble quickly recognized that it could not show these projections to the Rating Agencies. Noble was advised that "[t]he EBITDA in the management model will almost certainly confirm in the agencies' minds that the midwater fleet is deeply compromised," and that "[s]howing EBITDA 'collapsing'... makes lower initial ratings on Spinco more likely."
- 56. To ensure that it could complete the Spin-Off in the face of a declining business, Noble abandoned its standard, bottom-up forecasting methodology that relied on input from its divisions and marketing group for critical assumptions like dayrates and utilization. Instead, Noble and its advisors artificially inflated Paragon's projected EBITDA for 2016 and 2017 to just below \$800 million the level they believed was necessary to maintain Paragon's indicative ratings.
- 57. Noble's marketing team, however, refused to sign off on the artificially inflated projections. They recognized that the bogus assumptions necessary to achieve the desired EBITDA were not supportable in the face of declining market conditions. In fact, Noble's marketing team was projecting dayrates and utilization that resulted in EBITDA figures that were lower than the ordinary course forecasts that Noble understood would expose Paragon's fleet as deeply compromised.

- 58. Unable to reach a consensus internally on the projections, Noble lied to the Rating Agencies and said it needed to postpone its scheduled meetings due to bad weather and travel issues.
- 59. With that extra time, Noble management pressured its marketing team to re-visit its assumptions to ensure they were not "too conservative." Noble executives made clear that Paragon's annual EBITDA could not drop below \$800 million and it was up to marketing to manufacture the necessary assumptions to achieve that pre-ordained result. Noble's executives ultimately prevailed and provided the Rating Agencies with an "EBITDA trajectory" that, in its view, would allow Paragon to maintain the rating it previously received.

b. Trouble In Brazil

- 60. Petróleo Brasileiro S.A., commonly known as Petrobras, is a Brazilian oil producer that was the largest customer and contract counterparty for Noble's standard spec business. As of Spring 2014, Petrobras represented more than forty percent (40%) of the contract backlog (future revenue under contract) of what would become Paragon.
- 61. By that time, however, Noble knew that Petrobras was unlikely to be a significant source of future business for Paragon. In July 2013, Petrobras had announced that, starting in 2016, it planned to replace imported rigs it currently had under contract (including those under contract with Noble) with Brazilian-built rigs as they were built and delivered. Noble understood this was a significant risk and immediately began considering its impact on the Spin-Off. By February 2014, Noble CEO Williams was concerned about "what happens if things don't line up (like Brazil) and the IPO is late or, even, much later than anticipated."
- 62. Concurrently, Petrobras announced that it was shifting its focus from "post-salt" drilling (shallow wells into oil fields above salt deposits) to "pre-salt" drilling (deeper wells into

oil fields below salt deposits). Pre-salt drilling required rigs with ultra-deepwater capability beyond that of the Paragon fleet.

- 63. Then, in March 2014 Brazil launched an investigation of money laundering and corruption at Petrobras Operação Lava Jato or "Operation Car Wash" that has grown into what some now call "the biggest corruption scandal in history." Petrobras continues to reel from that scandal, which resulted in its disclosure of \$2.1 billion in bribes and a total of almost \$17 billion in write-downs.³
- 64. Perhaps because of the scandal, its shift to "pre-salt" drilling, or its desire to replace imported rigs with Brazilian-built equipment, Petrobras notified Noble prior to the Spin-Off that Petrobras intended to terminate its two most important and lucrative Noble contracts for the drillships *Noble Leo Segerius* (renamed the *Paragon DPDS2* after the Spin-Off) and *Noble Roger Eason* (renamed the *Paragon DPDS3* after the Spin-Off) years earlier than Noble believed they could be terminated. While Noble believed that the Petrobras contracts could be extended to account for non-working "shipyard" time in which the vessels were undergoing maintenance and not available to work (and generate revenue), Petrobras claimed that it could terminate the contracts at their stated maturity despite the extensive shipyard downtime (which was far longer than Noble initially had projected).
- 65. Regardless of the merits of the contract dispute, this was a clear signal that, at a minimum, Petrobras would not be renewing the contracts when they were terminated. Those two

Jonathan Watts, Operation Car Wash: Is This The Biggest Corruption Scandal In History?, THE GUARDIAN (June 1, 2017), https://www.theguardian.com/world/2017/jun/01/brazil- operation-car-wash-is-this-the-biggest-corruption-scandal-in-history.

Paul Kiernan, *Brazil's Petrobras Reports Nearly \$17 Billion in Asset and Corruption Charges*, WALL ST. J. (Apr. 22, 2015), https://www.wsj.com/articles/brazils-petrobras-reports-nearly-17-billion-impairment-on-assets-corruption-1429744336.

contracts accounted for more than twelve percent (12%) of the revenue (nearly \$229 million) that Noble had forecast for the entire Paragon fleet for 2014.

- 66. Noble took the threat of early termination seriously and, by no later than May 2014, had commissioned Brazilian lawyers to analyze the Petrobras threat. Ultimately, as discussed more fully below, Petrobras in fact did terminate the drillship contracts early, costing Paragon more than \$200 million in contracted revenue.
- 67. Petrobras also notified Noble before the Spin-Off that it would not be renewing the contracts of the remaining two rigs in Brazil that were slated to go to Paragon in the Spin-Off: the *Noble Therald Martin* (renamed the *Paragon MSS2* after the Spin-Off) and the *Noble Phoenix* (renamed the *Paragon DPDS1* after the Spin-Off). That is exactly what happened.

c. Trouble In Mexico

- 68. Meanwhile, Noble's other primary customer for the Paragon business was sending distressing signals about its future contract needs. As of Spring 2014, the Mexican state-owned oil company Petroleos Mexicanos, commonly known as "Pemex," represented more than fifteen percent (15%) of the contract backlog (future revenue under contract) of what would become Paragon.
- 69. In September 2013, however, Pemex had informed government regulators that it would no longer enter into new contracts for rigs older than fifteen years, something that would disqualify the entire Paragon fleet from contract renewals (or "rollovers"). This was a great concern to Noble. As early as February 2013, seeing the writing on the wall, Noble asked Barclays to conduct a "Pemex Case" analysis that assumed that all eleven rigs working for Pemex would become "stacked" (not in use) as of 2014. A few months later, Barclays warned that, "[w]ithout the Mexico rigs, a spin-off of Standard Co may become more challenging" because, among other things, "free cash flow at Standard Co would be reduced by -60%." In October 2013, Noble

reported "concern among investors who know the exposure Spinco has in Mexico" in light of information that Pemex "is considering starting its own jackup drilling arm to address shallow water needs."

- 70. By December 2013, Noble's auditors at PricewaterhouseCoopers ("PwC") had concluded that Noble's "assets will not remain in the jurisdiction [Mexico] for a sufficient time to incur future tax consequences." Pemex was Noble's only customer in Mexico at the time. In April 2014, Noble warned internally that "PEMEX needs for standard jackups declining, critical for Paragon," and a few weeks later speculated that Pemex did not "have enough money to keep all the rigs that are already under contract."
- 71. Ultimately, as discussed below, Pemex in fact did terminate or let lapse all eleven of its remaining contracts for Paragon rigs, with ten of the rigs out of service within thirteen months of the Spin-Off.

d. Stacked In The Gulf Of Mexico

- 72. Reflecting its standard spec troubles, Noble also had two standard spec rigs (the *Noble Muravlenko* and *Noble Lorris Bouzigard*) and a floating production and storage vessel (FPSO) (the *Noble Seillean*) that were cold stacked in the Gulf of Mexico and, according to contemporaneous analyst reports and internal Noble commentary, never expected to work again.
- 73. All three of those assets became part of the Paragon fleet in the Spin-Off and, in fact, were never again deployed by Paragon. However, as described below, Noble gave Houlihan Lokey the firm charged with providing a solvency opinion for the Spin-Off projections that forecast around \$200 million in annual revenue attributable to those obsolete assets despite the market consensus (and Noble's own assessment) that they would never be under a new contract.

3. The Rush To Spin

- 74. Rather than prompting a reassessment of the strategy, Noble's struggles with the Paragon fleet caused it to redouble its efforts to complete the Spin-Off as rapidly as possible before more bad news came to light. In direct contrast to Noble's public statements that it did not need the cash that would have been generated by the IPO, Noble also was concerned about its ability to refinance more than \$1.7 billion in commercial paper and other debt that was maturing in July and August 2014 and increasingly desperate for proceeds to satisfy that debt.
- 75. Thus, in February 2014, Noble CEO Williams reported to the Board that the number one Noble objective "[f]irst and foremost is to get the spin done" notwithstanding "weakness in the sector." He urged the Board, "we need to execute the transaction and move on."
- 76. Internally, Noble was observing "a downward trend in rig value" and was concerned that it would not "be able to extract the targeted proceeds to Noble." By the time the IPO was abandoned in April 2014, investor skepticism was rising, but management declared that "reconsidering the divestment is not an option." CEO Williams advised Jeffrey Chastain, Noble's head of investor relations, that Noble was "moving ahead with the straight spin and skipping the IPO because we want to get it done!!"

4. Deceptive Marketing

77. Of course, even without having to sell shares in the IPO, Noble still needed to convince lenders to put up the \$1.7 billion in "targeted proceeds" that Noble required to pay off its maturing debt. To induce them to do so, Noble crafted a set of financial projections and deceptive marketing materials that it knew or had reason to believe were false and misleading.

a. False and Misleading Financial Projections

78. As described above, in early 2014, Noble recognized that its ordinary course projections would reveal to the Rating Agencies that Paragon's fleet was deeply compromised and

result in Paragon losing its indicative rating. To avoid this outcome - which threatened the success of the Spin-Off Noble desperately needed to complete to address its own liquidity issues - Noble abandoned its typical, bottom-up forecasting process and provided the Rating Agencies with artificially inflated projections designed to conceal the EBITDA "collapse" Noble knew Paragon would suffer following the Spin-Off.

79. Market conditions continued to deteriorate as Noble rushed to complete the Spin-Off by mid-2014. Rather than revisit the artificially inflated projections to reflect these market realities, Noble doubled-down on its deception and provided these false projections to lenders it desperately needed to finance the Spin-Off. In fact, the only material change that Noble made to the projections was to *add* the *Noble Gene Rosser* back into the projections, even though it was not working at the time and would never work again.

b. False And Misleading Statements Regarding Future Business

- 80. Noble told lenders that Paragon had a "low risk strategy" and was "[w]ell positioned to capture investor demand as a focused operator of standard specification drilling rigs." The stated thesis was that Paragon would be able to maintain a "strong backlog and established diverse customer base." "Paragon believes that the scale of its geographically diverse fleet, well-established customer relationships and multi-year contract backlog position the Company to take advantage of strong market dynamics in the offshore drilling industry."
- 81. In contrast to its internal conclusion that the Paragon business model no longer was viable, Noble touted Paragon's "[c]ontracts with blue-chip customers such as Petrobras, Total, Pemex and Nexen," and its "focus on customers with stable long-term drilling requirements." Noble said that Paragon "has well-established relationships with many of its customers, including Petróleo Brasileiro S.A., or Petrobras [and] Petróleos Mexicanos, or Pemex," and Paragon would "[l]everage strategic relationships with high-quality, long-term customers," including "Petrobras,

the world's largest consumer of floater services, and Pemex and ONGC, two of the world's three largest consumers of jackup services." Noble boasted of a twenty-six year relationship with Petrobras and a twenty-three year relationship with Pemex.

- 82. Noble claimed those customers would continue to be there for Paragon after the Spin-Off, as "22 of Paragon's rigs have worked an average of approximately 4.6 years for their current customers. In addition, the Company has provided services for six of its top ten customers for more than ten years." To prove the point, Noble cited Paragon's contract backlog with Petrobras and Pemex as a source of "[v]isibility, [s]tability and [f]lexibility." And Noble repeatedly pointed to Paragon's "[s]trong [t]rack [r]ecord of [r]e-[c]ontracting" with its existing customers, including Petrobras and Pemex, as a major driver of stability and future success. Noble, however, said nothing about (a) Petrobras' assertion that it could terminate its drillship contracts before the maturity dates Noble had reported to the public and did not plan to renew its other contracts with Paragon, or (b) Pemex's declaration that it would not renew contracts for rigs older than fifteen years.
- 83. Noble management repeated the party line in its road show and responses to lender questions. When asked about future business from Pemex, management said that Noble expected all of the contracts in Mexico to be renewed, variously representing to lenders that:
 - "We expect all 5 of ours to roll over with Pemex";
 - "We are Pemex's largest supplier and have positioned ourselves well in that market";
 - "We believe Pemex contracts will be extended 1 year by the end of 2014";

In response to questions about Pemex's statement that it wanted new rigs rather than standard spec equipment like Paragon's, management downplayed the risk:

• "[T]hey now have a new central contracts department. []They're not going to be as interested in new builds They're going to need additional rigs (PEMEX), some will be new rigs but a lot will be rigs they already have";

- "[T]hey have, but now they're going to a new regime . . . Pemex may not actually want new rigs (as they previously said)";
- "A lot of the people who were leading that charge are now gone, and it's hard to justify new rigs (which may make them less competitive) for projects they don't need."
- 84. As shown above, Noble knew or had reason to know that these statements were false. Based on its own statements to Mexican regulators, Pemex had no intention of renewing its Paragon contracts and, in fact, did not do so. Indeed, while Noble was representing to the lenders at the roadshow that there was no re-contracting risk, Pemex was telling Noble it would not renew the *Noble Roy Butler* at the end of its contract in late 2014. Noble failed to disclose this, too. Within thirteen months of the Spin-Off, ten of the eleven of Pemex contracts for Paragon rigs had terminated, and the eleventh ended only months later.
- 85. Similarly, when asked about future business from Petrobras, management was slightly more circumspect but said that Noble expected all of the contracts in Brazil to be renewed, variously representing to lenders that:
 - "We expect to renew after contracts go up";
 - "[T]he 3 [drillships] we have in Brazil are likely to continue to work in Brazil";
 - "Petrobras not transparent about their drilling plans. We expect to have conversations on Petrobras closer to contract end dates."
- 86. As with its assurances about Pemex, Noble knew or had reason to know those statements regarding Paragon's prospects for renewing its four contracts with Petrobras were false. Indeed, Noble had admitted internally that it did not expect Petrobras to "roll-over" two of the contracts that were up for renewal in 2015. And Noble was on notice that Petrobras was actively trying to terminate two of Paragon's most lucrative contracts early, a sure indication that Petrobras would not be renewing those contracts in any event, but disclosed nothing about Petrobras' claimed right to terminate in advance of the maturity dates that Noble believed to apply. After the Spin-

Off, Petrobras followed through with its intention to either not renew or terminate the contracts and Paragon no longer has any rigs under contract in Brazil.

c. False And Misleading Statements Regarding Rig Life

- 87. Noble also misled lenders about the remaining useful life of Paragon's fleet of old standard spec rigs. Its marketing material touted Paragon's "well-maintained 'workhorse' fleet of rigs" and proclaimed that, due to Noble's active investment "in capital expenditures for maintenance, rig reactivations, major projects and upgrades to Paragon's fleet," Noble believed "that the quality of its fleet and its well-developed maintenance program result in low downtime and strengthen its ability to secure contracts." "By investing in its fleet, the Company believes that it can prolong rigs' lives, reduce operational downtime and generate better returns for shareholders."
- 88. In the road show, management told lenders to "[e]xpect at least 10-15 years of useful life remaining in all rigs in [Paragon's] fleet." It argued that "you need to think about our assets as not necessarily 'older'. [sic] We think our rigs are going to be some of the last rigs replaced[, as] we have all new equipment on our old fleet." In response to a question about whether Paragon's rigs could last beyond a useful life of thirty to thirty-five years, the answer was "yes, pretty easily. Even though a lot were built to have that lifespan, we think some could get ~50 years out of them."
- 89. Noble knew or had reason to believe that was not true. Noble's internal "Master Model" which it has represented to be the source of all of its financial forecasts and modeling projected much shorter remaining lives for Paragon's fleet. Under the Master Model, Noble projected that nearly sixty-three percent (63%) of its rigs 27 of 43 would be retired and out of service by 2021 (seven years after the Spin-Off) with virtually the entire fleet (39 of 42) retired by 2025. Noble was confident enough in that forecast of future rig life that it provided this data to

KPMG, which was charged with analyzing rig age and future productivity for purposes of determining whether Noble needed to recognize a book value impairment of any particular rigs in its audited financial statements. Noble's statements to prospective lenders directly contradicted that forecast.

90. Moreover, while Noble repeatedly emphasized the amount of capital expenditures it had made in connection with the Paragon rigs - proclaiming that its "investment" served to "upgrade and extend the lives of the rigs" - Noble's financial statements show virtually no increase in value of those assets. There were no "upgrades." At best, the capital expenditures maintained rather than enhanced or increased Noble's investment in the rigs.

d. False And Misleading Statements Regarding Taxes

- 91. Noble also misled lenders about the taxes it expected Paragon to incur after the Spin-Off. On the roadshow, management stated that Paragon would have an effective tax rate of between twenty and thirty percent (20%-30%).
- 92. In fact, however, Paragon's effective tax rate for the first quarter after the Spin-Off was an astronomical forty-eight to fifty-two percent (48%-52%) and forty to forty-four percent (40%-44%) in the following quarter. Paragon management believes that the high rates resulted from improper pre-spin structuring by Noble and that Noble knew but did not disclose that Paragon would suffer higher rates than forecast.
- 93. Upon learning of the issue, Randall Stilley, the Paragon CEO following the Spin-Off, wrote to Noble CEO Williams to express his dismay and observe that "James [MacLennan (Noble CFO)] and Barb [Beaulieu (Noble VP Tax)] knew this all along, but chose not to disclose it." Paragon CFO Steve Manz speculated that MacLennan knew of the issue but "kept it [in a] tight hole" out of fear that Paragon representatives or lenders would learn of it.

94. When the news did break (after the Spin-Off), investors were blindsided. One shareholder wrote that "this is pretty material" as the higher taxes "end[] up destroying a decent amount of value for us."

5. Noble Dictates The Terms

- 95. Meanwhile, Noble management was crafting the terms of the Spin-Off, which it explicitly dictated should "be more spinner friendly than spinee."
- 96. Paragon nominally was represented by its CEO, Stilley, who had been hired by Noble in February 2014 to run Paragon when it became independent. All but one member of the rest of the Paragon team (CFO Steve Manz) consisted of Noble employees, who were beholden to and dependent upon Noble for future employment if the Spin-Off failed. Stilley had no involvement in selecting any of them other than Manz.
- 97. As a consequence, and because Noble had failed to execute an asset sale or IPO which might have imposed market discipline on the process and provided Paragon with at least some leverage to resist Noble demands Paragon had no meaningful input into or control over the terms of the transaction. As one of Noble's consultants recognized, "there is no one on the SpinCo side of the table 'pulling' for the best fit / best value. The effort has largely been focused on the safest and easiest path for Noble to 'push' SpinCo out. This is a highly unusual situation in a divestiture and may have long-term ramifications. . . . [T]he lack of SpinCo drivers can create an imbalance in decision criteria."
- 98. From early in the process, Stilley recognized this dynamic. After being consistently rebuffed in his requests for information and changes to terms, Stilley capitulated to Noble CEO

Ironically, Noble CFO MacLennan later complained about Paragon representatives' vacations, grousing: "Guess the spin-off is easy when Noble's doing all the work. Following [Paragon co-CFO] Manz' Med cruise, it turns out that Lee A[hlstrom, Paragon co-CFO] was on vacation the whole of last week and the whole of this week. Not a care in the world!"

Williams: "I realize we don't have a lot of room to negotiate, and the final decision on such issues is entirely yours, but I will continue to question proposals that might impact the viability of Paragon Offshore after the spin-off."

- 99. Noble took full advantage of its leverage. When Stilley asked for funds to retain independent counsel for Paragon, Noble refused. Noble general counsel William Turcotte wrote, "with respect to Paragon engaging separate counsel to review (or otherwise advise Paragon), we (Noble including Paragon) do not intend to engage additional counsel for separation matters. I understand there have been different approaches to this in some other separation transactions, but David [Williams, Noble CEO] and I have discussed this and ultimately this is a decision for Noble" (emphasis added). After Paragon engaged a firm at the eleventh hour to review the Tax Sharing Agreement (described below), Noble CFO MacLennan was irate and directed Noble Controller Dennis Lubojacky to "ensure that Noble does not pay one cent toward this cost." Noble did not pay a cent the law firm agreed to take a look at the Tax Sharing Agreement pro bono. Even then, Paragon's future general counsel assured Noble that the firm would not raise any substantive issues with respect to the Tax Sharing Agreement.
- 100. When Paragon representatives suggested that Noble disclose certain information to KPMG, which was in the process of performing rig valuations before the IPO, Noble VP Tax Beaulieu made clear that Paragon was to have no independent voice whatsoever before the transaction was consummated: "I'm not sure who came up with these questions but these are not all questions for KPMG, that should be brought up to KPMG, or up for debate at all. . . . Clearly these questions are slighted to favor Paragon and what you must remember is that Noble owns Paragon and will continue to be the majority shareholder after the fact. Clearly you don't understand the transaction economics when you make statements like 'Paragon does not receive

any of the economics.' That is bullshit. You still work for Noble and you still report to me" (emphasis added).

- 101. Ultimately, with Stilley and Paragon's team stripped of any leverage, Noble was free to make the transaction as one-sided as possible. Among other things, the Master Separation Agreement (described below) effectuating the Spin-Off provided for:
 - Paragon to assume all "Paragon Liabilities" whenever they occurred including hundreds of millions of dollars of potential pre Spin-Off tax liability (described below) while giving Noble a full release of those liabilities;
 - Paragon to "agree" that all corporate opportunities of directors and officers employed by Paragon and Noble belonged solely to Noble;
 - Paragon to "agree" that the attorney-client privilege for lawyers working on the Spin-Off belonged solely to Noble;
 - Paragon to pay \$39 million in debt issuance costs; and
 - Noble to make no representations or warranties (thereby enabling it to avoid disclosing its disputes with Petrobras, the state of its relationship with Pemex, and its concerns with the Paragon business).

6. Misleading Houlihan

- 102. One final hurdle remained for Noble's plan to shed itself of the deteriorating Paragon assets via a unilateral Spin-Off: Noble and its Board needed the cover of a financial advisor's "solvency opinion" for the transaction.
- 103. To that end, Noble hired Houlihan Lokey Financial Advisors, Inc., for a fee of \$\text{Houlihan was tasked with providing the Noble Board with its opinion as to whether:
 - The fair value and present fair saleable value of the assets of Paragon on a consolidated basis would exceed its stated liabilities and identified contingent liabilities on a consolidated basis (the "Balance Sheet Test");
 - Paragon should be able to pay its debts as they become absolute and mature (the "Cash Flow Test"); and

- Paragon should not have unreasonably small capital for the business in which it is engaged, as management of Paragon has indicated its business is now conducted and as management of Paragon has indicated the business is proposed to be conducted immediately following the consummation of the Spin-Off (the "Reasonable Capital Test").
- 104. On July 11, 2014, Houlihan issued a letter in which it answered those questions affirmatively. By any measure, however, Houlihan's opinion was not the product of an independent investigation or a thorough examination of Paragon's value. Houlihan disclaimed any opinion "as to whether [Paragon] or [Paragon's] assets (including goodwill) could actually be sold for the estimated amounts derived in our analyses." Houlihan also did not:
 - make any physical inspection or independent appraisal or evaluation of any of the specific assets, properties or liabilities (fixed, contingent, derivative, off-balance-sheet or otherwise) of Noble, Paragon or any other party;
 - conduct or provide contingent liability assessments of any kind, or express any opinion as to the completeness, reasonableness or propriety of contingent liability assessments, if any, provided to it;
 - opine as to the fairness of any portion or aspect of the Spin-Off to Noble, Paragon, the holders of any class of securities, creditors or other constituencies of Noble or Paragon, or to any other party; or
 - opine as to whether Paragon received reasonably equivalent value in the Spin-Off.
- 105. Most critically, Houlihan relied exclusively on Noble's projections as to Paragon's future financials, did not attempt to verify those projections, and did not prepare projections of its own. Houlihan "relied upon and assumed, without independent verification, the accuracy and completeness of all data, material and other information furnished, or otherwise made available, to" it by Noble. Houlihan expressly disclaimed any responsibility for the accuracy of Noble's projections and assumptions: "management of the Company has advised us, and we have assumed, that the Projections have been reasonably prepared in good faith on bases reflecting the best currently available estimates and judgments of such management as to the future financial results and condition of the Company...."

106. The projections that Noble gave Houlihan, however, were knowingly false, misleading, and fatally flawed, and Houlihan's absolute deference to Noble and its projections renders Houlihan's opinion as to Paragon's solvency irrelevant.

a. Noble Provides Houlihan With Artificially-Inflated Projections That Were The Result Of A Top-Down Forecasting Process

- 107. Noble provided Houlihan with projections that were based on the same artificially inflated forecasts Noble used to mislead the Rating Agencies and deceive its lenders. Similar to the projections it provided to its lenders, Noble included more than \$100 million in revenues for the *Noble Gene Rosser* in the projections it provided to Houlihan a rig that did not have a contract prior to the Spin-Off and would not work a single day for Paragon.
- 108. Noble knew it needed to manipulate Paragon's ordinary course projections to obtain a solvency opinion that would allow it to jettison its aging fleet in exchange for \$1.7 billion in cash it so desperately needed but recognized no third party would provide for these decrepit assets. Noble hid all of this and affirmatively represented to Houlihan that the projections had been prepared in good faith, were true and correct in all material respects, and were the result of a bottom-up process and methodology.

b. Noble Hides The Master Model And Causes Houlihan To Incorrectly Value Paragon As A Going Concern

109. Noble historically has maintained a detailed long-term "Master Model," which Noble has represented to be its "primary forecasting tool." The Master Model is a large, comprehensive spreadsheet with a long-term forecast of revenue and a multitude of expenses, on a consolidated, rig-by-rig, and region-by-region basis. At the time of the Spin-Off, the Master Model forecast ran from 2014 beyond 2030 - more than sixteen years. Noble shared the Master Model with Barclays for use in connection with its work on the Spin-Off.

- 110. Noble, however, did not give the Master Model to Houlihan. Instead, it stripped out the first <u>five years</u> of projections for the years 2014-2018 from the Master Model and gave them to Houlihan without any of the context of the Master Model.
- 111. This unusual maneuver was rooted in a fundamental deception. By giving Houlihan only the first five years of the forecast, Noble led Houlihan to believe that Paragon would continue as a stable going concern for the foreseeable future. Having been led to believe that to be the case, Houlihan then valued Paragon as a going concern by (a) discounting Paragon's five years of projected unlevered free cash flow (2014-2018) to present value, and (b) applying a multiplier to Paragon's projected EBITDA for year five (2018) in order to derive Paragon's "terminal value." To calculate Paragon's total value, Houlihan added the terminal value to the discounted present value of the five years of projected cash flow. Ultimately, Houlihan's calculated terminal value premised on the assumption that Paragon would be a stable going concern beyond the five-year forecast Houlihan had received from Noble accounted for sixty percent (60%) of Houlihan's total valuation of Paragon. In other words, Houlihan assumed that Paragon's projected EBITDA for year five was representative of year six and later years. Nothing could be further from the truth.
- 112. The discounted cash flow ("<u>DCF</u>") valuation employed by Houlihan is a standard methodology for valuing businesses that are going concerns. The fundamental assumption underlying a DCF valuation with a terminal multiple is that the "firm is a going concern, with potentially an infinite life." The methodology makes no sense otherwise, because there is no basis

Aswath Damodaran, VALUING DISTRESSED AND DECLINING COMPANIES 31 (2009), available at http://people.stern.nyu.edu/adamodar/pdfiles/papers/NewDistress.pdf.

for applying a multiplier to a projected near-term financial metric (like EBITDA) for a firm that is anticipated to decline and dissolve in the forecasted future.

- Paragon to be a going concern. Rather, because of the age of its fleet, Noble projected that Paragon would wither to nothing in the foreseeable future. Indeed, while the customized forecast provided to Houlihan showed healthy revenues for all five years (through 2018), the Master Model forecast dramatically lower revenue starting in 2020 when revenues were forecast to decrease by thirty-four percent (34%) in a single year (from \$2.046 billion to \$1.349 billion) and continuing to decline steeply thereafter until dropping to virtually nothing by 2031.
- 114. Figure 1 below highlights the decline, <u>as projected by Noble</u>, from the last year of the forecast given to Houlihan (2018) through 2031:

Figure 1 - Master Model Revenue Forecast

(\$ in Millions)														
	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Contract Drilling Revenue	\$1,966	\$1,980	\$1,962	\$1,264	\$1,035	\$794	\$669	\$637	\$339	\$339	\$400	\$405	\$127	\$0
Reimbursables	43	43	43	43	43	43	43	43	43	43	43	43	43	43
Contract Labor Revenue	36	36	36	36	36	36	36	36	36	36	36	36	36	36
Other	3	4	5	6	7	8	9	9	9	9	9	9	9	9
Total Revenue	2,047	2,063	2,046	1,349	1,121	881	757	725	427	427	488	493	215	88
				7.00		500			202	22.6		222		
Contract Drilling Costs	1,144	1,171		768	663	532	454	443	293	296	314	322	105	0
Reimbursables	33	33	33	33	33	33	33	33	33	33	33	33	33	33
Labor Contract Costs	24	24	24	24	24	24	24	24	24	24	24	24	24	24
DD&A	462	492	570	385	359	285	252	268	201	195	173	202	64	1
SG&A	70	71	72	72	39	31	26	25	15	15	17	17	7	3
Operating Costs	1,732	1,790	1,875	1,281	1,117	904	789	792	565	562	560	597	232	60
Operating Income	316	273	171	68	4	(23)	(32)	(67)	(138)	(135)	(72)	(104)	(17)	28
EBITDA	801	795	779	492	397	294	249	230	92	89	129	127	75	57
Operating Cash Flow	641	644	653	393	330	262	220	240	120	117	141	146	72	43
Depreciation/Amortization	462	492	570	385	359	285	252	268	201	195	173	202	64	1
Capital Expenditures	296	201	192	147	121	84	73	63	47	47	47	48	11	0

115. The reason for the steep projected decline in Paragon's revenue is found in the Master Model. Quite simply, Noble believed that the Paragon rigs would reach the end of their useful lives and begin to be retired in 2018 – not coincidentally, the end of the five-year projection for the forecast that Noble provided Houlihan. As Figure 2 below demonstrates, Noble projected that, by 2021 – just eight years after the Spin-Off and three years after the end of the forecast it had customized for Houlihan – sixty-three percent (63%) of Paragon's fleet (27 of 43 rigs) would be out of service. Notably, Paragon was projected to have \$650 million in debt mature in 2021 and another \$1.08 billion in debt mature in 2022 and beyond, when the large majority of Paragon's fleet was projected to disappear.

Figure 2 - Master Model Rig Life Forecast

					Cum	ılative E	xpected	Rig Exp	irations						
Paragon Name	Built	Projected To Expire	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Dhabi II	1982	2020			X	X	X	X	X	X	X	X	X	X	X
B152	1982	2020			X	X	X	X	X	X	X	X	X	X	X
L1111	1982	2021				X	X	X	X	X	X	X	X	X	X
L1115	1976	2024							X	X	X	X	X	X	X
L784	1981	2020			X	X	X	X	X	X	X	X	X	X	X
L786	1983	2020			X	X	X	X	X	X	X	X	X	X	X
M1161	1980	2018	X	X	X	X	X	X	X	X	X	X	X	X	X
M1162	1979	2025								X	X	X	X	X	X
L785	1981	2020			X	X	X	X	X	X	X	X	X	X	X
DPDS1	1979	2029												X	X
DPDS2	1981	2029												X	X
DPDS3	1977	2030													X
MSS2	1977	2023						X	X	X	X	X	X	X	X
L1112	1981	2020			X	X	X	X	X	X	X	X	X	X	X
MDS1	1975	2020			X	X	X	X	X	X	X	X	X	X	X
B301	1976	2020			X	X	X	X	X	X	X	X	X	X	X
L1113	1975	2021				X	X	X	X	X	X	X	X	X	X
L1114	1982	2020			X	X	X	X	X	X	X	X	X	X	X
L1116	1977	2021				X	X	X	X	X	X	X	X	X	X
L781	1982	2020			X	X	X	X	X	X	X	X	X	X	X
M531	1972	2021				X	X	X	X	X	X	X	X	X	X
M821	1976	2020			X	X	X	X	X	X	X	X	X	X	X
M823	1979	2020			X	X	X	X	X	X	X	X	X	X	X
M824	1982	2020			X	X	X	X	X	X	X	X	X	X	X
M841	1975	2021				X	X	X	X	X	X	X	X	X	X
M842	1975	2021				X	X	X	X	X	X	X	X	X	X
M822		2020			X	X	X	X	X	X	X	X	X	X	X
B391	1981	2023						X	X	X	X	X	X	X	X
C20051	1982	2025								X	X	X	X	X	X
C20052	1982	2022					X	X	X	X	X	X	X	X	X
C461	1982	2025								X	X	X	X	X	X
C462	1982	2025								X	X	X	X	X	X
C463	1982	2020			X	X	X	X	X	X	X	X	X	X	X
HZ1	1981	2022					X	X	X	X	X	X	X	X	X
MSS1	1979	2025								X	X	X	X	X	X
DPDS4	1982	2022					X	X	X	X	X	X	X	X	X
MSS3	1975	2022					X	X	X	X	X	X	X	X	X
B153	1982	2018	X	X	X	X	X	X	X	X	X	X	X	X	X
L782	1981	2020			X	X	X	X	X	X	X	X	X	X	X
L783	1982	2020			X	X	X	X	X	X	X	X	X	X	X
M825	1984	2020			X	X	X	X	X	X	X	X	X	X	X
M826	1979	2020			X	X	X	X	X	X	X	X	X	X	X
FPSO1		2029												X	X
	Tota	ıl Expired	2	2	21	27	31	33	34	39	39	39	39	42	43

Noble did not disclose any of this information to Houlihan or make it publicly available.

- c. Noble Misleads Houlihan As To Brazil, Mexico, And The Gulf Of Mexico
- 116. Further, even the limited five-year projections that Noble provided to Houilhan were false and misleading.
- 117. Among other things, the projections assumed that every single existing rig contract would be renewed (or "rolled over") at maturity despite the fact that eighty percent (80%) of Paragon's contracts (34 of 43) were due to expire by 2015, just one year into the projection period. The projections also assumed that each contract would be renewed at similar or higher dayrates than the existing contract rate, despite the glut of competition coming into the market. Noble knew that, during the projection period alone, approximately 135 "newbuild" jackup rigs and approximately 100 floaters would be completed and available for service in direct competition with the Paragon fleet, driving down dayrates in the process.
- 118. As demonstrated above, Noble knew or had reason to believe those assumptions to be false. Noble knew that Petrobras was trying to terminate several contracts early (and, at a minimum, would not be renewing those contracts). Noble knew or had reason to believe that Pemex had declared that it no longer would contract for rigs older than fifteen years (*i.e.*, Paragon's entire fleet) and, at a minimum, was at risk of not renewing its existing contracts. Noble knew that an influx of new rigs was coming into the market and would depress prices for older rigs.
- 119. Yet Noble hid all of this from Houlihan, and assured Houlihan that "the standard jackup market is strong worldwide" and the market in Mexico was "strong and [Paragon] expected [its] rigs to continue to find work." Noble similarly told Houlihan that its floater rigs "are in relatively good position to secure follow-on work" and that it was in discussions with Petrobras "to make some alterations to the rigs that could put them in workover service with long-term contracts." Noble said nothing about Petrobras' notice of early termination of its Paragon contracts.

120. Incredibly, the forecast Noble gave Houlihan also provided for the *Noble Muravlenko* and *Noble Lorris Bouzigard* to begin working in 2015, and for the *Noble Seillean* to begin working in 2016, with each generating revenue and EBITDA for the five-year projection period, despite the fact that (a) those vessels had been "cold stacked" for years (the *Seillean* was cold stacked in 2011 and the *Bouzigard* and *Muravlenko* in 2012), (b) the Master Model forecast zero revenue for them in 2014, and (c) Noble and market analysts never expected them to work again (and they never did). In 2016 alone, those three vessels accounted for \$196 million of the projected revenue for Paragon (ten percent (10%) of the total revenue projection) and \$99 million of the projected EBITDA for Paragon (twelve percent (12%) of the total EBITDA projection). For the entire five-year projection period, the three vessels accounted for seven percent (7%) of the total projected revenue and eight percent (8%) of the total projected EBITDA for Paragon.

d. Other Errors In The Noble Forecast

- 121. Noble manipulated its forecast for Houlihan in other ways as well. Among other things, the forecast -
 - Provided a 19% post-spin tax rate for Paragon, materially lower than the 26% rate included in the Master Model, not to mention the 48%-52% effective rate actually incurred by Paragon in the first quarters after the Spin-Off;
 - Failed to account for the prospect of Paragon having to provide cash collateral for bonds relating to at least \$228 million in contested Mexican tax assessments, an issue that (as described below) ultimately caused a liquidity crisis for Paragon;
 - Failed to account for any liabilities other than borrowed money debt, including liabilities associated with known tax audit claims that Noble was foisting upon Paragon; and
 - Failed to account for material post-spin capital expenditures included in the Master Model.
- 122. More generally, Noble's forecast for Houlihan was unduly optimistic and rosy. As shown in Figure 3 below, despite the generally declining state of the industry, the forecast given

to Houlihan was substantially more favorable for Paragon than one that Noble had provided just months earlier, in September 2013.

Figure 3 - Comparison Of Projections Given To Houlihan

	Revenue	Growth	EBITDA	Growth
	(millions)	Rate	(millions)	Rate
2013	2014: \$1,884	(0.8%)	2014: \$800	(6.6%)
Projections	2017: \$1,841		2017: \$652	
Final	2014: \$1,841	2.7%	2014: \$796	(0.6%)
Projections	2017: \$2,047		2017: \$777	

- 123. Moreover, Noble refused to update its projections after April 2014, three full months before the Spin-Off. When members of the Paragon team prepared updated financials to provide to potential lenders (and hence Houlihan) at the end of May 2014, Noble refused to disseminate them, claiming that it would be "stepping on very dangerous ground if we depart from those numbers."
- 124. The consequence of all of this is that Houlihan's opinion of Paragon's solvency at the time of the Spin-Off was fundamentally flawed because it was grounded in a knowingly false, inflated and unrealistic forecast of Paragon's future performance.

D. Implementing The Spin-Off

- 125. Having procured a solvency opinion on the basis of false and misleading projections, and financing commitments on the basis of false and misleading marketing, Noble finally was able to jettison its aging Paragon assets at the end of July 2014.
- 126. The complicated transaction (the "Spin-Off") consisted of dozens of "steps" by which (a) Paragon Finance issued the Intercompany Notes totaling \$1,710,550,000 to Noble subsidiaries; (b) Paragon International Finance transferred to Noble Cayman an intercompany note of \$55,200,411 and intercompany receivables of \$798,663,578 and \$81,930,778 that were all due

to Paragon; (c) equity in the Noble subsidiaries denominated as part of the Paragon group was transferred up through the chain of Noble entities and distributed to existing Noble shareholders; (d) Paragon issued and incurred \$1,730,000,000 in new debt (\$650 million in secured term loans issued by Paragon Finance and guaranteed by Paragon and other Paragon entities, and \$1.08 billion in senior unsecured notes issued by Paragon and guaranteed by Paragon Finance and other Paragon entities); and (e) Paragon contributed the bond proceeds to Paragon Finance which in turn satisfied the Intercompany Notes through Note Payments totaling \$1,710,736,022.32.

- 127. Noble then used the bond proceeds to pay off a portion of its debt that was maturing immediately, including commercial paper issued and/or guaranteed by NHIL Cayman and Noble Holding U.S. Noble also extinguished the intercompany note executed by Noble International for the benefit of Paragon International Finance and the intercompany receivables Paragon International Finance owned from Noble International.
- 128. At the conclusion of the Spin-Off, Noble had disposed of the majority of its standard spec assets, consisting of five drillships, three semisubmersibles, thirty-four jackups, the FSPO and related assets, sucked \$1.71 billion in cash and \$935,794,767 of intercompany receivables and notes from its former subsidiaries, and saddled Paragon with \$1.73 billion in funded debt plus substantial contingent tax liabilities. Notably, despite the stated rationale of the transaction (which was to enable Noble to be a "pure play" high spec operator), Noble did not actually transfer all of its standard spec fleet to Paragon. It cherry picked five rigs in the Middle East those with advantageous contracts with favorable rates and prospects for renewal and kept them for itself even after Paragon CEO Stilley requested that they be included in the assets to be received by Paragon.

- 129. The Spin-Off was governed by five agreements, each dated as of July 31, 2014, between Noble and Paragon on their own behalf and on behalf of their respective subsidiaries or "Groups" (the "Noble Group" and the "Paragon Group"): a Master Separation Agreement, a Tax Sharing Agreement, a Transition Services Agreement, an Employee Matters Agreement, and a Brazil Services Agreement. Each agreement is denominated in United States dollars (where applicable), governed by New York law and provides for arbitration of disputes in Houston, Texas pursuant to the Federal Arbitration Act and "other applicable U.S. federal Law." The agreements bind at least thirty-two different Delaware corporations and limited liability companies and, in certain respects, the directors and officers of each entity within each Group. Noble hired a United States law firm (Baker Botts LLP) to prepare the agreements.
- 130. Paragon's Senior Secured Term Loan Agreement dated as of July 18, 2014 (the "Term Loan Agreement"), and Senior Notes Indenture dated as of July 18, 2014 (the "Indenture") which provided the financing for the Spin-Off each (a) are denominated in United States dollars, (b) are guaranteed by at least four Paragon entities organized under Delaware law, (c) are governed by New York law, (d) provide for disputes to be adjudicated in a New York state court located in Manhattan or a federal court in the Southern District of New York, and (e) provide for relevant notices to be delivered to addresses within the United States. The Term Loan Agreement was administered by a United States-based Administrative Agent (JP Morgan Chase) and the Indenture Trustee for the Senior Notes (Deutsche Bank Trust Company Americas) also was based in the United States.
- 131. The Intercompany Notes are governed by New York law and denominated in United States dollars.

132. Paragon itself has its principal place of business in Houston, Texas. Paragon's general counsel has testified that Houston is Paragon's "centre of main interest" and that Paragon's directors are based in the United States, Paragon's main creditors are in the United States, Paragon's main financial liabilities are governed by New York law, Paragon's primary operating accounts are in the United States, and Paragon's main operating currency is United States dollars. At least thirteen of the Paragon rigs transferred from Noble are owned by entities organized under Delaware law and/or located within the United States.

E. The Aftermath

133. Paragon shares began trading on August 4, 2014, at \$11.21 per share. Within a week, Paragon shares had lost more than twelve percent (12%) of their opening value. As Noble's deceptions gradually were revealed to the market, Paragon became the proverbial "falling knife."

1. Paragon's Unexpectedly High Effective Tax Rate "Destroys Value"

- 134. Just three days after the Spin-Off closed, Paragon's management was shocked to learn that Paragon's near-term estimated effective tax rate ("ETR") approached fifty percent (50%) rather than the nineteen percent (19%) rate forecast Noble management had given Houlihan or the twenty-six percent (26%) rate forecast in the Master Model.
- 135. Stilley told Noble CEO Williams that he "was never told about this before the spin-off, and all the models developed by [Noble] indicated an effective tax rate of 26% for Paragon. .

 . I assume that [Noble CFO] James [MacLennan] and [Noble Vice President, Tax] Barb [Beaulieu] knew this all along, but chose not to disclose it."
- 136. During the Barclays CEO Energy-Power Conference held in New York City on September 2-4, 2014, Paragon disclosed that its actual ETR would be "significantly higher" than anticipated and that, instead of 26%, ETR was anticipated to be 48%-52% for the third quarter and

40%-44% for the fourth quarter. Paragon advised that it was "actively evaluating restructuring opportunities to address tax inefficiencies resulting from the spin-off." Investors punished Paragon, with its share price falling by approximately twelve percent (12%) between August 29, 2014, and September 5, 2014.

decent amount of value." A few days later, Noble Director of Investor Relations Chastain reported that "[m]any investors are left wondering how a Company's management can have such a limited understanding of something as important as the financial structure and openly admit this in public. . . . [W]ith the shares of Paragon off 40% since trading began on August 1, investors also question Noble's strategy for the spin and whether the strategy was flawed, or worse, whether Noble placed the wrong people into leadership roles at Paragon."

2. The Paragon Board of Directors Authorizes and Approves Payment of a Dividend by an Insolvent Entity

- 138. Prior to the Spin-Off, Noble publicly disclosed on numerous occasions that it expected Paragon would pay regular cash dividends on its ordinary shares. This was consistent with Noble's internal belief that Paragon needed to pay a dividend and that it was a differentiating factor that was useful in creating shareholder interest in Paragon.
- 139. Shortly after the Spin-Off, however, Noble heard from investors that Paragon management was reconsidering whether it should pay a dividend. That was true. Because of Paragon's perilous financial condition, Paragon management was questioning whether it should pay the dividend that Noble had promised pre-spin to entice investors to support Paragon.
- 140. Noble's head of Investor Relations communicated these concerns to Ms. Robertson, who was both a Noble executive and Paragon board member, and explained that *Noble's*

credibility was being undermined based on Paragon's reluctance to pay a dividend. Ms. Robertson promised she would address these issues.

141. Four days later, the Paragon Board of Directors approved a dividend policy that included a quarterly cash dividend of \$0.125 per share. Ms. Robertson voted in favor of that policy. On November 6, 2014, the Paragon Board of Directors approved the payment of that dividend. Pursuant to that policy, Ms. Robertson voted for that dividend too.

3. Paragon's Billion Dollar Impairment Reveals Dim Prospects In Brazil

142. On November 10, 2014 - just three months after the Spin-Off - Paragon reported third quarter earnings and announced that it had taken a \$929 million non-cash impairment charge related to its three drillships in Brazil and the FPSO. The impairment charge was required by Paragon's assessment of diminishing prospects for future contracts for the assets, specifically the likelihood that Petrobras would not renew or roll over its agreements as Petrobras had told Noble prior to the Spin-Off.

4. Paragon's Prospective Tax Bonding Obligations Raise Liquidity Concerns

- 143. Before the Spin-Off, Paragon CEO Stilley asked Noble for a schedule of bonding requirements related to Mexican tax assessments that Paragon was obligated to assume under the Spin-Off terms dictated by Noble. Noble initially was unresponsive and, on information and belief, Noble CFO MacLennan threatened to fire at least one Noble employee if she provided Stilley the information he had requested. Noble, in fact, did not provide the information until Paragon CFO Manz threatened not to sign the certification for the solvency opinion without a schedule of bonding requirements.
- 144. Ultimately, in late June 2014 Noble estimated that Paragon might have to post bonds of approximately \$228 million relating to Mexican tax years 2007 through 2010. Noble,

however, told Stilley not to worry because it had arranged for Paragon to have a \$150 million unsecured surety line available and because Paragon was not likely to have actual tax liability for anything but a tiny fraction of that bonded amount. Noble did not publicly disclose anything about potential bonding requirements.

above, the lender on its surety line demanded that Paragon cash collateralize any tax bond to be posted, meaning that any material bonding requirement would consume huge amounts of Paragon's liquidity. At the same time, Paragon's assessment of its potential exposure to tax bonding requirements continued to increase, all the way to \$312 million by the end of 2015. By July 2015, Stilley had advised the Paragon Board that "the impact [of cash-backed tax bonds] on Paragon liquidity could be substantial."

5. Paragon's Business Disintegrates

- 146. Meanwhile, Paragon's business was disintegrating. On August 20, 2014, just weeks after consummation of the Spin-Off, Pemex again told government regulators that it no longer would contract for, or renew contracts for rigs older than fifteen years. It specified that, "for purposes of clarifying the measures contained in [its September 2013] official letter, we had deemed it best to re-express them as follows:
 - Vessels no older than 15 years are requested in all procurement processes for activities carried out by Pemex Exploración y Producción, regardless of whether the vessels are for logistics, maintenances, construction or providing services.
 - However, in cases in which, after justification and market research, there are no vessels newer than 15 years old, older vessels can be chartered for a maximum period that may not extend beyond September 17, 2016.
 - Starting on September 18, 2016, suppliers are obligated to observe the following rule: If during the term for performing the contract the vessel undertaking the work reaches the aforementioned age, it must be replaced previously and in a timely fashion by

- another vessel of similar or superior specifications that meets the age requirements, that is, during the term of the contract, all vessels must be no older than 15 years.
- Vessels that are currently directly or indirectly chartered shall continue operating until the end of the contract, provided they meet the foregoing conditions."

In accord with that guidance, Pemex terminated or let lapse three rig contracts in November and December 2014, followed by six additional contracts in the first nine months of 2015. By the end of 2015, Pemex had gone from being one of Paragon's largest customers to employing a single working rig.

- 147. Similarly, as promised, Petrobras terminated the contract for the *Paragon DPDS2* (formerly the *Noble Leo Segerius*) in September 2015 and for the *Paragon DPDS3* (formerly the *Noble Roger Eason*) in August 2016. At the same time, crude oil prices also were falling from over \$100 per barrel at the time of the Spin-Off to around \$30 per barrel by the end of 2015, weakening demand and virtually assuring that other contracts would not be renewed at current market prices and dayrates.
- 148. Within weeks of the Spin-Off, Paragon management recognized that the prospects for business for Paragon's existing fleet were so poor that Paragon had no choice but to seek newer, more competitive rigs. In November 2014, Paragon acquired Prospector Offshore Drilling for approximately \$202 million in cash and the assumption of debt associated with Prospector's two new rigs. Those new rigs were under contract with Total, an important Paragon customer, and Paragon was able to deploy them immediately, generating substantial cash flow and EBITDA. Ultimately, however, the Prospector rigs were unable to stem the tide of Paragon's losses.
- 149. Figure 4 below compares Paragon's actual results for the first two full years after the Spin-Off with the forecast Noble provided to Houlihan and the downside "sensitivity" case

that Houlihan applied to that forecast. It demonstrates just how wildly inaccurate Noble's forecast was.

Figure 4 - Comparison Of Projections To Actual Results

	2015	2016
Revenues (Management Base Case) Revenues (Houlihan Sensitivity)	2,053 1,710	2,032 1,469
Revenues (Actual)	1,369	575
EBITDA (Management Base Case) EBITDA (Houlihan Sensitivity) EBITDA (Actual)	910 644 562	837 429 181
EBIT (Management Base Case) EBIT (Houlihan Sensitivity) EBIT (Actual)	528 273 222	432 61 (39)
Net Income (Management Base Case) Net Income (Houlihan Sensitivity) Net Income (Actual)	319 75 (1,000)	249 (90) (338)

- 150. Insolvent and undercapitalized, with extremely volatile margins to start, Paragon could not weather these foreseeable setbacks and filed for bankruptcy on February 14, 2016 (the "Petition Date"). As the reasons for its bankruptcy, Paragon cited Pemex's failure to renew its contracts, termination of the two Petrobras contracts, requests by other customers to renew or renegotiate contracts at lower day rates, and tax audit claims and related bonding requirements. Paragon also noted that, "[b]ecause of the amount of debt [Paragon] incurred in connection with the Spin-Off and the nature of the assets acquired, [Paragon] w[as] not equipped to absorb the ongoing and precipitous decline in oil and gas prices and the corresponding decline in demand for their services."
- 151. Ultimately, the Court confirmed the Plan on June 7, 2017. The Plan became effective on July 18, 2017, and the Litigation Trust was formed to investigate and pursue the Noble Claims. This action ensued.

CLAIMS FOR RELIEF

COUNT I (AGAINST THE CORPORATE DEFENDANTS)

AVOIDANCE OF INTERCOMPANY NOTES AND AVOIDANCE AND RECOVERY OF NOTE PAYMENTS AND PARAGON INTERNATIONAL FINANCE TRANSFERS AS ACTUAL FRAUDULENT TRANSFERS

11 U.S.C. §§ 548(a)(1)(A) and 550(a)

- 152. Plaintiff incorporates by reference the allegations set forth in paragraphs 1 through151 as though fully set forth herein.
- 153. At all relevant times through consummation of the Spin-Off, Noble dominated and controlled Paragon and all of its subsidiaries, including Paragon Finance.
- 154. Noble had sole and exclusive dominion and control of the terms of the Spin-Off and all of its components, including the Intercompany Notes, the Note Payments, and the Paragon International Finance Transfers. For purposes of the Spin-Off, including the Intercompany Notes, Note Payments, and Paragon International Finance Transfers, Noble's intent is imputed to Paragon and its subsidiaries, including Paragon Finance.
- 155. Obligations under the Intercompany Notes were incurred and the Note Payments and Paragon International Finance Transfers were made within two years of the Petition Date.
- 156. Paragon Finance, acting under the control and direction of Noble, incurred obligations under the Intercompany Notes and made the Note Payments and Paragon International Finance Transfers with the actual intent to hinder, delay or defraud entities to which Paragon and its subsidiaries were indebted or became indebted, including the creditors who loaned Paragon and Paragon Finance \$1.73 billion under the Term Loan Agreement and Indenture. The intent to hinder, delay or defraud creditors is demonstrated, among other things, by:
 - a. Knowingly false and misleading statements made to prospective lenders, rating agencies, and shareholders regarding, among other things, Paragon's future

business, Paragon's financial performance and projections, the expected useful life of Paragon's fleet, Paragon's anticipated effective tax rate, and Paragon's anticipated future tax liabilities;

- b. Concealment of the Master Model from Houlihan;
- c. Provision of knowingly false and misleading information to Houlihan regarding, among other things, Paragon's future business, Paragon's financial performance and projections, the expected useful life of Paragon's fleet, Paragon's anticipated effective tax rate, and Paragon's anticipated future tax liabilities;
- d. Concealment of material information from Stilley and others charged with representing the interests of Paragon; and
- e. Refusal to provide independent counsel to Paragon or negotiate an arms' length transaction.
- 157. The Note Payments were made directly to Defendants NHIL 1, NHIL 2, and FDR, each of which is a transferee of and/or entity for whose benefit the Note Payments were made. Defendants NHIL 1, NHIL 2, and FDR are insiders of Paragon and Paragon Finance.
- 158. Defendants Noble, Noble Holdings Cayman, Noble Cayman, NHIL Cayman, and Noble Holding U.S. are transferees of and/or entities for whose benefit the Note Payments were made. Defendants Noble, Noble Holdings Cayman, Noble Cayman, NHIL Cayman, and Noble Holding U.S. are insiders of Paragon and Paragon Finance.
- 159. Defendants Noble Cayman and Noble International are transferees of and/or entities for whose benefit the Paragon International Finance Transfers were made. Defendants Noble Cayman and Noble International are insiders of Paragon and Paragon International Finance.

Notes and avoid and recover the Note Payments and Paragon International Finance Transfers, together with interest from July 18, 2014 for the Note Payments and from July 15, 2014 for the Paragon International Finance Transfers, from each of Noble, Noble Holdings Cayman, Noble Cayman, NHIL 1, NHIL 2, FDR, NHIL Cayman, Noble Holding U.S., and Noble International pursuant to 11 U.S.C. §§ 548(a)(1)(A) and 550(a).

COUNT II (AGAINST THE CORPORATE DEFENDANTS)

AVOIDANCE OF INTERCOMPANY NOTES AND AVOIDANCE AND RECOVERY OF NOTE PAYMENTS AND PARAGON INTERNATIONAL FINANCE TRANSFERS AS ACTUAL FRAUDULENT TRANSFERS

11 U.S.C. §§ 544(b)(1) and 550(a); Del. Code Ann. tit. 6, § 1304(a)(1)

- 161. Plaintiff incorporates by reference the allegations set forth in paragraphs 1 through 160 as though fully set forth herein.
- 162. At all relevant times through consummation of the Spin-Off, Noble dominated and controlled Paragon and all of its subsidiaries, including Paragon Finance.
- 163. Noble had sole and exclusive dominion and control of the terms of the Spin-Off and all of its components, including the Intercompany Notes, the Note Payments, and the Paragon International Finance Transfers. For purposes of the Spin-Off, including the Intercompany Notes, Note Payments, and Paragon International Finance Transfers, Noble's intent is imputed to Paragon and its subsidiaries, including Paragon Finance.
- 164. Obligations under the Intercompany Notes were incurred and the Note Payments and Paragon International Finance Transfers were made within two years of the Petition Date.
- 165. Paragon Finance, acting under the control and direction of Noble, incurred obligations under the Intercompany Notes and made the Note Payments and Paragon International Finance Transfers with the actual intent to hinder, delay or defraud entities to which Paragon and

its subsidiaries were indebted or became indebted, including the creditors who loaned Paragon and Paragon Finance \$1.73 billion under the Term Loan Agreement and Indenture. The intent to hinder, delay or defraud creditors is demonstrated, among other things, by:

- a. Knowingly false and misleading statements made to prospective lenders, rating agencies, and shareholders regarding, among other things, Paragon's future business, Paragon's financial performance and projections, the expected useful life of Paragon's fleet, Paragon's anticipated effective tax rate, and Paragon's anticipated future tax liabilities;
 - b. Concealment of the Master Model from Houlihan;
- c. Provision of knowingly false and misleading information to Houlihan regarding, among other things, Paragon's future business, Paragon's financial performance and projections, the expected useful life of Paragon's fleet, Paragon's anticipated effective tax rate, and Paragon's anticipated future tax liabilities;
- d. Concealment of material information from Stilley and others charged with representing the interests of Paragon; and
- e. Refusal to provide independent counsel to Paragon or negotiate an arms' length transaction.
- 166. The Note Payments were made directly to Defendants NHIL 1, NHIL 2, and FDR, each of which is a transferee of and/or entity for whose benefit the Note Payments were made. Defendants NHIL 1, NHIL 2, and FDR are insiders of Paragon and Paragon Finance.
- 167. Defendants Noble, Noble Holdings Cayman, Noble Cayman, NHIL Cayman, and Noble Holding U.S. are transferees of and/or entities for whose benefit the Note Payments were

made. Defendants Noble, Noble Holdings Cayman, Noble Cayman, NHIL Cayman, and Noble Holding U.S. are insiders of Paragon and Paragon Finance.

- 168. Defendants Noble Cayman and Noble International are transferees of and/or entities for whose benefit the Paragon International Finance Transfers were made. Defendants Noble Cayman and Noble International are insiders of Paragon and Paragon International Finance.
- Notes and avoid and recover the Note Payments and Paragon International Finance Transfers, together with interest from July 18, 2014 for the Note Payments and from July 15, 2014 for the Paragon International Finance Transfers, from each of Noble, Noble Holdings Cayman, Noble Cayman, NHIL 1, NHIL 2, FDR, NHIL Cayman, Noble Holding U.S., and Noble International pursuant to 11 U.S.C. §§ 544(b)(1) and 550(a) and Del. Code Ann. tit. 6, § 1304(a)(1).

COUNT III (AGAINST THE CORPORATE DEFENDANTS)

AVOIDANCE OF INTERCOMPANY NOTES AND AVOIDANCE AND RECOVERY OF NOTE PAYMENTS AND PARAGON INTERNATIONAL FINANCE TRANSFERS AS CONSTRUCTIVE FRAUDULENT TRANSFERS

11 U.S.C. §§ 548(a)(1)(B) and 550(a)

- 170. Plaintiff incorporates by reference the allegations set forth in paragraphs 1 through 169, as though set forth fully herein.
- 171. At all relevant times through consummation of the Spin-Off, Noble dominated and controlled Paragon and all of its subsidiaries, including Paragon Finance.
- 172. Noble had sole and exclusive dominion and control of the terms of the Spin-Off and all of its components, including the Intercompany Notes, Note Payments, and the Paragon International Finance Transfers. For purposes of the Spin-Off, including the Intercompany Notes, Note Payments, and the Paragon International Finance Transfers, Noble's intent is imputed to Paragon and its subsidiaries, including Paragon Finance.

- 173. Obligations under the Intercompany Notes were incurred and the Note Payments and Paragon International Finance Transfers were made within two years of the Petition Date.
- 174. Paragon Finance and Paragon Finance International received less than a reasonably equivalent value in exchange for their obligations under the Intercompany Notes, the Note Payments, and the Paragon International Finance Transfers.
- 175. At the time they incurred obligations under the Intercompany Notes and made the Note Payments and the Paragon International Finance Transfers, Paragon Finance and Paragon International Finance (a) were insolvent or became insolvent as a result of such obligations and transfers; (b) were engaged in business or a transaction for which they were left with an unreasonably small capital; and (c) intended to incur, or believed that they would incur, debts that would be beyond their ability to pay as such debts matured.
- 176. The Note Payments were made directly to Defendants NHIL 1, NHIL 2, and FDR, each of which is a transferee of and/or entity for whose benefit the Note Payments were made. Defendants NHIL 1, NHIL 2, and FDR are insiders of Paragon and Paragon Finance.
- 177. Defendants Noble, Noble Holdings Cayman, Noble Cayman, NHIL Cayman, and Noble Holding U.S. are transferees of and/or entities for whose benefit the Note Payments were made. Defendants Noble, Noble Holdings Cayman, Noble Cayman, NHIL Cayman, and Noble Holding U.S. are insiders of Paragon and Paragon Finance.
- 178. Defendants Noble Cayman and Noble International are transferees of and/or entities for whose benefit the Paragon International Finance Transfers were made. Defendants Noble Cayman and Noble International are insiders of Paragon and Paragon International Finance.
- 179. As a consequence of the foregoing, Plaintiff is entitled to avoid the Intercompany Notes and avoid and recover the Note Payments and the Paragon International Finance Transfers,

together with interest from July 18, 2014 for the Note Payments and from July 15, 2014 for the Paragon International Finance Transfers, from each of Noble, Noble Holdings Cayman, Noble Cayman, NHIL 1, NHIL 2, FDR, NHIL Cayman, Noble Holding U.S., and Noble International pursuant to 11 U.S.C. §§ 548(a)(1)(B) and 550(a).

COUNT IV (AGAINST THE CORPORATE DEFENDANTS)

AVOIDANCE OF INTERCOMPANY NOTES AND AVOIDANCE AND RECOVERY OF NOTE PAYMENTS AND PARAGON INTERNATIONAL FINANCE TRANSFERS AS CONSTRUCTIVE FRAUDULENT TRANSFERS

11 U.S.C. §§ 544(b)(1) and 550(a); Del. Code Ann. tit. 6, § 1304(a)(2)

- 180. Plaintiff incorporates by reference the allegations set forth in paragraphs 1 through 179, as though set forth fully herein.
- 181. At all relevant times through consummation of the Spin-Off, Noble dominated and controlled Paragon and all of its subsidiaries, including Paragon Finance.
- 182. Noble had sole and exclusive dominion and control of the terms of the Spin-Off and all of its components, including the Intercompany Notes, Note Payments, and Paragon International Finance Transfers. For purposes of the Spin-Off, including the Intercompany Notes, Note Payments, and the Paragon International Finance Transfers, Noble's intent is imputed to Paragon and its subsidiaries, including Paragon Finance.
- 183. Obligations under the Intercompany Notes were incurred and the Note Payments and the Paragon International Finance Transfers were made within two years of the Petition Date.
- 184. Paragon Finance and Paragon International Finance received less than a reasonably equivalent value in exchange for their obligations under the Intercompany Notes, the Note Payments, and the Paragon International Finance Transfers.
- 185. At the time they incurred obligations under the Intercompany Notes and made the Note Payments and the Paragon International Finance Transfers, Paragon Finance and Paragon

International Finance (a) were insolvent or became insolvent as a result of such obligations and transfers; (b) were engaged in business or a transaction for which they were left with an unreasonably small capital in relation to their business or transactions; and (c) intended to incur, or believed or reasonably should have believed that they would incur, debts that would be beyond their ability to pay as such debts matured.

- 186. The Note Payments were made directly to Defendants NHIL 1, NHIL 2, and FDR, each of which is a transferee of and/or entity for whose benefit the Note Payments were made. Defendants NHIL 1, NHIL 2, and FDR are insiders of Paragon and Paragon Finance.
- 187. Defendants Noble, Noble Holdings Cayman, Noble Cayman, NHIL Cayman, and Noble Holding U.S. are transferees of and/or entities for whose benefit the Note Payments were made. Defendants Noble, Noble Holdings Cayman, Noble Cayman, NHIL Cayman, and Noble Holding U.S. are insiders of Paragon and Paragon Finance.
- 188. Defendants Noble Cayman and Noble International are transferees of and/or entities for whose benefit the Paragon International Finance Transfers were made. Defendants Noble Cayman and Noble International are insiders of Paragon and Paragon International Finance.
- 189. As a consequence of the foregoing, Plaintiff is entitled to avoid the Intercompany Notes and avoid and recover the Note Payments and the Paragon International Finance Transfers, together with interest from July 18, 2014 for the Note Payments and from July 15, 2014 for the Paragon International Finance Transfers, from each of Noble, Noble Holdings Cayman, Noble Cayman, NHIL 1, NHIL 2, FDR, NHIL Cayman, Noble Holding U.S., and Noble International pursuant to 11 U.S.C. §§ 544(b) and 550(a) and Del. Code Ann. tit. 6, § 1304(a)(2).

COUNT V (AGAINST THE CORPORATE DEFENDANTS)

RECHARACTERIZATION OF INTERCOMPANY NOTES AS EQUITY AND AVOIDANCE AND RECOVERY OF NOTE PAYMENTS AS DIVIDENDS

11 U.S.C. §§ 105(a), 544(b), 548(a)(1)(B) and 550(a); Del. Code Ann. tit. 6, § 1304(a)(2)

- 190. Plaintiff incorporates by reference the allegations set forth in paragraphs 1 through 189, as though set forth fully herein.
- 191. At all relevant times through consummation of the Spin-Off, Noble dominated and controlled Paragon and all of its subsidiaries, including Paragon Finance.
- 192. Noble had sole and exclusive dominion and control of the terms of the Spin-Off and all of its components, including the Intercompany Notes and Note Payments. For purposes of the Spin-Off, including the Intercompany Notes and Note Payments, Noble's intent is imputed to Paragon and its subsidiaries, including Paragon Finance.
 - 193. At all relevant times, Paragon Finance was a wholly owned subsidiary of Noble.
- 194. Paragon Finance received no consideration in exchange for its purported obligations under the Intercompany Notes.
- 195. Any transfer of assets to any Noble subsidiary denominated as part of the Paragon group was in the nature of a capital contribution rather than a bona fide loan or sale.
- 196. The Intercompany Notes were unsecured, bore a negligible interest rate of 1.305%, had an immaterial term of two weeks, and had no sinking fund or other mechanism to secure payment.
- 197. Based on the real nature of the Intercompany Notes and Noble's relationship with its Paragon subsidiaries, the Intercompany Notes should be recharacterized as equity and the Note Payments should be recharacterized as capital distributions or dividends on that equity (the "Dividends").

- 198. Paragon Finance received less than a reasonably equivalent value in exchange for the Dividends.
- 199. At the time it made the Dividends, Paragon Finance (a) was insolvent or became insolvent as a result of such obligations and transfers; (b) was engaged in business or a transaction for which it was left with an unreasonably small capital; and (c) intended to incur, or believed that it would incur, debts that would be beyond its ability to pay as such debts matured.
- 200. The Dividends were made directly to Defendants NHIL 1, NHIL 2, and FDR, each of which is a transferee of and/or entity for whose benefit the Dividends were made. Defendants NHIL 1, NHIL 2, and FDR are insiders of Paragon and Paragon Finance.
- 201. Defendants Noble, Noble Holdings Cayman, Noble Cayman, NHIL Cayman, and Noble Holding U.S. are transferees of and/or entities for whose benefit the Dividends were made. Defendants Noble, Noble Holdings Cayman, Noble Cayman, NHIL Cayman, and Noble Holding U.S. are insiders of Paragon and Paragon Finance.
- 202. As a consequence of the foregoing, Plaintiff is entitled to avoid and recover the Dividends, together with interest from July 18, 2014, from each of Noble, Noble Holdings Cayman, Noble Cayman, NHIL 1, NHIL 2, FDR, NHIL Cayman, and Noble Holding U.S. pursuant to 11 U.S.C. §§ 544(b), 548(a)(1)(B) and 550(a) and Del. Code Ann. tit. 6, § 1304(a)(2).

COUNT VI (AGAINST INDIVIDUAL PARAGON DIRECTORS)

BREACH OF FIDUCIARY DUTY

- 203. Plaintiff incorporates by reference the allegations set forth in paragraphs 1 through 202, as though set forth fully herein.
- 204. At the times set forth above, Defendants James A. MacLennan and Julie J. Robertson were directors of Paragon with fiduciary duties to Paragon and its creditors. At the same

time, MacLennan also served as an officer and director of Noble, and Robertson served as an officer of Noble.

- 205. During their respective tenures as Paragon Board Members and executives of Noble, MacLennan and Robertson, acting at the direction of Noble, exercised actual control over Paragon.
- 206. By reason of this fiduciary relationship, MacLennan and Robertson each owed Paragon the highest obligation of care and loyalty in managing and administering Paragon's affairs. However, as a result of their dual roles on behalf of Paragon and Noble, MacLennan and Robertson were hopelessly conflicted.
- 207. MacLennan and Robertson abdicated and disregarded their corporate responsibilities and duties to Paragon with gross negligence, reckless indifference and in bad faith by, among other things:
 - a. Putting the interests of Noble above the interests of Paragon.
 - b. Providing or causing Paragon to provide knowingly false and misleading statements to prospective lenders, rating agencies, and shareholders regarding, among other things, Paragon's future business, Paragon's financial performance and projections, the expected useful life of Paragon's fleet, Paragon's anticipated effective tax rate, and Paragon's anticipated future tax liabilities;
 - c. Concealing or causing Paragon to conceal the Master Model from Houlihan;
 - d. Providing or causing Paragon to provide knowingly false and misleading information to Houlihan regarding, among other things, Paragon's future business, Paragon's financial performance and projections, the expected useful life of Paragon's

fleet, Paragon's anticipated effective tax rate, and Paragon's anticipated future tax liabilities;

- e. Concealing material information from Stilley and others charged with representing the interests of Paragon;
- f. Refusing to provide Paragon with independent counsel in connection with the Spin-Off; and
 - g. Causing and/or facilitating the Spin-Off.
- 208. Ms. Robertson also abdicated and disregarded her corporate responsibilities and duties to Paragon with gross negligence, reckless indifference and in bad faith by approving the Paragon Dividend and underlying dividend policy.
- 209. MacLennan and Robertson acted with gross negligence, or recklessness and in bad faith in connection with the Spin-Off.
- 210. The conduct of MacLennan and Robertson cannot be attributed to any rational business purpose as to Paragon.
- 211. MacLennan and Robertson recklessly disregarded the fact that they were acting in a manner adverse to the interests of Paragon.
- 212. The conduct of MacLennan and Robertson constituted a breach of their fiduciary duties, including but not limited to their duties of loyalty, care, good faith, and candor.
- 213. As a direct and proximate result of MacLennan and Robertson's breaches of their fiduciary duties, Paragon suffered significant damages in an amount to be proven at trial.

COUNT VII (AGAINST INDIVIDUAL NOBLE DIRECTORS) AIDING AND ABETTING BREACHES OF FIDUCIARY DUTY

214. Plaintiff incorporates by reference the allegations set forth in paragraphs 1 through 213, as though set forth fully herein.

- 215. At all times relevant to this Complaint, Defendant David W. Williams was Chairman of Noble's Board of Directors and Noble's President and Chief Executive Officer.
- 216. At all times relevant to this Complaint, Defendants Michael A. Cawley, Julie H. Edwards, Gordon T. Hall, Jon A. Marshall, and Mary P. Ricciardello were members of Noble's Board of Directors (together with Williams, "Noble's Board of Directors").
- 217. At all relevant times, Defendants MacLennan and Robertson directly or indirectly reported to Noble's Board of Directors.
- 218. As described above, MacLennan and Robertson breached their fiduciary duties to Paragon.
- 219. Noble's Board of Directors knew that MacLennan and Robertson had fiduciary duties to Paragon and were breaching those duties in the context of the Spin-Off.
- 220. Noble's Board of Directors colluded in and aided and abetted those breaches of fiduciary duties, and were active and knowing participants in those breaches of fiduciary duties. Among other things, Noble's Board of Directors exerted dominion and control over MacLennan, Robertson and Paragon in connection with the Spin-Off and assisted MacLennan and Robertson in facilitating and/or causing the Spin-Off.
- 221. As a direct and proximate result of MacLennan's and Robertson's breaches of their fiduciary duties, as aided and abetted by Noble's Board of Directors, Paragon suffered significant damages in an amount to be proven at trial.

COUNT VIII (AGAINST THE CORPORATE DEFENDANTS)

UNJUST ENRICHMENT

222. Plaintiff incorporates by reference the allegations set forth in paragraphs 1 through 221, as though set forth fully herein.

- 223. As a result of the conduct set forth above, including the Note Payments made directly to Defendants NHIL 1, NHIL 2, and FDR and the Paragon International Finance Transfers made directly to Defendant Noble Cayman, the Corporate Defendants unjustly retained, and Paragon and its subsidiaries were unjustly deprived of, cash, credit and other things of value.
- 224. The retention of such cash, credit and other things of value by the Corporate Defendants did not result from enforceable agreements between Paragon and its subsidiaries and the Corporate Defendants and was not justified. As a result, the Corporate Defendants have been unjustly enriched and Paragon and its subsidiaries have been impoverished.
- 225. The unjust enrichment of the Corporate Defendants was inequitable and in violation of fundamental principles of justice, equity and good conscience.
- 226. As a result of the foregoing, the Corporate Defendants should be compelled by the Court to make restitution in the amount of the Note Payments and Paragon International Finance Transfers, together with interest from July 18, 2014 onward for the Note Payments and July 15, 2014 onward for the Paragon International Finance Transfers.

RESERVATION OF RIGHTS

227. Plaintiff reserves the right, to the extent permitted under the Bankruptcy Code, the Federal Rules of Civil or Bankruptcy Procedure, or by agreement or other applicable law, to assert any and all other additional claims relating to the subject matter of this action or otherwise falling within the definition of Noble Claims.

PRAYER FOR RELIEF

WHEREFORE, Plaintiff prays for relief and judgment as follows:

a. Avoiding the Intercompany Notes, Note Payments, and the Paragon International Finance Transfers;

- b. Recharacterizing the Intercompany Notes as equity and the Note Payments as capital contributions or dividends;
- Granting recovery of the Note Payments, the Paragon International Finance
 Transfers, and the Dividends;
 - d. Awarding compensatory damages in an amount to be proven at trial;
- e. Imposing a constructive trust on assets of the Defendants in the amount of all proceeds received by them in connection with the Note Payments and the Paragon International Finance Transfers;
- f. Declaring that MacLennan and Robertson breached their fiduciary duties to Paragon and its creditors;
- g. Declaring that Noble's Board of Directors aided and abetted the breaches of fiduciary duties committed by MacLennan and Robertson;
 - h. Awarding pre- and post-judgment interest at the legal rate;
- i. Awarding Plaintiff its reasonable costs and expenses incurred in this action including attorneys' fees and expert fees; and
- j. Awarding such other and further relief as the Court may deem just and proper.

Dated: October 11, 2019

PACHULSKI STANG ZIEHL & JONES LLP

/s/ David J. Zott, P.C.

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- and -

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