

**Incora (Wesco Aircraft Holdings, Inc.)**  
2601 Meacham Blvd., Ste. 400,  
Fort Worth, Texas 76137

January 12, 2024

Re: *In re Wesco Aircraft Holdings, Inc. et al.*, Case No. 23-90611 (MI) (Bankr. S.D. Tex.)

To all holders of Claims that are entitled to vote on the Plan:

On June 1, 2023, Wesco Aircraft Holdings, Inc. and certain of its affiliates (collectively, the “*Debtors*”)<sup>1</sup> each filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code in the United States Bankruptcy Court for the Southern District of Texas (the “*Court*”).

You have received this letter and the enclosed materials (the “*Solicitation Package*”) because the Debtors’ records indicate that you are entitled to vote on the *Modified First Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al.* (the “*Plan*”).<sup>2</sup> On January 12, 2024, the Court entered an order (the “*Disclosure Statement Order*”) that, among other things, (a) approved the *Disclosure Statement for the Modified First Amended Joint Chapter 11 Plan of Wesco Aircraft Holdings, Inc. et al.* (the “*Disclosure Statement*”) as containing “adequate information” pursuant to section 1125 of the Bankruptcy Code and (b) authorized the Debtors to solicit acceptances of the Plan.

**You should review those materials carefully and discuss them with your attorney. If you do not have an attorney, you may wish to consult one.**

In addition to this letter, you should have received:

- a. the Disclosure Statement approved by the Court (and its exhibits, including the Plan);
- b. a Ballot, together with detailed voting instructions and a return envelope;
- c. a copy of the Solicitation and Voting Procedures;
- d. the Disclosure Statement Order (excluding the exhibits thereto except the Solicitation and Voting Procedures);
- e. the Confirmation Hearing Notice;

<sup>1</sup> The Debtors operate under the trade name Incora and have previously used the trade names Wesco, Pattonair, Haas, and Adams Aviation. A complete list of the Debtors, with each Debtor’s federal tax identification number and the address of its principal office, is available on the website of the Debtors’ noticing agent at <https://www.kccllc.net/incora>. The service address for each of the Debtors is 2601 Meacham Blvd., Ste. 400, Fort Worth, TX 76137.

<sup>2</sup> Capitalized terms not otherwise defined herein have the meanings set forth in the Plan, Disclosure Statement, or the Disclosure Statement Order, as applicable.

- f. a letter on behalf of the official committee of unsecured creditors, recommending that all unsecured creditors vote to accept the Plan; and
- g. such other materials as the Court may have directed.

The Debtors believe that the acceptance of the Plan is in the best interests of their estates, holders of Claims, and all other parties in interest. Moreover, the Debtors believe that any alternative to the Confirmation of the Plan could result in extensive delays, increased administrative expenses, and a greater number of unsecured creditors, which, in turn, likely would result in smaller distributions (or no distributions) on account of allowed Claims.

**The Debtors urge you to timely submit your properly executed Ballot casting a vote to accept the Plan in accordance with the instructions in your Ballot. The Voting Deadline is February 15, 2024, at 5:00 p.m. (CST).**

If you have any questions about your Ballot or the procedures for voting, please call the Solicitation Agent's hotline at (888) 251-2937 (toll-free in the U.S. and Canada) or +1 (310) 751-2613 (international), or visit the Debtors' restructuring website at: <https://www.kccllc.net/incora>.

The Solicitation Agent cannot answer legal questions regarding the Plan. For legal assistance (including regarding the Plan or the Third-Party Release), please consult your own legal counsel.

Sincerely,

Wesco Aircraft Holdings, Inc. on its own  
behalf and for each of the other Debtors